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Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK  
Washington, D.C.

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The World Bank  
1818 H Street NW  
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McNamara Papers

Maddux chronological files, 1980 (Nov.-Dec.)

vol. 21

The World Bank Group  
**Archives**



1772393

A2004-031 Other #: 2

309645B

IPA Chronological files (outgoing) - Chrons 21

**DECLASSIFIED**  
WBG Archives

494/5/283

DEC 22 1980

Dear Mr. Eissfeldt:

Thank you for your letter and its warm invitation to deliver the keynote speech at the annual conference of the International Personnel Association on May 18, 1981 in Port St. Lucie.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. C. H. Eissfeldt  
Manager, International Personnel  
Xerox Corporation  
Stamford, Connecticut 06904

JLMaddux:mwm  
December 19, 1980

111 Int'l Personnel Assoc.  
Eissfeldt, C.

484/5/282.  
DEC 19 1980

Dear Mr. Mason:

Thank you for your letter and its warm invitation to speak at the Financial Analysts Federation's Annual Conference here in Washington on May 11-13, 1981.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Russell K. Mason  
The Financial Analysts Federation  
1633 Broadway  
14th Floor  
New York, N. Y. 10019

JLMaddux:mwm  
Dec. 18, 1980

1.1 Financial Analysts Fed.  
Mason, R.

494/5/281

DEC 19 1980

Dear Dr. Weinberger:

Thank you for your letter and its warm invitation to participate in a symposium on foreign development policy at Stanford during the first or second week of February.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. William E. Weinberger  
President  
International Society  
Stanford School of Law  
Stanford, California 94305

JLMaddux:mmm  
Dec. 18, 1980

1.1 Stanford School of Law  
Weinberger, W.

434/5/280

DEC 18 1980

Dear Mr. Thompson:

Thank you for your letter enclosing a copy of the United Presbyterian General Assembly's report on peacemaking, and for your warm endorsement of Reverend Conner's invitation to speak at the Presbyterian Peace Fellowship's annual breakfast on May 23 in Houston.

Unhappily, I have had to write to Reverend Conner and explain that previous commitments for that period will not make it possible for me to accept. I do hope you will understand.

It was very thoughtful of you to write.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William P. Thompson  
Stated Clerk  
The United Presbyterian Church  
1201 Interchurch Center  
475 Riverside Drive  
New York, N. Y. 10015

JLMaddux:mwm  
Dec. 17, 1980

1.1 Presbyterian Peace Fellowship  
Thompson, W.

494/5/279

DEC 18 1980

Dear Mrs. Bauer:

Thank you for your letter regarding my recent speech in Bern.

I appreciate having your views, and it was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Ed. Bauer  
24 Chemin Riant Pre  
1010 Lausanne  
Switzerland

JLMaddux:nwm  
Dec. 17, 1980

3.1 Bauer, E.

494/5/278

DEC 18 1980

Dear Howard:

Thank you for your letter and its warm invitation to speak to the World Affairs Council and the Philadelphia Committee on Foreign Relations at some convenient date, possibly in the spring.

I very much appreciate your thinking of me in this connection and regret having to decline. My schedule for this spring is particularly heavy and my post-retirement plans after July 1 are very uncertain.

I do hope you will understand. It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Howard C. Petersen  
Chairman  
Philadelphia Committee on Foreign Relations  
Fidelity Building  
Room 742  
Broad and Walnut Streets  
Philadelphia, Pennsylvania 19109

JLMaddux:mwm  
Dec. 18, 1980

1.1 Phila. Comm on Foreign Relations  
Petersen, H.



494/5/277  
DEC 18 1980

Dear Mr. Davies:

Thank you for your letter and its warm invitation to visit the Welsh Centre for International Affairs.

Although I do not have any plans to visit Wales in the foreseeable future, I am very grateful to you for the invitation.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. R. Davies  
Director  
Welsh Centre for International Affairs  
Temple of Peace  
Cathays Park  
Cardiff CF1 3AP  
Wales  
United Kingdom

JLMaddux:mwm  
Dec. 18, 1980

1.1 Welsh Centre for Int'L Affairs  
Davies, W.

494/6/276

DEC 18 1980

Dear Phil:

Thank you for your letter and its warm invitation to participate in the Asia Society's symposium on "Asia in the Global Context: Toward the Year 2000," sometime in June.

Unhappily, due to a very heavy travel schedule over the next several months, I am going to have to decline. I do hope you will understand.

It was good of you to write, and please accept my warm best wishes for what will clearly be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Phillips Talbot  
President  
The Asia Society, Inc.  
112 East 64th Street  
New York, N. Y. 10021

JLMaddux:mwn  
Dec. 16, 1980

1.1 Asia Society  
Talbot, P.

494/5/275

DEC 18 1980

Dear Ms. Goulborn:

Thank you for your letter inviting me to participate in a speaking tour after my retirement from the World Bank.

I appreciate your thinking of me in this connection and regret having to decline. I am already overcommitted for activities I plan to undertake after leaving the Bank in June.

I do hope you will understand. It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Nikki Goulborn  
Roundel Productions Limited  
71 Queensway  
London W24QH  
England

JLMaddux:mwm  
Dec. 16, 1980

2.5 Goulborn, N.

494/5/274

DEC 18 1980

Dear Mr. Koch:

Thank you for your letter and its kind invitation -- which Ivan Head has warmly endorsed -- to speak at the 50th anniversary Couchiching Conference on July 29, 1981.

I appreciate your thinking of me in this connection and regret having to decline. I will be attending the first meeting of a corporate board on which I have agreed to serve.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eric Koch  
Conference Chairman  
Couchiching Institute on Public Affairs  
20 Eglinton Ave. E  
Suite 203  
Toronto, Ontario  
Canada M4P 1A9

JLMaddux:mwm  
Dec. 16, 1980

2.5 Koch, E.

494/9/273

DEC 18 1980

Dear Mr. Kennedy:

Thank you for your letter describing your magazine, Monthly Business Review, China, and inquiring about the possibility of my being associated with the magazine after my retirement from the Bank.

I appreciate your thinking of me in this connection and regret having to decline. My problem is that I am already overcommitted for activities I plan to undertake after leaving the Bank, and I do not want to take on more than I can make a contribution to in the time available.

I do hope you will understand, and please accept my best wishes for the magazine's success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John J. Kennedy  
President  
The Gardiner Company  
520 North Michigan Avenue  
Chicago, Illinois 60611

JLMaddux:mwm  
Dec. 16, 1980

2.5 Kennedy, J.

494/5/272

DEC 18 1980

Dear Ivan:

Thank you for your letter and its warm endorsement of Mr. Koch's invitation to speak at the 50th anniversary Couchiching Conference on July 29, 1981.

Unhappily, I will have to decline. The first meeting with a corporate board on which I have accepted membership will take place on that day, and it will not be possible for me to join you.

I do hope you will understand. It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ivan L. Head  
President  
International Development Research Centre  
Box/C.P. 8500  
Ottawa, Canada K1G 3H9

JLMaddux:mwm  
Dec. 16, 1980

I. L. Head, I.

494/5/271

DEC 18 1980

Dear Doug:

Thank you for your warm letter, and its endorsement of Sangamon State University's invitation to participate in their colloquium on March 14, 1981. Unhappily, due to previous commitments for that period I have had to write to them and explain that I will not be able to join them.

Thank you so much for sending me a copy of your excellent volume, Conquest of World Hunger and Poverty. There are so few really good and readable presentations on this immensely important subject, and even fewer that are written by observers of your immense experience. It is a stimulating contribution to the whole development effort, and deserves the broadest possible readership.

My warmest congratulations.

With every best wish for the holiday season and the new year, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Douglas Ensminger  
College of Agriculture  
Department of Rural Sociology  
University of Missouri-Columbia  
231 Gentry Hall  
Columbia, Missouri 65201

JLMaddux:mwm  
Dec. 16, 1980

1.1 Sangamon St. Univ.  
Ensminger, D.

494/5/270

DEC 18 1980

Dear Dr. Kamitsuka:

Thank you for your letter and its warm invitation to speak at the Annual Meeting of the United Presbyterian Men on March 28.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Arthur J. Kamitsuka  
Executive Secretary  
National Council of United Presbyterian Men  
475 Riverside Drive  
Room 1149  
New York, N. Y. 10115

JLMaddux:mwm  
Dec. 15, 1980

1.1 United Presbyterian Men  
Kamitsuka, A.



494/5/269

DEC 18 1980

Dear Mr. Tweeten:

Thank you for your letter and its warm invitation to speak at the American Agricultural Economics Association's annual meeting at Clemson University on July 28, 1981.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Luther Tweeten  
President  
American Agricultural Economics Association  
Department of Agricultural Economics  
Oklahoma State University  
Stillwater, Oklahoma 74074

JLMaddux:mwm  
Dec. 15, 1980

1.1 Am. Agri. Eco. Assn.  
Tweeten, L.

494/5/268

DEC 18 1980

Dear Mr. Drachkovitch:

Thank you for your gracious invitation to deposit my papers at the Hoover Institution, and for the copy of the 1980 Report.

I appreciate your thinking of me in this connection, but the fact is I have promised my papers to the Kennedy Library.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Milorad M. Drachkovitch  
Director of Archives and Senior Fellow  
Hoover Institution  
Stanford, California 94305

JLMaddux:mwm  
Dec. 16, 1980

2.5 Drachkovitch, M.

494/51 267  
DEC 15 1980

Dear Ms. Pinch:

Thank you for your letter, and its warm invitation for Mrs. McNamara and me to become Woodrow Wilson Visiting Fellows.

We appreciate your thinking of us in this connection, but because of Mrs. McNamara's serious illness it will not be possible for us to accept.

I do hope you will understand. It was good of you to write, and please accept our best wishes for the ongoing success of your program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Judith L. Pinch  
Program Officer  
Woodrow Wilson National Fellowship  
Foundation  
Box 642  
Princeton, New Jersey 08540

JLMaddux:mwm  
December 11, 1980

2.5 Pinch, J.

494/5/266

DEC 15 1980

Dear Reverend Conner:

Thank you for your mailgram and its warm invitation to speak at the Presbyterian Peace Fellowship's annual breakfast on May 23 in Houston, Texas.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Reverend John T. Conner  
United Campus Ministry  
Oregon State University  
101 Northwest 23  
Corvallis, Oregon 97330

JLMaddux:mwm  
December 11, 1980

1.1 Presbyterian Peace Fellowship  
Conner, J.

494/5/265

DEC 11 1980

Dear Professor Skelton:

Thank you for your letter and its kind invitation -- which Doug Ensminger has warmly endorsed -- to be the keynote speaker at Sangamon State University's colloquium, "The Energy Decade," on the evening of March 14.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating discussion.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Luther Skelton  
Associate Professor  
Innovative and Experimental Studies Cluster  
Sangamon State University  
Springfield, Illinois 62708

JLMaddux:mwm  
Dec. 11, 1980

1.1 Sangamon St. Univ.  
Skelton, L.

494/57 264  
DEC 11 1980

Dear Reverend Rogers:

Thank you for your letter and its warm invitation to speak at the Old First Presbyterian Church sometime after my retirement from the Bank.

I very much appreciate your thinking of me in this connection and regret having to decline. My problem is that I am already overcommitted for post-retirement activities, which, among other things, are going to involve a heavy schedule of foreign travel. As I am sure you will understand, I do not want to take on more than I can make a genuine contribution to with the time available.

It was very thoughtful of you to write, and please accept my warm best wishes for the important contribution you and the members of your congregation are making to a better understanding of global development problems.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

The Reverend William W. Rogers  
Pastor  
Old First Presbyterian Church  
One-Twenty-Five Main Street  
Huntington, New York 11743

JLMaddux:mwm  
Dec. 10, 1980

1.1  
2.5 Rogers, W.

DEC 11 1980

494/5/263

Dear Mr. Williams:

Thank you for your letter and its warm invitation to participate in McKinsey & Company's workshop on "Pursuing Excellence in the 80s" to be held in Washington on January 22.

I appreciate your thinking of me in this connection and regret having to decline. I will be traveling during that period.

Please accept my best wishes for what will clearly be a stimulating discussion.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Howard H. Williams, III  
McKinsey & Company, Inc.  
1700 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006

JLMaddux:mmm  
December 10, 1980

1.1 McKinsey & Co.  
Williams, H.

494/5/262

DEC 11 1980

Dear Mr. Whittaker:

Thank you for your letter and its invitation to join the American Health Center.

I appreciate your thinking of me in this connection and regret having to decline. The truth is that I am already overcommitted for activities I plan to undertake after leaving the World Bank, and I do not want to take on more than I can make a genuine contribution to with the time available.

I do hope you will understand. It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Ross Whittaker  
The American Health Center  
Post Office Box 1248  
Chapel Hill, North Carolina 27514

JIMaddux:mmm  
December 10, 1980

2.5 Whittaker, C.



494(5) 261

DEC 10 1980

Dear Bruce:

Mrs. McNamara has passed on to me your thoughtful letter regarding the possibility of my writing a book about my thirteen years here at the World Bank.

I very much appreciate your interest, but the truth is that I really do not plan to write memoirs, or retrospective views, or accounts of the past of any kind whatever.

It was good, however, of you to contact Margy, and both of us wish you and David every success in your new venture.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bruce M. Kraft  
Agronsky and Kraft  
1200 N. Nash Street  
Arlington, Virginia 22209

JLMaddux:mmm  
December 9, 1980

2.5 Kraft, B.

494/5/260

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

DEC 11 1980

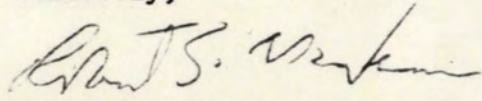
Dear Mr. Peiris:

Thank you for your letter of November 20, and its invitation to contribute an article on the options for the Third World.

I appreciate your thinking of me in this connection, and regret that the pressures of my commitments here, compounded by a heavy schedule in our developing member countries, will just not make it possible for me to devote the time that such an article would clearly merit.

Please accept my warm best wishes for the success of South magazine. It was very good of you to write to me.

Sincerely,



Robert S. McNamara

Mr. Denzil Peiris  
Editor, South  
13th Floor, New Zealand House  
Haymarket  
London SW1Y4TS  
England

494/5/259

DEC 9 1980

Dear Mr. Stanley:

Thank you for your letter and its invitation to become a member of the Advisory Board of the World Federalists Association.

I appreciate your thinking of me in this connection, and regret having to decline. The truth is that I am already overcommitted for activities I plan to undertake after leaving the World Bank, and I do not want to take on more than I can make a genuine contribution to with the time available.

I do hope you will understand. It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C. Maxwell Stanley  
Chairman, Advisory Board  
World Federalists Association  
1011 Arlington Boulevard  
Suite W219  
Arlington, Virginia 22209

JLMaddux:mwm  
December 8, 1980

2.5 Stanley, C.

494/5/258

DEC 9 1980

Dear Mr. Hoffman:

Thank you for your letter and its warm invitation to address The Forum Club of Houston sometime in 1981.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is particularly heavy, making it necessary for me to limit outside engagements. And quite apart from that, I am already overcommitted for activities I plan to undertake after leaving the Bank in June.

I do hope you will understand. Please extend my warm wishes to Fran Steckmest and The Forum Governors for the club's continued success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Philip G. Hoffman  
Chairman  
The Forum Club of Houston  
University of Houston Central Campus  
Houston, Texas 77004

JLMaddux:mwm  
December 8, 1980

1.1 Forum Club of Houston  
Hoffman, P.

TELEX  
894112 ARINT G

72449

494/5/257

MR. JOSEPH E. BIGIO, KINGFISHER COMMUNICATIONS LTD.  
LONDON, ENGLAND

THANK YOU FOR YOUR LETTER AND ITS WARM INVITATION TO BE ONE OF  
FIVE SPEAKERS AT A CONFERENCE ON FINANCING TRADE IN THE THIRD  
WORLD TO BE HELD IN LONDON ON APRIL 23, 1981. I APPRECIATE YOUR  
THINKING OF ME IN THIS CONNECTION AND REGRET THAT PREVIOUS  
COMMITMENTS FOR THAT PERIOD WILL NOT MAKE IT POSSIBLE FOR ME  
TO JOIN YOU. I DO HOPE YOU WILL UNDERSTAND, AND PLEASE ACCEPT  
MY BEST WISHES FOR WHAT WILL CLEARLY BE A STIMULATING CONFERENCE.  
SINCERELY, ROBERT S. MCNAMARA

JLMaddux:mwm 12-8-80  
(Signed) Robert S. McNamara  
Robert S. McNamara

President

DEC 8 1980

494/5/256

DEC 8 1980

Dear Mr. Tindemans:

Thank you for your letter and its warm invitation to chair the Annual Conference of the European Cooperation Fund in the fall of 1981, which will have as its theme the "Interdependent Growth of the Developing, OPEC, and Industrialized Countries".

I very much appreciate your thinking of me in this connection, but the truth of the matter is that my plans for next fall are as yet so uncertain that it is not really possible for me at this time to take on commitments.

I do hope you will understand. It was very good of you to write to me, and please accept my very best wishes for what will clearly be a stimulating and important conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Leo Tindemans  
President  
European Cooperation Fund  
51, rue de la Concorde  
1050 Bruxelles  
Belgium

JLMaddux:mwm  
December 5, 1980

2.5 Tindemans, L.

494/5/255

DEC 8 1980

Dear Ing. Remolina:

Thank you for your warm letter and its generous comments about my Annual Meeting speech, and for the copy of your editorial in La Prensa.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Ing Ramon Remolina  
Gerente-Asesor  
Banco de Credito del Peru  
Lima  
Peru

JLMaddux:mwn  
Dec. 2, 1980

3.1 Remolina, R.

494/5/254

DEC 8 1980

Dear Mr. Ferguson:

Thank you for your letter and its warm invitation to give the keynote address at the Harvard Business School Club of New York's international dinner on April 15.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand and please accept my best wishes for what is clearly going to be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James L. Ferguson  
250 North Street  
White Plains, New York 10625

JLMaddux:mmm  
Dec. 5, 1980

1.1 HBS NY  
Ferguson, J.



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494/5/253

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START  
1 HERE TO  
CITY/COUNTRY  
MESSAGE NO

**MR. ROBERT J. HRYCENKO, EURASIA PUBLISHING CORPORATION**

**HONG KONG**

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TEXT

**I APPRECIATE YOUR WARM INVITATION TO CONTRIBUTE A FOREWORD  
TO KALEIDOSCOPE MAGAZINE'S SPECIAL EDITION ON MALAYSIA AND  
REGRET THAT HEAVY PRESSURES ON MY SCHEDULE HERE DO NOT MAKE  
IT POSSIBLE FOR ME TO DO SO. I DO HOPE YOU WILL UNDERSTAND  
AND PLEASE ACCEPT MY BEST WISHES FOR THE SUCCESS OF THE  
PROJECT. ROBERT S. McNAMARA**

**NOT TO BE TRANSMITTED**

SUBJECT:

DRAFTED BY:

**Jl Maddux 1mm**

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

**Robert S. McNamara**

DEPARTMENT:

**President**

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

494/5/252

DEC 5 1980

Dear Professor Tolo:

Thank you for your letter and its warm invitation to have my name considered as a possible first occupant of the Lloyd M. Bentsen, Jr. Chair in Government/Business Relations.

I appreciate your thinking of me in this connection, and regret having to decline. My plans are to remain in the Washington area after leaving the World Bank, and to participate in a number of public and private sector activities.

It was very thoughtful of you to write to me, and please accept my best wishes for what is clearly going to be a stimulating new chair in the School of Public Affairs.

Sincerely,  
(Signed) Robert S. McNamara  
Robert S. McNamara

Professor Kenneth W. Tolo  
Chairman, Bentsen Chair Advisory Committee  
The University of Texas at Austin  
Lyndon B. Johnson School of Public Affairs  
Austin, Texas 78712

JLMaddux:mwm  
December 3, 1980

2.5 Tolo, K.

494/5/251

DEC 3 1980

Dear Kay:

Thank you for your letter describing the YWCA International Study Program, and your question as to possible sources of funding.

I can appreciate the problem. It's clear that both public and private sources of finance for these kinds of projects are drying up under the pressures of inflation and the overall economic slowdown. The truth is that it is a very critical situation for development funding in general, as I stressed in my address to our own Board of Governors in October.

I have mulled over your specific question myself, as well as asked a number of my colleagues for possible suggestions. I am disappointed to have to report that none of us has come up with anything really practical. Despite the project's obvious merits, it lies outside our own activities here in the Bank, but quite apart from that, we haven't been able to pinpoint any corporate or foundation leads that we think would be promising.

Helping young people to comprehend the kind of world they are going to spend their lives in -- a world very different from the one we grew up in -- is immensely important, and the YWCA can obviously play an important role in that.

I only wish I could pass on something more concrete than our own hopes for the project's success. It goes without saying that if any of your groups will be coming here to Washington, we would be delighted to arrange a briefing for them here in the Bank on the international development scene.

With every best wish to you and Jay,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Julius A. Stratton  
100 Memorial Drive  
Cambridge, Massachusetts 02142

JLMaddux:mwm

494/5/250

DEC 3 1980

Dear Vic:

Thank you for renewing the invitation to address The Executive Forum sometime between March 2 and June 1, 1981.

Unhappily, I will have to decline as I will be traveling extensively during that period.

It was very good of you to write again.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Victor V. Veysey  
Director  
Industrial Relations Center 1-90  
California Institute of Technology  
Pasadena, California 91125

JLMaddux:mwm  
Dec. 2, 1980

1.1 Caltech  
Veysey, V.

4945/249

DEC 3 1980

Dear Mr. McQueeney:

Thank you for your warm letter and its generous comments.

It was very thoughtful of you to write to me.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bill McQueeney  
McQueeney International, Inc.  
P.O. Box 506  
Ridgewood, New Jersey 07451

JLMaddux:mwm  
November 26, 1980

3.1 McQueeney, B.

494/5/248

DEC 3 1980

Dear Mr. Meader:

Thank you for renewing your gracious invitation to speak at Caltech.

Unhappily, I must again decline. I will be traveling extensively during this final year at the Bank, and this has made it necessary for me to limit outside engagements. I do hope you will understand.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter W. Meader  
Director  
The Caltech Y  
California Institute of Technology  
Pasadena, California 91125

JLMaddux:mwm  
December 2, 1980

1.1 Caltech  
Meader, W.

694/5/247

DEC 3 1980

Dear Mr. de Lone:

Thank you for your letter and its invitation to join the Board of Directors of the Corporation for Public/Private Ventures.

I appreciate your thinking of me in this connection, and regret having to decline. The truth is that I am already overcommitted for "post-retirement" activities, and I do not want to take on more than I can make a genuine contribution to with the time available.

I do hope you will understand. It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard H. de Lone  
President  
Corporation for Public/Private Ventures  
1726 Cherry Street  
Philadelphia, Pennsylvania 19103

JLMaddux:mwm  
Dec. 2, 1980

2.5 de Lone, R.

934/5/246

DEC 3 1980

Dear Professor Stearns:

Thank you for your letter and its warm invitation to speak at Carnegie-Mellon University on North-South relations sometime next February or March.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is particularly heavy making it necessary for me to limit outside engagements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Professor Peter N. Stearns  
Carnegie-Mellon University  
Department of History and Philosophy  
Schanley Park  
Pittsburgh, Pennsylvania 15213

JLMaddux:mwm  
November 26, 1980

1.1 Carnegie-Mellon Univ.  
Stearns, P.



494/5/245

DEC 3 1980

Dear Dr. Macdonald:

Thank you for your letter and its warm invitation to speak at York University on the World Economy in the Nineteen-Eighties in connection with the university's 20th anniversary celebrations.

Unhappily, I will have to decline. As I am sure you can appreciate, the pressures on my schedule during this final year here at the Bank are particularly heavy, making it necessary for me to limit outside engagements.

I do hope you will understand, and please accept my warm best wishes for what will clearly be a stimulating series of lectures and seminars.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. H. Ian Macdonald  
President  
York University  
4700 Keele St.  
Downsview, Toronto  
Canada M3J 1P3

JLMaddux:mwm  
November 26, 1980

1.1 York Univ.  
Macdonald, H.

494/5/244

DEC 3 1980

Dear Mr. Goodman:

Thank you for your letter, and its suggestion that I participate in a specific program, or perhaps a series of programs, on public television dealing with the various events and personalities I have been associated with throughout my career.

I appreciate your thinking of me in this connection, but the truth of the matter is that I have no plans at all for memoirs, or retrospective commentary, or autobiographical efforts of any kind whatever.

I do hope you will understand, and it was thoughtful of you to write to me. Public Television makes an important and valuable contribution to American society, and I believe strongly in its objectives.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter Goodman  
Executive Editor  
WNET/THIRTEEN  
356 West 58th Street  
New York, New York 10019

JLMaddux:mwm  
November 26, 1980

4.14 Goodman, W.

434/5/243

DEC 3 1980

Dear Mr. Millar:

Thank you for your letter and its warm invitation to participate in a symposium on "The Realities of Global Interdependence" next January or February.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating discussion.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. Craig Millar  
Assistant Vice President  
for Student Affairs  
The Pennsylvania State University  
235 Boucke Building  
University Park, Pennsylvania 16802

JLMaddux:mmm  
November 24, 1980

1.1 Penn. St. Univ.  
Millar, A.

494/5/242

DEC 3 1980

Dear Ms. Gedney:

Thank you for your letter and its generous comments.

While I appreciate the importance of your efforts, as an international civil servant, heading a specialized UN agency with 139 member governments, it would not be appropriate for me to comment on domestic issues affecting any of these governments, including my own. I do hope you will understand.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Millicent Gedney  
9326 Boothe Street  
Alexandria, Virginia 22309

JIMaddus:mwm  
November 24, 1980

3.1 Gedney, M.

494/5/241

NOV 25 1980

Dear Mr. Asim:

Thank you for your letter and its generous comments.

A copy of my recent speech and a catalog of publications are enclosed as you requested.

It was thoughtful of you to write.

Sincerely,

~~(Signed) Robert S. McNamara~~  
Robert S. McNamara

Mr. Zaffar M. Asim  
1586 Redwood Way  
Upland, California 91786

JLMaddux:mmm  
Nov. 24, 1980

3.1 Asim, Z.

494/5/240

November 24, 1980

Dear Muffie:

I have held your letter, and its warm invitation on behalf of the Universal Speakers Luncheon Program to speak in Toronto next March, for more than two weeks, hoping I could respond with a "yes".

Unhappily, I will have to decline. There is a strong likelihood that I will be traveling in Asia during that period.

I do hope you will understand.

With best wishes,

Sincerely,

Robert S. McNamara

Mrs. Mabel H. Brandon  
Washington Corporative Arts, Inc.  
Suite 200  
1601 Connecticut Avenue, NW  
Washington, DC 20009

RMcN:bmm

494/5/233

NOV 24 1980

Dear Mr. Smith:

Thank you for your letter requesting my views on a number of questions about Vietnam.

I appreciate the importance of your research and regret having to decline. In my present position as an international civil servant, heading a specialized U.N. agency with 139 member governments, it would be inappropriate for me to comment on past or present foreign policy issues affecting any of these governments, including my own.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Eric Smith  
1401 Lincoln Woods Dr.  
Baltimore, Maryland 21228

JLMaddux:mwm  
November 21, 1980

2.7 Smith, E.

4945/238

NOV 24 1980

Dear Mr. Peterson:

Thank you for your letter regarding the proposal for a World Food Bank.

As you perhaps know, the World Bank now is by far the largest single source of external funding for agriculture in the developing world, particularly for food production. We currently make available over 40% of all official external assistance to the sector.

I spoke on this subject last year in Belgrade at the World Bank's 1979 Annual Meeting.

With the thought that you may find it interesting, I am enclosing a copy of the full text of that address, as well as my remarks at this year's Annual Meeting in Washington.

While I don't believe that a separate affiliate of the World Bank, as you describe, is the best organizational way in which to deal with the food problem, I do appreciate your writing to me.

Please accept my warm congratulations on your 80th birthday.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Frank Peterson  
951 Warwick Avenue  
Thousand Oaks, California 91360

JLMaddux:mmm  
November 21, 1980

3.1 Peterson, F.



494/5/237

NOV 24 1980

Dear Ms. Bunts:

Thank you for your warm and kind letter,  
and its enclosure.

It was very good of you to write again.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Socorro Bunts  
The University of Texas at El Paso  
University Counseling Service  
103 W. Student Union Bldg.  
El Paso, Texas 79968

JLMaddux:mwm  
November 21, 1980

B.I Bunts, S.

494/5/236

NOV 19 1980

Dear Bobby:

Thank you for your letter and its generous comments.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Bobby Ebel  
19 Elmwood St.  
Walley Stream, New York 11581

JLMaddux:mwm  
November 17, 1980

3.1 Ebel, B.

494/5/235

NOV 19 1980

Dear Mr. Kemp:

Thank you for your letter and its warm invitation to give the keynote address at Opportunity Funding Corporation's Tenth Anniversary dinner on February 11, in New York.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C. Robert Kemp  
President  
Opportunity Funding Corporation  
2021 K Street, N.W.  
Suite 701  
Washington, D.C. 20006

JLMaddux:mwm  
November 17, 1980

1.1 Opportunity Funding Corp.  
Kemp. C.

634/5/234

Dear Mr. James:

Thank you for your letter and its warm invitation to address a convention of the Royal Institution of Chartered Surveyors next August.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John H.C. James, FRICS  
President  
The Royal Institution of Chartered Surveyors  
12, Great George Street, Parliament Square  
Westminster, London SW1P 3AD  
England

JLMaddux:mmm  
November 18, 1980

1.1 Royal Inst. of Chartered Surveyors  
James, J.

494/S/233

NOV 17 1960

Dear Mr. Hocter:

Thank you for your letter and its warm invitation to speak to the Illinois Bankers Association in Chicago next June.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. William J. Hocter  
Executive Vice President  
Illinois Bankers Association  
188 West Randolph Street  
Chicago, Illinois 60601

JLMaddux:mwm  
Nov. 13, 1980

1.1 Illinois Bankers Assoc.  
Hocter, W.

494/5/232

NOV 17 1980

Dear Mr. Woods:

Thank you for your letter renewing an invitation to address a conference on "India as a World Trading Partner" in New Delhi which has now been rescheduled for January 21 and 22, 1981.

I appreciate your thoughtfulness in asking again and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. E. P. Woods  
Financial Times Limited  
Minister House  
Arthur Street  
London EC4R 9AX  
England

JEMaddux:mwm  
November 13, 1980

1.1 Financial Times Conf.  
Woods, E.

494/5/231

NOV 17 1980

Dear Reverend Hathaway:

Thank you for your letter and its warm invitation to preach at an Advent service at the Westminster Presbyterian Church in Buffalo on December 6 or 13, 1981.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for the continued success of your important work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Reverend William L. Hathaway  
Central Presbyterian Church  
15 Jewett Parkway  
Buffalo, New York 14214

JHMaddux:mwm  
Nov. 13, 1980

1.1 Westminster Presbyterian Church  
Hathaway, W.

494/5/230

NOV 17 1980

Dear Mr. Clark:

Thank you for your letter and its warm invitation to speak at PEP's anniversary dinner on January 15 and to participate in the conference on the following day, here in Washington.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John Pierce Clark  
Partnership for Productivity Foundation  
2441 18th Street, N.W.  
Washington, D.C. 20009

JLMaddux:mwm  
November 13, 1980

1.1 Partnership for Productivity Fdn.  
Clark, G.



494/5/229

NOV 17 1980

Dear Mr. Hallward:

Thank you for your gracious invitation to speak to the Canadian Club of Montreal sometime during the coming months.

Unfortunately, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is going to be particularly heavy, making it necessary for me to limit outside engagements.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. John M. Hallward  
President  
The Canadian Club of Montreal  
The Windsor Hotel  
1170 Peel, Suite 1121  
Montreal, Quebec H3B 2T4  
Canada

JLMaddux:mmm  
November 13, 1980

1.1 Canddian Club of Montreal  
Hallward, J.

494/5/228

NOV 17 1980

Dear Ms. LaMotte:

Thank you for your letter and its warm invitation to participate in a nationally televised seminar on foreign aid on February 18.

I appreciate your thinking of me in this connection and regret having to decline. I will be traveling in India at that time.

It was very thoughtful of you to write, and please accept my best wishes for what will clearly be a stimulating discussion.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Sally LaMotte  
Production Associate  
Telecommunications Project  
CloseUp  
1055 Thomas Jefferson Street, N.W.  
Washington, D.C. 20007

JLMaddux:mwm  
Nov. 14, 1980

1.1 CloseUp  
LaMotte, S.

494/S/227

NOV 17 1980

Dear Mr. Mehta:

Thank you for your letter and its generous comments about my recent address to the Bank's Board of Governors.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Shavak D. Mehta  
Architect  
381 Hornby Road, Fort  
Bombay, 1  
India

JLMaddux:mwm  
November 14, 1980

3.1 Mehta, S.

694/5/226

NOV 17 1980

Dear Mr. Ventura:

Thank you for your warm letter and card  
and for your generous comments.

It was very thoughtful of you to write  
to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Ventura  
Rt 1, Box 122R  
Lumber Bridge, North Carolina 28357

JLMaddux:mwm  
November 14, 1980

3.1 Ventura, C.

494/5/225

NOV 11 1980

Dear Father Stender:

Thank you for your letter. I appreciate the College of St. Scholastica's generous offer to award me an honorary Doctor of Laws degree at Commencement on May 23, 1981, and deeply regret that previous <sup>TRAVEL</sup> commitments for that period will not make it possible for me to accept.

It was very thoughtful of you to write, and please convey my sincere gratitude to your Board for this honor.

Sincerely,

Robert S. McNamara

The Reverend Bruce W. Stender  
President  
College of St. Scholastica  
1200 Kenwood Avenue  
Duluth, Minnesota 55811

JLMaddux:mwm  
October 31, 1980

2.5 College of St. Scholastics  
Stender, B.

494/5/224

NOV 11 1980

Dear Mr. Amrouche:

Thank you for your warm letter and very generous comments.

With the thought that you may find it interesting, I am enclosing a copy of my recent address to the Bank's Board of Governors.

It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. Amrouche  
Cabinet d'Etudes  
Comptables et Juridiques  
14, Av. du 1er Novembre  
Reghaia  
Algeria

JLMaddux:mwm  
Nov. 10, 1980

3.1 Amrouche, M.

NOV 11 1980

49415/223

Dear Mr. Mann:

Thank you for your letter, and your generous comments on my recent speech. With the thought that you may find them interesting, I enclose a copy of the full text of that address, as well as an earlier one I made at the University of Chicago in May, 1979.

You have posed a thoughtful question: What advice would I give a young professional, in the first stages of his career, who wished to make an important contribution to the improvement of the world?

My answer would be this: Either seek an elected office in which you can help shape the right policies for the future; or associate your professional skills with a public-service oriented activity, at the local, state, national, or international level.

Get involved, get others involved, and help them to realize that the most serious obstacles to improvement are not primarily economic or technological, but rather are the misunderstanding, indifference, cynicism, and procrastination that inhibit socially responsible effort.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. George P. Mann  
19526 Cranbrook Drive  
Detroit, Michigan 48221

JLMaddux:mwm  
Nov. 10, 1980

3.1 Mann, G.

494/5/222

NOV 11 1980

Dear Mr. Gray:

Thank you for your warm note and its very generous comments about my recent address to the Bank's Board of Governors.

It was very good of you to write.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mab Gray  
37 West 8th Street  
New York, N. Y. 10011

JLMaddux:mwm  
November 4, 1980

3.1 Gray, M.



494/5/221

NOV 11 1980

Dear Mr. Rodrigues:

Thank you for your letter and its generous comments.

I appreciate having your views, and it was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter Rodrigues  
Executive Secretary  
Sociedade Civil Bem-Estar Familiar No Brasil  
Rua das Laranjeiras, 308  
Laranjeiras-2001  
Brazil

JLMaddux:mwa  
November 6, 1980

B.1 Rodrigues, W.

494 / 5 / 220

NOV 11 1980

Dear Messrs. Bernard and Chatillon:

Thank you for your letter and its warm invitation to participate in a conference organized by the European Business School to be held in L'Alpe d' Huez in January.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is particularly heavy, making it necessary for me to limit outside engagements.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Huges Bernard  
Mr. Marc Chatillon  
European Business School Congress  
Schloss Reichartshausen  
6227 Oestrich-Winkel (Rheingau)  
West Germany

JLMaddux:mmm  
November 6, 1980

1.1 European Business School Congress  
Bernard, H.

494/5/219

NOV 11 1980

Dear Mr. Katz:

Thank you for your letter and its warm invitation to speak at Brown University this academic year.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is going to be particularly heavy, making it necessary for me to limit outside engagements.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bert Katz  
John Hay Society  
For Foreign Affairs  
Box 50  
Student Activities Office  
Brown University  
Providence, Rhode Island 02912

JLMaddux:mwm  
November 6, 1980

1.1 Brown Univ.  
Katz, B.

494/5/218

NOV 11 1980

Dear Mr. Chandler:

Thank you for your letter graciously offering to rearrange the dates of your conference at Colby-Sawyer College.

It is good of you to offer to do so, but unfortunately other commitments will not make it possible for me to accept.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Tertius Chandler  
2500 Buena Vista  
Berkeley, California 94708

JLMaddux:mwm  
November 6, 1980

1.1 Chandler, T.

494/5/217

NOV 11 1980

Dear Mr. Conner:

Thank you for your letter requesting that I meet with members of the Thomas Jefferson National Affairs Study Group sometime between November 12 and 21.

I appreciate your thinking of me in this connection and regret having to decline. I will be travelling during that period.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating seminar.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert A. Conner  
Vice President  
Thomas Jefferson National Affairs  
Study Group  
1811 Lambeth Lane  
Charlottesville, Virginia 22903

JLMaddux:mmm  
November 6, 1980

1.1 Univ. of Va.  
Conner, R.

484/5/276

NOV 11 1980

Dear Mr. Rabadan:

Thank you for your letter and its generous comments about my recent speech to the Bank's Board of Governors. With the thought that you may find it interesting, I am enclosing a copy of the full text.

In the end, the solution to the global poverty problem -- and other development issues -- depends in great part on public understanding and support for the necessary policy changes and actions. One important way you can help is to express your support for international development assistance to your representatives in Congress.

It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. David J. Rabadan  
398 Mountain Avenue  
Township of Washington  
Westwood, New Jersey 07675

JLMaddux:mmm  
Nov. 6, 1980

3.1 Rabadan, D.

494/5/ 215

NOV 11 1980

Dear Mr. Persons:

Thank you for your letter and its warm invitation to speak at a conference on "The Search for Global Security" at George Washington University on May 12 and 13.

I appreciate your thinking of me in this connection and regret having to decline. I will be traveling during that period.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sandford E. Persons  
Vice President  
World Federalists Association  
1011 Arlington Boulevard  
Suite W219  
Arlington, Virginia 22209

JLMaddux:mwm  
November 6, 1980

1.1 World Federalists Assoc.  
Persons, S.

494/5/274

NOV 10 1980

Dear Dean Hanson:

Thank you for your letter and its warm invitation to speak to the participants of the Pacific Rim Bankers Program to be held next August 24 - September 2 in Seattle.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to accept.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Dean Kermit O. Hanson  
Executive Director  
Pacific Rim Bankers Program  
1218 Third Avenue  
Seattle, Washington 98101

JLMaddux:mwm  
Oct. 7, 1980

1.1 Pacific Rim Bankers Program  
Hanson, K.



494/5/213  
NOV 10 1980

Dear Mr. Duve:

Thank you for your letter, renewing your invitation to discuss my views on politics and my personal experiences.

I appreciate your thinking of me in this connection, but the truth is that though I will be leaving the World Bank next year it will be some time -- if indeed ever -- that I will want to discuss such personal matters. I have no plans whatever for memoirs, or an autobiography, or any project of that kind.

I am delighted to learn, however, that you have been elected to the Bundestag, and am confident that you will find that a very stimulating and worthwhile experience. My warm congratulations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Freimut Duve  
Rowohlt Taschenbuch Verlag GmbH  
Postfach 13 49  
Hamburger Strasse 17  
D2057 Reinbek bei Hamburg  
West Germany

JLMaddux:mwm  
Nov. 7, 1980

4.14 Duve, F.

NOV 10 1980

494/5/212

Dear Marvin:

Thank you for your letter and its generous comments about my recent speech.

I appreciate, too, your warm invitation to address the Netherlands HBS Club in Amsterdam sometime in the next few months. I am pleased that you, and Mr. Geldens, thought of me in this connection, and I genuinely regret having to decline.

The problem is that my schedule is going to be very jammed during this period, and I am just afraid I would not be able to keep the commitment in the light of the inevitable last-minute changes. I do hope you will understand.

It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Marvin Bower  
McKinsey & Company, Inc.  
245 Park Avenue  
New York, New York 10017

JLMaddux:mwm  
Nov. 7, 1980

1.1 HBS Club of Netherlands  
Bower, M.

494/5/211

NOV 10 1980

Dear Jim:

I have just returned from a trip abroad, and have to make two more this month, but I do want to thank you for your kind letter and the invitation to speak at the 101st Annual Meeting of the American Surgical Association on April 24 in Chicago.

It is very good of you to think of me in this connection, and I do regret having to decline. I have to be in Asia at that time.

I deeply appreciate your generous comments, and your thinking of Margy. She sends her love.

With warm personal regards,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. James V. Maloney, Jr.  
Chairman  
Department of Surgery  
School of Medicine  
University of California, Los Angeles  
The Center for the Health Sciences  
Los Angeles, California 90024

JLMaddux:mwm  
November 7, 1980

1.1 American Surgical Assoc.  
Maloney, J.

NOV 10 1980

494/5/270

Dear Mr. Banker:

Thank you for your letter regarding my recent appearance on "Good Morning, America."

I have said on many occasions that "the fundamental case for development assistance is the moral one, but that the moral argument does not persuade everyone. For those who prefer arguments that appeal to self-interest, there are some very strong ones." The full text of my views begins on page 6 of the enclosed copy of a speech I gave at the University of Chicago.

I am also enclosing a copy of my recent address to the Bank's Board of Governors with the thought that you may find it interesting.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. L. Eugene Banker  
Counselor at Law  
James Ferry Road  
P.O. Box 70  
Kingston, Tennessee 37763

JLMaddux:mwm  
November 6, 1980

3.1 Banker, L.

NOV 10 1980

494(5) 209

Dear Vance:

Thank you for your letter and its warm invitation to give the keynote address at a conference on Africa and the global energy challenge next March 13-16 in Houston.

I appreciate your thinking of me in this connection and very much regret that previous commitments will not make it possible for me to join you. I will be in Asia then.

Please accept my very best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Vance Hartke  
Association on Third World Affairs, Inc.  
2011 Kalorama Road, N.W.  
Washington, D.C. 20009

JLMaddux:mwm  
Nov. 7, 1980

1.1 Assoc. on Third World Affairs  
Hartke, V.

494/5/208

NOV 10 1980

Dear Mr. Dumpson:

Thank you for your letter and its warm invitation to be the keynote speaker at the Seventh National Association of Social Workers Professional Symposium to be held in Philadelphia from November 18-21, 1981.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to accept.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James R. Dumpson  
Chair  
Symposium Planning Committee  
National Association of Social Workers, Inc.  
1425 H St., N.W., Suite 600  
Washington, D.C. 20005

JLMaddux:mwm  
November 7, 1980

1.1 National Assoc. Social Workers  
Dumpson, J.

434/5 207

NOV 10 1980

Dear Mr. Echeverria:

Thank you for your letter and its warm invitation to speak at a conference organized by The Center for Economic and Social Studies of the Third World.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is going to be particularly heavy, making it necessary for me to limit outside engagements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Luis Echeverria A.  
President and Director General  
Centro De Estudios Economicos Y Sociales  
Del Tercer Mundo A.C.  
Apdo. Postal No. 85-03  
San Jeronimo Lidice  
Mexico 20, D.F.  
MEXICO

JLMaddux:mmm  
November 7, 1980

1.1 Center for Econ. & Social Studies  
Echeverria, L.

494/5/206

NOV 10 1980

Dear Dr. Aykan:

Thank you for your letter, and its generous remarks, and for the lovely Turkish vase.

I will present the vase to the Bank so that it can serve as a permanent symbol, both of the beauty of Turkish art, and of the long-standing and mutually valued relationship between Turkey and this institution.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Cevdet Aykan  
Eregli Demir Celik  
Fabrikalari T.A.S.  
Ankara  
Turkey

JLMaddux:mwm  
Nov. 7, 1980

3.1 Aykan, C.



494/5/205

NOV 10 1980

Dear Mr. Prine:

Thank you for your letter and its warm invitation to speak at the TechEx'81 congress to be held next April 29-May 4 in Colombo.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to accept.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. E. Bailey Prine  
Vice President - TechEx  
Dr. Dvorkovitz & Associates  
P.O. Box 1748  
Ormond Beach, Florida 32074

JLMaddux:mwm  
Nov. 7, 1980

1.1 TechEx  
Prine, E.

494/5/204

NOV 10 1980

Dear Mr. Schöttli:

Thank you for your letter indicating your interest in discussing the problems of the Third World.

I will be glad to see you on one of your visits to the United States. As my schedule will be particularly heavy over the next few months, may I suggest you write or call Miss Moore or Mrs. Sanders in my office some weeks in advance in order to arrange a mutually convenient time. The telephone number is (202) 477-2001.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Urs Schöttli  
Secretary General  
Liberal International  
1 Whitehall Place  
London, SW1A 2HE  
England

JLMaddux:mwm  
November 6, 1980

4.14 Schöttli, U.

4945/203

NOV 10 1980

Dear Ms. Barnett:

Thank you for your warm note and its generous comments about my recent appearance on "Good Morning, America."

In the end, the solution to the poverty problem -- and other development issues -- depends in great part on public understanding and support for the necessary policy changes and actions. One important way you can help is to express your support for international development assistance to your representatives in Congress.

With the thought that you may find it interesting, I am enclosing a copy of the text of a recent address I gave to the World Bank's Board of Governors.

It was very good of you to write.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Ms. Madelyne Barnett  
10535 Rose Ave. #4  
Los Angeles, California 90034

JLMaddux:mwm  
Nov. 5, 1980

3.1 Barnett, M.

494/5/202

NOV 10 1980

Dear Mr. Freier:

Thank you for your letter and its warm invitation to attend a Workshop on the Future of Pugwash in Rehovot, Israel, from May 24-31, 1981.

I would like to attend, but my travel commitments to developing countries may well make it impossible. If, then, you need a definite answer from me just now, it would have to be no. If the decision can be deferred until early spring, it may turn out that I can come.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Shalheveth Freier  
Chairman, Israel Pugwash Group  
Nuclear Physics Department  
The Weizmann Institute of Science  
Rehovot, Israel P.O.B. 26

JLMaddux:mwm  
November 7, 1980

1.1 Pugwash  
Freier, S.

494/5 | 201

NOV 10 1980

Dear Dr. Cecil:

Thank you for your letter, the copy of your volume, The Third Way, and your warm invitation for me to deliver a lecture in the Andrew R. Cecil Lectures on Moral Values in a Free Society in Dallas next November.

It is very good of you to think of me in this connection, and I regret having to decline. My schedule during my last year here at the Bank is going to be a particularly heavy one, and I just will not have available the time that the preparation of such a project would clearly merit. I do hope you will understand.

It was very good of you to write, and please accept my warm best wishes for what is clearly going to continue to be a very stimulating series of important lectures.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Andrew R. Cecil  
Distinguished Scholar in Residence  
The University of Texas at Dallas  
Box 688  
Richardson, Texas 75080

JLMaddux:masw  
November 7, 1980

1.1 Univ. of Texas at Dallas  
Cecil, A.

494/5/200

NOV 5 1980

Dear Mr. Becker:

Thank you for your letter and its warm invitation to speak at Saint Mary's College next April.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is going to be particularly heavy, making it necessary for me to limit engagements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas M. Becker  
Director of Development  
Saint Mary's College  
Notre Dame, Indiana 46556

JLMaddux:mwm  
October 31, 1980

1.1 Saint Mary's College  
Becker, T.

494/5/199

NOV 5 1980

Dear Ms. Beldecos:

Thank you for your letter and its warm invitation to speak on North-South relations at Vanderbilt University's IMPACT symposium on February 13 and 14.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is going to be particularly heavy, making it necessary for me to limit outside engagements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Andrea Beldecos  
Chairman  
IMPACT Symposium  
Box 5907, Station B  
Vanderbilt  
Nashville, Tennessee 37235

JLMaddux:mmm  
November 1, 1980

1.1 Vanderbilt Univ.  
Beldecos, A.

194/5/198

November 4, 1980

Dear Chancellor Young:

I am complimented by your interest in a possible professorial appointment for me at UCLA, following my "retirement". I do wish to participate in both public and private sector activities. I doubt, however, that my wife and I would wish to move either part-time or full-time to the Los Angeles area. Regretfully, therefore, I conclude I would waste your time by talking further about an association with UCLA.

Sincerely,

Robert S. McNamara

Chancellor Charles E. Young  
University of California,  
Los Angeles  
Los Angeles, California 90024



11/9/80

NOV 4 1980

Dear Mo and Ted:

Thank you for your letter and its warm invitation to address a symposium to be held on November 17 and 18 for Congressional members and senior staff on the Global 2000 Report.

It is an important forum, and I very much regret having to decline. I will be in Europe at that time.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Morris K. Udall  
The Honorable  
Edward M. Kennedy  
Congress of the United States  
Office of Technology Assessment  
Washington, D.C. 20510

JLMaddux:mwm  
November 3, 1980

2.5 Udall, M.

424/5/197

NOV 4 1980

Dear Professor Kofele-Kale:

Thank you for your letter and its warm invitation to deliver one of two keynote addresses at the Seventh Annual Third World Conference in Chicago next March.

Unhappily, I will have to decline. As I am sure you can appreciate, my schedule during this final year at the Bank is going to be particularly heavy, making it necessary for me to limit outside engagements.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Ndiva Kofele-Kale  
College of Business and Public Administration  
Governors State University  
Park Forest South, Illinois 60466

JLMaddux:mwm  
October 31, 1980

1.1 Third World Conf.  
Kofele-Kale, N.

494/5/198

NOV 4 1980

Dear Mr. Langton:

Thank you for your letters enclosing the clippings from the Minneapolis papers, and for the gracious invitation to speak in Minneapolis on Law Day, May 1, 1981.

I appreciate your renewing the invitation and regret having to decline again. As I am sure you can understand, my schedule during this final year at the Bank is going to be particularly heavy, making it necessary for me to limit outside engagements.

I am delighted to learn that Lord Grenfell's presentation was so well received. It was very thoughtful of you to write, and please accept my best wishes for the continued success of the Association's work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. York E. Langton  
Apt. 102 4425 Chown Ave. So.  
Minneapolis, Minnesota 55410

JLMaddux:mwm  
October 31, 1980

1.1 UN Assoc. of Minnesota  
Langton, Y.

cc: J. Grenfell