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Series: Chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK

Washington, D.C.

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**PUBLIC DISCLOSURE AUTHORIZED**

McNamara papers

1980 (Nov. - Dec.)

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**1771981**

A1995-252 Other #: 6 00001B

President Robert McNamara Chronological files - (outgoing) - Chrons 80

495/3/217

TRANSLATION

DEC 30 1980

Dear Mr. President,

I have the honour to acknowledge the receipt of your letter dated December 8, 1980, received today in the Bank.

I am happy to learn of your election to the Presidency of the Conference of Heads of State of the West African Economic Community (CEAO) for the period 1980-81. I would like to take this opportunity to express to you my sincere congratulations on this occasion.

We are following with a keen interest the commendable efforts made by the member countries of your Community on behalf of the sub-region's economic development which, as you know, is of particular concern to us. It is indeed encouraging to note that the Community is devoting increased financial resources to achieve its objectives of integrated development.

I am also taking note of the fact that the Community proposes to undertake a number of projects at the regional level. So long as they are realistically designed, assured of financing and, above all, thoroughly organized and brought to a successful conclusion, these projects should have a substantial impact on the economics of the member countries.

I would like to stress once again the Bank's keen interest in the establishment of the African Center for Higher Studies in Management. The staff of the Bank is keeping in touch with the General Secretariat of the Community with a view to finalizing the technical, financial and legal aspects of this project. The Bank is also cooperating with the General Secretariat to provide financing for the Ivorian Component of the CEAO's village water supply and stock watering program.

Please accept, Mr. President, the assurances of my highest consideration.

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Leopold Sedar Senghor  
President of the Republic of Senegal  
Dakar, Senegal.



DEC 30 1980

Monsieur le Président,

Votre lettre du 3 décembre 1980 nous est parvenue ce jour à la Banque et je me fais un plaisir de vous en accuser réception.

Je suis heureux de savoir que vous avez été porté à la Présidence de la Conférence des Chefs d'Etat et de Gouvernement de la Communauté économique de l'Afrique de l'Ouest (CEAO) pour la période 1980-81. Permettez-moi, à cette occasion, de vous adresser mes vives félicitations.

Nous suivons avec grand intérêt les efforts louables des pays membres de votre Communauté pour le développement économique de cette sous-région qui, comme vous le savez, fait l'objet de notre constante attention. Il est encourageant de noter que la Communauté se dote de moyens financiers accrus pour assumer ses objectifs de développement intégré.

Je note également que la Communauté envisage le lancement d'un certain nombre de projets à caractère régional. Pourvu qu'ils soient réalistes dans leur conception, que leur financement soit assuré et surtout que leur organisation et exécution soient rigoureusement menées à bonne fin, leur impact sur les économies des pays membres devrait tirer à conséquence.

Je voudrais souligner encore une fois tout l'intérêt que la Banque Mondiale porte à la réalisation du Centre africain d'études supérieures de gestion. Mes services sont en rapport avec le Secrétariat Général de la Communauté pour la mise au point technique, financière et juridique du dossier. La Banque coopère également avec le Secrétariat Général pour le financement du volet ivoirien du programme d'hydraulique villageoise et pastorale de la CEAO.

Je vous prie de croire, Monsieur le Président, à l'assurance de ma haute considération.

(Signed) Robert S. McNamara

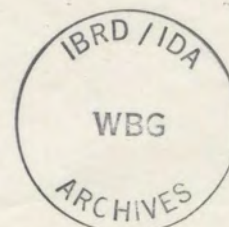
Robert S. McNamara

Son Excellence  
M. Léopold Sédar Senghor  
Président de la République du Sénégal  
La Présidence  
Dakar, Sénégal

December 23, 1980  
SKpognon/it

cc: Mr. McNamara's office (2)

Cleared with Mr. de la Renaudière  
cc: Mr. Alisbah



THE PRESIDENT OF THE REPUBLIC

Dakar, December 8, 1980

Dear Mr. President,

After hearing the report submitted by my colleague Seyni Kountche, Head of State of Niger and retiring President of the Community, the Vith Conference of Heads of State and Government of the West African Economic Community (CEAO), that has just elected me President for the period 1980-81, has asked me to extend to you its most sincere thanks for the prominent role played by the representatives of the World Bank delegation at the meeting of co-lenders of the Community institutions and of the ambitious village water supply and stock watering program, held in Ouagadougou on October 14-15, 1980.

On behalf of the Ivory Coast, Mali, Mauritania, Niger, Upper Volta and my own country, Senegal, I am pleased to convey to you the sincere thanks of the Heads of State of our Community.

I also take this opportunity to confirm to you that the six member States of CEAO have decided to authorize me, and through me the Secretary General of our organization, to guarantee all the agreements reached by the parties attending this first meeting of co-lenders.

Thus, the Secretariat of our organization shall be able to carry out, as soon as 1981, all the studies relating to the first phase of projects and the water supply and stock watering program, up to the bidding documents stage, while continuing negotiations that would lead to the signing of grant or loan agreements so that work could start immediately after the Seventh Summit to be held in Dakar in the second half of October 1981.

Moreover, in spite of the difficult economic and financial conditions experienced by our six countries, almost all of them Sahelian and members of the CILSS, they have decided to maintain the high level of their contributions to the different budgets of the Community. Thus, for 1981, these contributions to the Community Development Fund, the operating and investment budget of the Secretariat and the Mutual Aid Fund, will total CFAF 9 billion 796 million, or about US\$50 million.

This effort reflects indeniably the political will of our member States to commit CEAO to the integration of the various economies following the successful organization of trade, monetary relations and the free movement of persons.



By undertaking to support two of the six projects and the village water supply and stock watering program, the World Bank has clearly expressed its willingness to support this decisive phase of our Community's economic integration. Your institution has indeed undertaken to participate in the implementation of the African Center for Higher Studies in Management (CESAG), amounting to US\$3-4 million, and the Société de Pêche (Fishing Company) while covering the "Ivory Coast" component of the Village water supply and stock watering program.

Preliminary consultations, prior to the Second meeting of donors scheduled for October 1981, will take place on December 2 and 3, 1980 at the European Communities Headquarters in Brussels with a view to discussing with other partners the detailed arrangements for our cooperation.

Knowing your particular concern for the development of our region and your keen interest in our relentless effort towards the integration of our sub-region, I would like to request your personal support for the implementation of our programs.

Thanking you for your kind attention to this letter, please accept, Mr. President, the assurances of my highest consideration.

(Sgd) Leopold Sedar Senghor

The President  
World Bank  
Washington, D.C.

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

495/3/216

Office of the President

December 30, 1980

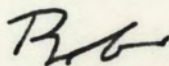
Dear Ashraf:

I would be grateful if you would send the attached cable to Dr. Abdel Razak Meguid in reply to his message which you forwarded to me with your letter of December 22.

In your letter you spoke of my support for the World Bank's assistance to Egypt since 1968. But I know that the Bank's program would never have been possible without your skillful diplomacy and your President's imaginative leadership. I congratulate you both.

Margaret joins me in best wishes to the Ghorbals for the New Year.

Sincerely,



Robert S. McNamara

His Excellency  
Dr. Ashraf A. Ghorbal  
The Ambassador of Egypt  
Washington, D. C.

RSMcNamara:js  
cc: Messrs. Stern, Chaufournier  
El-Naggar



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

Cable to His Excellency Abdel Razak Meguid:

"Appreciate your concern with continued availability of IDA financing. As you know the primary criterion for IDA eligibility is not per capita income but the lack of creditworthiness. There is no disagreement that present economic circumstances provide Egypt with substantial capacity for external creditworthiness. And as Mr. Stern explained to you, demands for external capital from low income countries, which lack creditworthiness, have risen dramatically since IDA VI was negotiated. We must therefore take all possible steps to conserve scarce IDA resources for those countries which can utilize only such highly concessional capital. We are confident that we will continue to be able to support effectively Egypt's development effort through the Bank lending program and that our close working relationship on the many issues which face Egypt will continue to be fruitful. With best wishes for the New Year.

Robert S. McNamara"





248423 WORLDBANK

30 ✓ 348 GAFEC UN

CAIRO 20/12/1980

1980 DEC 21 AM 11:42  
COMMUNICATIONS DIVISION

DEAR MR, ROBERT MACNAMARA  
PRESIDENT - WORLD BANK

IT WAS A GREAT PLEASURE TO MEET WITH YOU DURING MY LAST VISIT TO WASHINGTON ON WHICH YOU WERE KIND ENOUGH TO GIVE EGYPT SPECIAL INTEREST. I WISH TO REITERATE OUR INTEREST IN CONTINUING ENJOYING AN INCREASING ALLOCATION FROM IDA ON THE GROUNDS THAT A GOOD PART OF OUR PROJECTS PRESENTLY IN THE PIPELINE ARE OF INFRASTRUCTURE TYPE, AND OUR PERCAPITA INCOME STILL QUALIFIES EGYPT FOR IDA ALLOCATION. OUR IMPROVED BALANCE OF PAYMENTS POSITION IS NOT UNIQUE AMONG IDA BENEFICIARIES FOR THESE BASIC REASONS WE WOULD BE MOST UNHAPPY WHERE SUCH A LENDING FACILITY IS EITHER WITHDRAWN OR EVEN REDUCED AT THE EXPENSE OF OUR DEVELOPMENT PROGRAM WHICH WOULD BE GREATLY AFFECTED. THEREFORE WE WOULD APPRECIATE YOUR SUPPORT AND ASSISTANCE IN MAINTAINING AND IMPROVING PROSPECTS FOR IDA ALLOCATION TO EGYPT .WITH BEST PERSONAL WISHES FOR A MERRY CHRISTMAS AND HAPPY NEW YEAR.

DR, ABDEL RAZAK MEGUID  
DEPUTY PRIME MINISTER

248423 WORLDBANK

348 GAFEC UN.....



495/3/214  
DEC 24 1980

Dear Mr. Honegger:

I am writing to thank you most warmly for the many courtesies you extended during my recent visit to Switzerland.

This visit certainly helped me to better understand your plans and problems in increasing Swiss development aid and I hope you will forgive me for the frankness with which I talked. However, I felt encouraged by the warm and friendly atmosphere which surrounded my visit and which confirmed my belief that Switzerland can do more for the poorest countries.

Thank you again for your hospitality. I wish you a very happy New Year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Fritz Honegger  
Federal Counsellor  
Department of Economic Affairs  
Berne, Switzerland

bcc: His Excellency  
Anton Hegner  
Embassy of Switzerland  
2900 Cathedral Avenue N.W.  
Washington, D.C. 20008

RSteckhan/STVoyadzis:lhv December 24, 1980





# Record Removal Notice



<b>File Title</b> President Robert McNamara Chronological files - (outgoing) - Chrons 80	<b>Barcode No.</b>  1771981
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<b>Document Date</b> December 29, 1980	<b>Document Type</b> Letter
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**Correspondents / Participants**  
 To: Mr. Ismail Khelil, Executive Director  
 From: Robert S. McNamara, President

**Subject / Title**  
 Regarding UN General Assembly's Special Committee on the Situation with Regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples.

**Exception No(s).**

1    2    3    4    5    6    7    8    9    10 A-C    10 D    Prerogative to Restrict

**Reason for Removal**

**Additional Comments**  
 Pending review by/consultation with relevant World Bank unit(s).

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn by Shiri Alon	Date Feb 6, 2013
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495/3/211

DEC 23 1980

Dear Senator Coelho:

Thank you for your letter and its warm invitation to me to give a keynote address at the Committee on Municipalities of the Federal Senate.

I appreciate very much your thinking of me on this connection and I want to thank you for the opportunity you gave me to meet with Senator Antonio Lemanto Junior on December 3. His visit was extremely useful, informative and stimulating. I was impressed by the Federal Senate's concern with the plight of the poor and its commitment to improve the quality of life in Brazil. I would have liked very much to accept your kind invitation and personally share with you and your colleagues some of the most urgent challenges and actions that we face to combat poverty and assist the poor to increase their productivity. Unfortunately, because of previous commitments and a crowded agenda of Bank business during the month of March it will not be possible for me to accept your invitation.

Let me convey my best wishes for the success of your committee's work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Nilo Coelho  
Acting-President  
of the Federal Senate  
Brasilia, DF, Brasil

cc: Mr. McNamara's Office (2)  
Mr. Skillings, LAC II

CQuijano:nev  
December 22, 1980



TRANSLATION

H.E. The President of Rwanda  
Kigali, Rwanda.

DEC 23 1990

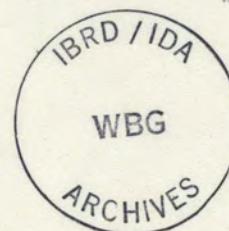
Mr. President,

I greatly appreciate your letter of November 21, in which you expressed your appreciation for the efforts made by the World Bank in order to contribute to the development of your country. I have been happy to preside during the recent years to the strengthening of ties between Rwanda and our organization, and to the expansion of the program of projects. We have had the occasion to examine together this program during our meeting in Washington.

As you mention, the African countries have been particularly affected during the last years by the increase in the price of oil and international inflation. The World Bank is attempting to cooperate with them in view of identifying and implementing activities which could have positive effects on the growth. This is one aspect of our operations which I particularly support.

Please accept, Mr. President, the assurances of my very high consideration.

Robert S. McNamara



495/3/210

DEC 23 1980

Monsieur le Président,

Je tiens à vous dire combien j'ai été sensible à votre lettre du 21 novembre dernier qui témoignait de votre appréciation des efforts faits par la Banque Mondiale afin de contribuer au développement de votre pays. J'ai été personnellement heureux de présider au cours des années récentes au renforcement des liens entre le Rwanda et notre organisation et à l'élargissement du programme de projets réalisés avec son concours. Nous avons eu l'occasion d'examiner ensemble ce programme lors de notre récent entretien à Washington.

Comme vous le mentionnez, les pays africains ont été particulièrement touchés ces dernières années par l'augmentation du prix du pétrole et l'inflation internationale. La Banque Mondiale s'efforce actuellement de coopérer avec eux en vue d'identifier et de mettre en oeuvre des actions qui pourraient avoir des effets positifs sur la croissance. C'est là un aspect de nos opérations que j'appuie particulièrement.

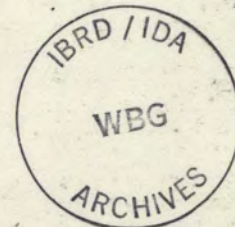
Veillez agréer, Monsieur le Président, les assurances de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence Monsieur le Président  
de la République Rwandaise  
Kigali, Rwanda.  
FMoncéaux/rmm  
December 18, 1980

cc: Mr. R. McNamara (2 copies) ✓  
Mr. E. Stern  
Mr. M. Benjenk



Office of the President

Dec 22

Mr. McNamara:

Shall I send copies of the Expanded Lending paper to Messrs. Brandt, George Woods and Henry Owen with a note from you, ~~or me,~~ stating that you had asked me to send it? (Copy has gone to Mr. Clausen.)

*1/7/22*  
*Yes*

*Rmw*

J



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

December 22, 1980

Dear Mr. Owen:

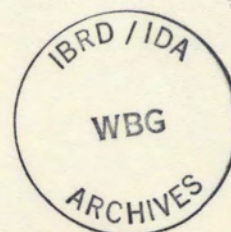
Mr. McNamara has asked me to  
send you a copy of the attached document  
for your information.

Sincerely,

Jeanette Sanders  
Secretary to  
Mr. McNamara

Mr. Henry Owen  
Room 351 Old EOB  
Washington, D.C.

Enclosure





THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

December 22, 1980

Dear Mr. Woods:

Mr. McNamara has asked me to send you  
a copy of the attached document which he thought  
you might be interested in reading.

Sincerely,

Jeanette Sanders  
Secretary to  
Mr. McNamara

Mr. George D. Woods  
277 Park Avenue, Room 1106  
New York, N.Y. 10017



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

December 22, 1980

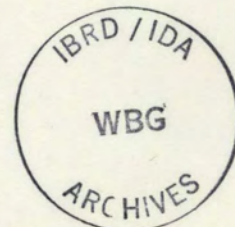
Dear Mr. Brandt:

Mr. McNamara has asked me to send  
you a copy of the enclosed document for  
your information.

Sincerely,

Jeanette Sanders  
Secretary to  
Mr. McNamara

His Excellency  
Willy Brandt  
President  
Sozialdemokratische Partei Deutschlands  
Oilenhauerstrasse 1  
5300 Bonn  
Germany



495/3/209

December 19, 1980

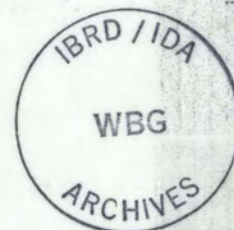
Dear Mr. Clausen:

Mr. McNamara has asked me to  
send you a copy of the attached document  
for your information.

Sincerely,

Jeanette Sanders  
Secretary to  
Mr. McNamara

Mr. A. W. Clausen  
President  
Bank of America  
San Francisco,  
CA 94137



International Bank for Reconstruction and Development  
International Development Association

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WBG ARCHIVES

FOR  
EXECUTIVE  
DIRECTORS'  
MEETING

For consideration on  
January 15, 22 and  
27, 1981

R80-356  
IDA/R80-169

FROM: Vice President and Secretary

December 19, 1980

AN EXAMINATION OF POSSIBLE EXPANSION OF IBRD/IDA LENDING  
OVER LEVELS PRESENTLY PLANNED FOR FY82-86 AND MEANS OF  
FINANCING SUCH EXPANSION

Attached hereto is a copy of the President's memorandum entitled "An Examination of Possible Expansion of IBRD/IDA Lending over Levels Presently Planned for FY82-86 and Means of Financing Such Expansion" dated December 18, 1980.

This document also includes the President's memorandum "Possible Expansion of IBRD/IDA Lending Over Presently Planned Levels" distributed on November 14, 1980 under R80-325(IDA/R80-149).

Questions on this document should be referred to Mr. D. J. Wood (extension 75837).

Distribution:

Executive Directors and Alternates  
President  
Senior Vice Presidents  
President's Council  
Vice Presidents, IFC  
Directors and Department Heads, Bank and IFC



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495/3/207

Office of the President

December 19, 1980

Mr. Donald T. Regan  
Office of the Secretary of the Treasury  
Washington, D.C. 20270



Dear Don:

As I wrote to you last week, I was delighted to hear of your nomination as Secretary of the Treasury and I would like to again express my best wishes and congratulations. Your leadership at the Treasury will be invaluable in the difficult period through which we are passing.

At your convenience, I would like to visit you, together with Moeen Qureshi and Gene Rotberg, to discuss several matters of considerable importance to the Bank and the United States, namely, the Sixth Replenishment of the International Development Association (IDA), the status of US participation in the IBRD General Capital Increase (including the resolution of the maintenance of value question), and the establishment of an "energy affiliate" to finance a portion of the energy needs of developing countries.

I will summarize briefly the stage of development of these matters, some of which, as you can see below, require action in the very near future.

IDA Sixth Replenishment

The Sixth Replenishment commitment period should have started on July 1, 1980. Although the negotiations among the thirty-three participating countries have been successfully completed, the Replenishment cannot become effective until donor countries whose contributions total 80% of the Replenishment formally notify IDA of their participation. The U.S. contribution to the Sixth Replenishment is \$3.24 billion and represents a 27% share in the three-year replenishment. This is the lowest share ever taken by the United States and represents a significant decline from the United States' 42% share in early IDA fundings. A 27% share is below that indicated or appropriate for the U.S. by a number of economic measures and was accepted by other donors only after protracted and difficult negotiations. Without the United States' notification (which can be given only after legislative action), the 80% "trigger" cannot be reached and IDA simply cannot enter into commitments. As a practical matter, IDA will go out of business sometime in March 1981 when IDA exhausts voluntary contributions of about \$1.5 billion provided by sixteen donor countries in advance of their negotiated commitments and without regard to the "trigger" provisions. These countries provided funds to minimize disruption to developing countries caused by the delay

in the Sixth Replenishment's effectiveness. In essence, the \$12 billion agreement to provide resources for high priority projects in the poorest nations of the world will become null and void for lack of U.S. appropriation of \$939 million for its share of the first tranche. It is estimated that U.S. budgetary outlays for this appropriation would be less than \$20 million in 1981 and about \$100 million in 1982.

#### IBRD Capital Increases

As you know, the IBRD's Articles of Agreement require that its loans outstanding and disbursed not exceed its total subscribed capital and reserves. In January 1980, a General Capital Increase of \$40 billion was approved by Governors of 127 member countries whose voting power represented 75% of the required votes. The United States is one of only six countries which have not yet voted for the General Capital Increase; the others are Cambodia, Viet Nam, Iran, Qatar and the United Arab Emirates.

Of the General Capital Increase (GCI) of \$40 billion, only 7.5% or \$3 billion would be paid in by subscribing member governments commencing in October 1981. The U.S. share of this amount, to be paid in over five or six years beginning in FY82, is about \$660 million. The balance of the U.S. subscription amounting to about \$8.1 billion will be in the form of callable capital. As you know, callable capital can never be used for lending or administrative expenses; it can be called only if needed by the Bank to meet its obligations to bondholders. The Bank has never had to call on such funds and it conducts its operations in a manner which would make such an event highly unlikely.

Two issues concerning the GCI will require your early attention. First, the current United States Administration intended to seek budgetary authority for the entire U.S. share of the GCI early next year. This approach would clearly be beneficial to the Bank, as the Bank needs subscriptions to enable it to make commitments. An alternative approach would be for the U.S. to subscribe in tranches over the five-year GCI subscription period. The trade-off will be between the constraints imposed by budgetary concerns and a temporary reduction in United States' voting power.

Second, no agreement has yet been reached on the price of shares to be issued under the GCI. Several countries have indicated they will not subscribe to the capital increase before the capital valuation question is decided; we need to agree promptly to permit them to begin by the Spring of 1981 the legislative process leading to subscriptions in October.

Apart from the General Capital Increase, resources are also being provided by a Selective Capital Increase agreed by member governments in



December 19, 1980

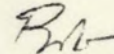
1977, of which the U. S. share would be \$1,569 million, of which 10% would be paid in -- the balance representing callable capital. The United States has already subscribed to \$706 million of this increase. After the Congressional vote of December 16, 1980, the United States is in a position to subscribe to a further \$328 million, leaving a balance of \$535 million in capital, of which only \$54 million would be paid in for which legislative action is required.

Energy Affiliate

Following the suggestion in the communique issued after the Venice Summit, the Bank is exploring the establishment of an energy affiliate to provide financing for energy investment in developing countries. A meeting, which was attended by the United States and certain other member countries, was held in late November to discuss the issues involved in setting up such an affiliate. General support for the affiliate emerged from the discussions, but several issues still need to be resolved. Another meeting is planned in early February. The support of the United States is invaluable to the establishment of this affiliate.

The United States, as the World Bank's largest shareholder, has a unique opportunity and responsibility to exercise leadership in strengthening the Bank's role as an institution committed to encouraging development on sound economic principles with benefits to both developed and developing countries. We look forward to your support.

Sincerely,



Robert S. McNamara

RSMcNamara:js

cc: Messrs. Qureshi, Stern, Golsong, Rotberg, Thahane



495/3/206

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

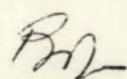
December 19, 1980

Dear Joe:

I enjoyed immensely our luncheon conversation last week. During the discussion you spoke of the energy study being undertaken by the Atlantic Council, and asked whom in the Bank the Committee might contact to obtain information relating to the study. Please ask those concerned to get in touch with Yves Rovani, Director, Energy Department, whose telephone number is 477-2285.

With best wishes,

Sincerely,



Robert S. McNamara

Mr. Henry H. Fowler  
Partner  
Goldman, Sachs and Co.  
55 Broad Street  
New York, N.Y. 10004

cc: Mr. Rovani

RSMcNamara:js





495/3/205

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

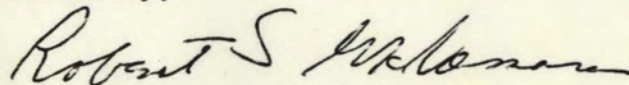
December 19, 1980

Dear Mr. President:

I am most grateful for the compliment you paid me in your letter of November 13. It is I who am indebted to you for the insights you gave me on the development needs and requirements of the developing countries, including your own.

Mrs. McNamara and I have the warmest memories of our visit with you. We send you our best wishes for success in your efforts to advance the welfare of your people.

Sincerely,



Robert S. McNamara

His Excellency  
Dr. Kenneth Kaunda  
President of the Republic of Zambia  
State House  
P.O.Box 135  
Lusaka, Zambia

RSMcNamara:js



495/3/204

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

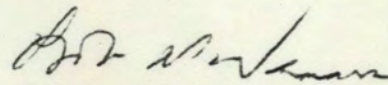
December 19, 1980

Dear Mr. Zorza:

I am delighted to learn that you are planning to write about the Third World in a way which will have the same impact on your readers that your hospice articles did. I share your view that the Western World remains emotionally unmoved by the Third World needs and I will be happy to try to help you change that situation.

I shall be in Washington during January. If you will let me know in advance when you plan to be here, I will try to arrange a convenient time for us to meet.

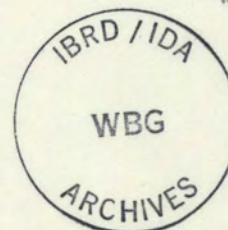
Sincerely,



Robert S. McNamara

Mr. Victor Zorza  
Dairy Cottage  
Hitcham Lane  
Burnham, Bucks, SLI 7DS  
England

RSMcNamara:js



495/3/203

December 17, 1980

Dear Ms. Brennan:

I understand that Secretary G. William Miller has been nominated for membership in the Council. By interest and experience he is prepared to serve as a valuable member in the organization, contributing significantly to its activities and affairs. Therefore, I strongly second his nomination.

Sincerely,

Robert S. McNamara

Ms. Lorna Brennan  
Membership Secretary  
Council on Foreign Relations  
38 E. 68th Street  
New York, N.Y. 10021

RSMcNamara:js



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

495/3/201

Office of the President

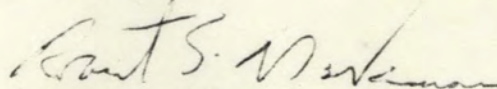
December 15, 1980

Dear Father de Rocquois:

My associate, Mr. Benjenk, has informed me of your efficient and generous assistance in the organization of my recent visit to The Vatican. I am sure you will be glad to know that my private audience with the Holy Father was remarkably interesting and fruitful. Previous discussions with Cardinal Baum and Cardinal Caprio and a meeting with representatives of the Justice and Peace Commission also proved both informative and stimulating.

Please accept my deep appreciation for your contribution in making this visit a successful one.

Sincerely,



Robert S. McNamara

Rev. Reginald de Rocquois, O.P.  
3520 37th Street, N.W.  
Washington, D.C. 20016



495/3/200

December 15, 1980

Dear Mr. den Uyl:

Thank you for sending me a copy of your proposal for a new world employment plan. It raises some extremely important issues of national and global policy. My staff have reviewed the proposal very carefully and discussed their thoughts on it with Professor Tinbergen and Mr. Pronk. Our tentative conclusion is that the basic ideas in this proposal require considerable further discussion at a professional level before any international action can be organized. I understand that Messrs. Tinbergen and Pronk agree with our assessment. Mr. Pronk is proposing to visit Washington in late January at which time he would discuss the proposal with my staff. Professor Tinbergen may accompany him or, if that is not feasible, will send various clarifications of the proposal in writing.

I fully agree with you that we need new initiatives to mobilize political action for global cooperation. Since the global agenda is already-overcrowded, it becomes all the more important that these initiatives are thought through very carefully.

I shall be in touch with you following our discussions with Professor Tinbergen and Mr. Pronk,

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
J. M. den Uyl  
Member, Tweede Kamer  
van de Staten Generaal  
The Hague, Netherlands

Haq/McNamara:bmm  
December 15, 1980

cc: Mr. Chenery  
Mr. Benjenk



DEC 8 1980  
495/3/198

Mr. S. David Freeman  
Chairman  
Tennessee Valley Authority  
Knoxville, Tennessee 37902

Dear Mr. Freeman:

Thank you for your letter of October 17, 1980, suggesting a possible closer collaboration between the staff of TVA and the Bank on emerging issues in the energy field. I welcome your suggestion and believe that there are two or three specific areas where cooperation would be fruitful in the near term.

Our Energy Department is initiating, with substantial support from the UNDP, a series of energy sector assessments in developing countries. The principal function of these assessments is to identify energy sector issues and, where possible, recommend solutions. Based on an earlier sample of such assessments, many of the issues are likely to be institutional and concerned with definition of resources, planning, and demand-oriented activities such as conservation. Energy audits in industry, agriculture, and electric power are specific functions which require large inputs of skilled manpower and we are building up a resource bank of individuals and institutions with such skills. I would hope that TVA might be able to assist with this, either in a direct consulting capacity as part of the assessment surveys or subsequently in the implementation of recommendations arising from the surveys.

A second area is in electric power planning. TVA has been most helpful in making its planning models available to the Bank through IAEA (WASP III), but more effort to reflect loss reduction, load management and similar techniques in the planning process as alternatives to new capacity would probably pay dividends. I understand that TVA has an active load management program and your suggestions as to how we might accelerate the introduction of these techniques into developing countries would be welcome.

A third area is training. While I know that TVA has long welcomed trainees from developing countries, some financed through Bank/IDA loans and credits, I would welcome closer ties with TVA in this respect so that we might actively recommend such training to our borrowers, and provide finance where appropriate, particularly in the newer aspects of power system planning and operation which have arisen as a result of the world focus on energy.



Mr. S. David Freeman

- 2 -

Doubtless there are other areas where closer relations would be appropriate -- you mentioned fertilizer technology, coal conversion, biomass, and environmental protection -- and I hope that we might follow up in these fields at a later date. However, if you think it worthwhile to proceed further with the specific proposals mentioned above, I would appreciate hearing from you. To facilitate matters I suggest you communicate directly with Mr. Yves Rovani, Director of our Energy Department.

Thank you again for taking the initiative in this matter. I trust it will lead to stronger ties between our two institutions.

*with best wishes*

Sincerely,

*Bob McNamara*

Robert S. McNamara

*I do remember you & I congratulate you on the job you have done at TVA.*





# Record Removal Notice



<b>File Title</b> President Robert McNamara Chronological Files - (outgoing) - Chrons 80	<b>Barcode No.</b>  1771981
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<b>Document Date</b> December 5, 1980	<b>Document Type</b> Letter
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**Correspondents / Participants**  
To: Mr. Richard Holbrooke  
From: Robert McNamara

**Subject / Title**  
Immigration visa for Bank employee.

**Exception No(s).**

1    2    3    4    5    6    7    8    9    10 A-C    10 D    Prerogative to Restrict

**Reason for Removal**  
Personal Information.

**Additional Comments**

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn by Shiri Alon	Date Feb 1, 2013
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# Record Removal Notice



<b>File Title</b> President Robert McNamara Chronological Files - (outgoing) - Chrons 80	<b>Barcode No.</b>  1771981
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<b>Document Date</b> December 1, 1980	<b>Document Type</b> Letter
--	--------------------------------

**Correspondents / Participants**  
 To: Mr. William J. McGonigal  
 From: Blanche M. Moore, Secretary to Robert McNamara

**Subject / Title**  
 Regarding a personal account in the Bank of America in Saigon.

**Exception No(s).**  
 1    2    3    4    5    6    7    8    9    10 A-C    10 D    Prerogative to Restrict

**Reason for Removal**  
 Personal Information.

**Additional Comments**

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

<b>Withdrawn by</b> Shiri Alon	<b>Date</b> Feb 1, 2013
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THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

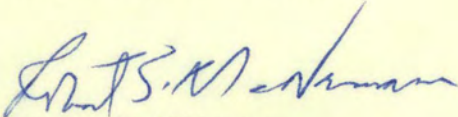
695/3/194

Office of the President

November 26, 1980

MEMORANDUM FOR THE PRESIDENT'S COUNCIL

During my absence from the Bank on December 1  
and December 2 Mr. Moeen Qureshi will be acting in my place.

  
Robert S. McNamara



495/3/193

<sup>21</sup>  
NOV 19 1980

Dear Mr. Työläjärvi:

Thank you very much for your recent letter inviting the Interim Committee and Development Committee to meet in Helsinki in the Spring of 1982.

As you know, the decision on the location of the meetings of these Committees is in the hands of its members. I have, therefore, today advised the Chairman of the Development Committee of your invitation and suggested that he consult the membership as soon as possible and then contact you.

I very much appreciate the offer of your hospitality and hope that the Development Committee will find it possible to accept your kind invitation.

A similar letter has today been sent to Mr. Uusivirta.

Sincerely,

(Signed) \_\_\_\_\_  
Robert S. McNamara

Mr. Pirkko Työläjärvi  
Governor for Finland  
of the World Bank Group  
Ministry of Finance  
P.O. Box 288  
SF-00171 Helsinki 17  
Finland

EStern/11k



495/3/192

NOV 21 1980

Dear Mr. Uusivirta:

Thank you very much for your recent letter inviting the Interim Committee and Development Committee to meet in Helsinki in the Spring of 1982.

As you know, the decision on the location of the meetings of these Committees is in the hands of its members. I have, therefore, today advised the Chairman of the Development Committee of your invitation and suggested that he consult the membership as soon as possible and then contact you.

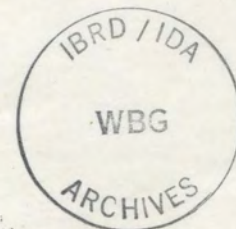
I very much appreciate the offer of your hospitality and hope that the Development Committee will find it possible to accept your kind invitation.

A similar letter has today been sent to Mr. Työläjärvi.

Sincerely,

~~Signature~~ amara  
Robert S. McNamara

Mr. Pentti Uusivirta  
Governor for Finland of the IMF  
Ministry of Finance  
P.O. Box 288  
SF-00171 Helsinki 17  
Finland



495/3/191

November 20, 1980

Dear Andrew:

You asked for a couple of paragraphs of my perceptions of Brookings which might be of help in attaining better understanding of and support for the Institution, from the corporate community. Here they are:

The United States, and particularly its private sector, are in trouble. We share the ills of other industrial nations: high inflation and high unemployment. In addition, our international competitive position has weakened: our productivity growth rates are lower and our market shares have declined compared to our international competitors. Few among us see clearly the cause or cure of our problems.

As a society, we need to create institutions -- four or five would not be too many -- other than government departments which can examine the issues and propose solutions. Brookings is one such institution. There are all too few others. Over time, we should strengthen those we have -- particularly Brookings and the American Enterprise Institute for Public Policy Research -- and begin to add several more. The cost, a few million dollars per year, is modest in relation to the gain which would accrue, over a decade or two, to the private sector.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Andrew Heiskell  
Time & Life Building  
Rockefeller Center  
New York, N. Y. 10020

RMcN:bmm



495/3/190

NOV 18 1980

Sir:

I enclose copy of a letter dated October 25, 1980, from Mr. Wang Bingquan, Governor of the World Bank for China, the official channel of communication between the Government of China and the Bank, requesting that you extend to Mr. Wang Liansheng, an Executive Director in the International Bank for Reconstruction and Development, the privileges and immunities accorded to officials of Specialized Agencies referred to in paragraph 4 of Section 15 of Article V of the Headquarters Agreement between the United Nations and the United States.

In the event that you decide to accede to this request, I wish to inform you that, as President of the Bank, I shall have no objection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable  
The Secretary of State  
Department of State  
Washington, D.C. 20520

HRMalik/TTThahane:df



495/3/189

NOV 17 1960

Excellency:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of Yen 60 billion in Japan as follows:

- (1) Up to Yen 40 billion in the form of a loan from a consortium of Japanese banks and insurance companies. This borrowing transaction would have a term of 20 years. The interest rate is expected to be set at 0.10% above the Japanese long-term prime rate prevailing at the date of the signature of the Loan Agreement, and interest would be payable semi-annually; and
- (2) Up to Yen 20 billion in the form of a loan from a consortium of Japanese trust banks. This borrowing transaction would have a term of 20 years. The interest rate is expected to be set at 0.10% above the Japanese long-term prime rate prevailing at the date of the signature of the Loan Agreement, and interest would be payable semi-annually.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Articles of Agreement of the Bank to approve these two borrowings by the Bank in an aggregate principal amount not to exceed Yen 60 billion. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowings may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

His Excellency  
Michio Watanabe  
Minister of Finance  
Ministry of Finance  
Tokyo, Japan



cc: Mr. Seiji Morioka, Executive Director  
Mr. McNamara's Office (2)  
Mr. Qureshi (2)  
Mr. Rotberg  
Mr. Hittmair  
Cleared with & cc: Mr. Sakuragi

Fin.Ops.Div. # ¥  
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✶

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

495/3/188

Office of the President

November 13, 1980

Dear Dick:

In your letter dated October 10, you asked for suggestions of candidates for the position of vice president of The Rockefeller Foundation. I have two names to suggest:

Dr. David Hamburg - Former President, Institute of Medicine  
National Academy of Sciences now:

Director  
Division of Health Policy Research  
and Education  
John F. Kennedy School of Government  
Harvard University  
79 Bolston Street  
Cambridge, Mass. 02138

Dr. Philip R. Lee - Former Chancellor for Health Affairs  
University of California, San Francisco  
now:

Professor of Social Medicine  
Center for Advanced Study in the  
Behavioral Sciences  
202 Junipero Serra Blvd.  
Stanford, California 94305

I would enjoy hearing more of your plans for the future of The Foundation. Do allow time for a visit with me when you next come to Washington.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Richard W. Lyman  
President  
The Rockefeller Foundation  
1133 Avenue of the Americas  
New York, N.Y. 10036

RSMcNamara:js





495/3/187

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

November 13, 1980

Dear Sam:

I too regret very much that we missed seeing each other when you were in Washington. I hope you will allow time for a visit with me when you next come to this city.

As you requested, I am enclosing a copy of my speech to the Governors and also a copy of the World Development Report which was published in August.

I will not be leaving the Bank until July 1, so between now and then you can address me here.

With best wishes,

Sincerely,

*signed (RSM)*

Robert S. McNamara

Encls.

Mr. Samuel Lubell  
Samuel Lubell Associates  
3242 #3E San Amadeo  
Laguna Hills  
CA 92653

RSMcN:js



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

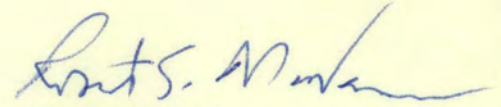
495/3/186

Office of the President

November 13, 1980

MEMORANDUM FOR THE PRESIDENT'S COUNCIL

During my absence on Friday, November 14, Mr. Ernest Stern  
will be acting in my stead.



Robert S. McNamara

cc: Mr. Thahane



495/3/105

November 13, 1980

The Honorable  
Arthur F. Burns  
American Enterprise Institute  
1150 17th Street, N.W.  
Washington, D. C. 20036

Dear Arthur:

As you know, the International Development Association, the World Bank affiliate which is the major source of external funds to the world's poorest countries, is facing a major problem with respect to its commitment authority. Unless an authorization bill for IDA's Sixth Replenishment passes in this session of Congress, IDA's lending will have to stop.

You may recall that IDA was negotiated during the Eisenhower Administration. Its establishment was largely a result of a United States initiative. The United States share in the initial subscriptions and in the First Replenishment of IDA was about 42%. This share has declined over the years and under the Sixth Replenishment, after intensive multinational negotiations, the United States has reduced its share to its lowest level, 27% (our GNP is 35% of the GNP of the IDA donors).

The Sixth Replenishment commitment period should have started July 1, 1980. Although the negotiations among the thirty-three participating countries have been successfully completed, the Replenishment cannot become effective until donor countries whose contributions total 80% of the Replenishment formally notify IDA of their participation. Without the United States notification, the 80% "trigger" cannot be reached and IDA simply cannot enter into new commitments.

On June 16, 1980, the Senate passed legislation authorizing United States participation for \$3.24 billion -- its share in the three-year IDA Sixth Replenishment of \$12.0 billion. The bill was subject to a proviso which restricted appropriations in FY81 to a first year's tranche of \$939 million.

In the House of Representatives, the Committee on Banking, Housing and Urban Affairs favorably reported out the authorizing legislation (H.R. 6811). Subsequently, the Rules Committee adopted a Rule providing for its consideration by the House. It is that authorization which is now urgently required to permit IDA under a continuing resolution to make loan



commitments and to draw upon, pro rata, the contributions of the United States and the other nations who are parties to the Replenishment.

Because the Replenishment has been delayed, fourteen countries, including Germany, France, Japan and Korea, have made voluntary contributions totalling \$1.5 billion in advance of their negotiated commitments. However, IDA will exhaust the commitment authority provided by these contributions early next year.

I would therefore appreciate whatever help you and your associates can provide in obtaining Congressional approval of the IDA6 Authorization Bill at the earliest possible date. In light of United States budgetary concern, it is important to note that the \$939 million FY81 appropriation contemplated by the authorization is less than the appropriation of \$1,072 million for IDA in FY1980. Further, it is estimated that actual outlays in FY81 would be less than \$20 million and in FY82 less than \$100 million. This is because of the nature of IDA credits under which outlays are made only in connection with the actual disbursements on a project, a process which normally occurs over a six to seven year period after the lending commitment is made. But without authorizing legislation, such commitments cannot be made.

I have also enclosed a Joint Statement of Support of former Secretaries of the Treasury in support of H.R. 6811.

Sincerely,

Robert S. McNamara

Encl.

PDeSantis/PVApplegarth/ERotberg/RSMcNamara:bmm  
November 13, 1980

cc: Mr. C. King  
Mr. Stern  
Mr. Qureshi  
Mr. Benjenk  
Mr. Merriam  
Mr. Applegarth

JOINT STATEMENT BY FORMER SECRETARIES OF THE TREASURY  
IN SUPPORT OF H.R. 6811

The following joint statement has been authorized by W. Michael Blumenthal, William E. Simon, George P. Schultz, David M. Kennedy, Henry H. Fowler, C. Douglas Dillon, and John B. Connally:

As former Secretaries of the Treasury, we wish to reaffirm that continued effective U.S. participation in the multilateral development banks -- The World Bank Group and the regional development banks -- remains vital to American economic and political interests.

Presidents Truman, Eisenhower, Kennedy, Johnson, Nixon, Ford and Carter have regarded a leading role for the United States in the institutions as a major element in our foreign policy. As Secretaries of the Treasury during this period, we have consistently nurtured the growing role of the institutions in the world economy. Strong bipartisan support in the Congress has been central to ensuring the effectiveness of American participation in them.

We believe that the multilateral development banks provide the most cost-effective means of cooperation among the industrial democracies in assisting the economic progress of the developing world. They assure equitable sharing of the costs of development assistance, which otherwise would tend to fall disproportionately on the United States. Moreover, the banks have always been guided by a philosophy of an open, market-oriented, price-responsive world economy consistent with American ideals.

These banks are also a good deal for the U.S. economy. The developing countries represent the largest and most rapidly growing market for our exports of both manufactured and agricultural products. In fact, every \$1 which we pay into the multilateral development banks directly produces an expansion of \$3 in our own gross national product.

Continued effective U.S. participation in the multilateral development banks now depends largely upon the House of Representatives. The House will soon consider authorizing legislation for the United States to participate in the sixth replenishment of the International Development Association, the concessional loan window of the World Bank which lends exclusively to the poorest countries, and to join the African Development Bank. The Senate has already passed the bill by a comfortable majority, and the House Banking Committee has reported it by a substantial majority.

IDA VI cannot become effective until we have authorizing legislation for the full amount of \$3.2 billion, which represents 27 percent -- a continued sharp reduction in the U.S. share -- of the total replenishment of \$12 billion. Failure to authorize the full amount would lead to prolonged interruption of IDA lending, and require renegotiation of the replenishment agreement. Such an outcome would severely undermine U.S. leadership in the multilateral development banks, with our allies, and in the developing world.

We strongly believe that continued U.S. leadership in the multilateral development banks is overwhelmingly in America's economic and strategic self-interest. It is, therefore, vital that the Congress approve the authorizing legislation as reported and then appropriate the necessary amounts to fund these commitments.

BRD / IDA  
WBG  
MULTI  
LATERAL

695/3/184

November 12, 1980

Dear Mr. Hall:

A short note to inform you that your letter of October 30, with its attachments, arrived in our office today.

It has been forwarded to the Director of our Energy Department, from whom you will be hearing in due course.

Sincerely,

*B m m*

Blanche M. Moore  
Secretary to  
Mr. McNamara

Mr. George B. Hall  
Flat No. 12 Wychbury Court  
Queens Cross, Dudley  
West Midlands, England



495/3/183

TRANSLATION  
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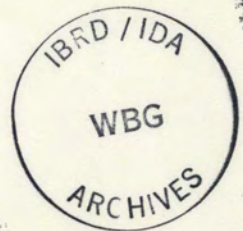
TELEX

PRESIDENT LEOPOLD SENGHOR

DAKAR, SENEGAL

*am grateful for*  
I ACKNOWLEDGE RECEIPT OF YOUR CABLE DATED NOVEMBER 6. THANK YOU FOR INFORMING  
ME OF DECISIONS REACHED AT THE LAST MEETING OF CEAO'S HEADS OF STATE HELD IN  
NIAMEY OCTOBER 27-28, 1980 CONCERNING THE PROJECT FOR AN AFRICAN CENTER FOR  
HIGHER STUDIES IN MANAGEMENT (CESAG). MY CLOSE ASSOCIATES ARE IN CONTACT WITH  
THE CEAO GENERAL SECRETARIAT WITH WHOM THEY WILL CONTINUE NEXT MONTH THE  
DISCUSSIONS ON THIS PROJECT. *with best wishes* SINCERELY

*Robert S. McNamara*  
ROBERT S. MCNAMARA



Class of Service: **TELEX** Date: [REDACTED]  
Telex No.: **537 PRESID SG** Originators Ext: **72117**

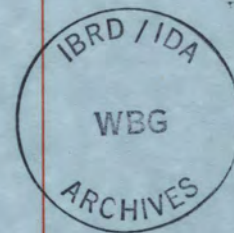
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**PRESIDENT LEOPOLD SENGHOR**

**DAKAR, SENEGAL**

**HONNEUR ACCUSER RECEPTION VOTRE CABLE 6 NOVEMBRE. VOUS REMERCIE  
AVOIR PORTE A MA CONNAISSANCE DECISIONS PRISES A DERNIERE  
REUNION CHEFS D'ETAT DE LA CEAO TENUE A NIAMEY 27 ET 28 OCTOBRE  
1980 CONCERNANT PROJET DE CENTRE D'ETUDES SUPERIEURES AFRICAIN  
EN GESTION (CESAG). MES COLLABORATEURS IMMEDIATS SONT EN  
CONTACT AVEC LE SECRETARIAT GENERAL DE LA CEAO ET POURSUIVront  
AVEC CELUI CI DES DISCUSSIONS LE MOIS PROCHAIN SUR CE PROJET.  
HAUTE CONSIDERATION. ROBERT S. MCNAMARA**



**NOT TO BE TRANSMITTED**

SUBJECT: **CEAO**  
CLEARANCES AND COPY DISTRIBUTION:  
**cc: Messrs. Knox  
Alisbah  
de la Renaudiere  
El Darwish  
Cole/Verspoor**

DRAFTED BY: **SKpognon/it**  
AUTHORIZED BY (Name and Signature):  
**Robert S. McNamara**  
DEPARTMENT:  
**SECTION BELOW FOR USE OF CABLE SECTION  
CHECKED FOR DISPATCH**



THE PRESIDENT OF THE REPUBLIC OF SENEGAL  
DAKAR

TO

MR. ROBERT MCNAMARA  
PRESIDENT OF THE WORLD BANK  
WASHINGTON, D.C. (USA)

No 91 402



DEAR MR. PRESIDENT,

IN MY CAPACITY AS PRESIDENT IN OFFICE OF THE CONFERENCE OF HEADS OF STATE OF THE WEST AFRICAN ECONOMIC COMMUNITY (CEAO), I AM PLEASED TO INFORM YOU OF THE DECISIONS REACHED ON THE CESAG PROJECT AT THE RECENT MEETING OF THE HEADS OF STATE OF THE CEAO HELD IN NIAMEY ON OCTOBER 27-28, 1980 STOP

1) THE CONFERENCE CONFIRMED THE MERGER IN DUE COURSE OF THE SENEGALESE PROJECT TO ESTABLISH A SCHOOL FOR HIGHER STUDIES IN BUSINESS MANAGEMENT (ESGE) WITH THE CESAG (AFRICAN CENTER FOR HIGHER STUDIES IN MANAGEMENT), A CEAO PROJECT STOP

2) IN THE MEANTIME, THE ESGE PROJECT WILL BE IMPLEMENTED SEPARATELY, AS THE FIRST STAGE OF CESAG WHICH WOULD BE CARRIED OUT IN A SECOND AND LAST STAGE STOP

3) FOLLOWING THE COMPLETION OF THE WORK UNDER THE TWO ABOVE STAGES, MERGER OF THE TWO PROJECTS AS ONE SINGLE COMMUNITY INSTITUTION FOR MANAGEMENT PURPOSES AND REIMBURSEMENT TO SENEGAL BY CEAO OF THE INVESTMENT COST OF ESGE STOP

4) WITH REGARD TO BORROWING THE NECESSARY RESOURCES FROM THE IBRD FOR THE IMPLEMENTATION OF THE CESAG PROJECT, SENEGAL IS NOT IN A POSITION TO UNDERTAKE COMMITMENTS ON BEHALF OF THE COMMUNITY STOP

THANKING YOU FOR THE INTEREST THAT THE WORLD BANK HAS ALWAYS TAKEN IN OUR COMMUNITY, I REMAIN, SINCERELY YOURS.

LEOPOLD SEDAR SENGHOR

495/3/181

NOV 11 1980

Sir:

I enclose copy of a letter dated November 1, 1980, from His Excellency, M. Mansour Moalia, Minister of Planning and the Governor for the Bank, the official channel of communication between the Government of Tunisia and the Bank, requesting that you extend to Mr. Ismail Khelil, an Executive Director in the International Bank for Reconstruction and Development, the privileges and immunities accorded to officials of Specialized Agencies referred to in paragraph 4 of Section 15 of Article V of the Headquarters Agreement between the United Nations and the United States.

In the event that you decide to accede to this request, I wish to inform you that, as President of the Bank, I shall have no objection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable  
The Secretary of State  
Department of State  
Washington, D.C. 20520



NOV 5 1980

495/3/180

Dear Mr. Yaméogo:

Thank you for your letter of October 14. I was glad to learn about the considerable progress you have made in obtaining the support of African governments for the proposal to establish an ACP Investment and Trade Bank. The emphasis that you intend to give to the developmental character of the new institution seems to me to be entirely appropriate. You have also referred to the desire expressed by African Governors that the proposed institution should give special attention to sub-Saharan African countries. The problems of economic and social development in the sub-Saharan region are a matter of great interest and concern to the Bank and are currently the subject of intensive study under the overall supervision of Mr. Stern. I am sure he would like to be kept abreast of further developments regarding your project.

Concerning your specific request for technical assistance, I have asked Mr. Qureshi in IFC to keep in touch with you. IFC will be glad to participate in the technical working group that is being formed and to provide technical assistance similar to that provided in the case of BLADDEX. After the structure and operating policies of the new institution have been worked out, it will be possible to see more clearly how, and to what extent, the Bank Group can be of further assistance.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Antoine W. Yaméogo  
Alternate Governor  
International Monetary Fund

cc: Mr. Stern  
Mr. Richardson

MAQureshi:gmb  
November 5, 1980



495/3/179

NOV 5 1980

Dear Mr. President:

Now that Mr. Henri Konan Bedie has left the service of the International Finance Corporation to return to public service in Ivory Coast, I should like to take this occasion to express to you my warm appreciation for the very valuable contribution that Mr. Bedie has made to the work and objectives of the World Bank Group in Africa.

Mr. Bedie joined us nearly three years ago at your suggestion. During this period, he has worked with great dedication and effectiveness to strengthen IPC's relations with African members and to help develop IPC's operations in those African countries where it had not been very active before. Mr. Qureshi and I have greatly benefitted from Mr. Bedie's wise counsel and his deep understanding of African problems and perceptions.

Before closing, may I extend to you, Mr. President, my congratulations and good wishes on your recent reelection, and express the hope that Ivory Coast will continue to move ahead on the path of rapid economic and social advance that it has achieved so successfully in the past under your leadership. May I also say how much I appreciated your kind message of good wishes on my prospective retirement from the Bank which His Excellency Ambassador Ahoua conveyed to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Felix Houphouet-Boigny  
President of the Republic of  
the Ivory Coast  
Abidjan, Ivory Coast

MAQureshi:sav  
November 5, 1980

blind copy: Mr. Bedie



495/3/178

NOV 5 1980

Sir:

I enclose copy of a letter dated October 8, 1980, from Mr. Clifford H. Terry, Deputy Secretary, The Treasury, the official channel of communication between the Government of New Zealand and the Bank, requesting that you extend to Mr. Stanley A. McLeod, an Executive Director in the International Bank for Reconstruction and Development, the privileges and immunities accorded to officials of Specialized Agencies referred to in paragraph 4 of Section 15 of Article V of the Headquarters Agreement between the United Nations and the United States.

In the event that you decide to accede to this request, I wish to inform you that, as President of the Bank, I shall have no objection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable  
The Secretary of State  
Department of State  
Washington, D.C. 20520



495/3/177

November 4, 1980

Dear Mr. Esser:

I am most grateful for the compliment which you and your associates have extended to me through my election as an honorary member of the National Academy of Public Administration. I am delighted to accept such membership.

Regretfully, I will not be able to attend the Annual Meeting of the members of the Academy on November 14th. Unfortunately for me, I must leave at mid-day on the 13th for Brussels. I shall look forward to being with you on future occasions.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George H. Esser  
President, National Academy  
of Public Administration  
1225 Connecticut Avenue NW  
Washington, DC 20036

RMcN:bmm



495/3/176

Class of Service: **TELEX**

Date: **NOVEMBER 1, 1980**

Telex No.:

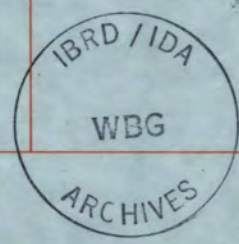
Originators Ext: **72001 (Home: 965 4518)**

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AT THE RECENT ANNUAL MEETINGS, THE BANK WAS URGED BY A NUMBER OF GOVERNORS TO GIVE EARLY CONSIDERATION TO THE ESTABLISHMENT OF AN ENERGY AFFILIATE ASSOCIATED WITH THE BANK GROUP. AS A FIRST STEP, TO ENABEE THE BANK TO PREPARE SPECIFIC PROPOSALS IN THIS REGARD, I BELIEVE IT WOULD BE HELPFUL TO HAVE DISCUSSIONS WITH REPRESENTATIVES OF A SMALL GROUP OF COUNTRIES AS TO HOW SUCH AN AFFILIATE MIGHT BEST BE ORGANIZED AND FINANCED. I PLAN TO INVITE REPRESENTATIVES OF BRAZIL, FRANCE, GERMANY, INDIA, KENYA, KUWAIT, SAUDI ARABIA, AND THE UNITED STATES TO JOIN WITH US IN CONSIDERING THESE MATTERS. I WOULD BE MOST GRATEFUL IF YOU COULD NOMINATE A REPRESENTATIVE TO PARTICIPATE IN A FIRST MEETING OF THIS INFORMAL GROUP AT THE WORLD BANK OFFICES IN WASHINGTON DURING THE THIRD OR FOURTH WEEK IN NOVEMBER. A FURTHER MEETING IN DECEMBER WILL PROBABLY BE NECESSARY TO COMPLETE THIS PRELIMINARY AND INFORMAL EXCHANGE OF VIEWS. WE SHALL BE TELEXING YOU A DISCUSSION PAPER FOR CONSIDERATION AT THE MEETING FOLLOWING YOUR CONFIRMATION THAT YOUR REPRESENTATIVE WILL BE ABLE TO PARTICIPATE. WITH BEST REGARDS,  
ROBERT S. MCNAMARA INTBAFRAD



NOT TO BE TRANSMITTED

SUBJECT: **ENERGY AFFILIATE**  
CLEARANCES AND COPY DISTRIBUTION:  
**Cleared and cc: Mr. Qureshi  
Mr. Stern  
cc: Mr. Applegarth**

DRAFTED BY: **MQureshi/RSMcNamara**  
AUTHORIZED BY (Name and Signature): **Robert S. McNamara**  
DEPARTMENT: **President**

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORTANT - PLEASE READ INSTRUCTIONS BELOW BEFORE TYPE FORM.)

Class of Service: TELEX/CABLE Date: OCTOBER 31, 1980

Telex No.: \_\_\_\_\_ Originators Ext: 75765/6

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BOOK OF 3

1. A SUA EXCELENCIA SR. ANTONIO DELFIM NETTO,  
MINISTRO DO PLANEJAMENTO, MINISTERIO DO  
PLANEJAMENTO, BRASILIA (DF), BRASIL
2. M. RENAUD DE LA GENIERE, GOUVERNEUR, BANQUE  
DE FRANCE, B. P. 140-1, F75049 PARIS, FRANCE
3. SEINE EXZELLENZ, HERRN HANS MATTHOEFER,  
BUNDESMINISTER DER FINANZEN, BUNDESMINISTERIUM  
DER FINANZEN, 886645 BMF, BONN, GERMANY
4. THE HONOURABLE R. VENKATARAMAN, MINISTER OF  
FINANCE, MINISTRY OF FINANCE, 313546 FINECO,  
NEW DELHI, INDIA
5. HIS EXCELLENCY MWAI KIBAKI, M. P., VICE  
PRESIDENT AND MINISTER FOR FINANCE, THE  
TREASURY, NAIROBI, KENYA
6. HIS EXCELLENCY ABDUL RAHMAN SALIM AL-ATEEQY,  
MINISTER OF FINANCE, MINISTRY OF FINANCE,  
2029 FINANCE, KUWAIT, KUWAIT
7. HIS EXCELLENCY SHEIKH MOHAMED ABALKHAIL,  
MINISTER OF FINANCE AND NATIONAL ECONOMY,  
201021 FINANS SK, RIYADH, SAUDI ARABIA
8. THE HONORABLE G. WILLIAM MILLER, SECRETARY  
OF THE TREASURY, DEPARTMENT OF THE TREASURY,  
WASHINGTON, D. C. 20220



NOT TO BE TRANSMITTED

SUBJECT:	DRAFTED BY:
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