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Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK
Washington, D.C.

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The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
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PUBLIC DISCLOSURE AUTHORIZED

McNamara Papers

Maddux chronological file, 1974 (Jan-July)

The World Bank Group
Archives



1772382

A2004-031 Other #: 1 309644B

President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 11

DECLASSIFIED
WBG Archives

JUL 29 1974

491/6/182

Dear Dr. Schackow:

Thank you for your letter, and its warm invitation that I attend the 98th meeting of the Tobacco Committee of Bremen, to be held on November 28 in Vienna.

I appreciate your thinking of me in this connection and regret that I have to decline. I will be on a trip in the Middle East during that period.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. jur. Albrecht Schackow
Das Bremer Tabak-Kollegium
Schwachhauser Heerstrasse 240
28 Bremen, Germany

JLMaddux:dcc
July 25, 1974

FIEE: SCHACKOW, A.
2-Bremer Tabak-Kollegium

491/6/181

JUL 29 1974

Dear Professor Randall:

Thank you for your letter with its generous remarks and the warm invitation to speak on October 7 on the subject "Nourishing Humanity -- World Food and Population Issues."

It is an important subject, and I regret that my schedule for that period is already heavily committed, and hence that I will have to decline.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Darrell Randall
Director, International Administration for
World Human Needs
School of International Service
The American University
Washington, D. C. 20016

JLMaddux:dcc
July 25, 1974

FILE: RANDALL, D.
2-AU

491/6/180

JUL 29 1974

Dear Dr. Habte-Selassie:

Thank you for the copy of your book "The Executive in African Governments" and its generous inscription.

It was thoughtful of you to send it to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Bereket Habte-Selassie
Room E930
International Bank for
Reconstruction and Development
Washington, D. C. 20433

JLMaddux:dec
July 25, 1974

FILE: Letters to Staff

491/6/179

JUL 26 1974

Dear President Andrews:

Thank you for your letter and its warm invitation that I inaugurate the George D. Aiken Lecture Series at the University of Vermont in late September.

Quite apart from his many other significant contributions throughout a distinguished career in public life, Senator Aiken has been a strong supporter of the World Bank's efforts to alleviate poverty in the developing world, and thus I doubly regret having to decline. The problem is that our Annual Meeting of the Board of Governors takes place just at that time, and it will not be possible for me to leave Washington during that general period. I have to be here to meet with ministers of our member countries both before and after our week of formal sessions.

I do hope you will understand, and please convey both my appreciation and regret to your co-chairmen, Governor Salmon and Senator Stafford.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

President Edward C. Andrews, Jr.
The University of Vermont
Burlington, Vermont 05401

JLMaddux:dcc
July 25, 1974

FILE: ANDREWS, E.C.
2-U. of Vermont

July 26, 1974

491/6/178

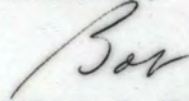
Dear Doug:

Thank you for your letter of July 11, written on behalf of the International Association of Agricultural Economists (IAAE), inviting the Bank to join IAAE, FAO and the UN in sponsoring a Symposium on Population and Food, scheduled to be held in Rome in November 1975.

As you know the Bank is a member of IAAE and would expect to be represented at any important symposium organized by the Association. In addition, Bank staff members who are individual members of the Association will be free to make contributions to the proposed Symposium. But I regret that we are not in a position to act as sponsors for a symposium such as you suggest. We have had, for budgetary reasons, to cut down drastically on activities outside our official program.

I am sorry not to be able to be more forthcoming and I wish you well in your efforts.

Sincerely,



Robert S. McNamara

Dr. Douglas Ensminger
International Association of
Agricultural Economists
231 Gentry Hall
University of Missouri
Columbia, Missouri 65201

CBruce/WDCClark:mmh

JUL 24 1974

491/6/777

Dear Senator Clark:

Thank you for your letter of July 11, 1974 endorsing the Rosenfield lectures series at Grinnell College. I was honored to have been invited to participate in the upcoming conference on Food, Famine, and Foreign Policy.

As you can see from the enclosed letter, I regretfully declined his thoughtful invitation. However, Peter Riddleberger of the Bank staff has spoken with Mr. Moyer, and I am pleased to learn that they will work out some kind of Bank participation in the conference as soon as the dates are set.

It is indeed encouraging to see this kind of initiative on the part of faculty and students at Grinnell. This assures me that there exists in Iowa a strong public consciousness of the difficult economic problems currently facing the poor nations of the world.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Dick Clark
United States Senate
Washington, D.C. 20510

PRiddleberger:bks
July 23, 1974

JUL 23 1974

491/6/176

Dear Congressman Culver:

Thank you for your letter of July 10, 1974 endorsing the Rosenfield lecture program at Grinnell College. I was honored to have been invited to participate in the upcoming conference on Food, Famine, and Foreign Policy.

As you can see from the enclosed letter to professor Wayne Moyer, I regretfully declined his thoughtful invitation. However, Peter Riddleberger of the Bank staff has recently spoken with Mr. Moyer, and I am pleased to learn that they will work out some kind of World Bank participation in the Conference as soon as the dates are set.

The initiative of the faculty and students at Grinnell makes me share your view that there exists in Iowa a strong public consciousness of the difficult international economic problems currently facing the poor nations of the world.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
John C. Culver
U.S. House of Representatives
Washington, D.C. 20515

PRiddleberger:bks
July 19, 1974

JUL 22 1974

491/6/175

Dear Mr. Diago:

Thank you for your letter, and its invitation to participate in the Caribbean Travel Association's 23rd Annual General Meeting, in Martinique, in the second week of September.

I appreciate your thinking of me in connection with the seminar on "Regional Development," and regret that I must decline. My problem is that the World Bank's own annual meeting will take place shortly after that time, and I will be heavily engaged here in its preparations.

I do hope you will understand, and please accept my best wishes for a stimulating and successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Carlos A. Diago
C/O The Clement-Petrocik Company
14 East 60th Street
New York, New York 10022

JLMaddux:dcc
July 18, 1974

FILE: DIAGO, CA
2-C

JUL 22 1974

491/6/174

Dear Mr. Johnson:

Thank you for your letter requesting me to recommend someone who might serve on your National Policy Group for Community Economic Development. I have given some thought to the matter, and suggest you get in touch with

Mr. Emmett Rice
Senior Vice President
National Bank of Washington
619 14th Street, N.W.
Washington, D.C. 20004

I have known him for a number of years and consider him to be eminently qualified to serve on your National Policy Group.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Philip L. Johnson
Executive Director
National Congress for Community
Economic Development
1126 16th Street, N.W.
Suite 411
Washington, D.C. 20036

P. Riddleberger:bks
July 18, 1974

JUL 19 1974

491/8/173

Dear Mr. Calker:

Thank you for your note, and its warm invitation to address the Cal-in-the-Capitol interns this summer.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that I have to make a number of trips to our developing member countries in the immediate weeks ahead, as well as deal with a number of matters relating to our upcoming Annual Meeting. This, together with normal business and board meetings, has jammed my schedule. I do hope you will understand.

Please accept my best wishes for your work at the Harvard Business School.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Brian Calker
Room A500
International Bank for
Reconstruction and Development
Washington, D. C. 20433

JLMaddux:dcc
July 18, 1974

FILE: CILKER, B.
~~XXXXXXXXXXXXXXXXXX~~
2-U. California at Berkeley

491/6/172

JUL 19 1974

Dear Mr. Ascher:

Thank you for your letter, its interesting enclosures, and your warm invitation that I address the 6th International University for Presidents in Athens, May 11-17, 1975.

I am grateful for your thinking of me, and regret that previous commitments for that general period make it necessary for me to decline.

Please accept my best wishes for what I am sure will be a lively series of sessions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James J. Ascher
Young Presidents' Organization, Inc.
201 East 42nd Street
New York, New York 10017

JLMaddux:dcc
July 18, 1974

FILE: 2-Y

JUL 19 1974

491/6 h71

Dear Mr. Sabatino:

Thank you for your letter, its very interesting enclosure, and the kind invitation to participate in the Congress of World Unity in the Spring of 1976.

I appreciate your thinking of me in this connection, and regret that I must decline. In my current position as president of a specialized agency of the United Nations with 124 member countries, I think it would be inappropriate for me to attend, since your commendable objective is to bring together individuals, rather than officials.

This in no way reflects on what you are attempting to achieve, but only on the inherent constraints of my present office.

I do hope you will understand, and please accept my warm wishes for a stimulating and productive meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. William Sabatino
Congress of World Unity
Suite 420, Valley Forge Plaza
King of Prussia, Pennsylvania 19406

JLMaddux:dcc
July 18, 1974

FILE: SABATINO, A.W.
2-C

JUL 19 1974

491/6/170

Dear Professor Hitchner:

Thank you for your letter, and its warm invitation that I address the students, under the auspices of the World Education Council.

I appreciate your thinking of me in this connection, and regret that I must decline. The pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for the success of your expanding program of global studies.

It was very thoughtful of you to write.

Sincerely,

(Signed), Robert S. McNamara

Robert S. McNamara

Professor Benjamin G. Hitchner
Political Science/Economics Dept.
Glassboro State College
Glassboro, New Jersey 08026

JLMaddux:dcc
July 18, 1974

FILE: HITCHNER, B.G.
2-Glassboro St. Col.

JUL 18 1974

491 / 6 / 169

Dear Joe:

Thank you for your warm letter, endorsing Buckminster Fuller's invitation that I participate in the symposium WAR OR PEACE: THE STATE OF THE GLOBE, in early December.

It is good of both of you to think of me in this connection, and I regret that travel plans during that general period will not make it possible for me to attend.

Please accept my best wishes for what promises to be a stimulating series of deliberations.

Sincerely,

Robert S. McNamara

Mr. Joseph S. Clark
440 Rex Avenue
Philadelphia, Pennsylvania 19118

cc: Mr. Fuller

JLMaddux:dcc
July 17, 1974

FILE: CLARK, J.S.
2-U. of Pa.

4971 / 6 / 168

JUL 18 1974

Dear Mr. Fuller:

Thank you for your letter inviting me to participate in the WORLD FORUM.

As you will note from the enclosed copy of my reply to Mr. Clark, I unfortunately will not be able to attend the symposium in early December.

I do appreciate your thinking of me, and would be pleased to have a copy of any of the deliberations that may be published.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. Buckminster Fuller
The University Museum
University of Pennsylvania
Thirty-third & Spruce Streets
Philadelphia, Pennsylvania 19174

CC: Mr. Clark

JLMaddux:dcc
July 17, 1974

FILE: FULLER, R.B.
2-U.Pa.

JUL 16 1974

4911 / 6 / 1967

Dear Rabbi Tanenbaum:

Thank you for your letter and its warm invitation to address the National Executive Council of the American Jewish Committee on October 26.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be leaving for an overseas trip just at about that time. I do hope you will understand.

It was a pleasure meeting you at Aspen, and I was delighted to read your comments made on your radio broadcast just after the meeting.

I am confident that such efforts can do a great deal to bring the spiritual dimensions of the development task to the attention of concerned men and women throughout all the religious communities.

Sincerely,

Robert S. McNamara

Rabbi Marc H. Tanenbaum
National Director
Interreligious Affairs
The American Jewish Committee
165 East 56 Street
New York, New York 10022

JIMaddux:doc
July 15, 1974

FILE: Tanenbaum, M.H.
2-A

JUL 16 1974

491/6/766

Dear Mr. Drummond:

Thank you for your letter and its warm invitation to address the Harvard Law School Forum sometime during the coming school year.

I appreciate your thinking of me in this connection, and regret having to decline. My problem is that the pressures of my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating series of programs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jeffrey N. Drummond, President
Harvard Law School Forum
Sullivan & Cromwell
48 Wall Street
New York, New York 10005

JLMaddux:dcc
July 15, 1974

FILE: DRUMMOND, J.N.
2-H

JUL 16 1974

499 / 6 / 1665

Dear Mr. Ambassador:

Thank you for your letter inviting me, on behalf of the Ausstellungs-Messe-Kongress-GmbH, to address the First International Consulting Forum in Berlin on September 27, 1975.

I appreciate the invitation, and am sorry to have to decline. Our own annual meeting of the Governors of the World Bank will take place just at about that period, and it will not be possible for me to leave Washington.

I do hope you will understand, and please convey to AMK my appreciation for their thinking of me in this connection, and my regret that I cannot join them.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Berndt von Staden
The Ambassador of the
Federal Republic of Germany
4645 Reservoir Road, N. W.
Washington, D. C. 20007

JLMaddux:dcc
July 15, 1974

FILE: VON STADEN, B.
2-AMK

JUL 15 1974

491 / 6 / 164

Dear Mr. Hutchinson:

Thank you for your letter and its warm invitation for me to give the keynote address on October 7 at the Annual Meeting of the Society of Petroleum Engineers of the American Institute of Mining.

I appreciate the Institute's thinking of me in this connection, and regret having to decline. The dates you mention are immediately following our own Annual Meeting here in Washington, and my schedule is already committed due to appointments with some of the Bank's Governors who will be staying a few days after the formal meetings close on October 4.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C. A. Hutchinson, Jr.
Manager
North American Producing Division
South Texas District
P. O. Box 1346
Houston, Texas 77001

DCCHITWOOD
July 12, 1974

FILE: HUTCHINSON, C.A.
2-American Inst. of Mining

JUL 15 1974

491 / 6 / 163

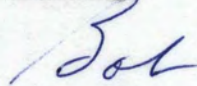
Dear Lyle:

Thank you for your letter and its very attractive proposal that I join you during the last week of the seminar on communications and development later this month.

As you know from earlier conversations with Mr. Merriam of our Information Department, I will be busy with Board meetings on July 30 and August 1 when we will be discussing crucial issues of the Bank's operations in coming years. Once again I must regretfully decline.

It was thoughtful of you to write.

Sincerely,



Robert S. McNamara

Professor Lyle M. Nelson
Cypress Hall, Dept. Office 415
Stanford University
Stanford, California 94305

DCCHITWOOD/JEMERRIAM:dec
July 12, 1974

FILE: NELSON, L.M.
2-Stanford

491/c 1/62

JUL 12 1974

Dear Michael:

Thank you very much for your invitation to Ditchley for November.

There are three reasons I would like to be there: the subject of the Conference interests me a great deal, Ditchley is a wonderful conference centre and I would get a chance to see you again.

But, alas, I am planning to be travelling in our less developed member countries at that time. Perhaps you will forgive me when I say that at that particular time I expect to be in one of the countries you know best - Turkey. We have many problems and opportunities there as you can imagine.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir Michael Stewart, K.C.M.G., O.B.E.,
The Ditchley Foundation
Ditchley Park,
Enstone, Oxon OX7 4ER
England

WDClark:sf

491/6 H69

JUL 12 1974

Dear Mr. Von Kohorn:

Thank you for your letter inviting me to address a symposium on the "Flow and Investment of the New Foreign Oil Money" at the World Trade Center this October.

I appreciate the Institute's thinking of me in this connection and regret having to decline. My schedule here during the coming months will not permit me to devote the time that such a forum merits.

Please accept my best wishes for the success of this important symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henry Von Kohorn
World Trade Institute
22 Perkins Road
Greenwich, Connecticut 06830

DCChitwood
July 11, 1974

FILE: VON KOHORN, H.
2-W

JUL 12 1974

491/6/160

Dear Wayne:

Thank you very much for your letter and the account of the latest meeting of the Anglo-American Parliamentary Conference on Africa.

I wish you well in your attempt to keep this series of meetings going. The one I attended in Wyoming seemed to me most worth while and educative, and I hope this opportunity for legislators to meet and inform themselves about Africa can continue.

Margie joins me in good wishes to you and Anne.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Wayne Fredericks
The Chase Manhattan Bank
1 Chase Manhattan Plaza
New York, N.Y. 10015

WDClark:sf

491/6 /159

JUL 11 1974

Dear Mr. Renz:

Thank you for your letter and its warm invitation for me to address the Harvard Business School Club of Houston during the coming club year.

I appreciate your thinking of me in this connection and regret having to decline. The pressures of my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mical C. Renz, Vice President
Harvard Business School Club of Houston
P. O. Box 2100
Houston, Texas 77001

DCChitwood
July 10, 1974

FILE: RENZ, M.C.
2-Harvard Clubs

491/6 /158

JUL 11 1974

Dear Professor Davis:

Thank you for your letter and its warm invitation for me to be the Gordon Grand Visiting Fellow at Yale during the coming academic year.

I am honored by your thinking of me in this connection and sincerely regret that I must decline. The pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Professor Charles T. Davis
Calhoun College
Yale University
245 A Yale Station
New Haven, Connecticut 06520

cc: Mr. J. Adler

DCChitwood
July 10, 1974

FILE: DAVIS, C.T.
2-Yale

491/6 1157

JUL 10 1974

Dear Steve:

Thank you for your letter, and its warm invitation for me to participate in the World Energy Conference in Detroit, in the week of September 23.

I appreciate your thinking of me in this connection, and regret having to decline. My problem is that during that week I will be tied up with the final details of our own annual meeting, and will have to be here to confer with a number of ministers from our member countries. I know that you will understand.

I have asked our Secretary's Department to look into the feasibility of our getting together for you the names and addresses of the principal invitees to our meeting so that you can extend invitations to those you feel might wish to attend the Energy Conference. Though this list is not completed until early September, we could perhaps forward a preliminary list by the third week of July, and update it for you as it is being finalized. I have asked that our people stay in touch with you on this.

In the meantime, please accept my very best wishes for what is clearly going to be an important conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stephen D. Bechtel, Jr.
Fifty Beale Street
San Francisco, California 94105

cc: Mr. Danry
Ms. Chitwood (who will handle follow-up)

JLMaddux:dcc
July 5, 1974

491/6/156

JUL 9 1974

Dear Professor Cossaboom:

Thank you for your letter and its warm invitation for me to lecture to the faculty and students at Texas A & M sometime during the coming academic year.

I appreciate your thinking of me in this connection and regret having to decline. My problem is that the pressures of my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Roger A. Cossaboom
Department of Business
Analysis & Research
College of Business Administration
Texas A & M University
College Station, Texas 77843

JLMaddux:dcc
July 5, 1974

FILE: COSSABOOM, R.A.
2- TEXAS A&M

491/6 1155

JUL 9 1974

Dear Terry:

Thank you for your kind invitation for me to participate in a panel discussion of "The Roles of the University in a Postcolonial World," next April at Duke.

I appreciate your thinking of me in this connection and regret having to decline. My problem is that the pressures on my schedule, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write, and please accept my warm congratulations on the upcoming 50th anniversary of a great and forward-looking institution.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Terry Sanford
President
Duke University
Durham, North Carolina 27706

JLMaddux:dec
July 5, 1974

FILE: SANFORD, T.
2-Duke U.

491/6 154

Dear Ms. Grace:

Thank you for your letter and its warm invitation to speak at one of the Public Policy Program seminars in August.

I appreciate your thinking of me in this connection, and regret that I must decline. Unfortunately, my schedule for that general period is already heavily committed.

I do hope you will understand. It was thoughtful of you to write, and please accept my best wishes for what I am confident is a stimulating series of seminars.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Kathy Ann Grace, Director
Wharton Public Policy Fellowship Program
1409 37th Street, N. W.
Washington, D. C. 20007

cc: Ms. Gay Stebbins

491/b /153

JUL 1 1974

Dear Professor O'Sullivan:

Thank you for your letter requesting an interview during the week of July 7-16.

I appreciate the importance of such research, and regret that I must decline. In my present position as an international civil servant, heading a specialized U.N. agency with 123 member countries, it would be inappropriate for me to comment on the personalities or internal policies of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor John O'Sullivan
Department of History
Florida Atlantic University
Boca Raton, Florida 33432

DCChitwood/JLMaddux
June 26, 1974

FILE: O'SULLIVAN, J.
4-F

491/6 1152

JUL 1 1974

Dear Mr. Lawson:

Thank you for your letter and its warm comments on my appearance on Meet the Press. Under separate cover, I am forwarding a number of Bank publications which I think you may find helpful.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Curtis L. Lawson
International Message Company
3730 North Lansing Place
Tulsa, Oklahoma 74106

DCChitwood
June 28, 1974

LAWSON, C.L.
11

NOTE: (Items to be sent under separate cover)
Bank/IDA Pamphlet
New Booklet on the Americas
Transcript to Meet the Press

cc: Mrs. Fink to add to mailing list

491/6/151

JUL 1 1974

Dear Mr. Moyer:

Thank you for your generous invitation to be the Rosenfield Lecturer during a conference on Food, Famine and Foreign Policy at Grinnell College next year.

I appreciate your thinking of me in this connection and regret having to decline. The pressures of my schedule here, compounded by travel to developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am sure will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. H. Wayne Moyer, Jr., Chairman
Rosenfield Lecture Committee
Social Studies Division
Grinnell College
Grinnell, Iowa 50112

DCChitwood
June 28, 1974

FILE: MOYER, H.W.
2-G

491/6 1150

JUL 1 1974

Dear Sister Ann Louise:

Thank you for your card and its generous comments on my address in Nairobi.

Under separate cover I am forwarding the 40 copies you have requested.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Very Reverend
Sister Ann Louise, S.N.D.
Provincial Residence
Sisters of Notre Dame de Namur
Saratoga, California 95070

DCChitwood
June 28, 1974

7-N
cc: Mrs. Fink for mailing list.

499/6 /149

JUN 25 1974

Dear Dinos:

Thank you for your note and the
impressive drawing of Entopia. It was
thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Constantinos A. Doxiadis
24, Strat. Syndesmu Street
Athens 136, Greece

DCChitwood
June 24, 1974

FILE: DOXIADIS, C.A.
2-D

491/6 H48

JUN 18 1974

Dear Mr. Keller:

Thank you for your letter, and its enclosure, and for your invitation to write an article for a special brochure to be published in celebration of the tenth anniversary of ADELA.

I appreciate your thinking of me in this connection, and regret that I must decline. The pressures on my schedule here during the coming months will just not provide me with the time that such an article would merit.

I do hope you will understand, and please accept my best wishes for what I am sure will be a significant and stimulating publication.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ernst Keller, President
ADELA Investment Company S.A.
P. O. Box 207
Lima, Peru

June 14, 1974
DCChitwood/JLMaddux:dcc

FILE: Keller, E.
20-ADELA

491/6/117

JUN 17 1974

Dear Mr. Morais:

Thank you for your letter and its enclosures in which you so generously refer to my address in Nairobi. It was very thoughtful of you to send them along.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Adail Morais
Diretor Estadual do Rio Grande do Sul
Legiao Brasileira de Assistencia
Porto Alegre, Rio Grande do Sul
Brasil

DCChitwood:dcc
June 14, 1974

FILE: MORAIS, A.
5-M

491/6/146

JUN 17 1974

Dear Father McNulty:

Thank you for your letter and its generous comments on my remarks at Aspen. I am grateful, too, for your invitation to address the Northwest Bronx Clergy Conference June 27.

I appreciate your thinking of me in this connection and regret that I must decline. My schedule for that period is already hopelessly crowded.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rev. Thomas J. McNulty, Pastor
Our Lady of Mercy Rectory
2496 Marion Avenue
Bronx, New York 10458

June 14, 1974
DCC/JLM

FILE: McNulty, T.J.
Resp. to Aspen (Speech File)

4911/6/195

JUN 17 1974

Dear Frank and Mac:

Thank you for your cordial invitation to participate in this year's Atlantic Conference, in mid-November, in Taormina, Sicily.

I appreciate your thinking of me in this connection and regret having to decline. I will be traveling in Asia during that period.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Frank Church
and Charles McC. Mathias, Jr.
Co-Chairmen, Atlantic Conference
Chicago Council on Foreign Relations
116 South Michigan Avenue
Chicago, Illinois 60603

cc: Mr. John E. Rielly

DCChitwood/JLMaddux:dcc
June 14, 1974

FILE: CHURCH, F.

2-Atlantic Conference

491/6 /944

JUN 14 1974

Dear Mr. Stark:

Thank you for your letter and its generous remarks on my Nairobi address. I am grateful, too, for your warm invitation to address the Serra Club of Erie on "The Nature of Absolute Poverty and Why the United States Must Contribute More of its Gross National Product for Development Assistance" at noon on August 19.

I appreciate your thinking of me in this connection and regret that I must decline. My schedule here for the summer and fall is already hopelessly crowded.

I do hope you will understand, and please accept best wishes for what I am confident will be a successful series of Serra Club programs.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Norman H. Stark
Program Chairman, Serra Club of Erie
c/o MacDonald, Illig, Jones & Britton
600 First National Bank Building
Erie, Pennsylvania 16501

June 12, 1974
DCChitwood/JLMaddux

FILE: Stark, N.H.
2-Serra Club of Erie

491/6/143

JUN 11 1974

Dear Dr. Evans:

I read with interest the advertisement placed in the New York Times of May 5 expressing strong support for the International Development Association by the United World Federalists. It was an important factor in the successful outcome of the Senate vote on May 29.

The support of the UWF confirms my belief that the American people, when they understand the full dimensions of the problem of global development, will continue to press for a reasonable level of U.S. participation.

Senate approval came just one week after a meeting in Bonn, Germany where 15 other donor countries pledged advanced contributions so that IDA commitments may continue for at least a short time after June 30, 1974.

If the House of Representatives now proceeds to give its approval to the legislation, the Fourth Replenishment of IDA will be able to come into full effect, and the desperate needs of the world's poorest peoples can at least in part be met.

I am confident that the United World Federalists will continue -- and indeed even strengthen -- its strong endorsement of the legislation as it now moves toward its most critical stage.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Luther Evans
President
United World Federalists
1424 16th Street, N.W.
Washington, D.C. 20036

PBRiddleberger/pam

491/6/142

JUN 11 1974

Dear Mr. Booth:

In reading the May 22nd opening debate on S-2665, the bill to authorize U.S. participation in the Fourth Replenishment of the International Development Association, I noted Senator Humphrey's reference to the strong support which the U.S. Chamber of Commerce has been giving this legislation. I am grateful for that support: it was an important factor in the successful outcome of the Senate vote on May 29.

Such support by the Chamber of Commerce confirms my belief that the American business community, when it understands the full dimensions of the problem of global development, will continue to press for a reasonable level of U.S. participation.

Senate approval came just one week after a meeting in Bonn, Germany where 15 other donor countries pledged advanced contributions so that IDA commitments may continue for at least a short time after June 30, 1974.

If the House of Representatives now proceeds to give its approval to the legislation, the Fourth Replenishment of IDA will be able to come into full effect, and the desperate needs of the world's poorest peoples can at least in part be met.

I am confident that the Chamber of Commerce will continue -- and indeed even strengthen -- its strong endorsement of the legislation as it now moves toward its most critical stage.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Archibald Booth
President
U.S. Chamber of Commerce
1615 H Street, N.W.
Washington, D.C. 20006

PBRiddleberger/JLMaddux/pam

499/6/741

JUN 10 1974

Dear Mr. Johnson:

Thank you for your letter, and your invitation that I join your National Policy Group.

I appreciate your thinking of me in this connection, and regret that I must decline. The problem is that in my present position as an international civil servant, heading a UN specialized agency with 123 member countries, it would simply not be appropriate for me to be identified with a specifically national development program of any of these countries, including my own.

This in no way reflects on the merits of your organization's objectives, but only on the internal constraints of my current set of international responsibilities.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Philip L. Johnson
Executive Director
National Congress for Community
Economic Development
1126 Sixteenth Street, N.W.
Suite 411
Washington, D.C. 20036

JLMaddux:bks
June 6, 1974

691/0/140

JUN 10 1974

Dear Professor Macgraith:

Thank you for your gracious letter, and the copy of your new book, One World.

The subjects you deal with are of great importance, and I am confident that the volume will do much to generate a greater awareness among your readership of the complicated interrelationships in the field of public health.

It was very thoughtful of you to send volume along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor B.G. Macgraith, C.M.G.
Dean of the Liverpool School of Tropical Medicine
School of Tropical Medicine
Fenbroke Place
Liverpool, L3 5QA
United Kingdom

JLMaddux:bks
June 6, 1974

491/6/139

JUN 0 1974

Dear Mr. Uyen:

Thank you very much for your letter of May 17, 1974, concerning Messrs. Vu The Chinh and Pho Ba Quan, who served with the National Bank of Vietnam during the past year. It was a pleasure to learn that these members have been helpful to the National Bank of Vietnam.

It was kind of you to tell us about the work and efforts of Mr. Chinh and Mr. Quan. Thank you for doing so.

We share your hope for continuing cooperation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Le Quang Uyen
National Bank of Vietnam
Saigon
Vietnam

KDJones/JaRoan/lgm
June 4, 1974

491/6/138

JUN 3 1974

Dear Bob:

Thank you for your letter and its warm invitation that I address the Japan America Society of Chicago in late July.

I appreciate your thinking of me in this connection, and deeply regret that I must decline. The problem is that my schedule here is already hopelessly jammed for that general period.

I do hope you will understand, and please accept my best wishes for what -- under your leadership -- is sure to be a lively meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. Robert Abboud
Deputy Chairman of the Board
The First National Bank of Chicago
One First National Plaza
Chicago, Illinois 60670

JLMaddux:bks
May 30, 1974

491/6/137

JUN 3 1974

Dear President Parks:

Thank you for your letter and its warm invitation that I speak at the University's annual Institute on World Affairs in October.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the pressures on my schedule here, compounded by trips to our developing member countries abroad, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating series of discussions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. W. Robert Parks
President
Iowa State University
Ames, Iowa 50010

JLMaddux:bks
May 30, 1974

491/6/136

MAY 29 1974

Dear Dr. Rosenhaupt:

Thank you for your letter, and your warm invitation that I consider participation in next year's program of the Woodrow Wilson Senior Fellows.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the pressures of my schedule here, compounded by travel in our roughly one hundred developing member countries, just do not make available the time required. I do hope you will understand.

It was kind of you to write, and please accept my best wishes for what is clearly a significant program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Hans Rosenhaupt
President
Woodrow Wilson National Fellowship Foundation
32 Nassau Street
Princeton, New Jersey 08540

JLMaddux:bks
May 28, 1974

491/6/135

MAY 29 1974

Dear Dr. Hough:

Thank you for your interesting letter and its warm invitation that I address the opening school convocation in the fall of next year.

I appreciate your and Dr. Kuisenga's thinking of me in this connection, and deeply regret that I must decline. My problem is that the pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for the program you are initiating to bring greater awareness to the community of the problems of scarcity and the need for a stronger sense of global interdependence.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Joseph C. Hough, Jr.
School of Theology at Claremont
West Foothill Boulevard at College Avenue
Claremont, California 91711

JLMaddux:bks
May 28, 1974

491/6/134

MAY 28 1974

Dear Governor Milliken:

Thank you for your warm letter endorsing Governor Exon's invitation for me to participate in a panel on "Food Power" at the Midwestern Governors' Conference in Minneapolis at the end of July.

Unfortunately, as I have written to Governor Exon, previous commitments for that period will not make it possible for me to attend. I regret this as I am confident it will be an important session.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
William G. Milliken
Governor of Michigan
Office of the Governor
Lansing, Michigan

JLMaddux:bks
May 24, 1974

491/6/133

MAY 28 1974

Dear Professor Lemarchand:

Thank you for your letter, and the request for an interview.

The points you raise are important, but unhappily the pressures on my schedule are going to be so heavy over the next several weeks that an interview just will not be feasible.

What I suggest is that you get in touch with one of my senior colleagues, Mr. William Clark -- to whom I am forwarding your letter -- and explore the possibility of a mutually satisfactory time to meet with him or someone on his staff in order to discuss the issues you raise.

It was thoughtful of you to write, and I will pass along your regards to Kathy.

Sincerely,

Robert S. McManara

Professor Rene Lemarchand
1930 Calvert Street
Washington, D.C. 20009

JLMaddux:bks
May 24, 1974

cc: Mr. Clark with copy of incoming

491/6/132

MAY 28 1974

Dear M. Simonet:

I very much enjoyed our meeting in April, and I thank you for your letter of May 13.

I am glad to hear that the European Community is making plans to provide some measure of emergency relief for the most hard hit countries, and particularly that decisions will be taken by June 15.

I have been in touch with Raoul Prebisch and know that he expects to visit Brussels in the last days of May. We at the Bank, in conjunction with the I.M.F., are providing him with staff to help handle the difficult and urgent task with which he has been entrusted by the Secretary General of the U.N.

I look forward to continuing our exchanges and cooperation in the future.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

M. Henri Simonet
Vice-President de la Commission
des Communautés Europeennes
Rue de la Loi 200
1040 Bruxelles, Belgium.

WDClark:sf

491/6/131

MAY 28 1974

Dear President Muller:

Thank you for your warm invitation for me to speak at the Centennial Celebration of the The Johns Hopkins University on Friday, February 20, 1976 on "Health and Population Programs and the IBRD."

I appreciate your thinking of me in this connection, and regret having to decline. The pressures of my schedule here, compounded by necessary trips to our developing member countries, have required me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a fitting Centennial Celebration of a great and distinguished University.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Steven Muller
President
The Johns Hopkins University
Garland Hall
Baltimore, Maryland 21218

JLMaddux:bks
May 24, 1974

491/6/130

MAY 28 1974

Dear Mr. Bhat:

Thank you for your letter and its enclosure, as well as your gracious remarks on my address in Montreal.

I appreciate your asking my views, but I think it would be inappropriate for me as an international civil servant, heading a development agency with 123 member countries, to comment on the internal policies of any of these countries, including yours as well as mine.

What the World Bank is trying to do is to assist all our developing member countries in their development efforts, but we are careful -- in accord with the terms of our Charter -- not to interfere in matters which are the proper prerogative of these countries and their citizenry.

I am confident that you will understand. It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R.B. Bhat
Zaveri Nivas
Kennedy Bridge
Bombay 4, India

JLMaddux:bks
May 24, 1974

491/6/129

MAY 23 1974

Dear Herr Brandt:

I cannot let the occasion of your leaving office pass without sending you some message of gratitude for all the leadership you have given to the cause of international development and the welfare of the Third World.

I am, of course, particularly grateful for the support your administration always gave to the World Bank. I recall with particular pleasure our conversation in Bonn last Spring, and the concerned understanding of the needs of the developing world which you expressed.

But may I add a personal word of admiration for the leadership you have given to your country, to Europe and to the World. I very much hope that you will, before long, be able to continue to give our troubled world the benefit of your wisdom and foresight. I hope too that our paths may cross again and that we may be able to work together for those ideals I know we share.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Herrn
Bundeskanzler a.D.
Willy Brandt
c/o Bundeshaus
53 Bonn
Federal Republic of Germany

WDClark:sf

49 1/6 1928

MAY 23 1974

Dear Mr. Chancellor:

Please accept my warm congratulations on your election.

I recall with pleasure our discussion last Spring on a broad range of development issues, and in particular I would like to express my gratitude for the strong support the Federal Republic has given during the Fourth Replenishment of the International Development Association.

I am confident that under your leadership the Federal Republic will continue to play a major role in the international development effort, and that the government's traditionally cordial and cooperative relationship with the Bank will grow even stronger. We shall certainly need to rely on your goodwill and support in the very testing years that lie ahead for all of us, but most especially for the very poorest countries of the Third World.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Chancellor of the Federal Republic
of Germany
Mr. Helmut Schmidt
Bundeskanzleramt
53 Bonn
Federal Republic of Germany

WDCClark:sf

491/6/127

MAY 20 1974

Dear Jack,

Thank you for your letter of May 13 on the subject of our Aid and Debt Study for the India Consortium.

I appreciate that you brought your comments to my attention and agree entirely with your suggestion to have an informal exchange of views at the staff level before the June meeting of the Consortium. I suggest that you ask your associates to get in touch with Bill Diamond and arrange for an early meeting. In the meantime I have asked my staff to review the points raised in your letter.

Sincerely,
(Signed) Robert S. McNamara
Robert S. McNamara .

The Honorable
John M. Hennessey
Assistant Secretary
Department of the Treasury
Washington, D.C. 20220

cc: Mr. McNamara's Office (2)
Mr. Knapp
Mr. Weiner
Mr. Diamond
Mr. Kraske

JKraske:ad
May 17, 1974

491/6/25

MAY 20 1974

Dear Dr. Meltser:

Thank you for your letter inviting me to contribute an article for the new journal, Policy Analysis on the expectations of the decisionmaker of the analysis he receives.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that my heavy schedule here, compounded by necessary travel in our developing member countries, simply does not provide me with the time requisite to write such a piece.

I do hope you will understand, and please accept my best wishes for what can clearly become an important new scholarly publication.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Arnold J. Meltser
Editor, Policy Analysis
Graduate School of Public Policy
University of California
2607 Hearst Avenue
Berkeley, California 94720

JLMag/dux:bks
May 16, 1974

491/6/124

MAY 20 1974

Dear Mr. Drummond:

Thank you for your letter, and your request that I write a few hundred words on what I believe Americans should do to assure that the Republic be preserved.

I appreciate your thinking of me in this connection, and regret that I have to decline. My problem is that in my present position as an international civil servant, heading a U.N. agency with 123 member countries, it would be inappropriate for me to comment on this kind of internal, domestic question for any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for what will clearly be a very thoughtful series of columns. I look forward to reading them.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Roscoe Drummond
Los Angeles Times Syndicate
1290 National Press Building
Washington, D.C. 20004

JLMaddux:bks
May 16, 1974

491/0/123

MAY 20 1974

Dear Mr. Earthman:

Thank you for your letter requesting an interview in connection with your thesis on President Kennedy's style of foreign policy management.

I appreciate the importance of such research, and regret that I must decline. The problem is that in my present position as an international civil servant, heading a U.N. agency with 123 member countries, it would not be appropriate for me to discuss the current or recent international processes of foreign policy formation of any of these countries, including my own.

I do hope that you will understand, and please accept my best wishes for the success of your study.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas T. Earthman
540 Salvatierra Street
Stanford, California 94305

JLMaddux:bks
May 16, 1974

491/6/122

MAY 20 1974

Dear Lyle:

It was good to hear from you, and to have your gracious invitation to deliver the keynote address on July 1 to the communications/development conference convening at the East-West Center in Honolulu.

I appreciate your thinking of me in this connection, and regret that I have to decline. That general period is a particularly crowded one here at the Bank: it is the end of our fiscal year, and I have to chair an unusually heavy schedule of Board meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Lyle H. Nelson
Stanford University
Stanford, California 94305

JLMaddux:bks
May 16, 1974

491/6/121

MAY 20 1974

Dear Dr. Fogartie:

Thank you for your letter and its warm invitation to speak to your congregation some Sunday this fall on the subject of World Hunger.

I deeply appreciate your thinking of me in this connection, and very much regret having to decline. My problem is that the pressure on my schedule here, compounded by the need for extensive travel in our developing countries, has made it necessary to confine my speaking almost exclusively to official United Nations and World Bank meetings. I do hope you will understand.

It is extremely encouraging that congregations such as yours are giving serious attention to the problems of the developing world, and I am confident that there is an immense potential for fruitful action through such efforts.

Please accept my best wishes for the success of your work. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. James E. Fogartie
Myers Park Presbyterian Church
Charlotte, North Carolina 28207

JLMaddux:bks
May 17, 1974

491/6/120

MAY 17 1974
MAY - 7 1974

Dear Lord Caradon:

Thank you for your gracious invitation for me to speak at the dinner celebrating both United Nations Day and St. Andrew's Day, in Glasgow, November 29th.

The prospect of visiting Scotland, and especially under such distinguished auspices, is an exceptionally attractive one and I very much regret having to decline. The problem is that my schedule during that period is going to be particularly pressing, and already includes extensive travel plans which are likely to get even more hopelessly complicated.

In view of the traditional warmth of Scottish hospitality, I am clearly the unlucky one in this situation, and I only hope that you and your colleagues (and good St. Andrew himself) will understand my genuine disappointment in not being able to be with you.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Lord Caradon, P.C., G.C.M.G., K.C.V.O.,
Trematon Castle
Saltash
Cornwall
England.

WDClark:sf

491/6 1119

MAY 17 1974

Dear Father Wright:

Thank you for your warm invitation for me to speak at the National Conference of the Holy Childhood Association in Chicago on September 24.

I appreciate your thinking of me in this connection, and regret that I must decline. The World Bank's annual meeting of its Board of Governors occurs at just about that time, and my schedule will be hopelessly crowded.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Rev. Francis W. Wright, C.S.Sp.
The Pontifical Association of the
Holy Childhood
800 Allegheny Avenue
Pittsburgh, Pennsylvania 15233

JLMaddux:bks
May 14, 1974

491/6 h18

MAY 16 1974

Dear Irving:

Thank you for your gracious letter regarding your future plans.

Your twenty-eight years of dedication to international public service in the Fund and the Bank has been an immense credit to you personally, as well as an enduring contribution to a better life for the people of the countries they serve.

In the end, no satisfaction is greater than realizing that one has significantly assisted others; that good things have come about for those in need which would not have happened without one's own unselfish efforts. Your years of service are replete with precisely such good things accomplished, and fully deserve to be a source of great pride to you and your family. I am delighted to know that your son Kenneth is carrying on the family tradition of international public service, in the Fund, and though he clearly has very large shoes to fill, the example of dedication you have set before him is an equally large asset.

I want to express to you again my deep personal appreciation for the contribution you have made during my own tenure of office in the Bank, and am pleased that your new activities will not preclude your being available for future public service.

With my gratitude and very best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Irving S. Friedman
Professor in Residence
Economic Development Institute
The World Bank
Washington, D.C.

JLMaddux:bks
May 15, 1974

491/6 1/17

MAY 16 1974

Dear Jim:

I have authorized a special payment of \$10,000 to the O.D.C. which you will receive shortly.

I am grateful to you for the excellent work O.D.C. does in bringing home to the American public the facts of existence in the Third World and our obligations towards some two billion people.

With very best wishes for the continuance of your good work from myself and my colleagues.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James P. Grant
President
Overseas Development Council
1717 Massachusetts Ave., N.W.
Washington D.C. 20036

WDClark:sf
cc. Mr. John Adler

491/6/1976

MAY 4 1974

Dear Dr. Edey:

Thank you for your cordial invitation that I be honored at a dinner this fall by the AVS as an American who has made an important contribution in the population issue.

It is generous of you to think of me in this matter, and I sincerely regret having to decline. In my present position, as an international civil servant, it would be somewhat inappropriate for me to accept such an honor specifically as an American. And, as you point out, there is the fact that I have never taken a public stand on any particular method of birth control. I feel that the honor you are proposing deservedly belongs to someone particularly identified with the program of the AVS.

It was gracious of you to write, and I am confident that you will understand the position.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Helen Edey
1199 Park Avenue
New York, New York 10028

JLMaddux:bks
May 13, 1974

491/6/115

MAY 7 1974

Dear Christopher:

Thank you for your letter. I am glad to see that at age 10 you have already developed an interest in writing, and in studying international affairs.

They are both very good things to do.

It is important to know how to get one's ideas down on paper. And, of course, it is even more important to have the kind of good ideas that are worth writing down in the first place.

I think you are right that studying the various countries and peoples of the world is the way to begin. All of us want to live in a better world, and to do that we all need to understand the difficult problems that people have -- especially the millions of very poor people who are not as fortunate as you and I to live in a rich country.

As you grow up I hope you will think about those problems -- and write about them.

That is one way to help solve them.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Christopher Yates
40 Bramblewood
Pueblo, Colorado 81005

John L. Maddux:bks
May 6, 1974

Photo and Profiles enclosed

491/6/114

MAY 6 1974

Dear Miss English:

Thank you for your warm and generous
comments on my address in Nairobi.


It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Barbara Ann English
C.P. 467
65,000 Sao Luis
Maranhao
Brazil


JMaddux:bks
May 3, 1974

491/6/1113

MAY 6 1974

Dear Dr. Brantner:

Thank you for your kind invitation for me to speak on "Management Functions Today" at the Fourth International Productivity Congress in Vienna in the second week of October.

I appreciate your thinking of me in this connection, and regret that prior commitments for that period make it necessary for me to decline.

Please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Wolfgang Brantner
Austrian Centre for Efficiency
and Productivity
P.O.B. 131
A-1014 Vienna
Austria

JLMaddux:bks
May 2, 1974

491/6/112

APR 30 1974

Dear Mr. Noronha:

Thank you for your letter and the copy of your 90 page draft article, "Thoughts on Development Aid."

I appreciate your thinking of me in this connection, and regret that the pressures of my current schedule, compounded by overseas travel, will not make it possible for me to comment on the article. I am sure that you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. Noronha
The Delano, #204
2745, 29th Street, N.W.
Washington, D.C. 20008

JIMaddux:bks
April 29, 1974

491/6/111

APR 30 1974

Dear Mr. Franceschi:

Thank you for your letter, with its generous comments on my address in Nairobi.

I appreciate your having outlined your views on the complex matter of rural credit. It is an immensely important subject, and it was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Camilo Franceschi E.
Cooperativa Ganadera Chiricana, R.L.
Apartado 405
David, Panama

JIMaddux:bks
April 29, 1974

cc: Mr. Affan Buitrago

497/6/110

APR 30 1974

Dear Mr. Cary:

Thank you for your warm invitation for me to participate in the 1974 United Nations Day Program by becoming a member of the National UN Day Committee.

As it is an honor to be invited, and as support for the UN is a cause I deeply believe in, I doubly regret having to decline. My problem is that it would be somewhat inappropriate in my present position as President of one of the specialized agencies of the UN family, an agency with well over a hundred member countries, for me to identify myself with a specifically national program of any particular one of these member countries, even my own. I know that you will understand, and I am confident that the program under your leadership will be significant success.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Frank F. Cary
Chairman of the Board
International Business Machines, Corp.
Armonk, New York 10504

JLMaddux:dcc
April 26, 1974

FILE: CARY, F.T.
2-UN Day

491/6/109

APR 30 1974

Memorandum for Mr. Sethness

Subject: Data on IDA Projects

In response to your memorandum of April 17 I thoroughly agree that the Bank ought to establish a systematic way of collecting and presenting data on IDA's accomplishments, and that this data be made available on a timely and regular basis. I have asked Mr. Clark to coordinate a study on IDA's accomplishments to date, and to establish ways of keeping it current. This effort should particularly emphasize the impact of IDA's work on the poorest 40% of the world's population. I have asked Mr. Clark to be in touch with you to discuss how to make this information most useful.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: For Mr. McNamara's Office (2)

RSMcNamara/JEMerriam:esp
April 26, 1974

491/6/108

APR 30 1974

The Honorable
Frank Church
United States Senate
Washington, D.C. 20510

Dear Frank:

You have long occupied a prominent place in the American debate on development assistance. I am grateful to you for taking an interest in the forthcoming Senate consideration of the Fourth Replenishment of IDA and for giving me an opportunity to discuss with you the issues involved. I very much appreciated your strong advocacy in your Senate speech of October, 1971 of substantial U.S. contributions to multilateral assistance agencies, such as IDA and the World Bank, as a means of setting a worthy example of international responsibility. This may be a difficult position for you to take now because of your political commitments this year, but I believe your views will be respected by the people of Idaho, as well as by many others in the United States.

The \$4.5 billion Fourth Replenishment of IDA is now in process of being approved by all 24 donor nations. Some nations, notably Germany and Japan, have shown a willingness to go ahead and have already approved their contributions (which together are equivalent to two thirds of the American share). Others are well along and I am confident will conclude their ratification process without reference to the behavior of the United States. Under the terms of the agreement final ratification, however, cannot be achieved without U.S. approval.

It is of course unlikely that U.S. approval can be achieved in the very near future. The Association will be out of funds as of July 1. Available commitment authority expires on that date; IDA will be able to make no further loans. Donor nations have agreed to meet in Bonn, Germany, on May 20 to discuss how to meet this financial crisis and to bridge the gap until the replenishment can be completed. A number of countries have indicated a willingness to make advance contributions, namely, Canada, Japan and Germany. But before taking steps to keep IDA funded after July 1,

they need a signal from the United States. This signal they hope to get by Senate revival of legislation for approval of the Fourth Replenishment. A Senate defeat, on the other hand, would mean virtually the collapse of the organization.

In the past two replenishments of IDA, other donors have provided funds to carry through the Association while waiting for U.S. ratification. Their action has clearly put to rest the argument that these other nations are unwilling to take the lead in providing development assistance. But since the House defeat of IDA last January, these donor nations need reassurance that the Association will continue to function before they again put up advance contributions.

This is particularly so since the U.S. share has been cut from 40%, where it has been through the first three replenishments of IDA, to 33%, a relatively small share in terms of the usual economic measures of the development effort -- small in terms of the large U.S. GNP, or of its per capita income, or in terms of the basic economic strength of this great country.

If IDA is not revived, those hurt will be the very poorest nations of the world -- the massive millions in India, Bangladesh and the destitute in drought-stricken Central Africa. Moreover, the demise of IDA would weaken the whole UN system. The Bank has played a leading role in the current debate in the UN General Assembly on how to deal with the rapid change in the international economic system. If IDA were to collapse, the Bank would cease to offer an effective means of dealing with the economic problems presented to the UN system. The Bank's contribution has been recognized at the recent special meeting of the UNGA by leaders ranging from Boumedienne of Algeria to Dr. Kissinger.

Finally, I know you are concerned about the problems of inflation, as any responsible legislator would be at this time. I am sure you will agree, however, that reductions in the U.S. contribution to IDA, which will bring forth \$2 for every \$1 which the U.S. puts up, will have little effect on the price level in this country. The \$375 million annual contribution which the U.S. now seeks to make is less in both real and monetary terms than the annual rate of the U.S. contribution since the last devaluation of the dollar.

Frank, again let me say I appreciate your taking an interest in these causes and ask that you continue to provide thoughtful and positive leadership.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: For Mr. McNamara's Office (2) ✓

Apr. 26, 1974

JEMerriam:esp

491/6/107

APR 26 1974

Dear Gale:

Thank you for your letter of April 17. I have asked the Information Department of the Bank to pass along to you a statement regarding lending to Viet Nam. I understand it has already been placed in the hands of your staff, and hope it will meet your needs. Please let me know if you need any further help. I very much appreciate all that you are doing for IDA.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Gale McGee
United States Senate
Washington, D.C. 20510

cc: for Mr. McNamara's Office (2)
Mr. Peter Cargill

JEMerriam:esp
April 25, 1974

491/6/106

APR 26 1974

Dear Mr. Yossundara:

Thank you for your letter regarding the book you plan to publish as a memorial to Suparb. As you know, she was deeply respected and admired here.

I have enclosed a few personal words which you may wish to include in the volume.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Prachitr Yossundara
Head Office, Siam Commercial Bank
1060 Phetchaburi Road
Bangkok, Thailand

JIMaddux:dcc
April 24, 1974

121/13/105

I had the pleasure of knowing Suparb Yossundara in her capacity as an Executive Director of the World Bank. For anyone who may have been tempted to believe that matters of high public policy ought to be considered outside the natural competence of women, association with Suparb was more than enough to reduce that outworn prejudice to the demonstrable myth that it is. She was an immensely able and dedicated professional, and her contribution to the task of international development was a credit both to the governments she represented and to her own brilliant career as a public servant. She brought to her responsibilities a detailed knowledge of economic problems, a sound sense of development priorities, and a skillful and diplomatic approach to complicated policy issues. I valued her judgment, sought her counsel, and, together with her broad circle of friends and colleagues, deeply admired her work. Her courage in the face of illness was a model of strength tempered by gentleness. She was careful to cloak her suffering with cheerfulness, and continued to display her characteristic consideration for others despite personal tragedy. It was an enriching experience to know and work with her, and we are all of us the poorer in sustaining her loss.

(Signed) Robert S. McNamara

Robert S. McNamara

491/b 105

APR 25 1974

Dear Mr. Wallin:

Thank you for your generous comments on my appearance on "Meet the Press," as well as your interesting idea on irrigation. I have asked our staff to look into the concept.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert E. Wallin
6130 North 18th Drive
Phoenix, Arizona 85015

JLMaddux:dcc
April 24, 1974

cc: Mr. Yudelman

FILE: Wallin, R. E.
11 (Meet the Press)

499/6/904

APR 24 1974

Dear Tom:

Thank you for your kind invitation that I address the Washington Area Chapter of the American Society for Public Administration in mid-November.

I appreciate your thinking of me in this connection, and regret that due to travel plans for that period I have to decline.

Please accept my warm congratulations on your being President-Elect of the Chapter -- a demonstrable case of the right man in the right office.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Thomas D. Morris
Assistant Comptroller General
of the United States
Washington, D. C. 20548

JLMaddux:dcc
April 22, 1974

FILE: MORRIS, T.D.
2-American Society for Public Administration

491/6/103

APR 23 1974

Dear Governor Exon:

Thank you for your cordial invitation that I participate in the panel discussion on "Food Power" on July 30 during the Midwestern Governors' Conference in Minneapolis.

I appreciate your thinking of me in this connection, and regret that previous commitments for that period do not make it possible for me to join you.

Please accept my best wishes for what is clearly going to be an important and lively session.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
J. James Exon
Governor of Nebraska
Executive Office
Lincoln, Nebraska 68509

JLMaddux:dcc
April 19, 1974

FILE: EXON, J.J.
2-M

491/6/102

APR 23 1974

Dear Mr. Stockwell:

Thank you for your warm invitation that I address the annual board meeting of the Division of Overseas Ministries of the National Council of Churches at the end of May in New York.

I appreciate your thinking of me in this connection, and regret that previous commitments for that period will not make it possible for me to accept.

Please accept my best wishes for what I am confident will be an important and stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eugene L. Stockwell
Associate General Secretary
Division of Overseas Ministries
National Council of the Churches of Christ
475 Riverside Drive
New York, New York 10027

JLMaddux:dcc
April 19, 1974

FILE: STOCKWELL, E.L.
2-Churches of Christ, Nat'l Council of

491/6/101

APR 23 1974

Dear Mr. Becker:

Thank you for your letter, drawing my attention to the achievements of the community health worker project in Elderslie Village, Jamaica.

Your comments, together with Dr. Alderman's letter and the preliminary assessment of the pilot project, were useful as the Bank is in the process of examining various nutrition delivery systems designed to reach young children.

As it happens, our Population and Nutrition Projects Department is planning a mission to Jamaica next month, and will have an opportunity to see this interesting project firsthand.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Eugene M. Becker
45 East 89th Street
New York, New York 10028

JLMaddux:dcc
April 19, 1974

Cl & cc: Messrs. Berg & Zaidan
cc: Dr. Kanagaratnam/Mr. Baldwin
Mrs. Maraviglia
Messrs. Lundeberg & Hall
Division Files

491/6/100

APR 16 1974

Dear Bill:

Thank you for your letter inviting me to address the International Convocation on the World Population Crisis in New York on June 20.

I appreciate your thinking of me in this connection, and regret that due to prior commitments for that period I have to decline. If, however, you think it appropriate, I hope you will consider having some representation from the Bank's staff at the conference.

With you organizing it, it is sure to be a stimulating one.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

General William H. Draper, Jr.
Co-Chairman, Organizing Committee
International Convocation on the
World Population Crisis
210 Seventh Avenue
New York, New York 10019

JLMaddux:dcc
April 12, 1974

FILE: DRAPER, W.H.
2-PPFA

491/6/99

April 16, 1974

Mr. Kichiro Ono
President
Japan Broadcasting Corporation (NHK)
2-1 Jinnen 2-chome, Shibuya-ku
Tokyo, Japan

Dear Mr. Ono:

I am very pleased to learn that the Japan Broadcasting Corporation (NHK) is planning production of a special filmed television program focusing on the special problems of the developing nations. I want to assure you of the World Bank's keen interest in your project which I am certain will make a significant contribution to a broader understanding of some of the most important issues of our times.

We in the Bank look forward to seeing your special documentary and extend our best wishes for success in your undertaking.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

PBS/mj

491/6/98

April 16, 1974

Mr. Mitsuharu Yamamoto
President, Mainichi Newspapers
1-1-1 Hitotsubashi
Chiyoda-ku
Tokyo 100, Japan

Dear Mr. Yamamoto:

I have been informed of your plans to publish a special supplement on the World Bank, to coincide with the Annual Meetings in September of this year.

Your organization is to be commended for its continuing effort to broaden understanding of current development issues. The undertaking in September will mark the third consecutive year that a supplement by Mainichi will focus on World Bank operations.

I am certain that the supplement will contribute not only to greater public awareness of the Bank's activities, but also of the need to strengthen cooperation among nations in order to cope with the many problems attendant to the development process.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/6/97

APR 12 1974

Dear Mr. Kadleigh:

Thank you for your letter, and its interesting enclosure "Technology for Development."

It was very thoughtful of you to send it along.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sergei Kadleigh
Flat Five
6 Collingham Gardens
London SW5 0HW England

JLMaddux:dcc
April 10, 1974

FILE: KADLEIGH, S.
Letters to Staff

491/6/96

APR 12 1974

Dear Mr. Howse:

Thank you for your letter, and
its interesting enclosure, "Agricultural
Development without Credit."

It was thoughtful of you to
send it along.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. C. J. Howse
Field Director
OXFAM
P. O. Box 1363
Blantyre, Malawi

JLMaddux:dcc
April 10, 1974

FILE: HOWSE, C.J.
5-OXFAM

491/6/95

APR 12 1974

Dear Miss Gregoriadis:

In accord with the request of
Arnold Teynbee, I enclose a statement for
the album being prepared for the sixtieth
birthday of Mr. Doxiadis.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara'

Miss P. Gregoriadis
c/o Doxiadis Associates
P. O. Box 471
Athens, Greece

JLMaddux:dcc
April 11, 1974

FILE: Teynbee, A.
2-Doxiadis Associates

499/3/54

It is almost an irrelevancy to think of Constantinos Doxiadis as sixty years old. Like many of his concepts, he is ageless. It is a measure of the range of his mind that he is as much at home intellectually with the third century, B.C. ("Aristotle said the goal of the city is to make man happy and safe. I can't think of a better definition.") as he is with the twenty-first century, A.D. ("When I plan a city I look on it as a growing organism not to be strait-jacketed. We estimate the growth of a city far beyond the year 2000."). Man builds cities, and cities shape man: the interplay of that relationship has been his lifelong fascination, and he has refused to be either trammelled by tradition or beguiled by the future. He is a coeval thinker: looking back, probing ahead, but with his attention focused on the possibilities of the present -- in the end, the only point on the continuum of time available for action. He is a builder, but with more than mere stone or steel. For his gift is not only to shape the contours of cities, but of minds as well. Like his Greek ancestors before him, he recognizes the primacy of ideas, and constantly challenges his contemporaries to think them through. And how right that is. What he teaches is as important as what he builds: that only from wise ideas can come noble actions -- and that only from noble actions can there be enduring achievements.

Robert S. McNamara

491/16/94

APR 2 1974

Dear Dean Hall:

Thank you for your letter and its invitation on behalf of the American Society of Agricultural Engineers to deliver an address at its 1974 conference, to be held in Chicago in December.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the press of business here, compounded by visits to our developing member countries, has made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am confident will be a significant and stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Carl W. Hall
College of Engineering
Washington State University
Pullman, Washington 99163

JLMaddux:dcc
April 10, 1974

FILE: HALL, CW
2-W

491/6/93

APR 12 1974

Dear Mr. Haight:

Thank you for your letter, inviting me to designate a member of the World Bank's staff to attend the Symposium on the Effects of the Energy Shortage on Transportation Balance, and in particular the workshop on May 30 dealing with the Research and Development impacts of the Energy/Transport problem.

Mr. Anthony Churchill, Economic Advisor, Transportation and Urban Projects Department, will attend. In accord with your letter, I would appreciate your making the necessary arrangements. Mr. Churchill can be reached here at (202) 477-4123.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Frank A. Haight
International Symposium
Research Building B
University Park, Pennsylvania 16802

JLMaddux:dcc
April 10, 1974

cc: Mr. Churchill

FILE: HAIGHT, F. A.
2-Pa. State U.

491/6/92

APR 12 1974

Dear Dr. Toomey:

Thank you for your letter, its enclosures, and your generous comments on my appearance on "Meet the Press."

While I am, of course, pleased to hear of your project for a "Spirit of American Medicine" International Bicentennial Health Ship, which would visit Central and South America, I am afraid I can offer no specific suggestions for funding. As you can appreciate, it is a project which would lie outside the purview of the World Bank.

I am sorry that I cannot be more helpful. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Edward G. Toomey
Concord Medical Center
Old Road to Nine Acre Corner
Concord, Massachusetts 01742

JLMaddux:dcc
April 10, 1974

FILE: TOOMEY, EG

491/6/91

APR 8 1974

Dear Dean Krogh:

Thank you for your letter transmitting the invitation of Miss Barsy and Mr. Duffy that I serve on the Steering Committee for the sixth Conference on the Atlantic Community.

I appreciate the students' thinking of me in this connection, and regret that I must decline. Projects such as CONTAC are clearly valuable, and deserve support; but in my present position as an international civil servant, employed by 123 member governments around the world, it would be inappropriate for me to be identified with a specifically regional effort, as important as that region, the Atlantic Community, obviously is.

There is the added difficulty that the Conference will quite properly concern itself with political considerations within the Community, and again that would not be an appropriate matter for me, with my current responsibilities, to participate in.

I do hope that you will understand, and please convey to Miss Barsy, and to Mr. Duffy, both my gratitude for their invitation, and my regret that I am unable to accept.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Peter F. Krogh
School of Foreign Service
Georgetown University
Washington, D. C. 20007

JLMaddux:dcc
April 4, 1974

FILE: KROGH, PF
2-GU

491/6/90

APR 8 1974

Dear Jerry:

Thank you for your generous comments
on my appearance on "Meet the Press."

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gerald J. Lynch
MENASCO
805 South San Fernando Blvd.
Burbank, California 91505

JLMaddux:dcc
April 4, 1974

FILE: LYNCH, G.J.
11

491/6/89

APR 8 1974

Dear Mr. Presley:

Thank you for your letter inviting me to write an article for The Harbus, the student newspaper of HBS, on the rewarding aspects of working in the public sector.

I appreciate your thinking of me in this connection, and regret that I have to decline. My problem is that the pressures of the schedule here, compounded by frequent trips abroad in connection with the energy problems of our developing member countries, just do not provide the requisite amount of time that such an article would clearly merit.

Writing something superficial wouldn't be worthy of the objective you have in mind; and writing something significant just isn't feasible in view of present commitments. I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bill Presley
The Harbus
Gallatin Hall
Harvard Business School
Soldiers Field
Boston, Massachusetts 02163

JLMaddux:dcc
April 4, 1974

FILE: PRESLEY, B
20-Harvard

491/6/88

APR 8 1974

Dear Sister Beverly Anne:

Thank you for your warm and generous
comments on my appearance on "Meet the Press."

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara,

Sister Beverly Anne, O.S.U.
St. Ann Convent
2285 Coventry Blvd.
Cleveland Heights, Ohio 44118

JLMaddux:dcc
April 4, 1974

FILE: BEVERLY ANNE, SISTER
11

491/6/87

APR 3 1974

Dear Mr. Larre:

Thank you for your letter, and the volume of collected central bankers' speeches for the years 1972 and 1973, which includes excerpts of one of my own addresses.

It was very kind of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. René Larre
The General Manager
Bank for International Settlements
7 Central Bahnstrasse
Basle, Switzerland

JLMaddux:dcc
April 5, 1974

FILE: Larre, R.
5-B

491/6/86

APR 8 1974

Dear Mr. Hartranft:

Thank you for your generous comments
on my appearance on "Meet the Press."

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. M. Hartranft
501 Palmer
Caro, Michigan 48723

JLMaddux:dcc
April 5, 1974

FILE: HARTRANFT, RM
11

491/6/85

APR 5 1974

Dear Mrs. Boyer:

Thank you for your generous comments on my appearance on "Meet the Press."

You are of course right that broad public support is critical to the ultimate success of the development effort, and that the key to that support is greater awareness of the dimensions of the problem.

Church groups, and organizations such as the League of Women Voters, can assist immensely in bringing that awareness to people of good will through their own milieux.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Clara L. Boyer
Mentor,
Minnesota 56736

JLMaddux:dcc
April 3, 1974

FILE: BOYER, CL
11

491/6/84

APR 4 1974

Dear Jim:

I enclose an endorsement which you
may use with the forthcoming Agenda for Action
1974.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James P. Grant
Overseas Development Council
Suite 501
1717 Massachusetts Avenue, N.W.
Washington, D. C. 20036

JLMaddux:dcc
April 3, 1974

FILE: GRANT, JP
2-ODC

To say that we all live in an interdependent world can no longer be dismissed as rhetoric. It is now the unmistakable reality. The problems of energy, food, and prices leave little doubt of that. What is less well understood is that the weight of these problems will fall the hardest on some of the countries least able to cope with them: the poorest of the developing countries. Agenda for Action 1974 is an unsurpassed exposition of the new issues facing the United States and the developing world and of the alternative policy responses to them.

Robert S. McNamara

491 / 6 / 83

APR 4 1974

Dear Hubert:

Thank you for your generous comments
on my appearance on "Meet the Press."

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Hubert H. Humphrey
United States Senate
Washington, D. C. 20510

JLMaddux:dec
April 3, 1974

FILE: HUMPHREY, HH
11

491 16.182

APR 3 1974

Hugh:
Dear ~~Senator Scott~~:

Thank you for your gracious note
regarding my appearance on "Meet the Press."

It was very thoughtful and generous
of you to write.

With warm regards,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Hugh Scott
United States Senate
Washington, D. C. 20510

JLMaddux:dcc
April, 1, 1974

FILE: SCOTT, H.
11

491/6/81

APR 3 1974

Dear Wayne:

Thank you for your generous comments on my appearance on "Meet the Press."

You are of course right that the issue of food is of immense importance for the entire international development community. And, as you perhaps know, the United Nations is holding a World Food Conference in Rome this November. In view of that Conference, for which we are now preparing, it would probably not be very timely for the Bank to sponsor an additional conference.

It was, however, thoughtful of you to write, and thank you again for your encouraging support for what we are trying to accomplish in the development field.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Wayne E. Thompson
Executive Offices
Dayton Hudson Corporation
777 Nicollet Mall
Minneapolis, Minnesota 55402

JLMaddux:dcc
April 1, 1974

FILE: THOMPSON, W.E.

491/6/80

APR 3 1974

Dear Mr. Brathwaite:

Thank you for your letter, and the proof set of coins, marking the first national issue of currency.

Please convey my gratitude to the Chairman and Board of Directors for this lovely set. It is worthy of your beautiful country.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. E. H. Brathwaite
Secretary
Central Bank of Barbados
P. O. Box 671C
Treasury Building
Bridgetown, Barbados, W.I.

JLMaddux:dcc
April 1, 1974

FILE: BRATHWETTE, E.H.
8

491/6/79

APR 3 1974

Dear Edgar:

Thank you for your generous comments on my appearance on "Meet the Press."

I am grateful, too, for the support you are giving to IDA. Your statement is excellent, and demonstrates the responsible and thoughtful stance that one looks for from industry in regard to official development assistance.

It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edgar F. Kaiser
Chairman of the Board
Kaiser Industries Corporation
300 Lakeside Drive
Oakland, California 94604

JLMaddux:dcc
April 1, 1974

FILE, KAISER, EF
11

491/6/78

APR 3 1974

Dear Paul:

Thank you for your generous comments
on my appearance on "Meet the Press."

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul R. Ignatius, President
Air Transport Association of America
1709 New York Avenue, N.W.
Washington, D. C. 20006

JLMaddux:dcc
April 1, 1974

FILE: IGNATIUS,PR
11

491/6/77

APR 3 1974

Dear Marvin:

Thank you for your warm and generous
comments on my appearance on "Meet the Press."

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Marvin Bower
McKinsey & Company, Inc.
245 Park Avenue
New York, New York 10017

JLMaddux:dcc
April 1, 1974

FILE: BOWER, M.
11

491/6/76

APR 3 1974

Dear Pete:

Thank you for your letter inviting me to deliver a closing address of the "World Symposium on Energy and Raw Materials" on June 8 in Paris.

As you know, I had originally hoped to get to the symposium; but, as I feared, my schedule has now become impossibly jammed for that period, and I am not going to be able to get away from Washington. I do hope you will understand.

The meetings are clearly going to be important, and I am delighted that the Bank is being represented.

Sincerely,

((Signed) Robert S. McNamara

Robert S. McNamara

Mr. Emilio G. Collado
Chairman
Committee for Economic Development
477 Madison Avenue
New York, New York 10022

JLMaddux:dcc
April 1, 1974

FILE: COLLADO, E.G.
2-CED

49 1/6/75

APR 1 1974

Dear Mr. Dewey:

Thank you for your letter and its warm invitation to speak to the University of California (Berkeley) Alumni Club in Washington on April 27.

I appreciate your thinking of me in this connection, and regret that pressures on my schedule, including travel to our developing member countries, make it necessary for me to decline.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ralph B. Dewey
President, University of
California (Berkeley) Alumni
Club of Washington
Pacific Gas and Electric Company
1150 17th Street, N. W. 20036
Washington, D. C. 20036

JLMaddux:dcc
March 27, 1974

FILE: DEWEY, R.B.
2-UC at Berkeley

49 1/6/74

APR 1 1974

Dear Mr. Gibson:

Thank you for your letter requesting my comments on the subject of your doctoral study.

While I appreciate the importance of such research, it would be inappropriate for me in my present position as an international civil servant, heading a U.N. development agency with 123 member countries, to comment on the military policy of any of these countries, including my own.

I do hope you will understand.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gordon P. Gibson
41-42 248 Street
Flushing, New York 11363

JLMaddux:dcc
March 29, 1974

FILE: GIBSON, G.P.
7a-NYU

491/6/73

APR 1 1974

Dear Mr. Robbins:

Thank you for your letter and its enclosures, which reached me just prior to a trip to Algeria.

I have enclosed a covering note to Dr. Pusey, which you may use in connection with your proposal.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Warren M. Robbins
Frederick Douglass Institute
Museum of African Art
316-318 A Street, N. E.
Washington, D. C. 20002

JLMaddux:dcc
March 28, 1974

FILE: ROBBINS, W.M.
2-F

491 16/72

APR 1 1974

Dear Nate:

I hope that you and the Foundation will be able to give favorable consideration to the enclosed proposal of the African Art Museum for a five-year matching grant.

The Museum is, in my view, an extraordinary institution, rendering a unique public service. I agreed to serve on its Board as I believe it is making an important contribution to the greater understanding by Americans of the richness of African culture. Not only, of course, is that culture part of the overall inheritance of American society -- and thus ought to be better known -- but it is in itself so compelling a case of artistic vitality that it serves to remind Americans of the immense diversity and potential of the peoples of the developing world.

The Museum is well on the way to becoming one of the best and most useful institutions of its kind in the country. If its relatively short-term financial problems can be met, it is likely to attract an increasingly broad spectrum of support. I think it has more than proved its viability and worth during the first ten years of its existence, and fully merits now the requisite assistance to move toward a more permanent financial structure.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Nathan Pusey
Mellon Foundation
17 Quincy Street
Cambridge, Massachusetts 02138

JLMaddux:dcc
March 28, 1974

FILE: PUSEY, N.
2-Frederick Douglass Inst.

cc: Mr. Warren M. Robbins

491 16/71

APR 1 1974

Dear Ms. Abernethy:

Thank you for your letter inviting me to speak at PRETERM's third educational seminar, at the Kennedy Center, on April 29.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the pressures on my schedule, compounded by frequent trips abroad in connection with the impact of the energy problem on our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Elizabeth Abernethy
Community Relations Director
PRETERM
1726 I Street, N.W.
Washington, D. C. 20006

JLMaddux:dcc
March 29, 1974

FILE: ABERNETHY, E
2-P

491 16/70

APR 1 1974

Dear Mr. Kuhn:

Thank you for your warm comments on
my appearance on MEET THE PRESS.

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Moritz A. Kuhn
311 West Ann Street
Milford, Pike County
Pennsylvania 18337

JLMaddux:dcc
March 29, 1974

FILE: KUHN, MA
11

491 K 169

APR 1 1974

Dear Mr. Heffelfinger:

Thank you for your warm comments
on my appearance on MEET THE PRESS.

It was very thoughtful of you
to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. F. Peavey Heffelfinger
Peavey Building
730 Second Avenue South
Minneapolis, Minnesota 55402

JLMaddux:dcc
March 29, 1974

FILE: HEFFELFINGER, FP
11

491 / 6 / 68

APR 1 1974

Dear Mr. Plowman:

Thank you for your warm letter
regarding the interview on MEET THE PRESS.

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Francis W. Plowman
1122 Wildman Arms
Swarthmore, Pennsylvania 19081

JLMaddux:dcc
March 29, 1974

FILE: PLOWMAN, FW
11

491 16 / 67

APR 1 1974

Dear Mr. Sarkesian:

Thank you for your letter inviting us to address the annual meeting of the African Studies Association in Chicago on November 1.

I appreciate your thinking of me in this connection, and regret that due to prior commitments for that general period I must decline.

Please accept my best wishes for what I am sure will be a stimulating annual meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sam C. Sarkesian
1974 ASA Program Chairman
Loyola University of Chicago
Department of Political Science
6525 N. Sheridan Road
Chicago, Illinois 60626

JIMadduxEDCC
March 29, 1974

FILE: SARKESIAN, SC
2-L

497/6/66

APR 1 1974

Dear Dr. Childers:

Thank you for your note regarding my
appearance on MEET THE PRESS.

We are familiar in the Bank with the
book, Small Is Beautiful, but it was thoughtful
of you to mention it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Barry Childers
Psychology Department, U.N.D.
Grand Forks, North Dakota 58201

JLMaddux:dcc
March 29, 1974

FILE: CHILDERS, B.
11

491/6/65

APR 1 1974

Dear Mr. Hoogland:

Thank you for your warm note regarding
my appearance on MEET THE PRESS.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Frederick W. T. Hoogland
6128, 245 Unquowa Road
Fairfield, Connecticut 06430

JLMaddux:dcc
March 29, 1974

FILE: Hoogland, FWT
11

491/6/64

APR 1 1974

Dear Mr. Goulet:

Thank you for your letter requesting an interview in connection with your forthcoming book, "Value Conflicts in International Technology Transfers."

I appreciate your thinking of me in this connection, and regret that I must decline. My schedule is almost hopelessly jammed, and is made even more so by an increasing number of trips to our member countries in connection with the energy problem.

I do hope you will understand. It is, of course, an important subject, and I hope that you have found your contact with members of the staff helpful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Denis Goulet
Center for the Study of
Development and Social Change
1430 Massachusetts Avenue
Cambridge, Massachusetts 02138

JIMaddux:dcc
March 27, 1974

FILE: GOULET, DENIS
4-Center for...

491/6/63

APR 1 1974

Dear Dr. Fuga:

I want to thank you, as well as CONFINDUSTRIA, for your translation of my volume, One Hundred Countries, Two Billion People.

I very much appreciate your personal efforts in making it possible to bring these considerations on development before the Italian-reading public. Please convey to the appropriate officials of CONFINDUSTRIA my gratitude for their kind cooperation in the matter.

The Italian edition is a very attractive looking volume, and I hope that it will prove to be a useful contribution to the discussion and debate on the great tasks of development which concern us all.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Fabrizio Fuga
c/o Confederazione Generale
Italiana dell'Industria
Piazza Venezia 11
Rome, Italy

JLMaddux:dcc
March 29, 1974

CC: Mr. Masoni, Paris Office

FILE: FUGA, F.
One Hundred Countries

491/6/62

APR 1 1974

Dear President Langevin:

Thank you for your warm invitation for me to deliver this fall the first of Capital University's annual August R. Marusi Lectures on Public Concerns.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the pressures of my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations or World Bank meetings.

I do hope you will understand. It was very kind of you to write, and please accept my best wishes for what I am confident will prove to be a significant series of lectures.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Thomas H. Langevin, President
Capital University
Columbus, Ohio 43209

JIMaddux:dcc
Marhc 29, 1974

FILE: LANGEVIN, T.H.
2-C

491/6/67

APR 1 1974

Dear Joe:

Thank you for your letter regarding a proposed project for Mexico.

In order to avoid conflict of interest, I never involve myself in discussions of individual projects. If, however, you will send along the papers outlining the project, I will have my staff review it, and will then examine them myself.

I am sure you will understand the position. It was good to hear from you, and I of course remember the trip in Rainier Park well. It is a very beautiful part of the world.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joe Davis
World House of Arts & Sports
709 Tower Building
Seventh & Olive
Seattle, Washington 98101

JIMaddux:dcc
March 27, 1974

FILE: DAVIS, J
5-W

491/6/60

APR 1 1974

Dear Arthur:

Thank you for your kind invitation to attend the Twenty-eighth Anniversary Awards Dinner on April 30.

It is clearly going to be an extraordinary event, and I regret that we must decline. We will be on an overseas trip during that period.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Arthur A. Houghton, Jr.
Chairman, Twenty-eighth
Anniversary Awards Dinner
29 West 56th Street, 7th Floor
New York, New York 10019

JLMaddux:doc
March 27, 1974

FILE: HOUGHTON, AA
2-Skowhegan School of Painting
and Sculpture

491/6/59

APR 1 1974

Dear Mr. Schrats:

Thank you for your letter, and the draft chapter of your three volume study, The History of the American Secretaries of the Navy.

It was kind of you to send it along, and I regret that the heavy pressures of my schedule just do not make it possible for me to review it.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul R. Schrats
Commission on the Organization
of the Government for the
Conduct of Foreign Policy
2025 H Street, N. W.
Washington, D. C. 20506

JLMaddux:doc
March 27, 1974

FILE: Schrats, P.R.
2-C

491/6/58

APR 1 1974

Dear Lady Bird:

Thank you for your warm note regarding the symposium on energy and the environment, which the Library and the University will be sponsoring on November 11-12.

Unfortunately I have a commitment to meet with the Indian government in Delhi at that time, and hence will not be able to get to Texas. I am sorry for it is clearly going to be an important symposium, and it would be particularly enjoyable for Margy and me to spend the weekend with you at the ranch.

It was sweet of you to write, and if the proceedings of the symposium are to be published, I would very much like to have a copy.

With warm regards,
(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Lyndon B. Johnson
LBJ Ranch
Stonewall, Texas 78671

JLMaddux:dcc
March 27, 1974

FILE: JOHNSON, L.B. (MRS.)
2-UT at Austin

491 16/57

APR 1 1974

Dear Mr. Burgess:

Thank you for your letter, inviting me to write a 1,500 word article on the significance of income disparities within developing nations having a relatively high GNP, for publication in UNICEF News.

I appreciate your thinking of me in this connection, and regret that I must decline. The current pressures on my schedule, including overseas travel in connection with the impact of the energy problem on our developing member countries, just do not provide the time that such an article would merit.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David S. Burgess
United Nations Children's Fund
United Nations, New York 10017

JLMaddux:dcc
March 29, 1974

FILE: BURGESS, D.S.
20- UNICEF NEWS

491/6/56

MAR 18 1974

Dear Mr. Stockfish:

Thank you for your letter, and its enclosures.

It was thoughtful of you to send them along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J.A. Stockfish
The Rand Corporation
2100 M Street, N.W.
Washington, D.C. 20037

JLMaddux:cah
March 14, 1974

491/6/55

MAR 15 1974

Dear Mr. Peckinpaugh:

Thank you for your gracious letter, forwarded by Mr. Robert Walker, which has reached me just now after an extensive trip in Asia.

I appreciate your invitation for me to address the Annual Meeting of the Million Dollar Round Table, in Miami on June 20, and regret that previous commitments for that period make it necessary for me to decline.

Please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jack Peckinpaugh, C.L.U.
400 W. Jackson
Muncie, Indiana 47305

JLMaddux:cah
March 13, 1974

491/6/54

MAR 15 1974

Dear Mr. Hawrylyshyn:

Thank you for your letter of February 22 which has reached me now after some extensive travel.

It is kind of you to invite me to address one of the participant groups at CEI. I have no present plans to be in Geneva soon, and the dates in June are a particularly busy time here as we approach the end of our fiscal year. I will, however, keep your general invitation in mind, and should it become feasible for me to visit CEI I will of course let you know.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JLMaddux:cah
March 13, 1974
Mr. B. Hawrylyshyn
Director
Centre d'etudes industrielles
4, chemin de Conches
1211 Conches Geneve
Switzerland

491/6/53

MAR 15 1974

Dear Mr. Walker:

Thank you for your letter, and its invitation from Mr. Peckinpaugh to address the Annual Meeting of the Million Dollar Round Table, in Miami on June 20.

As you will note from the attached copy of my reply to Mr. Peckinpaugh, previous commitments make it necessary for me to decline.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert P. Walker
President
American Program Bureau
850 Boylston Street
Boston, Massachusetts 02167

JLMaddux:cah
March 13, 1974

491/6/52

March 15, 1974

Dear Mr. Balk:

It was good to learn from your letter that Atlas magazine is about to be revived.

I would hope that in its new life it might give increasing attention to the press in the developing world. As elsewhere, the press there is disparate and varied and reflects a wide spectrum of opinion from country to country. But what is important, I think, is that the reading public in an affluent country such as the United States should have greater access to the views of the developing nations. In the aggregate their populations massively outnumber the rest of the world, and yet in this country many otherwise well-informed observers of contemporary events are often unaware of the range of concerns that these nations have.

It was thoughtful of you to write to me, and I look forward to seeing the first issue of your new venture.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JLMaddux:cah
March 13, 1974

Mr. Alfred W. Balk, Editor
ATLAS
1180 Avenue of the Americas
New York, New York 10036

491/6/51

MAR 14 1974

Dear Governor King:

Thank you for your letter inviting me to address the Western Governors Conference on Agriculture in Salt Lake City on April 17.

I appreciate your thinking of me in this connection, and regret that prior commitments for that period make it necessary for me to decline.

Please accept my best wishes for what I am confident will be a stimulating Conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Bruce King
Governor, State of New Mexico
Santa Fe, New Mexico 87501

JLMaddux:cah
March 13, 1974

491/6/50

MAR 12 1974

Your Excellency:

I am deeply grateful for the two beautiful volumes, Musée de Dakar - Témoin de l'Art Nègre, and Lettres d'hivernage which you have sent me through Mr. David A. Morse. Both books are an absolute delight.

To be a President of one's country is a great achievement. To be a sensitive poet as well is an even rarer one.

Your personal inscriptions on the volumes are as generous as the gifts themselves, and Mrs. McNamara joins me in our warm appreciation of your thoughtfulness.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Léopold Senghor
President of Sénégal
Dakar, Sénégal

cc: Mr. David A. Morse

JLMaddux; dcc
March 8, 1974

FILE: SENHOR, L.
8

491/6/49

MAR 12 1974

Dear Mr. Sprouse:

Thank you for your letter and its significant enclosures.

I am delighted to learn that the Financial Accounting Standards Board is considering the concept of including information on the effects of inflation as supplementary data accompanying conventional historical dollar financial statements. That concept, in principle, seems to me to both sound and necessary.

It was very thoughtful of you to write, and to send the studies along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert T. Sprouse
Financial Accounting Standards Board
High Ridge Park
Stamford, Connecticut 06905

JIMaddux:dcc
March 8, 1974

FILE: SPROUSE, R.T.
5-F

491/6/48

MAR 12 1974

Dear Sheikh Alamoody:

Thank you for your letter, with its very generous comments, which has reached me after a trip abroad.

The years you have dedicated to the African Development Bank have spanned its transformation from an important idea to a viable, working institution. Whatever the problems, I am confident that they have been years of great personal satisfaction to you. In the end, development is surely one of the most significant efforts of our times.

Please accept my best wishes for your future work in Kenya, and I look forward to our meeting again in what is so obviously becoming an interdependent and compact world.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sheikh M. A. Alamoody
P. O. Box 30555
Nairobi, Kenya

JIMaddux:dec
March 8, 1974

FILE: ALAMOODY, M.A.
5-ADB

491/6/47

MAR 12 1974

Dear Messrs. Foss and Lininger:

Thank you for your letter, and subsequent telephone messages, inviting me to a lunch being hosted by General Holmstead at the Army and Navy Club on March 21, and to a dinner being hosted by the students on May 2.

I appreciate your thinking of me in this connection, and regret that pressures on my schedule, including overseas travel, will not make it possible for me to attend either of these functions. I do hope you will understand. It was very kind of you to invite me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Brian E. Foss, President,
and Mr. Kirk Lininger
Student Confederation,
The American University
Massachusetts & Nebraska Aves., N.W.
Washington, D. C. 20016

JIMaddux:dcc
March 8, 1974

FILE: FOSS, B.E.
LININGER, K.
2-AU

4816/46

MAR 12 1974

Dear Mr. Dauphinot:

Thank you for your letter of January 31, which has reached me after an extensive trip in Asia.

It is difficult for me to predict my schedule just now as I am likely to be traveling again soon, but if we can find a mutually feasible time in late April or early May here in Washington, I would be glad to talk to you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Clarence Dauphinot, President
Deltec International Limited
P. O. Box N3229
Nassau, Bahamas

JLMaddux:dcc
March 8, 1974

FILE: DAUPHINOT, C.
4-Deltec Int'l LTD.

491/6/45

MAR 12 1974

Dear Chancellor Roskens:

Thank you for your letter inviting me to participate on April 1 and 2 in the National Symposium on "Power, Politics and the Crisis of Confidence in American Society."

I appreciate your thinking of me in this connection, and regret that I must decline. The critical impact of the energy situation on our developing member countries is necessitating a number of trips abroad, and my schedule for that period is hopelessly jammed.

Should the proceedings be published, I would be grateful to receive a copy. It is clearly going to be an important Symposium, and it was very thoughtful of you to invite me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Chancellor Ronald W. Roskens
University of Nebraska at Omaha
P. O. Box 688
Omaha, Nebraska 68101

JLMaddux:dcc
March 8, 1974

FILE: ROSKENS, R.W.
2-Symposia on Energy

491/6/44

MAR 18 1974

Dear Mr. Gail:

Thank you for your letter requesting an interview in connection with your study of the 1960-61 presidential transition.

While I appreciate the importance of such research, in my present position as an international civil servant, heading a specialized U.N. agency with 123 member countries, it would be inappropriate for me to comment on the internal political policies of any of these countries, including my own. I do hope you will understand.

In the event you have not already done so, you might find it helpful to contact Mr. Adam Yarmolinsky.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gary J. Gail
Box 601 - Hewitt Hall
Barnard College
New York, New York 10027

JLMaddux:esp

491/6/43

MAR 8 1974

Dear Mr. Spear:

Thank you for your invitation to become a participating sponsor of the New Spirit of '76 Foundation's Corporate Program, in order to take part in the private sector's observance of the Bicentennial of America's Independence.

I appreciate your thinking of me in this connection. The World Bank, however, is a specialized U.N. agency, owned and governed by its 123 member countries. Because of its multilateral character, it would be inappropriate for the Bank -- or for me personally as an international civil servant -- to be identified with a specifically national observance of any particular one of its member countries, including my own.

I am confident that you will understand the position.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Dwight Fuller Spear
New Spirit of '76 Foundation
Suite 603
918 16th Street, N.W.
Washington, D.C. 20006

JLMaddux:cah
March 14, 1974

491/6/42

MAR 6 1974

Dear Mr. Rosenbaum:

Thank you for your letter regarding the Invitation Lecture Series of the Graduate School of Business at the University of Chicago.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the press of business here, compounded by trips to our developing member countries, has made it necessary for me to restrict my speaking almost exclusively to official United Nations or World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard Rosenbaum
Student Director
Invitation Lecture Series
Graduate School of Business
University of Chicago
5836 Greenwood Avenue
Chicago, Illinois 60637

JLMaddux:dcc
February 22, 1974

FILE: ROSENBAUM, R.
2-U. of Chicago

491/6/49

MAR 6 1974

Dear Mr. Waters:

Thank you for your letter, and its enclosures, which have just reached me on my return from abroad.

I am pleased to see the support of the American Freedom from Hunger Foundation is giving IDA. It is encouraging.

While I appreciate your asking me to designate someone on the staff here as an ex-officio member of your expanded Board of Directors, I think in view of the international character of the Bank it would be more feasible to explore a less formal arrangement. I suggest you contact Mr. John Merriam, our Director of Information and Public Affairs, and discuss the matter.

It was thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Herbert J. Waters
President, Board of Directors
American Freedom from Hunger Foundation, Inc.
1717 H Street, N. W.
Washington, D. C. 20006

JLMaddux:dcc
March 4, 1974

cc: Mr. Merriam

FILE: WATERS, H.J.

2-ADP

March 6, 1974

491/6/40

Dear Tony:

I would just like to send you a note of thanks, at this time, for all the help and support you have given to the Bank and its development programs during the past three years. I have been particularly grateful for the approval you have expressed, privately and publicly, of the philosophy of development which I have tried to put forward at our Annual Meetings.

I hope it will not be too long before we meet again.

With warm personal regards,

Sincerely,

/Bob/

Robert S. McNamara

The Rt. Hon. Anthony Barber, M.P.
House of Commons
London, S.W.1
England

WDCClark:Aljungh:m1

491/G/39

MAR 6 1974

Dear Roy:

I am so glad to see you back in office, though I am sorry it is not one of the posts that will bring us together officially.

I noticed with gratitude your references to the Third World in some of your election speeches, and feel sure we can count on your support in the grim tasks that lie ahead of us all.

I hope our paths will cross before long.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Roy Jenkins, P.C., M.P.,
House of Commons
Westminster
London, S.W.1.
England

WDClark:sf

491/6/38

MAR 6 1974

Dear Denis:

All my best wishes in your new tasks. I can guess how daunting the prospect seems, but I look forward to seeing you again surmounting these great difficulties.

I look forward particularly to working together with you again, in a field just as complex and crucial as defense.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Denis Healey, P.C., M.P.,
House of Commons,
Westminster,
London, S.W.1.,
England

WDClark:sf

491/6/37

MAR 6 1974

Dear Jim:

You will have many other things on your mind besides letters from your friends, but I do want to send you all good wishes in your new tasks.

Please do not worry to acknowledge this; I hope, anyway, that we shall meet before long.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. James Callaghan, P.C., M.P.
House of Commons
Westminster
London, S.W.1.
England

WDClark:sf

MAR 6 1974

491/6/36

Dear Prime Minister:

**May I send my personal good wishes for success
in the tasks and opportunities that lie ahead of you.**

**I have always appreciated your unwavering
interest in the Third World and I hope we shall find
ourselves partners in development.**

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

**The Rt. Hon. Harold Wilson
10 Downing Street
London, S.W.1
England**

WDCClark:sf

499/6/35

MAR 5 1974

Dear Professor Feld:

Thank you for your letter and its enclosures which has just reached me now after returning from a trip abroad.

I appreciate your thinking of me in connection with the Pugwash Symposium on Energy in France in early July, and regret that I must decline. Dealing with the impact of energy problems on our member countries has put additional pressures on my schedule, and will make it impossible for me to attend.

We are doing a great deal of work in the Bank on energy questions, but I am doubtful that we could manage a special paper for the Symposium in addition to our present commitments. However, I have forwarded your letter to Mr. Ernest Stern, Senior Advisor in our Development Policy Staff, to see if there is anything feasible we might be able to do in connection with the meeting. I have asked him to write to you directly on the matter of possible invitees from the developing countries.

Please accept my best wishes for the success of the Symposium. It was thoughtful of you to bring it to my attention.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor B. T. Feld, Secretary-General
Pugwash Conferences on Science and World Affairs
9 Great Russell Mansions
60 Great Russell Street
London WC1B 3EE, England

JLMaddux:dcc
March 1, 1974

CC with Incoming: Mr. Stern

FILE: FELD, B.T.

499/6/34

FEB 26 1974

Dear Dr. Freedman:

Thank you for your letter which arrived while I was on an extensive trip in Asia.

I appreciate your kind invitation to speak on "Managerial Behavior in Modern Society" in Detroit in early May, and regret that I must decline. My problem is that the press of business here, compounded by trips to our developing member countries, has made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Alfred M. Freedman, President
American Psychiatric Association
1700 Eighteenth Street, N. W.
Washington, D. C. 20009

JIMaddux:dcc
February 21, 1974

FILE: FREEDMAN, A.M.
2-APA

491/6/33

FEB 26 1974

Dear Mr. Anich:

Thank you for your letter with its
generous comments on the 1962 Falcon.

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Thomas M. Anich
514 1/2 West Second Street
Ashland, Wisconsin 54806

JLMaddux:dec
February 15, 1974

FILE: ANICH, T.M.
8

491/6 132

FEB 26 1974

Dear Professor Henderson:

Thank you for your letter inviting me to become a sponsor for the appeal to raise funds for the endowment of a Chair in "Education for International Understanding, Co-operation and Peace" at the University of London Institute of Education.

While I appreciate your thinking of me in this connection, I must reluctantly decline. I prefer not to take on commitments to which I cannot give an effective measure of attention, and the present pressures on my schedule are very heavy. I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor James L. Henderson
University of London
Institute of Education
Malet Street
London WC1E 7HS, England

JLMaddux:dcc
February 21, 1974

FILE: HENDERSON, J.L.
2-U of London

491/6 /31

FEB 5 1974

Dear Mrs. Breuinin:

Thank you for your thoughtful letter regarding Congressional action and the International Development Association.

I think the important thing is for more Americans to understand the issues at stake. Once they do, I cannot believe that they will turn away from the responsibility of assisting the hundreds of millions of desperately disadvantaged people in the poorest nations of the developing world.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Arlene Breuinin
244 Cedar Lane, #137
Vienna, Virginia 22180

JLMaddux:dcc
February 4, 1974

FILE: BREUININ, A.
10

491/6 /30

FEB 5 1974

Dear Mr. Leslie:

Thank you for your letter, and its enclosure, regarding Congressional action on the International Development Association.

It is encouraging to have your support on this immensely important issue.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. F. Richard Leslie
Rural Route #1, Box 195
Ellwood, Pennsylvania 16117

JLMaddux:dcc
February 4, 1974

FILE: LESLIE, F.R.

491/6/29

FEB 5 1974

Dear Mrs. Genné:

Thank you for your note, and the statement of YWCA views on funding for the International Development Association.

I am very pleased to see the strong support the National Board of the YWCA is giving the issue.

It was kind of you to send the statement along to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Elizabeth S. Genné
President, National Board
of the Young Women's Christian
Association of the U.S.A.
600 Lexington Avenue,
New York, New York 10022

JLMaddux:dcc
February 4, 1974

FILE: GENNE, E.S.
10

491/6 128

FEB 5 1974

Dear Mr. Heldring:

Thank you for your kind note, and its enclosure, regarding Congressional action on IDA.

I am very pleased that the issue has your support, and it was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Frederick Heldring, President
The Philadelphia National Bank
Philadelphia, Pennsylvania 19101

JLMaddux:dcc
February 4, 1974

FILE: HELDRING, F.
10

491/6 /27

FEB 5 1974

Dear Mr. Narasimhan:

I want to thank you for your kindness in sending me a copy of your book, Above the Battle, through Mr. Sankaran of our Information Department, who has just returned from India.

The inscription, as well as the comments on me in the book itself, are very generous, and I deeply appreciate them.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. V. K. Narasimhan
Editor, Financial Express
Express Towers
Nariman Point
Bombay 1, India

JLMaddux:dcc
February 1, 1974

FILE: NARASIMHAN, V.K.
5-India

491/6 /26

FEB 1 1974

Dear Colonel Miller:

Thank you for your warm invitation to participate in an informal discussion on development issues with the students of the Army War College.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the pressures on my schedule here, compounded by frequent trips to our developing member countries, have made it necessary for me to restrict this type of activity almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Lt. Colonel John T. Miller
Department of Command & Management
U.S. Army War College
Carlisle Barracks, Pennsylvania 17013

JLMaddux:dcc
January 31, 1974

FILE: MILLER, J.T.
2-US ARMY WAR COLLEGE

499/6 /25

FEB 1 1974

Dear Chancellor Posvar:

Thank you for your letter inviting me to deliver the 1974 Walker Lecture.

I appreciate your thinking of me in this connection, and very much regret having to decline. My problem is that the pressures on my schedule here, compounded by frequent trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

It was very thoughtful of the University and the Pittsburgh National Bank to offer me this forum, and I am sorry that circumstances just do not make it possible for me to accept.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Chancellor Wesley W. Posvar
University of Pittsburgh
Pittsburgh, Pennsylvania

JLMaddux: dcc
January 31, 1974
FILE: POSVAR, W.W.
2-U. of Pittsburgh

499/6 124

FEB 1 1974

Dear Mr. Wheeler:

Thank you for your warm invitation for me to address the fertilizer industry's meeting at The Greenbrier on June 10.

I appreciate your thinking of me in this connection, and regret that prior commitments for that general period will not make it possible for me to attend.

It was thoughtful of you to write, and please accept best wishes for a stimulating and successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edwin M. Wheeler
President
The Fertilizer Institute
1015 18th Street, N.W.
Washington, D. C. 20036

JLMaddux:dcc
January 31, 1974

FILE: WHEELER, E.M.
2-F

491/6/23

JAN 31 1974

Dear Dr. Katz:

Thank you for your telegram inviting me to participate in the panel on the Bio-Social Basis of Human Aggression and the Social Implications for its Control, to be held on March 30.

It is kind of you to invite me, and I regret that again I have to decline. I will be out of the country at that time.

Should you plan to publish the panel's deliberations, I would be pleased to have a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Solomon Katz
The University Museum
University of Pennsylvania
Spruce and 33rd Streets
Philadelphia, Pennsylvania 19174

JLMaddux:dec
January 28, 1974

FILE: KATZ, S.
2-U.Pa.

491/6/22

JAN 31 1974

Dear Mr. Lee:

Thank you for your invitation to give the opening address at the Financial Times Conference "World Food Supplies" in London at the beginning of May.

It was thoughtful of you to invite me, and I regret that prior commitments for that period will not make it possible for me to accept. The subject of the conference is of course important, and if his schedule permits, I would hope that the Director of our Agriculture and Rural Development Department, Mr. Montague Yudelman, might attend.

Please accept my best wishes for the project's success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Marc Lee
Conference Director
The Financial Times
388 Strand
London WC2R 0LT, England

JIMaddux:dcc
January 29, 1974

FILE: LEE, M.
2-F

499/6/21

JAN 31 1974

Dear Mr. Schmalz:

Thank you for your letter inviting me to speak on "What Are Some Practical Global Energy Strategies?" on April 25 at your upcoming symposium on energy.

I appreciate your thinking of me in this connection, and regret that prior commitments for this period make it necessary for me to decline.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Anton B. Schmalz
Energy Symposium Chairman
World Future Society
4916 St. Elmo Avenue
Washington, D. C. 20014

JLMaddux:dcc
January 29, 1974

FILE: SCHMALZ, A.B.
2-W

491/6 120

JAN 31 1974

Dear Miss Collins:

Thank you for your letter asking me to meet with the Sloan Fellows on Tuesday, March 26 at 9:00 a.m. here at the Bank.

My schedule is uncertain for that period just now, and it is too early for me to be able to make a commitment. I would appreciate your writing me about March 7, and I should then be able to let you know how things stand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Nancy W. Collins
Assistant Director
The Stanford-Sloan Program
Graduate School of Business
Stanford University
Stanford, California 94305

JIMaddux:dcc
January 29, 1974

FILE: COLLINS, N.W.
2-S
4-S

491/6 119

JAN 31 1974

Dear Dean Williams:

Thank you for your letter inviting me to become a founding member of the Board of Directors of the Institute for the Quality of Working Life.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the flow of work here at the headquarters of the Bank, compounded by necessary trips to our developing member countries, simply do not make it possible for me to take on further activities. What you are doing is important, and I do not want to accept commitments which I cannot in fact fulfill.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Harold M. Williams
Graduate School of Management
University of California
Los Angeles, California 90024

JIMaddux:dcc
January 29, 1974

FILE: WILLIAMS, H.M.
2-UCLA

491/6 /18

JAN 30 1974

Dear President Laubard:

Thank you for your warm invitation to attend the inaugural ceremonies of the International Center in Paris, on February 28 and March 1.

Unfortunately, due to prior commitments, I will be unable to join you. But please accept my best wishes for the new Center, and my gratitude for your thoughtfulness in writing to me.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

M. Paul Laubard
President, Chambre de commerce
et d'industrie de Paris
27 Avenue de Friedland
75382 Paris, France

JIMaddux:dcc
January 28, 1974

FILE: LAUBARD, P.
2-Chambre de commerce (Paris)

cc: Mr. Steuber, Paris Office

491/6 /17

JAN 28 1974

Dear Miss Jacobsen:

Thank you for your letter, inviting me to submit a 2,500 to 3,000 word article, by March 1st, for a special issue of the Bulletin on population to be published in June.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that with the current pressures on my schedule, including overseas travel, I am just not going to have the time available to prepare an article which the importance of the subject would merit.

I do hope you will understand. Please accept my best wishes for the issue. I look forward to seeing it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Sally A. Jacobsen
Science and Public Affairs
1020-24 East 58th Street
Chicago, Illinois 60637

JLMaddux:dcc
January 25, 1974

FILE: JACOBSEN, S.A.
Invitations to publish.

491/6/16

JAN 28 1974

Dear Mr. Aleman:

Thank you for your kind invitation to participate in the television program ENCUESTRO.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be in Asia during the period you will be taping the program.

Please accept my best wishes for its success. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Miguel Aleman Velasco
Executive Vice-President
Programa Encuentro
Av. Chapultepec 18,
Mexico 7, D. F.

JLMaddux:dcc
January 25, 1974

FILE: MEEK ALEMAN VELASCO, MIGUEL
2-ENCUESTRO

491/6/15

JAN 28 1974

Dear Miss Wertheimer:

Thank you for your letter inviting me to speak to members of the Business School as part of the Distinguished Leaders Lecture Series.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the pressures of business here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very kind of you to write, and please accept my best wishes for what I am confident must be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Miss Janet S. Wertheimer
Graduate Business Association
Uris Hall
Columbia University
New York, New York 10027

JLMaddux:dec
January 26, 1974

FILE: WERTHEIMER, J.A.
2-Columbia University

January 21, 1974

491/6/14

Dear Barney:

Thank you for your letter of January 2 and its enclosures on your Information Office.

You know how much I admire its product, and how much we rely on it here.

I propose to increase our grant to \$40,000 a year, and it is my intention to continue this annual grant for the next three years.

This is, of course, subject to the approval of the Board of Executive Directors, which examines our budget each year. (If they point out that this is double the sum we give to any other comparable institution I shall tell them it gives us at least double the value.)

With best wishes for Population Year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Bernard Berelson
President, The Population Council
245 Park Avenue
New York, N. Y. 10017

WDClark:RMcN:mss

491/6/13

JAN 21 1974

Dear Dr. Cheatham:

Thank you for your letter of January 9.

I am afraid that it would not be appropriate for an institution like the World Bank to give financial assistance to this Conference.

However, I wish you good luck in what should be a very interesting Conference on the topic of the year.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Thomas P. Cheatham, Jr.
Fifth International E-R-E Symposium
Fund
1501 Belle Haven Road
Alexandria, Va. 22307

WDClark:sf

491/6/12

JAN 18 1974

Dear Mr. Weisman:

Thank you for your letter, inviting me to write an article for TV Guide on the events surrounding the Cuban missile crisis of 1962.

I appreciate your thinking of me in this connection, and regret that I must decline. The problem is that in my present position, as an international civil servant heading a specialized U.N. agency with 123 member countries, it would be inappropriate for me to comment on the military policies of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John Weisman
Associate Editor
TV Guide
Radnor, Pennsylvania 19088

JLMaddux:dcc
January 16, 1974

FILE: WEISMAN, J.
Invitations to Publish

491/6/11

JAN 18 1974

Dear President Kerstetter:

It is generous of you once again to invite me to speak at the University, and I doubly regret having to decline. My problem is that the pressures of the schedule here, compounded by trips to our developing member countries, have made it necessary to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. There just do not seem to be enough hours in either the day or the night to do all the things one would like. It was thoughtful of you to write, and I am sorry that circumstances do not make it possible for me to join you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

President William E. Kerstetter
DePauw University
Greencastle, Indiana 46135

JLMaddux:dcc
January 16, 1974

RILE: KERSTETTER, W.E.
2-Depauw U.

491/6 ho

JAN 18 1974

Dear Mr. Nelson:

Thank you for your letter extending President Morris' invitation to address a luncheon seminar of the Federal Reserve Bank of Boston in June.

I appreciate your thinking of me in this connection, and regret that prior commitments for that period will not make it possible for me to join you. I do, however, have a suggestion. You might wish to consider inviting my colleague, Gene Rothberg, to speak at one of your luncheons. He is the Treasurer of the Bank, and I would think that the participants might find a discussion of our financial activity particularly relevant and interesting.

It was thoughtful of you to write, and please accept best wishes for what I am confident will be a stimulating series of programs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Leon T. Nelson
Federal Reserve Bank of Boston
Boston, Massachusetts 02106

JLMaddux:dcc
January 17, 1974

FILE: NELSON, L.T.
2-F

491/6/9

JAN 17 1974

Dear Mr. Fahringer:

Thank you for your letter and its warm invitation for me to address the International Accounting Conference on May 13 in New York.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the press of business here, compounded by trips to our developing member countries, has made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard C. Fahringer
Director of Education
Foundation for Accounting Education, Inc.
600 Third Avenue
New York, New York 10016

JLMaddux:dcc
January 14, 1974

FILE: FAHRINGER, R.C.
2-F

499/6/8

JAN 14 1974

Dear Mr. Bossi:

Thank you for your generous comments on my address to the Board of Governors in Nairobi.

I appreciate, too, your sending along the study: "Labor Intensive Agriculture: Prospectus for the Sahel Region."

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Stephen E. Bossi
National Catholic Rural
Life Conference
Washington Office
1312 Massachusetts Avenue, N.W.
Washington, D. C. 20005

JLMaddux:dcc
January 10, 1974

FILE: BOSSI, S.E.
2-N

491/6/7

JAN 11 1974

Allan

Dear Dr. Barnes:

Thank you for your letter regarding the Foundation's sponsorship of the conference in Bangkok this fall, "Southeast Asia Addresses its Health Problems; Current Research and Educational Activities," and your request that the Bank be represented.

I appreciate your alerting us about the meeting, and we will explore the matter of appropriate representation.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Allan C. Barnes, Vice President
The Rockefeller Foundation
111 West 50th Street
New York, New York 10020

JLMaddux:dcc
January 8, 1974

FILE: BARNES, A.C.
2-Rockefeller Foundation

491/6/6

JAN 11 1974

Dear Mr. Bradford:

Thank you for your warm letter, inviting me to speak at a luncheon meeting of the Washington chapter of the Society for International Development sometime during the first half of the year.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the press of business here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations or World Bank meetings.

I do hope you will understand. I know that many of our senior staff in the Bank are members of SID, and should you be interested in considering any of these as a possible speaker -- or perhaps one of our Executive Directors -- I am confident that could be arranged.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Colin I. Bradford, Jr.
President, Society for International
Development Washington Chapter
1346 Connecticut Avenue, N.W.
Washington, D. C. 20036

JLMaddux:dcc
January 8, 1974

FILE: BRADFORD, C.I.
2-SID

491/6/5

JAN 11 1974

Dear Mr. Smith:

Thank you for your letter, inviting me to attend the conference on Agri-Business in Chicago on January 31 and February 1.

It is an important subject, and I regret that prior commitments do not make it possible for me to attend.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Douglas L. Smith
On-Line Decisions, Inc.
666 Fifth Avenue
New York, New York 10019

JLMaddux:dcc
January 8, 1974

FILE: SMITH, D.L.
2-On-Line Decisions

499/6/4

January 10, 1974

Dear Professor Finkle:

Thank you very much for your letter of December 19 with its proposal for a paper on your research into UN-World Bank cooperation on population questions.

I believe we can proceed as you suggest. Hopefully the paper can be written quickly (say by April), and, in your own words, in a version "more blunt and couched in less academic prose than the version that I plan to publish..."

I would propose that we should be responsible for all the expenses of your visit to Washington to confer with Bank officials, and we would pay you \$1,000 on delivery of the paper.

I am sure that your insights would be of considerable benefit to the Bank, and to the UN family.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Jason L. Finkle
Professor of Population Planning
University of Michigan
Ann Arbor, Michigan 48104

WDClark:RMcN:mss

499/6/3

JAN 10 1974

Dear Tim:

Thank you for your letter, which has just reached me. I remember our conversation in Nepal, and I am pleased -- though not surprised -- to learn of your adventures in exploring India. That is a traditional and highly successful Bowles family custom, and I am delighted you are continuing it.

The questions you raise are all the right ones, and as you are in the New Delhi area, I have a suggestion. Ring up our World Bank Office there (53 Lodi Estate, New Delhi 3; phone: 617241) and arrange to have a chat with Mr. Wolf Ladejinsky. He is an immensely well-informed and interesting man, and can illuminate in detail the issues you have in mind.

It was thoughtful of you to write, and from the tone of your letter I am confident that both your tree business and your efforts to get the truth about our complicated world -- on the spot, where it's happening -- are going to prosper.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Timothy Bowles
c/o John Bissell
50-A Friends Colony
New Delhi, India

JLMaddux:dcc
January 8, 1974

FILE: BOWLES, T.

499/6/2

JAN 9 1974

Dear Dr. Burkhart:

Thank you for your letter, inviting me to give the keynote address on "Towards a National Strategy for Improving the Health Care of the Poor," on Friday, March 22 at the American Medical Association's National Conference on Health Care of the Poor here in Washington.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be away from Washington during that general period.

The issue the Conference will be addressing is immensely important. Please accept my best wishes for the success of your deliberations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. John H. Burkhart, Chairman
Committee on Health Care of the Poor
American Medical Association
535 North Dearborn Street
Chicago, Illinois 60610

JLMaddux:dcc
January 7, 1973

FILE: BURKHART, J.H.
2-AMA

499/6/1

JAN 3 1974

Dear Gene:

I know you will be as pleased as I am to learn that on December 14th the House Committee on Banking and Currency gave unanimous approval to the Administration's request for a \$1.5 billion contribution to the Fourth Replenishment of the International Development Association.

This most unusual consensus was due in no small part to the remarks you made to the Subcommittee on International Finance on December 3. Both Chairman Henry Gonzalez and the staff of the Subcommittee tell us that your testimony was most persuasive and shall be of invaluable assistance when the bill comes to the Floor, hopefully in early 1974.

Everyone on the Committee knows of the extraordinary reputation the Bank Group gained under your leadership. Accordingly, only you could have given such a forceful assurance that IDA conducts its operations with the same meticulous care that is given to IBRD loans.

I feel confident that any criticisms of IDA which might be made when the bill is considered by the full House will be successfully refuted by reference to your testimony.

With best wishes for the holiday season.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eugene Black
American Express Company
55 Broadway
New York, New York 10006

PBRiddleberger:haf
cc: for Mr. McNamara's Office (2)