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- March 1963

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THE WORLD BANK

Washington, D.C.

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1818 H Street NW Washington DC 20433

Telephone: 202-473-1000 Internet: www.worldbank.org President Woods Chronfiles Vols Jan. - Mar. 1963

Archives



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President George. D. Woods - Chronological Records - Volume 1 - January - March 196

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ADLER HOTEL COLUMBUS VIA DELLA CONCILIAZIONE 33 ROME

MARCH 20, 1963

LETTER TELEGRAM

ITALY

FOR PARTICIPANTS EDI SIXTH COURSE

ON THE CONCLUSION OF YOUR COURSE I SEND MY BEST WISHES FOR YOUR
FUTURE CAREERS. THE WORLD BANK HAS BEEN HAPPY TO HAVE YOU AS MEMBERS
OF THE COURSE AND TRUSTS THAT THE EXPERIENCE GAINED WILL BENEFIT YOU
IN YOUR ENDEAVORS TO AID THE ECONOMIC DEVELOPMENT OF YOUR COUNTRIES.
I HAVE LEARNED WITH INTEREST THE SUGGESTIONS FOR MAINTAINING FUTURE
CONTACT AMONG EDI ALUMNI AND CONFIRM THE IMPORTANCE WE PLACE ON
MAINTAINING SUCH RELATIONSHIP. PLEASE ALSO THANK PRESIDENT PESCATORE
AND HIS STAFF FOR THEIR GREAT HELP IN ORGANIZING A VALUABLE
FIELD TRIP.

WOODS PRESIDENT

GCWishart:mel

George D. Woods

President

March 15, 1963

Dear Mr. Nehemkis:

Mr. George D. Woods has just left on an overseas trip; he will be away from Washington for about three weeks. Before leaving, he asked me to write you further to his letter of March h to let you know that he had now read your paper "Some Reflections on the Alliance for Progress" and found it thoroughly worth reading and thought provoking. He is very grateful to you for sending it to him.

Yours sincerely,

G. C. Wishart
Personal Assistant to Mr. Woods

Mr. Peter R. Nehemkis, Jr. Whirlpool Corporation Washington Counsel 1700 K Street, N.W. Washington 6, D.C.

GCWishart: cml

File to: 1. Mr. Schmidt 2. Files

March 14, 1963

Dear Van:

Delighted to have your note of the eleventh. I enclose a very brief letter of introduction to my friend Mr. Niazi Mostafa in Cairo. I have written him at some length about you and I hope you will telephone to him and give him an opportunity of making your stay in Cairo worthwhile. Egypt is quite a place and in my judgment is far superior to the impression of it which most people obtain from the press. Niazi is an engineer and a successful one. He came to the United States as a young man and worked his way through M.I.T. His English is perfect and somehow or the other he has managed, in a socialistic country, to continue in business. I expect this is because he personally is ninety percent of the firm. He has a son and a daughter in the U.S. and always likes to meet Americans.

You do not state which hotel you are staying in so I could not ask him to telephone to you. I hope you are at Shepheards Hotel, which in my book is superior to the Hilton. If you stay at Shepheard's the concierge is named Fox, and I hope you will give him my regards.

I haven't done anything about your visit in Delhi as your note sounded as though that was under control. However, I suggest you look up Mr. C. Tyler Wood when you pay your respects at the Embassy. He has the rank of Minister, is in charge of the AID program, and is generally a delightful fellow. He went into government service during the war and has never left. Prior to the war he was a successful dealer in bank stocks in Wall Street. He is a widower, and Louis and I are very fond of him.

Have a wonderful trip - love to Kay from Louie and me - let me have a full report when you return toward the end of April.

Warm regards.

Sincerely,

George D. Woods

Enclosure

Mr. Arthur B. Van Buskirk T. Mellon and Sons Mellon Square Pittsburgh, Pennsylvania

(no copy to Files - original corresp. in GDW personal file)

60W/s

Dear Mr. Holtrop:

Thank you very much for your letter of March 11 inviting me to attend your Annual General Meeting in Basle on June 10.

Although most appreciative of the invitation, I regret that it will not be possible for me to be with you on this occasion. I hope, however, that I may have the opportunity of attending a future Annual Meeting of the Bank for International Settlements.

For the 1963 meeting, the World Bank would certainly like to be represented and I have asked our Vice President Mr. Geoffrey M. Wilson to represent us. Mr. Wilson will look forward to meeting with you and your colleagues at what I am sure will be a most interesting and useful series of meetings.

Warm personal regards,

Cordially,

(Signed) George D. Woods

George D. Woods

Mr. M. W. Holtrop President Bank for International Settlements Basle, Switzerland

GCWishamt: cml

cc: Mr. G. M. Wilson

March 11, 1963

Dear Mr. Chambers:

Thank you for your letter of March 11. I certainly remember you and our interesting work together in connection with the Abitibi bonds.

I have read with interest the material you enclosed regarding your qualifications and experience. The World Bank is always pleased to hear of qualified people who would like to join our staff here but I am doubtful as to the prospects of being able to suggest something for you. As you will appreciate, the Bank has built up its staff over the last 16 years and it is only in vary rare cases that an opening occurs in a level which would interest you.

We shall be pleased, of course, to keep your particulars on file in the event that the situation may change.

I reciprocate your good wishes.

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. Charles W. Chambers Milwaukee No. 60 Colonia Napoles Mexico 18, D.F.

GCWishart: cml

March 14, 1963

Dear Mr. Purinton:

Thanks for your note.

I am afraid I shall be in Europe on March 25 and shall not be back until the end of that week. I suggest that you go ahead and arrange your meeting with Mr. Graves and I shall look forward to seeing you some other time when you visit Washington.

Cordially,

(Signed) George D. Woods

George D. Woods

Mr. John A. Purinton Lecturer of Business Administration University of Virginia Graduate School of Business Administration Charlottesville, Virginia

GCWishart:cml

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# **Print Form**



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President George. D. Woods Chronological files Vol. 01									<u> </u>
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The items identified above have been restricted in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn By
Sherrine M. Thompson

Date

Apr 18, 2012

March 13, 1963

Dear Niazi:

I am enclosing a copy of a letter I have given to one of my very close friends, Arthur B. Van Buskirk. For over twenty years Mr. Van Buskirk has been a close adviser of Mr. Richard K. Mellon. He is Executive Vice President of T. Mellon and Sons—the family entity. Van is a lawyer by training but has a wide business experience and is a director of several nationally known concerns headquartered in Pittsburgh. He is about sixty-five years old.

Van will leave the United States about March 26 to go to Australia in connection with the business of General Reinsurance Company (of which he is a director), accompanied by one or two other directors. After he completes his insurance business in Australia he will fly to New Delhi and see one or two sightsduring a brief visit. He then will fly directly to Cairo for several days. He tells me he will leave Cairo on April 20 to return to New York, so I expect you will hear from him —if he decides to bother you—during the week beginning April 14. As far as I know he will be alone—I am sure his wife is staying in Pittsburgh and I have no indication that his business associates are planning to visit India and Egypt.

After our recent experience with another good friend of mine I have decided to put the initiative of looking you up in Mr. Van Buskirk's hands, so there is nothing for you to do unless you hear from him. If you do hear from him I hope you will give him a little education on Egypt. He is associated with a powerful financial group which includes Gulf Oil, Aluminum Company of America, Koppers, Inc. and Mellon National Bank, to mention a few.

Warm regards to you and Mimi, in which Louie joins.

Sincerely,

George D. Woods

Senge

Enclosure

(no copy to file - original in GDW's personal file - VanB)

Mr. Niazi I. Mostafa 1282 Immobilia Building Cairo, Egypt United Arab Republic

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Original to Mr. Van B. Copy to Mr. Mostafa

March 13, 1963

Dear Niazi:

This will serve to introduce my old and good friend Mr. Arthur B. Van Buskirk of Pittsburgh, concerning whom I have written to you. I will deeply appreciate any advice, assistance or courtesies which you may give or extend to him.

Warm personal regards.

Sincerely,

George D. Woods

George

Mr. Niszi I. Mostafa 1282 Immobilia Building Cairo, Egypt United Arab Republic

GDW/s

Dear Mr. Miller:

This is just to thank you for your note of March 13 and for the booklets regarding American Partners, Inc. which you sent across. Mr. Woods has written to the two gentlemen whom he suggested you should contact and I am enclosing copies of these letters.

I shall certainly be interested in hearing how your project progresses.

Yours sincerely,

S. Q Hishart

Enclosures

Mr. Tom Hall Miller American Partners, Inc. 1725 Eye Street, N. W. Washington 6, D. C. Dear Phil:

I am writing to you about a project which was brought to my attention some months ago while I was with First Boston and before I moved to the World Bank. The sponsors of the project are Mr. Tom Hall Miller and Mr. Carl Levin, public spirited men with an idea they want to develop.

The idea has grown out of a personal experience of Mr. Miller. Some years ago, he lent \$300 to a Karachi taxi driver to enable him to buy his first cab; the taxi driver has since become a successful private entrepreneur with a fleet of five taxis! The project now under discussion is to interest American private citizens in entering into a direct relationship with small entrepreneurs located in under-developed countries—to make small loans to these new businessmen, to take a continuing interest in their endeavors and thus to encourage private initiative and the private enterprise system. The concept follows that of the "Foster Parents" project, by which philanthropic Americans adopt a child overseas. In this case, the American partner would be "adopting" an overseas small businessman and helping him develop a business, in the private enterprise manner, and become an upholder of our system.

The project is called "American Partners, Inc." and a non-profit corporation of that name has already been set up in Washington, D. C. by Mr. Miller, Mr. Levin and others. I am sending you by separate mail a statement of facts which these sponsors have prepared.

I met with the proponents of the project a few days ago. The objective they have in mind seems to me to be worthwhile and could become a significant undertaking. At the present juncture they are in need of advice and sympathetic consideration of their plan by someone like yourself who has an interest in these concepts and experience on how to set about "getting a show on the road." Accordingly, I have suggested to Messrs.

Miller and Levin that they ask for an appointment with you. This letter is to introduce them to you and to ask if you would be good enough to meet with them. Mr. Miller, to whom I am sending a copy of this letter, will be in touch with your office. I know you have taken on quite a few chores since your alleged retirement and I am loath to add to your schedule. However, in talking with these gentlemen, and thinking about their project, you will react one way or the other and if you feel you cannot assist them I will of course understand perfectly and will nevertheless appreciate the time you have given them in listening to the story.

Warm personal regards.

Cordially yours,

George D. Woods

Mr. Philip D. Reed 375 Park Avenue New York 22, New York

ce: Mr. Tom Hall Miller

GCWishart/GDW/s

Dear Shep:

I am writing to you about a project which was brought to my attention some months ago while I was with First Boston and before I moved to the World Bank. The sponsors of the project are Mr. Tom Hall Miller and Mr. Carl Levin, public spirited men with an idea they want to develop.

The idea has grown out of a personal experience of Mr. Miller. Some years ago, he lent \$300 to a Karachi taxi driver to enable him to buy his first cab; the taxi driver has since become a successful private entrepreneur with a fleet of five taxis! The project now under discussion is to interest American private citizens in entering into a direct relationship with small entrepreneurs located in under-developed countries—to make small loans to these new businessmen, to take a continuing interest in their endeavors and thus to encourage private initiative and the private enterprise system. The concept follows that of the "Foster Parents" project, by which philanthropic Americans adopt a child overseas. In this case, the American partner would be "adopting" an overseas small businessman and helping him develop a business, in the private enterprise manner, and become an upholder of our system.

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Warm personal regards.

Cordially yours,

George D. Woods

Mr. Noward C. Sheperd First National City Bank 20 Exchange Place New York 5, New York

cc: Mr. Tom Hall Miller

MILLER INTBAFRAD PARIS

MARCH 13, 1963 Letter telegram

FRANCE

122. THANKS YOUVILL RE MATTIOLI APPOINTMENT. MR. WOODS AGREES
ANSWER YOU GAVE REGARDING DINNER. IS CARLI LUNCH MEN ONLY.
WISHART

G. C. Wishart Office of President WILKINSON SHELL LONDON MARCH 13, 1963

full rate

ENGLAND

LOUIE AND I ACCEPT WITH PLEASURE YOUR INVITATIONS FOR MARCH 20 AND 21.

ARRIVING CLARIDGE'S EVENING TUESDAY. REGARDS.

WOODS

G. D. Woods President Mr. William Howell Mr. Donald Fowler

O. C. Wishart

John Andrews King, Jr.

I am returning attached file.

For your information, Mr. Woods saw Mr. King on March 12. Mr. Woods is intending to discuss this matter further with Mr. Knapp and yourselves on a later date.

ABDOL REZA ANSARI MANAGING DIRECTOR KHUZESTAN WATER & POWER AUTHORITY TEHRAN MARCH 13, 1963

Letter telegram

IRAN

YOUR LETTER MARCH 3 JUST RECEIVED. WE RECRET WE ARE UNABLE TO BE
REPRESENTED AT THE DEDICATION CEREMONY OF MOHAMMED REZA SHAH PAHLAVI
DAM BUT I TAKE THIS OPPORTUNITY OF SENDING TO HIS IMPERIAL MAJESTY
AND TO YOUR AUTHORITY MY CONGRATULATIONS ON THIS SPLENDID ACHIEVEMENT.
I TRUST THAT THE BENEFIT WHICH THE NEW DAM BRINGS TO IRAN WILL BE OF
GREAT ECONOMIC VALUE. REGARDS.

WOODS PRESIDENT INTRAFRAD

G. D. Woods President Mr. Abderrahman Tasi

G. C. Wishart

This will confirm our conversations of March 12. Mr. Woods is very glad to note that it will be convenient for His Majesty the King of Morocco to receive him on Monday, April 1, at the Plaza Hotel in New York at 4:30 p.m. Mr. Woods will have pleasure in calling on the King at that time.

If there should be any change in the arrangements, perhaps you would kindly let Mr. Woods' office know so that Mr. Woods (who will be overseas) can be advised. Mr. Woods will probably be accompanied by a member of the Bank's staff.

Mr. M. M. Mendels

G. C. Wishart

This will confirm our telephone conversation today. Mr. Woods is meeting with the King of Morocco in New York at 4:30 p.m. on Monday, April 1st. Before meeting with the King, he would like to have the up-to-date status regarding the 1964 Annual Meeting.

Could you send this to him to arrive at Mr. Woods' New York spartment by Sunday, March 31, or, alternatively, if you would prefer to brief him orally, will you telephone Mr. Woods at his apartment on the Sunday evening. Mr. Pierre Moussa

G. C. Wishart

Meeting with the King of Morocco

This will confirm our telephone conversation. Mr. Woods is meeting with the King of Morocco on Monday, April 1, at h:30 p.m. at the Plaza Hotel in New York. He would like to be accompanied by either yourself or John Williams. Will you arrange to be in New York and to meet Mr. Woods at the Plaza in time for that appointment? Presumably you will also have a brief for Mr. Woods on any points that the King may raise regarding Bank operations.

MAHMOUD MOUNES SUEZ CANAL AUTHORITY

TSMATLIA

MARCH 13, 1963

Letter telegram

UNITED ARAB REPUBLIC

DELIGHTED TO SEE YOU ON YOUR VISIT HERE. TENTATIVELY EXPECT TO BE IN WASHINGTON ON APRIL 2 OR ALTERNATIVELY COULD MEET WITH YOU IN NEW YORK EARLY AFTERNOON APRIL FIRST. AS I AM TO BE OVERSEAS FOR NEXT TWO WEEKS SUGGEST YOU CONTACT MY OFFICE WORLD BANK ON ARRIVAL AND PIX MUTUALLY CONVENIENT MEETING. REGARDS.

WOODS

Dear Mr. Whitton:

I am most appreciative of the invitation from the Organizing Committee to attend the Ninth Pan American Highway Congress in Washington from May 6 to 18. I am afraid that my calendar will not permit me personally being present at these meetings but we have already nominated Mr. Constantino Lacayo-Fiallos as the World Bank representative at the meetings of the Congress. I am sure that the Congress will be a most interesting one and I have no doubt that, during the period of your meetings, I shall be seeing some of the distinguished representatives who will be attending.

I am also sorry that I will not be able to join you on the tour of the Pan American Highway, especially in view of the World Bank's great interest in this project. I am passing your letter to Mr. Orvis Schmidt, Director of our Department of Operations for the Western Hemisphere, as it may be that we would like to suggest a Bank representative to join at least part of the tour.

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Mr. Rex M. Whitton Federal Highway Administrator Chairman, Organizing Committee Department of State Room 1419 Washington 25, D.C.

GCWishart:cml

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## **Print Form**



File Title		Barcode Number						
President George. D. Woods Chronological files								
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Document Date	Document Type							
Mar 12, 1963	Letter							
Correspondents / Participants								
George D. Woods to G. L. Mehta, Industrial Credit and Investment Corporation of India Limited								
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Subject / Title								
development loan financing corporations - James Raj								
Exception Number								
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Reason for Restriction								
Personal Information								
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The items identified above have been restricted in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn By
Sherrine M. Thompson

**Date** Apr 18, 2012

Dear Andy:

Regarding your telegram about the dinner for Ambassador Carrillo-Flores and the institutional investors on April 3 in New York, this will confirm that I shall definitely be attending.

I am passing on your invitation to Burke Knapp who, I suggest, should also be present. As you know, Burke is in Europe at the moment but the date on his calendar is free and we have marked the dinner on it. As far as I know he will be available but naturally I must consult with him.

It is possible that we might wish to suggest an additional representative from the World Bank. I shall let you know about this at a later date after I have had an opportunity of talking with Burke.

Cordially,

13192091

George D. Woods

Mr. Andrew N. Overby Vice President The First Boston Corporation 20 Exchange Place New York 5, N.Y.

GCWishart: cml

cc. Lordon File

Dear Mr. Muller:

A package has arrived for me here containing the original copper engraving with your note offering it as a present to me in my capacity as President of the World Bank. I have not the advantage of your acquaintance and it is very kind of you to think of sending this gift.

I take it that this kind thought on your part was based on your appreciation of the work the World Bank does for underdeveloped countries. In that spirit, I have pleasure in accepting the gift for the Bank and I shall arrange to have the original plate framed and hung in our premises.

With renewed thanks for your generous gesture,

Sincerely yours, (Signed) George D. Woods

George D. Woods

Mr. Ernst Muller Schuckertstr. 39 Wuppertal-Elberfeld West Germany

GCWishart: cml

ce. m. Howell

March 12, 1963

Dear Mr. Dustin:

I am in receipt of your letter of
March 7 in which you tell me about your
plans to establish a new community in the
State of Nebraska. I am afraid that the
type of project which you have in mind would
not be eligible for consideration for World
Bank financing.

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. Mark C. Dustin Anncar Rt. O'Neill, Nebraska

GCWishart: cml

Dear Graydon:

Thank you very much for your kind letter extending an invitation to Mrs. Woods and myself to attend the Fourth Meeting of your Board of Governors in Caracas. I am most appreciative of the kind thought of both Felipe and yourself in asking us to join you but I regret that, on this occasion, we shall not be able to accept.

As you know, Geoffrey Wilson and Orvis Schmidt will represent the World Bank at your meeting. I hope that on some future occasion I shall be able to attend in person.

Let me take this opportunity of sending my best wishes for the meeting. I know that it will be a most interesting one.

Cordially,

151 Leonge

George D. Woods

Mr. T. Graydon Upton Executive Vice President Inter-American Development Bank Washington 25, D.C.

GCWishart: cml

Dear Mike:

I received your letter from Mexico dated March 5th. I will have left for Europe by the time you return on March 18th and I would like to leave the question of the Foreign Relations dinner in abeyance until I return — sometime during the week of April 1st.

I have intended to telephone to you ever since January 1st and now with this specific matter to discuss I will assure a visit with you early in April. Pending that visit I should say to you that if the dinner involves making an address I will not be interested in it as I have made a firm resolution not to do any talking, excepting to the Board of Governors and other groups directly related to the Bank, for the first year of my incumbency.

I look forward to seeing you.

Warm regards.

5/ gaorge

Mr. Michael J. Deutch 815 17th Street, N. W. Washington, D. C.

GDW:mel

Mr. Orvis A. Schmidt

March 12, 1963

George D. Woods

Mr. Paulo Ayres, Banco Mercantil de Sao Paulo, S.A.

The attached volume (with two inserts) was handed to me by Mr. Paulo Ayres, who paid a social visit arranged by Mr. Teodoro Moscoso.

Mr. Ayres is one of a group of Latin American industrialists who are in this country for a conference arranged by The Chase Manhattan Bank and the First National City Bank a week or two ago. The meeting was apparently a worthwhile one and at its conclusion some of the group met with President Kennedy. Mr. Ayres was chosen as the spokesman. Very briefly stated, his program contemplates an increased participation by Brazilian businessmen in the formulation of government policies. As representatives of private enterprise they hope to temper "political expediency" with "business sense."

This is an attractive and extremely able young man. When you and Geoffrey Wilson are in Sao Paulo I suggest that it might be worth your while to call on him-by way of returning his visit to me.

glu

Enclosure

(Nov. 1962 - A Economia Brasileira e suas - PERSPECTIVAS)

Mr. and Mrs. George D. Woods Visit to Europe, March 1963.

#### Proposed Itinerary

March 16 - Sat. Ar. Rome by Alitalia AZ 611 at 8:40 a.m. Staying at Excelsior Hotel.

March 19 - Tues. Lv. Rome by AF 611 at 4:30 p.m. Booking still to be confirmed.

March 19 - Tues. Ar. London by AF 856 at 7:00 p.m. Staying at Claridge's.

March 23 - Sat. Lv. London by AF 853 at 1:00 p.m.

March 23 - Sat. Ar. Paris by AF 853 at 2:55 p.m. Staying at Hotel Bristol.

March 25 - Mon. Lv. Paris by AF 746 at 9:10 a.m. Mr. Woods and Mr. Wishart only.

March 25 - Mon. Ar. Frankfurt by AF 746 at 10:20 a.m. Staying at Frankfurterhof

March 26 - Tues. Lv. Frankfurt by "Saphir" train at 8:10 a.m.

Ar. Bonn by "Saphir" train at 10:19 a.m. Lv. Bonn by Lufthansa LH 11/1 at 8:30 p.m. Ar. Paris by Lufthansa LH 11/1 at 10:15 p.m.

March 31 - Sun. Lv. Paris for New York by TWA 803 at 12:00 noon.

Above itinerary sent to Messrs. Pitblado, Larre, Abramowski, Gutierrez Cano/Siglienti, and Cocke.

also to me. mendels.

Dear Hudson:

Thank you for your letter giving me advance information about Wally Fulton's decision to retire next year.

I certainly share with you all the high opinion regarding Wally's contribution to the work of NASD and I shall look forward to joining with you, at an appropriate time and function, in paying tribute to his loyal service and good work.

Sincerely,

13/9eorge

George D. Woods

Mr. Hudson B. Lemkau Vice Chairman National Association of Securities Dealers, Inc. 1707 H Street, N.W. Washington 6, D.C.

GCWishart: cml

Dear Floyd:

This is just to acknowledge and thank you for your letter of March 5th.

I note what you say about your talks with Mr. Chopra of the Central Water and Fower Commission. Our people here tell me that this is a rather complicated matter in ATD and I feel it is better for me not to intervene when so many experts are already involved!

I was glad to hear from you and to know that you had met a number of my Indian friends. I hope they looked after you well.

Cordially,

1s/genge

George D. Woods

Mr. Floyd G. Blair 25 Broad Street New York, N. Y.

GCWishart: cml

cc. Mr. Stevenson Mr. Jeffries



### **Print Form**



File Title	Barcode Number						
President George. D. Woods Chronological files Vol. 01							
	1769721						
Document Type  Mar 11, 1063							
Mar 11, 1963 Letter							
Correspondents / Participants							
George D. Woods to Webb Wilson, Vice President, Chase International Investment corporation							
Subject / Title							
Henry Dalby							
Evention Number							
<b>Exception Number</b>							
Reason for Restriction							
Personal Information							
	190						

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Withdrawn By
Sherrine M. Thompson

Date

Apr 18, 2012

Dear Mr. Dalby:

Thank you for your letter of Narch 4th regarding your interest in working for a development loan financing company, especially one located in Africa. I understand very clearly the point you make about the relationship which must exist between the African board of directors and management of one of these companies and the overseas counselor and advisor who may be assigned to help such a company in its initial stages. These are important points, and another difficulty is to find a sufficient number of good projects in an African country to justify the existence of a development loan institution.

For these reasons, we in the World Bank and I.F.C. have been somewhat hesitant in encouraging the setting up of development companies in Africa. We have recently invested in an existing organization (in Morocco, which is hardly typical of the rest of Africa) and are discussing possible assistance to two new companies. Our assistance, in one of these companies, will probably include helping the local people find a suitable advisor from overseas but I understand that we have already a candidate for this post. At the moment, accordingly, I would not be able to suggest that there is a likelihood of an opening for yourself.

I have had a very nice letter from Webb Wilson about you, enclosing a copy of your curriculm vitae.

Sincerely,

(Signed) George D. Woods

Mr. Henry Dalby 28 Tomac Av. Old Greenwich, Connecticut

cc. Mr. Webb Wilson

File to Personnel Files

March 11, 1963

Dear Johnnie:

Thank you for your letter of March 8th, which came up here just after we had spoken on the telephone. Also thank you for your cable confirming that we would not need dinner jackets; it is a nuisance to lug these things around if they are going to sit in one's bag all the time.

In regard to the schedule of meetings, these seem fine and I have noted your additional information that we would meet with Mr. Blessing at 12:00 p.m. before the Bundesbank lunch on March 25th. Also that you have arranged for Guth to stay on after the lunch for a chat with Mr. Woods. I also note that Mattioli will leave a message for us in Rome.

As I mentioned over the telephone, please do not worry about me if there is any difficulty fitting me into the Chancellor of the Exchequer's lunch, but I would like to be present at the meetings which Mr. Woods will have with the Treasury officials.

I am enclosing a copy of the itinerary as prepared by the Travel Office here. You will see that they are holding confirmed bookings on all the flights except AF 611 from Rome on Tuesday, March 19th; they hope to get this confirmed any time now. Also, as I mentioned to you on the telephone, Mrs. Woods will definitely not be coming to Frankfurt and Bonn. The Travel Office have arranged cars for Rome and London and we are relying on you to fix the cars for Paris and the German end of the trip.

Looking forward to seeing you when you get to Rome on Sunday.

Yours,

George C. Wishart

Mr. John Duncan Miller Special Representative in Europe 4, Avenue d'Iena Paris 16e, France

Enclosure

ILIFF 100 EBURY STREET LONDON S.W. 1 MARCH 11, 1963

Letter telegram

ENGLAND

BOSS MUCH APPRECIATES YOUR SUGGESTION OF COCKTAIL PARTY BUT IN VIEW OTHER TENTATIVE COMMITTENTS CANNOT GIVE YOU FIRM DATE AND CONSIDERS TO RISKY FOR YOU TO SEND OUT INVITATIONS. ALL LOOKING FORMARD TO HAVING FRIENDLY DRINK WITH YOU AND WILL TELEPHONE YOU ON OUR ARRIVAL.

WISHART

G. C. Wishart Office of President Dear Biren:

This is just to thank you for your letter of March 2 with its various enclosures.

I am glad you have had opportunities of meeting with Escott Reid and his colleagues. I am sure that he will have learned something of the problems of an industrialist in India as a result of your visits.

I note your views on the new Indian Budget proposals. Don't run your blood pressure up too high, I like to know you are about.

Sincerely,

5/george

George D. Woods

Sir Biren Mookerjee Indian Iron & Steel Co. Ltd. 12, Mission Row Calcutta 1, India

GCWishart: GDWoods: cml

Dear Dicks

Thanks for your note of the seventh. I appreciate the trouble you went to, and now ask you to do just one more thing in this general area, i.e., to drop a note to Mr. A. F. Kirk and tell him that I expect to be in London on the 20th and 21st of March and the morning of the 22nd and I will telephone to him as I would like to meet and talk with him. If his telephone number is not in the book you might suggest that he leave word for me at Claridges Hotel.

Warm regards.

Sincerely,

S/gauge George D. Woods

Mr. J. Richardson Dilworth 30 Rockefeller Plaza New York 20, New York

GDW/s

Copy - GDW LONDON FOLDER

(Information: Mr. Alexander Frederick Kirk Flat #307 Grenville House Dolphin Square, S.W. 1, London)

# APR 1 8 2012 WBG ARCHIVES

Personal

March 8, 1963

Dear George:

Thank you very much for the trouble you went to as background for your note of March Lth. As I think I said to you after Harold Linder's dinner, I will gladly live with any policies which have been adopted. I merely wanted to make sure that I was not being singled out for "special attention".

Again many thanks for your trouble.

Sincerely,

S/george D. Woods

Hon. George W. Bell The Under Secretary of State Washington 25, D. C.

GDWoods:mel.

MILLER INTBAFRAD PARIS MARCH 8, 1963 Letter telegram

FRANCE

112. PLEASE ARRANGE WITH GUTH AS MOST SUITABLE EITHER BEFORE OR AFTER LUNCH.

WISHART

G. C. Wishart Office of President Dear Johnnie:

We talked on the telephone about your cable No. 99 regarding the UK Treasury's request to know what subjects Mr. Woods wants to discuss. I showed your cable to Mr. Woods on his return here today and he confirmed what I told you: namely, as the new President of the Bank he wants to meet the large stockholders and he will expect a general and not specific discussion.

Yours,

George C. Wishart

Mr. John D. Miller Special Representative in Europe 4, Avenue d'Iena Paris 16e, France

Dear Peter:

I have just returned from the West Coast and seen your letter of March 1st.

I still try and read as much as I can and I am looking forward to an opportunity of perusing your paper. I am sure I will find it of real interest.

Best wishes, and warm regards after all these years.
Sincerely,

s/george

George D. Woods

Mr. Peter R. Nehemkis, Jr. Whirlpool Corporation Washington Counsel 1700 K Street, N.W. Washington 6, D.C.

March 8, 1963

Rowley
Dear Lord Croner:

Thank you very much for your note of March 4th. On my forthcoming visit to London, I am looking forward to calling on you at the Bank of England and lunching with you there.

I am most appreciative of your kind offer regarding other meals and making appointments. Mr. Miller, our Paris representative, is arranging my schedule and I know that he always receives great help from you and your colleagues.

Cordially,

George D. Woods

The Rt. Hon. the Earl of Cromer Governor The Bank of England London E.C.2, England

Dear Pete:

Thank you indeed for your letter of March 5 enclosing your "report" to your mother-in-law on your experiences in the Argentine. I have read it with interest and congratulate your wife and yourself on what you were able to do with "Group Eleven". These personal contacts are of great use in giving the right picture of the United States.

I certainly hope that we will have an opportunity of visiting together before 1964. Sometime when you are to be down in Washington please let me know.

Cordially,

13/920092

George D. Woods

Mr. Allen C. DuBois Wertheim & Co. 1 Chase Manhattan Plaza New York 5, N.Y.

GCWishart; cml

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## LATIN AMERICAN OPERATIONS

# APR 1 8 2012 WBG ARCHIVES

(in millions of U.S. \$ equivalent)

1961-1962	IBRD Loans	\$ 388.5
TAOT-TAOS	IDA Credits	31.0
	Total	€ 1.10 E
	LOGELL	© Edyste / € / October Acceptance Company of the
1962-1963	(a) IBRD Loans	
1702-1703	(e) Ton rouns	
	Loans signed to February 15	22.5
	Signed February - Nicaragua	2.6
	season o a sea season of a season self-	25.1
	Forecasts:	
	March	
	Peru (Railroads)	13.25
	April	
	Colombia (Cospique power)	5.0
	Colombia (Paz del Rio steel)	30.0
	Colombia (CVC power)	8.6
	Mexico (Irrigation)	12.5
	May (Chile - Livestock credit)	(20.0)
	(Chile - Meat & Milk processing)	(5.0)
	(Note: These are probably out)	( ).0)
	Colombia (Railways)	29.0
	Costa Rica (Power & telecom.)	22.0*
	Ecuador (Highways)	9.0
	El Salvador (Power)	8.0
	Peru (Port of Paita)	3.0
	Venezuela (GADAFE Power)	15.0
	June	*
	Ecuador (Quito Power)	7.0
	Chile (ENDESA Power) (?)	6.0
	El Salvador (Telecom.) (?)	8.0
	Mexico (Highways)	40.0
	Peru (Lima Light & Power) (?)	14.0
	Total.	\$ 230.35
		NAME AND ADDRESS OF THE PARTY O
	Possibly June	
	Venezuela (Guri)	\$ 75.0

<sup>\*</sup> It is possible that the Eximbank will pick up the telecommunication part, amounting to \$8.0.

(b)	IDA Credits	
	Credits signed up to February 15	\$ 11.35
	Forecasts:	
	May Ecuador (Highways)	6.00
	June Paraguay (Livestock)	2.00
	Total	\$ 19.35
Tot	als for 1962-1963:	
	IBRD Loans IDA Credits	\$ 230,35
	Grand total	\$ 249.70

Mr. George D. Woods

Mr. George C. Wishart

IFC Staff Investment Committee

Two projects were discussed at the above meeting held March 4,

#### Arvind Ceramics - India.

The Staff recommendation was to turn this application down. A low profitability was forecast and, even more importantly, the Swiss technical partners are not willing to consider taking an equity interest other than by allowing their royalties to stay in the business in exchange for shares. This is a fairly specialized industry (making insulators, etc.). The Staff felt that the project could not rely on the technical management it would get unless the technical partners were prepared to take up a substantial stake.

After consideration it was pointed out that the Indian partners are not the kind of people who would go into this industry unless they saw a good chance of its being more profitable than would appear on the surface. Accordingly, it was agreed not to give the project a flat turn-down but rather to point out that IFC would need to be assured that the technical partners would be prepared to invest and that IFC would require further information on the profitability.

### Thailand Industrial Finance Corporation.

It was pointed out that both the Bank and IFC were already committed, with the agreement of the managements, to assisting this Finance Corporation. The review of the appraisal report justified these decisions.

Mr. Rosen had one slight reservation as to the size of the Corporation after reorganization. He would still like to see the reconstructed Corporation have more resources at its disposal. He thought it would be easier to obtain larger contributions to the capital from foreign investors now than to go back to these femt participants at a later stage. Mr. Diamond thought, however, that the capital structure proposed would be sufficient for the foreseeable needs of the Corporation.

Mr. Alexander Stevenson

March 5, 1963

G. C. Wishart

Pakistan Industrial Development Bank

I have been getting from Files a note of all letters coming in addressed to Mr. Woods which Files send direct to one or another of the departments in the Bank.

I see that, on March 4, a letter was received from the Ministry of Finance, Rawalpindi, regarding an application for a loan for the Industrial Development Bank; this letter was routed to Mr. Mason.

I think Mr. Woods would like to see this letter. Could I ask you to send it up here, with a suggested acknowledgment if necessary, for Mr. Woods to see when he gets back to the office on March 8.

GCW/s

WILKINSON SHELL LONDON MARCH 5, 1963 Letter telegram

ENGLAND

MR. GEORGE WOODS IS ABSENT FROM WASHINGTON BUT WILL BE ADVISED OF YOUR CABLE AND WILL REPLY ON FRIDAY, MARCH 8.

WISHART PERSONAL ASSISTANT

George Wishart Office of President Dear Mr. Malcom:

This is just to confirm our telephone talks of last week. I have advised Mr. Miller that you hope to visit him in Paris between April 3 and April 5. If there is any change in your arrangements, I shall be grateful if you will let Mr. Miller know.

I think you have got Mr. Miller's address in Paris. In case you have not, it is: 4, Avenue d'Iena, Paris 16.

Yours sincerely,

G. C. Wishart Personal Assistant to Mr. Woods

Mr. Donald Malcom Scarborough House Pembroke, Bermuda

Dear Siem:

Mr. Woods has asked me to send on to you the attached correspondence from a Mr. Jean-Paul Ferroud to Mrs. Woods. Mr. Woods wonders if, when you are in Paris and if time permits, you might have the opportunity of getting in touch with Mr. Ferroud and having a talk with him.

Mr. Woods mentions that this man is a student protege of Mrs. Woods but he, Mr. Woods, does not know him. Mr. Woods does not want any special attention to be given to this tentative application merely because the applicant is known to Mrs. Woods; he would of course want any decision to be based entirely on the merits of the applicant.

Trusting you are having an interesting and enjoyable trip.

Yours sincerely,

13/

G. C. Wishart

Mr. S. Aldewereld Paris Office L, Avenue d'Iena Paris 16e, France

GCWishart:cml

Enclosures:

C. C. you Howell with enclosures

Dear Mr. Smith:

Mr. George D. Woods has asked me to reply to your letter of March 1. Mr. Woods is out of Washington today, when your letter arrived, but it was read to him over the telephone.

Mr. Woods would very much like an opportunity of visiting with you and Mr. Irving Osborne when you are to be in Washington. March 12 is not a good day for Mr. Woods as he has a Board Meeting that morning. Accordingly, he suggests March 13 at 12:15 p.m. We have put that date and time down on Mr. Woods' calendar and perhaps your secretary will let us know if it is not convenient for Mr. Osborne and yourself.

Yours sincerely,

G. C. Wishart
Personal Assistant to Mr. Woods

Mr. Warren L. Smith President The M. W. Kellogg Company 711 Third Avenue New York, N.Y.

MARCH 1, 1963

INTBAFRAD PARIS

LETTER TELEGRAM

FRANCE

105. FOR MILLER. YOUR 96. FIRST MR. WOODS WOULD BE GLAD TO DINE WITH MR. ABS MARCH 28 OR ANY OTHER ARRANGEMENT WHICH SEEMS SUITABLE TO ABS AND YOU. SECOND MR. WOODS WOULD LIKE ME TO ATTEND THE VARIOUS FUNCTIONS.

WISHART

G. C. Wishart Office of President

1

## Your Royal Highness:

I am most appreciative of the kind invitation you have sent me to participate in the Bilderberg Meeting to be held at Cannes on March 29-31, 1963. I have long been interested in the work of the Bilderberg Group and I had been hoping to be able to be with you on this occasion. Unfortunately, my schedule will not permit my acceptance of the invitation.

May I hope that I may be honored with a repeat invitation for some future meeting of the group.

I am,

Sincerely yours,

181

George D. Woods

His Royal Highness Prince Bernhard of the Netherlands Soestdijk Palace The Netherlands

GCWishart: cml

cc: The Secretariat
Bilderberg Meetings

Mr. John D. Miller Special Representative for Europe 4 Avenue d'Iena Paris 16, France

Dear Johnnie:

As we are getting towards the end of the week, let me take this opportunity of summarizing where we stand on Mr. and Mrs. Woods' visit to Europe. We are very grateful to you for your quick answers on all the points and I think that we have now got the pattern of the tour fairly well established.

The bookings we are making here are as follows:

### March 15, Friday

Leave New York by Alitalia Flight No. 611, at 6:40 p.m., for Rome.

# March 16, Saturday, to March 19, Tuesday

In Rome. Staying at the Hotel Excelsior.

I have now got your cable No. 92, saying that you have fixed the appointment with Mr. Carli for Monday morning, March 18, and that you will be able to be with Mr. Woods when he makes that call. Mr. Woods will be very glad to have you with him, although he hopes it is not putting a strain on you to do this and then get on to Brussels that evening.

# March 19, Tuesday

Rome to London, probably by Flight AF 611 to Paris and then on; we are checking further into this to find out what the change-over delay is in Paris.

# March 19, Tuesday, to March 23, Saturday

In London (Claridges) and at Ditchley Park. (see below)

### March 23, Saturday

To Paris by Air France, Flight 853, leaving at 1 p.m.

## March 23, Saturday, to March 26, Tuesday

In Paris. Staying at the Bristol.

### March 26, Tuesday

Leave Paris by Air France, Flight 760, at 6 p.m., for Dusseldorf and then by car to Bonn. Staying at Hotel Koenigshof.

### March 28, Thursday - morning

By train or car to Frankfurt.

## March 28, Thursday, to March 29, Friday

In Frankfurt. Staying at the Frankfurterhof.

The return trip is as yet undecided. As you know, the visit to Cannes for the Bilderberg meeting is out, but it is possible that Mr. Woods may want to pay a visit to Luxembourg to see a personal friend there. We are working out some suggested flights and I shall be in touch with you again about this.

The Travel Office here will arrange for a car in Rome and in London. May we take it that your office will arrange for the car for Paris and the German bit of the trip.

Thank you for your letter of February 27. Mr. Woods received yesterday an invitation from Sir Leslie Rowan to attend the Ditchley Park meeting, and he has decided to accept; it should be a very interesting meeting.

I enclose a copy of a letter which I have written today to Sir Leslie, on Mr. Woods' behalf. Presumably, you will be arranging direct with Sir Leslie regarding your own attendance at the conference. Mr. Woods would, I am sure, be quite agreeable if you want to stay on there over the Sunday, as he does not expect to have any business engagements in Paris until the Monday.

You ask about the amount of luggage that Mr. Woods' party will have. I know that on their trips to the Philippines neither Mr. or Mrs. Woods have taken a lot of baggage, but of course they will need a little more in Europe on account of the weather conditions. I should think that one large car would do; if we need more, I can take a taxi with the remainder of the baggage.

## Malcom

I have just heard from Mr. Malcom that he would like to accept your dates of April 3 (noon) until evening, April 5. He is planning to visit Paris for these dates and I know you will reserve him an appropriate amount of time.

Yours ever,

G. C. Wishart

Enclosure

cc: Mr. Hauenstein

GCWishart:ms

Dear Sir Leslie:

I doubt if you will remember me but you were once good enough to receive me when I came over from the World Bank to talk to shareholders in the Investment Corporation of Nigeria. I am now Personal Assistant to Mr. George D. Woods who is out of town at the moment and has asked me to reply to your letter of February 26th.

Mr. Woods very much appreciates your kind invitation to attend the meeting of the Overseas Development Institute at Ditchley Park. He is very interested in the aims of the Institute and has pleasure in accepting your invitation to spend Friday night at Ditchley, before he goes on to Paris the next day. Mr. Woods will be accompanied by Mrs. Woods and will arrange to drive out to Ditchley on the Friday evening, leaving London about h:00 p.m. He would want to get to London Airport on the Saturday in time to catch a 1:00 p.m. plane to Paris.

I am scheduled to be along with Mr. Woods on his European visit and Mr. Woods has suggested that perhaps it would be alright for me to come to Ditchley Park with Mrs. Woods and himself. If I may, I shall telephone your office when we arrive in London to confirm that these arrangements would be in order.

Yours sincerely,

G. C. Wishart Personal Assistant to Mr. Woods

Sir Leslie Rowan, K.C.B.,C.V.C. Vickers House Broadway, Westminster London, S.W.1, England

GCWishart:cml

cc. me miller Paris office

Dear Leo:

Thank you for your note of February 20th enclosing a memorandum on the relations between the present Dominican Republic Administration and Esso.

I have talked with the appropriate members of our senior staff here. They had noticed the critical statements concerning the handling of the contract with Esso, made by President Bosch in a speech on February 17th.

Let me tell you that a World Bank mission is going to the Dominican Republic about March 10th. This is one of our ordinary exploratory missions to member countries to review the economic situation and prospects etc. It goes without saying that the mission will examine and discuss with the Government to what extent the Government's policies and practices encourage foreign investment.

Perhaps, on the return of the mission, I shall be able to tell you more.

It was good to see you the other day. I congratulate you on your Telstar appointment which I see in today's paper. I am glad you were persuaded to take this assignment on and I am certain you will do well with it. If I can help you in any way please do not hesitate to let me know.

Warm regards,

Sincerely,

George D. Woods

1s/george

Mr. Leo D. Welch Chairman of the Board Standard Oil Company 30 Rockefeller Plaza New York 20, N.Y. Dear Mr. Purinton:

Thank you for your note. It is nice to think back on those war days in the Pentagon and I do remember our mutual endeavors.

If the World Bank can help in your study of some of these interesting international problems, we shall be glad to try. I would suggest you should get in touch direct with Mr. Harold Graves, the Director of our Office of Information, who can be reached at this address. I am passing to him your letter and a copy of this reply.

If you should be visiting Mr. Graves please ring through to my office as I should like to shake hands with you again.

Cordially,

(Signed) George D. Woods

George D. Woods

Mr. John A. Purinton Lecturer in Business Administration University of Virginia Graduate School of Business Administration Charlottesville, Virginia

GCWashart: cml cc: Mr. Graves, with incoming letter Dear Mr. Nagano:

Thank you for your letter of February 25th advising me of the proposed visit of Mr. Tadayuki Ota of your company to Washington.

I expect to be in Washington on March 13th when Mr. Ota is due to pay his visit here. If Mr. Ota will call up my office on his arrival, I shall be glad to arrange to receive him.

I also hope to have the pleasure of seeing you when next you visit the United States.

Kind regards,

Sincerely,

(Signed) George D. Woods
George D. Woods

Mr. Shigeo Nagano President Fuji Iron & Steel Co., Ltd. 10, 3-Chome, Marunouchi, Chiyoda-ku Tokyo, Japan

GCWishart:eml

DECLASSIFIED

APR 1 8 2012

WBG ARCHIVES March 1, 1963

Mr. Donald D. Fowler

G. C. Wishart

Mr. Luis Restrepo-Osorio

CONFIDENTIAL

Thank you very much for sending me the attached papers regarding Mr. Luis Restrepo-Osorio. I have shown your note to Mr. Woods and also given him the further background information you mentioned to me over the telephone.

Mr. Woods quite understands the position and agrees with the line you are taking. If there is any further development on this case, I should be grateful if you will keep me informed so that I may advise Mr. Woods.

Enclosures

GCWishart:ms



# **Print Form**



File Title		Barcode Number			
President George. D. Woods Chronological files	Vol. 01				
		1769721			
	8				
Document Date	Document Type				
Mar 1, 1963	Letter				
Correspondents / Participants					
George D. Woods to Eugene R. Black, Chase Manhattan Bank					
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Subject / Title					
Bhattacharyya					
Exception Number					
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The items identified above have been restricted in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn By
Sherrine M. Thompson

Apr 18, 2012

March 1, 1963



Dear Phil:

The elegant desk which was the cradle of the ideals and the sound ideas of the Bank's first President has arrived - albeit in rather poor condition which is to be expected after so many years in expensive storage. I must say quite frankly, Phil, that it is far too large a desk to fit the decor of the office of the incumbent President. However, it is being rehabilitated and I am going to have an appropriate plaque with an inscription recording the dates of its use by Mr. Eugene Meyer attached to it. I will then find a fitting location for it, either in an ante room adjacent to my office or adjacent to the Bank's Board Room. My thought is that it will come to be used as the table upon which many loan agreements will be executed for an indefinite time in the future. It will provide a fitting place for the execution of such agreements and in addition a welcome conversation piece - which latter is often a most desirable thing at such ceremonies.

When it reaches its ultimate resting place I will be in touch with you and I will hope to have the pleasure of your company at lunch, at which time the formal acceptance by the Bank of this fine and historic piece can be accomplished.

Warm personal regards,

Cordially,

13192092

George D. Woods

Mr. Philip Graham
President and Chief Executive Officer
The Washington Post
1515 L Street, N.W.
Washington, D.C.

GDWoods: cml

Dear Mohamed:

All here were most appreciative of your cable sending your good wishes to your colleagues on the Board of the World Bank and to Bank management and staff. I read your message at a Board Meeting held yesterday, and the Board members indicated clearly their own appreciation of your contribution to our mutual endeavors over the last decade.

On my part, and on behalf of all my associates here (including Gene Black who I know would wish to join me in this message), let me reciprocate all the nice things you say and tell you how much we have enjoyed having you as an Executive Director.

I know that you are looking forward, Mohamed, to taking up again your responsibilities as Minister of Finance and I wish you well in that onerous office. Your responsibilities will, I know, be heavy and their discharge will certainly tax even your great energies to the full. I want to say that if at any time in the future you should decide that you must lay down the burden of your office, we would always welcome you back as a member of the World Bank team. I am sure there will always be appropriate assignments in our development work for one of your great qualifications and experience.

Warm regards,

Sincerely,

(Signed) George D. Woods

George D. Woods

His Excellency Mohamed Shoaib Minister of Finance Rawalpindi, Pakistan

GCW: 1994: RHD: cml.

cc m, mendel

March 1, 1963

Dear Sirs:

For your information I enclose copy
of a letter I have today sent to His Royal
Highness the Prince of the Netherlands
regretting that I cannot accept his kind
invitation to attend the next Bilderberg
Meeting.

Yours truly,

(Signed) George D. Woods

Secretariat
Bilderberg Meetings
1 Smidswater
The Hague, The Netherlands

Dear Charlie:

I hear about you indirectly now and then and have the impression that you are both enjoying your longer than usual stay in Florida. I hope you are both in the best of health.

I have a faint recollection that you were thinking of getting back to New York somewhere about the time of The First Boston Annual Meeting and spending ten days or two weeks there before you went on to Europe. This note is to apprise you of my plans so that if you have some flexibility we may be able to have a visit. It has been quite a long time since the last one.

I will be in San Francisco the early part of next week but will return late Thursday the 7th of March and Louie and I will be here pretty much until the afternoon of the 15th. We will leave that evening for a two weeks' business trip in Europe. I expect to be in Washington on Monday, April 1st and in New York on the 3rd of April. I will probably be back on the 4th of April and then in New York on the 5th, 6th and 7th. Thereafter I will be in Washington pretty much uninterruptedly until the end of April.

Please let me know if you and Henry fit into any of these dates. It would be nice to have a meal together before you go off.

We are finding Washington interesting - it is exactly two months since I came down here - and it has certainly kept me busy.

All the best to you both.

Sincerely,

George D. Woods

Mr. Charles F. Batchelder The Grosvenor House 120 North Ocean Blvd. Delray Beach, Florida Signed by cont mes. 4 in moword. absence. Dear Chuck:

It was good to hear from you. I agree with you in feeling that Robbie is handling himself beautifully.

I suggest you telephone to Mr. Andrew (Andy) N. Overby, a Vice President and Director of First Boston Corporation, and introduce yourself. I will send him a copy of this letter and I am sure he will be happy to visit with you on the general subject of Mexico. He has an intimate knowledge of the situation and is actively engaged in discussions which may ultimately result in public financing.

It is too early to guess when the report of the World Bank mission in Mexico will be completed but it's probably several months away. It is not our practice to make these reports available at least until they have been distributed to the Executive Directors and then only to close friends. Sometime when you are in Washington give me a ring and if the report is available I will be happy to let you have a copy.

Warm regards and all good wishes.

151 george

George D. Woods

Mr. Charles F. Bowey 784 Park Avenue New York 21, N.Y.

GDWoods: cml

cc: Mr. Andrew N. Overby, FBC

Dear Jack:

The Bilderberg invitation arrived from Prince Bernhard. As you know, I had a real desire to attend this meeting, if at all possible, and in fact I have been keeping these dates blocked out on my calendar.

However, I now find that I shall not be able to be with you all at Cannes. I am to be in Europe at that time but my schedule of finance ministers to be visited is a full one and I can only be away from here for a somewhat limited period.

I am indeed sorry not to be able to fit this in but I hope to have the opportunity offered me again in future years.

Cordially,

1319209.2

George D. Woods

Mr. Henry J. Heinz, II Chairman H. J. Heinz Co. 1062 Progress St. Pittsburgh 12, Pa.

Dear G.D.

Just to thank you for your note of February 25th.

I hope nothing unforeseen eventuates which might upset the plans to see you in the week beginning April 7. I shall certainly try and keep some time free that week and shall be looking forward to seeing you.

I am copying your letter and this reply to Edgar.

Warm regards,

Sincerely,

1319enge

George D. Woods

Mr. G. D. Birla 8, India Exchange Place Calcutta 1, India

GCWISHART: eml

cc: Mr. Edgar Kaiser

## Your European Visit

I telephoned Johnnie Miller regarding your plan to start off at Rome.

He states that the important person to see in Rome is the Governor of the Banca d'Italia (Mr. Carli) who is also the Governor for the World Bank. There are three different Finance Ministers and they do not come into the picture so much for our operations. A courtesy call should be paid, however, on the Minister of the Treasury, one of the three referred to above, who is our official channel of communications. Johnnie Miller agrees these are the only two visits you need pay in Italy.

There is a problem on whether Johnnie Miller himself can join you in Rome for March 18 and 19. He is due to be in Brussels on these days with Burke Knapp. He asks whether you and Burke consider it more important for him to be in Rome or in Brussels.

As regards the rest of the arrangements, things are shaping up as follows:

Thursday, March 21 - London. Bank of England and Barings. In the evening dinner with the press people.

Friday, March 22 - London. Meeting with the Chancellor of the Exchequer and a lunch.

March 25 and 26 - Paris. He has arranged meetings with the Minister of Finance and the head of the Central Bank.

He also suggests that you should have a meeting with Christensen, the Secretary General of OECD. Before arranging this he would like your confirmation that you would want such a meeting.

March 27 - Bonn. He thinks this is alright for Mr. Erhard.

March 28 and 29 - Frankfurt. He is still working on this, having held up until he knew more specifically about Mr. Erhard. He will be checking on these appointments during the next couple of days.

Johnnie is sending us tomorrow the full schedule as far as he has been able to shape it up. I have instructed our travel people to put in the necessary travel bookings and will be sending Johnnie a copy. Johnnie and I will then work out together to see that everything dovetails.

My dear Patel:

I write to thank you on behalf of my wife and myself for your thoughtfulness in sending a package of most excellent India tea. We are both enjoying it and we thank you very much.

Sincerely,

((Signed) George D. Woods

George D. Woods

Mr. B. R. Patel Vice Chairman, Air-India Bombay Airport Santa Cruz (East) Bombay, India

GDWoods:mel

8

Dear Robbie:

I have your note of the 21st. There was nothing awkward about your end of the conversation. On the contrary it was exceedingly thoughtful.

I suppose a girl is never "amply" protected. It is like the old story about everyone's opinion of the proper compensation for the duties he may be performing --- without exception everyone will think he should be paid not less than ten percent more of his then salary. However, I think Louis will be able to keep the wolf (or those wolves) from the door.

As you want to be constructive and at the same time sensible (your words) I enclose a recent booklet on Lincoln Center, of which I am a director and member of the Executive Committee in addition to being president of the Lincoln Repertery Company. We raised about 80 million dollars. We need in the order of \$30 million additional. People who contract to give \$100 thousand or more are Patrons and have their names in marble or bronze somewhere around the place. Another constructive thing would be the Institute of International Education, of which Louis is a trustee. Sometime when we are talking I will tell you more about both of these.

Sincerely.

George D. Woods

of george

Mr. B. B. Robinson Suite 1436 Kirkeby Center 10889 Wilshire Boulevard Los Angeles 24 California

GDWoods:mel

Dear Jim:

I write to express my deep appreciation for the use of Dave Sommers' knowledge, experience and personality in spearheading a study on working procedures and use of manpower here in the Bank. As you know, Gene initiated this project before he left and enlisting Dave was a stroke of genius.

Many thanks for making him available and in so doing helping me immeasurably in my first few months in this new post.

Whenever your activities bring you to Washington I hope you will not fail to let me know. Louie and I would welcome the opportunity of buying you a dinner.

Sincerely,

3/george D. Woods

Mr. James F. Oates, Jr.
Chairman and President
Equitable Life Assurance Society
of the U. S.
1285 Avenue of the Americas
New York 19, N. Y.

GDWoods:mel

Dear Mr. Prime Minister:

I have just received your letter of February 8 regarding Mr. Shozo Hotta. Mr. Hotta is visiting here tomorrow, February 28, and I am looking forward to meeting him and making his acquaintance.

Mr. Hotta's important role in the banking and business life of Japan is of course well known to me and I shall be very pleased to take advantage of his visit here to ascertain his views on world financial problems, and particularly on matters of mutual interest concerning the Japanese economy. I and my colleagues from the senior staff of the World Bank will also be glad to take the opportunity of acquainting Mr. Hotta with our own thinking on these matters.

Please accept, Mr. Prime Minister, my thanks for your good wishes which I reciprocate to you and your Administration.

Sincerely yours,

(Signed) George D. Woods

George D. Woods

His Excellency Hayato Ikeda Prime Minister of Japan Tokyo, Japan

GCWishart: cml

8

Dear Doug:

I got quite a thrill out of the \$300,000,000 Quebec Hydro deal which I saw advertised in my copy of the West Coast edition of the New York Times last night. I write to congratulate you on a crowning achievement to the long list of your accomplishments. You may be justifiably proud and happy. I hope you can rack up a few more of these before you hang up the gloves.

Warm regards,

Sincerely,

13/ 9eoge

George D. Woods

Mr. F. Douglas Chapman A. E. Ames & Company 360 St. James Street, W. Montreal, Quebec Canada

GCWoods: cml.

cc. Mr. Edward Townsend, FBC

Dear C.C .-

Apologies for the seeming inactivity in connection with Bhattacharyya's daughter and also for the long delay in acknowledging yours of the 5th addressed to Louie. This is a brief note to say that we are encountering considerable difficulty in locating scholarships in the field of social work which could be made available for Trifti. However, we are still trying and we have not as yet exhausted every possibility. I do not wish to convey an atmosphere of encouragement, but equally I do not intend to sound discouraged. I should have an answer one way or the other in the next six weeks but I am not even sure of that. Tell Bhatta that I have not given up and he will hear from me in due course.

Incidentally, Louie was advised early last December that the Institute of International Education had requested certain additional information about Trifti's background. I assume this went forward directly to the IIE.

Every good wish,

Sincerely,

1319eoge

George D. Woods

Mr. C. C. Desai hh, Friends Colony New Delhi lh, India

GDWoods:cml

Mr. William F. Howell

George C. Wishart

Mr. K. S. Wu

This is just to confirm our telephone conversation of today.
Mr. Woods understands that an application has come in, or is coming in, from a Mr. K. S. Wu of Taiwan for employment in the Bank under the new trainee program. Mr. Wu is well known to Mr. E. Warburg, a friend of Mr. Woods.

Mr. Woods does not wish to suggest that any special consideration be given to Mr. Wu's application, which must be judged on its merits. However, he would like to be advised as to the status of that application before any communication is sent to Mr. Wu. If the Bank is not proposing to take on Mr. Wu, it is possible that Mr. Warburg will have another opening for him and it would be preferable for Mr. Warburg to be given a chance to consider this and get in touch with Mr. Wu before Mr. Wu receives an official notification from the Bank.

You kindly promised to watch this and keep Mr. Woods informed.

GCWishart: cml:ms

George C. Wishart

I refer to your memorandum attached regarding your conversation with Mr. Cowen and the dinners planned by the Washington International Relations Council.

As I explained over the telephone this morning, Mr. Woods does not propose to make public speeches etc., as yet. Apart from the official occasions such as the April meeting of ECOSOC, Mr. Woods would prefer to delay making a public speech, even off-the-record, until he has been longer in office as President of the Bank.

Accordingly, Mr. Woods does not want to be the principal guest and speaker at a dinner. If, however, the Washington International Relations Council are arranging a dinner at which Mr. Black is the principal guest and speaker and would care to ask Mr. Woods to attend as a guest, Mr. Woods would like to try and be there. He might be prepared to say a few words at such a dinner meeting but only to supplement what Mr. Black may be saying.

GCWishart:cml:ms

February 25, 1963

Dear Mr. Beteneur-Wejias

I acknowledge and thank you for your letter of February k, enclosing a report setting out detailed educational projects for Latin America.

The work which can be done in the educational field in Latin America and also in other areas of the world is, in my view, of the utmost importance. Accordingly, I welcome very much being kept informed of the recommendations of the Education Task Force, which has functioned under your chairmanship.

I am passing the descriptions of the suggested projects to my associates here who deal specifically with our operations in Latin America to keep them fully informed. No doubt certain of the Latin American governments concerned will be alluding to these projects in their future conversations with the Bank and the International Development Association.

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Mr. Gabriel Betancur-Mejia Chairman Education Task Force Alliance for Progress Pen American Union Washington 6, D.C.

Cleared and cc: Mr. Matter with incoming material Dr. Branscomb

February 25, 1963

Dear Mr. Deputy Governor:

I much appreciated your note of February 22nd regarding my proposed visit to London. I am looking forward to the opportunity of calling on the Governor and yourself.

As to the actual program for my visit, Mr. Miller, our Paris Representative, is arranging this in detail. I am sending him a copy of your letter and he will be in touch with you. I appreciate your suggestion of a dinner or a lunch together and shall leave it to Mr. Miller to arrange something which will be suitable for you.

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Mr. H. C. B. Mynors Deputy Governor The Bank of England London E.C. 2, England

GCWishart: cml

Cc. m. miller, with capy of incorning letter.

Dear Mr. Madden:

Just to say that I much enjoyed reading through your notes on the talks you held in India with various recipients of grants. It is encouraging to note the favorable effect of work done by Friends of India Committee.

My Personnel Assistant explained to you on the telephone that I would not be able to lunch on Wednesday the 27th. I regret this but will look forward to seeing Ambassador Bunker and yourself at another time.

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. Murdaugh Stuart Madden Friends of India Committee Suite 1017 910 17th Street, N.W. Washington 6, D.C.

GDWoods:cml

Dear Johnnie:

Thank you for your letter of February 20th which has just been received. You will by now have got my letter of the 20th.

There are two developments here which I should mention. In the first place, we have learned today that the Bilderberg Meeting is to be held at Cannes and not in the Nice vicinity. Mr. Woods has not taken a final decision as yet on whether he will attend the meeting. I shall let you know his decision in due course. The evening flight from Frankfurt to the Nice Airport sounds rather a tiring one but we must leave it to you to suggest what is best in the event Mr. Woods decides to go to Cannes.

Secondly, Dr. Donner called this morning to say that Bonn has sent him preliminary word that Wednesday 27 should be alright for Mr. Erhard. However, Erhard himself has not yet been contacted personally and, accordingly, Donner would like to leave both dates March 27 and 28 open in case Erhard prefers March 28th. Incidentally, Donner is himself paying a visit to Bonn leaving here on Wednesday, February 27th.

The general program you propose of trying to see the Finance Ministries the first day and the Central Banks the second day is agreeable to Mr. Woods, if you can arrange it that way. Mr. Woods would like to leave some time free in Frankfurt for another appointment he is contemplating.

As I mentioned in my previous letter, it is probably best if we make all the bookings from here, at least as far as the travel goes. Perhaps you would like to have a word with the hotels in London, Paris and Bonn to see that they hold suitable accommodations. Then we can send confirmatory bookings in through American Express. As I mentioned in my last letter, I am scheduled to be on the trip and would want a single room in the various hotels.

Thank you for all your help in this matter. Will you send me a full program as soon as you have it worked out?

Yours.

131 9eoge George Wishart

Mr. John Duncan Miller Special Representative in Europe 4, Avenue d'Iena Paris (16e) France

GCWishart:cml

Dear Wash:

I much appreciated your letter of February 18 regarding the Private Development Corporation of the Philippines.

I doubt if you should thank me for involving you in what has been a particularly onerous task, but on my part, Wash, I want to say how grateful I personally and all my colleagues in the World Bank and IFC are to you for your work as Secretary of the Steering Committee.

All those associated with the Steering Committee deserve the thanks of the people of the Philippines and of the many well wishers who want to see the economic development of that country go forward. We here are pleased at the successful outcome of all the negotiations leading to the loans and we wish the new Corporation the best of success in its forthcoming public issue.

I am looking forward to seeing you when next you visit the United States. It has been a real pleasure to me to get to know you and I shall continue to count on you as a good friend.

Warm personal wishes,

Sincerely,
15192092

George D. Woods

Mr. Washington Sycip Sycip, Gorres, Velayo & Co. 490 San Luis Manila, The Philippines

GCWishart: cml

Dear Lee:

I just got your note about your forthcoming visit to Washington.

Unfortunately, I have to be in Oakland on March 4 and 5 and will probably be going there direct from New York on March 3, so it looks as if we are going to miss each other at this time.

I am very sorry about this but shall look forward to catching up with you some other time, perhaps on your way back.

Louie joins me in sending regards to you and Louise.

131 9 enge

George D. Woods

Mr. C. L. Austin Scudder's Lane Barnstable, Massachusetts

GCWishart:cml

Mr. George D. Woods

George Wishart

Please see attached note to Johnnie Miller following on a telephone conversation I had this morning with Dr. Donner. I raised with Dr. Donner, as a personal matter, that you would want to see Guth. Donner is to be in Germany on Wednesday next and will be phoning Guth to make sure that Guth will be available for you to see him. He is pretty sure this will be alright but will be checking up to make sure that Guth is not scheduled to be away from Germany. Donner will be sending us a cable back through his Alternate.

Mr. John Duncan Miller Special Representative in Europe 4, Avenue d'Iena Paris (16e) France

Dear Johnnie:

I refer to your correspondence with Mr. Woods dated February 5th regarding Mr. Donald Malcom. Mr. Malcom came in to see Mr. Woods today and Mr. Woods called me in for the latter part of his meeting.

Mr. Malcom is very anxious to follow up on Mr. Woods suggestion that he should meet with you and explore the possibility as to whether he might be able to be of service to the World Bank in Europe, perhaps on a part time basis, perhaps on a consultancy basis, or perhaps in some special activity. To carry this matter forward, he is proposing to visit Paris and would like to talk with you there and survey the field in conversation with you. He would like his visit to you to extend over say four or five days to give him an opportunity of having a first talk with you, then possibly thinking the matter over and coming back to see you on a few further occasions.

The main question I have been asked is what dates would be suitable for you and when could Mr. Malcom count on your being in Paris for a few days at a stretch. Mr. Malcom would be ready to come to Paris from about March 5 onwards (going there direct from a house he has in Bermuda). From March 20 onwards would not be suitable to you as you will be engaged on Mr. Woods own visit to Europe.

Accordingly my question is how are you placed from say March 6 onwards? Could you send me a cable in order that I can advise Mr. Malcom as soon as possible and let him plan. We may be talking to each other on the telephone on other matters and, if so, I shall mention this. In case we are not I am writing this to give you an opportunity of considering how the dates would fit. I promised to telephone Mr. Malcom early next week.

Afterwards, Mr. Woods said to me that Mr. Malcom's ability to be of service must of course depend on what he has to offer and the opportunities there may be, but Mr. Woods thinks highly of him and I am sure you will enjoy meeting up with him.

Yours,

1519eoge

George Wishart

P.S. Mr. Woods also made it abundantly clear to Mr. Malcom that the initiative of his going over to Paris is his own. Malcom said he fully realized this but he would like to do it.

GCW

GCWishart: cml

cc. Mr. Howell, with file on Mr. Malcom

February 20, 1963

Dear Mr. Miller:

This is just to acknowledge and thank you for your letter of February 15.

I am not quite sure that the solution you suggest gets over the difficulty about remitting foreign exchange; as I mentioned, I remember only too well the difficulties we had in England about remitting foreign exchange from there. However, let me think about this some more.

I told Mr. Woods about our lunch together, but I have not yet had the opportunity of briefing him fully on our talk. He is to be out of town for a day or two but I should hope to be able to give him an account of our conversation early next week.

I enjoyed meeting both Mr. Levin and yourself.

Yours sincerely,

G. C. Wishart Personal Assistant to Mr. Woods

Mr. Tom Hall Miller 1725 Eye Street, N.W. Washington 6, D.C.

GCWishart:ms

Dear Mr. Moore:

I am most appreciative of the invitation, contained in your letter of February 13th, to attend the meeting of the United States Inter-American Council on March 4. I regret, however, that previous commitments will prevent me being with you on that occasion.

May I take this opportunity of trusting you will have a very successful meeting. The subject matter of your conference is indeed of interest and I certainly wish you well in your endeavor.

Sincerely,
'(Signed) George D. Woods

George D. Woods

Mr. John D.J. Moore Chairman United States Inter-American Council, Inc. 201 Park Avenue South New York 3, N.Y.

GCWishart:cml

cc: Mr. Schmidt Mr. Graves Mr. John Duncan Miller Special Representative in Europe 4, Avenue d'Iena Paris (16e) France

Dear Johnnie:

This will confirm our telephone talk this morning regarding Mr. Woods' plans. I am sure that we got them straight, but I summarize them here for the record.

Tuesday, March 19, New York to London.

March 20 - 22 in London at Claridge's.

Mr. Woods would like to leave Wednesday, March 20, free since he will take the opportunity of Burke Knapp being in London on that day to talk things over with him and get his up-to-date report on his visit to Germany etc.

On March 21 and 22, Mr. Woods would be available to see the British Treasury people, the Bank of England and Barings.

Mr. Woods agrees to the "off-the-record" small dinner with London press representatives if you can arrange it for either the Thursday or the Friday night.

March 23 cross over to Paris and stay at the Hotel Bristol.

March 23-26 in Paris.

Presumably you will make appointments for him with the Finance Ministry and Central Bank on March 25 and 26.

You suggested a small cocktail party for the Paris Office staff on one of these days.

March 27 and 28 Bonn and Frankfurt.

You said you would be working out the best method for Mr. Woods to meet the appropriate German contacts.

All the above dates are subject, of course, to the arrangements fitting in with the availability of the Chancellor of the Exchequer and the French and German Finance Ministers. Mr. Woods has given these dates to the appropriate Executive Directors here. Dr. Donner

telephoned back to say that it is not certain yet whether Mr. Erhard will be available at all at the end of March (he may be in Scandinavia) and at any rate he will need to have both March 27 and 28 left open to pick the one which would best suit Mr. Erhard. Donner said that he would deal with this and would let us know as soon as possible.

For the return trip, I mentioned that Mr. Woods might be attending the Bilderberg Conference near Nice on March 29 and 30. He has not yet had the official invitation. Assuming Mr. Woods does go to Nice, he should fly down either in the evening of March 28 or the morning of March 29. He would return from Nice to New York (possibly through Paris) on either Sunday, March 31, or April 1.

Mrs. Woods will be accompanying Mr. Woods. I am also scheduled to be on the trip.

I am asking our travel people here to sketch out an itinerary on the basis that we can get the various appointments suggested above. You will be letting us know in due course what you are able to arrange. I understand from the travel people here that it is best for us to take the tickets and to book the hotels although we would of course appreciate your advice on the flights etc.

Yours ever.

1519eonge

George Wishart

P.S. Incidentally, could you include for this office a copy of the "Movements of the Paris Staff" which you regularly send to various other offices.

GCWishart:cml

JOSEPH E. BOYLE VICE PRESIDENT J. WALTER THOMPSON CO. 420 LEXINGTON AVE. NEW YORK, N.Y.

FEBRUARY 19, 1963 First class

MOST APPRECIATIVE YOUR INVITATION TO GIVE SHORT TELEVISION INTERVIEW BUT MUST DECLINE. UNTIL I HAVE BEEN ASSOCIATED WITH THE WORLD BANK FOR A LONGER PERIOD I DO NOT PROPOSE TO MAKE PUBLIC SPEECHES OR TO GIVE SUCH INTERVIEWS. I AM SURE YOU WILL UNDERSTAND REASONS FOR MY DECISION.

WOODS

G. D. Woods President Dear Marc:

Thank you for your note of February 11th. I am most grateful to you for talking to Professor Lundberg on our behalf.

In the meantime, I think I shall not bother Lundberg to come here for a talk. He has been very clear on his own position and I do not want to unsettle him or persuade him away from the new activities he has taken up.

But I am very appreciative of your assistance and really grateful to you.

Warm regards,

Sincerely,

111 genge

George D. Woods

Mr. Marcus Wallenberg Kungstradgardsgatan 8 Stockholm 16, Sweden

GCWishart: cml

1. You. 16 app

2. m. wilson

3. Files My Howell

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MILLER INTBAFRAD PARIS FEBRUARY 19, 1963

Full rate

FRANCE

83

PLEASE TELEPHONE ME AT FEDERAL 3-7316 BETWEEN SEVEN AND EIGHT A.M. WASHINGTON TIME TOMORROW.

WISHART

George C. Wishart Office of President

February 18, 1963

Dear Dr. Mattioli:

Once again I have the pleasure of writing to thank you, and through you Dr. Bombieri, for the elegant publication entitled "Campi Phlegraei". The collection of colored prints is perfectly beautiful and Mrs. Woods and I very much appreciate your thoughtfulness.

Warm personal regards to you both and every good wish for the New Year.

Sincerely,

(Signed) George D. Weeks

George D. Woods

Dr. Raffaele Mattioli President Banca Commerciale Italiana 6, Piazza della Scala Milan, Italy

GDWoods:cml

My dear Mr. Dutt:

I write to thank you for the excellent

Indian tea transmitted with you letter of

December 29 but just received by me - the

long delay being due I believe to a prolonged

dockworkers' strike on the entire Atlantic

seaboard. Many thanks for your thoughtfulness.

Cordially,
usigned) George D. Woods

George D. Woods

Mr. B. K. Dutt
Managing Director
United Bank of India Ltd.
4, Clive Ghat Street
Calcutta 1, India

GDWoods:cml

超级一件一种

Dear Niazi:

I am terribly sorry to have troubled you with respect to my friends the Addinsells. The itinerary which he furnished to me stated that his reservations were at the Hilton. However, after I received your cable and made inquiry of his secretary, I found that they had been changed at the last minute to Shepheard's. I had sent him a copy of my January 29th letter to you and I have since received a postcard saying that he had not heard from you and expressing his regret at failing to advise me of the change in his hotel.

You were very nice to go to the trouble you went to and I appreciate it - even though nothing came of it.

If you are here during April I will most certainly expect to see you.

Warmest regards to Mimi.

Sincerely,

13/920792

George D. Woods

Mr. Niazi I. Mostafa 1282, Immobilia Bldg. Cairo, Egypt, U.A.R.

GDWoods:cml

APR 1 8 2012
WBG ARCHIVES

February 18, 1963

Personal

Dear Dr. Restrepe:

Mr. Woods has asked me to return to you the enclosed folder which you gave him.

Mr. Woods was glad to have the opportunity of reading through the particulars of your qualifications and experience, and also the very fine letters enclosed.

He has asked me to give you his good wishes.

Sincerely yours,

G. C. Wishart
Personal Assistant to Mr. Woods

Dr. Luis Restrepo-Osorio Economic Development Institute Washington, D.C.

constantina

Dear Mr. Kirkpatrick:

Mr. Woods has asked me to pass you the attached copy of correspondence. At your convenience, he would be grateful to hear if you know of anything which might suit Mrs. Lewis. He also suggests you might care to discuss this with Messrs. Glavin, Townsend and Overby.

Yours sincerely,

G. C. Wishart
Personal Assistant to Mr. Woods

Mr. Roderick J. Kirkpatrick The First Boston Corporation 20 Exchange Place New York 5, N.Y.

GCWishart: cml

Enc. Leiter from mr. N.a. awald, olin mach. and mo. woods repay of 726.15

Dear Dauph:

Further to my note of February 8, I have now had an opportunity of reading the reports prepared by your top staff in Latin American countries.

I really found these very interesting indeed, and I hope you will continue to send me any further information or material of this type which you may have available. I would read it with interest.

Warm regards,

Sincerely,

Isl genge

George D. Woods

Mr. Clarence Dauphinot, Jr. Frederic H. Hatch & Co., Inc. 72 Wall Street New York 5, N.Y.

GCWishart: cml

tas there soon

Dear Biren:

Thank you for your letter of the 7th transmitting a copy of the latest Hindustan Steel
Report and Accounts. I have not had an opportunity of digesting the material as yet but I do note that it is now in the black from a cash point of view.

Our people will be glad to read the discussions of the Symposium on Iron and Steel. Thank you for sending these newspapers - some of the articles are most interesting, particularly the news of the acceptance in principle of your expansion plan.

All best wishes to you and Ramu in which Louie joins.

Sincerely,

1519enge

George D. Woods

Sir Biren Mookerjee Indian Iron & Steel Co. Ltd. 12, Mission Row Calcutta 1, India

GCWishart: GDWoods: cml

cc. Mr. Stevenson

February 18, 1963

Dear Mr. Madden:

Thank you for your note of February 12, enclosing the Resolution about Mr. S. C. Jamir; I return the two copies of the Resolution, duly signed.

I have been thinking over my association with the Friends of India Committee, and the more I reflect on it, the more I feel I must ask the Chairman and my other colleagues to accept my resignation. You know my real interest in the work of the Committee but now that I am President of the World Bank it may not be easy for me to continue as a Committee member.

At your convenience, will you telephone me and talk about this? I would appreciate it.

Sincerely yours,

[(Signed) George D. Woods

George D. Woods

Mr. Murdaugh Stuart Madden Friends of India Committee Suite 1017, 910 17th St., N.W. Washington 6, D.C.

GCWishart:ms

Dear Bob:

Many thanks for your note of February 12.

I hope to be in Washington on Wednesday, February 27th and I should like very much to see you. I would not be able to have a breakfast date with you, but I wonder if you could find the time to look in here during the morning, say, at 11:30. That would give us the opportunity of a talk together.

Changed to

My secretary is getting in touch with yours to see how the above suggestion will fit with your schedule, Incidentally, there is a chance that I may have to be out of Washington that day and, if I am called away and unable to keep the date, I shall give your secretary as much notice as possible.

Cordially,

15/9 en 92

George D. Woods

Mr. R. C. Tyson Chairman, Finance Committee United States Steel Corporation 71 Broadway New York 6, N.Y.

GCWishart: cml

Dear G.D.

Thank you for your cable giving me advance notice of the dates when you may be visiting this part of the world. I am glad to have this information as I do get pretty booked up here.

As far as my calendar goes at the moment, the end of March is not a very convenient time; I may be out of the country then. The week beginning April 7 looks about the best time for me. I am not sure about Edgar's movements but I shall be raising this matter with him. In the meantime, I thought you would like to have my reactions as to a suitable date.

Warm regards from us both,

Sincerely,

151 george

George D. Woods

Mr. G. D. Birla Birla House New Delhi, India

GCWishart; cml

P.S. Since writing above have consulted with Edgar who confirms that week of April 7 is probably the best time for him.

cc. Mr. Edgar Kaiser

Dear Bill:

I have your note about Mrs. Trudy Lewis and her desire to secure a position now that she has decided to work again. As you know, I would be glad to help, especially as you are the person who recommends Mrs. Lewis.

I presume that Mrs. Lewis is looking for a post in New York City. Accordingly, I am going to pass a copy of your note to my friends at First Boston, in the first instance, to see if they know of any opening for her.

Warm regards,

Sincerely,

131 Jenge

George D. Woods

Mr. H. A. Arnold Chairman of the Board Olin Mathieson International Corporation 460 Park Avenue New York 22, N.Y.

GCWishart:cml

cc. Mr. Kuhpatrich First Baston Corp. Dear John:

I write to add my voice to the many I am sure you are hearing. Your designation as Chief Executive Officer was of course in the cards, but the fact that you have earned it by reason of a superb performance in the interests of the Mellon Bank stockholders is emphasized by Frank's gesture in stepping aside two or three years before he might have been expected to do so. I am delighted.

Every good wish for your continuing success in the years to come. If you gave us half an opportunity, I would be delighted to celebrate the occasion with a World Bank time deposit.

Sincerely,

13/9erge

George D. Woods

Mr. John A. Mayer Mellon National Bank & Trust Co. Mellon Square Pittsburgh 30, Pa.

GDWoods:cml

Dear Mr. Governor:

It was good of you to write to me with your appreciation of the contribution World Bank personnel have been able to make to the Central Banking Courses, held under the auspices of SEANZA. I am sure that these meetings have been of great interest and use to our people who have been privileged to participate.

Please convey to the Council of Central Bank Governors my thanks for the courteous message which I shall pass on to the interested parties here. We certainly hope to maintain the good cooperation which has existed.

With kind regards,

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. S. A. Hasnie Governor State Bank of Pakistan Karachi, Pakistan

GCWishart:cml

m. Steven son m. Deamand Tiles Dear Mr. Morse:

Thank you for your letter of February 7th regarding the appointment of Dr. Luis Alvaredo as your Liaison Officer in Washington for Latin American Activities. I and my colleagues here will certainly be delighted to see Dr. Alvaredo and welcome the opportunity that his location in Washington will give of maintaining close contact with your organization in regard to operations in Latin America.

We particularly note the arrangements regarding correspondence and we shall see that copies of all letters which the Bank may address to your organization go to Dr. Alvarado.

With kind regards,

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. David A. Morse Director-General International Labour Office Geneva Switzerland

GEWishart:cml

Cleared with and cc. to Mr. Demuth

cc. Mr. Knapp

Mr. Wilson

Mr. Rosen

Mr. Aldewereld

Mr. Graves

Mr. Howell

Mr. Mendels

Mr. Schmidt

Dear Mr. Jamil:

I much appreciated your note, received yesterday, sending me your good wishes on my new appointment as President of the World Bank. It was most pleasant of you to write; I have been heartened by receiving good wishes from so many friends.

I trust that my duties will give me an opportunity of visiting Lahore again. I remember well the pleasant luncheon at your house.

Cordially,

(Signed) George D. Woods

George D. Woods

Mr. S. M. Jamil 10, Baradari Road Shahdara Mills Lahore, Pakistan

GCWishart; cml

Dear C.C.:

Thank you very much for your letter of February 4 telling me about your new company, The Industrial and Economic Consultants International Private Ltd. I applaud your initiative, and that of the other sponsors, in setting up this new enterprise. I was just saying today that every effort to increase the supply of knowhow and the technical preparation of projects is to be welcomed and encouraged. With your strong team of directors and officers, the new company should be able to play an important role.

I shall pass your brochure around to my senior colleagues here who will be glad to study it. As you will appreciate, it is not our practice to recommend any one consulting company when outside people approach us, but we shall certainly be able to say that we know you and think well of you.

I hope you meet up with our people when they visit India. I also note that you hope to visit with us here sometime in the summer. We shall certainly look forward to that; let me know as far as possible in advance as Louie and I would not want to miss you.

Best regards from us both,

Sincerely,

13/ george

George D. Woods

Mr. C. C. Desai hh, Friends Colony New Delhi lh, India

GCWishart:cml

cc: Mr. Escott Reid

Mr. Rosen

Mr. Aldewereld

m. Lownsend, 7. B.C.

Dear Alvin:

Your letter of January lith arrived at the end of last week enclosing a copy of the very attractive brochure about the new Sky Club. The designers' pictures indicate that it should be a most attractive club and the location is certainly a fine one and very convenient.

As you will appreciate, now that I am mainly based in Washington, I am not proposing to add to my memberships of New York clubs. However, I wish the venture all success.

Cordially,

15/ george

George D. Woods

Mr. Alvin P. Adams Chrysler Building New York 17, N.Y.

GCWishart: cml

Board of Governors The Recess 50 Broad Street New York, N. Y.

Dear Sirs:

I write to associate myself with the proposal by Mr. George W. Burpee that Mr. Charles W. Gillespie be elected to resident membership in our Club.

It gives me great pleasure to sponsor Mr. Gillespie. He is outstanding in the professional engineering fraternity and is well known in the financial community of New York and the business community of the country. He has many friends among our membership and will be warmly welcomed in the club rooms.

I can be peak prompt and favorable action on Mr. Burpee's proposal.

Sincerely,

(Signed) George D. Woods

George D. Woods

GDWhods:mel

cc. mi Burple

Dear David:

I was most interested to receive, with your note of January 29th, the separate memorandum setting out your views and those of Walter Wriston and Pete Collado. You will not expect me to make any detailed comments — you know my own feelings on these important problems and the aims and ideals for which I have always worked.

my matter

I believe that the reports prepared by COMAP as well as the "separate commentary" and, perhaps most important of all, the thinking and exchange of views provoked by these documents, represent a real contribution. They should materially assist the U.S. Government and also the international institutions which have the responsibility for making loans in Latin America. I have brought the reports to the attention of the staff in the Bank which deals with that area.

With warmest personal regards,

Sincerely,

1si george

George D. Woods

Mr. David Rockefeller President The Chase Manhattan Bank 1 Chase Manhattan Plaza New York 15, N.Y.

GCWishart: GDWoods: cml

Dear Marquess de Maillardoz:

I am most appreciative of your letter of February 4th sending me your good wishes on my appointment here. It was extremely good of you to write me and I can assure you that I have been heartened by the receipt of good wishes from many well-wishers.

I shall look forward to making your acquaintance, perhaps in the Vatican City. If by any chance you are to be in the United States, I trust you will let me know so that we may arrange a visit together.

May I take this opportunity of sending you my good wishes.

Cordially,

(Signed) George D. Woods

George D. Woods

Marquess Henri de Maillardoz Il Segretario Amministrazione Speciale della Santa Sede Citta del Vaticano Italy

GCWishart:cml

Dear Carroll:

I have your note of February 5th and enclosures, all in connection with the Lincoln Repertory Company. I return the Annual Report duly executed by me.

I have no comment on the minutes of the meeting of the Directors and suggest you circulate them to all concerned at your convenience. I hope the next meeting will be a little more amicable.

Sincerely,

5/george George D. Woods

Mr. Carroll L. Weimwright, Jr. Milbank, Tweed, Hadley & McCloy 1 Chase Manhattan Plaza New York 5, N. Y.

GDWoods:mel

Dear Sam:

Last night I read your 1962 Annual Report and I must say I am proud to have been associated with you in the accomplishment reflected by this excellent report. Congratulations to you, to the able members of your team, and very best wishes for continuing - even improving - the results for 1963.

Best regards to Imogene in which Louie joins.

Sincerely,

s/ george

George D. Woods

Mr. Sam H. Casey President and Chief Executive Officer Commonwealth Oil Refining Company, Inc. 1519 Ponce de Leon Ave. San Juan, Puerto Rico

GDWoods:mel

Dear Edgar:

I refer to your attached note dated February 6th and the enclosed memorandum of the 5th, all on the subject of Mysore Cement, and also to our telephone conversation of this morning.

I agree in principle with Bill Marks' memorandum. While Bill makes quite a few points with respect to the option price, my own view is that to a substantial extent Willys would be turning frozen rupees into cash and even though the balance of the investment was hard money originally it is certainly frozen today. I think the real objective should be to make the option price most attractive. It seems to me all questions relating to the option price should be resolved in this direction. I favor a two or three year option period rather than the longer five year period because I would like to see this matter resolved and the investment in the portfelio of our cement company (where it belongs) as soon as possible. Then too, if the option price is too high we can review the matter in two or three years and grant another option in the light of our experience in consideration of our cement company's continuing to being responsible for following Mysore.

I think the idea of First Boston coming up with a recommendation on the option price is a good one although I think Eucinski's judgment on this would also be valuable.

Sincerely,

George D. Woods

S/ gauge

Mr. Edgar F. Kaiser President, Kaiser Industries Corporation 300 Park Avenue New York, N. Y.

GDWoods:mel

February 8, 1963

Dear Clarence:

Thank you indeed for your note of February 6th munda held sending me copies of reports by Deltec's top staff on certain Latin American countries.

I shall read these reports with interest, and I am sure you will allow me to pass them on to our senior staff here who deal with that area. It will be useful for us all to study these and cross-check our own thinking.

Cordially,

1319eorge

George D. Woods

Mr. Clarence Dauphinot, Jr. Frederic H. Hatch & Co., Inc. 72 Wall Street
New York 5, N.Y.

GCWishart:cml

Dear Mr. Governor:

It was good of you to write me regarding your recent bond issue. I had heard of the success of the offering and I congratulate you and the Japan Development Bank on the confidence which you have engendered leading to this successful result.

The First Boston Corporation was glad to have been able to assist you. In my position here I am looking forward to maintaining the excellent relationship which has existed between the World Bank and the Japan Development Bank for a number of years.

With renewed thanks for your letter and kind regards,

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. Risabure Ohta Governor The Japan Development Bank 8-1, 1-Chome Marunouchi, Chiyoda-ku Tokyo, Japan

GCWISHART: cml

First Boston Corp. with incoming

Dear Bev:

Thank you for your note of February 7th. You know that nothing would give Louie and myself more pleasure than to join you both for dinner here in Washington.

My only difficulty is that I may have to fly off to Puerto Rico on March 13 early morning, leaving from Idlewild. That would mean going up to New York on the evening of March 12th.

However, this may not come off and, in any event, we might be able to dine in Washington first before I go to New York. May we leave it open until nearer the time? I shall keep a note here and we will be talking together before that date.

Cordially,

131 george

George D. Woods

Mr. W. B. Murphy 375 Memorial Avenue Camden 1, New Jersey

GCWiwhart: cml

G. D. BIRLA BIRLA HOUSE NEW DELMI february 8, 1963 Letter telegram

INDIA

UNDERSTAND LINDER'S PLANS ARE CHANGED AND HIS INDIAN VISIT POSTPONED. HE APPRECIATED YOUR INVITATION AND HAS ALREADY WRITTEN YOU. WARM REGARDS.

WOODS

George D. Woods President Dear Sam:

George Wishart, my Personal Assistant, has been keeping me informed of your endeavors to arrange these functions with the Governor during February. As it has been difficult to get firm dates settled, I thought the only thing to do was to forget about February dates and aim for a suitable time in March. As you will understand, Sam, I get pretty booked up here and it is not possible for me to hold open dates for too long.

As to March dates, I have been consulting my calendar and also making some inquiries about air service to San Juan. I have to be here on Tuesday, March 12, as we have a World Bank Board meeting — that is also the day of your Board meeting in San Juan. Accordingly, I suggest we aim for Wednesday and Thursday, March 13 and 14.

The best flight for me to take would seem to be Pan American #211 leaving New York at 9:30 a.m. on Wednesday, the 13th, and arriving in San Juan at 1:50 p.m. your time. I could spend the rest of Wednesday with you and most of the Thursday, returning by Pan American Flight #214 which leaves San Juan at 8:00 p.m. and flies to Friendship (Baltimore) getting there at 10:25 p.m.

I shall keep these two days free for as long as possible in the hope that you can firm up the arrangements for that period. You will be letting me know as soon as you have done so.

I look forward to seeing you. It is pretty cold here and I would certainly appreciate a couple of days in your sunshine.

Warm regards,

Sincerely,

George D. Woods

Mr. Sam H. Casey
President and Chief Executive Officer
Commonwealth Oil Refining Company, Inc.
1519 Ponce de Leon Avenue

San Juan, Puerto Rico

ALMANDER SYCIP SYCIPLAN MANILA FEBRUARY 8, 1963

NLT (Charge to IFC)

(PHILIPPINES)

REVECAB FEBRUARY SIXTH TO BURICK WE HAVE ADVISED BOTH FEB AND OFFICEAS THAT
ARRANGEMENTS BRING MADE FOR SIGNING WORLD BARK AND LFC AGREEMENTS IN WASHINGTON
FEBRUARY 15 STOP UNDERSTAND ALSO BRADY TO SIGN AT SAME CEREMONY STOP
KINDLY CONTACT PARTIES INVOLVED AND INSURE WE HAVE PRIOR TO SIGNING CERTIFIED
COPIES OF NECESSARY RESOLUTIONS FROM PRO AND PROF BOARDS AND ALSO THAT
GOVERNMENT HAS GIVEN ANY RECESSARY AUTHORITY FOR PHILIPPINE BURARDY HERE
TO SIGN GUARANTRE AGREEMENT RESOLUTIONS

WISSLAME

George C. Wishart

THE

Cleared with and co: Mr. Sagne, Mr. Broche Mr. A. Lord co: Mr. Somen, Mr. Surlok Mr. John Adler - EDI

George C. Wishart

This will confirm our telephone conversations regarding the arrangements for Mr. Woods to meet the participants in the present EDI course, on Wednesday, February 13, at 4:30 p.m.

We shall use the main Bank dining room for the meeting, and I understand the participants and staff of EDI will be there by 4:30 p.m. The numbers involved will be about 30 to 35. After Mr. Woods has greeted the group and said a few words, tea will be served.

cc: Mr. Demuth (Note to Mr. Demuth: Dick, Naturally, there is a cordial invitation for you to be there.)

George C. Wishart

Luncheon for Mr. Adamjee

This is to confirm our telephone conversations regarding the lunch which Mr. Woods will give for Mr. Adamjee, at 12:30 on Wednesday, February 13, immediately following the signing of the PICIC loan.

The lunch will be in Mr. Woods Dining Room, and the guests, other than Mr. Adamjee, who have been invited are:

Mr. Kazi

Mr. Khosropur

Mr. Knapp

Mr. Rosen

Mr. Stevenson

Mr. Mason

Mr. Diamond

As I mentioned to you, Mr. Kazi is informing the Pakistan Ambassador and ascertaining whether the Ambassador would like to attend.

cc: Mr. Mason

Mr. Hugo Bruni

February 8, 1963

George C. Wishart

Mr. Woods will be giving a luncheon for Mr. Adamjee, of Pakistan, at 12:30, on Wednesday, February 13. There will be 9 or 10 persons in all.

Perhaps we could talk later about the menu, as we will have to be sure the items we choose will be acceptable to Mr. Adamjee.

George C. Wishart

Monthly Report

I suggest the following item for inclusion in the IFC Monthly Report for January:

## "Private Development Corporation of the Phillippines"

The Private Development Corporation of the Phillippines (PDCP) was incorporated on February 6. It is expected that representatives of the Phillippine National Bank and PDCP will visit Washington on February 15, for signature of the various agreements with the World Bank, IFC, and the United States Agency for International Development.

cc: Mr. Cyril Davies Mr. Arthur Lord

Dear Bill:

Thank you for your note of February 6th regarding the overseas tour being planned by your friends McElvaney and Clements.

As you know, I shall always be pleased to meet any friends of yours. My calendar during March is already getting quite booked up and there will be days in that month when I shall not be in Washington. However, do ask these gentlemen to get in touch with my office here, when they know their dates, and I shall certainly try and have a visit with them.

Cordially,

151 george

George D. Woods

Mr. Wm. P. Smallwood Vice President First Southwest Company Mercantile Bank Building Dallas 1, Texas

GCWishart: cml

Dear Mr. Governor:

I am most appreciative of your courtesy - m Schoudt riting to me with your good wishes on my in writing to me with your good wishes on my appointment as President of the World Bank. May I extend my sincere thanks to you and through you to your Government for your message.

I am well aware that my predecessor Mr. Black and his colleagues here have established and maintained a very good relationship with our member countries and it will certainly be my endeavor to continue that relationship.

Sincerely yours,

(Signed) George D. Woods George D. Woods

Dr. Raul Ybarra San Martin Contador General de la Nacion Ministerio de Hacienda Colonia 1089 Montevideo, Uruguay

GCWishart: cml

My dear Patel:

You were thoughtful to write on
February 1st bringing me down to date on
your thinking and I appreciate it. You and
your associates may be justifiably proud of
the progress which continues to be made by
Air India. I am sure it is a source of satisfaction to the banks which participated in the
original financing --which took a little courage.

Should you be in Washington in connection with your current expansion, or for any other reason, I trust you will look in and shake hands with me.

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. B. R. Patel Vice Chairman and General Manager AIR-INDIA 87 Mahatma Gandhi Road Bombay 1, India

GDWoods: cml

## APR 1 8 2012 WBG ARCHIVES

February 7, 1963

## PERSONAL

Mr. John Duncan Miller Special Representative in Europe 4 Avenue d'Iena Paris 16e, France

Dear Johnnie:

Thank you very much for your letter of February 4th. I appreciated your good wishes on my new job; it is a very interesting job and I hope I shall be able to assist Mr. Woods properly.

I know that he has had much in mind your query as to when he might make some European visits and I had an opportunity of discussing this again with him last night. As you will appreciate, before he makes a final decision he would like to wait and see how certain things go: the main point is the discussions here on the replenishment of IDA resources. There is to be a meeting of the Executive Directors, as a Financial Policy Committee, on February 12th and that meeting, combined with reports on discussions which I understand are to be held in Paris at the end of this week, will give him further background for his talks in Europe.

Based on the results of these meetings, Mr. Woods has in mind a visit to London, Paris and Bonn. He would plan to spend two days in each of these capitals, confining his visits to the finance ministers and possibly the heads of the central banks. He would make these calls on a strictly business basis, to get to know the major stockholders in the Bank, and he would like to keep down social occasions to an absolute minimum. In fact, he would prefer to cut out social occasions entirely.

The alternative dates which he has in mind are:

- (a) To leave Washington on February 27 and to be in Europe until March 9 or 10, or
- (b) To leave Washington March 20, returning here on March 31. In this case, he would hope to attend the Bilderberg Conference near Nice on March 29 and 30 and would be "out of your hair" on these dates.

The order of these visits would presumably be to go direct to London, from there to Paris and then on to Bonn.

Mr. Woods should know definitely about the end of next weeks what he plans to do and I shall see that we cable you immediately on a personal basis before anyone else is notified. In the meantime, this is just some prior notification about his intentions for your own information.

Best regards to yourself and all the Paris Office.

Yours ever,

George Wishart

P.S. I understand that Mrs. Woods will be accompanying Mr. Woods.

GCWishart:cml

Dear Jacques:

I am replying informally to your exceedingly gracious letter of January 21st. It was good of you to write on the occasion of the payment of the last instalment of the indemnity and I am most appreciative of what you say about the part played by the World Bank in the Suez Canal settlement.

I know that our mutual friends Eugene Black and Sir William Iliff, as well as the several staff members of the Bank who participated in the negotiations, were all glad to have been able to play their part in bringing the parties to a settlement. As far as I was concerned personally, I appreciated the opportunity that my own participation in the discussions gave me of establishing a friendship with yourself and many of the others involved.

I note the few remaining difficulties which you cusmarize in the attachment to your letter. It is my sincere hope that these points are amicably resolved in the near future.

I am bringing your letter to the attention of Gene and the others and on their behalf and for myself I send you our best wishes.

Very sincerely yours,

18/92092

George D. Woods

Mr. J. Georges-Ficot President and Director General Compagnic Financiere de Sues 1 Bue d'Astorg Paris 8, France

GCWishart: cml Cleared and cc: E.E. Clark cc: E.R. Black Sir William Iliff P.S.N. Prasad

February 6, 1963

Dear Gene:

You will like to see the enclosed copy of a letter I have received from Jacques Georges-Picot and my reply. I am not bothering you with the attachment which dealt with the liability for pensions and also the question of the bonds redeemed by the company prior to nationalization but located in Egypt.

It was good of Jacques to write in such pleasant terms.

Sincerely,

151 george (woods)

Mr. Eugene R. Black The Chase Manhattan Bank One Chase Manhattan Plaza New York 15, N.Y.

GCWishart: cml

February 6, 1963

Dear Bill:

You will like to see the enclosed copy of a letter I have received from Jacques Georges-Picot and my reply. I am not bothering you with the attachment which dealt with the liability for pensions and also the question of the bonds redeemed by the company prior to nationalization but located in Egypt.

It was good of Jacques to write in such pleasant terms.

Sincerely,

151 george (woods)

Sir William Iliff 100 Ebury Street London S.W. 1, England

GCWishart: cml

February 6, 1963

Dear Narayan:

I have received a very pleasant letter from Jacques Georges-Picot and I am copying it to you, together with my reply, since it was meant for all who contributed towards the Suez Canal settlement. I am not bothering you with the attachment.

I shall look forward to seeing you again when next you are in Washington.

Warm regards,

Sincerely,

131 george

George D. Woods

Mr. P. S. N. Prasad Economic Adviser to the Prime Minister Cabinet Lagos, Nigeria

GCWishart:cml

Dear Jim:

I am most appreciative of your note of February 5th sending me your good wishes on my new appointment. As you know, I have always been keenly interested in the development work carried out by the World Bank, and I am naturally glad of the opportunity to participate in these endeavors.

I have been very heartened by the letters from so many friends, including yourself.

Warm regards,

Cordially,

131 george

George D. Woods

Mr. James Bruce Suite 920 230 Park Avenue New York 17, N.Y.

GCWishart:cml

Miss Grace MacKenzie George C. Wishart

We spoke on the telephone regarding the information you have been supplying about Department Heads and Special Advisers who are in travel status or leave.

The form is very useful, but Mr. Woods will only require it in full every Monday morning. However, Mr. Woods would like to know during the week if any of the persons covered should be off on account of illness. Perhaps this information could be telephoned each day to myself to pass to Mr. Woods and to Mr. Wilson's office.

Thank you very much.

cc: Mr. Howell

Dear Donald:

I was happy to hear from you and I have now had the opportunity of talking with some of my associates here regarding you and your plans for settling down in Europe. As you will appreciate, I am still busy getting myself oriented in this new post and I am not entirely familiar with either our requirements or policies regarding specialized personnel.

I have explained to my associates your desire to be active in the European scene and that you would welcome an opportunity to be of assistance in furthering our program there. I appreciate the value of your experience and have tried to convey this feeling to others in this organization. The most feasible suggestion I can make at the present is that when you get to Europe you call and see our representative, Mr. John Duncan Miller, who is located at 4 Avenue d'Iena, Paris. I know you would enjoy meeting Johnnie who is intimately familiar with all our European operations. Unfortunately, I am unable to sound too encouraging. Your age, as a practical matter, is an insuperable barrier to normal full-time employment. However, it may be that you and Johnnie Miller together will turn up a type of special part-time assignment which might be of interest to you and helpful to us.

There is no purpose to be served by your making a trip to Washington particularly for a further discussion with me, but if you are here in the ordinary course of events before you leave, please let me know. In any event I will be glad to have your Paris address when you settle in so that we can have a visit later this year when I am in that city.

Sincerely,

George D. Woods

131 george

Mr. Donald Malcom 820 Park Avenue New York 21, N.Y.

cc. mu mille Paris office

GCWISHART: GDWOODS: cml



## **Print Form**



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The items identified above have been restricted in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn By
Sherrine M. Thompson

**Date** Apr 18, 2012

Dear Bob:

Thank you for thinking of me in connection with your luncheon for General Norstad last week. I hadn't met him before and was glad of the opportunity. He certainly makes a good impression. At the same time it was most pleasant to see so many old friends gathered in one place. One or another of us should do this sort of thing more often.

Warm regards,

Cordially,

1519eorge

George D. Woods

Mr. Robert A. Lovett Brown Brothers Harriman & Co. 59 Wall Street New York 5, N.Y.

GDWOODS: cml

Statistic Published

Dear Mr. Lundberg:

This is just to acknowledge and thank you for your letter of February 1st.

As you know, I regret your decision but of course this is a matter on which you alone can decide. We shall certainly keep in mind your availability for short assignments and I feel sure that we shall be calling on you.

My colleagues in the Bank management join me in sending you our best wishes.

> Sincerely yours, (Signed) George D. Woods

> > George D. Woods

Mr. Erik Lundberg Skandinaviska Banken Stockholm, Sweden

GCWISHART: cml

Seen by Mesers. Knapp wichors isowell Dear Dr. Gutierrez Cano:

I appreciate your courtesy in writing to me following on your election as an Executive Director of the World Bank. Thank you indeed for your expression of good wishes; both the management of the Bank and your colleagues on the Board will look forward to your joining in our work here.

We shall expect you in Washington around the latter part of this month.

With kind regards,

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Dr. Joaquin Gutierrez Cano Felipe IV, 5 Madrid, Spain

GCWISHART: cml

cc. me rosendel.

Dear G.D.

Just to thank you for your note of February 1st and for your courtesies to Mr. Hazard.

I am in touch here with Lloyd Cutler who is keeping me informed and I shall look forward to talking with you when you next come here. Please let me know of any intended visit as far in advance as possible as I get rather booked up.

Louie joins me in sending you our affectionate regards.

Cordially,

13/920091

George D. Woods

Mr. G. D. Birla Birla House New Delhi, India

Dear Ty:

Mr. Harry Addinsell, who was my predecessor as Chairman of First Boston and my immediate superior for more than 35 years, will be at the Ashoka from early morning of February 14th until about noon on the 15th. He is accompanied by his wife. They will go to Agra and Jaipur for a few days, returning to Delhi late in the afternoon of Sunday, the 17th, and remaining there at the Ashoka until the morning of Wednesday, the 20th.

This is the first time either Mr. or Mrs. Addinsell has been in India and while I am sure various well-wishing friends have given them a long list of things to do, I nevertheless will appreciate it if you will telephone to Harry on the 14th for the purpose of wishing him a happy Valentine's Day and at the same time letting him know that if he is in any difficulty you are ready and willing to be of assistance. You may have met him -- he was with the old Harris Forbes firm and proceeded through Chase Harris into First Boston. He is about 75, but exceedingly spry and active (his wife passed away about three or four years ago and he has been married to the present Mrs. Addinsell, about 65, since last summer).

I trust this finds you well and happy and I look forward to seeing you on your next trip. Louie and I are settled in the Sheraton Park and we expect you will have dinner with us.

Warm regards,

Sincerely,

(Signed) George D. Woods

George D. Woods

Mr. C. Tyler Wood United States Embassy New Delhi, India My dear Mr. Fukuda:

I write to thank you for your thoughtfulness in sending me the perfectly beautiful kakemono which was addressed to me care of The First Boston Corporation but has finally reached me at my new residence here in Washington. My wife and I are grateful for this reminder of our several pleasant visits to Japan.

Warm regards and every good wish for a happy and healthy New Year.

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Mr. Chisato Fukuda President The Daiwa Securities Co., Ltd. 8-2 Chome Otemachi Chiyoda-ku Tokyo, Japan

GDWOODS:cml

Dear Tom:

Congratulations on the well-deserved recognition of the job you have been turning in for the Kaiser Aluminum stockholders for many years. I am delighted with the news. At the same time I extend every good wish for your continuing success. You will find that the new title brings new problems and responsibilities which may require new approaches and I hope you will never hesitate to step forward to meet them promptly and with firmness. Furthermore, if I may venture another word of advice, never lose sight of your responsibility to the thousands of small stockholders, which is not less (nor is it greater) than your duty to the two or three holders of large blocks of stock.

Warm personal regards,

Sincerely,

1319eorge

George D. Woods

Mr. Thomas J. Ready, Jr.
Kaiser Aluminum & Chemical Corporation
Kaiser Center
300 Lakeside Drive
Oakland 12, California

GDWOODS:cml

STORES AND INCOME.

Dear Howard:

Thank you for your note of January 29th enclosing copy of the letter you have written to Dr. Branscomb.

I am sure that Dr. Branscomb will be considering your suggestion sympathetically. Let me know if you are in this building seeing him so that we can visit together.

Cordially,

1) Storge

George D. Woods

Dr. Howard A. Rusk
Director
Institute of Physical Medicine
and Rehabilitation
400 East 34th Street
New York 16, N.Y.

GCWISHART: cml

cc. Dr. Branscomb

Dear Mr. Dupetit:

I am most appreciative of the good wishes from the Banco Transatlantico del Uruguay which you have sent me in your letter of January 22nd. It is kind of you and your colleagues in your organization to write me and I send you my sincere thanks.

I am naturally glad of the opportunity of serving with the World Bank but I shall also miss The First Boston Corporation and the many close connections I made during my association there.

Sincerely yours,

((Signed) George D. Woods

George D. Woods

Mr. Edmundo Dupetit Managing Director Banco Transatlantico del Uruguay 509, 25 de Mayo Montevideo, Uruguay

Dear Mr. Governor:

Thank you for sending me a copy of the history of The West African Currency Board. I was most interested to receive this and to learn from it a little of the banking arrangements over the last half century in that part of the world.

I shall pass the book on to my associates here who work particularly with the member countries concerned.

I am looking forward before long to calling on you in London. If by any chance you are to be in the United States, I am sure you will let me know.

With kind regards,

Sincerely yours,

(Signed) George D. Woods

George D. Woods

The Rt. Hon. the Earl of Cromer Governor Bank of England London E.C. 2, England

HAROLD WILKINSON
SHELL INTERNATIONAL PETROLEUM COMPANY LTD.
ST. HELEN'S COURT
LONDON

FEBRUARY 4, 1963

LETTER TELEGRAM

ENGLAND

WILL TELEPHONE YOU TUESDAY AFTERNOON BETWEEN FOUR AND FIVE YOUR TIME

GEORGE WOODS INTRAFRAD

GEORGE D. WOODS

President

G D BIRLA SUNSHINE NEW DELHI FEBRUARY 4, 1963

LETTER TELEGRAM

INDIA

RESERVATION FOR AUDINSELLS AT ASHOKA CONFIRMED THROUGH S.P.DEWAN
TRAVEL CORPORATION C35 CONNAUGH PLACE NEW DELHI STOP IF ANY
MISUNDERSTANDING WOULD APPRECIATE YOUR ASSISTANCE

WOODS

George D. Woods

President

Dear Biren:

I was glad to have your letter of January 24th. Thank you for sending the newspapers with the interesting items regarding steel prices. I shall pass these on to our people who will be interested in reading these views.

I appreciate your expressions about the usefulness of having a Bank representative stationed
in New Delhi and I am pleased to be able to tell you
that we have a representative there again who has
just taken up his post. He is Mr. Benjamin B. King
and his address is: Second Floor, Reserve Bank of
India Building, Parliament Street. I am sure that
Mr. King will want to make your acquaintance at an
early date and suggest that you may care to let him
know next time you are to be in New Delhi. I am
sending him a copy of this letter.

I doubt if the present management of this Bank will always be able to anticipate you in this fashion, but we will keep trying.

Warmest regards,

Sincerely yours,

151 george

George D. Woods

Sir Biren Mookerjee Indian Iron & Steel Co. Ltd. 12, Mission Row Calcutta 1, India

GCWISHART: cml

Alberta and

cc. me lang

January 29, 1963

Dear Miazi:

Mr. and Mrs. Harry Addinsell will arrive in Cairo from Athens at 8:15 P.M. Saturday, February 9th, and will be at the Mile-Hilton Hotel on Sunday and Monday. They will leave at eleven o'clock Tuesday, the 12th, for Beirut. Mr. Addinsell was my predecessor as chairman of First Boston Corporation and had been my immediate superior in that firm ever since he returned from World War I in 1918. He is still a director of First Boston and one of the oldest and closest friends I have in the world. He is on a reasonably leisurely trip of six weeks during which he will spend about a week in India and a week in Japan. (He is accompanied by Mrs. Addinsell.)

Mr. Addinsell was in Cairo four or five years ago for a few days and therefore is not a stranger to your country. I believe that he and Mrs. Addinsell have a reasonably clear idea of what they wish to see and I know they will not want to take any of your time. On the other hand, I will feel more comfortable if you will telephone to them either Saturday night or the first thing Sunday morning to see if they are comfortable in their hotel accommodations and are in good health. (If you will do this, Niazi, Louie and I will be most grateful to you.)

Warmest regards to you and Mimi in which Louis joins.

Sincerely,

S/george D. Woods

Mr. Niazi I. Mostafa 1282 Immobilia Building Cairo, Egypt United Arab Republic Dear G. D.:

My predecessor as chairman of First Boston, who is also one of my oldest and closest friends -- Mr. Harry Addinsell, will arrive in New Delhi from Beirut on Air India at 6:20 A.M. Thursday, February lt. Mr. Addinsell will be accompanied by his wife. They will leave the following afternoon (2:45 P.M. Friday, February 15) for Agra, proceeding to Jaipur and returning to Delhi at 6:20 P.M. Sunday, February 17. (They will leave New Delhi on Wednesday, the 20th, for Bangkok.)

I will be most grateful for any courtesies you may extend to them. Inasmuch as they have never visited India before I will be particularly happy if one of your people could show them the sights of Delhi and give them a little historical background.

I know they will have their own ideas on how to use the relatively brief time they are spending in New Delhi but I would like to feel that somebody from your household has communicated with them to make certain that their hotel accommodations are satisfactory and that they are in good health.

Warmest personal regards and every good wish in which Louis joins.

Sincerely,

S/george
George D. Woods

Mr. G. D. Birla Birla House New Delhi INDIA

Dear Mr. Governor:

施

Thank you for your letter of January 22nd regarding the visit to Washington of Mr. Shozo Hotta, President of the Sumitomo Bank. We had already heard from the Sumitomo Bank's office in New York that Mr. Hotta intended to visit here and I shall be delighted, of course, to meet him and make his acquaintance. I am glad indeed to get your letter introducing Mr. Hotta and I can assure you that I shall be pleased to do what I can to have him meet the appropriate people here.

Specifically, I shall be glad to introduce Mr. Hotta to Mr. Emil J. Pattberg, Jr. at The First Boston Corporation. When I meet with Mr. Hotta I shall be able to arrange this.

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Mr. Masamichi Yamagiwa Governor The Bank of Japan Tokyo, Japan

GCWISHART: cml

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mu. Postbug, with copy of
incoroning cetter

Dear Mr. Miller:

Thank you for your letter of January 21,th about "AMERICAN PARTNERS". I am glad to note that you are making progress and have incorporated your venture.

As I mentioned in a previous letter, I cannot really say much about your project until I know a little more about it and have an opportunity of discussing here the different aspects of your proposals.

As you will appreciate, I am very busy here at the moment, orienting myself in my new work. I am going to suggest that you and, perhaps, Carl Levin might care to visit with my Personal Assistant, Mr. George Wishart. He would be glad to talk with you about the project and obtain for me full details. Mr. Wishart will be telephoning you in the course of the next couple of days and I shall look forward to hearing his report after you have had a talk with him.

Sincerely yours,

(Signed) George D. Woods George D. Woods

Mr. Tom Hall Miller 1725 Eye Street, N.W. Suite 209 Washington 6, D.C.

Dear Gus:

It was very nice of you to write to me with your invitation to join one of your Board luncheons. I can assure you that I should like to take advantage of your invitation and the opportunity it will afford of visiting with a number of my old friends in Wall Street.

At the moment it is a bit difficult for me to settle on a particular Thursday when I shall be in New York and would be able to be with you. May I keep the invitation open and let you know in a few weeks time of a suitable date. I shall not forget and I am marking on my calendar to get in touch with you again.

With best regards,

Sincerely yours,

151 george

Mr. August Maffry Senior Vice President Irving Trust Company One Wall Street New York 15, N.Y.

Dear Erich:

You wrote me a personal letter dated
December 12th regarding PICIC and the succession
to Mr. Mohamed Ali as Chairman. As you will
appreciate, I was pretty involved at the time
I got your letter and I sent it down to the
World Bank for consideration there. I understand that Bill Diamond acknowledged your
letter and gave you some views on the questions
you raised.

Now that I am catching up with my correspondence, this is merely to thank you for writing and to say that I am always receptive to any views you may care to express on these subjects of mutual interest.

With kind regards,

Sincerely yours,

1si george

Mr. Hans Erich Bachem
Stellv. Vorstandsmitglied der
Kreditanstalt für Wiederaufbau
Lindenstrasse 27
Frankfurt/Main
Germany

January 28, 1963

Dear Mr. Mukasa:

Thank you very much for your letter of January 21st regarding the visit of your President, Mr. Shozo Hotta. I should certainly appreciate an opportunity of meeting Mr. Hotta and making his acquaintance. May I suggest that February 28th would be a convenient date for us to visit together at 3:00 p.m. Perhaps you will let my secretary know if this will be quite convenient for Mr. Hotta.

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Mr. Rokuro Mukasa Director and Agent The Sumitomo Bank, Ltd. 60 Broad Street New York 4, N.Y.

Dear Bill:

Thank you for your note of January 23rd enclosing a brochure of the record of Mr. Alfred E. Howse of Wichita, Kansas.

As you will appreciate, I have not yet had the time to become fully familiar with the needs of the World Bank for specialized personnel. I am passing the brochure of Mr. Howse to our Director of Administration, Mr. William F. Howell. He will consider the possibilities and will no doubt be getting in touch direct with Mr. Howse.

With best regards,

Cordially,

151 george

Mr. William H. Potter, Jr. 75 Federal Street Boston, Massachusetts

GCWISHART: cml

(Meanurer 201)

Mr. Leonard K. Schwartz Kaiser Industries Corporation Kaiser Center 300 Lakeside Drive Oakland 12, California

Dear Leonard:

Thank you for your personal letter of January 16th setting out your views on the very intriguing possibility of arranging a tie-up for the sale of natural gas from Pakistan to India. I have consulted with our staff here and I find that this project has been the subject of some discussion with the two countries, although there does not appear to have been any recent developments.

The gas field you are referring to is apparently the Mari field in Pakistan near the Rajasthan border. I understand that the concession over the Mari field is at present owned by the Standard Vacuum people. There is apparently a very substantial supply of gas there although the Bank has no precise information about the proven reserves.

In view of its location it would be reasonable to think of sending at least some of the gas across the border to India. Early in 1961 this matter was discussed by the Bank with both the Indians and the then Pakistani Finance Minister (Mohamed Shoaib, who has now become Finance Minister again). The Finance Minister noted that he had already stated in public that Pakistan would be willing to sell gas to India and he felt that it was then up to the Indian authorities to state how much gas India would need and where it required delivery. The Indians have not, as far as we know, responded affirmatively to this offer.

The crux of the matter is, of course, that the Indians would be extremely cautious about allowing themselves to become dependent on an important source of energy, located outside their own boundaries and which could easily be cut off. There is another aspect in that the natural gas field is apparently very near the border and it is understood that the Indians are exploring, on their side of the Rajasthan border, to see if the field extends into India. We have not heard what progress these explorations have made.

I agree with you that it is often possible for countries which disagree on political matters to get together on a business deal and the more of these business deals that can be consummated, the easier it is for the countries concerned to get onto an easier relationship which sometimes helps their political difficulties. The trouble about this particular suggestion is that there is more involved than a straightforward business deal -- dependence on a

very important source of power and energy. Something might be worked out but it is probably a long shot.

I suggest that your people in India might try and find out informally what they can on the results of the Indian exploration on their side of the border. You might even be able to get some information from the Standard Vacuum people. I shall ask the staff members here who are responsible for relationships with these two countries to keep the matter in mind and when the opportunity arises to broach the idea again. Perhaps, in due course, something will eventuate and I shall certainly keep your interest in mind.

I am most appreciative of your good wishes. I shall look forward to seeing you again either in Washington or Oakland.

With best regards,

Sincerely yours,

15/ Longe

GCWISHART: cml

cc: Mr. Reid/Mr.Stevenson Mr. Aldewereld Dear Sir Leslie:

It was kind of you to write me with your good wishes on my appointment here and I am most appreciative of the thought which prompted your letter. I have been heartened by the various messages I have received.

It was also extremely kind of you to send me a copy of the History of Vickers, which has just arrived. The volume is beautifully produced and I am looking forward to reading it and learning more about the early days of your great company.

I should be very disappointed if you were to visit Washington and not get in touch with me here. Please always advise me when you expect to be in this neighborhood so that we may arrange to visit together and let my office be of assistance to you, if we can help you in any way.

I have read your little booklet on the Overseas Development Institute and would like to know more about it.

With best regards,

Sincerely yours,

(Signed) George D. Woods

Sir Leslie Rowan, K.C.B., C.V.O. Vickers House Broadway, Westminster London, S.W. 1, England

CGWIMHART: cml

January 25, 1963

Dear Mr. Terray:

I am most appreciative of your note of January 22nd sending me your good wishes on my appointment as President of the World Bank. It was good of you to write to me and I am grateful for the thought which inspired your communication.

Sincerely yours,

(Signed) George D. Woods
George D. Woods

Mr. J. Terray
President Director General
L'Union Europeenne
Industrielle et Financiere
4 & 6, Rue Gaillon
Paris, France

Dear Gilbert:

Thank you indeed for your very kind letter sending me your good wishes on my new appointment. It is a challenging job to head up the World Bank and I am very heartened by knowing that I have the support of so many good friends who have written to me, including yourself. Let me say that I am going to miss very much the intimate contact I had with so many fine industrialists on the boards of the corporations on which I served. Although I am no longer able to continue on the Campbell Board, I shall follow the affairs of the company with as much interest as ever.

Your brother-in-law, Bill Fulbright, is a very good friend of Gene Black's and we have already visited together in Washington. I am sure I shall be seeing him quite frequently.

I am busy here getting oriented in the main features of the work of the Bank and, of course, there is a good deal of social activity in which I have to take part. I shall look forward to seeing you here in the not too distant future.

With renewed thanks and my best personal regards to you and all your colleagues.

Very sincerely yours,

131 george

Mr. Gilbert C. Swanson c/o Butter-Nut Food Company Box 1044 Omaha, Nebraska

Dear Leland:

By the time this reaches you you will be reasonably settled in and I trust that you are finding the surroundings agreeable - I know you will find the work interesting.

I will not go through the exercise of writing letters of introduction but I suggest you do not fail to meet Mr. G. D. Birls - normally domiciled in Delhi; and Mr. J. R. D. Tate - normally domiciled in Bombay. I could suggest half a dozen others but I am sure Mr. Ensminger will have them all on his list. I suggest these two because normally the relationship with Ford Foundation might be on a lower working level - both the Birla and Tata organizations have large and well trained staffs - and I particularly want you to see both of these gentlemen after you have visited with the "run of the mine" people.

To this end I am writing a brief note to each of them saying that you are in India for a short time on a special assignment for the Ford Foundation and expressing the hope that they will make an opportunity to have a visit with you. (I look forward to seeing you after your return to this country.)

Sincerely,

S/goorge George D. Woods

Mr. Leland Hegard c/o Ford Foundation 32 Ferozeshah Road New Delhi INDIA

Dear G.D.:

Mr. Leland Hazard, whom I have known for some time and with whom I have served for the past few years on the board of Pittsburgh Plate Class Company, will be in India until about the middle of February working on a special assignment for Douglas Ensminger of the Ford Foundation.

Fr. Hazard is about 68 years old, a lawyer by profession, for many years vice-president in charge of the Law Department of Pittsburgh Plate Glass Company, and latterly (since his retirement as an active officer) a lecturer on economic subjects at a university in Pittsburgh and another one in Philadelphia.

I think you would enjoy meeting and talking with Leland Hazard and I know such a visit would
be of immeasurable assistance to him in the task he
has undertaken for Ford Foundation. I hope your time
schedule will permit such a visit. (Mr. Hazard can
be resched c/o Ford Foundation, 32 Ferozeshah Road,
New Delhi.)

Warm personal regards and every good wish in which Louis joins.

Sincerely,

5/george

Mr. O. D. Birla Birla House New Delhi, India

Dear Jeh:

Mr. Leland Hazard, whom I have known for some time and with whom I have served for the past few years on the board of Pittsburgh Plate Glass Company, will be in India until about the middle of February working on a special assignment for Douglas Ensminger of the Ford Foundation.

Mr. Hazard is about 68 years old, a lawyer by profession, for many years vice-president in charge of the Law Department of Pittsburgh Plate Glass Company, and latterly (since his retirement as an active officer) a lecturer on economic subjects at a university in Pittsburgh and another one in Philadelphia.

I think you would enjoy meeting and talking with Leland Hazard and I know such a visit would be of immeasurable assistance to him in the task he has undertaken for Ford Foundation. I hope your time schedule will permit such a visit. (Mr. Hazard can be reached c/o Ford Foundation, 32 Ferozeshah Road, New Delhi.)

Warm personal regards and every good wish in which Louis joins.

Sincerely,

5/ garage

Mr. J. R. D. Tata Bombay House 24 Bruce Street, Fort P.B. #378 Bombay, India

Dear Gene:

Thanks for your note. When I finally telephoned to you at Menapace's office you had left.

Elack Sr. and I lunched with Herrera last week and on Monday some of us here at the Bank had Herrera and Grady Upton for lunch. When it was breaking up I opined that we should have these lunches of Inter-American Bank and World Bank at intervals, perhaps every two months (so you see I am doing just what you felt should be done).

Regards.

Sincerely,

5/ George

Mr. Eugene R. Black, Jr. Lu Wall Street New York 5, N. Y.

Dear Bill:

Let's call it a day for a Foundation meeting on May 7th. Let's leave the December meeting question in the air for the time being. I am planning to attend March 5th and will look forward to seeing you then.

Sincerely,

S/George
George D. Woods

Mr. William Marks Kaiser Foundation Hospitals 300 Lakeside Drive Oakland 12, California

Dear Mr. Wolf:

It was nice of you to write with your good wishes on my appointment here. I appreciate your kind thought.

I well remember our work in connection with the training scheme for the young Indian engineers. Events have shown, I think, that we were right in pressing on with that program which has proved most beneficial to the Indian steel industry.

I have already visited with the InterAmerican Development Bank and I am looking
forward to a continuance of the very happy
relationship between our two organizations.
I am glad to know that you are an officer
of that organization and I look forward to
an opportunity of seeing you again.

With renewed thanks,

Sincerely yours,

((Signed) George D. Woods

George D. Woods

Mr. Alfred C. Wolf Director Social Development Division Inter-American Development Bank Washington 25, D.C.

Dear Dave:

Thank you for your letter of January 16th with the offer of your services to the Bank, especially in connection with any possible Portuguese project.

As I have only recently taken over here and I am not yet fully familiar with our needs for specialized personnel, I should like to ask our Director of Administration, Mr. William Howell, to make contact with you and explore any mutual interest. You will be hearing from Mr. Howell in due course.

I am glad you are keeping well. I am busy orienting myself in my new work here and also to the vagaries of the Washington climate.

With kind regards,

Sincerely yours,

131 9 eog e

Mr. David L. Patten South Duxbury, Massachusetts

Dear Mr. McCoy:

Thank you for your letter of January 18th.

It is good of you to offer us your services and the benefit of your extensive experience in the Far East. I should be happy to meet you but, as you will understand, I have only recently taken up my appointment here and I am not very familiar as yet with the requirements of the World Bank for specialized personnel.

Accordingly, I would like to suggest that Mr. William Howell, Director of our Department of Administration, get in touch with you in the first instance and explore the situation with you. If you and he consider it useful to have a meeting in Washington, I shall ask him to keep me informed and hope on that occasion to have the pleasure of seeing you.

You will be hearing from Mr. Howell.

Sincerely yours,

(Signed) George D. Woods
George D. Woods

Mr. Gerard L. McCoy 5 Sherwood Place Scarsdale, New York

Dear Henry:

Thank you very much for your note of January 18th regarding General Vogel. I was glad to have your good recommendation of the General and I had a pleasant visit with him today when he called at the Bank.

With best regards,

Sincerely yours,

1319eorge

Mr. Henry A. J. Ralph Vice President Bank of America 41 Broad Street New York, N.Y.

Dear Mr. Maheu:

I am most appreciative of your kind cable of January 18th sending me your good wishes on my taking up my appointment here. It was a very kind thought on your part and I am grateful for the encouragement from the head of another Specialized Agency.

I have already written to you thanking you for your help in making available Mr. Diez-Hochleitner. The role that the World Bank, and IDA, can play in assisting to increase the educational standards of the world is of real interest to me, and I am looking forward to a close liaison in this field between our two organizations.

With kind regards,

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Mr. Rene Maheu
Director General
United Nations Educational, Scientific
and Cultural Organization
9 Place de Fontenoy
Paris VII e, France

Dear Mr. Saunders:

Thank you very much for your kind note of January 16th sending me the good wishes of your Corporation on my new appointment. I much appreciate hearing from you and knowing that the banking community wishes me well in my task. Please convey to your Board and your colleagues in the management my thanks for their message.

I am particularly glad that The Hongkong and Shanghai Banking Corporation has decided to take an interest in the new Private Development Corporation of the Philippines. These local financing corporations, backed up by participations from prominent overseas banking and investment institutions, have in my opinion a significant role to play in achieving the economic development progress required by the less developed areas of the world.

Sincerely yours,

(Signed) George D. Woods
George D. Woods

Mr. J. A. H. Saunders Chief Manager The Hongkong and Shanghai Banking Corporation Hong Kong

Dear Mr. Ambassador:

May I thank you very much indeed for sending me a personal copy of the five-year socio-economic development program outlined by President Macapagal in his address to Congress in January 1962.

I am pleased to have a copy of the plan which I shall certainly read with much interest.

I have just returned from a visit to Manila where I was most appreciative of all the courtesy and assistance given to me in my work.

With kind regards,

Very sincerely yours,

G. C. Wishart

His Excellency Amelito R. Mutuc Ambassador of the Philippines 1617 Massachusetts Avenue, N.W. Washington 6, D.C.

GCW:cml

Dear Mr. Minister:

I am most appreciative of your letter of January 12th sending me your good wishes on my appointment as President of the World Bank.

It will certainly be my endeavor to maintain the excellent relationships between the Bank and our member countries, established by my predecessor Mr. Black. I am particularly glad of the opportunity we have to assist the Federation of Malaya in connection with our forthcoming mission to your country and also the plans for assisting in the expansion of the Malayan Industrial Development Finance Limited.

With renewed thanks for your kind letter and with my best wishes to you and your country for the New Year,

Sincerely yours.

(Signed) George D. Woods
George D. Woods

The Honorable Tan Siew Sin Minister of Finance The Treasury Kuala Lumpur Federation of Malaya

GCW: cml

Dear Mr. Ambassador:

Thank you indeed for your courtesy in sending me a personal copy of President Macapagal's five-year program for the Republic of the Philippines. I have read, of course, a good deal about the program and I have been particularly interested in the references made by President Macapagal to the assistance his Administration has received from the World Bank Economic Mission.

I certainly wish the Philippines great success in their implementation of the challenging targets set by your President. The setting up of the proposed Private Development Corporation now appears to be reaching realization and I hope that it will play a useful and important role in furthering the objectives of the plan.

With every good wish,

Sincerely yours,

(Signed) George D. Woods

George D. Woods

His Excellency Amelito R. Mutuc Ambassador of the Philippines 1617 Massachusetts Avenue, N.W. Washington 6, D.C.

GCW: cml

Dear Pres:

Thank you very much for your letter of January 1hth sending me your good wishes on my new appointment. It was kind of you to write and I have been much heartened by the messages received from so many friends, including yourself.

The work of the United Nations Economic and Social Council is of great interest to us and, as you know, the President of the World Bank makes an annual address to that body. It will not be easy to follow in the footsteps of our mutual friend Gene Black, but I am looking forward to the opportunity of presenting my report to ECOSOC and getting to know all my colleagues in that United Nations body.

With best personal regards,

Sincerely yours,

15/ george

Mr. Preston Hotchkis President Fred H. Bixby Ranch Company 523 W. Sixth St. Los Angeles 14, California

GCW: cml

Dear Mr. Governor:

May I take this belated opportunity of thanking you for your Christmas card with the kind message of good wishes which you enclosed. I am most appreciative of your greetings and you reference to my appointment.

I am very conscious of the great work done by my predecessor, our mutual friend Gene Black. In particular I hope very much to be able to continue the excellent relationship which he established between the Bank and its member countries.

Thank you again for your encouraging message.

With kind regards,

Sincerely yours,

(Signed) George D. Woods

George D. Woods

The Right Honorable Harold Holt, M.P. Treasurer of the Commonwealth of Australia Camberra, A.C.T., Australia

Dear Bob:

This is just to acknowledge and thank you for your letter of December 26th. You will forgive my delay in replying, but I have been fairly well occupied here getting oriented in my new job.

I am glad that your people met with Siem Aldewereld, who heads up the Bank's Department of Technical Operations. I am sure that he was glad of the opportunity of getting full details on your operations.

With best regards,

Sincerely yours,

131 george

Mr. Robert Heller Chairman and President Robert Heller & Associates Inc. Union Commerce Building Cleveland 14, Ohio

cc: Mr. Aldewereld withincoming letter

Dear Dr. Sen:

It was very kind of you to send me, with your letter of November 28th, copy of your book "The Strategy for Agricultural Development". Your study of the important problems involved in the development of a country's agricultural potential and other planning policies will, I am sure, be of real interest to us in the World Bank and IDA.

With best wishes,

Sincerely yours,

(Signed) George D. Woods

George D. Woods

Dr. S. R. Sen Joint Secretary Planning Commission New Delhi, India

Dear Mr. Governor:

I much appreciated your letter of January 2nd sending, on behalf of the Government of Israel and yourself, your good wishes to me on taking over the Presidency of the World Bank.

It will not be easy to follow a distinguished President such as Mr. Black but I am looking forward to my work in this field. Particularly, it will be my endeavor to maintain a close and cordial relationship with our member countries and I hope to continue the close cooperation between us in the future.

With best personal regards,

Very sincerely yours,

(Signed) Goorge D. Woods

George D. Woods

Mr. D. Horowitz Governor Bank of Israel Jerusalem, Israel