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Folder ID: 1761519

Series: Central Files

Dates: 01/01/1975 - 10/01/1975

Fonds: Records of the Consultative Group on International Agricultural Research (CGIAR)

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THE WORLD BANK

Washington, D.C.

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The World Bank

1818 H Street NW

Washington DC 20433

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RETURN TO BANK ADMIN. &
POLICY FILES

G - 9 ILCA

1975/77

Vol. I


Archives



1761519

A2003-012 Other # 123 Box # 205643B

CGIAR - G-9 - International Livestock Center for Africa (ILCA) -
Correspondence 75/77-01

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WITH RESTRICTIONS**
WBG Archives

THIS FILE IS CLOSED AS OF SEPTEMBER 30, 1975

FOR FURTHER CORRESPONDENCE PLEASE SEE Vol. II

RECORDS MANAGEMENT SECTION

File 4-9

ILCA

W. A.

OUTGOING WIRE

TO: JOHN MALONE

DATE: Oct. ³2, 1975

WORLD BANK

CLASS OF

ADDIS ABABA

SERVICE: TELEX: 21154
INTBAFRAD

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

454

M(c.c.)

FOR RITCHIE MOST GRATEFUL INFORMATION ON [ILCA] CONTAINED YOUR
CABLE LEJEUNE AND HOPE YOU HAVE BEEN ABLE COMMENT FINAL REPORT
INITIAL STAGE ALONG LINES WE BRIEFLY DISCUSSED IN BANK

REGARDS

FRANSEN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME James M. Fransen

DEPT. Agri. and Rural Development

SIGNATURE *James M. Fransen*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

c.c. Ara - ILCA

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *SE*

OUTGOING WIRE

DATE: Oct. 2, 1975
CLASS OF
SERVICE: TELETYPE
INTERBANKTO: JOHN MALONE
WORLD BANK
ADDIS ABABA
ETHIOPIA

COUNTRY:

TEXT:
Cable No.:

424

FOR RITONIS MOST GRATEFUL INFORMATION IN ILCA CONTAINED YOUR
CABLE LELUNE AND HOPE YOU HAVE BEEN ABLE COMMENT FINAL REPORT
INITIAL STAGE ALONG LINES WE BRIEFLY DISCUSSED IN BANK

REGARDS

FRANSEN

OCT 3 2 45 PM 1975
COMMUNICATIONS
SECTION

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c.c. ARA - ILCA

For Use By Communications Section

Checked for Dispatch

AUTHORIZED BY

NAME James M. Fransen

DEPT. Agt. and Rural Development

SIGNATURE (SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE

ORIGINAL (File Copy)

(IMPORTANT: See Secretary's Guide for preparing form)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

G-9

OUTGOING WIRE

TO: MITTENDORF

DATE: SEPT. 30, 1975

FOODAGRI

CLASS OF

ROME

SERVICE: *LT Telex L/c*

COUNTRY: ITALY

TEXT:

Cable No.:

YOUR CABLE JAHNKE ILCA RECEIVED MY OFFICE TODAY BUT JAHNKE HAS
DEPARTED BANK FOR GERMANY TO ATTEND AGRICULTURAL ECONOMIST
ANNUAL MEETING FROM WHERE HE WILL PROCEED ETHIOPIA

REGARDS

FRANSEN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME JAMES M. FRANSEN

DEPT. AGRI. AND RURAL DEVELOPMENT

SIGNATURE *James M. Fransen*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: JMF:dc

CLEARANCES AND COPY DISTRIBUTION:

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ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *Ba*

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO:

MITTENDONE

FOODAGRI

HOMI

COUNTRY:

ITALY

TEXT:

Cable No.:

DATE:

SEPT. 30, 1972

CLASS OF
SERVICE

At 10:00 AM

YOUR CABLE JAHNKE ICA RECEIVED MY OFFICE TODAY BUT JAHNKE HAS
DEPARTED BANK FOR GERMANY TO ATTEND AGRICULTURAL ECONOMIST
ANNUAL MEETING FROM WHERE HE WILL PROCEED ETHIOPIA

REMARKS

REMARKS

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

JAMES H. FRANSEN

DEPT

AGRI. AND RURAL DEVELOPMENT

SIGNATURE

James H. Fransen

REFERENCE

DET:dc

ORIGINAL FILE COPY

COMMUNICATIONS
11 42 AM 1972

For Use by Communications Section

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
For the nine months ended 30 September 1975.

4 October 1975

	Eight months to 31 August US \$	Month to 30 September US \$	Cumulative to 30 September US \$
RECEIPTS			
Cash, bank and other balances brought forward at beginning of period			
Cash in hand	637		
Commercial Bank of Ethiopia	9,478		
First National City Bank	194,230		
Citizens' Bank and Trust Co of Maryland	1,271		
I B R D	560,402		
I D R C	43,617		
Staff balances and deposits	2,190		
Banque Internationale pour l'Afrique Occidentale	(807)		
I I E	(2,305)		
	808,713	1,579,980	808,713
Contributions received by I B R D from donors	1,344,621	-	1,344,621
Funds received by I L C A from Government of West Germany for Documentation Centre, Hohenheim University	87,719	-	87,719
A O , Rome	48,246	-	48,246
	135,965	-	135,965
Interest on term deposit	262	-	262
	2,289,561	1,579,980	2,289,561
PAYMENTS			
Capital expenditure			
Operation equipment	1,082	140	1,222
Motor Vehicles	17,416	-	17,416
Office furniture and equipment	34,117	14,286	48,403
House furniture and equipment	26,187	15,638	41,825
Cutlery, crockery and utensils	771	58	829
Library	3,015	8,109	11,124
Building (soil tests, plans and surveys)	44,974	26,585	71,559
	127,562	64,816	192,378
Carried forward	127,562	64,816	192,378

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
For the nine months ended 30 September 1975.

4 October 1975

	Eight months to 31 August	Month to 30 September	Cumulative to 30 September
	US \$	US \$	US \$
Brought forward	127,562	64,816	192,378
Administrative and other costs			
Salaries, local	18,715	4,190	22,905
I I E for salaries, allowances, travel, etc	167,570	100,000	267,570
I E M V T for salary etc for Dr. G Tacher	9,980	-	9,980
Director's house servants and guards	744	106	850
Installation, car and education allowances	5,984	538	6,522
nts, staff housing	18,276	4,215	22,491
Medical	2,736	80	2,816
Board of Trustees meeting	8,376	-	8,376
Consultants	2,270	-	2,270
Documentation, research	345	-	345
" Hohenheim University	87,719	-	87,719
" F A O, Rome	48,246	-	48,246
Accountancy	3,198	909	4,107
Accommodation	14,847	2,561	17,408
Travel	42,359	14,359	56,718
Conference, Bamako	97,772	-	97,772
Contribution, FAO conference, Rome	2,000	-	2,000
Vehicle running	2,700	574	3,274
Car hire	3,588	-	3,588
Office supplies	17,619	5,568	23,187
Postage and telecommunications	10,589	941	11,530
Electricity and water	171	103	274
Repairs and maintenance	503	135	638
Rents, offices	6,715	-	6,715
Insurance	900	-	900
Entertainment	2,025	23	2,048
Clothing	348	12	360
General supplies	1,660	153	1,813
Secretarial and translating assistance	2,100	247	2,347
Bank charges, less exchange gain	1,074	655	1,729
I I E service charges	890	-	890
Subscriptions to professional association	-	80	80
	582,019	135,449	717,468
Carried forward	709,581	200,265	909,846

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
For the nine months ended 30 September 1975.

4 October 1975

	Eight months to 31 August	Month to 30 September	Cumulative to 30 September
	US \$	US \$	US \$
Brought forward	709,581	200,265	909,846
Cash, bank and other balances carried forward at end of period			
Cash in hand	439	1,164	
Commercial Bank of Ethiopia	7,133	24,535	
First National City Bank	280,561	30,402	
Citizens' Bank and Trust Co of Maryland	408	408	
IBRD	1,218,640	1,218,640	
Banque Internationale pour l'Afrique Occidentale			
Paris, current account	22,734	44,917	
term deposit	11,313	8,956	
Bamako, current account	6,227	6,227	
Deutsche Bank	91	87	
Staff balances, deposits, etc.	32,434	44,379	
	<u>1,579,980</u>	<u>1,379,715</u>	<u>1,379,715</u>
	<u>2,289,561</u>	<u>1,579,980</u>	<u>2,289,561</u>

Notes

- 1 Transactions in foreign currencies have been treated as follows:-
 - (a) Contributions from Donors amounting to US \$1,344,621 are as reported by IBRD for the six months ended 30 June 1975: ILCA has no information about contributions from Donors for the three months ended 30 September 1975.
 - (b) Funds received, payments by ILCA and closing cash, bank and other balances have in the case of currencies other than United States dollars been translated at internal rates of US \$1.00 equals Eth \$2.07, FFfr 4.243, MFr 424.3 and DM 2.28. These rates are equivalent or close to those actually experienced. The resulting net gain on foreign exchange transactions is US \$762.
- 2 No details have been received from IIE concerning payments made to ILCA staff for salaries, allowances, travel costs etc during the six months ended 30 September 1975. Accordingly, amounts paid to IIE have not yet been allocated to the captions of expenditure.
- 3 No bank statements were available for the month ended 30 September 1975.

4 October 1975

International Livestock Centre for Africa, Addis Ababa
Comparative Balance Sheets (on a cash basis)

30 September 1975

31 December 1974

ASSETS	<u>US \$</u>	<u>US \$</u>
CURRENT ASSETS		
Cash in hand and at bank	<u>1,335,336</u>	<u>766,018</u>
Accounts receivable		
Donors	-	43,618
Employees	40,973	854
Others	<u>3,406</u>	<u>1,336</u>
	<u>44,379</u>	<u>45,808</u>
Inventories	-	-
Prepaid expenses	<u>-</u>	<u>-</u>
Total current assets	1,379,715	811,826
FIXED ASSETS		
Revolving fund balances	-	-
Operating equipment	1,223	-
Motor vehicles	25,676	8,261
Office furniture and equipment	57,119	8,716
House furniture and equipment	61,308	18,654
Library	11,124	-
Buildings (plans, surveys and fences)	<u>77,826</u>	<u>6,266</u>
Total fixed assets	<u>234,276</u>	<u>41,897</u>
Total assets	<u>1,613,991</u>	<u>853,723</u>
LIABILITIES AND FUND BALANCES		
CURRENT LIABILITIES		
Bank overdraft	-	807
Accounts payable	-	2,305
Payables to donors	-	-
Others	<u>-</u>	<u>-</u>
Total current liabilities	<u>-</u>	<u>3,112</u>
GRANTS RECEIVED IN ADVANCE	-	-
FUND BALANCES		
Invested in fixed assets	<u>234,276</u>	<u>41,897</u>
Unexpended funds (surplus)		
Core		
Unrestricted	1,379,715	808,714
Working fund grants	-	-
Capital grants	-	-
Special projects	-	-
Donors	-	-
Others	<u>-</u>	<u>-</u>
Total fund balances	<u>1,613,991</u>	<u>850,611</u>
Total liabilities and fund balances	<u>1,613,991</u>	<u>853,723</u>

International Livestock Centre for Africa, Addis Ababa

Comparative Statements of Revenue and Expenditures and Unexpended Funds
(on a cash basis)9 Months to
30 September 197513 Months to 31
December 1974US \$US \$

Revenue

Core

Operation grants

Unrestricted

Restricted

Working fund grants

Capital grants

Total Core

Special projects

Earned income

Total revenue

Expenditures

Core programme

Direct research

Training

Library

General operating costs

Administration

Total Core programme

Special projects

Purchases of fixed assets

Total expenditures

Excess of revenue over expenditures

Unrestricted funds

Working fund grants

Capital grants

Special projects

Unexpended funds at beginning of period

Unexpended funds at end of period

1,344,621

-

-

-

1,344,621

135,965

262

1,480,848

581,503

581,503

135,965

192,379909,847

571,001

-

-

-

571,001

808,714

1,379,715

1,111,066

-

-

-

1,111,066

24,316

-

1,135,382

260,455

260,455

24,316

41,897326,668

808,714

-

-

-

808,714

-

808,714

G-9

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: SEPT. 25, 1975

CLASS OF TELEX:
SERVICE: ILCA ADDIS 21207

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

MANY THANKS YOUR ENCOURAGING CABLE OF SEPTEMBER 19 STOP THIS IS ALSO
TO ADVISE THAT THE BANK HAS REQUESTED RITCHIE/COULTER TO REVIEW WITH
YOU ON ITS BEHALF STATUS JOINT ILCA BANK EFFORTS TO FINALIZE BANK'S
RESPONSIBILITIES UNDER MEMORANDA UNDERSTANDING AND AGREEMENT AS DETAILED
OUR MEMORANDUM OF JULY 31 STOP AS FOLLOWUP YOUR CABLE SEPTEMBER 19 AND
TO HELP BANK DECIDE WHETHER WORTHWHILE BANK AUDITOR TO JOIN RITCHIE/
COULTER ILCA COMMA WITH AGREEMENT HUDGSON COMMA WORTHINGTON SPOKE WITH
PRICewaterHOUSE OFFICIAL ADDIS ABABA BY TELEPHONE SEPTEMBER 25 WHO
CONFIRMED TIMETABLE FOR COMPLETION AUDIT AND OTHER INFORMATION WILL
BE MET STOP CONGRATULATIONS STOP PLEASE ADVISE RITCHIE BANK AUDITOR
WILL NOT JOIN HIM ADDIS

REGARDS

FRANSEN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME James M. Fransen
DEPT. Agriculture and Rural Dev.

SIGNATURE *James M. Fransen*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

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Delaume, Lewis,
Ritchie, Worthington/Rashid
Whiticker/Jones/English
ARA Files

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(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *W*

OUTGOING WIRE

TO	PAGOT	DATE	SEPT. 25, 1975
COUNTRY	ETHIOPIA	CLASS OF SERVICE	TELEX: ILCA ADDIS 21307
TEXT	ADDIS ABABA		
Cable No.	ILCAF		

MANY THANKS YOUR ENCOURAGING CABLE OF SEPTEMBER 19 STOP THIS IS ALSO TO ADVISE THAT THE BANK HAS REQUESTED RITCHIE/COUTLER TO REVIEW WITH YOU ON ITS BEHALF STATUS JOINT ILCA BANK EFFORTS TO FINALIZE BANK'S RESPONSIBILITIES UNDER MEMORANDUM UNDERSTANDING AND AGREEMENT AS DETAILED OUR MEMORANDUM OF JULY 31 STOP AS FOLLOWS YOUR CABLE SEPTEMBER 19 AND TO HELP BANK DECIDE WHETHER WORTHWHILE BANK AUDITOR TO JOIN RITCHIE/COUTLER ILCA COMMA WITH AGREEMENT HUDSON COMMA WORTHINGTON SPOKE WITH PRICEMASTERHOUSE OFFICIAL ADDIS ABABA BY TELEPHONE SEPTEMBER 25 WHO CONFIRMED TIMETABLE FOR COMPLETION AUDIT AND OTHER INFORMATION WILL BE MET STOP CONGRATULATIONS STOP PLEASE ADVISE RITCHIE BANK AUDITOR WILL NOT JOIN HIM ADDIS

REGARDS
FRANSEN

NOT TO BE TRANSMITTED

<p>James M. Fransen Agriculture and Rural Dev.</p> <p>SEP 25 10 58 PM 1975 JMA Files Whittaker/Jones/English Ritchie, Worthington/Rashed DeLame, Lewis, c.c.: Messrs. Yndelman, Coulter, CLEARANCES AND COPY DISTRIBUTION</p>	<p>AUTHORIZED BY</p> <p>SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE</p> <p>James M. Fransen</p> <p>James M. Fransen</p>
<p>Checked for Dispatch</p> <p>5011</p>	<p>ORIGINAL (File Copy)</p> <p>IMPORTANT: See Secretariat Guide for preparing form</p>

G-9

OUTGOING WIRE

TO: DANIEL RITCHIE
NORFOLK HOTEL
NAIROBI

DATE: SEPT. 25, 1975

CLASS OF
SERVICE: ~~TELEX~~ LT/Res

COUNTRY: KENYA

TEXT:
Cable No.:

FOLLOWING TELEPHONE CONVERSATION WITH PRICE WATERHOUSE ADDIS ABABA
WORTHINGTON DOES NOT CONSIDER IT NECESSARY THAT RASHID JOIN YOU ADDIS
SINCE PRICEWATERHOUSE SOON TO SUBMIT AUDITED FINANCIAL STATEMENTS
STOP ALSO THEY BELIEVE ILCA CURRENTLY HAS NO PROBLEM WITH MANAGEMENT
FINANCIAL AFFAIRS REGARDS

FRANSEN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME James M. Fransen

DEPT. Agri. & Rural Dev.

SIGNATURE *James M. Fransen*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

JMF:dc
ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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Coulter
Delaume
Lewis
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Whiticker/Jones/English
ARA Files

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INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO:
COUNTRY:
TEXT:
Cable No.:

DANIEL RITCHIE
NORFOLK HOTEL
NAIRIBI
KENYA

DATE:
CLASS OF
SERVICE:

SEPT. 25, 1975

FINANCIAL AFFAIRS REGARDS
STOP ALSO THEY BELIEVE IICA CURRENTLY HAS NO PROBLEM WITH MANAGEMENT
SINCE PRINCIPALSTOCKHOLDERS SOON TO SUBMIT AUDITED FINANCIAL STATEMENTS
WORTHINGTON DOES NOT CONSIDER IT NECESSARY THAT RASHID JOIN YOU ADDIS
FOLLOWING TELEPHONE CONVERSATION WITH PRICE WATERHOUSE ADDIS ABABA

TRANSMIT

NOT TO BE TRANSMITTED

AUTHORIZED BY:
NAME:
DEPT:
SIGNATURE:
REFERENCE:

James M. Truesen
Agr. & Rural Dev.

SEP 25 5 16 PM 1975

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Mr. Messrs. Truesen
Conf. Sec.
Deputy Sec.
Lewis
Washington/Rashid
Whitaker/Jones/English
ARA Files

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IMP: 60

OCT 8 1975

INCOMING MAIL

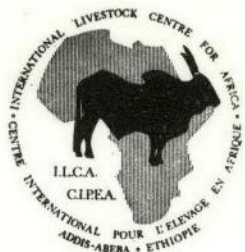
Mr. A. Adler	A1042	Mr. Knapp	E1227
Mr. J. Adler	E624	Mr. Knox	A813
Mr. Bart	F718	Mr. Krieger	A907
Mr. Baum	E1023	Mr. Lari	H703
Mr. Bell	A613	Mr. Lee	E1010
Mr. Benjenk	E723	Mr. Lerdaу	B906
Mr. Broches	E923	Mr. Lejeune	E1039
Mr. Cargill	E1236	Mr. McNamara	E1227
Mr. Chadenet	E1204	Mr. Merriam	E826
Mr. V. C. Chang	E516	Mr. Muller	N935
Mr. Chaufourrier	A313	Mr. North	H705
Mr. Chenery	E1239	Mr. Nurich	E915
Mr. Wm. Clark	E823	Mr. Paijmans	C702
Mr. Clarke	H700	Mr. Please	A1013
Mr. Damry	A1219	Mr. Rayfield	N935
Mr. D. A. de Silva	N635	Mr. Rotberg	E427
Mr. de la Renaudiere	C302	Mr. Stern	E1243
Mr. Diamond	C502	Mr. Thalwitz	A210
Mr. Duloy	N234	Mr. Tims	D428
Escobar	F935	Mr. Twining	N635
.... Gabriel	E516	Mr. van der Meer	A507
Mr. Goodman	E1231	Mr. van der Tak	E1023
Mr. Gulhati	D530	Mr. Votaw	C602
Miss Han	A1219	Mr. Wapenhans	A712
Mr. Haq	D450	Mr. Weiner	A513
Mr. Hittmair	E427	Mr. Wiehen	C1001
Mr. Hoffman	E823	Mr. Wiese	A837
Mrs. Hughes	D529	Mr. Willoughby	G1050
Mr. Husain	A1136	Mr. Wright	A307
Mr. Kearns	F915		
Mr. Kirmani	A607		

FROM: Incoming Mail Unit, Room F-126, Extension 2023

G-9

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABABA ETHIOPIE September 24, 1975

The Director

to

The Secretary
Consultative Group
on International
Agricultural Research
1818H. St. N.W.
Washington D.C. 20433

USA

1564/DOC/396

Dir Sir,

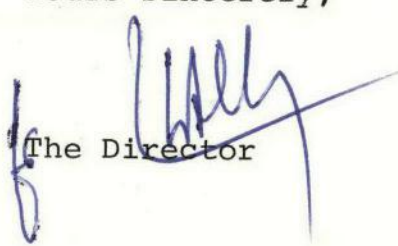
I would greatly appreciate it if CGIAR could supply
ILCA with a copy of the following document :

CGIAR Subcommittee Report concerning the Tribe report
("Animal Production and Research in Tropical Africa" - Nestel
Pratt, Thomé, Tribe, TAC, 1973).

Our Board Chairman, Dr. R.E. Hodgson has been kind
enough to agree to bring this paper to us from Washington during
the first part of October.

With thanks for your assistance, I remain.

Yours Sincerely,


The Director

CC. to Dr. Ralph Hodgson

SECTION
COMMUNICATIONS

10120C1-8 6N 5:18

RECEIVED

*copies to be
sent as Annexes
to ILCA Final
Report, which will be
sent to Dr.
Rogot shortly
GR 10/10*



The Director

Washington D.C. 20433
1818H St. N.W.
Agricultural Research
on International
Consultative Group
The Secretary

Dir Sir,

Yours sincerely,

Director

COMMUNICATIONS
SECTION

CC, to Dr. Ralph Hodges

1975 OCT -8 PM 2:16

RECEIVED

September 24, 1975

The Director

to

Dr. Ralph Hogdson
Chairman of the Board ILCA
7006 Wake Fores Drive
College Park
Maryland 207400

USA

1563/DOC/395

Dear Dr. Hogdson,

The attached letters were sent to the Rockefeller Foundation and to the Consultative Group Secretariat.

It would be kind of you to bring us these documents, which are needed for our final report.

I am most grateful for your kind assistance.

Thank you,

Sincerely yours,


The Director

CC. to Rockefeller Foundation
to CGIAR Secretariat

File
LCA
69

CGIAR ROUTING SLIP

Date 10-9-75

	Information	Action
MLL <i>m</i>	<input type="checkbox"/>	<input type="checkbox"/>
DR	<input type="checkbox"/>	<input checked="" type="checkbox"/>
JKC	<input type="checkbox"/>	<input type="checkbox"/>
CG	<input type="checkbox"/>	<input type="checkbox"/>

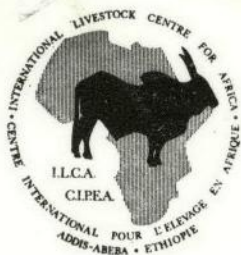
IT WOULD BE APPRECIATED IF THE FOLLOWING NOTE IS OBSERVED:-

THIS WILL BE FILED IN CENTRAL FILES. IF A COPY IS TO BE KEPT IN CGIAR FILES PLEASE CHECK ☐

MLL
We only have one copy of the report which is in the print shop for reproduction
DR will send 10 copies.

This is not quite clear as to whether it means a copy of the Trike Report itself or some ILCA Subcommittee report ~~on~~ on the Trike Report. I sort of recall just what pieces of paper were produced at that time. Please handle. Mike Hodgson

is to be messengered.



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABABA ETHIOPIE

G-9

1531/DIR/886

23 September 1975

Copy for Mr. M. Lejeune
Executive Secretary
CGIAR
1818 H. St. N.W.
Washington D.C.

The Director of ILCA
to
ILCA Board members

Subj: Headquarter and Field Station Leases

Dear Sir:

Please find enclosed drafts of leases for the ILCA Headquarters site (Shola) and a field station site (Debre Zeit) for your review, comment and return.

These drafts are modifications of first drafts provided by the Ethiopian Ministry of Agriculture, and copies of these drafts are simultaneously being furnished to the Ministry.

Copies are also being furnished to the World Bank and CGIAR for their technical review by copy of this letter.

Sincerely yours,

Gene Vanderbur
Senior Administrative Officer
for the Director.

Encl: 2 leases

GV/wa

AGREEMENT FOR THE LEASE OF LAND
EXPERIMENT STATION SITE (DEBRE ZEIT)

This AGREEMENT made and entered into this day of _____
by and between the International Livestock Center for Africa, represented
by _____ P.O. Box 5689, Addis Ababa (hereinafter
called "ILCA") of the one part; and the Provisional Military Government
of Ethiopia, represented by _____ P.O. Box _____,
Addis Ababa (hereinafter called the "Government") of the other part;
have agreed as follows :

1. Reference

The Agreement is consistent with Article 13 (b) of the Memorandum of Agreement signed and executed on the 16th of July 1974 between the Government of Ethiopia and International Bank for Reconstruction and Development acting on behalf of the Consultative Group on International Agricultural Research for the establishment of ILCA in Addis Ababa, Ethiopia.

2. Leased Land

The Government hereby leases to ILCA and ILCA leases from the Government approximately one hundred and sixty (160) hectares of land as demarkated and described in the attached maps and documents which are part and parcel of this agreement (hereinafter called "Leased Land").

3. Period of Agreement

The Period of Agreement shall be ninety nine (99) full and consecutive years commencing as of the day and year shown in the introductory paragraph hereof unless agreed by the parties to extend or renew the Agreement for another term in accordance with Article 7 hereof.

4. Covenant of Peaceful Possession

The Government guarantees to ILCA the peaceful use and enjoyment of the Leased Land and shall save ILCA harmless against claims of third parties regarding ownership of or the right to use all or any part of the Leased Land and shall settle all claims of reparian owners.

RECEIVED
1975 SEP 30 PM 4:03
COMMUNICATIONS
SECTION

5. Rentals

ILCA shall pay a nominal rental of (exact figure undecided; \$1 - \$100 E suggested range) annually to the Government, starting on the 8th of June. The sum or any part of the total for the duration of the contract may be made in advance.

6. Use of the Leased Land

The leased land shall be used for the purposes of ILCA's research activities in livestock and other related subjects.

7. Renewal of Agreement

This Agreement may be renewed by a mutual written consent of the Parties under terms and conditions to be agreed upon it being understood that the interested party shall request renewal one (1) year before the expiring date and the other party shall respond within six (6) months of such notice. Should either party or both parties fail to satisfy the requirements set in this Article this Agreement shall be deemed terminated unless both parties by mutual consent reestablish the conditions for renewal.

8. Termination of Agreement

At the termination or expiration of the terms herein unless otherwise provided in this Agreement ILCA shall peaceably and quietly leave, surrender and yield up to the Government the Leased Land together with all the buildings, installations and improvements thereon without any charge or compensation to the Government. However ILCA has the option to move all moveable items accrued up to the time of termination or expiration of the Lease, and dispose same in accordance with the terms specified in Article (14) of the Memorandum of Agreement.

9. Final Provisions

a) This Agreement shall be binding in all aspects upon the successors, representatives, agents, assigns or administrators of the contracting parties hereto.

b) No verbal conversation, understanding, presumption, assumption or arrangements shall vary this Agreement.

c) This Agreement shall take effect as of the date first above written in the introductory paragraph.

d) This Agreement or any provisions hereof may be amended at any time by mutual consent and by an instrument in writing by authorized representative of the parties hereof.

e) This Agreement has been prepared and signed in duplicate, one to be kept by the Government and one by ILCA.

IN WITNESS WHEREOF, the parties hereinabove mentioned have hereunto affixed their respective signatures and official stamps on the date, month and year referred to in the introductory paragraph at Addis Ababa, Ethiopia.

For and on behalf of
ILCA

Name _____

Title _____

Signature _____

For and on behalf of the
Government

Name _____

Title _____

Signature _____

In the Presence of:

1. Name _____

Title _____

Signature _____

2. Name _____

Title _____

Signature _____

3. Name _____

Title _____

Signature _____

NB Evidence of authority or power of attorney to conclude and sign this Agreement by each party must be attached and deposited with the Agreement.

AGREEMENT FOR THE LEASE OF LAND
HEADQUARTER SITE (SHOLA)

This AGREEMENT made and entered into this day of _____
by and between the International Livestock Center for Africa, represented
by _____ P.O. Box 5689, Addis Ababa (hereinafter
called "ILCA") of the one part; and the Provisional Military Government
of Ethiopia, represented by _____ P.O. Box _____,
Addis Ababa (hereinafter called the "Government") of the other part;
have agreed as follows :

1. Reference

The Agreement is consistent with Article 13 (a) of the Memorandum of Agreement signed and executed on the 16th of July 1974 between the Government of Ethiopia and International Bank for Reconstruction and Development acting on behalf of the Consultative Group on International Agricultural Research for the establishment of ILCA in Addis Ababa, Ethiopia.

2. Leased Land

The Government hereby leases to ILCA and ILCA leases from the Government ten (10) hectares of land as demarkated and described in the attached photo copy of Title Deed No. 39498 which is part and parcel of this Agreement (hereinafter called the "Leased Land").

3. Period of Agreement

The Period of Agreement shall be ninety nine (99) full and consecutive years commencing as of the day and year shown in the introductory paragraph hereof unless agreed by the parties to extend or renew the Agreement for another term in accordance with Article 7 hereof.

4. Covenant of Peaceful Possession

The Government guarantees to ILCA the peaceful use and enjoyment of the Leased Land and shall save ILCA harmless against claims of third parties regarding ownership of or the right to use all or any part of the Leased Land and shall settle all claims of reparian owners.

.../

5. Rentals

ILCA shall pay a nominal rental of ^{(exact figure undecided,}
\$1 - \$100 E suggested figure) annually to the Government, starting on the 8th of June. The sum or any part of the total for the duration of the contract may be made in advance.

6. Use of the Leased Land

The leased land shall be used for the purpose of ILCA's activities including space for office, service buildings, laboratories, animal barns and other appropriate facilities.

7. Renewal of Agreement

This Agreement may be renewed by a mutual written consent of the Parties under terms and conditions to be agreed upon it being understood that the interested party shall request renewal one (1) year before the expiring date and the other party shall respond within six (6) months of such notice. Should either party or both parties fail to satisfy the requirements set in this Article this Agreement shall be deemed terminated unless both parties by mutual consent reestablish the conditions for renewal.

8. Termination of Agreement

At the termination or expiration of the terms herein unless otherwise provided in this Agreement ILCA shall peaceably and quietly leave, surrender and yield up to the Government the Leased Land together with all the buildings, installations and improvements thereon without any charge or compensation to the Government. However ILCA has the option to move all movable items accrued up to the time of termination or expiration of the Lease, and dispose same in accordance with the terms specified in Article (14) of the Memorandum of Agreement.

9. Final Provisions

a) This Agreement shall be binding in all aspects upon the successors, representatives, agents, assigns or administrators of the contracting parties hereto.

.../

b) No verbal conversation, understanding, presumption, assumption or arrangements shall vary this Agreement.

c) This Agreement shall take effect as of the date first above written in the introductory paragraph.

d) This Agreement or any provisions hereof may be amended at any time by mutual consent and by an instrument in writing by authorized representative of the parties hereof.

e) This Agreement has been prepared and signed in duplicate, one to be kept by the Government and one by ILCA.

IN WITNESS WHEREOF, the parties hereinabove mentioned have hereunto affixed their respective signatures and official stamps on the date, month and year referred to in the introductory paragraph at Addis Ababa, Ethiopia.

For and on behalf of
ILCA

Name _____

Title _____

Signature _____

For and on behalf of the
Government

Name _____

Title _____

Signature _____

In the Presence of:

1. Name _____

Title _____

Signature _____

2. Name _____

Title _____

Signature _____

3. Name _____

Title _____

Signature _____

NB Evidence of authority or power of attorney to conclude and sign this Agreement by each party must be attached and deposited with the Agreement.

CGIAR ROUTING SLIP

Date OCT - 2 1975

	Information	Action
MLL <i>u</i>	<input type="checkbox"/>	<input type="checkbox"/>
DR <i>DR</i>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
JKC	<input type="checkbox"/>	<input type="checkbox"/>
CG	<input type="checkbox"/>	<input type="checkbox"/>

IT WOULD BE APPRECIATED IF THE FOLLOWING NOTE
IS OBSERVED:-

THIS WILL BE FILED IN CENTRAL FILES. IF A COPY
IS TO BE KEPT IN CGIAR FILES PLEASE CHECK ☐

Mr. Ritchie
any problem?
Mr. Delaume
I've
asked
DeLaume and
Fransen for
comments; it looks
okay to me
DR
10/10

440098 16RD UI

INCOMING TELEX

TELEX TO WORLD BANK WASHINGTON

ADDIS ABEBA 19 SEPTEMBER 1975

Distribution:

Agric. & Rural Dev.
Mr. Tolley

Mr. E. Martin
(G1069)

ATTENTION MR FRANSEN

REF 1519/DIR/882

HODGSON HAS IN HAND DRAFT OF FINAL REPORT INITIAL STAGE STOP

DRAFT ADDITIONNAL REPORT ACHIEVED SENT TODAY TO HODGSON AND

YOURSELF STOP AUDIT REPORT 1974 ACHIEVED SEND TO YOU IN ONE WEEK

STOP AUDIT FIRST SEMESTER 1975 ALREADY UNDER WAY BY PRICE WATERHOUSE

ACHIEVEMENT WILL BE FOR RITCHIE'S VISIT

REGARDS PAGET ILCA ADDIS 21207

ELL R07++0

440098 16RD UI

V

SEP 19 8 44 AM 1975
COMMUNICATIONS SECTION

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABEBA ETHIOPIE

69

1514/DIR/880

19 September 1975

The Director
to
Mr. M. Lejeune
Executive Secretary
CGIAR
1818 H. St. N.W.
Washington D.C. 20433

Dear Mr. Lejeune:

I enclose herewith a photocopy of the "Additional Document for the Programme and Budget Presentation for 1976", in draft form.

Sincerely yours,

Haqot

Dr. J.R. Pagot
Director

Encl.
JP/wa

SECTION
COMMUNICATIONS

1012266 53 PM 1975

RECEIVED



ADDIS-ABABA ETHIOPIE

FD

19 September 1975

ISA/DIR/880

The Director
to
Mr. M. Lejeune
Executive Secretary
CGIAR
1818 H. St. N.W.
Washington D.C. 20433

Dear Mr. Lejeune:

I enclose herewith a photocopy of the "Additional Document
for the Programme and Budget Presentation for 1976", in draft form.

Sincerely yours,

JP

Dr. J.R. Padot
Director

Encl.
JP/na

COMMUNICATIONS
SECTION

1975 SEP 23 PM 4: 14

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440098 IBRD UI

INCOMING TELEX From Addis Ababa

sd

440098 IBRD UI

TELEX TO WORLD BANK WASHINGTON

ADDIS ABEBA 19 SEPTEMBER 1975

Distribution:

Agric. & Rural Dev. ✓
Mr. Tolley

SECRETARIAT CONSULTATIVE GROUP ON AGRICULTURAL RESEARCH

ATTENTION MR FRANSEN

REF 1524/DIR/883

BUDGET ILCA IN THE SUPPLEMENTARY PAPER AS FOLLOWS, IN THOUSAND
U.S. DOLLARS

ALPHA : AT 1976'S PRICES

OPERATIONNAL COST :

1974 : 0

1975 : 1425

1976 : 4.044

1977 : 5705

1978 : 6503

1979: 7794

TOTAL 1975/79 : 25473

CAPITAL EXPENSES

1975 : 335

1976 : 2383

1977 : 3520

RECEIVED

SEP 19 10 00 AM 1975
COMMISSIONS
SECTION

1978 : 1363

1979 : 685

TOTAL 1975/79 : 8286

MAN YEAR

SENIOR, SCIENTIFIC AND SUPERVISORY STAFF :

1975 : 21

1976 : 55 1977 : 73

1978 : 78 1979 : 96

NUMBER OF SENIOR

STAFF AND ASSOCIATED AT THE END OF THE YEAR :

1975 : 36 1976 : 71 1977 : 76 1978 : 83

1979 : 81

BETA : THOUSAND US DOLLARS : INFLATION ADJUSTED

OPERATIONNAL COST :

1975 : 1425 1976 : 4044 1977 : 6563 1978 : 8395

1979 : 10444

CAPITAL EXPENSES :

1975 : 335 1976 : 2383 1977 : 4048 1978 : 1704 1979 : 918

REGARDS PAGOT ILCA ADDIS 21207

WEILL E

Yellow

OFFICE MEMORANDUM

TO: Mr. John K. Coulter

DATE: September 19, 1975

FROM: Michael L. Lejeune

SUBJECT: Visit to Kenya, Tanzania and Ethiopia
Terms of Reference✓ G-9
cc G-3
cc G-1
cc H-5
cc V

1. About September 20, 1975 you should proceed to East Africa in connection with the activities of the CGIAR.

Tanzania

2. Accompanied by Mr. Ritchie you will go to Ilonge to visit the CIMMYT outreach program for maize research. The purpose of this visit is to find out what is the function of an outreach program of this kind, what is the scope of its work, what is the potential for promoting yield increases which are significant for the country. You should ascertain whether it is part of the mission's function to advise on agricultural policy (e.g. maize pricing, marketing, fertilizer supply) and assess whether such advice is an appropriate function, and if so, the potential for its being effective.

Kenya

3. (a) You will meet at ICIPE together with representatives of the TAC Secretariat, IRRI, IITA, ICRISAT and ILRAD to discuss ways in which ICIPE could collaborate with these and other centers on insect control and you and Mr. Webster of the TAC Secretariat will jointly make a report to TAC on your findings. In making this report you will bear in mind the statement of the TAC Chairman to the CG, to wit: "what TAC has suggested is ... discussions by way of, really, a feasibility study and a cost/benefit study of collaboration between the Centers and ICIPE, this [to be undertaken by the meeting in Nairobi]" and that the representative of the two Secretariats would report on "how Centers would use ICIPE expertise and what the implications for the CG would be. The report would need to be examined [by TAC] on its own merits".

4. (b) Accompanied by Mr. Ritchie you will visit ILRAD for discussions with the Director on the program and budget, especially possible reductions in the budget and you will visit UNEP for discussions on their program and their support to the international centers.

Ethiopia

5. You will visit ILCA in support of Mr. Ritchie in his discussions with ILCA management

JKCoulter:MLLejeune:ia

Files: G-9/G-3/G-1/H-5/V

INCOMING TELEX

EP

RECEIVED

Distribution: Mr. Ritchie E1039 ✓

G9

1975 SEP 16 PM 1:34

COMMUNICATIONS
SECTION

IBRD ADDIS

SEPT 16, 1975

387 RITCHIE, CGIAR

REOUR CONVERSATION REGARDING ILCA. VANDERBUR ADVISES:

AAA DECEMBER 1974 AUDIT REPORT SUBSTANTIALLY COMPLETED AND
WILL BE MAILED SHORTLY.

BBB EXTERNAL AUDITORS PREPARING ADDITIONAL INFORMATION CONCERNING
ILCA CAPACITY TO CONDUCT ITS ADMINISTRATIVE AND FINANCIAL AFFAIRS.
IN VIEW HIGH PREMIUM ON AUDITORS' TIME IN ETHIOPIA RESULTING FROM
NATIONALIZATIONS, NO INDICATION ON COMPLETION POSSIBLE.

CCC ILCA'S FINAL REPORT ON INITIAL STAGE OF DEVELOPMENT ABOUT
TO BE COMPLETED. REGARDS

DE JONG

cc: Messrs
Franssen
Lewis
T. Mitchell o/n
Worthington

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: Sept. 11, 1975

CLASS OF SERVICE: c
TELEX: ILCA ADDIS 21207

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

REFERENCE YOUR SEPTEMBER FOUR TELEX COMMA HODGSON AND BANK MOST
GRATEFUL LEARN WHETHER PRICE WATERHOUSE ALSO UNDERTAKING AUDIT
ILCA'S 1975 ACCOUNTS FOLLOWING INSTRUCTION VANDERBUR'S AUGUST
ELEVEN LETTER AND EXPECTED COMPLETION DATE STOP HODGSON ADVISES
YOU SENDING HIM DRAFT REPORT FOR COMMENT BUT UNCLEAR WHETHER HE
MEANS FINAL REPORT INITIAL STAGE ILCA OR SUPPLEMENTARY 1976
PROGRAM AND BUDGET STATEMENT STOP WOULD APPRECIATE CLARIFICATION

REGARDS

FRANSEN

NOT TO BE TRANSMITTED

AUTHORIZED BY: James M. Fransen

NAME

DEPT.

Agricultural & Rural Dev.

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

c.c. Mr. Yudelman

Distribution: Messrs. Coulter, Delaume,
Lewis, Mitchell,
Ritchie, Worthington
R. Jones

ARA Jiles (ILCA)

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: _____

ETHIOPIA
ADDIS ABABA
ILICAT
FABOT

TELEX: 210000
JICA ADDS SISO

PROGRAM AND BUDGET STATEMENT STOP WOULD APPROPRIATE CLARIFICATION
MEANS FINAL REPORT INITIAL STAGE IACA OR SUPPLEMENTARY 1975
YOU SENDING HIM DRAFT REPORT FOR COMMENT BUT UNCLEAR WHETHER HE
ELEVEN LETTER AND EXPECTED COMPLETION DATE STOP HODGSON ADVISES
IACA'S 1975 ACCOUNTS FOLLOWING INSTRUCTION VANDERBILT'S AUGUST
GRATUIT LIAISON WHETHER PRICE WATERHOUSE ALSO UNDERTAKING AUDIT
REFERENCE YOUR SEPTEMBER FOUR TELEX CORMA HODGSON AND BANK MOST

TRANSISTOR
REPAIR KIT

nearby .M. comit

Agricultural & Rural Dev.

C.C. Mr. Rydeman

Distribution: Mexico, Central, Jalisco.

James, Mitchell

R. Jones

ARR 212 (15.1)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

G-9
INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: SEPTEMBER 5, 1975

CLASS OF
SERVICE:

LT
(3454) | *IAA*

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

REURCAB SEPTEMBER 4 MY RECOMMENDATION IPSEN BASED ON BELIEF WELL
QUALIFIED STOP SUGGEST YOU INTERVIEW HIM PERSONALLY REGARDS HODGSON

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Daniel Ritchie

DEPT. CGIAR Secretariat

SIGNATURE *Daniel Ritchie*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: DanielRitchie/ms/G9

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(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *h*



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABABA ETHIOPIE

DR
69

1406/DIR/843

September 5 1975

Dr. D. Ritchie
Deputy Executive Secretary
CGIAR
1818 H. St. N.W.
Washington D.C.

Dear Dr. Ritchie:

I look forward to welcoming you and Dr. Coulter to ILCA at the beginning of October.

I will make every endeavour to send to you before your departure from Washington the pre-draft document for the Mali programme, with cost estimates, and also the budget estimate of expenses and trends to the end of 1975 and for 1976.

I take this opportunity to thank you for all your help during Centers' Week, and I hope that indeed, after your visit to ILCA you will be convinced of our merit and that we should have all support and encouragement from the World Bank and CGIAR.

Dr. Jahnke has joined us in Addis Ababa and will visit Washington in mid-September. He will surely be in contact with you.

With my best wishes,

Sincerely yours,

Itagot

Dr. J.R. Pagot
Director

JP/wa

INCOMING MAIL UNIT
1012 266 52 VN 10-20
RECEIVED

ADDIS-ABABA ETHIOPIE



September 5 1975

1975/09/05

Mr. D. Ritchie
 Deputy Executive Secretary
 OGIAR
 1818 N. St. W.W.
 Washington D.C.

Dear Dr. Ritchie:

I look forward to welcoming you and Dr. Coulter to ILCA
 at the beginning of October.

I will make every endeavour to send to you before your
 departure from Washington the pre-draft document for the Mail programme,
 with cost estimates, and also the budget estimate of expenses and
 trends to the end of 1975 and for 1976.

I take this opportunity to thank you for all your help during
 Centers' Week, and I hope that indeed, after your visit to ILCA you
 will be convinced of our merit and that we should have all support and
 encouragement from the World Bank and OGIAR.

Dr. Janke has joined us in Addis Ababa and will visit
 Washington in mid-September. He will surely be in contact with you.

With my best wishes,

Sincerely yours,

Dr. J.R. Pasol
 Director

JP/ma

RECEIVED
 1975 SEP 25 AM 10:50
 INCOMING MAIL UNIT

ILCA ADDIS

248423B IBRD UR

ADDIS ABEBA, SEPTEMBER 4TH, 1975

C/O CGIAR SECRETARIAT, IBRD

FOR RALPH HODGSON

ILCA

REF 1376/DIR/825

DR. E.J. IPSEN YOUR DANISH CANDIDATE FOR THE HEAD TRAINING

TEAM PLEASE ANSWER TELEX

REGARDS PAGOT ILCA ADDIS 21207

INCOMING TELEX

RECEIVED

SEP 4 10 13 AM 1975
COMMUNICATIONS
SECTION

sd

Distribution:

Mr. Lejeune for addressee

C-9

September 3, 1975

Mr. Gene F. Vanderbur
Senior Administrative Officer
International Livestock Centre for Africa
P.O. Box 5689
Addis Ababa
Ethiopia

Dear Gene:

On behalf of Mr. Lejeune who is on vacation I wanted to acknowledge with thanks your letter of August 18, 1975 with the receipts and payments summary to July 31, 1975. The two IIE reports were also received with thanks, and I have distributed these materials to my colleagues in the Controllers and Internal Audit Divisions.

As I have written to Dr. Pagot and also mentioned to Dr. Hodgson, John Coulter ^{curry} plan to be in East Africa in late September, and we would hope to spend October 1 to 5 in Addis Ababa.

Our current plans call for arrival Addis at 1245 Wednesday October 1 via EC 972 from Nairobi, with departure on Sunday, October 5. I would go on to London, John to Rome under present plans.

We'd like to try and do the needful to complete the World Bank's responsibilities as Executive Agency and fiscal agent for ILCA and go over the draft report to the Consultative Group which ILCA would be preparing for the October meeting. The idea which I discussed with Dr. Hodgson last week would be to return to Washington with ILCA's supplementary program and budget statement, reproduce it here, attach any additional C.G Secretariat comments (which we'd discuss first in Addis) and circulate the "package" to the members before October 10.

We would also like to discuss progress in preparation of the final report referred to in Mr. Yudelman's memo of July 31, which you have. If available, we could look at the January-August 1975 financial statement report which you have asked Price Waterhouse to prepare as well as follow up on the 1974 Audit Report, which we have still to receive.

I hope all is well with you. The Consultative Group meeting in July was quite complementary of the way ILCA was moving, and I know a great deal of this is a result of your efforts.

Mr. Gene F. Vanderbur
Addis Ababa

September 3, 1975

- 2 -

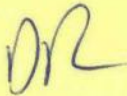
John and I look forward to seeing you shortly.

With best regards.

Sincerely yours,

Daniel Ritchie
Deputy Executive Secretary

cc: Messrs. Lejeune
Worthington
Mitchell
Fransen
Delaume


DRitchie:sdo'c
File G-9

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA
COUNTRY: ETHIOPIA

DATE: August 29, 1975

CLASS OF
SERVICE: TELEX: 21207 ILCAF
ADDIS

TEXT:
Cable No.:

MOST GRATEFUL LEARN WHEN BANK MIGHT EXPECT RECEIVE ILCA'S AUDITED
FINANCIAL STATEMENTS FOR THE PERIOD ENDING DECEMBER 31, 1974

REGARDS

FRANSEN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME James M. Fransen
DEPT. Agri. & Rural Dev.

SIGNATURE *James M. Fransen*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

c.c. Messrs. Coulter
Delaume
Louis
Mitchell
Ritchie
Worthington

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *WJ*

INTERNATIONAL FINANCE
CORPORATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

OUTGOING WIRE

TO:

PAGOT

DATE

August 29, 1975

COUNTRY:

ETHIOPIA

CLASS OF

ILGAF

SERVICE

TELEX: 21207 ILGAF

ADDIS

TEXT:

Cable No.

FINANCIAL STATEMENTS FOR THE PERIOD ENDING DECEMBER 31, 1974
MOST GRATEFUL LEARN WHEN BANK MIGHT EXPECT RECEIVE ILGA'S AUDITED

REGARDS

THANKS

AUG 29 10 04 PM 1975
COMMUNICATIONS

NOT TO BE TRANSMITTED

AUTHORIZED BY:

James M. Hansen

NAME

Agri. & Rural Dev.

DEPT.

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

REFERENCE

CLEARANCES AND COPY DISTRIBUTION

C.O. Messrs. Coulter

Belarus

Louis

Mitchell

Mitchie

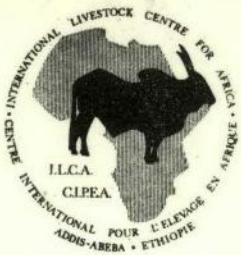
Washington

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Section 4 of the routing form)

Checked for Accuracy



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE

8/26

File G9
ILCA -
Mzal

Dear Dan

I forgot to leave copy of the draft
of revised Articles of Association for ILCA
with you. This will be reviewed at
April 76 Board meeting.

Also enclosed is copy of the paper I
mentioned to you

Ralph

INCOMING MAIL UNIT

12 SEP -3 VN 3:20

RECEIVED

ADDIS-ABABA ETHIOPIE



*File
100A
100*

2152

Dear Sir

*I forgot to leave copy of the draft
of revised articles of association for 1974
with you. This will be reviewed at
April 2 Board Meeting.
Also enclosed is copy of the paper
submitted to you.*

*Yours
faithfully*

RECEIVED
1975 SEP -3 AM 9:50
INCOMING MAIL UNIT

International Livestock Center For Africa (ILCA) (CIPEA) -
Articles of Association

Preamble

1. Certain governments and organizations have organized a group entitled the Consultative Group on International Agricultural Research for the purpose of sponsoring research programs designed to raise the quantity and quality of agricultural production in developing countries.
2. With the view of promoting the improvement and productivity of livestock in tropical Africa south of the Sahara, and thereby raising the standards of living, levels of nutrition, general welfare and economic development of the people living in such regions; the Consultative Group on International Agricultural Research has proposed the establishment of an International Livestock Center For Africa (ILCA/CIPEA), hereinafter referred to as the "Center" and has requested the International Bank For Reconstruction and Development to act as agent to perform, inter alia, all such activities as shall be necessary to establish the Center.
3. Under an agreement executed on July 16, 1974, and as amended on May 13, 1975, between the Government of Ethiopia on the one part and the International Bank For Reconstruction and Development acting on behalf of the Consultative Group on International Agricultural Research on the other, the parties thereto agree to work together toward the establishment of the Center with its principal headquarters at Addis Ababa, Ethiopia,

2.

with suitable governance, legal charter, with appropriate statutes, authorities, privileges, and other conditions necessary to enable the Center to operate effectively towards the attainment of its objectives.

4. The International Bank For Reconstruction and Development has agreed to assist in the establishment of the Center.
5. The International Bank For Reconstruction and Development, acting as the agent for the Sub-Committee of the Consultative Group on International Agricultural Research has determined that the Center satisfies the conditions set for its establishment and on _____ has so notified the Sub-Committee of the Consultative Group on International Agricultural Research and has sent a copy of such notice to the Center.
6. The parties agreed as follows:
 - (a) The Center is established as an autonomous, international, philanthropic, non-profit, research, educational, development and training Center.
 - (b) The Center possesses full juridical personality.
 - (c) The Center is responsible, and liable, individually and collectively, for any debts, liabilities or other obligations of the Center.

Articles of Association

Within the constitution and concepts of its establishment, the Center has adopted the following internal Articles of Association in pursuit of its development and operations:

3.

1. Name. The name of the institution is the International Livestock Center For Africa (ILCA/CIPEA).
2. Location. The main office of the Center is Addis Ababa, Ethiopia, P. O. Box 5689. Associated sub-headquarters will be established in various countries of tropical Africa according to program needs and as determined by the Board of Trustees.
3. Objectives. The objectives for which the Center is established are:
To assist national efforts which aim to effect a change in the production and marketing systems in tropical Africa south of the Sahara so as to increase the sustained yield and output of livestock products and improve the quality of life of the people in this region. The Center is intended to serve:
 - (a) as an international center for interdisciplinary research to promote the development and demonstration of improved livestock production systems, optimizing the use of human and natural resources in Africa;
 - (b) as a focal point for training activities which will increase regional competence in the systems approach to livestock production and development, and;
 - (c) as a multidisciplinary documentation center for the livestock industries in Africa.
4. Activities. In carrying forward its program, the Center will develop close linkages with national, regional, and international organizations undertaking research, training and documentation activities in the same and closely related fields of interest. In particular it is intended that the Center shall:

- (a) retrieve, assemble and make available in both English and French all relevant information on animal production in tropical Africa;
- (b) engage an interdisciplinary research staff to study existing animal production systems (including breeding, feeding management and related health aspects of husbandry, the improvement of range and pastures, and the social and economic factors affecting the livestock industry including processing and marketing), develop new or amended systems of production, and define priorities for other research;
- (c) support, supplement and cooperate with existing national and regional research stations or programs in developing a fully coordinated program of production and rangeland research which is related to the urgent needs of livestock development;
- (d) develop research programs in specific aspects of livestock production which are appropriate to an international center;
- (e) organize, or assist in organizing, seminars, technical conferences and training courses for staff engaged in livestock research, extension, planning and production, in order particularly to increase regional competence in the interdisciplinary "systems" approach to livestock research and development;

5.

(f) make available statistical support, information or advice to national, regional or international authorities in the various fields relating to animal production in which the Center is actively engaged.

(g) In addition, engage in such other activities as may be found necessary in the furtherance of its objectives.

5. Powers. In furtherance of these purposes and activities, the Center possesses full juridical personality and, in particular, the capacity to:

(a) acquire or obtain from any relevant authority, person or other entity, such charters, franchises, licenses, rights, privileges, assistance (financial or otherwise) and concessions as are conducive to or necessary for the attainment of the purpose of the Center;

(b) receive and acquire such benefits from whatever source, and of whatever nature, as may be useful or necessary to carry out the purpose and objectives of the Center and to hold, own, operate, use or dispose of such benefits in the best interests of the Center.

(c) act as is appropriate for the furtherance or accomplishment of the purposes and the attainment of the objectives herein stated, or as shall appear, conducive to and useful for the activities of the Center, including the capacity to institute legal proceedings.

- (d) foster, support, and engage in the construction and maintenance of such facilities in Ethiopia or in other countries that may be necessary for the accomplishment of the objectives of the Center.
- (e) grant fellowships and scholarships and make grants and donations to individuals and educational and scientific institutions to support any of the objectives, with the proviso that all such assistance will be entirely voluntary.
- (f) purchase, lease, or otherwise acquire any movable or immovable property in Ethiopia or elsewhere in Africa which may be necessary or convenient for any of the objectives of the Center.
- (g) construct, maintain, and alter any houses, buildings or works necessary or convenient for the furtherance of the objectives of the Center.
- (h) carry out the objectives subject always to the overriding provision that the Center shall at no time or in any circumstances carry on any propaganda, or otherwise attempt to influence legislation or participate or intervene in any candidacy for public office.
- (i) carry on any other activities as may be found necessary or desirable to further the objectives of the Center.

6. Status. The Center operates as an autonomous, non-profit organization international in character, governed by a Board of Trustees selected as provided in Section 8 of these articles and directed by a Director selected as provided in Sections 8C & D of these articles.

7.

7. Financing. Financial support for the Center is provided by members of the Consultative Group on International Agricultural Research, which considers annually the budgetary requirements of the Center as approved by the Board of Trustees. The Center is also authorized to receive contributions from other sources. Full development of the Center and its program will be dependent upon the extent of the financial support thus provided.

8. Governance. The Center will be governed by a Board of Trustees of 12 members, comprised and selected as follows:

Two members designated by the Empire of Ethiopia

Three members designated by the Consultative Group on

International Agricultural Research or its Sub-Committee
on African Livestock

Six members-at-large, appointed initially by the Consultative Group on International Agricultural Research and maintained subsequently by election by the Board of Trustees, whose interests and qualifications are relevant to the work of the Center. Of these members, at least three shall be African nationals (with appropriate representation from different parts of tropical Africa)

The Director serves as ex-officio member of the Board of Trustees.

A. Duties and Responsibilities of The Board of Trustees

The Board of Trustees which shall meet at least once a year is required to:

8.

- (a) frame rules of procedure for its own working;
- (b) elect a Chairman and a Vice Chairman;
- (c) establish an Executive Committee and Advisory or other committees;
- (d) determine policy for the operation of the Center;
- (e) select and appoint the Director of the Center for such a period or periods as it deems necessary and appropriate;
- (f) assist in the development and review and approve the programs developed for the Center by the Director;
- (g) approve the appointment of senior staff members of the Center on the recommendation of the Director;
- (h) scrutinize and approve the budget estimates for the Center;
- (i) take action as shall be necessary to conclude and realize such formal relationships with the International Laboratory for Research on Animal Diseases (ILRAD) as may be determined from time to time by the Consultative Group (in connection with which, the Board of Trustees of ILRAD are invited to send two of its members to attend as observers the meetings of the Board of Trustees of the Center); and
- (j) do and perform all other acts considered necessary, suitable and proper for the attainment of any or all purposes, activities and objectives of the Center.

B. Executive Committee

The Board of Trustees establishes such advisory or executive committees, groups or consultants as it may deem necessary to advise on the furtherance of Center activities. Specifically, to expedite its work, the Board has established an Executive Committee composed of the Chairman, Vice Chairman, Director (Ex-officio), and at least two other Board members. This Committee is convened when necessary by the Chairman and has such powers as may be designated from time to time by the Board. It is required that minutes of the Committee shall be circulated to all Board members and that Committee decisions are reported to, and are subject to, ultimate sanction by the Board.

C. Delegation of Authority to Director

The Board of Trustees delegates to the Director, under such policies and directives as it may lay down, responsibility and accountability for developing and carrying forward the total program of the Center.

D. Duties and Responsibilities of the Director

The Director is responsible to the Board of Trustees for the operation and management of the Center and for assuring that its programs and objectives are properly developed and carried out. Specifically, the Director is required to:

- (a) Develop and submit to the Board of Trustees plans for:
 - (1) facilities for the headquarters and field locations;
 - (2) recruitment of an international staff of highly qualified scientists and support personnel to pursue the work of the Center; and

- (3) a program of activities including cooperative programs as a part of the overall Center program which will identify means of increasing the efficiency of the major animal production systems in Sub-Sahara Africa and which will assist the governments and authorities responsible for achieving new levels of productivity;
- (4) keep, and have available for review by the Board and other appropriate parties, financial accounts of all core and special projects on a current basis;
- (5) as directed by the Board, plan, have constructed, acquire and maintain buildings, facilities and equipment required to conduct approved program;
- (6) have appropriate records kept of proceedings of the meetings of the Board of Trustees, Executive Committee, and other committees of the Board and make such proceedings available to each member of the Board;
- (7) have made annually an independent audit of the financial records.

These plans should also serve to stimulate the support and cooperation of interested donor agencies and institutions.

- (b) Maintain a position of current awareness concerning all aspects of livestock production (including the biological, sociological, economic, and marketing aspects) relating to the countries served by the Center;

- (c) Recruit a highly qualified multidisciplinary staff of international scientists, and support them with dynamic and effective leadership;
- (d) Develop and maintain appropriate contacts and cooperation with international and national research and educational institutions and personnel;
- (e) Maintain close liaison with the Director of ILRAD;
- (f) Develop and maintain effective liaison with senior officials of the Governments of the countries served by the Center;
- (g) Identify new areas and specific problems in which the Center can help, and advise the Board accordingly;
- (h) Identify and bring to the attention of the Board needs for specialized outside assistance, e.g., consultants, task forces, advisory groups, etc.;
- (i) Develop and maintain cooperative management policies and procedures, morale-building and social activities to benefit the staff, many of whom will be serving the Center in an unaccustomed environment;
- (j) Develop and submit to the Board, on a continuing basis, such financial, program and other recommendations as may be required from time to time to insure that the Center achieves its aims and, in doing so, continues to enjoy the confidence and support of cooperating governments, institutions, and agencies.

12.

9. Operational Procedures

The Board of Trustees and the administration operates under the guidelines set forth by the Memorandum of Agreement signed July 16, 1974, and the Amendment to the Memorandum of Agreement signed May 13, 1975, between the Government of Ethiopia and the International Bank For Reconstruction and Development establishing the Center.

(1) Tenure of Board of Trustee Members:

The initial members appointed by the Consultative Group on International Research, the Government of Ethiopia, and the Board of Trustees itself will serve a full 3-year term beginning January 1, 1974. Thereafter the members-at-large appointed by the Board of Trustees, one-third will be appointed for a 3-year term; one-third for a 2-year term; and one-third for a 1-year term. Following this, appointments will be for 3-year terms. Members may be selected to succeed themselves.

(2) The Board of Trustees and the Executive Committee meetings will require at least one-half the membership to make their actions official.

(3) Actions by the Board of Trustees and by the Executive Committee shall become official by a majority of the members present.

- (4) The Board of Trustees and the Executive Committee reserve the power to authorize and direct the Director of the Center to make financial and program commitments to pursue the objectives of the program.
- (5) The Board of Trustees employs the Director under a 3-year contract with the condition of reviewing the contract annually.
- (6) In the event that the Board of Trustees determines that the Center should be dissolved, it will so notify the Consultative Group on International Agricultural Research and the Government of Ethiopia and proceed to implement Article 14 of the Memorandum of Agreement.

G-9

Dr. Jean R. Pagot
International Livestock Center for Africa
Post Office Box 5689
Addis Ababa
ETHIOPIA

August 22, 1975

Dear Dr. Pagot:

It was a pleasure, as always, seeing you during International Centers Week. I hope you were encouraged by the very complementary remarks on the ILCA program which were made during the meetings. I believe Dr. Hodgson is planning to send copies of Sir John Crawford's remarks about ILCA to the members of the ILCA Board, which I'm sure will be appreciated.

As we discussed during Centers Week, John Coulter and I would like to visit ILCA from October 1 to 4, after a week in Tanzania and Kenya. You mentioned you would be back in Addis on October 1. I hope the timing would be convenient to you.

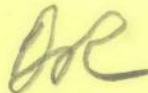
One of the items we would like to review and agree on would be the supplementary program and budget paper which ILCA will be preparing for the October CG meeting. You said you might be able to send us a draft in early September. Would that still be possible?

We would also hope to review steps toward terminating the World Bank's trusteeship role, including the final report which ILCA will be preparing.

Please let me know if the proposed timing is convenient.

With best regards,

Sincerely yours,



Daniel Ritchie
Deputy Executive Secretary

cc. Dr. J. Coulter

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABABA ETHIOPIE

✓ 69

1974/FIN/205

August 18 1975

Mr. M. Lejeune
Executive Secretary
IBRD Secretariat for the CGIAR
1818 H St. N.W.
Washington D.C. 20433

Dear Sir :

Please find enclosed the Receipts and Payments Summary for the International Livestock Centre for Africa for July, 1975 and cumulative for the calendar year to 31 July 1975.

I am also enclosing copies of the two IIE reports received to date consistent with paragraph 8a of the Office Memorandum dated July 31 1975, Subject : ILCA Fulfillment of the Bank's Responsibilities Under the Memorandum of Understanding and the Memorandum of Agreement.

Sincerely yours,


G. Vanderbur

cc : Dr. Hodgson
Dr. Pagot

copies to:
Messrs Worthington
Mitchell
Fraser
Delamare

SECTION
COMMUNICATIONS
10/20/75 12:12

RECEIVED

General File - Le 69
9/3/75



ADDIS-ABABA ETHIOPIE

29

August 18 1975

1975/08/18

Mr. M. Lejeune
Executive Secretary
IBRD Secretariat for the CGIAR
1818 H St. N.W.
Washington D.C. 20433

Dear Sir :

Please find enclosed the Receipts and Payments Summary for the
International Livestock Centre for Africa for July, 1975 and cumulative
for the calendar year to 31 July 1975.

I am also enclosing copies of the two ILC reports received to date
consistent with paragraph 8a of the Office Memorandum dated July 31 1975.
Subject : IICA Fulfillment of the Bank's Responsibilities Under the
Memorandum of Understanding and the Memorandum of Agreement.

Sincerely yours,

G. Vanderpauw

cc : Dr. Hodgson
Dr. Padot

RECEIVED
1975 AUG 27 PM 12: 15
COMMUNICATIONS
SECTION

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
For the seven months ended 31 July 1975.

16 August 1975

	Six months to 30 June US \$	Month to 31 July US \$	Cumulative to 31 July US \$
RECEIPTS			
Transfers from IBRD	450,000.00	-	450,000.00
Funds received from West German Government for transfer to Documentation Centre, Hohenheim University	135,964.91	-	135,964.91
Interest on term deposit	-	261.58	261.58
	<hr/>	<hr/>	<hr/>
	585,964.91	261.58	586,226.49
	<hr/>	<hr/>	<hr/>
Balances of cash in hand and at bank, 1 January 1975			
Petty cash, Addis Ababa	637.02		
Commercial Bank of Ethiopia	9,477.79		
Dr. Hodgson's fund, Washington	1,271.44		
First National City Bank, New York	194,229.79		
Banque Internationale pour l'Afrique Occidentale, Paris	(848.73)		
	<hr/>		204,767.31
			790,993.80
			<hr/>
PAYMENTS			
Administrative and other costs			
Salaries, local	12,105.46	3,060.16	15,165.62
IIE for ILCA salaries, allowances, etc.	170,000.00	-	170,000.00
IEMVT for salary, etc. for Dr. G. Tacher	9,979.97	-	9,979.97
Director's house servants and guards	555.56	188.41	743.97
Rents, staff houses	10,837.20	3,571.50	14,408.70
Medical	2,478.94	71.35	2,550.29
Board of Trustees Meeting	5,975.75	-	5,975.75
Consultants	2,270.00	-	2,270.00
Documentation, research	344.90	-	344.90
Documentation, Hohenheim University	52,631.58	-	52,631.58
Accountancy	2,410.77	786.97	3,197.74
Accommodation	5,333.75	968.16	6,301.91
Travel	32,891.44	6,125.88	39,017.32
Conference, Bamako, Mali	97,286.22	-	97,286.22
Contribution, FAO conference, Rome	2,000.00	-	2,000.00
Vehicle running	2,092.99	565.11	2,658.10
Car hire	3,300.21	-	3,300.21
Office supplies	7,446.54	5,113.31	12,559.85
Postage and telecommunications	8,121.57	289.88	8,411.45
	<hr/>	<hr/>	<hr/>
Carried forward	428,062.85	20,740.73	448,803.58

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
For the seven months ended 31 July 1975.

16 August 1975

	Six months to 30 June US \$	Month to 31 July US \$	Cumulative to 31 July US \$
Brought forward	428,062.85	20,740.73	448,803.58
Electricity and water	141.27	24.11	165.38
Repairs and maintenance	64.26	219.33	283.59
Rent, offices	5,748.79	-	5,748.79
Insurance	275.13	625.12	900.25
Entertainment	1,484.70	37.54	1,522.24
Clothing	283.03	55.22	348.25
General supplies and services	1,248.75	85.69	1,334.44
Secretarial and translating assistance	1,952.21	-	1,952.21
Bank charges, less exchange gain	704.42	341.95	1,046.37
IIE charges for ILCA scheme	764.97	-	764.97
	<hr/>	<hr/>	<hr/>
	440,730.38	22,139.69	462,870.07
Recoverables, deposits, etc.			
Car loans, personal and mission advances	28,423.24	3,406.09	31,829.33
Rent deposits	1,135.26	-	1,135.26
Suspense	4,980.66	336.85	5,317.51
	<hr/>	<hr/>	<hr/>
	34,539.16	3,742.94	38,282.10
Fixed assets			
Operating equipment	861.99	190.75	1,052.74
Vehicles	8,091.79	9,323.67	17,415.46
Office furniture and equipment	23,941.32	1,048.31	24,989.63
Household furniture and equipment	18,862.89	3,783.74	22,646.63
Cutlery, crockery and utensils (courtesy kits)	771.18	-	771.18
Library books	2,955.37	-	2,955.37
Building (soil tests, architects and fence)	43,180.32	1,500.07	44,680.39
	<hr/>	<hr/>	<hr/>
	98,664.86	15,846.54	114,511.40
	<hr/>	<hr/>	<hr/>
	573,934.40	41,729.17	615,663.57
	<hr/>	<hr/>	<hr/>
Balances of cash in hand and at bank, 31 July 1975			
Petty cash, Addis Ababa		233.40	
Commercial Bank of Ethiopia		37,565.92	
Dr. Hodgson's fund, Washington		603.86	
First National City Bank, New York		31,090.25	
		<hr/>	<hr/>
Carried forward		69,493.43	615,663.57

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
For the seven months ended 31 July 1975.

16 August 1975

	Six months to 30 June US \$	Month to 31 July US \$	Cumulative to 31 July US \$
Brought forward		69,493.43	615,663.57
Banque International pour l'Afrique Occidentale, Paris, current account		4,872.70	
Paris, term deposit		11,312.75	
Bamako, current account		6,227.23	
Deutsche Bank, Bonn		83,424.12	
		<hr/>	<hr/> 175,330.23
			<hr/> 790,993.80 <hr/>

Notes

- 1 Currencies other than US\$ are translated at internal rates equivalent to the average rate arising when funds were transferred between bank accounts. The internal rates for US\$1.00 are Eth.\$2.07, FFr 4.243, MFr 424.3 and DM2.28.
- 2 This summary has been prepared with sight solely of bank statements for Commercial Bank of Ethiopia up to 31 July 1975.
- 3 The receipts and payments summary up to 30 June 1975 has not yet been finalised and the above figures represent a first closing of the books.



Record Removal Notice

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date May 5, 1975	Document Type Spreadsheet			
Correspondents / Participants				
Subject / Title Institute of International Education AG Institute Program Report First Half of the Calendar Year				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

866 UNITED NATIONS PLAZA
NEW YORK, N.Y. 10017

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO • NEW YORK

REFERENCE: GLO/73/005

15 August 1975

Dear Mr. Vanderbur,

..... In reply to your letter of 5 August, I am sending you herewith a supply of application forms for issuance of UN Certificates, which you requested. Please note that each completed application must be accompanied by two passport photographs as per instructions on the form. You may wish to send the forms, through the pouch of our office of the Resident Representative of UNDP in Addis Ababa. Applications should be addressed to Mr. N. Nevrodis, Chief, Travel Section, UNDP.

Yours sincerely,

William T. Mashler
Director
Division for Global and Interregional Projects

Mr. Gene F. Vanderbur
Senior Administrative Officer
International Livestock Centre for Africa
P.O. Box 5689
Addis Ababa, Ethiopia

INCOMING MAIL UNIT

212 VME 50 VM 10:30

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PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT



UNITED NATIONS
DEVELOPMENT PROGRAMME

868 UNITED NATIONS PLAZA
NEW YORK, N.Y. 10017

TELEPHONE: 724-1234

TELEPHONE: 724-1234

12 August 1972

REFERENCE: GLO/73/002

Dear Mr. Vandenberg,

In reply to your letter of 2 August, I am sending you herewith a supply of application forms for issuance of UN Certificates, which you requested. Please note that each completed application must be accompanied by two passport photographs as per instructions on the form. You may wish to send the forms, through the post, to our office of the Resident Representative of UNDP in Addis Ababa. Applications should be addressed to Mr. H. Nativola, Chief, Travel Section, UNDP.

Yours sincerely,

William T. Marshall
Director
Division for Global and Interregional Projects

Mr. Gene F. Vandenberg
Senior Administrative Officer
International Livestock Centre for Africa
P.O. Box 2689
Addis Ababa, Ethiopia

RECEIVED
AUG 20 AM 10:39
INCOMING MAIL UNIT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

G-9

OUTGOING WIRE

TO: VANDERBUR
ILCAF
ADDIS ABABA

DATE: AUGUST 11, 1975

CLASS OF
SERVICE: LT 2331

[Handwritten signature]

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

REYUR LETTER JULY 31 HAVE ARRANGED TODAY DEPOSIT DOLLARS 280,000
TO ILCA ACCOUNT NEW YORK AS REQUESTED

MILLS
INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Thomas Mitchell

DEPT. Controller's

SIGNATURE *Thomas Mitchell*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: *dm*
AAMills:dm
ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

Charge UNDP

For Use By Communications Section

Checked for Dispatch: *[Handwritten signature]*

INTERNATIONAL FINANCE
CORPORATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

OUTGOING WIRE

DATE AUGUST 11, 1975

CLASS OF
SERVICE
LT
5331

TO: VANDERBILT
LIGA
ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT
Cable No.

REYUN LETTER JULY 31 HAVE ARRANGED TODAY DEPOSIT DOLLARS 280,000

TO LIGA ACCOUNT NEW YORK AS REQUESTED

MILLS
INWARD

NOT TO BE TRANSMITTED

CLEARANCE AND COPY DISTRIBUTION

SECTION
COMMUNICATIONS
Aug 11 6 19 PM 1975

NAME Thomas Mitchell
DEPT Controller's

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

For Use by Communications Section

DISPATCHED

ORIGINAL (File Copy)

IMPORTANT: See instructions for proper use

Headquarters
Washington, D.C. 20433, U.S.A.

Mr. Lejeune

G-9

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION



Permanent Mission in Eastern Africa

Extelcoms House - Haile Selassie Avenue - Nairobi, Kenya
Mailing Address: P.O. Box 30577 - Telephone 24391 - Cable Address: INTBAFRAD



ILCA/CGIAR Project

August 11, 1975.

Mr. A.M. Figueiredo
Norman and Dawbarn
Architects/Consulting Engineers/Town Planners
P.O. Box 46847,
Nairobi.

Dear Mr. Figueiredo,

Thank you for sending me a copy of the final report and sketch plans for the International Livestock Center for Africa, in Addis Ababa, together with a copy of Mr. A.G. Smith's letter and summary of possible estimated cost savings of August 11, 1975, to Dr. Pagot.

Yours sincerely,

CH

Carl Hammerschmidt
Education Projects Section

c.c.
Messrs. Lejeune, Director, CGIAR. ✓
Pennisi.
Byron.
Files

Mr. Lejeune f.c.

CHammerschmidt/Akj.

INCOMING MAIL UNIT
JUL 12 PM 1:18
RECEIVED

y

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION

Permanent Mission in Eastern Africa

Extelcoms House - Halls Belasie Avenue - Nairobi, Kenya
Mailing Address: P.O. Box 30877 - Telephone 24391 - Cable Address: INTBAFRAD



August 11, 1975

ILCA/CGIAR Project

Mr. A.M. Figueiredo
Norman and Dawson
Architects/Consulting Engineers/Town Planners
P.O. Box 46847
Nairobi.

Dear Mr. Figueiredo,

Thank you for sending me a copy of the final report and
sketch plans for the International Livestock Center for Africa, in
Addis Ababa, together with a copy of Mr. A.G. Smith's letter and
summary of possible estimated cost savings of August 11, 1975, to
Dr. Pagot.

Yours sincerely,

CH

Carl Hammer Schmidt
Education Projects Section

C.C.
Messrs. Lejume, Director, CGIAR.
Penniel.
Byron.
Eles

RECEIVED
AUG 15 PM 4: 16
INCOMING MAIL UNIT

CHammer Schmidt (AK)

Mr. Robert Jones

August 7, 1975

Daniel Ritchie *DR*

ILCA Trust Account

Attached is a letter from Mr. G. F. Vanderbur of ILCA requesting funds from the ILCA Trust Account held by the IBRD.

If you agree that the request is in order, I would appreciate your transferring \$280,000 from the ILCA Trust Fund to ILCA's direct account in New York.

Attachment

CGavino:apm

File G-9

cc. Messrs. Mitchell, Washington & Jensen

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

✓ 69

August 6, 1975

To: Initial Donors to ILCA
From: Executive Secretariat
Subject: Special Trust Account of ILCA

1. As provided for in the Memorandum of Understanding on the ILCA project, the World Bank, as administrator, is to furnish donors with reports on disbursements of, and balances in, the Special Account.
2. In line with this provision, attached is the Statement of Account as of June 30, 1975 of funds held by the World Bank on behalf of ILCA.

Attachment

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

ADMINISTRATOR FOR SPECIAL ACCOUNT FOR

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA (ILCA)

STATEMENT OF ACCOUNT

As of June 30, 1975

Receipts

Contributions

Australia	\$ 307,653
Denmark	48,167
France	327,284
Germany, Federal Republic of	664,367
International Development Association	100,000
International Development Research Center	43,617
Netherlands	100,000
Sweden	490,092
United Kingdom	92,460
United States	100,000
United Nations Development Programme	50,000

Total Receipts

\$ 2,323,640 (1)

Disbursements

Advance to ILCA - Ethiopia	\$ 375,000	
Advance to ILCA - New York	450,000	825,000

Balance as at June 30, 1975

\$ 1,498,640

Represented by:

Cash in Bank

\$ 1,498,640

- (1) Does not include BF 2,000,000 paid direct to ILCA by the Government of Belgium and Can\$ 106,194 expended by the International Development Research Center out of their contribution, which was not received by IBRD.

Controller's Department
Accounting Division
July 22, 1975

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

69

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

August 6, 1975

To: Initial Donors to ILCA
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United Kingdom	92,460
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Controller's Department
Accounting Division
July 22, 1975



ADDIS-ABEBA ETHIOPIE

6-9

1217/ADMIN/6

RECEIVED UNDP MAIL UNIT 23 AUG 12 1975 TO <i>Mr. Mashler</i> [Action Completed] [Acknowledged] [Date Recd.] [Initials]

5 August 1975

Mr. W.T. Mashler, Director
Division for Global and
International Regional
Projects, UNDP
866 United Nations Plaza
New York, N.Y. 10017

GLD/73/005

Dear Mr. Mashler,

Mr. Lejeune, Executive Secretary, Consultative Group on International Agricultural Research has informed us that you will directly supply The International Livestock Center for Africa with application forms for issuance of UN Certificates. We will appreciate any assistance in this matter that you can provide.

Thank you for your effort on behalf of ILCA.

Sincerely yours,

Gene F. Vanderbur

Gene F. Vanderbur
Senior Administrative Officer

GFV/af

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABABA ETHIOPIE

G-9

1216/ADMIN/5

5 August 1975

Mr. M. L. Lejeune
1818 H Street, N.W.
Washington D.C. 20433

Dear Mr. Lejeune:

Please refer to your letter DD1332, 22 July 1975 regarding UN passports for International Livestock Center for Africa staff. We very much appreciate your pursuit of the question with the United Nations, and we are hopeful that UN Certificates will ease our problem.

We will expect to have contact from Mr. Mashler's office regarding the supply of application forms directly to ILCA.

Sincerely yours,

Gene F. Vanderbur
Gene F. Vanderbur
Senior Administrative Officer

*no action required and
jmc.*

GFV/af

INCOMING MAIL UNIT

1975 AUG 13 PM 1:10

RECEIVED

ADDIS-ABABA ETHIOPIE



2 August 1975

1216/ADMIN/2

Mr. M. I. Lejeune
1818 H Street, N.W.
Washington D.C. 20433

Dear Mr. Lejeune:

Please refer to your letter DB1332, 22 July 1975 regarding UN passports for International Livestock Center for Africa staff. We very much appreciate your pursuit of the question with the United Nations, and we are hopeful that UN Certificates will ease our problem.

We will expect to have contact from Mr. Mashler's office regarding the supply of application forms directly to ILCA.

Sincerely yours,

Gene F. Vanderburg
Senior Administrative Officer

GPV/af

RECEIVED
19/5 AUG 13 PM 1:16
INCOMING MAIL UNIT

D-21
✓ cc G-9

August 5, 1975

Mr. J. G. Howarth
Accounting Department
Ministry of Overseas Development
Eland House, Stag Place
London SW1 E 5DH
England

Dear Mr. Howarth:

This is to confirm the receipt of the sum of £ 40,000 sterling representing the United Kingdom's contribution to the Initial Fund of the International Livestock Center for Africa (ILCA) for calendar year 1975.

The contribution, converted into U.S. dollars at the time of receipt, amounts to \$ 87,775.

On behalf of ILCA, we appreciate the contribution of the United Kingdom.

Sincerely,



Daniel Ritchie
Deputy Executive Secretary

Drithhie:js/D-21, G-9

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

Africa - Livestock
ILCA

File 459

OUTGOING WIRE

TO: INTBAFRAD
NAIROBI

DATE: JULY 31, 1975

CLASS OF
SERVICE: TELEX 22022

COUNTRY: KENYA

x2632

TEXT:
Cable No.:

1165

FOR HAMMERSCHMIDT

REF INTERNATIONAL LIVESTOCK CENTER ADDIS, DR. PAGOT VISITED EAPED
AND LEFT ONE SET OF DESIGN DOCUMENT ON CENTER FOR OUR REFERENCE.
NO COMMENTS WERE OFFERED BY EAPED. HE INDICATED THAT HE WOULD
ARRANGE TO MEET YOU AT A FUTURE DATE IN EITHER ADDIS OR NAIROBI
TO DISCUSS MINOR REVISIONS

REGARDS

SCEARCE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME J. L. SCEARCE, Acting Chief

DEPT. EDUCATION, EAST AFRICA

SIGNATURE *[Signature]*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: Int'l. Livestock Center-Addis Ababa

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Pennis

CC: Ms. Stover (with documents for File)

JLScearce:aa

For Use By Communications Section

Checked for Dispatch: *[Signature]*

OUTGOING WIRE

TO:	INTABRAD	DATE:	JULY 31, 1975
	NAIROBI	CLASS OF	
		SERVICE	TELEX 23022
COUNTRY:	KENYA		23022
TEXT:			
Cable No:			

FOR HAMERSCHMIDT

THE INTERNATIONAL LIVESTOCK CENTER ADDIS, GEN. PACOT VISITED KAFER
AND LEFT ONE SET ON DESIGN DOCUMENT ON CENTER FOR OUR REFERENCE.
NO COMMENTS WERE OFFERED BY KAFER. HE INDICATED THAT HE WOULD
ARRANGE TO MEET YOU AT A FUTURE DATE IN EITHER ADDIS OR NAIROBI
TO DISCUSS MINOR REVISIONS

REGARDS
SCHARGE

DISPATCHED
JUL 31 9 21 PM 1975
COMMUNICATIONS

NOT TO BE TRANSMITTED	
<p>AUTHORIZED BY:</p> <p>NAME: J. I. SCHARGE, Acting Chief</p> <p>DEPT: EDUCATION, EAST AFRICA</p> <p>SIGNATURE: <i>[Signature]</i></p> <p>REFERENCE: Mr. J. Livestock Center-Addis Ababa</p>	<p>CLEARANCE AND COPY DISTRIBUTION:</p> <p>cc: Mr. Pennis</p> <p>cc: Mr. Stover (with documents for file)</p> <p>JLS:as:as</p>

OFFICE MEMORANDUM

Yellow 27-10
Mr. Lynde

TO: Drs. R. Hodgson (Chairman)
and J.R. Pagot (Director)

FROM: Montague Yudelman, Director, AGPRD m 17

SUBJECT: International Livestock Centre for Africa (ILCA)
Fulfillment of the Bank's Responsibilities Under
the Memorandum of Understanding and the Memorandum of
Agreement

DATE: July 31, 1975

DR/5C/CG

1. Reference is made to the discussions held with you in the Bank on July 7 and 8, 1975, on what is needed for the Bank to judge that the Initial Stage of the Development of ILCA has been completed and to conclude its responsibilities under the Memorandum of Understanding, including the Special Account, and the Memorandum of Agreement, now that a satisfactory amendment to the Memorandum of Agreement has been successfully negotiated and agreed with the Government of Ethiopia (May 13, 1975).

2. For the record, it is noted that the Consultative Group has authorized the establishment of an ad hoc African Livestock Subcommittee to arrange for the implementation of the Initial Stage of the African Livestock Task Force Proposal to establish the International Livestock Center for Africa (ILCA). For this purpose, the Consultative Group through the Subcommittee has requested the Bank to act as agent in carrying the Initial Stage of the Proposal and to that end to enlist the cooperation of the International Development Research Centre (IDRC). The Bank has agreed to the request, and to that end, it has agreed to establish and administer a Special Account in accordance with the provisions of the ILCA Special Account Regulation made part of the Memorandum of Understanding entered into by the Initial Donors to ILCA for the Subcommittee and the World Bank as Executing Agent.

Memorandum of Understanding

3. The Memorandum of Understanding defines the Initial Stage of the Proposal as those activities necessary to establish ILCA as an independent entity with the ability (when appropriately financed and fully staffed) to realize its mission of research and training. These activities may include but are not necessarily limited to the following:

- a) Making of appropriate arrangements for the establishment and operation of ILCA with its host country;
- b) The preparation, adoption and registration of a charter, or constitution, with appropriate by-laws, or other documents necessary to assure the continued operation of ILCA as an independent legal entity with the authority required to achieve the objectives set forth in the Proposal;

- c) The constitution of ILCA's Board of Trustees;
- d) The selection and acquisition of a suitable site and suitable lands under long-term leases;
- e) The recruitment and employment of a Director-General, initial staff, and temporary consultants;
- f) The selection and purchase of necessary initial equipment and supplies and biological materials including livestock;
- g) The initiation of planning for the research program;
- h) Some initial development of research and experimentation; and
- i) Initiating site and facility planning and site development, including engaging architectural services and making available temporary service buildings if necessary.

4. The Initial Stage financed under the Memorandum of Understanding shall be considered to be completed when the Bank determines that ILCA has been established as a legal entity and has the capacity to make the arrangements necessary to realize its purpose, including the ability to conduct its administration and financial affairs, to carry out the procurement of equipment and materials, to keep accounts and inventories, all in accordance with sound administrative, financial and agricultural practices and under the supervision of qualified and experienced management assisted by competent staff. Upon making the before-mentioned determination, the Bank shall so notify the Consultative Group and shall submit a final report of its activities under the Memorandum, at which time its obligations under the Memorandum shall cease. Any monies remaining in the Account upon the completion of the Initial Stage of the Proposal shall be transferred to ILCA.

Memorandum of Agreement

5. The Memorandum of Agreement was entered into by the Government of Ethiopia and the World Bank acting on behalf of the Consultative Group through the African Livestock Subcommittee for the purpose of establishing ILCA. Under the Memorandum of Agreement the Bank has agreed, within the limitation of funds donated by members of the OGIAR, to act, with the

cooperation of IDRC, in taking steps to establish the Center in accordance with the provisions of the Memorandum, up to the point at which a Director and a Board of Trustees will have taken office and a staff sufficient, in the opinion of the Director and the Board of Trustees, to carry out the administration of the Center will have taken up its duties. At that point the Bank will endorse the Agreement to the Board of Trustees (and the Government of Ethiopia agrees to such endorsement), turning over to that Board all the rights, obligations and assets it has incurred under the Agreement.

6. The requirements for termination of the Bank's obligations are thus described somewhat differently in the two Memoranda. In summary, the Memorandum of Understanding requires the Executing Agent to determine that ILCA has been established as a legal entity (actually accomplished on May 13, 1975) and that the Conditions referred to in para. 4 above are satisfied, following which the Bank should notify and present a final report to the Consultative Group to this effect; the Memorandum of Agreement requires that the ILCA Board and Director determine that ILCA has been established to the point that it can carry out its purpose and the administration of the Center and has sufficient staff and means to do so.

Steps to Terminate the Bank's Responsibilities

7. It is noted that both the Bank and ILCA's Board and Management wish to achieve a soundly established and independent ILCA. To that end, it has been agreed that a joint effort would be made to determine that a general fulfillment has been achieved of the Conditions under Annex III of the Memorandum of Understanding for the completion of the Initial Stage of the Development of ILCA, including the action required under Annex IV with regard to the Special Account, and the general fulfillment of the conditions required under paras. 13(c) and 14 of the Memorandum of Agreement.

8. Toward this end, during the July 7 and 8 discussions, it was agreed that the Bank would relinquish its duties as Executing Agent for ILCA as soon as it could be determined that the Bank has fulfilled all of its responsibilities. It is hoped that this will be accomplished before the Consultative Group Meeting October 30 - 31, 1975. Following the ICRISAT and ILRAD examples, judgement on completion of the Initial Stage would be largely based on the determination that ILCA has established a sound financial and administrative management. In order to accomplish this by October 1975, the following course of action was agreed upon:

- a) Dr. Pagot will instruct the International Institute for Education to send to the Bank a copy of each quarterly report of payments to ILCA staff until the Bank terminates its obligations under the two Memoranda and he will forward copies of all reports which have already been sent to ILCA by IIE.

- b) ILCA will send to the Bank statements of receipts, disbursements and cash balances on a monthly basis in the same format as previously submitted for the four months ended April 30, 1975 until such time as the Bank terminates its Initial Stage obligations (reports have now been received to June 30, 1975 and this format is also satisfactory for future monthly reporting). A separate monthly report on staffing also will be submitted starting with the month of July 1975.
- c) Dr. Pagot will cable Mr. Vanderbur in Addis requesting information about delivery to the Bank of the December 31, 1974 audit report and instructing preparation of a second audit report for the period January 1 to June 30, 1975 (this action has been taken). (Also see para.9(a).)
- d) As soon as the audited financial statements at December 31, 1974 and the additional information concerning ILCA's capacity to conduct its own administrative and financial affairs have been received from the auditors (see paras.8(c) and 9(a)), a decision will be made as to the necessity of sending an internal auditor from the Bank to Addis, perhaps as part of a general review team if it too is considered necessary (see para. 10), to review the administrative and financial situation to the extent considered necessary.

9. Reaching agreement on the foregoing, the following steps and documentation would be needed to determine and agree that the Bank's obligations could be terminated under both Memoranda:

- a) A Final Report on the Initial Stage of the Development of ILCA. (To be prepared by ILCA using as a guide the ICRISAT report but addressing fully all items listed in para. 3 herein and attaching relevant documents.) The attachments would include audited financial statements through December 31, 1974 and financial statements for the eight months ended August 31, 1975 of which the six months to June 30, 1975 will be presented on an audited basis and, due to the time constraints, the last two months will have to be shown separately as unaudited. Mr. Worthington has drafted the attached suggested letter for ILCA to submit to Price Waterhouse - Ethiopia requesting a separate report on the capacity of ILCA to conduct its own administrative and financial affairs; any material deficiencies in ILCA's procurement, accounting and budgeting systems and related internal controls; and to specify what corrective action should be taken. The attached letter to

Price Waterhouse also notifies them that the financial statements for the eight months ended August 31, 1975 will be required by the Bank in Washington no later than September 30, 1975 to meet the deadline for completing the final report to the Consultative Group before October 31, 1975.

- b) The Assignment and Assumption Agreement itself which assigns and conveys to ILCA all assets, liabilities and obligations relating to the Initial Stage. (To be prepared by the Bank and agreed by ILCA Board and Management.)
- c) The final accounting and transfer of funds held in the ILCA Special Account.
- d) A Memorandum from the Bank to the Consultative Group advising of the successful completion of the Initial Stage of the Development of ILCA and that the Bank's responsibilities have terminated under the Memorandum of Understanding, including the Special Account, and under the Memorandum of Agreement. (To be prepared by the Bank.) The Memorandum to the Consultative Group would remit the final report and notify that the Bank and ILCA have jointly determined that the Initial Stage has been completed. It would attach the Assignment and Assumption Agreement agreed to between the Bank and ILCA for approval by the Consultative Group (all to be prepared by the Bank).

10. On the basis of the above documentation and, if considered useful and necessary, a Bank review team visit in late-September/early-October, the Bank, in consultation with ILCA, would determine when its obligations have been completed and agree the termination date. It is suggested that the October 30 - 31, 1975 Consultative Group Meeting be the target date for concluding the Bank's obligations under the Memorandum of Understanding and the Memorandum of Agreement. To that end, all relevant documents would need to be received by the Bank no later than September 30, 1975. We are both in possession of the documents prepared on ICRISAT for a similar purpose which will serve as a guide for the preparation of the documents on ILCA. It is emphasized that this memorandum relates only to the period during which the Bank is Executing Agency. Thereafter, ILCA's financial reporting and program review procedures will be subject to the standard CGIAR process.

JFransen:dc

c.c.: Mr. Baum, Mr. Lejeune

Cleared and cc: Messrs. Coulter, Delaume,
Fransen, Lewis,
Mitchell, Ritchie
Worthington

Suggested Draft Letter from ILCA to Price Waterhouse - Ethiopia

Price Waterhouse Peat & Co.
Addis Ababa

Dear Sirs:

1. As you know, a Memorandum of Understanding was executed in December 1973 between the International Bank for Reconstruction and Development (hereafter referred to as the Bank) and various governments and other parties under which the Bank agreed to establish and administer a special account for funds contributed during the Initial Stage of the International Livestock Centre for Africa (ILCA) project. In July 1974 the Bank, acting as Executing Agent for the Consultative Group on International Agricultural Research (CGIAR) and its African Livestock Subcommittee, executed a Memorandum of Agreement with Ethiopia establishing ILCA.
2. Appendix III to the Memorandum of Understanding lists various "activities" included in the Initial Stage of the ILCA project and states that the Initial Stage "shall be considered to be completed when the Bank determines that ILCA has been established as a legal entity and has the capacity to make the arrangements necessary to realize its purpose, including the ability to conduct its administration and financial affairs, to carry out the procurement of equipment and materials, to keep accounts and inventories, all in accordance with sound administrative, financial and agricultural practices and under the supervision of qualified and experienced management assisted by competent staff. Upon making the before-mentioned determination, the Bank shall so notify the Subcommittee and shall submit a final report of its activities under this Memorandum, at which time its obligations under this Memorandum shall cease."
3. The establishment of ILCA has progressed to the point where the Bank is preparing to issue a final report and to terminate its obligations under the Memorandum of Understanding and the Memorandum of Agreement. Hopefully, this can be accomplished in October 1975 in time for the October 30 - 31, 1975 Consultative Group Meeting.
4. The Bank has received no documentation in support of cash transferred to ILCA except summaries of receipts, disbursements and cash balances. It has decided to rely on your audits to determine that the cash transferred to ILCA has been properly used and accounted for. The Bank proposes to include in its final report the financial statements of ILCA audited by you

through December 31, 1974 and financial statements for the eight months ended August 31, 1975 of which the six months to June 30, 1975 will be presented on an audited basis and, due to time constraints, the last two months will have to be shown separately as unaudited. The Bank expects, of course, that you will review the unaudited figures to the extent customary in presenting unaudited statements. Your report on the financial statements for the eight months ended August 31, 1975 will be required by the Bank in Washington no later than September 30, 1975 to meet the target date cited in para. 3 above.

5. Before concluding its obligations under the Memorandum of Understanding, the Bank has to evaluate ILCA's capacity to conduct its own administrative and financial affairs, as cited in paragraph 2 above, and to determine if there are any deficiencies which are material enough to preclude termination of the Initial Stage. The Bank believes that through your audit work you should be in a position to report on ILCA's capacity to conduct its own administrative and financial affairs, to note material deficiencies, if any, in ILCA's procurement, accounting and budgeting systems and related internal controls and to specify what corrective action should be taken. The Bank has suggested a target date of August 31, 1975 for your report so that time will be available to assess whether any deficiencies are material enough to hold up the final report.

6. Would you kindly let me know if you can undertake this additional work so that I can advise the Bank.

Sincerely yours,

C.F. Vanderbur
Senior Administrative Officer

c.c. Mr. Yudelman, IBRD

G-9

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE



1205/FIN/189

31 July 1975

Mr. M. L. Lejeune
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

Dear Mr. Lejeune:

Please find enclosed a summary of receipts and payments for the International Livestock Center for Africa for the six months ended June 30, 1975.

We request the amount of \$280,000 U.S. for the period August 1, 1975 through September 30, 1975, as shown in the summary of request identified on attachment 2 of this letter.

We request that funds be transferred to the ILCA account as soon as possible, and that ILCA be informed immediately of the transfer. Funds previously deposited are basically expended with the small residual balance remaining committed.

We are appreciative of your assistance on our behalf.

Sincerely yours,

Gene F. Vanderbur
Senior Administrative Officer

cc: Dr. Hodgson
Dr. Pagot

ATTACHMENTS:

Receipts and Payments Summary
Cash Request, Aug. and Sept. 1975

INCOMING MAIL UNIT
1212 VME -E IN 5:02
RECEIVED

GFV/af

cc: Messrs. Mitchell
Washington
Tromson

ADDIS-ABABA ETHIOPIA



31 July 1975

1205/TIN/189

Mr. M. I. Lejeune
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

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We request that funds be transferred to the ILCA account as soon as possible, and that ILCA be informed immediately of the transfer. Funds previously deposited are partially expended with the small residual balance remaining committed.

We are appreciative of your assistance on our behalf.

Sincerely yours,

Gene F. Vanderburg
Senior Administrative Officer

cc: Dr. Hodgson
Dr. Pagot

ATTACHMENTS:

Cash Request, Aug. and Sept. 1975
Receipts and Payments Summary

INCOMING MAIL UNIT

1975 AUG - 6 PM 2: 05

RECEIVED

CEV/af

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
for the six months ended 30 June 1975

20 July 1975

	Four months to 30 April US \$	Two months to 30 June US \$	Cumulative to 30 June US \$
RECEIPTS			
Transfers from IBRD	250,000.00	200,000.00	450,000.00
Funds received from West German Government for transfer to Documentation Centre, Hohenheim University	52,631.58	83,333.33	135,964.91
	<u>302,631.58</u>	<u>283,333.33</u>	<u>585,964.91</u>
Balances of cash in hand and at bank, 1 January, 1975			
Petty cash, Addis Ababa	637.02		
Commercial Bank of Ethiopia	9,477.79		
Dr. Hodgson's fund, Washington	1,271.44		
First National City Bank, New York	194,229.79		
Banque Internationale pour l'Afrique, Occidentale, Paris	(848.73)		
	<u></u>		<u>204,767.31</u>
			<u>790,732.22</u>
PAYMENTS			
Administrative and other costs-			
Salaries, Local	7,533.08	4,572.38	12,105.46
IIE for ILCA salaries, allowances, etc.	50,000.00	120,000.00	170,000.00
ITEMVT for salary, etc. for Dr. G.Tacher	9,979.97	-	9,979.97
Director's house servants and guards	425.12	130.44	555.56
Rents, staff houses	6,227.05	4,610.15	10,837.20
Medical	239.52	2,239.42	2,478.94
Board of Trustees Meeting	5,975.75	-	5,975.75
Consultants	2,270.00	-	2,270.00
Documentation, research	344.90	-	344.90
Documentation, Hohenheim University	26,315.79	26,315.79	52,631.58
Accountancy	-	2,410.77	2,410.77
Accommodation	906.29	4,427.46	5,333.75
Travel	13,806.99	19,084.45	32,891.44
Conference, Bamako, Mali	97,317.71	(31.49)	97,286.22
Contribution, FAO conference, Rome	2,000.00	-	2,000.00
Vehicle running	1,505.88	587.11	2,092.99
Car hire	2,690.84	609.37	3,300.21
Office supplies	4,824.87	2,621.67	7,446.54
Postage and telecommunications	4,419.78	3,701.79	8,121.57
	<u>236,783.54</u>	<u>191,279.31</u>	<u>428,062.85</u>
Carried forward			

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
for the six months ended 30 June 1975

20 July 1975

	Four months to 30 April US \$	Two months to 30 June US \$	Cumulative to 30 June US \$
Brought forward	236,783.54	191,279.31	428,062.85
Electricity and water	80.28	60.99	141.27
Repairs and maintenance	60.08	4.18	64.26
Rent, offices	2,850.24	2,898.55	5,748.79
Insurance	-	275.13	275.13
Entertainment	761.29	723.41	1,484.70
Clothing	220.23	62.80	283.03
General supplies and services	831.48	417.27	1,248.75
Secretarial and translating assistance	1,251.70	700.51	1,952.21
Bank charges, lessexchange gain	788.01	(83.59)	704.42
ILIE charges for ILCA scheme	664.95	100.02	764.97
	<hr/> 244,291.80	<hr/> 196,438.58	<hr/> 440,730.38
Recoverables, deposits, etc.-			
Car Loans, personal and mission advances	15,544.20	12,879.04	28,423.24
Rent deposits	966.18	169.08	1,135.26
Suspense	-	4,980.66	4,980.66
	<hr/> 16,510.38	<hr/> 18,028.78	<hr/> 34,539.16
Fixed assets -			
Operating equipment	-	861.99	861.99
Vehicles	8,091.79	-	8,091.79
Office furniture and equipment	19,633.18	4,308.14	23,941.32
Household furniture and equipment	2,320.27	16,542.62	18,862.89
Cutlery, crockery and utensils (courtesykits)	266.68	504.50	771.18
Library books	2,589.20	366.17	2,955.37
Building (soil tests, architects, fence)	41,147.71	2,032.61	43,180.32
	<hr/> 74,048.83	<hr/> 24,616.03	<hr/> 98,664.86
	<hr/> 334,851.01	<hr/> 239,083.39	<hr/> 573,934.40
Balances of cash in hand and at bank, 30 June			
Petty cash, Addis Ababa		450.38	
Commercial Bank of Ethiopia		19,108.49	
Dr. Hodgson's fund, Washington		603.86	
First National City Bank New York		95,831.12	
Banque Internationale pour l'Afrique, Paris, current account		(160.13)	
Paris, term deposit		11,312.75	
Bamako, current account		1,227.23	
Carried forward		<hr/> 133,373.70	<hr/> 573,934.40

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
for the six months ended 30 June 1975

20 July 1975

	Four months to 30 April US \$	Two months to 30 June US \$	Cumulative to 30 June US \$
Brought forward		133,373.70	573,934.40
Deutsche Bank, Bonn		83,424.12	
		<hr/>	<u>216,797.82</u>
			<u>790,732.22</u>

Notes

1. Currencies other than US\$ are translated at internal rates equivalent to the average rate arising when funds were transferred between bank accounts. The internal rates for US\$1.00 are Eth.\$2.07, F. fr. 4.243 and MFr. 424.3
2. This summary has been prepared without sight of Washington and Bamako bank statements and represents a first closing of the books.

International Livestock Center for Africa

Cash Request for August and September, 1975

IIE

Estimated balance due for remainder of current quarter	\$ 20,000
Estimated amount due October 1, 1975	70,000

IEMVT

Estimated amount due for Tacher contract	10,000
--	--------

Emplacement costs for new employees

Seven employees, \$10,500 each	73,500
--------------------------------	--------

Mission

Travel and per diem	10,000
---------------------	--------

Capital expenditure

Debre Zeit station (fencing)	10,000
4-wheel drive vehicle	6,000
Office equipment (typewriters)	2,500
Additional office space; furnishings	11,500

Estimated Architects fee due	20,000
------------------------------	--------

Local operating costs	30,000
-----------------------	--------

263,500

Contingency	16,500
-------------	--------

\$280,000

INCOMING TELETYPE

RECEIVED

~~Mr. Pagot~~

EP

Mr. Lejeune

G-9

FROM: NAIROBI

JULY 29, 1975

Distribution:
Mr. Lejeune

1975 JUL 29 AM 10:33

COMMUNICATIONS
SECTION

1063 LEJEUNE CGIAR SECRETARIAT AND DR. PAGOT, ILCA

REF TELEX 1136 JULY 26

HAMMERSCHMIDT COULD SCHEDULE AN ILCA MEETING IN ADDIS ABABA OR
NAIROBI ALMOST AT ANY TIME BUT EYE REGRET HIS CURRENT WORKLOAD
PREVENTS LONDON VISIT STOP HE SUGGESTS THAT DR. PAGOT AFTER NORMAN
DAWBARN DISCUSSIONS IN LONDON SHOWS THE ILCA PLANS TO SCARCE
ARTICHETECT EDUCATION DIVISION EAPED FOR HIS COMMENTS FOR CGIAR
PRESENTATION STOP EAPED HAS COPIES OF ALL OUR ILCA REPORTS.

REGARDS

CREYKE

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

G-9

OUTGOING WIRE

TO: DEWAR/HAMMERSCHMIDT
INTBAFRAD
NAIROBI

DATE: JULY 25, 1975

CLASS OF
SERVICE: TELEX

Ext. 3454

RC

COUNTRY: KENYA

TEXT:
Cable No.:

1136

FOR DEWAR -- FULL AGREEMENT WITH YOUR LETTER JUNE 26. MANY THANKS AND REGARDS.
FOR HAMMERSCHMIDT -- PLEASE LOOK AT FINAL SKETCH DESIGN AND BILL OF
QUANTITIES. EXECUTIVE COMMITTEE AGREE TO THE INCREASE OF SURFACE OF DOCUMENTATION
AND TRAINING. PROPOSE MEETING IN LONDON WITH ARCHITECT PRIOR TO FINAL AGREEMENT.
PLEASE LET ME KNOW POSSIBLE DATES FOR YOU. REPLY TO IBRD WASHINGTON C/O CGIAR.

PAGOT
DIRECTOR
ILCA

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Daniel Ritchie

DEPT. CGIAR Secretariat

SIGNATURE *Daniel Ritchie*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

Pagot:apm

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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Checked for Dispatch: *V*

OUTGOING WIRE

DATE JULY 25, 1975

TO: DEWAR/HAMERSCHMIDT
INTABRAD
NATROBI

CLASS OF
SERVICE
TELEX

Ext. 3424

COUNTRY: KENYA

TEXT
Cable No.

FOR DEWAR -- FULL AGREEMENT WITH YOUR LETTER JUNE 26. MANY THANKS AND REGARDS.

FOR HAMERSCHMIDT -- PLEASE LOOK AT FINAL SKETCH DESIGN AND BILL OF

QUANTITIES. EXECUTIVE COMMITTEE AGREE TO THE INCREASE OF SURFACE OF DOCUMENTATION

AND TRAINING. PROPOSE MEETING IN LONDON WITH ARCHITECT PRIOR TO FINAL AGREEMENT.

PLEASE LET ME KNOW POSSIBLE DATES FOR YOU. REPLY TO IRWD WASHINGTON C/O CGAR.

PACOT
DIRECTOR
IDCA

NOT TO BE TRANSMITTED

COMMUNICATIONS
JUL 25 9 41 PM 1975

DISPATCHED

AUTHORIZED BY:

NAME

Daniel Ritchie

DEPT

Chief Secretary

SIGNATURE

[Signature]

REFERENCE

Pacot: gpm

ORIGINAL (The Copy)

IMPORTANT: See Secretary's Guide for preparing form

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

G-9

OUTGOING WIRE

TO: ILCAF
ADDIS ABABA

DATE: JULY 24, 1975

CLASS OF
SERVICE: ~~TELEX 21207~~
(3454) LT/m

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

REFERENCE YOUR 1124 DIR 739 YOU HAVE OMITED DR TACHER HEAD OF COOPERATIVE
PROGRAMS IN THE LIST OF HEAD OF TEAMS OF ILCA STOP SEND NEW LETTER TO
MINISTRY OF AGRICULTURE TO REQUEST SAME CARD TO TACHER AS FOR OTHER
DIRECTORS
PAGOT

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME DANIEL RITCHIE

DEPT. CGIAR SECRETARIAT

SIGNATURE *Daniel Ritchie*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: DANIEL RITCHIE/lf

CLEARANCES AND COPY DISTRIBUTION:

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(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: _____

OUTGOING WIRE

TO: LIGAF

ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT
Cable No.

DATE

JULY 24, 1975

CLASS OF

SERVICE

TELEX (3454)
2/11

REFERENCE YOUR 1124 DIR 739 YOU HAVE OMITTED IN TAGHER HEAD OF COOPERATIVE
PROGRAMS IN THE LIST OF HEAD OF TEAMS OF LIGA STOP SEND NEW LETTER TO
MINISTRY OF AGRICULTURE TO REQUEST SAME CARD TO TAGHER AS FOR OTHER

DIRECTORS

PAGOT

NOT TO BE TRANSMITTED

CLEARANCE AND COPY DISTRIBUTION

AUTHORIZED BY

NAME

DANIEL RITCHIE

DEPT.

COTAR SECRETARIAT

SIGNATURE

DANIEL RITCHIE

REFERENCE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO SIGN)

For Use by Communications Section

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ORIGINAL (File Copy)

IMPORTANT: See Instruction Guide for preparing form

Checked for Dispatch

COMMUNICATIONS
Jul 24 6 12 PM 1975

DR. J.-R. PAGOT

DIRECTEUR DU CENTRE INTERNATIONAL
POUR L'ELEVAGE EN AFRIQUE

DIRECTOR OF THE INTERNATIONAL
LIVESTOCK CENTRE FOR AFRICA

ADDIS ABEBA ETHIOPIE

B. P. 5689

CABLE ILCAF ADDIS ABEBA

TELEX 21 207 ADDIS ABEBA

TEL. 15 13 22 - 15 13 94

69

24 July 1975

Dear H. Lyeune.

Please find hereby inclose
the receipts and payments summary
for the six months ended the
30 June 1975. made by ILCA.

Faithfully yours

Pagot.

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
for the six months ended 30 June 1975

20 July 1975

	Four months to 30 April	Two months to 30 June	Cumulative to 30 June
	US \$	US \$	US \$
RECEIPTS			
Transfers from IBRD	250,000.00	200,000.00	450,000.00
Funds received from West German Government for transfer to Documentation Centre, Hohenheim University	52,631.58	83,333.33	135,964.91
	<u>302,631.58</u>	<u>283,333.33</u>	<u>585,964.91</u>
Balances of cash in hand and at bank, 1 January, 1975			
Petty cash, Addis Ababa	637.02		
Commercial Bank of Ethiopia	9,477.79		
Dr. Hodgson's fund, Washington	1,271.44		
First National City Bank, New York	194,229.79		
Banque Internationale pour l'Afrique Occidentale, Paris	(848.73)		
	<u>204,767.31</u>		
			<u>790,732.22</u>
PAYMENTS			
Administrative and other costs-			
Salaries, Local	7,533.08	4,572.38	12,105.46
IIE for ILCA salaries, allowances, etc.	50,000.00	120,000.00	170,000.00
IEMVT for salary, etc. for Dr. G.Tacher	9,979.97	-	9,979.97
Director's house servants and guards	425.12	130.44	555.56
Rents, staff houses	6,227.05	4,610.15	10,837.20
Medical	239.52	2,239.42	2,478.94
Board of Trustees meeting	5,975.75	-	5,975.75
Consultants	2,270.00	-	2,270.00
Documentation, research	344.90	-	344.90
Documentation, Hohenheim University	26,315.79	26,315.79	52,631.58
Accountancy	-	2,410.77	2,410.77
Accommodation	906.29	4,427.46	5,333.75
Travel	13,806.99	19,084.45	32,891.44
Conference, Bamako, Mali	97,317.71	(31.49)	97,286.22
Contribution, FAO conference, Rome	2,000.00	-	2,000.00
Vehicle running	1,505.88	587.11	2,092.99
Car hire	2,690.84	609.37	3,300.21
Office supplies	4,824.87	2,621.67	7,446.54
Postage and telecommunications	4,419.78	3,701.79	8,121.57
Carried forward	236,783.54	191,279.31	428,062.85

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
for the six months ended 30 June 1975

20 July 1975

	Four months to 30 April	Two months to 30 June	Cumulative to 30 June
	US \$	US \$	US \$
Brought forward	236,783.54	191,279.31	428,062.85
Electricity and water	80.28	60.99	141.27
Repairs and maintenance	60.08	4.18	64.26
Rent, offices	2,850.24	2,898.55	5,748.79
Insurance	-	275.13	275.13
Entertainment	761.29	723.41	1,484.70
Clothing	220.23	62.80	283.03
General supplies and services	831.48	417.27	1,248.75
Secretarial and translating assistance	1,251.70	700.51	1,952.21
Freight charges, less exchange gain	788.01	(83.59)	704.42
ILCA charges for ILCA scheme	664.95	100.02	764.97
	<u>244,291.80</u>	<u>196,438.58</u>	<u>440,730.38</u>
Recoverables, deposits, etc.-			
Car Loans, personal and mission advances	15,544.20	12,879.04	28,423.24
Rent deposits	966.18	169.08	1,135.26
Suspense	-	4,980.66	4,980.66
	<u>16,510.38</u>	<u>18,028.78</u>	<u>34,539.16</u>
Fixed assets -			
Operating equipment	-	861.99	861.99
Vehicles	8,091.79	-	8,091.79
Office furniture and equipment	19,633.18	4,308.14	23,941.32
Household furniture and equipment	2,320.27	16,542.62	18,862.89
Cutlery, crockery and utensils (courtesy kits)	266.68	504.50	771.18
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		<u>133,373.70</u>	

International Livestock Centre for Africa
Addis Ababa
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for the six months ended 30 June 1975

20 July 1975

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			<u>790,732.22</u>

Notes

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2. This summary has been prepared without sight of Washington and Bamako bank statements and represents a first closing of the books.

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: ILCAF
ADDIS ABABA

DATE: JULY 23, 1975

CLASS OF
SERVICE: *976*
~~TELEX NO. 21207~~

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

FOR PRICE WATERHOUSE AUDIT YOUR LETTER JULY 5 STOP IT IS THE FIRST TIME
I HEARD ABOUT TEN THOUSAND DOLLARS TRAVEL EXPENSES STOP UNTIL END CONSULTATION
INVOICES ARE IN HANDS OF IDRC STOP LATER ONE PART IS IN HAND OF IIE THE
OTHERS ARE IN ADDIS ILCA FILES STOP PLEASE LET ME KNOW WHAT INFORMATION
YOU NEED PAGOT

Ritchie

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Daniel Ritchie

DEPT. OGIAR Secretariat

SIGNATURE *Daniel Ritchie*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: DanielRitchie/ms/G9
ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

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Checked for Dispatch: *✓*

INTERNATIONAL DEVELOPMENT
ASSOCIATIONINTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENTINTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: ILICA
ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT
Cable No.

DATE:

JULY 23, 1975

CLASS OF

SERVICE

TELEX NO. 21901

FOR PRICE WATERHOUSE AUDIT YOUR LETTER JULY 5 STOP IT IS THE FIRST TIME
I HEARD ABOUT TEN THOUSAND DOLLARS TRAVEL EXPENSES STOP UNTIL END CONSULTATION
INVOICES ARE IN HANDS OF IDRC STOP LATER ONE PART IS IN HAND OF IIE THE
OTHERS ARE IN ADDIS ILICA FILES STOP PLEASE LET ME KNOW WHAT INFORMATION
YOU NEED PAGOT

Tested

NOT TO BE TRANSMITTED
COMMUNICATIONS SECTION

JUL 23 11 04 PM 1975

AUTHORIZED BY:

NAME

Daniel Ritchie

DEPT

Social Secretariat

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

REFERENCE

Daniel Ritchie/ms/GS

ORIGINAL (File Copy)

IMPORTANT: See Secretariat Guide for processing form

Checked for signature

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College House/Woodbridge Road/Guildford GU1 4RT
Telephone Guildford 33551 (STD Code 0483)
Cables Normanbarn Guildford
Telex 859265

Norman & Dawbarn

Architects/Consulting Engineers/Town Planners

Alick Low FRIBA
Walton H Lindsay FRIBA MRTPI
J P Thompson FICE AFRAeS FStructE MConsE
Peter A Clarke FRIBA
J D Delisle Burns AADip FRIBA
Colin F Ross BSc(Eng) FStructE MConsE
Kenneth Williams DipArch ARIBA
John Tucker FRIBA MAAK(A)
J M Norman BSc(Eng) FICE MConsE
Kenneth Storey DipTP DipArch ARIBA
Alistair G Smith DipArch ARIBA
T F Stolberger BSc MICE MKIE MAAK(E)
Associates
R L Godfrey MSc(Eng) MIEE MIMechE MIHVE MllumES
Donald Patch ARIBA
Brian Denore ARIBA
D Anthony Wright DipArch ARIBA
James Hunter AADip ARIBA

8-9

AGS/MJL/E.110/6

23rd July 1975

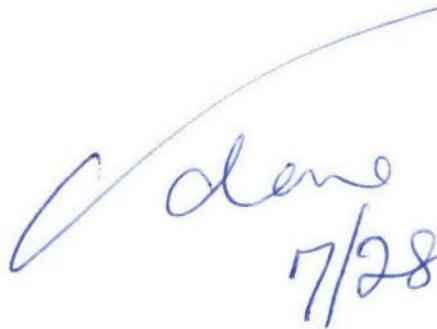
Consultative Group on International
Agricultural Research
1818 H St. N.W.
Washington D.C. 20433
U.S.A.

Dear Sirs,

Would you be kind enough to forward the enclosed letter to
Dr. J. Pagot, Director of the International Livestock Centre
for Africa (Addis Ababa) who is at present in Washington for
discussions.

We are most grateful for your assistance.

Yours faithfully,



A. G. Smith
NORMAN & DAWBARN

Encl:

60/62 Clapham Road/London SW9 OJJ
St John's House/St John's Square/Wolverhampton
28 East Hill/Colchester/Essex
36 Regent Place/Rugby
PO Box 46847/Nairobi/Kenya

PO Box 3097/Dar-es-Salaam/Tanzania
PO Box 1046/Blantyre/Malawi
PO Box 4118/Khartoum Central/Sudan
PO Box 482/Gaborone/Botswana
PO Box 4270/Addis Ababa/Ethiopia
c/o British Embassy/Kathmandu/Nepal

1975 JUL 28 AM 11:52
INCOMING MAIL UNIT

RECEIVED

RECEIVED
00-02 (Classified)
01 (John's House) St John's College, Washington
25 East Hill, Colorado Springs
26 (Bureau) (Classified)
26 (Bureau) (Classified)
26 (Bureau) (Classified)

OFFICE MEMORANDUM

CC: 6, 7, 8, 9, 10, 11, 12
D-18
u: 6-7
u: 6-9
6-6-8
16-6-12

TO: Files

FROM: Michael L. Lejeune

SUBJECT: Norway

DATE: July 17, 1975

1. My discussions were held with NORAD. Mr. Bog opened them but had to depart for a Cabinet meeting on the reorganization of NORAD, and the discussions were continued with Dr. Strand and one of the NORAD program officers.

2. The plans for reorganization of NORAD are not yet complete but according to Mr. Bog (whom I met again later in the day), it was likely that the policy and planning function would be moved to the Foreign office and that NORAD would be purely a technical body for appraising projects and programs, and negotiating assistance within amounts and for purposes approved by the Foreign office.

3. NORAD already had a five-year program of aid for core programs of Centers supported by the CGIAR. The amounts planned are (in millions of Norwegian kroner):

1975	- 4
1976	- 6
1977	- 8
1978	- 10
1979	- 10

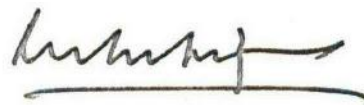
There would be amounts additional to these for aid for special projects. The dollar value of Norway's contribution in 1976 would depend upon the prevailing rate of exchange, but at about 5 kroner to the dollar, it would be \$1.2 million.

4. Norway proposes to continue to give the bulk of its contribution to ICRISAT, but from their questioning it was clear they were also considering ILCA, IILRAD and possibly the Genes Board.

5. I said that the 50 percent increase planned for 1976 was very welcome, but given the rapid rate at which the costs of the CGIAR System were rising, it would be helpful if they could give an even larger amount. We were particularly interested in getting members of OPEC to support CGIAR, and Norway's commitment to use a substantial proportion of its oil revenues for aid to the underdeveloped countries, including support for the CGIAR, could prove helpful. Norway's 1976 money for the CGIAR had already been cleared with the Ministry and included in the Foreign Ministry's budget which was about to go to the Cabinet, but had not yet gone to Parliament. It was late in the day to seek an increase but not impossible. I get the impression they might try, but we should not count on anything more than 6 million kroner already planned.

cc: Messrs. Ritchie
Coulter
Gavino

MLLejeune:ja/D-18





INTERNATIONAL DEVELOPMENT RESEARCH CENTRE
CENTRE DE RECHERCHES POUR LE DÉVELOPPEMENT INTERNATIONAL

Box 8500, Ottawa, Canada, K1G 3H9 · Telephone (613) 996-2321 · Cable: RECENTRE · Telex: 053-3753

July 15, 1975

Mr. Harold Graves
Agricultural and Rural
Development Department
International Bank for
Reconstruction and Development (IBRD)
1818 H Street
N.W., Washington, D.C. 20433
U. S. A.

Dear Sir:

Re: International Livestock
Centre for Africa
Centre File: 3-P-73-0061

FILE UNDER
D-7

In reference to Mr. James Pfeifer's letter to you of May 27, 1975 we herewith enclose our financial report as at December 31, 1974 on the administration of I.D.R.C.'s share of funds for the establishment of I.L.C.A.

This statement indicates that there remained \$44,103.48 Cdn. to the credit of the enabling fund of I.L.C.A. from the original allocation of \$150,000.00. Schedule III attached thereto indicates the disposition of the unexpended balance. If you have any questions regarding the above please do not hesitate to contact us.

Yours truly,

E. Zdyb
Manager of Project Accounting

EZ/pdh
Encl.
cc J. Pagot, I.L.C.A.

cc mem. T. Mitchell
Worthington
Fransen
DeLaune
CA File

C-9

Dr. Jean R. Pagot
International Livestock Center for Africa
P.O. Box 5689
Addis Ababa
ETHIOPIA

July 14, 1975

Dear Dr. Pagot:

As you requested in your letters of June 9 and 13, 1975, we have further investigated the possibility of some form of U.N. passport for staff of ILCA.

I indicated in my letter of June 11 that the United Nations has advised that it would not be possible to provide U.N. laissez-passers to ILCA staff. However, we have pursued this question with the United Nations, and I am pleased to advise that it will be possible to issue U.N. Certificates. These are often provided to World Bank Consultants on a fixed term appointment. While they do not replace a national passport they often facilitate the issuance of visas and passport formalities.

Mr. Mashler's office at the UNDP has undertaken to supply application forms to ILCA directly.

We appreciate very much the problems which ILCA staff must face with their passport arrangements throughout Africa, and we hope that the U.N. Certificates will help ease their travel.

Sincerely yours,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary.

DR
DanielRitchie/ms/G9

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: VANDERBUR
ILCAF
ADDIS ABABA

DATE: JULY 14, 1975

CLASS OF
SERVICE: LT
(3454)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

GRATEFUL YOUR REPLY TO PAGOT CABLE JULY 7 RE ~~XXXX~~ POSSIBILITY ILCA
AUDIT BY PRICE WATERHOUSE TO JUNE 30 1975 STOP REGARDS RITCHIE INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Daniel Ritchie

DEPT. OGILAR SECRETARIAT

SIGNATURE *Daniel G Ritchie*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: DanielRitchie/G 9

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OUTGOING WIRE

TO: VANDERBUR
ILCAP
ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT:
Cable No:

DATE: JULY 14, 1975
CLASS OF
SERVICE: LT
(3424)

GRATEFUL YOUR REPLY TO PAGOT CABLE JULY 7 RE YOUR POSSIBILITY ILCA
AUDIT BY PRICE WATERHOUSE TO JUNE 30 1975 STOP REGARDS KITCHIN INTERBANK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Daniel Ritchie

DEPT.

SECRETARIAT

SIGNATURE

[Handwritten Signature]

REFERENCE

Daniel Ritchie
ORIGINAL (File Copy)

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COMMUNICATIONS

JUL 14 6 49 PM 1975

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Checked for Dispatch

PRICE WATERHOUSE PEAT & CO

CHARTERED ACCOUNTANTS

PRICE WATERHOUSE & CO.
PEAT, MARWICK, MITCHELL & CO.
J. B. PURRY

TELEPHONES: 113222 (TWO LINES)
CABLES & TELEGRAMS
PRICewater, ADDISABABA
OR
VERITATEM, ADDISABABA

66, GENERAL WAVELL STREET

P. O. Box 1187

ADDIS ABABA

ETHIOPIA

REGISTERED

10 July 1975

International Bank for Reconstruction
and Development
1818 H Street, NW
Washington DC 20433
USA

Attention: Mr Lejeune

Dear Sirs,

INTERNATIONAL LIVESTOCK CENTRE FOR AFRICA (ILCA)

In connection with our audit examination of the accounts of the above client for the period from 1 January to 30 June 1975 we should be glad if you would kindly let us have the following information:-

- 1 Details of all donors and contributions which have been paid to the Bank during the six months ended 30 June 1975.
- 2 The dates and amounts of advances to or for the purposes of the ILCA project during the six months ended 30 June 1975.
- 3 A certificate of the balance of ILCA funds at 30 June 1975 held by the Bank as Executive Agent.

Yours faithfully,

Price Waterhouse Peat & Co.

We authorise the above application.

G. F. Vanderbur
.....
SECTION
COMMUNICATIONS
113222 (TWO LINES)
CABLES & TELEGRAMS
PRICewater, ADDISABABA
OR
VERITATEM, ADDISABABA

GF Vanderbur
Senior Administrative Officer
For ILCA

RECEIVED

CC: *Memo*
Mitchell (Fraser)
Fraser
Washington
Alaune
CG Files

G9

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

ICW/75

July 9, 1975

TO: Participants in International Centers Week
FROM: Executive Secretariat
SUBJECT: Commentary on the 1976 Program and Budget of the
International Livestock Center for Africa (ILCA)

Attached for information of members of the Consultative Group and of the Technical Advisory Committee is a paper giving the Secretariat's observations on the 1976 budget submission of the International Livestock Center for Africa (ILCA).

Attachment

The 1976 Program and Budget of the
International Livestock Center for Africa (ILCA)

Observations of the Consultative Group Secretariat

I. INTRODUCTION

1. The creation of an International Livestock Center for Africa (ILCA) was approved by the Consultative Group in 1973, based on the recommendation of TAC and the Task Force of the African Livestock Sub-Committee of the Consultative Group. Over the past eighteen months ILCA has moved toward its formal establishment: a Board of Trustees and Director have been appointed, an overall research program identified, headquarters facilities designed and initial recruitment begun. The Center hopes to be carrying out a full research program by the end of 1976.

2. ILCA's basic mandate is to improve livestock production in tropical Africa. Its research approach will be multi-disciplinary, with an emphasis is on social and economic research, as the constraints to increased production are as much sociological and economic as they are technical. ILCA will also be carrying out almost half of its research activity away from its headquarters, to enable the Center to study the wide range of production systems which exist in Africa and to complement on-going research and development efforts at the national and regional level. ILCA's first priority will also be to inventory and evaluate what is known about existing livestock systems, before starting to synthesize new approaches to animal production. The practical results of ILCA's research effort on food production may therefore have the longest gestation period of any center currently in the system. Consequently ILCA regards its mandate as rather different than the other international centers and is approaching its research program on a different basis.

3. The Center's progress in defining its research strategy is contained in its 1976 Program and Budget Paper, which should be read in conjunction with this Commentary. ILCA donors have also received a progress report dated June 1, 1975 from the Board of Trustees, portions of which are summarized here for the benefit of other CG members.

II. CURRENT STATUS OF ILCA

4. A Memorandum of Agreement regarding the establishment of ILCA was signed in July 1974 by Ethiopia and the World Bank, acting on behalf of the Consultative Group. An amendment to the Memorandum was negotiated and signed on May 13, 1975, by which the Government of Ethiopia accorded ILCA the status of an international organization. With these legal steps completed, ILCA is

proceeding with the acquisition of its headquarters site near Addis Ababa. The present Government of Ethiopia -- through its representative on the ILCA Board, the Minister of Agriculture -- has reaffirmed its welcome and support for the Center.

Physical Facilities

5. Preliminary sketches for ILCA's headquarters complex have been prepared by the Center's consulting architects, Norman and Dawbarn, who were selected in November 1974, and submitted the preliminary designs in March 1975. On the basis of these drawings, the estimated cost of construction of the headquarters complex will be US\$5.0 million, divided as follows:

Table I - Estimated Headquarters Construction Cost

Construction	\$2.3 million
Equipment and Furniture	1.8 million
Fees	0.3 million
Access Road	0.1 million
Contingencies	<u>0.5 million</u>
Total	\$5.0 million

6. The total cost is in line with the 1972 estimate of \$4.5 million in the Task Force Report of the African Livestock Sub-Committee. The Secretariat has closely followed the preparation of the architectural plans, and feels that the layout and building designs are well conceived, functional and economical. It recommends, however, that the estimate for price contingencies be carefully reviewed before contracts are put to tender.

7. The schedule of construction foresees approval of final designs by the ILCA Board Executive Committee at the end of July 1975, issuance of tenders in March 1976, contract award in June 1976 and construction to begin in July 1976. The complex would be completed by March 1978.

8. To keep donors informed of progress in design and current cost estimates for capital development, ILCA plans to inform donors of cost estimates when the final designs and bidding documents are prepared (March 1976) and after receipt of bids but before the award of the construction contract (June 1976).

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9. Sixteen senior staff are expected to be in residence in Addis Ababa by August 1, 1975, including the Center Director, Dr. Jean Pagot, who arrived

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II. PROGRAM AND BUDGETS

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1975 Budget Estimates

15. The revised 1975 ILCA budget envisages expenditures of \$2,265,000, compared with \$2,848,000 assumed in the original 1975 Program and Budget Paper. Core operating expenditures would be \$1,696,000, a reduction of 25 percent reflecting recruitment experience with 40 senior and associate positions now expected to be filled compared with 67 envisaged in the original budget. Capital expenditure would decline about 5 percent, to \$569,000, including \$219,000 for cooperative program investment.

16. The reduction of about 20 percent in the revised budget reflects a bunching of recruitment during 1975; most staff would now be engaged in the second half of the year. Nevertheless, ILCA plans to hire by the end of 1976 the same number of senior and associate research staff (61) estimated last year, including 34 positions filled during 1975. The assumed fill rate of 60 percent for senior staff (or 12.3 man-years for 19 positions) appears reasonable provided ILCA has already agreed to terms with most of this staff.

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<u>Sources of Funds</u>	(US\$ '000)
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Core operations	1,696
Capital	<u>569</u>
Total	2,265
 <u>Net surplus at end 1975</u>	 356

19. Funds pledged by initial donors to ILCA (including Australia which recently acceded to the ILCA Memorandum of Understanding), should be fully sufficient to meet the requirements for 1975. The year-end surplus in fact should exceed the amount estimated and is likely to approach the \$650,000 carryover from 1975. Core operating and capital expenses for cooperative programs in 1975 total \$549,000. While recruitment for these programs has been initiated, on site research activity for most of these projects is not likely to begin before the end of the year, and most of the funds, particularly for the Nigerian and Ethiopian components, may be carried over to 1976. Furthermore, ILCA is undertaking an ambitious recruitment program in 1975, with planned increases in senior staff positions (from 6 to 19), overall establishment positions (from 19 to 109) and man-years of services (from 10 to 72.5) -- by the end the year. While the "fill rate" of 60 percent of authorized positions is reasonable, the magnitude of the absolute increase in the positions under recruitment is very large, and ILCA may not be able

to employ the numbers envisaged by year-end. Using a slightly more conservative estimate of recruitment based on experience of other Centers at ILCA's stage of development, and actual experience during the first half of 1975, a reduction of about \$200,000 in the operating budget may be anticipated. On this basis, actual core and capital expenses for 1975 might be about 15 to 20 percent lower than currently envisaged, or about \$1.8 to \$1.9 million.

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20. The 1976 Program and Budget Paper envisages the following requirements for 1976, compared with the revised 1975 estimates:

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21. In its 1976 budget paper ILCA assumes a carryover from 1975 of 356,000, implying that the Center would need \$5,724,000 from the Consultative Group for 1976.

22. The 1976 Program and Budget Paper of ILCA is unlike the submissions of most of the other centers in several respects. First, ILCA conceives of its research activities as a single program -- animal production systems -- the initial elements of which would be the four cooperative programs described in its Program and Budget paper. For this reason, ILCA has presented in its 1976 budget request aggregate figures of staff development and core financial requirements for research activity, but has not identified separately the staff requirements and detailed costs of each cooperative program.

23. Second, ILCA recognizes that its 1976 budget estimates are somewhat less firmly grounded than the requests of the established centers. ILCA is only now identifying and negotiating the cooperative programs which will comprise its research program. The budget request therefore represents the Center's best estimates of its needs as of May 1975, but the research component figures are essentially nominal. More detailed estimates will be available as the headquarters team prepares and negotiates the individual cooperative programs later in 1975.

24. Third, ILCA's Program and Budget paper differs from most of the other submissions in its assumptions regarding recruitment of support staff. About three-quarters of ILCA's "scientific and supervisory" staff are expected to be expatriates, in addition to virtually all of its senior staff. In most of the other centers the scientific and supervisory staff are locally recruited. ILCA's personnel costs will therefore be higher on a per capita basis than elsewhere within the system.

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9. Sixteen senior staff are expected to be in residence in Addis Ababa by August 1, 1975, including the Center Director, Dr. Jean Pagot, who arrived

in September 1974, and the nucleus of the senior administrative staff and the documentation team. ILCA plans to accelerate recruitment to make up for time lost last year resulting from political uncertainties and the lack of a final Memorandum of Agreement with the Ethiopian Government.

Its present plans are to engage the full complement of senior scientific staff of 28 by 1977, and achieve the targeted level at full development of 101 senior scientific and associate staff by 1979; this is in line with the Task Force Report in both numbers and timing.

Research Program

10. The Director and Board of Trustees of the Center have established priorities for research. In stating its objectives, the ILCA research program recognizes that improvement of livestock production in Africa is a long term and complicated task; it is long term because substantial changes in social and economic conditions and in farmers' attitudes will be needed and it is complicated because of the complex interactions between socio-logical, economic and physical conditions. While its ultimate research objectives are long term, ILCA plans to undertake a number of shorter term studies as well.

11. Although animal production systems can be set out in a few broad classes, there are many local variations. Such systems must be studied in the field and ILCA has proposals for cooperative programs in four areas: Mali, Kenya, Nigeria and Ethiopia. ILCA regards these areas as typical of important zones of production yet sufficiently different in some essential components to warrant their selection as high priority areas.

12. ILCA plans to concentrate initially on multi-disciplinary research and evaluation of existing domestic livestock production systems in the arid and semi-arid regions of tropical Africa, followed by investigations in the humid and semi-humid areas. As ILCA will not have its own physical facilities until 1978, the initial effort will be carried out through cooperative ventures with national and regional research structures as indicated above. Specific project proposals will be identified and prepared by a multi-disciplinary team to be centered in Addis Ababa and now being assembled. ILCA hopes to have fully defined projects agreed with the Governments concerned as soon as possible. Negotiations with Mali are virtually completed and well advanced with the Kenya Government. Identification of specific project elements in Nigeria and Ethiopia is still at an early stage.

Executing Agency

13. The World Bank, in cooperation with the International Development Research Centre (IDRC), has served as Executing Agency for ILCA during the

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July 9, 1975

OFFICE MEMORANDUM

69

TO: Mr. James M. Fransen, Ag. & Rural Development DATE: July 8, 1975
FROM: Thomas Mitchell, Controller's
SUBJECT: International Livestock Centre for Africa (ILCA) - Financial Matters

1. Dr. Hodgson, Chairman of the Board of Trustees for ILCA and Dr. Pagot, Director of ILCA, met yesterday with members of the Bank staff (Attachment 1) to discuss the financial matters relating to ILCA which are referred to in my memorandum to Mr. Darnell of July 7. It has been decided that the Bank will relinquish its duties as Executing Agency for ILCA as soon as it can be determined that the Bank has fulfilled all of its responsibilities, including financial. In order to accomplish this for the financial area, the following course of action was agreed upon:

- a. ILCA will forward immediately to the Bank a chart of accounts.
- b. Dr. Pagot will instruct the International Institute for Education to send to the Bank a copy of each quarterly report of payments to ILCA staff and he will forward copies of all reports which have already been sent to ILCA.
- c. ILCA will send to the Bank a monthly report of (a) Cash Position (b) Disbursements and (c) Staffing, similar in format and detail to Attachment 1 of my memorandum to Mr. Darnell but adjusted as necessary to conform to ILCA's accounts. The first report will be for the month of May, and each month thereafter as long as the Bank is Executing Agency.
- d. Dr. Pagot will cable immediately Mr. Vanderbur in Addis requesting information about delivery of the December 31, 1974 audit report.
- e. As soon as it can be established that the December audit report is available the Bank should arrange to send an Accountant/Auditor to Addis to review the administrative/financial situation, including the following:
 - i. Review the findings of the December audit report,
 - ii. Determine that payments made during the period January 1 - June 30, 1975, were reasonable and incurred in connection with the Initial Stage of the Proposal,
 - iii. Determine that an appropriate accounting system and accounts have been established,

- iv. Establish that appropriate internal controls have been established,
- v. Review the procurement procedures and inventory records,
- vi. Review the arrangement with ILE for payments to ILCA staff, and
- vii. To the extent possible and as requested advise and assist ILCA staff in establishing sound financial practices.

There was some discussion about substituting a further audit by Price Waterhouse, Addis, to cover the period January-June 1975, in lieu of a staff visit. In my view, and the view of most of the other participants in the meeting, this is not desirable. Dr. Pagot does not think PW could carry out such an audit before October. Furthermore, I firmly believe that it is time for the Bank to determine for itself, and immediately, what the financial situation is in ILCA.

2. It is emphasized that my memorandum to Mr. Darnell and this memorandum relate only to the period during which the Bank is Executing Agency. The CGIAR has, or will, instruct ILCA about financial reporting procedures after the Bank relinquishes its role as Executing Agency.

cc: Dr. Pagot, ILCA
Dr. Hodgson, ILCA
Messrs. Gabriel, Controller's
Ritchie, CGIAR
Worthington, Internal Auditing
Rashid, Internal Auditing
Lewis, P&B

TMitchell:em

Bank Staff Participating in ILCA Meeting,
on July 7, 1975

James Franson
Daniel Ritchie
John Coulter
Raymond Worthington
Pervaiz Rashid
William Lewis
Thomas Mitchell

Agricultural & Rural Development
CGIAR, Secretariat
CGIAR, Secretariat
Internal Auditing Department
Internal Auditing Department
Programming & Budgeting
Controller's

6-9

Dr. Jean R. Pagot
International Livestock Center for Africa
P.O. Box 5689
Addis Ababa
ETHIOPIA

July 8, 1975

Dear Dr. Pagot:

This is to confirm our agreement regarding the kind of information we believe it would be useful to provide to the members of the Consultative Group on the ILCA program before the October 1975 meeting of the Consultative Group.

Since the individual elements of the research program are likely to be more definite by October, we agreed that the supplementary note which ILCA would prepare would include the following information:

- (i) The status of preparation and initiation of the four elements of the research program;
- (ii) ILCA's current best estimate of the man-power requirements (senior and support staff) and operational costs for 1976 of the four elements;
- (iii) A timetable for the initiation for research activity;
- (iv) A breakdown of the capital requirements for each of the four elements in as much detail as possible;
- (v) ILCA's latest estimate of staff recruitment for 1975/76 as well as expected total expenditures for 1975 and the carry over to 1976.

You indicated that you would be willing to send us a draft of your paper first. We believe that would be very useful, and we would be happy to circulate the final version to the Consultative Group on your behalf if you wish.

If you believe it would be useful for staff of the Bank or the Secretariat to work with you in the preparation of this paper, we would also be happy to try to accommodate you.

c.c. Messrs. Lejeune, Coulter, Fransen, Worthington,
Mitchell and Gavino and
Dr. Ralph Hodgeson

DanielRitchie/ms/G 9



LINCOLN COLLEGE
UNIVERSITY COLLEGE OF AGRICULTURE

POSTAL ADDRESS
LINCOLN COLLEGE
CANTERBURY
NEW ZEALAND

TELEPHONE
HSL - 8029

In Reply Please Quote

Ref.: PDC/MMC

7 July 1975

The Secretary,
Consultative Group on International
Agricultural Research,
I. B. R. D.,
1818 H Street, N. W.,
Washington, D. C., 20433,
U. S. A.

Dear Sir,

I have been referred to you by Derek Tribe,
Chairman of the Program Committee of I. L. C. A., on
the question of obtaining a copy of "The Tribe Report", which
led to the establishment of I. L. C. A. I am most interested
in obtaining a copy of the report and since Professor Tribe
has no copies left, perhaps you may be able to supply me
with one?

Yours sincerely,

P. D. Chudleigh

(P. D. Chudleigh)
Deputy Director

Agricultural Economics Research Unit

*Sent
July 25/75
APM*

INCOMING MAIL UNIT

JUL 18 1975

RECEIVED

BY AIR MAIL



AEROGRAMME



The Secretary,
Consultative Group on International Agricultural Research,

I. B. R. D.,

1818 H Street, N. W.,

WASHINGTON, D. C. 20433,

The United States of America

RECEIVED
1975 JUN 18 PM 5:18
LINCOLN COLLEGE UNIT

SENDER'S NAME

Dr P. D. Chudleigh, Deputy Director,

AND ADDRESS

Agricultural Economics Research Unit

Lincoln College, Canterbury,

New Zealand.

ISSUED BY THE NEW ZEALAND POST OFFICE FOR
POSTING IN NEW ZEALAND TO OVERSEAS ADDRESSES

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LINCOLN COLLEGE

LINCOLN COLLEGE

File
G-9

OFFICE MEMORANDUM

TO: Mr. George F. Darnell, Ag. & Rural Development DATE: July 7, 1975

FROM: Thomas Mitchell, Controller's

SUBJECT: International Livestock Center for Africa (ILCA) - Financial Matters

1. The Memorandum of Understanding for the ILCA Project - on Page 12 of Appendix III - states:

"The Initial Stage financed under this Memorandum shall be considered to be completed when the Bank determines that ILCA has been established as a legal entity and has the capacity to make the arrangements necessary to realize its purpose, including the ability to conduct its administrative and financial affairs, to carry out the procurement of equipment and materials, to keep accounts and inventories, all in accordance with sound administrative, financial and agricultural practices and under the supervision of qualified and experienced management assisted by competent staff. Upon making the beforementioned determination, the Bank shall so notify the Subcommittee and shall submit a final report of its activities under this Memorandum, at which time its obligations under this memorandum shall cease."

Section 1.03 of Appendix IV to the Memorandum of Understanding states:

"The Bank shall pay to or on the order of itself out of the monies in the Account for payments made or to be made after December 1, 1973 for the reasonable cost of goods and services required for the Initial Stage of the Proposal."

Section 2.01 of the same Appendix IV states:

"Amounts credited to the Account shall be used by the Bank exclusively to finance the cost of goods and services required to carry out the Initial Stage of the Proposal."

2. As far as I can determine, the Bank has received the following financial information from ILCA:

- a. 1975 Programme and Budget, which, in effect, provides considerable detailed information (staffing, building plans, etc.) for the five year period 1974-1978. This was transmitted by the Executive Secretariat of the CGIAR on July 15, 1974, to "Participants in International Centers Week", together with the observations of the Secretariat.
- b. I understand that the Bank has received a 1976 Budget Request from ILCA and that the primary purpose of Dr. Pagot's present visit to the Bank is to discuss the program aspects of this document. I have not seen the document.

- c. Letter from Dr. Pagot to Mr. Graves of November 15, 1974 summarizing ILCA's expenses for the period July 1 - October 31, 1974, as follows:

Operation Cost: Personnel ILE	\$50,000.00
-------------------------------	-------------

Investments

Office Equipment	8,668.38
Office and House Furniture	17,371.99
Motor Car	8,550.00
Other Expenses	<u>41,717.18</u>
	\$76,307.55

- d. Letter from Mr. Vanderbur (Senior Administrative Officer) to Mr. Lejeune of June 6, 1975, transmitting a report on Receipts and Payments for the period January 1 - April 30, 1975, which contains considerable detail.
- e. On June 11, 1975 Mr. Ritchie received a list of ILCA staff (14) expected to be employed as of August 1, 1975, and their salaries, from the International Institute of Education in New York, which is the disbursing agent for ILCA staff emoluments.
3. The sections of the Memorandum of Understanding cited in Paragraph 1 above clearly place certain responsibilities upon the Bank. Despite the conflict between the Memorandum of Understanding and the subsequent Memorandum of Agreement the Bank should satisfy itself that its responsibilities have been fulfilled before agreeing to relinquish its role as Executing Agency.
4. In the financial area, we are of the opinion that the Bank at this time is not able to make a determination that:
- a. ILCA has established a proper accounting system,
 - b. Appropriate internal control procedures have been established,
 - c. Expenses to date have been properly authorized, they were reasonable and they were required for the Initial Stage of the Proposal. (Disbursements to ILCA to date by the Bank amount to \$825,000. In addition, Belgium paid \$26,284 equivalent directly to ILCA's account and IDRC turned over to the Bank \$43,617 as the unspent balance of its \$150,000 contribution).

The external audit which presumably was carried out as of December 31, 1974, may provide some information about the above, but we are doubtful that it will be of sufficient scope and detail to completely satisfy the Bank's requirements. We suggest as the next step that we review the audit report, which hopefully Dr. Pagot will bring, but we expect that a trip to ILCA by someone from the Bank's Internal Auditing Department will be necessary to fully satisfy the Bank's requirements.

5. As long as the Bank is Executing Agency we should receive reports, preferably monthly, but if that places an undue burden on ILCA, not less often than quarterly, in a format similar to the one shown in Attachment 1. The reports should be accompanied by copies of invoices, or, alternatively, the payments should be confirmed by an external audit conducted quarterly. Furthermore, ILCA should forward to the Bank as soon as possible a breakdown of the 1975 Budget in the same detail as shown on the proposed report. Prior approval of the Bank should be obtained before expenses are incurred which have not been provided for in the budget and major contracts should be submitted to the Bank for review before they are signed.

6. I understand that as soon as the Bank relinquishes its role as Executing Agency ILCA would adopt the same financial reporting procedures as the other agricultural research stations.

Attachment

Cleared with and cc: Messrs. Rashid, Internal Auditing
Lewis, P&B

cc: Dr. Pagot
Messrs. Gabriel, Controller
✓ Ritchie, CGIAR Secretariat
Jones, Controller's
File 7B

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA
Report of Cash Position

	<u>Bank Accounts</u>		<u>Petty Cash</u>	<u>Total</u>
	<u>New York</u>	<u>Ethiopia</u>		
Cash on Hand, May 1, 1975				
Receipts during May	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total				
Disbursements during May				
Cash on Hand June 1, 1975				

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA
Report of Disbursements for May, 1975

	Approved <u>Budget 1975</u>	Disbursements Jan 1-April 30 <u>1975</u>	Disbursements in May <u>1975</u>	Total Disbursements <u>Jan 1-May 31, 1975</u>
<u>Core Budget</u>				
<u>Board of Trustees</u>				
Fees				
Travel				
<u>Personal Services</u>				
<u>Expatriate Staff</u>				
Salaries				
Other Benefits				
Staff Housing & Allowances				
Furniture Purchases				
<u>Locally Recruited Staff</u>				
Salaries				
Other Costs				
<u>Staff Travel</u>				
Relocation				
Operational				
<u>Consultants</u>				
Fees				
Travel				
<u>Conferences</u>				
Participants				
Other Costs				
<u>Office Occupancy</u>				
Rent				
Alterations & Maint.				
<u>Vehicles</u>				
Purchase				
Operation				
<u>Supplies</u>				
Office				
Agricultural				

Other Costs

Sub Totals

Capital Budget

Headquarters

Buildings
Furniture
Scientific Equipment

Adematulu Experimental
Station

Other Programs

Sub Totals

Totals

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA
Report on Staffing

<u>Name</u>	<u>Position</u>	<u>Date Entered on Duty</u>	<u>Salary</u>
-------------	-----------------	---------------------------------	---------------

Staff Entered on Duty During May:

Staff Expected to Enter on Duty During the Period June - August:

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

6-9
INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: VANDERBUR
ILCAF
ADDIS ABABA

DATE: JULY 7, 1975

CLASS OF TELEX No. 21207
SERVICE: ~~XX~~
(3454)

WHL

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

PLEASE ENQUIRE FROM PRICE WATERHOUSE ETHIOPIA WHETHER THEY COULD
PERFORM AUDIT OF ILCA ACCOUNTS FOR PERIOD JANUARY 1 TO JUNE 30 1975
WITH REPORT TO BE READY BY OCTOBER 1 1975 STOP IF NOT POSSIBLE BY
OCTOBER 1 WHAT WOULD BE EARLIEST POSSIBLE DATE STOP WOULD ALSO WISH
KNOW WHEN 1974 AUDIT HAS BEEN SENT TO DR. HODGSON STOP REQUEST
TO INTBAFRAD TELEX NO. 440098 OR 248423
IMMEDIATE REPLY/BEFORE 1400 WASHINGTON TIME TUESDAY STOP SEND
CHART OF ACCOUNT TO DR.HODGSON IN ENGLISH AND TO ME IN ALFORT STOP

PAGOT

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Daniel Ritchie

DEPT. CGIAR Secretariat

SIGNATURE *Daniel Ritchie*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

DanielRitchie/ms/G 9

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(IMPORTANT: See Secretaries Guide for preparing form)

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INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: VANDERBUR
ILCA
ADDIS ABABA
COUNTRY: ETHIOPIA
TEXT:
Cable No:

DATE: JULY 7, 1975
CLASS OF: TELEX No. 21307
SERVICE: K
(3454)

WV

PLEASE ENQUIRE FROM PRICE WATERHOUSE ETHIOPIA WHETHER THEY COULD
PERFORM AUDIT OF ILCA ACCOUNTS FOR PERIOD JANUARY 1 TO JUNE 30 1975
WITH REPORT TO BE READY BY OCTOBER 1 1975 STOP IF NOT POSSIBLE BY
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PAGOT

NOT TO BE TRANSMITTED

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COMMUNICATIONS
JUL 7 7 13 PM 1975

COMMUNICATIONS

JUL 7 7 13 PM 1975

Daniel Ritchie
CGIA Secretary
[Signature]

For Use by Communications Section

[Signature]

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

G-5
G-9
INTERNATIONAL FINANCE
CORPORATION

BOOK OF TWO

OUTGOING WIRE

TO: ALBRECHT
TROPFOUND
IKEJA
NIGERIA

(2) PAGOT
ILCAF
ADDIS ABABA
ETHIOPIA
TELEX NO. 21207

DATE: JUNE 26, 1975

CLASS OF
SERVICE: LT (Ext. 3592)

COUNTRY:

TEXT:
Cable No.: URGENT HOPE YOU HAVE RECEIVED DRAFT SECRETARIAT COMMENTARY ON YOUR BUDGET
PAPER STOP IF YOU HAVE COMMENTS TO BE TAKEN INTO ACCOUNT BEFORE WE DISPATCH
COMMENTARY TO CONSULTATIVE GROUP MEMBERS WE MUST HAVE THEM BY TUESDAY JULY
TWO REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

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CGavino:MLLejeune:ia

Files G-5/G-9

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2-9

CGIAR ROUTING SLIP

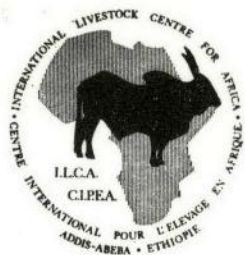
Date 6-24-75

	Information	Action
MLL	<input type="checkbox"/>	<input type="checkbox"/>
DR	<input type="checkbox"/>	<input checked="" type="checkbox"/>
JKC	<input type="checkbox"/>	<input type="checkbox"/>
CG	<input type="checkbox"/>	<input type="checkbox"/>

THIS WILL BE FILED IN CENTRAL FILES. IF A COPY.
IS TO BE KEPT IN CGIAR FILES PLEASE CHECK ☐

Mr Ritchie

I sent you Page's letter on this.
as I said before, I sympathize with
her's problem. Ethiopia is notoriously
difficult on these matters. It looks to
me as if this will come up at our
meeting with the Director, and I
think we should be ready for it.
I suggest we draft a letter to
Director enclosing this and asking
him to take positive steps to see
what can be done about some species
identification provided by UN for those who
are in a system supported by the ex. 12.



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABABA ETHIOPIE

1001/DIR/660

June 13 1975

Mr. Lejeune
Executive Secretary
IBRD Secretariat for CGIAR
1818 H Street N.W.
Washington D.C. 20433

Dear Mr. Lejeune:

I enclose herewith a copy of the letter sent to the Directors of all the International Institutes concerning ILCA's international passport and visa problem.

Sincerely yours,



Dr. J.R. Pagot
Director

on mission.

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABABA ETHIOPIE

981/DIR/644

June 12 1975

Dr. N. Brady
IRRI
P.O. Box 583
Manila
Philippines

Dear Dr. Brady:

The International Livestock Centre for Africa has a need for international passports, preferably the United Nations passport (Laissez Passer). We are not aware of the passport status of the other Centers and we propose to discuss and pursue the matter during Centers' Week. We presume that other Centers have either solved this problem or would be agreeable to addressing it.

In brief, ILCA's problem is twofold. Without UN or other recognized international passports, we do not fit the format within the host country for special identity cards and for multi-journey visas. Once outside the host country, we encounter difficulty in establishing the legitimacy of international employee status with the attendant facilitating of business.

We have by separate letter delineated the particular passport problem of ILCA to Mr. Lejeune. We will appreciate your comment and assistance during Centers' Week.

Sincerely yours,

Dr. J.R. Pagot
Director



1975 JUN 24

RECEIVED
1975 JUN 24 PM 2:00
INCOMING MAIL UNIT

OFFICE MEMORANDUM

TO: Mr. Warren C. Baum

DATE: June 20, 1975

FROM: Michael L. Lejeune

SUBJECT: ILCA - Program and Budget Submissions for 1976

ILCA is a problem. Its program and budget submission for 1976 is essentially solely budgetary. The program is vaguely defined and the text does not have enough meat to support the figures in the budget. Inquiries by us have not yet elicited from either Hodgson or Pagot anything more substantive. The cause is a combination of Pagot's cavalier attitude toward justifying his program and a lack of expertise. Now that ILCA has hired a chief of administration and a financial officer, things should improve. In this situation we have done the best we can with what we have, but our intention is to send a joint TAC/Secretariat mission in August or September to work out with ILCA a well-defined program in time to provide the autumn meeting of the CG with a better ILCA submission than the one already provided. So as not to antagonize Pagot and risk his being uncooperative later, we have purposely written a gentle commentary. Donors will be able to read between the lines.

We have already received comments from Hodgson (which are minor and of no consequence) but not from Pagot. We cannot guess what his reaction will be.

*Michael L. Lejeune*Mr. Ritchie*See our comments, including*

Attachments(2)

*our comments as Mr. Baum's com-
ments.*

MichaelLLejeune:js/G 9

*You should now be able to
get this in final draft ~~satisfactory~~ cleared
internally subject only to hearing from
Pagot and hearing from him in time.*

*AL**Tone
is
correct**File
notes
week**Cl*

INTERNATIONAL DEVELOPMENT
ASSOCIATIONINTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENTINTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: JUNE 20, 1975

CLASS OF
SERVICE: LT
(3592)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

ILCA FINANCIAL STATEMENTS TO APRIL 30 RECEIVED WITH THANKS STOP STATEMENTS
ARE IN ADEQUATE DETAIL FOR OUR CURRENT REQUIREMENTS STOP WILL WISH DISCUSS
WITH YOU AT CENTERS WEEK QUESTIONS OF SUPPORTING DOCUMENTATION FOR FINANCIAL
STATEMENTS AND FORMAT OF FUTURE STATEMENTS TO ENABLE COMPARISON OF
EXPENDITURES WITH APPROVED BUDGET WHICH CURRENTLY NOT POSSIBLE STOP
SUGGEST NEW FINANCIAL AND BUDGETARY OFFICER VISIT WASHINGTON MID JULY
PRIOR OUR DISCUSSION TO REVIEW PROCEDURES AND ~~XXXX~~ 1974 AUDIT REPORT
WHICH HE MAY BE ABLE TO BRING WITH HIM IF NOT AIRMAILED PREVIOUSLY STOP
RE YOUR QUESTION OF ADVANCE FROM ILCA SPECIAL ACCOUNT COMMA TWO HUNDRED
THOUSAND DOLLAR FIGURE SEEMED AMPLE ON BASIS CURRENT EXPECTATIONS OF
ENGAGEMENT OF NEW STAFF AND IS MAXIMUM AMOUNT WHICH BANK COULD JUSTIFY
ADVANCING WITHOUT ANY ACCOUNTING AT THAT TIME ~~THE~~ ^{OF} PREVIOUS EXPENDITURE STOP

REGARDS LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME MichaelLLejeune

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: DanielRitchie/MichaelLLejeune/ms/G 9

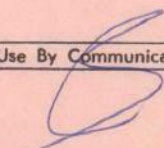
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(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

Cleared with in substance and
c.c. Messrs. Worthington, Jones &
Darnell & c.c. Fransen Coulter
& Mitchell

For Use By Communications Section

Checked for Dispatch: 

OUTGOING WIRE

DATE: JUNE 20, 1975

CLASS OF
SERVICE
LT
(3392)TO:
FAGOT
ILCAF
ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT:
Cable No.

ILCA FINANCIAL STATEMENTS TO APRIL 30 RECEIVED WITH THANKS STOP STATEMENTS
ARE IN ADEQUATE DETAIL FOR OUR CURRENT REQUIREMENTS STOP WILL DISCUSS
WITH YOU AT CENTERS WEEK QUESTIONS OF SUPPORTING DOCUMENTATION FOR FINANCIAL
STATEMENTS AND FORMAT OF FUTURE STATEMENTS TO ENABLE COMPARISON OF
EXPENDITURES WITH APPROVED BUDGET WHICH CURRENTLY NOT POSSIBLE STOP
SUGGEST NEW FINANCIAL AND BUDGETARY OFFICER VISIT WASHINGTON MID JULY
PRIOR OUR DISCUSSION TO REVIEW PROCEDURES AND REVIEW 1974 AUDIT REPORT
WHICH HE MAY BE ABLE TO BRING WITH HIM IF NOT AIRMARLED PREVIOUSLY STOP
RE YOUR QUESTION OF ADVANCE FROM ILCA SPECIAL ACCOUNT COMRA TWO HUNDRED
THOUSAND DOLLAR FIGURE SEEMED AMPLI ON BASIS CURRENT EXPECTATIONS OF
ENGAGEMENT OF NEW STAFF AND IS MAXIMUM AMOUNT WHICH BANK COULD JUSTIFY
ADVANCING WITHOUT ANY ACCOUNTING AT THAT TIME ~~THE~~ PREVIOUS EXPENDITURE STOP

REGARDS LELUNE

NOT TO BE TRANSMITTED

Cleared with the substance and
C.C. Messers. Worthington, Jones &
Barnell & C.C. Hansen Counsel
& Mitchell

COMMUNICATIONS
JUN 20 8 15 PM 1975

Michael J. LeJune

C.C. Hansen Counsel

SIGNATURE OF INDIVIDUAL AUTHORIZED TO DISPATCHED
Michael J. LeJune (msj) 6/20/75

ORIGINAL (This Copy)

IMPORTANT: Set Security Code for printing form

For the Office of Communications Section

Checked for Delivery

ILCA

Code of Accounts

Class 1, Assets

10	<u>Cash</u>	109	new-bank / P.C. clearing account
100	Petty cash imprest - Addis Ababa		
101	Foreign currency float		
102	Dr Hodgson's fund, Washington		
11	<u>Bank</u>		
110	Commercial Bank of Ethiopia SC		
111	First National City Bank, New York		
112	Banque Internationale pour l'Afrique Occidentale, Paris		
113	Deutches Bank, Bonn		
114	Banque Internationale pour l'Afrique Occidentale, Bamako		
12	<u>Receivables</u>		
120	Mission advances	.01 - .99	
121	Staff advances - salary, car loans, other	.01 - .99	
122	Deposits	.01 - .99	
123	Donors	.01 - .99	
124	Other	.01 - .99	
13	<u>Inventories</u>		(Link to bin cards/financial stock records)
130			
14	<u>Prepaid expenses</u>		
140			
15	<u>Other current assets</u>		
150			
16	<u>Revolving fund balances</u>		
160			
17	<u>Fixed assets</u>		(3 figure code no. to be tag prefix)
170	Operating equipment (eg. tanks, pumps, farm machinery)		
171	Research equipment		
172	Vehicles		
173	Office furniture and equipment		
174	Household furniture and equipment		
175	Cutlery, crockery, kitchen utensils		
176	Library and films		
177	Buildings		
178	Land		
179	Other fixed assets		

ILCA

Code of Accounts

Class 2 Liabilities, depreciation, fund balances

20	<u>Accounts payable</u>	
200	By individual creditors	.01 - .99
201	" " "	.01 - .99
205	Payables to Donors	.01 - .99
21	<u>Accruals and provisions</u>	
210		
22	<u>Other Liabilities</u>	
220		
23	<u>Depreciation</u>	
230	Operating equipment	
231	Research equipment	
232	Vehicles	
233	Office furniture and equipment	
234	Household furniture and equipment	
235	Cutlery, crockery, kitchen utensils	
236	Library and films	
237	Buildings	
238	-	
239	Other fixed assets	
24	<u>Capital balances and Unexpended Funds</u>	
240	Capital grants - fully expended	.01 - .99
241	Capital grants - unexpended	.01 - .99
245	Core, operating grants - unexpended	.01 - .99
246	Special projects operating grants - unexpended	.01 - .99

245.01 1880

ILCA

Code of Accounts

Class 3, Expenditure (by object of expenditure)

30	<u>Personal services costs</u>	
		300.01 <i>Director, Home servants & agents</i>
300	Salaries - local	
301	Salaries - daily workers	
302	Salaries - international	
303	Benefits and allowances	
303.01	Dependants	
303.02	Language	
303.03	Housing (staff rents for houses and apartments)	
303.04	Retirement contributions	
303.05	Car	
303.06	Cost of living	
303.07	Education grants	
303.08	Medical expenses	
304	Honoria, Board of Trustees	
31	<u>Consultants</u>	
310	Research - headquarters	.01 to .99
311	Co-operative programmes	.01 to .99
312	Library, documentation, information	.01 to .99
313	Conferences	
314	Training	
315	<i>Board of Trustees' consultants</i>	
316	Legal	
317	Audit and accountancy	
32	<u>Travel</u>	
320	Initial travel costs (including incoming tickets, baggage, shipping, in-transit allowances, installation allowance, preparatory expenses, passport, visas, vaccinations, etc)	
321	Terminal travel costs (out going tickets, baggage, shipping, etc)	
322	Annual leave costs (tickets, baggage, etc)	
323	Education travel	
324	Mission tickets and baggage	
325	Mission accommodation, hotel and per diems	
326	Accommodation, Board of Trustees meetings, hotels, per diems, meals	
327	Accommodation, Conferences, hotel, per diems, meals	
328	Motor vehicle running expenses (including petrol, oil, lubrication, repairs and tyres)	
329	Motor vehicle hire	
327.01	Conference, seminar, symposia, tickets and baggage	

ILCA

Code of Accounts

Class 3, Expenditure (Cont'd)

- 33 Supplies - research, farm, general operating
- 330 Animal feed stuffs
- 331 Veterinary medicines, injections
- 332 Vehicle and equipment spares
- 333 Stores, farm
- 334 Stores, research
- 335 Repairs and maintenance
- 336 Livestock
- 34 Supplies and services - administration
- 340 Office supplies (including printing, stationery, account books, files, clips, ink, pens, pencils, photocopy paper, etc)
- 341 Post and telecommunications
- 342 Utilities (electricity, water, gas)
- 343 Repairs and maintenance (office equipment, etc)
- 344 Rents - offices
- 345 Insurance (including motor vehicles and other risks)
- 346 Entertainment
- 347 Clothing
- 348 General supplies (including tea, milk, coffee, sugar, newspapers, magazines, photos, cleaning materials etc)
- 348.01 Translators, interpreters, secretarial assistance
- 49 Freight, storage (where not included in cost of goods received)
- 348.02 Bank charges. 348.03 IE staff costs & capitalisation fees.
- 35 Fixed assets
- 350 Operating equipment
- 351 Research equipment
- 352 Vehicles
- 353 Office furniture and equipment
- 354 Household furniture and equipment
- 355 Cutlery, crockery, kitchen utensils
- 356 Library and films
- 357 Buildings
- 358 Land
- 359 Other fixed assets
- 36 Other

ILCA

Code of Accounts

Class 4, Expenditure distributed

40	<u>Supplies and stores distributed</u>
400	Supplies to store
41	<u>Other expenditure distributed</u>
410	Various expenditure distributed
415	Fixed assets to class 1

ILCA

Code of Accounts

Class 5, Expenditure (by organisational unit)

50	<u>Research</u>
500	<u>Headquarters</u>
500.01	Salary - local
500.02	Salary - daily workers
500.03	Salary - international
500.04	Allowances and benefits
500.05	Consultants
500.06	Travel
500.07	Supplies and services
500.08	Equipment
500.09	Internal debit
501	<u>Mali Cooperative Programme</u>
501.01 to .09	(as H.Q.)
502	<u>Kenya Cooperative Programme</u>
502.01 to .09	(as H.Q.)
503	<u>Nigeria Cooperative Programme</u>
503.01 to .09	(as H.Q.)
504	<u>Ethiopia Cooperative Programme</u>
504.01 to .09	(as H.Q.)
505	<u>Other Cooperative Programmes</u>

ILCA

Code of Accounts

Class 5, Expenditure (by organisational unit), cont'd

51 Training, Conference and Symposia

510 Training

510.01 to .09 (as H.Q.)

11 Conference and Symposia (511 to 519 by name in year)

511.01 to .09 (as H.Q.)

52 Information

520 Library

520.01 to .09 (as H.Q.)

521 Documentation

521.01 to .09 (as H.Q.)

522 Information (includes publications, visual aids, visitors service)

522.01 to .09 (as H.Q.)

53 Research support

530 Common laboratory services

530.01 to .09 (as H.Q.)

531 Experimental station operations (station 1)

531.01 to .09 (as H.Q.).

532 Tractor and equipment pool

532.01 to .09 (as H.Q.)

ILCA

Code of Account

Class 5, Expenditure (by organisational unit), cont'd

54 General administrative support

540 Board of Trustees

540.01 to .09 (as H.Q.)

41 Team of direction

541.01 to .09 (as H.Q.)

Later this will be divided:-

542.01 to .09 Office of Director (inc. director, asst. director,
 admin. officer)

543.01 to .09 Accounting/Budget

544.01 to .09 Purchasing/travel office

545.01 to .09 Personnel/liaison

55 General operating cost

550 Maintenance of building and grounds

550.01 to .09 (as H.Q.)

551 Motor pool

551.01 to .09 (as H.Q.)

552 Post and telecommunications

552.01 to .09 (as H.Q.)

553 General office services (Including office rent, electricity, water,
 gas, insurance, miscellaneous supplies,
 auditors, guards, maids)

56 All other

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABABA ETHIOPIE

7006 Wake Forest Drive
College Park, Md. 20740
June 16, 1975

File
ILCA
G9

Mr. Michael Lejeune, Exec.-Sec'y
Consultative Group on International
Agricultural Research
Rm. E-1039, World Bank
1818 H St., N. W.
Washington, D. C.

Dear Mr. Lejeune:

While I would look to Dr. J. R. Pagot to make the major response to your letter of June 11 with attached document, I am pleased to give you the following comments.

Page 1 - Item 2. Fourth sentence - The intent of ILCA is to start some new approaches to improve systems of animal production while it also is inventorying and evaluating existing systems, based on knowledge and experience already at hand.

Page 2 - Item 4. The ILCA Board considers that, in fact, no memorandum was satisfactory to it before the final document was completed May 13, 1975. Thus it was restrained on development, particularly the appointment of very many high level scientists.

Page 3 - Item 9. Second sentence - add - "and lack of a completed memorandum."

Page 4 - Item 10. (a) Second paragraph, 2nd sentence - add after, "proposals for" the word, "initial."

(b) Reasons for identifying the four areas are given in Program and Budget 1976 statement, pp. 32-37. They represent the Sahelian-Sudanian; Semi-humid and Highland arid zones of Africa.

(c) Line 7 from bottom - after word, "prepared," add, "and supervised."

Page 5 - Item 12. Last sentence - Is this so far different than ILRAD? My observations at ILRAD Board meeting leads me to question this statement.

Page 9 - Item 20. From my past experience, it appears to me that at the level of C.G. it seems unusual to require exact numbers and types of staff for each activity such as a cooperative project.

2.

Page 11 - Item 27. There is a question of the degree of planning, in all of its specificity, that should be done before there is solid evidence of financial support for it. It is rather useless to discuss with cooperating agencies programs of work, if little or no evidence of support is available.

Page 12 - Item 30. The rented space and ability to expand to another floor of the building is there. Adequate space is available for office and general laboratory work areas. It is to be remembered that the senior Addis Ababa resident staff, to begin with at least, will spend much time in the field and will be working on broad multidisciplinary activity which does not require much in the way of complicated laboratory space and equipment. Detailed laboratory space and equipment will be required later after systems research studies identify gaps where specific detailed laboratory research will be required. Opportunity exists for some of this kind of need to be available in facilities of cooperating agencies and, perhaps, at ILCA's field station before the basic facility is completed.

Sincerely,

A handwritten signature in blue ink, reading "R E Hodgson". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Ralph E. Hodgson, Chairman
Board of Trustees



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

File 166A
CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE *89*

ADDIS-ABEBA ETHIOPIE

7006 Wake Forest Drive
College Park, Md. 20740, USA
June 16, 1975

Dear Sir:

You will recall at the April Board meeting it was decided that the E.C. would meet in Washington during the course of Centers' Week, July 23 to August 1. The E.C. meeting is set to begin at 8 A.M., July 24, in Room E 1055, World Bank Building and continue until noon. We may need to meet later, the time to be determined. I also plan to have a dinner for our group at my home, the time yet to be decided to not conflict with other C.G. activities. I hope that you all can attend these and other of the C.G. meetings and functions.

The E.C. meeting will concern itself with:

1. Review and counsel with Chairman and Director on content of their presentations to the C.G.
2. Final review of budget statement.
3. Review next step in construction program.
4. Review details of specific projects in Mali and Nigeria and further developments of the Kenya and Ethiopian projects.
5. Review progress on land for Field Station.
6. Review staff recruitment and appointments.
7. Other business.

One of the main reasons for holding the E.C. meeting at this time and place and with the people involved is to take this opportunity to contact representatives of Donor agencies and others to assure them that ILCA is progressing and able to take its place as an independent institute among the family of International Centers. So, come prepared.

Miss Theresa Bouquet, IIE, will be in touch with you about transportation. Gene will be prepared to handle your hotel, per diem, etc., costs.

Let me know if you desire that I get hotel reservations for you and I will do my best to accommodate.

Sincerely,

R E Hodgson

Ralph E. Hodgson, Chairman
Board of Trustees



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABABA ETHIOPIE

7006 Wake Forest Drive
College Park, Maryland 20740, USA
June 16, 1975

ILCA Board of Trustees

Gentlemen:

The Board of Trustees at the April 23-25, 1975 meeting requested that the Chairman prepare and send to each of you a summary of the minutes of the meeting of the Board of Trustees and the Program Committee.

Attached is the Chairman's attempt to meet this request. I fear that it is very long and, to a degree, duplicates the recorded minutes of the meeting that you will receive from Addis and of my Progress Report which you also will receive.

I hope that my summary is accurate and adequate. I would appreciate your reactions as a means of helping me serve you in this way in future.

The Chairman sincerely appreciates the attendance and good work that each of you devote to ILCA.

Sincerely,

Ralph E. Hodgson, Chairman
Board of Trustees

Chairman's Summary of Meeting of ILCA Board of Trustees,
Addis Ababa, Ethiopia, April 23-25, 1975

Introduction

By direction of the Board, the Chairman is pleased to provide you with a summary of the minutes of the meeting of the Board of Trustees that took place April 23-25, 1975. Comments of the report of the meeting of the Program Committee that met April 21-22, 1975, also are included.

All members of the Board except one were in attendance. Dr. Asrat, the Minister of Agriculture, a new member, attended part of the sessions. His representative and a representative of the Minister of Planning attended all meetings. A representative of one of the Donor agencies, several newly appointed staff members, and several others soon to join the ILCA staff attended some of the meetings.

Memorandum

The most important item of the meeting was the news that the amendment to the memorandum of understanding, which will give ILCA and its staff the same rights and privileges as U.N. agencies in Ethiopia, has been agreed to. This document was signed by appropriate representatives of the State of Ethiopia and the World Bank on May 13, 1975. At last! we have become a legal entity as a member of the family of International Agricultural Research Centers. The title deed to the land on which facilities will be constructed has been completed and is to be signed shortly. Assurance was given by the Minister of Agriculture that a suitable area of land near Debre Zeit would be made available for the Center's nearby field station. The Director was authorized to pursue this project.

ILRAD Representation

Dr. I. Murithi, Vice Chairman, ILRAD Board of Trustees, represented that organization and reviewed the status and progress of the development of that Laboratory. He also contributed in important ways to the success of our meeting. The Chairman and Director participated in the ILRAD Board meeting April 7-9, 1975. The close working relations between the Center and the Laboratory seems assured.

Administrative Activities

The Director gave a full report of the activities of himself and staff, including financial, facilities (plans), administrative activities, travel to meetings, staff recruitment, work on the memorandum, budget plans, Bamako seminar, etc. These items were discussed and the report accepted with compliments to the Director and staff for their good work. The new rented headquarters was inspected and enjoyed by Board members during the course of the meeting. Space for expansion is there to provide the needs until the new facilities are available by spring 1978.

Plans For Facility Construction

The Board members had the opportunity to review with the Director, staff, architect consultants from ILCA and the World Bank and a representative from Norman and Dqrbarn, the sketches and layouts for the facilities. These were reviewed in considerable detail and certain modifications were suggested. It became apparent that ILCA will be obliged to construct an entrance road of about one-quarter mile from highway to the site at a cost of \$100,000. The current cost of the complete facilities and basic equipment is estimated at \$5 million, U.S. The Board approved the modified sketches and plans with the feeling that these facilities would be pleasing and adequate for ILCA to accomplish its objectives. The Director was authorized to continue the preparation of the final plans and to report progress to the E.C. at its next meeting in July.

Staff Recruitment

Staff recruitment is proceeding actively now that ILCA is a legal institution. The Board felt that the projections in future made by the Director were realistic and urged him to proceed accordingly. At present about 14 staff members are in residence, including the Director, Administrative Assistant Director, four scientists, a documentation expert, translator and 6 support people. Three senior staff members and an editor are to report during the June-August 1975 period. A fourth member has fallen by the wayside. Several other senior and associates are under active recruitment. The Board instructed the Director to employ a financial officer as soon as possible. A highly qualified candidate is available in Addis and is expected to take up employment in June 1975. The Board urged the Director to fill the position of senior training officer as soon as possible. Several good candidates are under consideration. The filling of the Central Research Team Director, authorized at the November Board meeting, has failed because of complicated circumstances. There is a current feeling that when a Deputy Director is identified, there will not be need for this position. The question remains open.

There is considerable interest throughout the world in employment at ILCA and its cooperative projects. As Senior staff members come on board, they will be of high assistance to the Director in the recruitment program. The target is to have a staff of 101 senior and associate scientists by the end of 1979, if not before. Board members were urged to assist the administration in identifying good candidates. The Board ruled that good progress had been made to date in recruitment and urged that continued progress be made.

Board Senior Staff Discussions

Four senior staff designates were invited as consultants to attend the meetings in Addis. These members, with the resident staff scientists, met among themselves and with the Director at various times. Concern about relationships, possible constraints, implementation of programs, and administrative procedures, etc., arose. These members asked for a meeting with the Board. This was granted and a full discussion ensued. It became evident

3.

that understandings and working relationships will be a problem, as with any new organization, that will have to be worked out between the Director and the staff. The Board took the position, that while the problems of bringing together a group of highly trained and experienced specialists and fusing them into multidisciplinary teams will be most difficult, it felt that by mutual understanding, compromise and good will on the part of all that ILCA would provide the staff the kind of working environment they desired.

Modification of Staff Regulations

Experience to date in recruitment suggested that the staff regulations required modification. The administration had worked on this and reviewed for the Board their recommendations. These were approved. The document will be reprinted and copies made available to the Board members.

Budget - Centers Week Presentation

The budget document that was due at the C.G. office was reviewed in detail. Each of you have a draft copy of this. After considerable discussion, the budget with forecasts to 1979 was approved by the Board. The question of rate of recruitment, as it affects the budget figures, particularly for 1976, was thought to be realistic, with the flexibility of possibly a few jobs. The Director was authorized to work this out with C.G. to his advantage, if possible.

Expenditure by ILCA in 1974 amounted to about \$303 thousand, U.S. There is an expected balance over pledges to C.G. of about \$716 thousand, U.S. Pledges of Donors to date for 1975 is \$1.905 million, U.S. Thus with the 1974 unexpended balance, plus 1975 pledges, \$2.621 million, U.S. should be available for 1975. This will meet the need. The future need predicted is 1976, \$6.080; 1977, \$8.162; 1978, \$7.516; and 1979, \$8.035 million, U.S.

The audit requested by the Board at the November meeting is in progress by Price Waterhouse and will be completed in June 1975. The conflict between ILCA's audit and that instituted by C.G. by Price Waterhouse, Washington for all Centers, has been cleared up. The question about audits conducted by the donor agencies will be discussed with C.G. by the Chairman.

Documentation

The documentation - library programs are proceeding, with initial personnel occupying positions. The Belgium Government has offered assistance on this phase of the work.

Training Program

Expectations are that a senior training officer will be appointed soon.

The Bamako Seminar on Rangeland Evaluation and Mapping at which 82 people from all over the world attended is measured a great success. A workshop of a few specialists is to consolidate the concluding statements and the proceedings published by the end of the year.

4.

A proposed seminar of 15-20 experts covering the subject of "Methodology of Study of Systems of Production" is being planned for late 1975 or early 1976.

Director's Contract

A three-man committee of the Board made the annual review of the Director's contract. In agreement with the Director, his salary was increased by 8 percent.

Public Relations

It was pointed out that there is apparent criticism in some quarters on ILCA's progress, proposed programs, or lack of them, etc. This suggested to the Board that there is a public relations job to do and all Board members were urged to do all they can in public relations work. The Board instructed the Chairman to prepare and send to all donors a progress report on ILCA. This has been done.

The Board approved a meeting of the E.C. to be held during Centers Week in Washington, July 23-August 1. The members of E.C., Chairman of Program Committee, and others who are there are to represent ILCA in the strongest way possible.

The question of donor representation at Board meetings was discussed. The Board asked the Chairman to find out how other Centers handle this as an aid to establishing a policy for ILCA. This is being done. In this respect, the last hour of the April Board meeting was devoted to a public review and discussion of ILCA. Representatives from Ethiopia, the donor countries, and international organizations were invited. Some 25 to 30 people attended. This was a worthwhile activity in behalf of ILCA.

Articles of Association

The idea of an internal Articles of Association was presented and discussed. The Board felt this was a needed and useful document. The Board requested that this be further studied and asked the Chairman to obtain legal advice on it. Steps are being taken to accomplish this.

ILCA Program Development

The initial development of ILCA's program of activities has been under study since the Board was organized. At the May 1974 meeting, an internal Program Committee was established to deal primarily with the research aspects. The Committee has held two meetings and has used consultants at both meetings. Recognizing the need for outside viewpoints, the Board at the April 1975 meeting reorganized this Committee to include 4 Board members with Chairman and Director ex officio, and 5 outside more or less permanent members. In addition, the Committee is authorized to select consultants of the number and type needed to work with them at particular meetings. Procedures and functions of the Program Committee including financial needs were approved by the Board.

5.

The recommendations made by the Committee were thoroughly reviewed by the Board, discussed, modified, and approved as ILCA's initial program.

The principle that ILCA's programs will be singular in that the cooperative programs in the field and the central headquarters activities will be developed as whole programs, planned, directed and supervised by the central research teams in cooperation with staffs of national institutions and geared to the concept of animal production systems. The financing of cooperative programs will be from the core budget.

Both the headquarters and the cooperative research activity are to concern themselves first with studies relative to production systems in arid and semi-arid zones and secondly, production systems in humid and semi-humid zones. Part of the work will concern itself with monitoring development operations to identify factors for success as a means of speeding the development of animal production and also as a means of defining interdisciplinary approaches to improve techniques for study of total systems and for information and training use.

Four initial cooperative programs have been identified: Mali, Nigeria, Kenya and Ethiopia. These have been chosen as areas in which ILCA can suitably undertake work relating to production systems, both nomadic and transhumance in the arid and semi-arid zones that will apply to wide areas. Senior research team members, as soon as possible, are to meet with national cooperators and develop the details of the work to be undertaken. In the case of the Mali project, revision is to be made compared to the original proposals made in connection with an earlier interest by a donor agency. The E.C. will review the more specific plans for the Mali and Nigeria projects when they meet in July 1975. The Kenya and Ethiopia projects will be considered later, when more fully developed. The Board and the Program Committee had the pleasure of meeting with the Ethiopian research people to discuss their ideas as to what ILCA's program might include in Ethiopia.

Funds are available to support these activities and, it is hoped, that work can get underway both at headquarters and in the regions as soon as possible.

Work in cooperation with FAO and supported by W. Germany, as a special project, on the composition and nomenclature of African feedstuffs is already underway.

Future Meetings

The E.C. will meet in Washington, D. C. during Centers Week, probably on July 24. It may also be necessary for it to meet in Addis sometime in the fall of the year.

The Program Committee will meet March 8-9, 1976 in Addis.
The Board of Trustees will meet March 10-12, 1976 in Addis.
The ILRAD Board of Trustees will meet March 15-17, 1976 in Nairobi.

R. E. Hodgson
R. E. Hodgson, Chairman
ILCA Board of Trustees

Mr. T. M. C. Asser, Legal

June 12, 1975

Daniel Ritchie, CGIAR Secretariat

ILCA - Obligations of the Bank

As you know, the Bank has been designated by the CGIAR as Executing Agency and fiscal agent for the establishment of the International Livestock Center for Africa (ILCA).

We would like to have a clarification, from the legal documents, regarding the precise obligations of the Bank in the performance of these roles, and an indication when these functions are to be terminated. I would appreciate your reviewing the legal documents of ILCA regarding the following questions:

- (1) What are the responsibilities of the World Bank as Executing Agency, especially after the Board of Trustees has been established?;
- (2) Until the Initial period is completed, does the Bank retain a responsibility after the Board of Directors has been created to determine the reasonableness of the cost of goods and services procured by ILCA?;
- (3) Does the Bank as Executing Agency and/or fiscal agent have a responsibility to ensure the research program has been properly identified and staffed?;
- (4) When do the responsibilities of the Bank as Executing Agency and fiscal agent terminate, and on whose determination?;
- (5) Will the ILCA Board of Trustees have^a/constitution?;

The Memorandum of Agreement clearly specified in Section 13(c) that the rights, obligations and assets of the Bank incurred under the Agreement would be endorsed to the Board of Trustees when the Board of Trustees and Director have taken office, and they determine that there is sufficient staff to carry out the administration of the Center. At the same time, the Memorandum of Understanding clearly specifies (in Appendix III, Page 12) that the Bank's role as fiscal agent (and possibly by inference as Executing Agent) terminates when the Bank determines when ILCA has been legally established and has the capacity to make the arrangements necessary to realize its purpose. Could you give us your advice regarding this apparent inconsistency?

The minutes of the African Livestock Sub-committee of August 1, 1973 may be useful in determining the intention of the CGIAR regarding the responsibility of the Executing Agency for ILCA.

As there are a number of important questions relating to ILCA whose resolution may depend in particular on a legal judgement of the Bank's obligations and responsibilities, we would appreciate your opinion on these questions at your earliest convenience.

c.c. Messrs. Darnel, R. Jones and Worthington

DR
Daniel Ritchie/
ms/G9

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: JUNE 12, 1975

CLASS OF
SERVICE: LT *11*
(3454)

COUNTRY: ETHIOPIA

TEXT:
Cable No.: ALPHA FURTHER MYCAB JUNE 11 WOULD APPRECIATE YOUR ADVICE WHEN 1974 AUDIT
REPORT AND FINANCIAL STATEMENTS TO APRIL 30 MAY BE EXPECTED HERE STOP
BETA HAVE TODAY AIRMAILED DRAFT SECRETARIAT COMMENTARY ON ILCA PROGRAM
AND BUDGET STOP WOULD BE GRATEFUL FOR ANY COMMENTS SOONEST AS PLAN
DISTRIBUTE COMMENTARY TO CG MEMBERS BY END JUNE REGARDS LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME MICHAEL L. LEJEUNE

DEPT. CGIAR Secretariat

SIGNATURE *[Signature]*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: *DR*
DanielRitchie:js/G 9

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Messrs. Darnell
R. Jones
Worthington

For Use By Communications Section

Checked for Dispatch: *[Signature]*

OUTGOING WIRE

DATE JUNE 12, 1975

CLASS OF

SERVICE IT

(3154)

PAGE
LIGAT
ADVIS ARABA

ETHIOPIA

COUNTRY

TEXT
Cable No.

ALPHA FURTHER MYCAR JUNE 11 WOULD APPRECIATE YOUR ADVICE WHEN 1974 AUDIT
REPORT AND FINANCIAL STATEMENTS TO APPL. SO MAY BE REQUESTED HERE STOP
HETA HAVE TODAY AIMMATED DRAFT SECRETARIAL COMMENTARY ON IICA PROGRAM
AND BUDGET STOP WOULD BE GRATEFUL FOR ANY COMMENTS SOONEST AS PLAN
DISTRIBUTE COMMENTARY TO 03 MEMBERS BY END JUNE REGARDING IELBUNE

NOT TO BE TRANSMITTED
SECTION
COMMUNICATIONS

JUN 12 6 05 PM 1975

cc: Messrs. [Name]
R. Jones
Washington
DISPATCHED

For Use by Communications Section

Checked for Dispatch

AUTHORIZED BY:

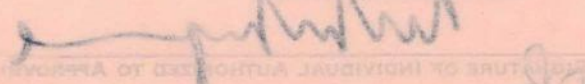
NAME

MICHAEL J. LEBRON

DEPT.

GENERAL SECRETARIAT

SIGNATURE



REFERENCE

Dante/Bldchle:ja'0 2

ORIGINAL (File Copy)

IMPORTANT: See Standard Guide for preparing form

G-9

June 12, 1975

The Minister for Development Cooperation
Ministry of Foreign Affairs
Plein 23
The Hague
The Netherlands

Dear Sir:

Thank you very much for your letter of May 1, 1975 indicating that the Netherlands wishes to accede to the Memorandum of Understanding for the ILCA Project. Under Section 2(g) of the Memorandum, by sending written notice and by making a payment to the Trust Account, any member of the Consultative Group on International Agricultural Research automatically accedes to the Memorandum. This is to confirm that your letter constitutes such written notice, that the Netherlands' payment has been received and accordingly the Netherlands has acceded to the Memorandum.

The Netherlands' interest in the CGIAR and in ILCA is greatly appreciated. We shall notify the Members of the Consultative Group of the Netherlands' action.

Sincerely yours,

(Signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

cc: Messrs. Delaume
Asser
Cheek
Jones (Controller's)

DR
DanielRitchie/CarlosGavino:js/G 9

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: JUNE 11, 1975

CLASS OF
SERVICE: ~~LT~~ **TELEX**
(3592)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

HAVE TODAY ARRANGED FOR WORLD BANK TO TRANSFER US \$ 200,000 to ILCA NEW YORK ACCOUNT TO COVER PRESUMED EXPENSES OF CENTER TO END JULY STOP BEFORE ANY ADDITIONAL TRANSFERS ARE MADE FROM SPECIAL ACCOUNT BANK AS TRUSTEE WILL WISH TO AGREE WITH YOU DURING YOUR VISIT WASHINGTON IN MID JULY APPROPRIATE ACCOUNTING FOR PAST EXPENDITURE AND DOCUMENTATION NEEDED FOR FUTURE REQUESTS FOR TRANSFER STOP WILL WISH TO RECEIVE PRIOR TO THESE DISCUSSIONS 1974 AUDIT REPORT AND STATEMENTS OF EXPENDITURE FROM JANUARY 1 1975 IN ADEQUATE DETAIL TO ENABLE BANK FULFILL ITS RESPONSIBILITY TO DONORS UNDER MEMORANDUM OF UNDERSTANDING STOP CGIAR SECRETARIAT WILL BE GLAD TO PARTICIPATE IN DISCUSSIONS STOP LETTER FOLLOWS STOP

REGARDS LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE *Michael Lejeune*
SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: DanielRitchie/MichaelLejeune/ms/G 9

CLEARANCES AND COPY DISTRIBUTION:

Cleared with in substance and cc
Messrs. R. Jones, Worthington, Darnell
and Fransen
c.c. Messrs. Baum, Mitchell and Rashid

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *[Signature]*

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: BAGOT
ILCAP
ADDIS ABABA

DATE

JUNE 11, 1975

CLASS OF
SERVICE

(3595)

COUNTRY: ETHIOPIA

TEXT
Cable No.

BE GLAD TO PARTICIPATE IN DISCUSSIONS STOP LETTER FOLLOWS STOP
TO DONORS UNDER MEMORANDUM OF UNDERSTANDING STOP CGIAH SECRETARIAT WILL
JANUARY 1 1975 IN ADEQUATE DETAIL TO ENABLE BANK FULFILL ITS RESPONSIBILITY
TO THESE DISCUSSIONS 1974 AUDIT REPORT AND STATEMENTS OF EXPENDITURE FROM
NEEDED FOR FUTURE REQUESTS FOR TRANSFER STOP WILL WISH TO RECEIVE PRIOR
IN MID JULY APPROPRIATE ACCOUNTING FOR PAST EXPENDITURE AND DOCUMENTATION
AS TRUSTEE WILL WISH TO AGREE WITH YOU DURING YOUR VISIT WASHINGTON
BEFORE ANY ADDITIONAL TRANSFERS ARE MADE FROM SPECIAL ACCOUNT BANK
YORK ACCOUNT TO COVER PRESUMED EXPENSES OF CENTER TO END JULY STOP
HAVE TODAY ARRANGED FOR WORLD BANK TO TRANSFER US \$ 200,000 to ILCA NEW
REGARDS LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY

NAME

Michael L. Lejeune

DEPT

CGIAH Secretariat

SIGNATURE

Signature of individual authorized to approve
Michael L. Lejeune (ms/G A)

REFERENCE

ORIGINAL (the copy)

(IMPORTANT: See Sender's Guide for printing form)

GUARANTEE AND CREDIT DISTRIBUTION

Cleared with in substance and cc
Messrs. R. Jones, Washington, Darnell
and P. Jones, New York, and Rashid
c.c. Messrs. Lejeune, Lejeune, and Rashid

JUN 11 9 32 PM 1975

DISPATCHED

Checked for dispatch

G-9

Files


June 11, 1975

Daniel Ritchie, CGIAR Secretariat

ILCA - Personnel Expenses

I obtained today from International Institute of Education in New York, which is the disbursement agent for the salaries and the emoluments of staff at ILCA (inter alia), a list of ILCA's senior scientific, research and associate staff engaged, or to be engaged, by August 1, 1975. The staff is listed in the attached table. Fourteen staff would be under contract by August 1, with a total payroll of \$410,000. According to the IIE, salaries constitute roughly half of the total cost of emoluments for the ILCA staff. On this basis, total personnel costs for senior and associate staff engaged by ILCA through August 1 would be about \$475,000 for 1975.

Attachment


DanielRitchie/ms/G9

OFFICE MEMORANDUM

G-9

TO: Files

FROM: Daniel Ritchie, CGIAR Secretariat DR

SUBJECT: ILCA - Personnel Expenses

DATE: June 11, 1975

I obtained today from International Institute of Education in New York, which is the disbursement agent for the salaries and the emoluments of staff at ILCA (inter alia), a list of ILCA's senior scientific, research and associate staff engaged, or to be engaged, by August 1, 1975. The staff is listed in the attached table. Fourteen staff would be under contract by August 1, with a total payroll of \$410,000. According to the IIE, salaries constitute roughly half of the total cost of emoluments for the ILCA staff. On this basis, total personnel costs for senior and associate staff engaged by ILCA through August 1 would be about \$475,000 for 1975, for 9.9 man-years.

Attachment

c.c. Messrs. Darnell, R. Jones, Worthington, Coulter, Lewis
Lejeune, Mitchell, Rashid and Fransen

6-9

June 11, 1975

Dr. Jean R. Pagot
International Livestock Center for Africa
P.O. Box 5689
Addis Ababa
Ethiopia

Dear Dr. Pagot:

As I promised in my cable of May 28, we have investigated the possibility of obtaining Laissez-Passers for the staff at ILCA. As a similar request had also been made by ICRISAT, we had asked Mr. Mashler at the UNDP to raise the general question with the legal authorities at the U.N. headquarters. As you will see from the attached letter, the U.N. legal services have advised as follows:

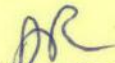
"Under Article VII, Section 24, of the Convention on the Privileges and Immunities of the United Nations and Article VIII, Section 26, of the Convention on the Privileges and Immunities of the Specialized Agencies, only officials of the UN or of the Specialized Agencies, respectively, may be issued UN Laissez-Passer."

As in the case of ICRISAT, ILCA employees are not staff members of the U.N. or a specialized agency; therefore it appears that they would not be eligible for a laissez-passer. We hope nevertheless that since ILCA has now been recognized as an international organization by the Ethiopian Government, you may be able to work out arrangements with the local authorities to expedite the travel of ILCA staff into and out of the country.

Sincerely yours,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary


DanielRitchie:ms/js/G 9

Attachment

G-9

Mr. R. Jones, Controller's

June 11, 1975

Daniel Ritchie, CGIAR Secretariat

DR

ILCA - Special Account - Fund Transfer

This is to request a transfer of funds from the ILCA Special Account to ILCA's New York account, to cover the Center's expected expenditure for June and July, 1975.

In his cable of June 4, 1975, the ILCA Director, Dr. Pagot, requested a transfer of \$300,000 for these two months. On the basis of my discussion with the salary disbursement agent for ILCA -- The International Institute of Education in New York -- I believe a transfer of \$200,000 should be sufficient to meet ILCA's expenses during this period. I would therefore appreciate your arranging for the transfer of \$200,000 to ILCA's New York account as soon as possible.

As we agreed yesterday with Messrs. Lejeune, Yudelman, Worthington, Mitchell, Darnell, et. al, any further transfer from the Special Account to ILCA will be contingent on our working out with the Center Director appropriate arrangements for the accounting of past expenditure and requests for future transfers. I would appreciate your suggestions in this regard so that I may prepare a draft letter to Dr. Pagot.

c.c. Messrs. Lejeune
Darnell
Worthington
Mitchell
Rashid
Fransen

DanielRitchie/ms/G 9

C-9

Dr. Jean R. Pagot
International Livestock Center for Africa
Post Office Box 5689
Addis Ababa
ETHIOPIA

June 11, 1975

Dear Dr. Pagot:

I am enclosing for your comments please, a draft of the Secretariat Commentary on the 1976 Program and Budget. As you know, commentaries for all the international agricultural research centers are to be prepared by the CGIAR Secretariat in accordance with the recommendations of the Bell Sub-committee on Center Review Procedures. Although we have not received the final version of the ILCA Program and Budget Paper, we have based our commentary on the draft which you kindly provided to Bill Lewis, and on Dr. Hodgson's progress report dated June 1, 1975.

As you will see from the attached paper, we are suggesting that ILCA should be allowed additional time to identify its individual research projects in detail before asking donors to consider contributions to the Center for 1976. In effect we would suggest that the present Program and Budget Paper and our commentary would be interim progress reports, and that a more detailed proposal and commentary -- based on the work of the headquarters team now being assembled -- would be prepared for the October 1975 CG meeting. This would give you and your staff additional time to work out details on a definitive research program, including manpower requirements, capital requirements, timing etc., and to pursue cooperative project negotiations with the host governments.

We would also be prepared to assist in the preparation of the supplementary paper. The details could be worked out during your visit to Washington in mid-July.

I would appreciate your comments, if any, on the draft commentary by cable, as we shall be distributing the final version by the end of June.

We look forward to seeing you in July.

Sincerely yours,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

c.c. Dr. Ralph Hodgson

DR
Daniel Ritchie/Michael L. Lejeune/ms/G 9

2-9
Mr. T. M. C. Asser, Legal

June 10, 1975

Daniel Ritchie, CGIAR Secretariat *DR*

USAID Grant Agreement

Attached please find a copy of USAID Grant Agreement for the United States' contribution to the International Livestock Center for Africa special account for 1975. According to the covering letter, AID would like Mr. Lejeune to sign and return five copies of the Grant Agreement.

The Grant Agreement is in line with the ICARDA Grant Agreement which Mr. Delaume reviewed in late May and found satisfactory, and which Mr. Lejeune signed on May 30. Appendix I of the ILCA Grant Agreement is taken from the Memorandum of Understanding.

I would appreciate your review of the attached Agreement and an indication whether it will be appropriate for Mr. Lejeune to sign this Agreement also.

DanielRitchie/ms/G 9

440098 IBRD UI QTCEY

INCOMING TELEX

FROM: ADDIS ABABA

ILCA ADDIS

440098 IBRD UI

T.

REF TELEX NO 932/FIN/139

JKNE 9, 1975

ATTENTION MR LEJEUNE

1) ILCA FUNDS DEPLETED STOP REQUIRE IMMEDIATE TRANSFER FOR
JUNE - JULY STOP PLEASE ADVISE WHEN PROCESSED

REGARDS PAGOT

2) PLEASE TRANSMIT TO DR RALPH HODGSON

AGREE YOUR PROPOSALS LIST OF PARTICIPANTS, DATE MEETING
MORNING 24 OF JULY AND FINANCING PROCEDURE STOP INFORM IIE
OSTOP SATURDAY 26 MORNING MEETING TAC/DIRECTORS AFTERNOON
DIRECTORS MEETING STOP AGREE DATES TRIP TO MARC.

REGARDS PAGOT

DJH

440098 IBRD UI

Distribution: Mr. Lejeune ✓

RECEIVED
JUN 9 10 55 AM 1975
COMMUNICATIONS
SECTION

69
copy of cable
mailed to
Dr. Hodgson
6/9/75

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABABA ETHIOPIE

69

940/DIR/599

9 June 1975

The Director
to

Mr. Lejeune
Executive Secretary
IBRD Secretariat for
CGIAR
1818 H Street, N.W.
Washington D.C. 20433

Dear Mr. Lejeune:

The International Livestock Center for Africa has a problem of urgent and continuing concern, involving both the host country and staff on mission. The problem is that international passports, specifically United Nations passports, are needed. The ILCA is an international agency under a Memorandum of Agreement between the Government of Ethiopia and International Bank for Reconstruction and Development acting on behalf of the Consultative Group on International Agricultural Research for the establishment of an International Livestock Center for Africa (ILCA), and should have a status deserving of international passport issuance for its international staff. United Nations passports (are needed), or any other internationally recognized service passports, if available, may be adequate.

In the host country, in accordance with the governmental policies of the Provisional Military Government of Ethiopia, ILCA staff who do not have United Nations passports are denied the official Special Identity Cards issued to international personnel attached to international agencies and diplomatic missions. This identification is necessary in lieu of work permits and provides a universally recognized status within the host country for obtaining assistance for staff who are not language fluent or familiar with local custom. The issuance of work permits is an affair of immigration for domestic employment which is not applicable to international staff. The governmental authorities expect ILCA staff to have United Nations passports with tacit implication of the recognition of ILCA and the Memorandum of Agreement, and the importance of the Organization.

A second problem exists in the host country. ILCA staff, who by nature of the ILCA activities, travel extensively, and therefore require multiple exit and re-entry visas. These are difficult to obtain on ordinary passports and are also very expensive. Such special six-month visas exist for personnel having United Nations passports. We have previously been able to obtain these visas on special favor; however, these visas were issued on ordinary non-United Nations passports, and therefore were instantly suspect at the air terminal with resulting confrontation and delay by officials



ADDIS-ABABA ETHIOPIE

9 June 1975

940/DIR/599

The Director

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1818 H Street, N.W.
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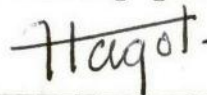
9 June 1975

questioning the legality of the visa. We are literally where we are unsure whether ILCA staff will be passed through the air terminal without special communication from Governmental Offices at the instigation of ILCA. The appropriate governmental agency will no longer issue Special Identity Cards or Special Visas without the international passports. The problem is not that the host country desires to be difficult; on the contrary, they have tried to assist us on a temporary basis expecting ILCA through its parent organizations to meet the requirements of the system established for "bonafide" international agencies who provide United Nations passports.

A third problem exists for ILCA staff after exiting the host country while on mission. Their status, without a United Nations passport, is that of a traveller without official international agency business. They are afforded no assistance supporting an international employee traveling for official business. The delays and stress are cumulative, and would be entirely avoided or softened by the ability to evidence a United Nations passport.

We urgently request strong consideration for the issuance of United Nations passports as a solution for the above problems, and as reflective of and consistent with the true status of the International Livestock Center for Africa.

Sincerely yours,



J. R. Pagot
Director

JRP/af

C-9

Mr. L. W. Johnson
Australian Development Assistance Agency
Canberra
A.C.T. 2601
AUSTRALIA

June 9, 1975

Dear Mr. Johnson:

Thank you very much for your letter of May 20, 1975 indicating that Australia wishes to accede to the Memorandum of Understanding for the ILCA Project. Under Section 2(g) of the Memorandum, by sending written notice and by making a payment to the Trust Account, any member of the Consultative Group on International Agricultural Research automatically accedes to the Memorandum. This is to confirm that your letter constitutes such written notice, that Australia's payment has been received and accordingly Australia has acceded to the Memorandum.

Australia's interest in the CGIAR and in ILCA are greatly appreciated. We shall notify the Members of the Consultative Group of Australia's action.

Sincerely yours,

Michael L. Lejeune
Executive Secretary

cc: Messrs. Delaune
Asser
Cheek

OR

Daniel Ritchie:ms/js/G 9

TELEPHONE
345 1344

TELEGRAMS
UNIMELD PARKVILLE



University of Melbourne

School of Agriculture and Forestry

Parkville, Victoria 3052

6th June, 1975.

DET:CBR

Sir John Crawford,
Australian National University,
CANBERRA. A.C.T. 2600.

Dear Sir John,

Having recently returned from Addis Ababa where I attended a meeting of the Program Committee and Board of Trustees of ILCA I thought that I should drop a note to let you have some personal reactions to the way things are going. I am also sending copies of this letter to Lowell Hardin, Joe Hulse and Peter Oram because I know they share your interest in ILCA and its activities.

Progress at ILCA continues on four main fronts and is conveniently considered under these headings: buildings, finance, program, and staff.

1. Buildings

Most encouraging progress has been made and perhaps it is in this field that Pagot deserves our warmest thanks. Great care was taken in the selection of architects and in the preparation of the brief which they were given. A good site has been made available by the Ethiopian Government, which incidentally has honoured all its earlier promises in this respect, Pagot continues to insist that ILCA should have buildings that are adequate and modestly impressive but which will in no way be ostentatious or inappropriate to Africa. The capital budget has been kept within the bounds originally anticipated and ILCA promises to be one of the least expensive of the international centres in terms of its capital expenditure. At present the anticipated target dates for the headquarters building in Addis Ababa are as follows:

Approval of final sketch plans	1st August, 1975
Documents for tender	15th February, 1976
Approval	1st March 1976
Tender procedure	1st May, 1976
Decision of selection	20th May, 1976
Building phase will be complete	March, 1978

Less rapid progress has been made with the development of field stations because it has been difficult to determine ILCA's exact needs until the program has been more fully developed and until the senior staff have had a chance to form and express their views. At present it looks as if we might be given about 150 hectares at Debre Zeit for work in the higher rainfall zone as well as a much larger area in an arid or semi-arid zone in southern

Mr Ritchie

File
ILCA

Mr. Mc Vally
Should not be included in
read it & give me
the critical information
JCB

File
G9



Ethiopia (which might include the Adami Tullu ranch in the Rift Valley). The Ethiopian Government has repeatedly assured us that we will be granted appropriate land when we have decided exactly what we want.

In some minds the major problem concerning the capital works program is whether or not it is safe and sensible to invest such a program in Ethiopia in view of its present state of political uncertainty. My own view on this is briefly as follows:-

- political judgements should be made by the CGIAR and not by a scientifically competent but politically uninformed Board of Trustees;
- the present situation in Ethiopia seems to be more settled than the papers would have us believe. Certainly the present regime continues to show a most encouraging interest in ILCA's activities;
- nevertheless, we are conscious that we are now on our fourth Minister of Agriculture in about three years (one was executed, one is in prison, and one recently escaped to the Sudan). Moreover, there are real prospects of a considerable famine (and doubtless social unrest) following the major land reform measures and the subsequent decline in area planted for the next harvest (most informed estimates are that the next harvest will be reduced by 25 to 30 per cent, even given good rains);
- where in Africa is there a politically stable and more attractive alternative to Ethiopia?
- ILCA has always been planned as a "decentralised centre" and it now plans research programs in Mali, Nigeria and Kenya, as well as Ethiopia. With eggs in several baskets it should be possible to transfer the activities of the headquarters, at least temporarily, if that ever became necessary in an emergency;
- Pagot, who is experienced and sensitive in such matters, remains soberly optimistic about Ethiopia.
- the pessimistic (realistic?) commentators in Addis Ababa predict "big trouble" before the end of this year. If that happens we will have time to review ILCA's position before building contracts are let in 1976.

In short my own feeling is that we should keep going as we are, but remain alert to the situation and be prepared to change plans at short notice should an emergency occur.

2. Finance

So far ILCA has not been short of funds, although now that the building program is taking shape and scientific staff are being recruited in increasing numbers, the need for financial support will rapidly become more obvious and urgent.

Apart from the question of financial support there is the problem of financial management. Pagot is, of course, a man of unquestionable integrity, but he has somewhat unorthodox attitudes towards financial administration. Last November the Board authorised him to engage a firm of auditors (Price Waterhouse) and we are now awaiting their report. At our April meeting we asked Pagot to appoint a financial controller (I understand a suitable appointment is imminent) and we arranged that this member of staff will report both to the Director and to the Chairman of the Board.

We have been concerned that there seems to be an impression among some observers that ILCA's financial management is inadequate. Worse still, our understanding is that the Bank has instructed Price Waterhouse (Washington) to conduct a separate audit from that being done by Price Waterhouse (Addis Ababa) at our request. During our recent Board meeting yet another set of auditors arrived, this time at the request of USAID. Clearly we cannot go on having every donor conduct a separate audit and you can imagine that Pagot has been understandably upset by recent events.

No doubt there exists a measure of misunderstanding between ILCA staff and the donors about what form of accountability is needed and, particularly, between ILCA and the Bank, acting as our Executing Agency. We hope to sort out these misunderstandings during International Centres Week.

3. Program

The Program Committee reviewed progress to date and, in particular, discussed in detail the projects envisaged in Mali, Nigeria, Kenya and Ethiopia.

The Mali project was made more difficult because it had been prepared hastily by Pagot in response to pressure from UNDP. It was both unfortunate that UNDP had pushed Pagot so hard and then, apparently, disowned him, and also that Pagot had allowed himself to be pushed into a hastily prepared and insufficiently considered project. The Program Committee resolved that the Mali project needed to be defined precisely by the new ILCA staff and that all projects should in future be considered in full from the outset by the Program Committee. Also the Director was encouraged to treat cautiously such outside pressures as those exerted by UNDP.

The minutes of the Program Committee meeting are attached and from these you will see that the terms of reference and membership of the Committee have been reviewed (Attachment A).

The full Committee is to meet next in March 1976 before the regular Board meeting and it now consists of:

Board Members: Professor K. Knutsson
D.J. Pratt
Dr. W. Schaefer-Kehnert
Professor D.E. Tribe

Non-Board Members:

Associate Professor H.S.K. Nsubuga,
Department of Animal Husbandry,
Makerere University, Uganda.
Professor H. Ruttenberg, Department
of Agricultural Economics,
Hohenheim University
Professor C. Spedding, Department of
Agricultural Systems,
Reading University
Dr. N. Traore, Range Ecologist, Mali
Professor K. Turk, lately Department of
Animal Production, Cornell University

Ex-Officio:

Dr. R. Hodgson, Chairman ILCA Board
Dr. J. Pagot, ILCA Director

I will remain as Chairman of this Committee.

On the whole the Program is shaping well but it cannot be expected to return quick and obvious results. Inevitably we are working in sensitive and difficult areas and it will remain a situation in which we will tend to take two steps forward and one step back. The donors will need to understand the complexities of the research and be patient.

4. Staff

The most encouraging aspect of our recent meeting was that it was attended by the initial nucleus staff of senior scientists. As anticipated, it has been a difficult and slow business to identify and recruit just the right people, but Pagot is doing a good job. If he can keep up the present standard the future success of ILCA is assured.

However, two problems exist. Some scientists are making totally unreasonable demands in terms of salaries and conditions, so that we just cannot afford to recruit some of the good people we would like. Fortunately Pagot is thoroughly realistic in this matter and does not put up with any of the nonsense that is occasionally tried on by greedy individuals.

The other problem may become more serious as time passes.

At first Pagot gives many people the impression that he is autocratic in his administration and superficial in his scientific judgements. Some of his new staff, all of them established prima donnas in their own right, therefore regard him with initial suspicion. If we are to build a successful, international, multidisciplinary team of research scientists both sides will have to learn to understand the other and to work together in harmony. This will not be easy and the Board has an important role in helping to forge a mutual respect and an esprit de corps.

Fortunately relations within the Board are good. Pagot seems to trust everyone and takes no offence at plain speaking. Ralph Hodgson is a quiet, deeply sincere man with a temperament vastly different from Pagot's. They respect one another's integrity and when Ralph decides to put his foot down Pagot recognises the signs and gives in! For their part, the Board members recognise the

limitless energy and enormous capacity of Pagot and give him good but critical support.

Nevertheless, while I do not wish to over-emphasise the point, my guess is that we are going to have some difficult and abrasive confrontations between the staff and the Director. I suppose we're not the only international centre in that position!

In summary, then, things seem to be going well - at least as well as we can reasonably hope. The worst that can be said is that our "public relations" are not as good as the real achievements of Pagot. Therefore the Board has agreed to produce a periodic progress report or newsletter for circulation to donors and the next meeting of the Board is to be in Washington during International Centres Week. This will mean that Board members will be supporting Pagot and Hodgson with their presence in the formal sessions and by their participation in informal discussions. Of equal importance, Board members will be able to find out for themselves how other centres are run and we look forward to some heart-to-heart discussions with the "old-hands" in the business. We don't anticipate that the Board will normally attend Centres' Week but on this occasion it seemed appropriate to make an exception.

I'm sorry that this has turned into such a long-winded and rambling letter but I hope that some of it will be of interest and that, on the whole, you will find it reassuring.

With best regards.

Yours sincerely,

A handwritten signature in dark ink, appearing to read 'Derek Tribe', written over a horizontal line.

D.E. Tribe
Professor of Animal Nutrition

APPENDIX I

Meeting of the Board of Trustees

Addis Ababa, Ethiopia

23 - 25 April, 1975

ILCA PROGRAM COMMITTEE

REPORT TO THE BOARD OF TRUSTEES

The second meeting of the ILCA Program Committee was held in Addis Ababa on April 21st and 22nd 1975, and attended by :

Chairman of the Board:	Dr. R.E. Hodgson
Director of ILCA:	Dr. J.R. Pagot
Members of the Board:	Prof. R. Germain
	Prof. K. Knutsson
	M.C. Mensah
	D.J. Pratt
	Dr. W. Schaefer-Kehnert
	Dr. Bakar Shaib
	Prof. D.E. Tribe (Chairman, Program Committee)
Observer Representing ILRAD:	Dr. I. Muriithi *
Observer Representing USAID:	Dr. N. Konnerup
Members and Members-Designate of ILCA staff:	Prof. N. Dyson-Hudson
	Dr. H. Lehouerou
	Dr. H. Jahnke
	Dr. M. Sall
	Dr. Shenkute Tessema
	Dr. G. Tacher
	Dr. R. Temple
Secretary:	Mrs. W. Allen

* For part of the meeting only.

ITEM 1:

At the invitation of the Committee Chairman (Dr. D.E. Tribe) the Chairman of the Board (Dr. R.E. Hodgson) welcomed members and expressed his particular pleasure at the presence, for the first time, of the newly appointed members of ILCA's Senior Scientific Staff.

ITEM 2:

The Director (Dr. J. Pagot) added his welcome and then explained to members the arrangements made by his staff for the organization of the meeting.

ITEM 3:

A paper on the future terms of reference and composition of the Program Committee prepared by Dr. Pagot, together with comments by Dr. R. Hodgson and Dr. D. Tribe, had been circulated to all members of the Committee. This was discussed in detail and, after a number of amendments had been proposed and accepted, it was agreed that the Committee would recommend the attached paper to the Board. (see Attachment A).

ITEM 4:

Papers outlining suggested research programs in Mali, Nigeria, Kenya and Ethiopia had been prepared by Dr. Pagot and his staff and circulated to all members. Before discussing them in detail the Committee considered a number of general questions and agreed that:

- the proposals as circulated were intended to form a basis for discussion and were not to be regarded as firm commitments;
- each of the suggested programs was to be regarded as an essential part of the overall ILCA program and would involve the active participation of the senior members of the Central Research Team;
- in addition to their intrinsic scientific value, the first programs undertaken by ILCA would constitute self-training exercises, in some of which young African and non-African scientists would work under the general guidance of the leaders of the Central Research Team;
- it was recognized that the terminology used by the various international centres when describing particular programs was confusing. Thus terms such as "co-operative projects", "assisted projects", "special projects", and "outreach projects", had to be used with care because they might carry unintended implications about the budget. The four projects now proposed for ILCA were essentially related parts of the single program on "Animal Production Systems" which is now recognised by the Consultative Group

and includes both Headquarters and Co-operative Projects which may be undertaken in different ecological and socio-economic situations.

A. Mali and Nigeria:

The Director reminded the Committee of the history of the Mali project and recalled that, as a matter of urgency, he had been invited by UNDP to prepare a project for financing under their global program. Despite the support and co-operation of the Mali Government, and the assurance of FAO and others that no duplication of effort was involved, UNDP had subsequently decided to delay a decision on this project.

The Mali project was then discussed in detail on the basis of its research merits. During this discussion, Dr. Bakar Shaib indicated that he would have to return to Nigeria before the end of the meeting and therefore it was agreed to widen the discussion to include ILCA's proposed activities in Nigeria.

Dr. Shaib suggested that ILCA should give emphasis in its studies to the changes taking place among those pastoral communities in Northern Nigeria and elsewhere which had been drastically affected by the recent drought. In Nigeria, for example, nomadic pastoralists moved south and had settled, apparently permanently, in higher rainfall areas. A wide ranging discussion reflected general support for this suggestion and it was reaffirmed that the Committee should recommend the following two main research activities to the Board:

- (a) As an urgent priority ILCA should seek to analyse the situations of communities affected by drought and should trace the adaptations of these people and their livestock to changing climatic and socio-economic conditions. These studies should aim to investigate and quantify production parameters (vegetation and animal), livestock population dynamics, soil and water resources, human nutritional standards and behaviour.
- (b) ILCA staff should also be encouraged to study existing and planned livestock development schemes in East and West Africa. These should aim to assess ecological, social and economic progress and impacts on development.

Projects within the terms of (a) above should be developed in Mali and Nigeria. The details of the Mali project being considered by UNDP would need to be revised by Dr. Pagot and his staff and submitted to the next meeting

of the Board, the Program Committee or the Executive Committee, whichever meets first. The range of topics which would need to be studied as integral parts of the livestock production systems in Mali and Nigeria would have to be identified by the staff in the light of knowledge already available, but it was anticipated that they might cover such items as:

- the potential of N'dama cattle in areas infected with tsetse flies;
- the productive capacities of various indigenous breeds;
- the wider use of goats, sheep, camels and other herbivores;
- the nutritional evaluation of local feeds, fodder shrubs and trees;
- the criteria and methods for assessing range condition and trend;
- the structural and ecological efficiency of water points;
- the technical and economic possibilities of establishing improved pastures in the northern Guinean and southern Sudan zones in West Africa as part of a stratification strategy;
- the patterns of demography and demographic changes;
- the monetisation of pastoral communities including the analysis of family needs and aspirations, producer reactions to price incentives, and of alternatives to diets of milk;
- the micro-analysis of livestock marketing systems.

The Committee accepted the fact that these research studies would be long-term, difficult and expensive, but it was unanimously agreed that ILCA should seek to make a major contribution to drought mitigation and rehabilitation studies, by:

- collecting as many facts as possible in localities affected by drought;
- monitoring the livestock vegetation and human dynamics of rehabilitation;
- and trying to minimise future risks by developing improved drought strategies.

Concentration on these research areas was seen to involve related studies in arid and high rainfall areas since improved livestock production systems would almost invariably straddle both.

The need for research in the arid zones was particularly urgent for welfare and conservation reasons while the objective of humid zone research should primarily be increased production.

It was appreciated that much of this discussion reiterated the recommendations which the Board had already accepted following the first meeting of the Program Committee (November 1974). However, these general principles were now seen in a sharper focus because they were discussed in the specific context of the proposed Mali and Nigeria projects. Also the participation of the

newly appointed members of the senior staff provided a welcome dimension of fresh enthusiasm and commitment. Several members raised important questions of research organization and methodology and it was agreed that Dr. Jahnke should prepare a discussion paper on ILCA research methodology. It was suggested that this might be followed by a seminar on the subject. Working within the conceptual framework mentioned above the Committee believed that new and important programs should be detailed for Mali and Nigeria, and it therefore agreed to recommend to the Board that :

- (i) A new research program for Northern Nigeria and associated regions be prepared by the staff and submitted for approval to the Board; it being understood that the full support and co-operation of the Nigerian authorities would be sought at all stages of project preparation.
- (ii) The Mali project which had been prepared urgently at the request of UNDP needs to have its research content defined precisely by the staff in consultation with the Government of Mali and be submitted again to the ILCA Board. The Mali authorities should be kept informed of this development and should be assured that this action in no way alters ILCA's intention of undertaking a major project in Mali as a high priority in its overall program.
- (iii) UNDP should also be informed of this project review.
- (iv) In reviewing the Mali project, further attention should be paid to the work being done in Mali by other assistance agencies.

The Committee hoped that these project proposals would be formulated as quickly as possible but realised that the availability of the senior staff to visit Nigeria and Mali, and to prepare the detailed proposals, would necessarily impose a delay of some months. It was considered that this initial delay should be tolerated if that meant that the final result was more satisfactory. However, the Committee realised that the Director was already under pressure from donor agencies and the Consultative Group to submit final program proposals. It was hoped that those responsible for funding would realise the particular circumstances of ILCA and co-operate sympathetically with the Director and the Board.

B. Ethiopia:

Before discussing ILCA's program in Ethiopia, the Committee received a group of nine Ethiopian scientists who represented the research activities and interests of the Ministry of Agriculture, the ^{Institute of Agricultural} Institute of Agricultural

Research, the Livestock and Meat Board, the Dairy Development Agency and the Awash Valley Authority. These gentlemen described the various livestock research activities which are planned or are in operation in Ethiopia, and indicated their support for a paper on future research priorities in Ethiopia which had been prepared for the Committee by Dr. Shenkute.

In the ensuing discussion, it was emphasised that ILCA's activities in Ethiopia, as elsewhere, must be directed towards problems which are clearly identified as being important in an African, rather than a national, context. In undertaking their studies in Ethiopia ILCA staff would necessarily seek the co-operation of Ethiopian scientists and ILCA's documentation and training programs would also offer opportunities for Ethiopian participation. The frank and cordial atmosphere of this discussion encouraged the Committee to be optimistic about future relations with Ethiopian research institutions.

Following this discussion with the Ethiopian party, the Committee discussed ILCA's future program in Ethiopia. In the light of the conclusions reached on Nigeria and Mali, it was agreed that in Ethiopia also the main emphasis should be placed upon the rehabilitation and development of communities recovering from, or faced with the prospects of drought. Dr. Schaefer-Kehnert spoke of particular areas in which new settlements or systems of production were being developed and outlined the scope and importance of multi-disciplinary investigations which would be appropriate for ILCA.

It was agreed that the Committee should recommend to the Board that Dr. Pagot and his staff be asked to prepare a detailed research proposal for Ethiopia along related lines to those for Nigeria and Mali; it being understood that in the course of this preparation there would be full consultation with Ethiopian and other expertise.

C. Kenya:

The Committee discussed the paper prepared by Mr. D.J. Pratt and Dr. G. Tacher a summary of which forms Attachment B to this report.

The main proposals were welcomed by the Committee and many members stressed the importance of the suggested investigations and the appropriateness of undertaking them in Kenya. It was realised that studies of the evaluation type were likely to involve sensitive judgements and could only be carried out successfully with the whole-hearted co-operation of both the Kenyan authorities and the agencies financing development projects. Negotiations with these authorities are continuing and copies of the Pratt/Tacher Report have been sent to the Kenyan authorities, the World Bank, etc.

experience for a period of at least two years. Further discussion between

It was agreed to recommend to the Board that discussions with the Kenyan authorities should continue and, if possible, an ILCA program should be established either along the lines outlined by the Pratt/Tacher Report or involving any other approach which accords with ILCA's overall policy.

In making this recommendation, it was anticipated that the newly appointed senior staff would be involved in future negotiations and that the Kenya program should be regarded as an integral part of ILCA's overall program of research, in the same way as the Nigeria, Mali and Ethiopia projects. It was also understood that the Kenya project will include appropriate consideration of livestock production in the wetter areas.

ITEM 5:

Dr. Pagot reported that two recent proposals for ILCA's participation in special projects had been made by donor countries.

(a) The Netherlands had suggested that ILCA might co-operate with the Wageningen Department of Ecology in the preparation of a comprehensive review of the literature concerning the production of meat from wildlife, including game cropping, game ranching and wildlife domestication.

Several members of the Committee were concerned that ILCA might become involved in a field that was already over-supplied with reviews and commentaries which reflected scientific and even emotional prejudices. The Committee believed that if ILCA was to participate in such a project, great care should be taken to ensure the maximum degree of objectivity and perception. It was recommended that the Director should consider this proposal most carefully before reaching any agreement and that, if the proposal is accepted, an expert committee should be asked to advise ILCA during the preparation of the review. Such scientists as Dr. H. Lamprey, Dr. J. King, Dr. N. Myers and Mr. I.S.C. Parker might be invited to join such an advisory committee.

(b) The second proposal, which came from the Swedish International Ecological Secretariat (SIES) concerned the preparation of a "state of knowledge" report on Africa's grazing lands. This proposal had previously been discussed among a number of national and international bodies, including FAO, and no agreement had been reached.

After discussion it was agreed that the objectives of this proposal deserved to be supported but such a program would require special staff of wide

the Swedish authorities and ILCA (Dr. Pagot and Dr. Le Houerou) were to be held and a further report would be made to the Program Committee.

Following the discussion on these two special projects, the Committee discussed its general attitude to proposals of this type. After various points of view had been expressed the following points were agreed:

- no such proposal should be accepted unless it was in accord with the special research framework which had been adopted by ILCA;
- during its formative stages it was important that ILCA should concentrate its efforts and not take on too wide a range of projects;
- therefore, unless such a proposal fell within the priorities agreed by the Board, it should not be undertaken, even if it was within ILCA's research framework;
- in future the details of all such proposals should be circulated as discussion papers before future meetings of the Program Committee.

The meeting of the Program Committee closed with an expression of thanks to all those who had attended and, particularly, to Mrs. Allen for her secretarial assistance.

ILCA PROGRAM COMMITTEE

FUNCTION AND COMPOSITION OF THE
PROGRAM COMMITTEE

FUNCTION

The Program Committee shall be appointed by the Board of Trustees to advise it on all matters concerning overall scientific planning (including research, training and documentation activities):

1. It will offer views on the programs prepared and submitted to it by the Director;
2. It may propose subjects for research;
3. It will consider the annual scientific report and periodically review programs being undertaken;
4. It will consider such other matters as may be referred to it from time to time by the Board of Trustees.

In reporting to the Board it will comment on the various programs and activities of ILCA in relation to their scientific merits and to the general staffing, financial support and facilities available. All recommendations of the Committee will be subject to subsequent consideration by the Board.

It is anticipated that from time to time a proposal for a new ILCA activity or program will be suggested by a donor agency, government or some other outside body or individual. In such a case the proposal will normally be submitted to the Committee through the Director.

COMPOSITION

The Program Committee should consist of:

1. Such members as may be appointed from time to time by the Board from among its members. (It is suggested that this number will normally be four, but it is understood that all Board members will have the right to attend Program Committee meetings as members if they so wish.)
2. Such other members as may be appointed from time to time by the Board. (It is suggested that this number will normally be four and that such members will each be appointed for a period of three years.)
3. The Chairman of the Board and the Director of ILCA shall be ex officio members. (The Director may invite members of the ILCA staff to attend meetings

of the Committee as advisers if he considers their advice will be of help to the Committee in relation to particular agenda items.)

4. The Chairman of the Program Committee will be appointed by the Board.

5. The Chairman may invite occasional outside advisers to attend particular meetings of the Committee. (The Chairman will normally extend such invitations after receiving suggestions from the Director or other members of the Committee.)

6. At the discretion of the Chairman, observers may attend meetings of the Committee. (These observers will normally represent donor agencies or co-operating institutions or governments.)

FREQUENCY OF MEETINGS

The Committee shall meet at least once a year, at dates decided on by the Board of Trustees.

Although meetings will normally be held in Ethiopia, it may be desirable from time to time to hold meetings in other countries, particularly those in which ILCA is undertaking, or proposing to undertake, research studies.

PROCEDURE

The minutes of Committee meetings will be ratified by correspondence so that they may be presented to the next Board meeting which takes place between Committee meetings.

At the beginning of each Committee meeting the minutes of the previous meeting will be recalled and the Director will present a report outlining the progress made in implementing previous decisions of the Board made on the recommendation of the Committee.

Where possible, papers covering agenda items will be prepared by the Director, his staff, a member of the Committee, or an adviser and circulated to all members well before meetings are held.

Minutes and reports of Committee meetings will be circulated to all those attending meetings, (members, advisers, and observers) and to all members of the Board.

Conclusions and recommendations will be transmitted formally to the Board by the Committee Chairman.

The Committee secretariat will be provided by the ILCA staff and the Documentation Team will classify and file minutes of all meetings.

FINANCING

The expenditure of the Program Committee will be specified annually in the ILCA budget.

When the Board of Trustees has determined the dates of Committee meetings and the membership of the Committee for the forthcoming year, the Committee Chairman will provide the Director with the information needed for budget preparation.

Members of the Committee, and its advisers, shall travel first class for all journeys of more than five hours and shall receive a daily travel allowance corresponding to Board members. In addition they shall receive an expenses allowance on the same basis as Board members for each day they are away from home-base attending Committee meetings.

The travel and other expenses of observers will not normally be met from ILCA sources.

REVIEW

It is recommended that the various proposals made in this paper should be reviewed by the Board periodically in the light of experience.

ILCA PROGRAM COMMITTEE

ILCA-KENYA CO-OPERATIVE PROGRAM

Summary of Project Identification Mission Report

Prepared by D. J. Pratt and G. Tacher

A Kenya program is envisaged in which ILCA will engage in a range of activities in which initial emphasis will be placed on research related to the continuing evaluation of development projects, and documentation.

To facilitate this program it is proposed that ILCA and the Government of Kenya should enter into a memorandum of understanding covering both proposed and future activities.

Documentation

It is proposed that ILCA should undertake the preparation of annotated bibliographies and syntheses of current knowledge covering:

- (a) statistics, methodologies and technical information of particular relevance to range development programs, covering ecological surveys, socio-economic studies, wildlife data, and related experiences in development;
- (b) the value of Sahiwal and Boran-type cattle in livestock development with special reference to meat and production and the effects of environmental conditions.

Evaluation Research on Development Projects

The first objective would be to quantify the socio-economic, environmental and biological parameters of a number of development units, and to establish the nature of their interaction and their responsiveness to the influences of development. The parameters would need to include:

Human factors : social and production units - diet-husbandry methods - demography - values and attitudes.

Economic factors : family and group budgets - indebtedness (official and unofficial) - marketing - supply and demand of commodities.

Biological factors : (as applied to all species of domestic livestock present) : demography - pathology - productivity (growth rate, etc.)

Ecological factors : climatic conditions - hydrological conditions
(ground water recharge, etc.) - wildlife - range condition and trend.

The subsequent objectives, successively, would be:

- to establish key criteria by which best to judge progress;
 - to identify constraints on present productivity and means for improving present performance;
 - to develop methods for predicting future change;
 - to identify subject areas requiring more critical examination or research;
 - to develop models for the extension of development into new situations.
-



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABABA ETHIOPIE

*File
ILCA
G9*

903/FIN/136

6 June 1975

Mr. Lejeune
IBRD
1818 H Street, N.W.
Washington D.C. 20433

Dear Mr. Lejeune:

I now enclose the detailed Receipts and Payments summary of ILCA for the four months ended 30 April 1975. You will, of course, appreciate that we are not yet reporting on an accrual's basis but we hope to achieve this in due course.

The first four months of 1975 can be summarized as follows:-

	<u>U.S.\$</u>	<u>U.S.\$</u>
Funds at 1 January 1975		204,767
Transfer from IBRD		<u>250,000</u>
		454,767
Less:		
Administrative and other costs	118,658	
Conferences	99,318	
Sundry Loans and advances	16,510	
Fixed assets	<u>74,049</u>	
		<u>308,535</u>
Funds at 30 April 1975		<u><u>146,232</u></u>

You will, no doubt, let me have your comments in due course.

Yours sincerely,

G. F. Vanderbur
G. F. Vanderbur
Senior Administrative Officer

cc: Dr. J. R. Pagot
Dr. R. E. Hodgson

GFV/af

*15-13-94
15-13-22*



ADDIS-ABABA ETHIOPIE

6 June 1975

903/FIN/136

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Washington D.C. 20433

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		16,510	
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308,535			
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You will, no doubt, let me have your comments in due course.

Yours sincerely,

G. F. Vandenberg
Senior Administrative Officer

cc: Dr. J. R. Pagot
Dr. R. E. Hodgson
15 JUN 17 PM 12:02

RECEIVED

GEV/af

May 31, 1975

International Livestock Centre for Africa
Addis Ababa
Receipts and Payments Summary
for the four months ended April 30, 1975

	Two months ended 28 February	Two months ended 30 April	Cumulative to 30 April
	US\$	US\$	US\$
RECEIPTS			
Transfer from IBRD	250,000.00		250,000.00
	250,000.00		250,000.00
Balance of cash in hand and at bank, January 1, 1975			
Petty cash, Addis Ababa		637.02	
Commercial Bank of Ethiopia		9,477.79	
Dr. Hodgson's fund, Washington		1,271.44	
First National City Bank, New York		194,229.79	
Banque International pour l'Afrique Occidentale, Paris		(848.73)	204,767.31
			454,767.31
PAYMENTS			
Administrative and other costs - Salaries, locally employed	3,336.71	4,196.37	7,533.08
IIE for ILCA salaries, allowances, etc.		50,000.00	50,000.00
EMVT, salary, etc. for Dr. G. Tacher		9,979.97	9,979.97
Postage and Telecommunications	996.43	3,423.35	4,419.78
Vehicle running and hiring	1,942.56	2,254.16	4,196.72
Travel	7,138.19	6,668.80	13,806.99
Office supplies	3,419.44	1,405.43	4,824.87
Medical	17.85	221.67	239.52
Clothing	26.93	193.30	220.23
Electricity and water	51.52	28.76	80.28
General supplies and services	271.48	620.08	891.56
Secretarial and translating assistance	639.32	612.38	1,251.70
Director's house servants and guards	212.56	212.56	425.12
Accommodation	906.29		906.29

Rents - offices staff houses	1,908.21 2,229.47	942.03 3,997.58	2,850.24 6,227.05
Bank charges	364.16	383.41	747.57
Foreign exchange difference	34.86	5.58	40.44
IIE charges for ILCA scheme	464.93	200.02	664.95
Entertainment	18.40	742.89	761.29
Documentation research	344.90		344.90
Consultancy fees		2,270.00	2,270.00
Board of Trustees meeting		5,975.75	5,975.75
(Subtotal)	24,324.21	94,334.09	118,658.30
Conferences - in Bamako, Mali - travel	57,920.55	3,443.79	61,364.34
Accommodation, meals, per diems		21,328.06	21,328.06
Office supplies	1,590.18	2,931.03	4,521.21
Petrol, car hire, drivers	444.36	1,362.62	1,806.98
Interpreters		4,896.78	4,896.78
Postage and telecommunications		993.35	993.35
Sundry assistance		1,955.19	1,955.19
Miscellaneous expenses		308.03	308.03
Insurance	143.77		143.77
Contribution to FAO conference, Rome	2,000.00		2,000.00
(Subtotal)	62,098.86	37,218.85	99,317.71
Recoverables, deposits, etc. Car Loans, personal and mission advances	3,264.63	12,279.57	15,544.20
Office rent deposit	966.18		966.18
(Subtotal)	4,230.81	12,279.57	16,510.38
Fixed assets - Building (soil tests and architects)	701.46	40,446.25	41,147.71
Motor vehicles		8,091.79	8,091.79
Office furniture and equipment	11,722.86	7,910.32	19,633.18
Household furniture and equipment	1,729.35	590.92	2,320.27
Cutlery, crockery, kitchen utensils (Courtesy Kit)	266.68		266.68

Library and film	1,327.42	1,261.78	2,589.20
(Subtotal)	15,747.77	58,301.06	74,048.83
Balances of cash in hand and at bank, April 30, 1975			
Petty cash, Addis Ababa		304.71	
Commercial Bank of Ethiopia		8,326.70	
Dr. Hodgson's fund, Washington		843.77	
First National City Bank, New York		95,234.03	
Banque International pour l'Afrique Occidentale, Paris		34,625.63	
Bamako		6,797.25	
Deutsches Bank, Bonn		100.00	146,232.09
			454,767.31

Notes

1. Currencies other than US\$ are translated at internal rates equivalent to the average rate arising when funds were transferred between bank accounts.
The internal rates for US\$100 are Eth.\$2.07, F. fr. 4.243 and MFr. 424.3
2. This summary has been prepared without sight of Bamako and Bonn bank statements.

G-9

MINISTERE DE LA COOPERATION

Service de l'Administration Générale

Bureau de la Comptabilité et des
Marchés du Fonds d'Aide et de Coopé-
ration.

PARIS, le 5 JUIN 1975

192, rue Lecourbe,
- 75 015 - PARIS.

Tel: 578 61 64.

005907

N°

SAG/FB/FAC.

Groupe consultatif sur la recherche
agricole internationale
(à l'attention de M. GRAVES)
Banque Internationale pour la recons-
truction et le développement

1818 H street N.W.

WASHINGTON D.C. 20.433

ETATS UNIS

Le Chef du Bureau de la Comptabilité et des Marchés
du Fonds d'Aide et de Coopération, a l'honneur de vous informer,
que les instructions ont été données à la Caisse Centrale de
Coopération Economique, pour que soit effectué au compte bancaire

N° T de la BIRD à la FEDERAK RESERVE BANK OF NEW YORK
33 liberty street - New York

le versement de : la contre valeur en dollars de 900.000 F

pour les motifs ci-après :

Versement de la deuxième contribution française au programme du Centre
International pour l'élevage en Afrique (ILCA) pour l'année 1975.

P.-M. LESENECHAL

P-2

PARIS, le 2 JUIN 1975

192, rue Lecourbe
75 015 - PARIS

Tel: 578 et 64.

MINISTRE DE LA COOPERATION

Service de l'Administration Générale

Bureau de la Comptabilité et des
Marchés du Fonds d'Aide et de Coopération

Groupe consultatif sur la recherche
agricole internationale
(à l'attention de M. GRAVES)
Bureau International pour la recherche
technique et le développement

1618 N Street N.W.

WASHINGTON D.C. 20005

ETATS UNIS

005207

ERG/TS/THC

N°

Le Chef du Bureau de la Comptabilité et des Marchés
du Fonds d'Aide et de Coopération a l'honneur de vous informer
que les instructions ont été données à la Caisse Générale de
Coopération Economique pour que soit effectué au compte bancaire

N° 1 de la BIRD N la FEDERAL RESERVE BANK OF NEW YORK
23 Liberty Street - New York

le versement de : la contre valeur en dollars de 900.000 F.

pour les motifs ci-après :

Versement de la dotation technique française au programme de Centre
International pour l'Enseignement et la Recherche (CICER) pour l'année 1975.

P. M. LESNECHAL

SECTION
COMMUNICATIONS
1975 JUN 10 04:11:00

RECEIVED

ILCA ADDIS (Telex No.)

INCOMING TELEX

DISTRIBUTION:

Mr. Lejeune ✓

RECEIVED

440098 IBRD UI

4 JUNE 1975

REF: 897/FIN/135

ATTN: MR. LEJEUNE

REF. OUR TELEX 891/FIN/130 THE FIRST FOUR MONTHS OF 1975
CAN BE SUMMARIZED AS FOLLOWS:-

US\$

US\$

FUNDS AT 1 JANUARY 1975

204,767

TRANSFER FROM IBRD

250,000

454,767

LESS:

ADMINISTRATIVE AND OTHER COSTS

118,658

CONFERENCES

99,318

SUNDRY LOANS AND ADVANCES

16,510

FIXED ASSETS

74,049

308,535

FUNDS AT 30 APRIL 1975

146,232

MORE DETAILS FOLLOW BY LETTER.

PAGOT

.....

G-9

JUN 5 9 39 AM 1975

COMMUNICATIONS
SECTION

Mr. Ritchie
please handle.

cc: Given Mr. Ritchie
6/5
Sene

Carlos

OFFICIAL
DOCUMENTS

DEPARTMENT OF STATE
AGENCY FOR INTERNATIONAL DEVELOPMENT
WASHINGTON, D.C. 20523

CGIAR-ILCA
JUN 04 1975

G9

Mr. Michael Lejeune
The International Bank for
Reconstruction and Development
1818 H. St., N.W.
Washington, D.C. 20006

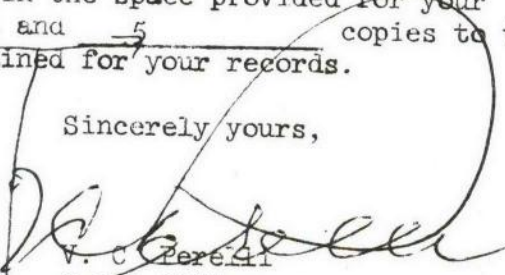
Subject: Grant No. AID/ta-G-1193
PIC/T No. 931-11-130-311-74-
3158617

Gentlemen:

Submitted herewith for your signature are an original and 6
copies of the subject document.

When you have completed your review of the attached document, please
sign the original and all copies in the space provided for your
signature and return the original and 5 copies to this
office. One (1) copy may be retained for your records.

Sincerely yours,


V. C. Zerecki
Grant Officer
Technical Assistance Branch
Central Operations Division
Office of Contract Management

Enclosures:
As stated

done 6/24/75
+ copy sent to Mr. Delaune
JD

OFFICE MEMORANDUM

G-9

TO: Mr. Michael L. Lejeune, Executive Secy, CGIAR DATE: June 4, 1975
FROM: Thomas Mitchell, Controller's
SUBJECT: International Livestock Center for Africa (ILCA)

Although we have advanced a total of \$625,000 to ILCA we are, as you are probably aware, having difficulty in getting ILCA's administrative staff to account for expenditures in accordance with the procedures and format we have recommended in our capacity as executing agency for the Initial Stage of the project. The ILCA administration clearly would like us to accept less than we feel we should have in order to discharge our responsibilities.

In discussing the matter with our internal auditors we have concluded that, in addition to accounting problems, there are a number of areas of responsibility and lines of authority involving the Bank, the CGIAR (and its Secretariat) and ILCA that are not clearly defined in our minds.

Also, to exercise proper control of the financial aspects of the project we feel we should have details of ILCA's budget for the Initial Stage. We should, perhaps, also have the answers to such questions as - who is authorized to hire the experts and support staff for ILCA; should we be receiving copies of appointment letters and consultants' contracts?

In the interest of clearing up these hazy areas we would appreciate it if Messrs. Worthington and Rashid of Internal Auditing and Mr. Jones and myself from Controller's could meet with you as soon as possible to discuss these matters.

cc: R. Worthington/P. Rashid, Internal Auditing

RJones:em

Mr. Ritchie

Please

- (a) Discuss with me what you and Jim Lewis think our position should be
- (b) Arrange a meeting to discuss with Controller. Lewis should attend.

W

G9

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA

7006 Wake Forest Drive
College Park, Maryland 20740

June 1, 1975

Gentlemen:

It is my pleasure to provide you with a somewhat detailed report on the status of the development of the International Livestock Center For Africa.

Sincerely,

R. E. Hodgson

R. E. Hodgson, Chairman
Board of Trustees

Enclosure

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA

A Report of Progress

June 1, 1975

Introduction

The Board of Trustees, International Livestock Center For Africa, ILCA, takes pleasure in making this report on the progress of its development to the Consultative Group on International Agricultural Research, CG, and to the donor members of this Group. This report follows and provides additional up-to-date information to that provided to the Secretariat of the CG in the memorandum from the chairman in March 1974. We are informed that copies of this memorandum was sent to donor members by the Secretary.

Board of Trustees Activities

The Board of Trustees have held four meetings; an organizational meeting in London, October 1973, following a seminar organized by IDRC on international research center development, and three meetings in Addis Ababa, Ethiopia in January 1974; November, 1974; and April, 1975. The Executive Committee has met once in Addis Ababa in May 1974. The Board established Program Committee has met twice, first in Rome in November 1974, and secondly in Addis Ababa in April 1975. At the first meeting, the Program Committee had the advice and counsel of four outside consultants; an economist, an anthropologist, an animal scientist, and a plant biologist. Representatives of FAO participated in this meeting. At the second meeting, the Program Committee utilized the counsel and advice of seven newly appointed staff members, three of whom are in residence, and four of whom will be in residence by late summer 1975. A representative of USAID attended as an observer.

2.

In April 1974, ILCA organized a meeting at FAO in Rome at which several consultants attended to counsel and advise ILCA on the start up of the documentation program. This meeting dealt with developing linkage with other organizations in the documentation field to assure compatibility with ILCA's interests in the animal production phases, with terminology, and with computer methodology.

Memorandum of Understanding

After the C.G. established ILCA in July 1973, and after many months of delay for one reason and another, the original memorandum of understanding was signed by the Minister of Agriculture of Ethiopia and the International Bank For Reconstruction and Development in July 1974. However, inadequacies were inherent in this document and it became necessary to re-negotiate parts of the memorandum. The Bank, with the assistance of the resident representative of UNDP and the Director of ILCA, re-negotiated a modified agreement that will give ILCA and its staff the same status in Ethiopia of other United Nations agencies. This document has been ratified by the Council of Ministers and has been duly signed by the Ethiopian Government and the Bank with an effective date of May 13, 1975. With this, a memorandum of agreement is executed to provide ILCA land for the headquarters site. Negotiations are in progress also for the Ethiopian Government to make available to ILCA a suitable land area for a Field Station located near the city of Debre Zeit. The Minister of Agriculture has assured the Board of Trustees that the current government gives solid support to ILCA and its program.

3.

Headquarter Facility Development

Temporary headquarters were established in a rented building in September 1974 when the Director took up residence in Addis Ababa. Space is adequate for the staff and activities until the facilities are constructed and available at an estimated date of spring 1978.

One of the first activities of concern was planning the facilities. The procedures followed were those recommended by the C.G. and from the beginning ILCA has had the active participation, counsel and advice of an architect-engineer representative of the World Bank. ILCA also has retained a local architect-engineer as advisor to the development project. A French firm was engaged to develop a description of the facilities project that was outlined by the Director and his advisors. These plans were reviewed and authorized by the Executive Committee in May 1974. The described facilities that provides for the staff and their activities conforms very closely to the square footage suggested in the Tribe Report. The one exception is the provision for several buildings to house a small number of research animals, which requirement was not contained in the Tribe Report, but which the Board of Trustees feel is highly essential.

With the project description, ILCA contacted national architectural associations in all of the countries represented by donor members of the C.G., and other countries, inviting them to ask member firms to indicate interest in submitting preliminary sketches. Responses were received from 32 firms. These responses were reviewed and 8 were selected by a committee of reviewers. Preliminary sketches

4.

were actually received from 6 firms. These sketches were reviewed by a committee established for this purpose and by the Board of Trustees at their November 1974 meeting. The English firm of Norman and Dawbarn was selected to render and submit detailed sketches and plans by April 1975. These were reviewed by the Board of Trustees, April 23, 1975, and after appropriate modifications made by the staff, Board members, and the architect consultants, in consultation with a representative of Norman and Dawbarn, the Board of Trustees authorized the Director to proceed further with the project. The estimate of cost of the facilities was \$5.0 million U.S.

The following schedule of development was established:

1) submission of final sketch by firm, 1 July 1975; 2) approval of final sketch by Executive Committee, 1 August 1975; 3) submission of documents for tender, 15 February 1976; 4) approval by Board of Trustees, 15 March 1976; 5) submission of tender procedure, 1 May 1976; 6) approval by ILCA 20 May 1976; 7) building phase to be completed by 15 March 1978.

It is the opinion of the Board of Trustees that the plans and sketches proposed, and with such modifications it approved, will provide a pleasing, efficient and workable headquarters facility for ILCA.

Status of Staff Recruitment

The Board of Trustees and the Director gave early attention to staff recruitment, especially for senior staff. At the May 1974 meeting, job descriptions were developed and approved for certain of the positions. These were publicized worldwide in various media,

5.

technical and otherwise. A Prospectus was developed and issued in the fall of 1974. There has been a large worldwide response by people interested in employment at ILCA.

In addition to the Director, an Assistant Director for Administration and six support people are on the job as of April 25, 1975. Also, two senior scientists; a documentation-library specialist; a translator and an economist are in residence. A talented and experienced financial officer is contracted to join the staff in June 1975. A senior and a junior animal scientist; a senior bio-environmentalist; a senior economist; a senior anthropologist; a librarian and an editor are expected to join the staff during the June-September 1975 period. Several other candidates are in the negotiation stages for appointments. A senior training officer is to be appointed soon. At least three highly qualified candidates are under consideration. It is estimated that by the end of 1975 some 40 people will be on the staff. This number will gradually build up to a targeted full staff of 101 by the end of 1979.

Organization

The Board of Trustees strongly confirms the concept laid out in the Tribe Report and in the memorandum of understanding that the approach to technical and related programs of ILCA be multidisciplinary as it relates to systems of livestock production. However for convenience and for recruiting purposes, among other reasons, an organization structure has been established. The organization chart is attached to this document as appendix A.

6.

Program Development

The Board of Trustees, in May 1974, established a five member Program Committee to study all aspects of the tropical livestock production systems and to recommend to the Board high priority areas of work appropriate for ILCA's interest and attention. On approaching their work, the Committee was charged to review and consider the recommendations contained in the Tribe Report, other relevant reports, past and ongoing research and developmental activities in tropical Africa, etc., as a basis on which to formulate recommendations to the Board of Trustees. They were to look at the problems with the objective of multidisciplinary approaches to solving critical restraints on systems of livestock production. They were advised to keep in mind that ILCA's activities should include both headquarters and cooperative work with national, bilateral and international efforts underway to advance livestock production.

The Committee has met twice, once in Rome in November 1974; and once in Addis Ababa, April 1975. At the Rome meeting, four consultants representing different disciplines, and representatives of the Animal Health and Production Division, FAO, participated. At the Addis Ababa meeting, seven resident and newly recruited senior staff members participated along with the members of the Committee and several Board members.

At the April 1975 meeting, the Board of Trustees reorganized the membership of the Program Committee. Henceforth, the membership will consist of four Board members with terms of three years; the Chairman of the Board and the Director ex officios. Four specialists from outside, representing different interests will be appointed for three-year terms. In addition, the Committee chairman may select

7.

up to five outside consultants to advise with the Committee at particular meetings. Other Board members may also attend meetings of the Program Committee. The Chairman is selected by the Board of Trustees to serve for a three-year term.

Program Recommendations

On formulating recommendations for consideration by the Board of Trustees, the Program Committee recognized that ILCA as an international research center is somewhat different than most of the other earlier centers established by the C.G. or its predecessors in that it deals with whole systems of production and that much of its efforts be conducted across tropical Africa and in cooperation with national institutions. The Committee recommended and the Board strongly endorsed that, especially in the research and demonstration activities, but also in documentation and training, ILCA will have one overall thrust. The work will be organized within the framework of central projects with the activities at headquarters and the cooperative work in the field being integral parts of these central projects. The Director and his senior staff will be responsible for organizing, planning, supervising and participating in the activities not only at headquarters, but with the cooperative work, the latter in close relationship with the ILCA field staffs and personnel from the national cooperating institutions. Within the concept of overall ILCA projects, the chosen locations to conduct cooperative projects will be based on the premise that that location is a desirable place to conduct the work, and while it may benefit a local area it also will have regional and inter-regional implications and application. All such cooperative undertaking will be collated with others so that comparable results can be assessed.

8.

The Committee recommended and the Board adopted the principle that first priority attention should be given to production systems research relating to the arid and semi-arid regions in tropical Africa, and especially in relation to drought situations, and what can be learned of ways to coping with droughts and avoiding their devastating effects. Investigations and data analysis of situations of communities affected or not by drought will be made to trace the adaptation of the people and their livestock to changing climatic and socio-economic conditions. These will investigate and quantify production parameters (vegetation and animal) livestock population dynamics, soil and water resources, human nutritional standards, behavior, income, etc. These studies will be conducted at the headquarters as well as at cooperative locations.

The second priority relates to research applied to the more humid zones where the efforts will be primarily to increase feed and livestock production and the relocation and settlement of livestock producers in settled and mixed farming enterprises.

The programs undertaken will include attention to cattle, sheep, and goats primarily with the objective to increase capabilities for meat, milk, wool, hides, and work production. The importance of milk in almost all systems of livestock production will receive attention. Detailed studies relating to milk production will be made in the arid, humid and particularly in the intermediate and highland area.

The need for research on wildlife production and harvesting was considered. The Committee recommended and the Board accepted the principle that, while important, this area of work for ILCA took a lower priority than that related to domestic livestock production.

9.

In addition to initiating activity at headquarters by the central senior research team (as they come on board), the Committee and the Board have decided that four cooperative regional sub-projects should be developed as soon as possible to advance the ILCA program. Projects at four country locations have been identified: Mali, Nigeria, Kenya and Ethiopia. Each relate to overall livestock systems of production in the arid and semi-arid areas, both transhumance and nomadism. The general objectives have been laid down and one of the first responsibilities of the senior research specialists is to meet with national cooperating representatives and develop the specific and detailed lines of work to be undertaken.

Documentation Program

With the appointment of a documentation specialist, librarian, translator and editor, the documentation-library program is moving forward. The literature documentation and retrieval information classification system is being made consistent with the FAO systems and include the categories of: 1) transhumance; 2) rangeland estimation; 3) mapping of rangeland; 4) sociology and anthropology; 5) epidemiology; 6) zootechnic; and 7) forage cropping and range improvement.

Programs are planned to visit institutions in Africa to search the literature for appropriate and useful material for use in the documentation and information programs. The library is steadily accumulating books and reference material.

ILCA has taken on the project for Africa in cooperation with FAO who sponsors the International Feed Composition and Feed Nomenclature Program, to collect, collate, and make available all appropriate data on composition and description of African feed materials. ILCA considers this a most important activity relating to livestock production.

10.

Training Program

Training will be an integral part of all of ILCA's activities. Training activities will form a part of both the central and cooperative research and demonstration projects. The more formal training programs at headquarters will have to await the availability of facilities, and the appointment of training officers.

Nevertheless, ILCA has made a start in this area. A seminar on Rangeland Evaluation and Mapping was organized by the administration and put on in Bamako, Mali, March 3-9, 1975. This was a meeting of invited specialists from around the world, and some 82 people participated. The meeting was judged most useful and successful and as an aid to future ILCA research. The proceedings will be published as an ILCA document later this year. Other appropriate seminars and workshops are planned in future.

Finances

The financial statement is given in the 1976 budget submitted to the C.G., a copy of which you will receive. It need not be discussed here other than to say that the Board of Trustees/^{has}~~have~~ carefully reviewed and approved it on April 24, 1975. We believe the requested program is realistic and designed to accomplish the objectives for which ILCA was established.

The ILCA Board ordered an audit of the 1974 accounts and the auditors report is expected in June 1975.

Summary

In spite of the fact that it has taken nearly 2 years to finalize the memorandum of understanding between the State of Ethiopia and the International Bank For Reconstruction and Development establishing ILCA, the Board of Trustees and the administration have had faith

11.

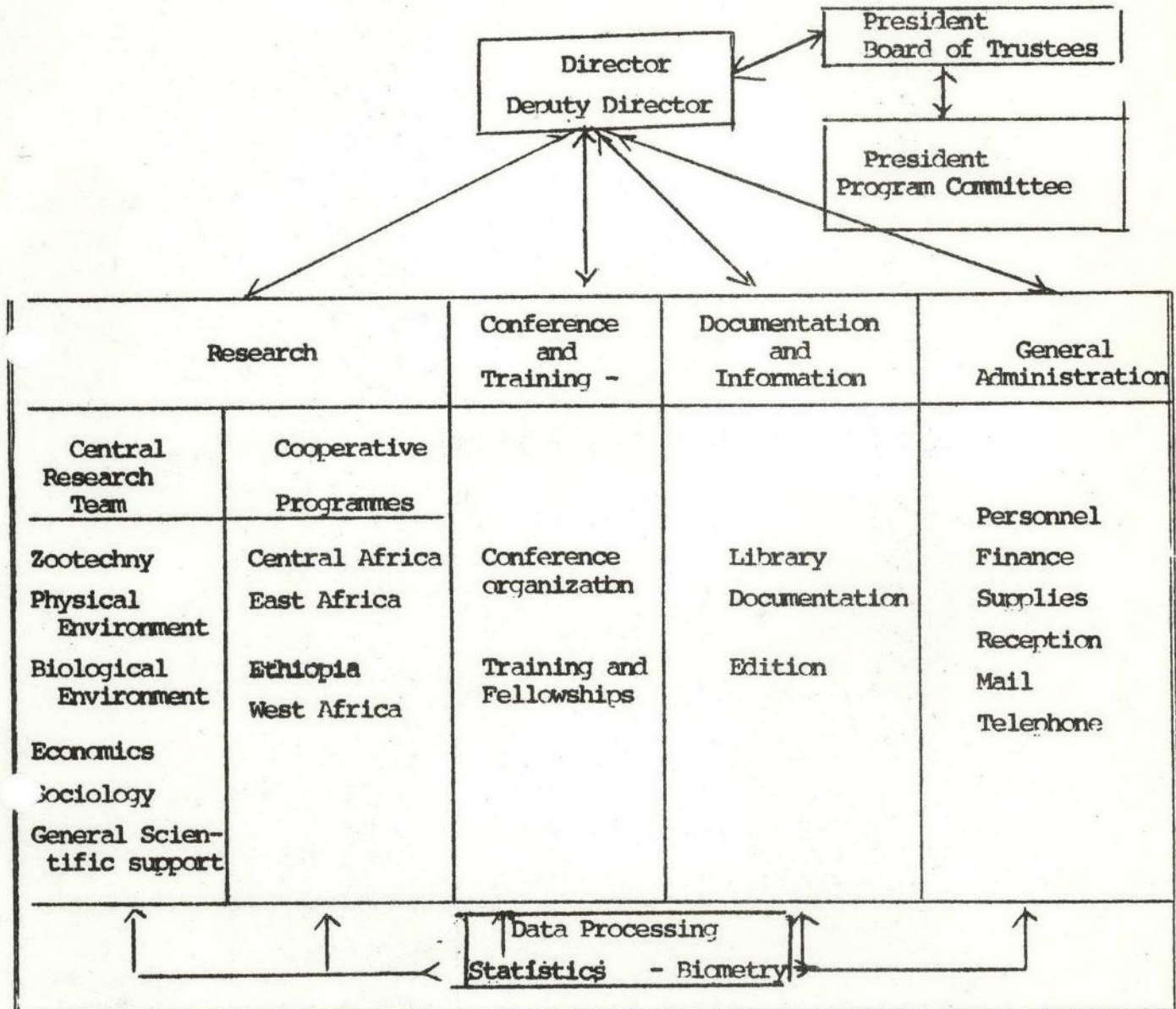
that agreement would be accomplished. We have proceeded and, we believe, have accomplished the development phase of ILCA. The Board has been assured that we shall have good relations, full cooperation, and future good contacts with officials of the Ethiopian Government.

The Board and administration are grateful for the good help received from the C.G., the Bank, and the membership of the Consultative Group on International Agricultural Research.

R E Hodgson
R. E. Hodgson, Chairman
Board of Trustees, ILCA

J. R. Pagot, Director, ILCA

Pagot.

ORGANIZATION CHART OF ILCA/CITEA

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INCOMING TELEX

ILCA ADDIS

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Distribution: Mr. Lejeune

TELEX NO 891/FIN/130

MAY 4, 1975

69
RECEIVED

1975 JUN -4 PM 2:49

COMMUNICATIONS
SECTION

ATTENTION MR LEJEUNE

ILCA ESTIMATE JUNE AND JULY US DOLLARS 300,000 :

IIE	82,000:00
EMPLACEMENT COSTS NEW STAFF	126,000.00
NEW STAFF TRAV. TRAN.	20,000.00
EQUIPMENT	19,000.00
LOCAL OPERATING	29,000.00
CONTINGENCY	24,000.00

	300,000.00

REQUEST IMMEDIATE FUND TRANSFER, FINANCIAL REPORT TO APRIL
30TH TO FOLLOW.

REGARDS PAGOT



Record Removal Notice

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date June 2, 1975	Document Type Memorandum			
Correspondents / Participants To: Daniel Ritchie From: T.M.C. Asser, Legal				
Subject / Title ILCA Memorandum of Understanding Accession of Australia				
Exception(s) Attorney-Client Privilege				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

yellow

OFFICE MEMORANDUM

B-9

TO: Mr. Delaume, Legal Department

DATE: May 30, 1975

FROM: Daniel Ritchie *DR*

SUBJECT: ILCA - Memorandum of Agreement - Accession of Australia

The attached letter from L.W. Johnson of May 20, 1975 indicates that Australia wishes to accede to the ILCA Memorandum of Understanding. I would appreciate your arranging for Australia to sign the Memorandum, after which the Secretariat will notify the other signatories as required under paragraph II (g) of the Memorandum.

I confirm that Australia has deposited \$307,653 in the ILCA Trust Account, as indicated in Mr. Johnson's letter, and required under paragraph II (g) of the Memorandum.

cc: Messrs. Lejeune
Bruce Cheek

DRitchie:ec

ILCA
G-9

Accountants

May 28, 1975

M. M. Lennon

Misc. Trust Funds - International Livestock
Center for Africa (ILCA) Accounting Procedure

Accounting Division
Procedure No. MTF-8

1. General

Certain states and organizations have organized a group entitled the Consultative Group on International Agricultural Research for the purpose of sponsoring research programs designed to raise the quantity and quality of agricultural production in developing countries. The Consultative Group has authorized the establishment of an ad hoc African Livestock Subcommittee to prepare and examine the feasibility of livestock research programs for tropical Africa and to arrange for the implementation of the initial stage of any agreed proposal. Early in 1972, the Subcommittee commissioned a Task Force to examine the broad issues of animal production research in tropical Africa. The Task Force proposed to establish an international center for animal production in Africa, subsequently referred to as the International Livestock Center for Africa. The Bank agreed to establish and administer a special account, consisting of the contributions of donors.

2. Contributions

The following states and institutions have agreed to contribute the respective amounts for the implementation of the initial stage of the proposal:

<u>Donors</u>	<u>Initial Contribution</u>	<u>Additional Contribution</u>
Australia	-	\$A 227,000
Belgium	BF 2,000,000	BF 3,600,000
Denmark	DKr 120,000	US\$ 30,000
France	US\$ 100,000	US\$ 200,000
Germany	DM 1,000,000	DM 1,000,000
International Development Association	US\$ 100,000	-
International Development Research Center	Can\$ 150,000	-
Netherlands	-	US\$ 100,000
Nigeria	-	N 100,000
Sweden	SKr 500,000	SKr 1,500,000
United Kingdom	£ 40,000	£ 40,000
United Nations Development Programme	US\$ 50,000	US\$ 200,000
United States of America	US\$ 100,000	US\$ 140,000

On receipt of the contributions, journal entries are made to establish the amount received in uncalled contributions and simultaneously transferred to

the calls account. It has been agreed that all non-dollar contributions received will be converted into US dollars and deposited in the Federal Reserve Bank of New York - Account T.

3. Disbursements

Disbursements are recorded according to the categories shown in the chart of accounts.

4. Reports

The Bank shall send to each of the Donors a quarterly report containing appropriate information with respect to disbursements of, and balances in, the Account.

2007

OUTGOING WIRE

TO: PAGOT
ILCAF

DATE: MAY 28, 1975

CLASS OF
SERVICE: TELEX: 21207

COUNTRY: ADDIS ABABA
ETHIOPIA

TEXT:
Cable No.:

ALPHA THANKS URCAB MAY 27 STOP WILL EXPLORE POSSIBILITY PROVISION
UN LAISSEZ-PASSERS FOR ILCA STAFF STOP FRANKLY CANNOT BE OPTIMISTIC
AS WE KNOW OF NO INSTITUTION OTHER THAN UN ITSELF AND UN SPECIALIZED
AGENCIES ELIGIBLE FOR SUCH PASSES STOP BETA WILL BE SENDING YOU
SHORTLY MAILING LABELS AS PER YOUR CABLED REQUEST MAY 19 STOP

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Michael L. Lejeune, Executive Secretary

DEPT. CGIAR

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)


REFERENCE: Dritchie:ec

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(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: 

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

X 325

TO: PACOT
ILCAF

DATE

MAY 28, 1975

CLASS OF

SERVICE

CLASS OF

TELEX: 721207

COUNTRY

ADDIS ABABA
ETHIOPIA

TEXT

Cable No.

COUNTRY

EX-
Cable No.

ALPHA THANKS UNCAF MAY 27 STOP WILL EXPLORE POSSIBILITY PROVISION
UN LAISSEZ-PASSEERS FOR ILCA STAFF STOP FRANKLY CANNOT BE OPTIMISTIC
AS WE KNOW OF NO INSTITUTION OTHER THAN UN ITSELF AND UN SPECIALIZED
AGENCIES ELIGIBLE FOR SUCH PASSES STOP BETA WILL BE SENDING YOU
SHORTLY MAILING LABELS AS PER YOUR CABLED REQUEST MAY 19 STOP

REGARDS

LELHUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY

NAME: Michael L. Jejeune, Executive Secretary

POST: CGIAR

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BR/CH/75.0

ORIGINAL (File Copy)

(IMPORTANT: See Secretariat Guide for proper form)

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RECEIVED

G9

ILCA ADDIS

(Telex No.)

440098 1BRD UI

DISTRIBUTION:

Mr. Lejeune

1975 MAY 27 AM 11:54

COMMUNICATIONS
SEC 100

REF TELEX 865/DIR/546

MAY 27, 1975

ATTENTION MR LEJEUNE

PROBLEMS ARISING OBTAINING NEEDED SPECIAL IDS AND EXIT VISAS
HOST COUNTRY ON NORMAL PASSPORT STOP ALSO PROBLEMS ON MISSION
STOP NEED INTERNATIONAL ORGANISATION PASSPORTS AS UN LAISSER
PASSER PASSES STOP REQUIRE ASSISTANCE MALONE, UN
INFORMALLY TURNED HIM DOWN HERE STOP PLEASE AND ASSIST

REGARDS PAGOT

TELEX NO ILCA ADDIS 21207

DLKJO

440098 1BRD UI

G 9

May 23, 1975

Mr. John M. Malone, Jr.
Resident Representative
IBRD Mission
P.O. Box 5515
Addis Ababa
Ethiopia

Dear John:

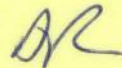
In Mike Lejeune's absence (and ^{as} Bruce Cheek's successor), I wanted to acknowledge, with many thanks, receipt of the signed copy of the amended Memorandum of Agreement between the Bank and Ethiopia for the International Livestock Center for Africa.

We very much appreciate your intervention in processing the agreement, and all your efforts -- past and future -- in helping to get ILCA established. There are still things to be done before the Bank ends its role as Executing Agency for ILCA, and I know we can rely on your assistance if needed.

Thank again for your help.

Best regards,

Sincerely yours,



Daniel Ritchie
Deputy Executive Secretary

DRitchie:ec

cc: Messrs. Delaume (with incoming)
Fransen
R. Jones
W. Lewis
H. Tolley
Lejeune/Loulter

G-9

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCHSPECIAL ACCOUNT FOR ILCA (RECEIPTS)

DONORS	Contribution (Actual) through Dec. 31, 1974		1975 Contributions		
	local currency	US\$	Pledged	(Actual) January 1, 1975 - local currency	US\$
Australia			A\$ 225,000	A\$ 227,000	307,653
Belgium ^{1/}			BF 3,600,000		
Denmark	DK	120,000	US\$ 30,000		30,000
France	FF	500,000	US\$ 200,000		
Germany	DM	1,000,000	DM 1,000,000	DM 250,000	106,500
IDRC					43,617 ^{2/}
Netherlands			US\$ 100,000		
Nigeria			N 100,000		
Sweden	SKr	500,000	SKr 1,500,000	SKr 1,500,000	381,750
United Kingdom	£	40,000	£ 40,000		
United States		100,000	US\$ 140,000		
UNDP		50,000	200,000 ^{3/}		
IBRD		<u>100,000</u>			
Total		935,402			<u>869,520</u>

^{1/} Belgium's contribution of 1,000,000 BF (US\$ 26,284) for 1974 has been deposited directly to ILCA's account in New York

^{3/} Original grant of US\$ 200,000 for 1975 withdrawn as per note of Mr. Graves

^{2/} Balance deposited to Initial fund representing part of \$150,000 contribution for organizing expenditures

440098 IBRD UI

ILCA ADDIS

MOM

INCOMING TELEX From Addis Ababa

G-9

RECEIVED

Done

ILCA ADDIS

440098 IBRD UI

19 MAY 1975

MAY 19 10 36 AM 1975

Distribution:

COMMUNICATIONS
SECTION

Mr. Lejeune *LO*

advis. →

cc: Mr. *Pitche*
Ms. *Gavino*
5/19

ATTN: MR. LEJEUNE

REF.: 804/DOC/109

REF YOUR MEMO OF APRIL 3 CONCERNING DISTRIBUTION DOCUMENTS FOR
CENTRES WEEK STOP NEED URGENTLY MAILING LIST LABELS ETC. MAIL
VERY SLOW FROM ETHIOPIA STOP

REGARDS

PAGOT

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440098 IBRD UIV

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INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE

file
G9

19 May 1975

Dear Dr. Hodgson,

Please find enclosed a photocopy of the presentation document of the budget to the Consultative Group, which includes consideration of all the remarks presented both by the Programme Committee and the Board of Trustees.

I will be sending as soon as possible the text of the report to be presented at Centers' Week.

It is my pleasure to tell you that the Amendment to the Memorandum of Agreement was signed on May 13, 1975.

Sincerely yours,

Hagot

J. R. Pagot
Director

Enc.

JRP/af

May 16, 1975

TO: Initial Donors to ILCA
FROM: Executive Secretariat
SUBJECT: Special Trust Account of ILCA

1. As provided for in the Memorandum of Understanding on the ILCA project, the World Bank, as administrator, is to furnish donors with reports on disbursements of, and balances in, the Special Account.

2. In line with this provision, attached is the Statement of Account as of March 31, 1974 of funds held by the World Bank on behalf of ILCA.

Attachment

Sent to: Mr. Bjorn Olsen (DANIDA)
Mr. H. Vernede (France)
Mr. W. Treitz (Germany)
Mr. Ulf Hjertousson (Sweden)
Mr. W.A.C. Mathieson (UK)
Mr. Curtis Farrar (USAID)
Mr. W. Mashler (UNDP)
~~Messrs. Jones/Whitaker~~
Mr. G. Derkinderen (Belgium) - ICW only
Sir Frederick Wheeler (Australia)
Mr. W.A. Green (E.D. Australia)
Mr. Bukar Shaib (Nigeria)
Mr. Hulse (IDRC)
Dr. Ralph Hodgson (Chairman, ILCA)
Dr. JeanPagot (Ethiopia)
Messrs. Jones/Whitaker

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
ADMINISTRATOR FOR SPECIAL ACCOUNT FOR
INTERNATIONAL LIVESTOCK CENTER FOR AFRICA (ILCA)
STATEMENT OF ACCOUNT*

	As of Dec. 31, 1974	Jan.-March 1975	As of Mar. 31, 1975
<u>Receipts</u>			
Australia		\$307,653	\$ 307,653
Denmark	\$ 18,167	30,000	48,167
France	101,720		101,720
Germany, Federal Republic of	364,713		364,713
International Development Association	100,000		100,000
Sweden	108,342	381,750	490,092
United Kingdom	92,460		92,460
United States	100,000		100,000
United Nations Development Programme	50,000		50,000
Total Receipts	\$935,402	\$719,403	\$1,654,805
<u>Disbursements</u>			
Advance to ILCA - Ethiopia Account	375,000		375,000
Advance to ILCA - New York Account		250,000	250,000
Total Disbursements	\$375,000	\$250,000	\$ 625,000
<u>Balance</u>	\$560,402	\$469,403	\$1,029,805

* Note:

- a) Belgium's contribution for 1974 deposited directly to ILCA's New York Account.
- b) IDRC's contribution for 1974 was used partly to cover initial organizing expenses and the balance, \$43,617, deposited to the Initial Fund after March 31, 1975.

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: MAY 15, 1975

CLASS OF
SERVICE: LT (Ext. 3454)

COUNTRY: ETHIOPIA

TEXT:

Cable No.: THANKS URCAB MAY TWELVE STOP INVOICES FOR ILCA EXPENSES MAY JUNE 1974

AIRMAILED TO YOU FEBRUARY FOURTEEN 1975 STOP RESTATUS OF FUND TRANSFER ALPHA :
AS OF APRIL ONE BALANCE OF ILCA ACCOUNTS ETHIOPIA COMMA FRANCE AND NEWYORK
216,690 US DOLLARS AS PER YOUR APRIL NINE CABLE BETA YOU ESTIMATED IN YOUR
CABLE APRIL SIXTEEN EXPENDITURES FOR APRIL AND MAY 1975 TOTAL 150,000 US
DOLLARS STOP THEREFORE WE HAVE ASSUMED APRIL ONE BALANCE SUFFICIENT TO
COVER APRIL AND MAY EXPENDITURES STOP WOULD APPRECIATE RECEIVING ESTIMATE OF
JUNE AND JULY EXPENDITURES TO ENABLE US ARRANGE TRANSFER FUNDS STOP WOULD
ALSO APPRECIATE COPIES RECEIPTS FOR 1974 AFTER PRICE WATERHOUSE AUDIT IS
COMPLETED AND JANUARY FEBRUARY 1975 RECEIPTS AS PER JONES LETTER APRIL SEVEN
REGARDS

RITCHIE
DEPUTY EXECUTIVE SECRETARY
CGIAR

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Daniel Ritchie, Deputy Executive Sceretary

DEPT. ~~XXXXXXXX~~ CGIAR Secretariat

SIGNATURE *Daniel Ritchie*
SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Jones, Mr. Lewis

CGavino:ia

Files: G-9

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

OUTGOING WIRE

TO: PACOT
KICAF
ADDIS ABABA
COUNTRY: ETHIOPIA

DATE: MAY 12, 1975
CLASS OF SERVICE: LT (Ext. 342) (Priority)

TEXT: Cable No. 1

THANKS URGAS FOR TWENTY STOP INVOICES FOR IICA EXPENSES MAY JUNE 1974

ARRIVAL TO YOU FEBRUARY FOURTEEN 1975 STOP RESTATE OF FUND TRANSFER ALPHA AS OF APRIL AS OF APRIL ONE BALANCE OF IICA ACCOUNTS ETHIOPIA COMMA FRANCE AND NEW YORK 216,690 US DOLLARS AS PER YOUR APRIL NINE CABLE BETA YOU ESTIMATED IN YOUR CABLE APRIL SIXTEEN EXPENDITURES FOR APRIL AND MAY 1975 TOTAL 150,000 US DOLLARS STOP THEREFORE WE HAVE ASSUMED APRIL ONE BALANCE SUFFICIENT TO COVER APRIL AND MAY EXPENDITURES STOP WOULD APPROPRIATE RECEIVING ESTIMATE OF JUNE AND JULY EXPENDITURES TO MAINTAIN US ARRANGE TRANSFER FUNDS STOP WOULD ALSO APPROPRIATE COPIES RECEIPTS FOR 1974 AFTER PRICE WATERHOUSE AUDIT IS COMPLETED AND JANUARY FEBRUARY 1975 RECEIPTS AS PER JONES LETTER APRIL SEVEN

REGARDS

MITCHIN
DEPUTY EXECUTIVE SECRETARY
CGIAR

NOT TO BE TRANSMITTED

CLEARANCES AND COPY DISTRIBUTION
as: Mr. Jones, Mr. Lewis

COMMUNICATIONS
MAY 13 10 18 PM 1975
FILES: 4-9

AUTHORIZED BY: NAME: Daniel Ritchie, Deputy Executive Secretary
DEPT: DEPT. CGIAR
SIGNATURE: [Signature]
SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

ORIGINAL (File Copy)

IMPORTANT: See Secretary's Guide for filing form

Checked for Disposition

DISPATCHED for use by Communications Section

Mr. Michael L. Lejeune, CGIAR Secretariat

May 15, 1975

Daniel Ritchie, CGIAR Secretariat

ILCA

On May 13, Messrs. Coulter, Lewis and I met with the Chairman of the Board of Trustees of ILCA, Dr. Hodgson, to discuss the outcome of ILCA's April Board meeting and review the status of ILCA's legal establishment and development of its scientific research program. Our discussion confirmed that ILCA's situation is still far from satisfactory.

Memo of Agreement

The revised Memo of Agreement with the Ethiopian Government had still not been signed at the time of our meeting. Dr. Hodgson said that the new Minister of Agriculture had informed the Board that the Council of Ministers had approved the amended Memo of Agreement. Subsequently, the Minister found that he had made a "wording error" in the revised text, but that once this mistake had been rectified, he expected the Memo to be signed the following week. (John Malone subsequently cabled that the amended memo was signed on May 13.).

Research Program

Dr. Hodgson said that the Board of Trustees had approved the general outline of a research program, concentrating initially on the arid and semi-arid regions of Africa, with programs to follow for the sub-humid areas. Tentative projects had been identified in Mali, Nigeria, Chad, Kenya and Ethiopia. He said that it was his understanding that the governments of these countries had agreed in principle to ILCA projects there. The Mali project would be a redefinition of the project proposed to the UNDP in 1974 and the Kenya project would be based loosely on the Tacher/Pratt proposal. The Nigerian and Ethiopian projects have still to be defined.

Dr. Hodgson said that the detailed preparation of these projects would be carried out by a multi-disciplinary team of specialists from the Addis Ababa headquarters which would visit each of the project areas, prepare specific proposals and then present them to the Board of Trustees for approval. Dr. Hodgson expects that four senior scientists will be joining the ILCA staff by mid-summer to complete the necessary team. He hoped that some of the projects would be defined even before the Centers Week meeting of ILCA's Executive Committee (This appears highly unlikely. In fact it seems doubtful that ILCA will have clearly defined associate-programs before the end of 1975 at the earliest).

/Continued...

- 2 -

Recruitment

Dr. Hodgson said that there were now six senior staff at ILCA, and a financial specialist is due to join on June 1. The accountant is a senior partner of Price Waterhouse, and has been working in Addis Ababa. With the addition of the four senior scientists about mid-year, Dr. Hodgson believes there will be about ten senior staff and thirty support staff at ILCA by the end of the year. This would mean a total of about eight man-years of senior staff services for 1975. The ILCA budget submission for 1975/76 anticipated nineteen senior staff positions filled by the end of the year. Dr. Hodgson believes that the recruitment rate will be faster than at other centers; posts had been advertised and the Center had had many enquiries for jobs. Nevertheless, the budget paper seems unduly optimistic.

Personnel Problems

Perhaps the most disquieting news from the Board Meeting was that Dr. Hodgson had felt compelled to intervene between the ILCA Director, Dr. Pagot, and the senior staff regarding the administration of the Center. According to Dr. Hodgson, the six senior staff (including two Frenchmen, a German, an Englishman, an American, and an Ethiopian) had apparently taken strong exception to Dr. Pagot's reportedly autocratic approach to personnel administration. Dr. Hodgson had tried to sooth the apparent friction; however, it remains to be seen whether Dr. Pagot is able to adapt his administrative style to forestall further unhappiness. Already ILCA has suffered from some adverse publicity, which could also have implications for the recruitment rate at ILCA.

Construction

One of the few positive notes emanating from the discussion, was the progress made on the architectural plans for ILCA. The preliminary plans were endorsed at the Board Meeting by the Board and the Bank's representative, Mr. Hammerschmidt. The architects are now preparing schematic drawings and the architect's brief should be ready by July. According to Hammerschmidt and Dr. Hodgson, the proposal appears economical, functional and well conceived.

Dr. Hodgson also reported that the political scene in Ethiopia was outwardly calm and felt that the new Government fully endorsed the establishment of the ILCA Center in Ethiopia. He said the Board felt there was no reason to consider moving ILCA to another location and tenders for construction of the headquarters complex could move ahead without interruption.

Progress Report

Dr. Hodgson said he was preparing a note to the CG donors on progress in the ILCA establishment, which he would ask the Secretariat to distribute on his behalf.

/Continued...

Mr. Michael L. Lejeune

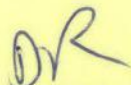
May 15, 1975

- 3 -

Next Steps

While the financial and accounting problems which ILCA has faced are likely to be resolved with the appointment of the financial specialist who is considered highly competent, there continue to be problems with the definition of ILCA's program and apparently with the personnel situation in Addis Ababa. As agreed with Sir John Crawford in early May a visit to ILCA by members of the CG Secretariat, TAC, and conceivably the Bank, should be made at the earliest convenient time, possibly late summer, to seek resolution of these outstanding problems.

c.c. Messrs. Coulter and Fransen
and Wm. Lewis


DanielRitchie/ms/G9

✓ G-9
" D-4

Files

May 15, 1975

J. K. Coulter

Discussion on ILCA-USAID

On May 15 I met with Nels Konnerup, Guy Baird, Mike Galli, John Cooper, Glenn Beck of USAID and Don Stoops and Jim Fransen of IBRD. Nels Konnerup had attended part of the Board meeting in Addis. He told us much the same story as did Dr. Hodgson and he confirmed the staff management problems. The lack of a well thought out research program to go along with the budget is regarded as a serious deficiency.

USAID will await our Secretariat commentary before making any further moves. Guy Baird would like to be informed of the date of the ILCA in July so that USAID might meet with them if necessary.

JKCoulter:ey

File G-9

D-4

DEPARTMENT OF STATE
AGENCY FOR INTERNATIONAL DEVELOPMENT
WASHINGTON, D.C. 20523

OFFICIAL
DOCUMENTS

CGIAR-ILCA

G9

Mr. Michael Lejeune
The International Bank for
Reconstruction and Development
1818 H St., N.W.
Washington, D. C. 20006

MAY 11 1975

Subject: Grant No. AID/ta-G-1193
PIO/T No. 931-11-13C-311-74-
3158617

Dear Mr. Lejeune:

Pursuant to the authority contained in the Foreign Assistance Act of 1961, as amended, the Agency for International Development (hereinafter referred to as "A.I.D." or "the Grantor"), hereby grants to the International Bank for Reconstruction and Development (hereinafter referred to as "the Bank" and/or "the Grantee"), the sum of one hundred forty thousand dollars (\$140,000). These funds will be utilized by the Bank acting as Executing Agency for the purpose of bringing The International Livestock Center for Africa (ILCA) into being as agreed by the Consultative Group on International Agricultural Research (CGIAR) and reflected in the Summary of Proceedings of the Meeting of the African Livestock Subcommittee of the CGIAR, held in Washington, D.C. on August 1, 1973.

This grant is made effective as of the date of this letter and shall remain in effect through December 31, 1975. Funds obligated hereunder are available for expenditures from January 1, 1975 through December 31, 1975.

Such funds will be deposited in the ILCA special account and regulated in accordance with Appendix II hereto (ILCA Special Account Regulation).

The funds contributed under this grant will augment the U.S. AID initial contribution of CY 1974, and along with the contributions from other specified donors, will provide for the continued financing of those activities necessary to establish ILCA as an independent entity.

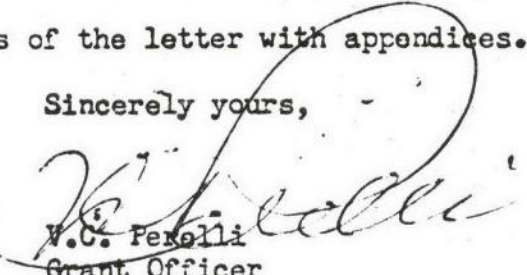
This grant is made on condition that these funds will be limited to the activities of the Initial Stage of the Proposal to establish ILCA as an independent entity with the ability to realize its mission of research and training. These activities are more fully described in Appendix I hereto.

The sum granted hereunder will be deposited in a lump sum to The International Bank for Reconstruction and Development, Account "T", at the Federal Reserve Bank of New York, 33 Liberty St., N.Y., N.Y. 10045.

If the use of these grant funds results in accrual of interest to the Grantee or to any other person to whom Grantee makes such funds available in carrying out the purposes of this grant. Grantee shall refund to AID an amount equivalent to the amount of interest accrued.

Please sign the original and all copies of this letter in the space provided below to acknowledge your understanding of the conditions under which these funds have been granted. The original and five copies of this letter and accompanying attachments are to be returned to my office. You may retain two copies of the letter with appendices.

Sincerely yours,


V.C. Perelli

Grant Officer

Technical Assistance Branch

Central Operations Division

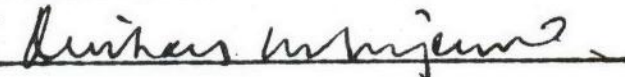
Office of Contract Management

APPENDICES:

As stated

ACCEPTED:

THE INTERNATIONAL BANK FOR RECONSTRUCTION
AND DEVELOPMENT

BY: 

TITLE: Executive Secretary, CCIAR Secretariat

DATE: June 23, 1975

INITIAL STAGE OF THE PROPOSAL

The Initial Stage of the Proposal means those activities necessary to establish ILCA as an independent entity with the ability (when appropriately financed and fully staffed) to realize its mission of research and training. These activities may include but are not necessarily limited to the following:

- (a) Making of appropriate arrangements for the establishment and operation of ILCA with its host country;
- (b) The preparation, adoption, and registration of a charter, or constitution, with appropriate by-laws, or other documents necessary to assure the continued operation of ILCA as an independent legal entity with the authority required to achieve the objectives set forth in the Proposal;
- (c) The constitution of ILCA's Board of Trustees;
- (d) The selection and acquisition of a suitable site and suitable lands under long-term leases;
- (e) The recruitment and employment of a Director-General, initial staff, and temporary consultants;
- (f) The selection and purchase of necessary initial equipment and supplies and biological materials including livestock;
- (g) The initiation of planning for the research program;
- (h) Some initial development of research and experimentation; and
- (i) Initiating site and facility planning and site development, including engaging architectural services and making available temporary service buildings if necessary.

The Initial Stage shall be considered to be completed when the Bank determines that ILCA has been established as a legal entity and has the capacity to make the arrangements necessary to realize its purpose, including the ability to conduct its administration and financial affairs, to carry out the procurement of equipment and materials, to keep accounts and inventories, all in accordance with sound administrative, financial and

agricultural practices and under the supervision of qualified and experienced management assisted by competent staff. Upon making the before mentioned determination, the Bank shall so notify the Subcommittee and shall submit a final report of its activities at which time its obligations shall cease.

AP-~~ENDIX~~ II

ILCA SPECIAL ACCOUNT "T" REGULATION

A. The Account: Disbursements from Account "T"

- (a) The Bank shall open the Account "T" on its books and shall credit thereto the proceeds of each Donor's contribution as the same shall from time to time be transferred to the Bank for the purpose of carrying out the Initial Stage of the Proposal to establish ILCA as an independent entity. All monies credited to the Account shall be used only for the purposes and in accordance with the provisions of Appendix I hereto.
- (b) The Account and all monies credited thereto shall be held in trust and kept separate and apart from all other accounts and assets of the Bank.
- (c) The Bank shall pay out of the monies in the Account for the reasonable cost of goods and services required for the Initial Stage of the Proposal.
- (d) The Bank shall send to the Office of Financial Management (FM/CSD), AID/Washington, Washington, D.C. 20523, a quarterly report containing appropriate information with respect to disbursements of, and balances in, the Account.

B. Further Undertakings of the Bank

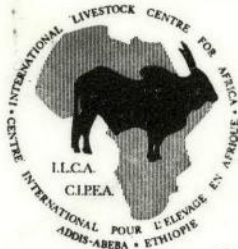
- (a) Amounts credited to the Account shall be used by the Bank exclusively to finance the cost of goods and services required to carry out the Initial Stage of the Proposal.
- (b) The Bank shall provide and bear the cost of the services of its regularly employed professional and support staff which it may from time to time provide to assist in carrying out the Initial Stage of the Proposal.
- (c) The Bank shall keep the Chairman of the Consultative Group on International Agricultural Research informed of the progress made in carrying out the Initial Stage of the Proposal and shall supply him with quarterly written reports.
- (d) The Bank shall also keep the USAID Technical Specialist informed of the progress made in carrying out the Initial Stage of the Proposal by supplying quarterly written reports to the below listed address.

Dr. Guy-B. Baird, Associate Director Research
AID/Washington, TAB, Office of Agriculture
Washington, D.C. 20523

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE



767/DIR/504

May 14, 1975

The Director

To

Mr. Michael L. Lejeune
Executive Secretary
C.G.I.A.R.
IBRD, 1818 H Street, N.W.
Washington, D.C. 20433

Dear Mr. Lejeune:

We are now in the course of writing up the books from January 1, 1975 and we estimate that we shall be in a reporting situation by the first week in June when we propose to send you monthly statements showing the following details:

a Receipts

Transfers from IBRD

b Payments

Personnel Services
Communications
Motor Pool
Travel
Office Supplies
Utilities
Repairs and Maintenance
General supplies, services and misc.

Rents -

Offices
Staff homes

Fixed Assests -

Vehicles
Office furniture and equipment
Household furniture and equipment

c Closing balances of funds operated by ILCA

We have been requested by the Administrative Expense Division of IBRD to provide, until the "initial stage" is completed, the documentation for purchases of more than Eth.\$100.00 (charges for personal services to be fully documented regardless of amount). The Administrative Expense Division says that it realises that substantial xeroxing and cost will arise.

ADDIS-ABABA ETHIOPIE



May 14, 1975

757/DIR/504

The Director

To

Mr. Michael L. Lejeune
Executive Secretary
C.G.I.A.R.
IBRD, 1818 H Street, N.W.
Washington, D.C. 20433

Dear Mr. Lejeune:

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Repairs and Maintenance
General supplies, services and misc.

c Rents -

Offices
Staff homes

d Fixed Assets -

Vehicles
Office furniture and equipment
Household furniture and equipment

e Closing balances of funds operated by ILCA

We have been requested by the Administrative Expense Division of IBRD to provide, until the "initial stage" is completed, the documentation for purchases of more than Eth.\$100.00 (charges for personal services not fully documented regard- less of amount). The Administrative Expense Division says that it realizes that substantial work and cost will arise.

RECEIVED

Mr. Lejeune

- 2 -

May 14, 1975

Is this absolutely necessary? The cost of photocopying is quite prohibitive in this country (currently in the region of 50 cents a copy). Will you please advise me if you agree with my proposals and confirm whether it is necessary to supply photocopies of documents as outlined above, as in the same time we are submitted to an audit control?

Faithfully yours,

J. R. Pagot

J. R. Pagot

INCOMING TELEX From Addis Ababa

I B R D ADDIS

•

248423A IBRD UR

IBRD ADDIS

MAY 14, 1975

204 LEJEUNE

RECEIVED

MAY 14 11 02 AM 1975

COMMUNICATIONS
SECTION

Distribution:

Mr. Lejeune

AMENDMENT ILCA AGREEMENT SIGNED YESTERDAY MAY 13. AIRMAILING
ORIGINAL TODAY. MINISTRY OF FINANCE WORKING ON LEGAL OPINION AND
WILL ADVISE WHETHER ANY FURTHER ACTION NECESSARY. REGARDS

MALONE

cc: Messrs.
W. Lewis
DeLaune

Mr. DeLaune
Please draft a letter
to Malone thanking him
for all he has done.

Model 35



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ETHIOPIAN PROVISIONAL MILITARY GOVERNMENT
MINISTRY OF AGRICULTURE

OFFICIAL
DOCUMENTS

CGIAR-ILCA

Ref. No. 47718/44
AK18-44

Date 17-5-1975

አዲስ አበባ
Addis Ababa

Mr. John M. Malone, Jr.,
Resident Representative,
International Bank for
Reconstruction and Development,
Addis Ababa.

Dear Mr. Malone,

Re: International Livestock Centre for Africa (ILCA)
Amendment of Memorandum of Agreement

The Council of Ministers of the Provisional Military Government of Ethiopia has approved in its letter of Minica 29, 1967 Ref: 523/67 the amendment of the agreement between Ethiopia and the International Bank for Reconstruction and Development, acting on behalf of the Consultative Group on International Agricultural Research for the establishment of an International Livestock Centre for Africa (ILCA), signed in Addis Ababa, Ethiopia, on July 16, 1974.

I am, therefore, enclosing herewith a signed copy of your letter of April 10, 1975, confirming the same.



"Ethiopia Tikedem"

ASRAT FELLEKE
MINISTER

cc: The Ministry of Foreign Affairs,
The Planning Commission,
Addis Ababa.

248423A IBRD URW QPCTU

ILCA ADDIS

148423A IBRD UR

248423A IBRD UR

INCOMING TELEX

1975 MAY 12 AM 8:08

DISTRIBUTION

MR. LEJEUNE

TELEX NO 754/FIN/101

MAY 12, 1975

ATTENTION MR MICHAEL LEJEUNE

INVOICES FOR ILCA EXPENSES MAY, JUNE 1974 FURNISHED IBRD.

AUDITORS REQUEST THESE INVOICES RETURN ADDIS FOR LOCAL AUDIT.

REQUEST STATUS OF FUND TRANSFER FOR ESTIMATION OF EXPENDITURES

REFERENCE OUR TELEX 623/FIN/71 APRIL 16.

REGARDS PAGOT

G-9
(Central Files)

CC

Please
contact
Controller's
on (A) or

prepare
cable on

(B) after
checking

Whitaker

Dr
5/12

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G-9



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABABA ETHIOPIE

746/DIR/497

May 8 1975

Mr. William W. Lewis
International Bank for
Reconstruction and Development
1818 H. Street N.W.
Washington D.C. 20433

Dear Mr. Lewis :

Please find enclosed 3 copies of "Presentation
of the Financial Document of the 1975/1979 ILCA Budgets".

I also enclose a copy of my letter of
May 5 1975, ref. 701/DIR/477, to which these documents
should have been attached. Unfortunately, due to the
error of a secretary, the letter was sent without them.

Sincerely yours,

Harot.

Dr. J.R. Pagot
Director

Encls.

OFFICE MEMORANDUM

yellow

TO: Mr. P. Rashid

DATE: May 7, 1975

FROM: D. Ritchie *DR**G-8*SUBJECT: Trust Funds --- ILRAD and ILCA*✓ cc G-9*

In response to your memorandum of April 23, 1975 on Trust Funds held by IBRD on behalf of ILRAD and ILCA, I am attaching the following documents:

- (a) Memorandum of Agreement between Ethiopia and the IBRD (acting on behalf of the CGIAR) for the establishment of ILCA.
- (b) Memorandum of Agreement between Kenya and The Rockefeller Foundation (acting on behalf of the CGIAR) for the establishment of ILRAD.
- (c) Paper on Budgeting and Accounting Procedures and Practices of International Agricultural Research Centers.

The Memorandum of Agreement for ILRAD has already been signed with the Government of Kenya, while that of ILCA has yet to be ratified by the Ethiopian Government. These Memoranda of Agreement provide for terms of reference for the respective center Boards.

The paper on Budgeting and Accounting Procedures and Practices describes the use of funds and preparation of budget requests and serves as the general guideline for accounting of funds by the centers. It also establishes deadlines for various documents, e.g., Auditor's Report by which the CGIAR Secretariat monitors the centers' efficient use of funds.

ILCA has contracted with Price Waterhouse, Inc. in Ethiopia to conduct ILCA's external audit while ILRAD has appointed Alexander, MacLennan, Trundell and Co. to audit ILRAD's accounts.

Attachments

CBGavino:apm

File G-8
File G-9

701/DIR/477

May 5 1975

Mr. William W. Lewis
International Bank for
Reconstruction and Development
1818 H Street N.W.
Washington D.C. 20433

Dear Mr. Lewis :

The following is my reply to the points raised in your letter of April 16, 1975 regarding the proposed 1976 Budget, which was considered in detail by the Board of Trustees at their meeting from 23 to 25 April 1975.

1. Narrative Section

The Board expressed the view that the narrative section should be drawn up only after the recommendations of the Program Committee and the decisions of the Board were known, in order that they be taken into consideration.

The Board also asked that a draft be circulated to all Board members, by post, for their comments, before the final version was prepared and distributed.

We shall send you this draft as an unofficial information paper.

2. Positions and Manyears

The provisions of the documents of 1974 did not allow for the fact that the Memorandum of Agreement, negotiated by the World Bank, would be impossible to apply in practice, and that as a result the recruitment schedule would be modified. I did, however, inform you of this. The comparisons, which include for reference purposes the 1974 recruitment schedule expressed in percentages, are thus invalid.

The only document which should now be considered is that dated 20 March 1975, entitled "Budget 1976, Financial Document".

With regard to the comparisons with other institutes, they in no way take into account the 1974 instructions: of the TAC, the Sub-Committee on Animal Production, and of the Board of Trustees, which were : that ILCA should, to the best of its

12 MAY 10 AM 3:53

ability, accelerate recruitment and carry out the decisions that had been taken by them.

Moreover, when we drew up our 1976 draft, which was later submitted to you, we hoped that the Memorandum of Agreement between the World Bank and the Ethiopian Government was on the point of being signed, and that we would immediately be able to begin the recruitment of personnel, as per the list which had been decided upon. In this case the figures quoted in our draft would have been accurate.

The decision taken by UNDP to delay making a commitment, with respect to the Mali project (for which its representative requested, in July 1974, "the honour of providing financial aid"), made it necessary for us to put this matter before the Board of Trustees.

The Board reaffirmed its instructions to the Director of ILCA : to achieve as quickly as possible the recruitment of personnel, the establishment of the Mali and Nigeria projects using its own resources, which had already been allocated for this purpose in its budget, and the final negotiations with the Kenyan and Ethiopian governments.

Finally, the Board approved the attached amended draft, which was drawn up taking into consideration your letter, the schedule modification, and the decisions of the Board.

The enclosed document, therefore, replaces the provisional document dated March 20 1975.

With respect of 1975, the number of posts at the end of the year remains the same and the number of manyears is reduced, as follows :

for Senior Staff : from 16.0 to 12.3 MY

for Scientific and Supervisory Staff : from 15.25 to 13.25 MY

for Other Support Staff : from 62 to 47 MY.

With respect of 1976, the Board agreed that ILCA should aim at filling all posts. However, to allow for unforeseen circumstances, the Board accepted the following figures for manyears :

for Senior Staff : from 23 to 21 MY

for Scientific and Supervisory Staff : from 37.5 to 32.5 MY

for Other Support Staff : from 82 to 77.5 MY

.../

3. Price Increases 1977 - 1979

We have not included any price increase estimates for 1977 thru 1979, because you told me that for this period the estimates must be expressed in 1976 dollars.

Provision for increased costs for 1976 was evaluated using the figures provided by yourself :

International procurement	:	9%
International travel	:	10%
Cost of living increase	:	10%
Local increases	:	7%

In our opinion these figures are rather low, given the decline of the dollar in relation to european currencies. Taking into account trends, and other institutes, our estimate for operation costs would be :

1977,	15% increase over 1976
1978,	25% increase over 1976
1979,	34% increase over 1976.

With regard to investment, the table indicates the present evaluation for Building and Other Capital Expenses.

Building. The estimates are those provided by the architects :

Design : Lump sum

Supervisions: Proportional to building costs

Building : i) price at end of 1974 : U.S.\$1,975,000

ii) increase of 15% during 1 year (up to contract stage). Afterwards, no increase

Other Capital Expenses

0.10% increase from 1975 to 1976; after 1976, at 1976 prices.

4. Balance of Funds

On March 20 we were not in a position to be able to give any statement of funds available.

a) the World Bank did not inform us of the date and amount of funds received from our donors.

b) at that time, IDRC had not yet told us of the amount of their expenditure for the consultancies of Dr. Hodgson

.../

and Dr. Pagot, and also the amounts expended for Dr. Tribe and Dr. Nestel in their capacity as consultants, or for the meetings held in London and elsewhere.

I quote from page 2 of the Budget : "The above expenses did not include the cost of the consultancies of Dr. Hodgson and Dr. Pagot, which were paid for by IDRC and for which we do not yet have exact figures".

In your letter, your balances were : end 1974 (US\$822,322) and funds available for 1975 (US\$2,727,322); they did not take the above paragraph into account. Because of this I said that funds available were approximately US\$2,602,000.

After this budget had been sent to you, I received a letter from IDRC stating that they had deposited US\$43,805.78 in our account at the World Bank; thus they have spent on our behalf US\$150,000 less US\$43,805.78, which is US\$106,194.22, and the balance is :

Funds received 1974	+	992,422
Belgium to ILCA	+	26,284
Spent 1974	-	196,904
Balance, end 1974	+	822,322
Funds contributed for 1975	+	1 905,000
Funds available (your letter)	+	2 727,322
Spent, 1974, on IDRC account	-	106,194.22
Funds available (actual)		<u>2 621,127.78</u>

However, these figures are still unofficial; we are waiting for an official notification of the balance of our funds from you, our executing agency. In addition you may have spent money directly from the trustees fund, as the World Bank was authorised to do in the Memorandum of Understanding.

We would very much appreciate a speedy answer on these matters, so that we can prepare a final version of our draft.

.../

5. Sources and Application of Funds

It is not possible to give the information you request :

- 1) We don't know the exact level of the unexpected balance at the end of 1974 (cf. previous paragraph)
- 2) It is hence not possible to estimate exactly our needs for 1975, and consequently for the following years, 1976 thru 1979.

We would request you to give us the official balance at the end of 1974; then we will be able to give our estimate.

6. Headquarters Programs and Co-operative Programs

As stated in the Integrative Paper, which we received at the end of April because it had been addressed to ILCA at Maisons Alfort, France, there is no difference between the two kinds of program. To follow your instructions we have included two items :

Research : Systems of Production

- Headquarters
- Co-operative Programs
- Total

I hope that these modifications, which have been approved by the Board of Trustees, will receive your agreement.

Sincerely yours,

Dr. J.R. Pagot
Director

WORLD BANK GROUP

ROUTING SLIP		DATE <i>May 7, 1975</i>	
NAME		ROOM NO.	
<i>Mr C. Gavino</i>		<i>E-1039</i>	
APPROPRIATE DISPOSITION		NOTE AND RETURN	
APPROVAL		NOTE AND SEND ON	
COMMENT		<i>X</i> PER OUR CONVERSATION	
FOR ACTION		PER YOUR REQUEST	
INFORMATION		PREPARE REPLY	
INITIAL		RECOMMENDATION	
NOTE AND FILE		SIGNATURE	
REMARKS			
<p>① Attached are letters for ILCA & ILRAD for your clearance.</p> <p>② Addresses will be typed by us from the list you sent me.</p> <p>③ Please see note of Mr Jones regarding Belgian contributions.</p> <p>④ Would appreciate your early clearance</p>			
FROM		ROOM NO.	EXTENSION
<i>J. Chandler</i>		<i>E-531</i>	<i>5092</i>

OFFICE MEMORANDUM

TO: Mr. Subash Chandra
FROM: Robert Jones
SUBJECT: Audit of Trust Accounts

DATE: May 5, 1975

We have the following comments on the draft form letters requesting verification of contributions and pledges by donor governments and agencies to the various projects for which we have trust accounts.

UNROD and Lower Mekong Basin Pioneer Projects Programme

We suggest deleting, in each case, "Amount pledged but not yet contributed as at December 31, 1974" since we are aware that all the donors have fulfilled their obligations before that date and no pledges are outstanding.

Onchocerciasis

Before including the "Amount pledged - - -" line we think you should check with Mr. E. P. Wright's office. The donor arrangements have been worked out individually by his office and there may be a sensitivity involved that would suggest the subject of pledges should not be included in a "routine" audit request.

Got clearance from
Mr. Garff for sending
the letter. OK
5/7

ILCA and ILRAD

We suggest Mr. Ritchie of the CGIAR Secretariat should be consulted with regard to the "Amount pledged - - -" line. We note, for instance, that the particular draft regarding the Belgian government contribution to ILCA shows their total 1974 pledge as outstanding. As we have mentioned to you and the Price Waterhouse auditors, we are aware that a Belgian contribution of about half its pledge "found" its way directly into the account maintained by ILCA - on whose authority and by what arrangement we do not as yet know. It might prove embarrassing, however, to indicate on the audit confirmation form that all their pledge is still outstanding.

We have provided the names and addresses for mailing the forms for UNROD and the Lower Mekong project. We have asked Mr. Gavino (CGIAR) to give you the same information for ILCA and ILRAD and Mr. Garff (Country Prog. I, West Africa) for the Onchocerciasis Fund.

cc: Mr. D. Garff (Country Prog. I, West Africa)
Mr. D. Ritchie (CGIAR Secretariat)

RJones:em

248423B IBRD URR

INCOMING TELEX

G9

ILCA ADDIS

CWMM

RECEIVED

Distribution: Mr. Lejeune

48423B IBRD UR

TELEX NO 891/FIN/130

MAY 4, 1975

*original
filed under
JUNE 4 1975
JLF*

ATTENTION MR LEJEUNE

ILCA ESTIMATE JUNE AND JULY US DOLLARS 300,000 :

IIE	82,000:00
EMPLACEMENT COSTS NEW STAFF	126,000.00
NEW STAFF TRAV. TRAN.	20,000.00
EQUIPMENT	19,000.00
LOCAL OPERATING	29,000.00
CONTINGENCY	24,000.00

	300,000.00

REQUEST IMMEDIATE FUND TRANSFER, FINANCIAL REPORT TO APRIL
30TH TO FOLLOW.

REGARDS PAGOT

INCOMING TELETYPE

C.F. - G-9

1975 APR 24 10:58

440098 18RD UI

APRIL 1975

Place of origin unknown

Distribution:

Mr. Lejeune

Mr. W. Lewis (B610)

ATTN: MICHAEL LE JEUNE

CC: BILL LEWIS

REF.: 670/FIN/84

RE: AUDIT ACTIVITIES PRICE WATERHOUSE WASHINGTON

ILCA BOARD WISHES TO MAKE CLEAR THAT LOCAL ARRANGEMENTS
FOR ILCA AUDIT NOVEMBER 1973 TO DECEMBER 1974 MADE STOP
BOARD AUTHORISED DIRECTOR APPOINT AUDITOR NOVEMBER 1974
AND CONTRACT WITH PRICE WATERHOUSE ETHIOPIA SIGNED JANUARY 1975
STOP THEIR REPORT EXPECTED JUNE 1975 STOP BOARD RECENTLY AUTHORISED
DIRECTOR APPOINT FINANCIAL CONTROLLER IMMEDIATELY AND GOOD
PROSPECT IN VIEW STOP

REGARDS

HODGSON

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
VANDERBUR
ILCAF
ADDIS ABABA

DATE: April 16, 1975

CLASS OF
SERVICE:

LT
(Ext. 6274)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

LEJEUNE AND EYE HAVE THE FOLLOWING TECHNICAL COMMENTS ON FINANCIAL DOCUMENT OF 1976 BUDGET STOP MANYEARS AS A PERCENTAGE OF POSITIONS SEEM HIGH IN RELATION TO ILCA 1974 EXPERIENCE AND EXPERIENCE OF OTHER CENTERS AT YOUR STAGE OF DEVELOPMENT STOP WE SUGGEST 60 PERCENT FOR 1975 AND 80 PERCENT FOR 1976 STOP BUDGET PROJECTION FOR 1977 THROUGH 1979 SHOULD INCLUDE PROJECTED PRICE INCREASES IN LINE AT BOTTOM OF BUDGET TABLE ONE STOP ALSO 1976 INFLATION ASSUMPTION SHOULD BE MENTIONED SPECIFICALLY STOP BUDGET TABLE TWO SOURCES AND APPLICATIONS OF FUNDS NEEDS TO BE COMPLETED FOR 1975 THROUGH 1979 TO INDICATE THE NEW FUNDS REQUIRED FROM CONSULTATIVE GROUP EACH YEAR STOP FIGURES ON PAGE TWO OF FINANCIAL DOCUMENT PROVIDE NEEDED INFORMATION ON FUNDS AVAILABLE STOP WE BELIEVE RESEARCH CATEGORY ON BUDGET TABLE ONE SHOULD HAVE TWO LINES NAMELY HEADQUARTERS RESEARCH AND COOPERATIVE PROGRAMS STOP NONRESEARCH COSTS OF COOPERATIVE PROGRAMS SHOULD BE SHOWN IN COOPERATIVE PROGRAM LINES IN OTHER BUDGET CATEGORIES ON TABLE ONE STOP LETTER FOLLOWS - REGARDS - LEWIS INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Paul J. Bowron

DEPT. Programming & Budgeting

SIGNATURE *P. Bowron*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: *W/Lewis:ajw*

CLEARANCES AND COPY DISTRIBUTION:

cleared with and cc
Mr. Lejeune, Mr. Ritchie

XXXXXXXXXX

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *[initials]*

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
VANDERBUR
ILCAF
ADDIS ABABA
COUNTRY: ETHIOPIA
TEXT:
Cable No.:

DATE: April 18, 1975
CLASS OF
SERVICE: LT
(Ext. 6274)
M

LEJUNE AND EYE HAVE THE FOLLOWING TECHNICAL COMMENTS ON FINANCIAL
DOCUMENT OF 1976 BUDGET STOP MANNERS AS A PERCENTAGE OF POSITIONS
SEEM HIGH IN RELATION TO ILCA 1974 EXPERIENCE AND EXPERIENCE OF OTHER
CENTERS AT YOUR STAGE OF DEVELOPMENT STOP WE SUGGEST 60 PERCENT FOR
1975 AND 80 PERCENT FOR 1976 STOP BUDGET PROJECTION FOR 1977 THROUGH
1979 SHOULD INCLUDE PROJECTED PRICE INCREASES IN LINE AT BOTTOM OF
BUDGET TABLE ONE STOP ALSO 1976 INFLATION ASSUMPTION SHOULD BE
MENTIONED SPECIFICALLY STOP BUDGET TABLE TWO SOURCES AND APPLICATIONS
OF FUNDS NEEDS TO BE COMPLETED FOR 1975 THROUGH 1979 TO INDICATE THE
NEW FUNDS REQUIRED FROM CONSULTATIVE GROUP EACH YEAR STOP FIGURES ON
PAGE TWO OF FINANCIAL DOCUMENT PROVIDE NEEDED INFORMATION ON FUNDS
AVAILABLE STOP WE BELIEVE RESEARCH CATEGORY ON BUDGET TABLE ONE SHOULD
HAVE TWO LINES NAMELY HEADQUARTERS RESEARCH AND COOPERATIVE PROGRAMS
STOP NONRESEARCH COSTS OF COOPERATIVE PROGRAMS SHOULD BE SHOWN IN
COOPERATIVE PROGRAM LINES IN OTHER BUDGET CATEGORIES ON TABLE ONE STOP

LETTER FOLLOWS - REGARDS - LEWIS INTABRAD

NOT TO BE TRANSMITTED

COMMUNICATIONS
APR 17 11 38 AM 1975
Mr. Lejune, Mr. Ritchie
CLEARANCES AND COPY DISTRIBUTION

AUTHORIZED BY:
NAME: Paul J. Bowton
DEPT: Programming & Budgeting
SIGNATURE: [Signature]
REFERENCE: WLevi:ajw

DISPATCHED

For Use by Communications Section

ORIGINAL (File Copy)

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT ASSOCIATION

Resident Representative in Ethiopia

IBTE New Telecommunications Building - Churchill Road - Addis Ababa - Ethiopia
P.O. Box 5515 - Telephone 46560-61 - Cable Address: INTBAFRAD

April 17, 1975

His Excellency
Dr. Asrat Felleke
Minister of Agriculture
Addis Ababa
Ethiopia

Excellency:

Re: International Livestock Center for Africa (ILCA) Amendment
of Memorandum of Agreement

We hereby confirm our agreement that the Memorandum of Agreement between the Empire of Ethiopia and the International Bank for Reconstruction and Development acting on behalf of the Consultative Group on International Agricultural Research for the establishment of an International Livestock Center for Africa (ILCA), signed in Addis Ababa, Ethiopia, on July 16, 1974 (hereinafter called the Memorandum of Agreement), is herewith amended as follows:

(a) Section 12, subsection (i), paragraph (v), of the memorandum of Agreement is amended to read as follows:

"(v) shall have the right to import or reexport free from customs duties and other taxes their personal effects, including (but without being limited thereto) furniture, household goods and appliances such as radio and television receiving sets, record-players, tape-recorders, stoves, refrigerators, et cetera, and one privately-owned automobile, at the time of first taking up their post in Ethiopia or within six months thereafter, provided, however, that all customs duties and other taxes chargeable thereon shall become due and shall first be paid in accordance with the laws and regulations in force in Ethiopia if disposed of locally to persons other than those enjoying similar exemptions;"

(b) Section 12, subsection (k), paragraph (ii), of the Memorandum of Agreement is amended to read as follows:

"(ii) exempt from customs duties and all other taxes in respect of any (and in particular scientific and laboratory) equipment, materials and supplies, and motor vehicles, imported solely for the official use of the Center, it being under-

Sum

stood that all such duties and taxes chargeable thereon shall become due and shall first be paid in accordance with the relevant laws and regulations then in force in Ethiopia if disposed of locally to persons other than those enjoying similar exemptions;"

(c) A new subsection (1) is added to Section 12 of the Memorandum of Agreement, reading as follows:

"(1) The Center, and its contractors, shall be exempt from customs duties, taxes or any other charges in respect of materials, equipment, goods and supplies brought into or taken out of Ethiopia and used solely for the construction and maintenance of the Center's installations."

If the foregoing correctly sets forth the agreement between Ethiopia and the Bank, Your Excellency is kindly requested to confirm the agreement of Ethiopia with the foregoing by signing the form of confirmation on this letter and returning it to the Bank.

Sincerely,

INTERNATIONAL BANK FOR RECONSTRUCTION
AND DEVELOPMENT

By

John M. Malone, Jr.
Authorized Representative

CONFIRMED:

PROVISIONAL MILITARY GOVERNMENT OF ETHIOPIA

By

Asrat Felleke

ASRAT FELLEKE
MINISTER



Addis Ababa

5161-S-13-5-1975, 1975

Mr. D. Rey
Assistant Comptroller of Projects
International Development Research Centre
Box 8500
Ottawa
CANADA
K1G 3H9

April 17, 1975

Dear Mr. Rey:

Thank you for your letter of March 31, 1975 informing us of your deposit of \$43,805.78 to the IBRD account at the Bank of Canada on behalf of the International Livestock Center for Africa (ILCA).

Due to exchange rate fluctuation at the time of the conversion of Canadian dollars into U.S. dollars, the total amount credited to account T. in the Federal Reserve Bank of New York is \$43,617.42, a difference of \$188.36.

I attach a copy of the deposit notice for your records. Henceforth, we would plan to routinely acknowledge all deposits from IDRC in this manner.

Sincerely yours,

Daniel Ritchie
Deputy Executive Secretary

c.c. Mr. Jones (Controller's)
Carlos Gavino/ms/G9

440098 IBRD UI

INCOMING TELETYPE

Distribution:

TELEX NO 623/FIN/71

APRIL 16, 1975

Mr. Lejeune ✓

From: Addis Ababa

1975 APR 16 AM 9:36

Files: G9

ATTENTION MR. LEJEUNE

AT YOUR REQUEST THE FOLLOWING FIGURES REPRESENT AN ESTIMATION
OF OUR EXPENDITURES FOR THE MONTHS OF APRIL AND MAY 1975

LOCAL SALARIES 5,000.00

IIE

SALARIES COVERING PAYMENT FOR 2ND

QUARTER 50,000.00

OPERATIONAL :

GENERAL SUPPLIES 30,000.00

RENTS 3,500.00

CAPITAL : OFFICE EQUIPMENT AND

FURNITURE 15,000.00

ARCHITECTS 40,000.00

BOARD OF TRUSTEES PER DIEM,

HONORARIUMS AND RELATED EXPENSES 5000.00

AUDITORS 1,500.00

TOTAL 150,000.00

REGARDS J. PAGOT

ILCA ADDISDDZ

440098 IBRD UI

File
Y-9

~~M. Lejeune~~
~~DR~~
~~JC~~

ILCA

April 16, 1975

Dr. J. R. Pagot
Director, International Livestock Center
for Africa
P. O. Box 5689
Addis Ababa, Ethiopia

Dear Dr. Pagot:

Thank you for sending me a copy of the Preliminary Sketch Design
Scheme of the ILCA buildings.

Yours sincerely,

CH

Carl Hammerschmidt

cc: Messrs. ✓ Lejeune
Pennisi
Byron

CHammerschmidt:dp

RECEIVED

1975 APR 21 AM 8:34

COMMUNICATIONS
SECTION

G9

Mr. A. G. Smith
Norman and Dawbarn
College House
Woodbridge Road
Guildford GU1 4RT
ENGLAND

April 15, 1975

Dear Mr. Smith:

This is to acknowledge receipt, with thanks, of your letter of April 8, 1975 enclosing two copies of your preliminary sketch design report for the International Livestock Center for Africa.

Sincerely yours,

Daniel Ritchie
Deputy Executive Secretary

c.c. Dr. Jean Pagot
Addis Ababa, Ethiopia

Messrs. Lejeune
Coulter

DR
DanielRitchie/ms/File G9

39

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: APRIL 10, 1975

CLASS OF
SERVICE: ~~TELEX NO. 21207~~

Ext. 3592

LT/MT

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

THANKS YOUR CABLE APRIL NINE ON ILCA ACCOUNTS FOR FEBRUARY AND MARCH STOP
APPEARS ERROR IN TRANSMISSION HAS RESULTED IN INCOMPLETE TEXT STOP KINDLY
REPEAT NEW YORK ACCOUNT DEPOSITS COMMA EXPENDITURES AND APRIL ONE BALANCE

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Daniel Ritchie

DEPT. CGIAR Secretariat

SIGNATURE *Daniel L Ritchie*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: DRitchie/CGavino:apm

CLEARANCES AND COPY DISTRIBUTION:

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(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: _____

2

89

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
ASSOCIATION

Form No. 32
(3-78)

OUTGOING WIRE

DATE: APRIL 10, 1975

CLASS OF SERVICE: TELETYPE

Ext. 3592

TO: PAGOT
ILCAE
ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT: Cable No.

THANKS YOUR CABLE APRIL NINE ON ILCA ACCOUNTS FOR FEBRUARY AND MARCH STOP
APPEARS ERROR IN TRANSMISSION HAS RESULTED IN INCOMPLETE TEXT STOP KINDLY
REPEAT NEW YORK ACCOUNT DEPOSITS CORREX EXPENDITURES AND APRIL ONE BALANCE

REGARD

LELENE

NOT TO BE TRANSMITTED

CLEARANCES AND COPY DISTRIBUTION

SECTION
COMMUNICATIONS

APR 10 5 02 PM 1975

NAME: Daniel Ritchie

DEPT: LEGAL SECRETARIAL

SIGNATURE: [Signature]

REFERENCE: DRITCHE/CGavin:qpm

ORIGINAL (File Copy)

IMPORTANT: See Secretariat Guide for preparing forms

Checked for Dispatch

For Use By Communications Section

2

248423A IBRD UR
FROM: ADDIS ABABA
ILCA ADDIS@

INCOMING TELEX

Files: G-9
DISTRIBUTION

248423A IBRD URXII ADDIS@

MR. LEJEUNE

248423A IBRD UR

1975 APR 11 AM 7:53

I CANT READ YOU@

248423A IBRD UR

REF : TELEX NO 585/FIN/59

9 APRIL 1975

ATTENTION MR LEJEUNE

THE FOLLOWING INFORMATION IS PRESENTED COVERING OUR ACCOUNTS
FOR THE MONTHS OF FEBRUARY AND MARCH.

✓ COMMERCIAL BANK OF ETHIOPIA ACCOUNT ETHIOPIAN DOLLARS :

FEBRUARY 1 : BALANCE ON HAND : 21.842,23

FEBRUARY 3 : REIMBURSEMENT : 2.961,86

DEPOSIT 15.000 US : 30.817,02

55.621,11

EXPENDITURES

SALARIES

4.155,00

CAPITAL

12.071,34

ALL OTHERS

13.787,18

TOTAL

30.013,52

MARCH 1 1975 BALNCE ON HAND : 25.607,59

MARCH 18, DEPOSIT 10.000 US : 20.544,65

26, DEPOSIT 10.000 US : 20.544,65

66.696,89

EXPENDITURSS

SALARIES	6.529,80
CAPITAL	25.824,83
ALL OTHERS	24.919,25

	57.273,88

APIL 1 : BAALANCE ON AHND : 9.423,01 ETHIOPIAN OLLARS

--

B.I.A.O.

FRENCH FRANCS ACCOUNT

FEBRUARY 1 BALANCE ON HAND : 2.791,09

DEPOSIT FROM NEW YORK BANK : 87.385,41

" " 591.242,10

681.416,60

EXPENDITURES

SALARIES

CAPITAL

ALL OTHERS

30.436,22

257.061,29

TOTAL

287.497,51

MARCH 1, BALANCE ON HAND : 393.921,09

XPENDITURES

SALARIES

CAPITAL

ALL OTHERS

BAMAKO CONFERENCE

42.345,00

9.447,69

36.060,14

150.045,00

TOTAL

237.897,83 FRENCH FRAN

APRIL 1, BALANCE ON HAND : 156.023,26 FF

FIRST NATIONAL CITY BANK

FEBRUARY 1, BALANCE ON HAND : 172.656,17

DEPOSIT 250.000,00

422.656,17

EXPENDITURES

DEPOSIT ETHIOPIAN BANK 15.000,00

DEPOSIT FRENCH BANK 150.000,00

DEPOSIT ROME 2.000,00

ALL OTHERS 1.064,41

TOTAL

178.064,41

MARCH 1, BALANCE ON HAND : 244.591,76

EXPENDITURES

DEPOSIT ETHIOPIAN BANK 20.000,00

IIE SALARIES, OTHERS 50.000,00

TOTAL

70.000,00

APRIL 1, BALANCE ON HAND : 174.591,76 US DOLLARS

J. PAGOT

REC??

248423A IBRD URM

File

G-9

OFFICE MEMORANDUM

TO: Mr. Michael Lejeune, Executive Secretary, CGIAR DATE: April 10, 1975

FROM: William W. Lewis, P & B *WWL*SUBJECT: ILCA Budget Request

I gather from Dan Ritchie that we are expecting additional budget material from Dr. Pagot. However, I have looked at the financial tables already received and believe the "technical" problems are important enough for us to respond now without waiting for the rest of the material. The problems I have spotted are:

(1) Positions and Manyears -

I believe ILCA is overestimating its recruitment rate and hence the number of manyears for both 1975 and 1976. The estimates in the document are given in the following table:

	FY75			FY76		
	Positions	Manyears	Manyears as % of Positions	Positions	Manyears	Manyears as % of Positions
Senior Staff	19	16.0	84%	23	23	100%
Scientific and Supervisory	21	15.25	73%	38	35.5	93%
Other Support Staff	69	62	90%	82	83	101%

In 1974, ILCA fell far short of its estimated number of manyears. The estimates for 1974 in last summer's document and the actuals are given in the following table:

	1974 Positions and Manyears				
	June '74 Document		April '75 Document		
	Positions	Est. Manyears	Act. Manyears	Act.MY as % of Pos.	Act.MY as % of Est.MY
Senior Staff	17	6.9	2.7	16%	39%
Scientific and Supervisory Staff	17	6.0	0.25	1%	4%
Other Support Staff	35	11.4	7.0	20%	61%

I would expect ILCA's recruiting in 1975 and 1976 to go somewhat better than in 1974, but I do not think it will reach the manyears in the budget request. I believe the ICRISAT experience might provide an upper bound for the rate of filling positions at ILCA. In about the second year of operation ICRISAT had 9

manyears of Senior staff for 16 positions (positions filled at 56% on average) and in the third year, 23 manyears of Senior staff for 29 positions (positions filled at 80% on average). In view of the ICRISAT experience, I would suggest that ILCA budget Senior staff and Scientific and Supervisory manyears at 60% of 1975 positions and at 80% of 1976 positions. The need for other support staff should be roughly proportional to Senior staff and Scientific and Supervisory, and as a result I suggest the same percentage for these staff. These changes would result in a reduction of about \$500,000 in estimated expenses in 1975 and a reduction of about \$750,000 in 1976. The reduction in new funds needed in 1976 would be the sum of these two reductions or about \$1,250,000.

(2) A 1% contingency is budgeted for 1976 and about a 2.5% contingency is projected for 1977-79. However, the budget projection for 1977-79 contains no estimate of price increases. The inflation assumption for 1976 is not specified but the cost per Senior and Scientific and Supervisory manyear goes up by 16.8% from 1975 to 1976. These figures imply an inflation assumption of about 12-15% (leaving 2-4% for merit increases). This estimate of inflation appears high although the uncertainty about inflation in Ethiopia is large. In January, the Bank was expecting 8-10% inflation in Ethiopia in 1976.

(3) Using the figures on page 2 of the ILCA document, I cannot reproduce the arithmetic behind the figure of \$2,602,000 quoted as the funds available for ILCA at the beginning of 1975. I get:

Funds received 1974	
Consultative Group Account	\$ 992,942
Belgium to ILCA	+ 26,284
Spent 1974	- 196,904
Balance end 1974	822,322
Funds contributed for 1975	+ 1,905,000
	\$ 2,727,322

(4) Table II (Sources and Applications of Funds) is provided for only 1974 and not for 1975-79. This table is essential for determining the funds actually required from the CG (the effective budget request).

(5) The budget request shows "Cooperative Programs" as a separate line after the Headquarters total, at the bottom of Budget Table I. The next page shows the total for the Cooperative Programs broken down by project (Mali, Kenya, etc.). I understood from Dr. Pagot that these cooperative programs were an integral part of ILCA research. I suggested to him that he break the research section into two parts - Headquarters and Cooperative Programs and show them both under "Animal Production Systems". As a result, I believe the research component of the Cooperative Program should be shown under Research in Table I, and other Cooperative Program costs, if any, shown under the other cost categories in a separate Cooperative Program line. Similarly, the manpower tables, should show two components for Research - Headquarters and Cooperative Program - and not separate Research and Cooperative Program lines. The ILCA organization chart shows both the Central Research Team and the Cooperative Program under Research.

I would be glad to write Dr. Pagot about the above points or draft a letter for your signature.

cc: Messrs. Coulter and Graves, CGIAR
Mr. Ritchie, CGIAR-CP 11
Mr. Ruddy, East Asia & Pacific
Mr. Griffith, P & B

WWLewis:lf

D-7
✓

Mr. James C. Pfeifer
Secretary & Legal Counsel
International Development Research Centre
Box 8500
Ottawa
Canada, K1G 3H9

April 8, 1975

Dear Mr. Pfeifer:

Thank you for your letter of March 27, 1975, to Mr. Graves, regarding the deposit of the balance of IDRC's grant funds for the initial fund of ILCA.

As Mr. Graves indicated in his letter, these funds will continue to be held in trust by the IBRD until ILCA's Initial Stage, as defined in Appendix III of the Memorandum of Understanding, has been completed. In this regard I should advise you that the Memorandum of Agreement, to which you refer in your letter, has not yet been signed by the Government of Ethiopia, although we expect this momentarily. Also, as you know, the Initial Stage is only completed when the Executing Agency, has determined that ILCA "has the capacity to make the arrangements necessary to realize its purpose." Until such time, the Bank will continue to serve as trustee for the funds of the donors, including the balance of IDRC's contribution to the Initial Fund.

As Appendix IV of the Memorandum of Understanding indicates, any funds remaining in the trust account, upon completion of the Initial Stage, will be transferred to ILCA for its ongoing program. The arrangements do not contemplate returning any funds to donors unless the Initial Stage is discontinued before its completion. I believe this is consistent with your understanding.

Please let me know if you have any further questions regarding this matter.

Sincerely,

(signed) Michael L. Lejeune

Michael L. Lejeune,
Executive Secretary

c.c. Messrs. Robert Jones, Asser
Ms. Lennon

DR
Daniel Ritchie/ms

D7 cc G9

College House/Woodbridge Road/Guildford GU1 4RT
Telephone Guildford 33551 (STD Code 0483)
Cables Normanbarn Guildford
Telex 859265

Norman & Dawbarn

Architects/Consulting Engineers/Town Planners

G-9
Alick Low FRIBA
Walton H Lindsay FRIBA MRTPI
J P Thompson FICE AFRAeS FIStructE MConSE
Peter A Clarke FRIBA
J D Delisle Burns AADip FRIBA
Colin F Ross BSc(Eng) FIStructE MConSE
Kenneth Williams DipArch ARIBA
John Tucker FRIBA MAAK(A)
J M Norman BSc(Eng) FICE MConSE
Kenneth Storey DipTP DipArch ARIBA
Alistair G Smith DipArch ARIBA
T F Stolberger BSc MICE MKIE MAAK(E)

Associates
R L Godfrey MSc(Eng) MIEE MIMechE MIHVE MIIlumES
Donald Patch ARIBA
Brian Denore ARIBA
D Anthony Wright DipArch ARIBA
James Hunter AADip ARIBA
Consultant
R F Lloyd Jones MA FICE AFRAeS MConSE

AGS/MJL/E.110/6

8th April 1975

Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

Dear Sirs,

At the request of Dr J. R. Pagot, the director of the International Livestock Advisory Centre for Africa in Addis Ababa, Ethiopia, we are sending you direct under cover of this letter 2 copies of our preliminary sketch design report.

Yours faithfully,



A. G. Smith
NORMAN & DAWBARN

Encl:

234 Stockwell Road/London SW9 9SS
St John's House/St John's Square/Wolverhampton
28 East Hill/Colchester/Essex
36 Regent Place/Rugby
PO Box 46847/Nairobi/Kenya

PO Box 3097/Dar-es-Salaam/Tanzania
PO Box 1046/Blantyre/Malawi
PO Box 4118/Khartoum Central/Sudan
PO Box 482/Gaborone/Botswana
c/o British Embassy/Kathmandu/Nepal

COMMUNICATIONS SECTION
1975 APR 14 AM 9:20

RECEIVED

69
H. Lejeune

ILCA

April 8, 1975

Dr. J. R. Pagot
Director, International Livestock Centre
for Africa
P. O. Box 5639
Addis Ababa, Ethiopia

Dear Dr. Pagot:

1. Thank you for your letter of March 28, 1975, ref. 452/DIR/326, and for your invitation to review with you during the ILCA Board of Trustees meeting in Addis Ababa, April 23 to 25, 1975, the consultants preliminary plans for the ILCA buildings. Mr. Greybe, before leaving for Washington, D.C., asked me also to thank you for your letter of March 28, 1975, ref. 451/DIR/325 to him. We look forward to assist with the review and suggest that it would be useful if Mr. Gebrehiwat Libsekal also participated in the review. His contribution would cover the engineering aspects of the scheme.
2. I shall be arriving in Addis Ababa at 10.05 hours on April 21, 1975, by flight ET 706, and call at your office the day of arrival to establish a work program.
3. I also look forward to be seeing you during your forthcoming stay in Nairobi in connection with the ILRAD Board of Trustees meeting.

Best wishes,

Yours sincerely,

C+1

Carl Hammerschmidt

cc: Messrs. ✓ Lejeune
Malone
Pennisi
Petretti/Ramadan
Byron

CHammerschmidt:dp

INCOMING TELEX

6-9

RECEIVED

Distribution:

Mr. Lejeune

cc: Gwer ^{Mr. Ritchie}
sent 4/8/75
ML ~~we're~~ getting closer and closer
Dan

APR 8 10 53 AM 1975

COMMUNICATIONS
SECTION

00

248423A IBRD UR

IBRD ADDIS

APRIL 8, 1975

156 LEJEUNE

RE ILCA - YOURTEL 146 OF MARCH 26. VANDEBUR HAS NOT YET CONTACTED ME. LETTER AMENDING MEMORANDUM OF AGREEMENT SIGNED BY ME AND APPROVED BY COUNCIL OF MINISTERS. EXPECT COUNTER-SIGNATURE LATER THIS WEEK. WILL FOLLOW UP ON RATIFICATION AND ADVISE YOU WHEN ALL MATTERS FINALIZED. REGARDS

MALONE

April 7, 1975

59

Mr. John P. McAuley
International Livestock Centre
For Africa
P. O. Box 5689
Addis Ababa, Ethiopia

Dear Mr. McAuley:

We have had discussions in the Bank and given careful consideration to the comments and suggestions in your February 26 letter regarding the ILCA accounts.

From your letter we can readily see the necessity for your retaining receipts and other information supporting expenditures. However, at this stage of the Bank's responsibilities with regard to the establishment of ILCA, we also feel that we should receive a full accounting supported by appropriate documentation. Therefore, until the "initial stage" is achieved, would you please provide with your statements of expenditures the documentation for purchases of more than \$100.00 (charges for personal services should be fully documented regardless of amount). We realize that this will necessitate substantial xeroxing and additional cost to the project.

Although it has probably been impractical to submit monthly statements of expenditures, we ask that the accounting to us be brought up to date as quickly as possible. From thereon we would suggest that perhaps a two month cycle of expenditure statements would be more in line. We would further suggest that, coupled with the statement of expenditures, there should be a request for replenishment of the revolving fund for the next two months supported by a breakdown of your estimated expenditures for that period.

As you probably know, we met recently with Dr. Hodgson and Mr. Vanderbur. The gist of what are now writing was discussed and generally agreed with them.

Very truly yours,

Robert Jones
Chief, Special Programs Section
Administrative Expense Division

cc: Mr. D. R. Ritchie/Mr. C. Gavino CGIAR Secretariat

RJones:em

440898 18RD UI

INCOMING TELEX

69

DISTRIBUTION

WORLD BANK, WASHINGTON DC

C.G., ATTENTION MR. CHEEK

APRIL 7TH, 1975

1975 APR -7 19:19

MR. CHEEK
MR. LEJEUNE

REF 561/DIR/397

FOR YOUR INFORMATION WE HAVE SENT A TELEX TO WORLD PHOSPHATE
ROCK INSTITUTE PARIS SAYING ILCA WILL DISPOSE IN MALI FOR
EXPERIMENTATION AT SAHEL STATION 158 IRRIGABLE HECTARES AND
AREA OF ABOUT 10,000 HECTARES OF RANCHING STOP EXPENDITURE FOR
COMPLEMENTARY EXPERIMENTATION 1976 FERTILIZER AND MINERAL SUPPLEMENT
ON THE SPOT IN MARCH 1976 10,000 U.S. \$, ANALYSES 4,000 U.S. \$
PERSONNEL AND CULTURE WORK 20,000 U.S. \$, TOTAL 34,000 U.S. \$
REGARDS PAGOT

DZC

NOTE: PLACE OF ORIGIN, UNKNOWN

G 9

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: APRIL 4, 1975

CLASS OF
SERVICE: ~~TELEX~~ (Ext. 3592)

LT/ITT

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

ALPHA FINANCIAL PORTION OF ILCA 1975 PROGRAM AND BUDGET SUBMISSION RECEIVED
WITH THANKS STOP WOULD APPRECIATE KNOWING WHEN WE MAY EXPECT BALANCE ILCA
SUBMISSION AND ALSO STATUS GOVERNMENT SIGNATURE MEMORANDUM OF AGREEMENT
BETA YOURCAB MARCH 28 TO HODGSON RECEIVED ONLY TODAY AND CONSEQUENTLY NOT
SEEN BY HODGSON REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

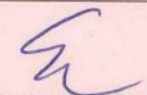
CLEARANCES AND COPY DISTRIBUTION:

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FilesG-9

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: 

OUTGOING WIRE

TO: PAGOT
LICAF
ADDIS ABABA

DATE

APRIL 4, 1975

CLASS OF
SERVICE

(PAGER 3332)

COUNTRY: ETHIOPIA

TEXT
Cable No.

ALPHA FINANCIAL PORTION OF IICA 1975 PROGRAM AND BUDGET SUBMISSION RECEIVED
WITH THANKS STOP WOULD APPRECIATE KNOWING WHEN WE MAY EXPECT BALANCE IICA
SUBMISSION AND ALSO STATUS GOVERNMENT SIGNATURE MEMORANDUM OF AGREEMENT
BETA YOURS MARCH 28 TO HODGSON RECEIVED ONLY TODAY AND CONSEQUENTLY NOT
SEEN BY HODGSON-REGARDS

LEJHUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY

NAME Michael J. Pejune

DEPT. CGTAR, Secretariat

SIGNATURE (SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE

ORIGINAL (File Copy)

CLEARANCES AND COPY DISTRIBUTION

DR:chie:la
Yiles-9

For Use by Communications Section

Checked for Dispatch

(IMPORTANT: See Secretariat Guide for preparing form)

G9

Mr. Jean B. De Boeck, Chief, Cashier's Div.

April 3, 1975

Hywel M. Davies, Chief, Accounting Division *Hywel*

Transfer of Funds - ILCA

Please arrange to purchase US dollars for Can\$ 43,805.78 from the Bank's Cash Account B in the Bank of Canada and deposit the proceeds in Cash Account T with the Federal Reserve Bank of New York, New York.

The above mentioned amount of Can\$ 43,805.78 represents a partial payment of the expected contribution of Can\$ 150,000 from the International Development Research Center for the ILCA Fund. Upon receipt of future payments, please purchase US dollars and deposit the proceeds in IBRD's Cash Account T with the Federal Reserve Bank of New York, New York.

cc: Messrs. Bararia, R. Jones
Davies/Gray, Duarte
Miss Lennon, Mrs. Diego

File: Misc. Trust Fund - ILCA

SChandra/msw

msw

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: * PAGOT
ILCAF
ADDIS ABABA

DATE: MARCH 31, 1975

CLASS OF
SERVICE:

LT / 1 TT
(3592)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

REUR TELEX MARCH 31

AGREE YOUR RECOMMENDATION STOP YOU INVITE DONORS ACCORDINGLY
INCLUDING AID STOP

REGARDS HODGSON

NOT TO BE TRANSMITTED

AUTHORIZED BY:

*This is as drafted by Mr
Hodgson.*

NAME

Michael L. Lejeune

DEPT.

CGIAR Secretariat

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

MichaelLLEJEUNE/ms G9

CLEARANCES AND COPY DISTRIBUTION:

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(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO:

2 PACOT
ILGAY

ADDIS ABABA

COUNTRY:

ETHIOPIA

TEXT:

Cable No.

DATE

MARCH 31, 1973

CLASS OF

SERVICE

LT

(3392)

THUR TEXAS MARCH 31

AGREE YOUR RECOMMENDATION STOP YOU INVITE DONORS ACCORDINGLY

INCLUDING AID STOP

REGARDS HODGSON

NOT TO BE TRANSMITTED

AUTHORIZED BY

Michael L. Lejman

NAME

CEAR Secretariat

DEPT

SIGNATURE

Michael L. Lejman/mc 03

REFERENCE

ORIGINAL (File Copy)

MAR 31 6 52 PM 1973

CLEARANCES AND COPY DISTRIBUTION

For use by Communications Section

Checked for Dispatch



INTERNATIONAL DEVELOPMENT RESEARCH CENTRE
CENTRE DE RECHERCHES POUR LE DÉVELOPPEMENT INTERNATIONAL

Box 8500, Ottawa, Canada, K1G 3H9 · Telephone (613) 996-2321 · Cable: RECENTRE · Telex: 053-3753

March 31st, 1975.

Mr. Harold Graves,
Agricultural and Rural
Development Department,
IBRD,
1818 H Street,
N.W., Washington, D.C. 20433,
U.S.A.

Re: Animal Production (ILCA)
Centre File: 3-P-73-0061

Dear Mr. Graves:

I am pleased to advise that arrangements were made today to deposit the amount of \$43,805.78 to the Account B of the International Bank for Reconstruction and Development at the Bank of Canada, 234 Wellington Street, in Ottawa.

This amount represents payment of the balance of the grant funds available on the above project as detailed in Mr. James C. Pfeifer's letter of March 27th, 1975.

Confirmation of receipt of this deposit to your account would be most appreciated.

Yours very truly,

D. Rey,

Assistant Comptroller of Projects.

DR*ps
c.c. AFNS

DATE	REFERENCE RÉFÉRENCE	INVOICES FACTURES	DISCOUNT ESCOMPTE	BALANCE SOLDE
March 31/75	Bank of Canada - Account B of the International Bank for Reconstruction and Development Deposit to: Bank of Canada, 234 Wellington Street, Ottawa, Ontario. Re: relating to the International Livestock Centre for Africa Operating expenses of ILCA Centre File: 3-P-73-0061			\$43,805.78

248423A IBRD UR

INCOMING TELEX

RECEIVED

ILCA ADDIS

V

927-7269

1975 MAR 31 AM 8:21

COMMUNICATIONS
SECTION

69

248423A IBRD UR

MARCH 31, 1975

Distribution:

Mr. Lejeune for Addressee

ILCA ADDIS ABABA, ETHIOPIA

C/O MICHAEL LEJEUNE, IBRD SECRETARIAT FOR CG

TO RALPH E. HODGSON, CHAIRMAN, BOARD OF TRUSTEES, ILCA

URGENT

TELEX NO 465/DIR/332

REURCAB MARCH 28, 1975 IF AID TAKE THE OPPORTUNITY OF BOARD
MEETING TO COLLECT INFORMATIONS NO OBJECTIONS BUT WE CANNOT AGREE
THAT AID REPRESENTATIVE ^{attend} ASSIST ALL SESSIONS STOP WE MUST NOT MAKE
EXCEPTIONS FOR ONLY ONE DONOR STOP EYE PROPOSE THAT LAST DAY
OF MEETING BE PUBLIC INFORMATION SESSION WITH DONOR REPRESENTATIVES
ADDIS, AMBASSADORS OR COOPERATION ATTACHES STOP ONLY WAY TO REMAIN
A TRUE INTERNATIONAL CENTER STOP IF YOU AGREE LET ME KNOW SOONEST
STOP EYE SHALL SEND LETTER TO DONORS REPRESENTATIVES. REGARDS

PAGOT

Z@

248423A IBRD UR

INCOMING TELEX

WORLD BANK WASHINGTON

ATTENTION MR. RALPH HODGSON

TELEX NO 457/DIR/330

MARCH 28, 1975

u ✓
APR 3 1975
G-9

1975 MAR 28 AM 8: 54

Distribution:

Mr. Ljungh ✓

Mr. Tolley

ABOUT TRIBE MISSION IN NAIROBI DIFFICULT TO WAIT 10 DAYS HIS
ARRIVAL TO MEET KENYAN OFFICIALS STOP EYE WANT TO BE BACK ADDIS
16 APRIL PREPARE MEETINGS AND VISIT WITH YOU ETHIOPIAN OFFICIALS
PRIOR PROGRAM COMMITTEE STOP PROPOSE DEREK COME TO ADDIS ON
THE 16TH APRIL
REGARDS PAGOT

DZ

NOTE: Delay due to inability to identify place of origin or addressee.

248423A IBRD UR



D-7
Vec G 9

INTERNATIONAL DEVELOPMENT RESEARCH CENTRE
CENTRE DE RECHERCHES POUR LE DÉVELOPPEMENT INTERNATIONAL

Box 8500, Ottawa, Canada, K1G 3H9 · Telephone (613) 996-2321 · Cable: RECENTRE · Telex: 053-3753

March 27, 1975.

Mr. Harold Graves,
Agricultural and Rural
Development Department,
IBRD,
1818 H Street,
N.W., Washington, D.C. 20433,
U. S. A.

Re: Grant by the International Development Research Centre for
the International Livestock Centre for Africa (ILCA) for a
Project: Animal Production (ILCA) - Our File: 3-P-73-0061

Dear Mr. Graves:

This refers to your letter of March 13th in which you propose that IDRC deposit the balance of its grant funds set aside for ILCA, to the initial fund for ILCA set up by the International Bank for Reconstruction and Development in the Memorandum of Understanding to which IDRC is a signatory.

The Centre has employed consultants to advise and recommend on the final steps for the establishment of ILCA and has funded necessary meetings. At this time the amount expended on these activities has been \$106,194.22, with the expenditures made in accordance with the Details of Expenditures to be forwarded to the International Bank for Reconstruction and Development (IBRD) at a later date. As the Memorandum of Agreement between the Empire of Ethiopia and the International Bank for Reconstruction and Development (IBRD) acting on behalf of the Consultative Group on International Agricultural Research for the establishment of the International Livestock Centre for Africa (ILCA), has been signed by the parties thereto, the Centre is now prepared to transfer a final amount of \$43,805.78 which amount will be paid to Account B of the International Bank for Reconstruction and Development in the Bank of Canada, 234 Wellington Street, Ottawa, with the deposit being noted as relating to the International Livestock Centre for Africa. It is understood that these funds will be used to cover the beginning of operating expenses of ILCA.

cc: Mr. Robert
Jones
Miss Lennon

It is understood that IBRD will expend the funds for the above purposes and that any funds not used for the purpose of this grant will be returned to the Centre. 7

Please do not hesitate to contact my office should there be any further questions in this regard.

Yours sincerely,

A handwritten signature in cursive script, appearing to read "James Pfeifer".

James C. Pfeifer,
Secretary & Legal Counsel.

cc: Ralph E. Hodgson
Treasurer

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE



433/FIN/51

March 26, 1975

The Director of ILCA
to

The Secretary of the
Consultative Group on
International Agricultural
Research

Dear Sir :

Will you please find enclosed herewith a copy
of the financial part of the 1976 Budget of ILCA.

This Budget has been elaborated with careful
consideration of the conclusions of the meetings of the
Programme Committee and of the Board of Trustees held
late in 1974.

It will be submitted to the Board during the
23 - 25th April 1975 meeting.

The balance of 1974 expenses deals with the funds
received directly from the World Bank and the Belgian
Government. They do not include the IDRC expenses and
the balance of the trustee fund operated by IBRD, for
which we have no precise figures.

Sincerely yours,

Tagot

Dr. J.R. Pagot
Director

ADDIS-ABABA ETHIOPIE



March 26, 1975

433/FIN/51

The Director of ILCA
to
The Secretary of the
Consultative Group on
International Agricultural
Research

Dear Sir :

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23 - 25th April 1975 meeting.

The balance of 1974 expenses deals with the funds
received directly from the World Bank and the Belgian
Government. They do not include the IDRC expenses and
the balance of the trustee fund operated by IBRD, for
which we have no precise figures.

Sincerely yours,

Handwritten signature

Dr. J.R. Pagot
Director

SECTION
COMMUNICATIONS

1975 APR - 3 PM 12:54

RECEIVED

OUTGOING WIRE

TO: MALONE
INTBAFRAD
ADDIS ABABA

DATE: MARCH 26, 1975

CLASS OF
SERVICE: ~~TELEX~~ ^{4/11} (Ext. 3592)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

146
GENE VANDEBUR NEW DEPUTY DIRECTOR FOR ADMINISTRATION AT ILCA SCHEDULED
MARCH 24
ARRIVE ADDIS ABOUT APRIL 6 STOP DURING HIS VISIT TO SECRETARIAT ~~YESTERDAY~~
EYE SUGGESTED HE CONTACT YOU AFTER ARRIVAL STOP WOULD BE GRATEFUL ANY
ASSISTANCE YOU CAN PROVIDE TO EASE HIS INSTALLATION STOP WOULD ALSO
APPRECIATE NEWS RE SIGNATURE AND RATIFICATION MEMORANDUM OF AGREEMENT
REGARDS

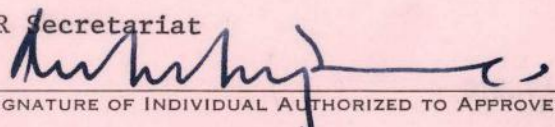
LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

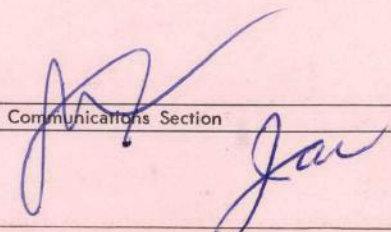
DRitchie:ia

Files: G-9

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: 

ASSOCIATION

INTERNATIONAL DEVELOPMENT

RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL BANK FOR

INTERNATIONAL FINANCE

CORPORATION

OUTGOING WIRE

TO: MALONE
"INTERVAD"
AMIS ARAB

DATE: MARCH 26, 1975
CLASS OF
SERVICE: ~~TELEX~~ (3593)

COUNTRY: ETHIOPIA

TEXT:
Cable No.

GENE VANDERBUR NEW DEPUTY DIRECTOR FOR ADMINISTRATION AT IACA SCHEDULED
MARCH 24
ARRIVE ADDIS ABOUT APRIL 6 STOP DURING HIS VISIT TO SECRETARIAT
EYE SUGGESTED HE CONTACT YOU AFTER ARRIVAL STOP WOULD BE GRATEFUL ANY
ASSISTANCE YOU CAN PROVIDE TO EASE HIS INSTALLATION STOP WOULD ALSO
APPRECIATE NEWS RE SIGNATURE AND RATIFICATION MEMORANDUM OF AGREEMENT

REGARDS

ETHIOPIA

NOT TO BE TRANSMITTED

SECTION
COMMUNICATIONS

MAR 26 9 02 PM 1975

NAME: Michael J. LaJenne

DEPT: CGIA Secretariat

SIGNATURE

REFERENCE

ORIGINAL (File Copy)

IMPORTANT: See Secretariat Guide for shipping form

Checked for Dispatch

Use by Communications Section

DISPATCHES

Times: 6-9

CLEARANCES AND COPY DISTRIBUTION

✓ G9
cc: D 15

Mr. Jean B. De Boeck, Chief, Cashier's Div.

March 25, 1975

Hywel M. Davies, Chief, Accounting Division *Hywel*

Transfer of Funds

Please arrange to purchase US dollars for the amount of DM 250,000 from the Bank's Cash Account B in the Deutsche Bundesbank and deposit the proceeds in Cash Account T with the Federal Reserve Bank of New York, New York.

We expect to receive DM 1,000,000 from the Federal Republic of Germany for the ILCA Fund. The above-mentioned amount of DM 250,000 represents their first instalment to this Fund. Upon receipt of the future instalments, please convert them into US dollars and deposit the proceeds in IBRD's Cash Account T with the Federal Reserve Bank of New York, New York.

cc: Messrs. Bararia, R. Jones
Davies/Gray, Duarte
Miss Lennon

File: Misc. Trust Fund - ILCA
SChandra/msw

mm

ILCA ADDIS

INCOMING TELEX

DISTRIBUTION

248423A IBRD UR

1975 MAR 25 AM 8:31

MR. CHEEK

24 MARCH 1975

IBRD

cc: Juan M. Gaviria
3/24/75

ATTN: MR. CHEEK

429/FIN/50

REFERENCE 1975 REVISED BUDGET PAGE 24 LINE THREE
CHANGE FIFTY FOUR POSTS TO READ FORTY THREE POSTS.

PAGOT

.....

248423A IBRD UR

FIN TKS

✓ G-9
Hw - J Stoops
File 11.1A

Headquarters
Washington, D.C. 20433, U.S.A.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION



Regional Mission in Eastern Africa

Extelcoms House - Haile Selassie Avenue - Nairobi, Kenya

Mailing Address : P. O. Box 30577 - Telephone 24391 - Cable Address : INTBAFRAD



March 21, 1975

Letter No. 288.

Mr. M. Walden,
Chief, Agriculture Credit and
Livestock Division,
International Bank for Reconstruction
and Development,
Washington D.C. 20433

Dear Mike,

KENYA COOPERATIVE PROGRAM

I attach a memorandum prepared by Ramsay Khouri after his recent mission with Don Stoops, together with copies of the ILCA proposals prepared by Messrs. Pret and Pacher. *hatt*

As you will see in his first paragraph Ramsay has asked for any comments on the proposal which should be made available to ILCA before the Board meeting and Programs Committee meeting scheduled for the second half of April. I believe the views of Ramsay Khouri are shared by Don Stoops.

I am copying this letter and the papers to Don Stoops and would be grateful if they could be circulated in Headquarters - Ramsay has suggested Messrs. Adler, Hendry and Fransen.

With kind regards,

Yours sincerely,

R. J. Dewar

pp
R. J. Dewar
Chief of Agriculture

cc: Mr. D. Stoops

Attachment:

OFFICE MEMORANDUM

TO: Mr. R.J. Dewar

FROM: R.H. Khouri

SUBJECT: ILCA - Kenya Cooperative Program

DATE: March 21, 1975

I. INTRODUCTION

1. I was handed the attached documents by Messrs D.J. Pratt and R. Tacher in Nairobi last January and had the opportunity to discuss them with Mr. D. Stoops and Mr. J.R. Pagot in Addis Ababa on February 20, 1975. I have recorded my comments on these papers in the following brief paragraphs and would suggest they be considered by the Eastern Africa Region and Central Projects of the Bank in the hope that a formal position be taken and communicated to ILCA's management before ILCA's Board Meeting and Programmes Committee Meeting on April 19-23, 1975.

II. DOCUMENTATION

2. The preparation of annotated bibliographies on various aspects of Kenya's range development program and on the role of Sahiwal and Boran-type cattle in the improvement of livestock production in the country are worthwhile exercises. Such bibliographies are, however, essentially reviews of published literature and/or analyses of recorded data which could, with proper supervision and adequate funding, most probably be done more cheaply by graduate students working on higher degrees as part of a thesis program than by international institutions. In fact, some of this work has already been initiated. A case in point is the information compiled on Sahiwals by the Naivasha Research Station and by Ian Mason of Edinburgh. Another is the FAO (UNDP) range management study terminated last year.

III. MONITORING AND EVALUATION OF ONGOING PROJECTS

3. The objectives of monitoring and evaluation listed under this heading are too broad, general and long term and should be identified, defined and described more accurately and in greater detail. Maybe it is premature at this preliminary stage to go into greater detail. However, details and cost estimates should be firmed up before a final decision on the program is taken. In this connection I would point out that nothing could prove less productive and more frustrating than the shotgun method of measuring everything that comes to sight and mind - stacked corridors and bulging basements of East African Ministries bear witness to this statement. Far more worthwhile is the conservative and less ambitious approach of selecting and measuring a limited number of key indicators and forgetting about less important factors.

IV. RANGE DEVELOPMENT

4. I must express concern about certain aspects of the proposed monitoring of ranches financed under the First Livestock Project, Credit 129-KE, namely:

- (a) the difficulties that would be encountered in establishing reliable baselines in the absence of adequate records and six years after development was initiated particularly when many

of the original staff are no longer associated with the Project;

- (b) the paucity of monitoring activities on Company Ranches which have been established on rented State Lands - a national resource in dire need of protection against malpractice;
- (c) the paucity of monitoring activities on Commercial Ranches taken over from European farmers in Scheduled Areas which would provide valuable information on the amount of improvement or deterioration that had taken place since then; and
- (d) the paucity of monitoring activities on Individual Ranches which if compared with similar data on Group Ranches could give valuable information on land use under different types of ownership.

5. The proposed interdisciplinary team of 4-5 fulltime scientists would cost at least US\$0.5 million in salaries, benefits and supporting services. To this must be added the initial costs of gear, equipment and vehicles and the subsequent running costs of maintaining, replacing, operating and supplementing these. In other words total costs could be in the region of about US\$0.75 million annually.

6. More worrying, however, is the fact that most of the changes to be monitored and evaluated, additional to what would be routinely measured and recorded by the Project Coordinators Office, are the longer term ecological and socio-economic effects. This implies that evaluation and monitoring would have to be continued for a far longer period of time than the 3-4 years proposed for results to be meaningful - possibly 10-20 years. If this is the case, two questions immediately come to mind, namely:

- (a) How much is the information likely to cost?
- (b) How useful is it then likely to be?

In short, monitoring and evaluation as proposed could become an expensive, self perpetuating academic exercise.

7. I also believe that monitoring and evaluation should start with the Second Livestock Project, Credit 477-KE, which was declared effective in late 1974 and not with the first which was started six years ago, mainly because it is far easier and more reliable to establish baselines at the beginning of an experiment than at the end. And finally, there are ways and means of achieving essentially the same objectives but at far less cost. These are described briefly in the next two paragraphs.

March 21, 1975

8. RMEA has already requested the Project Coordinator to collect the following information on ranches financed under Credit 477-KE; he has confirmed he will do so:

- (a) location, size, ownership and number of beneficiaries;
- (b) maps detailing existing and proposed developments;
- (c) physical and financial projections of proposed developments including amount and date of loan; and
- (d) quarterly and annual statements of expenditures;

And on the ranches:

- (e) monthly herd registers; and
- (f) a simple system of accounts tailored to the proposals made in "Guideline for Farm/Ranch Monitoring of Agriculture and Livestock Enterprises Using Bank/IDA Financing".

The Agricultural Finance Corporation will, in addition, consolidate statements of expenditures and herd registers on an annual basis and by ranch type to give basic performance data such as mortality, weaning and stocking rates, etc.

9. The ILCA monitoring and evaluation exercise should supplement the above mentioned data by concentrating mainly on broader and longer term ecological and socio-economic factors. In this connection the ILCA program should be restricted to:

- (a) identifying a limited number of key ecological and socio-economic indicators that are to be measured;
- (b) determining when, where and how these measurements are to be made; and
- (c) ensuring that the measurements being made lend themselves to statistical analysis and meaningful interpretation.

The above mentioned data would, however, be collected and collated by Project staff for eventual analysis and publication possibly with the help of ILCA. In more simple terms, ILCA should assume the role of designing the experiment and, with the exception of providing continuous guidance to insure that events are progressing as planned, leave the experiment for the Project Coordinator's Office to conduct.

cc: Mr. D. Stoops
Mr. T. Creyke

RHC:Gouri/id

ILCA-KENYA COOPERATIVE PROGRAMME

Supplementary Note to the PROPOSALS

prepared by D.J. Pratt and G. Tacher at the invitation of
Government of Kenya

The attached proposals were discussed at a meeting at the Ministry of Agriculture on 27 January 1975. In principle they were accepted as a basis for a cooperative programme, subject to provisions as follows:

1. DOCUMENTATION

In subject area (b), Sahiwal and Boran-type cattle will be evaluated in comparison with unimproved zebu.

The reference to copyright (last sentence) is intended to refer to distribution rights.

2. MONITORING AND EVALUATION (RANGE DEVELOPMENT PROGRAMME)

In respect of phase one of the range development programme, GoK wishes to see (a) an increase in the number of cooperatives studies, from 2 to 4 and (b) the inclusion of 3 company ranches in Taita District and a number (perhaps 10) of individual ranches in Kajiado District. GoK also wishes to have an evaluation of phase one as a matter of urgency.

In respect of phase two, GoK wishes the proposed ILCA involvement to be expanded to cover the total outstanding need for monitoring and evaluation. This would call for the monitoring of commercial and company/cooperative ranches, as well as other development units, and for studies in the effectiveness of functions such as livestock marketing. GoK also confirm that it wishes to see the study of the impact of feedlot development on pastoral systems included in the work of the proposed ILCA team.

While ILCA is not averse to these changes, it will be necessary to pursue certain of their implications before any commitment is made. In particular, and in respect of phase two, the evaluation of commercial ranches and specific functions such as livestock marketing is much less of an interdisciplinary exercise than has so far been envisaged for an ILCA team, and is more directly an economic undertaking. The possibility therefore arises; if the donors concerned are to continue to undertake their own periodic evaluation (e.g. the UK in respect of livestock marketing), that such evaluations could be expanded to meet the requirements of all parties. In any event, discussion between the several parties interested will need to precede any final decision. The proposed visit by Drs Hodgson and Pagot in April 1975 may provide an opportunity for such discussion (though obviously opportunities for prior dialogue would be taken).

An increase in the number of phase one development units and the study of the impact of feedlots can be accepted in principle, though the question of staffing level will need to be resolved alongside the total staff requirements, as determined by the factors noted above.

In respect of the supervision of an ILCA team or teams, it should be understood that while ILCA would be operating in several respects in the role of consultants, a form of project management will be designed that will give GoK a direct say in supervising the implementation of the agreed programme. It is anticipated that the link between an ILCA monitoring team and GoK would be through the Project Coordination Unit in the Ministry of Agriculture. It is further anticipated that the ILCA team, if provided, would be resident in Kenya for a minimum of 4-5 years.

Regarding the memorandum of undertaking which it is intended should cover ILCA activities in Kenya, GoK requests that a first draft be submitted by ILCA.

ILCA - KENYA

COOPERATIVE PROGRAMME

PROPOSALS

prepared by D.J. PRATT and G. TACHER at the invitation of
Government of Kenya.--

The headings used hereunder were suggested by the Government of Kenya (GoK), and the details have been elaborated by D.J. PRATT and G. TACHER on the basis of discussions in Nairobi with the Government and agency officials principally concerned.

A further elaboration of these proposals will be submitted to the Programmes Committee and Board of ILCA, which will meet 19-23 April 1975. Meanwhile, it is hoped that the authorities concerned in Kenya will consider the implications of these proposals and will make their position known in advance of these meetings. It is expected that Dr. R.E. HODGSON and J.R. PAGOT (Chairman and Director of ILCA) will visit Kenya in advance of the April meetings and will be available for further discussions about 14 April. If there are specific queries concerning these proposals which authorities would like to raise on the latter occasion, it is desirable that advance notice is sent to the Director of ILCA (at P.O. BOX 5689 Addis Abeba) prior to 15 March 1975.

If a cooperative programme is agreed, especially one with provision for expanding activities, it is desirable that a memorandum of understanding be formalised between GoK and ILCA. It would be useful to know if GoK would wish this agreement to be patterned on that between GoK and ILRAD (with which ILCA has a close association) or whether GoK has an alternative proposition.

I- DOCUMENTATION

It is proposed that ILCA should undertake, at its own expense, the preparation of annotated bibliographies and syntheses of current knowledge in respect of subject areas of specific interest to Kenya. Specifically, at this time, it is proposed to cover :

- (a) Statistics, methodologies and technical information of particular relevance to the Kenya range development programme, covering ecological surveys, socio-economic studies, wildlife data and related experiences in development;
- (b) The value of Sahiwal and Boran-type cattle in livestock improvement, with special reference to meat and milk production and the effects thereon of environmental conditions.

It is anticipated that a start could be made on this work during the course of 1975. The first step would be for a documentalist from ILCA to visit Kenya to examine the sources of information locally available and to draw up more specific terms of reference. Suggestions for alternative or revised subject areas could be considered at that time, though prior notice is desirable.

In the case of the subject areas as (a), it is envisaged that much of the research would be concentrated in Kenya, though experiences in development drawn from other parts of Africa would be included. A subject area such as (b) would involve research on several continents.

The copyright on all bibliographies and syntheses resulting from this work would rest to ILCA.

...../.....

2- MONITORING AND EVALUATION OF ONGOING DEVELOPMENT PROJECTS

GcK and ILCA recognise that several new and significant approaches to livestock production are currently being implemented in Kenya. It is therefore agreed that it would be appropriate to subject selected development units or development situations to detailed interdisciplinary study, in order to

- define the nature of the production system(s) and of interacting socio-economic, environmental and biological components;
- establish key criteria by which best to judge progress;
- monitor change and evaluate performance;
- identify constraints on present productivity;
- develop methods for predicting future change;
- identify (where necessary) means for improving present performance;
- identify subject areas requiring more critical examination or research;
- develop models for the extension of development into new situations.

As a general rule, it is anticipated that detailed studies will be limited to representative development units or situations, and that the extrapolation of results to wider situations will need a complementary system of less detailed monitoring.

The parts of the development programme which are considered to warrant priority attention are itemised below, with an indication of possible ILCA involvement.

(1) RANGE DEVELOPMENT PROGRAMME

It is proposed that ILCA should provide an interdisciplinary team for the monitoring and evaluation of a representative number of development units (ranches and grazing blocks).

In terms of the development units established under phase one of the range development programme, a representative number is considered to comprise

- 4 group ranches in Kaputiei (Kajiado District);
- 2 cooperatives (probably in Kitui District); and
- 2 grazing blocks at Mudo Gash (on the borders of Isiolo and Wajir Districts).

The company ranches of Taita District and the individual ranches of Kajiado are for the present excluded, on the grounds that they are likely to have less relevance to future livestock development programmes in Africa; the case for their inclusion will be a matter for later negotiation.

A minimum interdisciplinary team, provided by ILCA, would need to include

- 1 Ecologist,
- 1 Economist,
- 1 Livestock Specialist,
- 1 Sociologist.

Possibly, a team leader would also be needed. In any event, one person experienced in range development would need to precede the team and be resident in Kenya for some months in order (a) to reconstruct the history of the development areas scheduled for study, (b) select, in association with GoK, the units for study and (c) prepare for the arrival of the team. This man might then stay on as team leader.

ILCA would recruit staff specifically for this project, under terms of reference to be agreed with GoK, and would wish them to be resident in Kenya for a minimum of 3-4 years.

It is considered that a team of the nature indicated could monitor substantially more development units than the number suggested above. Since it is not possible, for disciplinary reasons, to reduce the size of the team (though it may be possible to increase it), it is proposed that ILCA should also monitor a number of the development units to be established under phase two of the range development programme. These could include

- 2 group ranches in Kajiado District (outside of Kaputiei);
- 3 group ranches in Narok District;
- 3 group ranches in Samburu District;
- 2 additional grazing blocks in Isiolo/Wajir Districts;
- 2 development units in Tana River/Lamu Districts.

These additional units could be incorporated into the ILCA-Kenya programme in a phased manner, along with additional staff if required.

The advantage of incorporating new units into the programme is that it is then possible to monitor progress from a known baseline. The misfortune in the case of units established some years ago is that baseline data are more indefinite.

Subject to limitations imposed by staff and the activities already noted, ILCA would hope that its monitoring team could also study the impact of feedlot development on the pastoral systems from which the feedlot animals originate. These studies, with emphasis on the interaction between price and offtake, would fall partly within the scope of the monitoring already described (in as much as some of the feedlot animals will no doubt derive from the development units under study) but could also involve work in "non-developed" areas. The subject warrants specific mention because it is of significance both to range development and development in the agricultural areas (cf. (ii) below).

Later in the duration of the programme, ILCA would be prepared to consider the possibility of extending the scope of studies to include a detailed assessment of the impact of specific inputs in the range development programme, e.g. livestock marketing facilities, animal health measures, breed improvement, etc...

The period and the specific conditions under which these types of activity would be undertaken are matters for negotiation. Since the methods of monitoring and evaluation involved would be partly experimental, it is considered that the ILCA team should work independently and not become involved in training for the first years. Thereafter, it would be possible to negotiate a progressive transfer of responsibility, if GoK desires, through a training programme. This would be especially desirable, of course, if GoK wishes to expand monitoring and evaluation beyond the scale envisaged here. ILCA would wish, however, to retain an interest in these activities for as long as they continue.

It is envisaged that, for as long as an ILCA monitoring team were resident in Kenya, the total costs of this team would be borne by ILCA. The main Kenya contribution - and an essential component of the programme - would be:

- (a) a continuation of the present policy of encouraging each new development unit to gather and keep appropriate ranch records, including assessments of range condition and trend, and
- (b) data collected by the Ecological Monitoring Unit (EMU), scheduled to be established this year within the Ministry of Tourism and Wildlife.

It should be noted at this point that the present proposals in no way duplicate or negate the two activities just cited. The ILCA input would be designed to complement and increase the value of their results.

Additionally, the ILCA team would require support staff for data collection, primarily for enumeration and the handling of live-stock. There would also be plant and veterinary samples for analysis. The conditions under which these support staff and services would be provided is open for negotiation, and need not necessarily be at the cost of GoK.

Supervision and data processing would be provided by ILCA headquarters. Similarly, consultant support would be provided as required from ILCA funds.

Agreement would need to be reached concerning the confidentiality of data collected. ILCA has a primary responsibility to assisting in the improvement of livestock production over the whole of tropical Africa : while respecting the position of GoK, ILCA would wish to be assured that maximum benefit will accrue from its investment in this programme.

These proposals, in addition to receiving the support of both GoK and the Board of Trustees of ILCA, would need to be acceptable also to the parties involved in financing the range development programme, primarily the World Bank and USAID. Indications are that the concept has local support, though reference still has to be made to the headquarters of the agencies concerned.

(ii) LIVESTOCK DEVELOPMENT IN AGRICULTURAL AREAS

A proposal has already been included under the previous head to allow for the study of the impact of feedlots on pastoral systems.

It is not considered necessary for ILCA to monitor feedlot development itself, since provision for evaluation already exists within the feedlot programme.

It is, however, possible that ILCA could provide an interdisciplinary team to monitor and evaluate the effect of diminishing farm size on livestock production. The rationale for this proposal is :

- (a) the agricultural areas are important source of livestock and livestock products;
- (b) a common feature of agricultural areas throughout Africa is the manner in which population pressure is fragmenting farm units;
- (c) as farm size decreases so farming systems have to change, and

-7-

The team would need to differ substantially from that proposed for the range area, and would need to include one or more agronomists in place of an ecologist. The extent to which the two teams could enjoy common staff or services would depend on the ultimate size of the team proposed for the range area, which it is assumed would be established first.

Although ILCA places great importance on this subject area, it should be noted that it is also under consideration within the content of other programmes : a fact which could cause the present proposal to be withdrawn or amended, unless GoK is very strongly in its Favour.

If an ILCA team were provided for this project, it can be anticipated that it would be provided under terms and conditions similar to those listed under the previous head.

...../.....

3- RESEARCH

No very specific suggestions were made by GoK in respect of research, though in principle GoK is interested in the prospect of ILCA support in this field.

In particular, the Ministry of Agriculture gives particular priority to the development of the National Range Research Station, Kiboko (where most units need strengthening), while the Ministry of Tourism and Wildlife emphasises the importance of continuing work at Galana on domesticated oryx and on studying ways of cropping wildlife for the benefit of local communities (e.g. hippo. around the lower Tana River).

However, UNDP is already expecting to provide funds for strengthening Kiboko, and has the possibility under review of supporting the work at Galana.

On the basis of its knowledge of present needs at Kiboko, ILCA could be expected to respond to a request for a 2-3 man team to work in the field of grazing management (the interface between plants and grazing animals) or for support in the direction of the station. In respect of research into methodology of assessing range condition and trend (a need stressed particularly by the Ag Senior Range Research Officer), ILCA would be prepared to include such studies in the terms of reference of the ecologist of the proposed ILCA monitoring team. However, it is a field in which several other parties are likely to become involved, particularly EMU and USAID, so some care is needed in organising any new input.

In all or any of these activities, ILCA would need a clear invitation from GoK before taking further action.

Meanwhile, it is proposed that reference to the possibility of research activities be included in the memorandum of understanding between ILCA and Kenya. It would be appropriate if GoK were to prepare a first draft of the form of words it would prefer. Reference to a joint review mechanism in respect of the work programme at Kiboko would be acceptable to ILCA.

...../.....

4- TRAINING

It is not proposed that any training activity be included in the ILCA-Kenya programme at this stage. However, as with research, reference to the possibility of future training activities could usefully be included in the memorandum of understanding.

The only training activity specifically suggested by GoK - practical field training for staff appointed as grazing block managers - is considered more appropriate to USAID than ILCA.

When other activities have been initiated, GoK may care to suggest other types of training.

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

866 UNITED NATIONS PLAZA
NEW YORK, N.Y. 10017

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO • NEW YORK

REFERENCE: GLO/74/007

20 March 1975

RLG

Dear Mike,

..... I am sending you herewith for information the copy of Dr. Pagot's letter of 25 February, which I mentioned to you over the phone the other day. You will see that it is strong language and tough in tone. I do not like it much, because the issue is not our support or non-support of the Mali project, but the organization of ILCA and the need for closer scrutiny of its programme. Somehow, I do not see how one can support these activities by whatever label we put on them, when the organization at the centre is as yet very weak. I hope the next ILCA programme and budget will receive a closer look than the last one, and I would not mind if you showed the enclosed copy to Warren Baum.

With best regards.

Yours sincerely,

A handwritten signature in blue ink, appearing to be 'W. Mashler'.

William T. Mashler
Director

Division for Global and Interregional Projects

Mr. Michael L. Lejeune
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433



UNITED STATES
DEPARTMENT OF AGRICULTURE

01074/007

20 March 1975

Dear Mike,

I am sending you herewith for information the copy of Dr. Parodi's letter of 22 February, which I mentioned to you over the phone the other day. You will see that it is a strong language and tough in tone. I do not like it much, because the issue is not our support or non-support of the Mali project, but the organization of LICIA and the need for closer scrutiny of its programme. Somehow, I do not see how one can support these activities by whatever label we put on them, when the organization at the centre is as yet very weak. I hope the next LICIA programme and budget will receive a closer look than the last one, and I would not mind if you showed the enclosed copy to Warren Bann.

With best regards,

Yours sincerely,

William T. Washler
Director
Division for Global and International Projects

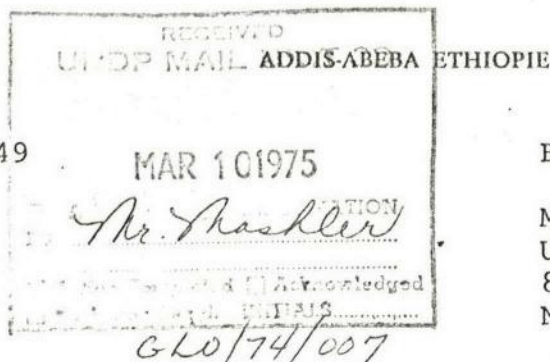
Mr. Michael J. Latham
Executive Secretary
Consultative Group on International
Agricultural Research
1815 H Street, N.W.
Washington, D.C. 20033

SECTION
COMMUNICATIONS
1975 MAR 21 PM 12:39

RECEIVED



356/DIR/249



February 25, 1975

Mr. Mashler
UDNP
809 UN Plaza
New York, N.Y. 10017

Dear Mr. Mashler:

Mr. Tacher has advised me of his meeting with you in Rome; I will not hide from you my disappointment.

It seems to me that procedural questions are now to be invoked in order to delay the commitment of UNDP.

At the risk of repeating myself I would point out that the procedure I followed throughout conformed in every way to your requirements and to the decisions of my Board of Trustees.

1. It was laid down by TAC and CG that ILCA could carry out programmes outside its headquarters and that financing for such programmes could be included in its "Core Budget".

This concept is based on the fact that since livestock is part of applied ecology it is not possible to carry out research on production systems in one location only.

As I have already explained, ILCA has but one programme even if it has multiple sources of funding.

The Executive Committee of ILCA has deliberated on the recommendations of the Program Committee and has accepted the Mali's one. It gave the Director the responsibility of presenting the programme at the Centers' Week meeting and obtaining financial support for it.

2. One among the missions given to ILCA was that of establishing a co-operation network among the national research organisations. I have made it clear that the programme to be carried out will be the first link in a network, of which the following programmes will be carried out in Nigeria and Kenya.

3. You yourself wished to finance this programme, I don't say project, and you yourself told me that the request should be made with the complete agreement of the Government of Mali and that operation procedures should be defined. This has been done.

You wished that the programme be evaluated by a joint UNDP/FAO mission. This has been done.

Mr. Mashler

February 25, 1975

I must reiterate that if it had not been for your express request to finance the programme, I would have started operations on the 1st of January 1975, since the Board of Trustees, TAC and CG has accepted it. I have also stated that a decision taken in July 1975 by UNDP would not hinder me. However, now I am no longer certain of anything.

I would like to have some reply from you, although I know what I have to do: in my opinion there are two possibilities.

1. By allowing UNDP to assure financing from last July you have become committed and having allocated funds for programmes to ICRISAT and IRRI you have no further funds available for ILCA.
2. In spite of the opinion of the evaluation mission and your commitment of last July your organisation refuses the programme.

I prefer not to consider a third possibility - that UNDP no longer wishes to finance, directly or indirectly, operations in Mali.

In each case I would accept your arguments, with only one regret, that my confidence was abused.

I am going to Mali on the 3rd of March and I must say that I shall be in a very uncomfortable position, for I shall not be able to give precise information.

I shall accept a reasoned refusal on your part; a dilatory reply will oblige me to report to my Board of Trustees at the beginning of April and with their agreement I shall ask the CG, on a very official level, at the time of the Centers' Week, to deliberate on financial procedures, because a procedural matter alone has caused me to lose at least six months in the realisation of a programme for which I alone am responsible.

I venture to hope that you will appreciate my arguments and that you will give me an explicit reply as soon as possible.

Yours sincerely,

Magot.

J.R. Pagot
Director

March 19, 1975

Dr. Ralph Hodgson
7006 Wake Forest Drive
College Park
Maryland 20740

Dear Dr. Hodgson:

As I promised yesterday, I am enclosing a proposed schedule of meetings for you and Mr. Vanderbur for Monday, March 24, 1975. I have tried to include all the Bank staff members with whom Mr. Vanderbur is likely to have contact, except Mr. Fransen who will be away from the Bank on that date. Please let me know if there are any other meetings which you think would be useful, and I will try to arrange them. I hope you and Mr. Vanderbur will also be free to join us for lunch on Monday.

Also enclosed is a copy of the Program and Budget paper which was recently circulated to the Consultative Group, and to all Center Directors and Budget Officers. It would be useful if Mr. Vanderbur could have a look at it before his discussions with Mr. Griffiths.

We look forward to seeing you next week.

Sincerely yours,

Daniel Ritchie
Deputy Executive Secretary

DRitchie/ms/G9

CONSULTATIVE GROUP ON INTERNATIONAL
AGRICULTURAL RESEARCH

Proposed Schedule for
Mr. Eugene Vanderbur

Monday, March 24, 1975

9:30 am	Messrs. Michael Lejeune Daniel Ritchie	CGIAR Secretariat Room E1039	General review
10:15 am	Messrs. Robert Jones George Whiticker	Controller's Department Room E 1039	Financial administration; withdrawals from Initial Fund withdrawal requests for IBRD funds; auditing requirements
11:00 am	Mr. John Griffiths	Programming and Budgeting Dept. Room E 1039	Procedures for program and budget preparation, sub- mission and review
12:00	Mr. Joseph Matherate	Controller's Department E 1039	Discussion of possible treasurer/accounting support to ILCA
12:45 pm	Luncheon, Hosted by Mr. Lejeune	Dining Room "E"	
2:15 pm	Mr. Azizul Jalil	Acting Div. Chief Eastern Africa Region Room B 1002	Recent developments in Ethiopia
3:30 pm	Mr. Tobias Asser	Legal Department Room E 903	Status of legal establishme of ILCA
4:30 pm	Mr. William Lewis	Programming and Budgeting Dept. Room E 610	Recent developments in ILCA programming and budgeting, accounting, etc.
5:00 pm	Messrs. Michael Lejeune Daniel Ritchie	CGIAR Secretariat Room E 1039	Final discussions

(cc: Mr. Gavino)

G9

Files

Harold Graves *HG*

ILCA

In a telephone conversation on March 7, Mr. Mashler of UNDP indicated that his organization was not satisfied with the proposal received from ILCA for a research program in Mali. UNDP would therefore not make the grant of \$200,000 to ILCA which it had expected to make in 1975, and this amount could be removed from the Secretariat's total of UNDP grants for the year 1975.

69

Letter No. 178

March 7, 1975

Mr. Carl A. C. Hammerschmidt
c/o Regional Mission in Eastern Africa
P. O. Box 30577
Nairobi, KENYA

Dear Mr. Hammerschmidt:

I have heard from Dr. Pagot that ILCA has signed up their architects. This is an important step forward and I would like to take the occasion to thank you, particularly for all the work you have done on behalf of the CGIAR Secretariat. You have done a good job for us and have been very helpful to ILCA. I am sure that there will be lots more to do before ILCA completes its construction. But the efficiency and smoothness which you have handled things so far is a good omen.

Best wishes,

Yours sincerely,

Michael L. Lejeune
Executive Secretary

cc: Messrs. Creyke (Nairobi)
Pennisi

MLLejeune:1a

File G-9

D 27
✓ cc G 9

March 6, 1975

Mr. Bukar Shaib
Permanent Secretary
Federal Ministry of Agriculture
Lagos
NIGERIA

Dear Mr. Shaib:

In the meeting of the Consultative Group last October 30-31, 1974, Nigeria indicated its intention to contribute 100,000 Nairas to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

Since ILCA is still in its Initial Stage, provision II(g) of the Memorandum of Understanding (ILCA Project) applies. This provision reads:

Any member of the Consultative Group may accede to this Memorandum of Understanding by sending notice in writing to the Bank and making a payment to the Bank for transmission to the Account. The Bank shall promptly inform all other parties to this Memorandum of Understanding of any such accession.

Copy of the Memorandum is enclosed.

In these circumstances, I should be grateful if you would arrange for notification to be made to the Bank along the lines of the attached draft letter. In addition, would you please arrange that Nigeria's contribution of 100,000 Nairas be deposited to the International Bank for Reconstruction and Development, Cash Account B, Central Bank of Nigeria, Tinubu Square, Lagos, Federal Republic of Nigeria. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

/Continued...

Mr. Bukar Shaib
Lagos, Nigeria

March 6, 1975

- 2 -

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lajeune
Executive Secretary

c.c. Messrs. Asser
R. Jones

~~cc: Mrs. Lajeune (Controller's Department)~~

MLLajeune/CGAVIHO/ms/D27 c.c. G9

69
March 6, 1975

Head Technical Assistance Preparation Divn.
International Technical Assistance Department
Ministry of Foreign Affairs
Muzenstraat 30
The Hague
Netherlands

Dear Sir:

I refer to my letter of January 31, 1975 to you concerning the Netherlands' intention to contribute \$100,000 to the International Livestock Center for Africa (ILCA) towards its core and capital requirements for 1975.

Since ILCA is still in its Initial Stage, provision II(g) of the Memorandum of Understanding (ILCA Project) applies. This provision reads:

Any member of the Consultative Group may accede to this Memorandum of Understanding by sending notice in writing to the Bank and making a payment to the Bank for transmission to the Account. The Bank shall promptly inform all other parties to this Memorandum of Understanding of any such accession.

Copy of the Memorandum is enclosed.

In these circumstances, I should be grateful if you would arrange for notification to be made to the Bank along the lines of the attached draft letter.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c. Messrs. Asser
Jones

MLLejeune/CGavino/ms/D17 c.c. C9

G-9

March 6, 1975

Mr. L. W. Johnson
Director General
Australian Development Assistance Agency
Canberra, A.C.T. 2601
AUSTRALIA

Dear Mr. Johnson:

I refer to my letter of January 30, 1975 to you concerning Australia's contribution to the 1975 core and capital requirements of the International Livestock Center for Africa (ILCA), and to the Bank's subsequent receipt of \$308,000 equivalent in the Initial Fund for ILCA.

Since ILCA is still in its Initial Stage, provision II(g) of the Memorandum of Understanding (ILCA Project) applies. This provision reads:

Any member of the Consultative Group may accede to this Memorandum of Understanding by sending notice in writing to the Bank and making a payment to the Bank for transmission to the Account. The Bank shall promptly inform all other parties to this Memorandum of Understanding of any such accession.

Copy of the Memorandum is enclosed.

In these circumstances, I should be grateful if you would arrange for notification to be made to the Bank along the lines indicated in the attached draft letter.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c. Messrs. Jones
Asser

MLLEJEUNE/CGavino/ms/D26 c.c. G9

DRAFT

The I.B.R.D.
Washington D.C., U.S.A.

Gentlemen:

ILCA Initial Fund

This is to inform you that the
as a member of the C.G.I.A.R., wishes to accede to the Memorandum
of Understanding (ILCA Project). To this end, payment of
contribution to the 1975 capital and operating budget of ILCA has
already been made to the Special Account administered by the Bank.

Sincerely,

Authorized Representative.

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: MARCH 5, 1975

CLASS OF
SERVICE:

~~TELEX~~

(EXT-3592)

LT/ITT

COUNTRY: ETHIOPIA

TEXT:

Cable No.: ALPHA IN ACCORDANCE WITH THE UNDERSTANDING BETWEEN CGIAR SECRETARIAT AND CENTER DIRECTORS COMMA COULD YOU PLEASE ARRANGE FOR DRAFT 1976 PROGRAM AND BUDGET PAPER TO BE RECEIVED BY US BY APRIL ONE STOP PAPER IS TO BE ALONG LINES OF SECRETARIATS FEBRUARY 12 MEMORANDUM ON BUDGETING AND ACCOUNTING PROCEDURES AND SHOULD INCLUDE PRESENTATION OF BOTH CORE PROGRAM AND SPECIAL PROJECTS FOR 1976 BETA ALSO IN ACCORDANCE WITH FEBRUARY 12 MEMORANDUM COMMA EXTERNAL AUDITORS REPORT FOR 1974 IS TO BE COMPLETED BY MAY ONE AND CIRCULATED BY YOU TO CGIAR SECRETARIAT AND DONORS WHO HAVE CONTRIBUTED GAMMA AS SUGGESTED IN PARAGRAPH 8 (a) OF MY LETTER OF DECEMBER 24, 1974 TO ALBRECHT COMMA WILL APPRECIATE RECEIVING AS SOON AS POSSIBLE BRIEF INFORMATION ON ANY SIGNIFICANT NEW INITIATIVES COMMA INCLUDING ESTIMATE OF INCREMENTAL COST COMMA IF NOT COVERED IN 1975 BUDGET AND PROGRAM SUBMISSION STOP SUGGEST YOU CABLE ENOUGH INFORMATION TO IDENTIFY PROGRAM AND COST AND FOLLOW WITH LETTER STOP DELTA ALL DOCUMENTATION FOR CENTERS WEEK SHOULD BE DISPATCHED BY JUNE 20 TO ALLOW RECIPIENTS SUFFICIENT TIME FOR REVIEW EPSILON LETTER FOLLOWS ON PREPARATIONS COMMA MAILING ETCETRA FOR CENTERS WEEK ZETA PLEASE ADVISE BY RETURN CABLE DATES OF NEXT BOARD COMMA PROGRAM AND EXECUTIVE COMMITTEE MEETINGS RESPECTIVELY REGARDS

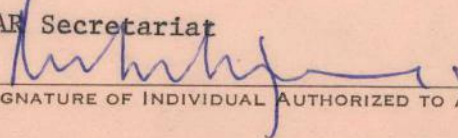
LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

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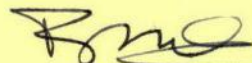
✓G9 & G10

3.5.75

Note to files

Center charters should have wind up provisions for disposal assets, and these should be stated in a way that permits US donor foundations to secure their tax exemption, for example if they give to ILCA or ICARDA.

Accordingly the relevant provisions of the ICRISAT and Genes Board charters (terms of reference) are attached; in due course they may be needed to secure amendment of charters in an appropriate manner (ILCA) or in drawing up the ICARDA charter ab initio.



Bruce M. Cheek

Files--G-9 and G-10

G-9

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

February 27, 1975

TO: Initial Donors to ILCA
FROM: Executive Secretariat
SUBJECT: Special Trust Account of ILCA

1. As provided for in the Memorandum of Understanding on the ILCA project, the World Bank, as administrator, is to furnish donors with reports on disbursements of, and balances in, the Special Account.

2. In line with this provision, attached is the Statement of Account as of December 31, 1974 of funds held by the World Bank on behalf of ILCA.

3. Contributions of two donors to the Initial Fund are not shown in the statement. The Belgian contribution of BF1 million was deposited directly to ILCA's own account at the First National City Bank in New York. The International Development Research Center's contribution of \$150,000 was used partly to cover ILCA's initial organizing expenses; the balance will be paid to the Special Account during the first quarter of 1975.

Attachment

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

ADMINISTRATOR FOR SPECIAL ACCOUNT FOR

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA (ILCA)

STATEMENT OF ACCOUNT

AS OF DECEMBER 31, 1974

Receipts

Contributions

Denmark	\$ 18,167
France	101,720
Germany, Federal Republic of	364,713
International Development Association	100,000
Sweden	108,342
United Kingdom	92,460
United States	100,000
United Nations Development Programme	50,000

Total Receipts

\$ 935,402

Balance as at December 31, 1974

\$ 935,402

Represented by:

Cash in Bank	\$ 560,402
--------------	------------

Accounts Receivable (Advance to ILCA - Ethiopia)	375,000
--	---------

\$ 935,402

440098 IBRD ULCPI

INCOMING TELEX

FEB 26 1975

ILCA ADDIS

AG

440098 IBRD UI

DISTRIBUTION

Mr. Lejeune ✓

G-9

WORLD BANK WASHINGTON, D.C

26 FEBRUARY 1975

SECRETARIAT C G

ATTENTION MISTER LEJEUNE

TELEX NO 368/DI R/261

1975 FEB 26 AM 8:07
COMMUNICATIONS
SECTION

RECEIVED

GLA D T O INFORM YOU THAT CONTRACT BETWEEN NORMAN-DAWBARN AND IL CA
FO R BUILDING I LCA HEADQUARTERS HAS BEEN SIGNED TUESDAY 25 OF
FEBRUARY STOP PRELIMINARY SKETCH WILL BE SUBMITTED NEXT BOARD
OF TRUSTEES MEETING 13 APRIL STOP I EXPRESS MY BEST THANKS FOR
THE WORLD BANK HELP WITH A SPECIAL MENTION OF MISTER HAMMERSCHMIDT
YO UR ARCHITECTURAL ADVISER IN NAIROBI.

REGARDS PAGOT.

DAO

440098 IBRD III



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

G-9
CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE

1. ~~MLL~~
2. ~~CG~~
3. ~~USAID~~
4. ~~G-9~~

26 February 1975

Mr. Cheek
Secretariat
Consultative Group
1818 H Street, NW
Washington, D.C. 20433

Ref: 376/Fin/44

Dear Mr. Cheek:

There are enclosed five copies of the corrected pages of ILCA's latest budget revision.

It would be appreciated if you would provide USAID with a corrected copy. (X)

We regret the errors, and our only excuse is the pressure of the many things that had to be done at the same time. We hope this will not be the case in the future. ✓

Thanks for bringing this matter to our attention.

Respectfully,

Flagot
J. R. Pagot

by M^c Aulay (X)

Enc.

JRP/af

41. Initial Funding

Among the governments and aid organisations that have signed the memorandum of Understanding **, eight original donors have given funds for initial ILCA expenses to a total of US \$ 992.942 and in addition the United Kingdom will give 40.000 pounds sterling in September 1974.

At the end of June 1974, the total expenditure had not reached US \$ 100.000.

Due to the late signing of the Memorandum of agreement between the Government of Ethiopia and IBRD, actual expenditure in 1974 will, of-course, be lower than that projected in the budget; the initial donation will therefore be sufficient.

42. Cost of Operations 1974 - 1978

Tables 3 to 6 give the details of the budget from 1974 to 1978. The provisions have been calculated in accordance with the budgets of other international institutes, with respect to staff salaries and take into account the exact cost of personnel, supplies and buildings in Addis Ababa.

Table 3, which gives a breakdown of the expenses, may be summarised as follows: (in US \$ 000)

	1974	1975	1976	1977	1978	TOTAL
Operational cost	228	1.954	3.248	4.410	5.575	15.405
Capital expenses	147	648	1.213	3.162	1.260	6.430
Total	375	2.602	4.461	7.572	6.835	21.835
Man year	4,25	36	56	70	82	
Nb of Senior staff and associated at the end of the year	14	43	61	73	82	

** IDA\$ 100,000
 IDRC.....\$ 150,000
 PNUD.....\$ 50,000
 Denmark.....\$ 18,167
 France.....\$ 101,720
 Germany.....\$ 364,713
 Sweden\$ 108,342
 USAID.....\$ 100,000

43 - 1975 Budget

For the year 1975, the total needs of ILCA are estimated at US \$ 2,602,000 ; US \$ 1,954,000 will be needed for personnel operations, including 54 posts and 35 man-years, and US \$ 648,000 will be needed for capital expenses.

Costing for personnel operation is as follows :

1) Programme Unit	US \$ 1,385,000
Research	961,000
Documentation	332,000
Training	92,000
- for 28 posts and 21.25 man-Years	
2) Support Unit	US \$ 334,000
Service operation	10,000
General administration	324,000
- for 6 posts and 5 man-years	
3) General operations	US \$ 10,000
4) Contingencies	US \$ 225,000

44 - Conclusions

If the Consultative Group on International Agricultural Research agrees to the proposals, the buildings and scientific equipment will be operational by the end of 1978. The staff will be completed at the end of 1979 or 1980.

It may be said that these are optimistic projections ; however, due to the needs of tropical Africa we must do our best to be ready as soon as possible, and not wait for the completion of the buildings before starting the research programmes.

TABLE 3
ILCA BUDGET 1975 / 1978
SUMMARY OF ALL EXPENSES

	1974		1975		1976		1977		1978		TOTALS
	man yrs.	COST	man yrs.	COST	man yrs.	COST	man yrs.	COST	man yrs.	COST	COST
<u>1. OPERATION COST</u>											
Programme Unit	2,25	117	30	1385	50	2472	64	3431	75	4218	11.623
Support Unit	2	109	5	334	6	396	6	429	7	507	1.765
General Operations		2		10		30		75		250	367
All Others				225		350		475		600	1.650
Total (A)	4,25	228	35	1954	56	3248	70	4410	82	5575	15.405
Average man-years	53,6		54		58		63		67,9		
<u>2. CAPITAL EXPENSES</u>											
Headquarters Buildings		35		234		736		2657		920	4.582
Outside headquarters		12		199		296		445		270	1.222
Other expenses (1st phase)		100		215		181		60		70	626
Total (B)		147		648		1213		3162		1260	6.430
<u>3. GRAND TOTAL (A + B)</u>		375		2602		4461		7572		6835	21.835

TABLE 5

Summary of man-years and personnel costs

	1974		1975		1976		1977		1978	
	Man yrs.	COST	Man yrs.	COST	Man yrs.	COST	Man yrs.	COST	Man yrs.	COST
<u>By Organizational Unit</u>										
Programme Unit										
A. Research	1,6	83,2	21	961	38	1878	50	2723	59	3340
B. Documentation	0,50	26	7,25	332	9	446	9,5	518	11	623
C. Training and conferences	0,15	7,8	2	92	3	148	3,5	190	4,5	255
Total	2,25	117	30,25	1385	50	2472	64	3431	75	4218
Support Unit										
A. Service Operations	2	2	5	10	6	30	6	75	7	250
B. General Administr.	2	109	5	324	6	396	6	429	7	507
Total	2	111	5	334	6	426	6	504	7	757
General Operations										
Total	2		10		30		75		250	
All others - Total			225		350		475		600	
Grand total	4,25	230	35,25	1954	56	3248	70	4410	82	5825
No. of posts at the end of the year	14		43		61		73		82	
Average man/year/cost		53,6		54		58,0		63		67,9

By Items of Expenditure

	1974	1975	1976	1977	1978
Personnel Service cost	99	1103	1982	2666	3510
Travel	50	231	379	486	619
Housing (personnel and technical)	26	112	210	279	328
Vehicles	15	66	118	135	167
Publications	3	10	12	20	30
Consultants boards	22	117	121	144	160
Supplies	15	315	426	680	1011
TOTAL	230	1954	3248	4410	5825

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO:

PAGOT

ADDIS ABABA

ETHIOPIA

COUNTRY:

DATE: February 22, 1975

CLASS OF
SERVICE:

TELEX - 21207

(3454)

HW

TEXT:
Cable No.:

REUR TELEX FEBRUARY TWENTYONE WE HAVE COMPLETED DISCUSSION

RELATING TO ARCHITECTS CONTRACT AND BANK HAS NO OBJECTION AGREEMENT

WITH NORMAN AND DAWBARN

REGARDS CHEEK

INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY: Bruce M. Cheek

NAME Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE *B. M. Cheek*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: File G-9

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr Fransen - Agric.
Mr Asser - Legal

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Checked for Dispatch: *✓*

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ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO:

PAGOT

ADDIS ABABA

ETHIOPIA

COUNTRY:

TEXT:
Cable No.

REUR TELEX FEBRUARY TWENTYONE WE HAVE COMPLETED DISCUSSION

RELATING TO ARCHITECTS CONTRACT AND BANK HAS NO OBJECTION AGREEMENT

WITH NORMAN AND LAWREN
REYNOLDS CHIEF
INBAPAD

DATE February 22, 1972

CLASS OF
TELEX - 21207

(3154)

NOT TO BE TRANSMITTED

COMMUNICATIONS
Feb 22 2 44 PM 1972
Gerald Fransen - Africa
Legal - Legal

Bryce M. Cheek

Bryce M. Cheek

COLLAR Secretariat

DISPATCHED

File 0-2

ORIGINAL FILE COPY

69

Mr. Jean B. De Boeck, Chief, Cashier's Division

February 20, 1975

Hywel M. Davies, Chief, Accounting Division *YMD*

Transfer of Funds

1. The Government of Australia has paid \$A 227,000 to the Reserve Bank of Australia for IBRD's Cash Account B. This amount is its contribution for the ILCA Fund. Please arrange to convert to US dollars the \$A 227,000 deposited in the Bank's Cash Account B and deposit the proceeds in the Cash Account T with the Federal Reserve Bank of New York, New York.

2. We are also expecting the following contributions for the ILCA Fund and the respective governments have been requested to deposit the amounts in the Bank's Cash Accounts B.

Belgium	BF 3,600,000
United Kingdom	£ 40,000
Sweden	SKr 1,500,000
Nigeria	₦ 100,000

Upon receipt of the above-mentioned amounts, please convert them into US dollars and deposit the proceeds in IBRD's Cash Account T with the Federal Reserve Bank of New York, New York.

cc: Messrs. Bararia, R. Jones

Messrs. Davies/Gray, Duarte
Miss Lennon

File: MTF - ILCA

MD
SK SChandra/amd

440098 IBRD UI

INCOMING TELEX

DISTRIBUTION

0098 IBRD UI

RECEIVED

MR. CHEEK

MR. LEJEUNE

FEBRUARY 21, 1975

ATTENTION CHEEK, SECRETARIAT CG, IBRD WASHINGTON, D.C.

1975 FEB 21 AM 11: 56
COMMUNICATIONS
SECTION

TELEX NO. 357/DIR/244

EYE HOPE TO RECEIVE YOUR ANSWER IN ADDIS BEFORE WEDNESDAY
MORNING, FEBRUARY 26. EYE AM LEAVING WEDNESDAY TEN A.M. FOR ROME
AND BAMAKO FOR FIRST ILCA MEETING OPENING 3RD MARCH
IN BAMAKO (MALI). EYE SHALL NOT BE BACK BEFORE MARCH 16TH.

REGARDS

PAGOT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

6-9
INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: HAMMERSCHMIDT
INTBAFRAD
NAIROBI

DATE: FEBRUARY 20, 1975

CLASS OF
SERVICE: LT
(3454) wsl

COUNTRY: KENYA

TEXT:
Cable No.: 265

PAGOT HAS CABLED THAT FOLLOWING CONSULTATION WITH YOU AND ARCHITECTURAL
PANEL AND FURTHER DISCUSSIONS NORMAN AND DAWBARN REPRESENTATIVE HE HAS AGREEMENT ON
ARCHITECTURAL CONTRACT AND WILL SIGN SAME IF NO OBJECTION FROM BANK BEFORE
MIDNIGHT FRIDAY FEBRUARY TWENTYONE STOP HAVE REPLIED QUOTE RE YOUR TELEX
FEBRUARY NINETEEN WE SHALL CABLE YOU ON DECISION REGARDING ARCHITECTS CONTRACT
FOLLOWING DISCUSSIONS HERE EARLY NEXT WEEK UNQUOTE STOP WOULD APPRECIATE
YOUR ADVICE IN LIGHT DISCUSSIONS AND ALSO HOW FAR YOU THINK ILCA IS CONFORMING
TO CONSULTATION PROCEDURES SPECIFIED IN PART SIX OF BAUMS LETTER TO PAGOT OF APRIL ~~XX~~
NINETEEN 1974 WHICH YOU HAVE COMMA PARTICULARLY REGARDING PROGRAM BRIEF COMMA
PHYSICAL PLANT AND COST ESTIMATE WITHIN WHICH ARCHITECT TO WORK STOP APPRECIATE
CABLE LATEST INFORMATION THESE POINTS AND YOUR COMMENTS

REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Bruce M. Cheek


DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMCheek/ms/G9

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Fransen, Asser

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TI
(4248)

CHIEF

COMMUNICATIONS

Feb 20 10 27 PM 1975

UNCLASSIFIED

C.C. Messers, Lejovans, Wm. Lewis,
Tranman, Asser

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ADDIS ABABA

DATE: FEBRUARY 20, 1975

CLASS OF
SERVICE: TELEX 21207
(3454)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

RE YOUR TELEX FEBRUARY NINETEEN WE SHALL CABLE YOU ON DECISION REGARDING
ARCHITECTS CONTRACT FOLLOWING DISCUSSIONS HERE EARLY NEXT WEEK

REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMCheek/ms/G9

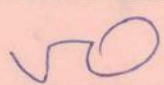
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c.c. Messrs. Fransen
Asser

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INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO:

PACOT
ADDIS ABABA

DATE: FEBRUARY 20, 1975

CLASS OF
SERVICE

TELEX 21307
(3434)

COUNTRY:

ETHIOPIA

TEXT:

Cable No.

RE YOUR TELEX FEBRUARY NINETEEN WE SHALL CABLE YOU ON DECISION REGARDING
ARCHITECTS CONTRACT FOLLOWING DISCUSSIONS HERE EARLY NEXT WEEK

REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Bruce M. Cheek

DEPT.

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SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

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FEB 20 6 31 PM 1975

C. C. Messrs. Hansen
Asset

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248423A IBRD ERILCKYDDIS

INCOMING TELEX

6-9

ILCA ADDIS

248423A IBRD UR

FEBRUARY 19, 1975

1975 FEB 19 PM 10:20

FROM ILCA ADDIS TELEX 21207, ADDIS ABABA, ETHIOPIA

Distribution:

Mr. Lejeune ✓
Mr. Cheek

ATTENTION SECRETARY GENERAL GENERAL OF CGIAR

MR. LEJEUNE OR ASSIST SECRETARY GENERAL, MR. CHEEK

URGENT

TELEX 331/DIR/228

REFERENCE YOUR CABLE JANUARY 28 DEALING WITH MANAGEMENT OF ILCA
FUNDS EYE UNDERSTAND THAT WORLD BANK IS STILL ACTING AS TRUSTEE
FOR CG MEMBERS STOP

PRIMO AFTER CONSULTATIONS WITH MR. HAMMERSCHIMDT WORLD BANK ARCHITECT

ADVISER AND MEMBERS OF SELECTION TEAM FOR ARCHITECTUAL FIRMS FOR
ILCA BUILDING,

SECONDO DISCUSSION WITH NORMAN AND DAWBARN, REPRESENTATIVE,

TERTIO WE HAVE REACHED FULL AGREEMENT STOP IF NO OBJECTION IS

RECEIVED FROM YOU BEFORE MIDNIGHT FRIDAY FEBRUARY 21, 1975, EYE

SHALL SIGN THE CONTRACT BY POWER GIVEN TO ME BY ILCA BOARD OF TRUSTEE

AT ITS LAST MEETING STOP BEST REGARDS

PAGOT

1/28
H. Asser. // MY-JMF

on basis

\$
- by gnu
- cost gnu
4/19

No sig



Record Removal Notice

The World Bank Group
Archives
& Records Management

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date February 18, 1975	Document Type Letter			
Correspondents / Participants To: W. M. Climie From: Bruce M. Cheek				
Subject / Title UK's grant to the various international agricultural research centers				
Exception(s) Financial Information iv				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

440098 IBRD UI

ILCA ADDIS

INCOMING TELEX From Addis Ababa

G-9

RECEIVED

440098 IBRD UI

ATTN: MR. CHEEK

Distribution:

Mr. Cheek

FEB 14 8 42 AM 1975
COMMUNICATIONS
SECTION

 CG

306/FIN/34

REFERENCE OUR EXCHANGE ON ILCA BUDGET. CORRECTIONS SHOULD BE
MADE AS FOLLOWS:

(1) PAGE 23 - OPERATIONAL COST 1975, CHANGE ONE POINT NINE
FOUR FOUR TO ONE POINT NINE FIVE FOUR, TOTAL 1975 CHANGE TWO
POINT FIVE NINE TWO TO TWO POINT SIX ZERO TWO STOP.

(2) TOP PAGE 24 - CHANGE FROM TWO POINT FIVE NINE TWO MILLION
TO TWO POINT SIX ZERO TWO MILLION. CHANGE TWO POINT TWO FIVE ONE
MILLION TO ONE POINT NINE FIVE FOUR MILLION STOP

(3) PAGE 26 - TABLE THREE SUPPORT UNIT 1975 COST, CHANGE THREE
TWO FOUR TO THREE THREE FOUR. TOTAL (A) 1975 COST: CHANGE ONE
NINE FOUR FOUR TO ONE NINE FIVE FOUR. GRAND TOTAL (A+B): CHANGE
TWO FIVE NINE TWO TO TWO SIX ZERO TWO STOP

(4) PAGE 28 - TABLE FIVE, GRAND TOTAL 1975 - CHANGE: ONE NINE
FOUR FOUR TO ONE NINE FIVE FOUR STOP

(5) BY ITEMS OF EXPENDITURE: PUBLICATIONS 1975 - CHANGE: ONE
ZERO FIVE TO ONE ZERO. CHANGE SUPPLIES 1975 FROM THREE ZERO
FIVE TO THREE ONE FIVE. TOTAL 1975 - CHANGE FROM ONE NINE FOUR
FOUR TO ONE NINE FIVE FOUR.

REGRET ERRORS CORRECTED PAGES WILL FOLLOW.

MCAULEY

14 FEBRUARY 1975

G9

February 14, 1975

Dr. Jean R. Pagot
Director
International Livestock Centre for Africa
P.O. Box 5689
Addis Ababa
ETHIOPIA

Dear Dr. Pagot:

I refer to your letters of January 22, 1975 to Mr. Lejeune and to Mr. Climie of the United Kingdom Ministry of Overseas Development concerning the payment of funds pledged to ILCA.

As indicated in our recent exchange of cables, funds for ILCA, whether Initial Funds agreed in 1973-1974 or the pledges for 1975, are to be paid into the Account held by the Bank as Executing Agency. Transfers are then made to ILCA's account from time to time by agreement between the Bank and ILCA.

The balance of funds is to be transferred to ILCA's own account at a time when the Bank determines the Initial Stage of the Project has been completed. This is the condition described in detail on page 12 of the Memorandum of Understanding which Initial Donors signed in 1973 and 1974 and which came into effect on December 3, 1973. A copy of the operative text is enclosed. As you will note the completion of the Initial Stage depends on the effectiveness of the Memorandum of Agreement, which has still to be agreed and ratified, and on the Bank's determination regarding ILCA's capacity to carry out its responsibilities, as given on page 12.

With best wishes,

Sincerely,

Bruce M. Cheek
Deputy Executive Secretary

c.c. Messrs. R. Jones
T. Asser

G9

Mr. John Malone

February 13, 1975

Bruce M. Cheek, CGIAR Secretariat

ILCA - Memorandum of Agreement

1. Enclosed is the Designation of Signatory, signed by Mr. J. Burke Knapp, Senior Vice-President, Operations, authorizing you to sign on behalf of the Bank documents amending the Memorandum of Agreement of July 16, 1974 between Ethiopia and the Bank.
2. I understand that you will take back to Ethiopia the draft letter prepared by Mr. Asser (dated January 31, 1975) on the basis of your cabled text of amendments acceptable to Ethiopia. You have Mr. Asser's comment re the need to omit commas in two places and Mr. Graves' suggestion that the 'disposal of assets' paragraph might be amended along the lines of the Genes Board text which would enable ILCA to receive grants from American Foundations and at the same time let them have tax-exempt status here with respect to such grants.
3. I further understand that the Ethiopians may have minor changes to propose and that the text of the draft letter has still to be approved by the Council of Ministers, a process now under way, and that the last step will be ratification of the Agreement, as amended, by the Military Council. This is, I understand, a step which the Bank accepts as the final stage in bringing the Agreement into effect.

c.c. Mr. Cabezas/Mr. Asser (with photostat)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

G9

OUTGOING WIRE

TO: PAGOT

ILCAF

ADDAS ABABA

COUNTRY: ETHIOPIA

DATE: FEBRUARY 13, 1975

CLASS OF
SERVICE:

LT
(2331)

HT

TEXT:

Cable No.:

REUR CABLES FEB 5 AND 11. HAVE TODAY ARRANGED DEPOSIT US\$250,000 TO
ILCA ACCOUNT IN NEW YORK STOP AMOUNT REPRESENTS ADVANCE FOR ESTIMATED
EXPENDITURES OF ILCA THROUGH APRIL 30, 1975

INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Thomas Mitchell

DEPT. Administrative Expense Division, Controller's

SIGNATURE *Thomas Mitchell*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: Whiticker:cdg

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. B. Cheek, Projects, Ag & Rur
Dev.

Mr. W.W. Lewis, P&B

For Use By Communications Section

Checked for Dispatch: *[Signature]*

Mr. Robert Jones, Controller's

February 12, 1975

Bruce M. Cheek, CGIAR Secretariat

ILCA - Transfer of Funds from Initial Fund to Center Account

By cables of February 5 and 11, 1975, Dr. Pagot, the Director-General designate of ILCA, has requested a further transfer of funds from the ILCA Initial Fund to the New York bank account of the center. He submitted in his cable of February 5 an estimate of expenditures through April 1975 totalling some \$500,000. I have discussed this with you and with Mr. William Lewis of P & B. You have checked the initial balances and reviewed the monthly estimates of recent expenses and Mr. Lewis has assessed the projections through April, including contact with IIE regarding the salary estimate. ILCA has a cash balance of some \$150,000 and it is clear that, given the lag in recruitment in the first months of 1975, salary requirements will be some \$150,000 less than estimated by Dr. Pagot.

Including the \$110,000 for the Bamako conference, it is clear that ILCA does need prompt replenishment of its New York account. I would like a payment of some \$250,000 to be made from the Initial Fund which the Bank administers to ILCA's account. I should be grateful if you would arrange this and would inform Dr. Pagot accordingly by cable.

c.c. Mr. W. Lewis

BMCheek/ms/G9

Mr. J. Burke Knapp

February 12, 1975

Bruce M. Cheek, CGIAR Secretariat

CGIAR - Memorandum of Agreement for ILCA

1. On July 16, 1974 the Empire of Ethiopia and the Bank signed the Memorandum of Agreement establishing the International Livestock Center for Africa (ILCA). The Bank was acting as Executing Agency for the Consultative Group (CGIAR).

2. Since then, with the changes in government, the Agreement has not been ratified by Ethiopia. Meanwhile, practical problems arose with the clauses in the Agreement regarding privileges and immunities, notably customs duties. Mr. John Malone negotiated changes in the Agreement on these matters. These are reflected in the draft letter, amending the Agreement, which was prepared in Ethiopia by Mr. Malone and Ethiopian officials. The letter is in process of being approved by the Council of Ministers and is acceptable to the Bank and ILCA.

3. Mr. Malone is now in the Bank and returns to Addis next week. We would like him to sign the letter on the Bank's behalf: he signed the basic Agreement last July. The Memorandum as amended would then have to be approved by the Military Council, hopefully so that ILCA could be legally established by April. This step is necessary if it is to acquire assets, recruit staff and become a full fledged operative Institute.

4. Attached is a Designation of Signatory prepared in the Legal Department by Mr. Asser. Would you please sign the Designation, thereby authorizing Mr. Malone to act on behalf of the Bank in amending ILCA's Memorandum of Agreement:

Attachments

c.c. Mr. Malone
Mr. Cabezas/Mr. Asser

BMCheek/ms/G9

Designation of Signatory

I hereby authorize Mr. John M. Malone, Jr., in the name and on behalf of the Bank to execute and deliver such document or documents containing such amendments or modifications to the Memorandum of Agreement signed between the Empire of Ethiopia and the Bank on July 16, 1974 for the establishment of an International Livestock Center for Africa (ILCA) as he shall deem necessary or advisable.

February 1975

J. Burke Knapp
Senior Vice President, Operations

OUTGOING WIRE

TO: MCAULEY
ILCAF
ADDIS ABABA

DATE: FEBRUARY 11, 1975

CLASS OF
SERVICE: LT
(3454)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

THANKS YOUR TELEX FEBRUARY SEVEN RE BUDGET DATA STOP REGRET ERRORS
IN OUR FEBRUARY FOUR CABLE STOP ACCORDINGLY FOR ONE POINT NINE FOUR
ONE READ ONE POINT NINE FOUR FOUR STOP FOR ONE POINT THREE TWO FOUR
READ ZERO POINT THREE TWO FOUR AND SIMILARLY ZERO POINT THREE THREE
FOUR IN SAME ITEM STOP SUBJECT THESE CORRECTIONS APPRECIATE EARLY
RESPONSE FOLLOWING PAGOTS RETURN NEXT WEEK

REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE B. M. Cheek
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMCheek/ms

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

C.C. Messrs. Dalrymple, USAID
W. Lewis, P & B

For Use By Communications Section

Checked for Dispatch:

69

INTERNATIONAL FINANCE
CORPORATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

Form No. 17
(3-50)

OUTGOING WIRE

DATE FEBRUARY 11, 1975

TO: MCAULEY

CLASS OF
SERVICE

ILCAE
ABDIS ABABA

LT
(3454)

COUNTRY: ETHIOPIA

TEXT

Cable No.

THANKS YOUR TELETYPE FEBRUARY SEVEN RE SUBJECT DATA STOP REGRET ERRORS
IN OUR FEBRUARY FOUR CABLE STOP ACCORDINGLY FOR ONE POINT NINE FOUR
ONE READ ONE POINT NINE FOUR STOP FOR ONE POINT THREE TWO FOUR
READ ZERO POINT THREE TWO FOUR AND SIMILARLY ZERO POINT THREE THREE
FOUR IN SAME ITEM STOP SUBJECT THESE CORRECTIONS APPRECIATE EARLY
RESPONSE FOLLOWING PACOTS RETURN NEXT WEEK

REGARDS

CHEEK

NOT TO BE TRANSMITTED

DISPATCHES AND COPY DISTRIBUTION

G.C. Messers, Directorate, USAID
W. Lewis, 2 & B

James M. Cheek

CEAR Secretariat

COMMUNICATIONS
FEB 11 6 45 PM 1975

for the By Communications Section

DISPATCHED

ORIGINAL FILE COPY

IMPORTANT: See instructions for preparation of



69
Ministry of Overseas Development

Eland House Stag Place London SW1E 5DH

Telephone 01-834 2377 ext

Mr M L Lejeune
Consultative Group on
International Agricultural Research
1818 H St NW
Washington DC 20433
USA

Your reference

Our reference NRR 220/2/04

Date 11th February 1975

Dear Mr Lejeune

I have been asked to reply to your letter of 30 January to Mr Mathieson about payment arrangements for the UK 1975 contribution of £40,000 to ILCA.

It is not clear whether you have seen my letter of 9 January to Mr Graves on this subject and a copy is therefore enclosed. I also enclose a copy of Dr Pagot's letter of 22 January which as you will see does not tie up with the information supplied in your letter. I should be grateful for clarification of the present status and administrative position of ILCA.

I am copying this letter, with a copy of yours, to Dr Pagot.

Yours sincerely

W M. Climie

W M Climie

INCOMING MAIL UNIT

12 FEB 1975 11:03

RECEIVED

ENC

Ministry of Overseas Development
 Elmd House 2tag Place London SW1E 5DH

Telephone 01-834 2377 ext



Mr M I Lejeune
 Consultative Group on
 International Agricultural Research

1818 H St NW
 Washington DC 20433

USA
 Date 11 February 1975

Dear Mr Lejeune

I have been asked to reply to your letter of 30 January to Mr Matheson about payment arrangements for the UK 1975 contribution of £40,000 to ILCA.

It is not clear whether you have seen my letter of 9 January to Mr Graves on this subject and a copy is therefore enclosed. I also enclose a copy of Dr Pagot's letter of 22 January which as you will see does not tie up with the information supplied in your letter. I should be grateful for clarification of the present status and administrative position of ILCA.

I am copying this letter, with a copy of yours, to Dr Pagot.

Yours sincerely

INCOMING MAIL UNIT

1975 FEB 14 AM 11:03

RECEIVED

ENC

248423B IBRD UR

INCOMING TELEX

✓ 6-9

FEBRUARY 11, 1975

WORLD BANK, WASHINGTON, D.C. TELEX 248423 OR 440098

TELEX 287/FIN/28

Distribution:

ATTENTION MR. LEJEUNE

Mr. Lejeune ✓

REFERENCE OUR TELEX 249/FIN/25 COVERING EXPENDITURES STOP MUST
BEGIN EXPENDITURE FOR BAMAKO CONFERENCE STOP IF FURTHER
INFORMATION NEEDED BEFORE ADDING TO NEW YORK ACCOUNT PLEASE
ADVISE SOONEST. REGARDS

PAGOT, TELEX ILCA ADDIS 21207

Wg

248423B IBRD URO

1975 FEB 11 AM 7:58

248423A IBRD UR

INCOMING TELEX

RECEIVED

G-9
DISTRIBUTION

MR. CHEEK
MR. LEJEUNE

[Handwritten signature/initials]

REF: TELEX NO 266/FIN/26

7 FEBRUARY 1975

1975 FEB -7 AM 7:46
COMMUNICATIONS
SECTION

ATTENTION MR CHEEK

REF YOUR CABLE FEBRUARY 4 , 1975

HAVE REVIEWED DR PAGOT'S BUDGET SUBMISSION AND WORKING
FILES STOP NOTE SOME DISCREPANCIES AS YOU POINT OUT BUT
DO NOT FOLLOW YOUR FIGURES IN FULL STOP DO NOT FIND ONE
POINT NINE FOUR ONE MILLION NOR ONE POINT THREE TWO FOUR
MILLION TO WHICH YOU REFER STOP IF THESE SHOULD BE ERRORS
IN TRANSMISSION PLEASE ADVISE STOP DR PAGOT WILL RETURN
FEBRUARY EIGHTEEN OR NINETEEN WILL PROVIDE CORRECTIONS TO
USAID AND TO YOU PROMPTLY
REGARDS MC AULEY

(X)

(X)



Record Removal Notice

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date February 5, 1975	Document Type Telex			
Correspondents / Participants To: Michael Lejeune From: Pagot				
Subject / Title Accounts from October 1, 1974 through January 31, 1975				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

69

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: FEBRUARY 4, 1975

CLASS OF
SERVICE: LT
(3454)

1/111

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

USAID CONTRACT OFFICE HAS RAISED SEVERAL QUESTIONS ABOUT REVISED 1975
PROGRAM AND BUDGET FIGURES CONTAINED IN AUGUST TEN 1974 DOCUMENT STOP
PRIMO PAGE 24 PARA 43 LINE TWO SHOWS DOLLARS TWO POINT TWO FIVE ONE
MILLION FOR PERSONNEL OPERATIONS STOP ALL OTHER STATEMENTS REFER TO ONE
POINT NINE FOUR ONE MILLION STOP PRESUME THIS IS UNINTENDED REPETITION
OF FIGURE REPORTED IN PRELIMINARY BUDGET STOP SECUNDO PAGE 24 PARA 43
AND PAGE 28 TABLE 5 NUMBERS IN BREAKDOWN OF PERSONNEL BUDGET ADD TO ONE
POINT NINE FIVE FOUR MILLION NOT ONE POINT NINE FOUR FOUR STOP SUPPORT
UNIT TOTAL SHOULD BE ONE POINT THREE THREE FOUR MILLION AND NOT ONE POINT
THREE TWO FOUR ACCORDING TO FIGURES PROVIDED STOP SIMILARLY ON PAGE 26
TABLE THREE SUPPORT UNIT COSTS LISTED AS THREE TWENTY FOUR THOUSAND NOT
THREE THIRTY FOUR THOUSAND STOP DIFFERENCE MAY BE DUE TO UNEVEN INCLUSION
OF TEN THOUSAND FOR SERVICE OPERATIONS STOP TERTIO PAGE 28 TABLE FIVE
CONTINUES ON UNNUMBERED FOLLOWING PAGE HAS FIGURES BY QUOTE ITEM OF
EXPENDITURE UNQUOTE WHICH ADD TO TWO POINT ZERO THREE NINE NOT ONE POINT
NINE FOUR FOUR MILLION AS STATED STOP SINCE USAID CONTRIBUTION CANNOT

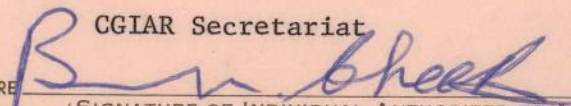
NOT TO BE TRANSMITTED

/Continued...

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMCheek/ms/G9

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INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: FEBRUARY 4, 1975

CLASS OF
SERVICE: LT
(3454)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

Page 2

BE PROCESSED UNTIL DISCREPANCIES ARE CLARIFIED WE WOULD GREATLY
APPRECIATE YOUR SENDING RELEVANT INFORMATION DIRECTLY TO DALRYMPLE
AT USAID WASHINGTON

REGARDS

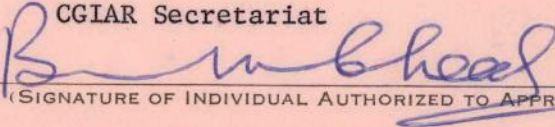
CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMCheek/ms



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c.c. Mr. Dalrymple, USAID
Mr. William Lewis

For Use By Communications Section

Checked for Dispatch:  

OUTGOING WIRE

DATE FEBRUARY 4, 1975

CLASS OF
SERVICE LT
(3454)

TO
RACOT
ILCAR
ADDIS ABABA

COUNTRY
ETHIOPIA

TEXT
Cable No.

Page 2

BE PROCEEDED UNTIL DISCREPANCIES ARE CLARIFIED WE WOULD GREATLY
APPRECIATE YOUR SENDING RELEVANT INFORMATION DIRECTLY TO DALLAS
AT USAID WASHINGTON

REGARDS

CHEEK

NOT TO BE TRANSMITTED

CLEARANCES AND COPY DISTRIBUTION
c.c. Mr. Dalgryple, USAID
Mr. William Lewis

NAME
Bruce M. Cheek

DEPT
OGIA Secretariat

SIGNATURE

REFERENCE
BNCheek/ms

ORIGINAL FILE COPY

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



N° 201/FIN/19

ADDIS-ABEBA ETHIOPIE

Mr. Michael LEJEUNE
C.G.I.A.R.
1818 H. Street N.W.
Washington DC

G-9

Addis Abeba, January 31st 1975

Dear Sir,

We have made an estimation for our expenses covering the first four months of calender year 1975, and the general items are as follows :

Local Personnel	25.000
IIE Personnel	215.000
Rents : Office and Residences	15.000
Bamako Conference	110.000
Cars	12.000
Architects	40.000
Typewriters & Office equipment	17.500
Car Rent	5.500
General and Impresit	40.000
Board of Trustees Meeting	20.000
TOTAL	500.000

Other Informations will be provided to you in the near future.

Sincerely Yours

J. Pagot

J. PAGOT

COMMUNICATIONS

1812 FEB -1 PM 5:05

RECEIVED



ADDIS-ABABA ETHIOPIE

Mr. Michael LELUENE
C.G.I.A.R.
1818 H. Street N.W.
Washington DC

N° 201/FIN/19

Addis Ababa, January 31st 1975

Dear Sir,

We have made an estimation for our expenses covering the first four months of calendar year 1975, and the general items are as follows :

Local Personnel	25.000
ILCA Personnel	245.000
Rents : Office and Residences	15.000
Bamako Conference	110.000
Cars	12.000
Architects	40.000
Typewriters & Office equipment	17.500
Car Rent	5.500
General and Imprest	40.000
Board of Trustees Meeting	20.000
TOTAL	500.000

Other Informations will be provided to you in the near future.

Sincerely Yours

1. SECTION
COMMUNICATIONS

1975 FEB -7 PM 2:02

RECEIVED

1. D17-2869
January 31, 1975

Head Technical Assistance Preparation
Division
International Technical Assistance
Department
Ministry of Foreign Affairs
Museumstraat 30
The Hague
Netherlands

Dear Sir:

In the meeting of the Consultative Group last October 30,-31, 1974, The Netherlands indicated its intention to contribute \$100,000 to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that The Netherlands' contribution of \$100,000 be deposited to the International Bank for Reconstruction and Development, Account T, at the Federal Reserve Bank of New York, 33 Liberty Street, New York, New York 10045. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

009
CBGAVINO/BMChcek:sdo'c

cc: Mr. Lennon (Controllers' Dept)

G9

OUTGOING WIRE

TO: MALONE
INTBAFRAD
ADDIS ABABA

DATE: JANUARY 31, 1975

CLASS OF
SERVICE:

LT
(3454)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

66

GREATLY APPRECIATE SUCCESSFUL DISCUSSIONS ON REVISIONS TO TEXT OF
MEMORANDUM OF AGREEMENT FOR ILCA AND WILL BE IN TOUCH EARLY NEXT
WEEK ON EXCHANGE OF LETTERS

REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE *B. M. Cheek*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMCheek/ms

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c.c. Mr. Asser

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Checked for Dispatch: *S*

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: MALONE
INTERRAD
ADDIS ABABA

DATE JANUARY 31, 1975

CLASS OF
SERVICE

FT
(3424)

COUNTRY: ETHIOPIA

TEXT
Cable No.

WEEK ON EXCHANGE OF LETTERS
MEMORANDUM OF AGREEMENT FOR ICA AND WILL BE IN TOUCH EARLY NEXT
GREATLY APPRECIATE SUCCESSFUL DISCUSSIONS ON REVISIONS TO TEXT OF

REGARDS

CHEEK

NOT TO BE TRANSMITTED

COMMUNICATIONS
SECTION

FEB 1 7 03 AM 1975

C.O. Mr. Assef

DISPATCHED

AUTHORIZED BY

NAME

Bruce M. Cheek

DEPT

ECIAR Secretariat

SIGNATURE

(Signature of individual authorized to approve)

REFERENCE

ENC/cheek/ms

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INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

G-9

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: JANUARY 31, 1975

CLASS OF
SERVICE:

LT
(3454)

17

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

GREATLY APPRECIATE SUCCESSFUL DISCUSSIONS ON REVISIONS TO TEXT OF
MEMORANDUM OF AGREEMENT FOR ILCA AND WILL BE IN TOUCH EARLY NEXT WEEK
ON EXCHANGE OF LETTERS

REGARDS

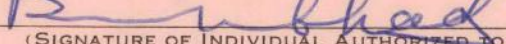
CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. CGTAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMCheek/ms =/G9


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c.c. Mr. Asser

For Use By Communications Section

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9-2

INTERNATIONAL FINANCE
CORPORATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

Form No. 10
0-10
INTERNATIONAL DEVELOPMENT
ASSOCIATION

OUTGOING WIRE

JANUARY 31, 1975

DATE

CLASS OF

SERVICE

LT
(3454)

TO: RAGOT
ILCAP
ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT
Cable No.

ON EXCHANGE OF LETTERS
MEMORANDUM OF AGREEMENT FOR ILCA AND WILL BE IN TOUCH EARLY NEXT WEEK
GREATLY APPRECIATE SUCCESSFUL DISCUSSIONS ON REVISIONS TO TEXT OF

REGARDS

CHEEK

NOT TO BE TRANSMITTED

CLEARANCES AND COPY DISTRIBUTION

AUTHORIZED BY

C.C. Mr. Aaser

NAME: Bruce M. Cheek

DEPT: Chief Secretariat

SIGNATURE: *[Signature]*

For Use By Communications Section

REFERENCE: BMCheek/ms-109

ORIGINAL (File Copy)

yellow
D13 eg 69

January 30, 1975

Mr. Bjorn Olsen
Head of Department
DANIDA
Ministry of Foreign Affairs
Amaliegade 7
Denmark

Dear Mr. Olsen:

In the meeting of the Consultative Group last October 30-31, 1974, Denmark indicated its intention to contribute \$30,000 to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that Denmark's contribution of \$30,000 be deposited to the International Bank for Reconstruction and Development, Account T, at the Federal Reserve Bank of New York, 33 Liberty Street, New York, New York 10045. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c. Mr. Lennon (Controller's Department)

MLLejeune/BMCheek/CG/ms

D.15
ic
69 yellow
Jan 30 1975

Dr. Werner Treitz
Federal Ministry for Economic Cooperation
Friedrich Eberstrasse 14
Bonn
Federal Republic of Germany

Dear Dr. Treitz:

In the meeting of the Consultative Group last October 30-31, 1974, Germany indicated its intention to contribute 1,000,000 Deutsche Marks to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that Germany's contribution of 1,000,000 Deutsche Marks be deposited to the International Bank for Reconstruction and Development, Cash Account B, at the Deutsche Bundesbank, D6000 Frankfurt 1, Wilhelm-Epstein-Strasse 14 Federal Republic of Germany. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c. Mr. Lennon (Controller's Dept.)

MLLejeune/BMChick/CG/ms

D14 cc → yellow
✓ 69

January 30, 1975

Mr. H. Vernede
Commissaire du Gouvernement aupres des Instituts de
Recherche Specialisees d'Outremer
Rue Monsieur 20
75007 Paris
FRANCE

Dear Mr. Vernede:

In the meeting of the Consultative Group last October 30-31, 1974, France indicated its intention to contribute \$200,000 to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that France's contribution of \$200,000 be deposited to the International Bank for Reconstruction and Development, Account T, at the Federal Reserve Bank of New York, 33 Liberty Street, New York, New York 10045. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA)/

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c.Ms. Lennon (Controllers Department)

MLLejeune/BC/CG/ms

D19 cc G9
Yellow

January 30, 1975

Mr. Ulf Hjertensson
Department of Development Cooperation
Ministry of Foreign Affairs
Box 16121
10323 Stockholm 16,
Sweden

Dear Mr. Hjertensson:

In the meeting of the Consultative Group last October 30-31, 1974, Sweden indicated its intention to contribute 1,500,000 Swedish kronas to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that Sweden's contribution of 1,500,000 Swedish kronas be deposited to the International Bank for Reconstruction and Development, Cash Account B, at the Sveriges Riksbank, Box 2119, S-103 13 Stockholm 2, Sweden. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

CG
CBGavino/BMChcek;sdo'c

cc: Mr. Lennon (Controllers' Dept)

G 9
Yellow

January 30, 1975

Mr. H. Vernede
Commissaire du Gouvernement aupres des Instituts de
Recherche Specialisee d'Outremer
Rue Monsieur 20
75007 Paris
FRANCE

Dear Mr. Vernede:

In the meeting of the Consultative Group last October 30-31, 1974, France indicated its intention to contribute \$200,000 to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that France's contribution of \$200,000 be deposited to the International Bank for Reconstruction and Development, Account T, at the Federal Reserve Bank of New York, 33 Liberty Street, New York, New York 10045. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c.Mr. Lennon (Controllers Department)

MLLejeune/BC/CG/ms

69
Yellow

January 30, 1975

Mr. Bjorn Olsen
Head of Department
DANIDA
Ministry of Foreign Affairs
Amaliegade 7
Denmark

Dear Mr. Olsen:

In the meeting of the Consultative Group last October 30-31, 1974, Denmark indicated its intention to contribute \$30,000 to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that Denmark's contribution of \$30,000 be deposited to the International Bank for Reconstruction and Development, Account T, at the Federal Reserve Bank of New York, 33 Liberty Street, New York, New York 10045. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c. Mr. Lennon (Controller's Department)

MLL/lejeune/BMCheek/CG/ms

D 27
✓ cc G9
yellow

January 30, 1975

Mr. Bukar Shaib
Permanent Secretary
Federal Ministry of Agriculture
Lagos
NIGERIA

Dear Mr. Shaib:

In the meeting of the Consultative Group last October 30-31, 1974, Nigeria indicated its intention to contribute 100,000 Nairas to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that Nigeria's contribution of 100,000 Nairas be deposited to the International Bank for Reconstruction and Development, Cash Account B, Central Bank of Nigeria, Tinubu Square, Lagos, Federal Republic of Nigeria. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

c.c. Mr. Lennon (Controller's Dept.)

MLLejeune/CGavino/ms/D27 c.c. G9



Record Removal Notice

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date January 30, 1975	Document Type Outgoing wire			
Correspondents / Participants To: Pagot From: Bruce M. Cheek				
Subject / Title Benefit for Vanderbur				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

Mike --

I did talk to Colin McClung about the subject matter of the attached memo, on about January 6 after I had returned from Malária. By that time, he had solved the problem of who to communicate with in France. With respect to Japan, I recommended that he continue to deal, as he did on a ~~previous~~ previous occasion, with Mikanagi, the head of the development aid office in Tokyo.

I also recommended that an invitation be extended to Johnson of the new Australian aid organization to send a representative to the Bellagio VII meeting. I also suggested that, as a matter of principle, an invitation ought to be ~~extended~~ extended to the CG Secretariat as well as the World Bank; we would then consider whether our respective interests were sufficiently similar that we would send only one representative ~~for~~ for the two of us, or whether each of us would be represented individually.

Harold
Harold Graves

Mr Chalk

Mr Gorman

Mr Ritchie

Mr Coulter c/o



ADDIS-ABEBA ETHIOPIE

Handwritten signature/initials

204/DIR/138

RECEIVED	
UNDP MAIL UNIT 23	
FEB 4 1975	
TO <i>Mr. Mashler</i>	
<input type="checkbox"/> Action Completed	<input type="checkbox"/> Acknowledged
* Action Recd. INITIALS	

GLO/74/007

January 30 1975

Mr. W. Mashler
Director of Division for Global and
Interregional Projects
UNDP
866 United Nations Plaza, N.Y. N.Y.

Dear Mr. Mashler :

I acknowledge receipt of your Telex of 29 January and I admit that I am rather disappointed; you tell me that it will probably not be possible to present the document concerning the Mali Project to your Governing Council in June.

This means that the start of operations must be postponed almost to 1976, even though the program has been accepted in principle by TAC and the Consultative Group.

If UNDP had not become "buyer" of the project we would have carried it out using unrestricted funds placed at our disposal by the various donors, and we would have started operating as of 1975 - Because this programme is not like the so-called "outreach" ones, of the other Centres, added to a core budget, but is a full part of our general programme.

I am familiar with the estimate report drawn up jointly by the representatives of UNDP and FAO; I gained the impression from it that the objections which were raised by people who had never been "on the spot" had been definitely rejected and that I could go ahead. Particularly regarding collecting together a team to carry out the project.

If UNDP cannot make a decision before the Centers' Week meeting I will report and explain that only procedural problems, which are not the concern of ILCA, are the cause of the delay in our activities.

I am hopeful, however, that your estimates were a little too pessimistic and that it may be possible to announce that all arrangements are complete for a successful project.

With highest regards,

Sincerely yours,

Handwritten signature of Dr. J.R. Pagot

Dr. J.R. Pagot
Director.

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

Office
File 15-9
ILCA

OUTGOING WIRE

TO: INTBAFRAD
ADDIS ABABA

DATE: JANUARY 29, 1975 *130 dig*

CLASS OF
SERVICE: *LT* Ext. 2502 *ply*

COUNTRY: ETHIOPIA

TEXT:
Cable No.: *62*

PLEASE CONVEY FOLLOWING TO SCHAEFFER-KEHNERT THANKSURLET JANUARY 21 IN
PRINCIPLE AM INTERESTED AND HAVE TALKED TO LEJEUNE AND CHEEK STOP STILL
NEED FOLLOWING INFORMATION WHICH GRATEFUL IF MALONE CAN CARRY
ALPHA TITLE CHIEF ADMINISTRATOR NOT FOUND ON [ILCA] ORGANIZATION CHART
PLEASE CLARIFY WHETHER SENIOR ADMINISTRATIVE OFFICER IS MEANT OR OTHER
BETA IF AVAILABLE DETAILED DESCRIPTION OF RESPONSIBILITIES, ASSIGNMENT
PERIOD AND AS OF WHEN
GAMMA COULD ILCA EVENTUALLY REQUEST SECONDMENT FROM BANK SO AS NOT TO
LOOSE SENIORITY, PENSION RIGHTS AND OTHER BENEFITS
DELTA SALARY SCALE, ALL BENEFITS AND ALLOWANCES IF ANY
THANKS AND REGARDS

FARES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME

Bruce M. Cheek
Deputy Executive Secretary C.G.I.A.R.

DEPT.

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

RTT ares: aeh

CLEARANCES AND COPY DISTRIBUTION:

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

OUTGOING WIRE

DATE JANUARY 29, 1975

CLASS OF SERVICE IN

Ext. 2502

TO: IMPERIAL

ADIS ABABA

COUNTRY: ETHIOPIA

TEXT: 202

Cable No.

PLEASE ADVISE TO CHARTER-KENNETH FRANKS JANUARY 21 IN
 PRINCIPLE AM INTERESTED AND HAVE TALKED TO LEBRON AND CHECK STOP
 NEED FOLLOWING INFORMATION WHICH GRANT IN MAJOR CAN CARB
 ALPHA THIS CHIEF ADMINISTRATOR NOT FOUND ON IGA ORGANIZATION CHART
 PLEASE CLARIFY WHETHER SENIOR ADMINISTRATIVE OFFICER IS MEANT OR OTHER
 BETA IF AVAILABLE DETAILED DESCRIPTION OF RESPONSIBILITIES, ASSIGNMENT
 PERIOD AND AS OF WHEN
 GAMMA COULD IGA EVENTUALLY REQUEST SECONDMENT FROM BANK SO AS NOT TO
 LOSE SENIORITY, PENSION RIGHTS AND OTHER BENEFITS
 DELTA SALARY SCALE, ALL BENEFITS AND ALLOWANCES IN ANY
 THANKS AND REGARDS

TAKES

NOT TO BE TRANSMITTED

COMMUNICATIONS SECTION

JAN 30 9 02 AM 1975

513

DISPATCHED

AUTHORIZED BY:

NAME: Bryce M. Cheek

DEPT: Deputy Executive Secretary U.S.A.I.A.R.

SIGNATURE: [Signature]

REFERENCE: [Signature]

ORIGINAL (File Copy)

Follow G9
January 30, 1975

Mr. W. A. C. Mathieson
Deputy Secretary
Ministry of Overseas Development
Eland House
Stag Place
London, S.W. 1, England

Dear Mr. Mathieson:

In the meeting of the Consultative Group last October 30-31, 1974, the United Kingdom indicated its intention to contribute 40,000 English pounds to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that the United Kingdom's contribution of 40,000 English pounds be deposited to the International Bank for Reconstruction and Development, Cash Account B, at the Bank of England, Threadneedle Street, London EC2R, 8AH, England. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

C9
CBGavino/BMChcek:sdo?c

cc: Mr. Lennon (Controllers' Dept)

G 9

January 30, 1975

Mr. L. W. Johnson
Director General
Australian Development Assistance
Agency
Canberra ACT 2601
Australia

Dear Mr. Johnson:

In the meeting of the Consultative Group last October 30-31, 1974, Australia indicated its intention to contribute 225,000 Australian dollars to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that Australia's contribution of 225,000 Australian dollars be deposited to the International Bank for Reconstruction and Development, Cash Account B, at the Reserve Bank of Australia, Box 3947, G.P.O., Sydney 2001, Australia. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lajoux
Executive Secretary

CC: Mr. Lamon (Comptroller's Dept)
Mr. McLeod

CBGavino/BKCheek;sdo'c

G 9

January 30, 1975

Yellow

Mr. William T. Mashler
Director
Division for Global and International
Regional Projects
United Nations Development Programme
866 United Nations Plaza
New York, New York 10017

Dear Mr. Mashler:

In the meeting of the Consultative Group last October 30-31, 1974, the United Nations Development Programme indicated its intention to contribute \$200,000 to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that the United Nations Development Programme's contribution of \$200,000 be deposited to the International Bank for Reconstruction and Development, Account T, at the Federal Reserve Bank of New York, 33 Liberty Street, New York, New York 10045. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

CBG
CBGavino/BMCheek:sdojc

cc: Mr. Lannon (Controllers' Dept)

69

January 30, 1975

Mr. Curtis Farrar
Acting Assistant Administrator
Technical Assistance Bureau
Agency for International Development
320 - 21st Street N.W.
Washington, D.C. 20523

Dear Mr. Farrar:

In the meeting of the Consultative Group last October 30-31, 1974 the United States indicated its intention to contribute \$140,000 to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that the United States' contribution of \$140,000 be deposited to the International Bank for Reconstruction and Development, Account T, at the Federal Reserve Bank of New York, 33 Liberty St., New York, New York 10045. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

CBGavino/BMChcek;sdojc

cc: Mr. Lannon (controller's Dept)

yellow 69
January 30, 1975

Mme. S. Vervaeke
Administration Generale de la
Cooperation au Developpement
A. G. Building
5 Place du Champ de Mars-12th Floor
Brussels, Belgium

Dear Mme. Vervaeke:

In the meeting of the Consultative Group last October 30-31, 1974, Belgium indicated its intention to contribute 3,600,000 Belgian francs to the International Livestock Center for Africa (ILCA) to cover ILCA's core and capital requirements for 1975.

As provided for in the Memorandum of Understanding for the ILCA Project, the World Bank would act as Trustee for ILCA's funds until such time as the Bank determines that ILCA has been established as a legal entity and has the capacity to conduct its own administrative and financial affairs. This stage has still to be reached.

In view of the above proviso, would you please arrange that Belgium's contribution of 3,600,000 Belgian francs be deposited to the International Bank for Reconstruction and Development, Cash Account B, at the Banque Nationale de Belgique, Service des Comptes Courant, Boulevard de Berlaimont, 5, B-1000, Bruxelles, Belgium. Your transfer instructions should indicate that the funds are being deposited for the International Livestock Center for Africa (ILCA).

The Bank, as Trustee, will keep you informed with respect to disbursements from and balances in the Account until the Initial Stage of the Proposal has been completed and funds can be sent directly to ILCA's own account.

Sincerely,

Michael L. Lejeune
Executive Secretary

cc: Mr. Lennon (Controllers' Dept)

CECavino/BMChick:sdo'c



Record Removal Notice

The World Bank Group
Archives
& Records Management

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date January 29, 1975	Document Type Incoming Telex			
Correspondents / Participants To: Michael Lejeune From: Pagot				
Subject / Title Appointment of Vanderbur				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			



Record Removal Notice

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date January 29, 1975	Document Type Memorandum			
Correspondents / Participants To: Bruce Cheek From: T.M.C. Asser				
Subject / Title ILCA Amendment Memorandum of Agreement Privileges and Immunities				
Exception(s) Attorney-Client Privilege				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

Yellow
G-9

OFFICE MEMORANDUM

TO: Mr. Bruce M. Cheek, C.G.I.A.R. Secretariat

DATE: January 28, 1975

FROM: M. M. Lennon, *M. M. Lennon* Controller's DepartmentSUBJECT: ILCA's Funds for 1975

I refer to your memorandum of January 22, to Mr. Robert Jones regarding the bank accounts to which the contributions to ILCA for 1975 should be deposited.

Countries making their contributions in US dollars should be asked to pay such funds to the Federal Reserve Bank of New York for Cash Account T of the International Bank for Reconstruction and Development.

Countries making their contributions in their currencies should be asked to pay such funds for Cash Account B of the International Bank for Reconstruction and Development as follows:

<u>Currency</u>	<u>Depository</u>
Australian dollars	Reserve Bank of Australia Box 3947, G.P.O. Sydney 2001, Australia
Belgian francs	Banque Nationale de Belgique Service des Comptes Courant Boulevard de Berlaimont, 5 B-1000 Bruxelles, Belgium
Deutsche mark	Deutsche Bundesbank D6000 Frankfurt 1 Wilhelm-Epstein-Strasse 14 Federal Republic of Germany
Naira	Central Bank of Nigeria Tinubu Square Lagos Federal Republic of Nigeria
Swedish kronor	Sveriges Riksbank Box 2119 S-103 13 Stockholm 2 Sweden
Pounds sterling	Bank of England Threadneedle Street London EC2R, 8AH, England

It would help the depositories to report these deposits to IBRD if the authorities, in making the payments, would indicate that the funds are being deposited for the International Livestock Center for Africa.

Upon receipt of copies of your letters to the donors requesting the payments, we shall instruct our depositories to convert such funds to US dollars upon receipt and transfer them to IBRD Cash Account T with the Federal Reserve Bank of New York.

1270 ADDIS

JAN 28 11 17 AM 1975

Distribution:

JANUARY 28, 1975

SECTION

Mr. Lejeune

Mr. Cheek

49 LEJEUNE/CHEEK

RE ILCA MEMORANDUM OF AGREEMENT, HAVE RECEIVED FOLLOWING REVISED
TEXT FROM MINIFINANCE FOR CLEARANCE WITH BANK LEGAL DEPT:
PROPOSED WORDING OF ARTICLES TO BE REDRAFTED FOR ILCA.

ARTICLE 12 (I) ALL TRUSTEES, OFFICERS AND EMPLOYEES OF THE CENTRE
WHO ARE NOT LOCALLY EMPLOYED NATIONALS OF ETHIOPIA

SHALL HAVE THE RIGHT TO IMPORT OR REEXPORT FREE FROM
CUSTOMS DUTIES AND OTHER TAXES THEIR PERSONAL EFFECTS,
INCLUDING (BUT WITHOUT BEING LIMITED THERETO) FURNITURE,
HOUSEHOLD GOODS AND APPLIANCES SUCH AS RADIO AND TELEVISION
RECEIVING SETS, RECORD-PLAYERS, TAPE-RECORDERS, STOVES,
REFRIGERATORS, ETC., AND ONE PRIVATELY OWNED AUTOMOBILE,
AT THE TIME OF FIRST TAKING UP THEIR POST IN ETHIOPIA OR
WITHIN SIX MONTHS THEREAFTER, PROVIDED, HOWEVER, THAT ALL
CUSTOMS DUTIES AND OTHER TAXES CHARGEABLE THEREON SHALL
BECOME DUE AND SHALL FIRST BE PAID IN ACCORDANCE WITH THE
LAWS AND REGULATIONS IN FORCE IN ETHIOPIA, IF DISPOSED OF
LOCALLY TO PERSONS OTHER THAN THOSE ENJOYING SIMILAR EXEMPTIONS.

ARTICLE 12(X) (II) THE CENTRE, ITS ASSETS AND OTHER PROPERTY SHALL

11) EXEMPT FROM CUSTOMS DUTIES AND ALL OTHER TAXES IN RESPECT
OF ANY (AND IN PARTICULAR SCIENTIFIC AND LABORATORY) EQUIPMENT,
MATERIAL AND SUPPLIES, AND MOTOR VEHICLES, IMPORTED SOLELY FOR
THE OFFICIAL USE OF THE CENTRE, IT BEING UNDERSTOOD THAT ALL
SUCH DUTIES AND TAXES CHARGEABLE THEREON SHALL BECOME DUE AND
SHALL FIRST BE PAID IN ACCORDANCE WITH THE RELEVANT LAWS AND
REGULATIONS THEN IN FORCE IN ETHIOPIA, IF DISPOSED OF LOCALLY
TO PERSONS OTHER THAN THOSE ENJOYING SIMILAR EXEMPTIONS.

NEW ARTICLE 12 (L) THE CENTRE, AND ITS CONTRACTORS, SHALL BE EXEMPT
FROM CUSTOMS DUTIES, TAXES OR ANY OTHER CHARGES IN RESPECT OF
MATERIALS, EQUIPMENT, GOODS AND SUPPLIES BROUGHT INTO OR
TAKEN OUT OF ETHIOPIA AND USED SOLELY FOR THE CONSTRUCTION
AND MAINTENANCE OF THE CENTRE'S INSTALLATIONS."

WOULD APPRECIATE EARLY REACTION TO ABOVE TEXT WHICH IS FULLY
ACCEPTABLE TO ILCA AND SEEMS TO COVER ALL NECESSARY PRIVILEGES.
LEWIS CAN EXPLAIN FURTHER WHEN HE RETURNS TO WASHINGTON. SUGGEST
YOU AUTHORISE ME TO EXCHANGE LETTERS WITH GOVERNMENT, MAKING
NECESSARY AMENDMENTS TO AGREEMENT WHICH CAN THEN BE RATIFIED BY
MILITARY COUNCIL AND MADE EFFECTIVE. REGARDS

MALONE

G9

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: JANUARY 28, 1975

CLASS OF
SERVICE: LT
(3592)

ITT

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

APPRECIATE YOUR CABLES OF JANUARY 22 AND 24 ON ILCAS ARRANGEMENTS ON
BANK ACCOUNTS AND FINANCIAL REPORTING TO CONSULTATIVE GROUP STOP TRUST
THAT MATTERS WERE CLARIFIED IN YOUR DISCUSSIONS THIS WEEK WITH LEWIS STOP
YOUR CABLES RAISE TWO SUBJECTS FOR OUR RESPONSE PRIMO GRAVES LETTER OF
MAY FOURTEEN REFERS TO PROCEDURES PRIOR TO COMPLETION INITIAL STAGE AS
DESCRIBED PAGE TWELVE MEMORANDUM OF UNDERSTANDING AND WHICH REQUIRES
BOTH ESTABLISHMENT OF ILCA AS LEGAL ENTITY AND BANKS SATISFACTION ON
BEHALF OF CONSULTATIVE GROUP OF ILCAS ABILITY TO CONDUCT ITS BUSINESS AS
EXPLAINED THEREIN STOP ESTABLISHMENT OF ILCAS BANK ACCOUNTS ALONG LINES
INDICATED GRAVES LETTER SEPTEMBER 25 DOES NOT SIGNIFY COMPLETION OF
INITIAL STAGE BUT DENOTES END OF DIRECT RESPONSIBILITY OF IDRC FOR STARTUP
FINANCING AND MEANS THAT FUNDS FOR ILCA ARE TO BE TRANSMITTED VIA ACCOUNT
HELD BY BANK AS TRUSTEE FOR CG MEMBERS UNTIL CONDITIONS PAGE TWELVE OF MEMORANDUM
ARE SATISFIED STOP IN THESE CIRCUMSTANCES WE ARE ASKING DONORS TO ILCAS 1975
BUDGET TO DEPOSIT CONTRIBUTIONS IN INITIAL FUND SECUNDO REGARDING BANK BALANCES
AND REQUIREMENTS FOR BAMAKO CONFERENCE AND FIRST QUARTER 1975 WE ARE AWAITING

NOT TO BE TRANSMITTED

/Continued...

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

MLLejeune/Bcheek/ms

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

OUTGOING WIRE

TO: RAGOT
LOCAL
ADDIS ABABA
COUNTRY: ETHIOPIA

DATE: JANUARY 28, 1975
CLASS OF
SERVICE: LT
(3532)

TEXT:
Cable No.:

ATTACHMENT YOUR CABLES OF JANUARY 22 AND 24 ON ILCA'S ARRANGEMENTS ON
BANK ACCOUNTS AND FINANCIAL RELATIONS TO CONSULTATIVE GROUP STOP TRUST
THAT MATTERS WERE CLARIFIED IN YOUR DISCUSSIONS THIS WEEK WITH LEWIS STOP
YOUR CABLES RAISE TWO SUBJECTS FOR OUR RESPONSE FIRST GRAVES LETTER OF
MAY FOURTEEN REFERS TO PROCEDURES PRIOR TO COMPLETION INITIAL STAGE AS
DESCRIBED PAGE TWELVE MEMORANDUM OF UNDERSTANDING AND WHICH REQUIRES
BOTH ESTABLISHMENT OF ILCA AS LEGAL ENTITY AND BANK'S SATISFACTION ON
BEHALF OF CONSULTATIVE GROUP OF ILCA'S ABILITY TO CONDUCT ITS BUSINESS AS
EXPLAINED THEREIN STOP ESTABLISHMENT OF ILCA'S BANK ACCOUNTS ALONG LINES
INDICATED GRAVES LETTER SEPTEMBER 25 DOES NOT SIGNIFY COMPLETION OF
INITIAL STAGE BUT DENOTES END OF DIRECT RESPONSIBILITY OF IDRC FOR STARTUP
FINANCING AND MEANS THAT FUNDS FOR ILCA ARE TO BE TRANSMITTED VIA ACCOUNT
HELD BY BANK AS TRUSTEE FOR CG MEMBERS UNTIL CONDITIONS PAGE TWELVE OF MEMORANDUM
ARE SATISFIED STOP IN THESE CIRCUMSTANCES WE ARE ASKING DONORS TO ILCA'S 1975
BUDGET TO DEPOSIT CONTRIBUTIONS IN INITIAL FUND SECONDLY REGARDING BANK BALANCES
AND REQUIREMENTS FOR BANAKO CONFERENCE AND FIRST QUARTER 1975 WE ARE AWAITING

NOT TO BE TRANSMITTED (Continued...)

CLEARANCE AND COPY DISTRIBUTION
Mlle. Jeanne Buisson/ma

NAME: Michael L. Lejeune
DEPT: CGAR Secretariat

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

ORIGINAL (File Copy)

IMPORTANT: See Message Guide for processing time

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: JANUARY 28, 1975

CLASS OF
SERVICE: LT
(3592)

COUNTRY: ETHIOPIA

Page 2

TEXT:
Cable No.:

STATEMENT ON BALANCES OUTSTANDING IN BOTH NEWYORK AND ADDIS COMMA
MONTHLY STATEMENT OF EXPENSES SINCE SEPTEMBER 1 AND STATEMENT OF
REQUIREMENTS BY MAJOR CATEGORIES FOR FIRST QUARTER 1975 STOP WITH
THIS INFORMATION WE SHALL PROVIDE ADEQUATE FUNDS PROMPTLY TO YOUR NEW
YORK ACCOUNT STOP WE SHALL WRITE FURTHER AFTER LEWIS RETURNS FEBRUARY
SIX

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

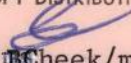
NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

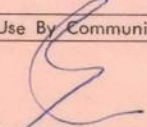
MLLejeune/Bcheek/ms

c.c. Robert Jones
William Lewis

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: 

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILGAP
ADDIS ABABA

DATE: JANUARY 28, 1975
CLASS OF
SERVICE: LT
(3292)

COUNTRY: ETHIOPIA

Page 2

TEXT
Cable No.

STATEMENT ON BALANCES OUTSTANDING IN BOTH NEWYORK AND ADDIS COMMA
MONTHLY STATEMENT OF EXPENSES SINCE SEPTEMBER 1 AND STATEMENT OF
REQUIREMENTS BY MAJOR CATEGORIES FOR FIRST QUARTER 1975 STOP WITH
THIS INFORMATION WE SHALL PROVIDE ADEQUATE FUNDS PROMPTLY TO YOUR NEW
YORK ACCOUNT STOP WE SHALL WRITE FURTHER AFTER LEWIS RETURNS FEBRUARY

SIX

REGARDS

LEWIS

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME: Michael L. Lejune

DEPT: CGIAK Secretariat

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE

CLEARANCES AND COPY DISTRIBUTION

Miss Jeanne Lejune

c.c. Robert Jones
William Lewis

for use by communications section

ORIGINAL (File Copy)

Ca

January 27, 1975

Dr. Jean R. Pagot
International Livestock Centre for Africa
P.O. Box 5689
Addis Ababa
Ethiopia

Dear Dr. Pagot:

We have just received a letter from Dr. Wisidagama in Sri Lanka concerning the possibility of employment in the International Livestock Centre for Africa. A copy of his letter, which is primarily a curriculum vitae, is attached for your information together with my reply.

With best wishes,

Sincerely,



Bruce M. Cheek

BMCheek/ms

Attachments

69
Jan 27, 1975

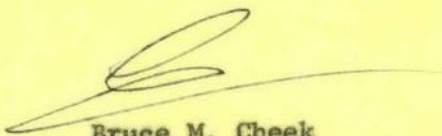
Dr. Clement L. Wisidagama
Chief Veterinary Surgeon
Veterinary Department and Public Markets
Maligakande
Colombo 10
SRI LANKA

Dear Dr. Wisidagama:

I am writing to acknowledge and thank you for your letter of January 16 concerning the possibilities of joining the staff of the International Livestock Centre for Africa. As you would expect, this matter is essentially in the hands of the Director General of the Centre, Dr. Jean Pagot. I am therefore writing to him, enclosing a copy of your letter and I would expect you to hear from him in due course. Dr. Pagot's address in Ethiopia is:

Dr. Jean R. Pagot
International Livestock Centre for Africa
P.O. Box 5689
Addis Ababa
Ethiopia.

Sincerely,



Bruce M. Cheek
Deputy Executive Secretary

JANUARY 24, 1975

INCOMING TELETYPEDISTRIBUTION

ILCA ADD120

MR. LEJEUNE

440098 ICRD 01

LEJEUNE, EXECUTIVE SECRETARY, OGIAR, ICRD WASHINGTON D.C.

FROM PASOT, ILCA, ADD12 ASABA, TELEX 21207

TELEX 176/FINX15

JANUARY 24, 1975

RETELEX JANUARY 21 CONCERNING ILCA FINANCE.

WE UNDERSTOOD GRAVES LETTER OF MAY 14, 1974 AS TEMPORARY PROCEDURE
PENDING ESTABLISHMENT OF ILCA BANK ACCOUNT AND AUTHORIZATION FOR
TRUSTEES TO APPROVE AND DIRECTOR TO EXPEND AND MANAGE ILCA FUNDS,
REFERENCE GRAVES LETTER TO HODGSON OF SEPTEMBER 25, 1974. HODGSON
REPLY OCTOBER 3, 1974 AND HODGSON LETTER TO YOU OF NOVEMBER 22, 1974.

ACCORDINGLY DO NOT UNDERSTAND REQUIRED MONTHLY EXPENDITURE REPORTS
AND DETAILED FORECAST OF EXPENDITURES. WILL DISCUSS PROCEDURES WITH
LEWIS AND CLEAR UP QUESTIONS HOWEVER DO NEED ADDITIONAL FUNDS SOON.

REGARDS

PASOT

ILCA ADD15060

440098 ICRD 01

OFFICE MEMORANDUM

TO: Files

DATE: January 23, 1975

FROM: Carl Hammerschmidt *CH**Office* *ILCA*SUBJECT: ETHIOPIA - International Livestock Center
for Africa (ILCA)

1. On January 18, 1975, I met in my office Dr. Pagot, Director, ILCA, and Dr. Tacher his deputy.

2. We reviewed together the consultants 1/ draft contract. I took notice of Dr. Pagot's objections to some of the contract clauses, we discussed the merits of some of the contracts provisions and I promised to review the fee proposition and to telex as soon as possible Dr. Pagot my comments and recommendation. This should be before the end of January 1975.

1/ Norman and Dawbarn, Architects, Consulting Engineers and Town Planners, selected consultants for the design and supervision of construction of the ILCA buildings.

cc: Messrs. Malone

Lejeune

Dewar

✓ Pennisi

Petretti/Ramadan

Byron

groves

CHammerschmidt:dp



Record Removal Notice

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date January 22, 1975	Document Type Letter			
Correspondents / Participants To: W. M. Climie From: J. R. Pagot				
Subject / Title ILCA Bank accounts				
Exception(s) Financial Information iv				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

440098 IBRD UI

INCOMING TELEX

RECEIVED

69

cc: Mr. Gavino

TELEX NO 163/FIN/12

JANUARY 22ND 1975

Distribution: Mr. Lejeune
Contr. Mr. Mitchell

1975 JAN 22 PM 1:49

1/22

Gene

COMMUNICATIONS
SECTION

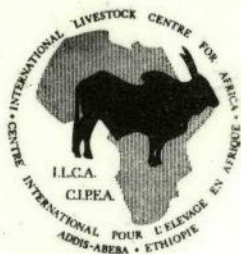
ATTENTION MR LEJEUNE

REFERENCE OUR TELEX NO 100/FIN/8 PRESENT BALANCE NEW YORK BANK
ACCOUNT 182 830 DOLLARS ESTIMATED COST OF BAMAKO CONFERENCE
WHICH MUST BE COMMITTED NOW FOR TRANSPORTATION AND RELATED
MEETING COSTS OTHER COMMITMENTS FOR OFFICE EQUIPMENT AUTOMOBILES
SALARIES AND MISCELLANEOUS EXPENSES WILL MATERIALLY REDUCE
BALANCE PLEASE ADVISE ACTION TAKEN ON OUR REQUEST
REGARDS PAGOT

G 9

INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE



ADDIS-ABABA ETHIOPIE

142/FIN/10

January 22, 1975

Mr. M. L. Lejeune
Executive Secretary
C. G. I. R.
1818 H Street, N.W.
Washington, D.C. 20433

Dear Mr. Lejeune:

There is enclosed a copy of our letter to Mr. W. M. Climie in reference to his letter to you of January 9, 1975, reference NRR 220/2/04. Mr. Climie provided us a copy of his letter to you.

It is our understanding that ILCA became responsible for the management and expenditure of its funds with the establishment of ILCA's account in the New York City Bank on August 23, 1974. Our understanding is based primarily upon Mr. Harold Graves' letter to Dr. Ralph Hodgson of September 25, 1974, in which he indicated the initial financing of ILCA came to an end with the termination of the direct financing of by IDRC.

If our understanding is correct, we would like to suggest that the donors be advised by the Bank as to the status of ILCA's responsibility for their funds.

We feel it is important that the donors recognize ILCA as a fully operating Center with a full range of management responsibility just as soon as practicable.

Sincerely yours,

Hayes

J. R. Pagot
Director

Encl:

INCOMING MAIL UNIT

1975 JAN 23 PM 15:10

RECEIVED

ADDIS-ABABA ETHIOPIE



142/FIN/10

January 22, 1975

Mr. M. L. Lejeune
Executive Secretary
C. G. I. R.
1818 H Street, N.W.
Washington, D.C. 20433

Dear Mr. Lejeune:

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We feel it is important that the donors recognize ILCA as a fully operating Center with a full range of management responsibility just as soon as practicable.

Sincerely yours,

J. R. Padot
Director

Encl:

RECEIVED
1975 JAN 27 PM 12:10
INCOMING MAIL UNIT

G9c

Mr. Robert Jones (through Mr. Duarte)

January 22, 1975

Bruce M. Cheek, C.G.I.A.R. Secretariat

ILCA's Funds for 1975

As per your telephone conversation with Mr. Gavino on January 16, 1975, below is a list of donors and currency of contributions to ILCA for calendar year 1975.

<u>COUNTRY</u>	<u>CURRENCY</u>	<u>AMOUNT</u>
Australia	Australian dollars	225,000
Belgium	Belgian francs	3,600,000
Denmark	US dollars	30,000
France	US dollars	200,000
Germany	Deutsche marks	1,000,000
Netherlands	US dollars	100,000
Nigeria	Niras	100,000
Sweden	Swedish kronas	1,500,000
United Kingdom	English pounds	40,000
U.N.D.P.	U.S. dollars	200,000
United States of America	U.S. dollars	140,000

Would you please let us know the bank accounts where the above contributions are to be deposited as we need to transmit this information to ILCA's donors. Since ILCA's Articles of Agreement have still to be agreed with Ethiopia, we would propose that the donors be asked to deposit their 1975 contributions in the Initial Fund.

cy
BCheek/CG/ms/G3(c)

OUTGOING WIRE

TO: MALONE
INTBAFRAD
ADDIS ABABA

DATE: JANUARY 21, 1975

CLASS OF
SERVICE: LT
(3454)

R 4A

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

50

FURTHER YOUR CABLE JANUARY FIFTEEN HAVE ASKED WILLIAM LEWIS WHO IS
VISITING ILCA NEXT WEEK ON BUDGET MATTERS TO CHECK WITH YOU AND PAGOT
ON STATUS OF PROPOSALS RE ILCAS BASIC AGREEMENT

REGARDS

CHEEK

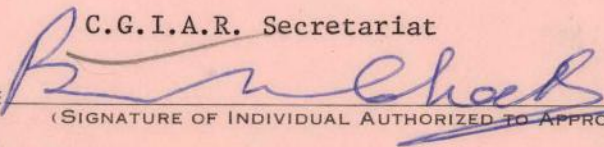
BCheek/msl

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME BRUCE M. CHEEK

DEPT. C.G.I.A.R. Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

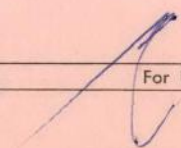
REFERENCE:

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(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: 

INTERNATIONAL FINANCE
CORPORATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

OUTGOING WIRE

DATE JANUARY 21, 1975

DATE

CLASS OF

SERVICE

LT

(3454)

TO: MALONE
MIRABAD
ADDIS ABABA

COUNTRY: ETHIOPIA

COUNTRY

TEXT

Cable No.

ON STATUS OF PROPOSALS RE LICAS BASIC AGREEMENT
VISITING LICAS NEXT WEEK ON BUDGET MATTERS TO CHECK WITH YOU AND PAGOT
FURTHER YOUR CABLE JANUARY FIFTEEN HAVE ASKED WILLIAM LINDS WHO IS

YEGARDS

CHIEF

BCH/ma

NOT TO BE TRANSMITTED

CLEARANCE AND COPY DISTRIBUTION

AUTHORIZED BY

COMMUNICATIONS

BRUCE M. CHIEK

NAME

JAN 21 11 07 PM 1975

C.E.I.A.R. Secretariat

DEPT.

SIGNATURE (SIGNATURE OR INDIVIDUAL AUTHORIZED TO SIGN)

REFERENCE

ORIGINAL (File Copy)

IMPORTANT: See Section 10 (a) for details.

Checked for Signature

For Use by Communications Section

G9

OUTGOING WIRE

TO: CREYKE
INTBAFRAD
NAIROBI

DATE: JANUARY 21, 1975

CLASS OF
SERVICE: TELEX *Wm* (Ext. 3454)

COUNTRY: KENYA

110
Cable No.: TEXT: PLEASE INFORM WILLIAM LEWIS WHO IS VISITING ILRAD AND STAYING NORFOLK HOTEL FOR
YOUR INFORMATION FOLLOWING CABLED PAGOT TODAY QUOTE THANKS URTELEX JANUARY
FOURTEEN CONCERNING TRANSFER 470,000 DOLLARS TO ILCAS NEW YORK ACCOUNT STOP WE
SHALL BE GLAD TO REPLENISH YOUR ACCOUNT AS EXPENDITURES ARE INCURRED STOP PLEASE
REFER TO GRAVES LETTER TO YOU DATED MAY FOURTEEN NINETEEN HUNDRED SEVENTYFOUR
WHICH DESCRIBES PROCEDURE BASED ON MONTHLY FINANCIAL REPORTS TO SECRETARIAT STOP
HAVE NOT YET RECEIVED EXPENDITURE REPORTS FOR NOVEMBER AND DECEMBER BUT WE
NEVERTHELESS TRANSFERRED 200,000 DOLLARS IN DECEMBER IN ACCORD OUR DECEMBER ELEVEN
CABLE STOP WOULD APPRECIATE YOUR SENDING US NOVEMBER AND DECEMBER EXPENDITURE
REPORTS AND DETAILED FORECAST OF EXPENDITURES FOR FIRST QUARTER NINETEEN HUNDRED
SEVENTYFIVE STOP AS SOON AS THIS INFORMATION RECEIVED BY LETTER OR TELEX IBRD WILL
TRANSFER AMOUNTS NEEDED THROUGH FIRST QUARTER STOP YOU MAY WISH DISCUSS ABOVE
PROCEDURE WITH LEWIS WHEN HE VISITS ILCA REGARDS UNQUOTE GRATEFUL YOU HELP
ESTABLISH BUSINESSLIKE PRACTICE SECONDLY REGARDING ILCAS DISCUSSIONS ON AGREEMENT
WITH GOVERNMENT WE WOULD APPRECIATE YOUR CHECKING LATEST POSITION WITH MALONE AND
PAGOT REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Mr. Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE *B. M. Cheek*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

CG/BMC/:ia

cc: Mr. R. Jones

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *C*

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: CREEKE
INTELRAD
NAIROBI

DATE:

JANUARY 21, 1975

CLASS OF

SERVICE

TELEX

(Ext. 3434)

COUNTRY: KENYA

TEXT: PLEASE INFORM WILLIAM LEWIS WHO IS VISITING ILRAD AND STAYING NORBOLK HOTEL FOR
Cable No. 1

YOUR INFORMATION FOLLOWING CABLED PAGOT TODAY QUOTE THANKS UNTIL JANUARY
FOURTEEN CONCERNING TRANSFER 470,000 DOLLARS TO ILCAS NEW YORK ACCOUNT STOP WE
SHALL BE GLAD TO REPLENISH YOUR ACCOUNT AS EXPENDITURES ARE INCURRED STOP PLEASE
REFER TO GRAVES LETTER TO YOU DATED MAY FOURTEEN NINETEEN HUNDRED SEVENTYFOUR
WHICH DESCRIBES PROCEDURE BASED ON MONTHLY FINANCIAL REPORTS TO SECRETARIAL STOP
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NEVERTHELESS TRANSFERRED 200,000 DOLLARS IN ACCORD OUR DECEMBER ELEVEN
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REPORTS AND DETAILED FORECAST OF EXPENDITURES FOR FIRST QUARTER NINETEEN HUNDRED
SEVENTYFIVE STOP AS SOON AS THIS INFORMATION RECEIVED BY LETTER OR TELEX IT WILL
TRANSFER AMOUNTS NEEDED THROUGH FIRST QUARTER STOP YOU MAY WISH DISCUSS ABOVE
PROCEDURE WITH LEWIS WHEN HE VISITS ILCA REGARDS UNQUOTE GRATEFUL YOU HELP
ESTABLISH BUSINESSLIKE PRACTICE SECONDLY REGARDING ILCA DISCUSSIONS ON AGREEMENT
WITH GOVERNMENT WE WOULD APPRECIATE YOUR CHECKING LATEST POSITION WITH MALONE AND
PAGOT REGARDS

LEWIS

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME: Mr. Bruce M. Check

DEPT: CCIA Secretariat

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO SIGN

REFERENCE

ORIGINAL (File Copy)

IMPORTANT: See Secretary's Guide for processing forms

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COMMUNICATIONS SECTION

CG/BMC/1a

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*Africa, ILCA
File 4-9*

OUTGOING WIRE

TO: TACHER
ADDIS ABABA
ETHIOPIA

DATE: feb. 21, 1975

CLASS OF
SERVICE: ILCA ADDIS 21207

4824

LTITT
~~LTITT~~

COUNTRY:

TEXT:
Cable No.:

REGRET BANK HEADQUARTERS STAFF UNABLE ATTEND ILCA ORGANIZED
SEMINAR ON EVALUATION AND MAPPING OF AFRICAN RANGELANDS IN
BAMAKO BUT AS AGREED WITH YOU IN ROME HAVE REMINDED OUR
ABIDJAN OFFICE ABOUT IT STOP SHOULD A LIVESTOCK SPECIALIST FROM
THAT OFFICE BE ABLE TO ATTEND THEY WILL TELEX YOU DIRECTLY

REGARDS

FRANSEN

INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME JAMES M. FRANSEN

DEPT. AGR. & RURAL DEV.

SIGNATURE *James M. Fransen*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

c.c. Mr. Cheek
Mr. Van Gigh
ARA Files

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *a*

OUTGOING WIRE

DATE: Feb. 21, 1975 CLASS OF SERVICE: REGA ADDIS 21207 C/T/MT	TO: TACHER ADDIS ABABA ETHIOPIA COUNTRY: ETHIOPIA TEXT: REGA Cable No.:
---	--

REGRET BANK HEADQUARTERS STAFF WAREHOUSE ATTEND ILCA ORGANIZED
 SEMINAR ON EVALUATION AND MAPPING OF AFRICAN RANGELANDS IN
 BAMAKO BUT AS AGREED WITH YOU IN ROME HAVE REMINDER OUR
 ABIDJAN OFFICE ABOUT IT STOP SHOULD A LIVERPOOL SPECIALIST FROM
 THAT OFFICE BE ABLE TO ATTEND THEY WILL TALK YOU DIRECTLY

REGARDS
 FRANKLIN
 INTERRAD

NOT TO BE TRANSMITTED	
CLEARANCE AND DISSEMINATION c.c. Mr. Chesk Mr. Van Gighen AHA Files	AUTHORIZED BY: JAMES M. FRANKLIN NAME: JAMES M. FRANKLIN DEPT: AGRIC. & RURAL DEV. SIGNATURE: <i>James M. Franklin</i> SIGNATURE OF INDEPENDENT AUTHORIZED TO APPROVE:
ORIGINAL (R/R Copy) IMPORTANT: See Appendix A for processing form	

OUTGOING WIRE

TO: WYSS

INTBAFRAD

ABIDJAN

COUNTRY: IVORY COAST

TEXT:
Cable No.:

139

DATE: FEB. 21, 1975

CLASS OF
SERVICE: TELEX

RCA

WE UNDERSTAND HODGSON ILCA BOARD CHAIRMAN HAS INFORMED YOU ABOUT ILCA SEMINAR ON EVALUATION AND MAPPING OF AFRICAN RANGELANDS IN BAMAKO MARCH 3 - 8 STOP IN REPLY TO ILCA REQUEST WE PROPOSED NAMES THREE PERSONS FROM OUTSIDE BANK BUT THEY NOW ADVISE WOULD PREFER ATTENDANCE BANK LIVESTOCK SPECIALIST STOP PARTICIPATION HEADQUARTERS STAFF NOT POSSIBLE AND VAN GIGCH SUGGESTS THAT PROVIDING YOU FELT IT WORTHWHILE LIVESTOCK SPECIALIST FROM PMWA MIGHT ATTEND THE CONFERENCE STOP VAN GIGCH WOULD APPRECIATE COPY PROCEEDINGS STOP EYE ALSO TOLD TACHER DIRECTOR ASSOCIATE PROGRAMS ILCA ABOUT POSSIBLE PARTICIPATION PMWA AND HE SUGGESTED YOU TELEX HIM DIRECTLY AT QUOTE ILCA ADDIS 21207 UNQUOTE TO CONFIRM.

REGARDS

FRANSEN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME JAMES M. FRANSEN

DEPT. AGRI. & RURAL DEV.

SIGNATURE *James M. Fransen*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: JMF:dc

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

c.c. & cleared in substance:
Mr. Van Gigch

cc: Mr. Bruce Cheek
ARA Files (ILCA)

For Use By Communications Section

Checked for Dispatch:

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

ILCA
file 15-9
INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: MALONE
INTBAFRAD
ADDIS ABABA

DATE: FEBRUARY 28, 1975

CLASS OF LT
SERVICE: (3454)

COUNTRY: ETHIOPIA

110

TEXT: SORRY EYE MISSED YOU WASHINGTON STOP REGARDING MEMORANDUM OF AGREEMENT
Cable No.: FOR [ILCA] WOULD APPRECIATE CABLE ON PRESENT STATUS PARTICULARLY DRAFT LETTER
OF AMENDMENT STOP IF GOVERNMENT HAS IN MIND FURTHER CHANGES IN TEXT OF
AMENDMENT ALREADY AGREED PLEASE ADVISE PROPOSED REVISIONS IN TEXT BEFORE
FINALIZING STOP REGARDING SECTION FOURTEEN OF JULY 1974 SIGNED MEMORANDUM
ON TERMINATION WE HAVE BEEN ADVISED THAT SHOULD AMERICAN FOUNDATIONS EVER
WISH CONTRIBUTE TO ILCA THEY MIGHT AT THAT TIME REQUIRE SLIGHT MODIFICATION
OF SECTION SO AS AVOID AMERICAN TAX OBLIGATIONS STOP SINCE WE SEE NO SUCH
IMMEDIATE PROSPECT WE FEEL ANY ACTION AT THIS STAGE WOULD MERELY CONFUSE
AND DELAY PROCEDURES NOW UNDER WAY IN ADDIS ABABA AND WOULD PROPOSE NOT
TO TAKE MATTER FURTHER AT PRESENT REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME MLLEJEUNE

DEPT. CGIAR Secretariat

SIGNATURE
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: BMC/MLL:sdo'c : G-9

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

CC: MR. T. ASSER

For Use By Communications Section

Checked for Dispatch: √

OUTGOING WIRE

TO: MALONE
INTERRAD
ADDIS ABABA

DATE: FEBRUARY 28, 1975
CLASS OF SERVICE (CASH)
10/1 Mr. Malone

COUNTRY: ETHIOPIA

110

TEXT
Cable No.

FOR ILCA WOULD APPROPRIATE CABLE ON PRESENT STATUS PARTICULARLY DRAFT LETTER
OF AGREEMENT STOP IF GOVERNMENT HAS IN MIND FURTHER CHANGES IN TEXT OF
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OF SECTION 20 AS AVOID AMERICAN TAX OBLIGATIONS STOP SINCE WE SEE NO SUCH
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AND DELAY PROCEDURES NOW UNDER WAY IN ADDIS ABABA AND WOULD PROPOSE NOT
TO TAKE MATTER FURTHER AT PRESENT REGARDS

LEJUNE

MAR 11 3 50 PM 1975
COMMUNICATIONS
SECTION

NOT TO BE TRANSMITTED

CLEARANCES AND COPY DISTRIBUTION
CC: MR. T. ASBER

NAME: LEJUNE

CGAR Secretariat

[Handwritten Signature]

SIGNATURE

DATE: FEB 28 1975

REFERENCE

ORIGINAL (File Copy)

Checked for Duplication

IMPORTANT: See Reference Guide for operating form

10

INCOMING TELEX

G-9.

From: Nairobi

1975 FEB 21 AM 8:55

Distribution:

Mr. Cheek ✓

IAEAA

MXUARY 21, 1975

256 FOR CHEEK

REURTELEX 265 FEBRUARY 20.

CONSULTANTS DRAFT CONTRACT WHICH EYE HAVE RECOMMENDED FOR
PAGOT'S SIGNATURE SATISFIES BAMMK CRITERIA INCLUDING PART
SIX OF BAUMS' APRIL 19 1974 , LETTER TOPAGOT AND PROGRAM
BRIEF, PHYSICAL PLANT AND COST ESTIMATE WITHIN WHICH CONSULTANTS
WILL WORK. REGARDS

HAMMERSCHMIDT

CABLE NOTE: TEXT AS RECEIVED



Record Removal Notice

File Title CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 75/77-01		Barcode No. 1761519		
Document Date January 21, 1975	Document Type Letter with CV			
Correspondents / Participants To: The Chairman, CGIAR From: Clement Leonard Wisidagama				
Subject / Title Record of interest for joining the CGIAR				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

INCOMING TELEX
RECEIVED

ILCA file ✓

IBRD ADDIS

JANUARY 15, 1975

29 LEJEUNE

JAN 15 12 08 PM 1975

COMMUNICATIONS
SECTION

Distribution:

Mr. Lejeune/

59

RE ILCA, YRTEL 23 OF JANUARY 13. HAVE DISCUSSED YOUR
SUGGESTION WITH MINISTRY FINANCE WHO AGREE TO GIVE US DRAFT OF
AMENDMENTS TO TEXT OF ILCA AGREEMENT BEFORE FINALIZING. IN ANY
CASE PROPOSAL SUBMITTED TO COUNCIL OF MINISTERS REQUESTS DECISION
IN PRINCIPLE RATHER THAN APPROVAL OF ACTUAL REWORDING. PAGOT AND
EYE FULLY SATISFIED WITH PROPOSAL AND ANTICIPATE NO DIFFICULTY
IN AGREEING ON APPROPRIATE REVISED TEXT. REGARDS

MALONE

Mr. T. Asser, Legal & Mr. W. Lewis, P. & B.

69
January 13, 1975

Bruce M. Cheek

I.L.C.A.

Attached is an aide memoire received from the Bank's Addis Ababa office. Also included are the related cable and a subsequent exchange of cables between Mr. Pagot and Mr. Lejeune, together with a copy of Mr. Lejeune's memo to files following his telephone conversation on Friday, January 10 with Mr. Malone.

The aide memoire and incoming cable from De Jong suggests that the best position for I.L.C.A. would be to have immunities on the pattern of the U.N.D.P. I should like to know if this position would be acceptable to you.

g
BCheek/ms

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: PAGOT
ILCAF
ADDIS ABABA

DATE: January 13, 1975

CLASS OF
SERVICE: LT *111*
(Ext. 6274)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

REFERENCE YOUR CABLE DECEMBER 31 EYE ARRIVE ADDIS ABABA 1600 HOURS
SUNDAY JANUARY 26 AIR INDIA FLIGHT 212 FROM NAIROBI STOP STAYING AT
HILTON STOP SUGGEST YOU LEAVE MESSAGE FOR ME AT HOTEL ABOUT HOW TO
CONTACT YOU REGARDS

LEWIS

INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Paul Bowron, Division Chief

DEPT. Programming & Budgeting

SIGNATURE *P. Bowron*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: *WLL*
WLLewis:ajw

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Lejeune

For Use By Communications Section

Checked for Dispatch: *[Signature]*

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: MALONE
INTBAFRAD
ADDIS ABABA

DATE: JANUARY 10, 1975

CLASS OF
SERVICE: TELEX

COUNTRY: ETHIOPIA

TEXT:

Cable No.: FOLLOWING OUR TELEPHONE CONVERSATION EYE RECEIVED CABLED REPORT FROM PAGOT
STOP SENT HIM FOLLOWING REPLY QUOTE THANKS YOUR CABLE OF JANUARY TEN
WHICH HELPFULLY SUPPLEMENTS MY TELEPHONE CONVERSATION WITH MALONE EARLIER
IN THE DAY STOP AM GLAD YOUR NEGOTIATIONS ARE GOING WELL AND CAN ASSURE
YOU IBRD WILL ACT PROMPTLY ON ANY MATTER ON WHICH IT IS REQUIRED TO ACT
STOP I UNDERSTAND FROM MALONE THAT CHANGES CONTEMPLATED WILL REQUIRE
AMENDMENT OF AGREEMENT ALREADY SIGNED BY IBRD AND ETHIOPIA COMMA SUCH
AMENDMENT TO BE ACCOMPLISHED BY SUPPLEMENTARY LETTER AGREEMENT STOP IF
AGREEMENT IS TO BE AMENDED OR ANY NEW AGREEMENT ENTERED INTO IT IS
ESSENTIAL PROPOSED TEXT BE CLEARED WITH IBRD IN WASHINGTON BEFORE REPEAR
BEFORE IT IS SENT TO COUNCIL OF MINISTERS FOR APPROVAL STOP PLEASE CABLE
TEXT OF PROPOSED AMENDMENT AND WE WILL GIVE IT IMMEDIATE ATTENTION AND
REPLY AT ONCE UNQUOTE

LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. Executive Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

MLLejeune:ia

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Checked for Dispatch:

INTERNATIONAL FINANCE
CORPORATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

OUTGOING WIRE

DATE JANUARY 10-1975

CLASS OF
SERVICE
TELEX

TO: MALONE
INTERKAD
ADDIS ABABA

COUNTRY: ETHIOPIA

TEXT

Cable No. FOLLOWING OUR TELEPHONE CONVERSATION I RECEIVED CABLED REPORT FROM PAGOT

STOP SENT HIM FOLLOWING REPLY QUOTE THANKS YOUR CABLE OF JANUARY TEN
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REPLY AT ONCE UNQUOTE

LEBRUNE

NOT TO BE TRANSMITTED

CLEARANCES AND COPY DISTRIBUTION

MEL:jennette:js

SECTION
COMMUNICATIONS

JAN 11 8 37 AM 1975

NAME: Michael L. Lejeune

DEPT: Executive Secretariat

SIGNATURE

REFERENCE

ORIGINAL (File Copy)

Checked for Dispatch

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: DR. JEAN R. PAGOT
ILCAF
ADDIS ABABA

DATE: JANUARY 10, 1975

CLASS OF
SERVICE: LT
(3592)

COUNTRY: ETHIOPIA

TEXT:
Cable No.:

THANKS YOUR CABLE OF JANUARY TEN WHICH HELPFULLY SUPPLEMENTS MY
TELEPHONE CONVERSATION WITH MALONE EARLIER IN THE DAY stop AM GLAD
YOUR NEGOTIATIONS ARE GOING WELL AND CAN ASSURE YOU IBRD WILL ACT
PROMPTLY ON ANY MATTER ON WHICH IT IS REQUIRED TO ACT stop I UNDERSTAND
FROM MALONE THAT CHANGES CONTEMPLATED WILL REQUIRE AMENDMENT OF AGREE-
MENT ALREADY SIGNED BY IBRD AND ETHIOPIA comma SUCH AMENDMENT TO BE
ACCOMPLISHED BY SUPPLEMENTARY LETTER AGREEMENT stop IF AGREEMENT IS
TO BE AMENDED OR ANY NEW AGREEMENT ENTERED INTO IT IS ESSENTIAL
PROPOSED TEXT BE CLEARED WITH IBRD IN WASHINGTON BEFORE REPEAT BEFORE
IT IS SENT TO COUNCIL OF MINISTERS FOR APPROVAL stop PLEASE CABLE TEXT
OF PROPOSED AMENDMENT AND WE WILL GIVE IT IMMEDIATE ATTENTION AND
REPLY AT ONCE stop

BEST REGARDS

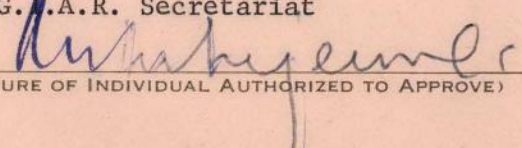
LEJEUNE

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME M. L. Lejeune

DEPT. C.G.A.R. Secretariat

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

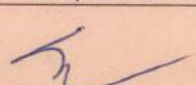
CLEARANCES AND COPY DISTRIBUTION:

MLLejeune:ms

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Checked for Dispatch: 

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO:

DR. JEAN R. PABOT
LILCAT
ADDIS ABABA

DATE:

JANUARY 10, 1975

CLASS OF

SERVICE

(3292)

COUNTRY:

ETHIOPIA

TEXT:

Cable No.:

THANKS YOUR CABLE OF JANUARY TEN WHICH BRIEFLY SUMMARIZES MY
TELEPHONE CONVERSATION WITH HAROLD EARLIER IN THE DAY. AM GLAD
YOUR NEGOTIATIONS ARE GOING WELL AND CAN ASSURE YOU I'LL DO ALL
I CAN TO ASSIST YOU IN ANY MATTER ON WHICH IT IS REQUIRED TO ACT. I UNDERSTAND
FROM HAROLD THAT CHANGES CONTAINED WILL REQUIRE AGREEMENT OF ASSEMBLY
MENT ALREADY PLANNED BY HAROLD AND ETHIOPIA GOING SUCH AGREEMENT TO BE
ACCOMPLISHED BY SUPPLEMENTARY LETTER AGREEMENT. IF AGREEMENT IS
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PROPOSED TEXT BE CLEARED WITH HAROLD IN WASHINGTON BEFORE REPEAT BEFORE
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OF PROPOSED AMENDMENT AND WE WILL GIVE IT IMMEDIATE ATTENTION AND

WRTY AT ONCE STOP

BEST REGARDS

ALFRED

NOT TO BE TRANSMITTED

CLERK AND COPY DISTRIBUTION

COMMUNICATIONS SECTION

JAN 10 6 32 PM 1975

DISPATCHED

AUTHORIZED BY

NAME

M. L. Lejeune

DEPT

C. G. A. A. Secretariat

SIGNATURE

[Handwritten Signature]

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE

ORIGINAL (File Copy)

ILCA ADDIS

INCOMING TELEX

RECEIVED

248423A IBRD UR

Distribution: Mr. Lejeune
Mr. Graves ✓

JANUARY 10, 1973

03 JAN 10 1973

81/DIR/36

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA, TELEX 21807, ADDIS ABABA

LEJEUNE, CGIAR

AFTER JOINT INTERVENTION MR. MALONE, MR. STEDMAN UNDP REPRESENTATIVE
GOVERNMENT OF ETHIOPIA WILL ALLOW TO ILCA STATUS OF UN AGENCIES.

THIS MORNING, WEY HAVE HAD AUDIENCE WITH MR. ZDERMISSIE,
HEAD OF THE REVENUE DEPARTMENT OF THE MINISTRY OF FINANCE. ONLY
POINT OF DISCUSSION DUTIES FREE TAX FOR PERSONNEL CARS INTERPRE-
TATION OF THE TERM "OFFICIALS" OF THE UN CONVENTION. HOPEFUL
FAVORABLE SOLUTION. AMONG ADVANTAGES DUTIES FREE TAXES FOR ALL
CARS EQUIPMENTS, BOOKS, REVIEWS ETC. FOR ILCA ACTIVITIES. AND ALSO
FOR ALL MATERIALS NEEDED FOR CONSTRUCTION OF ILCA BUILDINGS -
WITHOUT ANY COUNTERPART OF MINISTER OF AGRICULTURE CLAUSE THAT
HAVE BLOCKED THE OPERATION OF THE PREVIOUS MEMORANDUM.

VPCONSIDER THAT POINT OF NEGOTIATIONS IS CONFORM TO
OUR NEEDS. DECISIONS WILL BE PRESENTED TO COUNCIL OF MINISTERS
NEXT WEEK. ANY DELAY BY IBRD WILL BE PREJUDICIAL TO ILCA
FUTURE. BEST REGARDS

AS RECEIVED.

PAGOT

G-3c

OFFICE MEMORANDUM

69

TO: Files

DATE: January 10, 1975

FROM: Michael L. Lejeune

SUBJECT: ILCA

1. I spoke to Mr. Malone in Addis Ababa this morning. He said that he had seen the Minister of Finance yesterday on ILCA in order to see where things stood. The Minister was surprised to hear that nothing had happened and promptly started to get some action. The proposal is to amend the agreement between the Bank and Ethiopia in such a way as to assure customs freedom for ILCA and for the installation of the international staff.

2. A paper had been prepared for the Cabinet and today Pagot and McAuley had been talking at the Ministry of Finance to get some final changes made in the proposal. There seemed no question about customs freedom for ILCA itself, but the amendment would probably not provide free entry of automobiles for staff. However, there seemed to be an administrative way of achieving even this freedom as is done for UNDP personnel now.

3. I told Malone that any amendment to the agreement should be cleared with the Bank before it went to Cabinet. Experience in Ethiopia is that once a matter has been approved at the Cabinet level it is impossible to get it changed. He agreed with this and said he would immediately make this point to the Minister and get the text of the amendment to us.

4. We should deal with this urgently as soon as we receive the text. We must not let the momentum slacken.

5. Mr. Malone will be in Washington for the first week in February.

cc: Messrs. Graves
Cheek
Delaume
Asser
Lewis
Coulter



MLLejeune:ia

ILCA ADDIS

INCOMING TELETYPE

RECEIVED

G-9

248423A IBRD UR

Distribution: Mr. Lejeune ✓ E-1039
Mr. Graves

JANUARY 10, 1975

81/DIR/36

1975 JAN 10 AM 11:43

COMMUNICATIONS
SECTION

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA, TEL. 1207, ADDIS ABABA

LEJEUNE, CGIAR

AFTER JOINT INTERVENTION MR. MALONE, MR. STEDMAN UNDP REPRESENTATIVE
GOVERNMENT OF ETHIOPIA WILL ALLOW TO ILCA STATUS OF UN AGENCIES.

THIS MORNING, YEY HAVE HAD AUDIENCE WITH MR. ZDCRMISSIE,

HEAD OF THE REVENUE DEPARTMENT OF THE MINISTRY OF FINANCE. ONLY

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FAVORABLE SOLUTION. AMONG ADVANTAGES DUTIES FREE TAXES FOR ALL

CARS EQUIPMENTS, BOOKS, REVIEWS ETC. FOR ILCA ACTIVITIES. AND ALSO

FOR ALL MATERIALS NEEDED FOR CONSTRUCTION OF ILCA BUILDINGS -

WITHOUT ANY COUNTERPART OF MINISTER OF AGRICULTURE CLAUSE THAT

HAVE BLOCKED THE OPERATION OF THE PREVIOUS MEMORANDUM.

VPCONSIDER THAT POINT OF NEGOTIATIONS IS CONFORM TO

OUR NEEDS. DECISIONS WILL BE PRESENTED TO COUNCIL OF MINISTERS

NEXT WEEK. ANY DELAY BY IBRD WILL BE PREDUDICIABLE TO ILCA

FUTURE. BEST REGARDS

PAGOT

AS RECEIVED.

G-9

MINISTRY OF OVERSEAS DEVELOPMENT

~~Foreign and Commonwealth Office~~

OVERSEAS DEVELOPMENT ADMINISTRATION

Eland House Stag Place London SW1E 5DH

Telephone 01-828 4366 ext



Mr H Graves
Consultative Group on International
Agricultural Research
1818 H. St NW
Washington DC 20433
USA

Your reference

Our reference NRR 220/2/04

Date 9th January 1975

Dear Mr Graves

As you know our usual practice is to write to IARIs at this time of the year confirming (subject to the usual Parliamentary approval) the UK contributions for the forthcoming year pledged at the Consultative Group meeting in October/November. Letters will issue shortly to ILTA, IRRI, ICRISAT, CIP, CIMMYT, CIAT and IPGRB and copies will come to you.

In respect of ILRAD and ILCA however I am revising the order by writing to you with copies to the Directors, because so far as is known here IBRD remains the Executing Agency and we assume that payments should continue to be made to the Special Accounts (my letter of 13 August about the 1974 payments refers). The UK contributions for 1975 unrestricted as to capital or recurrent expenditure will, subject to Parliamentary approval be £100,000 for ILRAD and £40,000 for ILCA.

Unless otherwise advised, we propose to pay these sums to the ILRAD and ILCA Special Accounts at IBRD on or about 1 July 1975. However should either of these Special Accounts be wound up on termination of the Initial Stage before that date our payments arrangements and perhaps the timing would have to be changed. It is important therefore that any decision to wind up the Special Accounts and transfer financial responsibility to the institutes themselves should be communicated to us at the earliest possible moment. ①

Our first contributions (for 1974) were paid to the IBRD account at the Bank of England for crediting to the ILRAD and ILCA Special Accounts. Is this method of payment satisfactory or would you wish to propose some other? ②

For our part, we would prefer to have more details of the nominated accounts to which payments are to be credited, eg it would be helpful to have an account number to quote. Moreover, to satisfy our own internal accounting requirements, we shall in future be asking for an acknowledgment of the receipt of each payment at the time it is made. ④

I would remind you that UK pledges and payments are on a sterling basis and also that as a discharge for our grants we require copies of reports to donors in respect of disbursements, balances, etc when available. ⑤

I am sending copies of this letter to Dr Henson in Nairobi and Dr Pagot in Addis Ababa.

Yours Sincerely
W.M. Climie
W M Climie

INCOMING MAIL UNIT

1012 JAN 14 PM 5:50

RECEIVED



MINISTRY OF OVERSEAS DEVELOPMENT
Overseas Development Administration
Eland House Stag Place London SW1E 5DN
Telephone 01-858 4366 ext

USA
Washington DC 20433
1818 H. St NW
Agricultural Research
Consultative Group on International
Mr H Graves
Date 1 January 1975
Our reference NRR 250/5/04
Your reference

As you know our usual practice is to write to IARL at this time of the year confirming (subject to the usual Parliamentary approval) the UK contributions for the forthcoming year pledged at the Consultative Group meeting in October/November. Letters will issue shortly to IITA, IIRI, ICRISAT, CIP, CIMMYT, CIAT and IPGRB and copies will come to you.

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I am sending copies of this letter to Dr Henson in Nairobi and Dr Pakot in Addis Ababa.

RECEIVED
1975 JAN 14 PM 2:20
INCOMING MAIL UNIT

W M Clime
W M Clime

OFFICE MEMORANDUM

G-9

TO: Files *jm*
FROM: J. K. Coulter
SUBJECT: ILCA Proposal for UNDP Support

DATE: January 8, 1975

Funding Mechanism

The 1975 program and budget document for ILCA included a proposal for this project (para 342). This was described as an associate program with two components, one agronomic -- economic techniques of irrigation and one anthropological -- methods for the coordination of transhumance and forage cropping. This program would thus investigate possible means of combining nomadic and transhumance systems of production with intensive feeding, in places where irrigation is possible.

2. At its July meeting the TAC accepted this program without comment. The TAC also endorsed the approach to research adopted by ILCA of associate programs but it has not commented on the question of whether associate programs should be core funded or special project funded. In fact it would appear that it has never considered the question.

3. My interpretation of the mandate of ILCA is that it would carry out its research program both at its headquarters and in other countries, the latter 'associate' programs being part of its core operations and therefore funded accordingly. The Mali project can only be justified if it is included in the definition of an associate program. It cannot be defined as an 'outreach' or 'delivery' program since ILCA has nothing to deliver at the moment.

4. Consequently I would agree with Mr. Mashler in his letter of December 20 that this proposal is part of the legitimate 'core' operation of the Center. Core research is of a long term nature and is not intended to be funded on a short term basis. Consequently the proposal should be read in conjunction with the ILCA budget proposals for 1975. In the staffing proposals the Center has 4 man years of staffing for associate programs. It has also 6 positions for specialists in physical and biological environment and economics.

5. The question to be asked of ILRAD is this: The proposal is part of the core program, it is included in the description of the 1975 program, if it is included in the 1975 budget why the request to UNDP? If it is included in the program but not in the budget, why not? On the question of TAC, it is included in the 1975 program proposals, TAC endorsed the program so there should be no need to refer it back to TAC.

Technical aspects

6. Arguments about funding should not interfere with the initiation of

January 8, 1975

the project if it has real scientific merit and is of high priority. I am not too convinced of its priority. Jim Franssen commented on this proposal when it came to us initially; he expressed the view that it was related to a limited field of application in which irrigated agriculture would supply the feed for fattening range reared cattle. Furthermore the provision of the feed is an agronomic exercise, little related to the problems of animal husbandry per se. Whilst locally important, feed lot fattening of cattle in Africa is likely to affect only a small percentage of the total cattle industry.

7. I would agree with this, furthermore the mandate of ILCA proposed that emphasis be placed initially on the pastoral system. Long term work would be done on the relationship between drought transhumance and nomadism.

8. In a project proposal such as this, I am not very clear where the priorities lie. The project proposal states that work has been done on irrigated pastures, that numerous investigations have been done on irrigated pastures and that the disease situation is under control. The problem is therefore to fit these various pieces of knowledge and information together to evolve a more efficient productive system. I find it difficult to identify from the proposal, which segments involve the generation of new knowledge and which involve the better use of existing knowledge.

9. There is a final point on which we should seek assurance if it is decided to proceed with the project. This concerns the management of the project; the present proposal appears to lack a definitive statement as to who is in charge of the project; will the equipment belong to ILCA or to Mali? CIAT has had problems in the animal research programs on ICA stations, we should be certain that the same mistakes are not repeated with ILCA.

West African Department had a livestock Mission in Mali earlier this year and I will have a copy of the report for our proposed meeting with Bill Mashler; I suggest it be held in Washington. We could invite some of the livestock specialists in the Bank.

JKCoulter:sdo'c

cc: Lejeunne
Cheek

Mr. J. Vanormelingen

January 8, 1975

T.M.C. Asser *JA*

ILCA Memorandum of Understanding

As requested in your memorandum of December 17, 1974 to Mr. M. L. Lejeune, I enclose herewith two conformed copies of the Memorandum of Understanding for the ILCA Project. You will note that the signature of the document on behalf of the Kingdom of Belgium, originally scheduled for November 11, 1974, actually took place on November 13.

The authorization for signature of the document by His Excellency W. van Cauwenberg, which accompanied your memorandum to Mr. Lejeune, has been sent to Official Documents files.

Enclosures

cc: Mr. Lejeune

63c



INTERNATIONAL LIVESTOCK CENTRE
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE

January 6, 1975

Mr. Michael L. Lejeune
IBRD Secretariat for CGIAR
1818 H Street, N. W.
Washington, D. C. 20433

Dear Mr. Lejeune:

As we move forward with our program plans and the development of our budget, we are acutely aware of both the inflationary spiral and the recent decreasing value of the U. S. dollar in the world market. This gives us much concern as we see the value of the funds contributed by the donor countries decrease in value from month to month while being held in reserve pending expenditure.

We are most anxious to preserve and if possible increase the purchasing power of these monies. Accordingly, it would be appreciated if you would advise us of the procedures to be followed in having the contributed funds transferred to ILCA so that they may be placed in interest bearing accounts.

I am sure you agree with us that this is a matter of much importance in the long range effective utilization of monies contributed for ILCA programs. Your consideration and advice will be much appreciated.

Very truly yours,

J. R. Pagot
Director

Pagot

SECTION
COMMUNICATIONS

1812 70H 14 PM 1:22

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ADDIS-ABABA ETHIOPIE

January 6, 1975

Mr. Michael L. Lejeune
IBRD Secretariat for CGIAR
1818 H Street, N. W.
Washington, D. C. 20433

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Very truly yours,

J. R. Pagot
Director

Handwritten signature of J. R. Pagot

COMMUNICATIONS SECTION

1975 JAN 14 PM 1:55

RECEIVED