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THE WORLD BANK

Washington, D.C.

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The World Bank 1818 H Street NW Washington DC 20433 Telephone: 202-473-1000

Internet: www.worldbank.org

Ulban HSS Conference

Letters to Donors



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**DECLASSIFIED WBG** Archives

# URBAN ASSISTANCE CONFERENCE: DECEMBER 2-6, 1985 DONORS INVITED TO ATTEND

STATUS

Mr. G. Arthur Brown
Deputy Director
United Nations Development Programme
1 United Nations Plaza
Box 2118
New York, N.Y. 10017

Declined

Mr. Peter Kimm, Director Office of Housing and Urban Development U.S. Agency for International Development Washington, D.C. 20523

Accepted

Mr. Timothy Rothermel, Director Division for Global & Interregional Projects United Nations Development Programme One United Nations Plaza New York, N.Y. 10017

Mr. Jorge D. Ferraris, Manager Project Analysis Department Inter-American Development Bank Washington, D.C./ 20577

Mr. S.V.S. Juneja, Director Infrastructure Department Asian Development Bank P.O. Box 789 Manila, Philippines

Mr. Raafat Bishai, Chief Public Utilities Division African Development Bank Box 1387 Abidjan Ol, Ivory Coast

Mr. Marc Wolff
Division de Developpment Generale - 8
Commission of the European Economic Communities
200 rue de la Loi
B-1049, Brussels
BELGIUM

Ms. Margaret Catley Carlson
President
Canadian International Development Agency
200, Promenade du Portage
Hull, Quebec, KIA OG4
CANADA

STATUS

Mr. Bjorn Olsen
Deputy Undersecretary for International Development
Bilateral Project
Danish International Development Authority
Asiatisk Plads
Mr.Kris Lund-Jansen
DK-1448 Copenhagen K (his successor)will
DENMARK

Accepted 2,

Mr. John Cook
Administrator
Engineering Division
Overseas Development Administration
Eland House, Stag Place
London SWIE 5DH
ENGLAND

Mr. David Johansson Assistant Director Finnish International Development Authority Box 276 00171 Helsinki FINLAND

Mr. Christian Joudiou, Directeur Direction des projects de developpement Ministere des Relations Exterieures Cooperation et Developpment 20, rue Monssieur 75700 Paris FRANCE

Mr. Hendrik van der Heijden
Head, Aid Management Division
Development Cooperation Directorate
Organization for Economic Cooperation and
Development
2, rue Andre Pascal

75775 Paris FRANCE

Dr. Giorgio Giacomelli, Director General Ministry of Foreign Affairs La Farnesina 25 via S. Contariai 00194 Rome ITALY

STATUS

Accepted

Mr. Koji Fujimoto Chief Representative Washsington Office Overseas EconomicFund of Japan 1900 L St., NW, #312 Washington, D.C. 20036 JAPAN

Mr. Mark Hildebrand
United Nations Centre for Human Settlements
HABITAT
Kenyatta International Conference Center
P.O. Box 30030
Nairobiu
KENYA

Mr. Eegji Schoo Minister of Development Cooperation Plein 13 The Hague NETHERLANDS

Mr. J.G. van Putten Secretary-General International Union of Local Authorities 41 Wassenaarseweg 2596 CG The Hague NETHERLANDS

Mr. T.P. Svennevig, Director General Multilateral Department Ministry for Development Cooperation P.O. Box 8142 Oslo Dep. 0033 Oslo 1 NORWAY

Mr. Carl Tamm, Director General Swedish International Development Authority Birger Jarlsgatan S 105 25 Stockholm SWEDEN

Ms. Inita Cornaz
Directorate for Development Services
Directorate for Development Cooperation and
Foreign Aid
Federal Department of Foreign Affairs
73 Eigerstrasse
CH-3003 Bern
SWITZERLAND

Accepted

Accepted

Dr. Ing. Hinrich Eylers
H.A./3
Deutsche Gesellschaft fuer Technische
Zusammenarbeit
P.O. Box 5180

6236 Eschborn WEST GERMANY OCDE

ORGANISATION DE COOPÉRATION ET DE DÉVELOPPEMENT ÉCONOMIQUES

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OECD

ORGANISATION FOR ECONOMIC CO-OPERATION AND DEVELOPMENT

Téléphone: 524 82-00

Télégrammes : DEVELOPECONOMIE Télex : 620160 OCDE PARIS 2, rue André-Pascal 75775 PARIS CEDEX 16

AMD/HVDH/1218

Paris, 31st October 1985

Dear Anthony,

Thank you for your letter of 7th October 1985, inviting us to the World Bank Conference on "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenge for the Future". Unfortunately, I will not be able to attend the December conference, since the dates overlap with the DAC High-Level Meeting; however, I have asked Mr. George Krivicky to represent us.

We look forward to continued collaboration with you and your staff in the follow-up work on the DAC Conclusions and Recommendations on Improving Aid Effectiveness in the Drinking Water Supply and Sanitation Sector, and would like to re-assure you of our interest in co-operating closely in the urban sector as well.

With best personal regards,

Yours sincerely,

Hendrik van der Heijden Aid Management Division

Mr. Anthony A. Churchill,
Director,
Water Supply and Urban Development Dept.,
The World Bank,
1818 H Street NW,
Washington D.C. 20433,
U.S.A.

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Paris, hist October 1935

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#### DET KONGELIGE DEPARTEMENT FOR UTVIKLINGSHJELP

THE ROYAL NORWEGIAN MINISTRY OF DEVELOPMENT COOPERATION
DIREKTORATET FOR UTVIKLINGSHJELP
(NORAD)

NORWEGIAN AGENCY FOR INTERNATIONAL DEVELOPMENT

Mr. Anthony A. Churchill Director, Water Supply and Urban Development Department The World Bank 1818 H Street, NW Washington, DC 20433  $\frac{\text{Vår ref.}}{\text{Our ref.}}$  85/12267-1/HSE/ms

Deres ref. Your ref.

Date 28. oktober 1985

Dear Mr. Churchill:

L USA

Kindly refer to your letter of 7 October 1985 inviting the Norwegian Ministry of Development Cooperation to participate in the conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future" which is being held in Washington 2-6 December 1985.

I regret to inform you that, due to other commitments, the Ministry will not be able to attend the conference. However, we are keenly aware of the problems facing the urban sector in developing countries and we would like to be informed of the results of the conference. I would, therefore, be most grateful if you could forward to us the relevant conference documentation at your earliest convenience.

Sincerely Yours

Tormod P. Svennevig

Director General

Multilateral Department

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THE KONGELIGE DEPARTEMENT FOR UTVIKLING HIELF

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# THE OVERSEAS ECONOMIC COOPERATION FUND of Japan

Washington Office

1900 L Street, N.W., Suite 312, Washington, D.C. 20036

Phone: (202) 463-7492 Cable Address: "KIKIN" WASHINGTON DC

November 1, 1985

Anthony C. Churchill Director Water Supply and Urban Development Department The World Bank 1818 H Street, N.W. Washington, D.C. 20433

Dear Mr. Churchill;

I am writing in regard to the conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." Our Tokyo office has informed us that Mr. Sasanuma will be unable to attend due to previous engagements, and advised us that on behalf of OECF and Mr. Sasanuma I should be attending this conference from December 2 to 6, 1985.

It would be greatly appreciated if you would send us the registration information and an itinerary. Thank you very much for your cooperation.

Sincerely,

Koji Fujimoto

Chief Representative



### **OVERSEAS DEVELOPMENT ADMINISTRATION**

Eland House Stag Place London SW1E 5DH

Telephone 01-213: or Switchboard 01-213:3000

A A Churchill Esq The World Bank 1818H Street NW Washington DC 20433 USA

Your reference

Our reference

Date

1 November 1985

Dear M. Churchell,

I am sorry it has taken so long to respond to your letter of 7 October in which you invited me to the Conference in Washington - "Improving the Effectiveness of Urban Assistance" from 2-6 December.

I am afraid that this Conference is at a very difficult time for us as it coincides with our biennial Engineering Conference. This is the occasion when all our Engineering and Architectural Advisers, from headquarters and from overseas, meet to discuss common problems and to touch base and it would not be right to ask any of them to miss this in order to come to Washington.

I have accordingly arranged for John Cook, the Administrator in Engineering Division, to represent us on an observer basis. He is not a professional or an expert in urban planning so he will not wish to play a major role. He is however pretty experienced in aid programme matters related to engineering and architecture and he will be able to report back on the interesting proposals which will doubtless arise from the Conference. He will probably not need to be involved in the small group discussion or in the workshops and he ;will spend that time discussing other ODA matters with the Bank and our people in Washington.

I am sorry not to be able to come myself and I hope that this alternative arrangement will be satisfactory.

T D Pike

Principal Engineering Adviser

cc: R G M Manning Esq, UKDel to IMF and IBRD, Washington

10/31/85 Bruce Gross Peter Kimm (AID) has accepted morke po conference T. (Churchell)

Cohen/grass



23 October 1985

Dear Anthony,

I have your letter of 7 October 1985 inviting me to a conference in Washington, D. C. on 2-6 December 1985.

I regret very much that I am already committed for that week and would not be able to attend. If you feel that it would be appropriate for someone else from UNDP to attend, please let me know and I would arrange it accordingly.

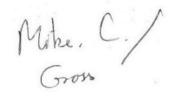
Yours sincerely,

G. Arthur Brown

Mr. Anthony A. Churchill
Director
Water Supply and Urban Development Department
The World Bank
1818 H Street, N.W.
Washington, D.C. 20433

cc: Mr. Rothermel





Mr Anthony A. Churchill Director, Water Supply and Urban Development Department, The World Bank 1818 H Street, WASHINGTON DC 20433 USA

The Hague 21 October 1985
No. 3185 Your letter of
Your reference:
Enclosures:
Subject:

Dear Mr Churchill,

Thank you very much for your kind invitation to the conference on Improving the Effectiveness of Urban Assistance, which the World Bank plans to hold in Washington from 2 to 6 December next. I shall be glad to attend.

As an organisation of local communities IULA welcomes the concern which the World Bank is showing for urban problems in developing countries. During the last years IULA's programmes have paid increasing attention to these problems as may be illustrated by the following:

In 1981 a Latin American Section of IULA was founded with headquarters in Quito, Ecuador. In 1983 this was followed by the creation of a Latin American Center for Local Government Training and Development. The Center which was attached to the Section's secretariat in Quito is jointly funded by the governments of Ecuador and the Netherlands. Its main purpose is the strengthening of national institutes for local government training and local government associations in Latin America. Up to now it has organised 14 seminars and courses, mostly in cooperation with a national institute in one of the Latin American countries. The Center has created a network for the exchange of information and mutual cooperation btween these institutes. More than 100 institutes are now affiliated to the network.

In 1984 the African members of IULA established an African Section of the organisation with headquarters in Harare, Zimbabwe. Negotiations are now taking place with development assistance agencies in Norway, Finland and Denmark about the funding of regional training centers for local government in Harare and Mombasa.

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This week a member of the IULA staff is, as part of a team in which EDI and UNCHS are also represented, visiting three French-speaking countries in Africa in order to explore the possibilities of setting up a training center for that region. IULA intends to approach the EEC in order to obtain the necessary funding for this center.

In cooperation with Thammasat University in Bangkok and several international agencies active in that part of the world, IULA intends to organise yearly training courses on Local Government and Rural Development for participants from South and South-East Asia. The project will be financially supported by the Netherlands Government.

As the efforts to strengthen decentralised government have only a limited effect unless national governments are convinced of the usefulness of local governments as democratic institutions and instruments of economic and social development, IULA is also addressing itself to central governments. At its congress held in Rio de Janeiro from 23 to 26 September last, it adopted a World-Wide Declaration on Local Self-Government which advances the arguments in favour of local government and sets out the conditions under which it should operate. The Declaration, a copy of which I enclose, will be presented to the United Nations for adoption or recognition. IULA plans to hold regional conferences on the implementation of the Declaration in 1986 in Dakar and Montevideo.

In addition to the above, I should like to mention that IULA is acting as the secretariat of Habitat International Council, a federation of close to 100 national and international non-governmental organisations concerned with human settlements. Within the framework of its programme for the International Year of Shelter for the Homeless, Habitat International Council is momentarily carrying out a research-project on the contribution which NGO's and informal groups make to the improvement of housing and living conditions.

I am looking forward to my participation in the Bank's Urban Conference which will doubtlessly give us important indications for the course of our own activities in this field. We shall, moreover, be glad to assist in the follow-up of the conference, by asking our member-associations of local governments in the OECD countries to urge their national governments to speak in favour of increased attention to urban problems at the DAC conference of next May.

Yours sincerely,

J.G. van Putten Secretary General



# The 27th IULA World Congress Rio de Janeiro, 23-26 September 1985

WORLD-WIDE DECLARATION OF LOCAL SELF-GOVERNMENT

The International Union of Local Authorities (IULA), the world-wide association for local government, meeting in its 27th World Congress in Rio de Janeiro on 23-26 September, 1985,

Considering that local government, as an integral part of the national structure, is the level of government closest to the citizens and therefore in the best position both to involve them in the making of decisions concerning their living conditions and to make use of their knowledge and capabilities in the promotion of development;

Recalling the principle, recognised in Article 21 of the Universal Declaration of Human Rights, that the will of the people is the basis of the authority of the government;

Bearing in mind the Declaration of Social Progress and Development adopted by the General Assembly of the United Nations by Resolution 1542 of 11 December 1969 which states, among other things, that measures should be adopted to ensure effective participation, as appropriate, of all elements of society in the preparation and execution of national plans and programmes of social and economic development;

Recognising that the 21 national governments which comprise the Council of Europe have adopted a Convention on Local Self-Government in June 1985.

Considering that it is at the local level that the conditions can best be provided for the creation of a harmonious community to which citizens feel they belong and for which they feel responsible;

Emphasising that strengthening local government strengthens the entire nation by insuring more effective and democratic public policies.

Considering that decentralized decision-making reduces congestion at the centre and improves and speeds up governmental action, that it gives vitality to new institutions, and that it increases the likelihood that services and amenities, once established, will be maintained and expanded;

Proclaims the following Declaration of Local Self-Government to serve as a standard to which all nations should aspire in their efforts to achieve a more effective democratic process, thereby improving the well-being of their populations; and

<u>Directs</u> the Secretary General of IULA to present this Declaration to the policy-making bodies of the United Nations for the purpose of firmly establishing the principle and practice of Local Self-Government throughout the world.

# Article 1: Constitutional foundation for local self-government

The principle of local self-government shall be recognised in the constitution or in the basic legislation concerning the governmental structures of the country.

# Article 2: Concept of local self-government

- I Local self-government denotes the right and the duty of local authorities to regulate and manage public affairs under their own responsibility and in the interests of the local population.
- II This right shall be exercised by individuals and representative bodies freely elected on a periodical basis by equal, universal suffrage, and their chief executives shall be so elected or shall be appointed with the participation of the elected body.

# Article 3: The scope of local self-government

- I Public responsibilities shall be exercised by those basic units of local government which are closest to the citizen. They may also be exercised by territorial units at an intermediate or regional level, in accordance with the practice in each country.
- II Local authorities shall have a general right to act on their own initiative with regard to any matter which is not exclusively assigned to any other authority nor specifically excluded from the competence of local government.
- III The basic responsibilities of local authorities as well as the procedures for changing these responsibilities shall be prescribed by the constitution or by statute.
  - IV Powers given to local authorities shall normally be full and exclusive. In so far as a central or regional authority is empowered by the constitution or by statute to intervene in matters for which responsibility is shared with local authorities, the latter shall retain the right to take initiatives and make decisions.
    - V Where powers are delegated to them by a central or regional authority, local authorities shall be given discretion to adapt the implementation of legislation to local conditions.
  - VI Local authorities shall have a reasonable and effective share in decision-making by other levels of government which has local implications.

### Article 4: Protection of existing local authorities

- If the constitution or national law permit the suspension or dissolution of local councils or the suspension or dismissal of local executives, this shall be done in accordance with due process of law. Their functioning shall be restored within a short period which shall be prescribed by law.
- II Changes in local authority boundaries shall only be made by law and after consultation of the local community or communities concerned, including by means of a referendum where this is permitted by statute.

### Article 5: Adequate organisational structures for local government

- I Local authorities shall determine their own internal administrative structures in order to adapt them to local needs and ensure effective management.
- II Conditions of employment and training opportunities for local government employees shall be such as to permit attractive career prospects. Central government shall encourage and facilitate the introduction of career and merit systems in local government.

#### Article 6: Conditions of office of local elected representatives

- I The conditions of office of local elected representatives must guarantee them the free exercise of their functions.
- II These conditions must provide in particular for appropriate compensation and social welfare protection.
- III Any functions and activities which are deemed incompatible with the holding of local elective office shall be determined by statute only.

#### Article 7: Supervision of local authorities' activities

- I Procedures for the supervision of local authorities shall be instituted only by the constitution or by statute.
- II The supervision of local authorities shall normally aim only at ensuring compliance with the law.

#### Article 8: The resources of local authorities

I Local authorities shall be entitled to adequate financial resources of their own, distinct from those of other levels of government and to dispose freely of such revenue within the framework of their powers.

- II The allocation of resources to local authorities shall be in reasonable proportion to the tasks assumed by them. These resources shall be of a regular and recurring nature so as to permit uninterupted public services and adequate financial planning. Any transfer of new responsibilities shall be accompanied by an allocation of the financial resources required for their fulfilment.
- III A reasonable proportion of the financial resources of local authorities shall derive from local taxes, fees and charges of which they shall have the power to determine the rate.
  - IV Taxes which local authorities shall be entitled to levy, or of which they receive a guaranteed share, shall be of a sufficiently general, buoyant and flexible nature to enable them to keep pace with their responsibilities.
  - V The autonomy of financially weaker local authorities requires a system of financial equalisation.
  - VI The right of local authorities to participate, in an appropriate manner, in framing the rules governing the general apportionment of redistributed resources shall be expressly recognised.
- VII The provision of block grants, which are not earmarked for the financing of specific projects or services, shall be promoted. The provision of grants shall not justify any undue intervention in the policies pursued by local authorities within their own jurisdiction.

### Article 9: Associations of local authorities

- I Local authorities shall be entitled, in exercising their powers, to form associations for the defence and promotion of their common interests as well as in order to provide certain services to their members.
- II Other levels of government shall consult associations of local authorities when passing legislation affecting local government.

### Article 10: International links

- I Local authorities' right of association shall include that of belonging to an international association of local authorities.
- II Local authorities shall also be entitled to maintain links with their counterparts in other countries for the purpose of interchange and cooperation and promoting international understanding.

## Article 11: Legal protection of local authorities and their autonomy

Local authorities shall have the right of recourse to a judicial remedy in order to safeguard their autonomy and to ensure compliance with the laws which determine their functions and protect their interests.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H Street, N.W. Washington, D.C. 20433 U.S.A. (202) 477-1234 Cable Address: INTBAFRAD Cable Address: INDEVAS

October 24, 1985

Dr. Raafat Bishai Chief, Public Utilities Division African Development Bank Box 1387 Abidjan Ol IVORY COAST

Dear Dr. Bishai:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; officials from the Regional Development Banks; 20 Bank staff members; and experts from the academic community.

The conference is timed to coincide with several important occasions:

- It marks the tenth anniversary of Robert McNamara's 1975 speech announcing the Bank's decision to expand its program of urban assistance to developing countries. After a decade of expansion, it is appropriate to seek feedback from the Bank's borrowers, evaluate the programs, and begin to chart a course for the future.
- Nearly a decade has passed since the Habitat conference. It is now time that the international community consider the increasing significance of urban growth and the need to manage the resulting problems as part of our overall development strategy.
- Plans are being finalized for the International Year of Shelter for the Homeless in 1987. It provides the opportunity to place the concept of "shelter" in a wider urban context and to broaden its definition to include infrastructure and associated services.
- The DAC (the Development Assistance Committee of the OECD) has scheduled a meeting on urban assistance for next year.

Coming at this time, the conference offers an opportunity for both developing countries and the donor community to reflect on the past and to plan for the challenges of the future. The objectives of the conference are:

- to provide developing countries the opportunity to present and evaluate a decade's experience—accomplishments, problems, and process—in urban development;
- to identify conditions that will shape urban development in the future;
- to identify priorities and strategies for urban development in the future; and
- through these previous objectives, to gain a perspective on the past and a better understanding of the future role of multi- and bi-lateral institutions and the forms of external assistance best suited to support urban development in the future.

The conference will be chaired by senior officials from developing countries. It will be opened by Mr. A.W. Clausen. Twelve country representatives have been asked to prepare papers of about 20 pages and to make presentations based on these papers. About two days will be devoted to a retrospective evaluation of urban assistance through these and other country experiences, as seen from the perspective of both the countries and aid agencies. The next two days will be devoted to looking ahead into the 1990s and considering urban development strategies and urban assistance objectives for the future. The final day will be spent developing a common understanding—if not agreement—among all the participants about directions and responsibilities for assistance to urban development in the future. Mr. McNamara has been invited to lend his perspective to the conference in a ten—year anniversary speech.

The conference will enable the participants to assess the experience of urban assistance and to identify approaches that are effective in the face of growing urban problems. It should also have considerable future influence within the urban development assistance community. Conference conclusions will serve as material for the agenda for the 1986 DAC meeting on urban assistance. It is possible that a book will be published using material developed from the conference case studies, input from representatives who have not prepared papers, and general conclusions.

We also hope that the conference will result in some joint initiatives between the Regional Development Banks or bi-lateral agencies and the Bank, as well as the design of new policy and lending instruments, including new forms of collaboration.

We have enclosed a reservations card and information on the block of hotel rooms being held for conference participants at the State Plaza Hotel. If you want to stay at the State Plaza, the hotel needs to receive your room request by November 15 or it cannot guarantee a room in the block we have reserved.

We hope that you will be able to attend, and look forward to hearing from you. We have endorsed a preliminary agenda and will, of course, be sending more detailed information about the agenda and conference arrangements if you or your representative is able to attend.

Sincerely,

Anthony A. Churchill

Director

Water Supply and Urban Development Department

Enclosures

The World Bank

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H Street, N.W. Washington, D.C. 20433 U.S.A. (202) 477-1234 Cable Address: INTBAFRAD Cable Address: INDEVAS

October 24, 1985

Mr. S.V.S. Juneja
Director, Infrastructure Department
Asian Development Bank
P.O. Box 789
Manila
PHILIPPINES

Dear Mr. Juneja:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; officials from the Regional Development Banks; 20 Bank staff members; and experts from the academic community.

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Sincerely,

Anthony A. Churchill

Director

Water Supply and Urban Development Department

Enclosures

1818 H Street, N.W. Washington, D.C. 20433 U.S.A. (202) 477-1234 Cable Address: INTBAFRAD Cable Address: INDEVAS

October 24, 1985

Mr. Jorge D. Ferraris
Manager
Project Analysis Department
Inter-American Development Bank
Washington, D.C. 20577

Dear Mr. Ferraris:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; officials from the Regional Development Banks; 20 Bank staff members; and experts from the academic community.

The conference is timed to coincide with several important occasions:

- It marks the tenth anniversary of Robert McNamara's 1975 speech announcing the Bank's decision to expand its program of urban assistance to developing countries. After a decade of expansion, it is appropriate to seek feedback from the Bank's borrowers, evaluate the programs, and begin to chart a course for the future.
- Nearly a decade has passed since the Habitat conference. It is now time that the international community consider the increasing significance of urban growth and the need to manage the resulting problems as part of our overall development strategy.
- Plans are being finalized for the International Year of Shelter for the Homeless in 1987. It provides the opportunity to place the concept of "shelter" in a wider urban context and to broaden its definition to include infrastructure and associated services.
- The DAC (the Development Assistance Committee of the OECD) has scheduled a meeting on urban assistance for next year.

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Coming at this time, the conference offers an opportunity for both developing countries and the donor community to reflect on the past and to plan for the challenges of the future. The objectives of the conference are:

- to provide developing countries the opportunity to present and evaluate a decade's experience--accomplishments, problems, and process--in urban development;
- to identify conditions that will shape urban development in the future;
- to identify priorities and strategies for urban development in the future; and
- through these previous objectives, to gain a perspective on the past and a better understanding of the future role of multi- and bi-lateral institutions and the forms of external assistance best suited to support urban development in the future.

The conference will be chaired by senior officials from developing countries. It will be opened by Mr. A.W. Clausen. Twelve country representatives have been asked to prepare papers of about 20 pages and to make presentations based on these papers. About two days will be devoted to a retrospective evaluation of urban assistance through these and other country experiences, as seen from the perspective of both the countries and aid agencies. The next two days will be devoted to looking ahead into the 1990s and considering urban development strategies and urban assistance objectives for the future. The final day will be spent developing a common understanding—if not agreement—among all the participants about directions and responsibilities for assistance to urban development in the future. Mr. McNamara has been invited to lend his perspective to the conference in a ten—year anniversary speech.

The conference will enable the participants to assess the experience of urban assistance and to identify approaches that are effective in the face of growing urban problems. It should also have considerable future influence within the urban development assistance community. Conference conclusions will serve as material for the agenda for the 1986 DAC meeting on urban assistance. It is possible that a book will be published using material developed from the conference case studies, input from representatives who have not prepared papers, and general conclusions.

We also hope that the conference will result in some joint initiatives between the Regional Development Banks or bi-lateral agencies and the Bank, as well as the design of new policy and lending instruments, including new forms of collaboration.

We hope that you will be able to attend, and look forward to hearing from you. We have endorsed a preliminary agenda and will, of course, be sending more detailed information about the agenda and conference arrangements if you or your representative is able to attend.

Sincerely,

Anthony A. Churchill Director

Water Supply and Urban Development Department

Enclosures

October 22, 1985

The Embassy of Finland 3216 New Mexico Ave., NW Washington, D. C. 20016

Attention: Mr. Koskinieme

First Secretary (Financial Affairs)

Re: Improving the Effectiveness of Urban Assistance: Lessons from the Past, Challenges for the Future

Dear Mr. Koskinieme:

Thank you for your inquiry about the "Urban Assistance" Conference being held in Washington from December 2-6, 1985. We have enclosed for your information a copy of the letter we sent to Mr. David Johanson inviting FINNIDA to participate in the conference and a copy of the pre-liminary agenda.

Please let me know if you have any further questions or need any additional information.

Sincerely,

Bruce Gross
Technical Assistance Officer
Water Supply and Urban Development Department

Enclosures

1818 H Street, N.W. Washington, D.C. 20433 (202) 477-1234 Cable Address: INTBAFRAD Cable Address: INDEVAS

October 21, 1985

Mr. Timothy Rothermel
Director
Division for Global and Interregional Projects
United Nations Development Programme
One United Nations Plaza
New York, New York 10017

Dear Mr. Rothermel,

Further to our telephone conversation, I should like to provide you with more information about the conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future."

The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected: about 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; and experts from the academic community.

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We also hope that the conference will result in some joint initiatives between bi-lateral agencies and the Bank, as well as the

design of new policy and lending instruments, including new forms of collaboration.

We have enclosed a reservations card and information on the block of hotel rooms being held for conference participants at the State Plaza Hotel. If you want to stay at the State Plaza, the hotel needs to receive your room request by November 15 or it cannot guarantee a room in the block we have reserved.

I look forward to seeing you in Washington. We have enclosed a preliminary agenda and will, of course, be sending more detailed information about the agenda and conference arrangements as soon as it is available.

Sincerely,

Anthony A. Churchill

Director

Water Supply and Urban Development Department

Enclosures



The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 477-1234 • Cables: INTBAFRAD

October 10, 1985

Ms. Inita Cornaz
Head, Social Development Services
Directorate for Development Cooperation and
Foreign Aid
Federal Department of Foreign Affairs
73 Eigerstrasse
CH-3003 Bern, Switzerland

Dear Ms. Cornaz:

Thank you for your confirmation that you plan to attend the conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." As we indicated in our telex to you, I should like to provide you with more information about the conference.

The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected: about 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; an experts from the academic community.

The conference is timed to coincide with several important occasions:

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The conference will enable the participants to assess the experience of urban assistance and to identify approaches that are effective in the face of growing urban problems. It should also have considerable future influence within the urban development assistance community. Conference conclusions will serve as material for the agenda for the 1986 DAC meeting on urban assistance. It is possible that a book will be published using material developed from the conference case studies, input from representatives who have not prepared papers, and general conclusions.

We also hope that the conference will result in some joint initiatives between bi-lateral agencies and the Bank, as well as the

design of new policy and lending instruments, including new forms of collaboration.

We have enclosed a reservations card and information on the block of hotel rooms being held for conference participants at the State Plaza Hotel. If you want to stay at the State Plaza, the hotel needs to receive your room request by November 15 or it cannot guarantee a room in the block we have reserved.

I look forward to seeing you in Washington. We have enclosed a preliminary agenda and will, of course, be sending more detailed information about the agenda and conference arrangements as soon as it is available.

Anthony A. Churchill

Director
Water Supply and Urban Development Department



October 10, 1985

Mr. Marc Wolff Division de Developpment Generale - 8 Commission of the European Economic Communities 200 rue de la Loi B-1049, Brussels BELGIUM

Dear Mr. Wolff:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; and experts from the academic community.

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We hope that you will be able to attend, and look forward to hearing from you. We have endorsed a preliminary agenda and will, of course, be sending more detailed information about the agenda and conference arrangements if you or your representative is able to attend.

Sincerely,

Anthony A. Churchill
Director
Water Supply and Urban Development Department

Ms. Margaret Catley-Carlson
President
Canadian International Development Agency
200, Promenade du Portage
Hull, Quebec KIA 0G4
Canada

Dear Ms. Catley-Carlson:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; and experts from the academic community.

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Plaza Hotel. If you want to stay at the State Plaza, the hotel needs to receive your room request by November 15 or it cannot guarantee a room in the block we have reserved.

We hope that you will be able to attend, and I look forward to continuing the discussions we started in May. We have enclosed a preliminary agenda and will, of course, be sending more detailed information about the agenda and conference arrangements if you or your representative is able to attend.

Sincerely,

Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. Bjorn Olsen
Deputy Undersecretary for International Development
Bilateral Projects
Danish International Development Authority
2, Asiatisk Plads
DK-1448 Copenhagen K
DENMARK

Dear Mr. Olsen:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; and experts from the academic community.

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Sincerely,

Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. Terry Pike
Engineering Adviser
Overseas Development Administration
Eland House
Stag Place
London SWIE 5DH
ENGLAND

Dear Mr. Pike:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; and experts from the academic community.

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Sincerely,

Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. David Johansson Assistant Director Finnish International Development Agency Box 276 00171 Helsinki FINLAND

Dear Mr. Johansson:

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Sincerely,

Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. Christian Joudiou, Directeur Direction des projets de developpement Ministere des Relations Exterieures Cooperation et Developpement 20, rue Monsieur 75700 Paris FRANCE

Dear Mr. Joudiou:

I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; and experts from the academic community.

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Sincerely,

Anthony A. Churchill
Director
Water Supply and Urban Development Department

October 7, 1985

Mr. Hendrik van der Heijden
Head, Aid Management Division
Development Co-operation Directorate
Organisation for Economic Co-operation
and Development
2, rue Andre Pascal
75775 Paris
FRANCE

Dear Mr. van der Heijden:

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Director
Water Supply and Urban Development Department

Dr. Giorgio Giacomelli, Director General Department for Development Cooperation Ministry of Foreign Affairs La Farnesina 25 via S. Contarini 00194 Rome ITALY

Dear Dr. Giacomelli:

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Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. Mitsuhiro Sasanuma
Director, Loan Department II
Overseas Economic Cooperation Fund
Takebashi Godo Building
4-1, Otemachi 1-chome
Chiyoda-ku, Tokyo 100
JAPAN

Dear Mr. Sasanuma:

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Anthony A. Churchill
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The World Bank

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H Street, N.W. Washington, D.C. 20433 (202) 477-1234 Cable Address: INTBAFRAD Cable Address: INDEVAS

October 7, 1985

Mr. Mark Hildebrand
Executive Director
United Nations Centre for Human Settlements
HABITAT
Kenyatta International Conference Center
P. 0. Box 30030
Nairobi
KENYA

Dear Dr. Ramachandran:

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Anthony A. Churchill
Director
Water Supply and Urban Development Department

Ms. Eegje Schoo Minister of Development Cooperation Plein 13 The Hague NETHERLANDS

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Anthony A. Churchill
Director
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Mr. J. G. van Putten
Secretary General
International Union of Local Authorities
41 Wassenaarseweg
2596 CG The Hague
NETHERLANDS

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Director
Water Supply and Urban Development Department

Mr. T. P. Svennevig
Director General
Multilateral Department
Ministry for Development Cooperation
P. O. Box 8142 Oslo Dep.
0033 Oslo 1
NORWAY

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Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. Carl Tamm
Director General
Swedish International Development Authority
Birger Jarlsgatan
S105 25 Stockholm
SWEDEN

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Anthony A. Churchill
Director
Water Supply and Urban Development Department

Dr.-Ing. Hinrich Eylers H.A. 3 Deutsche Gesellschaft fuer Technische Zusammenarbeit P. O. Box 5180 6236 Eschborn WEST GERMANY

Dear Dr.-Ing. Eylers:

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Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. G. Arthur Brown
Deputy Director
United Nations Development Programme
1 United Nations Plaza
Room DC 2118
New York, New York 10017

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I am writing to invite you to a conference titled "Improving the Effectiveness of Urban Assistance: Lessons from Experience, Challenges for the Future." The conference has the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in the future. It will be held in Washington, D.C., from December 2-6, 1985. About 150 participants are expected, including 100 representatives from developing countries; about 20 representatives from the major multi-lateral and bi-lateral development agencies (and possibly from non-governmental organizations) active in urban development; 20 Bank staff members; and experts from the academic community.

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- Nearly a decade has passed since the Habitat conference. It is now time that the international community consider the increasing significance of urban growth and the need to manage the resulting problems as part of our overall development strategy.
- Plans are being finalized for the International Year of Shelter for the Homeless in 1987. It provides the opportunity to place the concept of "shelter" in a wider urban context and to broaden its definition to include infrastructure and associated services.
- The DAC (the Development Assistance Committee of the OECD) has scheduled a meeting on urban assistance for next year.

- to provide developing countries the opportunity to present and evaluate a decade's experience--accomplishments, problems, and process--in urban development;
- to identify conditions that will shape urban development in the future;
- to identify priorities and strategies for urban development in the future; and
- through these previous objectives, to gain a perspective on the past and a better understanding of the future role of multi- and bi-lateral institutions and the forms of external assistance best suited to support urban development in the future.

The conference will be chaired by senior officials from developing countries. It will be opened by Mr. A.W. Clausen. Twelve country representatives have been asked to prepare papers of about 20 pages and to make presentations based on these papers. About two days will be devoted to a retrospective evaluation of urban assistance through these and other country experiences, as seen from the perspective of both the countries and aid agencies. The next two days will be devoted to looking ahead into the 1990s and considering urban development strategies and urban assistance objectives for the future. The final day will be spent developing a common understanding—if not agreement—among all the participants about directions and responsibilities for assistance to urban development in the future. Mr. McNamara has been invited to lend his perspective to the conference in a ten—year anniversary speech.

The conference will enable the participants to assess the experience of urban assistance and to identify approaches that are effective in the face of growing urban problems. It should also have considerable future influence within the urban development assistance community. Conference conclusions will serve as material for the agenda for the 1986 DAC meeting on urban assistance. It is possible that a book will be published using material developed from the conference case studies, input from representatives who have not prepared papers, and general conclusions.

We hope that you will be able to attend, and look forward to hearing from you. We have endorsed a preliminary agenda and will, of course, be sending more detailed information about the agenda and conference arrangements if you or your representative is able to attend.

Sincerely,

Anthony A. Churchill
Director
Water Supply and Urban Development Department

Mr. Peter Kimm
Director
Office of Housing and Urban Development
U. S. Agency for International Development
Washington, D. C. 20523

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