#### THE WORLD BANK GROUP ARCHIVES

#### **PUBLIC DISCLOSURE AUTHORIZED**

Folder Title: Chronological files - (outgoing) - Chrons 78

Folder ID: 1771979

ISAD(G) Reference Code: WB IBRD/IDA 03 EXC-10-4541S

Series: Chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

Digitized: February 08, 2013

To cite materials from this archival folder, please follow the following format: [Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to http://www.worldbank.org/terms-of-use-earchives for full copyright terms of use and disclaimers.



© 2012 International Bank for Reconstruction and Development / International Development Association or The World Bank 1818 H Street NW

Washington DC 20433
Telephone: 202-473-1000
Internet: www.worldbank.org

McNaman Papers

(100 ( Ingy - Hng)

DECLASSIFIED
WITH RESTRICTIONS
WBG Archives

Archives

17719

A1995-252 Other #: 6

Jun 2018

President Robert McNamara Chronological files - (outgoing) - Chrons 78





File Title						Deve ede Ne
File Title						Barcode No.
President Robert McNamara Chron	ological Files - (out	going) - Chrons 7	8			1771979
Document Date N/A	Documer CV / Resu					
Correspondents / Participants N/A						
Subject / Title  Moeen A. Qureshi, Vice-President	Finance					
Exception No(s).						
√1 □2 □3 □4	5 6	7 8	9	☐ 10 A-C	☐ 10 D	Prerogative to Restrict
Reason for Removal Personal Information.			**	- 11		
Additional Comments Attached to memo to Executive Dire	ectors from Robert M	McNamara.			in accord to Inform	n(s) identified above has/have been removed dance with The World Bank Policy on Access nation. This Policy can be found on the World ccess to Information website.
					Withdrav	wn by Shiri Alon Feb 1, 2013

# Record Removal Notice



File Title President Robert McNamara Chronological Files - (outgoing) - Chrons 78					Barcode No.	
						1771979
Document Date	Docum	nent Type				
N/A	CV / Re					
Correspondents / Partici N/A	pants					
Subject / Title						
Ernest Stern, Vice-President	- Operations					
Exception No(s).						
√ 1	<b>4 5 6</b>	7 8	9	☐ 10 A-C	10 D F	Prerogative to Restrict
Reason for Removal Personal Information.						
Additional Comments Attached to memo to Executi	ve Directors from Robe	rt McNamara.			in accordance to Information.	entified above has/have been removed with The World Bank Policy on Access . This Policy can be found on the World to Information website.
			Withdrawn by	Shiri Alon Feb 1, 2013		

#### STAFF ANNOUNCEMENT

tions in the Operations

Because of the increasing importance and complexity of the World Bank's financial operations, certain changes are being made in the Bank's financial complex to strengthen its organization and management.

The following promotions and organizational changes will become effective August 1, 1980:

- (a) Mr. Massaya Hattori will serve as Vice President and Controller. Mr. Hattori, a Japanese national, joined the Bank in 1972 following many years of service in the international banking field. His first position in the Bank was as a Senior Adviser in the Western Africa Department. In 1974 he moved to the Office of the Vice President, Finance, as a Senior Adviser and in 1977 he was appointed Controller. Mr. Hattori will continue to manage the Controller's Department in his new capacity.
  - (b) Mr. K. Georg Gabriel will become Vice President, Programming and Budgeting and Vice President, Pension Fund. Mr. Gabriel, a German national, joined the Bank as a loan officer in 1967 in the Western Hemisphere Department. He was appointed Deputy Controller in 1969, Controller in 1971, and Director, Programming and Budgeting Department in 1976. At that time, he was also made a member of the President's Council. Reporting to Mr. Gabriel will be the restructured Programming and Budgeting Department and the Staff Retirement Plan Administrator with the staff of the Pension Administration and Pension Investment Units. Mr. Gabriel will also assume the Chairmanship of the Pension Finance Committee.
  - (c) Mr. Heinz Vergin will be Director, Programming and Budgeting Department. Mr. Vergin, a German national, joined the Bank in 1964 in the Young Professionals Program. He has worked in various economist and Projects division chief positions and became Assistant Director in the East Asia and Pacific Projects Department in 1974. He assumed his present position as Assistant Director, Programming and Budgeting Department in 1977. The Programming and Budgeting Department will comprise the present Country Program Review Division, Programming and Budgeting Division, and Management Systems Division.



(d) Mr. D. Joseph Wood, a U.S. national will be Director,
Financial Policy and Analysis Department. Mr. Wood joined
the Bank in 1967 in the Young Professionals Program. He
served in various economist positions in the Operations
organization, became Chief, Financial Analysis Division,
Programming and Budgeting Department in 1974, and in 1976
became Assistant Director, Financial Analysis Division,
Programming and Budgeting Department. The new Financial
Policy and Analysis Department will be comprised of the
Financial Analysis and Financial Studies Divisions of the
present Programming and Budgeting Department.

Messrs. Hattori and Gabriel will continue to report to Mr. Qureshi, the Vice President, Finance; in addition, Mr. Wood will now report directly to him; Mr. Vergin will report to Mr. Gabriel.

hy Mr. K. Georg Gabriel will become Vice Fresident, Programming and Budgeting and Vice Fresident, Pension Fund. Mr. Gabriel, and German national, joined the Bank as a lose officer in 1967 in the Western Hamisphere Department. He was appointed Deputy Controller in 1969, Controller in 1971, and Director, Programming and Budgeting Department in 1976. At that time, he was also made a member of the Fresident's Gouncil. Reporting to Mr. Gabriel will be the restructured Programming and Budgeting The Staff Settrement Plan Administrator with the staff of the Pension Administration and Pension Investment Units. Mr. Gabriel will also assume the Chairmanship of the Pension Finance Committee.

Mr. Meinz Vergin will be Director, Programming and Budseting Department. Mr. Vergin, a German national, joined the heat is 1964 in the Young Professionals Program. He has worked in vertous economist and Projects division chief positives and became Assistant Director in the East Asia and Pacific Projects Department in 1974. He assumed his present position as Assistant Director, Programming and Budgeting Department in 1977. The Programming and Budgeting Department will comprise the present Country Program Raview Division, Programming and Budgeting

495/3/42

JUL 3 U 1980

Dear Mr. Dellums:

Thank you for your letter of June 25, 1980, concerning the proposed Chico dam.

At the present time, World Bank involvement in Chico River development is confined to the Chico River Irrigation Project, which is partly financed by our Loan 1227-PH. The irrigation project includes a low diversion dam to divert water from the river to irrigate about 20,000 hectares of rice lands, and does not involve relocation of people.

I suspect that your concern arises from a different proposal for the construction of a large storage dam primarily for electric power generation. Our Sixth Power Loan 1034-PH, made in 1974, originally provided for the services of engineering consultants for the design of such a dam. However, in 1975 it was agreed that the funds intended for Chico hydroelectric dam design be reallocated for other purposes, and this was done. The Bank has had no involvement in Chico hydroelectric studies since that time, nor has the Government, in fact, requested World Bank assistance for such a project.

I trust that this helps to clarify the situation for you.

Sincerely,

(Signed) Pohert S. McNamara

Robert S. McNamara

The Honorable Ronald V. Dellums Member of Congress 2490 Channing Way Room 217 Berkeley, California 94704

BJones Cleared with Mr. E. Jaycox





WBG ARCHIVES

#### STAFF ANNOUNCEMENT

I am pleased to announce the appointments of Mr. Qureshi as Senior Vice President, Finance and Mr. Stern as Senior Vice President, Operations.

These appointments are in recognition of Mr. Qureshi's responsibilities in overseeing the operations supervised by three Vice Presidents within the Bank's financial complex, and Mr. Stern's responsibilities in overseeing the six regional offices and the Central Projects Staff.

The appointments will be effective August 15, 1980.



495/3/44 CONFIDENTIAL

THE WORLD BANK Washington, D.C. 20433 U.S.A.

DECLASSIFIED

Office of the President

To Executive Directors

DECLASSIFIED
R80-229
July 30, 1980 2013

**WBG ARCHIVES** 

#### Appointment of Senior Vice Presidents

In recognition of the responsibilities of Mr. Qureshi in supervising three Vice Presidents concerned with the Bank's financial operations and the responsibilities carried by Mr. Stern in overseeing the six Regional offices and the Central Projects Staff, this is to inform you, in accordance with the procedure established by the Board and referred to in my memorandum of July 3, 1973 (R73-146/1), of my intention to appoint Mr. Qureshi as Senior Vice President, Finance, and Mr. Stern as Senior Vice President, Operations, effective August 15, 1980.

There will be no change in the salaries of Messrs. Qureshi and Stern as a result of these appointments.

Curricula vitae of Messrs. Qureshi and Stern and a proposed staff announcement are attached.

forts. M. Neman



The state of the s	000
Full Rate	
Code	
	Night Letter Full Rate

No. of words:

# OFFICIAL MESSAGE

# INTERNATIONAL MONETARY FUND

Washington, D.C. 20431

The Honorable Amir H. Jamal, Chairman Boards of Governors of the International Monetary Fund and the International Bank for Reconstruction and Development and its Affiliates The Treasury		TIME RECEIVED	
THE EXECUTIVE DIRECTORS OF THE FUND AND OF THE BANK,  IN CONNECTION WITH THE INVITATION OF OBSERVERS TO THE 1980  ANNUAL MEETINGS, HAVE AGREED TO FORWARD TO THEIR BOARDS OF GOVERNORS THE FOLLOWING DRAFT RESOLUTION WHICH ACCORDINGLY  IS BEING DISPATCHED FOR A VOTE WITHOUT MEETING TO BE  COMPLETED ON OR BEFORE SEPTEMBER 9, 1980:  QUOTE. DRAFT RESOLUTION.  WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE  BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS  HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH  CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE  PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven /Thahane  Department: SEC.  Date: July 31, 1980  ROBERT S. MCNAMBER, IBRD  Mr. T. Thahane  IRD  Distribution  Mr. T. Thahane  IRD - 4 copies  Mr. Nicoletopould  Mr.	D D. R E.	Boards of Governors of the International Monetary Fund and the International Bank for Reconstruction and Development and its Affiliate Ministry of Finance and Planning The Treasury Dar es Salaam	S
ANNUAL MEETINGS, HAVE AGREED TO FORWARD TO THEIR BOARDS OF GOVERNORS THE FOLLOWING DRAFT RESOLUTION WHICH ACCORDINGLY IS BEING DISPATCHED FOR A VOTE WITHOUT MEETING TO BE COMPLETED ON OR BEFORE SEPTEMBER 9, 1980: QUOTE. DRAFT RESOLUTION. WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE PRESENT WORDING; WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO BE JUSTIFIED AND EVEN NECESSARY; HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK) OF THE BY-LAWS; NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane Department: SEC Date: July 31, 1980 ROBETS, MCNAMBERA, IBRD	18	THE EXECUTIVE DIRECTORS OF THE FUND AND OF THE BANK,	telephone with Mr. T. Thahane
GOVERNORS THE FOLLOWING DRAFT RESOLUTION WHICH ACCORDINGLY  IS BEING DISPATCHED FOR A VOTE WITHOUT MEETING TO BE  COMPLETED ON OR BEFORE SEPTEMBER 9, 1980:  QUOTE. DRAFT RESOLUTION.  WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE  BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS  HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH  CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE  PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven /Thahane  Department: SEC  Drafted by: Van Houtven /Thahane  Department: SEC  Drafted by: Van Houtven /Thahane  Department: SEC  ROBER 1, MESSAGE MUST END HERE  SICNATURE  SICNATURE	. 17	IN CONNECTION WITH THE INVITATION OF OBSERVERS TO THE 1980	
IS BEING DISPATCHED FOR A VOTE WITHOUT MEETING TO BE  COMPLETED ON OR BEFORE SEPTEMBER 9, 1980:  QUOTE. DRAFT RESOLUTION.  WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE  BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS  HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH  CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE  PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Department: SEC  Date: July 31, 1980  ROBERT S. MCNAMAGRA, IBRD	16	ANNUAL MEETINGS, HAVE AGREED TO FORWARD TO THEIR BOARDS OF	
COMPLETED ON OR BEFORE SEPTEMBER 9, 1980:  QUOTE. DRAFT RESOLUTION.  WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS  HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH  CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO BE JUSTIFIED AND EVEN NECESSARY; HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS; NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  Drafted by: Van Houtven /Thahane Department: SEC  Drafted by: Van Houtven /Thahane Department: SEC  Drafted by: Van Houtven /Thahane Department: SEC  Drafte: July 31, 1980  Robert S. MCNamara, JBRD	15	GOVERNORS THE FOLLOWING DRAFT RESOLUTION WHICH ACCORDINGLY	
QUOTE. DRAFT RESOLUTION.  WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE  BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS  HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH  CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE  PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane  Department: SEC.  Date: July 31, 1980  Distribution  Mr. T. Thahane  IBRD - 4 copies  Mr. Nicoletopoulo  Mr. N	14	IS BEING DISPATCHED FOR A VOTE WITHOUT MEETING TO BE	
WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE PRESENT WORDING; WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO BE JUSTIFIED AND EVEN NECESSARY; HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK) OF THE BY-LAWS; NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  Drafted by: Van Houtven / Thahane Department: SEC Date: July 31, 1980 Robert S. MCNamara, IBRD	13	COMPLETED ON OR BEFORE SEPTEMBER 9, 1980:	
BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS  HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH  CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE  PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 [SECTION 23 IN THE WORLD BANK]  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane  Department: SEC  Date: July 31, 1980  MT. T. Thahane IBRD - 4 copies  Mr. Nicoletopoulc	12	QUOTE. DRAFT RESOLUTION.	Distribution
BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS  HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH  CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE  PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  Drafted by: Van Houtven / Thahane  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	11	WHEREAS, THE PROVISION ON OBSERVERS TO MEETINGS OF THE	Mr. T. Thebane
CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE PRESENT WORDING; WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO BE JUSTIFIED AND EVEN NECESSARY; HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK) OF THE BY-LAWS; NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane Department: SEC Date: July 31, 1980 ROBERTS, MCNamara, IBRD	10	BOARD OF GOVERNORS CONTAINED IN SECTION 5(b) OF THE BY-LAWS	
PRESENT WORDING;  WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	9	HAS GIVEN RISE TO A NUMBER OF SERIOUS QUESTIONS WHICH	Mr. Nicoletopoulo
WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO  BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	8	CANNOT BE RESOLVED SATISFACTORILY ON THE BASIS OF THE	
BE JUSTIFIED AND EVEN NECESSARY;  HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)  OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	.7	PRESENT WORDING;	
Drafted by: Van Houtven /Thahane Department: SEC  Date: July 31, 1980  Description 24 (Section 23 in the world bank)  Weg  Weg  Weg  Weg  Weg  Weg  Weg  We	6	WHEREAS, THEREFORE, AN AMENDMENT TO SECTION 5(b) SEEMS TO	
OF THE BY-LAWS;  NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	5	BE JUSTIFIED AND EVEN NECESSARY;	
NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD		HAVING REGARD TO SECTION 24 (SECTION 23 IN THE WORLD BANK)	(BRD /10)
NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:  MESSAGE MUST END HERE  Drafted by: Van Houtven / Thahane  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	3	OF THE BY-LAWS;	MIDC
Drafted by: Van Houtven /Thahane  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	0.0	NOW, THEREFORE, THE BOARD OF GOVERNORS RESOLVES:	
Drafted by: Van Houtven /Thahane  Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	,	/c	PCHINES
Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD			Inewe ?
Date: July 31, 1980 Robert S. McNamara, IBRD V		Drafted by: Van Houtven / Thahane	<i>N</i> -
NAME (TYPE) SIGNATURE		Department: SEC NAME (TYPE)  Date: July 31, 1980 Robert S. McNamara TRRD	SIGNATURE
FOR CABLE ROOM USE ONLY		NAME (TYPE)	SIGNATURE

Route:\_

CÉ		
HR	Telex	
ci	Night Lette	r 🗆
KĊ	Full Rate	
" E	Code	

No. of words:

# OFFICIAL MESSAGE INTERNATIONAL MONETARY FUND

Washington, D.C. 20431

	TIME RECEIVED	E. da in				
A	The Honorable Amir H. Jamal	Special Instructions				
D. R	Chairman, of the 1980 Boards of Governors					
E.S.	Ministry of Finance, The Treasury					
S:	Dar-es-Salaam, TANZANIA - 2 -					
18	1. THAT THE EXECUTIVE DIRECTORS SHALL CONSIDER THE EXACT					
17	SCOPE OF SECTION 5(b) AND MAKE SUCH PROPOSALS FOR AMENDMENT					
16	AS THEY BELIEVE NECESSARY AND THAT THEY SHALL REPORT TO THE					
15	BOARD OF GOVERNORS BY MARCH 1, 1981; AND					
14	2. THAT PENDING THE OUTCOME OF ACTION PURSUANT TO PARAGRAP					
13	1 OF THIS RESOLUTION, ATTENDANCE AT THE 1980 ANNUAL					
12	MEETING OR ANY MEETING OF THE BOARD OF GOVERNORS THEREAFTER	Distribution				
11	SHALL BE LIMITED TO THOSE OBSERVERS WHO WERE INVITED TO THE					
10	1979 ANNUAL MEETING.					
9	_UNQUOTE.					
8	WHILE THE MATTER OF THE DRAFT RESOLUTION IS BEFORE					
,	THE BOARDS OF GOVERNORS, THE EXECUTIVE DIRECTORS WOULD					
6	RECOMMEND THAT INVITATIONS TO THE 1980 MEETINGS BE ISSUED					
5	TO THOSE OBSERVERS WHO WERE INVITED TO THE 1979 MEETINGS.					
	ACCORDINGLY, THE SECRETARIES SEEK YOUR APPROVAL TO ISSUE	(BRD/10A)				
,	INVITATIONS TO THE LIST OF OBSERVERS INVITED TO THE 1979	WBG				
2	ANNUAL MEETINGS SET FORTH IN ANNEX II (IV-A) OF THE REPORT					
1	TO YOU OF THE INFORMAL WORKING PARTY OF GOVERNORS DATED /C	0				
		X				
	Drafted by: Van Houtven/Thahane	1				
	Date: July 31, 1980 Robert S. McNamara, IBRD	SIGNATURE				
	FOR CABLE ROOM USE ONLY	SIGNATURE				

Route:\_

Operator:.

#### C E H R E V Teles C I Nigh K C Full

No. of words:\_

Log:\_

# OFFICIAL MESSAGE

# INTERNATIONAL MONETARY FUND

Washington, D.C. 20431

	TIME RECEIVED	
A	The Honorable Amir H. Jamal	Special Instructions
D R	Chairman of the 1980 Boards of Governors	
ES	Ministry of Finance, The Treasury	
S	Dar es Salaam, TANZANIA - 3 -	
18	JUNE 2, 1980. THE SECRETARIES WOULD APPRECIATE RECEIVING	
17	BY CABLE AN INDICATION OF YOUR AGREEMENT.	
16	HIGHEST REGARDS	34.24
15	J. DE LAROSIERE ROBERT S. MC NAMARA,	
14	MANAGING DIRECTOR PRESIDENT	
13	INTERNATIONAL MONETARY FUND WORLD BANK	
12		Distribution
11		
10		
9		
8		
7		
6		1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1
5	B 0/104	Can the Control of th
	WBG )	10270
3	AACHINE'S	
2		
1		
	MESSAGE MUST END HERE	1. men
	Drafted by: Van Houtven/Thahane  Department: SEC  J de Larosiere, IMF  NAME (TYPE)  Robert S McNamara IBRD	WW _
	Department: SEC  Date: July 31, 1980  Robert S. McNamara, IBRD	SIGNATURE
	Date: July 31, 1980 ROBERT S. MCNamara, IBRD V	SIGNATURE
. =	FOR CABLE ROOM USE ONLY .	

Route:\_

Operator:\_

495/3/41

His Excellency
Ernane Galveas
Minister of Finance
Ministry of Finance
Esplanada dos Ministerios - Bloco 1
Brasilia, D.F., Brazil

Dear Mr. Minister:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request your action on a Brazilian advance contribution as soon as possible, taking into account that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.



I should like to express to you my warm appreciation for your country's prompt action in depositing its formal notification of Brazil's willingness to participate in the Sixth Replenishment when it becomes effective. For the reasons stated above, I now express the hope that you will send us as soon as possible the formal notification of your participation in the program for advance contributions, and it would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Encl.

cc: Mr. Placido L. Mapa, Jr. Mr. Alexandre Kafka

Cleared with Messrs. Qureshi Gabriel Nurick

cc: Messrs. Rotberg
Applegarth

JBKnapp:isk

JUL 3 0 1980

His Excellency
Ernane Galveas
Minister of Finance
Ministry of Finance
Esplanada dos Ministerios - Bloco 1
Brasilia, D.F., Brazil

Dear Mr. Minister:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request your action on a Brazilian advance contribution as soon as possible, taking into account that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.



I should like to express to you my warm appreciation for your country's prompt action in depositing its formal notification of Brazil's willingness to participate in the Sixth Replenishment when it becomes effective. For the reasons stated above, I now express the hope that you will send us as soon as possible the formal notification of your participation in the program for advance contributions, and it would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara Robert S. McNamara

Encl.

cc: Mr. Placido L. Mapa, Jr. Mr. Alexandre Kafka

Cleared with Messrs. Qureshi Gabriel Nurick

cc: Messrs. Rotberg Applegarth

JBKnapp:isk

FORM NO. 27 - OCR WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex) (11 - 78)IT (PLEASE READ INSTRUCTIONS BELOW BEF E TYPING FORM.) Class of Service: JULY 30, 1980 TELEX Date: 72001 Originators Ext:\_ START MR. SAID NABULSI, GOVERNOR, BANKMARKAZI, 1 HERE TO AMMAN, JORDAN CITY/COUNTRY MESSAGE NO MOEEN QURESHI HAS INFORMED ME OF YOUR PREFERENCE FOR A VISIT TO WASHINGTON EITHER BEFORE OR AFTER YOUR MEETING IN RIYADH. BECAUSE I WILL BE OUT OF THE CITY ON THURSDAY, AUGUST 28 AND FRIDAY, AUGUST 29, IF CONVENIENT TO YOU I WOULD SUGGEST YOU COME 9 AFTER THE RIYADH MEETING. IF YOU WILL INFORM ME 10 OF THE DATE OF YOUR ARRIVAL I WILL ADJUST MY 11 SCHEDULE ACCORDINGLY. SINCERELY, ROBERT S. McNAMARA 13 14 15 16 17 18 19 20 END OF PCHIN TEXT 21

NOT TO BE TRANSMITTED

SUBJECT:

中华的第三年 1130年

DRAFTED BY:

CLEARANCES AND COPY DISTRIBUTION:

Robert S. McNamara AUTHORIZED BY (Name and Signature):

cc: Mr. Qureshi, Mr. Paijmans, Mr. El-Naggar, Mr. Pollan

President SECTION BELOW FOR USE OF CABLE SECTION
CHECKED FOR DISPATCH

DISTRIBUTION: WHITE - File Copy WHITE - Transmittal Copy

CANARY - Bill Copy BLUE - Originator to Keep

FORM NO. 27 - OCR 413.78s

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORTANT CLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

TELEX C. FR

JULY 30, .980 73665

START 1 HERE

MR. SAID NABULSI,

GOVERNOR, BANKMARKAZI,

MESSAGE NO

13

11

12

13

15

16

17

13

20

21

CITY/COUNTRY

AMMAN, JORDAN

I WAS GRATIFIED TO LEARN FROM HIS MAJESTY KING HUSSAIN THAT HE APPROVES OF MY SEEKING YOUR COUNSEL AND ASSISTANCE ON CERTAIN MATTERS CONCERNING THE SENIOR STAFFING OF THE WORLD BANK. I ALSO UNDERSTAND THAT MOEEN QURESHI HAS RAISED THIS MATTER WITH YOU ON THE TELEPHONE. I WOULD THEREFORE APPRECIATE IT VERY MUCH IF YOU COULD VISIT WASHINGTON AROUND SEPTEMBER TWO OR THREE FOR DISCUSSIONS WITH MY ASSOCIATES AND MYSELF. MR. HANS POLLAN, DIRECTOR OF THE PERSONNEL DEPARTMENT, WILL BE GLAD TO MAKE THE NECESSARY ARRANGEMENTS FOR YOUR TRAVEL AND STAY IN WASHINGTON IF YOU WOULD ADVISE HIM WHEN YOUR PLANS ARE FIRM. BEST REGARDS, ROBERT S. MCNAMARA, INTBAFRAD



OF TEXT

SUBJECT

END

NOT TO BE TRANSMITTED

VINTE - Transmittances

CLEATIAN ES AT Copy to Mr. El Naggar cc? Mr. Paijmans Mr. Pollan

DISTRIBUTION WHITE OF

MAQureshi?gmb

Office of the President

SECTION BELOW FOR USE OF CARLE SECTION CHECKED FUR DICHARD H.

Robert S. McNamara Frank 7/30

9 27 OCR

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORTANT (BLEASE READ INSTRUCTIONS BELOW REFORE TYPING EVERM.)

7ELEX 925 21332 July 29, 1

435/3/37

START

18

19

22

OF TEXT HIS MAJESTY KING HUSSAIN

THE ROYAL PALACE

MESSAGE NO AMMAN, JORDAN

I AM MOST GRATEFUL FOR YOUR MAJESTY'S KIND RESPONSE ON THE MATTER I HAD RAISED REGARDING THE SENIOR STAFFING OF THE WORLD BANK. I SHALL BE SENDING AN INVITATION TO MR. SAID NABULSI TO VISIT WASHINGTON AT THE BEGINNING OF SEPTEMBER FOR DISCUSSIONS WITH MY ASSOCIATES AND MYSELF. WITH WARM GOOD WISHES, ROBERT S. MCNAMARA, INTBAFRAD

WBG ARCHIVES

NOT TO BE TRANSMITTED

MAQureshi:rraf 97mi.

Robert S. McNamara

Office of the President

cc: Mr. El Naggar

DISHUBARAN A TO FRANCIS

CLEARANCES AND CORY DISTRIBUTION

495 13/36

HIS EXCELLENCY THAMIR RAZOOKI, MINISTER OF FINANCE MINISTRY OF FINANCE, BAGHDAD, IRAQ

THANK YOU FOR YOUR TELEX OF JULY 27 AND FOR YOUR KINS INVITATION TO ME TO VISIT IRAG. I WOULD LIKE VERY MUCH TO LEARN MORE ABOUT THE DEVELOPMENT PLANS AND POLICIES OF THE GOVERNMENT OF IRAQ. I ALSO WISH TO DISCUSS WITH YOU AND YOUR COLLEAGUES THE WORLD BANK'S PROGRAM TO ASSIST THE DEVELOPING COUNTRIES DURING THE NEXT SEVERAL YEARS, ESPECIALLY CERTAIN NEW INITIATIVES THAT WE ARE CONSIDERING IN THE FIELD OF ENERGY. UNFORTUNATELY, IT WOULD BE DIFFICULT FOR ME TO VISIT IRAG DURING THE NEXT THIRTY DAYS DUE TO PREVIOUS COMMITMENTS. HOWEVER, I WOULD BE VERY GLAD TO CONSIDER A VISIT SOMETIME DURING THE FIRST HALF OF SEPTEMBER IF THAT TIMING IS CONVENIENT TO YOUR GOVERNMENT. WITH DEST REGARDS, ROBERT S. MCHAMARA, INTBAFRAD

cc: Mr. El-Naggar

a: Mer al tishang 8/25/80

MAQureshissav Robert S. McHamara Office of the President

MODED DANI MITCOING MESSAGE FORM ITAlan Cahla Talavi 495 13/

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)
IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

WUD

Class of Service:	Telex	Date: July 29, 1980	
Telex No.:	126800	Originators Ext:	
leiek ito		10111	10

MR. WILLIAM S. PALEY, CHAIRMAN OF THE BOARD, CBS, 51ST STREET,

NEW YORK, NY 10019

AGE NO

DUNTRY

10 27 OCR

11.79

YESTERDAY'S CBS EVENING NEWS SEQUENCE ON THE QUOTE GLOBAL 2000 UNQUOTE STUDY AND THE DISASTROUS HUNGER PROBLEM THROUGHOUT AFRICA. PARA. THERE IS A GREAT NEED FOR SUCH REPORTS ON NETWORK TELEVISION TO CONVINCE THE PUBLIC OF THE URGENCY OF THE SITUATION. REGARDS, BOB MCNAMARA.



OF TEXT

NOT TO BE TRANSMITTED

SUBJECT:

CLEARANCES AND COPY DISTRIBUTION:

DRAFTED BY:

Signed JEM

AUTHORIZED BY (Name and Signature):

AUTHORIZED BY (Name and Signature):
Signed JEM

495/3/34

July 29, 1980

Dear Mr. President:

The Executive Directors, the staff, and all of us here at the World Bank have followed with close attention the deliberations of the recent Venice Economic Summit meeting. We are particularly grateful for its strong support of the Bank's general capital increase and the Sixth Replenishment of the International Development Association.

We are currently examining how we can most effectively assist our oil-importing developing member countries to expand the exploration, development, and production of both their conventional and renewable domestic energy resources, including the possibility — as the Summit meeting indicated — of establishing a new affiliate for this purpose.

I want to take this opportunity, Mr. President, to thank you personally for the continuing support your Administration has given the Bank and IDA. Your Secretaries of State and Treasury have worked hard to overcome the deficit on the IDA account, and to strengthen the effectiveness of the entire World Bank Group. I have at times called for stronger official development assistance performance by the United States, but I recognize and admire your strong personal commitment to that same goal.

With my appreciation, and every best wish, I am,

Respectfully,

(Signed) Robert S. McNamara
Robert S. McNamara

The President
The White House
Washington, D. C. 20500

Merriam/Maddux/McNamara:bmm July 28, 1980

cc: Mr. Benjenk Mr. Merriam Mr. Maddux



495/3/33

HIS EXCELLENCY FERNANDO BELAUNDE TERRY, PRESIDENT OF THE REPUBLIC OF PERU, PRESIDENTIAL PALACE, LIMA, PERU I TAKE GREAT PLEASURE IN CONGRATULATING YOU ON YOUR ELECTION AS PRESIDENT OF PERU AND IN CONVEYING MY BEST WISHES FOR THE SUCCESS OF YOUR ADMINISTRATION. THE WORLD BANK WILL BE PLEASED TO CONTINUE ITS PARTNERSHIP WITH YOUR COUNTRY IN MEETING THE CHALLENGE OF PROMOTING THE SOCIAL AND ECONOMIC GROWTH OF PERU. PLEASE ACCEPT MY REGRETS FOR NOT BEING ABLE TO PERSONALLY HONOR THE KIND INVITATION TO ATTEND YOUR INAUGURATION. AGAIN, MR. PRESIDENT, IN THE WORLD BANK'S NAME AND MY OWN, LET ME EXTEND TO YOU AND YOUR GOVERNMENT OUR BEST WISHES AND CONGRATULATIONS. ROBERT S. MCNAMARA, PRESIDENT, THE WORLD BANK.



(Signed) Robert S. McNamara

Mr. McNamara's office (2) cc: Mr. N. Ardito Barletta

SWeissman:cm

R.S. McHamara

# **Record Removal Notice**



File Title	Barcode No.			
President Robert McNamara Chronol	ogical Files - (outgoing) - Chrons 78	1771979		
Document Date July 25, 1980	Document Type Memorandum			
Correspondents / Participants To: Executive Directors From: Robert McNamara				
Subject / Title Assignments of Senior Level Staff.				
Exception No(s).				
√1 □2 □3 □4	5 6 7 8 9 1	10 A-C		
Reason for Removal Personal Information.				
Additional Comments Attachments of resumes: K. Georg Ga	briel and Masaya Hattori.	The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.		
		Withdrawn by Shiri Alon Feb 1, 2013		

HIS EXCELLENCY ABOUL RAHMAN SALIM AL-ATERRY MINISTER OF FINANCE

KUWAIT, STATE OF KUWAIT

THE INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT PROPOSES TO BORROW ONE HUNDRED AND FIFTY MILLION DEUTSCHE MARK (DM 150,000,000) FROM THE KUWAIT FOREIGN TRADING CONTRACTING AND INVESTMENT COMPANY (S.A.K.) AND THE DEUTSCHE BANK AG, FRANKFURT AM MAIN, FEDERAL REPUBLIC OF GERMANY, AND POSSIBLY OTHER UNDERWRITERS ACCEPTABLE TO THE BANK.

THE GOVERNMENT OF KUWAIT IS HEREBY REQUESTED, IN ACCORDANCE WITH SECTION 1(B) OF ARTICLE IV OF THE BANK'S ARTICLES OF AGREEMENT, TO APPROVE THE PROPOSED BORROWING BY THE BANK, AND TO AGREE THAT THE PROCEEDS OF SUCH BORROWING MAY BE EXCHANGED FOR THE CURRENCY OF ANY MEMBER OF THE BANK WITHOUT RESTRICTION.

ROBERT S. MCNAMARA, PRESIDENT, WORLD BANK.



(Signed) Robert S. McNamera

ROBERT S. MCNAMARA PRESIDENT

FORM NO. 27 - OCR 495/3/30 WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex) (11-78) TE READ INSTRUCTIONS BELOW BEFORE TYPING F JULY 24, 1760 TELEX Class of Service:\_ 2414 BD 74021 Telex No.: Originators Ext: START OFFICE OF THE PRESIDENT 1 HERE TO CITY/COUNTRY GABORONE, BOTSWANA FOR HIS EXCELLENCY Q.K.J. MASIRE. **MESSAGE NO** ON BEHALF OF MYSELF AND MY COLLEAGUES HERE AT THE WORLD BANK, PLEASE ACCEPT SINCEREST CONGRATULATIONS ON YOUR ELECTION AS PRESIDENT. WE, OF COURSE, REGARD YOU AS A WARM PERSONAL FRIEND OF LONG STANDING AND LOOK FORWARD TO FURTHER CLOSE COOPERATION BETWEEN THE BANK AND BOTSWANA UNDER YOUR LEADERSHIP. WE WISH THE NATION AND YOU PERSONALLY CONTINUING SUCCESS AND WELL-BEING. 11 REGARDS, ROBERT S. MCNAMARA 12 13 14 15 16 17 18 19 WBG 20 21 END PCHINE OF TEXT 22

NOT TO BE TRAI (Signed) Robert S. McNamara

UBJECT:

DRAFTED BY:

BOTSWANA - General

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

Cleared with and cc: Messrs. Wapenhans, Robert S. McNamara Chatenay DEPARTMENT:

cc: Messrs. Stern, Benjenk, Adler, Kraske, Madinga

SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH

DISTRIBUTION: WHITE - File Copy

RMEA, Ms. Thalwitz
e Copy WHITE — Transmittal Copy

CANARY - Bill Copy

BLUE - Originator to Keep

July 24, 1980

Dear David:

You have asked that Mr. Feisal Al Marzouk, Deputy Chairman of The Commerical Bank of Kuwait, SAK, be invited as a Special Guest to the forthcoming Bank-Fund Meetings in Washington in September. We will be happy to do so.

Margaret and I are looking forward to seeing you and Peggy in Moline next week. Many thanks for inviting us to share your plane on the way out. We have already made other arrangements which I fear we must adhere to.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. David Rockefeller Chairman of the Board The Chase Manhattan Bank New York, N. Y. 10081

cc: Mr. Thahane

RMcN:bmm



495/3/27

THE WORLD BANK Washington, D.C. 20433 U.S.A.

Office of the President

July 22, 1980

Dear Henry:

The statement which I made to you over the telephone was the following:

anticipatit,

"During the fiscal year which ended June 30, 1980 the Bank Group financed agricultural projects with a value of \$3 1/4 billion which will, among other things, increase the incomes of 29 million people, including 18 million in the poverty group, and increase the world's food production by 6 million tons per year."

Sincerely,

Robert S. McNamara

Mr. Henry Owen The White House Washington

RSMcN: js

figures confirmed by Yudelman (suggested pen corrections not accepted by RMcN)



495/3/25

JUL 21 1980

Memorandum for Messrs. Belkhodja Razafindrabe

Subject: Economic Development Problems in Sub-Saharan Africa

- We have given careful consideration to the invitation of the African Governors of the Bank to prepare a special paper on economic development problems of African countries south of the Sahara. We agree with the Governors that it has become urgent to provide for the area an overview of both past experience and prospects for the future so as to design a special program of action, including both recommendations for policy actions as well as resource requirements. The action program would take into account existing plans and proposals such as those mentioned in Paragraph 28 of the Governors' memorandum to me of October 2, 1979, as well as more recent initiatives such as the Action Plan agreed by the OAU Heads of State at their meeting in Lagos, April 23-30, 1980.
- The Governors have asked that the special paper be prepared in a form suitable for consideration by the Development Committee. In view of recent developments, the strong interest in Africa's development problems in the international community, and the additional resource requirements emerging in the African countries, we would propose to develop a program of action sufficiently comprehensive to permit participation by all those who can contribute to the economic and social development of Africa. To be effective, such a program needs a sound intellectual foundation as well as political support -- it must be practical and capable of effective realization. We would propose to draw extensively on existing work and on the experience of the Bank and others in their development work in Africa. Nevertheless, the analysis of experience and insight as well as the synthesis will take time. We will try to have a first draft ready for possible consideration by the Development Committee at their meeting in Africa in May 1981. This is an exceedingly tight timetable considering the magnitude of the task and the many issues on which, despite the Bank's long-standing experience in Africa, our knowledge is limited and the data base is weak.
- I attach a summary outline of the special paper we propose to prepare. While we intend to start work immediately, we would appreciate any comments and guidance the Governors you represent may wish to provide at your earliest convenience.

Robert S. McNamara

Attachment bcc: Messrs. Stern, Wapenhans, Tahlwitz, Gulhati, de Azcarate EStern/WWapenhans:1ms

7-18-80

# ACCELERATED DEVELOPMENT IN SUB-SAHARAN AFRICA:

An Action Program



July 18, 1980

#### THE BACKGROUND

PART ONE: DEVELOPMENT POLICIES AND OPTIONS

PART TWO: THE NEED FOR CHANGE

Demographic Trends

II. Human Resources: Education, .Training and Basic Health

1. Priorities for Education and Training

2. Efficiency and Effectiveness of Education

. and Training Basic Health

III. Management of the Public Sector

 Government Administration, Employment and Incomes Policies

2. Role and Objectives of Parastatal Organizations

IV. Growth of Output

1. Agriculture

2. Industry

3. Non-fuel Minerals

V. Energy

VI. Infrastructure, including Transportation and Communications.

PART THREE: DEVELOPMENT ASSISTANCE: POLICIES AND ACTION PROGRAMS

1. Overall Resource Requirements

 Application and Administration of External Assistance

III. Support to Specific Sectors

IV. Regional Cooperation



#### **PROSPECTUS**

#### THE BACKGROUND

Overall economic growth and development of sub-Saharan Africa has been less than necessary to raise prevailing low incomes, ameliorate the worst effects of poverty, expand the ability to manage the economies effectively, and assure sustained growth for the future. A combination of factors has resulted in low growth and growing financial imbalances. Meanwhile, declining death rates combined with high fertility accelerate population growth, particularly in urban areas. Projections for the 1980s indicate continued poor prospects for growth for sub-Saharan Africa. While there are exceptions, these prospects clearly are not satisfactory politically, socially, economically - to the countries concerned nor can they be acceptable to the international community.

For oil importing countries sharp deterioration in the terms of trade and high oil import bills are aggravating longer term structural problems. Worsening of the external positions of oil importing countries as a whole is reflected in massive current account deficits, growing external indebtedness and declining foreign assets. Financial pressures are also reflected in large budget deficits. Combined with rapid monetary expansion as well as rising import prices, they fuel inflation at rates previously unknown.

Because of stagnating or sluggish growth of agricultural output, real incomes of the rural population have not, except in very few countries, increased. At the same time "new poor" have emerged in shanty towns. The combined socio-economic features of present sub-Sahara Africa give rise to concern as to the prospects for the coming decades. There is an urgent need to consider development strategies and associated resource requirements which would enable sub-Saharan Africa to improve substantially on these prospects.

The report will review the socio-economic developments which have led to the present situation underlining common features as well as differences among sub-Saharan countries.

#### PART ONE: DEVELOPMENT POLICIES AND OPTIONS

In the context of the likely international economic environment, which includes higher energy prices, inflation, more slowly growing international trade and slow growth in the industrial countries, policy options open to African countries (individually or collectively) for improving their prospects over the next ten to twenty years will be discussed. Many of the policy issues may not be new in themselves - e.g., reform of the incentive

- 3 -

system - but the development strategies must be reviewed in the context of the structural changes in the international economy which pose new problems and new opportunities.

On the basis of World Bank projections the review will discuss the dimensions of the world economy most relevant for Africa under different "scenarios": OECD growth and inflation, energy prices, commodity prices, capital flows.

#### PART TWO: THE NEED FOR CHANGE

Part Two of the review will concentrate on selected priority areas:

- -- demographic prospects;
- -- human resources: education, training and basic health;
- -- management of the public sector;
- -- growth of output with special emphasis on agriculture; industry and non-fuel minerals;
- -- energy;
- -- infrastructure, including transportation and communications.

#### 1. Demographic Trends

On the basis of existing studies, the review will focus on the social and economic implications of a rate of population growth that will, roughly, result in a doubling of African population between 1975 and 2000: size of labor force, urbanization, demand for education and health services. The review will also assess population policies.

#### 11. Human Resources: Education, Training and Basic Health

Quality of the labor force, scarcity of specialized skills and managers are recurrent themes in analyses of African problems. Not a single country is near or on the way to solving the broad problem of education and training, although many already devote a large share of resources to education. Three principal issues will be investigated:

#### 1. Priorities for Education and Training

Increasingly, literacy is thought to have a determining role in accelerating growth and poverty alleviation; the study will review education policies, with particular emphasis on the balance between primary and higher education and training, and between formal and informal education.

## 2. Efficiency and Effectiveness of Education and Training

Costs (unit) are generally high but with great variation. What are the costs and benefits of alternative modes of training? How can an increasing number of people benefit within the limits imposed by budgetary considerations? Utilization of facilities, retention rates, results of tracer studies will be reviewed and conclusions drawn regarding the efficiency and effectiveness of education and training programs and opportunities for improvement.

#### 3. Basic Health

Despite substantial progress, health conditions generally remain very poor. Poor water supply and hygiene, inadequate nutrition, and lack of preventive medicine are major causes. There is still a strong bias in favor of curative/urban medicine. What would be the prospects for expanded basic facilities in rural areas: conditions (literacy, government commitment, managerial requirements, cost) and scope and priorities (target groups) and what institutions and resources would be required?

#### III. Management of the Public Sector

Government, parastatal organizations and public enterprises have expanded greatly in recent years. But growing dissatisfaction with their performance raises some basic questions, including:

## 1. Government Administration, Employment and Incomes Policies

There is an enormous expansion in public sector employment.

The study will examine the reasons for this trend as well as the cost of employment policies such as guaranteed employment for secondary school graduates. It will also assess whether incentives are adequate to attract appropriate numbers of skilled people at management and operating levels and whether policies support priority allocation of scarce human skills. Requirements for strengthening indigenous capacity to analyze economic development issues and implement development strategies will be reviewed.

## 2. Role and Objectives of Parastatal Organizations

Different socio-economic systems imply different roles for the public sector. The review will assess the performance of public sector institutions in terms of their economic and social objectives and indicate policies to improve efficiencies within the context of stated objectives. The study also will draw on knowledge of operational problems of the public enterprises to suggest policies to strengthen management and improve financial performance.

#### IV. Growth of Output

Growth of output is a central objective in sub-Sahara African countries. The study will review experience, potential, existing policies and need for reform in agriculture, industry and the non-fuel minerals.

## 1. Agriculture

Successful experiences in agricultural development in Africa will be analyzed and lessons drawn from them. The review will focus on alternative systems for extension, input supply, crop marketing and credit; production incentives; the issue of smallholder strategy vs. future role of large-scale agriculture; the adequacy of present national and international institutions for applied research.

The dichotomy - foodcrops vs. export crops - resolves into the broader issue of the quality of agricultural policies, in particular the appropriateness of the incentive system (producer prices/subsidies and exchange rate and supply response) and the management of public institutions. Africa's changing comparative advantage, resulting from world price trends in "food" and "exportable" commodities will be explored.

The review will assess the current state of knowledge on such central issues as water management (in Sudan-Sahel zone): the merits of large irrigation (river basin development) vs. more intensive use and conservation of available water resources; the "modernization" of animal husbandry; the development of fisheries; and recommend actions necessary to formulate appropriate investment programs.

Regarding forestry, the main issues in the forest zone are over-exploitation, concession regimes and the economics of wood processing in situ, while in the Savannah-Sahel zone the question of reforestation to provide firewood and timber for traditional construction, as well as ecological protection, has become urgent.

#### 2. Industry

Industry is emerging as a sizeable sector, in several countries. The review will consider the basic elements of appropriate industrial strategies for African countries, including the scope for further efficient import substitution; the application of technological changes to reduce the critical minimum scale of production; the export potential of manufactured goods; employment potential and training requirements; and obstacles to intra-African trade. Special attention will be given to issues pertaining to the economics of resource-based industry (stage processing of minerals and agricultural raw materials).

#### 3. Non-fuel Minerals

While many issues will be country-specific, the study will address the ones pertaining to market and price prospects for African minerals, the status of exploration, the adequacy of measures for expanding knowledge of exploitable resources, the financing of minerals development, the arrangements between governments and foreign mining companies and the prospects and difficulties for mineral-based industries in African countries and scope of sub-regional arrangements.

### V. Energy

The scope for <u>conservation</u> is limited and the central problem is how to accelerate <u>exploration</u> and hasten development of all energy sources: oil, hydro-power, coal, and all sources of renewable energy, especially solar. Many of the countries potentially face a major fuelwood crisis. The study will review the institutional base for energy planning and development and indicate priority areas for energy development and policies which may be appropriate to affect both the growth in energy demand and supply.

#### VI. Infrastructure, including Transportation and Communications

Transportation and communications remain of vital importance, especially for land-locked countries, for the further development of sub-Sahara Africa's potential. For this review the study will draw on existing work (i.e., African Transport Decade) as well as World Bank experience and analyses. External links and their efficacy, modes of transport and their energy efficiencies will be reviewed and discussed.

#### PART THREE: DEVELOPMENT ASSISTANCE: POLICIES AND ACTION PROGRAMS

Part Three would spell out the actions by the international community, including the Bank, to support the development strategies and priorities discussed in Part One and Two.

Clearly the type and level of external support required by each country will vary greatly and the discussion will focus on the general requirements of the region and some of its sub-groups. An effort will be made to discuss resource requirements and other proposals for action for groups of countries: for example, the prospects for the most disadvantaged nations are closely related to those of more developed or more dynamic countries in the same region.

#### 1. Overall Resource Requirements

Resource gaps of the oil importing countries, despite very modest growth rates, have increased enormously. The study will quantify the magnitudes involved under different projection scenarios (for 1985, 1990 and 2000). It will assess the feasibility of mobilizing external capital in the amounts and terms consistent with the needs and countries; creditworthiness and the implications of the failure to do so.

## II. Application and Administration of External Assistance

One basic aid issue to be explored is the effectiveness with which external capital has been used. For many years in Africa per capita aid flows have been large on an international comparative basis with results which seem to be less than might be expected.

Apart from the question of its level and its effectiveness, this section will consider improvements in the delivery of external aid and its application, including selected aspects of aid administration (by donor institutions and recipients), aid coordination, technical assistance and the mix of project and non-project aid. Attention will be given to such questions as financing of local cost and recurrent cost financing.

#### III. Support to Specific Sectors

The review will also consider the needs of selected sectors and indicate the volume and type of assistance to support the appropriate policies and programs. Technical assistance for project implementation, for preinvestment work and for policy analysis will also be discussed.

#### IV. Regional Cooperation

Special emphasis will be given to action supporting regional cooperation. The benefits of such arrangements are widely recognized and the political will to move ahead is clearly present. Progress is being made, for example in West Africa, and some regional institutions already have a long history. Support from the international community may help to promote further progress.

THE WORLD BANK Washington, D.C. 20433 U.S.A.

Office of the President

July 21, 1980

MEMORANDUM TO: Messrs. Waide Gabriel

Please arrange for DPS and P&B to check the accuracy of all data and "factual" statements in the attached 7/19 draft of my governors' speech.

I believe DPS should assume responsibility for Sections I, II, III, IV, and VI, with P&B checking Sections V plus the Annexes. In each case one individual should be in charge of the work and initial a corrected copy.

May I have the revised drafts by COB Friday, July 25.

Robert S. McNamara



495/3/23 THE WORLD BANK Washington, D.C. 20433 U.S.A. July 21, 1980

Mr. Waide:

Office of the President

Please prepare the following material relating to the 7/19 draft of my Governors' speech:

- 1. Re Table 4: calculate the "surpluses" of the Capital Surplus Oil Exporters for each year 1972 through 1990.
- 2. Re Tables 2 and 3:
  - a. List the oil-imports, totaling \$3 billion for 1980, by country (if data are unavailable for the smaller countries, lump them under "other";
  - b. Reconcile the '78 and '80 current account deficits of the Low-Income countries (the increase in the cost of oil imports accounts for only \$1 billion of the \$4.3 billion increase in the deficits).
- 3. Prepare Capital Flow tables in the formats attached for Low-Income and Middle-Income countries (Low Case) for the years 1970, 1975, 1978, 1980, 1985, 1990.
- 4. Re Table 5: reconcile the "Total Net Capital Inflow" with the figures above.

May I have the data by Friday, July 25.

Robert S. McNamara

Att.



495/3/22 JUI 1 8 1980 Dear Mr. Minister: Thank you for your letter requesting the assistance of IFC in establishing a development bank in the region of Murcia. There is evidently a genuine need for the kind of institution which you have in mind, and I believe IFC could be of assistance in its creation. However, because the World Bank and IFC made their last commitments in Spain some time ago, it would not be possible to contemplate a financial contribution to this project. Nevertheless, IFC stands ready to make a technical contribution through advice and

assistance on the organization, design and fundamental requirements of the regional development bank.

If you feel that IFC's help in this form would be helpful, I would like to suggest that you have the principal sponsors contact Mr. Douglas Gustafson, IFC Director, Department of Investments, Europe and Middle East, in order to agree upon a program of assistance. I wish you success in the implementation of this project.

Sincerely.

(Signed) mount S. McNamara

Robert S. McNamara

His Excellency Jaime Garcia Anoveros Minister of Finance Madrid Spain

Mr. Parmar Mr. Gustafson

RLStorch/MAQureshi:gmb July 18, 1080



JU! 17 1980

Office of the President

Excellency:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of ¥30,000,000,000 in the markets of Japan through an issue of fifteen-year bonds denominated in Japanese yen. The interest rate and the price of the bonds have not yet been determined.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in the markets of Japan of such amounts as may be raised by the issuance of not exceeding ¥30,000,000,000 aggregate principal amount of bonds. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency Michio Watanabe Minister of Finance Ministry of Finance Tokyo, Japan

cc: Mr. Seiji Morioka, Executive Director

Cleared with and cc: Mr. Sakuragi, Legal Department

cc: for Mr. McNamara's Office (2)
Mr. Qureshi, Vice President, Finance
Mr. Rotberg, Vice President and Treasurer
Financial Operations Division/¥ #37

RKarsenti/HMoya/JPUhrig:br July 17, 1980



WORLD BANK / INTERNATIONAL FINANCE CORPORATION

To M. al Hamed Flat 11 55 Portland Place 2 mln - W1 abhalation it was good talk I gan a few Endosed is the Energy Report 2 mforts t. Page 75 undestes Het we believe in should Program in This neton for \$181-85 Jum 13 William to 45 William on the Report I would be most 2 April 2 Tent himshes Bor

WBG PACHINES

FORM NO. 27 OCR (11-78)

Telex No.:

#### WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

ASE READ INSTRUCTIONS BELOW BEFORE TYPIN

FULL RATE Class of Service:\_

Date:

Originators Ext:

START 1 HERE

CITY/COUNTRY

10

11

12

13

14

15

16

17

18

19

20

HIS EXCELLENCY, DR. ERIC WILLIAMS

PRIME MINISTER AND MINISTER OF FINANCE

WHITEHALL, PORT-OF-SPAIN, TRINIDAD, W.I. MESSAGE NO

> PURSUANT TO MINISTER DE SOUZA'S THOUGHTFUL STATEMENT AT THE FUND/ BANK ANNUAL MEETING IN BELGRADE IN 1979, WE UNDERSTAND THAT YOUR GOVERNMENT IS FINALIZING A PROGRAM TO PROVIDE BALANCE OF PAYMENTS ASSISTANCE TO CARICOM MEMBERS EXPERIENCING SEVERE ECONOMIC WE SHOULD LIKE TO TELL YOU HOW MUCH WE WELCOME THIS PROBLEMS. IMAGINATIVE APPROACH TO HELP STABILIZE ECONOMIC SITUATIONS IN CARICOM COUNTRIES. WE WOULD LIKE TO TAKE THIS OCCASION TO TELL YOU THAT BOTH THE FUND AND THE BANK WILL BE HAPPY TO PROVIDE TECHNICAL ASSISTANCE FOR YOUR PROGRAM. WE LOOK FORWARD TO YOUR RESPONSE AT ANY TIME THAT MAY BE CONVENIENT TO YOU. WITH

J. DE LAROSIERE

MANAGING DIRECTOR

INTERNATIONAL MONETARY FUND

ASSURANCES OF OUR HIGHEST CONSIDERATION,

ROBERT

PRESIDENT

WORLD BANK

BRD /10 WBG PCHINE

21 END OF TEXT 22

NOT TO BE TRANSMITTED

SUBJECT: TRINIDAD & TOBAGO: Assistance

Through Caribbean Aid Council

C1/&cc: Messrs. Lerdau, LC2 Robichek, IMF

cc: Mr. Barletta, LCNVP (o/r)

DRAFTED BY:

KSVenkatraman/RGonzalez-Cofiño:ydp

AUTHORIZED BY (Name and Signature):

Enrique Lerdau, LC2

LC2

CTION BELOW FOR USE OF CABLE SECTION

# JUL 17 1980

Dear Mr. Saouma:

I thank you for your letter of June 23, 1980 concerning the feasibility study for national and regional food grain reserves in the Sahel.

It is a region to which, as you indicate, the World Bank is paying particular attention and in which we have been following the activities of FAO with continued interest. We look forward to receiving the study which you have kindly outlined in your letter.

On our side, we have recently presented the Bank's perspective on some issues listed for the study in a document entitled "Food Storage and Distribution Infrastructure Requirements - An Approach Paper". I am pleased to send you, herewith for your information, copy of that paper which was discussed with FAO staff.

The Brandt Commission has rightly placed emphasis on the need to assist the poorest countries in the food sector. I am sure that, in the particular case of the Sahelian countries, both our institutions will continue to work together in the period ahead.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edouard Saouma
Director General
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
00100 Rome, Italy

Cleared in substance and cc: Mr. Yudelman cc: for Mr. McNamara's office (2)

LPC/sh July 16, 1980



JUL 17 1980

Dear Emile:

Thank you for the invitation to attend the Club de Sahel meeting in Kuwait. Unfortunately my schedule for November makes it impossible for me to be in Kuwait November 16-17. I have therefore asked Mr. Wilfried Thalwitz, the Acting Vice President for Western Africa, to attend on my behalf.

I look forward to seeing you during the Annual Meetings.

Sincerely,

(Signed) hobert S. McNamara
Robert S. McNamara

Mr. E. van Lennep
The Secretary-General
Organisation for Economic
Co-operation and Development
2, rue Andre Pascal
Paris XVIe, France

cc: Mr. McNamar's Office (2) Mr. Thalwitz

EStern:dpw 7/16/80



JUL 17 1980

Sir:

Thank you for your letter of June 20 inviting me to attend the coming meeting in Maputo of the Southern Africa Development Coordination Conference. We at the World Bank continue to follow with great interest the Conference's progress since its inception at Arusha last July.

You will recall our discussion during my visit to Botswana in January in which I said the World Bank would be prepared where possible to assist the Conference in its endeavors. The Bank, as you know, already is actively working with most of the individual Conference members on a national basis in several of the priority areas such as transport, food production, industrialization, energy, and training. We welcome the coordinated regional approach to the development of southern Africa which the Conference proposes; the Bank stands ready to support such an approach in whatever ways it can.

I am honored by your inviting me to the Maputo meeting at the end of November. Previous commitments, unfortunately, make it impossible for me to attend. However, I have asked the Bank's Regional Vice President for Eastern Africa, Mr. W. A. Wapenhans, to lead a delegation in my place. We agreed completely with you that "the needs and opportunities for regional economic development are immense." You can rest assured that the World Bank Group will fully support the Conference's efforts to mobilize capital and technical assistance for regional development efforts of high priority.

In closing, please accept my own best wishes for the success of the Conference — in the coming meeting as well as in the long and arduous task of bringing the benefits of economic development to all the peoples of southern Africa. I share your hope that by so doing, tensions in the region will be lessened and the possibilities for peaceful change heightened.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Nis Excellency Q. K. J. Masire Acting President Office of the President Gaborone, Botswana

Cleared w/ and cc: Mr. Chatenay, IRD

cc: Messrs. Kraske, EAIDR, Adler, EAPDR, Gulhati, EANVP, Madinga, ED

DGReese/WAWapenhans:iaj July 16, 1980



Office of the President

JUL 14

JUL 1 4 1980

Excellency:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of ¥30,000,000,000 in the markets of Japan through an issue of fifteen-year bonds denominated in Japanese yen. The interest rate and the price of the bonds have not yet been determined.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in the markets of Japan of such amounts as may be raised by the issuance of a minimum of ¥30,000,000,000 aggregate principal amount of bonds. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency Noboru Takeshita Minister of Finance Ministry of Finance Tokyo, Japan

cc: Mr. Seiji Morioka, Executive Director

Cleared with and cc: Mr. Sakuragi, Legal Department

cc: for Mr. McNamara's Office (2)
Mr. Qureshi, Vice President, Finance
Mr. Rotberg, Vice President and Treasurer
Financial Operations Division/Yen Bonds #37

RKarsenti/HMoya:br July 14, 1980



July 11, 1980

#### MEMORANDUM FOR MR. GOODMAN

I just wanted to express my appreciation
to you for the extraordinary effort in getting an
energy paper of such high quality done in time. I know
it cut deeply into your personal time in the last weeks
and we are grateful for your contribution. I expect this
paper will help us mobilize the necessary resources for
the developing countries.

(Signed) Robert S. McNamara
Robert S. McNamara



	Class of Service Telex Date July 9, 1780  Telex No.: 244  Originators Ext: 72283
50	MINISTER TRAN DUONG, VIETBANK HANOI, VIET NAM
MESSAGE NO	
	EYE REFER TO YOUR CABLE DATED JULY 3, 1980. EYE SUGGEST THAT
	THE MATTER OF PROCESSING VIET NAM PROJECTS BE DISCUSSED BETWEEN
	YOU AND THE BANK'S REGIONAL VICE PRESIDENT FOR EAST ASIA,
	MR. HUSAIN, WHEN YOU VISIT WASHINGTON FOR THE ANNUAL MEETINGS
	OF THE BANK. REGARDS. ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD.
	182D/100
,	(B-1104)
)	V/DG )
END OF TEXT	PRCHINES

SUBJECT:

DRAFTED BY:

SSHusain:bce

AUTHORIZED BY (Name and Signature):

Robert S. McNamara (through Mr. Stern)

DEPARTMENT:

Jaycox

Kirmani

Hasan

DRAFTED BY:

SCHUSAIN:bce

AUTHORIZED BY (Name and Signature):

Robert S. McNamara (through Mr. Stern)

DEPARTMENT:

Office of the President

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

JUL 8 1990

Dear Mr. President:

It gives me great pleasure to congratulate you on your election as President of Peru and to offer my best wishes for the success of your Administration.

Moreover, I wish to assure you that you can rely on the World Bank as a partner in meeting the challenge of promoting Peru's economic growth with social equity.

I understand that you have already been in contact with members of the Bank's staff to begin identifying the most fruitful areas for World Bank cooperation. I trust that this effort will, in the near future, lead to agreement on a mutually satisfactory plan of activities to support your Government's economic development program.

I am requesting Mr. Ardito Barletta to hand carry this letter to you and to personally discuss with you ways in which the Bank might provide assistance in the future.

Again, best wishes and congratulations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency Fernando Belaunde Terry President-elect of the Republic of Peru Lima, Peru

Cleared with and cc: Mr. Dutt, Acting Director, LAC I

Mr. Aguirre-Sacasa, Division Chief, LAC I

cc: for Mr. McNamara's office (2)

SWeissman:ab



Sir:

I enclose copy of a letter dated July 2, 1980, from Mr. Cesar E.A. Virata, Minister of Finance, the official channel of communication between the Government of the Philippines and the Bank, requesting that you extend to Mr. Placido L. Mapa, Jr., an Executive Director in the International Bank for Reconstruction and Development, the privileges and immunities accorded to officials of Specialized Agencies referred to in paragraph 4 of Section 15 of Article V of the Headquarters Agreement between the United Nations and the United States.

In the event that you decide to accede to this request, I wish to inform you that, as President of the Bank, I shall have no objection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable
The Secretary of State
Department of State
Washington, D.C. 20520

BVH/SHClarke/TTThahane:df



August 14, 1980 Dear David: I share your high opinion of Mohammad Yageneh. While I knew he had been discussing energy problems with Burke Knapp, I was not aware either of his experience in the field or possible interest in joining the Bank to work in our program. Thank you for bringing it to my attention. Margaret left for Aspen this morning and I look forward to joining her there tomorrow night. We both enjoyed being with you and Peggy in Moline and hope to see you again soon. With best wishes, Sincerely, (Signed) Robert S. McNamara Robert S. McNamara Mr. David Rockefeller Chairman of the Board The Chase Manhattan Bank, N.A. 1 Chase Manhattan Plaza New York, N.Y. 10015 RMcN: bmm

THE WORLD BANK Washington, D.C. 20433 U.S.A.

Office of the President

August 15, 1980

Dear Mr. Burke:

I am most grateful for your letter of July 22 and the material which accompanied it. The latter is so complete and self-explanatory that I believe we can avoid the cost to you and your associates of organizing a seminar for us. Instead I believe the suggestion you refer to in page 11 (i.e., that the appropriate members of the World Bank staff meet with Ortho's Market Research Department) would more than meet our needs. Many thanks for your help.

With best wishes,

Sincerely,

(Signad) Polar & McNamara

Robert S. McNamara

Mr. James E. Burke Chairman Johnson & Johnson New Brunswick, N.J. 08903

RSMcN: js cc/incoming & outgoing to Dr. Evans



161

# Johnson-Johnson

JAMES E. BURKE

NEW BRUNSWICK, NEW JERSEY 08903

July 22, 1980

Mr. Robert McNamara President, World Bank 1818 H Street, N. W. Washington, D. C. 20433

Dear Mr. McNamara:

Let me apologize for the very long delay in getting back to you regarding our discussion on possible innovative approaches toward the world population problem.

To refresh your memory, I had suggested that I have our people prepare some background material on the subject; and then, assuming you felt it could be useful, we would host a seminar at our Guest House in New Brunswick, New Jersey, in hopes that an interchange of ideas might suggest some new directions.

I, frankly, have been negligent in getting back to you in part because we have been frustrated in our attempt to come up with anything that would be new and useful to the World Bank. As is indicated in the introduction to the summary prepared by our Ortho Pharmaceutical Corporation, much of what has been prepared is already known or accessible to your people. Having said that, perhaps the recommendation on page Il could prove of value. There is some suggestion that our market research approaches are more sophisticated than those used in the public sector.

Also, we would be more than delighted to host a meeting like the one we discussed. Toward that end, I was anxious to have the input of an organization called JHPIEGO (Johns Hopkins Program for International Education in Gynecology and Obstetrics), since Harry Woolf, who is head of the Institute for Advanced Study, is deeply involved and feels that they are making real progress with their approach. I have attached a brief review and comments from our people with regards to the JHPIEGO approach, as well as some more detailed materials.

After you have had a chance to review the enclosed materials, please advise my office as to what you think might be a useful next step.



Johnson Johnson

SWALLS SESMAL

CODIC CLERK WIV HOWEN RESERVE

THE PARTY OF STREET

Tr. Nabert Medware President, Morif Rank 1815 A Turest, M. W.

CONTROL OF THE PART

Let an analogies for the very land delay in origin; here to your faquities out discussion to passible incorraine approach. Letter the verification of the contract of the cont

To refresh par memory i set up anced that i have par permit
propers some backers ad ancertal set in a constant, and then, on after any
felt it could be uppoint, on sould have a constant of our four-time to
New Acquert acts and directions.

In Frankly, once meen negligant is settled to once up with so tring account of the country of the property of the out of the country of the c

Also, we would be specified that and, I was an low to have the bown of an organization of an organization raited that and, I was an low to have the bown of an organization in journal out the section, and the section is interested and the section of the traitment for have accorded to the section is described and feet that the section is described and feet the best of the section of the section

confined the name and survey of parada a ban available feels.

INCOMING NAIL UNIT



July 22, 1980 Mr. Robert McNamara -2-On a personal note, let me say that I share with many others a deep concern that you will be leaving the World Bank. Your contributions to the world have been extraordinary, and the goals of the World Bank under your leadership are of extreme importance to all of us. Fincerely, Burke JEB:jgs Enclosures

THE WORLD BANK Washington, D.C. 20433 U.S.A.

Office of the President

August 15, 1980

Dear Mr. Ganji:

Thank you for your letter of August 8, telling me that you have become president of the recently established "Socio-Economic Upliftment and Rehabilitation Foundation".

You ask for advice on possible areas of collaboration with the World Bank. I would reply that the Bank is indeed working more closely and more often with private voluntary organizations than it used to, as the alleviation of poverty in the developing countries, particularly through the development of human resources, has come to be a principal objective of Bank lending. Bankfinanced projects are, of course, projects of the government-borrower, which is responsible for implementing them, and it is from the developing country side of the partnership that private voluntary organizations may be drawn in, as consultants, contractors or co-financiers. There is plenty of scope and need for innovative programs in all or any of the fields you mention.

I wish you well in your new post, and hope that the new foundation will prosper. Thank you for your greetings to Mrs. McNamara.

Sincerely,

Robert S. McNamara

Mr. Manouchehr Ganji President SECURE Foundation 1607 Main Street, Suite 900 Dallas, Texas 75201

SBoskey/RSMcN: js



THE WORLD BANK Washington, D.C. 20433 U.S.A. 485/3/71

Office of the President

FROM: The President

August 15, 1980

#### Chairmanship of the Board During My Absence

I propose to be away from Washington from August 18 through August 29. In accordance with the Rules of Procedure, I propose to designate Mr. Stern, Senior Vice President, Operations, to act as Chairman of the Board during my absence.

FATS. Ninkeman

Distribution:

Executive Directors and Alternates Senior Vice Presidents President's Council



THE WORLD BANK Washington, D.C. 20433 U.S.A. 495/3/20

Office of the President

August 15, 1980

#### MEMORANDUM FOR THE PRESIDENT'S COUNCIL

I will be away from the office from August 18th through August 29th. In my absence, Mr. Stern will serve for me.

LAJS. Mulan

WBG

ARCHIVES

AUG 1 4 1980

Monsieur E. Derant Lakoué Directeur Général Banque de Développement des Etats de l'Afrique Centrale B.P. 1177 Brazzaville République Populaire du Congo

Monsieur le Directeur Général:

Il m'est agréable d'accuser réception de votre lettre du 11 juillet 1980 par laquelle vous me faites part des activités et des perspectives de la BDEAC.

Le Groupe de la Banque Mondiale est ouvert à la coopération avec votre institution. Il n'est pas exclu que nous envisagions ensemble des possibilités de co-financer des projets qui présenteraient pour les pays de la sous-région une certaine priorité économique.

Les services compétents de la Banque Mondiale pourraient, si vous en aviez convenance, vous faire part de leur avis technique sur tel ou tel projet complexe que vous envisageriez de financer et pour lequel vous estimeriez nécessaire de recueillir un avis extérieur éclairé.

J'ai donné les instructions nécessaires au Vice-Président Régional et au Directeur des Programmes pour prendre contact avec vous de façon à ce qu'ensemble soient recherchés les meilleurs moyens concrets d'une coopération opérationnelle fructueuse.

S'agissant de votre requête d'assistance technique, je me permets de suggérer, qu'en raison de nos contraintes propres, vous saisissiez directement le PNUD d'une demande de financement; le PNUD se chargerait d'assurer la recherche et la gestion des deux experts (l'économiste généraliste et l'analyste financier). En tout état de cause la Banque serait disposée à suivre le progrès d'une telle opération.

Au regard de votre requête de statut d'observateur aux Assemblées Annuelles de la Banque, j'ai demandé au Vice-Président, Secrétaire Général de la Banque, de procéder à l'examen du dossier et de faire à votre requête la réponse qui s'impose.

Si l'occasion vous était donnée de vous rendre à Washington, les autorités compétentes de la Région se feraient un plaisir de continuer avec vous le dialogue pour discuter des problèmes d'intérêt commun et notamment de la façon dont la BDEAC peut répondre efficacement aux besoins d'intégration et de coopération économique d'une sous-région à laquelle nous nous intéressons au premier chef.

Je vous prie de croire Monsieur le Directeur Général, à l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

SKpognon/it August 8, 1980

cc: Mr. McNamara's Office (2)

Cleared with & cc: Mr. Payson (WA2) for Mr. de la Renaudière

cc: Messrs. Stern (o/r)
Chaufournier
van Gigch (Acting Vice President) WAN
Thalwitz (o/r)
Pouliquen (o/r)
Brown (WAPID)



FORM NO. 2 (11-78	IMPORT NT (PLEASE READ INSTR	SSAGE FORM (Telegram, Cable, Telex) UCTIONS BELOW BETTE TYPING FORM.)	
	Class of Service: TELEX	Date:	21/3
	Telex No.:	Originators Ext:	100
		12	10
0 START			
1 HERE TO			
CITY/COUNTRY	MINISTRY OF FINANCE, BAGHDAD,	IKAW	
MESSAGE NO			
4	I AM PLEASED TO ACCEPT YOUR IN	VITATION TO VISIT	
5	IRAQ FOLLOWING THE ANNUAL MEET	ING. I LOOK FORWARD	
6	TO SEEING YOU THERE AT WHICH T	IME WE CAN DISCUSS	
7	A MUTUALLY CONVENIENT DATE. B	EST WISHES.	
8	ROBERT S. MCNAMARA		
9			
10			
11			
12			
13			
14			
15			
16			
17		(BRD /10g)	
18		WBG	
19			
20 END - OF		ARCHIVES	
21 TEXT			
	NOT TO	BE TRANSMITTED	
	SUBJECT: NOT TO		1
		Robert S. McNamara	11
	CLEARANCES AND COPY DISTRIBUTION:	AUTHORIZED BY (Name and Signature):	0/21
	cc: Messrs. El-Naggar Qureshi, El-Fishaw	y, DEPARTMENT:	
	Bart	President	

SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH

2341 MALIA IK 269823 WORD SAGK 6 71 5/8/1980

PRESIDENT

WOOLD BANK

WASHINGTOND.C.

Distribution: Mr. McNamara

Mr. Qureshi

Mr. El Fishawy

THANK YOU FOR YOUR TELEX OF 30 TH JULY

AND I THAKE THIS OPPORTUNITY TO RE- INTERATE OUR MELCOME TO YOU

TO VIENT IRAD . HOWEVER DUE TO VERY CROWDED WORKS COMMITMENTS

DURING THE MORTH OF SEPTIMEDER , I SUGGEST THAT YOUR VISIT MAY

TAKEPLACE AFTER THE ANNUAL MEETINGS OF IMF AND WORLD BANK AND AT

AMUTUALY CONVENIET DATE TO BE FIXED IN DUE COURSE .

WITH MY KIND RESARDS.

THAMIR RAZOOKI

PLS RED TAKE NOT THAKE IT IS ON PLS + nonnonnennonnonnonnonnonnonnonnon

2341 MALIA 1K

teles



Office of the Minister

August 16, 1980

Mr.Robert S.McNamara President World Bank Washington D.C. 20433

Dear Mr. McNamara,

I wrote to you on July 19, 1980 to express my real feelings towards the exceptional role you played in the World Bank. I was true and sincere in what I have said about an able man.

Today, I do feel most compelled in the sense of frankness and truthfulness to let you know also my reaction towards the move of the administration, blessed by yourself, for amending the by-laws of the Bank which was operative since the creation of this international institution. Simply to block the invitation to P.L.O as observer, when observers status are normally given to any insignificant institution applied to the Bank.

I do believe that the action of the administration should be hundred percent impartial, and not dictated by pressure of any kind from any power whatever it is. I am sorry to say that this move from the administration with your blessings is unfortunate and very damaging to the moral fibre of the Bank. This really shook our confidence in global cooperation when "might is the source of right".

This is my personal view I convey to you with sadness, because I had hoped, and still hope, that nothing will mar the outstanding record of your administration.

With best regards,

Yours sincerely,

Abdulrehman Salim Al-Ateegy Minister of Finance

August 11, 1980

Dear Mr. Minister:

The nicest thing that has happened to me in recent months was the receipt of your letter of July 19.

I am most grateful for the compliments you paid me even if they are undeserved. You wrote: "The whole world has been facing an extraordinary successive economic crisis and the base of poverty around the world is widening, and no one but you stands defending the poor countries". I hope I have been defending the poor countries and I plan to continue doing so during the difficult days that lie ahead. But I have not been alone. I well remember that long before Kuwait's income rose in the middle 1970s, your government had organized the Kuwait Development Fund and you yourself were encouraging me and the Bank to increase the flow of assistance to the poorest nations. We could not have done so without your personal support — at critical times it was crucial.

But I am grateful to you for more than your official backing, important as that has been. Your warm friendship, typified by your letter, has been a constant source of strength to me. I need not tell you that I hope we may continue to work together long after I leave the Bank.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency Abdulrehman Salim Al-Ateeqy Minister of Finance Kuwait

RMeN: bmm



495/3/65 August 8, 1980 Dear Sarge: In your letter, dated July 15, you asked whether we believed the feasibility study produced by Tanzania Karatasi Associated Industries pointed to the possibility of a potentially attractive private investment opportunity. I am told it does not. The proposal provides for the importation of all of the pencil components which would lead to a production cost to Tanzania substantially exceeding the landed cost of pencils. Moreover, two other pencil manufacturing projects are either under construction or in an advanced stage of planning in Tanzania. This third project, when added to the other two, would provide a single shift capacity far in excess of Tanzania's estimated requirements. It is conceivable the project could be made into an economically justifiable proposal if local components were to be used extensively to reduce production costs to the point where pencils could be exported to neighboring countries. But that would require a totally different production package. If you have further questions concerning the matter, please call on me. With best wishes, Sincerely, (Signed) Robert S. McNamara Robert S. McNamara The Honorable R. Sargent Shriver Suite 1000, The Watergate 600 Washington, D. C. 20037 WBG RMcN:bmm cc: Mr. M. Dixon, IFC

Mr. Mc balmana:

August 7, 1980

Mr. Koch-Weser:

#### Tanzania Pencil Project

Re. our telephone conversation last Monday, I am attaching Mr. Parmar's note to Mr. McNamara, as well as the incoming correspondence. Please let me know whether we should get in touch with Mr. Shriver. I am also enclosing the original feasibility report, which Eberhard Faber has requested be returned to them. Again if you wish us to do so, please return it to me and I will arrange for this.

Michael Dixon

WBG PACHINES

No Janthen.

To Study returned to Mr. Dison.

8/8

Rmn file opy 495 /5/64

August 8, 1980

Dear Mr. Yuma:

I have received with pleasure your letter of July 10, 1980 informing me of the election by your Board of Directors, on the recommendation of the Board of Governors, of Mr. W. D. Mung'Omba as President of the African Development Bank and Fund.

I note that Mr. Mung'Omba is expected to assume hisoduties on September 1, 1980 and look forward to continuing the fruitful collaboration between our organizations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Morisho Lusambia Yuma Secretary General African Development Bank P.B. No. 1387, Abidjan Ivory Coast

MShivnan:bb:bmm August 8, 1980



# **Record Removal Notice**



File Title			Damada Na				
	Barcode No.						
President Robert McNamara Chronolo	ogical files - (outgoing) - Chrons 7		1771980				
Document Date August 6, 1980	Document Type Memorandum						
Correspondents / Participants To: Executive Directors and Alternates; Vice President and General Counsel From: Robert S. McNamara, President							
Subject / Title Observers at 1980 Annual Meetings							
Exception No(s).							
1   2   3   4	5 6 7 8	☐ 9 ☐ 10 A-C	☐ 10 D ☐ Prerogative to Restrict				
Reason for Removal							
Additional Comments Pending review by/consultation with re	The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.						
			Withdrawn by Date Shiri Alon Feb 6, 2013				

# BANQUE AFRICAINE DE DÉVELOPPEMENT AFRICAN DEVELOPMENT BANK



President International Bank for Reconstruction and Development 1818 H Street, N.W. WASHINGTON, D.C. 20433
U. S. A.

ADRESSE TÉLÉGRAPHIQUE AFDEV ABIDJAN TÉLÉPHONE 32-07-11 TÊLEX 3717 - 3498 3263

B. P. Nº 1967 ABIDJAN COTE D'IVOIRE

DATE 10 July 1980

80 495/3/63

Dear Sir,

I have the honour to inform you that the Board of Governors of the African Development Bank, during its fourth plenary session held in Abidjan on 27 June 1980, adopted Resolution 09-80 recommending to the Board of Directors the sole candidature of Mr. Wila D. MUNG'OMBA for election to the presidency of the African Development Bank and Fund.

The Board of Directors at its Hundred and Thirty-Fourth Meeting held on Saturday, 28 June 1980, by vertue of Resolution 21-80, elected Mr. W.D. MUNG'OMBA as President of the African Development Bank and Fund.

Mr. W.D. MUNG'OMBA is expected to assume duties for a five-year term starting from 1 September 1980.

With best regards.

YUMA Morisho tusambia Secretary General



## BANQUE AFRICAINE DE DÉVELOPPEMENT AFRICAN DEVELOPMENT BANK



ADRESSE TÉLÉGRAPHIQUE AFDEV ABIDJAN TÉLÉPHONE 32-07-11 TÉLEX 3717 - 3498 3263 B. P. N° 1387 ABIDJAN COTE D'IVOIRE

DATE

BOARD OF GOVERNORS

Resolution 09-80

concerning the Presidency of the Bank



(adopted on the 4th plenary sitting of the Sixteenth Annual Meeting, on 27 June 1980)

THE BOARD OF GOVERNORS,

HAVING REGARD to Articles 29(3), 32(a) and 36 of the ADB Agreement;

AWARE of the important conditions that the President of the ADB shall be a person of the highest competence in matters pertaining to the activities, management and administration of the Bank and shall be a citizen of a member State;

CONSIDERING the Report of the Board of Directors of 23 May 1980 (Doc. ADB/BG/XVI/8);

RECOMMENDS to the Board of Directors the sole candidature of Mr. Wila D. MUNG'OMBA.

Abidian, 10 July 1980

Certified True Copy

## BANQUE AFRICAINE DE DÉVELOPPEMENT AFRICAN DEVELOPMENT BANK



ADRESSE TÉLÉGRAPHIQUE
AFDEV ABIDJAN
TÉLÉPHONE 32-07-11
TÉLEX 3717
- 3498
3263
B. P. Nº 1387 ABIDJAN
COTE D'IVOIRE

DATE

BOARD OF DIRECTORS

Resolution 21-80

concerning the election of the President of the Bank

(adopted at the third sitting of the Hundred and Thirty-Fourth Meeting, held at the Headquarters, on 28 June 1980)

THE BOARD OF DIRECTORS,

HAVING REGARD to the ADB Agreement, with particular reference to Articles 4, 32, 35(3), 36 and 37;



HAVING REGARD to the Report on the Presidency of the Bank (ADB/BG/XVI/8);

HAVING REGARD to Resolution 09-80 adopted by the Board of Governors on 27 June 1980, recommending the sole candidature of Mr. Wila D. Mung'Omba for the Presidency of the Bank;

DECIDES to elect Mr. Wila D. Mung'Omba, President of the African Development Bank for a term of five years;

CALLS ON Mr. Wila D. Mung'Omba to assume duties within the shortest possible time, by 28 October 1980, at the latest.

Abidjan, 10 July 1980

Cortifed True Copy

E. E. Mohammed Abal Khail
Minister of Finance
Ministry of Finance and National Economy
Riyadh, Saudi Arabia

8/7 495/3/62 Cc. Jungslin Stein

#### Excellency:

I am deeply concerned, as you must be, by the dramatic change for the worse in the situation of most developing countries during the past year. Rising current account deficits are putting severe pressure on their development programs and that pressure is likely to grow greater in the next two or three years. The outlook for the very poor countries, nearly all of which are heavily dependent on imported energy, is especially grim. But even middle-income countries whose rapid growth has given a lift to the entire world economy, are facing severe economic problems. I share the opinion of most informed observers that the real cost of energy will continue to rise, and that the measures which the developing countries must take to attack their economic problems must include efforts to reduce dependence on imported oil as rapidly as possible. It is in everyone's interest to help them do so, and I know that this is the view of Saudi Arabia and other leading members of OPEC.

We in the World Bank have been assessing the energy needs of the oil-importing developing countries to sustain a reasonable rate of growth during the 1980s.

On present projections their expenditure on oil imports, which this year will total about \$50 billion, will amount to over \$110 billion in constant 1980 dollars by the end of the decade. However, a vigorous program to conserve energy and increase domestic supplies could hold oil import expenditures at about \$84 billion in constant 1980 dollars (i.e., at about their present share of export earnings), thus making a critical difference to the capacity of the oil-importing countries to finance imports for development.

The investment requirements of such a program would be large. In 1980, these countries will invest about \$25 billion in energy. We estimate that an

intensive effort to explice for and produce more oil, and coal, to generate more hydro-power, and to make a start on developing renewable sources of energy for the longer term would require that the level of investment (in constant 1980 dollars) be raised by at least two and a half times by 1990. Such an investment would yield a high rate of return. Unfortunately, funds to finance such an expanded energy investment program are not likely to be available from existing sources.

In the light of this assessment we have reviewed the World Bank's program for energy, including provision for the poorer oil-exporting member countries.

Our current lending program for energy for 1981-85 totals \$13 billion (current dollars), which is the maximum that can be accommodated within our present resources without major reductions in lending for other important developmental purposes. However, we have identified energy projects, including projects for energy conservation, which would call for a lending program of about \$25 billion (current dollars) during the five years. We are considering establishing a new affiliate of the Bank, with capital subscribed by both OPEC and OECD countries, to finance such a program. We would expect partial financing of these projects by the World Bank affiliate would attract a substantial flow of private and official capital from other sources, and together with these funds might contribute 10 - 15 per cent of the total energy investment requirements of the countries during the five-year period.

A paper has recently been prepared for our Board under the title "Energy in the Developing Countries", which explains more fully the points I have touched on in this cable. Copies have been sent to your Government through the Executive Director's office. The paper was discussed by the Board on August 5. It recommends, and the Board agreed, that the Bank should explore the possibility of establishing the new facility or affiliate which I referred to above. Given

- 3 -

the imperative need for the oil-importing countries to increase domestic energy production as a fundamental means of achieving orderly economic adjustment and strengthen their credit-worthiness, I believe that the recommendation will draw much support.

I was very interested to learn about the long-term strategy for OPEC and their relations with other developing countries, proposed by a group of experts earlier this year under the chairmanship of Minister Yamani, which also stressed the need to help oil-importing developing countries to increase production of energy from indigenous sources. Their approach to this question is similar to that of the Bank's paper. I note particularly that the experts see a clear need for a cooperative effort by OPEC and the industrialized countries. As I have said, this is very much my own view. I believe therefore that it would be highly desirable for OPEC and the Bank to work together in fostering this important objective. I would welcome an early opportunity, perhaps in the first half of September, to come to Riyadh to hear your views on the subject and to discuss with you, and with Minister Yamani if you think it appropriate, how this might best be accomplished.

Please accept my best wishes.

Charles McNamara

# AUG 6 1980

Dear Mr. Secretary-General:

I take pleasure in sending you, with this letter, an advance copy of the Bank's World Development Report, 1980, which is to be published on August 18. I have asked that there be sent to you a study entitled "Energy in the Developing Countries", which has just been discussed by the Bank's Executive Directors; it too will be published later in the month.

As the United Nations Secretariat has been informed, these two documents will form the Bank's principal contribution to the Special Session of the General Assembly and will be made available to delegations. I am confident you will find them interesting.

With kind personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Kurt Waldheim Secretary-General United Nations New York, N.Y. 10017

Enclosure

cc: Mr. Grenfell, IRD/UN,NY Mr. McNamara's Office (2)

SEBoskey:di August 5, 1980



AUG 5 1988

Dear Mr. Krishnamurthy:

Thank you very much for your kind letter of July 10, 1980. I was pleased to see that your enthusiasm for and commitment to the development of India's industrial sector has not waned in the four years since we last met. The events of the last year in India (in terms of shortages of cement, building materials, railway wagons, etc.) have certainly illustrated the interdependencies within the economy to which you refer, and the resulting importance, even for a largely agricultural nation, of the development of the capacity to produce capital goods efficiently. As you point out, this process is facilitated by both the transfer of appropriate technology and the growth of economic cooperation among the nations of the world.

As you noted in your letter, I am planning to step down from my current position in June of next year. However, I will certainly continue to support the efforts of the Bank's client countries and to take a keen interest in the progress of India's development efforts.

Thank you once again for the support voiced in your letter. With best regards,

Sincerely,

(Signed) Robert & McNamara

Robert S. McNamara

Mr. V. Krishnamurthy Secretary, Heavy Industry Government of India New Delhi 110011 India

cleared with: Mrs. Hamilton (ASADB)

MChoksi:j1



AUG 5 1980

Dear Mr. Dadzie:

I take pleasure in sending you, with this letter, an advance copy of the Bank's World Development Report. 1980, which is to be published on August 18. I have asked that there be sent to you a study entitled "Energy in the Developing Countries", which has just been discussed by the Bank's Executive Directors; it too will be published later in the month.

As I believe you know, these two documents will form the Bank's principal contribution to the Special Session of the General Assembly and will be made available to delegations. I am confident you will find them interesting.

With kind personal regards.

Sincerely,

(Signed) Rebert S. McNamara

Robert S. McNamara

Mr. K. K. S. Dadzie
Director General for Development
and International Economic Co-operation
United Nations
New York, N.Y. 10017

Enclosure

cc: Mr. Grenfell, IRD/UN,NY Mr. McNamara's office (2)

SEBoskey:di August 5, 1980



FORM NO. 2	WORLD BANK OUTGOING MESSA  IMPO INT (PLEASE READ INSTRUCTION)	GE FORM (Telegram, Cable, Telex) ONS BELOW BF RE TYPING FORM.)
	Class of Service: TELEX Date: Telex No.: 620160 Origin	
	Oligin	12 10
0 START		
1 HERE TO	JOHN P. LEWIS	
CITY/COUNTRY	OECD PARIS FRANCE	
MESSAGE NO	I DO PLAN TO ATTEND TIDEWATER MEET	ING NOVEMBER 30 AND DECEMBER 1ST
4	IN KUWAIT. ROBERT S. MCNAMARA INT	BAFRAD
5		
6		
7		
8		
9		
10		
11		
12		
13		
14 ,		
15		
16		
17		
18		
19		
20 END OF		(BRD/104)
21 TEXT		WBG
		PRCHINES
	NOT TO BE TRANSMITTED	
	SUBJECT:	DRAFTED BY:
	CLEARANCES AND COPY DISTRIBUTION:	AUTHORIZED BY (Name and Signature):
	cc: Mrs. Boskey	DEPARTMENT: Moore
		CHECKED FOR DISPATCH

DISTRIBUTION: WHITE - File Copy

CANARY - Bill Copy

000E B PARIS

Distribution:
Mrs. Boskey
Mr. McNamara

1980 ALE +5 AM 9 37

TO

MR. ROBERT MCNAMARA
PRESIDENT
THE WORLD BANK
WASHINGTON

FROM

OECD PARIS TELEX 620160 PARIS



HOPING FOR YOUR FAVOURABLE REPLY TO MY 3RD JULY TELEX ON BEHALF OF MESSRS. AL-HAMAD, JAMAL AND MYSELF INVITING YOU TO NEXT TIDEWATER MEETING NOVEMBER 3D AND DECEMBER 1ST IN KUWAIT. IF MESSAGE DID NOT REACH YOU PLEASE ASK ME TO REPEAT. EXCELLENT ACCEPTANCE RATE SO FAR. REGARDS.

JOHN P. LEWIS

CHAIRMAN DAC/OECD

DEVELOPECONOMIE.

AUG 4 1980

Son Excellence
M. Ernest Muehlen
Secretaire d'Etat
Ministere des Finances
3, rue de la Congregation
Luxembourg-ville, Luxembourg

Dear Mr. Secretary:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request your action on a Luxembourg advance contribution as soon as possible, taking into account that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors of a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.



I should like to express to you my warm appreciation for your country's prompt action in depositing its formal notification of Luxembourg's willingness to participate in the Sixth Replenishment when it becomes effective. For the reasons stated above, I now express the hope that you will send us as soon as possible the formal notification of your participation in the program for advance contributions, and it would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Encl.

cc: Mr. J. de Groote Mr. R. Chaufournier Mr. J. B. Knapp

JBKnapp/cb

#### Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 Deputies. The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

WBG

AUG 4 1980

The Honourable Michael O'Kennedy Minister for Finance Upper Merrion Street Dublin 2, Ireland

Dear Mr. Minister:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Ireland's participation in the Sixth Replenishment and for Ireland's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.



For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

cc: Mr. E. Drake

Mr. R. Chaufournier

Mr. J.B. Knapp

JBKnapp/jw

#### Chairman's Summary Note

On Thursday; July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

AUG 4 1980

Su Excelencia
Sr. Dr. Ricardo Martinez
Ministro de Estado para la
Coordinacion y Planificacion
Palacio Blanco, 2º Piso
Caracas, Venezuela

Dear Mr. Minister:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Venezuela's participation in the Sixth Replenishment and for Venezuela's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Fart I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA cam resume operations.

For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Houset S. McNamara
Robert S. McNamara

Encl.

cc: Mr. E. Mayobre Mr. Ardito-Barletta Mr. J. B. Knapp

JBKnapp/cb

## Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it agreed that only after notifications are received by the Association from member making advance donors contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a the Association making commitments, unless specific for basis instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.



AUG 4 1980

His Excellency Tomas Arnason Minister of Commerce Ministry of Commerce Reykjavik, Iceland

Dear Mr. Minister:



As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Iceland's participation in the Sixth Replenishment and for Iceland's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.

For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

Mr. H. Lundstrom Mr. R. Chaufournier Mr. J.B. Knapp

JBKnapp/jw



#### Chairman's Summary Note

On Thursday; July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

AUG 4 1980

His Excellency John Boutos Minister of Coordination Plateia Syntagmatos Athens, Greece

Dear Mr. Minister:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Greece's participation in the Sixth Replenishment and for Greece's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.



For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McRamera

Robert S. McNamara

Encl.

Mr. G. Rota Mr. R. Chaufournier Mr. J.B. Knapp

JBKnapp/jw

#### Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

WBG

AUG 4 1980

Su Excelencia D. Jaime Garcia-Añoveros Ministro de Hacienda Calle Alcalá 11 Madrid 14. Spain

Dear Mr. Minister:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Spain's participation in the Sixth Replenishment and for Spain's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.



# S. E. D. Jaime Garcia Anoveros - 2 -

For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

cc: Mr. E. Mayobre Mr. R. Chaufournier Mr. J. B. Knapp

JBKnapp/cb

## Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

WBG

AUG 4 1980

Dr. T. W. de Jongh Governor South African Reserve Bank P.O. Box 427 Pretoria, South Africa

Dear Governor:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for South Africa's participation in the Sixth Replenishment and for South Africa's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.



For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Rebert S. McNamara Robert S. McNamara

Encl.

cc: Mr. S. Visagie Mr. R. Chaufournier Mr. J. B. Knapp

JBKnapp/at

#### Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 Deputies. The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

WBG

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

AUG 4 1980

A Sua Excelencia
O Ministro das Financas e do Plano
Dr. Anibal Antonio Cavaco Silva
Ministerio das Financas e do Plano
Avenida Infante Dom Henrique
Lisboa 2, Portugal

Dear Mr. Minister:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Portugal's participation in the Sixth Replenishment and for Portugal's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.

WBG PACHINES

For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara

Encl.

cc: Mr. G. Rota

Mr. R. Chaufournier Mr. J. B. Knapp

JBKnapp/at



#### Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

AUG 4 1980

Su Excelencia Sr. David Ibarra Munoz Secretario de Hacienda y Credito Publico Mexico 1, D.F., Mexico

Dear Mr. Secretary:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Mexico's participation in the Sixth Replenishment and for Mexico's making an advance contribution to the Replenishment. In this connection, please bear in mind that under the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sooner than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.

For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

cc: Mr. E. Mayobre

Mr. N. Ardito-Barletta

Mr. J. B. Knapp

JBKnapp/at



#### Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 Deputies. The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

AUG 4 1980

His Excellency
Petar Kostic
Federal Secretary for Finance
Federal Secretariat for Finance
SIV-II
YU-11000 Belgrade, Yugoslavia

Dear Mr. Secretary:

As you may already have heard, the meeting of IDA Deputies held in Washington on July 24 reached agreement on a program for advance contributions to the Sixth Replenishment of IDA Resources on the basis of a summary statement by the Chairman of the meeting (copy attached for your convenience).

The purpose of this letter is to request that you move as rapidly as possible toward obtaining the necessary authority, legislative or otherwise, for Yugoslavia's participation in the Sixth Replenishment and for Yugoslavia's making an advance contribution to the Replenishment. In this connection, please bear in mind that number the terms of the agreement reached by the IDA Deputies (as explained below), a special importance attaches not only to the amount of advance contributions, but also to the number of countries participating.

As you know, it has now become a matter of great urgency to complete the arrangements for advance contributions to the Sixth Replenishment. IDA has now exhausted its commitment authority; yet there remain pressing needs for new IDA commitments on projects and programs which have already been approved by IDA's Executive Directors but which cannot be launched until fresh funds become available.

As you will see from the Chairman's summary statement, individual donors are free to make their advance contributions available immediately for commitment by IDA, but some of our major prospective donors have asked that their advance contributions not be used in this way until notifications of such contributions have been received in the amount of US\$1.2 billion equivalent and until they have been received from the "majority of Part I donors or a majority of all donors". I believe we may achieve the \$1.2 billion target sconer than one of the "majority of donor" targets. Hence the smaller donor countries, who are large in number, are given a special opportunity to accelerate the release of advance contributions by some of the major donors and to assure that IDA can resume operations.

For the reasons stated above, I express the hope that you will send us as soon as possible two formal notifications, one relating to your participation in the Sixth Replenishment when it becomes effective and the other relating to your willingness to make an advance contribution. It would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara Robert S. McNamara

Encl.

cc: Mr. A. IJ. A. Looijen Mr. R. Chaufournier Mr. J. B. Knapp

JBKnapp/cb

WBG PACHINES

## MEETING OF IDA6 DEPUTIES

### Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

WBG

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

I should like to express to you my warm appreciation for your country's prompt action in depositing its formal notification of Korea's willingness to participate in the Sixth Replenishment when it becomes effective. For the reasons stated above, I now express the hope that you will send us as soon as possible the formal notification of your participation in the program for advance contributions, and it would be a most welcome gesture if you would be prepared to advise us at the same time that your advance contribution will be available for immediate commitment by IDA, without regard to the targets mentioned above.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

cc: Mr. J. W. Keany Mr. S. S. Husain Mr. J. Burke Knapp

RSM: JBKnapp/cb

## MEETING OF IDA6 DEPUTIES

## Chairman's Summary Note

On Thursday, July 24, a meeting was convened of the IDA6 The Deputies expressed deep concern about the delay in commitments from member countries, which had prevented the agreement from coming into force. They underscored the problems this created for IDA and recipient countries, and appealed to member countries to press on with notification procedures as quickly as they could. The Deputies discussed the appropriate steps which might be taken in connection with an advance contribution prior to the effective date of the IDA6 replenishment. There was strong support amongst Deputies, as a matter of principle, for making advance contributions in order to avoid a hiatus in IDA's operations. Accordingly, a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions of all or part of their IDA6 contribution and to notify IDA of their commitment at the earliest possible time. Other donors were invited to consider taking similar steps. Donors, however, were prepared to do so only on the expectation that IDA6 would become effective in the near future.

A resolution would be submitted for consideration by the Board of Executive Directors of the Association authorizing acceptance of advance contributions by any member donor government. However, it was agreed that only after notifications are received by the Association from member donors making advance contributions aggregating US\$1.2 billion equivalent from a majority of Part I donors or a majority of all donors, would such notifications be used as a basis for the Association making commitments, unless specific instructions are given by individual donors to the contrary in relation to their contribution. Pending obtaining the necessary commitment authority as aforesaid, IDA would be empowered to enter into qualified commitments as described in the Sixth Replenishment Resolution.

The resolution authorizing acceptance of advance contributions would provide that as soon as the IDA6 agreement becomes effective, all of the rights and obligations of such advance contributors would be incorporated into the effective IDA6 agreement.

It was agreed that a further meeting of Deputies would be held before March 31, 1981 to review the situation unless IDA6 had become effective before that time.

WBG

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

AUG 1 1980

Office of the President

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount, not exceeding \$400,000,000 in markets outside the United States of America through an issue of Two Year Bonds of the Bank. The Bonds are to be dated September 15, 1980 and to mature September 15, 1982. The interest rate of the bonds has not yet been determined.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the borrowing by the Bank in markets outside the United States of America of such amounts as may be raised by the issue of not exceeding \$400,000,000 aggregate principal amount of bonds. The Government of the United States of America is further requested to agree, pursuant to the same provisions of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any member of the Bank without restriction.

Sincerely.

(Signed) Robert S. McNamara
Robert S. McNamara

The Honorable G. William Miller Secretary of the Treasury Washington, D.C. 20220

ce: Mr. Colbert I. King, Executive Director

Mr. David S. King, Alternate Executive Director

Mr. Robert S. Watson, U.S. Treasury

Mr. Frank Maresca, Main Treasury

Cleared with and cc: Mr. David Mead, Legal Dept.

For Mr. McNamara's Office (2)

Mr. Moeen A. Qureshi, Vice President, Finance

Mr. Eugene H. Rotberg, Vice President and Treasurer FinOpsDiv/US\$ 131

HMoya/br July 31, 1980



WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex) (11 78) IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.) JUL 24, 1980 72187 START THE HONORABLE AMIR H. JAMAL, CHAIRMAN 1 HERE BOARDS OF GOVERNORS OF THE IMF AND WORLD BANK TY/COUNTRY MINISTRY OF FINANCE, THE TREASURY, DAR ES SALAAM, TANZANIA MESSAGE NO IN RESPONSE TO YOUR MESSAGE OF JULY 24 I WOULD LIKE TO BRING TO YOUR ATTENTION THE FOLLOWING POINTS: ONE: UNDER SECTION 5(B) OF THE BY-LAWS OF THE BANK THE CONSULTATION WITH THE EXECUTIVE DIRECTORS MUST TAKE PLACE WITH RESPECT TO THE INVITATION TO OBSERVERS TO EACH MEETING OF THE BOARD OF GOVERNORS. THE FACT THAT CONSULTATION HAS TAKEN PLACE WITH RESPECT TO THE INVITATIONS TO THE 1979 ANNUAL MEETING OF THE BOARD OF GOVERNORS DOES NOT OBVIATE THE NEED TO FOLLOW 10 THE PROCEDURE OF THE BY-LAWS WITH RESPECT TO THE 1980 ANNUAL MEETING. 11 TWO: THE ESTABLISHMENT AND THE ISSUANCE OF THE REPORT OF THE INFORMAL 12 WORKING PARTY OF GOVERNORS DID NOT AFFECT THE NEED FOR CONSULTATION 13 WITH THE EXECUTIVE DIRECTORS UNDER SECTION 5(B) OF THE BY-LAWS. 14 YOU RECALL THE TERMS OF REFERENCE OF THE INFORMAL WORKING PARTY CON-TAIN THE FOLLOWING SENTENCES: "THE WORKING PARTY WOULD REPORT TO THE 16 CHAIRMAN FOR NEXT YEAR'S ANNUAL MEETINGS IN APPROXIMATELY THREE 17 MONTHS TIME. THE CHAIRMAN WOULD THEN MAKE HIS DECISION TAKING INTO 18 ACCOUNT THIS REPORT AND IN ACCORDANCE WITH THE BY-LAWS."KIND REGARDS. 19 ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD. 20 END OF TEXT 21 BRD /10 WHOI TO BE TRANSMITTED SUBJECT-DRAFTED BY: 1980 Annual Meetings AUTHORIZED BY Ilvame and Signature CLEARANCES AND COPY DISTRIBUTION DEPARTMENT SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH

ZCZC RCOCOB TXE3504 UWS3969 RDA275 AC157 URWA CY TADM 069 DARESSALAAM 69/66 24 0932 Distribution: Mr. Thahane Mr. McNamara

MR ROBERT MCNAMARA WORLDBANK (DELR WORLDBANK)
WASHINGTONDO

REFERENCE YOUR MESSAGES OF 21ST JULY EYE SUGGEST CAREFUL THOUGHT
RE GIVEN TO THE FACT THAT
THE 1
779 CHAIRMAN MENT THROUGH SECTION 5(B) PROCEDURES
AND UPON RECEIVING REQUEST FROM GROUP 77 GOVERNORS
NE SOUGHT ASSISTANCE OF JOINT PROCEDURES COMMITTEE WHICH LED TO
THE INVOLVEMENT

30 M 20 m 23

COL 21ST 1979 5(8) 77

ETAT PAGE 2/16



OF THE 1980 CHAIRMAN STOP CAN A REPEAT PERFORMANCE BE MOW CONTEMPLATED

AMIR JAMAL/MINISTER FOR FINANCE

COL 1989 RD CONTEMPLATED

# **Record Removal Notice**



File Title			Barcode No.	
President Robert McNamara Chronolog	ical files - (outgoing) - Chrons 7	0	Barcoue No.	
Tresident Robert McNamara Chronolog	icai mes - (outgoing) - emons 7		1771980	
Document Date September 8, 1980	Document Type Memorandum			
Correspondents / Participants To: Mr. Anthony IJ. A. Looijen, EDS From: Robert S. McNamara, President				
Subject / Title IBRD Lending Rate				
Exception No(s).				
1   2   3   4	5 6 7 8	9 10 A-C	☐ 10 D ☐ Prerogative to Restrict	
Reason for Removal				
Additional Comments Pending review by/consultation with rele	The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.			
			Withdrawn by Date Shiri Alon Feb 6, 2013	

### ADMINISTRATIVE CIRCULAR

## MANAGEMENT OF THE STAFF RETIREMENT PLAN

The operation of the Staff Retirement Plan is becoming an increasingly important part of the Bank's activities. Today, retirement benefits comprise, after salaries, the single most important element of compensation to staff. The Plan's liabilities now stand at \$940 million, and by the middle of the 1980s they are expected to double. Similarly, the Retirement Fund is growing rapidly, with the present portfolio value of over \$400 million expected to reach \$1 billion by the middle of this decade.

With such growth and added importance, the Pension Fund and Staff Retirement Plan have reached the point where a significant increase in direct supervision by senior Bank management is required. Therefore, effective August 1, 1980, responsibility for management of those activities is being assigned to Mr. K. Georg Gabriel, Vice President, Pension Fund. In his new capacity Mr. Gabriel will also assume the Chairmanship of the Pension Finance Committee. The Staff Retirement Plan Administrator, Mr. B. Holland, and the staff of the Pension Administration and Pension Investment Units will report directly to Mr. Gabriel.



# **Record Removal Notice**



File Title								Barcode No.
President Robert McNamara Chronological files - (outgoing) - Chrons 78						1771979		
Document Date July 15, 1980		Documen Letter	t Type					
Correspondents / Particip To: Presidential Services Divi From: Robert S. McNamara, I	sion, Academy	for Educat	ional De	evelopme	nt			
Subject / Title Search for Executive Vice Pre	sident, Institut	e of Interna	tional E	ducation				
Exception No(s).		No. 10 Person						
√1 □2 □3 □	4 5	□ 6	<b>7</b>	8	9	☐ 10 A-C	☐ 10 D	Prerogative to Restrict
Reason for Removal Personal Information.								
Additional Comments Letter from Gregory B. Votaw	attached.						in according to Info	em(s) identified above has/have been removed ordance with The World Bank Policy on Access remation. This Policy can be found on the World Access to Information website.
			7				Withdr	Shiri Alon Date Feb 6, 2013

JUL 1 0 1980

Dear Mr. Witteveeni

I wish to thank you for bringing to my attention Mr. Nelissen as a possible replacement for Mr. van den Brink on the IFC Advisory Panel.

I have discussed this matter with Moeen Qureshi who has met Mr. Nelissen and is aware of the Interest which you have expressed in this matter. Mr. Nelissen clearly has the background and the necessary experience to make an important contribution to the Advisory Panel. If we were to choose someone from the Netherlands, I can assure you that Mr. Nelissen would be my choice. However, a number of European countries, which have not been represented on the Panel, have expressed interest in seeing one of their eminent nationals included in the Group. I am sure you will agree that it is desirable for an international institution such as IFC to broaden its links with the financial community as much as possible and therefore we are giving consideration to possible names from some of those European countries which for many years have not been represented on IFC's Panel.

I very much appreciate your help in the search for a replacement to Mr. van den Brink who has provided us great wisdom and invaluable advice during his tenure on the Panel. We shall certainly keep you informed when a decision is made on his replacement.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Johannes H. Witteveen Adviser Board of Hanaging Directors Amsterdam Rotterdam Bank Herengracht 595 Amsterdam The Netherlands

MAQureshi:sav July 9, 1980



(11-7	IMPORTANT (PLEASE READ I	MESSAGE FORM (Telegram, Cable, Telex) INSTRUCTIONS BELOW BEFORE TYPING FORM.)  Date: JULY 2 )80						
	Telex No.: 8482790							
0 START 1 HERE TO	MINISTRY OF FINANCE							
		7						
MESSAGE NO	ATTENTION MR. E. MUHLEN, GOVERNOR O	OF THE WORLD BANK. WITH						
4	REFERENCE TO YOUR TELEX OF JULY 1 I AM PLEASED TO INFORM YOU							
5	THAT I HAVE REQUESTED MR. WARREN BAUM, VICE PRESIDENT,							
6	PROJECTS STAFF OF THE WORLD BANK TO UNDERTAKE A THOROUGH							
7	REVIEW OF THE GHANA PALM OIL PROCUREMENT CASE INVOLVING USINE							
8	DE WECKER. MR. BAUM WILL BE IN TOUCH WITH YOU DIRECTLY							
9	WHEN THE REVIEW HAS BEEN COMPLETED.	REGARDS,						
10	ROBERT S. MCNAMARA, PRESIDENT.							
11								
12								
13								
14								
15								
16								
17		BRD / IDA						
18		WD3						
19		Apounts)						
20 END	The state of the s	ARCHINES :						
OF TEXT								
	NOT SUBJECT:	T TO BE TRANSMITTED    DRAFTED BY:						
		Warren C. Baum: rma 3 7/5						
	CLEARANCES AND COPY DISTRIBUTION:	AUTHORIZED BY (Name and Signature):  Robert S. McNamara						
	cc: Mr. Stern Mr. Thalwitz	DEPARTMENT:						
		SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH						

WHITE - Transmittal Conv

DISTRIBUTION: WHITE - File Copy