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THE WORLD BANK
Washington, D.C.

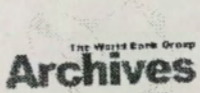
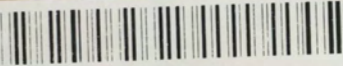
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McNamara Papers

1974 (Sept. - Oct.)

Vol. 43

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President's papers - Robert S. McNamara Chronological files - (outgoing) - Chrons 43

DECLASSIFIED
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491/4/170

OCT 31 1974

MR. CARLOS GUILLERMO RANGEL
MINISTER OF STATE
PRESIDENT
VENEZUELAN INVESTMENT FUND
CARACAS

IBF/GOVT. X 5923

VENEZUELA

THANK YOU FOR THE RECENT COMMUNICATIONS ABOUT BANK ASSISTANCE TO THE
INVESTMENT FUND STOP THE VISITS HERE OF DOCTOR CURIEL AND DOCTORS
PEREZ-CASTILLO AND WALLIS HAVE BEEN MOST FRUITFUL STOP ALL THE POINTS
MENTIONED IN YOUR COMMUNICATIONS ARE BEING TAKEN CARE OF AND YOU CAN
BE ASSURED THAT WE WILL MAKE EVERY EFFORT TO ENSURE PROMPT EXECUTION
OF YOUR REQUESTS STOP AS YOU KNOW THE WORKING GROUP IN CHARGE OF
PREPARING A DRAFT AGREEMENT ON BANK VENEZUELAN COOPERATION IS MEETING
IN CARACAS THIS WEEK AND THIS WOULD BE AN OPPORTUNITY FOR YOUR STAFF
TO FURTHER DISCUSS THE INVESTMENT FUND'S NEEDS IN TECHNICAL ASSISTANCE
BEST REGARDS

(Signed) Robert S. McNamara
ROBERT S. MCNAMARA

Robert S. McNamara

Cleared with and cc: Messrs. Alter, Earm
Krieger
cc: Messrs. Blaxall, Geli, Glassner,
Gonzalez-Cofino
cc: Mr. Guarnieri

491/4/168

OCT 30 1974

Dear Jack:

I agree with the basic point made in your letter of October 11 concerning the Panafrican Paper Mill at Webuye.

As you may know, the International Finance Corporation made an initial investment in this mill in December 1969, and a second investment this year to assist with cost overruns associated with its construction. In 1969 we had not yet institutionalized our growing concern for the environmental aspects of projects which we finance. In 1970 we did establish an Office of Environmental Affairs which has since been responsible for ensuring that the mill will take all necessary steps to prevent its contributing to any serious pollution of the Nzoia River. It has also worked with the Government of Kenya to initiate a pollution monitoring system on the River and to otherwise alert the Government to the potential problems associated with further development in that river basin.

This Office, in conjunction with our Eastern Africa Regional Office, has also been responsible for our taking a careful look at the request by the Kenyan Government for financing a second phase of the forest plantation project associated with the mill. As part of this current assessment, several eminent ecologists have been visiting Kenya with our mission and holding discussions with concerned persons such as yourself.

I appreciate your willingness to participate in these discussions, and you may be certain that the results of these meetings and the recommendations of our appraisal mission will be carefully considered.

Our experience over the past several years has served to convince me that economic development can and must go forward with consideration now being given to the environmental/health implications early on in the formulation of projects; and, this we are determined to carry out.

Margaret and I send best wishes to both you and Mrs. Block.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. Block
Deputy Chairman
The World Wildlife Fund - Kenya
P.O. Box 40075
Nairobi, Kenya

Cleared with and cc: Messrs. W. Cohn and C. Walton
J.A. Lee

lee: on

491/4/167

For Mr. McNamara's Office

The Hon. E. N. Geary
Prime Minister
Office of The Prime Minister
St. George's, Grenada, W.I.

OCT 30 1974

Dear Mr. Prime Minister:

Thank you for your letter of August 2, 1974, advising me of the decision taken by the Government of Grenada to seek membership in the World Bank and the International Development Association (IDA), and letting me know of some major considerations which governed Grenada's decision. The government's applications for membership in the Bank, the IDA and the International Finance Corporation have since been received and are being processed.

Unfortunately, your letter, which might have been delayed in the mail, reached the Bank only October 14, 1974. By that date, we already had had the pleasure of meeting the Grenada delegation to our Annual Meeting led by Mr. George F. Hosten. Mr. Wiese, Director of our Programs Department dealing with the Caribbean region, had discussions with Mr. Hosten on October 3. Mr. Hosten on that occasion explained to us the development assistance needs of Grenada and, in turn, was briefed on the Bank's policies, procedures and certain limitations in providing the types and levels of assistance needed by its developing member countries.

As Mr. Hosten may have already reported to you, in the course of the next few months, the Bank will be sending to Grenada a small economic mission which will evaluate Grenada's economic position and prospects, investment priorities and possible projects for external financing. We are in the process of developing close working arrangements with the Caribbean Development Bank (CDB) under which we would expect that the CDB will relend for projects in its Caribbean member countries the proceeds of a World Bank loan which we plan to make to the CDB for that purpose. We hope that this arrangement will enable us to give financial support to the many projects in the Caribbean region which are too small for us to handle directly. At the same time, we would, of course, be prepared to consider lending directly for the larger projects in our member countries in the region, particularly for regional projects which may be carried out jointly by several member governments, if the CDB is unable to assist them in their financing. As to possible IDA lending in Grenada, I regret to say that the IDA funds are very scarce and are being directed to meet urgent needs of the extremely poor countries of the world. In present circumstances, I cannot envisage IDA lending in countries such as Grenada in the foreseeable future.

I am gratified to learn about your government's interest in the work of the Bank Group and sincerely hope that we shall be of assistance in promoting the economic development of Grenada.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Messrs. Knapp
Alter
Denry, Secretary
Greene, Senior Econ., LAC CPTI

CHCalika:bjp:jsc
October 25, 1974

491/4/1166

October 24, 1974

MEMORANDUM FOR MR. WILLIAM CLARK

Yesterday during a discussion of the Education Sector Paper, I suggested we arrange to publish it promptly after Board discussion.

Please arrange with Mr. Adler for written concurrence of P&B in the publication of any data relating to future Bank operations before the material is released to the printer. We should never publish projections of Bank operations unless there is a high probability that they will be realized.

Robert S. McNamara

cc: Mr. Adler

RMcN:mss

491/4 1163

OCT 21 1974

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow fifteen million dollars (\$15,000,000) from the Government of Trinidad and Tobago.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank and to agree that the proceeds of such borrowing may be exchanged for the currency of any member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

The Honorable
William E. Simon
Secretary of the Treasury
Treasury Department
Washington, D.C. 20220

cc: Mr. Sethness, Executive Director
Cleared with and cc: Messrs. Sella and Goldberg
cc: For Mr. McNamara's office (2) ✓
Messrs. Rotberg, Treasurer
Hittmair, Deputy Treasurer
Gabriel, Controller
Deely/Sec.Div. Files

JPUhrig:maf
October 10, 1974

491/4 162

JEAN CARRIERE
INTBAFRAD
PARIS

OCTOBER 18, 1974

TELEX 62628 (3585)

FRANCE

PERSONAL AND CONFIDENTIAL FOR CARRIERE STOP THE COMMENTS WERE MADE IN EXECUTIVE
SESSION AND ARE NOT AVAILABLE VERBATIM. THE THRUST WAS AN ATTACK ON THE INSTITUTION
AND ITS PRESIDENT FOR MENTIONING PUBLICLY THE TOTAL FIGURE FOR BANK LENDING IN
THE NEXT FIVE YEARS WHILE THE PROGRAM HAS NOT BEEN FULLY APPROVED SECONDLY FOR
UNDULY EXAGGERATING THE EXTENT OF INCREASE IN ADVANCE CONTRIBUTION TO IDA BY
ANOTHER COUNTRY AND THIRDLY FOR GIVING AN ANNUAL MEETING SPEECH TOO FULL OF
FIGURES FOR UNDERSTANDING STOP ON ANOTHER OCCASION THERE WAS A COMPLAINT TO
THE EFFECT THE BANKS TECHNICAL PROJECT STANDARDS SEEM TO BE SLIPPING STOP THIS
IS TO GIVE YOU AN IDEA OF THE TONE CMA NOT THE SUBSTANCE STOP THE QUESTION IS
WHAT IS BEHIND THIS ~~TR~~ STOP WHAT ARE THE POLITICAL AND PERSONAL LOYALTIES STOP
WHERE DOES THE NEGATIVE ATTITUDE ORIGINATE STOP WHAT IS THE FUTURE OF SUPPORT
FOR THE BANK STOP HOW DO WE DEAL WITH THE SITUATION

ANDERS LJUNGH

Anders Ljungh
Office of the President

AL:mss

491/4/161

OCT 16 1974

Son Excellence
Monsieur El Hadj Ahmadou Ahidjo,
Président de la République Unie
du Cameroun,
Yaoundé,
République Unie du Cameroun.

Monsieur le Président,

Je vous remercie vivement de votre lettre du 26 août 1974, référence A 91/CAB/PRUC, qui m'a été transmise par les soins de votre Ambassadeur à Washington.

Permettez-moi tout d'abord de vous dire combien je suis sensible aux remarques que vous avez bien voulu faire sur les efforts entrepris par le Groupe de la Banque Mondiale pour contribuer au développement des pays africains et notamment du Cameroun.

Je tiens à vous confirmer notre ferme intention de poursuivre ces efforts en vue d'une expansion et d'une diversification de nos opérations dans la région et dans votre pays, et de prendre toutes les dispositions nécessaires pour développer et faciliter notre coopération avec votre Gouvernement dans l'analyse de vos problèmes économiques ainsi que dans la préparation et l'exécution de projets spécifiques.

J'ai pris bonne note de votre proposition que soit créée une représentation de la Banque Mondiale à Yaoundé. M. Knapp, Vice-Président Principal chargé des Opérations, a exposé à votre délégation à la Conférence des Gouverneurs de la Banque les problèmes que nous pose à l'heure actuelle l'affectation de personnel nouveau hors de notre siège.

Je ne suis donc pas en mesure de vous donner l'assurance qu'une mission résidente pourra être envisagée à plus ou moins brève échéance; mais j'ai demandé à mes collaborateurs d'examiner cette

109/1/4 118

Son Excellence
Monsieur El Hadj Ahmadou Ahidjo

question de façon plus approfondie et nous ne manquerons pas de reprendre contact avec vous pour vous faire part de nos conclusions.

Veillez agréer, Monsieur le Président, l'expression de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

MPalein/XLRenaudière:lmm
October 15, 1974

cc: Messrs. Chauffournier, de la Renaudière,
Kearns, Thalwitz, Steckhan

cc: Mr. Mohamed Nassim Kochman
Cameroon Embassy

cc: For Mr. McNamara's Office (2)

491/4 1160

OCT 16 1974

Son Excellence Henri Lopes
Premier Ministre, Chargé du Plan
Brazzaville
République Populaire du Congo

Monsieur le Premier Ministre,

Je vous remercie vivement de votre lettre No. 2100 du 18 septembre 1974 concernant le projet de réaligement du Chemin de Fer Congo-Océan de Holle à Dolisie, et les termes de l'assistance financière que le Groupe de la Banque Mondiale pourrait apporter au développement de la République Populaire du Congo.

Permettez-moi tout d'abord de vous rappeler que bien que nous ayons suivi de près la préparation du projet, c'est seulement après que son évaluation aura été achevée et que nous aurons revu tous les aspects de la viabilité et de la justification économique du projet qu'il nous sera possible de vous dire de façon ferme si nous pouvons participer à son financement. A cet égard, je suis heureux de vous informer que nous envisageons d'envoyer notre mission d'évaluation en novembre ce qui pourrait coïncider avec la réunion des techniciens que vous avez prévue à Pointe Noire pour discuter des questions de présélection. Notre mission aura donc pour objet d'examiner en détail les aspects économiques, financiers et techniques du projet proposé, de déterminer les avantages nationaux et régionaux qui justifient la refaçon de la ligne, ainsi que d'étudier la possibilité de découper le projet en phases. Les résultats de cette mission devraient aussi nous permettre - de concert avec vos services et les autres bailleurs de fonds - d'arrêter un calendrier tenant compte de la complexité d'une opération de cette taille, aussi bien que de la nécessité d'aboutir rapidement à un projet viable. Bien que le calendrier indiqué dans votre lettre nous paraisse de prime abord trop court, nous ferons de notre mieux pour assurer une instruction rapide et complète du projet.

Dans votre lettre vous rappelez le souhait que la République Populaire du Congo puisse continuer de bénéficier, au moins en partie, de fonds IDA. Comme vous le savez sans doute, les ressources mises à la disposition de l'Association Internationale du Développement (IDA)

sont étroitement limitées. En fait, la quatrième reconstitution de ces ressources prévue pour la période 1975-1977 bien que dépassant la précédente reconstitution en valeur nominale, sera légèrement inférieure en valeur réelle à celle de la période 1972-1974 compte tenu de l'inflation mondiale. Or les besoins de financement des pays les plus gravement affectés par l'évolution récente de la conjoncture économique ne cessent de croître. Dans ces conditions, le Groupe de la Banque Mondiale a été amené à concentrer les ressources de l'IDA sur les pays les plus pauvres et nous prévoyons qu'au cours des cinq prochaines années plus des quatre cinquièmes des fonds IDA seront réservés aux pays dont le revenu par habitant est inférieur à 130 dollars.

Cette concentration implique nécessairement que tout pays dont la capacité d'endettement et le niveau de revenu sont nettement plus élevés reçoivent désormais des prêts de la Banque. A cet égard, la République Populaire du Congo est un pays dont les perspectives de revenu national, de balance des paiements et de capacité d'endettement se sont récemment améliorées de façon très sensible. La croissance économique basée sur des ressources forestières et minérales importantes s'est considérablement accélérée du fait de l'expansion de la production pétrolière. Déjà en 1974, le P.N.B. peut selon nous être estimé à près de 500 dollars par habitant (sur la base d'une population de 1,2 million d'habitants); et ce niveau dépasse largement celui qui nous permettrait à ce stade de justifier un crédit IDA.

Voici donc les considérations qui expliquent la position que nous avons dû prendre au sujet des termes de financement de nos futures opérations. Je tiens cependant à vous assurer qu'en cela le Congo est traité de façon tout à fait semblable à tous les autres pays ayant atteint le même niveau de revenu. Au surplus il convient de noter que les prêts du Groupe de la Banque Mondiale représentent une aide à des conditions qui sont en fait favorables si on compare leur taux d'intérêt au taux actuel de l'inflation mondiale. Enfin la possibilité de faire au Congo des "prêts Banque" devrait nous permettre d'envisager une plus grande participation du Groupe de la Banque Mondiale dans la réalisation des projets que votre Gouvernement voudra bien nous soumettre, du fait que les ressources auxquelles la Banque a accès sont certes limitées mais de façon moins étroite que les ressources de l'IDA.

Comme vous le savez sans doute, ces questions ont fait l'objet d'échanges de vue avec la délégation congolaise à la Réunion Annuelle. La délégation a dû vous faire part de nos principales conclusions qui sont résumées dans la présente lettre. Nous restons cependant à votre disposition pour discuter de ces importants problèmes, notamment à l'occasion de notre prochaine mission d'évaluation.

Je vous prie d'agréer, Monsieur le Premier Ministre,
l'expression de ma haute considération.

(Signed) Robert S. McNamara
Robert S. McNamara

cc: Messrs. Knapp, Chauffournier,
Thalwitz, Payson, Johnson

cc: Mr. Kochman
Congo Permanent Mission (New York)

Xdelarenaudière/RBSteckhan/TMkodo:ar
October 11, 1974

cc: Mr. McNamara's office (2)

491/4 /150

OCT 16 1974

Son Excellence
Général Michel Micombero
Président de la République du Burundi
Bujumbura
Burundi

Excellence,

Je vous remercie de votre lettre du 21 septembre 1974 que vous avez demandé à S. Exc. Gabriel Mpozagara, Ministre des Finances, de me remettre lors de la dernière Assemblée Annuelle de la Banque à Washington. Les termes élogieux que vous avez bien voulu adresser à mon égard et au Groupe de la Banque Mondiale concernant notre rôle dans le développement économique des pays sous-développés m'ont beaucoup touchés, et nous vous en remercions vivement.

Je partage entièrement votre opinion que le Burundi qui se trouve parmi les plus démunis des pays sous-développés a besoin d'un programme d'assistance extérieure plus volumineux pour développer son potentiel économique et relever le niveau de vie de sa population. A cet égard, je puis vous assurer que le Groupe de la Banque Mondiale est disposé à prêter son concours aux efforts de votre Gouvernement d'associer plus étroitement la population burundaise au processus de développement.

Vous avez évoqué dans votre lettre l'insuffisance des projets bien élaborés que votre Gouvernement a pu présenter au financement du Groupe de la Banque, et vous nous avez demandé de fournir une assistance dans le domaine de l'élaboration des projets. A cet égard, nous avons appris avec plaisir l'annonce de la récente nomination de M. Bihute à la tête du Bureau d'Etudes Techniques et au cours des mois à venir, M. Husain, Vice Président Régional pour l'Afrique de l'est et ses collaborateurs poursuivront avec lui et ses collègues le dialogue engagé avec la délégation burundaise au cours de l'Assemblée Annuelle. J'ose espérer que ces discussions nous permettront de définir avec votre Gouvernement un programme d'assistance destiné à accroître l'efficacité de l'aide que le Groupe de la Banque Mondiale peut apporter au Burundi tant dans le domaine de l'agriculture que dans d'autres domaines de priorité économique. Par ailleurs, nous sommes en train d'examiner le rapport des Nations Unies sur les gisements miniers récemment découverts dans votre pays, et nous ne manquerons pas de vous faire parvenir nos observations.

S. Exc. Gén. M. Micombero - 2 -

Je tiens à vous remercier également de votre aimable invitation de visiter le Burundi. Je regrette toutefois que mes engagements présents ne me permettent pas d'envisager cette visite dans un proche avenir; mais je ne manquerai pas de vous écrire de nouveau à ce sujet aussitôt que l'occasion favorable se présentera.

Veillez agréer, Excellence, l'assurance de ma plus haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: for Mr. McNamara's Office (2)
Mr. Demeksa
H.E. the Burundi Ambassador
Mr. Knapp
Mr. Husain

BQLan/JDRoulet:lmc

691/4 1/149

OCT 15 1974

Dear Mr. Minister:

Thank you very much for your kind letter of October 1, 1974. I appreciate your support for the proposals I made in my statement to the 1974 Annual Meeting and I sincerely hope that in the difficult period ahead all our member countries will approach the problems I mentioned in a spirit of international cooperation.

In recent years it has been a pleasure to witness the growing collaboration between Malawi and the Bank Group. I am confident that we will have many opportunities in future to support your Government's efforts in fostering development.

I am most grateful to you for renewing your Life President's kind invitation to me to visit Malawi. I would indeed be very pleased to have the opportunity of personally seeing your Government's achievements, particularly in the field of rural development, and of learning more about plans for the future. Unfortunately, I am heavily committed for the months ahead and I do not yet know when a visit might be included into my program. However, I assure you that I shall keep your invitation in mind and will let you know as soon as a suitable opportunity arises.

Yours sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable D.T. Matenje
Minister of Finance
Ministry of Finance
P.O. Box 53
Zomba, Malawi

cc: for Mr. McNamara's Office (2)
cc: Messrs. Demeksa, Knapp, Husain, Embassy of Malawi

PLandell-Mills/JDRoulet:flm
October 14, 1974

499/4 1/148

Le 15 octobre 1974

Son Excellence Omar Bongo
Président de la République
Libreville
Gabon

Monsieur le Président,

J'ai l'honneur de vous faire savoir que j'ai proposé à M. Mohamed Nassim Kochman, Administrateur de la Banque, d'exercer auprès de moi les fonctions de conseiller personnel, chargé des relations entre les pays membres de l'Organisation des pays exportateurs de pétrole et le Groupe de la Banque.

En raison des événements survenus depuis un an et de la situation qui en est résultée, il m'est apparu utile de rechercher, au sein de la Banque, un haut fonctionnaire qui puisse consacrer son temps et son énergie à ces questions et contribuer ainsi à l'intensification des relations entre l'OPEP et nos institutions. Pour exercer ces fonctions très délicates, personne à mon avis n'est mieux qualifié que M. Kochman, qui allie à une haute compétence une énergie et un esprit d'initiative dont la preuve n'est plus à faire. Sa connaissance approfondie des milieux en cause, et en particulier son sens aigu de la diplomatie, ne sont pas ses moindres atouts pour un tel poste. En outre, il connaît parfaitement la structure et les procédures de notre Groupe et de nos institutions. J'ai pour ma part toujours admiré les efforts infatigables qu'il a déployés et la distinction dont il a toujours fait preuve pour défendre les intérêts des pays qu'il représente au sein du Conseil des Administrateurs dont il est le doyen. En toutes circonstances, il s'est fait remarquer par sa contribution active aux relations publiques de la Banque. Je suis heureux que M. Kochman ait accepté mon offre, ce qui lui permettra d'assumer ses nouvelles fonctions à l'expiration de son mandat actuel, le 31 octobre prochain.

Si j'ai tenu à vous écrire pour porter personnellement cette importante nouvelle à votre connaissance, comme je l'ai fait pour tous les autres Chefs d'Etat du Groupe, c'est en raison des efforts constants de M. Kochman dans le lancement, à partir de 1964, des opérations de la

Banque Mondiale dans votre pays. Pour ma part, je suis enchanté de pouvoir compter sur sa collaboration dans ce domaine si complexe qui revêt une telle importance pour l'économie internationale à ce tournant de l'Histoire.

Veillez agréer, Monsieur le Président, les assurances de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 /147

Le 15 octobre 1974

Son Excellence
Maréchal Jean-Bedel Bokassa
Président à Vie de la République
Bangui
République centrafricaine

Monsieur le Président,

J'ai l'honneur de vous faire savoir que j'ai proposé à M. Mohamed Nassim Kochman, Administrateur de la Banque, d'exercer auprès de moi les fonctions de conseiller personnel, chargé des relations entre les pays membres de l'Organisation des pays exportateurs de pétrole et le Groupe de la Banque.

En raison des événements survenus depuis un an et de la situation qui en est résultée, il m'est apparu utile de rechercher, au sein de la Banque, un haut fonctionnaire qui puisse consacrer son temps et son énergie à ces questions et contribuer ainsi à l'intensification des relations entre l'OPEP et nos institutions. Pour exercer ces fonctions très délicates, personne à mon avis n'est mieux qualifié que M. Kochman, qui allie à une haute compétence une énergie et un esprit d'initiative dont la preuve n'est plus à faire. Sa connaissance approfondie des milieux en cause, et en particulier son sens aigu de la diplomatie, ne sont pas ses moindres atouts pour un tel poste. En outre, il connaît parfaitement la structure et les procédures de notre Groupe et de nos institutions. J'ai pour ma part toujours admiré les efforts infatigables qu'il a déployés et la distinction dont il a toujours fait preuve pour défendre les intérêts des pays qu'il représente au sein du Conseil des Administrateurs dont il est le doyen. En toutes circonstances, il s'est fait remarquer par sa contribution active aux relations publiques de la Banque. Je suis heureux que M. Kochman ait accepté mon offre, ce qui lui permettra d'assumer ses nouvelles fonctions à l'expiration de son mandat actuel, le 31 octobre prochain.

Si j'ai tenu à vous écrire pour porter personnellement cette importante nouvelle à votre connaissance, comme je l'ai fait pour tous les autres Chefs d'Etat du Groupe, c'est en raison des efforts constants de M. Kochman en vue de renforcer le dialogue entre les autorités de la Banque et celles de votre pays. Pour ma part, je suis enchanté de

pouvoir compter sur sa collaboration dans ce domaine si complexe qui revêt une telle importance pour l'économie internationale à ce tournant de l'Histoire.

Veillez agréer, Monsieur le Président, les assurances de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 1146

OCT 15 1974

Dear Mr. Prime Minister:

I wish to acknowledge your letter dated September 26, 1974, which was received here on October 10, applying for membership of Grenada in the International Bank for Reconstruction and Development. The application is being brought to the notice of the Executive Directors of the Bank.

I understand Grenada has concurrently applied to the International Monetary Fund for membership in that Institution.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Eric M. Gairy
Prime Minister and
Minister of External Affairs
Grenada

cc: Office of the President (2)
UKGhoshal:lh

491/4 1145

OCT 14 1974

Monsieur le Ministre,

Je vous remercie beaucoup pour votre lettre du 25 septembre 1974. C'est avec plaisir que j'ai appris l'intérêt que porte votre gouvernement à la réunion invitée pour le 17 octobre 1974 à Paris par la Banque Asiatique du Développement et la Banque Mondiale. Pendant cette réunion on discutera également, selon votre suggestion, la formation d'un groupe d'aide pour assister la reconstruction et le développement du Royaume du Laos.

Monsieur Bernard Bell, Vice-Président Régional pour l'Asie de l'Est et le Pacifique, qui présidera à la réunion de Paris, vous communiquera après la réunion les résultats des discussions, afin de considérer ensemble le cours des actions nécessaires.

Je vous prie d'agréer, Monsieur le Ministre, l'expression de ma très haute considération.

(Signed) Robert S. McNamara
Robert S. McNamara

Son Excellence
Monsieur Ngon Sananikone
Ministre des Finances
Ministère des Finances
Vientiane
Laos

cc. Mr. McNamara's Office (2)
cc. Messrs. Bell, Votaw, P. Hasan, Baneth, Blobel, Gibbs.
SRouffini/lr

ENGLISH TRANSLATION

Mr. Minister:

Thank you for your letter of September 25, 1974. I was pleased to learn that your Government welcomes the meeting which ADB and the World Bank have convened for October 17. This meeting will consider inter alia, as you suggest, the formation of an aid group to assist the reconstruction and development of the Kingdom of Laos.

Mr. Bernard Bell, Regional Vice President for East Asia and Pacific, who will chair the meeting in Paris, will be in touch with you after the meeting to summarize the discussions and to consider with you what follow up action would be most appropriate.

Sincerely,

Robert S. McNamara

His Excellency
Ngon Sananikone
Minister of Finance
Vientiane
Laos

cc. Mr. McNamara's Office (2)
cc. Messrs. Bell, Votaw, P. Hasan, Baneth, Hlobel, Gibbs

SRuffini:lcs

491/4/1744

October 11, 1974

Son Excellence
Mr. Willy De Clercq
Vice Premier Ministre
et Ministre des Finances
Rue de la Loi, 12
B-1000 Bruxelles, Belgium

Excellency:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

In its short history, which started with a war in 1971, Bangladesh has had more than its share of economic misfortunes. Its terms of trade have deteriorated in the past year to an extent unusual even among the most affected countries. On top of that, the recent floods struck at a moment when the balance of payments problem was already of serious proportions.

These events have complicated an already difficult task of economic development. In our economic report, which has been circulated to participants in the Aid Group, we observed that over the next few years Bangladesh will have to obtain substantially more assistance, and to evolve a much more efficient policy and administrative framework, merely to avoid declines in per capita income. In a more recent memorandum on the current economic situation, also circulated to the Aid Group, we have discussed the country's needs for immediate cash assistance, and for a high level of aid disbursements - over a billion dollars - before June 1975. Disbursements of this order would require a very special effort by the international community. But only with such an effort can we hope that similar combinations of aid and governmental policies over the next few years can begin to set the country on a path of economic growth.

In these circumstances, it is notable that responses to my invitation to participate in the Aid Group have shown that there is great interest and sympathy in the international community for the desperate plight of Bangladesh. So far, 18 countries and six international agencies have agreed to participate and will be represented at the forthcoming meeting in Paris. This will make it the largest such group chaired by the Bank.

I am writing to you now to ask your government to send to Paris a delegation which will have instructions to participate actively in the discussion of Bangladesh's problems and to respond in the most prompt and generous manner possible to Bangladesh's very large aid requirements. There is no doubt that the situation is serious, and the need for aid is compelling. I am sure you will agree that it is essential that we make the effort to find the required levels of aid in order to give Bangladesh the chance to survive the present crisis and make a start towards economic development.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

491/4 1743

October 11, 1974

Ambassador Klaus Jacobi
Division of Commerce
Bundeshaus - Ost
3000 Berne, Switzerland

Dear Mr. Jacobi:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc to: Mr. Guy Bentsch
First Secretary
Embassy of Switzerland
2900 Cathedral Avenue, N.W.
Washington, D.C. 20008

491/4 1942

October 11, 1974

Ambassador Klaus Jacobi
Division of Commerce
Bundeshaus - Ost
3000 Berne, Switzerland

Dear Mr. Jacobi:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc to: Mr. Guy Hentsch
First Secretary
Embassy of Switzerland
2900 Cathedral Avenue, N.W.
Washington, D.C. 20008

491/4 1941

October 11, 1974

His Highness
Sheikh Hamdan Bin Rashid Al Maktoom
Deputy Prime Minister and Minister
of Finance, Economy and Industry
Abu Dhabi, United Arab Emirates

Excellency:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 1940

October 11, 1974

His Excellency
G. E. Strang
Minister of Finance
Kungl. Finansdepartementet
Pack 103 10 Stockholm 2, Sweden

Excellency:

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 /139

October 11, 1974

His Excellency
Per Kleppe
Minister of Finance
Ministry of Finance
Oslo - Dep., Norway

Excellency:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 1138

October 11, 1974

Mr. N.V. Lough
Deputy Secretary to the Treasury
The Treasury
P. O. Box 5010
Wellington, New Zealand

Dear Mr. Lough:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 137

October 11, 1974

His Excellency
Dr. W.F. Duisenberg
Minister of Finance
Ministry of Finance
Kneuterdijk 22
The Hague, The Netherlands

Excellency:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

491/4/136

October 11, 1974

His Excellency
Abdul Rahman Salim Al-Ateeqy
Minister of Finance and Oil
Ministry of Finance and Oil
P. O. Box 9
Kuwait, State of Kuwait

Excellency:

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 1135

October 11, 1974

His Excellency
Takeo Fukuda
Minister of Finance
Ministry of Finance
Tokyo, Japan

Excellency:

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 1134

October 11, 1974

His Excellency
Hushand Ansary
Minister of Economic Affairs
and Finance
Tehran, Iran

Excellency:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

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491/4 1133

October 11, 1974

Seine Exzellenz
Bundesminister der Finanzen
Bundesministerium der Finanzen
D-5300 Bonn
Federal Republic of Germany

Excellency:

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4 /132

October 11, 1974

Monsieur le Ministre des Finances
Direction du Tresor
Affaires Internationales
93, rue de Rivoli
F-75056 Paris 1er, France

Sir:

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Sincerely,

(Signed) Robert S. McNamara
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491/4 /131

October 11, 1974

His Excellency
Johannes Virolainen
Minister of Finance
Ministry of Finance
Aleksanterinkatu 3 D
SF-00170 Helsinki 17, Finland

Excellency:

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

491/4/130

October 11, 1974

His Excellency
Ove Guldberg
Minister for Foreign Affairs
Ministry of Foreign Affairs
Christiansborgslot
KD-1218 Copenhagen K, Denmark

Excellency:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4/129

October 11, 1974

The Honorable
John N. Turner, M.P.
Minister of Finance
Department of Finance
Ottawa, Ontario K1A 0G5
Canada

Sir:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4/128

October 11, 1974

The Honourable
F. D. Crean, M.P.
Treasurer of the Commonwealth of Australia
Canberra, A.C.T., 2600
Australia

Sir:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4/127

October 11, 1974

Mr. Rudolph Peterson
Administrator
UNDP
866 United Nations Plaza
New York, N. Y. 10017

Dear Mr. Peterson:

I am very pleased that the UNDP has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

In its short history, which started with a war in 1971, Bangladesh has had more than its share of economic misfortunes. Its terms of trade have deteriorated in the past year to an extent unusual even among the most affected countries. On top of that, the recent floods struck at a moment when the balance of payments problem was already of serious proportions.

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I am writing to you now to ask the UNDP to send to Paris a delegation which will have instructions to participate actively in the discussion of Bangladesh's problems and to respond in the most prompt and generous manner possible to Bangladesh's very large aid requirements. There is no doubt that the situation is serious, and the need for aid is compelling. I am sure you will agree that it is essential that we make the effort to find the required levels of aid in order to give Bangladesh the chance to survive the present crisis and make a start towards economic development.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4/126

October 11, 1974

Mr. Shiro Inoue
President
Asian Development Bank
P. O. Box 789
Manila, Philippines

Dear Mr. Inoue:

I am very pleased that the ADB has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

In its short history, which started with a war in 1971, Bangladesh has had more than its share of economic misfortunes. Its terms of trade have deteriorated in the past year to an extent unusual even among the most affected countries. On top of that, the recent floods struck at a moment when the balance of payments problem was already of serious proportions.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

October 11, 1974

Mr. Francois Xavier Ortoli
President
European Economic Community
200 rue de la Loi
1040 Bruxelles, Belgium

Dear Mr. Ortoli:

I am very pleased that the EEC has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

In its short history, which started with a war in 1971, Bangladesh has had more than its share of economic misfortunes. Its terms of trade have deteriorated in the past year to an extent unusual even among the most affected countries. On top of that, the recent floods struck at a moment when the balance of payments problem was already of serious proportions.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4/25

October 11, 1974

Mr. Emile van Lennep
Secretary General
DAC/OECD
Chateau de la Muette
2 rue Andre-Pascal
75775 Paris CEDEX 16
France

Dear Mr. van Lennep:

I am very pleased that DAC/OECD has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

491/4/724

October 11, 1974

The Right Honourable
Denis Healey, M.P.
Chancellor of the Exchequer
H.M. Treasury
London, S.W. 1
England

Sir:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

491/4/23

October 11, 1974

The Honorable
William E. Simon
Secretary of the Treasury
Department of the Treasury
Washington, D.C. 20220

Sir:

I am very pleased that your Government has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

491/4/122

October 11, 1974

Mr. Johannes H. Witteveen
Managing Director
International Monetary Fund
700 19th Street, N. W.
Washington D. C. 20431

Dear Mr. Witteveen:

I am very pleased that the IMF has accepted my invitation to participate in the Bangladesh Aid Group. The first meeting of this new Aid Group, now scheduled for October 24 and 25 at our office in Paris, will take place at a crucial moment in the history of Bangladesh.

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With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

October 10, 1974

491/4/119

Dear Mr. Cousins:

I am flattered that you think I could provide a solution to the world's economic problems and present world inflation, but even after a week of meetings with the world's Finance Ministers I doubt if I could.

On a more modest level I do hope to achieve some amelioration of the situation for the very poorest, as I tried to say in my speech last week -- which I enclose.

But I am afraid in my present position I have to confine myself to careful official utterances like this, and so I must regretfully decline to take up your offer.

With best wishes for all your endeavors which I applaud,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Norman Cousins
Editor
The Saturday Review
380 Madison Avenue
New York, N. Y. 10017

Enclosure

WDClark:mss

McN 674

491/4/118

OCT 10 1974

Dear Mr. Waldheim:

Thank you very much for your letter of September 28 concerning Bangladesh. I am delighted to hear of your deep interest in Bangladesh and of your wish to have Victor Umbricht participate as your personal representative in the meeting of the Bangladesh Aid Group which will take place later this month. Mr. Umbricht will, of course, be completely welcome.

Even before your letter arrived, we had news first from the delegation from Bangladesh at our Annual Meeting and then from Mr. Umbricht himself of your appointment of Mr. Umbricht as your personal representative for discussions concerning aid to Bangladesh. As you will see from the attached copy of a cable which the Director of the South Asia Department sent to Mr. Umbricht last Friday, we have suggested that he meet with our staff in Paris early in the week on which the Aid Group will meet and that he should attend the meeting. In the light of your letter I am sure that he will be agreeable to both invitations. Needless to say, he will also be welcome at future meetings.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kurt Waldheim
Secretary-General
United Nations
United Nations Plaza
New York, N.Y. 10017

Attachment.

cc: Messrs. Knapp)
Weiner) with copy of incoming
W. Clark) and attachment.
Dunn)

WDiamond:at
October 8, 1974

491/4/106

September 28, 1974

MEMORANDUM FOR MR. WILLIAM CLARK

Is it true that Mr. Papa Fall distributed copies of my speech to African embassies on Friday or Saturday (Executive Directors have complained, stating that they did not distribute the speech to embassies they represent because the copy we distributed to the Directors stated it was embargoed until Monday).

If Fall did so distribute the speech, what action do we propose to take against him?

Robert S. McNamara

RMcN:bmm



THE SECRETARY-GENERAL

1074 To Mr. Clark
Please draft off
Amal

28 September 1974

Dear Mr. McNamara,

The Prime Minister of Bangladesh, together with his Minister for Foreign Affairs, is attending the present session of the General Assembly, and they have brought me up to date on the very serious economic crisis facing Bangladesh. After a thorough review of the situation this morning, which was attended by a number of my senior staff members and Mr. Victor Umbricht from Switzerland, I am convinced that immediate assistance to Bangladesh will be required in order to reduce the risk of disastrous developments in the months ahead.

I know that the World Bank has been very active, not only in closely following the prevailing economic conditions in Bangladesh, but also in mobilizing international assistance. My attention has been drawn to your plan to call a meeting of donor countries as a Consortium for Aid to Bangladesh, in Paris from 24 to 25 October in order to examine short-term and long-term assistance measures for Bangladesh. This is a very encouraging initiative and appears to be, under the circumstances, the most constructive approach to the present difficulties faced by Bangladesh.

I have asked Mr. Umbricht to act as my personal representative at discussions concerning aid to Bangladesh, and to help, within the United Nations Secretariat, in the co-ordination of our efforts. I believe that his presence at the Paris Consortium Meeting and at any similar gatherings in the future would be very helpful, and I would be grateful if he could attend such meetings.

With kind regards,

Yours sincerely,

Kurt Waldheim

Mr. Robert S. McNamara
President
International Bank for Reconstruction
and Development
Washington, D. C.

INTBAFRAD

OCTOBER 4, 1974

BANGKOK

T E L E X

THAILAND

~~797-2166~~ 797-2166

PLEASE TRANSMIT THE FOLLOWING MESSAGE TO VICTOR UMBRICHT IMMEDIATELY.

QUOTE PRIMO THANK YOU FOR YOUR MESSAGE OF SEPTEMBER THIRTIETH TO KNAPP INFORMING US THAT THE SECRETARY GENERAL HAS APPOINTED YOU HIS PERSONAL REPRESENTATIVE IN HIS EFFORTS TO ASSIST IN MOBILISING SHORT-TERM ~~AND~~ AND LONG-TERM ASSISTANCE FOR BANGLADESH. WE HAVE NOT YET HEARD FROM THE SECRETARY GENERAL BUT NEVERTHELESS I WOULD WELCOME OPPORTUNITY OF REVIEWING THE SITUATION WITH YOU. I SHALL BE ARRIVING IN PARIS FROM INDIA ON SATURDAY OCTOBER NINETEENTH AND WILL BE THERE THROUGH AID GROUP MEETING SCHEDULED FOR OCTOBER TWENTYFOURTH AND TWENTYFIFTH. I SHALL BE HAPPY TO SEE YOU THERE ANY TIME BUT PREFERABLY AS EARLY AS POSSIBLE IN THAT PERIOD. IF THE SECRETARY GENERAL AGREES WE WOULD BE HAPPY TO HAVE YOU PRESENT AT THE AID GROUP MEETING. FOR YOUR INFORMATION, EIGHTEEN COUNTRIES AND FIVE INTERNATIONAL ORGANIZATIONS HAVE ACCEPTED MEMBERSHIP AS OBSERVERS OR FULL MEMBERS. AMONG THE INTERNATIONAL ORGANIZATIONS IS UNDP WHICH WILL BE REPRESENTED IN PARIS. PLEASE LET ME KNOW YOUR PLANS. SECUNDO YOUR MESSAGE TO NURUL ISLAM HAS BEEN CONVEYED TO HIM IN IRAQ. HE WILL REPLY DIRECTLY TO YOU THROUGH OUR BANGKOK OFFICE. BEST WISHES. UNQUOTE.

DIAMOND

William Diamond, Director,
South Asia Dept.

cc Messrs. Knapp, Weiss, Dunn, Diamond
(with copy of incoming cable)

WDiamond:us

491/14/117

MAREI

OCTOBER 9, 1974

FOODAGRI

TELEX 61181

ROME

ITALY

APPRECIATE INVITATION TO ADDRESS PLENARY SESSION WORLD FOOD CONFERENCE
NOVEMBER SEVEN OR EIGHT STOP EYE VERY MUCH REGRET HAVING TO DECLINE DUE
TO A LONG-STANDING COMMITMENT TO MEET WITH MIDDLE EAST LEADERS STOP WITH
ASSURANCE OF THE WORLD BANK'S AND MY PERSONAL SUPPORT AND BEST WISHES
FOR A SUCCESSFUL CONFERENCE

(Signed) Robert S. McNamara

ROBERT S. MCNAMARA

Robert S. McNamara

President

SEBoskey:ALjungh:ml

FOR MR. MCNAMARA'S OFFICE

491/4/115

OCT 8 1975

Dear Ms. Owen:

This is in response to your note of September 23, in which you suggested that we might cancel this year's Christmas Party and contribute the resulting savings to the Honduras Relief Fund.

It is true, as you noted, that we did cancel the 1970 Christmas Party at the last moment and donated the money to a relief fund for the victims of the floods which devastated Bangladesh only a few weeks earlier. However, the amount involved was quite insignificant in relation to the needs. This would be true also in the case of the recent disaster in your country, particularly since we have already had to enter into substantial financial commitments for this year's Party. Furthermore, there have unfortunately been a number of natural disasters since 1970—the Nicaraguan earthquake and the further floods in Bangladesh earlier this summer come readily to mind—but it would be invidious for the Bank to discriminate. If we were to seek to divide any savings among the countries which have suffered recent disasters, the amounts available for any particular relief fund would be derisory.

For these reasons, quite apart from the fact that the majority of the staff do undoubtedly attach considerable importance to the Annual Christmas Party, I do not think it appropriate for us to act on your suggestion. We will, of course, continue our practice of encouraging staff members to contribute individually to any funds which may be established for the relief of victims of such tragedies.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Raquel Pinel Owen
International Bank for
Reconstruction and Development
Washington, D.C. 20433

RAClarke:ss
October 3, 1974

October 4, 1974

491/4/114

Dear Governor:

With the close of the 1974 Annual Meetings, I should like to express my very warm appreciation for the admirable manner in which the proceedings of the Meetings were conducted under your leadership. It has indeed been a pleasure to work with you.

The Annual Meetings provide an important opportunity for exchange of views. Their importance was further enhanced this year by the inclusion in the Agenda of the items relating to the setting up of the Joint Ministerial Development Committee and the Interim Committee, among others. Thanks to your able chairmanship I feel that we can all look back upon a successful and eventful week with satisfaction at having completed a very heavy schedule smoothly and efficiently.

Mrs. McNamara and I were delighted that your charming wife accompanied you and we look forward to meeting again.

With warm personal regards,

Sincerely,

Robert S. McNamara

The Honorable
Konan Bedie
Chairman, Board of Governors
International Bank for Reconstruction
and Development
Sheraton Park Hotel
Washington, D. C.

PNDamry:mss

491/4/113

SIR JOHN CRAWFORD

OCTOBER 4, 1974

CURTMED AA 62033

TELEX

CANBERRA

AUSTRALIA

BEFORE RECEIVING YOUR CABLE I HAD REPLIED TO RAO'S INVITATION TO ME TO
GIVE COROMANDEL LECTURE BY SAYING TRAVEL PLANS AND COMMITMENTS HERE MADE
ACCEPTANCE IMPOSSIBLE STOP WILL LOOK FORWARD TO SEEING YOU END OCTOBER
REGARDS

MCHAMARA

Robert S. McNamara

cc: Mr. Neylan, Projects: Agri &
Rural Dev

President

RMcN: bmm

491/4/112

OCT 2 1974

Dear Mr. Boerma:

Thank you for your letter of August 30, in which you outlined proposals for assessing the food needs of the Sahelian countries, so that decisions can be taken on the program of food aid for the crop year beginning in November 1974. Our staff will be ready to meet at any time with officers from your Office for the Sahelian Relief Operation to discuss these proposals further.

The World Bank Group is very much concerned with the desperate plight of the Sahelian population. Our own activities will be concentrated mainly on long-term development assistance. Our Executive Directors last November approved a series of drought relief credits to the six Sahelian countries. Our principal concern now is to move forward the various agricultural and rural development projects which have already been initiated, or are currently under preparation for Bank or IDA financing in these countries. We are also devoting a considerable amount of staff time to the study of problems affecting the region as a whole, including long-term requirements for the transport and storage of agricultural commodities. I might mention in this connection that we have recently offered to assist the CILSS in the coordination of external aid for the transport sector, and the experience being gained by OSRO in handling emergency relief will be of great value in drawing up plans for meeting future transport needs.

There is probably little that the Bank Group can do to assist the Multidonor Mission. However, so far as the Technical Teams are concerned, we do have a resident mission in Upper Volta, and our representative there, Mr. Abdallah El Maaroufi, will be ready to give the Team all the help he can.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. A. H. Boerma
Director-General
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
00100-Rome
Italy

cc: Messrs. Chaufournier, de la Renaudiere, Thalwitz/Rowe (WAN), Hoffman (IRD),
Y udelman (AGP), El Maaroufi (WAFUV), Ljungh (2)
EPWright/RSMcNamara:vr
October 1, 1974

491/4/111

Le 2 octobre 1974

Monsieur le Président,

M. Nassim Kochman, qui depuis dix ans représente la Mauritanie et dix sept autres pays en qualité d'Administrateur de la Banque Mondiale, vous a déjà personnellement fait savoir que, soucieux de renforcer les relations que cette Institution entretient avec les Etats-membres de l'Organisation des pays exportateurs de pétrole, je lui avais demandé de venir exercer auprès de moi les fonctions de Conseiller spécial, à l'expiration de son mandat en cours.

M. Kochman n'a pas seulement contribué grandement à l'établissement de bonnes relations entre la Banque et les pays qu'il représente: au cours des dix dernières années, il a également acquis une connaissance des procédures et des principes de la Banque, indispensable à l'exercice des fonctions que je me propose de lui confier.

Au cours de cette période, il a fait preuve en toutes circonstances d'un sens aigu de la diplomatie et d'une puissance de travail remarquable, qui lui ont valu l'admiration de ses collègues. A ma connaissance il est certainement mieux qualifié que quiconque pour remplir la tâche que j'envisage.

Depuis quelque temps, il apparaît de plus en plus clairement que la Banque Mondiale doit participer plus activement que jamais aux efforts visant à obtenir la participation de l'OPEP à l'assistance en faveur des pays pauvres, et je pense que l'OPEP accordera son soutien à la Banque dans ce domaine. Il nous faut donc veiller à ce que l'organisation de la Banque lui permette de remplir ses responsabilités, et je crois que M. Kochman pourra lui prêter à cette fin un concours inappréciable.

Ma décision de demander à M. Kochman de devenir membre des services de la Banque, n'ayant pu être prise que tardivement, a de ce fait coïncidé avec la période préparatoire à l'élection des Administrateurs. Il a été heureusement possible de prendre des dispositions qui, j'en suis sûr, permettront de transférer sans à-coup les responsabilités qu'exerce M. Kochman, ce dont je tiens à vous remercier personnellement. M. Kochman

- 2 -

m'a fait part en effet de votre intervention, qui a grandement contribué à l'heureuse conclusion de cette affaire.

Veillez agréer, Monsieur le Président, les assurances de ma très haute considération.

Signed by R. McN
Delivered to Minister Abdellahi
Robert S. McNamara 10/3/74

Son Excellence
Moktar Ould Daddah
Président de la République
Nouakchott
Mauritanie

491/4/110



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
WASHINGTON, D. C. 20433, U.S.A.



OFFICE OF THE PRESIDENT

October 1, 1974

Dear Sir Peter:

Thank you for your letter of September 12 concerning the endangered bird species on Mauritius.

I am enclosing a copy of my letter of the same date to Dillon Ripley in order that you may be informed of the steps we are taking in that regard.

In addition, a member of our staff will be in Mauritius and will have discussions with Dr. Schumacher on these matters.

With kind regards,

Sincerely,

Robert S. McNamara

Sir Peter Scott CBE, DSC
The New Grounds
Slimbridge
Gloucester GL2 7BT
England

Enc.

cc: Mr. S. Dillon Ripley



OFFICE OF THE PRESIDENT

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
WASHINGTON, D. C. 20433 U. S. A.

491/4/109

September 30, 1974

Dear Mr. Corea:

Thank you for your letter of August 27 and the enclosed study on the indexation of primary commodities.

Maintaining the import capacity of the developing countries, particularly of the poorest, is one of the most pressing which faces the international community in the present economic situation. I welcomed your exploration of one of the measures in this area. I have asked our economic staff to review the document in detail and send you any comments.

Sincerely,

Robert S. McNamara

Mr. Gamani Corea
Secretary-General
United Nations Conference
on Trade and Development
Palais des Nations
CH - 1211 GENEVE 10

4911/4/108

SEP 28 1974

Dear Mr. President:

I have the honor to write to you to bring to your attention that I have proposed Executive Director Mohamed Nassim Kochman to be my personal advisor to concern himself with the relations between the countries of the OPEC and the Bank Group.

Given the events of the past year, and particularly the present situation which has resulted from it, it seems to me useful to find a senior official from within the Bank who could concentrate his time and energies to this question and to work in this way towards the intensification of our relations between OPEC and our institutions. In my opinion, nobody is better qualified to carry out these very delicate responsibilities than Mr. Kochman who combines great competence with demonstrated energy and initiative. (His broad cultural background and in particular his keen diplomatic sense are not his least advantages for such a position. Besides, he has acquired a complete knowledge of the structure and procedures of our Group and Institutions. I have, personally, always admired his indefatigable efforts and the distinction with which he has always protected the interests of the countries he represents within the Board of Executive Directors of which he is the doyen. His active contribution in the political relations of the Bank has always been much remarked upon. I am happy that Mr. Kochman has accepted my offer so he will be able to assume his new functions effective on the expiry of his present appointment on October 31, 1974.

If I have been constrained to write to inform you personally of this important news, it is because of the particularly close working relationships which have always existed between your Government and Mr. Kochman and his own record of having seriously helped in introducing a fruitful dialogue between yourself and us. For my part, I am delighted to be able to count on his collaboration in the field of such complexity and importance for the international economy in this crucial moment of history.

Sincerely,

Robert S. McNamara

le 28 septembre 1974

Liste des destinataires

Son Excellence

~~S. Exc.~~ Monsieur El-Hadj Ahmadou Ahidjo
Président de la République unie du Cameroun
YAOUNDE (Cameroun)

~~S. Exc. le Maréchal Jean-Bedel BOKASSA~~
Président à Vie de la République
BANGUI

S. Exc. le Commandant Marien Ngouabi
Président du Conseil d'Etat
BRAZZAVILLE (Congo)

S. Exc. Monsieur Félix HOUPHOUET BOIGNY
Président de la République
ABIDJAN (Cote d'Ivoire)

S. Exc. le Lieutenant-Colonel Mathieu KEREKOU
Président de la République
COTONOU (Benin)

~~S. Exc. Monsieur El Hadj Omar BONGO~~
Président de la République
LIBREVILLE

S. Exc. le Général Sangoulé LAMIZANA
Président de la République
OUAGADOUGOU (Haute Volta)

S. Exc. Sir Seewoosagur RAMGOOLAM
Premier Ministre
PORT LOUIS (Maurice)

S. Exc. le Général de Division Gabriel RAMANANTSOA
Chef du Gouvernement
TANANARIVE (Madagascar)

S. Exc. le Colonel Moussa TRAORE
Président de la République
BAMAKO (~~Gambia~~) (Mali)

S. Exc. le Lieutenant-Colonel Seyni KOUÏTICHE
Président du Conseil militaire suprême, Chef
de l'Etat
NIAMEY (Niger)

S. Exc. le Général Major Juvénal HABYARIMANA
Président de la République
KIGALI (Rwanda)

S. Exc. Monsieur Léopold Sédar SENGHOR
Président de la République
DAKAR (Sénégal)

Suite....

S. Exc. Monsieur N'Garta TOMBALBAYE
Président de la République
NDJAMENA (Tchad)

S. Exc. le Général Gnassingbe EYADEMA
Président de la République
LOME (Togo)

Citoyen Général de Corps d'Armée
Mobutu Sese Seko
Président de la République
KINSHASA (Zaïre)

H.C. Jalle Mohamed Siad Barre
President of the Supreme
Revolutionary Council
Mogadishu.

President du Conseil révolutionnaire
suprême
Mogadishu (Somalie)

491/4/107

September 28 1974

MINISTER ACOSTA BONILLA
MINIHACIENDA
TEGUCIGALPA
HONDURAS

FULL RATE
(ext. 2571)

REURCAB SEPTEMBER 27 COMMA PLEASE ACCEPT OUR SINCEREST SYMPATHY FOR
THE GRAVE LOSSES SUFFERED BY THE HONDURAN PEOPLE AND ECONOMY DURING
THE RECENT HURRICANE STOP BANK PREPARED TO COOPERATE WITH GOVERNMENT
IN DEVELOPING PROGRAM FOR MEETING URGENT NEEDS FOR RECONSTRUCTION
ASSISTANCE STOP WE WILL BE HAPPY TO BEGIN DISCUSSIONS TO THIS END
DURING YOUR VISIT NEXT WEEK STOP MY STAFF HAS INITIATED CONVERSATIONS
WITH OTHER INTERNATIONAL AND BILATERAL LENDING AGENCIES ON HOW BEST
TO COORDINATE ASSISTANCE ACTIVITIES STOP LOOK FORWARD TO SEEING YOU
NEXT WEEK REGARDS

McNAMARA

INTBAFRAD

Robert S. McNamara

cc. Mr. Guarnieri, Executive Director
cc. Mr. J. Burke Knapp
Messrs. Alter, Krieger, Glaessner
cc. Messrs. Avramovic, Holsen, Chernick
LAC I Project Division Chiefs
cc. Messrs. Weisman, Loan Officer, LAC I
Vandendries, Economist, LAC I

GFFlood mark



INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

691/4/105

OFFICE OF THE PRESIDENT

September 27, 1974

Dear Dr. Mahler:

If anything could persuade me that the Bank ought to take on the job of organizing a planning and programming exercise designed to move the UN system towards more effective action on the rural development front, it would be your kind and generous letter of July 15, 1974. My answer has to be that I wish we could; I hope we can some day (if that is the clear wish of the ACC); but I think it would be premature to do so in the near future. I know that Mr. Boerma, who might seem to be the logical one to take this on, doesn't feel able to commit FAO to the task at this time, and would welcome Bank leadership. But I also know, as a result of some discussions Michael Hoffman has had with him since the matter came up at the July ACC meeting, that he agrees it would be premature to launch an ACC functional group on rural development now, i.e., at the October meeting of the ACC.

As far as the Bank is concerned, a compelling reason for postponing action is that we are still in the process of defining the Bank's own role and in formulating our own program for the next few years. We have scheduled a discussion of the Bank's program for a meeting of the Executive Directors in January 1975. Clearly, we ought not to assume any sort of leadership role in a UN system exercise until we have a solid base in our Board for the Bank's own program and approach.

So I will be asking the ACC to put the matter off and suggesting that we review the position at the autumn 1975 meeting, by which time we will certainly know better where we are headed and it will be easier to decide just how the ACC should address the problem and whether we or someone else should take the lead -- by then FAO might feel it should and could do the job.

I hope you will understand the reasons for my position and will support our request to ACC not to press the matter of a functional group on rural development at this time.

With best wishes,

Sincerely,

Robert S. McNamara

Halfdan Mahler, M. D.
Director-General
World Health Organization
1211 Geneva 27, Switzerland

P.S. We are making some progress in developing a Bank program to deal with rural development problems. Enclosed are excerpts from a speech I will give to the Governors of the Bank next week, which deal with the subject.

491/4/104

September 27, 1974

His Excellency
Dr. Abdel Aziz Hegazy
Prime Minister
Cairo, Arab Republic of Egypt

Dear Dr. Hegazy:

I was delighted to hear about your appointment as the Prime Minister. Please accept my felicitations and good wishes for success in this challenging assignment, at a critical juncture in Egypt's recent history.

I was very interested to hear from Mr. Benjenk about his recent discussions in Cairo with you and your colleagues on questions of mutual interest.

I have just completed reading the description of Egypt's current economic situation and the analysis of its prospects contained in the draft report of the Bank's recent economic mission. I take this opportunity to thank the Egyptian Government for the excellent cooperation that was extended to the mission.

I have followed closely the economic measures that have been taken by the Egyptian Government and have noted with satisfaction that they are along the lines you were kind enough to outline to me during my enjoyable visit to Cairo last February. The steps taken so far reinforce my confidence that the measures that will follow in the future will promote a more efficient allocation of resources and strengthen the basis for future growth.

In view of the encouraging trend towards the realization of your development objectives, to which the Bank fully subscribes, and with the expectation of the continuation of this trend, there is every justification for the Bank Group to start to play a more extensive part in Egypt than has been possible hitherto. In particular the Bank itself, in addition to IDA, can now take part in financing Egypt's economic development.

I propose, therefore, to recommend to the Executive Directors the participation of the Bank Group in the financing of a much larger program in Egypt during the current fiscal year, 1974/75, subject of course to satisfactory and timely completion of appraisal and negotiations of the projects under consideration. The elimination of the

problem of widespread underutilization of capacity has been given the highest priority in your interim development program. It is fitting, therefore, that the first loan proposed in this fiscal year is for \$70 million (half of it a Bank loan and half an IDA credit), to finance the import of inputs for improving capacity utilization in agriculture and industry. In addition, we also hope to participate in the financing of projects for the reopening and rehabilitation of the Suez Canal, and the development of the railways, telecommunications and industry (Tourah cement; the Bank of Alexandria).

I therefore expect the total volume of Bank/IDA lending to Egypt to reach around \$200 million in the current fiscal year, 1974/75, placing Egypt among the major borrowers of the World Bank Group. Moreover, I envisage such a level of Bank contribution to continue and to be more than solely the provision of finance. I remember with great interest our discussions of last February on the key importance of effective planning and efficient allocation of resources for Egypt. I am aware that the improvement of decision making on economic matters in Egypt is a matter very close to your heart. The Bank Group is willing to provide help through the provision of technical advice and assistance in this or any other field of economic policy if you so wish.

I see this year's lending program, which is almost five times as large as the annual average of Bank Group lending to Egypt in recent years, as the beginning of a new stage in our relationship. I hope to be able to continue and extend the dialogue between the Bank Group and the Egyptian Government which has helped us to reach this point.

In order to justify and to sustain in the coming years the new level of Bank Group participation in Egyptian economic development, I would be very much interested in continuing our dialogue on issues of mutual interest, and particularly about the Government's intentions concerning economic planning and policies, and the contemplated developments in the fields of resource management, debt management, and balance of payments policies.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: for Mr. McNamara's Office

cc: Mr. Knapp

cc: Messrs. Benjenk, Paijmans, Davar, Karaosmanoglu

VDubey:mh

Typed September 26, 1974

491/4/103

SEP 27 1974

Dear Graydon:

Thank you for your letter of September 16. I have made enquiries about the report that you mention, and wish to see.

The difficulty about this draft report is that since it was intended for use for working purposes only by one of our Departments it has not even been finalized for general use within the Bank, and the Department concerned is naturally unwilling to make it public, or even send it outside the Bank.

However, I am asking that a copy be sent to you for your personal perusal, in view of your interest. But I would ask you to treat it as a tentative draft not to be circulated to others.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. T. Graydon Upton
President
Pan American Development Foundation
1725 K. Street, N.W., Suite 1409
Washington D.C. 20006

WDClark:sf

691/4/102

SEP 27 1974

Dear Claiborne:

Thank you for your letter of September 16 about the Club of Rome meeting in Berlin.

I am afraid, that as predicted, I cannot get away from here at that time. But I have spoken to William Clark and he is willing and anxious to go, and has informed the authorities in Berlin that he will arrive on Sunday evening, October 13.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Claiborne Pell
United States Senate
Washington D.C. 20510

WDClark:sf

491/4/1001

OUTGOING WIRE

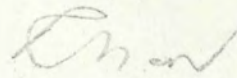
TO: HIS EXCELLENCY
DR. ABDEL AZIZ HEGAZY
PRIME MINISTER
CAIRO

DATE: SEPTEMBER 26 1974

CLASS OF SERVICE: FULL RATE 222 (4261)

COUNTRY: EGYPT

TEXT:
Cable No.: VERY HAPPY TO LEARN OF YOUR APPOINTMENT AS PRIME MINISTER (STOP)
EGYPT IS FORTUNATE TO HAVE A MAN OF YOUR OUTSTANDING ABILITY IN THIS
POST OF HIGH RESPONSIBILITY (STOP) MAY I WISH YOU EVERY SUCCESS AND
ASSURE YOU OF WORLD BANK'S FULL SUPPORT AND COOPERATION (STOP) BEST
REGARDS



ROBERT McNAMARA
PRESIDENT
INTBAFRAD

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Robert S. McNamara

DEPT.

SIGNATURE _____
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: MPBenjenk/AJDavar/dm

CLEARANCES AND COPY DISTRIBUTION:

cc: Messrs. Benjenk, Paijmans

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT) See Secretaries Guide for preparing form)

Checked for Dispatch: _____

491/4/100

SEP 24 1974

Dear Dr. Prebisch:

Thank you for your letter of September 11, 1974 about the current status of the UN Emergency Operation. I hope that your trip to Vienna proved successful and that the meeting on September 27 next will confirm the encouraging developments to which you refer. As you know, the data we provided both you and the EEC on OPEC capital flows shows very substantial commitments in 1974, on concessionary terms. A significant portion is in a form which should disburse quickly. However, I agree entirely that it is of great importance for the OPEC countries to report on their efforts to you publicly, so that we do not have to continue to rely on incomplete data.

I am grateful for your kind words about the work of the World Bank staff. We will continue to do what we can to assist your efforts and I understand that Mr. Dell already is in touch with Mr. Stern to cover assistance for the next months.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Raul Prebisch
Special Representative of the
Secretary-General for the
United Nations Emergency Operation
United Nations

~~Cleared with~~ New York, N.Y. 10017
cc: Mr. Stern
cc: Mr. McNamara (2)
Mr. W.D. Clark
Mr. Hoffman
Mr. Franco

LPChatenay/EStern:mmcd
September 23, 1974

491/4/98

SEP 23 1974

Dear Ing. Murray:

Thank you very much for your letter of September 3, with the enclosed commemorative stamps, and your letter of September 4, 1974 informing me of the resolution which your Board of Directors passed at the occasion of the Twenty-Fifth Anniversary of ICE.

It is indeed encouraging and gratifying to know that the role of the World Bank is appreciated not only for the financing provided but also for our efforts in assisting in the building of development institutions. My staff and I have always considered ICE as an institution of high potential for serving important needs of the people of Costa Rica. I would like to take this opportunity to congratulate ICE, its management and staff on its many achievements over the past 25 years, and to express my hopes for continued progress in the future and my confidence that the spirit of cooperation which characterizes the relationship between our two institutions will continue.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ing. Alex Murray
Executive President
Instituto Costarricense de Electricidad
Apartado 10032
San Jose
Costa Rica

Cleared with and cc: Messrs. G: Alter
A: Krieger, Director, LAC I
G. Flood, Division Chief, LAC I
cc: Mr. J. Bravo, I&PA (with enclosures)
Mr. A. Ljungh (2)
GDolenc/GFFlood:ec
9/19/74

491/4/93

Office of the President (2)

SON EXCELLENCE
LIEUTENANT COLONEL SEINI KOUNTCHE
PRESIDENT DU CONSEIL MILITAIRE SUPREME
NIAMEY

SEPTEMBER 13, 1974

LT x-2001

NIGER

SUIS DESOLE D'APPRENDRE NOUVELLE GRAVES INONDATIONS CAUSEES DANS LA REGION
DE MARADI PAR FORTES PLUIES RECENTES STOP NOUS SOMES PRETS ENVOYER MISSION
POUR EVALUER DEGATS INONDATIONS ET POSSIBILITE ASSISTANCE ADDITIONNELLE QUE
BANQUE POURRA VOUS APPORTER DANS CONTEXTE GENERAL PROJET DEVELOPPEMENT RURAL
INTEGRE MARADI STOP TOUTEFOIS AVONS DIFFERE POURSUITE INSTRUCTION DOSSIER
DU PROJET A LA DEMANDE DES RESPONSABLES VOTRE GOUVERNEMENT TRANSMISE PAR
TELEGRAMME 10 AOUT ADRESSE A M. BAZIN PAR SECRETAIRE D'ETAT A LA COOPERATION
STOP AFIN DE NOUS PERMETTRE DETERMINER MEILLEURE COMPOSITION DE LA MISSION
PROPOSEE NOUS VOUS SERIONS RECONNAISSANTS DE BIEN VOULOIR CONFIRMER QUE
VOTRE GOUVERNEMENT EST MAINTENANT PRET A CONSIDERER METTRE A POINT DETAILS
DU PROJET DE MARADI EN VUE PROCEDER NEGOCIATIONS A UNE DATE RAPPROCHEE
STOP SOUS RESERVE RECEPTION POINT DE VUE VOTRE GOUVERNEMENT A CE SUJET
ESPERONS ~~EN~~ A MEME PRENDRE DISPOSITIONS POUR QUE MISSION ARRIVE NIAMEY
AU PLUS TARD SEMAINE 22 SEPTEMBRE STOP TRES HAUTE CONSIDERATION

McNAMARA
DREVAS

Robert S. McNamara, President

CC: Mr. M.N. Kochman, Executive Director

cleared and cc: Messrs. Chaufournier
Pauliquen
Wadsworth
Ropiteau

EPwright/kmm

SEP 13 1974

401/4/90

Office of the President (2)

Dear Dr. Candau:

I was delighted, on returning to the office this week, to find your letter of August 8 accepting the invitation I had extended to you on behalf of the four sponsoring agencies to assume the Chairmanship of the Joint Coordinating Committee for the Control of Onchocerciasis in West Africa. Peter Wright has told me about his meeting with you and Dr. Bellerive in Geneva at the beginning of August, and your concept of the assignment is exactly in line with ours. I share your view that the program is of vital importance to the social and economic development of the areas concerned and I have great confidence that, under your leadership and guidance, it will be carried forward successfully with the support of the many governments and agencies involved.

A Memorandum of Understanding, which will provide the legal basis for the establishment of the JCC, is presently being prepared by the sponsoring agencies, and it is envisaged that the Chairman will be appointed initially for a period of three years, with the possibility of a further extension. While this arrangement will need to be formally confirmed at the first meeting of the JCC next February, I would propose that your period of tenure should start on October 1, 1974, and if you agree, the World Health Organization will prepare a contract on this basis. Our two organizations have discussed the terms of your appointment, and Dr. Bellerive will be able to inform you of our proposals with respect to the honorarium and reimbursement of expenses, which I hope you will find satisfactory.

You will no doubt want to do some travelling in connection with this assignment before the first meeting of the JCC in Abidjan next February, and if you have an opportunity of visiting Washington, I look forward to meeting with you.

I am sending copies of this letter to Dr. Mahler, Mr. Peterson and Dr. Boersma, who have previously received copies of your letter of August 8.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. M. G. Candau
Le Mas
Route du Jura
1296 Coppet, Vaud
Switzerland

EPWright:vr
September 11, 1974

cc: Messrs. Knapp, Chauffournier
Hoffman, Delaume, Bazin/Garff

491/4/89

September 12, 1974

Dear Mr. Prime Minister:

Please accept my congratulations on your election as Prime Minister. I very much enjoyed the opportunity to meet with you last February and was delighted at your deep appreciation of international problems and particularly those of the developing countries. No doubt New Zealand's progressive policies will be further strengthened under your leadership. We are most grateful for the support you are giving to our institution and look forward to continued good relations with your Government.

With best wishes for your success as Prime Minister, and warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Wallace E. Rowling
Prime Minister
Wellington, New Zealand

GHReif:ALjungh:mss

cc: Mr. Stanley McLeod

497/4/88

Le 12 septembre 1974

Son Excellence
Moktar Ould Daddah
Président de la République
islamique de Mauritanie
Nouakchott

Monsieur le Président,

J'ai l'honneur de porter à votre haute attention une question d'une extrême importance pour la Banque, et dont M. Mohamed Nassim Kochman, qui a bien voulu se charger de vous remettre personnellement cette lettre, pourra vous entretenir de façon plus détaillée.

Depuis plusieurs années, des dispositions sont en vigueur à l'intérieur de la Banque pour permettre à celle-ci d'accorder une attention particulière à nos relations avec les pays arabes membres de la Banque. Nous estimions ces dispositions nécessaires car, dans le cas des pays arabes, le resserrement de la coopération sur les questions de principe affectant les problèmes économiques et de développement exigeait que nous nous tenions au courant des tendances générales et des mesures prises dans cette partie du monde.

Jusqu'à présent, M. Mohamed Shoaib, en plus de ses fonctions de Vice-Président, s'est acquitté de cette tâche pour laquelle le désignaient tout particulièrement sa connaissance des pays arabes et les relations qu'il s'était faites avec de hautes personnalités de cette région, à l'époque où il était Ministre des Finances du Pakistan. Les événements survenus depuis 18 mois sur la scène économique et financière mondiale, qui intéressent très profondément les activités de la Banque, exigent cependant que désormais un haut fonctionnaire de la Banque consacre tout son temps et toute son énergie à cet aspect de nos travaux. Il serait en outre extrêmement souhaitable que la personne chargée de ces fonctions puisse les assumer alors que M. Shoaib, qui compte prendre sa retraite dans un an environ, est encore présent.

Alors que je m'interrogeais sur le choix de la personne à qui pourraient être confiées ces fonctions, il m'est venu à l'esprit que rares seraient celles qui seraient plus qualifiées que M. Kochman pour les exercer. La compétence dont il a toujours fait preuve toutes les fois qu'il s'est agi des relations de la Banque avec ses pays-membres - et notamment avec certains pays dont l'adhésion était récente - ferait

de lui un excellent porte-parole de la Banque et, en même temps, un excellent conseiller pour tout ce qui a trait à l'évolution de nos relations avec le monde arabe. Si M. Kochman accepte ce poste, il serait hautement souhaitable que l'annonce en soit faite par la direction de la Banque, en particulier aux pays arabes, avant et pendant l'Assemblée annuelle. Je regrette très sincèrement que cette décision, que j'avais présente à l'esprit depuis fort longtemps, doive maintenant être prise de façon si hâtive.

M. Kochman m'a assuré de son concours mais a cependant exprimé le vœu de pouvoir s'entretenir avec vous avant que je ne rende officielle sa désignation.

Espérant très sincèrement que vous pourrez encourager M. Kochman à accepter ma proposition, je vous prie d'agréer, Monsieur le Président, les assurances de ma très haute considération.

(Signed) Robert S. McNamara
Robert S. McNamara

491/4/87

SEP 12 1974

Dear Dillon:

Thank you for your letter of August 2 concerning the endangered bird species on Mauritius.

The material you provided proved very informative to our staff working on this project.

I think it would be most useful if the members of our staff most closely concerned with the implementation of this project could arrange to discuss it with you. Accordingly, I have asked our East Africa Regional Office and the Office of Environmental Affairs to arrange for a short meeting at your convenience.

I feel certain that a solution can be worked out to the mutual satisfaction of all concerned.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. S. Dillon Ripley
President
The International Council for
Bird Preservation
Smithsonian Institution
Washington, D. C. 20560

JALee/fb
August 21, 1974
Rewritten: September 10, 1974
cc: For Mr. McNamara's Office (2)
J. A. Lee (3)

491/4/86

SEP 12 1974

Dear Mr. Taxi:

Thank you for your letter of August 6 and your kind remarks about the Bank's activities. The problems facing the developing countries have certainly not diminished since your service with us as an Executive Director, and, as you know, I am most appreciative of the contributions which the Arab countries are making.

I was extremely sorry, therefore, to hear from you that Mr. Al-Attegy will be unable to attend the Bank and Fund Meetings this year and next because they will fall within the fasting month of Ramadan. I would not wish either yourself or the Minister to be under the impression that we have not seriously explored the possibility of arranging alternative dates for these meetings to avoid such an overlap. However, despite exhaustive enquiries and the most careful consideration by both Mr. Witteveen, the Managing Director of the Fund, and myself, we regret that we found it impossible to do so. As you will recall, in order to accommodate a meeting of the size of our Annual Meetings, it is necessary to reserve space in Washington hotels for years in advance, and our enquiries revealed that in the only building that can accommodate the Meetings in Washington, reservations had been made firm for other large meetings for surrounding periods of time.

We shall be most sorry to miss Minister Al-Attegy at our Meetings, and hope that, when you next meet with him, you will assure him that we seriously explored the possibility of rescheduling the Meetings to avoid the overlap with Ramadan.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Abderrahman Taxi
79, Avenue Hassan
11 Casablanca, Morocco

PNDamry:nsp
9/9/74

499/4/02

HIS EXCELLENCY
ABDUL RAHMAN SALIM AL-ATEEQY
MINISTER OF FINANCE AND OIL
MINISTRY OF FINANCE AND OIL

SEPTEMBER 9, 1974

LT

KUWAIT

UPON HIS RETURN TODAY SHOAB TOLD ME OF HIS RECENT DISCUSSIONS WITH YOU AND PARTICULARLY ABOUT YOUR CONCERN THAT THE ANNUAL MEETINGS THIS YEAR AND NEXT CONFLICTED WITH RAMADAN AS A RESULT OF WHICH YOU WILL BE UNABLE TO ATTEND THIS YEAR STOP AS SHOAB EXPLAINED COMM FACILITIES FOR MEETINGS OF THE SIZE OF THE ANNUAL MEETING OF THE GOVERNORS OF THE BANK AND FUND HAVE TO BE RESERVED A LONG TIME AHEAD AND EYE AM EXTREMELY SORRY THAT THIS MATTER CAME TO OUR ATTENTION SO LATE STOP EYE ATTACH THE GREATEST IMPORTANCE TO REPRESENTATION OF ARAB COUNTRIES AND WAS ESPECIALLY LOOKING FORWARD TO CONSULTATIONS WITH YOU AS A PERSONAL FRIEND AND COUNSELLOR STOP EYE HAVE ASKED THAT IMMEDIATE ATTENTION BE PAID TO AVOID A SIMILAR PROBLEM NEXT YEAR AND AS SOON AS EYE HAVE THE FACTS WILL SUGGEST POSSIBLE ARRANGEMENTS TO YOU STOP EYE WILL TRY TO PLAN A VISIT TO KUWAIT IN THE COMING MONTHS AT YOUR CONVENIENCE SO THAT WE MAY HAVE FULL DISCUSSIONS ABOUT VARIOUS MATTERS OF COMMON INTEREST

ROBERT S MCNAMARA
INTBAFRAD

Rmk/s

Robert S. McNamara

President

Mr. Cargill