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Mr. Arun Shourie

March 19, 1969

A. G. El Emery

Economic Mission to Kenya - Terms of Reference

1. On or about April 16 you will arrive in Kenya for a stay of about five weeks to participate in an economic mission led by Mr. Colin Bruce. The main objective of the mission is to assess Kenya's prospects for economic and social development in the light of recent performance and the 1969-74 Development Plan now being prepared.
2. Your main responsibility will be to complete your work on an econometric model of the Kenyan economy, to test the new Development Plan for internal consistency and, with the aid of the model, to assist Mr. Bruce in making projections. In addition, you will assist Mr. Bruce with the general economic work of the mission and you will accompany him on a short visit to Arusha to ascertain the plans and policies of the East African Community as they are likely to affect Kenya.
3. On your return, you will prepare an Appendix to the main economic report, describing the model and the uses to which it has been put and assist in the preparation of the main report. It is understood that the write-up of the econometric work may be published separately.

CBruce:tj

Cleared with and cc: Messrs. Collier and Hawkins
cc: Secretary to the Economic Committee
Messrs. Tolley, Bruce

File
Kenya ✓
SJS

Mr. Colin Bruce

March 19, 1969

A. G. El Emery

Economic Mission to Kenya - Terms of Reference

1. On or about April 16 you will arrive in Kenya to head an economic mission, which will remain in Kenya about five weeks. The main objective of the mission is to assess Kenya's prospects for economic and social development in the light of recent performance and of the 1969-74 Development Plan now being prepared. On your way through London you will visit the Ministry of Overseas Development for consultation.
2. You will be responsible for directing and coordinating the work of the mission members. Attached to your mission and under your general direction there will be two Advisers on Tourism and two Advisers on Creditworthiness. In addition to their work for the mission in assessing Kenya's prospects for tourist development, the Advisers on Tourism will, in conjunction with persons from the Ports and Pipelines Division of the Transportation Projects Department, make an appraisal of the Nairobi and Mombasa airport projects. The Advisers on Creditworthiness will make a special study of Kenya's creditworthiness as one of a number of case studies being undertaken by the Creditworthiness Studies Unit. In order to carry out this work the Advisers will of necessity need to cover much of the general economic and sector work which will be of assistance to you and other members of the mission.
3. With the assistance of the other members of the mission, and within the framework of an econometric model of the economy, being devised by Mr. Shourie as part of the work of the Quantitative Techniques and Analysis Division of the Economics Department, you will appraise the new development plan and pay particular attention to:
 - (a) Agriculture, including forestry and fishing;
 - (b) Rural Development, and Regional Planning;
 - (c) Tourism;
 - (d) Population Growth and Control;
 - (e) Housing Problems; and
 - (f) Creditworthiness.
4. The manufacturing sector will be covered in depth by a mission the Bank is proposing to send to all three East African countries in August/September of this year, although your mission will have to make some preliminary judgments about prospects for manufacturing industry.
5. You will pay a short visit to Arusha to ascertain the plans and policies of the East African Community as they are likely to affect Kenya, and, should it prove necessary, you may visit the headquarters of the East African Posts and Telecommunications Corporation in Kampala.

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6. In the light of the mission's assessment of a realistic and reasonable development program and the efforts to mobilize local resources, you will assess the external capital and technical assistance requirements over the next five years, taking into account existing commitments.
7. To the extent possible you will prepare a list of projects which prima facie seem to the mission to be sound and suitable for donor countries and agencies, particularly members of the Consultative Group for East Africa, during the next 12-18 months.
8. On your return you will write a brief Back-to-Office report and you will be responsible for the preparation, with the assistance of the other mission members, of an economic report.

CBruce:tj

Cleared with and cc: Messrs. Collier, de Vries and Hawkins
cc: Secretary to the Economic Committee ✓
Messrs. Tolley, Krishna, Myhrer, Shourie
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