



A Quarterly Newsletter Showcasing Achievement of MDTF Activities, Financial Status and Results. **Edition:09/2019**



**Middle East & North Africa Multi-donor Trust Fund**



## Beneficiary Countries

Algeria, Djibouti, Egypt, Iraq, Jordan, Lebanon, Libya, Morocco, Syria, Tunisia, West Bank & Gaza, and Yemen.

### Catalyzing Transformative Initiatives in the Middle East & North Africa Region

#### Financial Summary:

2nd Cycle 2018-2021

USD MILLIONS

Allocations / Contributions



Disbursed / Contributions



**The World Bank Group has been working relentlessly to support a gradual return to peace and stability in the region.** With funding from the UK, Norway and Finland, the MDTF has supported region-wide and country-specific transformative initiatives that aimed to 1) re-establish a more inclusive and responsive social contract, 2) build regional cooperation, 3) support recovery and reconstruction efforts, and 4) support refugees and host communities.

#### Results

### OUTPUTS

- ▶ 40 Analytical Reports (31 in June)
- ▶ 36 Technical Assistance Products (30 in June)
- ▶ 63 Knowledge Sharing Events (52 in June)

#### Results

### OUTCOMES

- ▶ Activities influencing policy to the extent of an average of 70%
- ▶ \$5.1 billion in portfolio leveraged (\$5 bn in June)
- ▶ 6,002 people whose capacity is increased (5,827 in June)

**The MENA MDTF has evolved** since its inception in 2012. The MDTF has financed catalytic strategic analytics and technical assistance across our region, accelerating economic and social transformation, which underlie the roots of instability in the region. The MDTF continues to be relevant and critical. Several conflicts continue to simmer, undermining the region's economies, destabilizing communities, and risking the lives and livelihoods of millions of people. These conflicts have had spillovers causing hundreds of thousands of refugees to cross borders exacerbating economic and social burdens on host communities.

**WITH FUNDING FROM:**

United Kingdom



Norway



Finland



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## STORIES FROM THE FIELD



## Results and Outcomes YEMEN | Bringing Back Business

Grant amount: \$300,000

Timeline: October 2017 – February 2019

*"The Yemen BBB achieved results even under the most challenging circumstances. The analytical work and the Technical Assistance provided under the Yemen BBB is a powerful illustration of an effective collaboration effort within the World Bank Group and across institutional boundaries." Sami Sofan, World Bank Analyst – Finance, Competitiveness and Innovation Practice Group.*

The Yemen Bringing Back Business (BBB) activity came to a close earlier this year, and the results and outcomes of the activity are now finalized. The MDTF-funded activity mobilized the private sector to increase its contribution to the reconstruction and recovery efforts in two ways: (i) conducting analytical work comprised of various surveys and assessments; and (ii) by providing technical assistance and supporting the formation of a fully inclusive structure that is representing the Yemeni private sector as a whole.

### **Research on Impact of Conflict on Private Sector Enterprises in Yemen**

The report encompassed a survey on surviving firms in Yemen, including their coping mechanisms and obstacles to doing business, experience around employment, investment, sales, exports and overall growth prospects. The report shows dramatic deterioration of the business climate across the country as a direct result of the conflict. Over 25 percent of firms closed; almost 30 percent of firms shifted from small to micro size enterprises; 22 percent shrunk from either large to medium, or medium to small. Over 80 percent of firms experienced a drastic drop in sales, signaling further risks of closure if the conflict continues. The report offered solutions around three main areas: (i) maximizing finance for development through attracting private sector investment in support of restoring public goods; (ii) support the resilience & revitalization of private sector actors; and (iii) strengthening coordination and collaboration among private sector actors.

### **Assessment of Construction Sector in Yemen**

The construction sector in Yemen provides jobs to a large sector of the population and helps develop and restore Yemen's vital infrastructure. The MDTF funded a rapid mapping of firms along Yemen's construction sector value chain with an emphasis on locations and capabilities relevant to servicing reconstruction demand. A number of options were identified for Government and Development Partners to consider expanding opportunities for the participation of the Yemeni construction sector in reconstruction and recovery in Yemen.

### **Launch of Private Sector Cluster**

The establishment of the Cluster marks the first formal engagement of private sector institutions in Yemen, coming together under one Umbrella and acting as a unified body in the service of Yemen's future. The MENA MDTF supported several meetings with private sector leaders in an effort to unify the sector's vision and strengthen their advocacy mechanism. The private sector cluster will advocate for the sector, support emerging humanitarian, recovery & reconstruction needs in the country, and act as a coordination platform enabling the private sector to collaborate effectively with Donors and government agencies. As a first step, the cluster is providing Government and Donors with three specific areas of engagement: 1) engagement in economic policy-making; 2) involving the private sector in the design of humanitarian and development programs; and 3) planning of reconstruction and recovery efforts in Yemen.

### **Situational Update on status of commercial food imports to Yemen to inform World Bank of private sector challenges when importing essential food commodities.**

As a follow-up to the 2017 Securing Imports of Essential Goods (SIEG) to Yemen Report, the MDTF activity produced a Situational Update (June 2019) to illustrate changes on the ground since 2017, mapping several measures that have been taken by various stakeholders against the recommendations provided since 2017 and identified emerging challenges facing such imports, providing new recommendations and solutions to addressing those challenges.

### **Preliminary list of materials required to address visible reconstruction needs in Yemen.**

Following the Damage & Needs Assessment (DNA) II estimates, the MDTF activity reviewed the DNA data and developed a methodology that translated the DNA estimates into preliminary lists and quantities of materials required to assess visible reconstruction needs. The list will be used by private sector stakeholders and manufacturers to better understand the necessities for basic building materials which would be required for reconstruction.

# 2nd Cycle Active Portfolio

September 30, 2019

PROJECT		Disbursed \$	/	Allocated \$
Jordan on-the-Job Program	Jordan	250,000	/	250,000
Transforming the Road Sector in Tunisia	Tunisia	909,000	/	909,000
Catalyzing the Private Sector Role in Recovery and Reconstruction in Yemen	Yemen	296,015	/	300,000
MENA Regional Youth Platform	MENA	383,930	/	445,000
Support to Deepening Decentralization and Improving Inclusion	Tunisia	239,769	/	300,000
TA for an Incremental Home Improvement Program	Djibouti	150,000	/	150,000
Understanding Child and Adolescent Skills Development	Tunisia	319,746	/	394,000
Women Economic Empowerment - EmpowerHer	Tunisia, Morocco	192,976	/	192,976
Developing Innovative Practices for Improving Social Cohesion between Lebanese and Syrian Refugees Living in Host Communities	Lebanon	245,423	/	250,000
Women and Jobs for an Inclusive Labor Market in KRG	Iraq/KRG	328,704	/	330,000
Addressing Health Needs of Syrian Refugees	MENA	271,753	/	280,000
Water Scarce Cities Initiative	MENA	119,793	/	119,793
World Development Report 2018 Regional Events	MENA	100,000	/	100,000
Household Expenditure & Income Survey 2017/2018	Jordan	100,000	/	100,000
Supporting the Implementation of Key Economic Reforms in Tunisia: Thinking and Working Adaptively	Tunisia	225,229	/	360,000
Economic Analysis of Refugee Returns in Syria	MENA	290,560	/	290,560
Preparation of Emergency Electricity Supply Improvement	Libya	99,564	/	250,000
Iraq Natural Gas Market Framework TA	Iraq	71,480	/	350,000
Iraq Emergency Housing Reconstruction and DNA Iraq	Iraq	304,438	/	350,000
Iraq Education Development Support Operation	Iraq	175,008	/	200,000
TA on Peacebuilding, Security and Development	Iraq	14,734	/	200,000

Modernizing Targeting and Delivery Systems for Social Protection in Tunisia	Tunisia	7,386	/	350,000	
MENA Human Capital: Education and Future Work	MENA	99,943	/	100,000	
Third Party Monitoring Agent Services in Iraq (TPMA)	Iraq	49,186	/	260,000	
Maximizing Finance for Development – Know How Accelerator Facility	Regional	19,905	/	150,000	
Accelerating Private Investments and Job Creation (Finance4Jobs)	West Bank & Gaza	31,534	/	150,000	
Supporting the Assistance Strategy on Private Sector and Youth (Pipeline)	West Bank & Gaza	0	/	50,000	Pipeline
Water Efficient Agriculture in Jordan (Pipeline)	Jordan	0	/	500,000	Pipeline
<b>TOTAL</b>		<b>5,218,257</b>	<b>/</b>	<b>7,520,468</b>	

# 2nd Cycle Results: OUTPUTS

September 30, 2019

Activity name	OP1: Analytical Reports		OP2: TA Products		OP3: Events	
	Actual	Projection	Actual	Projection	Actual	Projection
Jordan on-the-Job Program	1	1	1	1	0	0
Transforming the Road Sector in Tunisia	2	2	2	2	4	6
Catalyzing the Private Sector Role in Recovery and Reconstruction in Yemen	3	3	1	0	4	3
MENA Regional Youth Platform	7	7	8	8	11	11
Support to Deepening Decentralization and Improving Inclusion	2	2	2	3	1	2
TA for an Incremental Home Improvement Program	1	1	0	0	2	2
Understanding Child and Adolescent Skills Development	1	1	1	1	2	2
Women Economic Empowerment - EmpowerHer	0	0	0	0	3	3
Developing Innovative Practices for Improving Social Cohesion between Lebanese and Syrian Refugees Living in Host Communities	3	3	1	3	0	1
Women and Jobs for an Inclusive Labor Market in KRG	5	2	4	2	4	2
Addressing Health Needs of Syrian Refugees	6	5	0	0	7	7
Water Scarce Cities Initiative	0	0	0	0	1	1
World Development Report 2018 Regional Events	1	1	0	0	1	1
Household Expenditure & Income Survey 2017/2018	0	0	1	1	4	4
Supporting the Implementation of Key Economic Reforms in Tunisia: Thinking and Working Adaptively	7	9	10	7	3	3
Economic Analysis of Refugee Returns in Syria	1	1	0	0	10	10

Preparation of Emergency Electricity Supply Improvement in Libya	0	0	0	3	0	1
Iraq Natural Gas Market Framework TA	0	0	0	2	0	1
Iraq Emergency Housing Reconstruction and DNA	0	1	1	1	0	1
Iraq Education Development Support Operation	0	1	0	0	2	1
Iraq TA on Peacebuilding, Security and Development	0	1	1	2	0	1
Modernizing Targeting and Delivery Systems for Social Protection in Tunisia	0	2	0	2	0	2
MENA Human Capital: Education for Future Work	0	0	0	0	4	4
Third Party Monitoring Agent Services in Iraq (TPMA)	0	1	0	0	0	0
Maximizing Finance for Development Know How Accelerator Facility (MENA)	0	3	3	4	0	3
Accelerating Private Investment and Job Creation (West Bank & Gaza)	0	0	0	3	0	0
<b>Total</b>	<b>40</b>	<b>47</b>	<b>36</b>	<b>45</b>	<b>63</b>	<b>70</b>

# 2nd Cycle Results: OUTCOMES

September 30, 2019

Activity name	OC1: Policies Influenced (1=low; 2=somewhat; 3=High)		OC2: Portfolio Leveraged (US\$m)		OC3: People whose capacity is increased	
	Actual	Projection	Actual	Projection	Actual	Projection
Jordan on-the-Job Program	2	2	500	0	1,223	1,223
Transforming the Road Sector in Tunisia	2	1	0	0	250	200
Catalyzing the Private Sector Role in Recovery and Reconstruction in Yemen	2	1	0	0	20	0
MENA Regional Youth Platform	3	1	550	550	420	520
Support to Deepening Decentralization and Improving Inclusion	2	2	430	430	20	25
TA for an Incremental Home Improvement Program	0	0	20	15	25	25
Understanding Child and Adolescent Skills Development	3	3	100	100	35	55
Women Economic Empowerment - EmpowerHer	2	2	0	0	200	200
Developing Innovative Practices for Improving Social Cohesion between Lebanese and Syrian Refugees Living in Host Communities	3	3	0	5	0	1,350
Women and Jobs for an Inclusive Labor Market in KRG	0	0	1,950	502	1,500	2,000
Addressing Health Needs of Syrian Refugees	3	3	200	50	595	625
Water Scarce Cities Initiative	0	0	1,100	200	60	40
World Development Report 2018 Regional Events	2	1	0	0	150	150
Household Expenditure & Income Survey 2017/2018	2	2	0	2	127	127
Supporting the Implementation of Key Economic Reforms in Tunisia: Thinking and Working Adaptively	3	1	100	100	107	124

Economic Analysis of Refugee Returns in Syria	2	2	0	0	600	600
Preparation of Emergency Electricity Supply Improvement in Libya	0	3	0	200	0	15
Iraq Natural Gas Market Framework TA	2	2	0	1,100	0	10
Iraq Emergency Housing Reconstruction and DNA	2	1	0	0	43	100
Iraq Education Development Support Operation	3	3	36	250	115	45
Iraq TA on Peacebuilding, Security and Development	0	3	2.5	0	0	120
Modernizing Targeting and Delivery Systems for Social Protection in Tunisia	0	3	100	100	6	100
MENA Human Capital: Education for Future Work	3	3	0	0	500	500
Third Party Monitoring Agent Services in Iraq (TPMA)	0	0	0	0	6	30
Maximizing Finance for Development Know How Accelerator Facility (MENA)	0	3	0	1,500	0	50
Accelerating Private Investment and Job Creation (West Bank & Gaza)	0	0	0	10	0	544
<b>Total</b>			<b>5,099</b>	<b>5,114</b>	<b>6,002</b>	<b>8,778</b>