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Washington, D.C.

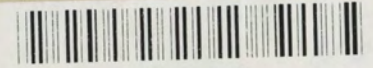
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McNamara Papers

Maddux Chronological file, 1971 (Jan - Aug:)

The World Bank Group
Archives



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President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 05

5

DECLASSIFIED

WBG Archives

489/6/126

AUG 9 1971

Dear Dean Grayson:

I was pleased to hear that you had such a good response to the invitation to discuss the design of the new Business School, and I appreciate your thinking of me in connection with the second meeting to be held on August 23. Unfortunately I will be away during that period, but I do want to express my best wishes for a successful outcome of your deliberations.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dean C. Jackson Grayson, Jr.
Southern Methodist University
School of Business Administration
Dallas, Texas 75222

lnt

489/6/725

AUG 9 1971

Dear Miss Rothe and Mr. Trauberman:

Thank you for your kind invitation to contribute to your school yearbook, and comment on your question: "What ideals or attitudes do you think we should keep in mind as we leave high school?"

That is, of course, a very tall order, and a rather unique one in an age in which the younger generation is -- not altogether without reason -- somewhat weary of advice from their elders.

I am afraid I won't hazard any advice. But if you think the enclosed brief comments are appropriate for your purposes, you certainly may use them. I appreciate your writing to me, and I am sure that that the 1972 edition of EMBERS will be something special.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Miss Laurie Rothe and
Mr. Jeffrey Trauberman
Co-Editors of EMBERS
Wayne Valley Senior High
551 Valley Road
Wayne, N.J. 07470

JLM:lmt

40/10/12

One cannot choose the era one lives in, but one can choose to do something creative to contribute to it. There is little doubt that future historians will see the last three decades of this century as one of those central hinges in history when the entire international community was confronted with both immense opportunities and unprecedented problems. The essential nature of both is the same. It is summed up in the word *Development*.

What we do -- or fail to do -- during the next 30 years will determine the nature of life for billions of people in the next century. Ironically, we in many respects have more options over their future than they will have over their own present. The most serious problems they will inherit will in large measure be the problems we have allowed to go unsolved: the population problem, the widening gap between the rich nations and the poor nations, the mounting assault on the environment, and the corrosive effect of poverty on the quality of human life.

No one can promise that the next three decades will be comfortable ones. But comfort is a poor substitute for the opportunity to contribute to mankind's future. Young men and women today have that opportunity -- a greater, more decisive opportunity than any previous generation in history. I, for one, believe they will accept it, and find immense personal satisfaction in turning its potential into reality.

Robert S. McNamara

489 / 6 / 124

AUG 9 1971

Dear Mr. Trooboff:

Thank you for your letter inviting me to participate in your meeting on October 7 to discuss "Applying the International Law of War and Individual Responsibility in the Indo-China Conflict."

I appreciate your thinking of me but I am afraid I must respectfully decline. The problem is that in my present position as an international civil servant, in charge of a specialized agency of the United Nations with 116 member countries, it simply would not be appropriate for me to discuss the political or military problems either within or between any of these member countries, including my own. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter D. Trooboff
The American Society of
International Law
2223 Massachusetts Avenue, N.W.
Washington, D.C. 20008

JIM: lmt

489/6/123

AUG 6 1971

Dear Mr. Starkey:

Thank you for your letter regarding the Underwater Art Center. While it is an intriguing idea, the project itself is outside the purview of the World Bank and I am afraid I can offer no very useful advice. I do want to wish you however, every success with your imaginative endeavor.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alexander Starkey
POB 529
Canal Station
New York, N.Y. 10013

JLM: lmt

489 / 6 / 122

AUG 5 1971

Dear Mr. Wellhausen:

Thank you for your kind invitation to attend the inauguration of CIMMYT's new headquarters facilities on September 21.

I appreciate your thinking of me, but regrettably I must decline since that is the period immediately before the Bank's Annual Meeting, and is a particularly busy time here. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. E. J. Wellhausen, Director General
Centro Internacional de Mejoramiento
de Maiz y Trigo
Londres 40, Mexico 6, D.F.

LMT

489 / 6 / 121

August 2, 1971

Dear Mr. Maheu:

I am deeply grateful for your warm invitation to attend the special commemorative ceremonies of Unesco's twenty-fifth anniversary on November 4th and 5th this fall.

It will mark a quarter century of service to the international community, and the World Bank - which greatly values its relationship with your Organization - would be delighted to be represented at these ceremonies.

I genuinely regret that my own travel commitments will not permit me to be in Paris on those dates personally, but I am directing that a senior colleague of mine be there to extend, both on my own and the entire Bank's behalf, the hearty congratulations which Unesco so fully deserves.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Rene Maheu, Director-General
United Nations Educational,
Scientific and Cultural Organization
place de Fontenoy
Paris 7^e, France

RHDemuth/RSMcNamara:jk

489/6/120

AUG 2 1971

Dear Professor Lahbabi:

Thank you so much for the copy of the book you sent me by the hand of William Clark, and especially for its kind inscription.

I hope you enjoyed your visit to the Bank, and were able to see the efforts we are making as your partners "to bury under-development throughout the world".

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor M. Lahbabi
Faculte de Droit
Universite Mohammed V
Avenue Moulay Cherif
Rabat, Morocco

WDClark:sf

489/6/119

JUL 30 1971

Dear Father Raynor:

Thank you for inviting me to attend your symposium on Vietnam and United States Policy on September 27.

I am afraid however that I must decline. There are two problems. One is that the World Bank's Annual Meeting will be in session at that time. The other is that as an international civil servant and the head of a specialized agency of the United Nations, with 116 member countries, I am afraid it would simply be inappropriate for me to comment on the policies of any one member country, including my own. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Father John P. Raynor, S.J.
President, Marquette University
615 North Eleventh Street
Milwaukee, Wisconsin 53233

LMT

489 / 6 / 118

JUL 30 1971

Dear Mr. Kahn:

Thank you for your renewed invitation to speak at the Yale Political Union this fall.

The difficulty is that my schedule here includes a number of travel commitments to our developing member countries, and I am afraid I must regretfully decline once more. I do appreciate your thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter J. Kahn, President
The Yale Political Union
7 Birch Hill Drive
West Hartford, Connecticut 06107

LMT

489 / 6 / 17

July 30, 1971

Dear Lord Robbins:

I have read your letter of July 20 describing the plans for the new L.S.E. Library with great interest. I know very well, from the international staff here, just how much the School has meant to scholars all over the world, and I am sure the Library addition will be of great importance.

However I am afraid the Bank Group is not able to make any significant grant to a project like this. We have had to make it a rule not to be patrons on any large scale, and particularly not in the industrialized countries. The resources of which we are trustees are applied solely to the development of the poorer countries, whose needs far outrun what we and our partners can supply.

I am sorry to send a disappointing answer to an appeal of such merit from someone for whom I have such respect.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lord Robbins
The London School of Economics
and Political Science
Houghton Street, Aldwych
London, W.C.2, England

WDClark:jk

July 27, 1971

489 / 6 / 176

Dear Lord Polwarth:

Thank you for your cordial letter. I too regret that circumstances prevented my visiting the University of Aberdeen, and receiving an honorary degree. It was very generous of the University to offer the award, and the more so to suggest that it might be bestowed at some more mutually convenient time in the future.

Please convey to the Principal, and to the others concerned, my deep gratitude. I am, of course, particularly grateful to you for your kindness in repeating the invitation to me at the Copenhagen meeting.

I look forward to seeing you at the meeting this fall in Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Lord Polwarth, T.D., D.L.
Bank of Scotland
The Mound
Edinburgh EH1 1YZ, Scotland

JLM:RMcN:mss

489 / 6 / 115

JUL 27 1971

Dear Mr. Anderson:

Thank you for your letter inviting me to give the 1972
George A. Miller Lecture on Inter-American Affairs next spring.

I am honored that you should think of me, but the fact is
that the heavy pressure of business here and a full schedule
of travel commitments to our developing member countries, makes
it necessary to restrict my outside speaking chiefly to official
Bank functions. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gerald H. Anderson
President, Scarritt College
for Christian Workers
Nashville, Tennessee 37203

LMT

JUL 27 1971

489 / 6 / 115

Dear Professor Seo:

Thank you for your letter inviting me to speak before a joint meeting of the Hawaii professional associations.

Although I would enjoy accepting such an attractive invitation, the pressure of business here, and a heavy schedule of travel commitments to developing member nations have forced me to restrict my outside speaking mainly to official World Bank functions. I hope you will understand.

If, however, you would perhaps be interested in having one of my senior colleagues as a speaker, let me know and I will be happy to pursue that possibility.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor K. K. Seo
Department of Business Economics
and Quantitative Methods
College of Business Administration
University of Hawaii
2500 Campus Road
Honolulu, Hawaii 96822

LMT

489 / 6 / 1974

JUL 27 1971

Dear Jack:

While I fully support the objectives of the new Institute, and hope that you will be able to deal effectively with the massive and critical problems involved, I must regretfully decline your warm invitation to become a member of the Board of Directors. I am very pleased to have been invited, but I feel that it would be better as an international civil servant if I were to encourage the effort from the sidelines, rather than serve in an official capacity. I do hope you will understand, and I wish your efforts every possible success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jack Raymond, President
International Institute for
Environmental Affairs
600 Fifth Avenue
New York, N.Y. 10020

JLM:lmt

489 / 8 / 113

JUL 20 1971

Dear Mr. Bennett:

Thank you for your letter.

While I appreciate the importance of your study, I am afraid that in my current position as an international civil servant presiding over a specialized agency of the United Nations with 116 member countries, it simply would not be appropriate for me to discuss the political affairs of any of these countries, including my own. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George Milton Bennett
Box 513
Green Mountain Falls, Colorado 80819

LMT

489 / 6 / 1972

JUL 20 1971

Dear Mr. Melvin:

Thank you for your letter inviting me to be the luncheon speaker at your seminar on August 6 during which you will be discussing the international aspects of banking as affected by Federal Government policies.

I appreciate your thinking of me, but since the World Bank is an international organization with 116 member countries, and a specialized agency of the United Nations, I do not feel it would be appropriate for me, as an international civil servant, to comment on the policies of any one member country. I hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Donald J. Melvin, General Counsel
The Washington Seminars for Bank Executives
Carter H. Colombe Associates, Inc.
Suite 415, 1225 Connecticut Avenue, N.W.
Washington, D.C. 20036

LMT

489 / 6 / 111

JUL 9 1971

Dear Mr. Cross:

Thank you for your kind letter inviting me to contribute an article to the inaugural issue of your new journal Business and Society Review.

I appreciate your thinking of me, but unfortunately the pressures of World Bank business here, together with a heavy schedule of travel commitments to developing member countries abroad just do not allow me to give such an article the time it would merit. I do hope you will understand, and I wish you every success in your important new venture.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Theodore L. Cross
Editor and Publisher
The Bankers Magazine
89 Beach Street
Boston, Massachusetts 02111

JLM:lmt

489 / 6 / 110

JUL 8 1971

Dear Mrs. Bowden:

Thank you for your warm invitation to address the Downtown Economists Luncheon in New York.

It is a very tempting prospect, and I wish I did not have to decline. But the problem here is that my schedule just seems to keep running off the end of the page with World Bank business, and somehow I must sandwich into it fairly frequent visits to our developing member countries abroad.

But I do have an alternate suggestion. One of my senior colleagues here, the Treasurer of the Bank, Gene Rothberg -- formerly of the Securities and Exchange Commission -- is an exceptionally able financial executive and a very stimulating speaker. If you would like me to check into his availability for one of your luncheon meetings, I would be glad to do so.

Again thank you for your kind letter. Mary joins me in our warm regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. G. T. Bowden
Economic Studies Department
New York Life Insurance Company
51 Madison Avenue
New York, N.Y. 10010

JLM:lmt
c.c. Mr. Rothberg

489/6/909

JUL 8 1971

Dear Dr. Schwab:

Thank you for your letter inviting me to participate as a faculty member at the Second European Management Symposium of the European Management Forum in Davos from January 22 to February 1, 1972.

The invitation is an attractive one but unfortunately the pressure of work here and a heavy schedule of travel commitments to our developing member countries prevent me from accepting.

It was kind of you to think of me and I wish you a very successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Klaus Schwab, President
European Management Forum
14 Chemin Rieu
CH-1208, Geneva, Switzerland

LMT

489/6/108

JUL 8 1971

Dear Mr. Hara:

Thank you for sending me a copy of the speech you made at the International Conference on World Trade in the Seventies which I have read with interest.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sunio Hara, President
The Bank of Tokyo, Ltd.
Nihombashi, Chuoku, Tokyo, Japan

LMT

489/6/107

JUL 7 1971

Dear Mr. Liggett:

Thank you for sending me a copy of your publication
WORLD PEACE NEWS.

I appreciate your interest in requesting an interview,
or alternatively an article by me, for the publication. But
regretfully I must decline. The pressures of my schedule
here, compounded by visits abroad to developing member countries,
makes it necessary for me to confine my activities almost
exclusively to official World Bank business. I do hope you
will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas Liggett, Publisher
World Peace News
777 United Nations Plaza, Rm. 116
New York, N.Y. 10017

JLM:lst

489/6/106

JUL 7 1971

Dear Mr. Stern:

Thank you for your recent letter. I am delighted that your meeting with the representatives of the media in April was fruitful.

I appreciate your keeping me informed of the progress of the Population Institute, and wish you continued success in the pursuit of your important objectives.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert D. Stern
Executive Director
The Population Institute
100 Maryland Avenue, N.E.
Washington, D.C. 20002

JLM: lnt

489/6/105

JUN 28 1971

Dear Mr. Haidemenakis:

Thank you for your recent letter, and its enclosure.

As interesting as the work of the International Science Foundation is, it lies outside the appropriate scope of World Bank funding. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. E. D. Haidemenakis, President
International Science Foundation
2 rue de Furstenberg
Paris VI, France

JLM:lmt

489 / 6 / 104

JUN 21 1971

Dear Dean Grayson:

I am grateful for your warm invitation to attend the meeting on August 2 in New York City in order to discuss plans for the design of a wholly new, creative and market-oriented Business School at SMU.

The caliber of the guests who will be there, and the innovative attitude you are fostering make the invitation very attractive. As it happens, a prior commitment does make it impossible for me to accept. It is true that I have to turn down many invitations. But this is one I genuinely regret having to decline.

I am confident that you and your group will come up with some refreshing and stimulating ideas, and I warmly endorse your efforts to seek for imaginative and effective solutions to business school problems.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean C. Jackson Grayson, Jr.
Southern Methodist University
School of Business Administration
Dallas, Texas 75222

JLM:lmt

489 / 6 / 103

JUN 21 1971

Dear Mr. Schick:

Thank you for your letter requesting an interview in connection with your research on Congress and military policy. I am afraid I must decline.

While I appreciate your position that you have no particular axe to grind in the study, that is not really the problem about my participation in such interviews. The problem is that as an international civil servant, heading a specialized U.N. agency with 116 member countries, it simply is not appropriate for me to comment on the internal political and military affairs of any of these nations. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Jack M. Schick
The Washington Center of
Foreign Policy Research
1740 Massachusetts Avenue, N.W.
Washington, D.C. 20036

JLM: lmt

489 / 6 / 1902

JUN 17 1971

Dear Dr. Okita:

Thank you for your letter and its enclosure, describing the Japan Economic Research Center's international conference on "Agriculture and Economic Development: Structural Readjustment in Asian Perspective".

I appreciate your requesting that we be represented at this conference, and I am asking the Economic Adviser to the President, Dr. Hollis Chenery, to determine who from our staff might most appropriately attend.

With every best wish for the success of the conference, and with warm regards, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Saburo Okita, President
The Japan Economic Research Center
Nikkei Bldg. No. 9-5, 1-Chome, Otemachi
Chiyoda-Ku, Tokyo, Japan

JJM:lm
c.c. of incoming and enclosure and reply, to Dr. Chenery

489 / 6 / 101

JUN 17 1971

Dear Mr. Takeyama:

Thank you for your letter enclosing a copy of the recommendation on Japan's Economic and Trade Policies for the 1970s, which I shall read with interest.

I very much enjoyed our conversation when you were here in May.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Yasuo Takeyama, Director
The Nihon Keizai Shinbun
9-5 Ohtemachi, 1-Chome
Chiyoda-Ku, Tokyo 100, Japan

LMT

489 / 6 / 1900

JUN 14 1971

Dear President Barcelo:

I am very grateful for your warm letter, and the appointment as an honorary member of your Association.

As my present schedule makes it very unlikely that I will be able to visit Spain again in the foreseeable future, I would suggest that perhaps the most convenient time for a representative to make a personal presentation of the Association's Award would be during the upcoming Annual Meeting of the Board of Governors of the World Bank Group, which will take place in Washington from September 27 to October 1, 1971.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

President Gabriel Barcelo Matutano
Asociacion para el Progreso de la
Direccion
Montalban, 3, Madrid-14, Spain

JLM:lmt

4009 / 6 / 99

JUN 14 1971

Dear Professor Kagan:

Thank you for your generous comments on my talk at the Council on Foreign Relations. I found the question period particularly stimulating, which is not surprising in view of the very distinguished caliber of the audience.

I appreciate your remarks on the population issue, and in the event that you may not have had an opportunity to see it, I am enclosing a copy of an address I made at the University of Notre Dame, which deals with the question in some detail.

Thank you for writing.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Sioma Kagan
School of Business Administration
University of Missouri-St. Louis
8001 Natural Bridge Road
St. Louis, Missouri 63121

Enclosure

JLM: lmt

489/6/98

JUN 7 1971

Dear Sir Alex:

Thank you very much for your letter of May 24.

Unfortunately I am not now able to attend the ceremonies at Aberdeen University in July, so I cannot visit your Centre then.

However, I was glad to have the newsletter about your activities which do indeed interest me greatly. Thank you for sending it to me.

Sincerely,

(Signed) S. McNamara

Robert S. McNamara

**Professor Sir Alexander Robertson, C.B.E.,
Centre for Tropical Veterinary Medicine,
University of Edinburgh,
Easter Bush, Roslin,
Midlothian, Scotland.**

WDC:ark:sf

489/6/97

JUN 7 1971

Dear Sir Alex:

Thank you very much for your letter of May 24.

Unfortunately I am not now able to attend the ceremonies at Aberdeen University in July, so I cannot visit your Centre then.

However, I was glad to have the newsletter about your activities which do indeed interest me greatly. Thank you for sending it to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Sir Alexander Robertson, C.B.E.,
Centre for Tropical Veterinary Medicine,
University of Edinburgh,
Easter Bush, Roslin,
Midlothian, Scotland.

WDClark:sf

① JEE
② Chron

489/6/96

JUN 3 1971

Dear Howard:

Thank you for your warm letter, inviting me to address the Institute of Directors in late June or early July of next year. It is a very attractive prospect, not merely because of the caliber of the Institute itself, but because of the chance of seeing you.

It is with the deepest regret that I must decline. The difficulty is that the Bank's fiscal year closes during that period, and I just can't get away from Washington at that time. I do hope you will understand.

Margie joins me in thanking you for so gracious and tempting an invitation.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Sir Howard Beale, K.B.E.
Box 4516, G.P.O.
Sydney, Australia 2001

JLM: lmt

① bEC
③ Chron

489/6/95

JUN 3 1971

Dear Mr. Bernick:

Thank you for your kind invitation to attend the luncheon at the Hotel Commodore in New York on June 28, in connection with the Conference on "International Voluntary Action for Human Need."

As it happens I have a previous commitment for that date, but as you were kind enough to suggest that a representative might attend in my place, I have asked Mr. Peter Chatenay, the Deputy Special Representative of the World Bank to the United Nations, to be there.

Thank you for your thoughtfulness in writing to me.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul Bernick, Chairman
American Council of Voluntary Agencies
for Foreign Service, Inc.
200 Park Avenue South, 11th Floor
New York, N.Y. 10003

JLM:lmt
c.c. with incoming to Mr. Chatenay

489 / 6 / 94

JUN 3 1971

Dear Howard:

Thank you for your warm letter, inviting me to address the Institute of Directors in late June or early July of next year. It is a very attractive prospect, not merely because of the caliber of the Institute itself, but because of the chance of seeing you.

It is with the deepest regret that I must decline. The difficulty is that the Bank's fiscal year closes during that period, and I just can't get away from Washington at that time. I do hope you will understand.

Margie joins me in thanking you for so gracious and tempting an invitation.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Sir Howard Beale, K.B.E.
Box 4516, G.P.O.
Sydney, Australia 2001

JLM:lmt

408 / 6 / 93

JUN 2 1971

Dear Mr. Armstrong:

Thank you for your kind letter, once again inviting me to contribute an article to Foreign Affairs, and suggesting that my remarks on June 4 might be taped as a basis for such a piece.

Though I very much look forward to the evening, I think it would probably be better not to construe my remarks there as constituting the basis of a formal article. You have been very patient in letting me keep open an option for a contribution to the magazine, and I have not forgotten it, but I would prefer to regard that opportunity as something apart from my informal discussion scheduled for June 4.

I look forward to seeing you there, and do appreciate your writing to me.

Sincerely,

Robert S. McNamara

Mr. Hamilton Fish Armstrong
Editor, Foreign Affairs
58 East Sixty-Eighth Street
New York, N.Y. 10021

JLM: lmt

489 / 6 / 92

MAY 28 1971

Dear Mr. Hazlett:

Thank you for your letter requesting that the World Bank Group be listed as one of the co-sponsors for the proposed conference, sponsored by the University of California Extension, to be held in March of 1972 in San Francisco, and to deal with the subject, "Management of International Engineering and Construction."

We understand that our co-sponsorship requires no financial participation or responsibility.

We are happy to be so listed as co-sponsors, and when your prospective brochure is completed, I would suggest you send it to Mr. Bernard Chadenet, the Deputy Director of our Projects Department.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. T. H. Hazlett, Head
Continuing Education in Engineering
University of California Extension
2223 Fulton Street
Berkeley, California 94720

JLM:ij

489 / 6 / 91

MAY 28 1971

Dear Mr. Kantor:

Thank you for your letter inviting me to contribute an article to the University of Florida Law Review, and for your generous remarks.

I appreciate your thinking of me, but unfortunately the pressures of World Bank business here, together with a heavy schedule of travel to our member developing countries overseas, simply do not allow me time to give a project such as yours the serious attention it merits. I hope you will understand, and I would enjoy seeing a copy of the issue when it is published.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hal H. Kantor
Articles Editor
University of Florida Law Review
Holland Law Center
Gainesville, Florida 32601

JLM:lmt

489 / 6 / 90

MAY 26 1971

Dear Dr. Welles:

Thank you for your kind invitation, which arrived here while I was on an overseas trip, to address the Mile High Club sometime during the next year.

I appreciate your thinking of me, but the pressures of my schedule here, together with necessary visits to our developing member countries abroad, make it difficult for me to do much outside speaking.

I am delighted that you will be representing Denver at the Council on Foreign Relations meeting in New York on June 4. My participation there is one of the very few non-Bank events I have been able to accept, and I am afraid it is the exception rather than the rule.

If there is any interest in having one of my senior colleagues in the Bank address the Mile High Club, let me know and I will be happy to explore that possibility.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. John G. Welles, Head
Industrial Economics Division
Denver Research Institute
University of Denver
University Park
Denver, Colorado 80210

JLM:lm

489 / S / 89

MAY 26 1971

Dear Miss Carlson:

Thank you for your letter requesting an interview in connection with your doctoral dissertation dealing with the policy-making process involved in the case of the Brooklyn Navy Yard.

I recognize the importance of such research, but the difficulty is that as an international civil servant, heading a specialized agency of the United Nations with 115 member countries, it just is not appropriate for me to comment on internal policies of any of these countries, including my own. I do hope you will understand.

My suggestion would be that you explore the possibility of an interview with Mr. Thomas D. Morris, who served as the Assistant Secretary of Defense for Installations and Logistics and was deeply involved in the base closure program. He is now Special Assistant to the Controller General, General Accounting Office, 441 G Street, N.W. Washington, D.C. 20548.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Lynda Carlson
911 North Barton Street
Arlington, Virginia 22201

JLM:lmt

489/6/88

MAY 26 1971

MAY 26 1971

Dear Dr. Kinney:

Thank you for your kind invitation to deliver the 1971 Bronfman Lecture at the Annual Meeting of the American Public Health Association on October 14.

It is an attractive prospect, but unfortunately the pressures of business here, compounded by visits to our developing member countries, have forced me to restrict my speaking almost exclusively to Bank functions. I hope you will understand, and I do want to extend my best wishes for a successful conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

James R. Kinney, M.D.
Executive Director
American Public Health Association
1740 Broadway
New York, New York 10019

JLM:lmt

489/6/87

MAY 14 1971

Dear Mr. Long:

Thank you for your warm letter. Though I have no plans at the moment for an address in Europe, I certainly will keep in mind your suggestion that the Graduate Institute of International Studies in Geneva would be an appropriate platform. I appreciate your sending me the enclosure, International Cooperation at a Crossroad. Your own lecture, "Reflections on the Changes in International Trade," is particularly interesting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Olivier Long
Director General
General Agreement on Tariffs and Trade
Geneva, Switzerland

JLM:lmt

489 / 6 186

MAY 13 1971

Estimado Coronel Díaz de Noriega:

Fue usted sumamente amable haciéndome llegar el artículo sobre el Archivo Municipal de Málaga, que contiene datos de la familia Magnamara, vecinos de Málaga en 1793. Lo he leído con gran interés.

He sentido mucho que, debido al intenso programa preparado, no le fuese posible entregármelo personalmente, pero quisiera asegurarle que el artículo ocupará puesto señalado en mi biblioteca, como otro grato recuerdo de mi reciente visita a España.

Muy agradecido,

(Signed) Robert S. McNamara

Robert S. McNamara

Sr. Coronel
Don José Díaz de Noriega y Pubul
Avenida Ramón de Carranza, 10
Sevilla, España

MEbstein:hm.

TRANSLATION

Dear Coronel Díaz de Noriega:

It was most kind of you to arrange to forward to me the article on the Municipal Archives of Málaga, regarding the Magnamara family in Málaga in 1793. I have read it with great interest.

I am very sorry that, due to my tight scheduled, you were unable to deliver the article to me personally, but I can assure you that it will remain in my library as another pleasant reminder of my recent trip to Spain.

Very sincerely,

489/6/85

MAY 13 1971

Dear Mr. Carson:

Thank you for forwarding to me the paper of Sr. Coronel Don Jose Diaz de Noriega y Pubul. It is an interesting document, and I have written a note of gratitude to the gentleman.

Despite the weather, our day in Seville was a very pleasant one. Mrs. McNamara had a thoroughly enjoyable time, and was delighted to meet your gracious wife.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Charles C. Carson
U.S. Consulate General
Seville, Spain

JLM:lmt

489/6/84

MAY 13 1971

Dear Mr. Wu:

Thank you for your letter of May 6, requesting that I designate a staff member of the World Bank to participate as an invited observer in the Conference on Asian Environments, June 14-17, at the University of Michigan.

Dr. James A. Lee, Environmental Adviser, Office of the Director, Projects, is currently on a Bank mission in Africa and will not be back until late in May. Consequently, I cannot say for certain until he returns whether his schedule in mid-June will permit him to attend personally. I do know that he will be abroad again during part of the month of June. In any event, I would suggest that you list him provisionally as attending, and after his return to Washington at the end of this month, he will be in touch with you personally, either confirming his own reservation, or designating an alternate.

Once again, let me wish you every success in what I am confident will be a stimulating and useful conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Yuh-jao Wu, Co-ordinator
Conference on Asian Environments
Institute for Environmental Quality
The University of Michigan
2200 North Campus Boulevard
Ann Arbor, Michigan 48105

JLM:lmt

c.c. Mr. Lee with incoming and enclosures

489/6/83

May 12, 1971

Dear Bob:

Thank you for inviting me to serve as a member of the Committee for the Brotherhood Award dinner honoring David A. Morse, on June 29, 1971 at the Americana Hotel in New York.

Though I unfortunately have another commitment for that evening, I shall be happy to serve on the Committee.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert D. Murphy
Chairman of the Board
Corning Glass International
717 Fifth Avenue
New York, New York 10022

JLM:RMcN:pay

489/6/82

MAY 7 1971

Dear Miss Payne:

Thank you so much for your letter of April 21 and its invitation to sponsor a table at your "Salute to Black Colleges".

I am very interested to hear of this venture and certainly wish it well, but, as you will understand, I feel precluded as an international civil servant from taking an active part in such a celebration. I am though very well aware of what a first class job some of our colleges have done for the new leaders of Africa.

On May 22, the date of the dinner, I shall in fact be on my way back from a visit to West Africa.

I very much enjoyed our talk the other evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Ethel L. Payne
The Capital Press Club
2027 Massachusetts Avenue, N.W.
Washington D.C. 20036

WDClark:sf

489/6/81

MAY 7 1971

Dear Alex:

I have just learned that you will receive the President's Award for Distinguished Federal Civilian Service, and I want to add my congratulations to the avalanche you deserve. Career service, as no one needs remind so durable a veteran as you, is long on problems and short on plaudits. I am delighted that the balance sheet is being redressed a bit.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable U. Alexis Johnson
Under Secretary for Political Affairs
Department of State
Washington, D.C. 20520

JLM:lmt

489/6/80

MAY 6 1971

Dear Dr. Smith:

Thank you for your recent letter, which arrived while I was on an overseas trip. I am glad to hear that you have continued your interest in security matters.

The issues you raise are, of course, important, but I am afraid that in my current position -- that of an international civil servant, presiding over a specialized agency of the United Nations with 115 member countries -- it simply would not be appropriate for me to discuss future defense policy of any of these countries, including my own. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Harold P. Smith, Jr.
College of Engineering
Department of Applied Science Davis-Livermore
University of California, Davis
Post Office Box 808
Livermore, California 94550

JLM:lmt

489/6/79

MAY 6 1971

Dear Doctors Tiselius and Nilsson:

Thank you for your recent letter, which reached Washington while I was on an overseas trip. I am grateful for your invitation to join the working group, meeting at the Villa Serbelloni during the week of October 11, 1971, to consider some of the initiatives suggested at the Nobel Symposium 14 of September 1969 on "The Place of Value in a World of Facts."

I am sorry that due to prior commitments for that period, I will be unable to attend. The issues you will address are important ones. I wish you every success in your deliberations, and would appreciate your sending me any published summaries that may emerge from the meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Doctors Arne Tiselius and
Sam Nilsson
Incentive AB
Arsenalsgatan 4
S-111 47 Stockholm, Sweden

JLM:lmt

489/6/78

MAY 4 1971

Dear Prime Minister:

On my return to Washington I hasten to write and thank you most warmly for your hospitality when I was in London.

I very much enjoyed our conversation, and I found the subsequent talks with your colleagues both illuminating and useful. It is a great pleasure to me to find the whole hearted support which your administration gives to the World Bank, and to realise the broad extent of our common objectives.

I hope this collaboration may long endure. May I, at the same time, wish you personally all good fortune in the tasks which you have undertaken.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Edward Heath, P.C.
Prime Minister
10 Downing Street
London, S.W.1, England.

WDClark:sf

409/6/77

MAY 4 1971

Dear Mr. Sergeant:

Thank you for your invitation to contribute an article on the occasion of EUROMONEY's second anniversary. I am afraid the pressures of my schedule make that unfeasible, but I do hope the enclosed message will -- as you suggest -- be an acceptable substitute.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Patrick Sergeant
Managing Director
Euromoney Publications Ltd.
14 Finsbury Circus
London, E.C.2. United Kingdom

Enclosures

JLM:lmt

199/425

People are inclined to view their own birthdays with a predictable mixture of anticipation and astonishment. But publications rightly regard each successive anniversary with undiminished satisfaction.

EUROMONEY is beginning its third year with vigor and vivacity. In a field as serious as finance, that is clearly welcome.

Robert S. McNamee

489/6/76

APR 21 1971

Dear Colonel Sampson:

Thank you for your very generous comments and your kind invitation to speak at The Salvation Army Annual Civic Luncheon on May 17.

Unfortunately I must decline since I shall be on an overseas trip at that time, but I do appreciate your thinking of me.

Please accept my warm wishes for a successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lt. Colonel H. E. Sampson
Divisional Commander
The Salvation Army
424 Third Avenue
Pittsburgh, Pennsylvania 15219

JIM:lnt

489/6/75

April 19, 1971

Dear Professor Haar:

Thank you for your letter, and its interesting enclosure.

For the next several weeks my schedule is particularly pressing. I will be out of the country on visits to member countries and enmeshed in the details consequent on the closing of our fiscal year. However, if you can tolerate the limited thought that I will have devoted to your plan under these conditions, I'll be happy to meet with you during your next visit to Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Charles M. Haar
Chairman, Joint Center for Urban Studies
of The Massachusetts Institute of
Technology and Harvard University
66 Church Street
Cambridge, Massachusetts 02138

JLM:RMcN:pay

489/8/74

APR 14 1971

Dear Mr. Brück:

It was thoughtful of you to send me a copy of your report on the German parliamentary visit to the World Bank last October. My colleagues and I very much enjoyed meeting with you and the other members of the Bundestag, and I am confident that such contacts can assist us all in getting on with the immense tasks of development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alwin Brück, Chairman
Committee for Economic Cooperation
Deutscher Bundestag
Bundeshaus
53 Bonn, Federal Republic of Germany

JLM: lnt

489/6/73

APR 12 1971

Dear George:

It is characteristically kind of you and the Washington Statistical Society to invite me to speak at the annual dinner meeting sometime during the early part of June.

It would be stimulating to meet with you all, and it is with genuine regret that I must decline. The difficulty is that it is the very period that gets inevitably pressing here as the end of the fiscal year approaches. I hope you will understand, and will convey my warm regards to the Society for a most successful meeting.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George H. Brown, Director
Bureau of the Census
U.S. Department of Commerce
Washington, D.C. 20233

JLM:lmt

489/6/72

APR 12 1971

Dear Mr. Gilleran:

Thank you for your warm letter inviting me to speak at the Banker/CPA Night on December 7.

I appreciate your thinking of me -- and the prospect of a visit to San Francisco is always an attractive one -- but unfortunately the press of business here and a heavy schedule of overseas travel commitments have forced me to restrict my speaking almost exclusively to official Bank occasions. I hope you will understand, and I do want to convey my best wishes for a stimulating and successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James E. Gilleran, Chairman
Cooperation with Credit Grantors' Committee
California Society of Certified Public Accountants
Peat, Marwick, Mitchell & Co
601 California Street
San Francisco, California 94108

JLM:imt

489/6/71

APR 9 1971

Dear Mr. Greenwood:

Thank you for your kind invitation to attend the memorial service for the Indochina war dead at the Washington Cathedral on the evening of April 23. I will be on an overseas trip on that date, but I do appreciate your writing to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter Greenwood, Jr.
Concerned Officers Movement
P.O. Box 21073, Kalorama Station
Washington, D.C. 20009

JLM:lmr

489/6/70

APR 9 1971

Dear Mr. Goffio:

Thank you for your warm letter, requesting that I consent to be listed among the members of CARE's 25th Anniversary Committee. I am honored and happy to do so.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Frank L. Goffio
Executive Director
Care, Inc.
660 First Avenue
New York, N.Y. 10016

JLM: lmt

489/6/69

April 8, 1971

Dear John:

Thank you for your letter, and the Interim Report to the President and the Congress from the Commission on Population Growth and the American Future.

I very much appreciate your invitation to meet with the Commission in mid-April, but unfortunately that is a particularly difficult time for me. I will be out of the city, and shortly thereafter out of the country, around that period, and hence will be unusually tied up here prior to getting away.

But I do want to respond to your question: would a national population policy for the United States enhance the efforts to influence other countries to come to grips with their own problems of population growth?

My view is that it very much would. The basic reason is that there remains a good deal of feeling in the developing world that the richer nations, and particularly the United States, are in the somewhat hypocritical position of exhorting others to take national policy positions that they themselves are reluctant to do. As the Pearson Commission noted:

In many of the rich countries, governments have not yet moved as far in their own public policies as their citizens have in the adoption of family planning. To convey to their aid partners their awareness of population problems, such governments must first be in a position to preach what they practice. Therefore, developed countries which have not done so should bring their legislation and social policy into line with the practice of family planning among their own populations.

I very much applaud the work of the Commission to develop a national policy on population, and your efforts cannot fail to have a beneficial effect on other governments in both rich and poor nations alike -- who are wrestling with the same issue.

With warm personal regards,

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John D. Rockefeller 3rd
Chairman, Commission on Population
Growth and the American Future
Washington, D.C. 20506

JLM:RSMcN:pay

487/10/68

April 8, 1971

Dear John:

Thank you for your letter, and the Interim Report to the President and the Congress from the Commission on Population Growth and the American Future.

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I very much applaud the work of the Commission to develop a national policy on population, and your efforts cannot fail to have a beneficial effect on other governments in both rich and poor nations alike -- who are wrestling with the same issue.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John D. Rockefeller 3rd
Chairman, Commission on Population
Growth and the American Future
Washington, D.C. 20506

JLM:RSMcN:pay

489/6/67

SAMUEL P. DIELI
INSTITUTE OF NORTH AMERICAN STUDIES
VIA AUGUSTA 123
BARCELONA

APRIL 8, 1971

LT

SPAIN

MUCH REGRET THAT THE VERY FULL SCHEDULE OF MY ENGAGEMENTS IN
SPAIN MAKE IT IMPOSSIBLE FOR ME TO ACCEPT YOUR VERY KIND
INVITATION TO ADDRESS INSTITUTE OF NORTH AMERICAN STUDIES STOP

ROBERT S MCNAMARA

(Signed) Robert S. McNamara

Mr. William Clark

Information and Public Affairs

WDClark:sf

489 / 6 / 66

APR 5 1971

Dear Drs. Work and Reeves:

Thank you for your joint letter about the Pearson report Partners in Development.

I understand you have had conversations with members of my staff, and I am sure that they made it clear to you that the Bank was not responsible for the contents of that report. However, we paid heed to its recommendations, and in fact have taken steps to ensure that the Bank pays due attention to the problems of health and the environment.

Dr. James Lee, who is in charge of this program, has spoken to you about his work, and I enclose some further details in writing in the hope that you will convey these to the members of the American Society of Tropical Medicine and Hygiene.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

**Drs. Telford H. Work and
William C. Reeves
The American Society of Tropical
Medicine and Hygiene
P.O. Box 15208
Emory Univ. Br. Post Office
Atlanta, Georgia 30333**

WDClark:sf

Attachment



OFFICE OF THE PRESIDENT

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D.C. 20433, U.S.A.

489 / 6 / 65

APR 5 1971

Dear Harold:

Thank you so much for your letter of March 12 and the invitation to me to give the Ditchley Lecture in 1972.

I have the warmest recollections of my visit to Ditchley last year and I would like to accept, but I am afraid I cannot do so. You will, I know, understand my usual difficulties in planning my calendar well in advance, but the summer of 1972 is peculiarly difficult. As always there will be the end of fiscal year rush of regular business, but there is in addition a U.N. Conference in Stockholm that will probably take me out of Washington more than once in those overfilled weeks.

I am really sorry to have to refuse so pleasant, friendly and distinguished an invitation, but I feel in the circumstances that I must do so.

Sincerely,

Robert S. McNamara

I hope we may visit together Harold during your next trip to this country
Lord Caccia, G.C.M.G., G.C.V.O.,
The Ditchley Foundation
Ditchley Park, Enstone,
Oxfordshire OX7 4ER
England

489 / 6 / 64

MAR 31 1971

Dear Dr. Polunin:

Thank you for your kind invitation to attend the International Conference on Environmental Future to be held in Helsinki from June 27 to July 3.

It is an attractive prospect, but I must regretfully decline. The period of the conference coincides with the end of our financial year and the press of business here at that time is particularly heavy.

I am grateful for your thinking of me. You will be considering very important issues, and I wish your deliberations every success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Nicholas Polunin, Chairman
International Steering Committee
International Conference on Environmental
Affairs
15 chemin F.-Lehmann
1218 Grand-Saconnex
Geneva, Switzerland

JLM:imt

489 / 6 / 63

MAR 31 1971

Dear Mr. Eckstein:

Thank you for your kind invitation to become a member of the National Committee on United States-China Relations.

I am afraid I must decline. The practical difficulty is that as an international civil servant, heading a specialized agency of the United Nations, it would not be appropriate for me to participate in a member country's specifically national committee dealing with international relations. I hope you will understand the position.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alexander Eckstein, Chairman
National Committee on United States-
China Relations, Inc.
777 United Nations Plaza, 9B
New York, N.Y. 10017

JLM; lmt

489 / 6 / 62

MAR 31 1971

Dear Mr. Joseph:

Thank you for your letter, and its enclosures, seeking an interview in connection with your academic thesis on the events of the 1960s.

While I recognize the importance and value of such research, I must regretfully decline your request. The problem is that as an international civil servant, heading a specialized agency of the United Nations, it is simply not appropriate for me to comment on political issues within or between our 115 member countries.

I hope you will understand, and I do wish you every success with your thesis.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter Joseph
c/o Undergraduate Program
238 Woodrow Wilson School
Princeton University
Princeton, New Jersey 08540

JLM; lmt

489/6/61

MAR 30 1971

Dear Rabbi Halberstam:

Thank you for your interesting letter, with its thoughtful question. My own view would be that motivation is sustained in others by providing them with an opportunity to contribute toward the accomplishment of a goal in which they believe.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rabbi Baruch S. Halberstam
236 Neptune Avenue
Brooklyn, New York 11235

JLM:1mt

489 / 6 / 60

MAR 29 1971

Dear Mr. Nierenberg:

Thank you for your warm invitation to address the Young Presidents Organization in Acapulco in March of next year. It is an attractive opportunity, and I am sorry to have to decline. Aside from the difficulty of scheduling a trip a year in advance, there is the practical problem that the pressures of business here, compounded by visits to developing countries abroad, make it necessary for me to confine my speaking and writing almost exclusively to official World Bank functions. I hope you will understand.

Your proposed list of essayists and topics is stimulating, and I am confident you are going to have a memorable week. I am very grateful for your having thought of me, and I hope you will send me a copy of the proceedings when they are available.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ted D. Nierenberg
President, Dansk Designs Ltd.
Mount Kisco
New York, N.Y. 10549

JLM:lmt

409 / 6 / 58

MAR 29 1971

Dear George:

The overwhelmingly favorable reaction of the Executive Directors to the Tunisian project this week was, I am confident, as pleasing to you and Dr. Kanagaratnam as it was to me. It is clearly the mood of the Board that we should now move ahead decisively in this sector, despite the difficulties. Your comments before the Board on the cost-benefits involved struck just the right note: they were succinct and striking, and yet made with appropriate detachment and understatement. The appraisal report demonstrated your usual economic thoroughness. I am very encouraged at what Dr. Kanagaratnam and you are accomplishing in the Department and want you both to know how significant I consider it to be for the future of the Bank's contribution to the entire development community.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George Zaidan
Population Projects Department
Room D910

JLM:lnt

489 / 6 / 59

MAR 29 1971

Dear Dr. Kanagaratnam:

I know that you must have been as encouraged as I was at the warm reception of the Executive Directors to the Tunisian project at the Board this week. The consensus seemed clear that if the Directors had any reservations at all about population projects, it was that we would be doing too little rather than too much. Your presentation, and response to questions, demonstrated persuasiveness and candor, and was manifestly effective. I am confident your Department is going to make a highly important contribution both to the Bank's operations, and to the development community at large, and I am pleased with your determination to get on with the job despite the difficulties intrinsic to the very dimensions of the problem.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. K. Kanagaratnam, Director
Population Projects Department
Room D905

JLM:lmt

489 / 6 / 57

MAR 24 1971

Dear Dr. Char:

Thank you for your warm invitation for me to address the World Congress of the Junior Chamber International, in Honolulu in early November.

The prospect of meeting together with some 4000 outstanding young men from around the world, and discussing the problems and prospects for international development is a very attractive one. Unhappily, I have prior commitments for that period and must regretfully decline.

It is possible, however, that one of my senior colleagues in the Bank may be free to address the World Congress, and if you would like me to explore this, let me know and I will pursue the matter.

Thank you for thinking of me, and please accept my best wishes for a very successful meeting.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

John K. Char, D.D.S.
Congress Director
XXVI JCI World Congress
169 S. Kukui Street
Honolulu, Hawaii 96813

JLM:imt

409/6/56

MAR 24 1971

Dear General Rikhye:

Thank you for your letter inviting the World Bank Group to sponsor a staff member's attendance at the International Peace Academy Committee's training project from July 4 to 31 in Helsinki. While recognizing the importance of your objectives, I am afraid that it will be difficult for us to detach someone from the very heavy press of business for that period. I do, however, thank you for thinking of us, and am grateful for the report on last year's experiment in Vienna.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Major General Indarjit Rikhye
International Peace Academy Committee
of the International Research Fund, Inc.
1865 Broadway
New York, N.Y. 10023

JLM:lmt

409/6/55

MAR 22 1971

Dear Mr. Hess:

Thank you for your kind invitation to attend the 1971 White House Conference on Youth to be held in Estes Park next month. I very much regret that I will have to be out of the country during much of the week you have set aside for the occasion and will therefore be unable to attend. I do, however, want to assure you that the Bank is interested in participating, and hope you will keep in touch with us in order to make the necessary arrangements.

Please do not hesitate to let me know if I can be of further assistance.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JEM:pam

Mr. Stephen Hess
National Chairman
White House Conference on
Children and Youth
The White House
Washington, D. C.

489/6/54

MAR 20 1971

Mr. Sivert Nielsen
Chairman, Norwegian Agency for
International Development
Dronning Nauds Gate 11
Oslo-dep., Norway

Dear Mr. Nielsen:

In our meeting on March 1 you raised the question of whether joint operations might be a useful method to achieve closer cooperation between NORAD and the World Bank Group. I very much believe it would. As you know, we have already implemented successful operational arrangements of this kind with both the Swedish and Canadian aid agencies. The great mutual advantage of such an approach is that it helps insure that development assistance from both multilateral and bilateral sources can be coordinated efficiently and directed to clear priority needs.

My colleagues and I in the Bank would welcome an interest on the part of NORAD for joint financing in any of our project sectors, including power and ports which you specifically mentioned.

As I pointed out in our discussion, I am convinced that one of the major roadblocks to development in most countries is inefficient education. It is not so much a question of the quantity of education as its quality: its direct relevancy to development. Educational programs need not necessarily be massive to be effective, but they must be carefully related to specific development needs.

I believe that Norway, as well as the other Scandinavian countries, are particularly well qualified to assist governments to restructure and intensify educational programs designed to meet distinct development goals. If NORAD were, for example, able to expand its activities in the educational sector by building up its staff capacity to plan and implement specialized educational programs in technical and vocational training, I am confident that the results would be immensely beneficial. Such programs would eliminate the irrelevancies of overly academic and formal curricula that so often consume huge government investment, but produce so little development return. It is a sector particularly well suited for joint operations with the Bank, for our experience is that while properly planned educational

Mr. Sivert Nielsen

- 2 -

projects are of very high priority, the necessary expertise is in very short supply, and we are hampered in moving ahead as rapidly as the needs require.

Another sector in which NORAD's assistance would be particularly helpful to our efforts is, of course, fishery projects. Norway's contribution in this field of development has been extensive, and we would like to benefit from your experience. We would welcome your guidance as to where the most pressing needs and the most feasible opportunities for development assistance in this sector are to be found.

Mr. J.H. Williams, Deputy Director of our Eastern Africa Department, met with NORAD officials in Oslo recently, and discussed matters of common interest relating to operations in Africa. Another one of our senior officials, Mr. Warren Baum, Associate Director of the Projects Department, will be visiting Oslo in the second half of April. He is one of our most experienced project officers, and is eminently qualified to discuss in detail all the points I have summarized here. I have asked Mr. Baum to get in touch with you personally with a view to exploring how we in the Bank, and you and your associates in NORAD, can now best move forward to implement your important initiative in suggesting closer working relationships.

I very much enjoyed our conversation here, and I hope that you call on me again next time you visit Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

LEC:JLM:lmt

c.c. Messrs. Törnqvist
Knapp
Aldewereld
Demuch
Chadenet
Baum
Cope
Williams
Clark
Karasz
Christensen
Haerum (Norwegian Embassy)

489/6/53

MAR 18 1971

Dear Mr. Generales:

Thank you for your warm invitation to address the 29th Annual Institute on World Affairs at San Diego College, which will be meeting this year from August 9 to 27.

It is an attractive prospect, but I must regretfully decline. The press of business here, compounded by visits to our developing member countries, makes it necessary for me to confine my speaking almost exclusively to official Bank meetings. I hope you will understand.

We regard the topic you will be considering -- the Global Urban Problem -- as a particularly important one, and it may be that one of my colleagues in the Bank might be free to participate in the Institute. If you would like me to explore that possibility, let me know and I will pursue the matter.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mino D. Generales
Director, Institute on World Affairs
San Diego State College
5402 College Avenue
San Diego, California 92115

JLM:lmt

489/6/52

MAR 17 1971

Dear Mr. Ferraro:

Thank you for your generous comments on me in connection with your admiration for the book How Much Is Enough? by Alain Enthoven and Wayne Smith.

I do indeed remember your serving in the Pentagon as Deputy Under Secretary of the Air Force for Manpower.

It was kind of you to write, and I do appreciate your thoughtfulness.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eugene T. Ferraro
30 Wadsworth Road
Glen Rock, New Jersey 07452

JLM:LMT

489/6 151

MAR 16 1971

Dear Mr. Beckman:

Thank you for your letter, requesting an appointment to discuss your work at Brookings on the role of the American military establishment in the foreign-policy-making process.

While I appreciate the importance of such research, I am afraid I must regretfully decline. The practical problem is that since coming here to the World Bank I have had to make it a very firm rule not to comment on U.S. defense matters. It simply is not appropriate for an international civil servant, heading up a specialized agency of the United Nations, to do so.

I hope you will understand, and I do wish you success in your undertaking.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter R. Beckman
Visiting Scholar Programs
The Brookings Institution
1775 Massachusetts Avenue, N.W.
Washington, D.C. 20036

JLM:lmt

MAR 11 1971
~~MAR 11 REC'D~~

489/6 150

Dear Mr. Minister:

Thank you for your interesting letter regarding the International Labour and Industrial Film Triennial, which has just reached me.

The event you describe deals with an important subject and I am asking Mr. Julian Grenfell, the Head of the Information Division of our Paris Office, to get in touch directly with the organisers of the project, to determine in what way the World Bank might most appropriately cooperate in the matter.

I very much appreciate Mr. Minister, your writing to me, and am confident that the exhibit will be a stimulating one.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Louis Major
Ministre de l'Emploi et du Travail
Lamorinièrestraat 236
2000 Anvers, Belgium

JLM:lmt

c.c. Mr. van Campenhout
Mr. Julian Grenfell
Mr. William Clark

MAR 11 1971

489/6/49

Dear Mr. Barton:

Thank you for your warm invitation to make the Feature Address at the National Computer Conference in Brisbane on May 22.

It is a very pleasant prospect, but unfortunately my schedule for that period makes it impossible for me to fit in a visit to Australia. I do appreciate your thinking of me, and I wish you every success in your Conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Chas. N. Barton, Chairman
Organising Committee, 5th
Australian Computer Conference
c/o P.O. Box 185, Brisbane North Quay.
Queensland 4000, Australia

JLM:lmt

MAR 11 1971

409/6/48

Dear Mr. Radvanyi:

Thank you for your letter, requesting a discussion on the U.S. decision for a bombing pause in North Vietnam, and how that decision affected the policies of the Soviet Union, China and North Vietnam.

While I appreciate the importance of such research, I have had to make it a firm rule in my present position as an international civil servant, heading a specialized agency of the United Nations, not to comment on the defense policies either of the United States, or other countries. I hope you will understand.

Sincerely,

[(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Janos Radvanyi
1930 Annette Lane
Los Altos, California 94022

JLM: lmt

March 9, 1971

489/6/47

Dear Mr. Clancy:

Thank you for your invitation to participate with Mr. Clark Clifford in a special NET broadcast on the general issue of American military responsibility.

It is, of course, an immensely important question, and one that deserves public discussion.

I am afraid, however, I must decline, and I hope you will appreciate the reason. It is not because of personal inconvenience or disadvantage. It is simply that since coming here to the World Bank, as an international civil servant dealing with over 100 member countries, I have had to make it a very firm rule not to comment publicly on military issues either within or between those countries. It just would not be appropriate for the President of this specialized agency of the United Nations to do so.

But I am grateful for your writing to me, and would like to add that I believe NET is performing a very valuable service in bringing before the public a whole range of issues which often do not get comparable attention through commercial network television.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Martin J. Clancy
Producer of Special Events, NET
955 L'Enfant Plaza North, S. W.
Washington, D. C. 20024

JLM:RMcN:mss

489/6/46

FEB 26 1971

Dear Mr. Downey:

Thank you for your letter indicating that you plan to run a feature article on the World Bank in your publication, World.

The magazine is an impressive one, and I appreciate your efforts to bring the Bank's work to the attention of your readership. Your warm invitation for me to furnish an introductory statement is an attractive one, and I very much regret that I must decline. The practical difficulty is that the pressures of my schedule here, compounded by necessary trips to our developing member countries overseas, simply leave no time to prepare the kind of serious and thoughtful statement that your publication merits.

I hope you will understand, and I do look forward to reading your feature on the Bank.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. Russell Downey
Peat, Marwick, Mitchell & Co.
1025 Connecticut Avenue, N.W.
Washington, D.C. 20036

JLM: lmt

409/6/45

FEB 22 1971

Dear Mr. Binkley:

Thank you for your letter and its enclosure.

I am grateful for your kind invitation to address the National Economists Club, but the practical difficulty is that my schedule for the foreseeable period ahead is complicated by a number of trips to our developing member countries.

I do have a suggestion, however. You might consider inviting Hollis B. Chenery, Economic Adviser to the President of the World Bank and Chairman of our Economic Committee; or P. D. Henderson, Director of our Economics Department. They are very senior colleagues, and exceptionally able economists. I am confident that your members would find Hollis or David stimulating and perceptive.

Should you care to pursue this idea, I would suggest your getting in touch with them directly.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Howard L. Binkley
President-Elect, The National
Economists Club
c/o Mr. R. Buford Brandis
ATMI, Suite 840
1120 Connecticut Avenue, N.W.
Washington, D.C. 20036

JLM: lnt
c.c. Mr. Chenery and Mr. Henderson

489/6/44

FEB 22 1971

Dear Professor Arnold:

Thank you for your warm invitation for me to address the Accounting Conference, sponsored by the University of Michigan Graduate School of Business Administration and the Michigan Association of Certified Public Accountants, on September 24, 1971.

As it happens, that is the period just immediately before the World Bank Group's annual Board of Governors Meeting, and I will necessarily be immersed in its preparation. But I do thank you for thinking of me, and I want to wish your conference every success in its deliberations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Robert Arnold
Graduate School of Business
Administration
The University of Michigan
Ann Arbor, Michigan 48105

JLM:lmt

489/6/43

FEB 22 1971

Dear Mr. Ramirez-Eva:

It was nice to have your letter, and news of your plans.

We appreciate your offer of assistance. Just at the moment there is nothing available, but we will certainly keep your suggestion in mind.

Thank you for writing, and for your generous comments on the Bank.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arnaldo Ramirez-Eva
President, Consultora Tecnica
Industrial, S.A.
1200 17th Street, N.W., 7th Floor
Washington, D.C. 20036

JLM: lmt

489/6/42

FEB 19 1971

Dear Mr. Overton:

Thank you for your kind invitation to address the American Mining Congress Financial Conference on May 11th. Unfortunately I have a previous commitment for that week which precludes my attending, but your concern with the issue of mining finance and international agencies is, of course, an important one, and it is possible that one of my senior colleagues in the World Bank Group might be free for that particular week, and could address a session of the Conference. If you would like me to explore that possibility, please let me know and I will pursue the matter.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. Allen Overton, Jr.
Executive Vice President
American Mining Congress
1100 Ring Building
Washington, D.C. 20036

JLM: lmt

489/6/41

FEB 19 1971

Dear Mr. Swenson:

It is good of you to inquire about the present state of my equanimity, and its possible eruption into a MS. The situation, I fear, remains the same as before: no present plans for taking up the pen, and sufficient tranquillity still in reserve to resist that admittedly somewhat seductive temptation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eric P. Swenson, Vice President
W.W. Norton & Company, Inc.
55 Fifth Avenue
New York, N.Y. 10003

JLM:lmt

489/6/40

FEB 18 1971

Dear Dr. Rangnekar:

Thank you for your interesting letter. I am delighted that The Economic Times will soon be entering its second decade of service and, as requested, I have enclosed a brief message which I hope may be suitable for your special commemorative edition.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. D. K. Rangnekar, Editor
The Economic Times
P.O. Box No. 213
Bombay 1, India

Enclosure

JLM: lmt

487/10/33

No one who has followed events in the sub-continent over this past decade can fail to be struck by the Indian people's determination to achieve genuine social and economic progress. The problems -- like the nation itself -- are immense. But the national efforts to meet and solve them are no less so. What impresses one most about India is not the difficulties of development. They are obvious and understandable. What is far more impressive is the people's resolve to find new and workable ways to deal with them.

A serious and responsible press is an important factor in any country's development. For unless people are able to understand and discuss the various options and objectives that lie before the nation, they cannot make their maximum personal contribution to the tasks at hand.

The World Bank, which is proud of its long association with India's drive toward development, extends its congratulations to The Economic Times for the decade it has now completed, and extends its best wishes for the future.

Robert S. McNamara

489/6/39

February 9, 1971

Dear John:

I know that you were as pleased as I was with the enthusiastic reaction the Board gave this morning to the presentation on the Operations Evaluation Unit. You, Chris, and the new division, have made an impressive start on a problem of monumental proportions, and I am confident that it is a project that can eventually benefit the Bank's operations immensely.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John Adler
Director
Programming and Budgeting
Department
Room D630

JLM:RMcN:mss

February 9, 1971

489/6/38

Dear Chris:

The cogency of your presentation to the Board this morning on your Division's work was echoed in the comments of the members themselves. It was an impressive statement: clear, convincing, and graced by style. I am confident your performance will match the promise of the presentation, and I want you to know how much I appreciate and admire the start you have made.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Christopher R. Willoughby
Chief, Operations Evaluation Unit
Programming and Budgeting Department
Room D636

JLM:RMcn:mss

489/6/37

February 9, 1971

Dear Irving:

Thanks so much for your letter and the text of your lecture. I enjoyed the account of your tour, particularly that you had had an audience with the Pope.

I know your stay in Oxford will be a pleasant one.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Irving S. Friedman
Department of Economics
Yale University
New Haven, Conn. 06520

WDC:MSS:mss

489/6/36

FEB 9 1971

Dear Mr. Wershba:

Thank you for your kind invitation to film my views on the events of August 4, 1964 in the Tonkin Gulf as part of an upcoming program on that subject for the "60 Minutes" series.

I am afraid I must decline, and I hope you will appreciate the reason. Since coming here to the World Bank, as an international civil servant dealing with over 100 member countries, I have had to make it a very firm rule not to comment publicly on political issues either within or between these countries. It simply would not be appropriate for the President of this specialized agency of the United Nations to do so.

But I am grateful for your writing to me, and let me say, parenthetically, that I think "60 Minutes" is one of the most stimulating programs on T.V. today. Should you ever consider doing a show in the international development field -- perhaps on the population-food crisis, or a similar issue -- I hope you will give the Bank an opportunity to be helpful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joseph Wershba
CBS News
524 West 57th Street
New York, N.Y. 10019

JLM:lmt

489/6/35

FEB 8 1971

Dear Ernie:

Visiting Paris, addressing the American Chamber of Commerce in France, and seeing you again, is a prospect that is triply pleasant to contemplate.

Unhappily, the demands of my schedule do not make a visit to Paris very likely in the foreseeable future. But should this situation change, I would certainly like to consider the possibility of accepting your warm invitation to meet with the Chamber.

It was very good of you to write, and Mrs. McNamara joins me in conveying our warm personal regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. E. Ernest Goldstein
Coudert Freres
52 Avenue des Champs Elysees
Paris 8^e, France

JLM:lmr

489/6/34

FEB 4 1971

Dear Mr. Meyer:

I am afraid that I must decline the very kind invitation you sent to me to address the International Press Institute Meeting in Helsinki in June.

I think you know how much I respect the work of the I.P.I. and it would really be a privilege to address its world-wide membership. The trouble is that June, the last month of our fiscal year, is always by far the busiest month of the year for our Board, and I am more or less chained to Washington. Since this June is also the last month of the current I.D.A. triennium, I am even more immobilized.

I understand you have got a first rate team of speakers, and I wish you all the best for the 1971 Meeting.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ernest Meyer
International Press Institute
Munstergasse 9
8001 Zurich, Switzerland.

WDClark:sf

489/6/33

FEB 4 1971

Dear Professor Scrimshaw:

Thank you for your letter inviting the World Bank to be represented at the international conference at the Massachusetts Institute of Technology, October 19-21, on the subject of nutrition, national development and planning.

Though the conference is still some months away, I would hope that we can send a participant, and I am passing your letter on to Dr. Hollis Chenery, the Economic Adviser to the President of the World Bank, our senior professional staff member who deals directly with economic issues. I would suggest that you get in direct touch with him as your plans for the meetings develop.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Nevin S. Scrimshaw
Department of Nutrition and Food Science
Massachusetts Institute of Technology
Cambridge, Massachusetts 02139

JLM:imt
c.c. with copy of incoming to Dr. Chenery

489/6/32

FEB 4 1971

Dear Mr. Costello:

Thank you for your letter inviting me to speak at a seminar meeting of the New York City Urban Fellows. As much as I would enjoy such a session, the press of World Bank business here, compounded by necessary trips abroad to our developing member countries, makes it necessary for me regretfully to decline.

I am grateful for your writing to me, and I wish your important seminar series every success.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Timothy W. Costello
Deputy Mayor-City Administrator
New York City Urban Fellowship Program
Office of the Mayor
250 Broadway, New York, N.Y. 10007

JLM:lmr

489/6/31

FEB 4 1971

Dear Mr. Ward:

Thank you for your kind invitation for me to participate in the meeting of the Association for Social Economics in New Orleans in late December. Unfortunately, I have previous commitments for that period, and hence must reluctantly decline.

The subjects you will be discussing are important ones, and I am confident your deliberations will be stimulating. I would appreciate your sending me the issue of the Review of Social Economy which will include the papers of the conference, and I do thank you for writing to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard J. Ward
Peat Marwick, Mitchell & Co
1025 Connecticut Avenue, N.W.
Washington, D.C. 20036

JLM:lmt

489/6/30

JAN 29 1971

Dear Professor Stycos:

Thank you for sending me a copy of your book, Children of the Barriada, with its dramatic photographs and captions dealing with the population problem.

I am passing the book on to others in the Bank who are dealing with population matters, and I do appreciate your writing to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor J. Mayone Stycos, Director
International Population Program
Department of Sociology
Cornell University
McGraw Hall, Ithaca, N.Y. 14850

JLM:lmt

489 / 6 / 29

JAN 28 1971

Dear Professor Davis:

Thank you for your kind invitation for dinner on March 22, at the Madison Hotel, to meet with the Sloan Executive Fellows. It is the sort of evening I would very much enjoy, but unfortunately I have a previous commitment, and hence must reluctantly decline.

If, however, you would like me to explore the possibility of one of my senior colleagues here in the World Bank meeting with your group, do let me know and I will pursue the matter.

The Stanford-Sloan Program is impressive, and I hope that your Eastern Field Trip will be a particularly stimulating one.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Professor Robert T. Davis
Director, The Stanford-Sloan Program
Graduate School of Business
Stanford University
Stanford, California 94305

JLM: lmt

489/6/28

JAN 28 1971

Dear Mr. Mills:

On returning from an extended trip to several West African member countries of the World Bank, I found awaiting me Professor Dell'Amore's kind invitation asking me to speak before the International Savings Banks Institute Congress, in London, in April 1972, and your letter urging me to accept.

I have given a good deal of thought to this invitation, as I fully appreciate the importance of savings institutions both to the World Bank, itself, and to the developing countries of the world. For this reason, I deeply regret having to decline.

As I have pointed out in replying to Professor Dell'Amore, the pressure of business here, plus necessary travel to developing member countries abroad, makes it impossible for me to schedule a trip to London this far in advance. It would be unfair to the Institute to accept and then have to cancel the engagement later on, as the demands of my schedule become more pressing.

Please accept my deepest thanks for your thoughtful and persuasive letter.

With kindest regards, I am,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alfred S. Mills
Chairman & Chief Executive Officer
The New York Bank for Savings
280 Park Avenue South
New York, N.Y. 10010

WLB: lmt

489/6/27

JAN 26 1971

Dear Mr. Mayor:

Thank you for your warm letter, and its generous remarks. At your request, I am enclosing the full text of my address to the United Nations Economic and Social Council of November 13, 1970.

I deeply appreciate your assurances of assistance in our urban study of Bombay. We believe that we have a great deal to learn, and are grateful for your full support.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Shanti G. Patel
Mayor of Bombay
Corporation Hall
Bombay, India

JLM: lmt

489/6/26

JAN 26 1971

Dear Dr. Jessup:

Thank you for your warm invitation to participate in the conference on "International Organization and the Human Environment", to be held under the auspices of The Institute on Man and Science, and the Aspen Institute for Humanistic Studies, from May 21 - 23.

The importance of the subject matter, and the caliber of the participants, make your invitation extremely attractive. Unfortunately, I expect to be out of the country on those dates.

I am confident that the conference will be a significant step forward in tackling the environmental problem on an international level, and I would be most grateful if you could forward to me any report or series of papers that may be published at the conclusion of your deliberations.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Philip C. Jessup
The Institute on Man and Science
Rensselaerville, New York 12147

JLM:imt

489/6/25

JAN 26 1971

Dear Mr. Brockman:

Thank you for your letter regarding the American prisoners of war held in North Vietnam.

While I, of course, share deep concern in this question, I think it would be in the larger interest of the prisoners themselves if you were to pass on any pertinent information you have directly to Secretary of State Rogers and Secretary of Defense Laird.

Sincerely,

Robert S. McNamara

Mr. James M. Brockman, President
Brockman-Mefley Developments, Inc.
P.O. Box 101
Palisade, Colorado 81526

JLM:lmt

489/6/24

JAN 26 1971

Dear Professor Dell'Amore:

Thank you for your letter, and your warm invitation for me to address the International Savings Banks Institute Congress, in London, on April 25, 1972, on the general topic of Social Progress and Development.

Your suggestion is a very attractive one, and it is with great reluctance that I must decline. The practical problem is that pressures of World Bank business here, plus the necessary travel to our developing member countries abroad, make it impossible for me to schedule a trip to London this far in advance. I feel it would be unfair to you and the Institute to risk the possibility of my having to cancel the engagement later on, as the demands of my schedule become more precise and pressing.

I am deeply grateful for your kindness, and want to wish you and the Institute every success in your important work at the Congress.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Giordano Dell'Amore
President, Institut International
des Caisses D'Epargne
18 Rue du Marche
Geneva, Switzerland

JLM:lmt

489/6/23

JAN 26 1971

Dear Dr. Keller:

I have just returned from an overseas trip, and want to thank you for your kind invitation to submit an article for a forthcoming book on humanistic politics. It is a fascinating and significant subject, and I am very sorry to have to decline. The problem is that the pressures of World Bank business here, combined with the necessary travel to our developing member countries abroad, simply do not allow me the time to give this sort of project the attention it merits. I hope you will understand, and accept my best wishes for what I am sure is going to be a very stimulating volume.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Gordon W. Keller
Political Science Department
Kent State University
Kent, Ohio 44240

JLM:Lmt

489/6/22

JAN 26 1971

Dear David:

Thank you very much for your letter and for your generous remarks. I feel unqualified to comment on your interesting question, but I am enclosing the signed photograph you request.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Master David Carey
606 Righters Mill Road
Penn Valley, Pennsylvania 19072

Enclosure

JLM:lmt

489/6/21

JAN 25 1971

Dear Mrs. Stacy:

Please accept my sincere condolences. Richard Brevard Russell was a leader whose sense of integrity and understanding of the American constitutional process set the highest standard for his countrymen. I respected him deeply and will feel his loss as will all Americans.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Ina Stacy
Winder, Georgia 30680

JEM:pam

489/6/20

JAN 25 1971

Dear Professor Mowitz:

It was very kind of you to send me a copy of your report, The Design and Implementation of Pennsylvania's Planning, Programming, Budgeting System, which I have read with great interest.

Not only is your study an impressive elucidation of the principles of PPBS, but a cogent framework for their application to the problems of State government.

The Commonwealth of Pennsylvania is fortunate to have had the benefit of your assistance in establishing this new system, and I am confident that its implementation will be of lasting significance.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Robert J. Mowitz
Director, Institute of Public
Administration
The Pennsylvania State University
University Park, Pennsylvania 16802

JLM:lmt

489/6/19

JAN 12 1971

Dear President Simpson:

Your warm invitation to deliver this year's Barbara Bailey Brown lecture is tempting. The broad subject of "international understanding" would be an appropriate background for exploring concepts on the problems of development, and I only wish I could see my way clear to accepting. Unfortunately, I cannot. The next few months are going to be particularly crowded both with work here at the World Bank headquarters, and with necessary trips to our member developing countries. The opportunity of meeting with you and your faculty and students is a pleasure I would genuinely enjoy, and I hope you will forgive me for having to forego it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alan Simpson, President
Vassar College
Poughkeepsie, New York 12601

JLM: lmt

489/6/18

JAN 12 1971

Dear Mr. Webbink:

Thank you for your letter of invitation to address your upcoming Conference on the Atlantic Community. I very much regret that the pressures of travel abroad to our member developing countries, and a very heavy schedule of World Bank business here at our headquarters will make it impossible for me to attend. The matters you will be discussing are of great importance, and I do want to wish the Conference every success. I do appreciate your writing to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gregory R. Webbink
Chairman, CONTAC '71
Box 1592
Georgetown University
Washington, D.C. 20007

JLM:Lmt

489/6/17

JAN 12 1971

Dear Professor Ello:

As I have had to write to Mr. Webbink, I will unfortunately not be able to participate in the upcoming Conference on the Atlantic Community. I quite agree with you that activities of this sort are important, and that they deserve encouragement. I can only plead what is in fact the case: that visits abroad to our developing member countries, and the pressure of a very heavy schedule of activities at headquarters make it necessary to keep my speaking almost exclusively at official Bank functions. I do hope you will understand. I am very grateful for having been invited.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Paul S. Ello
Department of Government
Georgetown University
Washington, D.C. 20007

JLM: lmt

489/6/76

JAN 12 1977

Dear Prince Bernhard:

I am very grateful for your letter, and have read with warm appreciation your Message from the President, and Resolutions 1, 3 and 6 of the recent Second International Congress of the World Wildlife Fund.

Both your Message, and the Resolutions, bear on our concerns in the World Bank, and as they are matters which deserve the widest possible international support, I am particularly gratified that under your leadership the Congress adopted such forthright positions.

We here at the Bank are determined to do what we can to assist our member countries, as well as the international development community at large, in finding solutions to the problems your Message and the Resolutions so clearly underscore.

Your personal advocacy on behalf of these objectives will lend encouragement to all who are dealing with these difficult issues.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Royal Highness
Prince Bernhard
The World Wildlife Fund
1110 Morges, Switzerland

JLM:lmt

409/6/15

January 12, 1971

Dear Mr. Venkateswaran:

I am particularly gratified, as I know you are, that the Executive Directors approved today the Pakistan Reconstruction Program. Your work on the project helped see it through with both the urgency and thoroughness it required, and I want you to know how much I personally esteem this kind of professional performance. It was a dedicated and highly commendable job.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. Venkateswaran
Special Projects Department
Room A210

JLM:lmt

489/6/14

January 12, 1971

Dear Mr. Hexner:

The Executive Directors today approved the Pakistan Reconstruction Program. That the World Bank was able to put together so thorough and professional a project in less than sixty days from the date the cyclone struck is, I know, in significant measure due to your work as a consultant. Your detailed knowledge of the area, and your wide experience in the field, was of great assistance to our own staff effort. I very much appreciate that contribution.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. Tomas Hexner
48 Reservoir Street
Cambridge, Massachusetts 02138

JLM: lmt

489/6/13

January 12, 1971

Dear Mr. Dugan:

The approval by the Executive Directors today of the Pakistan Reconstruction Project is to a significant extent due to the impressive work that you, as Mission Chief, accomplished. You deserve great credit, both personally and professionally, for the speed and thoroughness with which you moved the matter forward. It was an absolutely first-rate job.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hugh P. Dugan
Special Projects Department
Room H333

JLM:lmt

489/6/12

January 12, 1971

Dear Bob:

The approval by the Executive Directors today of the Pakistan Reconstruction Project climaxes an extraordinary achievement in the Bank. The speed, thoroughness, and dedication with which the entire project was put together is one of the most impressive accomplishments I have witnessed since coming here, and you -- and those associated with you -- who saw it through have my deep appreciation and admiration.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert Sadove, Director
Special Projects Department
Room A210

JLM:lmt

489/6/19

January 12, 1971

Dear Mr. Picciotto:

I am confident that you were as pleased as I was that the Board gave approval today to the Pakistan Reconstruction Project. I know the dedicated role you played in this entire matter, and in my view your performance stands as a model of the professionalism that should characterize our efforts in the Bank. You have my warm congratulations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert Picciotto
Coordinator, East Pakistan Agriculture
and Water Studies Program
Special Projects Department
Room H325

JLM:lmt

489/6/77

JAN 12 1971

Dear Mr. von Speyr:

Thank you very much for your congratulatory remarks on the occasion of the Bank's 25th Anniversary. It represents a quarter-century of experience in international development: a partnership among nations and institutions which I am confident will grow even more fruitful as both the issues and the opportunities grow more significant.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Th. von Speyr
The Manager
Swiss Bank Corporation
P.O. Box 114
99 Gresham Street
London, EC2P 2BR, England

JLM:1mt

409/6/10

January 11, 1971

Dear Mr. Lerner:

Mr. Straus has kindly invited me to serve on an ad hoc advisory committee formed by the American Arbitration Association, to prepare for a conference on the implications of the United States having become a signatory to the U.N. Convention on the Recognition and Enforcement for Foreign Arbitral Awards. He has asked me to advise you as to whether or not I can assume this commitment.

While I warmly welcome the ends of the U.N. Convention, and applaud the efforts of your Association to make American participation in it better known, I think it would be inappropriate for me --as an international civil servant myself--to be personally identified with a particular nation's promotion of its own adherence to the Convention. But I do appreciate the invitation, and wish your Association every success in its very worthwhile objective.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard E. Lerner
American Arbitration Association
140 West 51st Street
New York, N.Y. 10020

JLM:LEC:ml

489/6/9

JAN 8 1971

Dear Mr. Minister:

Thank you so much for your letter of December 15, telling me of the very productive meetings you have recently held with the Bank staff.

I too have heard how useful these meetings have been, and I look forward to even greater cooperation between your Government and the Bank, to our mutual benefit, in 1971.

I look forward to seeing you here in Washington before too long, and meanwhile send all my good wishes for the coming year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Antonio Delfim Netto
Minister of Finance
Rio de Janeiro, Brazil

WDClark:sf

489 / 6 / 8

January 8, 1971

Dear Mr. Owen:

Thank you for your letter and its enclosures. Your strong assurance to the Ford Foundation that the Institute will in fact achieve financial self-sufficiency after five years will certainly be a favorable factor affecting the Foundation's decision.

In connection with material that might be useful in your Board of Trustees' visit to the United States this spring, the Bank itself has not as yet published studies on the subject. But I have referred your request to our newly appointed Environmental Advisor in the Bank's Projects Department, Dr. James A. Lee, and am enclosing three booklets which he feels may be helpful. Further, he recommends, if you do not already have it at hand, that you write directly to the International Union for the Conservation of Nature in Morges, Switzerland for the 1970 English edition of the United Nations List of National Parks and Equivalent Reserves. He suggests that the IUCN library there may be able to supply you with relevant material relating to developing countries.

I very much hope that you and the Board have a rewarding look at the problems of over-utilization of American recreational areas, and what the U.S. National Park Service is trying to do to cope with it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J.S. Owen, Director
Tanzania National Parks
P.O. Box 3134
Arusha, Tanzania

Enclosures

JLM:RMcN:pay

489 / 6 / 7

JAN 7 1971

Dear Mr. Poindexter and Mr. Herrick:

Thank you for your letter and your warm invitation for me to join a very impressive guest list for luncheon, with a view towards urging the heads of the three major television networks to lend maximum support to public awareness of the population problem.

I very much wish I could accept, but the fact is that I will be out of the country a number of times during these next few months. This is further complicated by a great many matters that will be coming before our Board of Executive Directors here at the World Bank in the same time frame.

All of this means I must very regretfully decline the invitation. But I do want to commend you and your associates for your efforts to stimulate lively public discussion of the population problem. In moving forward on this front you are rendering an immensely important service to the entire international community.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David O. Poindexter and
Mr. Casey I. Herrick
Population Communication Center
475 Riverside Drive, Suite 420
New York, N.Y. 10027

JLM:lmt

409 16/6

JAN 7 1971

Dear Dr. Scher:

Thank you for your generous remarks, and your kind offer that I join the Advisory Board of the National Council on Drug Abuse.

Regretfully, I must decline. The pressures on my time here at the World Bank are such that I simply could not make a meaningful contribution to the objectives of the Council.

I am grateful for your thinking of me, and wish you every success in the immensely important issues the Council will be considering.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jordan Scher, Director
Chicago Psychiatric Foundation
and Ontoanalytic Institute
8 South Michigan Avenue
Suite 310
Chicago, Illinois 60603

JLM:imt

489 / 6 / 5

JAN 6 1971

Dear Mr. Holland:

Thank you for the invitation to serve as a Trustee of the Institute of International Education. Much as I would like to accept, I fear that the volume of business here would prevent me from devoting the time and attention that a trusteeship deserves. I regret to have to decline for I fully appreciate the fine contribution your Institute is making in educational development.

I appreciate your kind gesture and wish you every future success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kenneth Holland
President
Institute of International Education
809 United Nations Plaza
New York
New York 10017

TAB/jew

489 / 6 / 4

JAN 6 1971

Dear Mr. Rochat and Mr. Béranger:

Thank you for sending me a copy of Gordon Rattray Taylor's volume, The Doomsday Book.

Though your project is a fascinating one, I regret that it is not the sort of undertaking for which the World Bank can supply financial assistance. The issues the book raises are of immense importance, and I very much hope that you succeed in bringing them visually before as wide an audience as possible.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eric Rochat and
Mr. Richard R. Béranger
C.O.F.C.I.
Martonplay
33 Champs-Élysées
75-Paris, France

JLM:1mt

489/6/3

JAN 6 1971

Dear Jim:

It was most kind of you to invite me to join the Board of Trustees of the Institute of International Education. I have pondered the matter carefully because, as you know, I am keenly concerned about educational development and have long respected the efforts of the Institute.

It is with special regret, therefore, that I must decline. My frequent travels to the developing world, and the press of business here would, I am sorry to say, sharply limit my contribution. Thank you for thinking of me, however.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James M. Hester
Chairman, Nominating Committee
Institute of International Education
809 United Nations Plaza
New York
New York, 10017

TAB/jsw

489/612

JAN 6 1971

Dear Mr. Bullock:

It is very thoughtful of you to have invited me back to the Forum. The lively and stimulating session we had last time makes your invitation particularly difficult to decline.

Unfortunately, I must do so. The press of business is going to be unusually heavy during this oncoming period, and is seriously compounded by official trips scheduled for Africa in January, and for Asia in February or March.

I hope you will understand, and forgive me for having to turn down so tempting an offer. I believe the work of your Forum in furthering discussion of significant issues among so distinguished a membership is immensely important.

With warm regards,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hugh Bullock
President
Calvin Bullock Forum
One Wall Street
New York, N.Y. 10005

JLM:ij

489/6/1

JAN 5 1971

Dear Hugh,

Thank you for your note in behalf of the Greater Pittsburgh Chamber of Commerce inviting me to take part in its 1971 Western Pennsylvania World Trade Day Program. Much as I would like to join in this effort to increase public understanding of the vitally important role of international trade in America and the world, I regret that other duties will prevent me from accepting. If you think that the Chamber may be interested in having another representative of the World Bank Group speak on this occasion, please let me know.

You do me honor in extending this kind invitation. I would be grateful if you would pass along my best wishes to the Pittsburgh Chamber of Commerce for success in their program.

With best wishes for the New Year,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Hugh Scott
United States Senate
Washington, D.C. 20510