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Power - Comparative Review - 1971

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	Indicators Reflecting Efficiency of the Managem	ent:
	The second district of	(Argentina
	Cotem loss as 9 of tatal every sent out	14.47
	System loss as 7 of tabal energy sent out Average thermal efficiency of plants	30.5 7
	Average revenue per liwh sold to all consumers	us & 2.8
	Average reverme per lawh sold to residential consumers	Us \$ 3.1
	industrial consumers	US\$ 2.5
	Average overall o and M expenses per lewh sold	US\$ 1.6
	Operating ratio	70%
. 0	Return an average not plant in service.	8.27
0	Net internal cash generation as of capital expenditure	49.8%
	Consumers per employee	89
	Energy sales per employee ('000)	255
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Record Removal Notice



File Title Power - Comparative Review - 1971			Barcode No.	
			3024	8169
Document Date	Document Type			
February 11, 1971	Board Record		W.	
Correspondents / Participants				
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Subject / Title SecM71-85 Operations Evaluation Unit	- statement by Christopher Willoughb	y at the meeting o	of the Executive Directors on Fe	oruary 9, 1971
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Exception(s)				
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Declassification review of this record ma	ay be initiated upon request.			
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			Sherrine M. Thompson	April 26, 2023

INTERNATIONAL BANK FOR FORM No. 75 RECONSTRUCTION AND DEVELOPMENT (2-60)INTERNATIONAL FINANCE CORPORATION INTERNATIONAL DEVELOPMENT **ASSOCIATION** Date ROUTING SLIP Sep 17 ROOM NO. NAME Willoughlun To Handle Note and File Appropriate Disposition Note and Return Prepare Reply Approval Per Our Conversation Commen t Recommendation Full Report Information Signature Initial Send On REMARKS Graheful for comments from a others in PaB. For info. I also include From ungh x 4284

International Sector Table: Telecommunications *

	Population		GNP				To.	Lephone	8		National	Internat	tional	Telex
	000's	Per Capita		.VG -1969		Natio	nal		Princ	cipal es b/	Long- Distance Service	Ser	rice	,
Country	1969	US\$	Growth rate 64-69	Telecom. Invest. % of Total Inv.	Total No. 1969 000's	Per 100 inhabit 1969	Growth rate avg. 64-69	per	of total	% of total telephone	Quality Rating c/	Access d/ Satellite	s to: submarine Cable	Number of Connections
1. Argentina 2. Australia 3. Brazil 4. Ceylon 5. China (Taiwan)	24,000 12,200 90,500 12,300 14,000	820 2,080 256 167 284	1.3 2.7 1.2 1.3 6.7		1,600 3,392 1,560 58 280	6.72 28.20 1.74 0.48 2.05	2.0 5.0 3.4 5.9 13.3	24 22 na na na	33.0 41.0 11.0 4.7 9.0	63 48 49 57 45	G E F P F	Atlantic Pac.Indian Atlantic Pacific	1	
6. Colombia 7. Costa Rica 8. El. Salvador 9. Ethiopia 10. France	20,400 1,730 3,380 24,500 51,300	308 420 283 63 2,100	1.5 1.7 2.4 2.7 3.8		575 50 37 36 7,503	2.85 3.01 1.11 0.15 14.98	7.6 16.5 10.8 12.2 5.9	na 13 na na 19	8.5 11.5 18.0 2.7 12.5	52 60 51 64 31	G G P E	Atlantic - - - Atlantic		
11. Ghana 12. India 13. Indonesia 14. Italy 15. Kenya	8,550 538,000 115,000 53,000 10,500	200 92 115 1,220 124	0 0.9 0.6 4.5 1.1		46 1,057 181 7,752 65	0.54 0.20 0.16 14.37 0.63	7.5 7.5 3.2 7.5 5.5	na na 86 na 49	8.0 4.0 7.6 11.5 4.6	83 52 48 33 54	F F E G	Pacific Atlantic Indian		
16. Malaysia 17. New Zealand 18. Nigeria 19. Pakistan 20. Singapore	10,600 2,870 64,500 126,000 2,060	306 1,950 82 95 635	2.7 1.8 1.1 2.9 2.9		156 1,155 76 177 119	1.50 41.56 0.12 0.16 5.95	5.9 4.2 4.3 8.7 8.2	62 18 na 62 91	2.4 38.0 1.0 4.5	34 45 40 57	E F F	Indian Atlantic	シーシ	
21. Sweden 22. Switzerland 23. Tanzania 2h. Uganda 25. U.K.	7,950 6,270 12,700 8,330 56,000	2,660 2,430 83 103 1,770	3.8 2.5 1.9 1.2 2.2		4,110 2,686 31 26 12,901	51.76 43.42 0.25 0.31 23.26	4.2 5.0 7.6 10.2 5.5	na 4,2 49 49 20	18.0 24.0 2.5 2.5 17.5	26 37 39 50 28	E G G E	Indian Indian Atl.Indian	has access	
26. U.S.A. 27. Upper Volta 28. Venezuela 29. Yugoslavia 30. Zambia	205,000 5,280 10,000 20,300 4,180	3,930 50 910 590 185	3.3 0 1.1 5.4 1.6		109,256 1. 346 549 49	54.02 0.03 3.51 2.70 1.17	4.5 na 5.8 8.9 9.1	9 50 18.3 18	17.0 na 21.0 6.3 4.8	21 na 65 31 38	E P G G	Pac.Indian	\-\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	

- a/ Includes Staff used for telegraph operations. Consequently, not strictly comparable.
- b/ Concentration Percentage of population in major cities to the total country population having the stated percentage of telephones in these cities to the total telephones in the country e.g. in Argentina 33% of the population have 63% of the telephones.

Information provided by Division Staff.

- d/ Country has an Earth Satellite Station in operation
- * Table will be updated periodically and vacant columns will be filled in when data is available.

Sources: World Bank Atlas (1969); "The World's Telephones" by AT&T (1969); International Telecommunication's Union(ITU) statistics;

Telecommunications Division. July 15, 1970

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			URBAN		70	GDP		CAPITAL			DART GR	GROWTH C	OV'T WHED FART OF SECTOR	EMPLO.	OF LABOR FORCE	HYD HYD	LERATING LPACITY DRO THERM	AN ANDI	ONUAL FORMA	TOTAL GROUNT	TER CAPITA	PEAK F	OF CL	RVED C	NOUST. P	TION EXP ED PAR PAR PEUTIAL PR	TOF CON 100 100 100 100 100 100 100 100 100 10	CE GOU'T SUBSIF SU- PRICE E/KWh %	THVE.	STHENT THEEM N USA/KI	TAL IMPORT COMPO- NENT %	CC HYDRO USt/KW	THERMAL TOT	FINANCE RETURNS ON NO FINE LASER	AL FINANCIAL RETURN ET ON LAST BANK TS PROTECT 96	EMELOY-	QUALITY OF DATA	LAST UP- DATING
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	Ceepon	_	4			
/	Chile	- Endesa	5			
	Corra Rica	10€	3			
	Cyprus	- EAC	3			
18 ·	Es Salvador	- Kiohemp				
1	Ethiopia	- EELP	2			
	Chana	- VRA	2			
	Hondures		4			
/	Malaysia	- NEB	5			
	Mexico	- CFE	9			
			5			
1	Nicaragna Pakistan	- ENLF - KESC	4			
	Peru	- EEA	4			
	Philippines		4			
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	Thailand	121	3			
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COMPARATIVE SECTOR TABLE: ELECTRIC POWER SECTOR AND MAJOR SYSTEMS IN SELECTED COUNTRIES

Country/ System	tr	stalled Capa	Generati	ng	Peak Demand		,	Power Pro	oduction			Consume	er Catego	ries			Investmen	it			Fina	ancial Per	rformance	
	Total	Hydro	Thermal	For Public		Total	Hydro	Thermal	Average Annual	Total	For	Govern- ment	Agricul-	- House- holds	Invest	ment 196	+-68	of new	ment cost capacity	Revenu	e from	Average	Financial return on	Financing of invest-
				Use					Growth	Capita	Use	Industry and Commerce			Average Annual	Part of gross invest- ment	Average Annual Growth		Import	Total	From house- holds	of power sold	net fixed assets	ment from internal cash
	1968 MW	1968 MW	1968 MW	1968	1968 MW	1968 GWh	1968 GWh	1968 GWh	1964-68	1968 kWh	1968	1968	1968	1968	US\$M	%	%	US\$/kW	%	1968 US¢/kWh	1968 US¢/kWh	1968 US¢/kWh	1964-68	generation 1964-68
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)	(22)	(23)	(24)
Malaysia NEB	912 664	265	399	100	292	3076 2953		::	12.5	296	100	{	37	13		::		••	••	2.6		1.8	9.4	
Zambia CAPC <u>b</u> /	1284	1773	511	100	::	3300		• •	7.5		100		••	• •	• • • • • • • • • • • • • • • • • • • •	••		• • •	··	1.4		1.2	6.4-8.1	50
Honduras ENEE	82 a 54	31	23	100	48	225 a 194		. ::		93	100				••		• ••			3.6		2.2	8.3-14.2	
Liberia PUA	188 66	38 34	150 32	35 100	34	240	230	10	20		100							 ::	::	2.7		2.4	5.48	
Colombia ISA	1940 1258		•	::	915	8100 6500	4800	1700	ii	404	100	::	::		::	::			::					
Cyprus EAC ⁹	179	-	179	94	102	454 a		454 a	9.6		100	72	3	25						2.4		1.7	8.5 8	
Argentina SEGBA	5770 9 1573 9	-	1573 9	71 100	1394	13500 6792 c	1300	12200 6792	6 d	572	100	58	-	42	::	••	::			3.5	3.8	2.8	12.5 8	
Ethiopia EELPA	151	125	26	100		361	••		15.3 18 e	15	100	50	··	50		• • •				3.6	f 5.4 f	3.0 f	8.7-9.3	• •

NOTES

Numbers 0-9 denote last digit in year

- (0 = 1960, 1 = 1961, etc.).
 Data is not available.
- Megawatt, million watts.
- GWh Gigawatt hour, million kilowatt hours.
- kWh Kilowatt hour, thousand watt hours.
- W Kilowatt, thousand watt.
- a Captive plant excluded.
- Includes capacity owned jointly with S. Rhodesia.
- c Includes purchases from other systems.
- d Last 17 years.
- e Growth of sales, not of production.
- f Interconnected system only.
- g EAC is sole supplier.

SOURCES

Bank appraisal reports

- 1-4. Installed generating capacity, in megawatts 1968. Total for country/system and as hydroelectric and thermoelectric (including nuclear and diesel) plant.
 - Col. (4): Capacity of those plants which generate chiefly for sale to other users.
- Peak demand, In megawatts, 1968. Maximum amount of power demanded during the year.
- 6-11. Power production, total and produced by hydroelectric and thermoelectric plants, respectively, in 1968. Compound annual growth of the total during the five years 1964-68. Total production in relation to total population in 1968. Production by plants in Col. (4).
- $\frac{\text{Consumer categories.}}{\text{ment-commerce-industry, agricultural bsers and households, respectively.}}$
- 15-17. Investment 1964-68. Total investment in power in the country/system. Average annual amount in US\$ million (15). Total investment in the period as a percentage of total gross investment in the country (16). Compound annual growth of power investment over the period, in percent (17).

- DEFINITIONS
- 18-19. Investment cost of new capacity 1964-68. Total investment in the period in relation to total increase in generating capacity in US\$/kW (18).

 Direct investment component of total investment, in percent (19).
- 20-21. Revenue from power sold. Average revenue per unit of power sold in 1968, In US cents per kilowatt hour. Total (20) and for power sold to households (21)
 - 22. Average cost 1968. Operating cost, including depreciation and interest but excluding taxes, of power sold, in US cents per kilowatt hour.
 - 23. Financial return (operating income) as percentage of average net fixed assets in operation, for 1964 and 1968.
 - 24. Financing of investment from internal cash generation. Percentage of investment during period 1964-68 covered by funds generated as operating surplus.

ELECTRIC POWER: SYSTEM EXPANSION PLANS AND BANK/IDA FINANCING IN SELECTED COUNTRIES

Country			Plan/Project Time Period			Investment co			Financing of investment		_	Compos	sition of in	vestment			Financial pe	erformance	
	System/ Project	Years	Forecast	Planned	Total	Import	Unit cost	Ban	k/IDA	Other Sources	Hydro	Thermal	Transmis	- Distri-	Other	Average	Average total cost	Financial return on	Financing
			average annual growth of power generation	addition to generating capacity		component	of new capacity	Total	Local cost financing	sources	and civil works	and civil works	31011	bucton		from power sold	of power sold	net fixed assets	internal cash generation
			%	MW	US\$M	US\$M	US\$/kW	US\$M	US\$M	US\$M	%	%	%	%	%	US¢/kWh	US¢/kWh	%	%
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
Malaysia	NEB system NEB project	70-78 70-76	14 14	800 360	888 59	47	145	20.0	-	27	* *		94		6	2.3	1.5	8-10 8-9	55
Zambia	CAPC system Kariba project	69-76 70-76	8.5 8.5	600 600	99 57	40	165 80	40.0	ī	••	48 100	Ī	. 51	-	1 -		.8	8-11 8-11	50
Honduras	ENEE system 4th project	70-74 70-72	21	15	54 15	ii	::	11.0	-	••	•:	10	**	68	22	3.2 3.4	2.0	11-14	
Liberia	PUA system Expansion project	70-74 70-73	17 17	32	21 10	15 7	303	7.4 7.4	5	8 -	48	29	· i4	-	19	2.5	1.6	7-11	30
Colombia	ISA system Chivor project	70-76 70-75	10 10	500	173 138	75	228	52.3		23	91		3		6	::	1.2	9-11	20
Cyprus	EAC system 3rd project	70-74 70-72	10 b 10 b	90 30	31 6	21 5	340 210	5.0 5.0	2		-	43 50	14	38	11	2.4	2.0	9-10	55
Argentina	SEGBA system) Power project)	70-72	8 b	90	247	80	••	60	-	20	-	7		78	15	3.5	2.5	8	50
Ethiopia	EELPA system Finchaa project	69-74 69-73	15.2 b 15.8 ab	100	51 34	23	240	23.1	-	12	71	-	19	-	10	3.3	2.6	9-10 9-10	76

NOTES

Number 0-9 denote last digit in year.

- (0 = 1960, 1 = 1961, etc.)
- Data is not available. .. Data is not available.
 MW Megawatt, million watts.
- Million. kW Kilowatt, thousand watts.
- kWh Kilowatt hour.
- Interconnected system only.
 Growth of sales, not production.

SOURCES

Bank appraisal reports. Country Program Papers.

- Years spanned by system expansion plan.
 Years of loan signing and project completion.
- 2. Forecast average annual growth of power generation, in percent, during
- 3. Planned addition to generating capacity of the system, in megawatts, during plan/project period.
- 4-5. $\frac{\text{Investment cost}}{\text{component of that cost in millions of US$}$.
- 6. Investment cost per unit of additional capacity added, in US\$/kW. Dif-ferent cost concepts makes strict comparison of these figures impossible.
- 7-8. $\frac{Bank/IDA\ financing}{local\ cost\ financing}$ of system and project investment. Total financing and
- Financing from other sources included in sector/project plan, in millions of US\$.
- 10-14. Composition of investment. Percentage of total investment cost allocated to hydroelectric plant and civil works, thermal plant and civil works, transmission lines, distribution network and other investment cost, respec-

DEFINITIONS

- 15. Average revenue from power sold at the end of the plan/project period, in US cents per kilowatt hour.
- Average cost of power sold, including depreciation and interest but excluding taxes, at end of plan/ project period, in US cents per kilowatt hour.
- 17. Financial return (operating income) as percentage of average net fixed assets in operation, for initial and terminal years of plan/project period.
- 18. Financing from internal cash generation. Percentage of investment during plan/project period covered by funds generated as operating surplus.

ELECTRIC POWER: SYSTEM EXPANSION PLANS AND BANK/IDA FINANCING IN SELECTED COUNTRIES

Country			Plan/Project Time Period			Investment co			Financing of investment		-	Compos	ition of inve	stment		, -	Financial pe	erformance	
	System/ Project	Years	Forecast	Planned	Total	Import	Unit cost	Ва	nk/IDA	Other	Hydro	Thermal	Transmis- sion	Distri- bution	Other	Average	Average total cost	Financial return on	Financing
			average annual growth of power generation	addition to generating capacity		component	of new capacity	Total	Local cost financing	Sources	plant and civil works	and civil works	sion	BULTON		from power sold	of power sold	net fixed assets	internal cash generation
			%	MW	US\$M	US\$M	US\$/kW	US\$M	US\$M	US\$M	%	%	%	%	%	US¢/kWh	US¢/kWh	%	%
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
Malaysia	NEB system NEB project	70-78 70-76	14 14	800 360	888 59	47	145	20.0	-	27					6	2.3	1.5	8-10 8-9	55
Zambia	CAPC system Kariba project	69-76 70-76	8.5 8.5	600 600	99 57	40	165 80	40.0	ž	1	48 100		- , 51		1 -	***	.8	8-11 8-11	50
Honduras	ENEE system 4th project	70-74 70-72	21 21	15	54 15	ii	**	11.0	-	*:	• •	10		3	22	3.2	2.0	11-14 11-12	
Liberia	PUA system Expansion project	70-74 70-73	17 17	32	21 10	15 7	303	7.4 7.4	Ē	8 -	48	29	· <u>i</u> 4	• •	19	2.5	1.6	7-11 7-11	30
Colombia	ISA system Chivor project	70-76 70-75	10 10	500	173 138	75	228	52.3	Ī	23	91	-	3		6	• •	1.2	9-11 9-11	20
Cyprus	EAC system 3rd project	70-74 70-72	10 b 10 b	90 30	31 6	21 5	340 210	5.0	-	~:	2	43 50	14	38	5 11	2.4	2.0	9-10	55
Argentina	SEGBA system) Power project)	70-72	8 Ь	90	247	80		60	-	20	-	7	7	8	15	3.5	2.5	8	50
Ethiopia	EELPA system Finchaa project	69-74 69-73	15.2 b 15.8 ab	100	51 34	23	240	23.1	-	-	71	::	19	• •	10	3.3	2.6	9-10 9-10	76

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- a Interconnected system only. Growth of sales, not production.
 - SOURCES

Bank appraisal reports. Country Program Papers.

- Years spanned by system expansion plan.
 Years of loan signing and project completion.
- 2. Forecast average annual growth of power generation, in percent, during plan/project periods.
- Planned addition to generating capacity of the system, in megawatts, during plan/project period.
- 4-5. $\frac{\text{Investment cost, total for the time period in (1)}}{\text{component of that cost in millions of US$.}}$
- 6. $\frac{\text{Investment cost per unit}}{\text{ferent cost concepts makes strict comparison of these figures impossible.}}$
- 7-8. $\frac{\text{Bank/IDA financing}}{\text{local cost financing}}$ of system and project investment. Total financing and
- Financing from other sources included in sector/project plan, in millions of US\$.
- 10-14. Composition of investment. Percentage of total investment cost allocated to hydroelectric plant and civil works, thermal plant and civil works, transmission lines, distribution network and other investment cost, respectively.

DEFINITIONS

- 15. Average revenue from power sold at the end of the plan/project period, in US cents per kilowatt hour.
- 16. Average cost of power sold, including depreciation and interest but excluding taxes, at end of plan/ project period, in US cents per kilowatt hour.
- Financial return (operating income) as percentage of average net fixed assets in operation, for initial and terminal years of plan/project period.
- 18. Financing from internal cash generation. Percentage of investment during plan/project period covered by funds generated as operating surplus.

COMPARATIVE SECTOR TABLE: ELECTRIC POWER SECTOR AND MAJOR SYSTEMS IN SELECTED COUNTRIES

Country/ System	11	nstalled Capa	Generati	ng	Peak Demand			Power Pro	duction			Consume	er Catego	ries			Investmen	t			Fin	ancial Per	formance	
	Total		Thermal	For Public Use	Johnania	Total	Hydro	Thermal	Average Annual Growth	Total per Capita	For Public Use	Govern- ment Industry and	Agricul- ture	- House- holds	Invest Average Annual		+-68 Average Annual	of new	ment cost capacity 54-68 Import	Revenu power Total	From	Average cost of power	return on net fixed	ment from
	1968 MW	1968 MW	1968 MW	1968	1968 MW	1968 GWh	1968 GWh	1968 GWh	1964-68	1968 kWh	1968	Commerce	1968	1968	US\$M	gross invest- ment %		US\$/kW	component %	1968 US¢/kWh	house- holds 1968 US¢/kWh	sold 1968 US¢/kWh	1964-68 %	cash generation 1964-68
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	(19)	(20)	(21)	(22)	(23)	(24)
Malaysia NEB	912 664	265	399	100	292	3076 2953		::	12.5	296	100	8	37	13	••					2.6		1.8	9.4	
Zambia CAPC b/	1284	1773	511	100		3300	••	••	7.5		100	••			••			•••	::	1.4		1.2	6.4-8.1	50
Honduras ENEE	82 a 54	31	23	100 100	48	225 a 194	::	::		93	100	::	::			• • •		••		3.6	• • •	2.2	8.3-14.2	
_iberia PUA	188 66	38 34	150 32	35 100	34	240	230	10	20		100		••				• •	••	::	2.7	::	2.4	5.48	
Colombia ISA	1940 1258			::	915	8100 6500	4800	1700	ii	404	100	••		::	••	••	• •	••	::	::		::		
Cyprus EAC ⁹	179		179	94	102	454 a		454 a	9.6		100	72	3	25						2.4		1.7	8.5 8	
Argentina SEGBA	5770 9 1573 9	-	1573 9	71 100	1394	13500 6792 c	1300	12200 6792	6 d 5	572	100	58	-	42	::	::	::	••		3.5	3.8	2.8	12.5 8	••
thiopia EELPA	151	125	26	100	••	361		::	15.3 18 e	15	100	50	••	50		••			::	3.6	f 5.4 f	3.0 f	8.7-9.3	

NOTES

Numbers 0-9 denote last digit in year (0 = 1960, 1 = 1961, etc.).

- Data is not available.
- Megawatt, million watts.
- GWh Gigawatt hour, million kilowatt hours.
- kWh Kilowatt hour, thousand watt hours.
- Kilowatt, thousand watt.
- Captive plant excluded.
- Includes capacity owned jointly with S. Rhodesia. Includes purchases from other systems.
- Last 17 years.
- Growth of sales, not of production.
 Interconnected system only.
- EAC is sole supplier.

SOURCES

Bank appraisal reports

- 1-4. <u>Installed generating capacity</u>, in megawatts 1968. Total for country/system and as hydroelectric and thermoelectric (including nuclear and diese) plant. Col. (4): Capacity of those plants which generate chiefly for sale to other
- 5. Peak demand, In megawatts, 1968. Maximum amount of power demanded during the
- 6-11. Power production, total and produced by hydroelectric and thermoelectric plants, respectively, in 1968. Compound annual growth of the total during the five years 1964-68. Total production in relation to total population in 1968. Production by plants in Col. (4).
- 12-14. Consumer categories. Percentage of total power production 1968 sold to govern-ment-commerce-industry, agricultural users and households, respectively.
- 15-17. $\frac{\text{Investment 1964-68.}}{\text{annual amount in US$\$ million (15).}} \text{ Total investment in the country/system. Average}$ age of total gross investment in the country (16). Compound annual growth of power investment over the period, in percent (17).

DEFINITIONS

- Investment cost of new capacity 1964-68. Total investment in the period in relation to total increase in generating capacity in US\$/kW (18). Direct investment component of total investment, in percent (19).
- 20-21. Revenue from power sold. Average revenue per unit of power sold in 1968, in US cents per kilowatt hour. Total (20) and for power sold to house-
 - 22. Average cost 1968. Operating cost, including depreciation and interest but excluding taxes, of power sold, in US cents per kilowatt hour.
 - 23. Financial return (operating income) as percentage of average net fixed assets in operation, for 1964 and 1968.
 - 24. Financing of investment from internal cash generation. Percentage of investment during period 1964-68 covered by funds generated as operating

Net Internal Cosh Generation + Net Operating Revenues (net of indirect
+ Special Revenue (Reduction in Construction
- Operating Costs + numberous) - Operating Costs Purchased Power Taxes Other Espenses Delot Service Bonus for Personnel Dividones

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

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