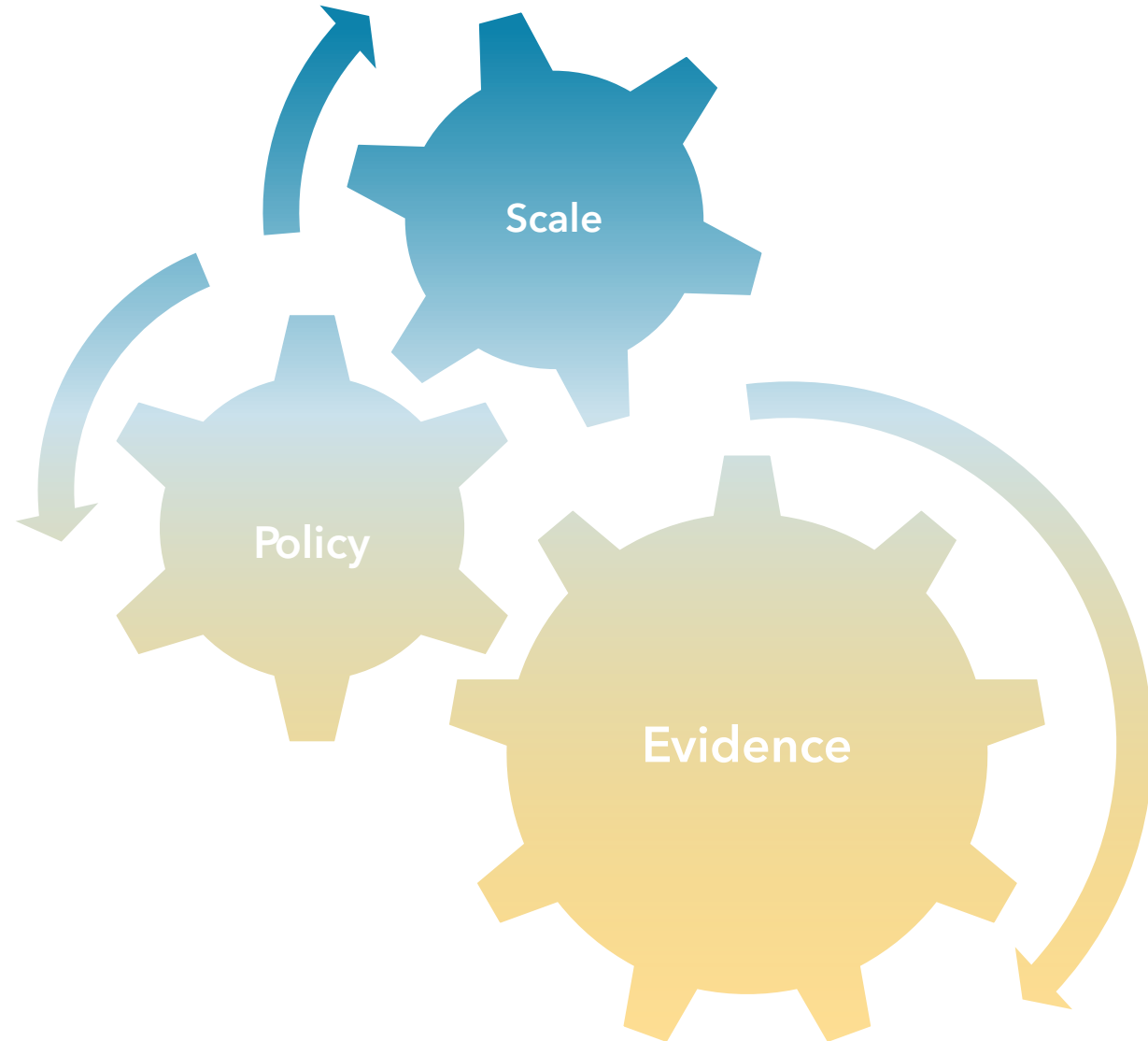
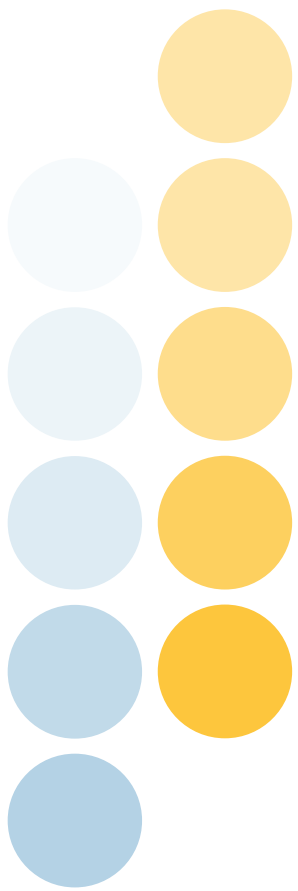


# PEI Impact Evaluation Workshop

Moving Economic Inclusion to scale





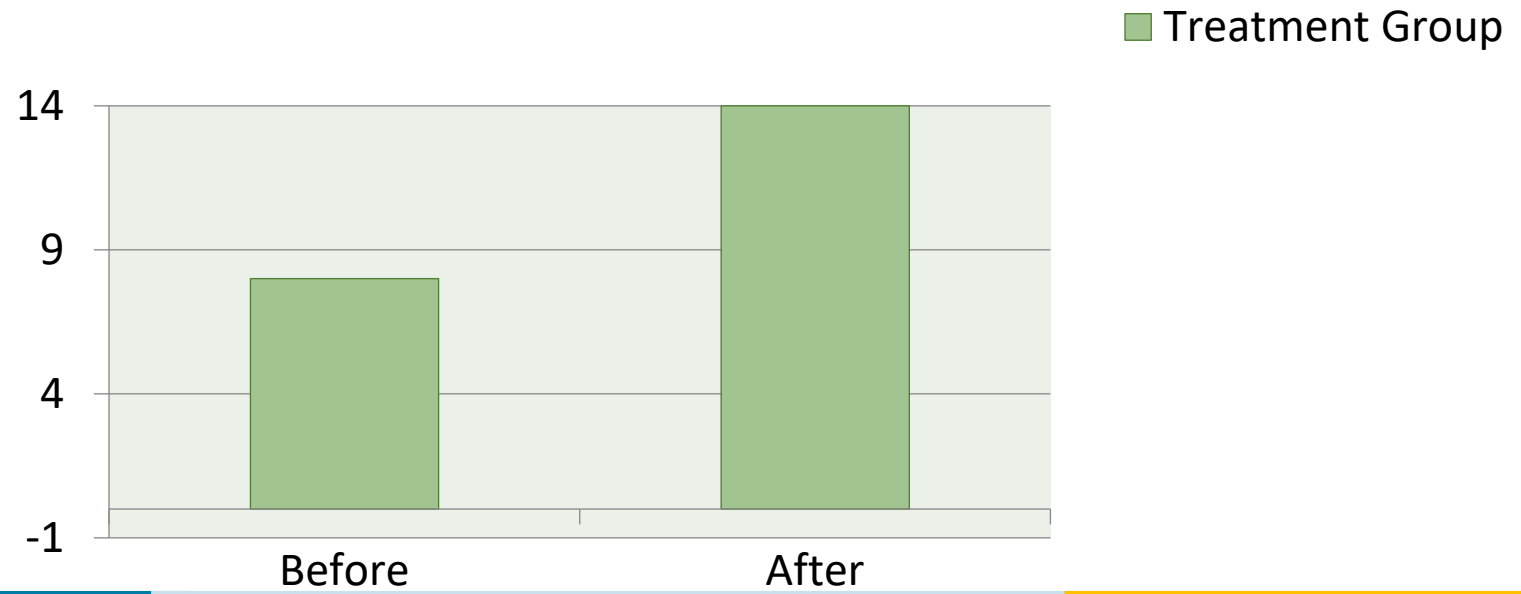
# Experimental Impact Evaluation Methods



## EXPERIMENTAL METHODS

# Measuring Causal Impacts

- We want to measure the **causal impact** of an intervention
- Can we do a **comparison over time**?

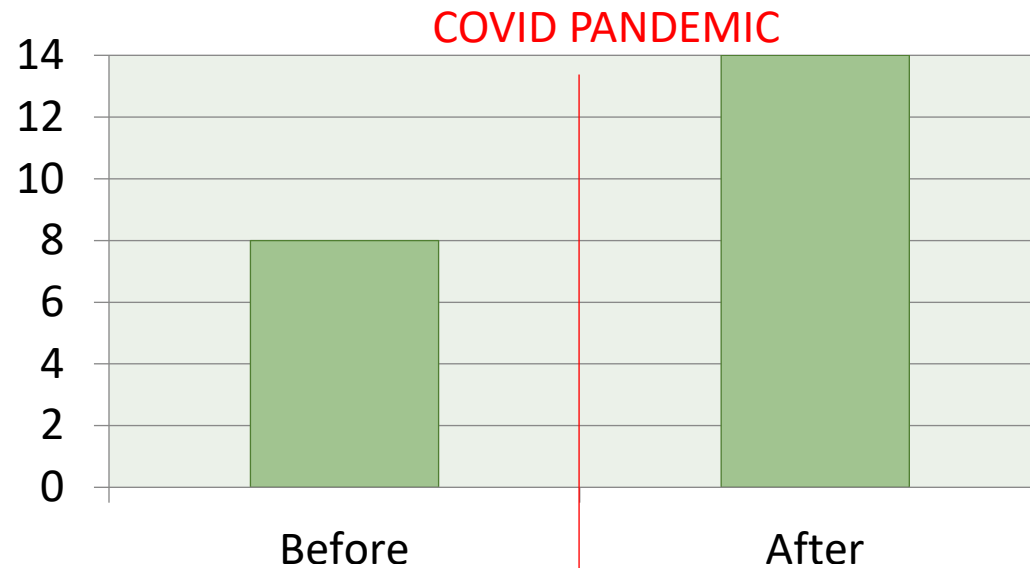


## EXPERIMENTAL METHODS

# Measuring Causal Impacts

- We want to measure the **causal impact** of an intervention
- Can we do a **comparison over time**?

No!  
Other things  
may have  
happened in the  
meantime

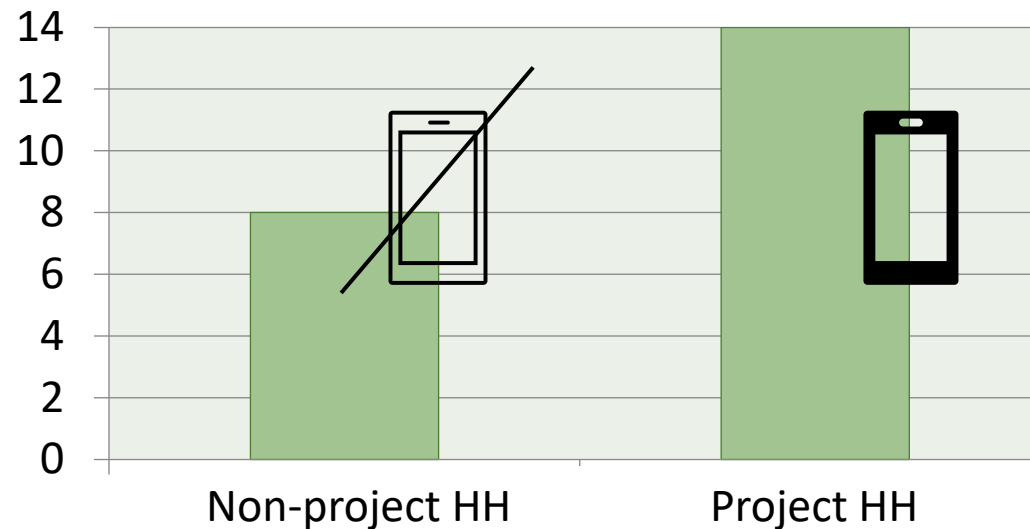


## EXPERIMENTAL METHODS

# Measuring Causal Impacts

- We want to measure the **causal impact** of an intervention
- Can we do a **comparison across households?**

No!  
Suppose the project gave mobile money transfers. We cannot compare those who have vs do not have mobile money!



## EXPERIMENTAL METHODS

# Measuring Causal Impacts

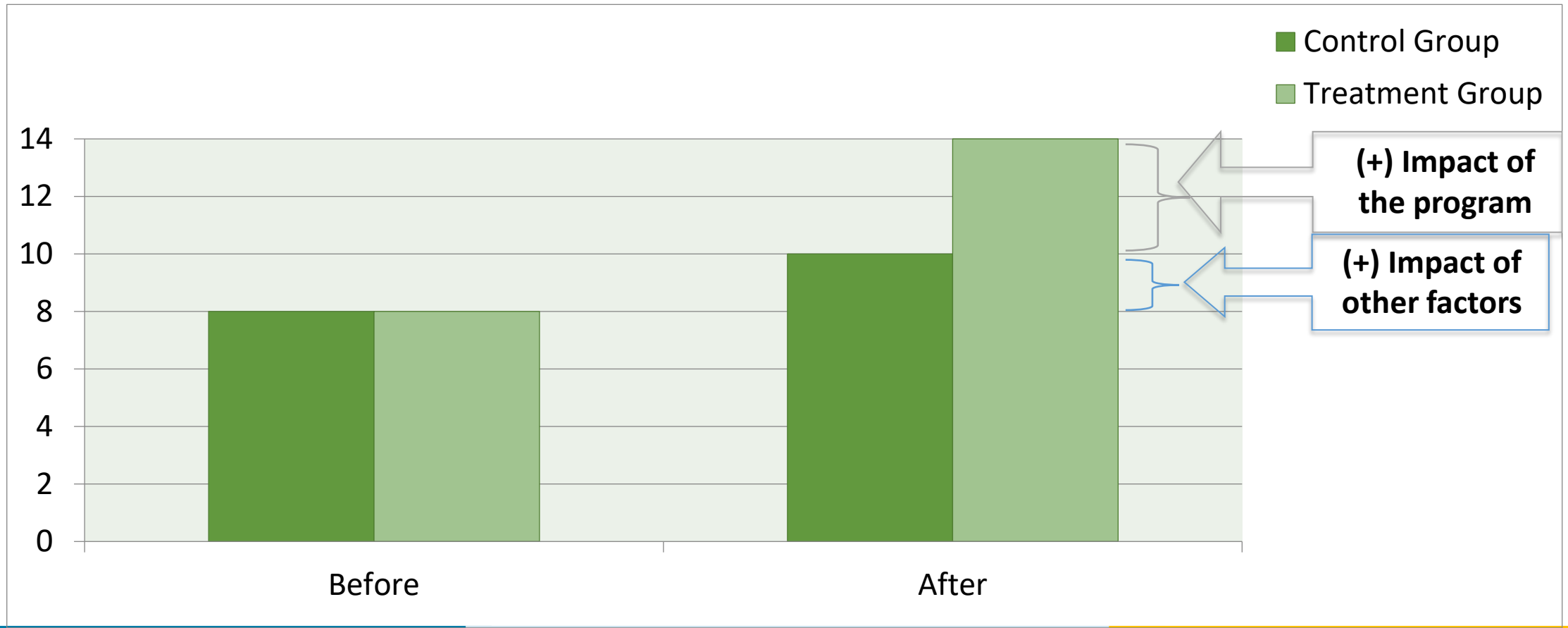
- We want to measure the **causal impact** of an intervention
- To assess causal impacts, ideally want to compare:
  - What happens to people **receiving** the program
  - What would have happened to **same** people **in absence** of the program

Counterfactual

- Impossible! What is the best alternative? A credible control group
  - Measure treatment group outcomes, control group outcomes
  - Compare treatment to control group: **difference** is project impact

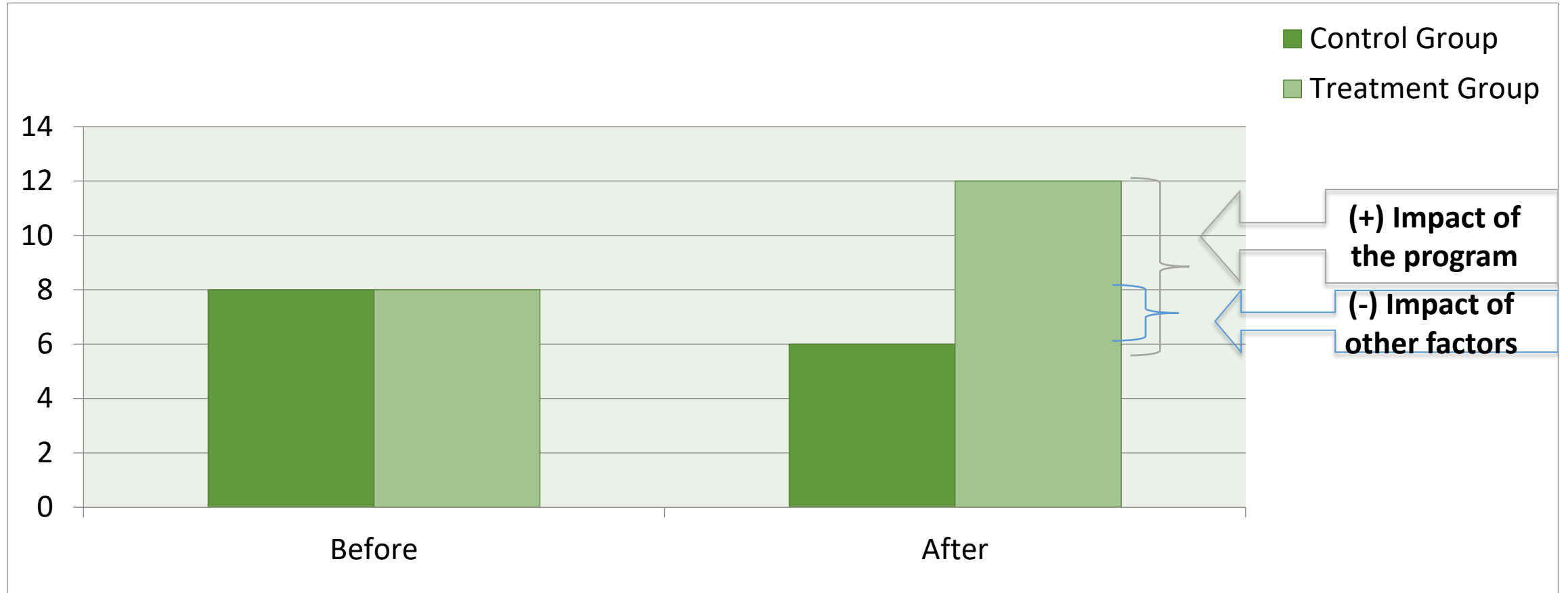
## EXPERIMENTAL METHODS

# Measuring Causal Impacts



## EXPERIMENTAL METHODS

# Measuring Causal Impacts





# What Makes a Credible Control Group?

- Treatment and Control group need to be as similar as possible
- Recap: cannot compare same people over time
  - Other intervening factors
- Cannot compare people who received project to people who did not
  - Why did project leaders choose to carry our project there and then?
  - Why did people choose to be part of the project?
  - → Selection bias can threaten our results
- But then, how to build a control group?

# Randomization is the Gold Standard

- Before starting the program:
  - assign potential beneficiaries to treatment or control group...
  - ...in a randomized fashion: a randomization algorithm
- With a **large enough** sample, the two groups will be identical
  - In terms of observable characteristics: age, gender, occupation
  - In terms of unobservable characteristics: motivation, entrepreneurship, ability
- Only difference between two groups is treatment
  - → impact estimates are unbiased

## EXPERIMENTAL METHODS

# Case Study: TUP in Bangladesh (Bandiera et al 2017)

- Want to study impacts of a graduation program in 1,309 villages
- Can I compare
  - the 6,732 **ultra-poor** households who are eligible
  - To the 6,743 **near-poor** who are not eligible?
- **NO!** The two groups are not comparable (see assets, savings)

	(1)	(2)	(3)	(4)
	Ultra-poor	Near-poor	Middle class	Upper class
<b>Consumption and assets</b>				
Household is below the \$1.25 a day poverty line	0.530	0.493	0.373	0.121
Consumption expenditure (per adult equivalent)	627.8	645.1	759.5	1,234.2
Household assets [\$]	36.5	68.1	279.9	1,663.4
Household savings [\$]	7.9	22.1	84.5	481.9
Household receives loans	0.191	0.393	0.498	0.433
Household gives loans	0.012	0.018	0.030	0.067
Business assets (excl. livestock and land) [\$]	22.9	54.4	286.1	1,569.8
<b>Livestock</b>				
Household owns cows	0.055	0.154	0.469	0.733
Household owns goats	0.092	0.142	0.300	0.425
Value of cows [\$]	33.8	120.2	633.8	1,559.1
Value of goats [\$]	7.97	12.8	39.8	71.3
Household rents cows for rearing	0.070	0.148	0.118	0.030
Household rents goats for rearing	0.111	0.157	0.102	0.021

## EXPERIMENTAL METHODS

# Case Study: TUP in Bangladesh (Bandiera et al 2017)

- Want to study impacts of a graduation program in 1,309 villages
- Can I randomize villages in T and C and compare
  - **Ultra-poor** households in T villages
  - To **ultra-poor** households in C villages?
- **YES!** The two groups are comparable

	(1) Treated Villages	(2) Control Villages	(3) t-test [Treatment=Control]	(4) Normalized Differences
<b>B. Poverty, Expenditures and Financial Wealth</b>				
Below the \$1.25 a day poverty line [yes=1]	.556 (.400)	.584 (.398)	.524	-.040
Consumption expenditure, per adult equivalent	629 (246)	613 (236)	.501	.047
Value of household assets	36 (48)	37 (63)	.829	-.011
Household savings	6.2 (28)	9.2 (43)	.071	-.059
Household receives loans	.20 (.40)	.18 (.38)	.441	-.044
Household gives loans	.011 (.10)	.014 (.12)	.356	-.022
<i>Average standardized difference (p-value)</i>			.849	
<b>C. Productive Assets</b>				
Cows value	36 (176)	30 (166)	.575	.023
Goats value	6.5 (25)	8.5 (31)	.261	-.050
Household rents in land [yes=1]	.058 (.235)	.061 (.239)	.875	-.007
Household owns land [yes=1]	.068 (.252)	.062 (.241)	.738	.017
Value of land owned	175 (997)	238 (2190)	.390	-.027
Value of other business assets	23 (79)	23 (101)	.991	-.0004

## EXPERIMENTAL METHODS

# Key Steps for RCTs

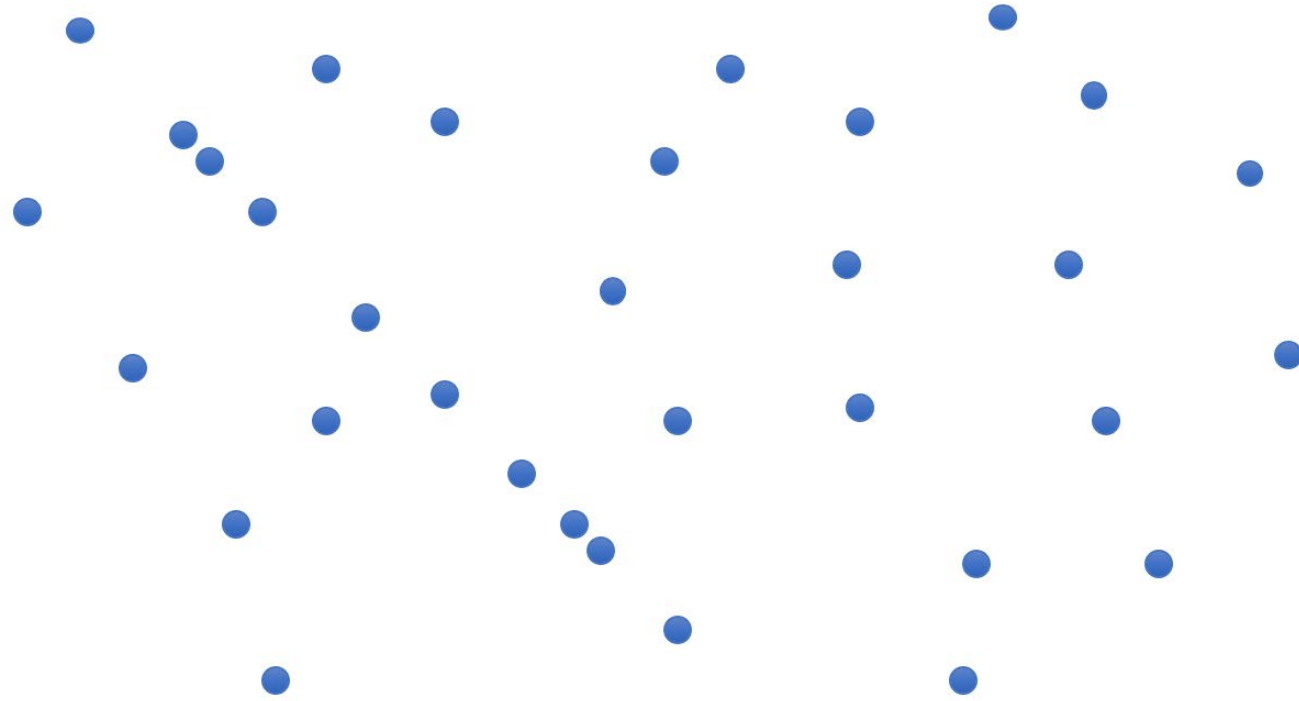
1. Decide (recruit) the universe of individuals that would be eligible
2. Decide unit of randomization (individual, household, village, group...)
3. Randomize into treatment(s) and control
4. Test that randomization worked by checking balance on observables
5. Conduct intervention with treatment group(s)

# Key Steps for RCTs

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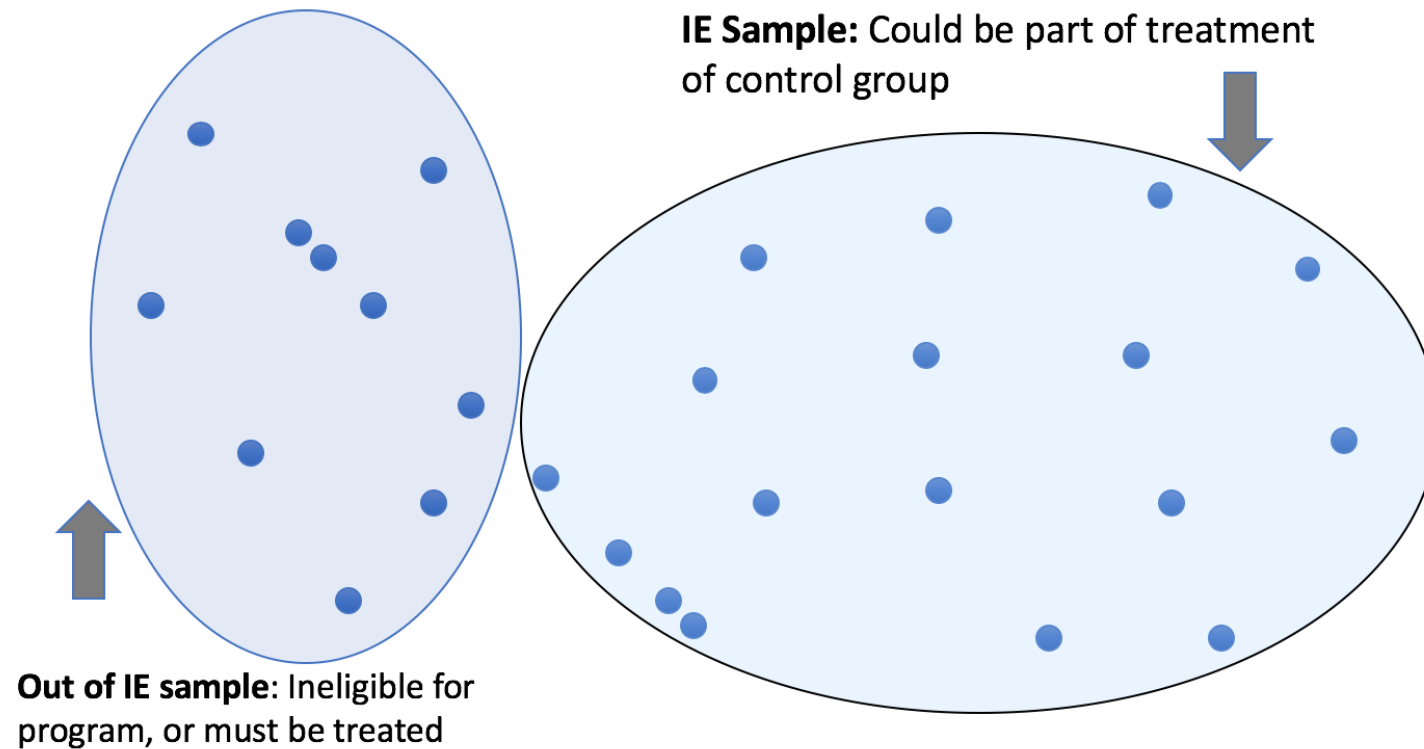
## EXPERIMENTAL METHODS

# Step 1 - Recruit eligible population



## EXPERIMENTAL METHODS

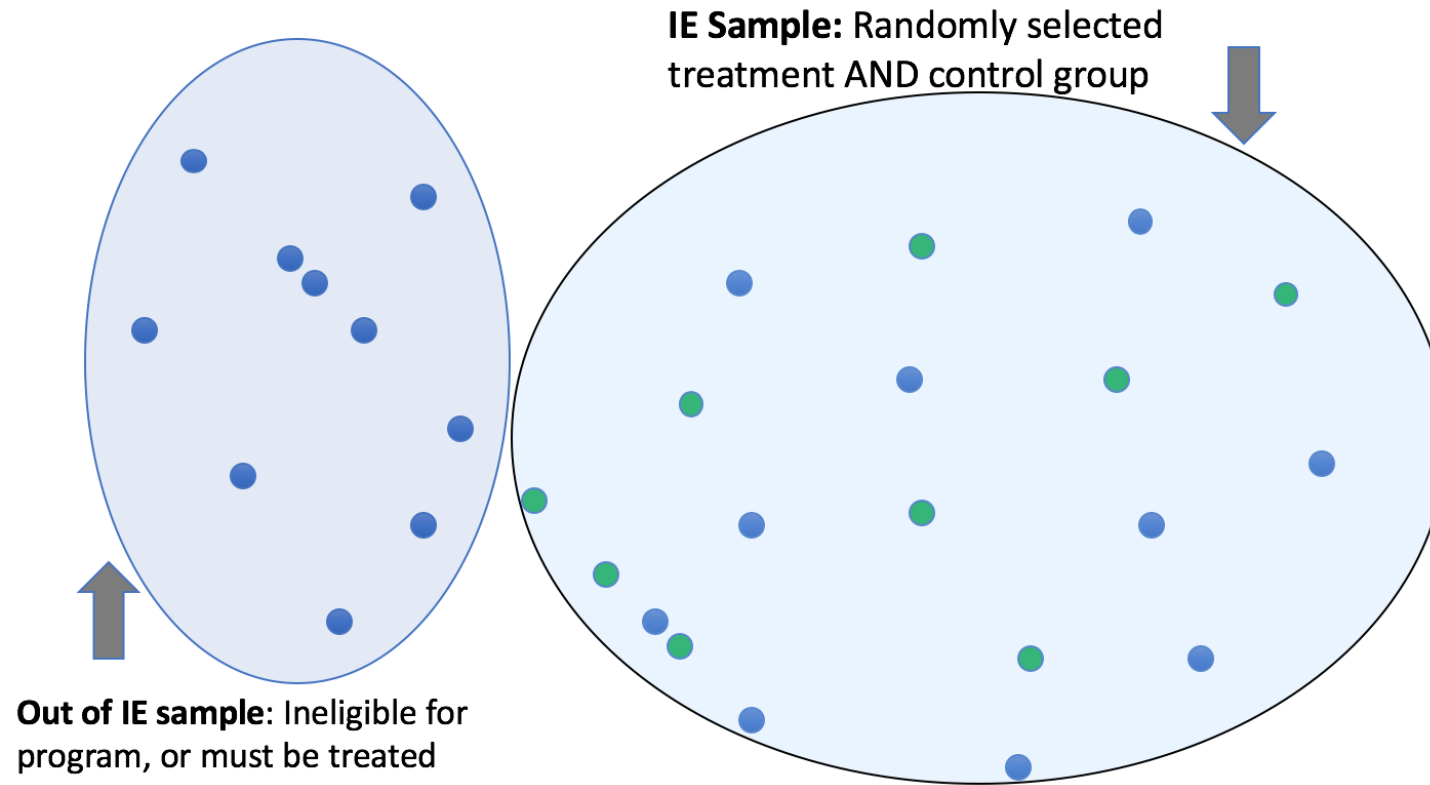
# Step 1 - Recruit eligible population





## EXPERIMENTAL METHODS

# Step 1 - Recruit eligible population



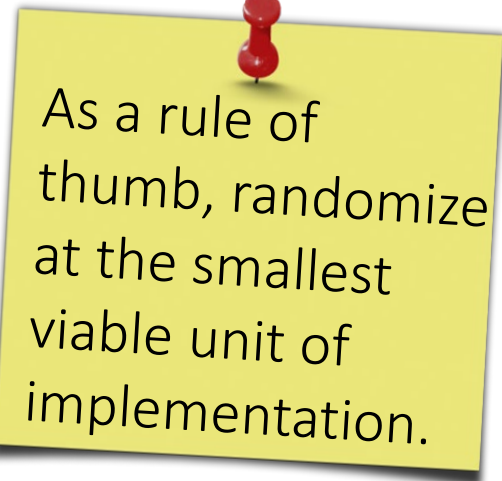
# Key Steps for RCTs

1. Decide (recruit) the universe of individuals that would be eligible
- 2. Decide unit of randomization (individual, household, village...)**
3. Randomize into treatment(s) and control
4. Test that randomization worked by checking balance on observables
5. Conduct intervention with treatment group(s)

# Step 2 - Unit of Randomization

- Choose according to how program is administered and feasibility
  - Individual or Household
  - Street or Neighborhood
  - Block or Village or Community
  - Ward or District or Region
- Be mindful of spillovers/contamination
  - Outcomes of controls can be affected by treatment
  - Set unit of randomization so treatments and controls are separate
  - Measure spill-overs

← Most Common for EI programs



As a rule of thumb, randomize at the smallest viable unit of implementation.

# Key Steps for RCTs

1. Decide (recruit) the universe of individuals that would be eligible
2. Decide unit of randomization (individual, household, village, group...)
- 3. Randomize into treatment(s) and control**
4. Test that randomization worked by checking balance on observables
5. Conduct intervention with treatment group(s)

# Step 3 - Randomization Opportunities

1. Budget or Capacity Constraints:  
cannot implement program everywhere at the same time
  - Randomization is fair & transparent
  - Structured targeting prevents nepotism
2. Interest in complementary interventions to maximize impacts
  - Randomize complementary interventions among participants
3. No evidence on which alternative is best
  - Randomize interventions with equal ex-ante chance of success among participants

# Step 3 - Randomization Opportunities

- There are opportunities for randomization in almost every project
- In case of economic inclusion interventions, can randomize:
  - Targeting mechanisms to identify vulnerable populations
  - Size, timing and duration of transfer
  - Conditionality required to receive the transfer
  - Complimentary interventions e.g trainings, investment support
- RCTs are doable in high-stakes contexts
  - Teacher incentive schemes
  - Audits of government officials
  - Country-wide cash transfers

# Step 3 - Multiple Treatment Experiments



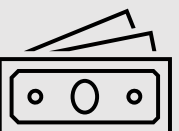

1. How much treatment should we provide?
  - Randomly assign different **treatment intensity** to different treatment groups
  - Example: High Cash vs Low Cash;
2. Which program component should we provide?
  - Randomly assign **different treatments** to different groups
  - Example: Cash vs. In-kind; Training vs. Input Subsidy
3. Are components necessary for impacts?
  - Randomly assign more features to some groups
  - Example: cash + training vs cash only → comparison tells us if training matters



## EXPERIMENTAL METHODS

# Step 3 - Multiple Treatment Experiments: Example

- Point 3 in previous slide: a very frequent dilemma for policy makers
- Factorial designs isolate 1) contribution of each component; 2) overall effect

	Control	Treatment 2 - Training
Control		
Treatment 1 - Cash		



## EXPERIMENTAL METHODS

# Key Steps for RCTs

1. Decide (recruit) the universe of individuals that would be eligible
2. Decide unit of randomization (individual, household, village, group...)
3. Randomize into treatment(s) and control
- 4. Test that randomization worked by checking balance on observables**
5. Conduct intervention with treatment group(s)

## EXPERIMENTAL METHODS

# Step 4 - Test Randomization Worked

- Using baseline (pre-intervention) data
  - compare observable characteristics of T and C
  - verify they are similar

Sample: Ultra-Poor Women and their Households

	(1) Treated Villages	(2) Control Villages	(3) t-test [Treatment=Control]	(4) Normalized Differences
<b>A. Labor Market Outcomes</b>				
Hours devoted to livestock rearing (cows/goats)	115 (258)	129 (275)	.584	-.036
Earnings from livestock rearing	7.85 (53.2)	8.90 (60.4)	.654	-.013
Hours devoted to agricultural labor	269 (537)	237 (539)	.740	.042
Hourly wage in agricultural labor	.330 (.103)	.360 (.114)	.431	-.195
Hours devoted to domestic maid	325 (651)	479 (774)	.013	-.152
Hourly wage in maid services	.256 (.107)	.261 (.113)	.823	-.028
Earnings from casual labor	164 (218)	191 (239)	.340	-.085
Total earnings	241 (275)	289 (300)	.172	-.117
Total days worked in the past year	247 (141)	259 (130)	.327	-.060
<i>Average standardized difference (p-value)</i>			.207	
<b>B. Poverty, Expenditures and Financial Wealth</b>				
Below the \$1.25 a day poverty line [yes=1]	.556 (.400)	.584 (.398)	.524	-.040
Consumption expenditure, per adult equivalent	629 (246)	613 (236)	.501	.047
Value of household assets	36 (48)	37 (63)	.829	-.011
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## EXPERIMENTAL METHODS

# Key Steps for RCTs

1. Decide (recruit) the universe of individuals that would be eligible
2. Decide unit of randomization (individual, household, village, group...)
3. Randomize into treatment(s) and control
4. Test that randomization worked by checking balance on observables
- 5. Conduct intervention with treatment group(s)**

# Step 5 - Conduct Intervention

- Local staff should be prepared with implementation plans
  - Have list of villages, households, etc to be treated
  - Have timeline on when they should be treated
- Implementation should follow the research design closely

## EXPERIMENTAL METHODS

# Example of RCT

- A large NGO wants to undertake a cash transfer program for targeted communities
- It has identified 100 villages where
  - Project can be implemented
  - The resident population is vulnerable to potential economic/climate shocks
- The NGO wants to create a rigorous counterfactual
  - To document impacts
  - To improve delivery of intervention

## EXPERIMENTAL METHODS

# Example of RCT

- Possible constraint 1: NGO has **funds** to reach 50 of 100 eligible villages
- Solution: ?

## EXPERIMENTAL METHODS

# Example of RCT

- Possible constraint 1: NGO has **funds** to reach 50 of 100 eligible villages
- Solution: RCT where 50 villages are assigned with randomization algorithm to receive program

## EXPERIMENTAL METHODS

# Example of RCT

- Possible constraint 2: NGO has **staff** to reach only 50 of 100 eligible villages in first year
- Solution: ?



## EXPERIMENTAL METHODS

# Example of RCT

- Possible constraint 2: NGO has **staff** to reach only 50 of 100 eligible villages in first year
- Solution: RCT where 50 villages are selected at random to receive program in first year, remaining 50 in following years
  - Called a randomized phase-in
- Drawback: can only measure one-year impact. When remaining 50 villages are phased-in, they cease to be a control group.

## EXPERIMENTAL METHODS

# Example of RCT

- Possible constraint 3: NGO wants to support gender equality and women's empowerment with program, but does not know how to do it
- Solution: ?

## EXPERIMENTAL METHODS

# Example of RCT

- Possible constraint 3: NGO wants to support gender equality and women's empowerment with program, but does not know how to do it
- Solution: include a business training favoring female-oriented businesses and/or who the cash recipient is
  - If best program is unknown ex-ante, randomization can provide evidence on what works best
  - Opportunity for learning in early phase of project

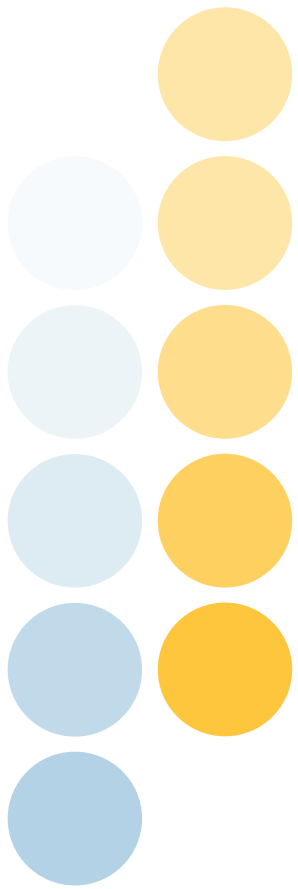
## EXPERIMENTAL METHODS

# Caveats to Keep in Mind

1. Sample Size
  - Need a sufficiently large number of units to detect minimum impacts
2. Spillovers/Contamination
  - Outcomes of controls can be affected by treatment
  - Set unit of randomization so treatments and controls are separate
  - Measure spill-overs
3. Operational and Survey Costs
4. General Equilibrium Effects
  - Programs can have impacts on whole economy (e.g. prices)
  - Caution when interpreting results or embed in design (e.g. vary treatment intensity)
5. RCTs do not guarantee external validity
  - Set up similar RCTs in different countries

# Takeaways

- Impact evaluations measure causal impacts
- We compare outcomes of a treatment and a control group
  - To find out what would have happened in counterfactual world
- The gold standard for impact evaluations is to **randomize assignment** of potential beneficiaries to treatment and control group
- Many opportunities to randomize: programs, components, intensity



**Benedetta Lerva**  
blerva@worldbank.org

# Thank you!



## PEI FUNDING PARTNERS



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