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ISAD(G) Reference Code: WB IBRD/IDA 03 EXC-10-4541S

Series: Chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK  
Washington, D.C.

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The World Bank  
1818 H Street NW  
Washington DC 20433  
Telephone: 202-473-1000  
Internet: [www.worldbank.org](http://www.worldbank.org)

**PUBLIC DISCLOSURE AUTHORIZED**

McNamara Papers

1980 (May-June)

**DECLASSIFIED  
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The World Bank Group  
**Archives**  
1771964  
A1995-252 Other #: 5 309650B  
Chronological files - (outgoing) - Chrons 77

495/2/267

JUN 27 1980

Dear Mr. Wright:

May I write to you to follow-up on our recent contact connected with our search for a successor to the present Executive Vice President of the International Finance Corporation. Given the high caliber of candidates, including yourself, with whom we were in contact, the final selection process proved indeed to be a severe test for ourselves.

We have in the end, after considerable reflection, decided to offer the position to Mr. Hans A. Wuttke from Germany who has since accepted our invitation.

I personally wanted to thank you for the interest that you have shown and the time that you have given us in a task that is so important to us. With your broad experience and stature in your profession, you must surely have had to make difficult managerial selection decisions in the past. I am sure therefore that you will understand that our decision to offer the IFC post to another person in no way diminishes our regard and the esteem in which we hold your many talents which were the decisive factor in inviting you to establish contact with us.

I wish you the very best for your own professional and personal future and look forward to an opportunity of renewing contact with you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stanley Wright  
6 Holly Place  
London NW3  
England

Clearances and cc: Mr. Paijmans  
cc: for Mr. McNamara's office (2)

HPollan:mk  
June 26, 1980



495/2/264

JUN 30 1980



Sir:

I enclose copy of a letter dated June 20, 1980, from H. E. Allan J. MacEachen, Deputy Prime Minister and Minister of Finance, the official channel of communication between the Government of Canada and the Bank, requesting that you extend to Mr. Earl G. Drake, an Executive Director in the International Bank for Reconstruction and Development, the privileges and immunities accorded to officials of Specialized Agencies referred to in paragraph 4 of Section 15 of Article V of the Headquarters Agreement between the United Nations and the United States.

In the event that you decide to accede to this request, I wish to inform you that, as President of the Bank, I shall have no objection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable  
The Secretary of State  
Department of State  
Washington, D.C. 20520

495/2/263

JUN 30 1980

The Honorable  
Kurt Waldheim  
Secretary General  
United Nations  
New York, New York 10017

Dear Mr. Secretary General:

I am writing to propose to you and to the Administrator of the United Nations Development Programme, to whom I am sending a copy of this letter, the reactivation of the "Liaison Committee" established by the relationship agreement between the United Nations and the International Development Association (IDA).

As you may recall, the agreement provides that the Liaison Committee shall be composed of the Secretary General of the United Nations and the President of the World Bank/IDA, or their representatives, with the Executive Chairman of the United Nations Technical Assistance Board and the Managing Director of the United Nations Special Fund, or their representatives, as full participants. It was the purpose of the Committee to enable the participants to keep each other fully informed, and to consult one another, on their current program, future plans in areas of common interest and concern, and so to assure coordination of their technical assistance and other development activities.

The Committee held a number of meetings, sometimes under the chairmanship of your representative, Philippe de Seynes, Under Secretary General, Department of Economic and Social Affairs, and sometimes under the chairmanship of my representative. The number of individuals participating was kept small, the particular officials and staff from the United Nations, UNDP (as successor to the Technical Assistance Board and the Special Fund) and the Bank being dependant on the topics agreed to be placed on the agenda. The discussions and information exchanges ranged widely, from matters of inter-agency concern to explanations of new policies, and the meetings served a useful purpose. Nevertheless, for one reason or another, the Committee has not met for some years.



There are now so many undertakings in which the United Nations, the UNDP and the Bank have a common interest and so many fields in which we might profitably exchange views and discuss impending action to avoid conflict or overlap that I believe it would be advantageous to revive this existing vehicle. If you and Mr. Morse agree, I would designate Mr. Munir P. Benjenk, Vice President, External Relations, as my representative, and would ask him to be in touch with the United Nations and UNDP representatives. I would not, however, envisage it as practicable to convene a meeting of the Committee until the fall.

I look forward to your reaction to this suggestion.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. K.K.S. Dadzie, Director General for Development and International Economic Co-operation, United Nations

Mr. Jean L. Ripert, Under-Secretary-General for International Economic and Social Affairs, United Nations

Mr. Bradford Morse, Administrator, United Nations Development Programme

SEBoskey:di  
June 26, 1980



495/2/62

JUN 30 1980

Dear Brad:

I enclose a copy of a letter which I am sending to Secretary General Waldheim, proposing the activation of the "Liaison Committee" set up under the relationship agreement between IDA and the United Nations. The Committee has not met since you became Administrator, but you will find its composition, purpose, and the reasons why I suggest reviving it set out in the letter. The proposal has been mentioned to Arthur Brown, who welcomed it; there have been informal, favorable reactions from Messrs. Dadzie and Ripert as well. As you know, I am reluctant to suggest creation of new mechanisms, but here is a vehicle which already exists on paper.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bradford Morse  
Administrator  
United Nations Development Programme  
One United Nations Plaza  
New York, New York 10017

SEBoskey:di  
June 27, 1980

cc: Mr. McNamara's Office (2)



495/2/260

June 26, 1980

Dear Mr. Koch:

May I write to you to follow up on our recent contact connected with our search for a successor to the present Executive Vice President of the International Finance Corporation. Given the high caliber of candidates, including yourself, with whom we were in contact, the final selection process proved indeed to be a severe test for ourselves.

We have in the end, after considerable reflection, decided to offer the position to Mr. Hans A. Wuttke who has since accepted our invitation.

I personally wanted to thank you for the interest that you have shown and the time that you have given us in a task that is so important to us. With your broad experience and stature in your profession, you must surely have had to make difficult managerial selection decisions in the past. I am sure therefore that you will understand that our decision to offer the IFC post to another person in no way diminishes our regard and the esteem in which we hold your many talents which were the decisive factor in inviting you to establish contact with us.

I wish you the very best for your own professional and personal future and look forward to an opportunity of renewing contact with you.

Sincerely,

(Signed) *Robert S. McNamara*  
Robert S. McNamara

Mr. H.L. Koch  
Guillotstrasse 24  
6 Frankfurt 1  
Federal Republic of Germany

June 18, 1980  
HPollan: gbo

cc: for Mr. McNamara's Office (2)  
Cleared with and cc: Mr. Paijmans





495/2/259

June 26, 1980

Dear Mr. Lindgren:

May I write to you to follow up on our recent contact connected with our search for a successor to the present Executive Vice President of the International Finance Corporation. Given the high caliber of candidates, including yourself, with whom we were in contact, the final selection process proved indeed to be a severe test for ourselves.

We have in the end, after considerable reflection, decided to offer the position to Mr. Hans A. Wuttke from Germany who has since accepted our invitation.

I personally wanted to thank you for the interest that you have shown and the time that you have given us in a task that is so important to us. With your broad experience and stature in your profession, you must surely have had to make difficult managerial selection decisions in the past. I am sure therefore that you will understand that our decision to offer the IFC post to another person in no way diminishes our regard and the esteem in which we hold your many talents which were the decisive factor in inviting you to establish contact with us.

I wish you the very best for your own professional and personal future and look forward to an opportunity of renewing contact with you.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Hugo Lindgren  
Senior Vice President  
Skandinaviska Enskilda Banken  
Box 16067  
S-103 22 Stockholm 16  
Sweden

June 18, 1980  
HPollan:gbo

cc: Mr. McNamara's Office (2)  
Cleared with and cc: Mr. Paijmans

495/2/258

Class of Service: TELEX Date: JUNE 26 1980  
Telex No.: 8869452 Originators Ext: 73665

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H. E. R. OFFERGELD, MINISTER FOR ECONOMIC COOPERATION  
BONN, WEST GERMANY  
MY ASSOCIATE EUGENE ROTBERG, VICE PRESIDENT <sup>+ Treasurer</sup> OF THE BANK HAS  
EXPLAINED TO YOUR OFFICIALS THE DIFFICULTIES WE FACE IN  
CONTINUING IDA COMMITMENTS AFTER JULY ONE. THE RESOURCES UNDER  
IDA 5 WILL BE FULLY COMMITTED AS OF THE END OF THIS MONTH.  
ALTHOUGH THE NEGOTIATIONS FOR IDA 6 REPLENISHMENT HAVE BEEN  
SUCCESSFULLY COMPLETED, IDA 6 WILL NOT BECOME EFFECTIVE UNTIL  
LEGISLATIVE ACTION HAS BEEN COMPLETED BY THE UNITED STATES. <sup>loel</sup>  
HAVE RECEIVED <sup>in writing</sup> THE STRONGEST PERSONAL ASSURANCES FROM THE  
PRESIDENT OF THE UNITED STATES WITH RESPECT TO THE U.S.  
ADMINISTRATION'S SUPPORT FOR IDA 6 BUT THERE IS STILL  
CONSIDERABLE UNCERTAINTY WITH RESPECT TO THE TIME WHEN U.S.  
LEGISLATIVE ACTION CAN BE COMPLETED AND THEREFORE THE DATE BY  
WHICH IDA 6 CAN BECOME EFFECTIVE. MEANWHILE, IN THE PRESENT  
DIFFICULT INTERNATIONAL ECONOMIC ENVIRONMENT IT IS OF THE  
UTMOST IMPORTANCE THAT IDA COMMITMENTS TO THE BANK'S POOREST  
MEMBER COUNTRIES NOT BE INTERRUPTED. WE ARE THEREFORE  
REQUESTING THE PRINCIPAL IDA DONORS OTHER THAN THE U.S. TO



/c.

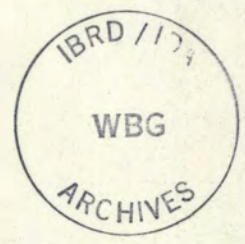
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SUBJECT:	DRAFTED BY:
CLEARANCES AND COPY DISTRIBUTION:	AUTHORIZED BY (Name and Signature):
	DEPARTMENT:
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CHECKED FOR DISPATCH	

Class of Service: TELEX Date: JUNE 26, 1970  
Telex No.: \_\_\_\_\_ Originators Ext: 73665

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AUTHORIZE ADVANCE CONTRIBUTIONS WHICH WOULD ENABLE IDA TO  
CONTINUE TO MAKE COMMITMENTS BEYOND JUNE 30. I CONSIDER  
GERMANY'S SUPPORT TO BE OF CRITICAL IMPORTANCE TO ASSURE  
SUCCESS IN THIS MATTER. THE AUTHORIZATION TO ADVANCE  
CONTRIBUTIONS WILL HAVE LITTLE OR NO FINANCIAL IMPACT ON THE  
DONOR COUNTRIES BUT THE POTENTIAL BENEFITS FOR THE POOREST  
COUNTRIES WILL BE LARGE IN TERMS OF ORDERLY CONTINUATION OF  
DEVELOPMENT PROJECT PREPARATION AND IMPLEMENTATION. I WOULD  
THEREFORE BE MOST GRATEFUL FOR YOUR PERSONAL SUPPORT IN THIS  
MATTER. BEST REGARDS, ROBERT S. MCNAMARA



NOT TO BE TRANSMITTED

SUBJECT:	DRAFTED BY: <b>MAQureshi:sav</b>
CLEARANCES AND COPY DISTRIBUTION:  cc: Mr. Kurth Mr. Qureshi Mr. Rotberg Mr. Gabriel	AUTHORIZED BY (Name and Signature): <b>Robert S. McNamara</b>
	DEPARTMENT:
	CHECKED FOR DISPATCH

FOR USE OF CABLE SECTION

FORM NO. 27-004  
 (11-78)  
**WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)**  
 IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

495/2/257

Class of Service: TELE Date: JUNE 26, 1980  
 Telex No.: 886645 Originators Ext.: 73665

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H.E. HANS MATTHOEFER, MINISTER OF FINANCE  
BONN, WEST GERMANY

MY ASSOCIATE EUGENE ROTBERG, VICE PRESIDENT <sup>Treasurer</sup> OF THE BANK HAS EXPLAINED TO YOUR OFFICIALS THE DIFFICULTIES WE FACE IN CONTINUING IDA COMMITMENTS AFTER JULY ONE. THE RESOURCES UNDER IDA 5 WILL BE FULLY COMMITTED AS OF THE END OF THIS MONTH. ALTHOUGH THE NEGOTIATIONS FOR IDA 6 REPLENISHMENT HAVE BEEN SUCCESSFULLY COMPLETED, IDA 6 WILL NOT BECOME EFFECTIVE UNTIL LEGISLATIVE ACTION HAS BEEN COMPLETED BY THE UNITED STATES. <sup>we</sup> I HAVE RECEIVED <sup>in writing</sup> THE STRONGEST PERSONAL ASSURANCES FROM THE PRESIDENT OF THE UNITED STATES WITH RESPECT TO THE U.S. ADMINISTRATION'S SUPPORT FOR IDA 6 BUT THERE IS STILL CONSIDERABLE UNCERTAINTY WITH RESPECT TO THE TIME WHEN U.S. LEGISLATIVE ACTION CAN BE COMPLETED AND THEREFORE THE DATE BY WHICH IDA 6 CAN BECOME EFFECTIVE. MEANWHILE, IN THE PRESENT DIFFICULT INTERNATIONAL ECONOMIC ENVIRONMENT IT IS OF THE UTMOST IMPORTANCE THAT IDA COMMITMENTS TO THE BANK'S POOREST MEMBER COUNTRIES NOT BE INTERRUPTED. WE ARE THEREFORE REQUESTING THE PRINCIPAL IDA DONORS OTHER THAN THE U.S. TO AUTHORIZE ADVANCE CONTRIBUTIONS



NOT TO BE TRANSMITTED

SUBJECT:	DRAFTED BY:
CLEARANCES AND COPY DISTRIBUTION:	AUTHORIZED BY (Name and Signature):
	DEPARTMENT:
	SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

Class of Service: TELEX Date: JUNE 26 1980

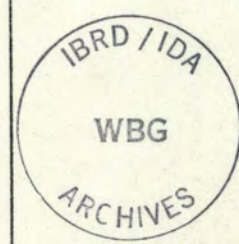
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WHICH WOULD ENABLE IDA TO CONTINUE TO MAKE COMMITMENTS  
BEYOND JUNE 30. I CONSIDER GERMANY'S SUPPORT TO BE OF  
CRITICAL IMPORTANCE TO ASSURE SUCCESS IN THIS MATTER.  
THE AUTHORIZATION TO ADVANCE CONTRIBUTIONS WILL HAVE LITTLE  
OR NO FINANCIAL IMPACT ON THE DONOR COUNTRIES BUT THE  
POTENTIAL BENEFITS FOR THE POOREST COUNTRIES WILL BE LARGE  
IN TERMS OF ORDERLY CONTINUATION OF DEVELOPMENT PROJECT  
PREPARATION AND IMPLEMENTATION. I WOULD THEREFORE BE MOST  
GRATEFUL FOR YOUR PERSONAL SUPPORT IN THIS MATTER. BEST  
REGARDS, ROBERT S. MCNAMARA



NOT TO BE TRANSMITTED

SUBJECT:	DRAFTED BY: <b>MAQureshi?gmb</b>
CLEARANCES AND COPY DISTRIBUTION:  cc: Mr. Kurth Mr. Qureshi Mr. Rotberg Mr. Gabriel	AUTHORIZED BY (Name and Signature): <b>Robert S. McNamara</b>
	DEPARTMENT:
	SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH

495/2/256

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

June 26, 1980

Dear Sir:

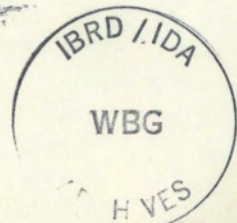
It is a great honor to inform you of your appointment by the Executive Directors as a member of the World Bank Administrative Tribunal for a three-year term, commencing July 1, 1980.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
T. O. Elias  
P. O. Box 2130  
Lagos, Nigeria



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

June 26, 1980

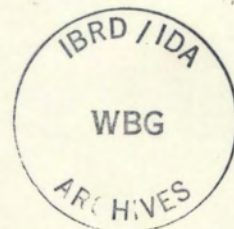
Dear Sir:

It is a great honor to inform you of  
your appointment by the Executive Directors  
as a member of the World Bank Administrative  
Tribunal for a three-year term, commencing  
July 1, 1980.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

The Honorable  
E. Jiménez de Aréchaga  
Casilla de Correo 539  
Montevideo, Uruguay



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

June 26, 1980

Dear Sir:

It is a great honor to inform you of your appointment by the Executive Directors as a member of the World Bank Administrative Tribunal for a three-year term, commencing July 1, 1980.

Sincerely,

(Signed) ROBERT S. McNAMARA

Robert S. McNamara

The Honorable  
A. K. Abul-Magd  
Constitutional and Legal Adviser  
The Office of the Crown Prince  
and Prime Minister  
Kuwait, Kuwait





THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

June 26, 1980

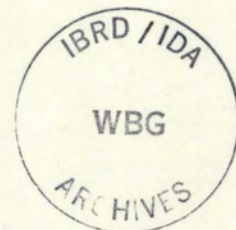
Dear Sir:

It is a great honor to inform you of  
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as a member of the World Bank Administrative  
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July 1, 1980.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

The Honorable  
Robert Gorman  
8 North Syracuse Drive  
Cherry Hill, N. J. 08034



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

June 26, 1980

Office of the President

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July 1, 1980.

Sincerely,

(Signed) ROBERT S. McNamara

Robert S. McNamara

The Honorable  
Prosper Weil  
4, Place du Président Mèthonard  
Paris, 7<sup>e</sup>me, France



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

June 26, 1980

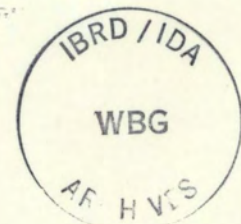
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Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

The Honorable  
N. Kumarayya  
14/A East Marredpally  
Secunderabad 500026  
India



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

June 26, 1980

Dear Sir:

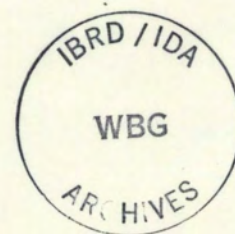
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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Elihu Lauterpacht, Q.C.  
Trinity College  
Cambridge CB2 1TQ  
England



495/2/255

JUN 25 1980

Dear Mr. Gyohten:

May I write to you to follow-up on our recent contact connected with our search for a successor to the present Executive Vice President of the International Finance Corporation. Given the high caliber of candidates, including yourself, with whom we were in contact, the final selection process proved indeed to be a severe test for ourselves.

We have in the end, after considerable reflection, decided to offer the position to Mr. Hans A. Wuttke from Germany who has since accepted our invitation.

I personally wanted to thank you for the interest that you have shown and the time that you have given us in a task that is so important to us. With your broad experience and stature in your profession, you must surely have had to make difficult managerial selection decisions in the past. I am sure therefore that you will understand that our decision to offer the IFC post to another person in no way diminishes our regard and the esteem in which we hold your many talents which were the decisive factor in inviting you to establish contact with us.

I wish you the very best for your own professional and personal future and look forward to an opportunity of renewing contact with you.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Toyoo Gyohten  
Assistant Vice-Minister  
for International Affairs  
Ministry of Finance  
Tokyo  
Japan



Clearances and cc: Mr. Paijmans  
cc: for Mr. McNamara's office (2)

HPollan:mk  
June 18, 1980

495/2/254

JUN 25 1980

Dear Mr. Vincent:

May I write to you to follow-up on our recent contact connected with our search for a successor to the present Executive Vice President of the International Finance Corporation. Given the high caliber of candidates, including yourself, with whom we were in contact, the final selection process proved indeed to be a severe test for ourselves.

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Sincerely,

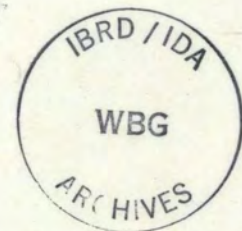
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul Vincent  
86 Rue de Grenelle  
75007 Paris  
France

Clearances and cc: Mr. Paijmans  
cc: for Mr. McNamara's Office (2)

HPollan:mk  
June 18, 1980



495/2/253

JUN 25 1980

Dear Mr. Minister:

We have finally, after a very profound scrutiny of the possibilities, come to a decision on whom to offer the post of Executive Vice President of the International Finance Corporation which we would like to fill because its present incumbent will need to devote his full time and attention to his other position as Vice President Finance of the World Bank.

The decision was extremely difficult given the high caliber of candidates who have been suggested to us. We have offered the post to Mr. Hans A. Wuttke from Germany who has meanwhile accepted our offer.

I would like to thank you personally for recommending Mr. Toyoo Gyohten who has attributes very much in line with the requirements of the IFC post. In the end our review indicated that Mr. Wuttke offered the closest match. This factor, however, as you will appreciate in no way diminishes the regard and the esteem which I attach to the qualifications of Mr. Gyohten to whom you have so generously offered your support.

May I thank you in particular for having given your personal attention to a matter so important to us.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Noboru Takeshita  
Minister of Finance  
Ministry of Finance  
Tokyo  
Japan

HPollan:jah  
June 18, 1980

cc: for Mr. McNamara's Office (2)  
cc: (and cleared with) Mr. Paijmans



495/2/252

JUN 25 1980

Dear Mr. Minister:

We have finally, after a very profound scrutiny of the possibilities, come to a decision on whom to offer the post of Executive Vice President of the International Finance Corporation which we would like to fill because its present incumbent will need to devote his full time and attention to his other position as Vice President Finance of the World Bank.

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I would like to thank you personally for recommending Mr. Paul Vincent who has attributes very much in line with the requirements of the IFC post. In the end our review indicated that Mr. Wuttke offered the closest match. This factor, however, as you will appreciate, in no way diminishes the regard and the esteem which I attach to the qualifications of Mr. Vincent to whom you have so generously offered your support.

May I thank you in particular for having given your personal attention to a matter so important to us.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
René Monory  
Minister of Economy  
Paris  
France



Cleared with & cc: Mr.Paijmans  
cc: Mr.McNamara's office (2)

HPollan:bli  
June 18, 1980



495/2/251

JUN 2 1980

Dear Mr. Minister:

I want to assure you of my gratitude for recommending Messrs. Koch and Wuttke as possible successors to the post of Executive Vice President of the International Finance Corporation which we would like to fill because its present incumbent will need to devote his full time and attention to his other position as Vice President Finance of the World Bank.

I am delighted to advise you that, after careful scrutiny of various candidates, we have offered the appointment to Mr. Wuttke who has meanwhile accepted.

The decision, as you will appreciate, was a difficult one in view of the high caliber of the candidates considered including, of course, Mr. Koch. I am confident we have made the right decision. Your judgment as to the quality of these candidates, to whom you have given your support, has indeed borne fruit.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Rainer Offergeld  
Federal Minister for Economic Cooperation  
Karl-Marx Strasse 4-6  
D-5300 Bonn  
Federal Republic of Germany

HPollan/jah  
June 18, 1980

cc: for Mr. McNamara's Office (2)  
cc: (and cleared with) Mr. Paijmans



U 95/2/248

The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 477-1234 • Cables: INTBAFRAD

June 18, 1980

Price Waterhouse & Co.  
1801 K Street, N.W.  
Washington, D.C. 20006

Dear Sirs:

With respect to the financial statements of the International Bank for Reconstruction and Development included in the Offering Circulars dated June 18, 1980 relating to the offerings of the 10-1/4% US\$ 300 million Notes of 1980, due 1987 and 9-3/4% US\$ 200 million Notes of 1980, due 1985, we confirm the statements made in our letter of July 31, 1979, except that payments due to the Bank under loan agreements but unpaid at the close of business on June 17, 1980, are as shown in the attached list.

There have been no developments since July 31, 1979, which would materially affect the financial statements included in the above-mentioned Offering Circulars. The unaudited financial statements at March 31, 1980, and for the nine-month periods ended March 31, 1979 and 1980, also included in the Offering Circulars, have been prepared on a basis consistent in all material respects with that followed in the preparation of the audited financial statements for the year ended June 30, 1979. In addition, we know of no event since July 31, 1979, which although not affecting such financial statements, has caused or is likely to cause any material change, adverse or otherwise, in the financial position or results of operations of the Bank.

Sincerely,

*Robert S. Anderson*

\_\_\_\_\_  
President

*Robert M. ...*

\_\_\_\_\_  
Vice President and General Counsel

*[Signature]*

\_\_\_\_\_  
Controller

Attachment



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

List of Payments Due But Not Received Under Loan Agreements

At Close of Business June 17, 1980

<u>Loan No.</u>		<u>Due Date</u>		<u>US\$ Equivalent</u>
754	GR	February	1	\$ 9,340
1323	LBR	March	1	58,434
753	MA	March	1	2,280
931	MA	March	1	1,830
1745	TA	March	15	38,958
710	SL	April	1	203,804
710-1	SL	April	1	138,272
912	AL	May	15	5,075
1536	RO	May	15	12,555
1024	TU	May	15	3,520,460
388	SL	May	15	390,045
1726	CO	June	1	78,792
1464	JM	June	1	1,525
1419	PA	June	1	51,240
1529	PA	June	1	139,905
1456	EGT	June	1	644,205
1109	FI	June	1	89,335
1301	PO	June	1	2,240
587	TU	June	1	562,232
1818	TU	June	1	25,000
759	IVC	June	1	147,790
1388	MAI	June	1	22,239
1548	MAS	June	1	70,826
258	SU	June	1	759,790
1354	TA	June	1	242,355
279	UG	June	1	689,320
672	MA	June	1	14,075
885	MA	June	1	7,705
1214	MA	June	1	3,255
1152	BR	June	15	301,851
1563	BR	June	15	24,070
636	CE	June	15	98,102
1038	CM	June	15	12,530
624	CO	June	15	1,129,400
681	CO	June	15	2,750,464
638	EA	June	15	1,936,050
674	EA	June	15	775,060
675	EA	June	15	257,355
618	GH	June	15	462,513



<u>Loan No.</u>		<u>Due Date</u>		<u>US\$ Equivalent</u>
1122	GH	June	15	\$ 340,427
1181	GH	June	15	337,254
1182	GH	June	15	461,429
1212	GU	June	15	49,170
1426	GU	June	15	11,640
875	GUA	June	15	53,730
591	IRE	June	15	48,580
726	IRE	June	15	245,486
804	IRE	June	15	124,057
602	IRN	June	15	818,780
878	IRQ	June	15	27,010
667	IVC	June	15	596,225
760	IVC	June	15	344,265
761	IVC	June	15	1,183,645
938	IVC	June	15	259,285
1347	IVC	June	15	765,875
1501	IVC	June	15	479,945
1698	IVC	June	15	89,046
1175	KO	June	15	26,725
1338-1	KO	June	15	5,285
1507	KO	June	15	1,295
579	MA	June	15	16,050
1481	MAS	June	15	166,345
793	ME	June	15	386,515
643	MOR	June	15	6,255
590	PAK	June	15	28,260
1565	PAN	June	15	1,145
1506	PH	June	15	5,490
595	SI	June	15	34,980
S013	TU	June	15	45,532
1248	TU	June	15	1,009,285
616	VE	June	15	78,590
1012	YU	June	15	3,380
1013	YU	June	15	45,165
1277	YU	June	15	63,080
1611	YU	June	15	157,755
1612	YU	June	15	21,310
1614	YU	June	15	1,475
1759	YU	June	15	87,580
				<hr/>
				\$24,107,623
				<hr/> <hr/>



495/2/246

JUN 18 1980

Dear Halfdan,

I am pleased to learn from your letter of June 11 that the Health 2000 Resources Group made good progress at its first meeting in May.

I have asked John Evans to continue to serve as a member of the Group and he will be pleased to do so. Unfortunately, it is not possible for him to attend the June 23 meeting of the Interim Planning Group, but he will provide written comments for the meeting based on the material circulated in advance.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Dr. Halfdan Mahler  
Director General  
World Health Organization  
1211 Geneva 27  
Switzerland

JREvans/rf,lms  
June 17, 1980

cc: Mr. McNamara's Office (2) ✓  
Mr. Stern's Office





Téléphone Central/Exchange: 91 21 11  
Direct: 91 2770

In reply please refer to:

CPD-B12/87/4

Prière de rappeler la référence:

Mr Robert S. McNamara  
President  
International Bank for Reconstruction  
and Development  
1818 H. Street, N.W.  
Washington, D.C. 20433  
Etats-Unis d'Amérique

Dear Bob,

11 June 1980

Health 2000 Resources Group Meeting, 1-2 May 1980, Geneva

After many months of discussions and consultations, the Health 2000 Resources Group (HRG) was launched at its first meeting on 1-2 May 1980. I do not believe there was a doubt in anyone's mind about the need for a coordinating mechanism to advise on rationalizing the international flow of resources to health, but what had to be established was whether the HRG was the body to undertake this very arduous and complicated task.

I should like to thank you for having made John Evans available as a member of the HRG. His participation in the discussions was greatly appreciated and enhanced the feeling that we are all wholehearted in our desire to travel in the same direction to reach health for all by the year 2000. I do not think that there will be any dichotomy in his participation in a personal capacity, while at the same time naturally reflecting the Bank's viewpoint.

While the solid framework was laid at this two-day meeting, a more precise definition of future action will have to be the task of a second meeting of the HRG in December. To prepare for it an Interim Planning Group (IPG) has been set up, which will meet on 23 June and again in September 1980. I hope that it will be possible for you to make John Evans available on these occasions also, and am sure that I can count on your continued support for this very important coordinative activity.

With best regards,

Yours sincerely,

H. Mahler, M.D.  
Director-General



cc: Dr John Evans, World Bank, Washington

4 95/2/245

JUN 17 1980

Dear Jan:

I have learned with interest and pleasure of your appointment as Deputy Secretary General of UNCTAD. The World Bank works closely with UNCTAD, as you may know.

My colleagues and I look forward to continuing with you, in your new post, the useful and pleasant collaborative association we enjoyed when you were an official of your government.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jan Pronk  
Member of the Second Chamber  
House of Parliament  
Binnenhof Street  
The Hague, The Netherlands

SEBoskey:d1  
June 16, 1980

cc: Mr. Burney, Geneva Office



495/2/244

June 17, 1980

Dear Dr. Huda:

I was saddened to learn that you had resigned as Finance Minister, but pleased to read that you will serve as adviser to the President on economic matters.

I too enjoyed our four years of working together and I hope that we may have opportunities for continuing that association in the future.

With best wishes,

Sincerely,

**(Signed) Robert S. McNamara**  
Robert S. McNamara

Dr. M. N. Huda  
Adviser to the President  
Banga Bhaban  
Dacca, Bangladesh

RMcN:bmm







# Record Removal Notice



<b>File Title</b> Chronological files - (outgoing) - Chrons 76	<b>Barcode No.</b>  1771964
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<b>Document Date</b> June 16, 1980	<b>Document Type</b> Letter and resume
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**Correspondents / Participants**  
 To: Representative on the Administrative Council  
 From: Robert S. McNamara

**Subject / Title**  
 Selection of the Secretary-General of the International Centre for Settlement of Investment Disputes; resume of Heribert Golsong.

**Exception No(s).**  
 1    2    3    4    5    6    7    8    9    10 A-C    10 D    Prerogative to Restrict

**Reason for Removal**  
 Personal Information.

**Additional Comments**

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

<b>Withdrawn by</b> Shiri Alon	<b>Date</b> Feb 4, 2013
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495/2/242

JUN 16 1980

Dear Antonio,

Thank you for your invitation to attend the meetings of the regional development banks and other international financial institutions on September 28. As you know, the Interim Committee meets on that day as well. As in previous years, I therefore have asked Mr. Stern, Vice President, Operations, to represent the World Bank at the meetings of the regional banks. He will be accompanied by Mr. Gabriel, Director, Programming and Budgeting Department.

With best regards,

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Antonio Ortiz-Mena  
President  
Inter-American Development Bank  
808 17th Street, N.W.  
Washington, D.C. 20577

bcc: Mr. Gabriel

EStern/lms  
June 16, 1980



*Stem*

347



PRESIDENT

INTER-AMERICAN DEVELOPMENT BANK  
WASHINGTON, D. C. 20577

June 9, 1980

CABLE ADDRESS  
INTAMBANC

Mr. Robert S. McNamara  
President  
International Bank for Reconstruction  
and Development  
1818 H Street, N.W.  
Washington, D.C. 20433

Dear Mr. President:

On the occasion of the IMF-World Bank Annual Meetings, to be held this year in Washington, D.C., the regional development banks-IBRD will hold their customary meeting in the morning among themselves and a meeting in the afternoon with other international finance institutions, to discuss issues of mutual concern and interest.

As agreed in Belgrade last year, these meetings will be hosted by the IDB. I therefore take pleasure in inviting you to participate in these and to attend a luncheon on Sunday, September 28, 1980. Tentative agendas are enclosed; your comments or suggestions would be most appreciated. These agendas are also being transmitted to Messrs. Yoshida and Gondwe.

At your convenience I would appreciate confirmation of your attendance and the composition of your delegation to these meetings.

Best personal regards,

Antonio Ortiz-Mena

Enclosures



TENTATIVE AGENDA

ANNUAL MEETING OF THE REGIONAL DEVELOPMENT BANKS AND THE IBRD

September 28, 1980

9:30 a.m. - 12:30 p.m.

Inter-American Development Bank  
Washington, D.C.

1. Financial Operations

(i) Lending Rate Policies

(ii) Standard of Value Issues

(iii) Borrowing Policies and Related Issues

2. Participation in International Forums

(Such as the Development Committee, for example)

3. Simplification of Lending

The Status Report dated September 29, 1979, on the Inter-Agency dialogue on simplification of lending procedures was discussed at the Belgrade meeting and there was some follow-up action to it. The issue should be brought up again for further consideration or appropriate action

4. Low-income Groups

Discussion on endeavors directed toward low-income groups.  
Presentation of IDB experience

5. Other

(For example: Tariff Policies)



TENTATIVE AGENDA

ANNUAL MEETING OF REGIONAL DEVELOPMENT BANKS  
AND OTHER INTERNATIONAL FINANCE INSTITUTIONS \*

September 28, 1980

3:30 p.m. - 5:30 p.m.

Inter-American Development Bank  
Washington, D.C.

1. Simplification of lending procedures
2. Directing resources to low-income groups
3. Financing energy resources development
4. Role of development finance institutions in the recycling process and indebtedness of developing countries
5. Lending for structural adjustment and program and sector lending
6. Problems of project implementation: (a) cost overruns; (b) feedback
7. Agenda for 1980 - joint program of action during the decade of the eighties

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\* Other IFIs include the following (listed in alphabetical order):  
Commission of the European Communities, European Investment Bank,  
International Fund for Agricultural Development, Islamic Development  
Bank and the OPEC Special Fund.



495/2/247

JUN 14 1980

**Excelência:**

Foi com a maior satisfação que recebi a vossa carta de 30 de Maio de 1980. É extremamente agradável para mim e para os meus colegas da Região da África Ocidental, saber que V. Exa. se encontra satisfeito com a cooperação que tão rapidamente se estabeleceu entre o vosso país e o Banco Mundial.

Dado que me não encontrava disponível quando o Sr. Ministro Mane nos contactou, pedi ao Vice-Presidente Interino da Região da África Ocidental, Sr. Wilfried Thalwitz, que me substituisse ao recebê-lo. Soube que a troca de impressões entre os dois foi de extrema utilidade.

Gostaria de aproveitar esta oportunidade para garantir a V. Exa., Sr. Presidente, que considero da maior prioridade ajudar os nossos estados membros a desenvolver os seus recursos energéticos locais. O Sr. Thalwitz informou-me que a preparação do projecto de exploração petrolífera em Guiné-Bissau prossegue de acordo com o planeado e que será submetido à nossa avaliação no próximo mês de Julho.

Sem mais, envio a V. Exa. os meus melhores cumprimentos e votos da maior consideração.

(Signed) Robert S. McNamara

Robert S. McNamara

Sua Excelência  
Senhor Luiz de Almeida Cabral  
Presidente da República da Guiné-Bissau  
Bissau  
Guiné-Bissau



DRAFT  
June 11, 1980  
JChaffey:aw

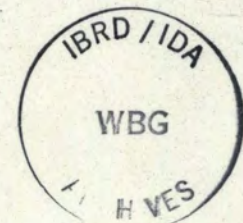
Your Excellency Mr. President:

I was very pleased to receive your letter dated May 30, 1980. It is most gratifying for me and my colleagues in the West Africa Region to know that you are well satisfied with the cooperation that has so quickly been established between your country and the World Bank.

Since I was not available, I asked the Acting Regional Vice President for West Africa, Wilfried Thalwitz, to receive Minister Mane when he called on us. I understand they had a most useful exchange of views.

I would like to take this opportunity to assure you, Mr. President, that I attach the highest priority to helping our member states develop their indigenous energy resources. Mr. Thalwitz informs me that the preparation of the oil exploration project in Guinea-Bissau is proceeding according to schedule and that we shall be appraising the project next month.

Robert S. McNamara  
President



*O Presidente do Conselho de Estado*

Bissau, 30 de Maio de 1980

Senhor Presidente,

Tenho a honra de comunicar a Vossa Excelência que o Comissário de Estado dos Recursos Naturais, Engenheiro Samba Lamine Mané, se desloca a Washington à frente duma delegação da República da Guiné-Bissau para contactos com o Banco Mundial - Departamento de Programação Regional para a África Ocidental para assuntos ligados ao Petróleo, - no prosseguimento das conversações tidas em Bissau com o Senhor Jean Rochet, em Fevereiro último.

Esta deslocação oferece-me a feliz oportunidade para lhe manifestar o apreço do meu Governo pela maneira eficaz como se tem processado a nossa cooperação com o B.I.R.D., no esforço geral para o desenvolvimento do nosso país.

Como é do seu conhecimento, a República da Guiné-Bissau iniciou um processo para a promoção do estudo e pesquisa no domínio petrolífero.

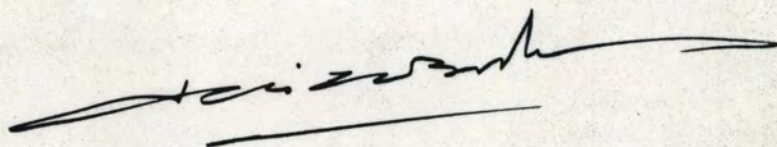
Foi, pois, com o maior prazer que tomamos conhecimento do acordo, da instituição de que é mui ilustre Presidente, em satisfazer o nosso pedido de avanço de fundos no montante de \$400.000 dólares americanos, para a preparação do projecto de financiamento dos estudos em questão.





É-me agradável exprimir-lhe o meu reconhecimento pela maneira pronta como foi possível atender ao nosso pedido, permitindo a abertura de novas possibilidades no domínio do estudo petrolífero no nosso país, em colaboração com o Banco Mundial.

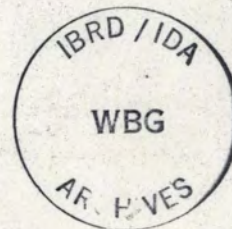
Convencido que o relatório do projecto global sobre este assunto, que será submetido à próxima reunião do B.I. R.D., merecerá a sua melhor atenção, quero reiterar a Vossa Excelência a disponibilidade do meu Governo em agir no sentido da cooperação crescente com Instituição que dirige e subscrever-me com os protestos de muito elevada consideração.-



LUIZ CABRAL

Presidente do Conselho de Estado

A Sua Excelência  
Senhor Robert MAC NAMARA  
Presidente do Banco Mundial  
Washington



TRANSLATION

DRAFT  
APaiva:lw  
6/6/80

Letter from the President of Guinea-Bissau to Mr. McNamara

Mr. President,

I have the honor to inform you that the Minister of Natural Resources, Engineer SAMBA LAMINE MANE, is leading a Government delegation going to Washington to contact the World Bank - West Africa Program Department - on the subject of Petroleum - following up previous discussions held in Bissau, with Mr. Jean Rochet, last February.

The visit of this delegation offers me the pleasant opportunity to express the importance to my Government of the effective way in which our cooperation with the Bank is being processed, in an overall effort to develop our country.

As you know, the Republic of Guinea-Bissau started a work of promoting studies and research on the petroleum sector.

It is indeed, with a great satisfaction that we received the communication of the Bank's agreement to our request for a PPF of US\$400.000 to prepare a pre-development oil-exploration project.

It is a pleasure for me to express my gratitude to the fast way in which our request was fulfilled. This will permit, in collaboration with the World Bank, the discovery of new prospects in the petroleum sector of our country.

Luis Cabral  
President of the State Counsel

To His Excellency  
Mr. Robert McNamara  
President of the World Bank



495/2/241

JUN 13 1980

Dear Mr. Lonati:

Thank you for your letter of May 9, 1980 in which you informed me of the results of a World Tourism Organization mission to Tanzania in December 1979.

I have noted your interest in providing technical assistance services to the Tanzanian authorities in their implementation of the IDA-financed Tourism Rehabilitation Project and I have asked my colleagues who are responsible for supervising this project to bear your interest in mind.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert C. Lonati  
Secretary-General  
World Tourism Organization  
Avda. del Generalísimo  
59-Madrid-16  
Spain

cc: Messrs. Churchill (URB)  
Simmons (URB)  
Madavo (URB)  
Mr. McNamara's Office (2) ✓

RCalderisi:imn  
June 10, 1980



ORGANISATION MONDIALE DU TOURISME  
 WORLD TOURISM ORGANIZATION  
 ORGANIZACION MUNDIAL DEL TURISMO  
 ВСЕМИРНАЯ ТУРИСТСКАЯ ОРГАНИЗАЦИЯ

The Secretary General

Madrid, 9 May 1980

OPE/TANZ

Mr. Robert S. McNamara  
 President  
 International Development  
 Association  
 1818 H Street, N.W.  
 WASHINGTON, D.C. 20433

*190 Adams*  
*Juni: Prema paper*  
*Suitcase only*

Dear Mr. McNamara,

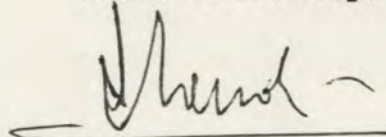
Following the request of the Tanzanian Tourist Authorities, a WTO mission was carried out in Tanzania in December 1979 with the aim of exploring the possibilities of assistance which could be provided to this country by the World Tourism Organization.

In the course of this mission I was informed of an earlier mission undertaken by the World Bank team and the current involvement of the International Development Association in Tanzania's tourism development plan, in accordance with the agreement between IDA and the Tanzanian Government, signed on 22 January 1979.

The current agreement between IDA and the Tanzanian Government provides, among others, for the establishment of a Hotel and Tourism Training Institute in Dar es Salaam. The World Tourism Organization would welcome the opportunity to assist IDA in the implementation of this project in the part relating to technical assistance services.

If this proposal is accepted, such services would be provided in accordance with the guidelines elaborated by the World Bank Team as envisaged in the World Bank Staff Appraisal Report No 2138 TA, of November 1978.

Yours sincerely,



Robert C. Lonati  
 Secretary-General



WTO — WORLD TOURISM CONFERENCE  
 MANILA — SEPTEMBER 1980

495/2/236

June //, 1980

I hereby certify that Aron Broches was elected Secretary-General of the International Centre for Settlement of Investment Disputes on February 2, 1967, that he was re-elected for six-year terms in 1968 and 1974 and that his present term of office will expire on October 2, 1980.

(Signed) Robert S. McNamara

Robert S. McNamara  
Chairman, Administrative Council



495/2/235

June 10, 1980

Price Waterhouse & Co.  
1801 K Street, N.W.  
Washington, D.C. 20006

Dear Sirs:

With respect to the financial statements of the International Bank for Reconstruction and Development included in the Prospectus dated April 15, 1980 relating to the offering of the 10% Deutsche Mark Bonds of 1980, due 1986-1990, in the aggregate principal amount of DM 350 million, we confirm the statements made in our letters of July 31, 1979 and April 16, 1980, except that payments due to the Bank under loan agreements but unpaid at the close of business on June 9, 1980, are as shown in the attached list.

There have been no developments since July 31, 1979, which would materially affect the financial statements included in the above-mentioned Prospectus. The unaudited financial statements at December 31, 1979, and for the six-month periods ended December 31, 1978 and 1979, also included in the Prospectus, have been prepared on a basis consistent in all material respects with that followed in the preparation of the audited financial statements for the year ended June 30, 1979. In addition, we know of no event since April 16, 1980, which although not affecting such financial statements, has caused or is likely to cause any material change, adverse or otherwise, in the financial position or results of operations of the Bank.

Sincerely,

(Signed) Robert S. McNamara

\_\_\_\_\_  
President

/s/ L. Nurick

\_\_\_\_\_  
Vice President and General Counsel

\_\_\_\_\_  
Controller



Attachment

cc: Messrs. Nurick, Hattori, Uhrig

cc: Mr. McNamara's Office (2)

JUN 10 1980

Dear Mr. de la Madrid:

Mr. Ardito Barletta has given me a copy of the National Development Plan (1980-82) for Mexico that you requested him to present to me. He has also reported to me the very useful discussions that he had with you and your colleagues recently. I am delighted that under your stewardship a national plan has finally been adopted and contains the laudable objectives of creating employment, of reducing income disparities among the people and the regions, of satisfying the basic needs of the population and of maintaining the growth of the economy around 8 percent a year through 1982.

I note that the Government expects to reduce the rate of population growth to 2.5 percent a year by 1982. It will be an impressive achievement and an important step towards President Lopez Portillo's stated goal of reducing this rate to 1 percent by the year 2000. I am also impressed by the Plan's target of increasing employment at an annual rate of 4.2 percent, thereby providing jobs to all new entrants to the labor force and beginning to reduce the backlog of unemployed and underemployed.

I wish you and your colleagues all success in achieving these targets.

I have requested the staff to examine the very interesting Plan document and to arrange with your office a discussion at the earliest possible date. I am sure that, as in the past, this exchange of views will be a significant contribution to our excellent economic dialogue and will help strengthen the quality of the Bank assistance program in Mexico that Mr. Ardito Barletta and his staff are considering for the next few years.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Miguel de la Madrid  
Secretary of Programming and Budget  
Palacio Nacional  
Mexico 1, D. F., Mexico

DDutt:crm  
June 6, 1980



495/2/223

COPY

The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 393-6360 • Cables: INTBAFRAD

JUN 10 1980

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount not to exceed \$200,000,000 in markets outside the United States of America through an issue of five-year notes. It is expected the notes will be offered at par with an interest rate of 9-3/4% payable annually.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in markets outside the United States of America of such amounts as may be raised by the issuance of not exceeding \$200,000,000 aggregate principal amount of notes. The Government of the United States of America is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
G. William Miller  
Secretary of Treasury  
Treasury Department  
Washington, D.C. 20220

- cc: Mr. Colbert I. King, Executive Director
- Mr. David S. King, Alternate Executive Director
- Mr. Robert S. Watson, U.S. Treasury
- Mr. Joseph Winder, Main Treasury







# Record Removal Notice



<b>File Title</b> Chronological files - (outgoing) - Chrons 77	<b>Barcode No.</b>  1771964
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<b>Document Date</b> June 9, 1980	<b>Document Type</b> Memorandum
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**Correspondents / Participants**  
 To: Executive Directors  
 From: Robert S. McNamara

**Subject / Title**  
 Change in leadership at the Bank.

**Exception No(s).**

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**Reason for Removal**

**Additional Comments**  
 Pending review by/consultation with relevant World Bank unit(s).

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

<b>Withdrawn by</b> Shiri Alon	<b>Date</b> Feb 4, 2013
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495/2/221

The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 393-6360 • Cables: INTBAFRAD

JUN 9 1980

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount not to exceed \$300,000,000 in markets outside the United States of America through an issue of seven-year notes. It is expected the notes will be offered at par with an interest rate of 10.25% payable annually.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in markets outside the United States of America of such amounts as may be raised by the issuance of not exceeding \$300,000,000 aggregate principal amount of notes. The Government of the United States of America is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
G. William Miller  
Secretary of Treasury  
Treasury Department  
Washington, D.C. 20220

cc: Mr. Colbert I. King, Executive Director  
Mr. David S. King, Alternate Executive Director  
Mr. Robert S. Watson, U.S. Treasury  
Mr. Joseph Winder, Main Treasury

Cleared with and cc: Mr. Heininger  
cc: for Mr. McNamara's Office (2) ✓  
Mr. Qureshi  
Messrs. Nurick/Grossmann  
Mr. Rotberg  
Mr. Hittmair  
Mr. Uhrig  
Fin.Op.Div./US\$ #129



DHarris/mlo  
June 6, 1980

49512/220

JUN 6 1980

Dear Mr. Rota:

I refer to the Note Verbale dated May 15, 1980 from the Embassy of Italy inviting the World Bank, on behalf of the Italian Government, to attend as an observer the "Meeting on European Cooperation in the Development of Latin America" to be held in Rome, June 19-21.

As I told you, I regret that I am myself not able to accept your Government's kind invitation. I am glad to be able to say, however, that the Bank will be represented by Mr. Carlos Quijano, Special Adviser, Office of the Regional Vice President, Latin America and the Caribbean. Mr. Quijano has recently returned to the Bank from a year spent on secondment in Europe, working with the European Management Forum on many of the issues listed on the agenda of the Meeting.

I would be grateful if you would forward this information to the Embassy of Italy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Giorgio Rota  
Executive Director  
World Bank  
1818 H Street  
Washington, D.C. 20433

cc: Mr. McNamara's Office (2) ✓  
Messrs. Steckhan, Quijano, Biraben

LPC/sh  
June 6, 1980





# Record Removal Notice



<b>File Title</b> Chronological files - (outgoing) - Chrons 77	<b>Barcode No.</b>  1771964
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<b>Document Date</b> June 3, 1980	<b>Document Type</b> Letter
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**Correspondents / Participants**  
 To: Mr. Anthony Ij. A. Looijen, Executive Director  
 From: Robert S. McNamara

**Subject / Title**  
 Argentina: Yacyreta Hydroelectric Project (Loan 1761-AR) Procurement of Major Construction Equipment.

**Exception No(s).**

1    2    3    4    5    6    7    8    9    10 A-C    10 D    Prerogative to Restrict

**Reason for Removal**

**Additional Comments**  
 Pending review by/consultation with relevant World Bank unit(s).

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

<b>Withdrawn by</b> Shiri Alon	<b>Date</b> Feb 4, 2013
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495/2/218

Office of the President

JUN 3 1980

Mr. Donald T. Regan  
Chairman  
Merrill Lynch Pierce Fenner  
& Smith Inc.  
One Liberty Plaza  
New York, N.Y. 10006



Dear Don:

This is with reference to our discussions concerning your role in the World Bank syndicate and underwriting for our public bond and note issues in the United States.

We are most pleased to invite Merrill Lynch Pierce Fenner & Smith Inc. to serve as a co-manager together with Salomon Brothers, Morgan Stanley & Co. Incorporated, The First Boston Corporation and Goldman, Sachs & Co. for our public issues in the United States. We believe that the establishment of this close and important investment banking relationship will be of mutual benefit to our respective institutions and is one which we look forward to and welcome.

As you can appreciate, matters such as this involve considerable complexity. A change or increase in the size of the management group involves balancing the potential gains from a broader distribution of our obligations against a potential loss in effectiveness occasioned by the different management styles and the increased number of participants who must be closely consulted with in the pricing, distribution and syndication of each issue. It is most important, therefore, that we are assured that the addition of Merrill Lynch will ensure that our obligations are sold to investors who do not now own them or do so only marginally, that the new issue and secondary market will be broadened, and that market sectors will be expanded and new ones opened.

We know that you and the other principals of your firm assign great importance to this matter. We do want to be assured, however, that your management, syndicate department and sales force will take the time and make the necessary effort to fully understand the financial and lending operations of the World Bank. We expect that they will be equipped and prepared to discuss the Bank thoroughly with potential institutional investors and that they in fact will do so. I realize that institutional sales representatives have available a wide range of investment instruments and alternatives to offer potential investors. Nonetheless, with the increase in the volume of our borrowing operations over the coming years, an improvement in our penetration of the US capital markets will be crucial to our success. That success in turn will depend on the commitment of your firm to understanding and placing the Bank's obligations. Accordingly, I have asked each of the co-managers to advise

Mr. Donald T. Regan

- 2 -

me how they would intend to fulfill the responsibilities set forth in this paragraph. With respect to our forthcoming issues, I would wish to be advised by each manager of the amounts sold to each institutional purchaser of our obligations and their identification.

At present I believe it appropriate that, for the next three issues, we rotate the management of the syndicate amongst our current three managers and, thereafter, we rotate amongst the five managers depending on market performance. This matter, of course, will be under regular review and possible change in the light of our mutual experience. I would expect that the amount of bonds actually underwritten by all five managers would be identical and that the manager responsible for leading the syndicate in any particular issue will assure that bonds or notes will be made available to those firms who can sell them and, that as a corollary, the requests for bonds and the assessment of the market will be done in a manner consistent with the best interests of the Bank and in fairness to the other members of the syndicate and the public.

May I again express my appreciation for your advice and counsel. We look forward to a long and mutually supportive relationship.

Sincerely,---

(Signed) Robert S. McNamara

Robert S. McNamara

EHRotberg:emk

June 2, 1980



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

435/2/217

Office of the President

JUN 3 1980

Mr. John C. Whitehead  
Senior Partner  
Goldman, Sachs & Co.  
55 Broad Street  
New York, N.Y. 10004



Dear John:

This is with reference to our discussions concerning your role in the World Bank syndicate and underwriting for our public bond and note issues in the United States.

We are most pleased to invite Goldman, Sachs & Co. to serve as a co-manager together with Salomon Brothers, Morgan Stanley & Co. Incorporated, The First Boston Corporation and Merrill Lynch Pierce Fenner & Smith Inc. for our public issues in the United States. We believe that the establishment of this close and important investment banking relationship will be of mutual benefit to our respective institutions and is one which we look forward to and welcome.

As you can appreciate, matters such as this involve considerable complexity. A change or increase in the size of the management group involves balancing the potential gains from a broader distribution of our obligations against a potential loss in effectiveness occasioned by the different management styles and the increased number of participants who must be closely consulted with in the pricing, distribution and syndication of each issue. It is most important, therefore, that we are assured that the addition of Goldman Sachs will ensure that our obligations are sold to investors who do not now own them or do so only marginally, that the new issue and secondary market will be broadened, and that market sectors will be expanded and new ones opened.

We know that you and the other principals of your firm assign great importance to this matter. We do want to be assured, however, that your management, syndicate department and sales force will take the time and make the necessary effort to fully understand the financial and lending operations of the World Bank. We expect that they will be equipped and prepared to discuss the Bank thoroughly with potential institutional investors and that they in fact will do so. I realize that institutional sales representatives have available a wide range of investment instruments and alternatives to offer potential investors. Nonetheless, with the increase in the volume of our borrowing operations over the coming years, an improvement in our penetration of the US capital markets will be crucial to our success. That success in turn will depend on the commitment of your firm to understanding and placing the Bank's obligations. Accordingly, I have asked each of the co-managers to advise

495/2/216

Mr. John C. Whitehead

- 2 -

me how they would intend to fulfill the responsibilities set forth in this paragraph. With respect to our forthcoming issues, I would wish to be advised by each manager of the amounts sold to each institutional purchaser of our obligations and their identification.

At present I believe it appropriate that, for the next three issues, we rotate the management of the syndicate amongst our current three managers and, thereafter, we rotate amongst the five managers depending on market performance. This matter, of course, will be under regular review and possible change in the light of our mutual experience. I would expect that the amount of bonds actually underwritten by all five managers would be identical and that the manager responsible for leading the syndicate in any particular issue will assure that bonds or notes will be made available to those firms who can sell them and, that as a corollary, the requests for bonds and the assessment of the market will be done in a manner consistent with the best interests of the Bank and in fairness to the other members of the syndicate and the public.

May I again express my appreciation for your advice and counsel. We look forward to a long and mutually supportive relationship.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

EHRotberg:emk  
June 2, 1980





495/2/215

JUN 3 1980

Office of the President

Dear Bob:

As you know we have been considering the expansion of the management group for the syndication of World Bank public bond and note issues in the United States. This matter is complex and not without controversy. A change or increase in the size of the management group involves balancing the potential gains from a broader distribution of our obligations against a potential loss in effectiveness occasioned by the different management styles and the increased number of participants who must be closely consulted with in the pricing, distribution and syndication of each issue. We believe, however, on balance, that the substantial increase in our borrowing program makes an expansion of our management group to include Merrill Lynch and Goldman Sachs an appropriate step at this time.

At present I believe it appropriate that for the next three issues we rotate the management of the syndicate amongst our current three managers and thereafter, we rotate among the five managers depending on market performance. This matter, of course, will be under regular review and possible change in the light of our mutual experience. I would expect that the amount of bonds actually underwritten by all five managers would be identical and that the manager responsible for leading the syndicate in any particular issue will assure that bonds or notes will be made available to those firms who can sell them and, that as a corollary, the requests for bonds and the assessment of the market will be done in a manner consistent with the best interests of the Bank and in fairness to the other members of the syndicate and the public.

Permit me to express my appreciation for your advice and counsel. It is extremely highly valued. I look forward to a long and continuing relationship with Morgan Stanley as a manager of our issues and as a trusted advisor.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert H.B. Baldwin  
President  
Morgan Stanley & Co. Incorporated  
1251 Avenue of the Americas  
New York, New York 10020

EHRotberg:ldm  
June 2, 1980



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

495/2/214

Office of the President

JUN 3 1980

Dear George:

As you know we have been considering the expansion of the management group for the syndication of World Bank public bond and note issues in the United States. This matter is complex and not without controversy. A change or increase in the size of the management group involves balancing the potential gains from a broader distribution of our obligations against the potential loss in effectiveness occasioned by the different management styles and the increased number of participants who must be closely consulted with in the pricing, distribution and syndication of each issue. We believe, however, on balance, that the substantial increase in our borrowing program makes an expansion of our management group to include Merrill Lynch and Goldman Sachs an appropriate step at this time.

At present I believe it appropriate that for the next three issues we rotate the management of the syndicate amongst our current three managers and thereafter, we rotate among the five managers depending on market performance. This matter, of course, will be under regular review and possible change in the light of our mutual experience. I would expect that the amount of bonds actually underwritten by all five managers would be identical and that the manager responsible for leading the syndicate in any particular issue will assure that bonds or notes will be made available to those firms who can sell them and, that as a corollary, the requests for bonds and the assessment of the market will be done in a manner consistent with the best interests of the Bank and in fairness to the other members of the syndicate and the public.

Permit me to express my appreciation for your advice and counsel. It is extremely highly valued. I look forward to a long and continuing relationship with First Boston as a manager of our issues and as a trusted advisor.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George L. Shinn, Chairman  
The First Boston Corporation  
20 Exchange Place  
New York, New York 10005



EHRotberg:ldm  
June 2, 1980

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

495/2/213

JUN 3 1980

Office of the President

Dear John:

As you know we have been considering the expansion of the management group for the syndication of World Bank public bond and note issues in the United States. This matter is complex and not without controversy. A change or increase in the size of the management group involves balancing the potential gains from a broader distribution of our obligations against a potential loss in effectiveness occasioned by the different management styles and the increased number of participants who must be closely consulted with in the pricing, distribution and syndication of each issue. We believe, however, on balance, that the substantial increase in our borrowing program makes an expansion of our management group to include Merrill Lynch and Goldman Sachs an appropriate step at this time.

At present I believe it appropriate that for the next three issues we rotate the management of the syndicate amongst our current three managers and thereafter, we rotate among the five managers depending on market performance. This matter, of course, will be under regular review and possible change in the light of our mutual experience. I would expect that the amount of bonds actually underwritten by all five managers would be identical and that the manager responsible for leading the syndicate in any particular issue will assure that bonds or notes will be made available to those firms who can sell them and, that as a corollary, the requests for bonds and the assessment of the market will be done in a manner consistent with the best interests of the Bank and in fairness to the other members of the syndicate and the public.

Permit me to express my appreciation for your advice and counsel. It is extremely highly valued. I look forward to a long and continuing relationship with Salomon Brothers as a manager of our issues and as a trusted advisor.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John H. Gutfreund  
Managing Partner  
Salomon Brothers  
One New York Plaza  
New York, New York 10004



EHRotberg:ldm  
June 2, 1980

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)  
IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM)

425/2/212

Class of Service: TELEX Date: MAY 30, 1980  
Telex No.: 2341 MALIA IK Originator's Ext.: 72517

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HIS EXCELLENCY, THAMER REZOOKI, MINISTER OF FINANCE & GOVERNOR  
FOR IRAQ IN WORLD BANK, BAGHDAD, IRAQ.

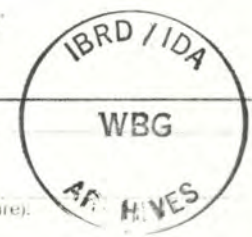
(A) IN YOUR MAY 20 CABLE YOU REQUESTED ME TO CONSIDER DEFERRING  
FINANCING OF KARAKAYA PROJECT IN TURKEY UNTIL EQUITABLE AGREEMENT  
IS REACHED AMONGST RIPARIAN COUNTRIES INVOLVED, REGARDING USE  
OF EUPHRATES WATERS.

(B) I WISH TO REFER IN THIS RESPECT TO BANK'S LETTER OF JULY 2,  
1976 AND CABLE OF SEPTEMBER 24, 1976 AND ALSO MY LETTER OF JUNE 16,  
1978, ALL TO HIS EXCELLENCY FINANCE MINISTER AL-KAISSI. AS  
EXPLAINED THEREIN AND DURING DISCUSSIONS FROM 1976 TO 1978 WHICH  
MY SENIOR STAFF HAD WITH YOUR GOVERNMENT, WE HAVE CARRIED OUT  
CAREFUL STUDY AND REVIEWS BASED ON MODEL SIMULATION STUDIES  
ESPECIALLY COMMISSIONED BY THE BANK AFTER I HAD BEEN ASKED BY  
HIS EXCELLENCY FINANCE MINISTER ABDUL KARIM KALAMICHI IN HIS LETTER  
OF MARCH 25, 1974, TO LEND OUR GOOD OFFICES IN THIS MATTER. IN  
LIGHT OF THESE STUDIES, WE DETERMINED THAT AS KARAKAYA IS NOT A  
WATER CONSUMPTIVE PROJECT, THE INTERESTS OF DOWNSTREAM RIPARIANS,  
INCLUDING IRAQ, WOULD BE PROTECTED DURING RESERVOIR FILLING AND  
AFTER IF RESERVOIR IS OPERATED UNDER RULE OF 500 WHICH GOVERNMENT  
OF TURKEY CONVEYED TO YOUR GOVERNMENT IN AN AIDE MEMOIRE IN  
SEPTEMBER 1976, AND REITERATED IN FORMAL COMMUNICATION TO BANK /c

NOT TO BE TRANSMITTED

SUBJECT  
CLEARANCES AND COPY DISTRIBUTION:

DISTRIB BY  
AUTHORIZED BY (Name and Signature)  
APPROVED FOR USE OF COUNTRY



Class of Service **H.E. THAMER REZOOKI**

Date

Page **2**

Character

START

IN MARCH 1979. FURTHER, IN VIEW OF IMPORTANCE OF EUPHRATES WATERS TO YOUR COUNTRY, I HAD AGREED IN MY ABOVEMENTIONED JUNE 1978 LETTER THAT BANK WOULD STILL BE READY TO TAKE ACCOUNT OF ANY SUBSTANTIATED AND QUANTIFIED COMMENTS FROM YOUR GOVERNMENT WHICH CLEARLY DEMONSTRATED THAT KARAKAYA PROJECT, OR ITS IMPLEMENTATION BASED ON RULE OF 500, WOULD ADVERSELY AFFECT IRAQI INTERESTS.

(C) BECAUSE WE HAVE NOT RECEIVED SUCH COMMENTS FROM YOUR GOVERNMENT WE HAVE COME TO THE CONCLUSION THAT THE PROJECT OPERATED UNDER THAT RULE WOULD NOT ADVERSELY AFFECT THE INTERESTS OF THE OTHER RIPARIAN COUNTRIES INVOLVED AND THAT IT WAS ELIGIBLE FOR BANK FINANCING, WHICH OUR EXECUTIVE DIRECTORS APPROVED ON MAY 15. ON THAT OCCASION, THE EXECUTIVE DIRECTOR REPRESENTING IRAQ REFERRED TO YOUR AND SYRIA'S PAST OBJECTIONS TO THE PROJECT.

(D) YOU MIGHT RECALL THAT BANK MADE A SIMILAR DETERMINATION OF SAFEGUARDS NEEDED WITH REGARD TO OTHER RIPARIAN COUNTRIES IN CASE OF LOWER KHALIS IRRIGATION PROJECT IN IRAQ.

(E) I WOULD HOPE THAT THE GOVERNMENTS OF THE THREE RIPARIAN STATES COULD SOON INITIATE A DIALOGUE ON LONGER TERM SHARING OF WATERS IN THE BASIN. SHOULD THE GOVERNMENTS INVOLVED SO REQUEST US, THE BANK WOULD BE WILLING TO PROVIDE TECHNICAL ADVICE, WHICH

/c

END OF TEXT

NOT TO BE TRANSMITTED

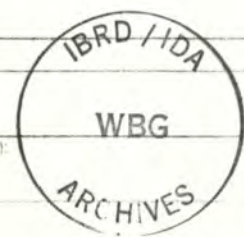
SUBJECT:

DRAFTED BY:

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AUTHORIZED BY (Name and Signature):

DEPARTMENT:



FOR USE OF CABLE SECTION

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)  
IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM)

Class of Service: H.E. AMER REZOOKI Date: \_\_\_\_\_

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**MIGHT FACILITATE SUCCESSFUL OUTCOME OF SUCH DIALOGUE -**  
**WITH BEST REGARDS, ROBERT S. MCNAMARA**

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SUBJECT:		DRAFTED BY:	
<b>TURKEY: Karakaya</b>		<b>ADavar/MPBart:bb</b>	
CLEARANCES AND COPY DISTRIBUTION:		APPROVED BY:	
<b>Cl &amp; cc: Messrs. Dart, Knox, Reekie, Southall.</b> <b>cc: Messrs. El Maaroufi, Mastilovic, Rajagopalan</b> <b>cc: Mr. McNamara's Office (2); Dr. El Naggar</b>		<b>Robert S. McNamara</b> <small>Director</small>	
SECTION BELOW FOR USE OF CABLE SECTION			

495/27210

Office of the President

MAY 29 1980

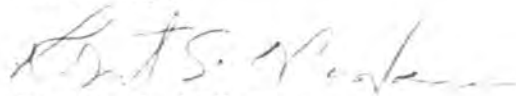
Dear Mr. Prime Minister:

Upon my return to Washington, I write to thank you for the kind hospitality and assistance you and your associates extended to me during my visit to Nepal. The presentation of the Government's development plans were most impressive and you may be assured of our continued support in their implementation.

I would also appreciate your conveying my gratitude to His Majesty the King for exchanging views with me with regard to Nepal's economy and the additional measures required for furthering its growth. My conversation with His Majesty was most enlightening and I left with a great appreciation for his understanding and concern for the welfare of the country and his statesmanship.

It was with great interest that I learned about the result of the National Referendum. May I express my admiration for the democratic manner in which this important event was conducted, and I am sure that its achievement will now enable the country to devote its full energy to development.

Sincerely,



Robert S. McNamara

The Right Honorable  
Surya Bahadur Thapa  
Prime Minister  
Kathmandu, Nepal



4952/207

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MR. YUMA LUSAMBIA, SECRETARY GENERAL, AFRICAN DEVELOPMENT BANK  
ABIDJAN, IVORY COAST  
FURTHER TO MY LETTER DATED APRIL 5, 1980 CONCERNING WORLD BANK  
PARTICIPATION AS OBSERVER IN FORTHCOMING ADB ANNUAL MEETING,  
EYE WISH TO CONFIRM BANK REPRESENTATION AS FOLLOWS COLON  
ROGER CHAUFURNIER, VICE PRESIDENT, EMENA SEMICOLON ANDRE GUE,  
PROGRAMS DIRECTOR, EASTERN AFRICA SEMICOLON D.R. CLARKE,  
SENIOR ADVISER TO VP, EXTERNAL RELATIONS SEMICOLON STANISLAS  
KPOGNON, SPECIAL ADVISER TO VP, WESTERN AFRICA SEMICOLON  
SERGE GUETTA, CHIEF WORLD BANK REGIONAL MISSION, WESTERN  
AFRICA. REGARDS, ROBERT S. MCNAMARA



NOT TO BE TRANSMITTED

SUBJECT: <b>ADB: Annual Meetings</b>	DRAFTED BY: <i>SKpognon/msg</i>
CLEARANCES AND COPY DISTRIBUTION: <b>Cleared w/and cc: Mr. Thalwitz</b> <b>cc: Messrs. Chaufournier</b> <b>Gue, Guetta,</b> <b>D.R. Clarke</b>	AUTHORIZED BY (Name and Signature): <i>Robert S. McNamara</i> <b>Robert S. McNamara</b>
	DEPARTMENT: <b>President</b>
	SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH



495 k 206

MAY 21 1980

Dear Governor Spentsas:

I was away when your letter of April 2 concerning the MABE Asbestos project arrived. However, I am pleased to note that progress has since been made in developing an IFC financial package which should suit the requirements of the Company, your institution and IFC. I trust these arrangements will be successfully concluded as I know that ETVA has done a major piece of work in bringing this project to its present stage and that IFC has also invested considerable effort in working with your staff on what is a basic and important investment for Greece.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Governor George N. Spentsas  
Hellenic Industrial Development Bank S.A.  
5 Amerikis Street  
Athens, 133 Greece

DGustafson:ln  
May 15, 1980



495/2/205

Office of the President

May 20, 1980

Dear Mr. Vice President:

On behalf of my associates and myself, I would like to thank you and the other members of your delegation for your warm hospitality and for all you did to make our visit such a successful and enjoyable one. I was immensely impressed in hearing from Vice Premier Deng Xiaoping, Vice Premier Gu Mu and other senior members of your Government about China's plans for the future development of its vast potential for economic growth and the further advancement of the social and economic well-being of its people. We look forward to a long and fruitful association of our institution with your country's development efforts.

Now that our Board of Executive Directors has acted on the change of representation of China in the World Bank Group, we would appreciate hearing from your Government at an early date about its intentions with regard to China's participation in the October elections to our Board of Executive Directors. In this connection, it was mentioned to us during our visit that you might consider it useful to send a small delegation of senior officials to Washington in the near future who would acquaint themselves further with Bank policies and procedures and would discuss matters pertaining to future cooperation. We would welcome such a visit.

Finally, as we agreed during my visit, Mr. Husain and his associates are planning to return to Beijing in July, at a date convenient to your Government, in order to initiate a broad dialogue on the future operational program with the relevant commissions and ministries in the economic area.

I am looking forward to welcoming President Bu Ming and Vice President Wang Weicai to the World Bank on June 11.

Mr. Vice President, accept our thanks once again for a most constructive and enjoyable visit to China.

I have written a similar letter to Vice Premier Gu Mu.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Chang Yanqing  
Senior Vice President  
The Bank of China  
Beijing  
People's Republic of China

Cleared w/and cc: Mr. Qureshi, Mr. Husain  
cc: Mr. Stern, Mr. Golsong

CKoch-Weser:ml



495/2/204

May 20, 1980

Dear Mr. Vice Premier:

On behalf of my associates and myself, I would like to thank you for your warm hospitality and for all you did to contribute to the success and enjoyment of our visit to Beijing. I was deeply impressed by your presentation of your Government's plans for the future development of China's vast potential for economic growth and further advancement of the social and economic wellbeing of its people. We look forward to a long and fruitful association of our institution with your country's development efforts.

Now that our Executive Directors have acted on the change of representation of China in the World Bank Group, we would appreciate your advising us at an early date about your Government's intentions with regard to China's participation in the October elections to our Board of Executive Directors. In this connection, it was mentioned to us during our visit that you might consider it useful to send a small delegation of senior officials to Washington in the near future who would acquaint themselves further with Bank policies and procedures and would discuss matters pertaining to future cooperation. We would welcome such a visit.

Finally, as we agreed during our meeting, Mr. Husain and his associates are planning to return to Beijing this summer, at a date convenient to your Government, in order to initiate a broad dialogue on future operations with the various commissions and ministries in the economic area.

Once again, Mr. Vice Premier, please accept our thanks for a most instructive and enjoyable visit.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Gu Mu  
Vice Premier  
State Council  
Beijing  
People's Republic of China



CKKoch-Weser:bmm  
May 20, 1980

Cleared with and cc: Messrs. Qureshi, Husain. cc: Mr. Golsong

STERA

495/2/203

MAY 16 1980

Dear Professor Banita:

It was very kind of you to send me the photographs taken during our visit to the Bechet Research Station and the Sadova-Corabia project last July. I also appreciated the volume of research papers. My wife and I will long remember our visit with you and the remarkable results that you and your colleagues have achieved over the years in increasing the agricultural productivity in your part of Romania.

Best regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor P. N. Banita  
Bechet Agricultural Research Station  
Bechet  
Dolj  
Romania

WSHumphrey/jp



WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORTA PLEASE READ INSTRUCTIONS BELOW BEFORE TYF FORM.)

495/2/202

Class of Service: TELEX Date: MAY 16, 1980  
Telex No.: 11840 MOF Originators Ext.: 61744

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H.E. PHILIP C.C. CHANG, MINISTER OF FINANCE, NO. 2 AIKUO WEST ROAD,  
TAIPEI, TAIWAN, REPUBLIC OF CHINA.

THIS IS TO ADVISE YOU THAT ON MAY 15, 1980 THE BOARD OF EXECUTIVE DIRECTORS OF THE BANK ADOPTED THE FOLLOWING RESOLUTION COLON QUOTE. WHEREAS, THE MINISTER OF FOREIGN AFFAIRS OF THE PEOPLE'S REPUBLIC OF CHINA HAS, BY LETTER DATED APRIL 14, 1980 ADDRESSED TO THE PRESIDENT OF THE INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT NOTIFIED THE BANK THAT BEING THE SOLE LEGITIMATE GOVERNMENT OF CHINA, IT IS THE ONLY GOVERNMENT THAT CAN REPRESENT CHINA IN THE BANK, AND THAT IT WILL EXERCISE ITS RIGHTS AND MEET ITS OBLIGATIONS IN THE BANK UNDER THE ARTICLES OF AGREEMENT OF THE BANK AS PRESENTLY IN FORCE SEMICOLON PARAGRAPH. WHEREAS, A MEMORANDUM HAS BEEN SIGNED ON APRIL 14, 1980 ON BEHALF OF THE BANK OF CHINA AND THE WORLD BANK GROUP REGARDING THE MATTER OF REPRESENTATION OF CHINA SEMICOLON PARAGRAPH. NOW, THEREFORE, IT IS HEREBY RESOLVED, THAT THE GOVERNMENT OF THE PEOPLE'S REPUBLIC OF CHINA SHALL REPRESENT CHINA IN THE BANK AND EXERCISE THE RIGHTS AND MEET THE OBLIGATIONS OF CHINA IN THE BANK. UNQUOTE. THE BOARDS OF EXECUTIVE DIRECTORS OF IDA AND IFC ADOPTED SIMILAR RESOLUTIONS REGARDING IDA AND IFC, RESPECTIVELY. PURSUANT TO THOSE DECISIONS WE SHALL BE SENDING YOU A LETTER ADVISING YOU OF

/c



NOT TO BE TRANSMITTED

SUBJECT:  
CLEARANCES AND COPY DISTRIBUTION:  
cc: Mr. Martin Wong

DRAFTED BY: *L Nurick*  
L Nurick:ldb  
AUTHORIZED BY (Name and Signature):  
Robert S. McNamara  
DEPARTMENT:

SECTION BELOW FOR USE OF CABLE SECTION  
CHECKED FOR DISPATCH

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)  
IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

Class of Service TELEX Date MAY 1 1980  
Telex No. 11840 MOF Originators Ext. 61744 PAGE TWO

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THEIR FINANCIAL IMPLICATIONS AS FAR AS YOUR GOVERNMENT IS  
CONCERNED. AS YOU KNOW WE HAVE BEEN DISCUSSING OUR FUTURE  
RELATIONS WITH YOUR REPRESENTATIVE, MR. MARTIN WONG, AND WOULD BE  
PLEASED TO CONTINUE THOSE DISCUSSIONS. I WISH TO CONVEY MY  
APPRECIATION FOR THE EXCELLENT COOPERATION SHOWN BY YOUR GOVERN  
MENT WHEN IT WAS REPRESENTING CHINA IN THE GROUP. BEST REGARDS,  
ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD.

END  
OF  
TEXT



NOT TO BE TRANSMITTED

SUBJECT:	DRAFTED BY <i>L Nurick</i> LNurick:ldb
CLEARANCES AND COPY DISTRIBUTION:  cc: Mr. Martin Wong	AUTHORIZED BY (Name and Signature): Robert S. McNamara
	DEPARTMENT:
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH

495/2/200

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

May 15, 1980

His Excellency  
Chia Zamin  
The Ambassador of the  
People's Republic of China  
2300 Connecticut Avenue, N.W.  
Washington, D.C. 20008

Dear Mr. Ambassador:

Following the decision taken this morning by the Executive Directors of the International Bank for Reconstruction and Development, the International Development Association and the International Finance Corporation on the matter of representation of China in the World Bank, I would be most grateful if you would convey the following message to His Excellency, Huang Hua, the Minister of Foreign Affairs of the People's Republic of China:

"Your Excellency:

I have the honor to refer to your letter of April 14, 1980, notifying me in my capacity as President of the International Bank for Reconstruction and Development, the International Development Association and the International Finance Corporation that the Government of the People's Republic of China, being the sole legitimate government of China, is the only government that can represent China in the International Bank for Reconstruction and Development, the International Development Association and the International Finance Corporation.

"I have brought this notification to the attention of the Executive Directors of the International Bank for Reconstruction and Development, the International Development Association and the International Finance Corporation and it gives me great pleasure in informing you hereby that the Executive Directors have this morning adopted three resolutions by which they resolved that the Government of the People's Republic of China shall represent China in the International Bank for Reconstruction and Development, the International Development Association and the International Finance Corporation. Copies of the three resolutions are attached hereto.



"I avail myself of this opportunity to extend to  
Your Excellency the assurances of my highest consideration.

"With kind regards,

Sincerely,

Robert S. McNamara"

I take this opportunity to confirm that the Bank is at the  
disposal of your authorities with regard to issues related to  
implementation of the above-mentioned decision.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures

H.Golsong:js  
cleared by RSMcN

cc: Messrs. Qureshi, Golsong, Thahane





RESOLUTION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

WHEREAS, the Minister of Foreign Affairs of the People's Republic of China has, by letter dated April 14, 1980 addressed to the President of the International Bank for Reconstruction and Development notified the Bank that being the sole legitimate Government of China, it is the only Government that can represent China in the Bank, and that it will exercise its rights and meet its obligations in the Bank under the Articles of Agreement of the Bank as presently in force;

WHEREAS, a Memorandum has been signed on April 14, 1980 on behalf of the Bank of China and the World Bank Group regarding the matter of representation of China;

NOW, THEREFORE, it is hereby resolved, that the Government of the People's Republic of China shall represent China in the Bank and exercise the rights and meet the obligations of China in the Bank.



RESOLUTION

INTERNATIONAL DEVELOPMENT ASSOCIATION

WHEREAS, the Minister of Foreign Affairs of the People's Republic of China has, by letter dated April 14, 1980 addressed to the President of the International Development Association notified the Association that being the sole legitimate Government of China, it is the only Government that can represent China in the Association, and that it will exercise its rights and meet its obligations in the Association under the Articles of Agreement of the Association;

WHEREAS, a Memorandum has been signed on April 14, 1980 on behalf of the Bank of China and the World Bank Group regarding the matter of representation of China;

NOW, THEREFORE, it is hereby resolved, that the Government of the People's Republic of China shall represent China in the Association and exercise the rights and meet the obligations of China in the Association.



RESOLUTION

INTERNATIONAL FINANCE CORPORATION

WHEREAS, the Minister of Foreign Affairs of the People's Republic of China has, by letter dated April 14, 1980 addressed to the President of the International Finance Corporation notified the Corporation that being the sole legitimate Government of China, it is the only Government that can represent China in the Corporation, and that it will exercise its rights and meet its obligations in the Corporation under the Articles of Agreement of the Corporation as presently in force;

WHEREAS, a Memorandum has been signed on April 14, 1980 on behalf of the Bank of China and the World Bank Group regarding the matter of representation of China;

NOW, THEREFORE, it is hereby resolved, that the Government of the People's Republic of China shall represent China in the Corporation and exercise the rights and meet the obligations of China in the Corporation.



495/2/199

May 12, 1980

Mr. Charles H. Pistor, Jr.  
Chief Executive Officer  
Republic National Bank of Dallas  
P.O. Box 225961  
Dallas, Texas 75265

Dear Mr. Pistor:

We are writing to ask for your assistance in a task of great importance to the World Bank and International Monetary Fund. The role which our two institutions play in development and international monetary affairs requires that we recruit and retain a multinational staff of high quality with diverse financial, economic and technical backgrounds. The determination of appropriate remuneration for such a staff is a complex matter and we seek your help in providing a firm, factual basis for so doing.

We are approaching selected employers in France, Germany and the United States to participate in a survey of remuneration practices and levels. A list of these organizations is attached. The survey will be conducted on a strictly confidential basis so that the source of any data cannot be identified. You will, of course, be provided with a report on the findings of the survey which should provide your organization with reliable, international remuneration data of unique value.

We have retained the international consulting firm, Hay Associates, to carry out this survey in collaboration with our own staff. We have asked Mr. Michael Bronson, Principal Consultant, Hay Associates, Washington, D.C., to make contact with your office to ascertain whether you are willing to assist us and whom you wish to handle this matter on your behalf. He would then discuss the nature and scope of the survey with your representative.

Thank you for your consideration.

Yours sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

J. de Larosiere



14-00000-00000000

Attachment

495/2/198

May 12, 1980

Mr. William S. Sneath  
Chairman of the Board and  
Chief Executive Officer  
Union Carbide Corporation  
270 Park Avenue  
New York, N.Y. 10017

Dear Mr. Sneath:

We are writing to ask for your assistance in a task of great importance to the World Bank and International Monetary Fund. The role which our two institutions play in development and international monetary affairs requires that we recruit and retain a multinational staff of high quality with diverse financial, economic and technical backgrounds. The determination of appropriate remuneration for such a staff is a complex matter and we seek your help in providing a firm, factual basis for so doing.

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Thank you for your consideration.

Yours sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

J. de Larosiere



Attachment