

THE WORLD BANK GROUP ARCHIVES

PUBLIC DISCLOSURE AUTHORIZED

Folder Title: President Clausen's Personal Files on Managing Committee - Agendas - Volume 1

Folder ID: 1775254

Series: President's committee files

Dates: 08/06/1981 - 07/08/1982

Subfonds: Records of President A. W. Clausen

Fonds: Records of the Office of the President

ISAD Reference Code: WB IBRD/IDA EXC-09-5766S

Digitized: 04/14/2023

To cite materials from this archival folder, please follow the following format:
[Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to <http://www.worldbank.org/terms-of-use-earchives> for full copyright terms of use and disclaimers.



THE WORLD BANK

Washington, D.C.

© International Bank for Reconstruction and Development / International Development Association or

The World Bank

1818 H Street NW

Washington DC 20433

Telephone: 202-473-1000

Internet: www.worldbank.org

PUBLIC DISCLOSURE AUTHORIZED

President A. W. Clausen

Managing Committee files - Agenda, 1981-1982

The World Bank Group
Archives



1775254

A2003-014 Other # 1 Box # 209399B

President Clausen's Personal Files on Managing Committee - Agendas -
Volume 1

DECLASSIFIED
WBG Archives

INDEX

1. Agenda
2. Minutes
3. Managing Committee Calendar

M. Clausen

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

MANAGING COMMITTEE

CONFIDENTIAL
July 8, 1982

FROM: William S. Humphrey

SUBJECT: Agenda for Monday July 12 Meeting: 9:30 a.m.

1. Approval of Minutes of July 2 meeting.
2. Allocation of FY82 IBRD Net Income,
Gene Rotberg and Georg Gabriel.
 - 2.1 Memo (Rotberg) July 8, 1982 FIS/MC82-48:
Allocation of FY82 IBRD Net Income with
attachment.
3. Multilateral Investment Insurance Agency,
**3.1 Memo (Golsong) July 9, 1982 LEG/MC82-15:
Multilateral Investment Insurance Agency
with draft Board paper.
4. Other Business.



** To be distributed.

M. Clausen

MANAGING COMMITTEE

June 30, 1982

FROM: William S. Humphrey

SUBJECT: Agenda for Friday July 2 Meeting: 9:30 a.m.

1. *Approval of Minutes of June 21 meeting.
2. IDA Retrospective Study, Javed Burki, Percy Mistry, Alex Shakow and Norman Hicks.
 - *2.1 IDA Retrospective Study June 28, 1982 EXR/MC82-15.
3. May 1982 Financial Report and Status of Capital Subscriptions and Releases, Masaya Hattori.
 - *3.1 Financial Report for May 1982 FIS/MC82-46: with financial statements.
 - *3.2 Memo (Gabriel) June 23, 1982 FIS/MC82-44: GCI Capital Subscriptions and Releases: Status Report No. 3 attached.

4. Other Business.

~~4.1 Computing System Development Fund?~~

~~4.2 Study Release?~~

~~4.3 Home Addresses for employee mailing?~~

~~4.4 Fine Dill?~~

~~5. Information Items~~

* Previously distributed.

Write to Paul Youngblood

Sprint Report

Letter to Youngblood
Annual Speech

8.2

9.27

3.1

5.1

25.149

12.9

38.6

MANAGING COMMITTEE

June 10, 1982

FROM: William S. Humphrey

SUBJECT: Agenda for Monday June 14 Meeting: 9:30 a.m.

1. Approval of Minutes of June 7 meeting.
2. Home Currency Option Scheme, Reg Clarke.
 - 2.1 Paper June 9, 1982 PAD/MC82-33: Home Currency Option Scheme.
3. IDA - Proposal for Special Fund and Options for Augmenting Commitment Authority, Percy Mistry
 - 3.1 Draft report June 10, 1982 FIS/MC82-42: A Proposal for the Establishment of a Special Fund.
 - 3.2 Draft paper June 10, 1982 FIS/MC82-41: The Status of Contributions Released under IDA 6 and Options for Augmenting IDA's Commitment Authority in FY83-84.
4. Cofinancing, Gene Rotberg.

Continuing discussions of April 26 and June 7 meetings.

 - 4.1 Memo (Golsong) June 9, 1982 LEG/MC82-13: Proposed Cofinancing Fund.
 - *4.2 Memo (Qureshi) April 23, 1982 FIS/MC82-27: Outline of a proposal for a World Bank Cofinancing Fund.
5. Energy Financing Facility
 - 5.1 Memo (Stern/Golsong) June 10, 1982 LEG/MC82-12: Energy Financing Facility.
6. Other Business

* Previously distributed.

6

MANAGING COMMITTEE

June 10, 1982

FROM: William S. Humphrey *wsh*

SUBJECT: Additional Documentation

Documentation distributed to Managing Committee for information.

1. * Memo (Paijmans) June 8, 1982 PAD/MC82-32: Information Resource Management (IRM).
2. (Thahane) June 9, 1982 SEC/MC82-7 Information Required for Executive Directors.
3. *Memo (Owen) June 4, 1982 SEC/MC82-8: IBRD/IDA/IFC Directors' Meetings through May 1983.
4. *Memo (Humphrey) June 9, 1982 EXC/MC82-7 memoranda on IBRD Commitment Plans FY82-86.
5. Record Minutes of May 28 Meeting of the Committee.

* Previously distributed.

M. Clausen

MANAGING COMMITTEE

June 3, 1982

- FROM: ^{WTH} William S. Humphrey
- SUBJECT: Agenda for Monday June 7 Meeting: 9:30 a.m.
1. Approval of Minutes of May 28 meeting.
 2. Home Currency Option Scheme, Reg Clarke.
*2.1 Report June 2, 1982 PAD/MC82-31: Home Currency Option Scheme.
 3. Cofinancing Fund, Gene Rotberg.
Continuing discussion of April 26 meeting.
*3.1 Memo (Qureshi) April 23, 1982 FIS/MC82-27:
Outline of a proposal for a World Bank Cofinancing Fund.
 4. Taiwan (China) in World Bank Reports
Oral presentation (Benjenk).
 5. Other Business.

Minutes
PARIS DOMBIN
1983
Benjenk

Q

* Previously distributed.

MANAGING COMMITTEE

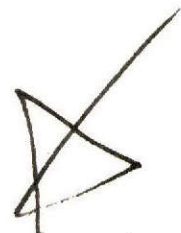
June 3, 1982

FROM: ^{Wt} William S. Humphrey

SUBJECT: Additional Documentation

Documentation distributed to Managing Committee for information.

1. * Memo (Qureshi) May 27, 1982 FIS/MC82-38: IDA 6 Commitment Authority in FY82 and FY83.
2. * Memo (Qureshi) May 27, 1982 FIS/MC82-40: Variable Maturity Option.1/
3. *Memo (Humphrey) May 28, 1982 EXC/MC82-6: Administrative Tribunal.
4. *Record Minutes of May 17 Meeting of the Committee.
5. *Record Minutes of May 19 Meeting of the Committee.
6. Calendar: June-August 1982.
7. Chronological Subject Matter Index as of June 3, 1982.



* Previously distributed.

1/ For comment.

M. Clausen

MANAGING COMMITTEE

May 26, 1982

FROM: William S. Humphrey ^{not}

SUBJECT: Agenda for Friday May 28 Meeting: 9:30 a.m.

1. *Approval of Minutes of May 17 meeting. ~~Benjamin~~
2. *Approval of Minutes of May 19 meeting.
3. April 1982 Financial Report and Status of Capital Subscriptions and Releases, Victor Chang.
 - 3.1 Financial Report for April 1982 FIS/MC82-35: with financial statements.
 - 3.2 Memo (Gabriel) May 26, 1982 FIS/MC82-36: GCI Capital Subscriptions and Releases: Status Report No. 2 with attachment.
4. Proposed Changes in IBRD Borrowing Practices and Lending Rate Policy, Joe Wood, David Rock.
 - 4.1 Memo (Wood) May 26, 1982 FIS/MC82-37: Board Memorandum on IBRD Borrowing/Lending Rate Policies with draft Board paper.
5. Job Grading - Implementation Plan Detailed Design, Reg Clarke.
 - *5.1 Memo (Paijmans) May 21, 1982 PAD/MC82-30: Job Grading Implementation Plan Detailed Design with attachment.
6. Other Business.

Everyday-Trust
ATTN: Susan
FUND.

OK
6-25-82
Previously distributed.

MBO ~~after lunch?~~

BANKS BANK
Do Financial
INTL
Scheme

Subd
5-17-82

~~Redundant time
to Bond~~

5-17-82

~~Enine
WDR -~~

~~Chapter I a lot better
+ Chapter II
+ Chapter III~~

~~instantly known
of person
conclusion in
a kind of #~~

~~Shell is right in way to
crisis
I + II - inside
waffles in a
section

not be able to put it
out a week later.
#~~

~~Fig 83 - Plotting Bondage
when seminar - ?
when discussion in Bond - Journal.~~

83
Wyg

MANAGING COMMITTEE

May 26, 1982

FROM: ^{WVH} William S. Humphrey

SUBJECT: Additional Documentation

Documentation distributed to Managing Committee for information.

1. * Memo (Golsong) May 18, 1982 LEG/MC82-10: Administrative Tribunal. 1/
2. *Record Minutes of May 3 Meeting of the Committee.
3. *Record Minutes of May 6 Meeting of the Committee.
4. Minutes of the Operations Policy Subcommittee Meeting of April 28, 1982.

* Previously distributed.

1/ For information and concurrence.

MANAGING COMMITTEE

May 13, 1982

FROM: William S. Humphrey *WMT*

SUBJECT: Agenda for Monday 17, 1982 Meeting: 11:30 a.m.

1. Approval of Minutes of May 3 meeting.
2. Approval of Minutes of May 6 meeting.
3. Attitude Survey, Gautam Kaji, Jim Dyck, Ned Rosen^{1/}
*3.1 Memo (Paijmans) May 5, 1982 PAD/MC82-27: Attitude
Survey with Summary Report and Manager's Guide.
3.2 Draft Letter.
4. United Way Campaign, Doug Keare
4.1 Memo (Paijmans) May 12, 1982 PAD/MC82-28: United
Way Campaign Report.
5. UN Agencies Participation in Bank Aid Coordination Groups
*5.1 Memo (Benjenk) May 4, 1982 EXR/MC82-14: Participation
by UN agencies in Bank Aid Coordination Groups for
Least Developed Countries (LLDCs).
6. Other Business

1/ Suggested detailed agenda for this item attached.

* Previously distributed.

MANAGING COMMITTEE

April 29, 1982

FROM: William S. Humphrey *W.S.H.*

SUBJECT: Agenda for Monday, May 3, 1982 Meeting: 9:30 a.m.

1. Approval of Minutes of April 26 meeting.
2. Changes in Lending and Borrowing Rate Policies, Wood *Fish/22-29*
 - 2.1 Revised Draft, April 27, 1982:
'Memorandum on Reasons for a Change in IBRD
Borrowing and Lending Rate Policies'
3. SDR as a Unit of Account, Hattori, Wood *22/22-29*
 - 3.1 Memo (Hattori, Wood) April 29, 1982: Use of the
SDR as a Unit of Account with draft paper to the Board
4. *Principles of Employment, Doud, Clarke *22/22-29*
 - 4.1 Revised Draft (COM/LEG) April 21, 1982:
Principles of Staff Employment
5. 1982 Staff Compensation, Paijmans, Clarke *22/22-29*
 - 5.1 Memo (Paijmans) April 29, 1982: Staff Compensation
with draft paper to the Board
6. ** International Investment Insurance Scheme, Golsong *22/22-29*
 - 6.1 Memo (Golsong) April 29, 1982: International
Investment Insurance Scheme with draft attachment
7. Bank Emblem, Golsong *22/22-29*
 - 7.1 Memo (Golsong) April 27, 1982: Bank Emblem
with attachment
8. Other Business

* Previously distributed

** To be distributed

THE WORLD BANK

Office of the President

MANAGING COMMITTEE

April 30, 1982

FROM: William S. Humphrey *ms*

SUBJECT: Re Agenda for Monday, May 3, 1982 Meeting

With reference to items -

5. Note (memo) April 29, 1982
distributed directly from Chairman
of the Staff Association on
Staff Compensation;
6. Outstanding documentation (6.1)
attached to this note;

add new item
8. Preparations for Western Summit
at Versailles, Benjenk
Oral presentation;

and change
9. Other Business

Additional documentation distributed
for information - add item

6. Memo (Owen) April 29, 1982:
IBRD/IDA/IFC Director's Meetings
through April 1983

MANAGING COMMITTEE

April 23, 1982

FROM: William S. Humphrey *WST*SUBJECT: Agenda for Monday, April 26, 1982 Meeting: 9:30 a.m.

1. *Approval of Minutes of April 19 meeting.
2. Hungarian Membership, Qureshi
 - 2.1 Memo (Qureshi) April 23, 1982: Hungary and Selective Capital Increases: Status Report.
3. Membership of Eastern European Countries, Benjenk
 - 3.1 Memo (Benjenk) April 23, 1982: Implications of the entry of Eastern European Countries into the Bank and the Fund.
4. Management Efficiency Improvement Program, Rohrbacher, Lynn
 - * 4.1 Memo (Lynn) April 22, 1982: Management Efficiency Improvement Program: Third Quarter FY82 Status Report.
5. March 1982 Financial Report and Status of Capital Subscriptions and Releases, Hattori
 - 5.1 Financial Report for March 1982 (Hattori) with financial statements. (Revised)
 - 5.2 Memo (Gabriel) April 22, 1982: IBRD Capital Subscriptions and Releases - Status Report. *26*
6. Staff Retirement Plan - Financial Report, Gabriel, Holland
 - * 6.1 Memo (Gabriel) April 22, 1982: SRP - Financial Report for 1981.
7. Augmenting IDA's Commitment Authority, Qureshi, Mistry
 - 7.1 Memo (Qureshi) April 23, 1982: Alternative Proposal for Augmenting IDA's Commitment Authority in FY82-84.
8. Restructuring IBRD Finances - Next Steps, Qureshi, Wood/Bock
 - * 8.1 Memo (Qureshi) April 22, 1982.
9. Co-Financing Fund - Feasibility Study, Qureshi *EC/MC 82-27*
 - 9.1 Memo (Qureshi) April 23, 1982: Outline of a proposal for a World Bank Co-Financing Fund.
10. Managing Committee - Distribution of Minutes and Agendas, Humphrey
 - * 10.1 Memo (Humphrey) April 21, 1982.
11. Other Business.

* Previously distributed.

MANAGING COMMITTEE

April 22, 1982

FROM: William S. Humphrey *WSt*

SUBJECT: Agenda for Monday, April 26, 1982 Meeting: 9:30 a.m.

1. Approval of Minutes of April 19 meeting.
2. Hungarian Membership, Qureshi
Oral statement.
3. Management Efficiency Improvement Program, Rohrbacher, Lynn
 - 3.1 Memo (Lynn) April 22, 1982: Management Efficiency Improvement Program: Third Quarter FY82 Status Report.
4. March 1982 Financial Report and Status of Capital Subscriptions and Releases, Hattori
 - 4.1 Financial Report for March 1982 (Hattori) with financial statements.
 - 4.2 Memo (Gabriel) April 22, 1982: IBRD Capital Subscriptions and Releases - Status Report.
5. Staff Retirement Plan - Financial Report, Gabriel, Holland
 - 5.1 Memo (Gabriel) April 22, 1982: SRP - Financial Report for 1981.
6. Augmenting IDA's Commitment Authority, Qureshi, Mistry
 - ** 6.1 Memo (Qureshi) April 23, 1982: Alternative Proposal for Augmenting IDA's Commitment Authority in FY82-84.
7. Restructuring IBRD Finances - Next Steps, Qureshi, Wood/Bock
 - 7.1 Memo (Qureshi) April 22, 1982.
8. Co-financing Fund - Feasibility Study, Qureshi
 - ** 8.1 Memo (Qureshi) April 23, 1982: Proposed Feasibility Study of World Bank Co-financing Fund.
9. Managing Committee - Distribution of Minutes and Agendas, Humphrey
 - 9.1 Memo (Humphrey) April 21, 1982.
10. Other Business.

** To be distributed.

April 22, 1982

MANAGING COMMITTEE

FROM: William S. Humphrey *WHS*

SUBJECT: Additional Documentation

Documentation distributed to Managing Committee during last week for information.

1. Memo (Paijmans) April 19, 1982: 1982 Compensation Review attaching copy of Hay Associates' report on comparator pay movements. 1/
2. Memo (Richardson) April 8, 1982: International Investment Codes of Conduct. 1/
3. Memo (Gabriel) April 19, 1982: FY83 Budget Formulation. 1/
4. Memo (Stern) April 22, 1982: Retrospective Review of Urban Operations with attachment. 3/
5. Record Minutes of April 5 Meeting of the Committee. 2/
6. Record Minutes of April 12 Meeting of the Committee. 2/
7. Mr. Clausen: Tentative Schedule of Trips and Engagements May 1 - December 31, 1982. 2/

1/ Already distributed.

2/ Attached to this note.

3/ To be distributed.

April 16, 1982

MANAGING COMMITTEE

FROM: William S. Humphrey

SUBJECT: Agenda for Monday, April 19, 1982 Meeting: 9:30 a.m.

1. *Approval of Amended Minutes of April 5 meeting.
2. *Approval of Minutes of April 12 meeting.
3. IDA Retrospective Study: A Progress Report, Shakow
 - *3.1 Memo (Qureshi, Vogl) April 2, 1982.
 - *3.2 Revised draft outline, April 6, 1982.
4. Names and Symbols, Paijmans, Rohrbacher
 - 4.1 Memo (Paijmans) April 15, 1982: Names and Symbols -
Sample Letterheads and Mastheads with attached samples.^{1/}
5. Board Seminar on Personnel Policy, Paijmans
 - *5.1 Memo (Paijmans) April 15, 1982: Board Seminar on
the Personnel Management Department with attached
paper for Board.^{2/}
6. Other Business

* Previously distributed.

^{1/} Separately distributed.

^{2/} For information and concurrence.

April 9, 1982

MANAGING COMMITTEE

FROM: Olivier Lafourcade *cc*

SUBJECT: Agenda for Monday, April 12, 1982 Meeting: 9:30 a.m.

1. Approval of Amended Minutes of March 29 meeting.
2. Approval of Minutes of April 5 meeting.
3. IDA Retrospective Study: A progress Report, Shakow
*3.1 Memo (Qureshi, Vogl) April 2, 1982.
3.2 Revised draft outline, April 6, 1982.
4. Cofinancing with Commercial Banks, Stern.
*4.1 Memo (Stern) April 1, 1982, with draft report.
*4.2 Memo (Qureshi) March 20, 1982: Financial Aspects of Cofinancing with the "B" Loan Technique.
5. Lending Charge Review, Qureshi, J. Wood.
5.1 Draft Board Paper, April 8, 1982: IBRD Lending Rate and Other Loan Charges.
6. FY83 Budget Recommendation, Gabriel, Vergin, Rashid (for discussion of Internal Auditing Department request only).
6.1 Memo (Gabriel) April 8, 1982: Formulation of the FY83 Budget with Annexes.
6.2 Memo (Qureshi) April 8, 1982: IAD Special FY83 Budget Request-- Staffing for Project Lending and Supervision Audits with attachments.
7. 1982 Compensation Review, Paijmans, Clarke.
7.1 Memo (COM) April 8, 1982.
8. Reward System, Paijmans, Clarke, Kaji.
8.1 Memo (COM/PMD) April 9, 1982.
9. Other Business.

* Previously distributed (for April 5 meeting)

MANAGING COMMITTEE

FROM: Olivier Lafourcade *OL* April 2, 1982

SUBJECT: Agenda for Monday, April 5, 1982, Meeting: 9:30 a.m.

1. Approval of Amended Minutes of March 22 meeting.
2. Approval of Minutes of March 29 meeting.
3. Cofinancing with Commercial Banks, Stern, Vibert.
 - 3.1 Memo (Stern) April 1, 1982, with draft report.
 - 3.2 Memo (Qureshi) March 30, 1982: Financial Aspects of Cofinancing with the "B" Loan Technique.
- 4.* Board Seminar on SAL, Stern.
 - 4.1 Memo (Stern) March 29, 1982, with draft Board paper.
- 5.* Attitude Survey, Paijmans.
 - 5.1 Memo (PMD) March 29, 1982: Attitude Survey: Feedback and Action Planning Process.
- 6.* Separation and Demotion, Paijmans, Kaji.
 - 6.1 Memo (Paijmans) March 31, 1982, with report.
- 7.* Day Care, Paijmans, Kaji.
 - 7.1 Memo (Paijmans) March 31, 1982, with report.
8. Principles of Employment, Paijmans.
Oral presentation.
- 9.** IDA Retrospective Study--Progress Report, Qureshi.
 - 9.1 Memo (Benjenk, Qureshi) April 2, 1982.
10. Other Business.

* Have been distributed.

** To be distributed.

MANAGING COMMITTEE

March 26, 1982

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, March 29, 1982, meeting--9:30 a.m.

1. Approval of Minutes of March 22 meeting.
2. February 1982 Financial Report: Hattori.
2.1 Memo (Hattori) March 24, 1982.
3. Future WDRs: Wright, Shakow.
3.1 Memo (Wright) March 25, 1982: Recommended Subjects for Future WDRs.
4. Principles of Staff Employment: Paijmans
4.1 Memo (Paijmans) March 24, 1982, and Attachments.
5. Strategy for IDA Deputies' Meeting: Qureshi
Oral presentation.
6. Other Business.

MANAGING COMMITTEE

March 19, 1982

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, March 22, 1982, Meeting: 9:30 a.m.

1. * Approval of Amended Minutes of March 1 meeting.
2. * Approval of Minutes of March 15 meeting.
3. IDA 7 Briefing Note, Qureshi, Mistry
 - * 3.1 Memo (Qureshi), March 19, 1982: Technical Note for Informal Consultation with the IDA Deputies.
4. Selective Capital Increase, Qureshi, J.Wood, H.Lonaeus
 - * 4.1 Memo (Qureshi), March 18, 1982, with discussion note and annexes.
5. Research Report 1982, J.Duloy, C.Wallich
 - 5.1 Memo (Wright), March 18, 1982, with draft memorandum to Executive Directors and report on Research Program.
 - * 5.2 Memo (Smith), March 15, 1982.
6. Multilateral Investment Insurance Agency, Golsong
 - * 6.1 Memo (Golsong), March 18, 1982: MIIA Interim Report.
7. South Africa, Golsong
 - 7.1 Memo (Golsong), March 5, 1982: United Nations' Resolutions on South Africa, with attachments.
8. McNamara Fellowships, Benjenk
 - * 8.1 Memo (Benjenk) March 19, 1982.
 - * 8.2 Memo (Benjenk) March 19, 1982.
 - 8.3 Memo (Drake, Razafindralandy) March 19, 1982
9. Other Business.
- * Memo attached.

*Energy
Does not use 2 countries
short term financing
swaps*

Dearest - Legal Counsel meeting

Letter re Joe VP

March 12, 1982

MANAGING COMMITTEE

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, March 15, 1982, Meeting: 9:30 a.m.

1. Approval of Amended Minutes of February 22 meeting.
2. Approval of Minutes of March 1 meeting.
3. 1983 Compensation Review, Paijmans.
3.1 Note (Compensation Department), March 5, 1982.
4. World Bank Names and Logo, Paijmans, Rohrbacher.
4.1 Memo (Paijmans) March 12, 1982, Names and Symbols for the World Bank and its Affiliates--with accompanying OPD report.
5. IDA VII Analysis in Borrowing Capacity, Qureshi, Mistry.
5.1 Memo (Mistry) March 12, 1982 (distributed separately).
6. *←* Other Business.
CONTINGENCY FUND
7. CHINA - TAIWAN
8. Gen'l Counsels meeting
9. WDR 5 - Progress Report
10. UL HAP *(NOTHING)*

THE WORLD BANK

Office of the President

March 12, 1982

TO: Managing Committee Members

FROM: Olivier Lafourcade *OL*

In addition to the agenda for the March 15 meeting, I attach three documents which are distributed for information. These are:

-- FY82 Contingency Fund (Gabriel, March 8)

-- China-Taiwan (Chen Hui, March 9)

-- Meeting of General Counsel (Golsong, March 5).

-- *WDR 1982 - status Report (Chenery, March 4)*

February 26, 1982

MANAGING COMMITTEE

FROM: Olivier Lafourcade

SUBJECT: Agenda for Monday, March 1, 1982. Meeting: 9:30 a.m.

1. * Approval of Amended Minutes of February 8 meeting.
2. * Approval of Minutes of February 22 meeting.
3. * Financial Report for January 1982, Hattori.
4. Bank's Poverty Focus, Chenery, Shakow, van ter Tak.
 - 4.1 Memo (Chenery) February 23, 1982: Report of the Task Force on the Bank's Poverty Focus.
5. * Attitude Survey, Paijmans, Kaji, Rosen.
 - 5.1 Memo (Paijmans), February 25, 1982: Attitude Survey--Results of the Pilot Study and Recommendations for Further Action.
6. IDA 7 Issues and Alternatives, Qureshi.

Continuation of February 26 meeting discussion.

 - 6.1 Memo (Qureshi), February 18, 1982 (distributed last week).
 - 6.2 Additional Memo (Qureshi), February 26, 1982--to be distributed.
7. IDA 6 Preparation for IDA Deputies Meeting, Qureshi, Mistry.
 - 7.1 Memo (Qureshi)--to be distributed.
8. * Managing Committee Procedures, Rohrbacher.
 - 8.1 Memo (Rohrbacher), February 23, 1982.
9. Other Business.

* Memorandum Attached

February 19, 1982

MANAGING COMMITTEE

From: Olivier Lafourcade

Subject: Agenda for Monday, February 22, 1982 Meeting: 9:30 a.m.

1. Approval of Minutes of February 8 meeting.
2. IDA 7 Issues and Alternatives, Qureshi
 - 2.1 Memo (Qureshi), February 18, 1982
3. Development Committee, Stern, Thahane
 - 3.1 Memo (Stern), January 27, 1982: Responsibility for the Development Committee
 - 3.2 Memo (Thahane), February 11, 1982: Staff Attendance at the Helsinki Meeting of the Development Committee
 - 3.3 Memo (Benjenk), February 19, 1982: Interim/Development Committee Meetings - IPA Participation (with attachments)
4. McNamara Fellowships, Benjenk
 - 4.1 Memo (Benjenk), February 10, 1982
5. Public Statements of Staff Members and Attendance at Meetings, Benjenk
 - 5.1 Memo (Benjenk), February 11, 1982
6. Bank/IDA Lending Policies - Allocations by Groups and Sectors, Thahane
 - 6.1 Memo (Thahane), February 17, 1982
 - 6.2 Memo (Drake, Looijen, Lunstrom, Ragazzi), February 12, 1982
7. Cofinancing Organization, Stern
 - 7.1 Memo (Stern), February 18, 1982: Cofinancing - Organization and Processes
 - 7.2 OPD Report, February 18, 1982
8. Bank Lending Program in FY83, Stern
 - 8.1 Memo (Stern), February 19, 1982
9. Other Business

February 5, 1982

MANAGING COMMITTEE

From: Olivier Lafourcade *OL*

Subject: Agenda for Monday, February 8, 1982, Meeting: 9:30 a.m.

1. Approval of Amended Minutes of January 25 meeting.
2. Approval of Minutes of February 1 meeting.
3. Financial Report for December 1981, Hattori
3.1 Memo (Hattori) January 29, 1982.
4. Proposal for Expanded Public Affairs Program, Benjenk, Vogl
4.1 Memo (Benjenk) January 29, 1982 and attachments
5. Answer Line, Benjenk, Paijmans, Vogl
5.1 Memo (Benjenk, Paijmans) February 4, 1982
6. Other Business.

January 29, 1982

MANAGING COMMITTEE

From: Olivier Lafourcade

Subject: Agenda for Monday, February 1, 1982, Meeting: 9:30 a.m.

1. Approval of Minutes of January 25 meeting.
2. Personnel Management Policies: Paijmans, Clarke, Kaji
2.1 Memo (Paijmans) January 21, 1982: Personnel Management Policies and related documentation.
3. Agreement in Principle on Draft Announcement on Reorganization of Bank's Economic Analysis, Research and Policy Activity: Rohrbacher
3.1 Draft (Rohrbacher) January 29, 1982.
4. China-Taiwan--Draft Reply to Mr. Wang's Memo: Golsong, Benjenk
4.1 Draft memo (Benjenk, Golsong) January 29, 1982
5. McNamara Fellowships: Golsong
5.1 Memo (Golsong) January 28, 1982
6. Other Business.

January 22, 1982

Managing Committee

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, January 25, 1982, Meeting: 9:30 a.m.

1. Approval of Amended Minutes of January 11 Meeting.
2. Approval of Minutes of January 18 Meeting.
3. Internal Documentation Management: Paijmans, Cosgrove, Bloomfield
3.1 Memo (Rohrbacher) January 21, 1982
4. Management Efficiency Improvement Program: Paijmans, Lynn
4.1 Memo (Lynn) January 2, 1982 (being distributed separately)
5. Managing Committee Procedures: Paijmans, Rohrbacher
5.1 Memo (Rohrbacher) January 21, 1982
6. Procurement Policy: Stern
6.1 Memo (Stern) January 21, 1982
7. Taiwan-China: Benjenk
7.1 Memo (Benjenk) January 21, 1982
7.2 Memo (Wang Liansheng) January 21, 1982: Treatment of the Taiwan Province in Bank reports, documents and maps
8. Mid-Year Budget: Qureshi, Gabriel, Vergin
8.1 Memo (Qureshi) January 22, 1982: FY82 Fiscal and Operating Programs and Administrative Budgets--Mid-Year Review
9. IDA VI and VII Strategy and Next Steps: Qureshi (oral presentation)
10. Other Business
10.1 Memo (Stern) January 21, 1982: IDA VI Reprogramming (for information)
10.2 Memo (Stern) January 21, 1982: Graduation (for information)

January 15, 1982

Managing Committee

FROM: Olivier Lafourcade *ol*

SUBJECT: Agenda for Monday, January 18, 1982, Meeting: 9:30 a.m.

1. Approval of Minutes of January 11 Meeting.
2. Management Efficiency Improvement Program--Mr. Lynn.
 - 2.1 Memo (Lynn) January 15, 1982: Management Efficiency Improvement Program: Work in Process. (*to be distributed separately*)
3. Other Business.

CONFIDENTIAL
January 8, 1982

MANAGING COMMITTEE

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, January 11, 1982, Meeting--9:30 a.m.

1. Approval of Amended Minutes of December 21 meeting.
2. Approval of Minutes of January 4 Meeting.
3. Other Business.

OFFICE MEMORANDUM

TO: The Managing Committee

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, January 4, 1981 Meeting - 9:30 a.m.

DATE: December 23, 1981

1. Approval of Minutes of December 21 Meeting
2. Financial Statistics - Table Ic Mr. Hattori
Memo (Hattori) to be distributed.
3. Attitude Survey Messrs. Paijmans, Kaji, Rosen
Memo (Paijmans) December 22, 1981.
4. FY83 Budget Formulation Messrs. Qureshi, Gabriel, Vergin
Memo (Gabriel) December 23, 1981: FY83 Budget
Formulation; Planning Objectives and Assumptions.
5. Other Business

OL/ct

WORLD BANK INTERNATIONAL FINANCE CORPORATION

OFFICE MEMORANDUM

TO: Members of the Managing Committee

DATE December 30, 1981

FROM: Olivier Lafourcade *CL*

SUBJECT: Distribution of Documents for January 4 Meeting

1. I attach the following documents related to the agenda for the Managing Committee meeting of January 4:

- a. Minutes of the December 21 Meeting (including amended Minutes of the December 14 Meeting)
- b. Financial Statistics - Table Ic

Documents related to the two other items on the agenda were already distributed (along with the agenda). These are:

- i. Attitude Survey - Memo (Paijmans) December 22, 1981, distributed on December 23 (A revised page 3 for Attachment I was distributed separately by Mr. Paijmans on December 23)
- ii. FY 83 Budget Formulation - Memo (Gabriel) December 23, 1981, distributed on December 24

2. In addition to the items mentioned above, I attach the following documents per request of their authors:

- a. Memo (Rohrbacher) December 29, 1981: Process for Appointing a Secretary to the Managing Committee and Senior Management Council
- b. Memo (Stern) December 24, 1981: Reorganization of DPS
- c. Memo (Stern) December 30, 1981: Proposal to Raise Additional IDA Commitment Authority

These items are for information and can be considered by the Committee under "Other Business".

- d) Memo (Paijmans) Dec. 21 - Survey of Compensation Levels for Secretarial Staff in New York

OLafourcade:ct

CONFIDENTIAL
December 18, 1981

Managing Committee

DECLASSIFIED

FEB 11 2013

WBG ARCHIVES

FROM: Olivier Lafourcade *O.L.*

SUBJECT: Agenda for Monday, December 21, 1981, Meeting--9:30 a.m.

1. Approval of Minutes of December 14 meeting.
2. World Bank Magazine: "The Bank's World"--Mr. Vogl.
 - 2.1 Memo (Vogl) December 17, 1981: Terms of Reference for the Bank's World.
3. International Investment Protection and Multilateral Investment Insurance Agency--Mr. Golsong.
 - 3.1 Memo (Golsong) December 18, 1981.
4. Working assumptions for initiating the budget process for FY82--Mr. Qureshi.
Oral presentation.
5. Other Business.

DECLASSIFIED

MANAGING COMMITTEE

FEB 11 2019

CONFIDENTIAL
December 10, 1981

WBG ARCHIVES

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, December 14, 1981, Meeting, 9:30 a.m.

1. Approval of Minutes of December 7 meeting.
2. DPS Reorganization--Mr. Rohrbacher.
3. World Bank Magazine: "The Bank's World"--Messrs. Benjenk, Vogl.
 - 3.1 Memo (Vogl) December 10, 1981: Internal Communications.
 - 3.2 Memo (Sagnier) December 9, 1981: "The Bank's World" stories.
4. China/Taiwan--Mr. Husain
 - 4.1 Memo (Husain) October 27, 1981: China: Reference in Bank Publication and Statistics to Taiwan.
5. Staff Association--Report on the Bank in the 1980s
 - 5.1 Memo (Paijmans) December 8, 1981: Follow-up discussions on the Association's report on the Bank in the 80s.
 - 5.2 Memo (Paijmans) December 9, 1981: Draft statement for the Staff Association.
6. Other Business.

Note: The Minutes of the December 7 meeting (Item 1) and documentation related to DPS reorganization (Item 2) will be delivered to MC members' homes on Friday, December 11, 1981.

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

Managing Committee

CONFIDENTIAL

December 4, 1981

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for December 7, 1981, Meeting--Conference Room, 9:30 a.m.

1. Approval of revised Minutes of November 23 meeting.
2. Approval of Minutes of November 30 meeting.
3. Yearly Merit Increase Messrs. Paijmans and Kaji
3.1 Memo (Paijmans) December 4, 1981
4. DPS Reorganization Mr. Rohrbacher
4.1 Memo (Paijmans) December 3, 1981: Reorganization of Economic Analysis, Research, and Policy Activities.
5. Other Business.

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

Managing Committee

CONFIDENTIAL
November 25, 1981

FROM: Olivier Lafourcade

SUBJECT: Agenda for November 30, 1981, Meeting--Conference Room, 9:30 a.m.

1. Approval of revised Minutes of November 16 meeting.
2. Approval of Minutes of November 23 meeting.
3. Bank's Financial Statistics--October Table Ic. Presentation: Mr. Hattori
Attending: Mr. Hattori

3.1 Memo (Hattori) November 19, 1981: October Table Ic.

COMMITTEE ACTION: Discuss

4. Seminars of the Board--List of Subjects. Presentation: Mr. Thahane
- 4.1 Memo (Thahane) November 24, 1981: Suggestions for subjects to be taken up by the Executive Directors in Seminars or Informal Meetings.
- 4.2 Memo (Chenery) November 26, 1981.

COMMITTEE ACTION: Approve suggested list.

5. New Monthly In-house Publication. Presentation: Mr. Benjenk
- 5.1 Memo (Benjenk) November 24, 1981: Proposal for a new monthly in-house publication intended for all staff.
(Note: Mr. Benjenk will show the two available mock-ups at the meeting.)

COMMITTEE ACTION: See accompanying summary.

6. Small Grants Program. Presentation: Mr. Benjenk
- 6.1 Memo (Benjenk) November 23, 1981: Proposal to rationalize and coordinate cash contributions of the Bank to Development Institutions and International Conferences.

COMMITTEE ACTION: See accompanying summary.

7. Clearance of Public Statements and Public Appearances by Bank Staff.
Presentation: Mr. Benjenk
- 7.1 Memo (Benjenk) November 25, 1981.
- 7.2 Draft circular on Clearance of Public Information Material, November 18, 1981
- 7.3 Draft circular on Clearance of Staff Attendance at Meetings, November 18, 1981.

8. Co-financing: Informal Meeting with Executive Directors
Report by Mr. Stern on the informal meeting with Executive Directors
held on November 23, 1981
9. Other Business.

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

CONFIDENTIAL

November 19, 1981

Managing Committee

FROM: Olivier Lafourcade *O.L.*

SUBJECT: Agenda for November 23, 1981, Meeting--Conference Room, 9:30 a.m.

- *1. Approval of revised Minutes of November 9 meeting.
 - *2. Approval of Minutes of November 16 meeting.
 - 3. FY81 Retrospective Review. Presentation: Mr. Gabriel.
Attending: Messrs. Gabriel and Vergin.
 - 3.1. Memo (Gabriel) November 18, 1981: FY81 Retrospective Review of Programs and Budgets for IBRD and IDA.
 - 3.2. Reference files, November 16, 1981.
 - 4. Revised special procedures for Board Presentation of Projects--Draft Board Paper. Presentation: Mr. Stern.
 - 4.1. Draft Board Paper, November 19, 1981.
 - 5. Other business.
- * To be distributed Friday, November 20, 1981.

FEB 11 2019

WBG ARCHIVES

Managing CommitteeCONFIDENTIAL

November 13, 1981

FROM: Olivier Lafourcade *C.1*SUBJECT: Agenda for November 16, 1981, Meeting--Conference Room, 9:30 a.m.

1. *Approval of revised Minutes of October 26 meeting.
2. *Approval of Minutes of November 9 meeting.
3. IBRD Finances--Draft Board Paper. Presentation: Mr. Wood.
Attending: Messrs. Gabriel, Wood.

*3.1 Draft Board Paper, November 13, 1981.

COMMITTEE ACTION: See accompanying summary.

4. IDA6 Stretch-out: Contingent Planning. Presentation: Mr. Vergin.
Attending: Messrs. Vergin, Mistry.

*4.1 Memo (Qureshi) November 5, 1981

COMMITTEE ACTION: See accompanying summary.

5. Graduation from Bank and IDA. Presentation: Mr. Stern.
Attending: Mr. Barletta.

5.1 Memo (Stern) November 4, 1981: Graduation from Bank and IDA.

*5.2 Memo (Chaufournier) November 11, 1981: Graduation.

COMMITTEE ACTION: See accompanying summary.

6. Establishment of Central American Group. Presentation: Mr. Barletta.
Attending: Mr. Barletta.

*6.1 Memo (Barletta) November 12, 1981: Central American Basic Plan and Establishment of Central American Group for Cooperation in Economic Development.

COMMITTEE ACTION: See accompanying summary.

7. Field Offices--Staff Housing and Office Space. Presentation: Mr. Paijmans.

7.1 Note (Compensation Department) September 15, 1981

COMMITTEE ACTION: See accompanying summary.

8. Pre-emptive Rights--Selective Capital Increases. Messrs. Golsong and Thahane.

8.1 Memo (Golsong) November 6, 1981: Exercise of Pre-emptive rights by Latin American and Hispanic members.

*8.2 Memo (Thahane) November 9, 1981: Increase in Authorized Capital and Subscription by China. Exercise of Pre-emptive rights.

*8.3 Note (Qureshi) November 5, 1981: Availability of IBRD Shares and Demands for Increases.

COMMITTEE ACTION: Discuss and decide course of action.

9. Publication of Muldoon Committee Report. Presentation: Mr. Thahane.

- *9.1 Memo (Thahane) October 27, 1981: Publication of the Muldoon Committee Report on the Summary Proceedings of the 1981 Annual Meetings.

COMMITTEE ACTION: See accompanying summary.

10. Board Agenda. Presentation: Mr. Thahane.

- *10.1 Memo (Thahane) October 13, 1981: Board Agenda.
- *10.2 Note (Stern) August 6, 1981: Streamlining Board Procedures for Consideration of Projects.
- *10.3 Note (Thahane) August 6, 1981: Possible Options for Consideration of Board Procedures to Permit More Policy Discussion.

COMMITTEE ACTION: Discuss and decide course of action.

11. Multilateral Investment Insurance Scheme--Interim Report. Presentation: Mr. Golsong.

- 11.1 Memo (Golsong) November 6, 1981.
- 11.2 Memo (Thahane) November 13, 1981.

COMMITTEE ACTION: Discuss and decide course of action.

12. Other business.

* Attached

CONFIDENTIAL

TO: Managing Committee Members November 4, 1981

FROM: Olivier Lafourcade

SUBJ: Agenda for Meeting of November 9, 1981, 9:30 a.m., Conference Room

1. Staff Association--Report on the Bank in the 1980s: Mr. Paijmans
Memo (Paijmans) October 16, 1981 (already distributed).
2. Guidelines for Public Appearances by Bank Officers: Mr. Benjenk
Memo (Stern) October 28, 1981 (attached).
3. Joint Audit Committee Meeting of October 7: Mr. Thahane
Memo (Thahane) October 13, 1981 (already distributed).
4. Timing of Future WDRs: Messrs. Benjenk and Chenery
Oral presentation. Relevant memos issued to date are attached.
5. McNamara Fellowships: Mr. Benjenk
Memo (Benjenk) November 3, 1981 (attached).
6. Board Room: Messrs. Paijmans and Thahane
Oral presentation.
7. Other business.

The following items are tentatively scheduled for the meeting of the Managing Committee of November 16:

- Graduation from Bank and IDA: Mr. Stern
- China/Taiwan issue: Messrs. Golsong and Stern
- Field offices--staff housing and office space: Mr. Paijmans
- "Development Review" monthly publication: Messrs. Benjenk and Chenery

The minutes of the October 26 meeting of the Committee are attached.

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

CONFIDENTIAL

October 22, 1981

TO: Managing Committee

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Managing Committee Meeting, October 26, 1981

1. Restructuring IBRD finances. Memo from Mr. Qureshi to the Managing Committee, dated October 6, 1981, with attachment: (a) Variable Loan Charges; (b) New Sources of Borrowing; (c) IBRD front-end fees (revised version of the September 16 memo from Mr. Qureshi); and (d) Options to Alter IBRD/IDA Budget Perspectives (memo dated October 9, 1981). Documents already distributed to the Committee. Messrs. Rotberg, Gabriel, J Wood, Barletta, Chaufournier and Husain will attend.
2. Review of Bank's financial statistics (Table Ic). Mr. Hattori will attend.
3. Future IBRD Lending Program. Memo from Mr. Qureshi dated September 16, already distributed. Options beyond the General Capital Increase. Report of the Task Force on IBRD Capital (memo to the Managing Committee dated September 23, 1981).
4. Program for Improving Bank Information Technology. Memo from Mr. Paijmans dated August 28.
5. Recommendations for Acquisition and Development of Computing Support Facilities for Bank Economic Work. Memo from Messrs. Paijmans and Chenery, dated October 7, 1981, attached.
6. Managing Committee Organization and Processes. Memo from Mr. Rohrbacher, dated October 21, 1981, attached.
7. Joint Audit Committee Meeting of October 7. Memo from Mr. Thahane dated October 13, 1981, attached.
8. Staff Association--Report on the '80s. Memo from Mr. Paijmans dated October 16, 1981, attached.

Please note that the meeting will start at 9:30 a.m. and will extend through lunch. Sandwiches will be served in the Conference Room at 12:30 p.m.

CONFIDENTIAL

October 9, 1981

TO: Managing Committee
FROM: Olivier Lafourcade
SUBJECT: Agenda for Managing Committee Meeting
October 14, 1981

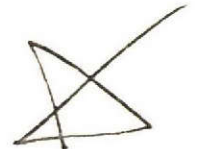
DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

1. Bank-wide Attitude Survey. Note from Mr. Paijmans dated October 9, 1981, with attachments: (a) pre-pilot draft questionnaire; and (b) proposal for staff attitude survey. Documents attached. Mr. Ned Rosen, Industrial Psychologist (Consultant) will attend.
2. Review of Bank's financial statistics (Table Ic). Mr. Hattori will attend. - *for review Oct 26/81 only*
3. Technical Assistance. Memo from Mr. Stern to the Managing Committee, dated October 7, 1981. Attached.
4. Restructuring IBRD finances. Memo from Mr. Qureshi to the Managing Committee, dated October 6, 1981, with attachment: (a) Variable Loan Charges; (b) New Sources of Borrowing; (c) IBRD front-end fees (revised version of the September 16 memo from Mr. Qureshi); and (d) Options to Alter IBRD/IDA Budget Perspectives (memo dated October 9, 1981). Documents already distributed to the Committee. Messrs E. Rotberg, G. Gabriel and J. Wood will attend. - *for review Oct 26/81 only*
5. Future IBRD Lending Program. Memo from Mr. Qureshi dated September 16, already distributed. Messrs. G. Gabriel and J. Wood will attend. - *for review Oct 26/81 only*
6. Options beyond the General Capital Increase. Report of the Task Force on IBRD Capital (memo to the Managing Committee dated September 23, 1981). Mr. Wood (Coordinator of the Task Force) and Mr. Gabriel will attend. - *for review Oct 26/81 only*
7. Program for Improving Bank Information Technology. Memo from Mr. Paijmans dated August 28. - *for review Oct 26/81 only*
8. Field Offices--Staff Housing and Office Space. Note from Compensation Department dated September 15.

Please remember that the meeting will start at 10:30 a.m. and will extend over lunch. Sandwiches will be served in the Conference Room at 12:30 p.m.



DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

CONFIDENTIAL

October 2, 1981

TO: Members of the Managing Committee

FROM: Olivier Lafourcade *O.L.*

SUBJECT: Agenda for Managing Committee Meeting, October 5, 1981

- ✓ 1. Review of the 1981 Annual Meeting.
- ✓ 2. Review of the Treasury report on MDB's (see note from Mr. Stern, dated September 28, 1981).
- ✓ 3. Review of Country Lending Programs for FY82-FY86 (memo from Mr. Stern to Mr. Clausen, dated October 1, 1981).
- ✓ 4. Continuation of consideration of items on the agenda for the last MC meeting (September 18, 1981): ✓ Co-financing paper, etc.
5. Other business:

The meeting will start at 9:30 a.m. in the President's Conference Room.

Under "other business," the Managing Committee may wish to consider the timing of the next meeting of the President's Council, especially in view of Mr. Clausen's absences in the coming weeks.

DECLASSIFIED

FEB 11 2019

CONFIDENTIAL

TO: Members of the Managing Committee **WBG ARCHIVES** September 17, 1981

Agenda for Managing Committee Meeting, September 18, 1981

The following items are scheduled for discussion by the Managing Committee on Friday, September 18, 1981.

1. IDA7. Report of the Task Force. Memorandum from Mr. Qureshi, dated September 16, 1981, already distributed.
2. Bank's Poverty focus. Memorandum from Mr. Chenery, dated September 15, 1981, already distributed.
3. World Buttery. Final decision required. Note from Mr. Paijmans, September 16, 1981, attached.
4. Proposal for Senior Staff Resource Group. Note from Mr. Paijmans, dated September 10, 1981, attached.
5. Cofinancing. Report of the Task Force. Memorandum from Mr. Stern, dated September 10, 1981, already distributed to Managing Committee members.
6. Program for Improving Bank Information Technology. Memorandum from Mr. Paijmans, dated August 28, 1981, attached.
7. Other business.

A. In addition, the following papers are being circulated and may be discussed at the meeting, time permitting, or may be scheduled for discussion at a later date:

- a. Future IBRD Lending Program. Report of the Task Force. Memorandum from Mr. Qureshi, dated September 16, 1981. Already distributed.
- b. IBRD front-end fees. Report of the Task Force. Memorandum from Mr. Qureshi, dated September 16, 1981. Already distributed.
- c. Field Offices. Staff Housing and Office Space. Note from Compensation Department, dated September 15, 1981, attached.

Please note that the meeting will start at 9:00 a.m. It will adjourn at 10:00 because of the Board Meeting. The Managing Committee may wish to reconvene at the conclusion of the Board Meeting.

In its first meeting of July 30, the Managing Committee decided that the time of its meetings would be changed to Monday mornings after the Annual Meetings. The Committee may wish to consider the timing of its next meeting as well as the timing of the next PC meeting.

O.L.
Olivier Lafourcade

Vanhever

OMSGND54W

DECLASSIFIED

FEB 11 2019

WBG ARCHIVES

Office of the President

CONFIDENTIAL
August 6, 1981

TO: Members of the Managing Committee

RE: Agenda for Managing Committee Meeting,
August 7, 1981

1. Proposal for Mr. McNamara commemoration.
X Please see copy of attached memo from Mr. Benjenk to Mr. Clausen.
2. Proposal for selection of projects for
special procedures. Broader issue of more meaning-
ful discussion between the Board and Management.
✓ Notes to be distributed today by Mr. Thahane and Stern.
3. Selective Capital Increases. Please see
X attached memo from Mr. Qureshi to Mr. Clausen.
4. Financial issues work program. Mr. Qureshi's
note to Mr. Clausen on this subject already dis-
tributed.

Notes a. The meeting is scheduled for 9:30 a.m.
in Mr. Clausen's conference room.

b. Attached are the minutes of last week's
Managing Committee meeting.

O.L.
Olivier Lafourcade