World Bank Procurement Framework & Business Opportunities
The World Bank Group operating model

- Comprises 5 institutions
- Collectively, all 5 institutions are known as the “World Bank Group”

WORK WITH GOVERNMENTS

1. International Bank for Reconstruction and Development (IBRD)
   - Financing for middle-income developing countries
2. International Development Association (IDA)
   - Financing for low-income developing countries

Together IBRD and IDA are known as the “World Bank”

WORK WITH PRIVATE SECTOR

3. International Finance Corporation (IFC)
   - Investment and advisory services to encourage private-sector development
4. Multilateral Investment Guarantee Agency (MIGA)
   - Political risk insurance and credit enhancement guarantees

TRIBUNAL

5. International Centre for Settlement of Investment Disputes (ICSID)
   - International arbitration of investment disputes
**World Bank Goals**

1. End extreme poverty
2. Promote shared prosperity

**IPF WHAT DOES IT DO?**
Provides IBRD loans, IDA credits and grants and guarantee financing to governments

$239 billion total World Bank commitments FY22

1,793 projects worldwide

**IPF WHAT DOES IT FUND?**
Activities that create the physical & social infrastructure necessary to reduce poverty and create sustainable development

146 countries
Portfolio
Areas of spend worldwide FY22

TOTAL SPEND = US$ 18 Bn

- Transportation
- Water, Sanitation & Waste Management
- Health
- Public Administration
- Energy & Extractives
- Agriculture, Fishing & Forestry
- Social Protection
- Industry, Trade & Services
- Information & Communications Technologies
- Others

DATA SOURCE: Prior & Post Reviewed contract awards – Procurement App. per January 17, 2023
2022 Global commitments by region

- Latin America and the Caribbean: 11%
- Sub-Saharan Africa: 40%
- Middle East and North Africa: 6%
- Europe and Central Asia: 13%
- South Asia: 18%
- East Asia and the Pacific: 12%
## FY22 Top 10 Procuring Borrowers

<table>
<thead>
<tr>
<th>RANK</th>
<th>COUNTRY</th>
<th>CONTRACT VALUE (USD)</th>
<th>% OF TOTAL VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Argentina</td>
<td>1,877,531,788</td>
<td>10.59%</td>
</tr>
<tr>
<td>2</td>
<td>India</td>
<td>1,220,043,211</td>
<td>6.88%</td>
</tr>
<tr>
<td>3</td>
<td>Bangladesh</td>
<td>1,177,663,276</td>
<td>6.64%</td>
</tr>
<tr>
<td>4</td>
<td>Vietnam</td>
<td>734,757,575</td>
<td>4.14%</td>
</tr>
<tr>
<td>5</td>
<td>China</td>
<td>609,221,528</td>
<td>3.44%</td>
</tr>
<tr>
<td>6</td>
<td>Mozambique</td>
<td>519,565,823</td>
<td>2.93%</td>
</tr>
<tr>
<td>7</td>
<td>Ethiopia</td>
<td>484,593,100</td>
<td>2.73%</td>
</tr>
<tr>
<td>8</td>
<td>Pakistan</td>
<td>393,745,992</td>
<td>2.22%</td>
</tr>
<tr>
<td>9</td>
<td>Democratic Republic of Congo</td>
<td>368,146,243</td>
<td>2.08%</td>
</tr>
<tr>
<td>10</td>
<td>Indonesia</td>
<td>345,196,472</td>
<td>1.95%</td>
</tr>
</tbody>
</table>

DATA SOURCE: Prior & Post Reviewed contract awards - FinanceOne as of January 17, 2023
### FY22 Top 10 Supplier Countries

<table>
<thead>
<tr>
<th>RANK</th>
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<th>CONTRACT VALUE (USD)</th>
<th>% OF TOTAL VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>China</td>
<td>2,824,863,222</td>
<td>15.93%</td>
</tr>
<tr>
<td>2</td>
<td>India</td>
<td>1,810,049,629</td>
<td>10.21%</td>
</tr>
<tr>
<td>3</td>
<td>Argentina</td>
<td>976,139,430</td>
<td>5.51%</td>
</tr>
<tr>
<td>4</td>
<td>Vietnam</td>
<td>739,020,985</td>
<td>4.17%</td>
</tr>
<tr>
<td>5</td>
<td>United States</td>
<td>648,521,290</td>
<td>3.66%</td>
</tr>
<tr>
<td>6</td>
<td>Türkiye</td>
<td>513,720,361</td>
<td>2.90%</td>
</tr>
<tr>
<td>7</td>
<td>Switzerland</td>
<td>511,424,360</td>
<td>2.88%</td>
</tr>
<tr>
<td>8</td>
<td>Bangladesh</td>
<td>450,605,921</td>
<td>2.54%</td>
</tr>
<tr>
<td>9</td>
<td>Indonesia</td>
<td>352,382,877</td>
<td>1.99%</td>
</tr>
<tr>
<td>10</td>
<td>Ethiopia</td>
<td>319,400,936</td>
<td>1.80%</td>
</tr>
</tbody>
</table>

DATA SOURCE: Prior & Post Reviewed contract awards - FinanceOne as of January 17, 2023
## FY22 Top 10 Consulting Services Supplier Countries

<table>
<thead>
<tr>
<th>RANK</th>
<th>COUNTRY</th>
<th>CONTRACT VALUE (USD)</th>
<th>% OF TOTAL VALUE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>India</td>
<td>132,118,114</td>
<td>5.94%</td>
</tr>
<tr>
<td>2</td>
<td>Mongolia</td>
<td>114,248,352</td>
<td>5.14%</td>
</tr>
<tr>
<td>3</td>
<td>China</td>
<td>62,364,949</td>
<td>2.81%</td>
</tr>
<tr>
<td>4</td>
<td>Indonesia</td>
<td>60,562,548</td>
<td>2.72%</td>
</tr>
<tr>
<td>5</td>
<td>France</td>
<td>59,571,682</td>
<td>2.68%</td>
</tr>
<tr>
<td>6</td>
<td>United Kingdom</td>
<td>58,610,044</td>
<td>2.64%</td>
</tr>
<tr>
<td>7</td>
<td>Bangladesh</td>
<td>50,111,280</td>
<td>2.25%</td>
</tr>
<tr>
<td>8</td>
<td>Mozambique</td>
<td>46,326,119</td>
<td>2.08%</td>
</tr>
<tr>
<td>9</td>
<td>United States</td>
<td>42,658,193</td>
<td>1.92%</td>
</tr>
<tr>
<td>10</td>
<td>Burkina Faso</td>
<td>41,129,330</td>
<td>1.85%</td>
</tr>
</tbody>
</table>

DATA SOURCE: Prior & Post Reviewed contract awards - FinanceOne as of January 17, 2023
Why bid on Bank-funded contracts?

- Billions of dollars worth of business
- Opportunities to work globally
  - Opportunities to enter developing markets
- Equal opportunity & fair treatment
  - Certainty of process & high standards of integrity
  - High certainty of payment
- Variety of contract sizes
  - Opportunities suitable for SMEs to large multinationals
- Wide variety of sectors
  - Demand for variety of specializations
How to identify contract opportunities

WHERE TO FIND INFORMATION

Website
World Bank website

Procurement notices
Website: UN Development Business lists international development tenders

The Finance Data Reporting Interface
Real time data covering World Bank portfolio of projects, procurements and finance

Procurement App
Data on all major contracts awarded in World Bank investment projects

Country Partnership Frameworks
Each country’s key objectives and development results agreed with the Bank

Monthly Operational Summary
Monthly reports on the status of projects in the Bank’s procurement pipeline

Project Documents
Documents and reports covering individual projects

Procurement plan
Procurement plans for individual projects
Steps in identifying contract opportunities

Identifying projects of Interest

- determine country and/or sector of interest
- “Overview” tab / “Strategy” tab / select “CPF”

Viewing procurement plans to identify planned procurement and timing under the project

- go to [www.projects.worldbank.org](http://www.projects.worldbank.org)
- select “browse by country” choose country
- under “Projects” tab, select the project of interest
- under “Procurement” tab select “Plans” to view latest plan
- under “Procurement” tab select “Notices” to view notices
Steps in identifying contract opportunities

Viewing procurement notices by country or sector
- go to www.projects.worldbank.org
- select the “Procurement” tab
- select “browse by country” (or sector) choose (country or sector)
- select the “country/sector of interest”
- view list of notices and select notice of interest
Welcome to Finances One: the WBG digital platform that provides our clients and partners access to public financial data from across all WBG entities in one place. The latest published financial statements are now available. Moreover, we recently published the historical IBRD and IDA Balance Sheets and Income Statements data.

Open Finances
Open Finances makes World Bank Group's financials available for everybody to explore. For free and open access to global development data open data go to data.worldbank.org.

Open Financial Data
Loans and Credits | Financial Reporting | Shareholder Equity | Other Datasets
Procurement | Projects | Budget | All Datasets
Project Procurement Application

Contracts by Sector

Contracts by Region

Top Suppliers

Top Supplier Countries
Preparing a proposal

- Attend pre-proposal briefing - if indicated in the bidding documents
- Fully address all the requirements
- Emphasize your methodology for delivery – innovate if you can
- Propose a strong project manager and experienced experts
- Cite relevant technical and regional experience similar to the project – the more significant and similar the better
- Involve in-country partners where possible, consider joint ventures
- Don’t deviate from standard bidding document forms and conditions
- Conditions or qualifications can lead to rejection
Preparing a proposal (continued)

- If in doubt, get official clarification - if any provision of the bidding document is unclear seek clarification from the purchasing agency.
- Carefully review qualification and evaluation criteria and use these to help writing the content and detail of your bid.
- Submit a professional proposal that is:
  - comprehensive (covers all information requested)
  - includes all supporting documents
  - signed by an authorized individual
  - submitted before the deadline
VISION

“Procurement in Investment Project Financing supports Borrowers to achieve value for money with integrity in delivering sustainable development”

WORLD BANK’S CORE PROCUREMENT PRINCIPLES

- Fairness
- Value for money
- Economy
- Transparency
- Efficiency
- Integrity
- Fit-for-Purpose
World Bank Procurement Framework

**BEFORE**

- One size fits all
- Limited options, very prescriptive
- Fraud and Corruption seen as primary challenge
- Mixed capacity - clients, suppliers and Bank
- Arms-length approach to markets
- Primary focus on selection phase

**AFTER**

- Key focus on results
- Fit-for-purpose approach as enabler of value-for-money
- Flexible, risk-based decision-making
- Early, proactive market engagement
- Capacity building
- Dynamic risk management, enhanced integrity, fairness and transparency
- Increased focus on contract management
Environmental & Social (ES) Risk management

- Bank supports infrastructure development US$114 billion globally which includes a significant volume of civil works contracts
- Multiple global initiatives and organizations emphasize sustainable infrastructure with very similar approaches
- Bank has developed specific policies to manage Environmental and Social (ES) risks, with additional requirements for large civil works
- Such risks include:
  - resettlement
  - labor force influx
  - community health and safety
  - occupational accidents
  - environmental protection
  - sexual exploitation and abuse (SEA) and sexual harassment (SH)
Environmental & Social (ES)
Relevance for procurement

- Bank’s ES policies are a cornerstone of the World Bank’s approach to ensure strong protections for people and for the environment.
- Bank’s policies require ES risks to be assessed and addressed through specific ES instruments (e.g., Environmental and Social Management Plans).
- Many ES risks must be managed by the contractor building the infrastructure – so the Bank has integrated ES considerations throughout the procurement process e.g.:
  - specification and KPIs
  - contractor’s Code of Conduct
  - ES reporting
  - contractors ESMPs regularly updated
  - contract variations to address ES risks
  - role of engineer to oversee implementation
  - contractual remedies
Protecting vulnerable communities
Sexual Exploitation and Abuse/Sexual Harassment (SEA/SH)

- Gender-based Violence (GBV):
  - affects 1 in 3 women in their lifetime
  - entails significant social and economic costs estimated at 3.7% GDP

- SEA/SH incidents have occurred in Bank-financed projects - perpetrated by contractors’ personnel against community members

- The Bank’s new SEA/SH measures apply to large Works contracts classified as high-risk SEA/SH

- New Bank remedy - 2 years “disqualification” for non-compliance with GBV obligations; after which strengthened qualifications must be demonstrated
Links to useful information

World Bank’s Procurement Regulations for IPF Borrowers

Standard Procurement Documents (SPD) templates

Guidance on SPDs

Guidance on finding business opportunities

Guidance on how to complain

Video: World Bank Procurement – how to bid
Identifying opportunities - links

World Bank website
https://www.worldbank.org/

International development procurement notices (UNDB)
https://devbusiness.un.org/

FinancesOne
https://financesapp.worldbank.org/

Procurement App

Country Partnership Frameworks

Monthly Operational Summary

Project Documents

Procurement plans
# World Bank procurement contacts

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