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Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK

Washington, D.C.

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PUBLIC DISCLOSURE AUTHORIZED

McNamara files

1980 (Sept-Oct)

The World Bank Group
Archives



1771980

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President Robert McNamara Chronological files - (outgoing) - Chrons 79

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495/3/173

October 29, 1980

Dear Mr. Gelman:

I am flattered by your invitation to serve on the Board of Gelman Sciences. Although my post-retirement plans are not yet complete, I plan to accept both public and private sector assignments, but am having to limit my services on company boards. Unhappily for me, I have already accepted as many as I can properly serve.

With best wishes for continuing success in what appears to be both an interesting and well-run operation.

Sincerely,

Robert S. McNamara

Mr. Charles Gelman
President
Gelman Sciences, Inc.
600 South Wagner Road
Ann Arbor, Mi 48106



RSMcN:m1

495/3/172

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

October 28, 1980

Dear Giorgio:

I just want to say how deeply grateful I am for all that you have done over the past twelve years to further the work of the Bank, and to lend your support, judgment, and broad experience to the cause of international development.

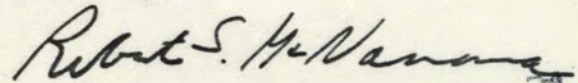
You and I came to the Bank at about the same time, and are leaving within a few months of one another. The truth is that we have lived through a great deal together in all those hundreds of Board meetings, and my guess is that both of us look back on those years as some of the best and most stimulating of our lives.

You and I move on, but what we are leaving behind is a very great institution — one that is making a difference for the better in the lives of tens of millions of individuals throughout the developing world.

As an Executive Director, and Dean of the Board, you have made a deep and committed contribution to that.

With my gratitude and warm personal wishes for the future, I am

Sincerely,



Robert S. McNamara

Mr. Giorgio Rota
Executive Director
The World Bank
Room E-1312



495/B/170

OCT 28 1980

Dear Mr. Belkhodja:

I just want to say how deeply grateful I am for all that you have done over the past two years to support the work of the Bank, and to further the international development task.

You have represented a large and diverse group of constituencies, and have helped us all to better understand the complexity of their problems.

I am particularly appreciative for the efforts you have made in these countries to have the Bank itself -- and its mandate -- better understood, and I am very pleased to learn that you will be taking over the key post as Governor of the Central Bank in your own nation.

That means you will continue to be in touch with the World Bank in the future, and will be available to it for advice and counsel in its ongoing relationship with Tunisia.

With every best personal wish, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Moncef Belkhodja
Executive Director
The World Bank
Room E-1107

JLMaddux:mwm
October 27, 1980



495/3/169
OCT 28 1980

Dear Mr. Madinga:

I just want to say how personally grateful I am for all that you have done to support and further the work of the Bank, both as an Alternate and Executive Director, over the past four years.

You have represented an extraordinarily large and diverse group of constituencies, and have done so with sensitivity and understanding. And you have helped all of us in the Bank to appreciate better the complexities of their problems and the urgency of their needs.

I want to thank you, too, for your service as Vice Chairman of the Joint Audit Committee. Your judgment and grasp of the complicated issues that have come before that committee reflect the broad experience that you brought to the Bank from your own country's Finance Ministry, and I am delighted to learn that you will be returning to Government service.

I am confident that your work over the coming years will reflect both the deep personal commitment, and the high professional competence that marked your contribution to the task of international development.

With warm best wishes, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Austin H. Madinga
Executive Director
The World Bank
Room F-1106

JLMaddux:mwm
Oct. 27, 1980



OCT 28 1980

495/3/168

Dear Mr. Mapa:

I just want to tell you how grateful I am for all that you have done to support and further the work of the Bank in your role as Executive Director. These past two years have confirmed and expanded the contribution you made as an Alternate Director earlier in the decade.

All in all, you have served your constituencies -- and the Bank -- in a period of turbulent economic changes throughout the world, and a corresponding period of expansion and new directions within the Bank designed to help our developing member countries cope with these new difficulties.

Your dedication and counsel has helped us all in this difficult process, and my guess would be that you have found these years as stimulating as I have.

I am delighted that you are continuing your work on the Fund's Executive Board, and I know we can rely on you not only to continue to support the principle of parallelism between the two institutions, but to promote the broader cooperation they have enjoyed over the past decade.

With every best wish for the future,
I am

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Placido L. Mapa, Jr.
Executive Director
The World Bank
Room E-1304



JLMaddux:mwm
Oct. 28, 1980

495/3/167

OCT 28 1980

Dear Mr. Keany:

I just want to tell you how grateful I am for all that you have done to support and further the work of the Bank during your period of service on the Board.

It has been an intensive period of both problems and opportunities for the Bank, and your contribution to the ongoing examination and discussion of these issues has been dedicated and concerned.

Your observations have unfailingly displayed the rare quality of being at once penetrating and concise: a virtue in discussion immensely to be admired, and -- one would hope -- more universally practiced.

You have taught us all something very valuable in that matter, and we are going to sorely miss your good example.

With every best personal wish for the future, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John W. Keany
Executive Director
The World Bank
Room E-1123

JLMaddux:mwm
Oct. 28, 1980



495/3/166

OCT 28 1980

Dear Mr. Mayobre:

I just want to thank you for all that you have done in the Board to support the work of the Bank, and to further the task of international development.

You have represented a large and diverse group of constituencies, and have helped us all to better understand their problems and development needs.

I am confident that in your work with the Central Bank of Venezuela you will be in a position not only to continue to assist in the ongoing progress of your own nation, but in the overall advancement of the work of the international development community.

With every best wish, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eduardo Mayobre
Executive Director
The World Bank
Room F-1315

JLMaddux:mwm
October 27, 1980



495/3/65

OCT 28 1980

Dear Mr. Kabbaj:

I just want to tell you how grateful I am for all that you have done to support and further the work of the Bank during your period of service on the Board.

It has been an intensive period of both problems and opportunities for the Bank, and your contribution has been dedicated and positive.

I am delighted to learn that you are joining the Fund's Board, and am confident that you will continue to lend your support to the principles of parallelism and broad cooperation between the two institutions.

With every best wish for the future,
I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Omar Kabbaj
Alternate Director
The World Bank
Room E-1107

JLMaddux:MMW
October 28, 1980



495/3/164

OCT 28 1980

Dear Mr. Sutter:

I just want to tell you how grateful I am for all that you have done to support and further the work of the Bank during your period of tenure on the Board, and your earlier service in the office of the Executive Director.

These years have been filled with both challenges and opportunities for the Bank, and your contribution has been dedicated and effective.

I am delighted to hear that your new assignment will enable you to continue your interest in the field of development, and I am confident that the years ahead will be stimulating and satisfying.

With every best wish, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Herbert Sutter
Alternate Director
The World Bank
IMF Room 11-302

JLMaddux:mwm
Oct. 28, 1980



495/3/163

OCT 27 1980

Dear Mr. Minister:

Thank you for your letter of September 30 in which you informed me of your Government's development policies, particularly as they pertain to agricultural development. As you know, I share the Government's view that agriculture has a central role in the development of Bangladesh and I believe that the policy measures which you have outlined should provide an additional momentum to the overall economic development of Bangladesh. I wish you success in the implementation of these measures and I assure you of the continuing willingness of the Bank Group to support your efforts in this respect.

Sincerely,

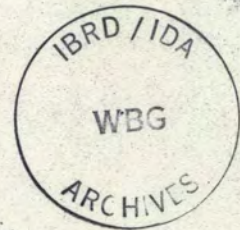
(Signed) Robert S. McNamara
Robert S. McNamara

The Honorable
M. Saifur Rahman
The Minister for Finance
Government of the People's
Republic of Bangladesh
Dacca, Bangladesh

CJJansen/PTaylor-Lewis:es

Cleared with and cc: Messrs. Stern, Hopper, Dunn

cc: Messrs. Wiehen o/r, Thalwitz, Rowe



بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ

MINISTER FOR FINANCE



Government of the
Peoples' Republic of Bangladesh
Dacca

No. EC/3(4)/80.

September 30, 1980



Dear Mr. McNamara,

I would like to bring to your notice certain development measures which the Government of Bangladesh has taken recently or intends to take in the next few years.

1. In May the Government issued its Second Five-Year Plan on the economic development of Bangladesh covering the period FY81-85. The Plan's main objective is to achieve an acceleration in the rate of economic growth and to spread the benefits of development to the broad mass of the population, particularly to people in rural areas. To this end, the Plan gives particular emphasis to three priority areas: the growth of agricultural production, the achievement of a high degree of literacy and a reduction in the growth rate of the population. The Government holds progress in these three areas essential for increasing the well-being of the people and for laying the foundation for faster economic growth.
2. The most immediate impact on economic growth should come from increased development efforts in the field of agriculture, particularly as it relates to foodgrain production and distribution. In view of the central position of foodgrains in the agriculture sector and in the Bangladesh economy generally, improvements in policies affecting the production, marketing, and distribution of foodgrains are crucially important for stepping up economic progress. They are necessary for achieving acceleration of overall economic growth, reduction in the country's dependence on outside assistance and improvements in the conditions of the poor. Foodgrain production has the potential of becoming a leading sector in Bangladesh whose growing output and incomes can stimulate other activities through expenditures for agricultural inputs and processing industries and higher consumption levels. More appropriate input and product price policies also have the potential of boosting domestic resource mobilization, which is one of the country's foremost development requirements.
3. To achieve a breakthrough in agricultural development, the Government has decided: (i) to step up its outlays for agricultural

development; (ii) to implement a Medium-Team Foodgrain Production Plan (MTFPP) which aims at food self-sufficiency by FY85; (iii) to make increased use of the private sector in the supply of inputs; (iv) to encourage the private grain trade and establish adequate grain storage capacity; (v) to improve the coordination of food policies; and (vi) to improve the quality of planning in agriculture.

Outlays for Agricultural Development

4. Under the Medium-Team Foodgrain Production Plan, foodgrain production is to be raised from an estimated normal level of 14 million tons in FY80 to 18-20 million tons in FY85. The Plan's major components are approximately 60 individual projects; it is to be put in final form in the fall of 1980 and then to be submitted for Government approval as an official planning document. The Government intends to review the implementation of the MTFPP at regular intervals and to request IDA to join in this.

The most important strategy element of the MTFPP is the development and efficient use of water resources. During the period of the MTFPP, the total irrigation area is to be doubled (from 3.6 million acres to 7.2 million acres). Within the irrigation program, emphasis is to be on minor irrigation which is to account for about half of the total financial outlay for water resources development and which should provide about 80% of the increase in irrigated area. In major irrigation, the Government intends to concentrate on ongoing projects for which foreign aid is available, new projects with low unit cost and rapid returns for which there are firm indications of external support, and rehabilitation and expansion of existing schemes. The MTFPP also gives increased emphasis to drainage and minor flood control investments which, in many areas, can increase the opportunity to grow two crops during the rainy season at low unit cost.

5. The Government has decided to correct the decline of recent years in the proportion of total resources spent on agricultural development. Spending on agricultural development, excluding the fertilizer subsidy, dropped from 31% in FY75 to 23.2% in the original Annual Development Program (ADP) in FY80. Evidence of the Government's resolve to increase the proportion of spending to agriculture was given in the somewhat increased allocation (to 24.6%) to agriculture in the revised ADP for FY80 and the further increase to 26.9% in the ADP for FY91.

6. The allocations in the FY81 ADP for irrigation, drainage and flood control have been made in conformity with the targets for the first year of the draft MTFPP. Allocations to the Bangladesh Agricultural Development Corporation (BADC) permit slightly faster growth in the installation of minor irrigation equipment than is foreseen for the first year of the MTFPP. Allocations for irrigation, drainage and flood control projects by the Bangladesh Water Development Board (BWDB) also have been in line with the proposals of the MTFPP.

7. The BADC budget and the Import Policy for FY81 provide for sufficient imports of diesel fuel and spare parts to insure full utilization of irrigation equipment throughout the year.

8. The Government has commissioned a local consultant to carry out a study on the need for additional bulk storage of diesel fuel in rural areas for irrigation purposes; the study will be carried out according to terms of reference discussed with Bank staff.

9. Acceleration of the growth of agricultural production and particularly the associated increase in the use of purchased inputs and in the marketable surplus will require a substantial increase in the amount of short-term agricultural credit. At present, agricultural credit amounts to the equivalent of only 4.3% of the value added of agriculture. The poor repayment record on this type of credit has been a matter of concern to the Government and efforts are therefore being made to achieve a higher degree of credit discipline. In FY81, the Government will strengthen its efforts to improve recovery of short-term agricultural loans and enforce denial of credit to borrowers who are in arrears. At the same time, the Government intends to increase the overall availability of short-term credit to the sector; the increase foreseen for this type of credit in the FY81 Annual Credit Program amounts to 15% of such credit in constant prices in FY80. To facilitate investment by farmers and farmers' groups in irrigation and other farm equipment, the Government has, moreover, decided to increase disbursement of medium-term credit to the agriculture sector in FY81 by over 20% in constant FY80 prices.

Private Sector Role in Irrigation

10. In its efforts to achieve the increase in irrigated area specified in the MTFPP, the Government intends to rely increasingly on the initiative of the private sector. To this end, the Government has been encouraging the domestic manufacture of irrigation equipment, the establishment of private maintenance and repair shops and the ownership of irrigation equipment by farmers and farmers' groups.

11. To make the manufacture of irrigation equipment economically attractive, the number of equipment makes to be manufactured in Bangladesh will be strictly limited. The domestic parties that receive licenses to undertake the manufacturing of engines are expected to start within a reasonable period of time with setting up domestic manufacturing plants and organizing dealerships with sufficient spare parts and servicing capability. To this end, the Ministry of Industries (Department of Industries), in close collaboration with the Ministry of Agriculture and Forests (BADFC), is establishing a time schedule which it will use to monitor the private sector's progress in setting up domestic manufacturing plants, dealerships and servicing depots and in obtaining technical assistance and training from the parent companies abroad. The licensed firms have been notified that they must send in periodic progress reports on their activities and the foreign parent companies have been informed of this monitoring schedule. If progress by the private parties and the foreign parent companies falls behind schedule, the Ministry of Industries may consider revoking their licenses.

12. Even with rapid action on the part of the private sector it will probably take at least a few years before domestic engine production can fully meet the domestic demand. In the interval it is desirable that the

private sector be permitted to establish itself more firmly in the domestic market through the direct import of engines as well as spare parts and raw materials for pump sets. Such imports will also be useful if imports under foreign aid agreements by BADC, which is at present the largest importer, fall short of the requirements of the MTFPP because of procurement difficulties or organizational shortcomings. For this purpose, the Government has allocated \$8 million in the FY81 Import Policy to allow direct import on open general license by private traders of shallow tubewell engines of makes selected under the Shallow Tubewells project and of makes of engines for which manufacturing licenses have been issued, and of raw materials used in the production of irrigation pumps, pump accessories and spare parts.

13. To strengthen the competitive position of the private sector vis-a-vis BADC and to improve its revenue position, the Government has decided to raise the prices charged by BADC for shallow tubewell equipment by a margin which is sufficient to cover duties on imported equipment. Since a substantial volume of shallow tubewell equipment has recently been ordered by farmers at prices which have been publicly announced, the price increase will be effective from December 31, 1980. To facilitate imports by private traders of irrigation equipment, the Government has lowered the standard margin requirements on Letters of Credit for such imports to 20%.

Private Grain Marketing

14. Encouragement of the private grain trade is an important part of the Government's foodgrain strategy. Most of the additional output arising from the implementation of the MTFPP will add to the marketable surplus. The Government intends to rely increasingly on the private sector to carry stocks from harvest to lean season and from surplus to deficit areas. A strong private market will also help the Government to operate an effective buffer stock program in which the Government procures grain to support farm-gate prices at harvest time and then resells grain through the open market to dealers during lean seasons to limit retail price increases. To enable the private sector to carry out these functions, the Government has decided to take the following steps by the opening of the next aman season, i.e. by November 1, 1980:

- (i) further revision of anti-hoarding legislation to permit private dealers to hold larger stocks;
- (ii) elimination of the Approved Grain Dealers system in at least 25% of all foodgrain procurement centers (both permanent and temporary) with a view to achieving complete elimination of the system within the next three years;
- (iii) establishment of a program for the introduction of standardized market weights in private grain markets; and
- (iv) expansion of the coverage of daily broadcasts to farmers on rice and wheat prices and market conditions in major rural and central wholesale and retail markets.

The Government has, moreover, appointed an interministerial working group to make specific proposals by December 1980 on reasonable allocations of credit to private traders for holding grain stocks and construction of grain storage facilities.

15. With respect to credit to private traders, there is concern that in times of short food supplies--such as might occur due to drought or delayed imports--such credit could lead to excessive hoarding that might exaggerate rather than dampen seasonal price swings. The working group will attempt to develop a foodgrain credit system that will allow it to release such credit under normal conditions at the start of major harvest periods, with the amount of credit to be determined on the basis of such factors as forecasts of the size of the pending harvest, existing in-country stocks, and firm import commitments.

Preparation Study for a Foodgrain Storage Project

16. The increase in marketable surplus arising from implementation of the MTFPP requires a substantial increase in storage capacity. The Government requires additional storage to enable it to procure sufficient grain to maintain prices at a remunerative level for farmers at harvest time and to carry out open market sales to limit price increases during lean seasons. The bulk of the increase in the marketable surplus must be held by the private sector and by local government bodies, however, and they therefore also require a large increase in the storage capacity at their disposal.

17. In order to project public and private foodgrain storage needs over the next five years or more, the Government has decided to carry out a comprehensive study of storage needs. The study is to provide a time-phased projection of additional storage needs by geographical area and will also project local requirements for foodgrain processing (milling) facilities; the projections will take account of plans for the improvement of roads and other transport and communications facilities.

18. The study is to be carried out in cooperation between local and foreign consultants. Terms of reference have been drafted and provided to IDA for its comments.

Work Program for the Secretariat of the Food Planning and Monitoring Unit (FPMU)

19. The Government has drafted a work program for the FPMU Secretariat for FY81, the first year of its operation.

20. In the first part of FY81 (four to six months), the Secretariat will focus on achieving rapid improvement in the information and analysis flowing to decision makers. This improved flow should provide a better understanding of the short-term outlook and facilitate the planning of imports, procurement and stocks of foodgrains and of inputs, particularly fertilizer and diesel fuel.

21. In the second part of FY81, attention will shift towards improving the quality of the information and obtaining data in a more timely fashion.

The Secretariat will also assist in preparing and monitoring the fertilizer budget and fertilizer supply and distribution plan and in research and planning activities for developing longer term fertilizer policies.

22. To strengthen the Secretariat the Government has approved the establishment of two additional section chief positions. Appointment to these new positions and to the position of Head of the FPMU is expected to take place soon. The Government has, moreover, requested technical assistance in the development of policy-oriented food information systems, the organization of such information in ways most useful for policy makers, and the analysis of food production, pricing, and related economic policy issues.

Planning Cell in the Ministry of Agriculture and Forests

23. The Ministry of Agriculture and Forests has established an Agricultural Planning Cell. The creation of this Cell is part of an internal reorganization of the Ministry which, among other things, has led to the establishment of a separate planning and development wing under a newly appointed Additional Secretary. The new wing permits better organizational separation than hitherto existed between tasks related to construction activities in the agricultural sector, contacts with aid donors and policy preparation, planning and monitoring. The task of policy preparation, planning and monitoring has been entrusted to the new Planning Cell. The Cell is to function as the Secretariat to the Agricultural Review Committee which consists of representatives of other parts of the Agriculture Ministry, and the agricultural agencies under its supervision.

24. The establishment of the Planning Cell involved the creation of five new positions of which four have been filled, while the remaining one is expected to be filled soon. When fully staffed, the Planning Cell will have 24 professionals, of whom 12 are highly qualified and experienced and 12 are research officers. The establishment positions before the creation of the Cell numbered only 19, of whom 9 were full professionals.

25. The Cell's activities will be regularly reviewed in consultation with IDA. They relate to the following areas:

- (i) strengthening the project preparation and implementation capability of various parts of the Ministry of Agriculture and Forests;
- (ii) establishing the role of the Agricultural Review Committee in giving direction to project selection in the field of agriculture;
- (iii) strengthening the staffing of the Planning Cell to review projects in the various parts of the Ministry of Agriculture and Forests and agricultural agencies; and
- (iv) obtaining technical assistance to strengthen the Planning Cell.

General Improvements in Plan Implementation: the Two-Year ADP

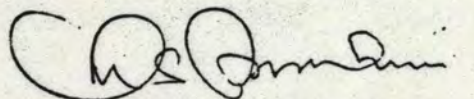
26. The Government has prepared a two-year ADP covering FY81 and FY82 within the framework of the SFYP. The two-year ADP, which is to be updated

annually and will therefore be a rolling two-year program, sets out the public sector development program in financial as well as physical terms indicating input requirements and expected output upon completion of the projects or programs. This new-style ADP will be used, to a greater extent than is possible with the present merely financial ADP, to monitor the progress of projects and to monitor the material balances of critically important commodities such as cement, steel products, POL, etc. In the budget allocation process it will also be used to determine the consistency of the Ministries' request with the SFYP strategy. Finally, the two-year ADP will, once it has become fully operational, permit the Ministries to procure materials from abroad sufficiently ahead of time to assure uninterrupted progress on their projects.

27. It will take time before the new-style ADP will have reached its full operational potential. Few of the line ministries have been able to comply fully with the requirement to present requests for financial allocations for FY81 and FY82 with the desired information about the physical content of the projects. Substantially more information on spending in physical units has become available since then, however. The Government is using this increased availability of information to introduce a system within the government administration to monitor the implementation in physical terms of the entire ADP and to monitor material balances.

28. The sector in which most progress has been made in formulation of the new-style ADP is the foodgrain sector. The summaries of major agricultural projects and programs prepared for the MTFPP have already served as a basis for technical as well as budget decisions in FY81 and will be used in the course of the financial year as an improved basis for monitoring the progress of the Plan. The Government has decided to prepare similar sector programs for certain other sectors: Industry, Education, Health and Family Planning, Transport, Power, the Fisheries and Livestock Sectors and the Non-Traditional Export Sector. These sector programs should help in improving the quality of medium-term planning in these key sectors and they should simultaneously be essential building blocks for the new-style rolling two-year ADP. It is expected that most of the sector programs will be completed within the next six months.

Please accept, Mr. President, the assurances of my highest consideration.



(M. Saifur Rahman)

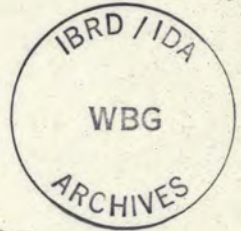
Mr. Robert S. McNamara
President, International Development Association
1818 H Street, N.W.
Washington, DC 20043
U.S.A.

495/3/162

Office of the President

October 22, 1980

To: President's Council



Contacts with United Nations

1. To assure consistency of action and policy in the Bank's relations with the United Nations (both the Secretariat and national delegations) in New York and Geneva, and with the OECD, it is essential that the External Relations staff be informed of or consulted about contacts proposed to be made by officers and staff of the Bank/IFC. Accordingly, before any such visit, whether in response to an invitation or at Bank initiative, notice should be given to the Director, International Relations Department, with a copy to the Vice President, External Relations. This notice should specify the individual or unit to be visited and the purpose of the visit, and should be given sufficiently in advance to enable External Relations to advise or consult with you or your staff, as appropriate. Such consultation might, for example, concern the current state of negotiations, pending resolutions, studies under way, or other developments which may affect the Bank or which, in some cases, may suggest that the proposed visit would be inadvisable at the particular time. Where the visit would be in the context of regular and continuing contacts, e.g., attendance in a representative capacity at a meeting of a U.N. Committee or a DAC working party, notification is likely to suffice. Where the visit or contact would be other than routine, consultation will certainly be desirable.

2. The Office of the Special Representative, United Nations Organizations, at United Nations headquarters, of the Bank's Representative in Geneva, and the European Office will continue to be available to arrange appointments for Bank officers and staff, and the facilities of those offices will be at their disposal. However, notification to those offices alone should not be regarded as compliance with this memorandum.

3. Following the visit, a brief note on the outcome should be sent as soon as possible to the Director, International Relations Department, with a copy to the Vice President, External Relations.

A handwritten signature in cursive script, appearing to read "R. McNamara".

Robert S. McNamara

495/3/161

OCT 22 1980

Dear Ed:

Thank you for your letter of October 16 concerning your meeting with the Foreign Minister of Mozambique and the forthcoming meeting in Maputo on Southern African regional cooperation. As I have a long standing engagement to visit Switzerland on precisely November 27 and 28 I shall not be able to go to Maputo myself. I am, however, making arrangements for a senior Bank delegation, headed by a Vice-President, to attend the Maputo meeting. Contacts will certainly be made with the Mozambique delegation during that meeting since we share your view that it would be advantageous for all concerned if Mozambique joined the Bank.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Edmund S. Muskie
Secretary of State
Washington D.C. 20520

MPBenjenk:sf

cc. Messrs. Stern
Wapenhans
D.R. Clarke



495/3/159

OCT 20 1980

Dear Ray:

Thank you very much for sending me the material on the omni-directional drilling system.

This information has been reviewed by staff in the Bank's Energy and Industry Departments. Also, as you suggested, Bank staff met last week with Dr. Paul Crafton, the inventor, for an in-depth discussion.

The concept of Dr. Crafton's drilling system appears to be workable but much further input will be required before it reaches the prototype stage. It is not yet possible to determine whether the system is both technically feasible and economically sound, hence the use of this system by Bank borrowers in the LDCs is considered by the staff to be premature.

Dr. Crafton expressed his appreciation of the Bank's interest and promised to keep us up-to-date with his progress in commercializing the concept. We shall keep you informed of developments.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Raymond Philip Shafer
Coopers & Lybrand
1800 M Street, N.W.
Washington, D.C. 20036



RHSheehan:uw

435/3/158

OCT 20 1980

Monsieur le Président de la République,

Je vous remercie de votre lettre du 20 septembre 1980 par laquelle vous avez bien voulu me confirmer votre invitation à visiter la Haute-Volta.

En raison d'autres engagements que j'ai du prendre du fait de mon prochain départ de la Banque il me serait très difficile d'accepter votre aimable invitation.

Néanmoins, je garderai toujours présent à l'esprit l'hospitalité et l'accueil très chaleureux que vous m'aviez réservé lors de mon dernier séjour dans votre beau pays.

Je reste d'ailleurs convaincu que Monsieur David Knox, nouveau Vice-Président de la Région de l'Afrique de l'Ouest, ne manquera pas de visiter votre pays aussitôt que les circonstances le lui permettront.

Tout en vous renouvelant mes très sincères remerciements, je vous prie d'agréer, Monsieur le Président de la République, l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
El Hadj Aboubacar Sangoulé Lamizana
Président de la République
de Haute Volta
Ouagadougou
Haute Volta



✓ cc: Mr. McNamara (2)

cc: Messrs. Knox and Alisbah
cc: Mr. Molineus, Mr. Dia (Upper Volta)

SDennings

495/3/157

OCT 17 1980

Sir:

Thank you for your letter of September 18 regarding the Southern African Development Coordination Conference which Minister Mmusi handed me during our Annual Meetings. I am most grateful for your kind personal invitation to attend the Conference and for the proposal that I lead the response to President Machel's opening statement as Chairman of the Conference.

I reviewed my schedule again, but as much as I should like to attend the Maputo meeting, a long-standing commitment simply makes it impossible for me to do so. I am pleased, however, that the Bank will be strongly represented by a delegation headed by Mr. Wapenhans, the Vice President in charge of our regional activities. Please be assured that the Bank Group, as well as I myself will follow with keen interest the deliberations at the Southern African Development Coordination Conference and will fully support its efforts to mobilize capital and technical assistance for regional development efforts of high priority.

I wish you and the Conference success and look forward to hearing about the outcome of the meeting in Maputo.

Sincerely,

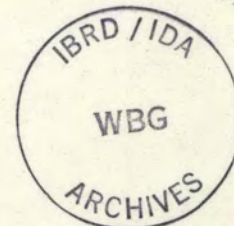
(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Q. K. J. Masire
President of the Republic of Botswana
Gaborone, Botswana

cc: Messrs. Chatenay, IRD, Wapenhans (o/r)
Adler, EAPDR, Gulhati, EANVP,
Madinga, ED

MAJal11/DGReese/JKraske:plh
October 16, 1980





S.H. 14/4 I (14)

18th September, 1980

Dear Mr. McNamara,

SOUTHERN AFRICAN DEVELOPMENT CO-ORDINATION
CONFERENCE

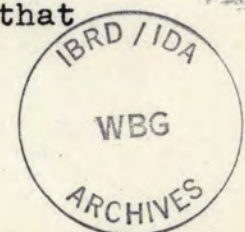
This letter is a follow-up to my letter to you of June 20, 1980 in which I briefed you on the initiative of the nine independent states of Southern Africa towards economic co-operation in this region and informed you of a Southern African Development Co-ordination Conference to be held in Maputo, Mozambique on November 27-28 this year to which we have invited several governments of both the West and East as well as international development agencies, including the World Bank.

I received your letter of July 17 advising that because of previous commitments you will not be able to attend the Maputo Conference in person and that you will be sending Vice President Mr. Wappenhans to represent the Bank.

I am now writing on behalf of all my colleagues in the Southern African Development Co-ordination Conference to request you to reconsider your position and hopefully agree to attend the Conference in person.

We, in Southern Africa are committed to this new effort of economic co-operation and we consider that the Maputo Conference could be the take-off point towards the achievement of this important objective. We therefore feel that it is of great importance that the conference be attended at the highest level possible. We consider that your personal attendance and participation will go a long way to demonstrate the significance of this historical occasion and to attract delegates of equivalent status from invited governments and international organisations. We also believe that

/2 ...



Mr. Robert S. McNamara,
President of the World Bank
The World Bank
WASHINGTON, D.C. 20433
U.S.A.



State House
Gaborone
Botswana

- 2 -

this conference could provide a model for other parts of the world for regional co-operation and it is against this background that we urge you to consider attending in person.

If you should agree to our request I also wish to propose that you should lead the other invited guests at Maputo in responding to the opening statements of His Excellency President Machel of Mozambique and the chairman of the conference. In this regard we again feel that you will be our best choice to present the current picture of the world economic order and set the right scene and atmosphere for the conference.

Once again, whilst I appreciate your very busy schedule, I appeal to you to consider this request sympathetically and hope that you will be able to accept our invitation.

I look forward to hearing from you.

Wishing you the best in the forthcoming Annual Meetings.

Yours sincerely,

Q.K.J. Masire
PRESIDENT OF THE REPUBLIC OF BOTSWANA



495/3/155

Office of the President

October 15, 1980

The Right Honorable
Sir Geoffrey Howe, Q.C., M.P.
H. M. Treasury
Parliament Street
London, SWIP 3AG

Dear Sir Geoffrey:

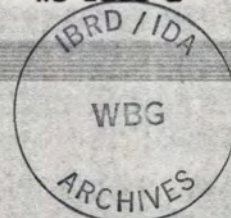
At the recent Bank/Fund Annual Meeting you took exception to what I said about the prospective aid levels of the United Kingdom. You were right and I was wrong. The purpose of this letter is to apologize for my error and to correct the record.

On page 46 of the printed copy of my address to the Board of Governors is a table which indicates that the United Kingdom's ODA as a percent of GNP was .46 in 1977, .48 in 1978, and .52 in 1979, and is projected to be .38 in 1985. On pages 11-12, I state: "The aid cuts announced by the British Government will cause their ODA to fall to .38% of GNP by 1985, from the .49% average for 1977-79."

In my oral statement to the Governors on Tuesday, September 30, in order to reduce the number of figures presented to the meeting, I rephrased the same thought and said: "By 1985, the aid cuts announced by the British Government could cause their ODA, in relation to GNP, to fall by nearly a quarter from the average from 1977-79." I substituted the word "could" for the word "will", which appears in the printed text, at Mr. Anson's suggestion, which I received too late to introduce into the printing.

In the text of your remarks to the Governors on Wednesday, October 1, with reference to my comments on the UK's ODA, you said:

"I think I heard the President of the Bank say yesterday that by 1985 our aid as a percentage of GNP would fall by 25% below the average of 1977-79 . . . As to the future, he was right to say that in real terms we are having to reduce our program from present levels . . . However, I do not begin to recognize a 25% reduction in GNP share for aid. We have not yet determined our aid program for 1985. The 25% reduction appears to assume an average rate of growth for our GNP between 1980 and 1985 of about 3% per annum. We have made no such forecast. We face a



fall of 2% or more in GNP this year, which is all too likely to be followed by a period when growth is slow. So I am afraid that I do not regard the figure of 25% reduction as valid."

The figures referred to in my statements to the Governors were drawn from the World Development Report. For ODA they assume a decline in real terms at exactly the same rate over the 1979-83 period as the projected budget outlays for aid presented in your government's medium-term financial plan. For the following two years, 1984 and 1985, the rate of decline in real terms is assumed to be half the rate of the 1979-83 period. At least through 1983, there appears to be general agreement that the ODA projections are plausible in light of the announced aid policy of the United Kingdom.

Bank staff also sought the guidance of your officials here in preparing GNP growth estimates, but were advised that no official forecasts were available. Our own estimates for real growth in the United Kingdom envisaged a recovery in 1981/82 which is modest in historical perspective -- averaging 3% per annum -- followed by a levelling off and then gradual improvement in 1983-85:

	<u>1977</u>	<u>1978</u>	<u>1979</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>
Real Growth in GNP (%)	1.2	3.3	0	-2.0	2.5	3.5	3.0	3.3	3.5

In your address to the Governors you stated that the United Kingdom faces a fall of 2% or more in GNP this year. As you can see, we project the same. You went on to say that the fall in 1980 is all too likely to be followed by a period when growth is slow. We understand that government revenue projections have been based on real growth rates closer to 1% per annum than to the 3% per annum which we have projected.

In light of these circumstances, I believe it would have been both more appropriate and more accurate for me to have said the following:

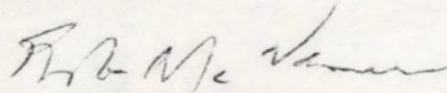
"The British Government has announced its intention to cut aid expenditures in real terms by just over 14% between 1979 and 1983. Depending on the growth rate achieved by the British economy over the next few years, these cuts could reduce the aid performance as measured by the ODA/GNP ratio to somewhere in the range of .42% to .45% by 1983. Were the aid cuts to be extended beyond 1983, even if the cuts were at a lower rate than has already been announced for the period through 1983, UK ODA in relation to GNP could fall by 1985 between 18% and 28% from the level achieved in 1979."

I cannot end without thanking you for the gracious and graceful compliment you paid me at the end of your remarks -- it was particularly appreciated in view of my imprecise reference to your government's ODA cuts.

Please feel free to use this letter in whatever way you wish.

With best wishes,

Sincerely,



Robert S. McNamara

JWood/RSMcNamara:js

cc: Messrs. Qureshi
Stern
Wood
Benjenk

Anson 10/17

295/3/154

OCT 16 1960

Dear Mr. Secretary-General:

Thank you for your letter of September 30 concerning the recent resolution adopted by the General Assembly in which you were requested to consult with the organizations of the U.N. system concerned with the subject matter of your statement to the Economic and Social Council last July.

We shall of course be happy to engage in such consultations and I would suggest that Mr. Ripert, who is named in your letter as your representative on this matter, should get in touch with Mr. Benjenk, the Bank's Vice President for External Relations, so that these consultations can be set in motion.

Thank you again for your kind invitation to lunch on Friday. I found our conversation very interesting and useful for the difficult tasks ahead to which we both attach so much importance.

With best personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Kurt Waldheim
The Secretary-General
United Nations
New York, N.Y. 10017

MPBenjenk:sf



WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPE FORM.)

Class of Service: **TELEX**

Date: **OCTOBRE 14, 1980**

495/3/153

Telex No.:

Originators Ext:

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TO **SON EXCELLENCE CHADLI BENJEDID, PRESIDENT DE LA REPUBLIQUE**

CITY/COUNTRY

ALGERIENNE POPULAIRE ET DEMOCRATIQUE, ALGER, ALGERIE.

MESSAGE NO

**AI ETE CONSTERNE PAR TRAGIQUE EVENEMENT QUE VIENT DE
 SUBIR REPUBLIQUE ALGERIENNE A TRAVERS LA CATASTROPHE QUI
 A FRAPPE AL ASNAM ET SA POPULATION. JE TIENS A VOUS DIRE
 QU'A CETTE OCCASION NOUS SOMMES PRETS, SI VOTRE GOUVERNEMENT
 LE JUGE UTILE, A SOUTENIR LES EFFORTS NATIONAUX DE RECONS-
 TRUCTION. AU NOM DE MES COLLABORATEURS ET EN MON NOM
 PROPRE, VOUS PRIE ACCEPTER POUR VOUS-MEME, VOTRE GOUVERNE-
 MENT ET FAMILLES AFFECTEES PAR CETTE CATASTROPHE TOUTE
 NOTRE SYMPATHIE.
 TRES HAUTE CONSIDERATION. ROBERT S. MCNAMARA.**

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SUBJECT:

ALGERIA

DRAFTED BY:

E Benjamin:rs

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

Robert S. McNamara

DEPARTMENT:

SECTION BELOW FOR USE OF CABLE SECTION
CHECKED FOR DISPATCH

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/152

Office of the President

OCT 15 1980

Dear Mr. Haberer,

Thank you for your letter of September 26 in which you formally notified your Government's participation to the advance contribution arrangements of the Sixth Replenishment of IDA.

You may already be aware that, as a result of the timely action taken by you and several other donors, the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied. The Association is now in a position to use the resources provided under this Resolution and to make commitments of more than \$1.5 billion to the poorest developing countries.

Again, I wish to express my appreciation for your participation in this bridging exercise.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jean-Yves Haberer
Direction du Tresor
Ministere de L'Economie
93, rue de Rivoli
75056 Paris
France

cc: M. Renaud de la Geniere
Gouverneur
Banque de France

Mr. Paul Mentre de Loye
Executive Director
The World Bank

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Applegarth, Duarte, Ardalan

PDeSantis:mm

October 14, 1980



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/151

Office of the President

OCT 15 1980

Dear Mr. Minister,

Thank you for your letter of September 22 in which you formally notified your Government's participation to the advance contribution arrangements of the Sixth Replenishment of IDA.

You may already be aware that, as a result of the timely action taken by you and several other donors, the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied. The Association is now in a position to use the resources provided under this Resolution and to make commitments of more than \$1.5 billion to the poorest developing countries.

We have noted the conditions attached to your advance contribution. In making cash drawings, the Association will ensure that these conditions are fulfilled.

Again, I wish to express my appreciation for your participation in this bridging exercise.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Seine Exzellenz
Herrn Rainer Offergeld
Bundeminister für wirtschaft-
liche Zusammenarbeit
Karl-Marx-Strasse 4-6
D-5300 Bonn
Federal Republic of Germany

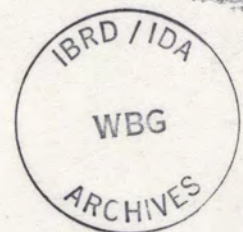
cc: Seine Exzellenz
Herrn Hans Matthöfer
Bundesminister der Finanzen

Mr. Eberhard Kurth
Executive Director
The World Bank

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Applegarth, Duarte, Ardalan

PDeSantis:mm

October 14, 1980



495/3/149

Class of Service: TELEX Date: OCTOBER 16, 1980
Telex No.: COURCEL 290977F Originators Ext: 72001

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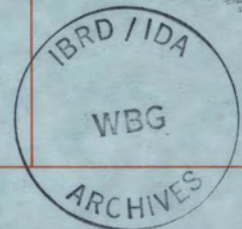
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J-J SERVAN-SCHREIBER

PARIS FRANCE

CONGRATULATIONS ON THE LAUNCHING OF QUOTE WORLD CHALLENGE UNQUOTE.
I AM EAGERLY AWAITING THE ENGLISH EDITION. WITH BEST WISHES. BOB
MCNAMARA INTBAFRAD



NOT TO BE TRANSMITTED

SUBJECT:

DRAFTED BY:

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):
Robert S. McNamara

DEPARTMENT:
President

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1980 OCT 14 PM 12:37
COMMUNICATIONS DIVISION

PERSONAL MESSAGE TO

MR. ROBERT S. MAC NAMARA

PRESIDENT

LAUNCHING OF "WORLD CHALLENGE" IN GERMAN AND FRENCH
EDITIONS AT FRANKFURT WORLD FAIR GIVES ME OCCASION TO
TELL YOU MY GRATEFULNESS FOR YOUR KIND GUIDANCE IN THIS
EFFORT. DEEPLY HOPE TO CONTINUE COMMON WORK.

10/14

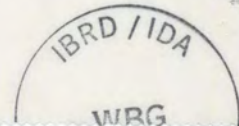
10/15
Blanchard

WARM AND RESPECTFUL REGARDS.

J-J SERVAN -SCHREIBER

To

Congratulations on the
launching of "World Challenge".
I am eagerly awaiting
the English edition.
With best wishes.
Bd. McNamara



WORLD BANK 440036

COUNCIL 25027E (TLX No. 67)

DISTRIBUTION:

Mr. McNamara

WE

RECEIVED

1980 OCT 14 PM 12: 37
COMMUNICATIONS DIVISION

PERSONAL MESSAGE TO

MR. ROBERT S. MAC NAMARA

PRESIDENT

TELL YOU MY GRATEFULNESS FOR YOUR KIND GUIDANCE IN THIS
EFFORT. DEEPLY HOPE TO CONTINUE COMMON WORK.
EDITIONS AT FRANKFURT WORLD FAIR GIVES ME OCCASION TO
LAUNCHING OF "WORLD CHALLENGE" IN GERMAN AND FRENCH

*10/12
Rosenfeld*

WARM AND RESPECTFUL REGARDS.

JO SERVAN -SCHREIBER

*Copy letter to the
"World Challenge"
I am deeply grateful
for your kind letter.
With best wishes.
RD McNamara*

WORLD BANK 440036

COUNCIL 25027E

COUNCIL 25027E



495/3/148
OCT 15 1980

Dear Mr. Minister:

Thank you for your letter of September 11, 1980, describing your efforts to incorporate the aims and objectives of the proposed International Mechanism for Appropriate Technology (IMAT) into the activities of the Interim Fund for Science and Technology for Development (IFSTD).

We continue to support the aims of the IMAT proposal. The Bank's Science and Technology Adviser, Mr. Charles Weiss, has begun discussions with Dr. Martin Lees, Director of IFSTD, to see whether and how the activities of IFSTD in the field of appropriate technology can give effect to that proposal. We hope that your own interest in this useful initiative can be brought to bear to this same end.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
J. de Koning
Minister for Development Cooperation
Ministry of Foreign Affairs
The Hague
Netherlands

cc: for Mr. McNamara's Office (2)

Cleared with and cc: Mr. Rajagopalan (PAS), Mrs. Boskey (IRD)

CWeiss:mw

October 10, 1980



495/3/147
OCT 14 1980

Dear Dr. Sternbach:

Thank you for your letter of October 2. Your column in the San Diego Tribune is most perceptive. I share your concern that far too few American are aware of the limited scope of economic development assistance provided by the United States. This is the point I made most recently in my September 30 address to the Annual Meetings of the World Bank and IMF, a copy of which is enclosed.

As I shall be travelling abroad a great deal during the next few months, I have asked Mr. M.P. Benjenk, Vice-President, External Relations, who is responsible for our public affairs to discuss your idea with you. His telephone number is (202) 477-2466.

I am most gratified by your interest in this subject.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Richard A. Sternbach
Director, Pain Treatment Center
Scripps Clinic and Research Foundation
10666 North Torrey Pines Road
La Jolla, California 92037

PR:sb

Cleared with Mr. John E. Merriam



495/3/146

OCT 1 A 1980

Dr. Manuel Ulloa Elias
Prime Minister and
Minister of Economy, Finance and Commerce
of the Republic of Peru
Lima, Peru

Dear Mr. Prime Minister:

It was indeed a pleasure to meet you during our Annual Meetings last week. I had had many favorable references about you and your program, and I was interested to hear about the objectives and policies of the economic team which you head and about the political climate in Peru.

I support your efforts to put the Peruvian economy on a growth path by stimulating sound investment, reducing inflation, opening the economy, spurring exports and eliminating pricing distortions. I was also pleased to note the Government's intention to provide for the basic needs of the poor by generating productive employment and improving income distribution. As I mentioned at our meeting, the World Bank stands ready to back these initiatives by means of an increased lending program over the next few years.

As you know, the Bank has supported the economic recovery program of Peru through a program loan approved in mid 1979. We also have nearly US\$300 million in committed but undisbursed funds for Peru which we hope will assist you in carrying out your objectives, particularly as your Government takes steps to speed up the execution of the projects these funds help finance. I am glad to see that several Bank missions are already working jointly with your Government to identify and help prepare projects that would be candidates for Bank financing over the next several years. In this regard, I am confident that the Consultative Group meeting, which you have proposed for the middle of 1981 after the investment program has been carefully prepared, would also facilitate the financing of your plans.



As I explained to you, while the current balance of payments outlook does not make a Structural Adjustment Loan a suitable lending approach, we are interested in supporting your efforts, particularly in the areas of health, transportation, development finance, agriculture and rural development, energy and urban development. In this regard, I have encouraged Mr. Ardito Barletta and his colleagues to actively pursue these possibilities with your Government and I trust that your staff may support such exploration so that we would be able to accelerate and expand the Bank's development program for Peru over the next year.

Thank you, again, for the valuable information you provided me on your plans and policies. I wish you all success in implementing them.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

N.Ardito Barletta/F.Aguirre-Sacasa:gw
October 10, 1980

cc. for Mr. McNamara's office (2)

cc. Messrs. Stern
Ardito Barletta
Lari, LCL
Aguirre-Sacasa, LCLD
Weissman, LCLD
Thumm, LCLD
Chaparro, LCLD, Peru

4053/145

OCT 10 1980

Dear Bob:

Thanks for sending me information on your forthcoming International Economic Report. I think all of us in the Bank should welcome such an effort, particularly as it will extend knowledge of international economic issues to an important readership. The Bank will take a trial subscription and we shall circulate the newsletter to determine any further need. I wish you success with this publication.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert Solomon
Suite LL20
1120 19th Street, N.W.
Washington, D.C. 20036

JEMerriam:rgw
October 8, 1980



495 B/144

OCT 10 1980

Dear Dr. Leutwiler,

I would like to express to you my personal appreciation for approving the World Bank's third offering of Swiss Franc Notes to central banks and other governmental institutions. Thank you also for arranging once again a stand-by subscription of the Swiss Confederation in respect of this offering.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Fritz Leutwiler
President
Banque Nationale Suisse
Borsenstrasse 15
8022 Zurich
Switzerland



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/143

Office of the President

October 10, 1980

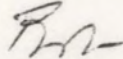
Dear SirJohn:

I very much appreciated the compliment
you paid me in your note of September 30.

I hope you know how much I and my
senior associates value and have benefitted
from your wise counsel and devoted service to
the Bank. Please allow time for a visit with
me when you next come to Washington.

With best wishes,

Sincerely,



Robert S. McNamara

Sir John Crawford
Vice Chancellor
Australian National University
24 Balmain Crescent
Acton, A.C.T. 2601
Australia



495/3/142

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

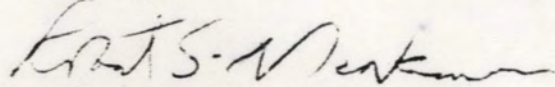
October 9, 1980

Dear Professor Thomas:

Nothing would give me more pleasure than to return to the University of California in Berkeley. But to be frank, I just do not feel qualified to speak on the morals of trade. I hope you will understand.

With best wishes,

Sincerely,



Robert S. McNamara

Professor Jerry Thomas
University of California, Berkeley
Berkeley, California
94720

cc: Mr. Vernon Goodin

RSMcNamara:js



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

4953/141

Office of the President

OCT 8 1980

Dear Mr. Mentre de Loye,

I wish to express my warm appreciation to you and Madame Parent in helping to obtain your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 445.5 million French francs. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul Mentre de Loye
Executive Director
The World Bank
Room IMF 13-118
700 19th Street, N.W.
Washington, D.C. 20433

cc: Mme. Marthe Parent
Alternate Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

PDS



Robert S. McNamara

2412 Tracy Place, N.W., Washington, D. C. 20008

495/3/1938

October 8, 1980

Dear Harry:

The suggestion that the LBJ Library serve as an international depository for documentation of the American involvement in the Vietnam War is, I think, an excellent one. I hope you will pursue it.

Les Gelb who, as you know, directed the collection of the Pentagon Papers should be able to give you leads on sources of documentation for the collection. If and when I locate my own papers I would be happy to contribute them to you.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Harry J. Middleton
Director
LBJ Library
Austin, Texas 78705

RSMcNamara:js



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/137

Office of the President

OCT 8 1980

Dear Mr. Kurth,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of SDR 381.41 million. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eberhard Kurth
Executive Director
The World Bank
Room E 1325
1818 "H" Street, N.W.
Washington, D.C. 20433

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

PDS



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

695/3/1236

Office of the President

OCT 8 1980

Dear Governor,

I gratefully acknowledge the letter from Mr. Keany of September 29, 1980 and I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 67.8 million Australian dollars. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honourable J.W. Howard, M.P.
Treasurer of the Commonwealth
of Australia
Parliament House
Canberra, A.C.T., 2600
Australia

cc: Mr. John W. Keany
Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mmm

eds



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

495/3/135

OCT 8 1966

Dear Governor,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 2,076,666 Irish pounds. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honourable
Michael O'Kennedy
Minister of Finance
Upper Merrion Street
Dublin 2, Ireland

cc: Mr. Earl Drake
Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mmm

ADS



495/3/134

Office of the President

OCT 8 1960

Dear Governor,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 204,206,400 Netherland guilders. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
A.P.J.M.M. van der Stee
Minister of Finance
Postbus 20201
The Hague, The Netherlands 2500 EE

cc: Mr. Anthony IJ. A. Looijen
Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

BDS



495/3/33

Office of the President

OCT 8 1960

Dear Governor,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 137 million Icelandic kronur. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Tomas Arnason
Minister of Commerce
Ministry of Commerce
Reykjavik, Iceland

cc: Mr. Hans Lundstrom
Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

PDS



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/132

Office of the President

OCT 8 1960

Dear Mr. Isaksen,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA equal to the first tranche of the Danish IDA6 contribution. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mogens Isaksen
Deputy Under-Secretary
Ministry of Foreign Affairs
Asiatisk Plads 2
DK-1448 Copenhagen K, Denmark

cc: His Excellency
Kjeld Olesen
Minister for Foreign Affairs

Mr. Hans Lundstrom
Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

EDS



495/3/131

Office of the President

OCT 8 1980

Dear Mr. Minister,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 1.0 million United States dollars. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

The Honourable
O.P.F. Horwood
Minister of Finance
Private Bag X 115
Pretoria 001
Republic of South Africa

cc: Dr. T.W. de Jongh
Governor
International Development
Association

Mr. S.A. Visagie
Principal Resident Representative
South African Mission to the IMF and
the World Bank

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

PDS



495/3/130

Office of the President

OCT 8 1980

Dear Governor,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 14.2 million Luxembourg francs. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Ernest Muehlen
Secrétaire d'Etat
Ministère des Finances
3, rue de la Congrégation
Luxembourg-ville, Luxembourg

cc: Mr. Jacques de Groot
Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott, Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

PDS



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/129

Office of the President

OCT 8 1980

Dear Mr. Popovic,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of 127.04 million Yugoslav dinars. The Association especially welcomes your prompt commitment to participation.

I am also pleased to inform you that as a result of your timely action the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and that the Association is now in a position to proceed with commitments of more than \$1.5 billion to the poorest developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gavra Popovic
Assistant Federal
Secretary for Finance
Federal Secretariat for Finance
SIV-II
YU-11000 Belgrade, Yugoslavia

cc: His Excellency
Petar Kostic
Federal Secretary for Finance

Mr. Anthony IJ. Looijen
Executive Director

bc: Messrs. Knapp, Gabriel, Rotberg, Golsong/Scott/Rothenbuhler,
Wood, Ardalan

PDeSantis:mm

PDS



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/128

Office of the President

October 6, 1980

Dear Mr. Short:

Thank you for taking the time to write to me on your return from East Africa.

I share many of your concerns regarding the problems of Tanzania and Kenya. The question is what to do about them. I hope and believe the World Bank is addressing them in a constructive manner. Each of our projects is designed to raise productivity of the country thereby enabling it both to repay the loan and help to raise the incomes of its people. The outside world cannot "be feeding them ad infinitum as the population grows." Only by helping them to help themselves can we contribute to their long-run advance. By the way, the World Bank has not made a \$250 million loan to Tanzania -- I believe you are probably referring to a recently approved IMF financial agreement under which Tanzania will receive the equivalent of \$250 million over a period of two years.

Sincerely,

Robert S. McNamara

Mr. Jeffrey R. Short, Jr.
233 South Wacker Drive
Chicago, Illinois
60606

RSMcNamara:js



THE WORLD BANK
Washington, D.C. 20433
U.S.A.

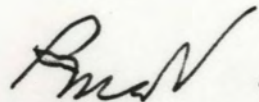
495/3/127

Office of the President

October 3, 1980

Note to Mr. Stern:

Governor Brown, after reading my Annual Meeting speech, called to express his interest in learning more about the problems of development and what he could do to assist in their solution. He asked if any of us ever got to California. I told him you would be speaking in San Francisco in mid-November. He would like to meet you. Please call him and see if you can arrange a convenient time for a visit.



Robert S. McNamara



International Centre for Settlement of Investment Disputes

1818 H Street, N.W., Washington, D.C. 20433, U.S.A.

Telephone: (202) 477-1234 · Cable: ICSID

495/3/126

October 2, 1980

His Excellency Amon Nikoi
Presiding Officer
Administrative Council of the
International Centre for Settlement
of Investment Disputes
Washington, D.C.

Sir,

My other duties during these Annual Meetings prevent me from chairing today's Annual Meeting of the Administrative Council of the Centre and I want to express my appreciation to you for your willingness to act as Presiding Officer in accordance with ICSID's Administrative Regulations.

As you know, the term of office of the Secretary-General, Mr. Broches, comes to an end today. I would therefore be most grateful to you if you would convey to the members of the Council the following brief message addressed to Mr. Broches:

"At the end of your term of office I want to record my appreciation to you as the architect of the Convention and as Secretary-General of the Centre during its 14-year existence. You have been an effective spokesman for the peaceful and impartial settlement of investment disputes as a means of promoting more harmonious North/South economic relations. As a true international servant you have firmly established the Centre's reputation for objectivity and impartiality.

"Knowing that your interest in economic development and in the activity of the Centre will continue undiminished, I hereby designate you, effective October 3, 1980, as a member of the Centre's Panel of Arbitrators, pursuant to Article 13(2) of the Convention. I trust that you will agree to serve."

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara
Chairman, Administrative Council



485/3/125

10/1/80

Excellency:

The International Bank for Reconstruction and Development proposes to borrow the principal amount of Yen 34,000,000,000 from The Bank of Japan by the issuance of one Obligation denominated in Japanese yen. The borrowing would have a term of 6-1/2 years. The interest rate has not yet been determined.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Articles of Agreement of the Bank, to approve the borrowing by the Bank from The Bank of Japan of Yen 34,000,000,000. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

15/ RMcN

Robert S. McNamara

His Excellency
Michio Watanabe
Minister of Finance
Ministry of Finance
Tokyo, Japan



cc: Messrs. Qureshi, Rotberg,
Hittmair, Nozaki

Cleared with and cc: Mr. Sakuragi

JBRadifera/sk
Fin.Ops.Div. # ¥

495/3/124

October 1, 1980

MEMORANDUM FOR THE F/I STAFF

I have received a letter (August 18, 1980) from some of you, bringing to my attention your concern over the length of time being taken to complete the F/I Staff Development Project. I understand your feelings in the circumstances. I share your regret, and that expressed by the Directors of the Compensation and Personnel Management Departments, that it is not possible to complete the project within a shorter time frame than that indicated in their memorandum to you of July 23, 1980.

The Directors' memorandum contained a brief outline of what is now being done to complete the project as quickly as possible; the meeting held on September 26 presented a more detailed outline of actions underway.

I also understand that substantial progress has been made on the project since July and that the Staff Association has been briefed fortnightly on progress and that representatives of the Staff Association are indeed participating in this work.

I wish to assure you that all concerned are committed to resolving the outstanding matters satisfactorily within the shortest time possible.

151 RMcN

Robert S. McNamara

cc: Vice Presidents
Department Directors
Assistant/Deputy Directors
Division Chiefs

Chairman/Executive Committee,
Staff Association



MPaijmans:bmm
Oct. 1, 1980

495/3/123



September 28, 1980

Dear Mr. Wu:

Thank you very much for your letter of September 3, informing me of your resignation, for reasons of age, as Minister of Finance of the People's Republic of China. My associates join me in wishing you a happy retirement. As you may know, I myself plan to retire next year.

I have recently met your successor, Minister Wang Bingqian, in the company of your Vice Premier, Mr. Bo Yibo. We had a very useful and constructive discussion and I look forward to his address to our Annual Meetings.

Be assured of my determination to continue to strengthen cooperation between China and the Bank.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Wu Bo
Beijing
People's Republic
of China



TThahane:bmm

495/3/122

SEP 26 1980

Dear Sir Arthur:

Thank you for your letter of September 16. Having, as you may know, decided to retire from the position which I have occupied for some years, although for a shorter span than your tenure as head of WMO, I can quite appreciate your interest in continuing in public service. While the Bank has less occasion to call upon consultants in the fields of your experience than in other sectors, we shall be glad to keep your availability in mind and to bring it to the attention of our member countries in appropriate situations.

Meantime, may I congratulate you on your knighthood.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir Arthur Davies, K.B.E.
2 Chemin des Rojalets
1296 Coppet, Vaud, Switzerland

SEBoskey:di
September 25, 1980



cc: Mr. McNamara's Office (2)
Mr. Maurice Dickerson, Consultant Services Officer, PAS

495/3/129

The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 477-1234 • Cables: INTBAFRAD

September 19, 1980

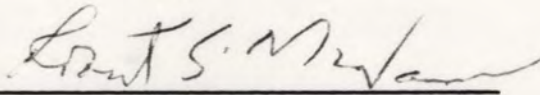
Price Waterhouse & Co.
1801 K Street, N.W.
Washington, D.C. 20006

Dear Sirs:

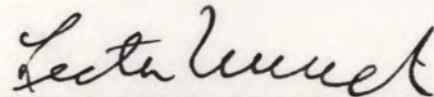
With respect to the financial statements of the International Bank for Reconstruction and Development included in the Prospectus dated August 26, 1980, relating to the offering of the 8.60% Japanese Yen Bonds of 1980, due 1995, in the principal amount of ¥ 30 billion, we confirm the statements made in our letters of July 31, 1979 and September 10, 1980, except that payments due to the Bank under loan agreements but unpaid at the close of business on September 18, 1980, are as shown in the attached list.

There have been no developments since July 31, 1979, which would materially affect the financial statements included in the above-mentioned Prospectus. The unaudited financial statements at March 31, 1980, and for the nine-month periods ended March 31, 1979 and 1980, also included in the Prospectus, have been prepared on a basis consistent in all material respects with that followed in the preparation of the audited financial statements for the year ended June 30, 1979. In addition, we know of no event since September 10, 1980 which although not affecting such financial statements, has caused or is likely to cause any material change, adverse or otherwise, in the financial position or results of operations of the Bank.

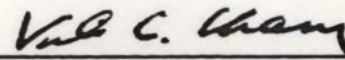
Sincerely,



President



Vice President and General Counsel



Deputy Controller



Attachment

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

List of Payments Due But Not Received Under Loan Agreements

At Close of Business September 18, 1980

<u>Loan No.</u>		<u>Due Date</u>		<u>US\$ Equivalent</u>
912	AL	May	15	\$ 5,075
878	IRQ	June	15	3,110
674	EA	June	15	775,060
922	UNI	July	15	134,737
1222	SE	August	1	536,344
428-1	EA	August	1	616,230
653	CE	August	1	4,860
727	JM	August	15	21,880
834	ME	August	15	97,010
1771	PE	August	15	152,833
815	TUN	August	15	1,710
1515	CM	August	15	2,673
1290	BO	September	1	487,673
1324	BO	September	1	141,862
1423	BO	September	1	254,856
1865	BO	September	1	14,583
1249	BR	September	1	154,440
738	CO	September	1	107,199
1782	DO	September	1	90,104
1738	ES	September	1	88,125
391	VE	September	1	1,070,634
1002	IRN	September	1	1,756,300
1581	RO	September	1	5,530
1458	SYR	September	1	1,206,020
1480	SYR	September	1	12,180
1417	LBR	September	1	79,282
1518	SE	September	2	153,173
1138	SL	September	2	224,129
753	MA	September	2	2,330
926	CO	September	15	409,418
1628	CO	September	15	861,976
659	ME	September	15	93,950
825	ME	September	15	11,460
909	ME	September	15	38,940
1672	PAN	September	15	35,525
1085	EGT	September	15	198,170
1239	EGT	September	15	4,560
944	LE	September	15	1,008,943

<u>Loan No.</u>	<u>Due Date</u>	<u>US\$ Equivalent</u>
1476 LE	September 15	\$ 373,198
623 TU	September 15	861,175
1844 TU	September 15	137,500
779 TUN	September 15	5,580
1431 TUN	September 15	129,711
751 YU	September 15	728,366
1678 YU	September 15	82,500
1678-1 YU	September 15	302,543
1678-3 YU	September 15	297,566
1678-4 YU	September 15	460,117
1512 CM	September 15	238,519
1228 COB	September 15	1,858,625
1349 COB	September 15	74,425
1544 LBR	September 15	26,250
S-003 SE	September 15	77,465
1113 SE	September 15	219,404
483 EA	September 15	215,705
1745 TA	September 15	69,450
735 KO	September 15	3,940
908 MA	September 15	10,540
462 SI	September 15	18,700
394 TH	September 15	38,293
1556 TH	September 15	27,753
1787 TH	September 15	296,667
	Total	\$17,416,876

495/3/120

SEP 26 1980

Dear David,

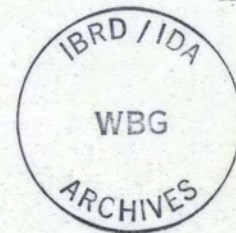
You may be interested in the issues addressed in my speech at this year's Annual Meeting of the Board of Governors of the Bank. I am sending you an advance copy. Despite its length, I hope you will find time to read it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David Brinkley
NBC News
4001 Nebraska Avenue, N.W.
Washington, D.C. 20016



495/3/119

SEP 26 1980

Dear Eric,

You may be interested in the issues addressed in my speech at this year's Annual Meeting of the Board of Governors of the Bank. I am sending you an advance copy. Despite its length, I hope you will find time to read it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eric Severald
CBS News
2020 N Street, N.W.
Washington, D.C. 20036



495/3/118

SEP 26 1980

Dear Walter,

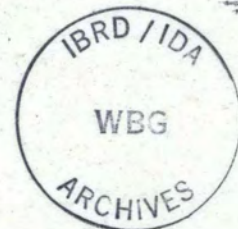
You may be interested in the issues addressed in my speech at this year's Annual Meeting of the Board of Governors of the Bank. I am sending you an advance copy. Despite its length, I hope you will find time to read it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter Cronkite
CBS News
524 West 57th Street
New York, New York 10019



495/3/117

SEP 26 1980

Dear Charlie,

You may be interested in the issues addressed in my speech at this year's Annual Meeting of the Board of Governors of the Bank. I am sending you an advance copy. Despite its length, I hope you will find time to read it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Bartlett
1019-19th Street, N.W.
Washington, D.C. 20036



495/3/116

SEP 26 1980

Dear Mark,

You may be interested in the issues addressed in my speech at this year's Annual Meeting of the Board of Governors of the Bank. I am sending you an advance copy. Despite its length, I hope you will find time to read it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Marquis Childs
1701 Pennsylvania Avenue, N.W.
#550
Washington, D.C. 20006



495/3/115

SEP 26 1980

Dear Joe,

You may be interested in the issues addressed in my speech at this year's Annual Meeting of the Board of Governors of the Bank. I am sending you an advance copy. Despite its length, I hope you will find time to read it.

Sincerely,

(Signed) ROBERT S. McNAMARA

Robert S. McNamara

Mr. Joseph Kraft
3314 P Street, N.W.
Washington, D.C. 20007



495/3/114

SEP 26 1980

Dear Scotty,

You may be interested in the issues addressed in my speech at this year's Annual Meeting of the Board of Governors of the Bank. I am sending you an advance copy. Despite its length, I hope you will find time to read it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James Reston
New York Times
1000 Connecticut Avenue, N.W.
Washington, D.C. 20036



495/3/113

September 26, 1980

Dear Andrew:

I was delighted to learn from your letter that Barbara appears to be her old vivacious, stimulating self. Do give her my best wishes during your next visit.

I was not aware you knew Jim Wolfensohn, but I share your opinion of him -- he is truly a Renaissance man.

Do reserve time for lunch or dinner with me when you are next in Washington.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Andrew Knight
Editor, The Economist
25 St. James's Street
London SW1A 1 HG
England

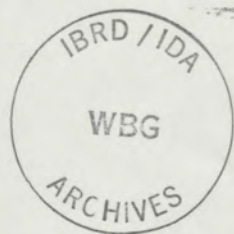


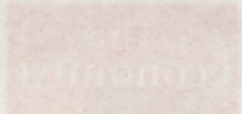
8. ix

Dear Bob,

Sabine and I went down last weekend to see Barbara Ward — and I thought I should tell you what miraculously good form we found her. Physically much depleted, and she says that it affects her concentration such that she hesitates to take things on: but one can only say that, to talk with over a happy lunch, she shows no sign of it whatever, she is her old vivacious, compellingly attractive, challenging self.

Incidentally, having seen some newspaper cuttings about his possible candidacy, to Barbara I found myself warmly recommending Tim Woffensdorff's claims as a successor to you. It seems an outside shot, but I must say as a stroke of businesslike imagination it would go down well in the British and,





vi. 9

I imagine, American press

We advised you development report!

With many best wishes

Yours

Andrew Dilger



RECEIVED

1980 SEP 12 PM 2: 29

495/3/112

SEP 25 1980

Dear Mr. Secretary General:

I am grateful for your letter of August 26, 1980 and for the invitation to attend the Seminar which the OPEC Secretariat is holding in Vienna on November 24 to 26 on the subject of OPEC's long-term policies.

I much regret that previous commitments do not allow me to accept your kind invitation. In accordance with your suggestion that a senior representative of the World Bank should attend, I have asked Mr. Munir Benjenk, Vice President, External Relations, to represent the Bank at this important Seminar.

Sincerely,

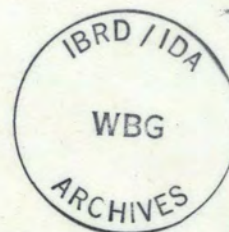
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Rene G. Ortiz
Secretary General
Organization of the Petroleum
Exporting Countries
Obere Donaustrasse 93
1020 Vienna II
Austria

cc: for Mr. McNamara's Office (2) ✓
Mr. Benjenk

LPC/sh
September 24, 1980





Record Removal Notice



File Title President Robert McNamara Chronological files - (outgoing) - Chrons 79	Barcode No. 1771980
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Document Date September 24, 1980	Document Type Memorandum
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Correspondents / Participants
 To: Mr. Mentre de Loye
 From: Robert S. McNamara, President

Subject / Title
 World Development Report, 1980

Exception No(s).

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 Prerogative to Restrict

Reason for Removal

Additional Comments
 Pending review by/consultation with relevant World Bank unit(s).

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn by Shiri Alon	Date Feb 6, 2013
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Class of Service:

TELEX

Date:

SEPTEMBER 24, 1980

495/3/170

Telex No.:

Originators Ext:

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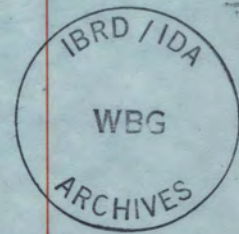
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DR. JOSEPH A. SONNEMAN, FIVE STAR CONSULTING AND RESEARCH

325 WILLOUGHBY, JUNEAU ALASKA

I REGRET I CANNOT ACCEPT YOUR OFFER TO TEACH PUBLIC SECTOR MANAGEMENT
COURSE. BEST WISHES. ROBERT S. MCNAMARA INTBAFRAD



NOT TO BE TRANSMITTED

SUBJECT:

DRAFTED BY:
ROBERT S. MCNAMARA

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):
ROBERT S. MCNAMARA

DEPARTMENT: PRESIDENT

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PMS ROBERT S MCNAMARA PRESIDENT WORLD BANK 202/477-1234

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WASHDC

DEAR MISTER MCNAMARA, HAVE READ OF YOUR APPROACHING RETIREMENT

WOULD YOU LIKE TO TEACH PUBLIC SECTOR MANAGEMENT BY OBJECTIVES

TO ALASKAS TOP MOST STATE ADMINISTRATORS. WE SUGGEST A 1A

COURSE REPEATED FOUR DAYS TO SMALL GROUPS. TOTAL 8 DAYS INCLUDES

TRAVEL TIME AND WEEKEND ALASKAN ADVENTURES FOR YOU. PLEASE

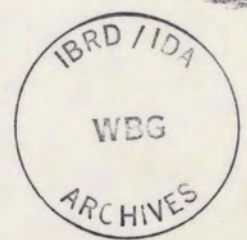
ADVISE IF DLRS20,000 FEE SUFFICIENT. PREFERRED TIME FRAME

NOVEMBER 1 TO DECEMBER 15 PLEASE REPLY IMMEDIATELY

DR JOSEPH A SONNEMAN 5 STAR CONSULTING AND RESEARCH
325 WILLOUGHBY JUNEAU ALASKA 99801 907/586-1238

1980 SEP 23 PM 1:55
COMMUNICATIONS DIVISION

*Blandie read
this m/fly:
I regret I cannot
accept your offer to
teach public sector management
course. That
Rest under
Kats...*



NNNN

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

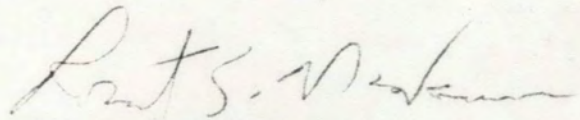
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Office of the President

September 22, 1980

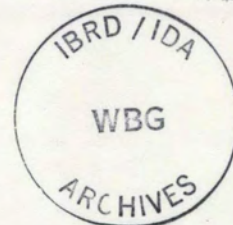
Memorandum to Mr. J. W. Keany:

With respect to your suggestion that changes be made in my address to the Governors, I checked with the printers and find that it is now too late to correct the text. I regret that this is the case.



Robert S. McNamara

RSMcNamara:js



495/3/108

SEP. 22 1980

Dear Governor,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of US\$ 720,000. The Association especially welcomes your prompt commitment to participation.

I remain hopeful that we shall soon be able to meet the conditions necessary for effectiveness of the advance contribution arrangements and thus resume IDA's normal flow of lending at the earliest possible date.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Seung-Yun Lee
Minister of Finance
Ministry of Finance
Seoul, Republic of Korea

cc: Mr. John W. Keany
Executive Director
The World Bank

/MMcAllister QDS
September 19, 1980

bc: Messrs. Knapp, Rotberg, Nurick/Scott/Rothenbuhler, Gabriel,
Wood/Applegarth/Mrs. De Santis, Ardalan



495/3/107

SEP 22 1980

Dear Governor,

I gratefully acknowledge the letter from Mr. Morioka of September 5, 1980 and I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of Yen 140,377,220,000. The Association especially welcomes your prompt commitment to participation.

I remain hopeful that we shall soon be able to meet the conditions necessary for effectiveness of the advance contribution arrangements and thus resume IDA's normal flow of lending at the earliest possible date.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Michio Watanabe
Minister of Finance
Ministry of Finance
Japan

cc: Mr. Seiji Morioka
Executive Director
the World Bank

/MMcAllister GDS
September 19, 1980

bc: Messrs. Knapp, Rotberg, Nurick/Scott/Rothenbuhler, Gabriel,
Wood/Applegarth/Mrs. De Santis, Ardalán



495/3/106

SEP 22 1980

Dear Mr. Holst,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of Nkr. 200,000,000. The Association especially welcomes your prompt commitment to participation.

I remain hopeful that we shall soon be able to meet the conditions necessary for effectiveness of the advance contribution arrangements and thus resume IDA's normal flow of lending at the earliest possible date.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Johan Joergen Holst
Undersecretary of State
Ministry of Foreign Affairs
Oslo - Dep.
Oslo 1, Norway

cc: His Excellency
Ulf Sand
Minister of Finance

Mr. Hans Lundstrom
Executive Director
The World Bank

/MMcAllister ^{PS}
September 19, 1980

bc: Messrs. Knapp, Rotberg, Nurick/Scott/Rothenbuhler, Gabriel,
Wood/Applegarth/Mrs. De Santis, Ardalan



495/3/105

SEP 22 1980

Dear Mr. Minister,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of NZ \$2,900,000. The Association especially welcomes your prompt commitment to participation.

I remain hopeful that we shall soon be able to meet the conditions necessary for effectiveness of the advance contribution arrangements and thus resume IDA's normal flow of lending at the earliest possible date.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Robert D. Muldoon
Minister of Finance
Parliament Building
Wellington, New Zealand

cc: Mr. N.V. Lough
Secretary to the Treasury

Mr. John W. Keany
Executive Director
The World Bank



/MMcAllister *BDS*
September 19, 1980

bc: Messrs. Knapp, Rotberg, Nurick/Scott/Rothenbuhler, Gabriel,
Wood/Applegarth/Mrs. De Santis, Ardalan

495/3/104
SEP 19 1980

His Excellency
Frank Owen Abdulah
Ambassador of Trinidad and Tobago
to the United Nations
801 Second Avenue, 8th Floor
New York, New York 10017

Dear Mr. Ambassador:

I am writing to you about the resolution entitled "Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples by the Specialized Agencies and the International Institutions Associated with the United Nations", adopted on August 20 by the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples.

I refer particularly to that part of operative paragraph 6 of the resolution which

"Regrets that the World Bank and the International Monetary Fund have not yet taken the necessary measures towards the full and speedy implementation of the Declaration and other relevant resolutions of the General Assembly, deploras in particular the fact that those agencies continue to maintain co-operation with the colonialist racist minority regime of South Africa...."

Similar or identical provisions have appeared in resolutions adopted by the General Assembly and the Economic and Social Council in earlier years, notwithstanding repeated efforts by the Bank, through its representative at the United Nations, to bring to the attention of delegations the actual situation respecting the Bank's relations with South Africa.

The Bank has made no loans to South Africa since 1966. Loans made to South Africa before that time have been repaid in full. South Africa has not participated in an election for Executive Directors of the Bank Group since 1972, and accordingly that country is not represented on the Board of the Bank, the International Development Association or the International Finance Corporation.



I should be grateful if, in your capacity as chairman of the Special Committee, and as the representative of a government which is a member of the Bank, you would bring these facts to the attention of the Fourth Committee when it takes up the resolution, and would use your good offices to have the language of the resolution appropriately reformulated. If there is anything which the Bank can do to assist you, I hope you will call on the services of Mr. Julian Grenfell, the Bank's Special Representative to the United Nations.

Upon its adoption by the General Assembly, the resolution will be brought to the attention of the Bank's Executive Directors, as indeed is the case with all relevant UN resolutions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. McNamara's Office (2)
Mr. Grenfell
Mr. Zegers, IMF Special Representative to the UN, for information.

TELEX

SEPTEMBER 17, 1989

Class of Service:

Date:

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Telex No.:

Originators Ext:

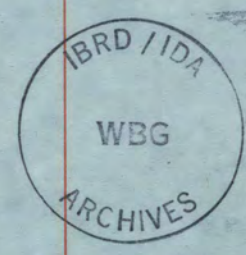
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HIS EXCELLENCY WILLY BRANDT, PRESIDENT, SOZIALDEMOKRATISCHE PARTEI
OLLENHAUERSTRASSE ONE 5300 BONN FEDERAL REPUBLIC OF GERMANY
I HOPE YOU CAN RECONSIDER ATTENDING NEW DIRECTIONS MARGARET MEAD
AWARD RECEPTION IN WASHINGTON AT SIX PM DECEMBER SEVEN. YOU WOULD
BE CALLED ON TO SAY ONLY A FEW WORDS AT MOST. BEST WISHES. ROBERT
MCNAMARA, PRESIDENT, INTBAFRAD



NOT TO BE TRANSMITTED

SUBJECT:

DRAFTED BY:
R. S. McNamara

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):
R. S. McNamara

DEPARTMENT:
President

SECTION BELOW FOR USE OF CABLE SECTION
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THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

September 18, 1980

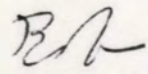
Dear Paul:

As you may know, Margaret and I and Mr. and Mrs. de Larosiere are entertaining at dinner in honor of the Governors and their spouses on Tuesday, September 30. The reception and dinner will be in the Atrium of the Fund Building, the reception starting at 8:00 PM and dinner starting at 8:30 PM.

Margaret and I would be pleased if you and Mrs. Volcker would join us at our table for dinner.

I would be most grateful for an early reply.

Sincerely,



Robert S. McNamara

The Honorable
Paul A. Volcker
Chairman, Board of Governors
Federal Reserve System
Washington, D. C.



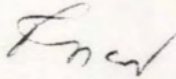
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Office of the President

September 16, 1980

MEMORANDUM TO MR. QURESHI

Mr. Nozaki believes that for \$10,000 he can arrange to have the Energy Report translated into Japanese and approximately 5000 copies printed and distributed in Japan, where there is an immense interest in the report. I have authorized him to proceed. Please arrange for a transfer of \$10,000 from the Contingency Allowance to the Tokyo Office for this purpose.



Robert S. McNamara

RSMcNamara:js

cc: Mr. Gabriel
Mr. Nozaki



495/3/100

September 16, 1980

Dear Mr. Chairman:

Please find attached a progress report on items in the G-24 Program of Immediate Action relating to the World Bank Group. It reports on the current status of ODA flows, IDA replenishment, IBRD capital increase, non-project lending and cofinancing. The report was prepared at the request of the Development Committee for the meeting of the Committee on September 29, 1980 in Washington, D.C. The Executive Directors of the World Bank discussed the report at their meeting on August 26, 1980.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Professor S.M. Essang
Chairman
Intergovernmental Group of Twenty-Four
on International Monetary Reform
c/o Dr. E.A. Ajayi
International Monetary Fund
Room 12-410
Washington, D.C.

Attachment

SChernick/EStern:llk



GROUP OF 24 PROGRAM OF IMMEDIATE ACTION
PROGRESS REPORT ON ITEMS RELATING TO THE WORLD BANK GROUP



August 26, 1980

Subject: GROUP OF 24 PROGRAM OF IMMEDIATE ACTION
Progress Report on Items Relating
to the World Bank Group

Introduction

1. The "Outline for a Program of Action on International Monetary Reform" was adopted by the Group of Twenty-Four Ministers in September 1979. It was endorsed by the Group of Seventy-Seven Ministers and submitted to the Development Committee as well as to the Board of Governors of the Bank and the Fund at the Belgrade meetings. The Program of Action included a number of proposals for immediate action in international monetary and financial relations. The Development Committee held a first review of progress made on these proposals at its meeting in Hamburg in April 1980 on the basis of a joint Bank/Fund paper (DC/80-5). The Ministers of the G-24 also assessed progress on the program at their April meeting; in their communique they requested the Fund and the Bank to give urgent consideration to the remaining items on the Program, while noting that both institutions had already reacted positively to some of the proposals.

2. This note summarizes the current status of items in the Program of Immediate Action relating to the World Bank Group -- specifically ODA, IDA replenishment, IBRD capital increase, non-project lending and cofinancing. A separate paper on items relating to the Fund is being submitted as background document (DC/80-18). Several recommendations of the Brandt Commission also relate to these subjects; accordingly the Progress Report on the World Bank's response to the Brandt Commission Report (attached) will also be relevant.

The G-24 Program of Immediate Action and Its Relevance in the Current World Economic Environment

3. Since the G-24 endorsement of the Program of Action, the international economic situation has deteriorated further. The developing countries, especially the poorest among them, face significantly larger payment deficits than forecast last year, so that it will be increasingly difficult for most of them to carry out even the most essential development programs. The real price of oil is likely to be 80 percent higher in 1980 than in 1978. As a result capital surplus oil exporting countries will run current account surpluses of around \$110 billion this year and oil importing developing countries deficits of more than \$60 billion, according to the estimates contained in the World Development Report, 1980 (DC/80-14). To avoid the highly disruptive consequences of a sudden reduction in economic growth, these current account deficits will need to be financed through additional borrowing and increased aid flows. However, at the same time efforts must be made by the oil importing developing countries, as well as by the oil importing



industrial countries to reduce current account deficits to levels sustainable over the medium term. This will require structural adjustments and heavy new investments, particularly in the energy sector which had not been contemplated previously.

4. The industrial countries clearly face more serious difficulties in the 1980s than in the mid-1970s, when adjustment to higher energy prices tended to be viewed as a phase from which they could recover quickly. Growth in the oil-importing developing countries is thus going to be affected by sluggish growth in developed economies as well as by the direct impact on their own cost of imports. Growth rates are therefore expected to be significantly lower in 1980-85 than in the 1970s. (The World Development Report 1980 includes a detailed analysis of this prospect.) The proposals for additional resource flows which are contained in the G-24 Program of Action must be viewed in this context. Increased resource flows are needed to bridge the immediate financing gaps in order to avoid drastic cuts in vital development programs and to provide longer term financing for the structural adjustment effort required.

ODA Flows

5. The Program of Action stressed the urgent need for an acceleration of the flow of concessional aid to developing countries. In their communique of April 1980 the G-24 Ministers reiterated their concern about the unsatisfactory prospects for concessional assistance, and the continuing gap between actual performance of DAC donors and the target (0.7 percent of GNP) established by the United Nations for the Second Development Decade.

6. In real terms, DAC members' aid increased only marginally in 1979. Future prospects give cause for concern. Of the donors that have not yet reached the UN target only three - Germany, Japan, and Finland - have made significant progress. Germany's ODA disbursements rose sharply in 1979 from 0.37 to 0.44 percent of GNP. Also, Germany's current medium-term financial plan provides for a 12.5 percent annual increase in allocations for aid, or double the percentage increase of the budget as a whole. The dollar value of Japanese ODA between 1977 and 1980 is being doubled. The Finnish Government also intends to double ODA appropriations as a percentage of GNP between 1977 and 1982. On the other hand, the United Kingdom whose ODA reached 0.52 percent of GNP in 1979, has announced cuts in future years while aid bills face continuing difficulties in the US Congress.

7. The analysis underlying the need for additional concessional assistance has been set out in successive World Development Reports, including the latest 1980 Report. The Bank Group has further addressed the issue of concessional resource flows in a separate background paper (DC/80-15). Following an analysis of recent trends in volume and directions of concessional aid flows, various suggestions to enhance resource flows in future years are outlined in that paper. These suggestions relate essentially to the defining of aid targets, changes in aid budgeting techniques, subsidy schemes for non-concessional flows, and institutional changes.

Continuing efforts also are being made by the World Bank Group to collaborate with donor countries in their efforts to strengthen support for an expanded international aid effort, through dissemination of appropriate analyses and information. The World Development Report and other publications of the Bank which analyze crucial development issues, and describe accomplishments in particular sectors and new approaches to the development of human resources, play an important role in these efforts.

8. Besides expanding the volume of concessional financial assistance, there is a need to redistribute aid to the poorest countries. Some donors allocate a comparatively high proportion of their aid to the middle-income countries. Pending an increase in the overall availability of ODA, a reallocation of the presently planned availabilities in favor of the low-income countries, could contribute substantially to reducing their foreign exchange constraint.

IDA Replenishment

9. In view of the urgent need for additional concessional assistance, the G-24 Program of Action stressed the vital importance of early completion of the negotiations for the Sixth IDA Replenishment. Agreement by donors was reached in December 1979. The level of the Sixth Replenishment for FY81-83 is SDR 9.2 billion (approximately \$12 billion), which represents a nominal increase of 55.2 percent over the previous three-year period. Not only was a significant increase in real terms achieved but the range of countries which agreed to contribute was extended, as advocated by the G-24 Program of Action. 1/

10. Commitment authority under the Sixth Replenishment was to be provided by July 1, 1980. In their April communique the G-24 expressed their concern about the delay in legislative action in some major countries which might threaten the continuity of operations of IDA. The Heads of Government of several industrial countries who convened in Venice in June 1980, stated in their communique that they strongly support the Sixth Replenishment of IDA. They recognized that it is essential that all members, especially the major donors provided their full contributions on the agreed schedule. Unfortunately, by July 1, 1980 there were not sufficient ratifications and no IDA commitments have been made since. A Meeting of the Deputies of IDA was held on July 24, 1980 and a number of donors have agreed to take those legislative and other steps necessary to implement arrangements for advance contributions.

1/ Argentina, Brazil, Greece, Mexico, Portugal, Romania, and Venezuela proposed to contribute for the first time. Other Part II member countries (namely, Korea, Saudi Arabia, Spain, and Yugoslavia) will make available additional resources partly through additional subscriptions and partly in the form of contributions not carrying voting rights.

IBRD Capital Increase

11. The G-24 Program of Action urged agreement by all members to a substantial and effective increase in the capital base of international development institutions "so as to ensure that their commitments in favor of developing countries increase in real terms at a rate consistent with these countries' needs." In their April communique the G-24 Ministers called for an annual real increase in World Bank lending of 10 percent. They also said that "to make possible a larger lending program in the context of the expanding needs of developing countries, the World Bank's General Capital Increase assumed importance". The Ministers further suggested that consideration be given to raising the gearing ratio from the present 1:1 to 2:1 as proposed by the Brandt Commission.

12. The rapid expansion of lending by multilateral lending institutions in the 1970s and the higher than anticipated rates of inflation has meant that their available lending authority was used up substantially faster than appeared likely at the beginning of the decade. Member governments have in the past responded with substantial increases of new capital resources. In 1977 an IBRD Special Capital Increase was agreed, followed in 1979 by an agreement to a General Capital Increase. 1/

13. As the paper on Prospects for Capital Flows to Developing Countries (DC/80-15) points out in more detail, high rates of inflation will either erode the real growth rate of additional lending made possible by presently agreed capital increases or shorten the replenishment period. In addition, the requirements of new members 2/, lending for structural adjustment, and the financing of expanded investments in energy all require higher levels of lending than planned.

Structural Adjustment Lending

14. In response to the need for assistance in the difficult adjustment process that non-oil developing countries face as a result of the changes in the international economic situation, referred to in paras. 3 and 4 of this paper, the World Bank initiated a new program of lending for structural adjustment. A report on this facility was submitted to the Development Committee in April 1980 (see DC/80-2). The Committee welcomed the initiative taken by the Bank. Members recognized the contribution that could thus be made to the active pursuit of appropriate structural policies in the developing countries and to the rapid transfer of resources.

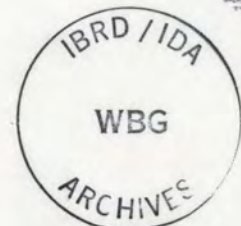
1/ A review of the resource situation of the regional development banks is included in the paper on Prospects for Capital Flows to Developing Countries (DC/80-15).

2/ In April 1980 the Executive Directors accepted the change in the representation of China as a member country. This change resulted in a 45 percent increase of the total population of member countries eligible to borrow from the World Bank Group.

Other Items and Continuing Work Program

15. Several other items in the G-24 Program of Action relating to the World Bank are either part of continuing efforts to further improve the effectiveness of World Bank assistance or the subject of separate study in the context of considerations relating to the proposals of the Brandt Commission. The World Bank's efforts to expand cofinancing have been reviewed by the Executive Directors in March 1980 as described in the paper (DC/80-3) submitted to the April meeting of the Development Committee. As the Bank's paper on Capital Flows to Developing Countries (DC/80-15) points out, the uncertainties faced by private lenders in the early 1980s could give impetus to closer linkages between private and official flows. International financial institutions could play an increasing role in intermediating capital flows from surplus countries to the oil-importing developing countries. Issues relating to such a role are currently being reviewed by the Bank in the context of the Brandt Commission Proposals. 1/

16. The proposal in the G-24 Program of Action for a new facility for capital goods financing is being given consideration within the work program of the Task Force on Non-Concessional Flows (see DC/80-12). The debt problems of developing countries continue to be the subject of technical assistance by the Bank in debt management and detailed ongoing analysis in the context of projections of capital flows (see DC/80-15). The World Development Report 1980 includes detailed analyses of recent developments and issues in international trade, to which the G-24 Program of Action has drawn attention. The Bank has prepared a number of papers focusing on issues relating to the financing of the trade deficits of developing countries, a subject that is also central to the agenda of the Development Committee Task Force on Non-Concessional Flows (see DC/80-12).



1/ See background paper attached: An Overview of the Bank's Response to the Brandt Commission Proposals.

Chen

495/3/99

SEP 16 1980

The Most Reverend Jean Jadot
Apostolic Delegate to the United States
3339 Massachusetts Avenue, N.W.
Washington, D.C. 20008

Your Excellency:

Thank you for your letter of August 26 (Ref. No. 4/80/8), which arrived while I was away from Washington.

I look forward keenly to visiting the Holy Father on November 8, and the following are the principal points I would hope to discuss with him:

- The Holy Father stressed in his recent visit to Brazil that the Church wished to be identified as "the Church of the poor" and that it was deeply committed to doing whatever it properly could to assist the poor to achieve a just and decent standard of living. From a secular, but non-political point of view, the World Bank is committed to precisely the same objective. It is my personal hope that his papacy will be uniquely characterized by this concern for the reduction and ultimate elimination of absolute poverty. That issue will need particularly strong international support over the next two decades. Present indications are that unless greater international efforts are made some 600 million individuals in the developing world will still be living in the desperate conditions of absolute poverty in the year 2000.
- The World Bank's projections for the decade of the 1980s suggest that the developing countries will face serious economic adjustment problems, made even more difficult by the low rates of economic growth in the industrialized nations. The temptation will be strong -- in both the poor and rich countries alike -- to push aside and postpone anti-poverty programs in a period of budgetary restraints. But structural adjustments, as necessary as they are, must not be financed at the expense of the poor. The Holy Father's speaking out in this matter in defense of the just cause of the poor is immensely important. I would hope that he might give thought to expanding on what he wrote in his first encyclical, and devote an entire future encyclical to the moral aspect of international development issues.



- I would hope that the Church, with its extraordinary intellectual and moral resources, might contribute in additional ways to the international development task; through, for example, more research in the Church's worldwide universities, seminaries, and institutes on the problems of economic and social development, with the objective of finding solutions that are feasible, practical, and replicable on a large scale; through using its influence in developing countries to urge governments to address the problems of the absolute poor by assisting them to enhance their productivity, and by assuring them more equitable access to essential public services; and through using its influence in developed countries to educate and persuade the people and their governments to address more intelligently their relations with the developing countries, both on moral grounds, and on the basis of mutual interest.
- Finally, I would like to assure the Pontiff that the World Bank would be very willing to support the Church's efforts in these matters in appropriate ways: through the supply, for example, of development studies, data, teaching materials, specialized courses for designated officials at the World Bank's Economic Development Institute, and through other mutually acceptable means. Perhaps the Holy Father could designate a Vatican official through whom this matter might be further discussed.

I would appreciate your forwarding these points to the Holy Father, and expressing my warm anticipation to meeting with him in Rome on November 8.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JLMaddux:mmm
September 16, 1980

495/3/98

SEP 16 1980



Monsieur le Président,

J'ai l'honneur et le plaisir d'accuser réception de votre lettre du 11 août 1980, reçue seulement à la Banque le 4 septembre 1980.

Nous suivons avec un grand intérêt les efforts méritoires de la Communauté Economique de l'Afrique de l'Ouest (CEAO) et sommes ouverts à la coopération avec la CEAO. Dans cet esprit, la Banque Mondiale sera représentée à la prochaine réunion des bailleurs de fonds de Ouagadougou les 14 et 15 octobre 1980 par M. Stanislas Kpognon, Conseiller Spécial du Vice-Président Régional pour l'Afrique de l'Ouest.

La Banque s'intéresse au Centre d'Etudes Supérieures de Gestion de Dakar et au programme d'hydraulique villageoise et pastorale en Côte d'Ivoire, Mauritanie et au Sénégal. Mes collaborateurs poursuivent avec le Secrétariat de la CEAO, en coopération avec les pays, les discussions entamées il y a quelques mois sur l'intervention possible de la Banque dans ces projets qui, évidemment, devront recueillir l'accord final des autorités des pays concernés.

Je voudrais formuler le souhait de voir se concrétiser vos efforts dans une sous-région dont le développement est l'objet de nos préoccupations.

Veuillez croire, Monsieur le Président, à l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Colonel Seyni Kountché
Président du Conseil Militaire Suprême
Chef d'Etat du Niger
Président en Exercice de la Conférence
des Chefs d'Etats
Communauté Economique de l'Afrique de l'Ouest
B.P. 643,
Ouagadougou
Haute Volta

SKpognon/it
September 12, 1980

cc: Mr. McNamara's office (2)

Cleared with & cc: Messrs. Alisbah,
Sederlof, Mendoza and
Mrs. Braithwaite.

cc: Messrs. Thalwitz, Knox,
de la Renaudière, Bouhaouala,
Cole, Verspoor.

TRANSLATION
By R. Assa

September 12, 1980

Colonel Seyni Kountche
President of the Supreme Military Council
Head of State of Niger

Dear Mr. President :

I am pleased to acknowledge receipt of your letter dated August 11, 1980 that was only received in the Bank on September 4, 1980.

We are following with a keen interest the commendable efforts of the West African Economic Community (CEAO) and are open to cooperation with the CEAO. With this in mind, the World Bank will be represented at the next meeting of co-lenders in Ouagadougou on October 14-15, 1980 by Mr. Stanislas Kpognon, Special Adviser to the Regional Vice President for Western Africa.

The Bank is interested in the Dakar's Center for Higher Studies in Management and the village water supply and stock watering program in the Ivory Coast, Mauritania and Senegal. My colleagues are pursuing with the CEAO Secretariat, in cooperation with the countries, the discussions started a few months ago on the Bank's possible participation in these projects which are, of course, subject to the final approval from the authorities of the countries concerned.

I would like to express the wish to see your efforts materialize in a sub-region whose development is of particular concern to us.

Sincerely,

Robert S. McNamara



TELEX OF FR

SEPTEMBER
73665

1980

495/3/96
SEP 15 1980

HIS EXCELLENCY MR. ERNEST HUENLEN,
SECRETAIRE D'ETAT, MINISTRY OF FINANCE
3, RUE DE LA CONGREGATION, LUXENBOURG

I WISH TO EXPRESS MY WARM APPRECIATION FOR YOUR GOVERNMENT'S
APPROVAL OF AN ADDITIONAL CONTRIBUTION TO THE SIXTH REPLENISHMENT
OF IDA. THIS SPECIAL CONTRIBUTION OF U.S.\$500,000 REPRESENTS
A SUBSTANTIAL INCREASE OVER THE AMOUNT ALREADY PLEDGED BY LUXENBOURG
AND ATTESTS TO YOUR GOVERNMENT'S STRONG SUPPORT OF THE BANK GROUP'S
POOREST MEMBER COUNTRIES. PARAGRAPH. I REMAIN HOPEFUL THAT WE
SHALL BE ABLE IN DUE COURSE TO FILL THE GAP OF \$130 MILLION THAT
REMAINS IN THE REPLENISHMENT AND THUS MEET OUR TARGET OF \$12 BILLION
IN CONTRIBUTIONS FOR IDA6. PARAGRAPH. I ALSO HOPE THAT YOUR
GOVERNMENT WILL BE IN A POSITION TO CONFIRM AN ADVANCE
CONTRIBUTION BY THE TIME OF THE ANNUAL MEETINGS. AS YOU KNOW IDA
HAS EXHAUSTED ITS COMMITMENT AUTHORITY AND IT HAS BECOME A MATTER
OF GREAT URGENCY TO COMPLETE THE ARRANGEMENTS FOR ADVANCE
CONTRIBUTIONS TO THE SIXTH REPLENISHMENT. WITH BEST PERSONAL
REGARDS, ROBERT S. MCNAMARA, PRESIDENT, INTDAFRAD



(Signed) Robert S. McNamara

PdeSantis:gmb

Robert S. McNamara
President

cc: Mr. Knapp
Mr. Gureshi
Mr. Rotberg
Mr. Sahriel

495/3/95

SEP 12 1980

Dear Mr. Minister:

Thank you for your letter asking me to submit an article to one of your national publications concerning the impact of the financial consequences of the present oil importing situation on developing countries. I agree that this could be a most interesting subject and wish that I had time to take it up. Unfortunately, with the press of business prior to our forthcoming Annual Meeting, it will be impossible for me to give the attention I should to such an effort. I hope you understand, and look forward to seeing you in Washington at the end of the month.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Jan de Koning
Minister for Development Cooperation
The Hague
The Netherlands

JEMerriam:asr
September 10, 1980





Record Removal Notice



File Title President Robert McNamara Chronological files - (outgoing) - Chrons 79	Barcode No. 1771980
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Document Date September 12, 1980	Document Type Letter
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Correspondents / Participants
 To: His Excellency Abdulrehman Salim Al-Ateeqy
 From: Robert S. McNamara, President

Subject / Title
 Impartial action by administration regarding amendment of by-laws.

Exception No(s).

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 10 D
 Prerogative to Restrict

Reason for Removal

Additional Comments
 Pending review by/consultation with relevant World Bank unit(s).

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn by Shiri Alon	Date Feb 6, 2013
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495/3/90

SEP 12 1980

Dear Mr. Secretary:

I am replying to your letter of August 15, concerning the integration of occupational safety and health measures in international development cooperation programs.

You ask for assistance with some background research which the Department of Labor is undertaking in connection with a resolution on this subject to be introduced at the International Labor Conference, and an appraisal of the implications of the resolution for the work of the Bank. The proposed resolution is, of course, of interest to the Bank. I believe the most practical way to meet your request would be for Miss Ruttenberg, your consultant, to meet with the Bank's Environmental Adviser, Dr. James Lee. Dr. Lee is on mission now, but will return to the Bank on September 18. If Miss Ruttenberg will call his office, 477-6848, an appointment can be arranged. Dr. Lee will be glad to be of assistance.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Ray Marshall
Secretary of Labor
Washington, D. C. 20210

cc: Mr. Rajagopalan, Director, PAS
Dr. Lee, Environmental Adviser

SEBoskey:di
September 11, 1980



495/3/89

SEP 12 1980

Dear Mr. Ambassador:

Upon my return to Washington I was apprised of the proposed visit of His Excellency the President of the Republic of Rwanda to Washington later this month. I should be happy to meet with His Excellency the President on September 25 at 5:00 p.m. as agreed.

Sincerely

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mr. Bonaventure Ubalijoro
Ambassador of the Republic of Rwanda
1714 New Hampshire Avenue, N.W.
Washington, D.C. 20009

EStern/J.Guillot-Lageat:mcme
Typed: September 9, 1980
Mr. McNamara (2 copies)

cc: Messrs. Stern, Wapenhans, Gué (o/r), de Capitani, Garff,
Larbi, Chevallier (RMR)
cc: Mr. Razafindrabe (ED)



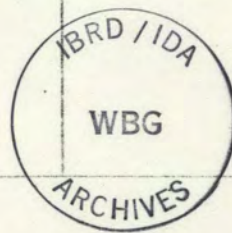
Class of Service: **TELEX** Date: **September 8, 1980**
 Telex No. **348 GAFEC UN** Originators Ext. **60571**

495/3/80

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**HIS EXCELLENCY DR. ABDEL RAZZAK ABDEL MEGUID
 DEPUTY PRIME MINISTER FOR ECONOMY AND PLANNING
 CAIRO, EGYPT**

**THANK YOU FOR YOUR TELEX OF SEPTEMBER 4 WHICH REFERS ALSO TO
 MR. KORAIEM'S TELEX TO ME OF AUGUST 26. I AM PLEASED TO NOTE
 YOUR SATISFACTION WITH IFC'S GROWING ACTIVITIES IN EGYPT AND
 WOULD LIKE TO ASSURE YOU THAT IT IS OUR INTENTION TO PURSUE AN
 ACTIVE IFC PROGRAM IN EGYPT IN LINE WITH YOUR GOVERNMENT'S
 DEVELOPMENT PRIORITIES. I HAVE ASKED MR. QURESHI TO TELEX
 YOU SEPARATELY ON THE OPERATIONAL MATTERS CONCERNED IN THE
 ABOVE-MENTIONED TELEXES. BEST REGARDS, ROBERT S. MCNAMARA,
 PRESIDENT.**



NOT TO BE TRANSMITTED

SUBJECT: Egypt - General	DRAFTED BY: DGustafson:lb
CLEARANCES AND COPY DISTRIBUTION: cc: Mr. Said El Naggat, Dir., Egypt Messrs. Qureshi, Parmar, Norris, Tan	AUTHORIZED BY (Name and Signature): Robert S. McNamara
	DEPARTMENT: President
	SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH

495/3/87

September 11, 1980

Dear Mr. Ambassador:

In response to your letter of September 3, I should like to thank you very much for bringing to the attention of His Majesty King Hassan problems of serious concern to the Bank's management. I am most gratified to learn of His Majesty's position on the matter and would be grateful if you could convey to His Majesty my deep appreciation for the steps he has taken.

With regard to His Majesty's invitation to visit Morocco which His Excellency the Prime Minister relayed to me in his letter of August 18, I am in the process of firming up my schedule for the coming months and will reply before long. I am most anxious to accept. It would be a delight to visit your beautiful country again and witness the economic and social progress achieved over the past decade.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Ali Bengelloun
Ambassador of Morocco
Washington, D. C.

MBart/ RSMcNamara:bmm
September 11, 1980



TELEX
01772638

76671

495/3/86
SEP 11 1980

H.E. DAVID IBARRA MUNOZ, SECRETARY OF FINANCE AND PUBLIC CREDIT
MEXICO CITY, MEXICO

WOULD GREATLY APPRECIATE YOUR TAKING ALL NECESSARY ACTIONS TO
EXPEDITE MEXICO'S NOTIFICATION TO IDA OF ITS SUPPORT FOR THE
SIXTH REPLENISHMENT OF IDA'S RESOURCES, INCLUDING ADVANCE
CONTRIBUTION. AS EXPLAINED IN MY LETTER TO YOU DATED AUGUST 4,
MEXICO'S NOTIFICATION OF ADVANCE CONTRIBUTION COULD TRIGGER
AVAILABILITY TO IDA OF ADVANCE CONTRIBUTIONS BY MAJOR DONOR
COUNTRIES SUCH AS GERMANY AND JAPAN AND WE ARE MOST ANXIOUS TO
ACCOMPLISH THIS OBJECTIVE BY THE TIME OF OUR ANNUAL MEETING.
REGARDS, ROBERT S. MCNAMARA



(Signed) Robert S. McNamara

JBKnapp:isk

cc: Mr. Mayobre
Mr. Qureshi
Mrs. De Santis

Mr. J. Burke Knapp, Cons.

485/3/85

September 10, 1980

Price Waterhouse & Co.
1801 K Street, N.W.
Washington, D.C. 20006

Dear Sirs:

With respect to the financial statements of the International Bank for Reconstruction and Development included in the Prospectus dated August 26, 1980, relating to the offering of the 8.60% Japanese Yen Bonds of 1980, due 1995, in the principal amount of ¥ 30 billion, we confirm the statements made in our letter of July 31, 1979 except that payments due to the Bank under loan agreements but unpaid at the close of business on September 9, 1980, are as shown in the attached list.

There have been no developments since July 31, 1979, which would materially affect the financial statements included in the above-mentioned Prospectus. The unaudited financial statements at March 31, 1980, and for the nine-month periods ended March 31, 1979 and 1980, also included in the Prospectus, have been prepared on a basis consistent in all material respects with that followed in the preparation of the audited financial statements for the year ended June 30, 1979. In addition, we know of no event since July 31, 1979, which although not affecting such financial statements, has caused or is likely to cause any material change, adverse or otherwise, in the financial position or results of operations of the Bank.

Sincerely,

(Signed) Robert S. McNamara

President

Vice President and General Counsel

Deputy Controller



Attachment

cc: Messrs. Nurick, Hattori, Chang, Uhrig

Messrs. Perch/Gray, Mazzitti
File: 11.3 Representation Letters - Prospectuses
SMMartinez/hk IBRD:LMI:03



Record Removal Notice



File Title President Robert McNamara Chronological files - (outgoing) - Chrons 79	Barcode No. 1771980
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Document Date September 8, 1980	Document Type Memorandum
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Correspondents / Participants
 To: Mr. Anthony IJ. A. Looijen, EDS
 From: Robert S. McNamara, President

Subject / Title
 IBRD Lending Rate

Exception No(s).

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 10 D
 Prerogative to Restrict

Reason for Removal

Additional Comments
 Pending review by/consultation with relevant World Bank unit(s).

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn by Shiri Alon	Date Feb 6, 2013
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THE WORLD BANK
Washington, D.C. 20433
U.S.A.

495/3/84

Office of the President

September 9, 1980

His Excellency
Ziaur Rahman
President of the People's Republic
of Bangladesh
Dacca, BANGLADESH

Dear Mr. President:

Thank you for your letter of August 5, 1980; it is very gratifying indeed to receive your warm wishes on my retirement and your comments of appreciation for what the World Bank Group has done and would like to do for the people of Bangladesh.

First, let me assure you that the Bank Group will continue to support the development activities of your country with vigor and enthusiasm.

I was very heartened to learn that, with your characteristic speed and energy, you have already set your Government to work to respond to the suggestions in my April 19, 1980 letter and Aide-Memoire. In September our staff (led by Messrs. Storrar and Dunn) expects to hold working level discussions in Dacca with your officials on the policy measures and other steps necessary to begin to implement these suggestions and to define the indicative annual results. These discussions should be followed up by discussions with Mr. Hopper and your delegation to the World Bank Annual Meeting in October.

With respect to the level of Bank Group lending, as I said in my previous letter, we are anxious to increase it, and will do so as rapidly as practicable. Such increases will be contingent on meeting the criteria of improved performance which were implicit in the Aide Memoire and which our staffs are discussing. I would hope that the level of Bank Group assistance would equal the \$600 million per year which you requested in FY'85. I suggest we proceed now to firm up the implementation programs for food production, public savings and population and keep the annual commitments under careful review as implementation proceeds. As you know, the lending program for FY80 reached \$270 million, compared to an initial estimate of about \$200 million, and if progress continues a further increase in FY81 should be feasible.

I am very sorry that I was not in Washington on August 27 and thus unable to meet with you. I would like to emphasize one point made by Mr.



Stern. We will do everything we can to persuade other members of the Aid Group to increase their assistance to your country. Mr. Hopper has already written to the members and he will continue to pursue this vigorously. Our success in that regard will depend, of course, on the improvements in performance along the lines we have discussed. In addition, it will be important to make every effort to expedite the implementation of the bilaterally assisted projects. Perhaps project implementation reviews with the major donors, of the kind regularly conducted for IDA projects, may be helpful.

With best personal regards,

Sincerely,

Robert S. McNamara

Dunn/Stern/RSMcNamara:js

695/1/82

Class of Service: TELEX Date: _____

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1 TO

DR. RODRIGO BOTERO, A/C ESTRATEGIA

CITY/COUNTRY

BOGOTA, COLOMBIA

MESSAGE
NO.:

I AM CABLING A SPECIAL MESSAGE TO MINISTER GARCIA PARRA TO EXPRESS
MY WARMEST THANKS FOR COLOMBIA'S SUPPORT FOR IDA'S SIXTH
REPLENISHMENT WHICH I ALSO INTERPRET AS BOTH A VOTE OF CONFIDENCE
IN THE WORK OF THE WORLD BANK GROUP AND ALSO A WELCOME INDICATION
OF COLOMBIA'S REMARKABLE ECONOMIC PROGRESS.

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Rodriguez
^

YOU HAVE BEEN ONE OF THE MAJOR ARCHITECTS OF THIS ECONOMIC
PROGRESS AND I AM VERY GRATEFUL TO YOU FOR HAVING PERSUADED YOUR
GOVERNMENT TO MAKE THIS IDA CONTRIBUTION.

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WITH BEST PERSONAL REGARDS, ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD

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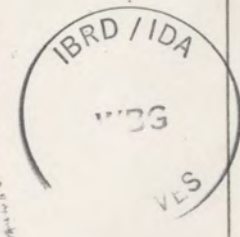
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SUBJECT:

DRAFTED BY:
JBKnapp:iak

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AUTHORIZED BY (Name and Signature)
[Signature]

DEPARTMENT:
[Signature]

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495/3/81

Class of Service: **TELEX**

Date:

Telex No.: **44473 MHAC CO**

Originators Ext: **76671**

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0 START
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1 TO

S.E. JAIME GARCIA PARRA, MINISTRO DE HACIENDA Y CREDITO PUBLICO

CITY/COUNTRY

BOGOTA, COLOMBIA

MESSAGE
NO.:

**PLEASE ACCEPT MY WARMEST THANKS FOR YOUR CABLE OF SEPTEMBER FIRST
PROPOSING A CONTRIBUTION BY COLOMBIA TO THE SIXTH REPLENISHMENT
OF IDA'S RESOURCES IN THE AMOUNT OF TEN MILLION DOLLARS. YOUR
GENEROUS ACTION WILL CERTAINLY BE GREETED WITH GREAT APPRECIATION
BY THE OTHER DONORS TO THE IDA FUND AND ESPECIALLY BY THE POORER
COUNTRIES OF THE WORLD WHO ARE THE IDA RECIPIENTS. WE SHALL
PREPARE THE NECESSARY DOCUMENTATION ON THIS MATTER FOR DISCUSSION
WITH THE REPRESENTATIVES OF THE BANCO DE LA REPUBLICA AT OUR
FORTHCOMING ANNUAL MEETING. AGAIN WITH GREAT APPRECIATION FOR
YOUR IMPORTANT SUPPORT FOR OUR IDA PROGRAM AND BEST PERSONAL
REGARDS, ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD**

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SUBJECT:

DRAFTED BY:

JBKnapp:isk

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

DEPARTMENT:

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495/3/80

September 3, 1980

Dear Mr. Walker:

I appreciate your interest in representing me after I leave office and will make advantage of your offer to meet with me as I come closer to the date of departure.

It will not be possible for me to accept the invitation from the Norton Company to attend their meeting on May 17 as I will still be serving as President of the Bank at that time.

With best wishes,

Sincerely,

(Signed) ROBERT S. McNAMARA

Robert S. McNamara

Mr. Harry Walker
Empire State Building
350 Fifth Avenue
New York, N. Y. 10001



495/3/79

SEP 3 1980

Dear Jack:

The Annual Meetings of the International Monetary Fund and The World Bank will be held this year at the Sheraton Washington Hotel in Washington, D.C., from Tuesday, September 30, through Friday, October 3. If circumstances permit your joining us here, I would once again extend a cordial invitation for you to do so.

With warm personal regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John J. McCloy
Milbank, Tweed, Hadley & McCloy
1 Chase Manhattan Plaza
New York, N.Y. 10005

CVBaber:sf
August 15, 1980

cc: Mr. McNamara's office(2)



495/3/78

SEP 3 1980

Dear Gene:

The Annual Meetings of the International Monetary Fund and The World Bank will be held this year at the Sheraton Washington Hotel in Washington, D.C., from Tuesday, September 30, through Friday, October 3. Once again I wish to extend a cordial invitation to you and hope that you will be able to join us on this occasion.

If you are able to attend, please let me know whether Sue will accompany you, your expected dates of arrival in, and departure from Washington, and whether you will need hotel accommodation for your stay. It may assist you in planning to know that the Chairman's Reception will take place at 7:00 p.m. on Sunday, September 28.

With warm personal regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eugene R. Black
Scandinavian Securities Corporation
48 Wall Street
New York, N. Y. 10005

CVBaber
August 15, 1980

cc: Mr. McNamara's office (2)



495/3/77

SEP 3 1980

Dear George:

The Annual Meetings of the International Monetary Fund and The World Bank will be held this year at the Sheraton Washington Hotel in Washington, D. C., from Tuesday, September 30, through Friday, October 3. Once again I wish to extend a cordial invitation to you and hope that you will be able to join us on this occasion.

If you are able to attend, please let me know whether Louie will accompany you, your expected dates of arrival in, and departure from Washington, and whether you will need hotel accommodation for your stay. It may assist you in planning to know that the Chairman's Reception will take place at 7:00 p.m. on Sunday, September 28.

With warm personal regards.

Sincerely,

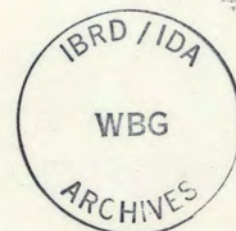
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George D. Woods
The First Boston Corporation
277 Park Avenue
New York, N. Y. 10017

CVBaber
August 15, 1980

cc: Mr. McNamara's office (2)



495/3/76

SEP 2 1980

Dear Mr. President:

It gives me great pleasure to reiterate to you my congratulations on your election as President of Peru and to offer my best wishes for the success of your Administration.

Moreover, I wish to assure you that you can rely on the World Bank as a partner in meeting the challenge of promoting Peru's economic growth with social equity.

I understand that you have already been in contact with members of the Bank's staff to begin identifying the most fruitful areas for World Bank cooperation. I trust that this effort will, in the near future, lead to agreement on a mutually satisfactory plan of activities to support your Government's economic development program.

I am requesting Mr. Ardito Barletta to hand carry this letter to you and to personally discuss with you ways in which the Bank might provide assistance in the future.

Again, best wishes and congratulations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Fernando Belaunde Terry
President of the Republic of Peru
Lima, PERU

FAguirre-Sacasa:cm
August 27, 1980

cc: for Mr. McNamara's office (2)

