Building capable, accountable, and inclusive institutions is at the heart of development success and the World Bank’s strategy for achieving the twin goals of ending extreme poverty and boosting shared prosperity. Without addressing governance and institutional issues, efforts by countries and the international community may not be sufficient to achieve the Sustainable Development Goals (SDGs).

Poorly functioning public sector institutions and weak governance are major constraints to growth and development and as described in World Development Report 2017 (WDR 2017) key drivers for why policy reforms fail.

The ability of governments to provide public goods and services effectively and equitably, to support an environment that can generate obs and inclusive growth, to address market failures, and to engage citizens in the process of accountable service delivery is more important now as the world continues to battle the economic fallout from the COVID-19 pandemic and emerging new crises from conflict and climate change. Governments' effectiveness is determined not only by the quality of public policies, but also how policies are selected and how and whether they are implemented.

To support efforts to improve government effectiveness and accountability, the World Bank has established the Governance & Institutions Umbrella Program (G&I UP) in 2022.

The Program focuses on accelerating global learning on the relevant governance and institutions' policy issues, catalyzing good practices, investing in global knowledge, and ensuring country teams are both well informed of what is working and generating new lessons. It includes activities to support capacity building and provide resources for technical assistance at the country level.

The G&I UP Secretariat is housed in the Governance Global Practice at the World Bank.

*The founding donors are: Chandler Foundation, John D. and Catherine T. MacArthur Foundation, William and Flora Hewlett Foundation
Development Objective

The objective of the G&I UP is to support World Bank client countries improve public sector performance and institutional reform, increase the application of digital and technology solutions in the public sector and enhance transparency and accountability.

Focus Areas

**MODULE 1**
**ORGANIZATION & PEOPLE**
- Public Institutions Reform
- Decentralization

Module 1 covers a central element that is needed for achieving results in governance: the organization of institutions including multi-level government and public employment management.

**MODULE 2**
**OPEN GOVERNMENT, ANTICORRUPTION & TECHNOLOGY**
- Open Government
- Anticorruption, Openness, Transparency
- GovTech

Module 2 supports countries to achieve broader aims of improving openness and transparency and reducing corruption, including with the use of technology.

**MODULE 3**
**INSTITUTIONS OF ACCOUNTABILITY**
- Justice and Rule of Law
- Legislative bodies
- Multi-stakeholder Engagement

Module 3 supports institutions of accountability in the judiciary and legislative branches of government and provides support to non-state actors to enforce accountability, with ensuing improved outcomes.

Implementation

The trust fund will be implemented through a combination of Bank- and Recipient-executed activities. Activities will be undertaken at the global, regional, and country levels. The global agenda is centered around the development of global public goods, diagnostic and assessment tools, research and dissemination, knowledge, and learning. Regional activities will include more specific knowledge and learning, including peer-to-peer learning networks. Country-level activities will support the implementation of diagnostics, and analytics and provide critical technical assistance to counterparts in government, in collaboration with the private sector and civil society counterparts.
EXPECTED OUTCOMES & RESULTS

OUTCOMES

Module 1. Organization and People
- Enhanced adoption and application of good practices related to public sector performance and subnational governance
- Strengthened public organizations and personnel management

Module 2. Open Government, Anticorruption, and Technology
- Increased adoption of Open Government
- Common standards and best practices implemented in anticorruption, openness, and transparency
- Increased access to GovTech knowledge and solutions

Module 3. Institutions of Accountability
- Data-informed justice reforms implemented in client countries
- Deeper partnerships and more informed knowledge exchanges

Enhanced capacity of countries in building capable, effective, accountable, transparent, and inclusive institutions that deliver citizen-centric services, facilitate private-sector growth, and build trust in government

OUTPUTS

- Datasets, pilots, and impact evaluations for improved evidence-based of what works in policy
- Civil servants and government agencies with increased capacity and technical capabilities
- Toolkits, flagship reports, policy notes, and briefs
- Online training courses, peer-to-peer exchanges, and country-based training, workshops, conferences, and other knowledge events
- Convening of key partners and stakeholders to create new global and local partnerships
- Innovative GovTech and digital solutions
- Regional, national, sub-national, and sectoral strategies
PARTNERS

The G&I UP relies on the generosity and support of donors to build open, transparent, and accountable government institutions in low-income or Emerging Markets and Developing Economies (EMDEs) countries.


Donors
○ Chandler Foundation | www.chandlerfoundation.org
○ John D. and Catherine T. MacArthur Foundation | www.macfound.org
○ William and Flora Hewlett Foundation | www.hewlett.org

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