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THE WORLD BANK
Washington, D.C.

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Washington DC 20433
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McNamara Papers

Maddux Chronological file, 1980 (Jan. - June)

Vol. 19

The World Bank Group
Archives



1772391

A2004-031 Other #: 2

309645B

IPA Chronological files (outgoing) - Chrons 19

DECLASSIFIED

WBG Archives

494/5/68

JUN 30 1980

Dear Mr. Wilkinson:

Thank you very much for your kind letter inviting me to address the 1980 National Conference of Farm Credit Directors in Denver on October 14. The Farm Credit System has played a very significant role in the development of agriculture in the United States and the views of its membership will be undoubtedly important in forming agricultural policy in the decades ahead. I regret very much that I will be unable to be with you to discuss the vital questions of food supply that face the world in the remaining years of this century. My schedule for the period when your conference is planned is extremely tight, as the Bank will be finishing the Annual Meetings in the previous week. Shortly thereafter I shall be away from the United States. Accordingly, I must decline your invitation. I thank you for asking to hear my views on these most important matters.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Donald E. Wilkinson
Governor
Farm Credit Administration
Suite 4000
490 L'Enfant Plaza
Washington, D.C. 20578

JEMerriam:rgw
June 27, 1980

JUN 30 1980

494/5/67

Dear Dr. Hussain:

Thank you for your letter and its warm invitation to address the Association of International Physicians in Toledo on October 17.

I appreciate your thinking of me in this connection and regret having to decline. My final year here at the Bank is going to involve a particularly crowded schedule. I do hope you will understand.

It was very thoughtful of you to write, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. S. Amjad Hussain
President
Association of International Physicians
of Northwest Ohio, Inc.
2600 Navarre Avenue
Toledo, Ohio 43616

JLMaddux:mwm
June 27, 1980

1.1 Assn of Int'l Physicians
Hussain, S.

JUN 30 1980

434/5/66

Dear Rabbi Tanenbaum:

Thank you for your warm invitation to address the National Executive Council of the American Jewish Community in Cleveland on Saturday, October 25.

It was kind of you to ask me, and I regret having to decline. I will be in India at that time.

With warm personal regards, and deep appreciation for all that the Committee has done to support the cause of international development, I am

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Rabbi Marc H. Tanenbaum
The American Jewish Committee
165 East 56th Street
New York, New York 10022

JLMaddux:mwm
June 27, 1980

1.1 Am. Jewish Committee
Tanenbaum, M.

494/5/65

JUN 30 1980

Dear Mr. Nesbitt:

Thank you for your letter and its warm invitation to speak at a seminar sponsored by the Dallas Chapter of Certified Public Accountants.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating seminar.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. E. Nesbitt
Dallas Chapter
Texas Society of Certified Public Accountants
Meadow Park Central V, Suite 114
10300 N. Central Expressway
Dallas, Texas 75231

JLMaddux:mwm
June 24, 1980

1.1 Texas Soc. of Certified Public Accountants
Nesbitt, W.

JUN 30 1980

434/5/64

Dear Mr. Peuler:

Thank you for your warm letter, and the French, German and Italian translations of my address to the University of Chicago which your service activity, World Goodwill, has distributed as an "Occasional Paper."

It is very good of you to send these along to me. As it happens, the World Bank itself originally distributed the address in French, German, Spanish, and Japanese versions (though not in Italian), and would have been happy to share these translations with you had we known you wished to reprint the speech.

In any event, we are delighted that you found the address useful, and are pleased to have these additional translated versions. It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter H. Peuler
Lucis Trust
1, rue de Varenbe 3E
1211 Geneva 20
Switzerland

JLMaddux:mwm
June 27, 1980

h94/5/63

JUN 27 1980

Dear Mr. Cornish:

Thank you for your kind invitation to address the Global Conference on the Future to be held in Toronto next month. As you know, the time is very short, and I regret that my schedule would not permit me to accept your offer. I do, however, very much appreciate your thinking of me, and I want to wish you well in your deliberations on this most interesting and challenging subject.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edward S. Cornish
President
World Future Society
4916 St. Elmo Avenue
Washington, D.C. 20014

JEM:apz

June 26, 1980

494 5/62

JUN 23 1980

Dear Professor Selassie:

Thank you for your letters of June 17th and 19th.

I am pleased to hear that you are working with Howard University's African Studies and Research Program.

Unhappily, the Bank's research and publication program -- like that of almost every institution today -- is caught up in the severe pressures of inflation and budgetary constraints, and I regret that it is not going to be possible to offer you a consultancy to support your proposed research. I do hope you will understand.

It may, however, be possible that we can help in peripheral ways through the sharing of data and background information. It was good of you to write, and please accept my warm best wishes for the success of your work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Bereket Habte Selassie
African Studies and Research Program
Howard University
Washington, D.C. 20059

JLMaddux:mwm
June 23, 1980

4.2 Selassie, B.

494/5/67

JUN 23 1980

Dear Mr. Wray:

Thank you for your letter and its warm invitation to address the International Business Club sometime during the coming academic year.

I appreciate your thinking of me in this connection and regret having to decline. My final year here at the Bank is going to involve a particularly crowded schedule. I do hope you will understand.

It was very thoughtful of you to write, and please accept my best wishes for the continuing success of the Club.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bob Wray
26 Maclean Cres.
Winnipeg, Manitoba
Canada R3T 2N1

JLMaddux:mwm
June 23, 1980

1.1 Int'l Business Club
Wray, B.

494/5/60

JUN 23 1980

Dear Mr. Rajagopal:

Thank you for your letter requesting permission to translate my Address to the Board of Governors of October 2, 1979 into Kannada in abridged form.

You may, of course, do so, and I am enclosing a copy of the full text in English.

It was thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. Rajagopal
State Bank of India
Bangalore City Branch
22, J.C. Road
Bangalore - 560 002
India

JLMaddux:mwm
June 20, 1980

4.17 Rajagopal, P.

494/5/59

JUN 20 1980

Dear Mr. Collier:

Thank you for your post card and its generous comments.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Donald Collier
1102 Ramsey St.
Alexandria, Virginia 22301

JLMaddux:mmm
June 18, 1980

3.1 Collier, D.

494/5/58

JUN 19 1980

Dear Ted:

Thank you for your letter, and its gracious comments.

As you can guess, my final year here at the Bank is going to involve a particularly crowded schedule, and I very much regret having to decline your warm invitation to come out to Detroit and address The Economic Club. I do hope you will understand.

It was very thoughtful of you to write, and please accept my warm best wishes for the continuing growth and success of the club.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Theodore H. Necke, Jr.
President
The Economic Club of Detroit
920 Free Press Building
321 W. Lafayette
Detroit, Michigan 48226

JLMaddux:mwm
June 18, 1980

1.1 Economic Club of Detroit
Mecke, T.

494/5/57

JUN 18 1980

Dear Mr. Orane:

Thank you for your letter graciously renewing an invitation to address the International Business Club sometime during the 1980-81 academic year.

Unfortunately my schedule for the coming year is going to be particularly crowded, and I regret that I will not be able to accept.

It was very generous of you to think of me again in this connection, and please accept my very best wishes for what I am confident will be a stimulating series of programs.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Douglas Orane
14 Charlemont Drive
Kingston 6
Jamaica

JLMaddux:mmm
June 17, 1980

1.1 Harvard Univ.
Orane, D.

494/5/56

JUN 10 1980

Dear Ted:

I have been away on an extended trip to Asia, and I want to thank you for your letter and its invitation, so graciously renewed, to speak to the Davos Symposium. I am delighted to hear that you will be chairing it again next February.

As you know, I have decided to retire from the World Bank at the end of June, next year, when I will have turned 65. One consequence of this is that I am going to have a particularly crowded schedule in the early months of next year, and I very much regret that I am not going to be able to get away to Switzerland during that period. I do hope you will understand.

It was very generous of you to think of me again in this connection, and please accept my warm best wishes for what is sure to be another stimulating series of sessions at Davos under your chairmanship.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon.
Edward Heath, M.B.E., M.P.
House of Commons
London, England

JLMaddux:mwm
June 10, 1980

1.1 European Mgmt. Forum
Heath, T.

JUN 10 1980

494/5/55

Dear Father Healy:

Thank you for your letter and its gracious invitation to participate in the University's symposium next May on Teilhard de Chardin and the unity of knowledge.

It is very good of you and Sarge Shriver to think of me in this connection, and I have read some of Teilhard's work and have found him fascinating. But the truth is that I am just not expert enough in his philosophy to make the kind of contribution to the symposium that it clearly merits. I do hope you will understand.

Please accept my warm gratitude for the invitation, and my best wishes for the success of what promises to be an outstanding intellectual event. In the event you plan later to publish the proceedings, I would very much appreciate your sending me a copy.

Sincerely,

~~(Signed)~~ Robert S. McNamara

Robert S. McNamara

The Reverend Timothy S. Healy, S.J.
President
Georgetown University
Washington, D.C. 20057

JLMaddux:mwm
June 10, 1980

1.1 Georgetown Univ.
Healy, T.

494/5/54

JUN 9 1980

Dear Professor Aljafri:

Thank you for your letter and its generous comments regarding my annual address to the Bank's Board of Governors.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor S. A. Aljafri
University of Samoa
P.O. Box 800
APIA
Western Samoa

JLMaddux:mwm
June 6, 1980

4.8 Aljafri, S.

494/5/53

JUN 9 1980

Dear Mr. Elles:

Thank you for your letter and its warm invitation to participate in the Seminar Program for Princeton's summer interns here in Washington.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alexander J. P. Elles
Summer Intern Coordinator
Princeton University
Office of Career Services
Clio Hall
Princeton, New Jersey 08544

JLMaddux:mmm
June 5, 1980

1.1 Princeton Univ
Elles, A.

JUN 5 1980

434/5/52

Dear Mr. O'Keefe:

Thank you for your letter and for your interest in the Bank's activities.

Under separate cover I am sending along a few booklets describing our work and will have your name added to our mailing list.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John C. O'Keefe
Chief Executive Officer
The Bank of Montecito
1000 State Street
Santa Barbara, California 93101

JLMaddux:mwm
June 4, 1980

4.8 O'Keefe, J.

Annual Report
Rotberg Booklet
1979 Speech
Catalog

494/5/51

MAY 21 1980

Dear Mr. Vondracek:

Thank you for your warm invitation, which arrived here while I was abroad, to address the Foreign Policy Association in New York.

It is an excellent forum, and I very much regret having to decline. The months immediately ahead are particularly crowded ones here at the Bank as we approach the end of our fiscal year, and then prepare for our Annual Meeting.

I do hope you will understand, and please accept my very best wishes for the ongoing success of your outstanding program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. Jon Vondracek
Coordinator of National Affairs
Foreign Policy Association
1800 K Street, N.W.
Washington, D.C. 20006

JLMaddux:mwm
May 20, 1980

1.1 Foreign Policy Assn.
Vondracek, M.

MAY 19 1980

494 / 5 / 50

Dear Mr. Marion:

Thank you for your letter and its warm invitation to participate in a Business and Economics Lecture Series at Missouri Southern State College sometime during the fall or spring semester.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Terry Marion
Chairman, Business and Economics Committee
Missouri Southern State College
Newman & Duquesne Roads
Joplin, Missouri 64801

JLMaddux:mwm
May 16, 1980

1.1 Missouri Southern State College
Marion, T.

MAY 19 1980

494/5/49

Dear Ms. Wistrand:

Thank you for your letter and its warm invitation to give the introductory lecture at the 1980 Stockholm Conference on "Our resources are Women and Men" next September 9th.

I appreciate your thinking of me in this connection and regret having to decline. The Bank's own annual meeting will be taking place later that month and it will not be possible for me to be away from Washington at that time.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Birgitta Wistrand
President
Fredrika-Bremer-Förbundet
Biblioteksgatan 12
111 46 Stockholm
Sweden

JLMaddux:mwm
May 16, 1980

1.1 Fredrika-Bremer-Förbundet
Wistrand, B.

494/5/48

MAY 14 1980

Dear Mrs. Reed:

With the submission of the enclosed papers I would like formally to nominate Mr. Henry D. Owen for a Rockefeller Public Service Award in 1980.

Over the past 25 years Mr. Owen has made many important contributions to the field of international affairs, and in particular to equitable world development -- which is, of course, one of the specific problem areas that the 1980 Awards Program has singled out.

In the papers that follow, I have briefly described some of Mr. Owen's outstanding work in this field.

The following three individuals know this work well, and are particularly competent to comment on it:

Dean Rusk, Professor of International Law,
University of Georgia, Athens, Georgia

Zbigniew Brezinski, National Security Adviser,
The White House, Washington, D.C.

Edward R. Fried, Consultant to the National
Security Council (and former U.S. member
of the Board of Executive Directors of the
World Bank), The White House, Washington, D.C.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Ingrid W. Reed
Rockefeller Public Service Awards
Woodrow Wilson School of Public and
International Affairs
Princeton University
Princeton, New Jersey 08544

JLMaddux:mwm
May 8, 1980

494 5/47

MAY 12 1980

Dear Sir Maurice:

Thank you for your letter, which arrived while I was out of the country, and its warm invitation to participate in the World Fertility Survey Conference in London in the second week of July.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be an important conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir Maurice Kendall
WFS Project Director
World Fertility Survey
International Statistical Institute
35-37 Grovesnor Gardens
London SW1W 0BS
United Kingdom

JLMaddux:mwm
April 14, 1980

1.1 World Fertility Survey Con.
Kendall, M.

494/5/46

MAY 12 1980

Dear Jay:

Thank you for your letter, which arrived while I was out of the country, and its warm invitation to address The President's Event sponsored by the Charleston Area Chamber of Commerce next December.

I appreciate the membership's thinking of me in this connection, and very much regret having to decline. I will be traveling again in December, and am already locked into a heavy schedule of previous commitments.

I do hope you will understand, and please accept my warm best wishes for what will clearly be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
John D. Rockefeller IV
Governor
State of West Virginia
Charleston, West Virginia

JLMaddux:mwm
April 21, 1980

1.1 Charleston Area Chamb. of Comm.
Rockefeller, J.

499/5/45

MAY 12 1980

Dear Mr. Thomas:

Thank you for your letter, which arrived while I was out of the country, and for the copy of the ACDI annual report.

It was very thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Donald H. Thomas
President
Agricultural Cooperative Development
International
201 Continental Building
1012 Fourteenth St., N.W.
Washington, D.C. 20005

JLMaddux:mmm
May 2, 1980

3.1 Thomas, D.

APR 4 1980

494/5/44

~~APR 2 1980~~

Dear Mr. Kaplan:

Thank you for your letter inquiring whether I would be willing to discuss U.S. strategic nuclear policy in connection with your forthcoming book on the subject.

I appreciate the importance of your study and regret having to decline. In my present position as an international civil servant, heading a specialized U.N. agency with 134 member governments, it would be inappropriate for me to comment directly on past or present defense policy issues affecting any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the success of the book.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

If an off-the-record discussion would help you, I would be happy to meet.

Mr. Fred Kaplan
418 A Street, S.E., #4
Washington, D.C. 20003

RMcN

JLMaddux:mwm
April 2, 1980

4.14 Kaplan, F.

MAR 31 1980

494/5/43

Dear Professor Tinbergen:

Thank you for your recent letter, and the Progress Report 2 on the work of the RIO Foundation.

We have looked sympathetically into the question of the Bank's providing financial support for the Foundation's activities in 1980 and 1981, and after a careful evaluation of our own budget stringencies, have reluctantly concluded that we are not going to be able to manage it. I regret this, and do hope that you will understand.

In the current financial climate, research funds are manifestly becoming more difficult to mobilize, and I only wish that our own circumstances were an exception to this near universal phenomenon.

There may, however, be other ways in which we can be helpful in the Foundation's activities: through the provision of relevant data, for example, or possibly through the sharing of conclusions derived from some of our own in-house research. We would, of course, be pleased to do anything we could to assist in this manner.

I appreciate your writing to me, and I hope you will keep me informed on the progress of the Foundation's important work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Jan Tinbergen
Reshaping the International Order (RIO)
P.O. Box 299
3000 Ag Rotterdam
The Netherlands

JLMaddux:mwm
March 26, 1980

2.5 Tinbergen, J.

MAR 31 1980

494/5/42

Dear Dr. McBeath:

Thank you for your letter and its warm invitation to deliver the Hugh R. Leavell Lecture in Geneva on May 8th during the meeting of the World Health Assembly.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating lecture.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. William H. McBeath
Executive Director
American Public Health Association
1015 Fifteenth Street, N.W.
Washington, D.C. 20005

JLMaddux:mwm
March 28, 1980

1.1 American Public Health Association
McBeath, W.

MAR 28 1980

494/5/41

Dear Dr. Rogers:

Thank you for your letter and its gracious invitation to meet informally over lunch with the professional staff of The Robert Wood Johnson Foundation.

It is an attractive prospect, but my problem is that I am faced with a heavy travel schedule abroad over the next three months. If I may, I would like to take another look at the possibility later in the year, and see if it can be managed.

It was good of you to write to me, and please accept my warm best wishes for the continuing success of the Foundation's work.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. David E. Rogers
President
The Robert Wood Johnson Foundation
P.O. Box 2316
Princeton, New Jersey 08540

JLMaddux:mwm
March 27, 1980

1.1 Robert Wood Johnson Fdn.
Rogers, D.

MAR 27 1980

494/5/40

Son Excellence Ahmed Sekou Touré
Président de la République Populaire
Révolutionnaire de Guinée
Conakry

Monsieur le Président,

Je vous remercie vivement de votre lettre du 22 mars que le Ministre de l'Energie et du Konkouré a bien voulu me remettre au cours de notre réunion de lundi dernier. J'ai pris connaissance avec le plus grand intérêt des indications contenues dans votre lettre au sujet du projet intégré du Konkouré et j'ai écouté avec attention toutes les explications complémentaires que le Ministre a bien voulu nous donner sur la haute priorité que la Guinée accorde à ce projet, sur les intentions de financement de plusieurs bailleurs de fonds et sur les démarches déjà entreprises par votre gouvernement auprès d'un certain nombre d'industriels de l'aluminium.

Nous savons le rôle important que l'exploitation des ressources minières du pays peut jouer dans le développement de son économie. Nous sommes conscients que les vastes réserves de bauxite et l'importance du potentiel hydroélectrique de la Guinée justifient l'étude de projets visant à valoriser ces deux ressources. Nous sommes persuadés que la crise de l'énergie et la hausse du prix des produits pétroliers rendront de plus en plus rentable la réalisation d'investissements tels que la construction du barrage de Konkouré. Cependant nous avons tenu à indiquer au Ministre N'Famara Keita les études qui doivent encore être entreprises pour déterminer si ce projet est, dès maintenant, justifié et les problèmes complexes qui devront être résolus pour faire en sorte que l'investissement apporte à la Guinée une contribution économique positive. Nous ne savons pas encore si ces problèmes pourront être effectivement résolus, mais nous ferons tout ce qui est en notre pouvoir pour vous aider à les identifier et les analyser et, si cela est possible, surmonter les difficultés. Mes collaborateurs ont remis au Ministre une note recensant quelques uns de ces problèmes et indiquant la façon dont, nous semble-t-il, ils devront être traités.

C'est dans cet esprit que nous avons accepté de participer à la réunion prévue pour les 29 et 30 avril à Paris, au cours de laquelle les experts guinéens et les représentants des bailleurs de fonds intéressés examineront ensemble les études de factibilité du barrage et de l'usine d'aluminium préparées par EDF

et Alusuisse. Nous espérons vivement que cette réunion nous permettra d'approfondir notre connaissance du dossier, de déterminer les amendements et compléments qui devront être apportés à ces études et d'arrêter les décisions qui devront être prises pour poursuivre la préparation du projet.

Veillez agréer, Monsieur le Président, l'expression de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

le 27 mars 1980

cc: X2) Mr. McNamara's office

Messrs. Thalwitz (WAP); Fuchs (IPD); Cash/de Selliers (IPD);
Bouhaouala (WAP); Cosgrove (WAP); Thiam (WAP);
Gilling (WAP); Palein (WA2); Westebbe (WA2);
Noukelak (WA2); Scanteie (WA2).

Xde la Renaudière:11b

434/5/39

MAR 27 1980

Dear Mr. Wells:

Thank you for your letter requesting that I answer some questions in connection with your doctoral thesis concerning the American attitude to Britain's East of Suez policy.

I appreciate the importance of your study and regret having to decline. In my present position as an international civil servant, heading a specialized U.N. agency with 134 member governments, it would be inappropriate for me to comment directly on past or present foreign policy issues affecting any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the success of your thesis.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C.T. Wells
5 Cleveley Lodge
76 Vine Close
Ramsgate
Kent
CT11 7BJ
United Kingdom

JLMaddux:mwm
March 26, 1980

4.16 Wells, C.

494/5/38

MAR 24 1980

Dear Mr. Giarini:

Thank you for your letter and its gracious invitation to address the General Assembly of your Association at a luncheon or dinner meeting in Geneva on July 1st.

I appreciate your thinking of me in this connection, and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my warm best wishes for what I am confident will be a stimulating meeting this year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Orio Giarini
Secretary General
Association Internationale pour
l'Etude de l'Economie de l'Assurance
18, chemin Rieu
Geneva, Switzerland

JLMaddux:ems
March 20, 1980

494/5/37

MAR 24 1980

Dear Mr. Schwarz:

Thank you for your letter, and its warm invitation to deliver the 1980 Richard Feetham Academic Freedom Lecture in Johannesburg in September.

It is kind of you to think of me, and I regret having to decline. Our own World Bank Annual Meeting will take place at about that time, and it will not be possible for me to leave Washington during that general period.

I do hope you will understand, and it was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael Schwarz
Chairperson Academic Freedom Committee
University of Witwatersrand
Johannesburg 2001, South Africa

JLMaddux:ems
March 21, 1980

494 5/36

MAR 20 1980

Dear Ms. Plack:

Thank you for your letter and its warm invitation to present the Harvard Business School Club's fourth annual Business Statesman Award to Governor Harriman on Thursday evening, May 29th.

I appreciate your thinking of me in this connection, and very much regret having to decline. I will be on a trip abroad at that time.

It was good of you to write, and please accept my best wishes for what is clearly going to be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Elizabeth Plack
Chairman
Harvard Business School
Club of Washington
1522 K Street, N.W.
Washington, D.C. 20005

JLMaddux:ems
March 19, 1980

494/5/35

MAR 18 1980

Dear Mr. Lembersky:

Thank you for your letter and its warm invitation to address the international symposium sponsored by the Weyerhaeuser Company next September 15-17.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. R. Lembersky
Weyerhaeuser Company
Tacoma, Washington 98477

JLMaddux:mwm
March 14, 1980

1.1 Weyerhaeuser
Lembersky, M.

494/5/34

MAR 12 1980

Dear Mr. Brassington:

Thank you for your letter graciously
renewing an invitation to address the Commonwealth
Club of California sometime this summer.

Unfortunately, due to pressures on my
schedule, I will again have to decline. But I
do appreciate your thoughtfulness in writing.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael J. Brassington
Executive Director
Commonwealth Club of California
681 Market Street
San Francisco, California 94105

JLMaddux:mwm
March 12, 1980

1.1 Commonwealth Club
Brassington, M.

MAR 12 1980

494/5/33

Dear Lord Caradon:

Thank you for your letter and its warm invitation to address the Conference on Population and Development in London sometime between October 6 and 17.

I appreciate your thinking of me in this connection and regret having to decline. Our own Annual Meeting takes place here in early October, and it won't be possible for me to leave the city during that general period. I do hope you will understand.

I am pleased to hear that you will be in the U.S. in April, and I would be delighted to see you then.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Lord Caradon, P.C., G.C.M.G., K.C.V.O., O.B.E.
Trematon Castle
Saltash
Cornwall
England

JLMaddux:mwm
March 11, 1980

1.1 Conf. on Population & Dev.
Caradon, H.

494/5/32

MAR 12 1980

Dear Mr. Albert:

Thank you for your letter and its interesting enclosure.

I appreciate having your views, and it was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eddie Albert
719 Amalfi Drive
Pacific Palisades, California 90272

JLMaddux:mwm
March 11, 1980

3.1 Albert, E.

494/5/37

MAR 12 1980

Dear Professor Tinbergen:

Thank you for your letter and its kind invitation to speak at the international symposium sponsored by FEM sometime in the last half of September or early October.

I appreciate your thinking of me in this connection, and regret having to decline. Our own Annual Meeting will take place here during that same general period, and I won't be able to leave Washington at that time.

I do hope you will understand, and please accept my warm best wishes for what is obviously going to be a stimulating series of sessions under your leadership. If the proceedings are to be published, I would be very grateful if you could send me a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor J. Tinbergen
Den Haag
Haviklaan 31
The Netherlands

JLMaddux:mmm
March 10, 1980

1.1 Financial Economic Magazine (FEM) symposium
Tinbergen, J.

694/5/30
MAR 7 1980

Dear Mark:

Thank you for your letter and its warm invitation to address the Advisory Board of the Christian College Consortium's seminar here in Washington on April 19 and 20.

Unhappily, I will have to decline as I will be in Asia at that time.

But, I do appreciate your thinking of me. And may I take this opportunity to thank you for the strong and consistent support you have given multilateral aid over the past several years.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Mark O. Hatfield
United States Senate
Russell Senate Office Building
Washington, D.C. 20510

JLMaddux:mwm
March 7, 1980

1.1 Christian College Consortium
Hatfield, M.

4/9/80

MAR 4 1980

Dear Ms. Kwalwasser:

Thank you for your letter and its warm invitation to speak on the international implications of the energy crisis at the Center for Law in the Public Interest's second conference in Los Angeles on May 31st.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Marsha H. Kwalwasser
Administrative Officer
Center for Law in the Public Interest
10203 Santa Monica Boulevard
Fifth Floor
Los Angeles, California 90067

JLMaddux:mwm
February 29, 1980

1.1 Center for Law in the Public Interest
Kwalwasser, M.

6074/5/28
FEB 29 1980

Dear Mrs. Murray and Dr. Adam:

Thank you for your letter and its warm invitation to speak at the Newcastle '80 Business and Industry Exhibition celebrating Newcastle's 900th Anniversary next September.

I appreciate your thinking of me in this connection and regret having to decline. The Bank's own annual meeting will be taking place here in Washington at the end of that month, and it will not be possible for me to be out of the city at that time.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating event.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Councillor Mrs. M.S. Murray
Lord Mayor, City of Newcastle upon Tyne
c/o Mr. G.N.E. Render
Lord Mayor's Secretary
Civic Centre
Newcastle upon Tyne, NE1 8QJ
England

JLMaddux:mwm
February 28, 1980

1.1 Newcastle '80 Bus. and Ind. Exhibition
Murray, M.

634/5/27

FEB 26 1980

Dear Mr. Astor:

Thank you for your letter and its warm invitation to meet with the Intermediate Technology people, and visit Rugby, in connection with a possible visit to London in May.

Unhappily, it now appears unlikely that I will be able to get to London then, but I will keep your kind invitation in mind and would be happy to accept it next time I am there.

It was good of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
David Astor
9 Cavendish Avenue
London, NW8 9JD
England

JLMaddux:amm
February 25, 1980

1.1 Intermediate Tech. Dev. Group
Astor, D.

494/5/26

FEB 26 1980
FEB 26

Dear Sir Henry:

Thank you for your letter and its warm invitation to address the 24th General Conference of the International Federation of Agricultural Producers in Buenos Aires next November.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Sir Henry Plumb
President
International Federation of Agricultural Producers
1, rue d'Hauteville
75010 Paris
France

JLMaddux:mwm
February 22, 1980

1.1 Int'l Fed. of Agri. Producers
Plumb, H.

494/5/25

FEB 16 1980

Dear Mr. Kwan-shik:

Thank you for your letter and its warm invitation to speak at the Asian Institute for Public Policy's final seminar on population policy issues in October 1980 in Seoul.

I appreciate your thinking of me in this connection and regret having to decline. The Bank's own annual meeting will take place in October here in Washington, and it will not be possible for me to be away from the city during that period. I do hope you will understand.

It was kind of you to write, and please accept my best wishes for what clearly is going to be a very important seminar.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Min Kwan-shik
Director
Asian Institute for Public Policy
390-29, Changsin-dong
Jongro-ku, Seoul
Korea

JLMaddux:mwm
February 15, 1980

1.1 Asian Inst. for Public Policy
Kwan-shik, M.

494/5/24

FEB 16 1980

Dear Mr. Scott:

Thank you for your letter and its warm invitation to accept an award from the Marcus A. Foster Educational Institute at a dinner in Oakland on March 27.

I am grateful to the Institute for this honor and very much regret that travel commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please convey my sincere appreciation to the members of the Institute.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Harry L. Scott
MAFEI Awards Committee
Marcus A. Foster Educational Institute
1212 Broadway, Suite 810
Oakland, California 94612

JLMaddux:mwm
February 15, 1980

1.1 Marcus A. Foster Edu. Inst.
Scott, H.

494/5/23

FEB 16 1980

Dear Dr. Salahuddin:

Thank you for your letter and its warm invitation to address the National Meeting of the Association of Pakistani Physicians in Washington, D.C., on July 5.

I appreciate your thinking of me in this connection, and regret that due to previous commitments I will not be able to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Iftikhar Salahuddin
Secretary
Association of Pakistani Physicians
1067 Professional Drive
Flint, Michigan 48504

JLMaddux:mwm
February 15, 1980

1.1 Assoc. of Pakistani Physicians
Salahuddin, I.

494/5/22

FEB 15 1980

Dear Mr. Ghosh:

Thank you for the copy of your book,
Cost Accounting in Commercial Banking Industry.

It was thoughtful of you to send it
along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arun K. Ghosh
Assistant Director of Research
The Institute of Cost and Works
Accountants of India
12, Sudder Street
Calcutta-700016
India

JLMaddux:mwm
February 13, 1980

3.1 Ghosh, A.

494/5/21

FEB 14 1980

Dear Mr. Shoniker:

Thank you for your letter and its invitation to participate as a plenary speaker to the First Global Conference on the Future, to be held in Toronto July 20-25, 1980.

I appreciate your thinking of me in this connection, and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my warm best wishes for what is clearly going to be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Robert G. Shoniker
Management Resource Group
Suite 210
84 Richmond Street East
Toronto, Canada M5C 1P1

JLMaddux:mwm
February 12, 1980

1.1 World Future Soc.
Shoniker, R.

494/5/20

FEB 11 1980

Dear Ms. Lagesse and Mr. La Fond:

Thank you for your letter and its warm invitation to deliver the keynote address at the American Graduate School of International Management's World Affairs Conference from February 28 to March 1.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Ms. Regina Lagesse
Mr. Charles La Fond
W.A.C. Committee Co-Chairmen
American Graduate School of International Management
Thunderbird Campus
Glendale, Arizona 85306

JLMaddux:mwm
February 8, 1980

1.1 Am. Graduate School of Int'l Mgmt
Lagesse, R.

694/5/19

FEB 5 1980

Dear Dr. Leviton:

Thank you for your letter and its warm invitation to attend a meeting on April 25 and 26 to discuss plans for a series of international conferences on death education.

I appreciate your thinking of me in this connection and regret having to decline. I will be in Asia during that period.

I do hope you will understand, and please accept my best wishes for what will clearly be a valuable discussion.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Dan Leviton
Professor and Director of the
Adults' Health & Developmental Program
University of Maryland
College of Physical, Education, Recreation, and Health
College Park, Maryland 20742

JLMaddux:mwm
February 4, 1980

1.1 Univ. of Maryland
Leviton, D.

694/5/18

FEB 5 1980

Dear Ms. Hofer:

Thank you for your letter and its warm invitation to participate in Bread for the World's Good Friday program in Detroit.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Ms. Carol Hofer
Coordinator
Bread for the World
P.O. Box 1634
Detroit, Michigan 48231

JLMaddux:mmm
February 5, 1980

1.1 Bread for the World
Hofer, C.

494/5/17

FEB 5 1980

Dear Ms. Pearson:

Thank you for your letter and its warm invitation to visit the University of Pennsylvania for three days during this semester or next fall, and participate in the Fellowship Program.

It is a very enticing prospect, but unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please convey to the Advisory Committee members my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Lori A Pearson
Chairman, Fellowship Program
Office of Student Life
Second Floor
Houston Hall CM
University of Pennsylvania
Philadelphia, Pennsylvania 19174

JLMaddux:mwm
February 4, 1980

1.1 Univ. of Penna.
Pearson, L.

6945/16

FEB 5 1980

Dear Dr. Gregorian:

Thank you for your letter transmitting Ms. Pearson's warm invitation on behalf of the University of Pennsylvania's Fellowship Program to visit the campus for three days sometime during this semester or next fall.

As attractive as that proposal is, I have had to write to Ms. Pearson and explain that the pressures on my schedule here, compounded by necessary travel to our developing member countries, just does not make it possible for me to accept.

I do hope you will understand. It was very good of you to think of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Vartan Gregorian
Office of the Provost
University of Pennsylvania
Philadelphia, Pennsylvania 19104

JLMaddux:mwm
February 4, 1980

1.1 Univ. of Penna.
Gregorian, V.

494/5 1/15

JAN 31 1980

Dear Mr. Smith:

Thank you for your letter and its warm invitation to speak to the Undergraduate Political Science Association sometime in the near future.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for the Association's series of programs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael E. Smith
Lecture Committee
Department of Political Science
The University of Michigan
5602 Haven Hall
Ann Arbor, Michigan 48109

JLMaddux:mwm
January 30, 1980

1.1 Univ. of Michigan
Smith, M.

494/5/14

JAN 30 1980

Dear Bill:

Thank you for your letter and its warm invitation to address the centenary meeting of British ORT at Guild Hall in London on May 19.

I appreciate your thinking of me -- it is clearly an important forum -- and very much regret having to decline. The problem is that I will have returned here from a scheduled trip to Asia just the week before, and simply won't be able to leave Washington again so soon.

I do hope you will understand, and please accept my best wishes for what will clearly be an impressive evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. William Haber
Advisor to the Executive Officers
Professor of Economics
The University of Michigan
Ann Arbor, Michigan

JLMaddux:mmm
January 30, 1980

1.1 ORT
Haber, W.

494/5/13

JAN 29 1980

Dear Lord Houghton:

Thank you for your warm letter which has just reached me upon my return from Africa.

As matters stand just now, I have no plans to be in London this year, but I would be interested to meet with British Parliamentarians concerned over the population issue the next time I am there.

I would be delighted to meet with you here in Washington, though as it happens I will be in Asia on April 29. Please let me know the next time you plan to be in Washington so that we can have a chat.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Lord Houghton of Sowerby, C.H.
110, Marsham Court
London, SW1P 4LA
England

JLMaddux:mwm
January 29, 1980

1.1 British Parliamentary Group on Population & Dev.

40415/12

JAN 28 1980

Dear Mr. Halstead:

I have just returned from a trip to Africa, and I want to thank you for your thoughtful letter, and its enclosures, on the UNISAT project.

You are, of course, right that modern communication technology has the potential of reaching millions of people in the developing world with useful information.

We have ourselves undertaken studies in the Bank on the cost effectiveness of using communication media in education systems in our developing member countries, and we are applying the lessons of that research in suitable projects. As you may find the data of some interest, I am sending you under separate cover two volumes of our published working papers on case studies involving the use of radio in education projects.

But the truth is, I am afraid, that we in the Bank do not have the requisite experience in the news business to comment professionally on the UNISAT proposal. It just lies outside the scope of our activities.

I do hope you will understand, and will accept my personal best wishes for the success of your endeavors. It was good of you to write to me.

Sincerely,
(Signed) Robert S. McNamara
Robert S. McNamara

Mr. William S. Halstead
Chairman Pro Tem
Unitel International Television Foundation
22210 Victory Boulevard
Suite D-102
Woodland Hills, California 91367

CWeiss/JLMaddux:nwm
January 24, 1980

494/5/191

JAN 28 1980

Dear Monsieur Giscard d'Estaing:

Thank you for your letter and the copy
of your article, Le financement de l'industrialisation
mondiale.

It was very good of you to send it along,
and I appreciate having your views.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

M. Olivier Giscard d'Estaing
5, rue de Logelbach
75017 Paris
France

JLMaddux:mmm
January 24, 1980

e
3.1 Giscard d'Estaing, O.

494/5/10

JAN 15 1980

Dear Mr. Sprouse:

Thank you for your letter and its warm invitation to deliver the keynote address at the AGC's annual convention in Honolulu on March 22.

I appreciate your thinking of me in this connection and regret that due to previous commitments for that period I will not be able to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. M. Sprouse
Executive Vice President
The Associated General Contractors of America
1957 E Street, N.W.
Washington, D.C. 20006

JLMaddux:mwm
January 14, 1980

1.1 Assoc. Gen. Contractors of Am.
Sprouse, J.

494/5/9

JAN 15 1980

Dear Mr. Mullen:

Thank you for your letter and its warm invitation to speak at the National Newspaper Association's Government Affairs Conference here in Washington next March.

I appreciate your thinking of me in this connection and regret that due to previous commitments for that period I will not be able to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William G. Mullen
Executive Vice President
National Newspaper Association
Suite 400
1627 K Street, N.W.
Washington, D.C. 20006

JLMaddux:mwm
January 14, 1980

1.1 Nat'l Newspaper Assoc.
Mullen, W.

494/5/18

JAN 14 1980

Dear Ms. Fraser:

Thank you for your note on our new booklet,
Recognizing the "Invisible" Woman in Development:
The World Bank's Experience.

I am delighted to hear that you find it
useful.

We will promote it from here as well, and
let us hope it does some real good in the international
development community at large.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Arvonne S. Fraser
Coordinator
Office of Women in Development
Department of State
Agency for International Development
Washington, D.C. 20523

JLMaddux:mwm
January 11, 1980

3.1 Fraser, A.

cc: Mr. Merriam
Mrs. Scott

494/5/7

JAN 14 1980

Dear Mr. Pandit:

Thank you for sending along the Journal of the Indian Merchants' Chamber with the excerpts from my UNCTAD address.

It was very thoughtful of you to do so.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ramu Pandit
Secretary
The Indian Merchants' Chamber
76, Veer Nariman Road
Churchgate, Bombay 400 020
India

JLMaddux:mwm
January 11, 1980

4.17 Pandit, R.

494/5/6

JAN 9 1980

Dear Mr. Minister:

Thank you for your letter and its warm invitation to attend, in the Netherlands, the final meeting of the Independent Commission on International Development Issues on May 16, and the public meeting on May 17.

It is good of you and Chairman Brandt to invite me, and I do hope to attend. It may, however, prove difficult to arrange as I will be returning to Washington from Asia just that same week.

In any event, I do look forward to seeing you in Arusha.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
J. de Koning
Minister for Development Cooperation
Ministry of Foreign Affairs
The Hague
The Netherlands

JLMaddux:mwm
January 8, 1980

2.5 de Koning, J.

494/5/5

JAN 8 1980

Dear Dr. Kleinjans:

Thank you for inviting the World Bank to participate in the East-West Center's Pacific Islands Conference, March 26-29. I regret I shall not be able to attend personally, however, the Bank would be pleased to send a representative. I have asked Andreas C. Tsantis, in charge of the Bank's lending in this region to attend.

Wishing you every success with the Conference and other activities of the Center in the coming year, I am,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Everatt Kleinjans
President
The East-West Center
Center for Cultural and Technical Interchange
between East and West, Inc.
1777 East-West Road
Honolulu, Hawaii 96848

JEMerriam:rgw
January 8, 1980

bcc: Mr. S. Shahid Husain
Mr. Tsantis

494/5/4

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

January 4, 1980

Dear Hardy:

Thank you for your letter and the transcript of the panel discussion on Energy, and the edited version of my remarks, as well as your overall introduction.

I have been out of the city recently, but now have had a chance to review the material. Enclosed please find the introduction, and my part of the discussion. I have made a few minor adjustments in what were, essentially, informal oral comments on a very complicated issue.

I look forward to receiving a copy of the published proceedings in Engineering and Science.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Hardy C. Martel
Office of the Secretary
California Institute of Technology
Pasadena, California 91125

JLMaddux:RSMcNamara:js

494/5/3

JAN 4 1980

Dear Gene:

Thank you for sending me a copy of your interesting remarks to the Washington Chapter of the Institute of Internal Auditors.

You raised some very important issues, and I hope the professional auditors were listening closely.

With best wishes for the new year,
I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eugene M. Zuckert
Zuckert Scoutt & Rasenberger
888 17th Street, N.W.
Washington, D.C. 20006

JLMaddux:mwm
January 3, 1980

3.1 Zuckert, E.

494/5/2

JAN 4 1980

Dear Mr. Marsh:

Thank you for your letter requesting
300 copies of my address at the University of
Chicago.

These copies are being sent to you
gratis under separate cover, and we will be
happy to send more if you feel you can use
them.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Clinton M. Marsh
Interim Executive
The Synod of the South
United Presbyterian Church
Suite 217 (Building C)
1001 Virginia Avenue
Atlanta, Georgia 30354

JLMaddux:mwm
January 3, 1980

4.8 Marsh. C.

cc: Mr. Chih

494/5/1

JAN 4 1980

Dear General Schmueckle:

Thank you for your letter requesting a handwritten statement from the files that relates to some aspect of my former NATO responsibilities.

It has taken some time to look into this, and I find that no such handwritten statement is available. I enclose, however, a typescript of a public statement I made on April 3, 1967 which deals with the first meeting of the then newly established NATO Nuclear Planning Group.

I consider that the establishment of that group was a significant development in the evolution of NATO, and hope that you will find the statement of some historical interest.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

General Gerd Schmueckle, GE A
Deputy Supreme Allied Commander Europe
7010 SHAPE/Belgium

JLMaddux:mmm
January 3, 1980

2.5 Schmueckle, G.