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Fonds: Records of the Office of the President

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THE WORLD BANK
Washington, D.C.

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Washington DC 20433
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McNamara Papers

Chronological Files

1968 (Apr. - June)

Vol 1

The Wozniak Group
Archives



1771859

A1995-252 Other #: 1

309646B

President's papers - Robert S. McNamara Chronological files - (outgoing) - Chrons 01

DECLASSIFIED

WBG Archives

487/6/98

DECLASSIFIED

June 28, 1968

~~CONFIDENTIAL~~
SEP 10 2012

~~WBG ARCHIVES~~
Dear Dr. Ghorbal:

In Mr. McNamara's absence, I write to confirm that Mr. McNamara will visit Egypt arriving Cairo on Tuesday, July 9, via KLM545 at 2145. Mr. William Clark, Director Information and Public Affairs Department, will arrive at Cairo on Flight UA703 at 1130 on July 9 coming from Beirut. Mr. McNamara will also be accompanied by Mrs. McNamara, Mr. Munir P. Benjenk, Deputy Director Middle East & North Africa Department, and myself. Mr. McNamara, Mr. Clark and myself will leave on Saturday, July 13, via SR341 departing Cairo at 0805. Mrs. McNamara will depart Cairo on Saturday, July 13, on MS801 at 0845. You were kind enough to advise that all arrangements, including appointments, transportation and hotel accommodation, will be handled by your authorities in Cairo. May I assume that our principal point of contact in Cairo is the Ministry of Economy and Foreign Trade.

I take this opportunity to send you my sincere thanks for your invaluable help.

Sincerely,

Rainer B. Steckhan
Personal Assistant to Mr. McNamara

Dr. Ashraf Ghorbal
Minister Plenipotentiary
Embassy of India
UAR Interest Section
2310 Decatur Place, N.W.
Washington, D.C. 20008

cc: Mr. A. Hammoud
UAR Commercial Counsellor

Cleared w/and cc: Mr. Lejeune

cc: Mr. Wm. Clark
Mr. Benjenk

RBSteckhan:ml

487/6/97

ANDRE MEYER

JUNE 27, 1968

LAZARD FRERES

FULL RATE

44 WALL STREET

NEW YORK CITY

LOOKING FORWARD TO THIS YEAR'S IFC ADVISORY PANEL MEETING IN WASHINGTON
ON TUESDAY OCTOBER EIGHT STOP MRS MCNAMARA AND EYE WOULD VERY MUCH HOPE
YOU AND MRS MEYER CAN JOIN US FOR DINNER EVENING OF OCTOBER SEVEN DETAILS
WILL FOLLOW LATER BEST REGARDS

ROBERT S MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Rosen

President

RBSteckhan:ml

487/6/96

LORD HARCOURT

JUNE 27, 1968

MORGANFELL

FULL RATE

LONDON

ENGLAND

LOOKING FORWARD TO THIS YEAR'S IFC ADVISORY PANEL MEETING IN WASHINGTON ON
TUESDAY OCTOBER EIGHT STOP MRS MCNAMARA AND EYE WOULD VERY MUCH HOPE YOU
CAN JOIN US FOR DINNER EVENING OF OCTOBER SEVEN DETAILS WILL FOLLOW LATER
BEST REGARDS

ROBERT S MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Rosen

President

RBSteckhan:ml

487/6/95

BARON GUY DE ROTHSCHILD

JUNE 27, 1968

DEROTHFRER

FULL RATE

PARIS

FRANCE

LOOKING FORWARD TO THIS YEAR'S IFC ADVISORY PANEL MEETING IN WASHINGTON ON
TUESDAY OCTOBER EIGHT STOP MRS MCNAMARA AND EYE WOULD VERY MUCH HOPE YOU
AND BARONESS DE ROTHSCHILD CAN JOIN US FOR DINNER EVENING OF OCTOBER SEVEN
DETAILS WILL FOLLOW LATER BEST REGARDS

ROBERT S MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Rosen

President

RBSteckhan:ml

487/6/94

RAFFAELE MATTIOLI

JUNE 27, 1968

DIRCOMIT

FULL RATE

MILAN

ITALY

LOOKING FORWARD TO THIS YEAR'S IFC ADVISORY PANEL MEETING IN WASHINGTON ON
TUESDAY OCTOBER EIGHT STOP MRS MCNAMARA AND EYE WOULD VERY MUCH HOPE YOU
AND MRS KKK MATTIOLI CAN JOIN US FOR DINNER EVENING OF OCTOBER SEVEN DETAILS
WILL FOLLOW LATER BEST REGARDS

ROBERT S MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Rosen

President

RBSteckhan:ml

48716/93

HERMANN J ABS

JUNE 27, 1968

DEUTSCHBANK

FULL RATE

FRANKFURT

GERMANY

LOOKING FORWARD TO THIS YEAR'S IPC ADVISORY PANEL MEETING IN WASHINGTON ON
TUESDAY OCTOBER EIGHT STOP MRS MCNAMARA AND EYE WOULD VERY MUCH HOPE YOU
AND MRS ABS CAN JOIN US FOR DINNER EVENING OF OCTOBER SEVEN DETAILS WILL
FOLLOW LATER BEST REGARDS

ROBERT S MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Rosen

President

RBSteckhan:ml

487/6/92

June 27, 1968

Dear Mr. Toker:

This is to confirm that Mr. and Mrs. McNamara will visit Turkey from July 6-9. Mr. and Mrs. McNamara will arrive Ankara from Izmir via Istanbul on Sunday, July 7, at 2130 via TK154. They will be accompanied by Mr. Munir P. Benjenk, Deputy Director Middle East and North Africa Department, Mr. David Richardson, Division Chief Europe Department, and myself. Mr. McNamara and his party will stay at the Grand Ankara Hotel and depart Tuesday, July 9, at 0830 via TK101 for Istanbul. Mr. McNamara's appointments in Istanbul will be arranged through TSKB. You were kind enough to advise that your authorities will provide transportation for Mr. McNamara and party in Ankara and also arrange for visits with the Prime Minister, the Minister of Finance, the Minister of Energy and Natural Resources, the Undersecretary of the State Planning Organization and the Minister of Agriculture.

May I take this opportunity to thank you for your invaluable help.

Sincerely,

Rainer B. Steckhan
Personal Assistant to Mr. McNamara

Mr. Zeki Toker
Economic Counselor
Embassy of the Republic of
Turkey
1606 23rd Street, N.W.
Washington, D.C. 20008

Cleared w/and cc: Mr. Richardson

cc: Mr. Cope
Mr. Benjenk

RBSteckhan:ml

487/6/146

ERNST SCHAAD
BUYUK ANKARA HOTEL
ANKARA

JUNE 26, 1968

LT

TURKEY

MR AND MRS MCNAMARA ARRIVING ANKARA FROM IZMIR VIA ISTANBUL SUNDAY NIGHT
JULY SEVEN TWENTYONE THIRTY HOURS VIA TK ONE FIFTYFOUR ACCOMPANIED BY BENJENK
STECKMAN AND RICHARDSON STOP GROUP STAYING BUYUK ANKARA HOTEL AND DEPARTING
TUESDAY MORNING JULY NINE ZERO EIGHT THIRTY HOURS VIA TK ONE ZERO SEVEN FOR
ISTANBUL MEETINGS WITH TSKB COSMA OTHER BANKERS AND INDUSTRIALISTS BEFORE
DEPARTURE THAT EVENING FOR CAIRO STOP RICHARDSON WILL RETURN TO ANKARA FROM
ISTANBUL EVENING JULY NINE FOR FURTHER DISCUSSIONS WITH YOU AND GOVERNMENT
UNTIL JULY ELEVEN STOP ASHTON ARRIVING ANKARA JULY SIX STOP MCNAMARA REQUEST
EARLY MORNING MEETING JULY EIGHT WITH YOU AND ECONOMIC MISSION BEFORE MEETINGS
WITH GOVERNMENT AND AGAIN WITH YOUR MISSION LATE IN THE AFTERNOON OR IN THE
EVENING STOP MCNAMARA MEETINGS PLANNED WITH PRIME MINISTER, COSMA SPO COSMA
MINISTRY FINANCE ENERGY AND AGRICULTURE BEING ARRANGED BY STECKMAN ASSISTED
BY BENJENK WHO WILL BE STAYING ISTANBUL HILTON STARTING JULY FIRST REGARDS

COPE
INTBAFRAD

S. R. Cope
Director - Europe

Clearance & cc: Mr. Steckman

Drichardson/pm

497/6/91

Copy for President's Office

June 26, 1968

Dear Stephen:

Thank you for your letter of May 29 and its enclosures. I am sorry not to have replied before; my recent trip abroad and the resulting cumulative backlog of business in Washington are responsible for the delay.

My first impression of your note entitled "Five Possible Ways to Promote Fewer Births" is that it constitutes an imaginative program for Bank Group activities in this field; some of its features indeed coincide with our current thinking on the matter, particularly your paragraph 2. We are planning to increase our work on population economics. We are also trying to obtain more exact knowledge of what other organizations have done in the field, the responses they have received, and their plans for the future in the light of these responses.

May I suggest that you contact Friedman or Kamarck on the possibilities of a seminar series, or for an exchange of ideas. Friedman is circulating your note and brochure to other interested members of the staff.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stephen Enke
Manager, Economic Development Programs
General Electric Company
816 State Street
P.O. Drawer QQ
Santa Barbara, California 93102

cc: Mr. Kamarck

ISFriedman:rgw
June 24, 1968

487/6/90

GOVERNOR CARLI

JUNE 26, 1968

BANKITALIA

~~FULL RATE~~ Telex

ROME

ITALY

DELIGHTED THAT WE CAN MEET SATURDAY JULY SIXTH AT NINE AM STOP
FRIDAY
MY PLANS FOR ARRIVAL ~~XXXXX~~ ARE A LITTLE UNCERTAIN THEREFORE
DO NOT BOTHER MEET ME AT AIRPORT STOP MUCH AS EYE WOULD HAVE
LIKED HAVE DINNER WITH YOU ~~XXX~~ FRIDAY THIS WILL NOT BE FEASIBLE
DUE TO UNDERTAINTY OF ARRIVAL TIME

MCNAMARA

INTBAFRAD

Robert S. McNamara

President

RBSteckham:ml

487/6/89

FIELD MARSHAL MOHAMMAD AYUB KHAN

JUNE 26, 1968

PRESIDENT'S HOUSE

FULL RATE

RAWALPINDI

PAKISTAN

THE UNTIMELY DEATH OF MUHAMMAD AYUB DEPRIVES THE BANK OF AN EXECUTIVE DIRECTOR WHOSE WISDOM, INTEGRITY AND ELOQUENCE HAD WON THE RESPECT AND AFFECTION OF HIS COLLEAGUES STOP ON BEHALF OF THE EXECUTIVE DIRECTORS, SENIOR OFFICERS, AND MYSELF I WISH TO EXPRESS TO YOU OUR DEEP SORROW AND OUR SYMPATHY WITH PAKISTAN IN THE LOSS OF A DISTINGUISHED PUBLIC SERVANT

ROBERT S. MCNAMARA

PRESIDENT

INTBAFRAD

Robert S. McNamara

President

CHDavies:ml

487/6/88

June 25, 1968

Dear Mr. Yates:

On behalf of Mr. McNamara who is at present out of town, I should like to acknowledge receipt of your letter dated June 19 inviting Mr. McNamara to dinner in honor of the Director-General of FAO on Wednesday, July 10, at the Hotel Richemond. Unfortunately, on that day Mr. McNamara will be on an overseas visit and for that reason will be unable to accept your invitation. I am sure Mr. McNamara would like me to thank you very much for your kind invitation.

Sincerely,

Rainer B. Steckhan
Personal Assistant to Mr. McNamara

Mr. P. Lamartine Yates
Regional Representative for Europe
Food and Agriculture Organization
of the United Nations
Palais des Nations
Geneva, Switzerland

RBSteckhan:ml

487/6/87

June 24, 1968

MEMORANDUM FOR THE EXECUTIVE DIRECTORS

SUBJECT: IDA Policies

A meeting of the Executive Directors, sitting as the Financial Policy Committee, has been scheduled tentatively for July 23 for the purpose of undertaking a general review of IDA policies. There are a number of questions which I am sure the Executive Directors will desire to consider in this connection, including the following:

1. How should the IDA credits chargeable against the Second Replenishment be distributed geographically?

This question involves the whole issue of what criteria should be applied for the distribution of IDA funds, and I attach hereto a Draft Discussion Paper on this subject on which I should appreciate receiving the initial reaction of Executive Directors before it is put in final form.

2. What should be the terms of IDA credits: maturities, interest rates and service charges, including the question of whether these should be uniform or varied for different countries and/or types of projects?

Also attached hereto is a Draft Discussion Paper on this subject on which I should welcome initial reactions.

3. To what extent should IDA seek to control the "counterpart funds" which accumulate in local currency in the hands of borrowing governments as a result of relending procedures?

Attached hereto is a discussion of this subject on which I should welcome initial reactions.

4. To what extent should credits be used to finance local currency expenditures?

This is an issue which is common to the operations of IDA and the Bank, and the existing policy established by action of the Executive Directors in July 1964 refers equally to IDA and the Bank. A discussion of the general policy on this matter has been scheduled for a meeting of the Executive Directors on August 13, and I would suggest that consideration of this subject in relation to IDA operations be deferred until that time.

487/6/86

- 5. Should IDA credits be used solely for "project" financing or should "program" credits be considered in selected cases?

This again is a policy question common to IDA and the Bank, although there may be grounds for feeling that IDA, in the light of the sources of its funds and in the light of the somewhat different spectrum of developing countries with which it deals, might pursue a somewhat more flexible policy in this matter than the Bank. In any case, I would see advantage in discussing this policy in relation both to IDA and Bank operations, and would suggest that this policy question be scheduled for a future meeting, which in the light of the pressure of work, might have to come after the Annual Meeting. No "program" loans or credits will be presented to the Board for approval in advance of this meeting.

- 6. What should be the rate of commitment of the funds received under the Second Replenishment?

A paper containing my recommendations on this subject will be distributed to the Executive Directors prior to the Board meeting.

With respect to the Draft Discussion Papers relating to Items 1, 2 and 3 above, I propose to designate senior members of the staff to get in touch with individual Executive Directors during the next ten days for the purpose of obtaining their initial reactions. I would plan to review the papers in the light of these preliminary comments, and to circulate them once more by July 16 for consideration by the Financial Policy Committee on July 23.

In regard to Item 1, I should like to recall that the question of the criteria for the distribution of IDA credits was the subject of a paper on "IDA Lending Policy" which was submitted by the President to the Executive Directors in November 1963, and was discussed by them at meetings of the Financial Policy Committee held in August 1964. This paper has been employed for guidance in IDA operations since that time, and I commend it to the attention of the Executive Directors in connection with our forthcoming discussion. In addition, the attached Draft Discussion Paper on "Criteria for the Distribution of IDA Funds" reviews the experience which IDA has had in operating under these criteria and addresses the question of whether any more specific guidelines might be established for the distribution of IDA credits in the future. In particular, the paper considers whether it would be feasible to establish some sort of advance country allocation with respect to the distribution of IDA credits, either by individual countries or by broad geographical areas; it comes to a negative conclusion.

Even if this conclusion is accepted, I would welcome an exchange of views with the Executive Directors regarding the relative weight which should be attached to the different lending criteria outlined in the paper, and their

487/6/85

comments as to how far the results of IDA operations through June 30, 1968 have conformed to what they would regard as sound administration of IDA's resources. I hope that we may plan on similar reviews in the Financial Policy Committee at annual intervals in the future, perhaps each summer following the conclusion of the fiscal year's operations and prior to the following Annual Meeting.

There remains one specific point on which I should like to comment, namely, the widespread feeling that India and Pakistan have received a disproportionate amount of the IDA credits which have been considered thus far. The shares of India and Pakistan in total IDA lending up to the end of June 30, 1967 were 53 percent and 19 percent, respectively. In the lending program for fiscal 1968, including those credits which were presented to the Executive Directors before June 30, 1968 "subject to replenishment", I took steps - as explained to the Executive Directors at their meeting on June 18, 1968 - to reduce these shares to 45 percent and 16 percent, respectively, and as I stated at that time, I would regard these shares as a transition toward even lower allocations to these two countries in the future. In the case of IDA lending to India, I have sympathy with the general proposition that no single country, however large its population and great its needs, should receive as much as half of the assistance forthcoming from an international institution charged with a broad international mission. Similar considerations apply to the case of Pakistan. Furthermore, in the past, many countries which would have been promising candidates for IDA assistance either had not yet come into membership in the institution or had not yet established standards of economic performance and of project preparation which justified a substantial volume of IDA credits. Conditions are changing rapidly, however. The membership of IDA has increased by 22 in the last five years, with most of the new members being poor countries which are particularly deserving of IDA assistance. Also, great progress has been made in many of the IDA member countries in improving economic performance and in formulating development programs and projects which can form the basis for IDA credits. In these circumstances it is inevitable that we should witness a wider geographical distribution of IDA credits, and without being able to justify any precise figures, on the basis of an economic formula, I consider that it would be desirable to aim at reducing the shares of India and Pakistan in total IDA credits during the remaining period of the Second Replenishment to something like 40 percent and 12-1/2 percent, respectively. In view of the rising level of IDA lending - assuming of course that the proposed agreement on the Replenishment is ratified - the establishment of these limits would leave room for an increased absolute volume of credits to India and Pakistan, while leaving IDA the capacity to meet, on a substantially ascending scale, the needs of other developing countries.

(Signed) Robert S. McNamara

Robert S. McNamara

487/6/84

June 24, 1968

MEMORANDUM FOR PART I EXECUTIVE DIRECTORS

SUBJECT: The Rate of Commitment of the Funds Received Under the Second Replenishment

I refer to my memorandum addressed to the Executive Directors on today's date, presenting certain Draft Discussion Papers on IDA Policies, and in particular to Item 6 under the first paragraph of that memorandum, in which I refer to a forthcoming paper on the above subject.

I understand that during the discussions among the Part I countries regarding the Second Replenishment, an understanding was reached that there would be consultations with the Part I countries from time to time on this matter. I would therefore like to have the views of the Part I countries before circulating a Draft Discussion Paper on this subject to all of the Executive Directors. I am therefore transmitting to you here-with a further Draft Discussion Paper as the basis for a preliminary consultation with representatives of the Part I countries, and have asked Mr. Knapp (in my absence) to convene a meeting on Thursday, July 11, at 10 a.m. for this purpose. Will you please transmit this Draft Discussion Paper to the Part I governments that you represent, and request them to designate their representative for the purposes of the July 11 meeting.

(Signed), Robert S. McNamara

Robert S. McNamara

487/6/83

June 24, 1968

MEMORANDUM FOR MR. ADLER

The Five Year Program includes as an objective for fiscal year 1969 the approval of 71 loans and 65 credits in the amounts of \$1200 million and \$600 million, respectively. Please lay out by month a detailed program, country by country, project by project, for meeting these objectives. At the end of each month, I should like to receive from you a report of the actions during the month, compared to the plan for the month, and a re-estimate of the end-of-the-year position against the objectives for the year.

Would it be possible to transmit the monthly reports to me on the seventh working day following the end of each month?

15/ R.M.N.

Robert S. McNamara

cc: Messrs. Aldewereld and Williams

R.M.N.: pay

487/6/82

GOVERNOR CARLI

JUNE 24, 1968

BANKITALIA

FULL RATE

ROME

ITALY

IT WOULD BE POSSIBLE FOR ME TO BE IN ROME ~~AT THE HASSLER HOTEL~~ ON
FRIDAY LATE AFTERNOON JULY FIFTH AND SATURDAY MORNING JULY SIXTH STOP
EYE WOULD BE DELIGHTED TO VISIT WITH YOU IF IT WERE CONVENIENT STOP
LOOKING FORWARD TO YOUR REPLY BEST REGARDS

MCMAMARA

INTBAFRAD

Robert S. McNamara

President

RBSteckhan:ml

487/6/81

June 21, 1968

Professor Kei Wakaizumi
Department of International Relations
Kyoto Sangyo University
Kamigamo-Motoyama, Kita-bu
Kyoto, Japan

Dear Professor Wakaizumi:

Mr. McNamara has asked me to tell you he very much regrets that your letter was not delivered to him until he was leaving the hotel, and that it was not possible for him to see you. He hopes that when he is next in Japan it will be possible for the two of you to meet.

Sincerely,

(Miss) Polly Yates
Secretary to
Mr. McNamara

487/6/80

June 21, 1968

Mrs. J. E. Somple
47 Earl Avenue
Girard, Ohio 44420

Dear Mrs. Somple:

Mr. McNamara has asked me to thank you for your letter and for your thoughtfulness in sending him the unique proposed design for the Kennedy burial site.

Sincerely,

(Miss) Polly Yates
Secretary to
Mr. McNamara

487/6/79

June 21, 1968

MEMORANDUM FOR MR. EL EMARY

I very much agree with you that we should examine the possibility of establishing a third Regional Office in Africa, as well as an expansion of the functions of the present offices. I have asked Mr. Ripman to study the possibilities and report his conclusions to me.

Robert S. McNamara

RMcN:pay

487/6/78

MR & MRS RAINER B STECKHAN

JULY 12, 1968

TS BREMEN

FULL RATE

NORTH GERMAN LLOYD

BREMERHAVEN GERMANY

MR AND MRS MCNAMARA, PEG, POLLY, MURIEL SEND CONGRATULATIONS AND BEST WISHES
FOR LONG LIFE OF HAPPINESS AND GOOD FORTUNE

LEE

INTBAFRAD

Muriel Lee

Office of President

487/6/77

SAR PRINCE MOULAY HASSAN BEN MEHDI
BADEMAROC
RABAT

JUNE 3, 1968

LT

MOROCCO

BECAUSE I AM LEAVING ON AN OVERSEAS TRIP, I HAVE ASKED MR. LEJEUNE TO
LOOK INTO POINTS RAISED BY BOARD OF BNDE STOP HE WILL CABLE A REPLY
SHORTLY STOP BEST REGARDS

(Signed) Robert S. McNamara

ROBERT S. MCNAMARA

Robert S. McNamara
President

cc: Mr. Steckhan
Mr. Sekse
Mr. T. Jones
Mr. Petretti

MLJ:RSMcN:pay

487/6/76

GYOHTEN

JUNE 3, 1968

PERSONAL ASSISTANT TO PRESIDENT

NLT

ASIANBANK

MANILA PHILIPPINES

REURTEL REGRET TO SAY THAT MR MCNAMARA UNABLE THIS TIME TO STOP
MANILA TO SEE PRESIDENT WATANABE

STECKHAN

INTBAFRAD

Rainer B. Steckhan
Office of President
RBSteckhan:ml

487/6/75

HARMANN J. ABS
DEUTSCHEBANK
FRANKFURTHMAIN
GERMANY

JUNE 3, 1968
FULL RATE

VERY GRATEFUL TO YOU FOR YOUR WILLINGNESS TO COME TO FRANKFURT BUT EYE
BELIEVE IT WILL NOT BE NECESSARY STOP EYE SHALL BE BACK IN GERMANY END
JUNE EARLY JULY AND VERY MUCH HOPE TO SEE YOU THEN

MCNAMARA
INTBAFRAD

Robert S. McNamara
President
RBSteckhan:ml

487/6/74

June 3, 1968

Dear Mr. Wolf:

I would both enjoy and benefit from discussing with you the issues you have raised relating to international development. Could you let me know three or four days in advance of your next visit to Washington so that we may arrange a convenient time to meet together?

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Wolf, Jr.
Head, Economics Department
The RAND Corporation
1700 Main Street
Santa Monica, Calif. 90406

RMcN:mss

487/6/73

June 3, 1968

Dear Mr. Ambassador:

I am most appreciative of your sending me the stamps which your country issued in honor of President Kennedy.

I enjoyed our recent meeting and look forward to seeing you again in the future.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Bangoura Karim
Ambassador of the Republic
of Guinea
2940 Edgevale Terrace, N.W.
Washington, D. C. 20008

487/6/72

June 3, 1968

Dear Mr. Wolf:

I would both enjoy and benefit from discussing with you the issues you have raised relating to international development. Could you let me know three or four days in advance of your next visit to Washington so that we may arrange a convenient time to meet together?

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Wolf, Jr.
Head, Economics Department
The RAND Corporation
1700 Main Street
Santa Monica, Calif. 90406

RMcN:mss

487/6/71

June 3, 1968

The Honorable
David Horowitz
Governor
Bank of Israel
Jerusalem, Israel

Dear Governor Horowitz:

I am most appreciative of the invitation to visit Israel which you conveyed to me on behalf of the Government and the Bank of Israel in your letter of May 20.

The tasks which lie ahead in the coming months will not enable me to visit Israel as early as I would have liked. However, I look forward to acquainting myself with your country and its remarkable economic development, and to meeting the people which have made this success possible. I shall take advantage of an early opportunity to do so.

Meanwhile, you can rest assured that I will follow with personal interest the continuation of the close relationship between Israel and the World Bank Group.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

487/6/70

Dear Glenn:

I am delighted by your suggestion that we get together to resume on the subject of atomic power development prospects our pleasant relationship of past years. It will be a real pleasure to have lunch with you and the Commissioners on June 5.

My associates who will come with me are J. Burke Knapp, Simon Aldewereld, Bernard Chadenet and Mario Piccagli. I understand that you and some of the Commissioners already know them.

We shall all look forward to seeing you on June 5.

Cordially,

(Signed) Robert S. McNamara

Robert S. McNamara ✓

Honorable Glenn T. Seaborg
Chairman
U.S. Atomic Energy Commission
1717 H Street N.W.
Washington, D.C. 20545

cc: Messrs. Knapp
Aldewereld
Chadenet

MPiccagli:bli
Nuc.Study
May 29/68

J. Burke Knapp - Vice President

Simon Aldewereld - Vice President

Bernard Chadenet - Director, Projects Department

Mario Piccagli - Assistant Director, Projects Dept.,
in charge of Engineering

487/6/69

PROFESSOR LIPFERT
RHEINISCHE GIROZENTRALE
DUSSELDORF
GERMANY

MAY 28, 1968
FULL RATE

SIR DENIS RICKETT HAS REPORTED TO ME HIS CONVERSATIONS WITH YOU ON
PROPOSED WORLD BANK TRANSACTION AND WE ALSO RECEIVED YOUR LETTER STOP
I INTEND TO BE IN GERMANY ON THURSDAY AND FRIDAY, JUNE 6 AND 7 WHILE
ON MY WAY TO INDONESIA, LEAVING FRANKFURT JUNE 7 AT 18:45 STOP
I SHOULD VERY MUCH LIKE TO MEET WITH YOU AND SHALL CONTACT YOU AGAIN
AS SOON AS MY PLANS HAVE BEEN FINALIZED STOP I SHALL BE ACCOMPANIED
BY VICE PRESIDENT ALDEWERELD

~~cc: Mr. McNamara~~

ROBERT S. MCNAMARA

Robert S. McNamara
President

cc: Mr. Aldewereld
Sir Denis Rickett

RBS:mek

407/6/66

May 27, 1968

Dr. Richard W. Day
Principal
The Phillips Exeter Academy
Exeter, New Hampshire 03883

Dear Dr. Day:

I deeply appreciate your invitation to be a Visiting Fellow at the Academy for the school year 1968-69, and I am highly complimented by being chosen for such an honor.

Since my schedule is already heavily committed far into the future, I must, with sincere regret, decline the opportunity for a very worthwhile experience.

With warm regards and best wishes for a rewarding academic year.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

487/6/65

May 24, 1968

Honorable Chester Bowles
American Ambassador
New Delhi, India

Dear Chet:

Many thanks for your letters of April 30 and May 16. I realize full well the importance of India's problems to the Bank and to me in my present capacity. Clearly, I shall have to schedule a visit to India amongst the earlier journeys I make; but at present I have so many pre-occupations in Washington, so much to learn and to do, that it is not possible for me to make any firm plans. However, I shall hope to get there sometime within the next twelve months.

In the Bank we are giving considerable thought, together with the Indians and the members of the consortium, to the question of how to secure acceptance amongst governments and with the public of the Fourth Five-Year Plan. The Bank will, of course, review it and hopefully will be able to give it wholehearted support. I agree with you, however, we must do more in an effort to secure wholehearted support in aid-giving countries. Your suggestion of sending a small group of respected individuals to make their own personal evaluation of India's plans has great merit, but we feel that this would overlap and perhaps conflict with the proposal for a "grand assize" to carry out an appraisal of the overall worldwide development effort. Such an appraisal could hardly avoid giving broad attention to India, the largest of all aid receivers; and I think it would be better to consider what more, if anything, needs to be done to get support for India's future plans when this appraisal is under way.

The memoranda you enclosed added to my education in world development -- thanks so much for sending them.

I expect to be in Washington during the latter part of June and hope to see you then.

With warmest regards,

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

487/6/64

PRESIDENT'S OFFICE

MAY 23, 1968

ASIANBANK

FULL RATE

MANILA

THE PHILIPPINES

MCMNAMARA WILL VISIT INDONESIA IN THE FIRST OR SECOND WEEK OF JUNE AND
WOULD ATTEMPT TO STOP IN MANILA ON HIS RETURN TO U.S. TO REPORT TO
PRESIDENT WATANABE THE RESULTS OF HIS INDONESIA DISCUSSIONS IF SUCH
A VISIT WOULD BE CONVENIENT TO HIM. (STOP) PLEASE CABLE WHETHER
WATANABE WILL THEN BE IN MANILA

~~XXXX~~ STECKHAN PERSONAL ASSISTANT TO THE
WORLD BANK PRESIDENT

Rainer B. Steckhan

Office of the President

RBS/RSM:mek

487/6/63

May 22, 1968

His Excellency
Karim Bangoura
Ambassador of the Republic
of Guinea
2112 Leroy Place, N.W.
Washington, D.C. 20008

Dear Mr. Ambassador:

You have asked for a report on the status of work on the Boko project. At present, the World Bank has not received from the other participating parties all of the information and all of the papers we need for the preparation of a loan proposal. We are told these will be in our hands in a satisfactory form within ten days. If the documents and other information are received as presently promised, we anticipate we will complete our appraisal report during June and should be prepared to start negotiations during early July. If this schedule can be met, the project should be ready for presentation to our Board for their consideration late in July or during the first half of August.

I hope this report answers your question. I realize you have need for some indication from us as to the schedule we are following. I want to emphasize, however, that it is impossible for me to make a firm guarantee that the schedule I have outlined above can be met. So much of our work depends upon the work of others that the completion of the project proposal will be controlled by the dates on which we receive the required information from the others.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. El Emery

487/6/62

May 21, 1968

Dear Mr. Ambassador:

I write to thank you for conveying to me two messages from His Excellency, the Sultan of Jogjakarta, State Minister for Economic Affairs. I am delighted to learn that the Indonesian Government has agreed in principle to the establishment of a Resident Mission of the World Bank in Indonesia and Messrs. Shoaib and Bell and myself are looking forward to our visit to your country.

Thank you also for your kind invitation to join you for a dinner "en famille" at your home on May 27.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency, Soedjatmoko
Embassy of Indonesia
2020 Massachusetts Ave., N.W.
Washington, D.C. 20036

487/6/67

May 21, 1968

Dear Singh:

How very nice of you to remember me with a magnificent volume on the "New India." I had a most interesting visit to India in February of this year and your present will be a pleasant reminder of the wonderful days I spent in your country.

Warm personal regards.

Sincerely,

Rainer B. Steckhan

Mr. S.P.N. Singh
Kellogg International Corporation
72-72, Chiltern Street
Baker Street
London, W.1, England

487/6/60

May 17, 1968

Dear Dr. Chen:

Thank you very much for sending me a copy of the Bi-Monthly Economic Review for March/April 1968 issued by the Bank of China. I have had the privilege of meeting Vice President C.K. Yen on several occasions and I look forward to reading his report to the Legislative Yuan with much interest.

With best personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. R.C. Chen
Executive Director
I.B.R.D.
Washington, D.C.

cc: Mr. Cargill

RBSteckhan:ml

487/6/59

May 17, 1968

Dear Mr. Minister:

Thank you very much for your letter sending me your good wishes upon my new appointment as President of the World Bank Group. Your message and those received from other friends of the Bank have been a source of great encouragement to me and I am particularly grateful to you for your offer of support and cooperation in these difficult times for development aid. I look forward to the opportunity of meeting you at the Annual Meeting here in September.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. D. Muldoon
Minister of Finance
Wellington, New Zealand

RBS:emcc

c.c. Mr. Cargill

487/6/58

May 16, 1968

Dear Dr. Debayle:

Thank you very much for your kind letter sending your good wishes to me in my new post. I shall look forward to a continuation of the close cooperation between ENALUF and the World Bank, and I am pleased to report that the Executive Directors of our Bank will soon consider a fifth loan to ENALUF.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Luis Manuel Debayle
Empresa Nacional de Luz y Fuerza
Managua, Nicaragua, C.A.

cc: Mr. Alter

RBSteckhan:ml

487/6/57

May 13, 1968

Dear Mr. Minister:

I write to thank you for your letter and to tell you how much I enjoyed the opportunity to meet and talk with you during your recent visit to Washington.

I am particularly grateful to President Nyerere and yourself for your kind invitation to visit Tanzania. May I accept it in principle. As you will appreciate, however, my new duties and responsibilities as President of the World Bank Group keep me very fully occupied and will prevent me from extensive travel for the next few months.

I shall write to you again as soon as the pressure ^{on} my time lessens.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable D.N.M. Bryceson
Minister for Agriculture and
Co-operatives
P.O. Box 9192
Dar es Salaam, Tanzania

cc: Mr. El Emary

RBSteckhan:ml

487/6/56

May 9, 1968

Professor Henri Rieben
University of Lausanne
Lausanne, Switzerland

Dear Professor Rieben:

I write to thank you for sending me a copy of "L'Exode des Cerveaux." The problem of the brain drain is particularly worrisome to the developing countries and I note with interest that your report puts special emphasis on this aspect. Thank you also for your kind inscription.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

RBS:pay

Book to Research Files

487/6/55

May 9, 1968

Seine Exzellenz
Prof. Dr. Karl Schiller
Bundesminister für Wirtschaft
Bundesministerium für Wirtschaft
53 Bonn a Rh.
Federal Republic of Germany

Dear Mr. Minister:

With the other heads of specialized United Nations agencies, I am planning on attending a joint meeting of ACC and ECOSOC which is being held this year in Bucharest July 3-5 under the chairmanship of Secretary General U Thant. I would like to take the opportunity of this visit to Europe to meet the leading members of the German administration concerned with development policies. In particular, I would very much like to visit with you. My present plans would permit me to be in Bonn on Monday, July 1, and I wonder if it would be possible for you to see me on that day.

I hope we may meet together.

With best wishes,

Sincerely,
(Signed) Robert S. McNamara
Robert S. McNamara

cc: Mr. Karasz

RBS: RSMcN; pay

487/6/54

May 9, 1968

Seine Exzellenz
Hans-Jürgen Wischnewski
Bundesminister für Wirtschaftliche Zusammenarbeit
Bundesministerium für Entwicklungshilfe
53 Bonn a Rh.
Federal Republic of Germany

Dear Mr. Minister:

With the other heads of specialized United Nations agencies, I am planning on attending a joint meeting of ACC and ECOSOC which is being held this year in Bucharest July 3-5 under the chairmanship of Secretary General U Thant. I would like to take the opportunity of this visit to Europe to meet the leading members of the German administration concerned with development policies. In particular, I would very much like to visit with you. My present plans would permit me to be in Bonn on Monday, July 1, and I wonder if it would be possible for you to see me on that day.

I hope we may meet together.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. Karasz

RBS: RSMcN: pay

487/6153

May 9, 1968

Seine Exzellenz
Dr. Franz Josef Strauss
Bundesminister der Finanzen
Bundesministerium der Finanzen
Bonn a Rh.
Federal Republic of Germany

Dear Franz Joseph:

With the other heads of specialized United Nations agencies, I am planning on attending a joint meeting of ACC and ECOSOC which is being held this year in Bucharest July 3-5 under the chairmanship of Secretary General U Thant. I would like to take the opportunity of this visit to Europe to meet the leading members of the German administration concerned with development policies. In particular, I would very much like to visit with you. My present plans would permit me to be in Bonn on Monday, July 1, and I wonder if it would be possible for you to see me on that day.

It will be good to see you again.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. Karasz

RBS:RSMcN: pay

487/6/52

May 9, 1968

His Excellency
Rachid Driss
Ambassador of the Republic
of Tunisia
2408 Massachusetts Avenue, N.W.
Washington, D.C. 20008

Dear Mr. Ambassador:

Thank you very much for your note conveying an invitation for breakfast with His Excellency Habib Bourguiba, President of the Republic of Tunisia, at Blair House on Thursday, May 16, at 8:30 a.m. I am delighted to accept and would like to bring with me Mr. Mohamed Shoaib, Vice President of the Bank, and Mr. Michael L. Lejeune, Director of the Middle East and North Africa Department.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. Shoaib
Mr. Lejeune
Mr. Benjenk

RBS: pay

487/6/51

May 2, 1968

Dear Mr. Minister:

I have given careful thought to your letter of April 12 in which you described the problems which India will face as a result of the delay in the replenishment of IDA's resources. Mr. Woods told me before he left of the deferral of action on the proposal that IDA should make a fifth credit to India for industrial imports, and I am well aware of the difficulties which such postponement is causing.

It is difficult to suggest a course of action because of the great uncertainty about the timing of the IDA replenishment. I know of no source of funds for your industrial imports other than that replenishment. As far as I am able to judge at the moment, the timing of the replenishment will be dictated largely by the speed with which the United States Congress acts on the legislation which has just been presented to it. In ordinary circumstances one would expect legislative action to be completed in a matter of months; but there are special difficulties this year, of which you must be aware, that make it impossible to work on such an assumption. Indeed, some observers believe that there is the possibility that action might be postponed until next year.

We hope within the next few weeks to have completed the report of the mission which recently visited India to appraise the industrial imports project. As soon as it is ready, I propose to present it to the Board. It is not yet certain that the Board will be prepared to give its formal approval to proposals for IDA credits to be financed out of the second replenishment until the arrangements for this replenishment have been finally ratified. However, as soon as the papers are distributed to the Board, whether or not the Board feels able to take final action on them, I will try to obtain their agreement in principle that reimbursement be permitted for disbursement requests received after June 1 (the date by which we expect Bank discussion) if the credit is eventually approved. Given the difficulties which have attended the negotiations for IDA replenishment, I will make this proposal with some reluctance but intend to do so because I recognize the serious problems which India might otherwise face and because, as you say, the policy of liberalizing import licenses was entered upon with the full knowledge of the consortium and in the expectation that there would not be any serious hiatus in the flow of aid.

I am hoping that very shortly it will be possible to finalize the arrangements for the rescheduling of debt. We have now had proposals from the Italians and are waiting confirmation of a proposal from the Japanese, both of which I regard as acceptable. Assuming that these proposals are acceptable to the other members of the consortium, hopefully the agreements between India and its creditors for rescheduling can be negotiated very quickly and will provide some relief to your external payments position.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Morarji R. Desai
Deputy Prime Minister and Minister of Finance
Government of India
New Delhi, India

cc: Messrs. Knapp, Cargill

IPMC:JBR:RSM:ml

487/6/50

April 29, 1968

Dear Mr. Ambassador:

Thank you very much for your letter sending me your good wishes upon my new appointment as President of the World Bank Group. It will certainly be my endeavor to continue the close relationship between your country and the World Bank Group.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Abdullah Malikyar
Ambassador of Afghanistan
Royal Afghan Embassy
Washington, D.C.

cc: Mr. Cargill

RBSteckhan:ml

487/6/49

April 23, 1968

Dear Mr. Minister:

I am most appreciative of your letter sending me your good wishes upon my new appointment as President of the World Bank Group. The World Bank is very glad to have been able to establish a close relationship with your country and I am looking forward to a continuance of our mutual efforts.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
M. Enwer Ziyala
Minister of Finance
Ministry of Finance
Kabul, Afghanistan

cc: Mr. Cargill

RBSteckhan:ml

487/6/48

April 23, 1968

Dear Mr. Minister:

I much appreciated your kind letter sending me your good wishes on my new appointment as President of the World Bank Group. It will certainly be my endeavor to assist the development of the economies of underdeveloped countries and to promote economic cooperation.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
K. T. Li
Minister of Economic Affairs
Ministry of Economic Affairs
15, Foo-Chow Street
Taipei, Taiwan
Republic of China

cc: Mr. Cargill

RBSteckhan:ml

487/6/47

April 23, 1968

Dear Mr. Minister:

I am most appreciative of your letter sending me your good wishes on my appointment as President of the World Bank. Your message, and those received from other friends, have been a source of great encouragement to me.

I am particularly grateful to you for your kind invitation to Mrs. McNamara and myself to visit Malaysia. The Deputy Prime Minister, as you may know, has been good enough to extend a similar invitation and I have accepted it in principle. As you will appreciate, however, my new duties and responsibilities as President of the World Bank Group keep me very fully occupied and will prevent me from extensive traveling for the next few months.

I shall write to the Government of Malaysia again as soon as the pressure on my time lessens.

With renewed thanks and best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Tun Tan Siew Sin
Minister of Finance
The Treasury
Kuala Lumpur, Malaysia

cc: Mr. Cargill

RBSteckhan:ml

487/6/46

April 19, 1968

Dear Mr. Richmond:

I have your letter and a copy of THE LATIN AMERICAN INVESTMENT CRISIS. The subject matter promises that this will be an interesting volume to study and I shall particularly look forward to reading about your views on development aid and economic planning in Latin America.

Thank you for sending your study to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Leonard T. Richmond
Arocena 1591, Aprto. 405
Montevideo, Uruguay

RBS:mek

cc & book to Mr. Chauffournier

487/S/45

April 19, 1968

Dear Mr. Galveas:

I am most appreciative of your letter dated April 1 sending me your good wishes on my appointment as President of the World Bank. It will certainly be my endeavor to maintain the excellent relationships between our institutions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ernane Galveas, President
Banco Central do Brasil
Avenida Presidente Vargas, 84--ZC 00
Caixa Postal 495
Rio de Janeiro (GB), Brasil

RBS:mek

487/6/44

Mr. Abderrahman Taxi

April 19, 1968

Robert S. McNamara (Signed) Robert S. McNamara

INDONESIA: IDA Financing

I read your memorandum of April 17 with interest. In fact, my thinking has been running very much along the lines that you suggest.

I am hoping to recommend shortly to the Executive Directors proposals for a very substantial technical assistance program for Indonesia and I have no doubt that, after IDA replenishment, IDA will provide Indonesia with substantial project assistance.

IPMCargill/RSMcNamara:mek

487/6/43

April 18, 1968

Dear Dr. Mattioli:

Thank you very much for your letter indicating your willingness to continue to serve as a member of the IFC Advisers. I shall be delighted to visit with you when you come to Washington. As far as I know, I will be here around the middle of June and I suggest you telephone my office (Area Code 202 Dudley 1-2001) upon your arrival with a view to arranging an appointment.

Very sincerely yours,

ROBERT S. McNAMARA

Robert S. McNamara

Dr. Raffaele Mattioli
Banca Commerciale Italiana
6, Piazza della Scala
Milan, Italy

RBS:mek

487/6/42

April 18, 1968

Dear Mr. Merthan:

I would like to accept your invitation to address the "Australia 1978" seminar, but my schedule for the Fall is such as to make that impossible. I do, however, want to send to you my best wishes for a most successful meeting.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Lawrence C. Merthan
Vice President
Hill and Knowlton, Inc.
1735 K Street, N.W.
Washington, D.C. 20006

DCF/RSM:mek

487/6/41

April 18, 1968

Dear Dr. Fleming:

I am complimented by your letter suggesting that my private papers be placed in the Michigan Historical Collections on the University campus.

Because I served in the Cabinet under two Presidents, I have promised that my papers will be divided between the Kennedy and Johnson libraries.

I am sure you will understand.

Sincerely,

Robert S. McNamara

Dr. R. W. Fleming
President
The University of Michigan
Ann Arbor, Michigan

PStroud:mek

487/6/40

Mr. Abderrahman Tazi

April 18, 1968

Robert S. McNamara ROBERT S. McNAMARA

Morocco--Banque Nationale pour le Developpement Economique (BNDE)

Thank you for your memorandum of April 16 about BNDE.

I have discussed with the staff the question of an adviser for BNDE and the timetable for the consideration of the third line of credit to BNDE.

With respect to an adviser for BNDE, I understand that IFC has recently proposed a new candidate to the BNDE. I want you to know that it is open to the Moroccans to finance his salary from the proposed loan.

As to the timing of a decision on a new loan to BNDE, I am told that this matter will come before the Loan committee in a matter of days. I expect a decision will be taken and communicated to you shortly thereafter and, if the decision is favorable, an invitation will be extended at the same time for negotiators to come to Washington at their convenience.

487/6/39

April 17, 1968

Dear Mr. Westin:

I have delayed answering your letter of April 2 until the road ahead could be perceived, at least dimly. Now, after only a little more than two weeks at the Bank, the vision is still dim, but I think it is safe to say that for me "to convey any thoughts and ideas" on TV would provoke controversy of the kind I have had more than enough of during the past week. Much as I would like to participate in a PBL program -- particularly with John Gardner and particularly on your season's opener -- I really do not feel that I should do so.

I deeply appreciate your invitation, and I wish my situation were otherwise, as it would be an enjoyable experience.

With best wishes,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Av Westin
Executive Director
Public Broadcast Laboratory
342 Madison Avenue
New York, New York 10017

DCF/RSM:mek

487/6/38

April 15, 1968

Dear Mr. Leibholz:

Many thanks for your letter of February 26 renewing your invitation to address the 1968 National Meeting of the Operations Research Society of America.

I regret to say that I am no more certain about my schedule now than I was last November. I would greatly enjoy addressing the Society, and might, at some point, have some pertinent things to say to the operations research community about the application of their talents to the problems of development. However, because my fall schedule is still uncertain and likely to remain so for some time to come, I must regretfully decline your invitation.

With best wishes,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Stephen W. Leibholz
President
Operations Research Society of America
Suite 507, Parkade Building
Camden, New Jersey 08103

DCF :RSM/mek

487/6/37

April 15, 1968

Dear Mr. Carr:

So far my schedule at the World Bank has been full and it shows no signs of becoming less so in the near future. I would of course enjoy meeting with the White House Fellows, but in view of my own time problems and the fact that they were here in January and met with George Woods and other senior members of the Bank staff, perhaps such a meeting can be deferred.

With best wishes,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Thomas W. Carr
Commission on White House Fellows
The White House
Washington, D.C.

DCF :RSM/mek

487/6/36

April 12, 1968

Dear Marquis de Maillardoz:

I am grateful for your good wishes for success in my new office as President of the World Bank, and for your expression of keen interest in our affairs. I look forward to meeting you in September at our Annual Meeting, which, as you are probably already aware, will be held here in Washington from September 30 through October 4. I do hope you will be able to attend.

Meanwhile, please accept my thanks for your thoughtful letter.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Marquis Henri de Maillardoz
Segretario Generale
Amministrazione Speciale
Della Santa Sede
Vatican City

WLB/RBS:mek

487/6/35

April 11, 1968

Dear Johnnie:

Thank you very much for your note concerning Messrs. Karasz's and de Lesseps' attendance at the Basle Annual Meeting. I hope attached letter from Sir Denis will be sufficient.

With warm regards and best wishes for your new endeavors.

Sincerely,

Rainer B. Steckhan

Mr. John Duncan Miller
Special Representative in Europe
International Bank for Reconstruction
and Development
Paris, France

RBS:mek

487/6/34

April 10, 1968

Dear Dr. Millikan:

Many thanks for your letter inviting me to visit the Center for International Studies at MIT, and for sending along your Research Report and the winter issue of International Organization, both of which I will read with interest.

I am, of course, generally familiar with the work of the Center but I would very much enjoy and benefit from a meeting with you and your staff. I shall try to schedule it in the weeks ahead during my next trip to Cambridge.

With best wishes,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Dr. Max F. Millikan
Director
Center for International Studies
Massachusetts Institute of Technology
30 Wadsworth Street
Cambridge, Massachusetts 02139

cc: Mr. Fulton

DCF:RSM:m1

487/6/33

SON EXCELLENCE

APRIL 10, 1968

AHMED BEN SALAH

LT

XX
SECRETARIE D ETAT AU PLAN ET A L ECONOMIE
XXXXXXXXXXXX
NATIONALE

SECRETARIE ETAT PLAN ECONOMIE NATIONALE

TUNIS

TUNISIA

SUITE VOTRE TELEGRAMME 10 AVRIL APPRECIE VIVEMENT VOS FELICITATIONS ET
VOS VOEUX ET VOUS ASSURE QUE GROUPE BANQUE MONDIALE POURSUIVRA ETROITE
COOPERATION AVEC VOTRE GOUVERNEMENT HAUTE CONSIDERATION

ROBERT S. MCNAMARA

INTBAFRAD

English version--not to be transmitted

REURCAB APRIL 1) APPRECIATE GREATLY YOUR GOOD WISHES AND ASSURE YOU
TUNISIAN
BANK GROUP WILLING PURSUE CLOSE COOPERATION WITH CAMEROON GOVERNMENT
XXXXXXXXXX
REGARDS

Robert S. McNamara

cc: Mr. Lejeune

President

RBSteckhan:ml

487/6/31

April 9, 1968

Dear Governor Usami:

Thank you very much for your kind letter sending your good wishes to me in my new post. It is a challenging job to head up the World Bank Group and I am very heartened by knowing that I have the support of so many friends of the Bank including yourself.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Makoto Usami
Governor
The Bank of Japan
Tokyo, Japan

cc: Mr. Goodman

RBSteckhan:ml

487/6/30

April 9, 1968

Dear Dr. Holtrop:

It was very kind of you to invite me to your Annual General Meeting to be held on Monday, June 10 of this year. I know it to be both a pleasant and important occasion, but I am afraid that the pressure of work here in these first few weeks of my new post will make it impossible for me to join you this year. However, I have designated Sir Denis Rickett, Vice President of the World Bank, as our representative and he will attend your Annual General Meeting.

With best personal wishes,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Dr. M. W. Holtrop
President
Bank for International Settlements
Basle, Switzerland

cc: Sir Denis Rickett
Mr. Hoffman

MLH/RBS:mek

487/6/29

April 9, 1968

Dear Mr. Thor:

Thank you very much for your letter of April 8. I am grateful for your good wishes on the occasion of the assumption of my new position.

I have read with interest the copy of your memorandum to Mr. Aldewereld, dated March 25, giving the results of your trip to Thailand, Rome and Kenya which you were kind enough to undertake at the request of the Bank. I am sure that your observations will prove to be very valuable in the future consideration of agricultural and educational investments by the World Bank Group.

Sincerely yours,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Vilhjalmur Thor
Alternate Executive Director
International Bank for Reconstruction
and Development
Washington, D.C.

Saldewereld:mek

cc: Mr. Aldewereld

487/6/27

LADY JACKSON

APRIL 9, 1968

THE ECONOMIST

25 ST. JAMES STREET

LT

LONDON SW 1

ENGLAND

TENTATIVE COMMITMENT TO FOREIGN VISIT MAKES IT IMPOSSIBLE TO ACCEPT
INVITATION TO SPEAK JUNE CONFERENCE OF BISHOPS STOP HOPE TO SEE YOU
SOON AFTER YOUR RETURN

BOB MCHAMARA

Robert S. McNamara

President

RSM:mek

487/6/26

April 8, 1968

Dear Professor Andreadis:

I am most appreciative of your good wishes on my new appointment. I have been very heartened by the many messages from friends of the World Bank including yourself. It was good of you to have cabled me and I am grateful for your encouraging words.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Professor Stratis G. Andreadis
Commercial Bank of Greece
Athens 122, Greece

RBS:mek

cc: Mr. Cope

487/6/25

April 8, 1968

Dear Mr. Inayama:

I am most appreciative of your good wishes on my new appointment. I have been very heartened by the many messages from friends of the World Bank including yourself. It was good of you to have cabled me and I am grateful for your encouraging words.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Yoshihiro Inayama, President
Yawata Iron and Steel Company, Ltd.
1, 1-Chome Marunouchi
Chiyoda-Ku, Tokyo
Japan

RBS:mek

cc: Mr. Cargill

487/6/24

ROBERTO OCAMPO
PRESIDENT FINANCALEDAS
MANIZALES
COLOMBIA

APRIL 5, 1968

LT

MOST APPRECIATIVE URCAE OF CONGRATULATIONS AND GOOD WISHES APRIL FOURTH
STOP LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF CLOSE
COOPERATION BETWEEN US

ROBERT S. MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Alter

President

RBSteckhan:ml

487/6/23

OCTAVIO ARISTIZABAL

APRIL 5, 1968

GERENTE GENERAL EMPRESAS PUBLICAS DE MEDELLIN

LT

MEDELLIN

COLOMBIA

DEEPLY APPRECIATE URCAV OF CONGRATULATIONS AND GOOD WISHES APRIL FOURTH
STOP LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF CLOSE
COOPERATION BETWEEN US

ROBERT S. MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Alter

President

RBSteckhan:ml

487/6/22

ONGSWEELAW
CHAIRMAN PIYUBI
SINGAPORE
MALAYSIA

APRIL 5, 1968
LT

MOST GRATEFUL YOUR INVITATION TO ATTEND OFFICIAL OPENING OF JOHORE RIVER
WATERWORKS APRIL TWENTIETH BUT REGRET UNABLE LEAVE WASHINGTON SO SOON
AFTER TAKING UP MY APPOINTMENT STOP HOPE HAVE OCCASION VISIT SINGAPORE
BEFORE LONG STOP KIND REGARDS

ROBERT S. McNAMARA
ROBERT S. MCNAMARA
INTBAFRAD

Robert S. McNamara
President
RJG:RBS:ml

cc: Mr. Goodman

487/6/21

April 4, 1968

Dear Mr. Togashi:

I am most appreciative of your good wishes on my new appointment. I have been very heartened by the many messages from friends of the World Bank including yourself. It was good of you to have cabled me and I am grateful for your encouraging words.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Gaichi Togashi
Nihon Doro Kodan
1-13, 1-Chome, Shimbashi
Minato-Ku
Tokyo, Japan

cc: Files (via Mr. Cargill)

RBSteckhan:ml

487/6/20

SAID AHMED

APRIL 4, 1968

GENERAL MANAGER

IBF GOVT

PICICORP

KARACHI, PAKISTAN

DEEPLY APPRECIATE URCAH OF CONGRATULATIONS AND GOOD WISHES APRIL FIRST
STOP LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF
CLOSE COOPERATION BETWEEN US

ROBERT S. MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. Cargill
Mr. Rosen

President

RBSteckhan:ml

487/6/19

THE HONORABLE EMILIO COLOMBO
MINISTER OF THE TREASURY
ROME
ITALY

APRIL 4, 1968
LT

MOST APPRECIATIVE OF YOUR KIND WISHES EXPRESSED URCAE APRIL FOURTH STOP
LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF CLOSE
COOPERATION BETWEEN ITALY AND WORLD BANK GROUP IN OUR COMMON EFFORT
TO ASSIST DEVELOPING COUNTRIES BEST REGARDS

ROBERT S. MCNAMARA
INTBAFRAD

Robert S. McNamara
President
RBSteckhan:ml

cc: Mr. Cope

487/6/18

DAVID A. MORSE
DIRECTOR GENERAL ILO
GENEVA
SWITZERLAND

APRIL 4, 1968
LT

MANY THANKS YOUR KIND WISHES EXPRESSED URCAB APRIL THIRD STOP LOOKING
FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF CLOSE COOPERATION
BETWEEN OUR ORGANIZATIONS

ROBERT S. MCNAMARA
INTBAFRAD

Robert S. McNamara
President
RBSteckhan:ml

cc: Mr. Demuth

487/6/17

SON EXCELLENCE
MONSIEUR B. KIDWINGIRA, PRESIDENT
BURUNDIBANQUE

APRIL 4, 1968

LT

BUJUMBURA

BURUNDI

10
[SUITE VOTRE TELEGRAMME PREMIER AVRIL APPRECIE VIVEMENT VOS FELICITATIONS
ET VOS VOEUX ET] VOUS DONNE ASSURANCE QUE FERONS TOUS EFFORTS POUR
RENFORCER COOPERATION DU GROUPE BANQUE MONDIALE AVEC BURUNDI

ROBERT S. MCNAMARA

INTBAFRAD

ENGLISH VERSION--NOT TO BE TRANSMITTED
DEEPLY APPRECIATE URCAF OF CONGRATULATIONS AND GOOD WISHES APRIL FIRST STOP LOOKING
FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF CLOSE COOPERATION BETWEEN
BURUNDI AND WORLD BANK GROUP

Robert S. McNamara

cc: Mr. El Emary

President

RBSteckhan:ml

487/6/15

April 4, 1968

Dear Mr. Rhyne:

Many thanks for your good wishes on my new appointment.

I share your view that law and stability are prerequisites of sound economic development and we in the Bank will continue to do what we can to contribute to "peace through law".

With my best wishes for the continued success of your program.

Sincerely,

ROBERT S. McNAMARA
Robert S. McNamara

Mr. Charles S. Rhyne
World Peace Through Law Center
400 Hill Building
Washington, D.C., 20006

RBS/RSM:mek

cc: Mr. Broches ✓

487/6/4

THE HONORABLE PAUL BOMANI

APRIL 4, 1968

DEVPLAN

LT

DAR ES SALAAM

TANZANIA

MANY THANKS YOUR KIND WISHES EXPRESSED URCAE MARCH 23 STOP LOOKING FORWARD
TO CONTINUATION AND FURTHER STRENGTHENING OF CLOSE COOPERATION BETWEEN
TANZANIA AND WORLD BANK GROUP

ROBERT S. MCNAMARA

INTBAFRAD

Robert S. McNamara

cc: Mr. El Emery

President

RBSteckhan:ml

487/6/13

DR. GIUSEPPE MORASCA
MANAGING DIRECTOR SOMALBANCA
MOGADISCIO
SOMALIA

APRIL 4, 1968
LT

MOST APPRECIATIVE URCAE OF CONGRATULATIONS STOP BEST REGARDS

ROBERT S. MCNAMARA
INTBAFRAD

Robert S. McNamara
President
RBSteckhan:am ml

cc: Mr. El Emery

487/6/12

April 4, 1968

Dear Mr. Rhyne:

Many thanks for your good wishes on my new appointment.

I share your view that law and stability are prerequisites of sound economic development and we in the Bank will continue to do what we can to contribute to "peace through law".

With my best wishes for the continued success of your program.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Charles S. Rhyne
World Peace Through Law Center
400 Hill Building
Washington, D.C., 20006

RBS/RSM:mek *RBS*

cc: Mr. Broches

487/6/17

April 4, 1968

Dear Mr. Minister:

I am most appreciative of your letter sending me the good wishes of the Government of India and yourself on my new appointment.

The task of promoting international cooperation for eradicating poverty is arduous as you say, but it is also full of personal satisfaction and I am delighted to have an opportunity to participate in it. I am very conscious of the work done by my predecessor, our mutual friend George Woods, to establish the excellent relationship that exists between the Government of India and the World Bank Group -- I shall do everything within my power to continue it.

With renewed thanks for your encouraging words and warm regards,

Cordially,

ROBERT S. McNAMARA

Robert S. McNamara

The Honorable
Morarji R. Desai
Deputy Prime Minister and
Minister of Finance
Government of India
New Delhi, India

RBS/RSM:mek (1)

487/6/10

April 4, 1968

Dear Mr. Hyuga:

Many thanks for your good wishes on my new appointment. I have been very heartened by all the messages I have received. It was good of you to have cabled me and I very much appreciated your encouraging words.

With best wishes,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Hosai Hyuga
Sumitomo Metal Industries
15 Kitahama
5-Chome, Higashi-Ku
Osaka, Japan

RBSteckhan:ml

487/6/9

April 4, 1968

Dear Mr. Deputy Prime Minister:

Thank you very much for your letter dated March 23 which was handed to me by your Ambassador to the United States, Tan Sri Ong Yoke Lin. I have been very heartened by the many good wishes on my new appointment which I have received from ministers of member countries including yourself.

As regards the gracious invitation of your Government to visit Malaysia, may I accept it in principle. I have followed over several years with admiration your efforts to further the economic development of Malaysia and I would like very much to acquaint myself at first hand with their results. As you will appreciate, however, my new duties and responsibilities as President of the World Bank Group keep me very fully occupied and will prevent me from extensive traveling for the next few months.

I shall write you again as soon as the pressure on my time lessens.

With renewed thanks and warm regards,

Cordially,

ROBERT S. McNAMARA

Robert S. McNamara

His Excellency
Tun Haji Abdul Razak bin Hussein
Deputy Prime Minister
Prime Minister's Department
Kuala Lumpur, Malaysia

RBS/RSM:mek *MS*

cc: Mr. Goodman

487/6/96

April 4, 1968

Gentlemen:

I have just received four volumes of "The Strategy of World Order," sent with the compliments of the World Law Fund and yourselves. I shall look forward to examining these with care and attention. I know that they will provide me with further enlightenment.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Professor Richard A. Falk and
Professor Saul H. Mendlovits
World Law Fund
11 West 42nd Street
New York, New York 10036

RBS/RSM:mek

487/618

April 4, 1968

Gentlemen:

I have just received four volumes of "The Strategy of World Order," sent with the compliments of the World Law Fund and yourselves. I shall look forward to examining these with care and attention. I know that they will provide me with further enlightenment.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Professor Richard A. Falk and
Professor Saul H. Mendlovitz
World Law Fund
11 West 42nd Street
New York, New York 10036

RBS/RSM:mek *hbs*

487/6/7

SON EXCELLENCE
J. N. BOMBOKO
MINISTRE COMMERCE
KINSHASA

APRIL 3, 1968

IF

REPUBLIQUE DEMOCRATIQUE DU CONGO

SUITE VOTRE TELEGRAMME PREMIER AVRIL APPRECIÉ VIVEMENT VOS FELICITATIONS
ET VOS VOEUX ET VOUS DONNE ASSURANCE QUE FERONS TOUTS EFFORTS POUR
RENFORCER ~~LA~~ COOPERATION DU GROUPE BANQUE MONDIALE AVEC LA REPUBLIQUE
DEMOCRATIQUE DU CONGO

ROBERT S. MUKAMARA

INTRAFRAD

English version - not to be transmitted

DEEPLY APPRECIATE URGAS OF CONGRATULATIONS AND GOOD WISHES APRIL
FIRST STOP LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING
OF CLOSE COOPERATION BETWEEN DEMOCRATIC REPUBLIC OF THE CONGO AND WORLD BANK GROUP.

Robert S. Mukamara

President

RD Steekhan/X. de la Renaissance:ja

487/6/6

SON EXCELLENCE
P. MUSIMBE
MINISTRE DES FINANCES
KINSHASA

April 3, 1968

NL

REPUBLIQUE DEMOCRATIQUE DU CONGO

SUITE VOTRE TELEGRAMME PREMIER AVRIL APPRECIÉ VIVEMENT VOS FÉLICITATIONS
ET VOS VŒUX ET VOUS DONNE ASSURANCE QUE FERONS TOUTS EFFORTS POUR
RENFORCER ~~NOTRE~~ COOPERATION DU GROUPE BANQUE MONDIALE AVEC LA REPUBLIQUE
DEMOCRATIQUE DU CONGO

ROBERT S. MCHAMARA

INTBAFRAD

English version - not to be transmitted

MANY THANKS YOUR KIND WISHES EXPRESSED URCAB APRIL FIRST STOP LOOKING
FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF CLOSE COOPERATION
BETWEEN DEMOCRATIC REPUBLIC OF THE CONGO AND WORLD BANK GROUP

Robert S. McHamara

President

SB Steckman /L. de la Remaudière:ja

487/6 15

KANEO ISHIHARA
GOVERNOR JAPAN DEVELOPMENT BANK
TOKYO
JAPAN

APRIL 3, 1968

LT

MANY THANKS URCAE OF CONGRATULATIONS AND GOOD WISHES STOP BEST REGARDS

ROBERT S. MCNAMARA
INTBAFFAD

Robert S. McNamara
President
RBSteckhan:mek

487/6 14

April 3, 1968

Gentlemen:

You were kind enough to send four volumes of "The Strategy of World Order" to Mr. McNamara. We received Volumes I and II and two copies of Volume III. I am returning herewith the second copy of Volume III and would be grateful if you could send us a copy of Volume IV.

Sincerely,

Rainer B. Steckhan
Personal Assistant to Mr. McNamara

Professor Richard A. Falk
and Professor Saul H. Mendlovitz
World Law Fund
11 West 42nd Street
New York, New York 10036

RBS:mek

487/6 13

HERMANN J. ABS
DEUTSCHBANK
FRANKFURTMAIN
GERMANY

APRIL 2, 1968

LT

MANY THANKS YOUR KIND WISHES EXPRESSED URCAB APRIL SECOND STOP
LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF
CLOSE COOPERATION BETWEEN OUR ORGANIZATIONS

ROBERT S. MCNAMARA
INTSAFRAD

Robert S. McNamara
President

cc: Mr. Steckhan

RBS
G-1000:mak

487/6/2

~~MR~~ KUO-HWA YU
MINISTER OF FINANCE
TAIPEI
REPUBLIC OF CHINA

APRIL 2, 1968

LT

MANY THANKS YOUR KIND WISHES EXPRESSED URCA8 APRIL FIRST STOP
LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF
CLOSE COOPERATION BETWEEN CHINA AND WORLD BANK GROUP

ROBERT S. McNAMARA
INTBAFRAD

Robert S. McNamara
President

cc: Mr. Steckhan

RBS:mek

487/6/1

BOOK 2 CABLES

APRIL 2, 1968

LT

TO: 1) REBE MAHEU
UNESCO 4174
PARIS
FRANCE

2) BOERMA DIRECTOR GENERAL
FOODAGRI
ROME
ITALY

TEXT OF CABLES

MANY THANKS YOUR KIND WISHES EXPRESSED URCAB APRIL FIRST STOP
LOOKING FORWARD TO CONTINUATION AND FURTHER STRENGTHENING OF
CLOSE COOPERATION BETWEEN OUR ORGANIZATIONS

ROBERT S. MCNAMARA
INTHAPRAD

Robert S. McNamara
President

cc: Mr. Steckhan