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THE WORLD BANK  
Washington, D.C.

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McNamara Papers

Chronological files, 1969 (Jul. - Dec.)

The World Bank Group  
**Archives**



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Robert S. McNamara Personal Chronological Files - Chrons 07

7

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WBG Archives



December 19, 1969

*Chron*  
488/4/110

Dear Mathilde:

You were most gracious to invite me to join the party for President and Mrs. Johnson -- never have I seen them look better or appear happier.

I shall be delighted to join the Committee for Assistance to Tunisia, and I am most grateful to you for your willingness to assist in organizing the effort.

Best wishes for success,

Sincerely,

Robert S. McNamara

Dr. Mathilde Krim  
33 East 69th Street  
New York, New York 10021

12/17/69

488/1/109

Meetings of Principal Aid Coordination Groups b/  
(1965 thru 1970)

"Annual Economic Report" Countries

	<u>'65</u>	<u>'66</u>	<u>'67</u>	<u>'68</u>	<u>'69</u>	<u>'70</u>
Congo(K)						
Ethiopia						
Kenya						Feb
Sudan						
Tanzania						Apr
Uganda					July	
East Afr. Com.				Apr		
Ghana			Apr	Feb	May	
Ivory Coast						
Nigeria		Feb				
Taiwan						
Indonesia <u>a/</u>			Feb	Apr	Feb	
			Mar	July	Apr	
			Apr	Oct	Dec	
			May			
			June			
			Sept			
			Oct			
			Nov			
Korea		May		Apr	Apr	Apr
		Dec				
Malaysia	Oct	May				
Philippines						
Thailand	Oct	May				
Afghanistan						
Ceylon						
India		Nov	Apr	Mar	May	May
			Sept	May	Nov	
			Nov			
Pakistan		July	May	Mar	May	Feb
		Nov		May		
Iran						
Morocco			Apr		Oct	
Spain						
Tunisia	Dec		Mar	Feb	Oct	June
				May		
Turkey <u>d/</u>	July	Feb	Jan	Jan	Apr	Feb
	Dec	July	July	June		
		Dec	Dec	Dec		
UAR						
Yugoslavia						
Argentina <u>c/</u>	Sept		Feb	Feb	Feb	Feb
Brazil <u>c/</u>	Oct	Nov	Nov	Nov		
Chile <u>c/</u>	Oct	Nov	Nov	Nov		
Colombia			June		Jan	
Mexico <u>c/</u>	Sept	Dec	Nov	Nov		
		July				
		Oct				
<u>Other Countries</u>						
Guyana <u>e/</u>			Nov	Sept	Sept	

a/ Sponsored by the Netherlands

b/ All Groups met under Bank sponsorship except where otherwise indicated

c/ Sponsored by CIAP

d/ Sponsored by OECD

e/ Sponsored by Guyana

488/1/108

December 16, 1969

Dear Lord Howick:

I too have the highest regard for Bruce McKenzie. I cannot, of course, predict our personnel requirements one or two years from now, but I can assure you that if McKenzie wishes to consider a position with the Bank at that time, I would make every effort to find an opening attractive to him.

You may wish to give him an indication of my views; in any event, I expect to see him during a visit to East Africa in January and I shall plan on discussing the subject with him then.

With best wishes,

Sincerely,

Robert S. McNamara

Lord Howick  
Chairman  
Commonwealth Development  
Corporation  
33 Hill Street  
London, W. 1, England

488/1/107

December 15, 1969

Dear Mr. Minister:

I shall be very happy to accept your invitation to join in the informal meeting of representatives of the major donor countries and senior international officials which you are planning for February 22 and 23.

Many thanks for the invitation.

Sincerely,

Robert S. McNamara

The Honorable  
Mitchell Sharp  
The Secretary of State  
for External Affairs  
Ottawa, Ontario, Canada



488/1/106

December 15, 1969

The Admissions Committee  
Cosmos Club  
2121 Massachusetts Avenue  
Washington, D. C. 20008

Gentlemen:

I should like to record my support of the application of Dr. George H. Brown for membership in the Cosmos Club.

I was closely associated with Dr. Brown during the 1950s while he was directing market research activities in Ford Motor Company. He pioneered in new methods of survey research and new techniques for measuring consumer sentiment and consumer preference. I am told that these research contributions have influenced marketing practices throughout American industry.

As Director of the Bureau of the Census, Dr. Brown will supervise the most important single organization in the nation's basic economy information system. His past record as professor and research practitioner eminently qualify him for this post.

On the basis of his professional attainments and his current high position in public service, I unreservedly support Dr. Brown's membership application.

Sincerely,

Robert S. McNamara

December 11, 1969

488/1/105

Dear Mr. Combs:

Thank you for sending on the letter which was addressed to Mr. McNamara at Cal Tech. I suspect there will be others, and if there are, you need not send them to him.

We have another correspondent from a mental institution in New York who writes a long letter at least once a month. We have never acknowledged any of them -- but she just keeps on writing!

Sincerely,

(Miss) Margaret S. Stroud  
Secretary to Mr. McNamara

Mr. T. C. Combs  
Secretary  
California Institute  
of Technology  
Pasadena, Calif. 91109



48-8/1/104

December 10, 1969

Dear Hubert:

I shall be very happy to accept your invitation to serve as a member of the Advisory Committee for the Woodrow Wilson International Center for Scholars.

Margaret joins in sending best wishes to you and Muriel.

Sincerely,

Robert S. McNamara

Honorable Hubert H. Humphrey  
Chairman  
Woodrow Wilson International  
Center for Scholars  
Smithsonian Institution Building  
Washington, D.C. 20560

*Chron*  
488/1/103

December 10, 1969

Dear President Pitzer:

I shall be very happy to accept your invitation to rejoin the Advisory Council of the Graduate School of Business.

Sincerely,

Robert S. McNamara

Dr. K. S. Pitzer  
President  
Stanford University  
Stanford, Calif. 94305

488/1/102

December 5, 1969

Dear Chris:

Mr. McNamara has received your letter in which you requested information for use as a school debate topic. He regrets that it is not possible for him to comply. Since becoming President of the World Bank, he deems it inappropriate to comment on matters of a military nature.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

Chris Fuller  
Charlotte-Mecklenburg Schools  
1967 Patriot Drive  
Charlotte, North Carolina 28212



488/1/101

December 2, 1969

Dear Mr. Cleveland:

Your letter of November 22 and its enclosures arrived just as Mr. McNamara was leaving for a week's trip to Latin America. He has asked me to tell you that he will review the material as soon as he returns and will try to get comments back to you before Christmas.

Sincerely,

(Miss) Margaret S. Stroud  
Secretary to Mr. McNamara

Honorable Harlan Cleveland  
President  
University of Hawaii  
Honolulu, Hawaii 96822

488/1/100

11/24/69

POPULATION STATISTICS:

1. It required 1600 years to double the 1st Century A.D.'s population of 250 million. Today it requires less than 4 years to add another 250 million.
2. It took 200 years (1630 to 1830) to double the 500 million to the first billion; 100 years (1830 to 1930) to add a second billion; 30 years to add a third. Today's 3.6 billion will double by the end of the century. At that point, we will be adding another billion every 8 years.
3. India now adds a million people a month to its population; it will, at present rates, double its 543 million to over a billion in 28 years.
4. The Philippines, now with 38 million, is increasing at a rate of 3.6% per year -- if that rate continues, it will double every 19 years and within a century would have a population of over 1 billion.
5. Without massive family planning, population growth rates will go even higher in LDCs, because the death rate is coming down. Out of a 1000 infants in the U.S., 22 die in the first year. In Bolivia 99 die; in Chile 108; in India 139; in Pakistan 142; in Gabon 200; in Zambia 259 (more than a fourth of all babies born). These death rates will fall rapidly.
6. A child born today, living on into his seventies, would -- at present rates -- know a world of 15 billion. His child's grandson, living into his seventies, would know a world of 60 billion.

HUNGER AND MALNUTRITION:

1. Roughly half the world's population is either chronically hungry or suffers serious dietary deficiency. 10,000 people (mostly children) die each day as a result of malnutrition.
2. 300 million children subsist at levels of protein deficiency that can cause irreversible brain damage (human brain reaches 90% of its full growth in the first 4 years of life; this is the critical period in which the brain is highly vulnerable: without sufficient protein, as much as a 25% impairment of mental ability can result).
3. Diet-deficient areas include all of Asia except Japan; all of the Middle East, except Israel; all of Africa, except its southernmost regions; almost all of Central America and the Caribbean; and the northern areas of South America.
4. Lord Snow states it is too late for decisive action; sweeping famine is inevitable: "Many millions of people in the poor countries are going to starve to death before our eyes . . . We shall see them doing so on



our television sets . . . The major catastrophe will happen before the end of the century. We shall, in the rich countries, be surrounded by a sea of famine, involving hundreds of millions of human beings . . . The increase of population all over the rich world may get a little less. In the poor world it won't, except in one or two pockets. Despite local successes as in India, the food-population collision will duly occur. The attempts to prevent it, or meliorate it, will be too feeble. Famine will take charge in many countries. It may become, by the end of the period, endemic famine. There will be suffering and desperation on a scale as yet unknown."

5. The new strains of rice were developed over a period of only 6 years and at a cost of less than \$15 million,
6. In 1964-65, the acreage planted with the new high-yielding varieties of wheat and rice planted in Asia was 200 acres; the following year, 37,000 acres; then 3 million; then 20 million; for the 1968-69 crop year there were 34 million acres.
7. The Philippines last year ended a half century of dependence of imported rice; it is now exporting rice.
8. Pakistan is a net rice exporter as of 1969; and probably will be self-sufficient in wheat production either this year or next year (and yet, until 2 years ago Pakistan was one of the world's leading wheat importers).
9. Turkey is expected to reach self-sufficiency in wheat this year.
10. Ceylon has increased its rice crop 34% during the past two years.
11. India's wheat crop has increased 51% in the last four years -- a greater increase than it achieved in the last four decades.
12. The new varieties mature earlier and are aseasonal. (The old rice takes 6 months to mature; the new only 4). This means there is great opportunity for multiple cropping. As soon as one crop is harvested, another can be planted. It is now possible to get two or three crops a year.
13. Research is improving quality as well as quantity in the food grains. Indian plant breeders now have a new wheat variety that is 10 to 20% higher in protein than the conventional varieties grown in the U.S.

#### EDUCATION:

1. Between 1950 and 1965 the enrollment in LDCs in primary schools (from 57 million to 137 million); in secondary schools it has almost quadrupled (from 1.5 million to 5.8 million); and in post-secondary schools and universities it more than doubled (from 1 million to 3.5 million). And yet, in spite of this, because of the population explosion, there are 100 million more illiterates today than there were in 1950 (present world total: some 800 million adult illiterates).



2. The share of education in national budgets has increased proportionately to enrollment. The average in LDCs is 16%; for more than 10 countries it is 25%.
3. Of each 100 children entering primary school in LDCs, no more than 30 finish. In most African and Latin American countries, more than 50% of the students do not return after the second grade.
4. Secondary schools are generally oriented towards academic study; vocational training accounts for less than 10% of total enrollment. But only about 1 in 10 graduates from academic courses actually enters a university.
5. Few of the graduates from vocational schools become active in fields for which they have been trained.
6. At universities, most students attend courses in law or political science -- and only a small fraction ever graduate. Facilities are inadequate, textbooks are antiquated or lacking altogether, and teachers are poorly trained and poorly paid.
7. Systems are not designed to correspond with the need of industry, agriculture, government, or the labor market generally. In one Asian country, half a million high school and college graduates -- 10% of the total -- cannot find jobs.
8. In Zambia, there were only 100 college graduates, and 1000 high school graduates at the time of its Independence in October of 1964.

#### UNEMPLOYMENT:

1. It is estimated that the equivalent of 20% of the entire male labor force in the developing world is currently unemployed.
2. Fully half of the total population in the LDCs is under 20 years of age. No degree of family planning can make a decisive impact on the unemployment problem before the end of the century, since these youngsters have already been born.
3. In India's Fourth Five-Year Plan (covering 1969-73), the estimate is that 19 million new jobs will be created, but that 23 million new workers will come into the labor force: a 4 million increase in the millions of Indians already unemployed.

#### URBANIZATION:

1. During the decade of the 1950s, the urban population of the LDCs expanded by 50%. Today the major cities are doubling in size roughly every decade. By the year 2000, their total population will be some 500% higher than today, with 1.2 to 1.6 billion more people living in these sprawling centers.



2. If current trends continue, Calcutta alone would have 35 million inhabitants at the end of the century; Bogota would grow from 1.7 million to 16 million; Karachi from 3 million to 15 million.
3. In Latin America, the urban population has been growing twice as fast as the number of jobs.
4. In the richer nations, already nearly 50% of the total population lives in the city. The poorer nations are repeating this trend -- though their already overcrowded cities currently contain only 15% of their surging populations.

#### INDUSTRIALIZATION:

1. Both Taiwan and Korea have recently achieved annual increases in industrial production of 15%, and in industrial exports of more than 25%.

#### CAPITAL FLOWS:

1. 85% of the capital for development in the LDCs comes from their own savings; only 15% comes from external sources.

2. The net capital flow of DAC countries to LDCs was .96% of GNP in 1961. In the last 5 years it has fallen to .75% of GNP. Official capital flows from DAC countries fell in the same period from .64% to .42%. In the same period, the GNP of these countries rose by 75%, but the capital flows declined by 13%.

3. The creation of the SDRs will result in an additional \$2.5 billion of liquidity for DAC countries in 1970, and \$2 billion in each of the following two years.
4. The accumulated debt of 92 LDCs in the decade 1957-67 rose fourfold.
5. Debt services from 1957-67 in the LDCs rose by 17% per year, while export earnings rose only by 5% a year.
6. The foreign exchange reserves of 13 of the largest LDCs dropped by 60% in that same decade.
7. Global military expenditures now total \$185 billion, 7% of the total value of all goods and services in the world each year. This is equal to the total annual income of the billion people living in Latin America, South Asia and the Middle East.

488/1/99

November 21, 1969

Dear Governor Horowitz:

I look forward to reading "The Abolition of Poverty" which I have just received. You were most thoughtful to send it to me, and I deeply appreciate the warm inscription.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David Horowitz  
Governor  
Bank of Israel  
P.O. Box 780  
Jerusalem, Israel



488/1/98

November 21, 1969

Dear Mr. Lowe:

Mr. Robert McNamara has asked me to tell you how much he appreciates your kind invitation to be the speaker at a commemorative celebration honoring the late Dr. Schweitzer. Unfortunately, he will be in East Africa at the time of the event, and, therefore, will not be able to participate.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

Mr. Charles Lowe  
Executive Director  
The Albert Schweitzer Fellowship  
866 United Nations Plaza  
New York, New York 10017

11/21  
File to David Tuttle

488 / 1 / 97

November 21, 1969

Dear Dr. Patterson:

While I appreciate Harry Knight's suggestion and your invitation to me to become a member of the National Advisory Council of Hampshire College, I must regretfully decline.

My schedule at the Bank continues to be quite busy and I am fairly heavily committed to other advisory groups.

Even though I am not able to join your group, I wish you every success in your fund campaign.

Sincerely,

Robert S. McNamara

Dr. Franklin Patterson  
President  
Hampshire College  
Amherst, Mass. 01002

PATRONS

488/1/96

November 20, 1969

Dear Miss Suddeth:

In Mr. McNamara's absence from the city I am replying to your letter of November 14 -- in view of your deadline of December 9.

Enclosed are a biography and a picture.

In answer to your question, Mr. McNamara recently answered a similar one this way: "The decisions relating to the U.S. response to Soviet emplacement of nuclear missiles in Cuba."

Sincerely,

(Miss) Margaret S. Stroud  
Secretary to Mr. McNamara

Miss Sue Suddeth  
Business English Class  
Chapman High School  
Inman, S. C. 29349



488 / 1 / 95

November 19, 1969

Dear Mr. Schwartz:

While I very much appreciate your invitation to participate in the organization of a new liberal arts college in Rockland County, New York, I must regretfully decline.

My schedule here at the Bank is continuously quite busy and I am fairly heavily committed to other advisory groups.

Even though I cannot take part in the project, I send you my best wishes for its success.

Sincerely,

Robert S. McNamara

Mr. Sidney Schwartz  
Schwartz, Kobb, Freilich & Scheinert  
7 South Madison Avenue  
Spring Valley, N. Y. 10977

97 Rows

488/1/94

November 18, 1969

Dear Mrs. van den Heuvel:

Mr. McNamara has just returned from a trip overseas and has several others scheduled between now and the middle of January. He has asked me to tell you that it will be impossible for him to see you until after January 15. If that date is not too late for your deadline, we will call you to arrange an appointment then.

Sincerely,

(Miss) Margaret S. Stroud  
Secretary to Mr. McNamara

Mrs. Jean van den Heuvel  
135 Central Park West  
New York, N. Y. 10023

488/1/93

November 18, 1969

Dear George:

I shall be happy to accept your invitation to attend the meeting on the subject of population growth and stabilization, scheduled to be held in Bellagio, April 6-8, 1970.

Many thanks for the invitation,

Sincerely,

Robert S. McNamara

Mr. J. G. Harrar  
President  
The Rockefeller Foundation  
111 West 50th Street  
New York, New York 10020



488/1/92

November 18, 1969

Dear Mr. Halpern:

Mr. McNamara's schedule for the near future is so crowded that it is impossible to arrange an office appointment for you. However, he did say that he would talk with you by phone. If you will advise us of your phone number, we will attempt to make contact.

Sincerely,

(Miss) Margaret S. Stroud  
Secretary to Mr. McNamara

Mr. Paul J. Halpern  
John Fitzgerald Kennedy  
School of Government  
Harvard University  
78 Mount Auburn Street  
Cambridge, Mass. 02138

488/1/91

November 17, 1969

Rev. Arthur F. Verstraete  
Missionhurst  
4651 North 25th Street  
Arlington, Virginia 22207

Dear Rev. Verstraete:

Mr. Robert S. McNamara has asked me to acknowledge your recent letter and to express his regrets that the Foundation is not able to assist the Missionhurst congregation.

The funds of the Foundation are extremely limited and are totally committed.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

488/1/90

November 7, 1969

Galerie Maeght  
13, rue de Teheran  
Paris 8, France

Attention: Mr. LeLong

Dear Mr. LeLong:

Mrs. Robert S. McNamara has asked me to request from you a copy of the catalog in which their Miro painting, Personage Fascinating, was shown. Could you please send the catalog direct to her at the following address:

2412 Tracy Place, N.W.  
Washington, D.C. 20008  
USA

Thank you for your consideration.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara



488/1/89

November 4, 1969

Mr. Theodore C. Sorensen  
Paul, Weiss, Goldberg, Rifkind,  
Wharton and Garrison  
575 Madison Avenue  
New York, New York 10022

Dear Ted:

I am deeply grateful for your book and the inscription. It arrives at a most opportune time for Marg and I are off to Iran and Morocco tomorrow. We shall look forward to savoring your thoughts on the long flights.

Many, many thanks.

Sincerely,

Robert S. McNamara

11/3

488/1/88

Talking points re proposed increase in Bank capital

1. There has been no general increase in the paid in capital of the Bank since the organization was founded 25 years ago. It is appropriate, therefore, when considering as we are today: (a) legislative modification of the Bretton Woods agreement to authorize a change in IMF quotas; (b) the Third IDA Replenishment.

To look ahead to what change, if any, in Bank capital will be needed to provide for the desired level of Bank operations over the next five to ten years.

2. I hope these discussions will be treated confidentially because in the event we decide not to proceed with a capital increase I would not want it known that we had considered such a change.

3. Three points which are not discussed in the paper should be considered:  
(a) The quality of the portfolio of loans receivable is changing dramatically. Of the total receivables of \$4.2 billion, July 1, 1961, \$1.7 or 40% was receivable from Part I countries. Of the estimated receivables of \$15.9 billion five years hence, over 90% will be receivable from Part II countries;  
(b) It appears desirable to take every possible step to reduce the amount of development capital to be appropriated by governments and to increase the funds to be secured from private sources -- an increase in Bank capital should maximize which the funds can raise for this purpose in private loans;  
(c) The citizens of governments in whose capital markets funds are borrowed will benefit by the increase in capital contributed by other governments.



The World Bank plans to initiate an extensive program of economic missions to be sent on a regular basis to all of the Bank's developing country members, with missions to the larger countries -- about 30 which together have well over 80% of the total population of the developing country members -- going annually and with missions to the others going on a two- or three-year basis.

The purpose of each such mission will be to provide the Bank Group, other international institutions, governments and inter-governmental agencies with a thorough knowledge and analytical assessment of the development problems and policies of individual member countries, to inform them of all significant current trends bearing on these countries' development prospects, and to provide a basis for discussions with the country concerned on its development policies and plans.

To accomplish these objectives, it is our intention that the reports produced by these missions should, over a period of time, provide:

- (a) an evaluation of the situation and prospects of the economy;
- (b) an analysis of the country's development objectives and of the major development obstacles and assets of the economy;
- (c) an informed judgment concerning the appropriate development strategy to be pursued by the government in question and the likelihood that the government will take the action required to carry out that strategy;
- (d) an assessment of domestic and external financing requirements and the possibilities that those requirements can be met;
- (e) an analysis of the principal pre-investment surveys and studies required to carry out the development program and of the relative priority of those requirements;
- (f) an appraisal of the machinery available for planning and for the formulation of economic and financial policy; and
- (g) an analysis of the problems of investment and resource mobilization and allocation within the economy and among sectors, of external debt prospects, of appropriate borrowing terms, and of creditworthiness.

The work of these missions could be facilitated and the value of their work increased if the missions could enlist the cooperation of the UNDP and its resident representatives and of the specialized agencies intimately concerned with the Bank's operations, particularly WHO, FAO, ILO and Unesco. In some cases the Bank might look to a particular agency for the provision of information within its field of competence or for the briefing of members of the mission. In other cases the Bank might wish to associate with the mission an expert provided by the agency. Since the Bank contemplates that the missions will be scheduled on a regular basis and well in advance, it should be possible to give the agencies ample notice of the Bank's needs.

The Bank's plans for the new program and its hopes for support from the other interested parties have been discussed with each of the organizations involved, of whom promise the program their full support.



488/1/89

October 30, 1969

Mr. Clair  
542 La Guardia Place  
New York, New York 10012

Dear Mr. Clair:

Mr. Robert S. McNamara would like a copy of the guide which contains a list of ski-touring trails in the East. Would you please send it to my personal attention, Room A-1230 at the above address. I enclose my check to cover the cost.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

488/1/88

October 24, 1969

Mr. John C. Airhart  
Deputy Assistant Secretary  
of Defense (Administration)  
The Pentagon  
Washington, D.C. 20301

Dear John:

Referring to your letter of January 10, 1969, I would have no objection to the procurement of the latest portrait executed by Charles Fox, provided the cost is agreeable to the Department of Defense.

With best regards,

Sincerely,

Robert S. McNamara

October 23, 1969

488/1/87

Dear Mr. Guthlein:

Mr. McNamara has received your letter in which you requested information for use in a college paper. He regrets that it is not possible for him to comply. Since becoming President of the World Bank, an international organization, he deems it inappropriate to comment on events which occurred during his tenure as Secretary of Defense.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

Mr. William J. Guthlein, Jr.  
31 Linda Lane  
Clark, New Jersey 07066



October 23, 1969

488/1/86

Rockefeller Public Service Awards  
Woodrow Wilson School  
Princeton, New Jersey

Gentlemen:

Mr. McNamara has asked me to tell you that he very much regrets that he will not be able to attend the Awards luncheon on December 3. He appreciates your thoughtful invitation but will be out of the country at that time.

Sincerely,

(Miss) Polly Yates

October 20, 1969

488/1/85

Dear Mr. Torczyner:

I very much appreciate your invitation to be a sponsor of and attend the dinner honoring Lester Pearson on Sunday, November 23.

Since absence from the country at that time will prevent me from attending the dinner, I would prefer not to be listed as a sponsor.

Sincerely,

Robert S. McNamara

Mr. Jacques Torczyner  
President  
Zionist Organization  
of America  
165 East 32nd Street  
New York, N. Y. 10016

October 15, 1969

488/1/84

Dear Mr. Fischer:

I am grateful for the compliments you have paid me. Many thanks for taking the time to write.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Hans Fischer  
Bjaelkerup  
4660 St. Heddinge  
Denmark

488/1 183

October 14, 1969

Dear General Riddleberger:

I appreciate your invitation to serve as  
a sponsor of the dinner honoring Bill Draper  
and am most happy to accept.

Sincerely,

Robert S. McNamara

General James W. Riddleberger  
National Chairman  
Population Crisis Committee  
1730 K Street, N. W.  
Washington, D. C. 20006





488/1/82

October 13, 1969

Dear Mike:

I shall be delighted to see Cardinal Leger during his visit to Washington. Perhaps you could suggest to him that he get in touch with me.

I continue to hear nothing but praise of your report. It was a superb job.

With best wishes,

Sincerely,

Robert S. McNamara

The Rt. Hon. Lester B. Pearson  
Suite 907  
Fuller Building  
75 Albert Street  
Ottawa 4, Canada

488/1/87

October 13, 1969

Dear Mr. Powers:

Under separate cover, Mr. Robert S. McNamara is sending to you a copy of his book, "The Essence of Security," which he thinks might be of some help in your project.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

Mr. Carl J. Powers  
The American Institute  
for Foreign Trade  
Thunderbird Campus  
P.O. Box 191  
Phoenix, Arizona 85001

488 (1180)

October 6, 1969

Dear Miss McMahon:

Mr. McNamara has received your letter requesting information for use in your debate class. He regrets that he is not able to comply. Since becoming President of the World Bank, an international organization, he deems it inappropriate to comment on matters of a defense nature.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

Miss Catherine M. McMahon  
2885 Cascade Springs Drive, S.E.  
Grand Rapids, Michigan 49506

EASTMAN, JOEL

488/1/79

October 6, 1969

Dear Mr. Eastman:

Mr. McNamara has indicated that he will see you while you are in Washington during the period October 29 to November 1.

If you will call our office (DU 1-2001) on your arrival in the city, we will schedule a time that will be mutually convenient.

Sincerely,

(Miss) Margaret S. Stroud  
Secretary to Mr. McNamara

Mr. Joel W. Eastman  
Assistant Editor  
The Business History Review  
214-16 Baker Library  
Soldiers Field  
Boston, Mass. 02163



488/1/78

October 4, 1969

Dear Dr. Pirkey:

Thank you for your letter and your invitation to become a member of the Advisory Council of Partners.

While I appreciate the goals of your organization, the demands of my present position are such that I do not feel I can take on an additional commitment which I would not be able to pursue actively. For this reason I must regretfully decline.

Sincerely,

Robert S. McNamara

Dr. Will P. Pirkey  
President  
National Association of Partners  
of the Alliance  
Suite 335, Republic Bldg.  
Denver, Colorado 80202

mss

488/1/77

September 27, 1969

Mr. James E. Pavisha  
Assistant Manager  
The Ahwahnee  
Yosemite National Park  
California 95389

Dear Mr. Pavisha:

Thank you for your recent letter explaining  
the amount due on Mr. McNamara's account. His  
check is enclosed.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

488/1 /76

September 24, 1969

Dear Ted:

I am delighted to accept your invitation  
for luncheon at Albany (F2) on November 12.  
Upon arrival I will call your office for the  
time of the luncheon.

Best wishes.

Sincerely,

Robert S. McNamara

The Rt. Hon. Edward Heath, M.B.E., M.P.  
House of Commons  
London, S. W. 1, England

488/1/75

September 20, 1969

Dear Bob:

You may recall Bayless Manning who served as a moderator at the Aspen Institute two or three times when he was on the law faculty at Yale -- for the past five or six years he has been Dean of the Law School at Stanford. Bay was at my home last evening following a meeting of the Board of the Urban Institute on which we both serve. The conversation turned to the topic of law in our society, and particularly the relationship of the legal order to the business community and the private sector. Bay had a number of observations to make about this topic which I found interesting.

As we reminisced about Aspen, Bay indicated that you were one among a group of business leaders with whom he had planned to discuss this topic. I expect you will hear from him before long suggesting a meeting between the two of you. If it were convenient for you to see him, I believe you would find the discussion interesting in view of your long concern with the position of man in society.

Best wishes.

Sincerely,

Robert S. McNamara

Mr. Robert O. Anderson  
410 E. College Blvd.  
P. O. Box 1000  
Roswell, New Mexico 88201

bcc: Dean Manning

RMcn;mss



488/1 /74

September 19, 1969

Drs. Mathilde Krim and  
Paul Dudley White  
National Committee for Responsible  
Family Life and Sex Education  
1855 Broadway  
New York, New York 10023

Dear Drs. Krim and White:

This is to verify that I am pleased to  
join with the National Committee for Responsible  
Family Life and Sex Education and have my name  
included as a signatory of the proposed newspaper  
advertisement.

Sincerely,

*(Signed) Robert S. McNamara*  
Robert S. McNamara

488/1/73

September 9, 1969

Dear Mr. Hornbein:

I very much regret such a tardy reply to your letter of July 30.

Unfortunately my schedule here at the Bank will not permit me to return to Colorado any time this month, and I apologize for any inconvenience my delay in replying may have caused you.

Sincerely,

Robert S. McNamara

Mr. Victor Hornbein  
Colorado Central Chapter  
American Institute of Architects  
1426 Larimer Square  
Denver, Colorado 80202

488/1/72

September 9, 1969

Manager  
The Ahwahnee  
Yosemite National Park  
California 95389

Dear Sir:

Mr. Robert S. McNamara, to whom the attached bill was sent, would appreciate your checking to see if this amount was included in the bill he paid for Rooms 234, 235, 236 and 237. If not, he will, of course, promptly remit.

Mr. McNamara recalls that the MacBeth name was on the statement which he paid.

Thank you for your consideration.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

488 / 1 / 71

September 8, 1969

Dear Arthur:

Margaret and I will be delighted to join the sponsoring committee for the party in honor of Ken Galbraith.

I do hope we may also be present in New York on November 17; there is a strong possibility, however, that we will be in Iran at that time. In any event, please include us among those who wish to honor him -- it is a splendid idea.

Sincerely,

Robert S. McNamara

Mr. Arthur Schlesinger, Jr.  
The City University of New York  
33 West 42nd Street  
New York, New York 10036



August 7, 1969

488/1 /70

Dear Miss Schuck:

Mr. McNamara has asked me to tell you that he was deeply and sincerely touched by your letter, and appreciates your taking the time to write to him. He sends to you an autographed photo of himself. Unfortunately, there are no photos available of Mr. McNamara and the late Senator Kennedy together. Enclosed also is a copy of his remarks at the commissioning of the carrier John F. Kennedy as they appeared in a Newport News paper, apparently taken off a tape recording. No formal text was prepared.

Sincerely,

(Miss) Polly Yates  
Secretary to  
Mr. McNamara

Miss Carol Allison Schuck  
1325 Valley View  
Pasadena, California 91107

*my file*  
*Anacostia Assistance Corp.*

July 10, 1969

*488/1/69*

MEMORANDUM FOR THE RECORD

At the request of Kay Graham and Pete Quesada, I today agreed to serve as a Trustee of the Anacostia Assistance Corporation on the understanding that:

a. My time is limited (foreign travel requires me to be out of the City 20-25% of the time and commitments in the City occupy a substantial percentage of the remainder of the time).

b. I do not wish to serve with organizations to which I cannot make a contribution.

Pete stated he accepted both conditions and said that the meetings of the Trustees would be infrequent and would normally be held at the end of the day, and that they desired my participation to obtain advice and counsel and would not plan to ask me to undertake other activities.

RMcN

488/1/68

July 9, 1969

Dear Walt:

I was shocked to read of some of the disclosures made by members of the Administration to Teddy White and reported by him in his book. I thought you might like to see the kind of questions he referred to me and the answer I gave.

You may wish to show this note to the President. Don't hesitate to do so.

Best wishes.

Sincerely,

Robert S. McNamara

Dr. Walt W. Rostow  
Department of Economics  
University of Texas  
Austin, Texas 78712

Enclosures - Copy of ltr from Theodore White of 10/3/68 and memo for record of 10/10/69.

488/1/67

July 3, 1969

Dear Mr. Theissen:

One of the greatest rewards of public service is to receive support such as yours. I deeply appreciate your taking the time to write to me.

Sincerely,

Robert S. McNamara

Mr. Donald R. Theissen  
7 Battle Creek Road  
St. Paul, Minnesota 55119



488/1/66

TO ALL STAFF

The end of fiscal year figures as reported in this morning's press release give some impression of what a tremendous job the Bank Group has done in the past twelve months.

I want to express my personal thanks to each of you for the great efforts you have made, which have enabled us to reach these results.



Robert S. McNamara

July 1, 1969



International Bank for Reconstruction and Development  
International Finance Corporation  
International Development Association



1818 H STREET, N.W., WASHINGTON, D.C. 20433, U.S.A. TELEPHONE: EXECUTIVE 3-6360

July 1, 1969  
For Immediate Release

Subject: World Bank Group has record  
fiscal year

An increase of 87% over 1968 in development financing by the World Bank and the International Development Association (IDA) was revealed by fiscal year 1969 figures released today. The total of loans and credits came to \$1,784 million, compared with \$953.5 million last year. In addition, financing by the International Finance Corporation (IFC) totaled \$93 million, compared with \$51 million in 1968.

In the same period, the World Bank borrowed \$1,224 million on the world's capital markets at an average cost of 6.46%. The gross amount borrowed in the fiscal year was an increase of 55% over the highest previous year. By the close of the fiscal year, June 30, the Bank's cash position had improved by about \$420 million.

As forecast at last September's annual meeting of the Governors of the World Bank, combined Bank and IDA lending for education more than tripled compared with 1968. Lending for development projects in agriculture almost doubled, to \$342 million.

The IFC, the Bank's affiliate for the stimulation of private enterprise development, acted as a catalyst by its loan, equity, standby and underwriting commitments of \$93 million to complete financing operations aggregating some \$500 million in 16 countries.

In addition to an expansion in the volume of Bank and IDA financing, there was a shift in its geographical distribution. Loans and credits to member countries in Africa increased by almost 150%. In addition, it should be noted that the World Bank Group initiated operations in Indonesia with four IDA credits totaling \$51 million. This was the first lending to that country by a member of the World Bank Group.