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Transportation, Water and Telecommunications Department - PTWT - World Health
Organization [WHO] - Cooperative Program 1978 - 1980

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For further correspondence, please see Vol. 2.

RECORDS MANAGEMENT SECTION

DUTY TRAVEL REPORT - VISIT TO THE WORLD BANK

20 - 22 February 1979

Meetings were held relative to the Cooperative Programme with Mr Rovani and Mr Kalbermatten on the one hand, and with CPS staff and Regional Division Chiefs on the other hand.

Summary of discussions:

1. In 1977 the "new directions" of the Cooperative Programme were elaborated covering the following:

- diversification of output
- regionalized programming
- regionalization of staff
- diversification of staff

Progress has been made in respect of all four of these components. The present interest focuses on continuing efforts to regionalize programming and staff.

2. I referred to the decentralized nature of WHO, ever since its inception, and the particular mission of Headquarters in the light of the new operational policies of the Organization. For instance, the Cooperative Programme was considered as technical cooperation and as part of the Organization's country level oriented activities, applying the principle that these receive inputs not only from field staff, but also staff at Regional Offices and at Headquarters, rationally deployed and allocated, in line with the policy that WHO is one Organization and that it uses resources available at all of its levels, considering needs of individual countries and individual regions.

Principles arising out of recent resolutions of the World Health Assembly in respect of technical cooperation reinforced this policy. In regard to environmental health, substantial progress was made and the role the Cooperative Programme has played in this respect could not be over-emphasized. It was important to maintain this role and maintain the strategic use of Cooperative Programme resources in respect of optimizing their effectiveness and their catalysing and multiplying effects. In this respect, the critical mass of global level based Cooperative Programme resources was to be maintained.

3. The catalysing and multiplying effects of the Cooperative Programme were discussed with Regional Division Chiefs. These effects were intimately related to the use of the WHO field resources in extension of the Cooperative Programme's resources proper. There was considerable discussion on this aspect and it appeared that better communication is required in respect of this potential. It was also apparent that, within WHO, more efforts must be made to actually ensure these catalysing and multiplying effects. At Headquarters, this involved the Regional Cooperation Officers and Director, EHE, rather than Manager, ETS, though it is important that all Cooperative Programme staff are fully informed, subscribe to the principle, and promote these effects when on mission and when visiting Regional Offices.

4. With respect to programming and using Cooperative Programme resources, the Bank's Regional Division Chiefs expressed disappointment over the frequent non-availability of staff, delays and difficulties in communication. Some of the Bank's regions have therefore made little use of these resources. Obviously, there was no simple solution in the light of the small number of posts, and the specialization of individual staff, but it was important that both the Bank and WHO make efforts to reduce the number of sudden changes in agreed programmes and be reasonable in their expectations if such sudden changes cannot be avoided. The allocation of individual staff or of a specified number of man-months to specific regions was seen as an improvement, but practical consideration must not be overlooked, such as the specialization of staff and the need to maintain flexibility to cope with programme changes between regions. But I felt that the principle of allocating a specified number of man-months to individual regions could be agreed upon if the practical aspects and flexibility required were maintained. Based on such allocations, regions of the Bank and WHO regions would cooperate in implementing programmes and in adjusting agreed programmes to change. The Regional Cooperation Officers would have to take on an important role.

5. With respect to outposting additional staff, the following was discussed:

(a) to proceed with locating one financial analyst to the African Region in the first instance. The Bank preferred to concentrate this resource on their West African Region, though WHO wanted to maintain some flexibility. The duty station would be Brazzaville if effective utilization was ensured. The proposed creation of a task force for the Water Supply and Sanitation Decade at AFRO was considered an important development in this respect. The Bank preferred to outpost a second financial analyst to the African Region, should this be possible, and it was important to anticipate this in recruiting additional financial analysts for the Cooperative Programme and fully discuss this possibility with the candidates being considered.

(b) Outposting of a financial analyst to EURO was discussed. I felt that this may not be practical in the light of the limited number of countries involved, the frequent and drastic changes experienced in the recent years which would make the full utilization of a staff member questionable, and the much greater need in other regions. However, earmarking of, say, one man-year to EMENA should be considered.

(c) Outposting of a second financial analyst to AMRO was proposed by the Bank. In AMRO, the Cooperative Programme was used extensively for planning and programming and, therefore, I felt the strengthening of it was desirable. The matter would be kept under review. As a next step, AMRO might create an additional post to match the financial analyst already outposted and make arrangements for matching any additional post stationed in the Regional Office.

(d) As regards SEARO, there was general agreement that the outposting of Mr Heyland should be extended, however, it was important that an evaluation of this work and of the methods of working be undertaken before the end of 1979.

6. I provided briefing on the International Drinking Water Supply and Sanitation Decade and the particular need for national planning, programming and the identification of projects. Some Regional Division Chiefs perceived the utilization of Cooperative Programme resources in a more limited sense and raised questions in respect of the Cooperative Programme usefulness or their purposes. This matter relates to the diversification of output discussed under item 7 below. I advocated the extension of the Cooperative Programme, i.e., the increase of the number of Cooperative Programme posts in Regional Offices with the financial participation of WHO regions (some of which have already agreed to do so). On the other hand, the Bank's Regional Division Chiefs favoured the addition of staff to their own resources. This matter required further discussion and perhaps should be the subject of a special meeting between the two institutions.

7. In regard to the International Decade and the requirements for planning, programming and project identification (see above), a case was made for using Cooperative Programme resources irrespective of whether or not the Bank has an active lending programme in the specific country, however, provided that there is a potential for the identification of projects. In this respect, it was recognized that the Bank's regions must account for the use of Cooperative Programme resources as part of their general accounting procedure, taking into account effectiveness coefficients and that, therefore, the Bank's regions may be reluctant to agree to the utilization of these resources for certain types of activity. I felt that the two institutions might agree that a part of the Cooperative Programme resources be accounted in a different manner, recognizing that in this way the Bank would make a general contribution to the preparation of the International Decade.

At the same time, I proposed that in respect of project activities, utilization of Cooperative Programme resources be directed more strictly than in the past to projects of direct Bank's interest so as to enable the Bank's regions to use the Cooperative Programme in line with their accounting procedure.

I proposed further that the use of the Cooperative Programme resources in executing other cooperative projects (such as those with UNDP, SIDA and the Federal Republic of Germany) be limited and made dependent on achieving, in this manner, a multiplying effect of interest to the Bank and/or consistency in preparing for the International Sanitation Decade.

Tentatively, I suggested that the two institutions might agree to use, say, 50% of the Cooperative Programme resources for strictly Bank-oriented project activities; some 20% for planning, programming and project identification in relation to the Water Supply and Sanitation Decade in general; some 20% for participation in other cooperative projects as qualified above; and some 10% for staff training.

Conclusions:

There is need to review our priorities and management, and accounting procedure, and the possible extension of the programme.

1. Participants: Y. Rovani (EWT)
B. Dieterich (WHO)
S. Saravanapavan (EAP)
R. Reekie (EA)
A. Thys (EMENA)
W. Cosgrove (WA)
J. Buky (EWT)
J. Kalbermatten (EWT)
F. Lamson-Scribner (ASP)

2. General Review:

In opening the meeting, Mr. Rovani reviewed briefly the history and background of the cooperative program suggesting new tasks for the CP as expressed in the "New Direction" memo of March 18, 1977, asking Dr. Dieterich to review:

- (i) progress made to date in implementing the New Direction,
- (ii) CPS role in the preparatory activities for the Drinking Water Decade.

In his reply, Dr. Dieterich reviewed past efforts, explained cooperative efforts underway with international and bilateral agencies, ongoing work on the Drinking Water Decade, concluding that the Bank-WHO cooperative efforts have been largely successful, have had a significant impact on the international scene, but that a review of policies by all organizations is required in order to promote water supply and sanitation services particularly to the lower income groups in developing countries. Dr. Dieterich emphasized the ongoing, albeit informal change taking place in WHO's relationships with individual countries (stronger recommendations dealing with other than health ministries etc.). Dr. Dieterich ended his general remarks by reporting on informal discussion between WHO HQ and Regions during which some Regions expressed an interest in expanding the CP.

CP Tasks

Dr. Dieterich then opened the subject of CP work, stating that we started with an emphasis on sector studies, briefly mentioning some problems (lack of impact on Bank lending etc.). Dr. Dieterich proposes that future CP project work should be more directly related to the Bank lending program but that CP should also provide resources for national programming without tying resulting projects to Bank lending. After Mr. Thys raised the problem of budget allocation (no general work - all project related) Mr. Rovani reviewed Bank policy of sector planning through project activities and provisionally accepted a possible CP expansion suggested by Dr. Dieterich provided the work program justifies such expansion and after existing resources are used more effectively, i.e. expansion now is premature and should follow Bank staff reaching critical mass in each Bank region. Further, CP growth should take place in Regions. Dr. Dieterich stated that WHO Regions are accelerating their WS and S work, believes that outposting of CP staff could have a very great catalytic impact and CP expansion should not be held back to await Bank staff expansion.

Effectiveness of CP Use

Dr. Dieterich reviewed past practice of CP work planning and explained newly instituted work programming affecting CP - essentially relationship between WHO HQ and Regions and the programming of CP activities in this context. Mr. Rovani stated that regional programming is not complete until Bank and WHO regions have direct dialogue.

Messrs. Lamson-Scribner, Thys and Reekie explain, by quoting examples, the inherent problems of coordinating missions and work programs and the unavoidable administrative/organizational inefficiencies Mr. Rovani suggests decentralization is the answer, even if staff is located in Geneva. Dr. Dieterich stated - and the statement is accepted by all - that HQ has little,

if any control over regional work programs. Mr. Cosgrove, returning to items discussed earlier, indicated that his management has accomplished technical assistance type activities even in those countries where presently no Bank lending programs exists.

Replying to a question by Mr. Kalbermatten, Dr. Dieterich stated that complete regionalization is not possible now because WHO regions are not ready suggesting that instead consultation between WHO and Bank regions would be possible. Mr. Rovani stated his preference for regionalized planning with possible earmarking of staff. Dr. Dieterich agrees "subject to qualifications", i.e. no restriction to diversion of "earmarked" staff elsewhere.

General Conclusions

The meeting adjourned after the above described discussions and continued talks during lunch hosted by Mr. Rovani. While no formal conclusions or agreements were reached, the following consensus emerged:

- (i) The decentralization to AMRO should continue by assignment of one additional CP staff to AMRO, subject to acceptable regional input and work program,
- (ii) AFRO decentralization should be attempted as soon as possible and further discussed between Messrs. Dieterich, Thalwitz, Cosgrove and Kalbermatten during their meeting on February 28 in Geneva.
- (iii) Future work planning should be decentralized and include, as a minimum, consultation with WHO regions by the Bank's regions. CP staff should be earmarked for regional work to the maximum extent possible to avoid present scheduling problems.

- (iv) Division chiefs are interested in input from CP into their program but only if they can control CP staff specifically assigned to their region (work programming, mission scheduling, establishing TOR's etc.) and such staff either is not charged against their budget or at a greatly discounted coefficient.

WORLD HEALTH
ORGANIZATION



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1211 GENÈVE 27 - SUISSE
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In reply please refer to: ETS P20/372/2
Prière de rappeler la référence:

8 February 1979

Dear Mr Kalbermatten,

Cooperative Programme

This will confirm our discussion yesterday on the following points:

1. We urgently need the Bank's agreement to raise the budget ceiling for FY79 and some of the budget lines; in particular the travel allocation has been used up and must be replenished. If the overall revision is likely to be delayed could we have your urgent authorization to commit travel funds for the missions which are planned to leave in the next few weeks as shown on the workplan which we mailed you yesterday? *25-000 authorized*
2. Concerning the documents you recently sent us resulting from the Bank's research project on "Appropriate Technology for Water Supply and Wastes Disposal in Developing Countries", I understand that you would like to receive a general comment on the proposed approach (incremental introduction of improved wastes disposal methods in accordance with local conditions), showing whether WHO feels this approach would be appropriate in projects with which we are concerned, and whether it would result in significant health benefits. I understand that you would also like to know of specific information we may have on the proposed techniques. ✓
3. I have noted your support, and that of LAC, to AMRO's request for the assignment of a second CP post. As I mentioned to you, in terms of existing regional office resources we feel that AMRO may have less immediate requirement for additional CP staff than other WHO regional offices. It is, however, gratifying to know that the assignment of a CP post in AMRO is proving to be productive. ✓
4. Dr Dieterich's visit to the Bank on 21 and 22 February was confirmed and we gave you a copy of my memorandum indicating the agenda which had been discussed with Mr Rovani. I have given a copy of this letter to Dr Dieterich to assist him in these discussions. ✓

Mr John M. Kalbermatten
Water and Wastes Adviser
Energy, Water & Telecommunications Department
1818 H Street N.W.
Washington D.C. 20433
United States of America

1...

Mr John M. Kalbermatten
P20/372/2

8 February 1979

5. I have also noted that Mr Thys (EMENA) would support the establishment of a CP post to work in the countries of his region which might be located either in Copenhagen or in Alexandria. Should such an arrangement be agreed upon (i.e. that the CP men could work in two WHO regions) I think WHO would prefer to locate it in Alexandria.
6. The role and functions of the CP and of the staff of the CP in formulating, developing, promoting and carrying out collaborative activities with member countries in preparation for the UN Water Decade was recognized as a subject on which both policy and operational decisions are urgently required to be taken by WHO and the Bank. The matter was discussed at some length by Mr Rovani and yourself with Dr Dieterich and myself last Spring (see Dr Dieterich's letter to Mr Rovani dated 23 June 1978) and I had a chance to discuss it again briefly with Mr Rovani during my visit to Washington in October 1978. It seems to be agreed that the experience in sector analysis gained through the activities of the CP, and the day to day experience in project implementation of the Bank Water Division personnel, should both be brought to bear on helping individual countries prepare and carry out useful "Decade preparatory activities".

In this spirit following ad hoc decisions taken last Fall, we assigned Mr Tomassi for a 6-month period to initiate planning with UNDP, SIDA, and GTZ and through the respective regional offices with the target countries on cooperation activities to be funded by those three agencies. We have also, in agreement with your office, made a few specific staff assignments of CP staff for current missions which are related to these activities. We have learned in the last few weeks that both SEARO and AMRO are using the CP staff assigned to their offices, Messrs Heyland and Ringskog, for similar preliminary missions. All these activities are related to setting up the cooperation activities and they will be essentially completed by mid-1979.

These preliminary missions have the main function of preparing priority Decade preparation activities, some or all of which would require external help, and of recommending specific "packages" suitable for financing under the UNDP, GTZ or SIDA auspices.

It is obvious that other activities may later be identified and that some other external funding agencies may be interested in picking up some of these activities. Checklists of suitable activities and the country level procedures which we discussed with you and Mr Berna will, therefore, be useful to the identification missions.

Mr John M. Kalbermatten
P20/372/2

8 February 1979

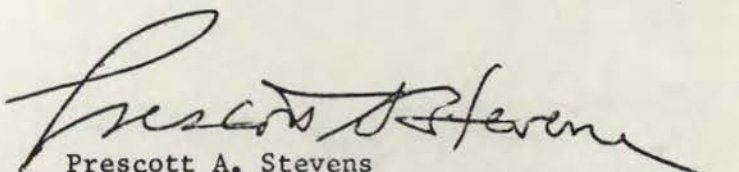
Implementation of the preparatory activities in countries is planned to be undertaken by short-term consultants, possibly some consulting firms under contract, and longer term specialist staff being recruited by the respective WHO regional offices for this purpose, (two for SEARO and one for EMRO in the first instance). During the implementation of these activities we envisage that some limited use may be made of regular WHO staff from HQ and the regions, including CP staff but that the main volume of work would be done by consultants or specialist staff recruited for that purpose. For example, if an identified activity in one country is the carrying out of a preliminary manpower study, if this has priority for the Bank region concerned, and if Mr Redekopp is available at that time, he might be assigned that task. Similarly, if a tariff study of interest to the respective Bank region is indicated and a CP financial analyst is available, he might carry out this assignment.

I have noted your suggestion that additional resources seem to be indicated for the implementation and management of Decade preparatory work, which ought to be agreed to by the Steering Committee, and which might either work as part of the CP or separate from it.

I assume that you considered such a group would have work to do extending beyond 1980, as "preparatory work" will be essentially a continuing exercise and may not in fact begin in some countries until the Decade is underway.

7. Reference was made to the preparatory activities envisaged under the WHO/UNDP project in Egypt and to the activities of the World Bank/UNDP project in Egypt which should obviously be coordinated. I was glad to hear that some of the recommendations of the CP sector study are being implemented through a current Bank loan. I should be glad to see your report on your mission which would be helpful to us in briefing the WHO mission going to Egypt.

Yours sincerely,


Prescott A. Stevens
Manager, Environmental Health Technology
and Support
Division of Environmental Health

Kalhermeyer
240
702

December 27, 1978

Mr. P. A. Stevens, Manager
Environmental Health Technology
and Support
Division of Environmental Health
World Health Organization
1211 Geneva 27
Switzerland

WHO/IBRD Cooperative Program
Work Plan

Dear Mr. Stevens:

I refer to the proposed Cooperative Program Work Plan covering the period June 1978 to December 1979.

The various activities proposed for countries in our region are as follows:

(i) Afghanistan	Pre-Investment Planning
(ii) Cyprus	Sector Study
(iii) Turkey	Air Pollution and Waste Disposal, Projects Identification
(iv) Algeria, Iran and Morocco	Planning Review Meetings
(v) Portugal	Sector Memorandum
(vi) Egypt	Unidentified

As indicated during our recent discussion in Washington, the activities under Items (i), (ii), and (iii) are in line with our work program and were specifically requested. We also requested inclusion of a "Syria - Assessment of Manpower Development and Training Needs" and we hope that it could be planned for the latter part of 1979. With regard to Items (iv), (v) and (vi), which were not requested, we do not have these activities in our work program and consequently, the EMENA Region cannot be charged for them. We look forward to receiving an updated version of the CP Work Plan and the details for carrying out the proposed activities.

Mr. Stevens

-2-

December 27, 1978

I take this opportunity to wish you and your colleagues the best season greetings and a happy new year.

Yours very truly,



A. Amir Al-Khafaji,
Acting Division Chief
Water Supply and Sewerage Division
Europe, Middle East and North Africa Region

cc: Messrs. Pollan, Thys, Nwaneri, (EMP
✓ Kalbermatten, EWT, Ms. Peters (EWT)
Files: Chron, Division, EMENA

Al-Khafaji/ba

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**ORGANISATION MONDIALE
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Bureau régional de l'Asie du Sud-Est

WORLD HEALTH HOUSE
NEW DELHI 110.001, INDIA
Telegr.: WHO NEW DELHI

In reply please refer to:

Prière de rappeler la référence:

21 December 1978

Dear John,

Thank you very, very much for your letter of December 4, 1978. It did so well to read the appreciative words which certainly help in trying to make the next year even more effective. It is indeed a pity that we could not talk together since an exchange of views after one year's experience had no doubt been most useful.

I understand the long paragraph well and I see the matter in the right context. But this is not a unique case. As soon as a State prepares a Bank project they consider everybody and every activity as a forerider for that project. Be assured that I never introduced myself as a Bank staff but the version "WHO-World Bank Cooperative Programme" under which we are always introduced by CPHEEO or by visiting Bank missions does not hide our relations. And as soon as a stage is reached that A.K.Roy and I are involved in project guidance for Lars Rasmusson's projects like Punjab, Rajasthan and Gujarat we fight in vain when trying to eliminate the word "World Bank" behind our names. We do our best but it may be fact with which we have to live. I am fully aware of the sensitivity of the problem which came to my mind already in August 1977 when Eric Williams described my job as "our man in Delhi" and Bernd Dieterich at the same time advised me to forget that I ever were with the Bank. Believe me that I do my best and if something comes up like in Gujarat it is not due to negligence or even intent on my side.

I am going to relax a little from the stress of the past year at Sri Lanka's beach together with my family who have - statistically - seen me only every second day. So far no change.

With my best wishes for a successful New Year and personal regards,

Yours sincerely,

G. Heyland

Mr John M. Kalbermatten
Water & Wastes Adviser
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Washington, D.C. 20433
USA

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Regional Office for South East Asia

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21 December 1978

21 December 1978

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Yours sincerely,

G. Heyland

Mr. John M. Kaimowitz
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Ms. P. Peter

December 19, 1978

E. Erkmen

WHO/IBRD Cooperative Program - Work Programs

I refer to your memo of November 30, and have the following comments to offer:

1. It is still not clear to me how the SIDA-assisted and German-assisted programs are to be handled. I am not sure what the mission to Somalia in January 1979 is intended to achieve. I have not seen the terms of reference and I presume there will be no charge to the Eastern Africa Region.
2. I attach a copy of my letter of December 19 to Mr. Stevens, relating to Mr. Redekopp's proposed activities.

cc: Mr. Kalbermatten (o/r)

RReekie:cuc

CO #0
7.03

Messrs. J. Beach (AEPEW), W. Cosgrove (WAPEW), E. Erkmen (EAPEW),
F. Lamson-Scribner (ASPEW), A. Thys (EMPWS), A. Zavala (LCPWS)

November 3, 1978

Phyllis Peter, Administrative Assistant, EWTDR

WHO/WB Cooperative Program - Agreed Work Program

I am attaching the final version of the notes from your discussions with Mr. Stevens during the week of October 23. The changes which you made on my earlier draft have been incorporated and Mr. Stevens has been informed. His revised work plan will be forwarded to you as soon as we receive it.

Attachments

cc: Messrs. Rovani, Sheehan (EWTDR)

PPeter:ftt

East Asia and Pacific

Current Activities

- No change

Proposed Activities

- Fiji: Ministry of Finance has specifically stated that they have no need for a water supply study.
- Papua New Guinea sector study agree for February and March. (The entry in the current Work Plan will be corrected.) The identification of activities to be undertaken under the FRG intercountry project should be undertaken at the same time as the sector study.
- Thailand: The Bank would like to be involved in identifying the activities to be undertaken by the interregional project. If possible Mr. Vogel's mission should coincide with the Bank's mission (tentatively April/May 1979).
- Indonesia: The Bank specifically requests that Messrs. Heyland and Roy be assigned to do project identification work on rural water supply and feasibility studies for secondary cities. If Dr. Becher participates in the mission his work should be carefully integrated.
- Thailand is a possibility for a manpower development study.
- There are no additional activities for which CP staff can be used if there are no budgetary constraints.

November 3, 1978

South Asia

Current Activities

- No changes in the current program.

Proposed Activities

- SEARO Work Plan as agreed with Mr. Rasmusson will be put into the final version of Mr. Stevens Work Program.

November 3, 1978

Latin America and the Caribbean

Current Activities

- Details of changes in ongoing activities which were discussed should be sent to Mr. Stevens with copies to Ms. Peter.

Proposed Activities

- Mr. Zavala provided a final version of the agreed Work Plan, which Mr. Stevens will incorporate into his Work Plan.
- Mr. Zavala would like to have one extra position added to the AMRO/IBRD Cooperative Program as soon as possible (meaning by July 1, 1979).
- It was agreed that PAHO Program staff could be used in place of Water Supply Division staff on water-related activities which are managed by other units in the Bank, under the coordination of LCPWS.

November 3, 1978

Western Africa

Current Activities

- Mr. Sulieman probably will be substituted for Mr. Jackson on the Enugu preappraisal mission. His participation and the dates should be confirmed to Mr. Cosgrove as quickly as possible.
- Mr. Stevens will arrange for Mr. Maretto to undertake the rural water supply mission in Upper Volta. The Bank agrees to the postponement of the mission provided that it depart no later than the first week in January.

Proposed Activities

- Mr. Cosgrove will agree on the FY80 Work Program during his November visit to Geneva.
- Togo preappraisal for Lome water supply project and Rapid Assessment follow-up will be undertaken in January.
- Sector studies for Guinea and Nigeria are confirmed. The Nigeria study will be done in two parts, each part dealing with a separate group of states. Mr. Cosgrove would like the first part to be advanced if possible.
- Agreement was reached on the basic objectives of the West Africa manpower development exercise. Mr. Redekopp will put this in writing and the program will be further discussed in meeting with Messrs. Barker and Cole on October 30.

Regionalization

- Draft letter of agreement for the assignment of a CP post to Abidjan will be prepared by Mr. Cosgrove for discussion in Geneva November 16 and 17.

French Language (EDI) Course

- Mr. Cosgrove felt that while CEFIGRE's proposal to accent the rural water supply sector is justified, it would be difficult to organize such a course from scratch. Mr. Stevens agreed that at least to start with CEFIGRE should base itself on the present EDI course, adding more emphasis on rural water supply problems. Mr. Huang should participate in developing the course from the outset. The course leader from CEFIGRE should attend this years EDI water supply course. Mr. Stevens will personally explain our conclusions to Mr. Teniere Buchot.

November 3, 1978

Eastern Africa

Current Activities

- Completion of activity currently underway in Zaire.

Proposed Activities

- No future use for the CP activities that will be charged against regional Work Program. Madagascar sector survey proposed for December 1979 should be taken out of Work Program.
- If it is not charged to the regional Work Program, Manpower Development Studies could be undertaken in Sudan, Somalia, Zambia and Tanzania (rural).
- Region feels that the proposed activities are not necessary at present in Malawi and Kenya.
- The need for manpower studies in Lesotho would depend on the intent of proposed work by GTZ (Germany).

November 3, 1978

EMENA

Current Activities

- No change

Proposed Activities

- Only one sector study should be included in the Work Program either Lebanon or Cyprus, and given the current political situation in Lebanon it is likely that Cyprus will be chosen.
- Mr. Thys would like CP support project preparation in Afghanistan for a date yet to be determined by the region.
- Manpower development studies in connection with Syria sewerage and Jordan water supply and sewerage project preappraisals. The first should be scheduled for early 1979 and the latter for late 1979.

November 3, 1978

OFFICE MEMORANDUM

TO: Mr. John M. Kalbermatten (EWTDR)

DATE: October 19, 1978

FROM: Phyllis ^{RP}Peter (EWTDR)SUBJECT: Geneva: WHO/WB Cooperative Program Administrative Liaison
Back-to-Office Report

1. Per my terms of reference dated September 18, 1978 I visited WHO in Geneva from October 4 - 10 to review the administrative aspects of the Cooperative Program. Topics discussed included FY79 budget and manpower requirements, work programming, quarterly reporting procedures, timesheets, and general CP administration. Specific points covered in each of these categories are raised below.
2. Budget and Manpower: Mr. Stevens said that because of shorter and more frequent missions for rapid assessment work as well as rising per diems and ticket costs, the FY79 travel budget will not be adequate to cover anticipated requirements. He noted that this point had already been raised with the Bank last spring. In addition, since that time the dollar has dropped from 2.00 to 1.55 against the Swiss franc. The combined effect is likely to result in a sizeable budget overrun. I explained that we cannot approach Programming and Budgeting for additional funds before mid-year. In the meantime however, the WHO Budget Department has agreed to prepare a budget estimate based purely on the changes in the dollar rate to give us a preliminary indication of the situation. In January they will prepare a mid-year budget review, in a format which I discussed with them, taking into account actual expenditures through December as well as the effect of the dollar decline. This review will reach us no later than January 31, 1979, to allow us sufficient time to raise the issue with PAB.
3. During discussions with Messrs. Imbruglia and Sharma and Ms. Germain of WHO Budget and Finance Departments it was agreed that future WHO invoices will include a breakdown of CP costs by regional program. They will also include estimates of future manpower and budget expenditures in the summary which accompanies the invoice.
4. Dr. Dieterich indicated that he has made a provision in his 1980 budget for an expansion of 4 additional CP positions to be assigned to the regional offices. This point was raised with Mr. Rovani in July and at that time it was decided that the Bank would not proceed on the matter until we have had time to evaluate the effectiveness of the current programs in SEARO and AMRO. Since it will not be feasible to do this before preparation of our FY80 budget request it was agreed that implementation of the expanded program will not be planned before the beginning of FY81 (July 1981).
5. WHO finance inquired about the formal financial arrangements for Mr. Heyland's secondment. I have agreed to discuss this with Controller's.

6. Work Program: As I have already discussed with you, Mr. Stevens feels that recent decisions concerning CP participation in interregional programs and preparation for the decade should be discussed further before a work program proposal can be set before the regions. After further discussion we agreed that WHO would go ahead and send the draft 18-month work program with the new activities prior to Mr. Stevens' arrival in Washington but that policy implications of the new work program would be discussed with EWT before the meetings with the regional divisions. If the policy discussions indicate that substantial alterations should be made to the work program, Mr. Stevens will postpone his meetings with the regions until a revised work program can be prepared.
7. Mr. Stevens mentioned that so far they have received a response from only one region about the Rapid Assessment Reports which were distributed in early September. He felt that it would be useful for the regions to review these reports prior to his meetings with them next week.
8. Quarterly Reporting/Form 700s: We have agreed upon a new format for CP progress reports which require that Form 700s only be prepared for sector surveys. Beginning with the quarter just ended WHO will submit a quarterly report on activities currently in process or expected to commence during the upcoming quarter. The report will be organized by Bank region with an alphabetical listing by country. Each entry will include the title of the activity, responsible staff member, TRS Code, status report, estimated time requirements, and when necessary Form 700s will be attached. Since there is still some misunderstanding about the activities which should be covered by Form 700s the regions should be very specific about this point during the work program meetings. The report will be mailed the first day of the last month of each quarter to allow sufficient time for the regional divisions to submit the necessary Form 700s to their management.
9. Time Recording: The new monthly time sheet system seems to be working well except for a slight problem in recording consultant time. The latter is a problem only because WHO consultants are not covered under the same type of commitment system as Bank consultants. This is an issue which I will discuss with PAB. In addition, we will have to establish new codes for Mr. Tomassi's interregional work and Mr. Laugeri's CEFIGRE course.
10. It was agreed that Mr. Ringskog can submit his timesheets directly to this office with a copy to Mrs. Grand-Maison in Geneva. Mrs. Grand-Maison will contact him formally on the matter.
11. We discussed the procedure for recording leave for Mr. Stevens and also for staff paid by the CP but not working full time on CP activities. In order to keep recorded time in line with paid manyears the general rule is that leave should only be recorded for staff charged to the CP budget.
12. As mentioned in paragraph 8 above, there has been considerable confusion recently about the titles and codes of activities in the work program. The regions told Mr. Stevens last spring that they have been restricted in the amount of sector work that they can program. Consequently WHO is uncertain about the use of SWØ (other sector work recorded by country) and have been

substituting PRE (preappraisal) in many cases. This is an issue which Mr. Stevens and I will need to raise with the division chiefs during work program discussions to insure that work on upcoming activities is properly recorded.

13. General CP Administration: Mr. Stevens informed me that all CP administrative responsibilities including time recording will now be handled by Genevieve Grand-Maison.

14. Staff present at a CP staff meeting expressed concern about the feasibility of "decentralized" (regionalized) work program management in the Bank. The CP staff foresee conflicts between Bank's regions resulting from slippages in the work program and feel that EWT is better equipped to handle these conflicts. I said that WHO should not agree to any changes in the work program unless the regional division chief who is requesting the change has cleared it with any other divisions which will be affected. EWT will only become involved when the regions cannot reach an agreement themselves. The staff were not entirely convinced that the system would run as smoothly as we envisage.

15. Dr. Dieterich and Mr. Stevens brought me up-to-date on the status of recruitment for the vacant financial analysts positions. They hope to identify at least one person out of the 6 currently under consideration for immediate recruitment. Mr. Stevens mentioned that they may want to consider filling the second post with an engineer to provide a better balance in the Headquarters staff, but this will have to be discussed further when the current candidates have been interviewed.

16. Dr. Dieterich raised several issues about the AFRO post which I have already discussed with you and Mr. Cosgrove. These points will need to be discussed further with Mr. Rovani next week.

cc: Messrs. Rovani (EWTDR), Beach (AEPEW), Cosgrove (WAPEW), Erkmien (EAPEW), Lamson-Scribner (ASPEW), Thys (EMPWS), Zavala (LCPWS)

PPeter:ftt

OFFICE MEMORANDUM

Messrs. J. Beach (AEPEW), W. Cosgrove (WAPEW), E. Erkmen (EAPEW),

TO: F. Lamson-Scribner (ASPEW), A. Thys (EMPWS), A. Zavala (LCPWS) DATE: October 18, 1978

FROM: Phyllis Peter, Administrative Assistant, EWTDR

SUBJECT: WHO/WB Cooperative Program Work Plan for 1/79-6/80

-10/16/78

I am attaching a copy of the draft CP Work Program which will be discussed with Mr. Prescott Stevens during his visit to the Bank next week. Since the precise timing of his visit is still uncertain, I will not be scheduling meetings with the divisions until after Monday.

Attachment

PPeter:mk

Messrs. J. Beach (AEPEW), W. Cosgrove (WAEW), E. Erkmen (EAEW),
F. Lamson-Scribner (ASPEW), A. Thys (EMPWS), A. Zavala (LCPWS)

October 13, 1978

John M. Kalbermatten, Water and Wastes Adviser, EWTD

WHO/WB Cooperative Program
Work Program Discussions-October 23-27

Ms. P. Peter has just returned from mission to WHO Geneva and carried messages which are somewhat contradictory, to wit:

1. Dr. B. Dieterich has approved an 18-month work program to be reviewed during our discussions; and
2. Mr. P. Stevens wants to postpone the discussions because (i) he wants to discuss some policy issues first and (ii) he does not have a program.

So far, I have not heard officially about any postponement and I assume the discussions are still on as per para 3 of Stevens letter of September 21 (attached). If asked about a postponement, I will not accept it in order not to delay determination of CP input for your budget preparations. Given the uncertainty about the status of preparation of the work program, I suggest you be prepared to state specifically what you require from the CP for the 18 months beginning with January 1, 1979.

Undoubtedly, Mr. Stevens will want to allocate substantial resources to general Drinking Water and Sanitation Decade preparatory activities. I have tried, with a notable lack of success, to get WHO to be more specific as to the work to be performed and objectives to be achieved. I propose in this connection that we no longer allocate any time to "Rapid Assessment" and attempt to get specific performance targets (projects identified/prepared; training programs designed, etc.).

While in Geneva earlier this year, Mr. Rovani and I agreed to a request by WHO and UNDP that the CP be used to "manage" WHO preinvestment activities financed by UNDP and bilateral agencies (see attached SIDA letter of September 11, B. Dieterich letter of October 4, document discussing Drinking Water Decade activities to be financed by Federal Republic of Germany). The potential to generate projects with the help of resources made available by other agencies in an effort to make the Drinking Water Decade a success is great. However, to succeed we must play a greater role in CP management (as Cosgrove and Zavala are trying to do). Even then, the risks remain substantial. I would appreciate it if you would:

- i) identify those projects of your lending program which are the result of CP sector studies or other activities;
- ii) evaluate what tasks CP managed projects could perform from which your region would benefit;
- iii) include them in the work program; and

October 13, 1978

- iv) let me have your advice on how best to improve the CP, assuming that the resource is available to us regardless of whether we believe in its efficiency.

The CP Memorandum of Understanding does not restrict CP activities to projects of interest to the Bank only. As a consequence, we must agree to include in the work program activities of interest primarily to WHO. I suggest, however, to keep your budgets under control, you only accept those activities to be charged to your budget which are of primary interest to you. Others should be clearly identified as WHO activities so the cost and benefits of the program can be seen.

Attachments

JMKalbermatten:ftt

WORLD HEALTH
ORGANIZATION



ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVA 27 - SWITZERLAND
Telegr.: UNISANTE-Geneva

Tél. 34 60 61 Téléc. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: ETS P20/180 (A)
Prière de rappeler la référence: ETS P20/180 (B)
ETS P20/180 (C)

12 October 1978

Dear Mr. Kalbermatten,

We would like to keep you informed of the progress in the initial planning for the three projects in which WHO will collaborate with the United Nations Development Programme, the SIDA and the Federal Republic of Germany. The agreements for the first two projects have already been signed while active negotiations are being pursued for the third project, the agreement for which is scheduled for signature towards the end of October. We are enclosing the following documentation :

- ... 1. Copy of the Project Document for the UNDP/WHO Inter-Regional Project for the development of drinking water supply and sanitation programmes.
- ... 2. Substance of communication sent to our Regional Office in Brazzaville with documentation and planning guidance for the SIDA/WHO cooperation project.
- ... 3. Copy of a draft proposal we have prepared for discussion with the GTZ (Federal Republic of Germany) at the meeting to be held in Frankfurt on 20 October.

To resume the situation, planning for the SIDA project is well under way, and we are already working on the composition and scheduling of the missions which we hope to field in early January 1979. Planning for the implementation of the UNDP Inter-Regional Project has started through contacts with our Regional Offices and the development of Terms of Reference for the Tanzania mission. As to the Federal Republic of Germany/WHO cooperation project, general planning has already started but more definite arrangements can only be made after the draft proposal is agreed by GTZ.

Yours sincerely,

A. Tomassi
Environmental Health Technology
and Support
Division of Environmental Health

INCOMING MAIL UNIT

1978 OCT 18 PM 3:25

Mr. J. Kalbermatten
The World Bank
1818 H Street, N.W.
Washington D.C. 20433
U S A

RECEIVED

... ENCLS. (3)

WORLD HEALTH
ORGANIZATION

1211 GENEVA 27 - SWITZERLAND
Télegr.: UNISANTE-Geneva



Tél. 34 60 61 Télex. 27821

ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: ETS P20/372/2 (B)
Prière de rappeler la référence:

10 October 1978

Dear Mr Kalbermatten,

WHO/IBRD Cooperative Programme
Work Plan Proposal for January 1979-June 1980

... Following our discussions with Ms Peter during her visit here this week, please find enclosed an advance copy of the draft Work Plan proposal for the period January 1979 to June 1980. You may wish to have this document photocopied and distributed to the Division Chiefs for their information, prior to my forthcoming visit to the Bank.

Yours sincerely,

P. A. Stevens
Manager,
Environmental Health Technology and
Support
Division of Environmental Health

Mr John Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications Dept.
World Bank
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

... ENCL.: as stated

RECEIVED

	JANUARY				FEBRUARY				MARCH				APRIL				MAY				JUNE																						
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A. VOGEL					S-E ASIA ² / FRG						PNG - FIJI - THAILAND / FRG						S-E ASIA ² / FRG						GUINEA																				
A. REDEKOPP					SAHEL MPD						EAST AFRICA MPD ¹						WEST AFRICA MPD						AFRO WORKSHOP																				
E. BECHER					SOMALIA ³ / FRG						IRAN PRM						TURKEY FUP						INDONESIA - NEPAL / UNDP - FRG																				
L. LAUGERI					SAHEL ⁴ / FRG						PAPUA NEW GUINEA						AFRICA A/B ⁴ - GAMBIA - GHANA / FRG						AFRO WORKSHOP																				
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K. RINGSKOG AMRO					LATIN AMERICA ⁵ / FRG										JAMAICA						BRAZIL					EL SALVADOR																	
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G. BACHMANN					BURMA - BANGLADESH - SUDAN - EGYPT / UNDP - FRG																								INDIA / UNDP														
M. SULEIMAN					PIP - AFGHANISTAN										STAFF TRAINING AND ACTIVITIES FOR DECADE																												

Programme for Decade/Project Identification and preparation, with inputs from SIDA, UNDP and FRG as indicated in following countries:

¹ Uganda, Kenya, Ethiopia, Lesotho, Zambia, Malawi, Botswana, Swaziland, Mozambique (SIDA), Tanzania (UNDP).

² Thailand, Papua New Guinea (FRG).

³ Pilot project (can be in Somalia or other country, e.g. Indonesia).

⁴ FRG - A: Tunisia, Niger, Chad, Rwanda, Burundi.

FRG - B: Mali, Upper Volta, Togo, Benin, Ivory Coast.

FRG - others: Gambia, Ghana, Liberia

⁵ Bolivia, Honduras, Paraguay (FRG).

PIP = Pre-Investment Planning
PRM = Planning Review Meeting
FUP = Follow-Up
FRG = Federal Republic of Germany
MPD = Manpower Development

10 October 1978

	JANUARY					FEBRUARY					MARCH					APRIL					MAY					JUNE				
	31	7	14	21	28	4	11	18	25	3	10	17	24	31	7	14	21	28	5	12	19	26	2	9	16	23				
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G. BACHMANN																														
M. SULEIMAN																														

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						SAHEL FUP															NIGERIA SECTOR STUDY												
						WEST AFRICA / SIDA - FRG - UNDP																	MADAGASCAR SEC.ST.										
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						MOROCCO - ALGERIA - YUGOSLAVIA - PORTUGAL - MALTA / PRE-INVESTMENT PLANNING ACTIVITIES																											
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A. VOGEL						AMRO REGION AS REQUIRED																		MADAGASCAR									
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E. BECHER						ALGERIA PRM								PLANNING REVIEW MEETINGS - WORKSHOPS FUP																			
L. LAUGERI						SAHEL FUP				CEFIGRE				LEBANON				MADAGASCAR															
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V. PINTO						PIP-TYPE ACTIVITIES																											
G. BACHMANN						PIP-TYPE ACTIVITIES																											
M. SULEIMAN						STAFF TRAINING / PRE-DECADE ACTIVITIES																											

* Project Identification in Nepal or Bangladesh or Thailand
OR Sector Review of other Indian States or Burma
OR Project Guidance of ongoing projects in all countries of SEAR

**Project Identification in India or Bangladesh or Thailand
OR Sector Review of other Indian States or Burma
OR Project Guidance in ongoing projects in all countries

[illegible]

June 1977

[illegible]

WHO/WB CP TENTATIVE PROGRAMME FY 78/79 (manweeks per activity)

(FY 1978)		1978					(FY 1979)			1979		
	late summer	fall	winter	spring	early summer	late summer	fall	winter	spring	early summer		
C	PER SS 22	PI 12	SR 12	PI 12	SR 12	SR 12	SR 12	PI 12	SR 12	PI 12	SR 12	PI 12
NA	N SS 21 MTA RE 2 MLI SR 10	AFRO Wksp 6 MTA SR 10	UPV SR 10 LIB SR 4	NIG SR 10 CHD SR 10	CAM PF 12	NIR SS 24	CAE SR 10	SIL SR 10				
A	SOM TR 4	MAL SS 12	SOM SP 10	ZAI TA 6	BOT TA 6	ZAM TR 4 KEN TR 4	MAG SP 10	BUI SS 20	RWA SS 20	LES SS 15		
M	ALG SP 8	TUR SP 8 POR TR 4	MYC SS 30	IRN SR 8 MALTA SR 12	OMA RW 4	AFG SP 4	LEB SR 10	ALG PF 8	POR SP 8	MYC SP 12 YAR SR 10		
S	SRI SS 14	IND PR (Puj)4	SRI SP 8	BUR PR 10	IND SR 10 SRI SP	NEP TA 6 PAK TA 6	IND SR 10 PAK PF 8	BAN PF 8 IND PF (Kash)8	IND SR 10 BVA PF 8			
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	81 79	88 74	76 80	84 74	68 64	70	64	66	82 58	81 59		

→ *1) Also make a copy with
for Mr. K. for our meeting 12.0
at noon.*

AFRO-MEMORANDUM

From Mr Jean L. Romain
Fonctionnaire régional
pour le Directeur régional

To Mr. R. Novick, Regional Date 29 September 1978
Attention: Cooperation Officer *Also copy to Messrs
Kale + Barker*
EHE/HQ

Our ref. E4/27/I
cc. G2/61/56

Subject: ENVIRONMENTAL HEALTH MANPOWER DEVELOPMENT

Your ref.

*3) circulate copy to
water supply staff
4) D/F*

Referring to your Whogram dated 1 September 1978 which was just brought to our attention, we congratulate Mr Alex Redekopp for his new appointment in manpower development in the CP programme. We are looking forward to a fruitful collaboration with him.

I. As you know, a meeting on the implementation of the HMD Medium Term Programming will take place in Brazzaville 11-15 December 1978. All WHO regions will be represented and it is perhaps Mr Redekopp's intention to participate in order to :

- (i) become more familiarized with the problems specific to this region and the constraints more likely to obstruct the progress of AFRO/MTP;
- (ii) establish the necessary inter-connexions between AFRO/MTP and the CP, given the fact that the main elements of AFRO/MTP are supposed to be incorporated in the CP.

II. AFRO received recently the visit of Mr William Cosgrove, Chief Water, Energy and Telecommunications, The World Bank, Washington D.C. During the visit, ways and means to strengthen the collaboration between AFRO and the CP were discussed. In addition, some "data base" being required for our planning, it was agreed that :

(i) AFRO would update the "Directory of Training Institutions for Health Personnel in the African Region" which was presented at the fourth meeting of Deans of Medical Schools and Directors of University Centres for Health Sciences in Brazzaville, november 1977. Mr Kersauze, statistician of project ICP/DHS/OOI has already appointed to do the job which is to be completed by December 1978.

(ii) AFRO would help identify english and french speaking national experts in educational planning, who would be willing to serve as short-term consultants in the CP. Steps have also been taken to come up with the names required soon.

III. In addition to the above, we would be pleased to discuss with Mr Redekopp any other item of particular interest to him.

Jean Romain

Copy for information to:

✓ Mr W. Cosgrove, Chief Water, Energy and
Telecommunications, The World Bank (BIRD)
1818 H. Street, N.W.
Washington D.C., 20433
United States of America

OCT 12 1978

Date Rec'd. _____

Date Ack'd. _____

Assigned to *WE* _____

6
RBN / WHO file
a Ho
7.02
September 22, 1978

Mr. Kalbermatten

John

Thanks for your very helpful note. I was not up on all the details and understanding.

I agree fully that the Bank should not stick its nose into the WHO/AFRO problems and I have said that to Berndt.

I had detected the possibility of reservation on Berndt's part about the Abidjan arrangement, but I inferred this indirectly. I accept what you say in your note about Berndt's and the AFRO Regional Director's full support for this arrangement. And, as you know, I agree fully that the only possibility of our working effectively with WHO is through a regionalization of the CP.


That leaves me with only two concerns. First, I think we need to accept as a fact of life a degree (perhaps large) of inefficiency in the CP mechanisms and live quietly with it. I question the advisability of getting OED involved. As I see it, CPs are a cost of doing business in a way that the Bank is seen to be cooperating and hsaring with the UN specialized agencies. Rather than auditing the existing arrangements for efficiency, we need to use our good sense and creativity to find ways to adjust or change the CP format so that the tangible evidence of cooperation remains present and more efficiency and/or effectiveness results from the funds the Bank contributes.

I can personally live with the RMWA arrangement as I see its practical value. But, it goes counter to the CP philosophy and to our need to cooperate with and within the structure of the UN specialized agencies. No matter what is said, putting the WHO CP man in the Bank's office will be read as our taking over. Maybe I'm wrong in this case and we can always live with an occasional exception. But, if it were to spread to the other two CPs then we may be building more UN relationship problems. Nevertheless, this is Shirley's responsibility, not mine, and I shall remain quiet and easy if she's satisfied.

I'll send her copies of these papers and do no more unless she raises it.

cc: Mrs. Boskey, Dir., IRD (w/atts.)

JMKearns:DW


JM Kearns

WORLD HEALTH
ORGANIZATION



ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVA 27 - SWITZERLAND
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In reply please refer to: ETS P20/372/2 (B)
Prière de rappeler la référence: P20/372/2 (C)
P20/180/3 (A)

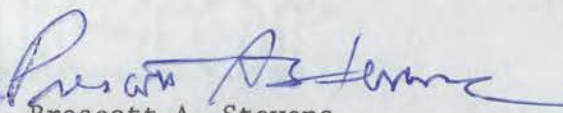
21 September 1978

Dear John,

This will confirm our telephone conversation yesterday concerning the following subjects:

- (1) I understand the Bank concurs with the assignment of a CP staff member to act as HQ focal point for the interregional water supply projects (at present UNDP and SIDA), based on our belief that this activity will enhance the benefits and outputs of the Cooperative Programme. The Director is telexing you to confirm this understanding. Mr Tomassi will be assigned this responsibility initially for six months.
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- (4) EMRO has informed us that they plan an additional post in the regional office to deal specifically with Decade preparatory activities and hope it can be funded from the CP. They speak of an engineer, rather than a financial analyst, which looks to me as a more critical resource. I have noted your agreement in principle to the idea of having a CP post in EMRO and propose to discuss this further during our meeting in Washington.

Yours sincerely,


Prescott A. Stevens
Manager, Environmental Health Technology
& Support
Division of Environmental Health

RECEIVED
1818 26B 51 6W 10

Mr John M. Kalbermatten
Water & Wastes Adviser
Energy, Water & Telecommunications Dept.,
World Bank
1818 H Street N.W.
Washington D.C. 20433, USA

ORGANISATION MONDIALE
DE LA SANTÉ



WORLD HEALTH
ORGANIZATION

1211 GENEVE 27 - SUISSE
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21 September 1978

P20/180/3 (A)
P20/372/2 (C)
P20/372/2 (B)
In reply, please refer to:
P20/372/2 (C)
P20/180/3 (A)

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Yours sincerely,

Prescott A. Stevens
Manager, Environmental Health Technology
& Support
Division of Environmental Health
1978 SEP 27 PM 4:10
RECEIVED
INCOMING MAIL UNIT

Mr John M. Kalbermatter
Water & Wastes Adviser
Energy, Water & Telecommunications Dept.,
World Bank
1818 H Street N.W.
Washington D.C. 20433, USA

September 21, 1978

(your note of September 11, 1978)

Mr. James Kearns

Jim

One of the problems we have had with the WHO Cooperative Program (CP) was its inability to take advantage of WHO's organizational set up, i.e., WHO's engineering staff spread around the world. Because of this and the often unsatisfactory performance by CP staff; the output of CP has been of limited effectiveness and there has been very little impact on the Bank's lending program. All of us in the sector have been concerned about this. In fact, earlier this year I asked Yves to request OED to perform an audit of the CP because I felt then, and still do, that the Bank is not getting its money's worth.

As you know, Yves has consistently supported those of us who have pushed for decentralization of the CP and the change in emphasis from sector studies to project identification and preparation. (Projects in this context include such activities as manpower development, tariff studies and so on). Thus, this year we have started decentralized operation in SEARO and AMRO, and in these regions the emphasis is on project identification and preparation.

When Bill Cosgrove was promoted to Division Chief in West Africa, he immediately started exploring the possible decentralization of the CP to Abidjan. Abidjan rather than Brazzaville was selected as the site in order to overcome some of the WHO internal problems, and because the Bank could provide the necessary support. Earlier this year, Yves and I visited Geneva and accepted Bernd's suggestion that this CP staff member would be used as the manager of a four-man UNDP financed unit, to be stationed in Abidjan for the purpose of assisting West African countries in preparing programs and projects for the Drinking Water Decade. When later the concept of the UNDP project was changed and the four-man Abidjan unit was eliminated from that project, Bernd indicated he would finance the Abidjan unit from bilateral funds he is obtaining from Germany, Sweden and Holland.

When Bill visited Brazzaville, he did not discuss CP decentralization to AFRO at the specific request of Yves and Bernd. The Regional Director himself however brought up the subject and fully supported Bill's suggestion to have a CP man in Abidjan. When I recommended to Yves and Bill that you and Bill visit Brazzaville, at Bernd's request, both immediately rejected the idea on the assumption that such a visit would only damage what at the moment appears to be an excellent relationship between the two regional offices. I agree with them that, although we should assist Bernd, we really have no business involving ourselves in an internal struggle, as such an

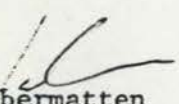
Mr. James Kearns

- 2 -

September 21, 1978

involvement could have a detrimental impact on our activities. It is Bill's feeling also that the blame for the problems in the relationships between WHO Headquarters and AFRO has to be shared by both sides and I agree with him and Yves that in such a situation we could end up the losers, if we stick our noses into it.

I will be happy to arrange for a meeting (Bill, Yves and I) to which we could invite Shirley Boskey as well, if you think this would be of value. Please let me know. Shirley has been informed, by the way, of the proposed decentralization to Abidjan.


J.M. Kalbermatten

September 11, 1978

Mr. Kalbermatten

John

Perhaps I should have known it, but I was not aware that one of WHO/CP¹² staff was being posted to Abidjan -- presumably to our RMWA -- until I read the attached. Does this have a bearing on the trip to Africa that Berndt proposed for me and Cosgrove? If so, I missed its significance for some reason, but I'm now beginning to see it.

I must say I question the wisdom of posting a WHO/CP man to RMWA. As I see it, Cooperative Programs are means by which the Bank visibly and effectively ties itself into other units of the UN family. To insure efficiency and maintain a clear link between the Bank's dollar input and tangible outputs, we've developed the CP concept -- which means simply that a recognizable group of people within the large UN unit works on products mutually agreed upon between the Bank and the UN unit. However, the output bears the UN stamp and ways have been devised for the CP to marshall the full personnel and institutional support of the larger UN unit.

Putting a single CP staff member in a Bank field mission -- particularly when the AFRO/WHO office in Africa has no CP staff -- seems to me to run counter to this philosophy and may impact on the other CPs.

While this is none of my business in a formal sense, OPD has been into CP arrangements rather deeply and I feel a sense of some overall responsibility. Should we discuss this? Has Shirley Boskey been brought in on this? Perhaps the three of us should get together? Or, maybe I've just missed something that would allay my concern.

Please enlighten me.

Att.

JMKearns:DW

JMKearns

**WORLD HEALTH
ORGANIZATION**



**ORGANISATION MONDIALE
DE LA SANTÉ**

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1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTE-Genève

In reply please refer to: EHE/P20/372/2
Priere de rappeler la reference:

1 September 1978

Dear John,

Thank you for your cable of 29 August pertaining to the establishment of a position of the Cooperative Programme in Abidjan.

During our discussions on this matter at the time of the Steering Committee meeting, I mentioned a number of managerial considerations confronting WHO which have implications ranging far beyond the establishment of one new post. I am referring here to the management arrangements for the projects which we are developing with UNDP (INT/78/010), the Swedish International Development Agency, the Federal Republic of Germany and possibly others for national planning and programming for water supply and sanitation. If implemented, these projects will support 15 or more additional staff members in the African Region. It is anticipated that these staff members will be located at a limited number of duty stations in the Region and provide services to Member States using a "bus-stopping" approach.

We must also consider the managerial and coordinative arrangements for these additional staff resources in terms of the recent agreement between Dr Mahler and Mr Morse for "Cooperative Action for Drinking Water Supply and Sanitation". A crucial aspect here is the provision by WHO of technical support to the UNDP Resident Representative.

I am sure that there are more ways than one to develop suitable managerial and coordinative arrangements for the Regional activities in water supply and sanitation; nevertheless, the final arrangements must assure high performance with respect to the following items:

1. integration of our new projects in water supply with other country and inter-country projects and activities of AFRO, including primary health care and country health programming;
2. effective response to requests of countries emanating from WHO's technical cooperation, from the UNDP Resident Representative, from the Bank and from other agencies which we foresee participating in the Cooperative Action for the Decade;

Mr John Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications Department
International Bank for Reconstruction and Development
1818 H Street, N.W.
Washington D.C., 20433
United States of America

... ENCLS: Two copies of this letter

Mr John Kalbermatten
Water and Wastes Adviser
EHE/P20/372/2

Page 2

1 September 1978

3. effective utilization of limited professional staff resources;
4. provision of services to all the countries of the Region, keeping in mind that the present agreement pertains to the West African Region of the Bank.

In line with all of what has been said above, it was important to enter into a broad dialogue with our Regional Office ranging from objectives of the Bank to those of the Cooperative Programme and to the more general ones in using additional manpower in the most possible and effective manner. It was important for me too, to explore with the African Office the various options and particularly how additional manpower can be best organized so as to be both highly mobile and at the same time part of an integrated approach. For this reason, I was glad that it was agreed, during my last visit in Washington, that I would take the matter up and work out a solution which would be most productive in respect of the total problem that is a solution which would meet all needs, including those of your West African Region. In my view it is unfortunate that the opportunity to do so has been lost. I was trying to recapture it by proposing a joint visit to the Regional Office, but this does not seem possible on your end, nor do I know whether it would still be advisable now to deal with the larger problems when, in the light of events, the smaller problem has been solved. As I told you, I am disappointed about this.

As regards the new post, we will proceed in like manner as in the case of Mr Ringskog recently, that is, (i) we will make a submission for recruitment as soon as the person is known and accepted by the Regions of the two Organizations, and (ii) it will be necessary to draft the kind of memorandum which was drafted for the outposting to SEARO, and I wonder whether Bill Cosgrove is already working on this. As we have done in the past, the draft should be agreed between CPS and EHE/HQ, in consultation within both Organizations between the central office and the Regional Office concerned. Perhaps you would be kind enough to let me know how you want to proceed on this.

... I would appreciate your keeping Mr Kearns and Mr Cosgrove informed (two copies enclosed).

Sincerely yours,



B. H. Dieterich
Director
Division of Environmental Health

Non/Regional

Ms. Phyllis Peter

September 18, 1978

Yves Rovani and John Kalbermatten

PEN - Policy
(WHO/WB work)

GENEVA: WHO/WB Cooperative Program Administrative Liason
PARIS: EWT Research Panel Administrative Liason
Terms of Reference

You should plan to arrive in Geneva on Wednesday, October 4 and spend 5 days at WHO discussing the administrative aspects of the WHO/WB Cooperative Program. The following specific issues should be covered during your discussion:

1. Review budget and manpower requirements in light of the recent agreement to upgrade one administrative post to the professional level.
2. Review the current work programs as updated by Mr. Laugeri following his September discussions with Bank Regional staff.
3. Discuss arrangements for the long term work programming exercise to be held in Washington the week of October 23rd.
4. Discuss difficulties with current quarterly reporting procedures (form 700's) and agree upon a new format. Then assist WHO administrative staff with preparation of the September report in the new format.
5. Review new procedures for submission of time sheets.

On Tuesday, October 10th you should proceed to Paris and spend the afternoon with Mr. Frisch of IFP to discuss final arrangements for the EWT Research Review Panel meeting to be held in Washington, October 17-19.

P.Peter/bs

WHO
7.02

OFFICE MEMORANDUM

TO: Mr. John Kalbermatten, EWT

DATE: September 13, 1978

FROM: Phyllis ^{PJP}Peter, EWTSUBJECT: Notes on WHO CP Work Program Discussions September 4-8

1. During the week of September 4-8 I accompanied Mr. Louis Laugeri of the WHO Cooperative Program staff on his visits with the regional division chiefs. The purpose of these visits was to clarify the CP work program from now until the end of December. Mr. Laugeri brought a work plan which is attached for your reference. I have made tentative revisions on it according to our discussions with the regions however he will be sending us a final version within the week.
2. Generally, the regions had no problems with the attached work plan although there were one or two cases where the timing was adjusted in agreement with or at the region's request. It is interesting to note that about a third of the agreed activities are still related to Rapid Assessment.
3. There seemed to be a general consensus among the regions that the CP could be most useful to the Bank for project identification and preparation rather than large sector studies. One thing I noticed however was that none of the regions were very specific about what project identification and preparation actually should entail. Mr. Laugeri was quite concerned about the lack of guidelines from the Bank in this area. Perhaps it would be a good idea to put out a new Guideline on project preparation and identification. In the meantime however the regions should be alerted to WHO's concern and take appropriate measures when preparing terms of reference for the CP.
4. Specific items discussed during our visits with the region are given below:

Eastern Africa

It was agreed that the Zaire tariff study mission would be postponed until November to coincide with a Bank supervision mission.

Mr. Erkmen agreed to ask the Bank's resident representative in Nairobi to participate in the Nairobi workshop scheduled for the week of September 11.

Western Africa

Mr. Redekopp's program for the next 4 months was agreed upon. After completing intensive language training he will visit the Bank for at least one week and then proceed to Western Africa for an extended field visit. There was some concern about his French so Mr. Laugeri will ask AFRO to make someone from their office available to accompany Mr. Redekopp while he is in the field.

The Nigeria sector study will have to be done in several phases which will be discussed further after the first field visit by Mr. Jackson in November.

Work in the SAHEL should concentrate on project identification in the rural areas.

The region would like to have a full sector survey in Guinea next year. This will be discussed during Mr. Steven's visit in October.

EMENA

In Mr. Thys' absence we were unable to obtain confirmation on the scheduling of Iran. Mr. Laugeri was to have settled this before his departure.

The region would like to discuss the possibility of a full sector survey next year in either Lebanon or Cyprus with Mr. Stevens in October.

Latin America and Caribbean

Decentralization of one post to AMRO has taken place. Mr. Ringskog has taken that position and began work on September 4. The region has an agreed work program with AMRO.

East Asia and Pacific

The region has requested that the Papua New Guinea sector study be postponed until February. Further details will be discussed in October with Mr. Stevens.

Indonesia III will be changed to Rural Water Supply follow-up.

South Asia

The duration and contents of further work in Rajasthan and Punjab can only be agreed upon after the Bank receives the findings of the first mission.

The Haryana Sector Review will not require as much time as is currently shown in the workplan.

The region mentioned the possibility of needing a financial analyst from the CP to assist on an appraisal mission after the first of the year.

5. In addition to his discussions with the Regions Mr. Laugeri discussed the CP's proposal for an EDI like course to be given in French with you and Messrs. Helmers and Huang of EDI. It is my understanding that the following items were agreed upon:

- i) The course will be held at CEFIGRE in Valbonne, France.
- ii) The director of the course will be appointed by CEFIGRE from their staff. He will attend the Bank's EDI Water Course this spring.
- iii) Teachers will be provided primarily by CEFIGRE and although EDI and other Water staff may have some input it is likely to be limited. CEFIGRE will finance their own teaching staff while, Bank staff participation will be paid for out of EDI and regional budgets.
- iv) Course materials, in English will be provided by EDI. WHO will arrange for their translation into French.
- v) The CP will provide staff time and finance participation of their own staff members.
- vi) Funding for participants, which will be provided by outside sources, will be arranged by CP staff (Mr. Laugeri).
- vii) The course materials will need to include certain confidential Bank reports in French. Mr. Laugeri will arrange this with Messrs. Cosgrove and Erkmen when the exact requirements are known.

6. I was not present for Mr. Laugeri's discussions with AMRO, however he did mention that to date AMRO has not been very successful with their contribution to the rapid assessment and it is very likely that they will be requesting support from Geneva. Mr. Laugeri proposed that Mr. Vogel might take over this work during September and October since his previous assignment for that period, Papua New Guinea, has been dropped.

7. The only outstanding issue is the problem of filling the vacant financial analyst position. Although there are several candidates available, no one from the Bank has interviewed them. Of particular concern are candidates in Tanzania and Cameroon. Arrangements need to be made fairly soon to reach these people.

Attachment

cc: Messrs. J.Beach, E.Erkmen (EAPew), W.Cosgrove (WAPew), A.Thys (EMPWS),
F.Lamson-Scribner (ASPEW), A.Zavala (LCPWS)

PPeter:ftt

24 August 1973

MEMORANDUM

From: *Henk Wals* Manager, ETS

To: Mr L. Laugeri, ETS

Date 1 September 1978

Our ref. P20/372/2

Attention

Your ref.

Subject TERMS OF REFERENCE FOR YOUR VISIT
TO WASHINGTON

Originator

During your forthcoming visit to the World Bank in Washington, you will participate in a planning meeting related to Cooperative Programme activities until the end-1978. A tentative workplan has been prepared in ETS and is attached to serve as a basis for your discussions.

In the course of the meeting, you should discuss in particular the following points:

- finalization of 40 additional rapid assessment reports before end-November 1978;
- scope and contents of rapid assessment and follow up activities in Nigeria;
- scope and contents of sector development in the Sahel;
- contents of Mr Redekopp's programme, including the possibility of his joining the forthcoming Sahel mission;
- contents of the SEARO, AMRO and AFRO on-going or future Cooperative Programme programmes (until end-1978 only).

You should also obtain information on the inputs which the World Bank expects from the Cooperative Programme for the year 1979, so that your report can serve as a briefing for my next visit to Washington in October.

It has become quite urgent that the candidates for financial analyst posts be interviewed by the Bank. This should be planned and organized during the meeting.

As a follow up to our letter of 28 August to Mr Rovani, you should discuss with Bank and EDI staff the subject of the EDI-type course in French which is to be given at ITCWRM. You should in particular obtain a firm confirmation that expenditures related to this project can be charged to the CP budget, and clarification on the involvement of the various parties, particular EDI.

You should also undertake a desk study of all the material available in the Bank on the Zaire water supply programme, in preparation for your forthcoming tariff study. Your stay in Washington is tentatively planned until 8 September, however, if your various activities, and in particular the Zaire desk study, require more time, it may be necessary for you to extend your visit into the following week.

You should also visit AMRO in order to discuss the rapid assessment exercise, the AMRO CP workplan and the forthcoming Caribbean mission.

Upon return from Washington, you should prepare a short report and a final CP workplan for end-1978, based on a draft which will have been agreed upon prior to your departure from the Bank.

cc: Director, EHE

	JULY				AUGUST				SEPTEMBER				OCTOBER				NOVEMBER				DECEMBER											
	3	10	17	24	31	7	14	21	28	4	11	18	25	2	9	16	23	30	6	13	20	27	4	11	18	25						
AFRO	NIGERIA R.A.								NAIROBI WKSP								NIGERIA R.A.				NIGERIA SECTOR STUDY (FIELD)											
	* MALI BASIC NEEDS												*ZAIRE TARIFF				*SAHEL SECTOR DEVELOP. PROJECT															
													WEST AFRICA TRAINING PROGRAMME																			
AMRO													CARIBBEAN								CARIBBEAN											
EMRO	IRAQ R.A.												IRAN SECTOR DEVELOP.																			
EURO																																
SEARO	INDONESIA II				RAJASTHAN PRE-APPRAISAL				INDON. 7 CITIES - REVIEW IN SEARO				PUNJAB + RAJASTHAN FOLLOW-UP				INDONESIA III				RAJASTHAN APPRAISAL											
	BANG. NEPAL. INDON. RA DESK STUDIES (HQ)								HARYANA SECTOR REVIEW								INDIA WORKSHOP or THAILAND PROJ. IDENTIF. HQ INPUT FOR INDIA WORKSHOP															
WPRO													PAPUA NEW GUINEA RURAL WATER SUPPLY																			
M. JACKSON	NIG								NAIROBI								NIGERIA				NIGERIA											
A. TOMASSI									NAIROBI								SAHEL															
A. VOGEL													PAPUA NEW GUINEA																			
A. REDEKOPP													WEST AFRICA																			
E. BECHER													IRAN																			
L. LAUGERI	R.A.				RAPID ASSESSMT				WASH'N PLAN.				ZAIRE				SAHEL															
FNA																					NIGERIA											
D. STEELE FNA/STC					RAPID ASSESSMENT								CARIBBEAN								CARIBBEAN											
G. HEYLAND SEARO					INDONESIA				RAJASTHAN				INDON.				HARYANA				PUNJAB & RAJAST.				INDONESIA				RAJASTHAN			
FNA (AMRO)													PROGRAMME IN PREPARATION																			
FNA (AFRO)																																
G. BACHMANN	IRAQ				RAPID ASSESSMENT												EMRO				SEARO								EMRO			
R. BALLANCE					C.C. SEARO								C.C. AFRO								ATH SEARO								C.C. MEETING			
R. DAVIES	JCHP STUDY								JCHP STUDY				ALMA ATA								JCHP STUDY											
H. DE KONING													WORKPLAN PREP.				CONSULTATION				SOFIA WKSH				DUSSELDORF				PREP. REPT. MONIT. PROJ. 1975			
R. HELMER					MILAN MEDITER. PROJ.								COPEHAGEN DANIDA TRAIN. COURSE				WPRO GEMS/WATER TRAIN COURSE + VISIT SEARO				BUDAPEST								1978			
M. HILSENRAD													Tentative				JCHP STUDY								DISSEMINATION OF INFORMATION							
V. PINTO	EMRO												EMRO												SAHEL							
E. STRIJAK													SURVEILLANCE & CONTROL DOCUMENTATION												GUIDES ON DESALTING							
M. SULEIMAN																																
P. VALLET																	CARIBBEAN								CARIBBEAN							
P. STEVENS																					ASCE				PLANNING MEETING							
Mr KAKADIE STC	MALI																															
Mr MORALES STC																	PAPUA NEW GUINEA															

R.A. = Rapid Assessment; * = Activities with important rural component

24 August 1978

ce H. O.
7.02

OFFICE MEMORANDUM

TO: Messrs. J. Beach, E. Erkmen (EAPew), W. Cosgrove (WAPew)
A. Thys (EMPWS), F. Lamson-Scribner (ASPEW), A. Zavala (LEPWS) DATE: August 18, 1978
FROM Phyllis Peter, EWT

SUBJECT WHO/WB Cooperative Program: Work Programming Exercise

Louis Laugeri will be in Washington the week of September 5 to discuss the status of the CP Work Program for the remainder of 1978. Unfortunately, we were not able to schedule a full work programming exercise with Prescott Stevens until the end of October. However since there have recently been conflicts between activities in the agreed work program and the rapid assessment, WHO has agreed to send Mr. Laugeri in September to confirm the work plan for the next quarter. I will be in touch with your secretaries next week to arrange a time for Mr. Laugeri to meet with you.

Although Mr. Laugeri's visit is intended to confirm activities scheduled only the next four months, it will also be a good time to mention future activities that you would like to have included in the extended work program. The work program Prescott Stevens will be preparing in October, will cover the period January 1979 - June 1980.

PPeter:ftt

August 3, 1978

Mr. S. Unakul
World Health Organization
Regional Advisor on Environmental Health
World Health House
New Delhi 110001
India

Re: IBRD/WHO Cooperative Program

Dear Mr. Unakul:

We refer to your letters of May 17 and July 7, 1978 and "SEARO - Memorandum" of May 31, 1978, on draft workplan for July 1978 - June 1978.

Our comments, which relate to India only, refer to the approach on sector studies.

We have recently reviewed the draft sector study for Rajasthan, which we found most comprehensive and it should be very useful for our future works in project preparation and appraisal. However, the preparation of such a comprehensive report, considering time needed, is probably justified only when there are prospective projects.

We have previously expressed our opinion on the early preparation of "brief sector memoranda" for each state ultimately to be done for all states of India. The memoranda would be standardized and would provide comparable sector data for the whole of India. It might be feasible to combine the compilation of relevant data for these memoranda with the implementation of the "Rapid Assessment Program".

We envisage that a "sector memorandum" should comprise a summarizing text (3-5 pages) with tables and charts showing sector organization. Such a report could then, if needed, be supplemented with additional data in conjunction with subsequent project preparation. The report should state relevant facts and Government objectives for sector development. It should not analyze the sector and evaluate alternatives i.e. on sector organization. The "Sector Memorandum" should then form the basis for project preparation and would also include data which at a later stage can conveniently be used in the staff appraisal report.

August 3, 1978

We have enclosed a proposed draft "table of contents" for a "Brief Sector Memorandum". We have not submitted any pro forma tables which you are in a better position to prepare than we are.

A sector study for Haryana has been in our potential program. An agricultural project, which shortly will be presented to the Bank Board, contains a rural water supply component and also commits the State of Haryana to make a study of the water sector. Mr. Capeihans from the State Government of Haryana has asked for a copy of a sector report and we believe it would be appropriate if the Punjab report was sent to him. It would probably be best to hold a bit and let the Haryana government get its thoughts in line; you might offer your good advice on study organization if requested.

We also understand that the Central and/or respective State Government have expressed interest regarding external financing for the States of Gujarat, Bihar, Maharashtra and Tamil Nadu. We suggest that you discuss with the Government of India related priorities (including Haryana) on the preparation of "Sector Memoranda" and establish a time schedule.

Best regards,

Very truly yours,

F.H. Lamson-Scribner, Chief,
Energy & Water Supply Division
South Asia Projects Department

LRasmusson:yi/ms

cc: Messrs. Pettigrew, Middleton

Sector Memorandum

Draft to Table of Contents

1. Background Data

1.01 Brief summary of salient features such as:

Area: km²

Population: urban

rural

Total

Township: Nos.

Villages: Nos

Altitude: between and

Rainfall: mm/year

Agricultural area: km²

Irrigated area: km²

Per capita income: Rs

1.02 Economy of the State (agricultural, industrial)

1.03 Major water sources; rivers and groundwater.

2. Service Levels

2.01 Refer to relevant tables and summarize data such as:

Population Served

1971		1978		1984	
Nos.	%	Nos.	%	Nos.	%

Water Supply

Urban areas

- connections

- standposts

- other means

Rural Areas

- connections
- standposts
- other means

Sewerage

- connections
- septic tanks
- conservancy system

3. Sector Investment Program

- 3.01 Refer to relevant table
- 3.02 Highlight any particular trend regarding allocations between urban and rural areas and water supply and sewerage.
- 3.03 Proposed investments through 6th 5-year plan.

4. Sector Organization

- 4.01 Refer to organizational charts and staffing tables.
- 4.02 Short description on functioning, powers and duties.
- 4.03 Sector legislation.
- 4.04 Government objectives on sector development and related legislation.

5. Physical Works

- 5.01 Works proposed to be executed thru 1984 (the 6th 5-year plan).
- 5.02 Summary of justification for proposed works.
- 5.03 Summary cost estimate to include appropriate contingencies and divided between urban and rural and water supply and sewerage.
- 5.04 Per capita costs.

6. Financial Analysis

- 6.01 Financing Plan.

6.02 Proposed increase in tariffs urban and rural, water supply and sewerage.

6.03 Sector subsidization.

Tables:

1. Population
2. Health statistics
3. Service levels
4. Sector investments
5. Staffing and implementation capacity.
6. Status of project preparation.
7. Tariff structures and levels.
8. Income and revenue statement.

Charts:

1. Sector Orgnaization(s)

Maps:

1. Location of State.

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7.01

***CONTRACT TRANSLATION**
RECEIVED IN 1980 ON

JUL 31 1978

Control No.: E-17/79

WB - PLAN OF WORK

- I. INTRODUCTION
- II. BACKGROUND
- III. BASIC REQUISITES FOR SOLVING THE PROBLEM
- IV. PRINCIPAL MEASURES FOR IMPLEMENTATION
- V. RECOMMENDED METHODOLOGY
- VI. ANNEXES

WB - PLAN OF WORK

I. INTRODUCTION

1. Overview
2. Objectives
3. Recapitulation of the problem (WHO-MD paper)
4. Brief history of international endeavors to resolve the problem:
 - in Latin America: PAHO, Punta del Este, IBRD, IDB, AIDIS,
Third Meeting of Ministers of Health
 - World-wide: IBRD, HABITAT, Mar del Plata
 - Miscellaneous Remarks
 - The experience of Brazil - PLANASA

II. BACKGROUND

1. The problem of basic sanitation - nature and possible solutions
2. Objectives to be pursued
3. Summary of the suggested policy
4. Application of such policy to different situations in different countries
5. Towards a permanent, comprehensive solution
6. Classification by rural/urban location
7. Required international cooperation
8. Contribution of national governments

III. IMPORTANT PREREQUISITES FOR DEVELOPMENT OF A NATIONAL PLAN

1. Assessment of the problem and of prospects for the future
2. Design of an appropriate pricing policy
3. Design of a policy to minimize costs
 - 3.1 Operating expenses and maintenance costs

- 3.2 Per capita investment
- 4. Determination of requirements for financial prefeasibility
 - 4.1 Rates (as regards the consumer)
 - 4.2 Community (remuneration and subsidy)
 - 4.3 Nation (subsidy, graduated interest charges and foreign aid)
- 5. Establishment of a self-sustaining system
 - 5.1 Revolving funds
 - 5.2 Preservation of the real value of the investment funds
 - 5.3 Minimal rate of investment
- 6. Institutional Resources
 - 6.1 Centralization versus decentralization
 - 6.2 Formal organizational structure -- the National Sanitation Network
 - 6.2.1 Central governing body
 - 6.2.2 Implementing agencies
 - 6.2.3 Financial institutions
 - 6.2.4 Technical institutions
 - 6.3 Spatial organization
 - 6.3.1 Approaches based on the concept of regionalization
 - 6.3.2 Approaches based on national characteristics and peculiarities
 - 6.4 Technical assistance and organization
- 7. Technical and Technological resources
 - 7.1 Survey of available resources
 - 7.2 Assessment of project capacity and potential needs
 - 7.3 Standardization and planning of necessary materials and equipment:
 - domestic production and imports
 - 7.4 Level of technological development and need for technical assistance
- 8. Human Resources
 - 8.1 Assessment of the supply of and demand for human resources at different professional levels and from the quantitative as well as qualitative standpoint

Data to be Collected

- 8.2 Recycling and Training program
- 8.3 Logistical support and technical assistance
- 9. Programming criteria
 - 9.1 Criteria used in establishing priorities
 - 9.2 Criteria used to identify the terms and rate of investment
 - 9.3 Criteria used in identifying the type of financing (capital, loans and grants "recursos a fondo perdido")
 - 9.4 Comprehensive feasibility study

V. MEASURES

- 1.- Comprehensive strategy and plan
- 2.- Regional plan
- 3.- National plans

1. COMPREHENSIVE STRATEGY AND PLAN

- 1.1 Identification of institutions capable of contributing to the success of the operation, particularly those providing technical assistance and financial aid, including the mobilization of these resources
 - 1.2 Overview of the problem on a world-wide scale; study of different situations and identification of possible strategies
 - 1.3 Creation of an Executive Committee to coordinate efforts and resources, as well as the operations of the international organizations and other institutions defined in section 1.1 above in pursuit of the selected objectives
 - 1.4 Survey of available foreign resources, in terms of quantity and quality, to be used in resolving the problem
 - 1.5 Agreement of international organizations and other collaborating institutions with respect to their potential role in helping to solve the problem and as regards the policies and strategies to be adopted in this connection
 - 1.6 Special agreement between lending institutions and official aid agencies for co-financing of water supply and sanitary sewerage programs in the form of loans at graduated interest rates and grants* to stimulate and ensure the financial feasibility of national plans and programs which, in turn, are consistent with the aforementioned selected strategies and policies
- *(fundo perdido)

- 1.7 Preparation of a report on the recommended policy and strategy for the international organizations and collaborating agencies, serving as basis for the implementation and subsequent operation of regional and national sanitation plans and which provides for the peculiarities of the specific countries or group of countries involved
 - 1.8 Selection and demarcation of target regions and ordering of priorities with respect to the coverage of such areas
 - 1.9 Preparation of a comprehensive plan of action in pursuit of the selected targets and objectives
2. REGIONAL PLANNING
- 2.1 Creation of an executive-level regional council composed of representatives from the international organizations and collaborating institutions in the respective region, responsible for integrating actions and resources and for coordinating and enforcing the policies and measures required for the successful design and implementation of the Regional Sanitation Plan
 - 2.2 Collection, classification and supplementation of available data on the region by the international organizations and the respective countries
 - 2.3 Study and diagnosis of conditions in the basic sanitation sectors of the various countries within the respective region, of the strategies and policies adopted, of programs and plans in progress and of the resources available or potentially available for mobilization with respect to plan execution
 - 2.4 Selection of criteria to be used in classifying, in establishing priorities and in providing differential treatment for the various countries within the region and classification of countries on the basis of the selected criteria

- 2.5 Survey of available domestic, foreign and international technical and financial resources for use in implementing regional basic sanitation programs
- 2.6 Preparation of a regional plan of technical assistance and research services to be executed by the international organizations, collaborating agencies and national institutions in pursuit of the following principal targets :
- foundation, organization and methods of different agencies involved in and responsible for operation of the national sanitation networks;
 - study and research in an effort to improve quality and to reduce investment costs, as well as the operating expenses and maintenance costs involved in running the various services;
 - qualification and retraining of manpower;
 - information exchange.
- 2.7 Preparation of a report presenting a recapitulation and consolidated view of basic sanitation conditions throughout the region and of the prospects for the future based on the compiled data and on previous surveys
- 2.8 Preparation of a separate report for submission to the national authorities of each country within the region, including :
- a) suggestions as to policies and strategies recommended, with regard to human, financial, technical and institutional resources, for the progressive elimination of present shortages and the eventual establishment of an equilibrium between the supply and demand for basic sanitation services ;

- b) available data from the international organizations, duly compiled and systematically classified ;
- c) a schedule for the design, implementation and operation of the country's National Sanitation Plan;
- d) a set of program alternatives and corresponding analysis of the relative advantages and disadvantages of each such alternative to facilitate the task of the local government in selecting a program and concomitant targets and objectives;
- e) a general idea of the possibilities for obtaining necessary domestic and foreign financing.

2.9 Drafting of the Regional Sanitation Plan on the basis of the information derived from the aforementioned documents.

3. PREPARING NATIONAL BASIC SANITATION PLANS

3.1 Provision by the Regional Council to the governments of each country within the region of :

- a) a country report, prepared by the council for use in designing the country's respective national plan, as well as in the subsequent decision-making process with regard to its implementation;
- b) technical assistance for the design, implementation and operation of the plan; and
- c) foreign financing and, in special cases, the provision of grants (fundo perdido) required for plan implementation, subject to the plan's consistency with the recommended policies and strategies.

3.2 Using the report provided by the Regional Council, the government of each country will then decide :

- a) whether or not to accept the recommended policies and strategies, as well as the proposed assistance;
- b) on the program to be followed and the means to be employed in revising and supplementing the report and in developing the National Basic Sanitation Plan; and
- c) as to the creation of a National Basic Sanitation Plan Committee, responsible for designing the measures to be used in the preparation of the Plan, as outlined below.

3.3 Preliminary steps to gain better insights into the actual situation:

- a) consolidation, supplementation and classification of the data required for

drafting the national plan and survey of resource availabilities with a view to plan implementation;

- b) diagnosis of conditions within the country and of the status of its basic sanitation sector from the social, technical, economical and institutional standpoints;
- c) quantitative and qualitative assessment of present shortages of basic sanitation services, of future trends and of corresponding social and economic implications;
- d) appraisal of the necessary volume of investment to eliminate the observed shortages and to keep pace with the anticipated increase in demand;
- e) analysis of operating expenses and maintenance costs involved in running basic sanitation services, of potential trends over time and of the possibilities for reducing costs to a minimum.

3.4 Steps towards an evaluation of the supply and demand for financing :

- a) design of alternate investment programs aimed at a gradual elimination of shortages and the eventual establishment of an equilibrium between the supply and demand for such services
- b) analysis of pricing policy, including a study of the ability to pay of different social strata and of an appropriate graduated price structure
- c) estimate of potential operating revenue based on the previous analysis and the alternate investment programs
- d) estimate of corresponding operating and maintenance costs in the light of the suggested investment targets
- e) assessment of the system's reimbursement capacity based on estimated

income and expenses and on the proposed credit terms

- f) analysis and estimate of mobilizable investment funds by origin, broken down by type of financing (loan proceeds, grants) and based on annual availabilities, including:

- i - domestic treasury funds and borrowing

- ii - proceeds from foreign loans and grants

3.5 Preparation of the National Basic Sanitation Plan, as well as its program of construction and financing:

- a) establishment of alternate comprehensive programs of construction/financing on the basis of previous analyses, including an estimate of annual financial needs in the form of loans and grants and a definition of limits for credit transactions
- b) preliminary negotiations with domestic and foreign sources of financing to assess the feasibility of the quantities of funds and terms of borrowing defined in the theoretical programs and in an effort to obtain a tentative agreement as to the extent of their commitments and their terms
- c) selection of a program, from among the various alternatives, to be implemented, in theory, throughout the different regions of the country
- d) survey of human, institutional, technical and technological resources required for Plan execution
- e) definition of the general terms of reference for Plan implementation based on the approved policies and strategies.

3.6 Preparation of the basic document for the National Basic Sanitation Plan, including:

- a) a diagnosis of the country's present status and of the conditions within its basic sanitation sector, covering all social, economic, financial, technical and institutional facets of the issue
- b) assessment of present shortages of basic sanitation services, of probable trends over time and of the corresponding social and economic implications
- c) analysis and assessment of the supply and demand for financial resources for implementation and subsequent operation of the national plan which will help the country to gradually eliminate its resource gap and to achieve some sort of equilibrium between its supply and the demand for such services
- d) analysis of pricing policy
- e) the selected program of construction/financing
- f) study of the institutional aspects involved in the project, including current legislation and organizational structures and determination of the extent of the country's willingness to adapt its institutions to the suggested policies and strategies
- g) survey of available technical and technological resources, materials and equipment within the country for mobilization in plan implementation and assessment of gaps and shortages which must be filled through foreign sources
- h) evaluation of the supply and demand for human resources from the qualitative as well as the quantitative standpoint and of the concomitant training and

recycling needs as regards new recruits.

3.7 Consistent definition and decision by the national authorities as to :

- a) the suggested comprehensive policies and strategies
- b) their willingness to mobilize domestic funds, contract external debts and take steps to preserve the real value of these funds and to establish revolving funds as reserves
- c) the pricing policy considered feasible from the socioeconomic point of view and which will ensure plan implementation in real terms, as well as the timely reimbursement of all contracted debts
- d) the organization and operation of the national sanitation network
- e) the spatial organization for administrative and management purposes
- f) the selected program of operation, the pace at which it will be carried out, the proposed targets and goals and the criteria selected for use in establishing priorities

3.8 Negotiation of the national government authorities with representatives of the international organizations with respect to the drafted version of the plan, culminating with the signature of an agreement or letter of intent between the country and the respective organizations setting forth the rights and obligations of both parties with regard to the execution and subsequent operation of the National Basic Sanitation Plan and as concerns the provision of the available and requested foreign financing.

4. CONDITIONS PRECEDENT TO PLAN IMPLEMENTATION

4.1 Institutional arrangements:

- a) promulgation of the legislation required for institutionalization, implementation and subsequent operation of the National Basic Sanitation Plan and for legalization of the arrangements recommended by the selected policies and strategies and which ensure all required support for successful plan implementation
- b) preparation, approval and promulgation of rules and regulations governing all activities related to plan execution and operation
- c) organization, institutionalization and installation of the National Sanitation Network to facilitate the harmonious, organized, coordinated and, at the same time, decentralized action of all agencies and institutions responsible for implementation and operation of the National Basic Sanitation Plan
- d) study, reorganization and restructuring of the implementing agencies responsible for managing the basic sanitation services and for execution of all scheduled projects through the establishment of institutional models
- e) definition of the spatial organization of the system for proper management of basic sanitation services

4.2 Programming Operations:

- a) preparation of regional programs within the country and completion of an overall feasibility study
- b) selection and adoption of criteria for use in establishing priorities with respect to the distribution of project benefits

- c) negotiation with the competent authorities and agencies with respect to the execution and subsequent operation of specific programs

4.3 Economic and Financial Arrangements:

- a) establishment of revolving funds to preserve and compound required investment funds and to cover the depreciation costs of water and sewerage facilities so as to ensure permanent, adequate financial support for program execution
- b) preservation of the real value of the funds utilized in the Basic Sanitation Plan through a process of monetary adjustment or a system of indexing
- c) establishment of a price policy based on a system of internal subsidies which permits the system to charge rates which are affordable to low income groups, while simultaneously producing sufficient income for system operation, maintenance and subsequent expansion
- d) mobilization of treasury resources and loan proceeds as required for Plan execution and subsequent operation
- e) study, research, incentives and arrangements with a view to minimizing operating expenses and maintenance costs, as well as required investments

4.4 Design, implementation and operation of a manpower training and recycling program as required for plan execution

4.5 Mobilization of domestic and foreign technical assistance resources to provide proper technical support for plan execution and subsequent operation, particularly those required for the design of studies and projects

- 4.6 Design of a program and adoption of miscellaneous measures with a view to the manufacture, standardization, storage and import of all required materials and equipment
- 4.7 Planning, standardization, drafting and negotiation of agreements, contracts and other instruments for the obtention of funds and other resources for execution and subsequent operation of the National Basic Sanitation Plan.

OFFICE MEMORANDUM

TO: Messrs: J. Beach (AEPEW), E. Erkmen (EAPEW), W. Cosgrove (WAPEW) DATE: July 27, 1978
A. Thys (EMPWS), F. Lamson-Scribner (ASPEW), A. Zavala (LCPWS)
FROM: John M. Kalbermatten (Water and Wastes Adviser, EWT)
SUBJECT: WHO Cooperative Program Administration

This is to advise you that Phyllis Peter has been appointed Cooperative Program Administrator ^{1/} Effective immediately she will be responsible for the following aspects of the CP:

1. Budget
2. Work Program
3. General Administration

WHO will continue to deal directly with each of you on Work Programming issues that are specific to your region; but Phyllis will handle the administrative aspects of the exercise by coordinating the semi-annual Work Programming exercise, handling Form 700s, etc.

I will restrict my activities to policy matters relating to such things as regionalization and recruitment, but will of course be available to assist on other matters at your request.

cc: Messrs: Rovani, Sheehan, Middleton (EWT)
Ms. Julius (EWT)

PPeter:sp

1/ Letter from Mr. Rovani to Mr. Berndt Dieterich attached.

July 24, 1978

Mr. Berndt Dieterich, Director
Environmental Health Technology
and Support
Division of Environmental Health
World Health Organization
1211 Geneva 27
Switzerland

Dear Berndt:

I would like to advise you of recent changes I have made in the assignment of our line management responsibilities for the Cooperative Program. In the future Phyllis Peter will assume full responsibility for the general administration of the CP including budgeting, work programming and time recording. Of course, CP staff should continue to work directly with the Regional Water Supply divisions on work programming but Phyllis will be available to facilitate their dealings with them whenever necessary. Policy matters such as issues relating to CP regionalization and recruitment will still be handled by John Kalbermatten.

Since Ms. Peter will be working a bit more actively with the program than she has in the past, I think it would be a good idea for her to spend a few days with your staff in Geneva. This would give them an opportunity to bring her up-to-date on the status of CP operations and she could also assist with preparations for your next round of work programming discussions in Washington. If it is convenient for your staff, she will tentatively schedule her visit for the last week in September.

Yours sincerely,

Yves Rovani
Director
Energy, Water and Telecommunications Department

JMKalbermatten:ftt

CO-HO
7.02

July 24, 1978

Mr. Berndt Dieterich, Director
Environmental Health Technology
and Support
Division of Environmental Health
World Health Organization
1211 Geneva 27
Switzerland

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Yours sincerely,

Yves Rovani
Director
Energy, Water and Telecommunications Department

JMKalbermatten:ftt

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Ce 140
7.01

July 11, 1978

Mr. Prescott Stevens
World Health Organization
1211 Geneva 27
Switzerland

Dear Prescott:

I am sending you a note I received from Mr. Reekie commenting on the Cooperative Program Work Plan, in particular, necessary modifications reflecting latest developments in the countries. Please adjust the work program accordingly.

I have also been informed by our East Asia and Pacific Division that the activities in Korea should be eliminated from the Work Program because they represent a duplication of efforts already underway by Koreans.

If you have any questions on these comments, please contact the Regional Division directly.

With best regards.

Sincerely,

John M. Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications Department

Enclosure

JMKalbermatten:cju

Mr. John M. Kalbermatten

June 28, 1978

Robert Reekie

WHO/IBRD Cooperative Program

I have the following comments to offer on the work plan dated June 1, 1978 attached to your routing slip of June 21.

1. MADAGASCAR

The Government has not yet confirmed their interest in having a sector study undertaken under the Cooperative Program and we have reminded them by telex. This study would have important rural component and should be indicated with an asterisk in the WHO schedule.

2. ZAIRE

We consider the tariff study urgent, therefore, it should be undertaken as scheduled. If, because of recent developments in Zaire, travelling within the country is difficult or not allowed, we agree that the rural water sector study should be postponed. However, if the transportation difficulty is limited to Shaba, we feel it would not be necessary to postpone the study.

3. ZAMBIA

The proposed manpower study, which was tentatively scheduled for November, should be removed from the program. Recent developments in the country indicate that a number of bilateral donors are already interested in financing various training facilities and in making an assessment of manpower needs. We shall keep in close touch with these developments in the course of the preparatory work for our proposed rural water project.

cc: Messrs. Erkmen, Coyaud, Kozel

RReekie:cuc

THE WORLD BANK

ROUTING SLIP

DATE:

June 21, 1978

NAME

ROOM NO.

Messrs. ~~J. Beach (AEPEW)~~

~~C-413~~

~~E. Erkinen (EAPEW)~~

~~E-505~~

~~W. Grogan (WAPEW)~~

~~A-337~~

~~A. Ilyas (EMPWS)~~

~~A-742~~

F. Lamson Scribner (ASPEW)

B-402

A. Zavala (LCPWS)

A-842

APPROPRIATE DISPOSITION

NOTE AND RETURN

APPROVAL

NOTE AND SEND ON

CLEARANCE

PER OUR CONVERSATION

COMMENT

PER YOUR REQUEST

FOR ACTION

PREPARE REPLY

INFORMATION

RECOMMENDATION

INITIAL

SIGNATURE

NOTE AND FILE

URGENT

REMARKS:

Mr. Kalbermatten.

Ask them to drop Korea
fuel boiler for the present.
P. Whitford is asking Govt
to take necessary action
Sava

FROM: John M. Kalbermatten

ROOM NO.:

EXTENSION:

Water and Wastes Adviser D-1036

75345

Energy, Water and Tele. Dept.

	JANUARY				FEBRUARY				MARCH				APRIL				MAY				JUNE							
	2	9	16	23	30	6	13	20	27	6	13	20	27	3	10	17	24	1	8	15	22	29	5	12	19	26		
AFRO	MALAWI REPORT				SAHEL WORKSHOP				MALAWI PRESENT.				*BENIN SECTOR STUDY				*MALI BASIC NEEDS											
	*RWANDA RURAL SECTOR STUDY												MAURITIUS TARIFF & LEGAL STUDIES				GUINEA R.A.											
													BURUNDI RA DESK STUDY				CAMERON + CAE R.A.											
																	NIGERIA R.A.											
																	MR LAUGERI'S DEBRIEF.											
AMRO																	DOMINICA + HAITI R.A.											
EMRO	SUDAN REPORT								AFGHANISTAN PRESENT.				AFGHANISTAN - DISCUSSIONS WITH WB				SUDAN + SOMALIA R.A. DESK STUDIES											
					SYRIA R.A.				JORDAN R.A.				KUWAIT R.A.				EGYPT R.A. DESK STUDY											
EURO	TURKEY PREPARATION								TURKEY R.A.				TURKEY PREP.				PORTUGAL SEMINAR											
									ALGERIA R.A. + FOLLOW-UP								TURKEY MEETING											
									MALTA R.A.																			
SEARO					INDONESIA I				RAJASTHAN PROJ. GUID.				INDONESIA II				SRI LANKA PROJ. FORM.											
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					PUNJAB PROJ. GUID.								SEARO R.A.				BANGLADESH CHP											
WPRO									WPRO - PHILIPPINES AND MALAYSIA R.A.																			
E. BECHER	TURKEY								TURKEY				TURKEY				BENIN				TURKEY							
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A. VOGEL	GUINEA												WPRO + MALAYSIA								GUINEA							
G.HEYLAND SEARO	TECH. BRIEF.				THAILAND I				RAJASTHAN				INDONESIA II BANGL.				SRI LANKA				MADRAS							
MPD SPECIALIST																												
G. BACHMANN	SUD												SEARO				RAPID ASSESSMENT											
R. BALLANCE	TECHNOLOGY, INFORMATION TRANSFER, COLLABORATING CENTRES, WASTEWATER REUSE, INTERN. STANDARDS FOR DRINK. WATER																											
R. DAVIES	JCHP STUDY OF RURAL WATER SUPPLY AND PRIMARY HEALTH CARE																											
H. DE KONING	GLOBAL AIR POLLUTION ACTIVITIES																											
R. HELMER	GLOBAL WATER POLLUTION ACTIVITIES																											
M. HILSENRAD																												
V. PINTO	MADRAS								JORDAN				PORTUGAL				ENRO											
E. STRIJAK													R.A.				R.A.											
M. SULEIMAN	OMAN				LEB SYRIA				KUWAIT				R.A. REVIEW				LIBYA											
P. VALLET									ALGERIA								EURO + MOROCCO				HAITI + DOMINICA							
P. STEVENS													WASH															
S. CALEGARI STC	RWANDA																											
G. SCHULTZBERG									AFG				AFG															
R. MONTEIRO STC																	PORT											
D. CAPONERA STC																	MAURITIUS											
Mr KAKADIE YAPI STC																					MALI							
Mr BLANCHUT STC																					HAITI							
S. BISHARA, GWS																					RAPID ASSESSMT							

	JULY					AUGUST					SEPTEMBER					OCTOBER					NOVEMBER					DECEMBER				
	3	10	17	24	31	7	14	21	28	4	11	18	25	2	9	16	23	30	6	13	20	27	4	11	18	25				
AFRO	NIGERIA R.A.										NIGERIA R.A.					*SAHEL SECT. DEVELOP.					NIGERIA SECTOR STUDY (Field)									
	*MALI BASIC NEEDS					*ZAIRE RURAL WATER SUPPLY + URBAN					TARIFF					ZAMBIA MANPOWER STUDY														
						MADAGASCAR SECTOR REVIEW										PREP. FOR 1979 AFRO SECTOR WORKSHOP														
						WEST AFRICA TRAINING PROGRAMME																								
AMRO	CARIBBEAN R.A.															CARIBBEAN R.A. (ANTIGUA-ST.LUCIA-ST.VINCENT-MT.SERRAT-GRENADA-BARBADOS-GUYANA AND TRINIDAD)														
	(ST.KITTS - BRIT. VIRGIN ISLANDS)																													
EMRO	IRAQ R.A.										*AFGHANISTAN RURAL WATER SUPPLY																			
EURO						MOROCCO SEWERAGE ACTIVITIES																								
SEARO	INDONESIA II					RAJASTHAN PRE-APPRAISAL					PANJAB + RAJASTHAN FOLLOW-UP					INDONESIA III					RAJASTHAN APPRAISAL									
	INDON. 7 CITIES - REVIEW IN SEARO					HARYANA SECTOR REVIEW					INDIA WORKSHOP or THAILAND PROJ. IDENTIF.					WHO INPUT FOR INDIA WORKSHOP														
	BANGL.-NEPAL-INDON. RA DESK STUDIES (HQ)																													
WPRO	*PAPUA NEW GUINEA RURAL WATER SUPPLY															*KOREA RURAL WATER SUPPLY														
M. JACKSON	NIG										NIG															NIGERIA				
A. TOMASSI											ZAIRE										ZAMBIA									
A. VOGEL											PAPUA NEW GUINEA																			
MPD SPECIALIST											WEST AFRICA										ZAMBIA									
E. BECHER											MADAGASCAR										KOREA									
L. LAUGERI											ZAIRE						SAHEL				AFRO WORKSHOP									
FNA											PAPUA NEW GUINEA																NIGERIA			
FNA																					CARIBB.							CARIBBEAN		
G.HEYLAND SEARO											INDONESIA										RAJASTHAN							INDONESIA		RAJASTHAN
FNA (AMRO)																														
FNA (AFRO)																														
G. BACHMANN	IRAQ																				RAPID ASSESSMENT						EMRO		SEARO	EMRO
R. BALLANCE	C.C. AMR																				C.C.s AFRO						C.C.s WPRO			C.C. MEETING
R. DAVIES	JCHP STDY																				JCHP STUDY									INDONESIA (PROJECT INO/BSM/001)
H. DE KONING																														
R. HELMER																														
M. HILSENRAD																														
V. PINTO	EMRO										EMRO																SAHEL			
E. STRIJAK																														
M. SULEIMAN																														
P. VALLET																														
P. STEVENS																														
Mr KAKADIE STO																														

STATUS OF COOPERATIVE PROGRAMME WORK
AS AT 1 JUNE 1978

Team Leader

AFGHANISTAN

G. Schultzberg

The draft report was discussed with the Government during March and was finalized in consultation with the World Bank. The printing of the report has been delayed due to the heavy workload in the printing shop in connexion with the Assembly, but is expected to be ready for distribution early June.

Follow-up activities have been scheduled for formulation of a regional scheme in northern Afghanistan. Confirmation from the new Government that this scheme is of high priority is awaited from EMRO.

BENIN

A. Tomassi

A first draft of the Benin Sector Study undertaken by Messrs A. Tomassi and E. Becher, together with national staff, will be available by the end of June.

EGYPT

L. Laugeri

The Bank not envisaging any role for CP in the rural subsector in Egypt, the mission indicated in the last workplan for the period 23 October to 10 November has been cancelled.

FIJI

A. Vogel

In accordance with the information received from the World Bank, East-Asia and Pacific Energy and Water Division, the Fiji Sector Study appearing in the last workplan for the period August-September has been cancelled.

INDONESIA

E. Becher

The draft Agreement for the Rural Water Supply and Sanitation Project Central Java has still not been signed by the Indonesian Government. A Rapid Assessment report, taking account of Bank's comments of 22 February, has been prepared by Dr Bachmann and been transmitted via SEARO for discussions with Government.

IRAN

E. Becher

The Ministry of Health and Social Welfare is now the only agency in charge of rural water supply and sanitation and has expressed interest in a national planning and development conference for the subsector along the lines of the Turkey Conference, to be followed up in due course via EMRO.

MALAWI

M. Jackson

The draft of the Sector Study report was presented to Government by Mr Jackson during the week of 17 April. In general it was well received and only a few relatively minor alterations are required for it to be finalized. Government has requested 200 copies of the final report and has agreed that it may also be distributed to interested international and bilateral agencies. Despatch of the final version of the report is scheduled for mid-June.

MAURITIUS

L. Laugeri

A tariff study and a water rights legislation study have taken place concurrently in May, and the two reports are being prepared. The tariff study report will be ready in draft form on 9 June; a first draft of the water rights legislation report will be sent from FAO to ETS at about the same date. The two reports are expected to be available to the Bank for review before end-June.

NEPAL

E. Becher

A Rapid Assessment report has been prepared by Dr Bachmann and has apparently been submitted to the Government by Mr Unakul. Nepal is on the list of countries covered by the WHO/UNDP Interregional Project for National Sector Development Planning Assistance.

NIGERIA

M. Jackson

Mr Jackson is now scheduled to visit Nigeria during the period 20 June to 5 July to support the WHO Country Engineers, Messrs Alagiah and Diamant, in assisting Government with the preparation of a Rapid Assessment report. It is envisaged that during this mission workshops will be held to advise the State engineers and sewerage authorities regarding the preparation of State Rapid Assessment reports, which will be consolidated into a national report during a second mission scheduled for September next.

PAPUA NEW GUINEA

A. Vogel

According to Bank's request, the Sector Study mission to Papua New Guinea which was scheduled for November 1978 in the last workplan has been advanced to take place as from 14 August 1978. The objectives of the study are to obtain information on the sector, to identify water supply and sanitation projects and to advise Government on a suitable institution and a programme for village water supply.

PHILIPPINES

According to information received from our Regional Office for the Western Pacific, the workshop for Local Water Utilities Administration (LWUA), appearing in the last workplan for the period 12-30 June, has been postponed. The LWUA have not yet finalized planning on this workshop since their unit is presently involved in the Rapid Assessment exercise; they plan to complete their planning on this project in the future but has no firm date.

PORTUGAL

V. Pinto

The second Seminar (Bank-assisted) on "Project Preparation and Evaluation" was held in Lisbon from 8 to 16 May 1978. Over 200 participants attended the Seminar and the different items were presented by Messrs D. Jones (Bank), H. Shipman and R. Monteiro (Consultants), V. Pinto (WHO) as well as by some national experts.

A WHO Senior Technical Adviser provides the necessary technical assistance to the project (UNDP-assisted).

RWANDA

L. Laugeri

Detailed comments have been received from AFRO and from the World Bank. The African Development Bank has not yet made any comment on the tariff study. Since time is short, it is proposed to finalize the full report, incorporating the Rapid Assessment, the tariff study and the sector study, before end-June.

SOMALIA

E. Becher

A delegation from the Federal Republic of Germany visited Somalia in May and agreed to finance various community water supply systems, a well drilling programme, and accepted responsibility for strengthening the National Water Development Agency (WDA) which since early 1978 is in charge of all community water supply planning, supervision and assistance functions except for two towns, Kisumayo and Hargeisa. The German Technical Assistance Agency (GTZ) is to make available nine experts with twin mandates of on-the-job training and of shared responsibilities with national staff for sector planning, management and technical guidance. GTZ would appreciate our help in this programme either by recruiting experts or through staff being made available for short-term assistance.

SUDAN

G. Bachmann

The final version of the Sudan Sector Study report was sent to EMRO for onward transmission to Government on 20 April 1978. Mr Bishara was scheduled to visit Sudan from 19 May to 2 June in order to present the Sector Study report, participate in a seminar to be arranged by the Ministry of National Planning on "Reorganization of Water Sector Agencies", and collect information for the preparation of Rapid Assessment report. However, in view of the postponement of the Seminar, Mr Bishara's mission to Sudan has been cancelled, and EMRO has been requested to arrange presentation of the report. A Rapid Assessment desk study will be prepared at HQ.

TURKEY

E. Becher

The Conference on Planning and Development of Community Water Supply and Sanitation took place on 29 May to 2 June in Istanbul. The conference drew 120 participants, among them Ministers and top-decision makers in the sector and came up with suggestions for a viable sector strategy for the medium-term to 1983 and for the long-term to 1990. The final report is presently being prepared by an inter-ministerial committee and will be presented to the State Planning Organization before the end of June, and become available in due course in English and French.

The project "Reinforcement of Municipal Water Supply and Liquid Waste Disposal Programmes of Iller Bank" was signed by WHO, UNDP and the Turkish Government on 1 April and is being implemented. The French Government, also represented at the Sector Planning Conference, is likely to support a considerable part of the training component of this project.

ZAIRE

L. Laugeri

The Government has completed 61 questionnaires on the rural water supply subsector. As these questionnaires cover only about 600 000 inhabitants, they may not constitute a representative sample of rural water supply and sanitation conditions. Besides, in view of the recent developments in Zaire, the sector study team may not be allowed to travel in Shaba and Kivu which account for a large part of the rural population. In his forthcoming visit to Brazzaville, Mr Laugeri will discuss the opportunity of postponing the Zaire tariff study and rural water supply subsector study by about four months. Otherwise the two studies could be undertaken separately if the Bank considers the tariff study as urgent.

AFRO WORKSHOP ON NATIONAL WATER SUPPLY AND SEWERAGE DEVELOPMENT A. Tomassi

This workshop is planned to take place in the first half of 1979. It will be an AFRO workshop rather than an interregional workshop; its purpose will be essentially the training of Regional Office staff, with participation of national staff. Case studies will be undertaken on the basis of the results of the Rapid Assessment exercise.

RAPID ASSESSMENT

L. Laugeri

AFRO

- (a) Ouagadougou Workshop: This workshop took place from 27 February until 3 March 1978, with representatives of the following countries: Chad, Mali, Mauritania, Niger, Senegal, Cape-Verde, Upper Volta, Ivory Coast, Togo, Benin and Gabon. After return to their respective countries, the participants were expected to prepare complete Rapid Assessment reports which had to be communicated to WHO for comments before 30 April 1978. Several countries (Chad, Mali, Mauritania, Niger, Senegal, Upper Volta, Ivory Coast, Benin and Gabon) have already sent their reports. AFRO is contacting the other countries in order to obtain their reports as soon as possible. As far as Upper Volta is concerned, the Rapid Assessment report prepared includes a special request for assistance by WHO in particular by a financial analyst.
- (b) Burundi: Dr Strijak is preparing the desk study report as agreed with AFRO and this should be finalized by end-June.
- (c) C.A.E.: Mr Tomassi is at present in the country to assist in preparing the Rapid Assessment report.
- (d) Cameroon: Travel by Mr Tomassi scheduled for June, following his visit to C.A.E.

- (e) Guinea: Mr Vogel is scheduled to visit the country in June 1978.
- (f) Liberia: Request has been received from Government and transmitted to AFRO for further clarification.
- (g) Malawi: Rapid Assessment report being prepared by Mr Jackson.
- (h) Other countries in AFRO region: These are essentially the English-speaking countries of West Africa. Mr Laugeri will discuss the opportunity of a seminar in Nairobi during his forthcoming visit to AFRO; since what has been prepared for Madagascar, Comoros and Mauritius is a fairly complete collection of documents, field staff from these three countries could also usefully attend this seminar; this would allow them to complete their reports according to the guidelines. However, in view of the briefing already provided by Mr Laugeri during his mission to Mauritius, the three reports could also be ready before the seminar takes place.

As to the French-speaking countries in the AFRO region, the Rwanda Rapid Assessment report has already been prepared and sufficient information is available on Zaire to complete a Rapid Assessment report if a request comes from Government except for the rural subsector which cannot be studied with any accuracy until the sector study has taken place.

AMRO

- (a) Haiti, Jamaica and Chile: Desk studies received in final form.
- (b) Guatemala and Venezuela: The two reports prepared by country engineers have been reviewed by Mr Vogel.
- (c) Bolivia and Mexico: These reports are being reviewed.
- (d) Haiti and Dominica: Mr Vallet is at present visiting these two countries with Mr Blanchut, Consultant.
- (e) Caribbean: Two missions are scheduled for the second half of 1978; the first one will be undertaken in July 1978 by a financial analyst who will visit St. Kitts and the British Virgin Islands; the second one, consisting of the same financial analyst and Mr Vallet is scheduled to take place in October 1978 totalling 5 man/weeks of financial analyst and 7 man/weeks of engineer; the following countries will be visited: Antigua; St. Lucia; St. Vincent; Mt. Serrat; Grenada; Barbados; Guyana, and Trinidad).

EMRO

- (a) Kuwait, Jordan, Oman, Djibouti and Syria: Rapid Assessment reports have been prepared and are in the process of transmission to Governments.
- (b) Libya: Mr Suleiman has just returned from his visit to the country, and the report is in preparation.
- (c) Iraq: Travel by Dr Bachmann is scheduled for July 1978.

- (d) Iran: The Ministry of Health and Welfare has requested EMRO for assistance. WHOgram from EMRO has been received end-May requesting us to provide the curriculum vitae of the person we would propose for undertaking the Rapid Assessment in Iran, and the dates for his visit so that they can approach the Government.
- (e) Egypt: A draft Rapid Assessment report is being prepared by Dr Strijak. Follow-up by EMRO for communication to Government is necessary.
- (f) Somalia: The draft Rapid Assessment report written by Mr Bishara is being finalized and will be transmitted to EMRO beginning of June 1978.
- (g) Sudan: Dr Bachmann will prepare a draft Rapid Assessment report after his return from Iraq.
- (h) Afghanistan: Following EMRO's recent information, a Rapid Assessment report appears to be required. Mr Jackson will prepare the report before his departure to Nigeria scheduled for 20 June.
- (i) Yemen, Arab Republic of: The draft report prepared by the country engineer has been reviewed by Mr Suleiman and comments transmitted to EMRO for follow-up with Government who have yet to formally request WHO assistance in Rapid Assessment.

EURO

- (a) Portugal, Morocco and Algeria: Draft Rapid Assessment reports completed and forwarded to Governments.
- (b) Malta: First draft Rapid Assessment report transmitted to Government in March. A second draft, incorporating Government's comments, received at HQ end-April 1978.
- (c) Greece: Rapid Assessment report in preparation.
- (d) Turkey: Dr Becher who is now in the country is expected to collect relevant information to prepare the report on his return.
- (e) The Regional Office cabled to several Governments enquiring about special problems in connexion with Rapid Assessment and asking for the return of the completed EURO questionnaire: France, Luxembourg, Spain, Romania, Albania, Poland, Bulgaria, Ireland, Yugoslavia, Czechoslovakia, Hungary, USSR, German Democratic Republic, Federal Republic of Germany, Sweden and Iceland.

SEARO

- (a) Indonesia: The new version of the final draft Rapid Assessment report has been prepared and communicated to SEARO who are planning to discuss the report for final Government approval in July 1978. Copies have also been sent to the Bank.

- (b) Sri Lanka and Maldives: Rapid Assessment draft reports based on information received from the Regional Office have been revised, rewritten and transmitted to SEARO on 24 May 1978 for transmission to Governments. Regarding Sri Lanka, the Regional Adviser plans to discuss the report with the Government in June.
- (c) Burma: The draft Rapid Assessment report (based on, but also differing from ETS desk study) written by the country engineer was received and reviewed. Detailed comments have been transmitted to SEARO who informed us that the country engineer's version meanwhile was in the process of discussion with Government. Therefore, the country engineer's feed-back from his discussion should first come in before the final version can be drawn up.
- (d) Nepal and Bangladesh: Both reports had been written during Dr Bachmann's stay in New Delhi and are now in the process of discussion with Governments. No feed-back has yet been received.
- (e) India: A briefing paper has been prepared and sent to SEARO/GOI for the State Engineers' meeting in May-June. As a follow-up to this, SEARO scheduled a workshop for 30 October to 19 November 1978 for which assistance from CP has been requested. The Bank has agreed to include this activity in the CP work plan.
- (f) Thailand: The country engineer prepared a draft Rapid Assessment report dated 16 May 1978 which would need editorial work.

WPRO

- (a) Philippines and Malaysia: Both reports have been completed during Mr Vogel's visit to Manila.
- (b) Fiji: WHO engineer collaborating with Government. First draft completed.
- (c) Western Samoa: WHO engineer collaborating with Government. First draft completed.
- (d) Tonga: Draft Rapid Assessment report completed for Government clearance.
- (e) Korea: WHO engineer collaborating with concerned Government agencies to prepare the report.
- (f) Papua New Guinea: WHO engineer is collaborating with Government to prepare the report.
- (g) Singapore: Government has prepared a brief report.
- (h) Solomon Islands: WHO has prepared a sector brief which is under consideration for submission as a Rapid Assessment report.

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LD HEALTH
GANIZATION



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In reply please refer to: ETS P20/372/2
Prière de rappeler la référence:

23 June 1978

Date Rec'd. 7/7/78

Date Ack'd.

Assigned to

Dear Yves,

World Bank/WHO Cooperative Programme

I very much appreciated your visit here in April with Mr Kalbermatten, during which the Cooperative Programme was extensively discussed. It is a little over a year since the "New Direction" was agreed on, and it was therefore appropriate to review progress made in implementing its four objectives. Transfer of CP staff to regions has been effected in SEARO and is underway in AMRO; it is likely that it will be made in West Africa in the relatively near future. Regionalized programming in implementing of CP activities has been initiated in South Asia and in the Americas, through direct dialogue between responsible staff in the respective Bank and WHO Regions. Diversified activities, especially rapid assessment, tariff studies and manpower studies have been included in the programme. New management and staffing arrangements have been made in the EHE Division which alter the CP staffing profile and at the same time bring together "technology" and "support" functions in one unit. The secondment of a Bank staff member, which was discussed at the time the New Direction was drafted, has not yet been effected and I have written to you separately on this subject.

The major part of our discussions were devoted to a general consideration of how CP resources might be put to most effective use. We explored further the implications of regionalizing the Programme and of regionalized planning. We looked at staffing problems and at the implications of current programming on the staffing of the Programme. Finally we examined briefly two ideas which may warrant further consideration at a later date.

Best use of CP resources

During your visit you exposed in some detail the current Bank thinking on sector studies, which I understand the Bank feels could be done much more efficiently as part of other activities rather than as a separate activity in itself. An overview is needed of the sector situation on a country by country basis, and this might be accomplished by attaching CP staff to Bank missions dealing with economic reviews or with the preparation of projects. No specific periodicity is indicated. Sector memos are prepared annually for important countries and every two to three years elsewhere.

/...

Mr Yves Rovani
Director
Energy, Water and Telecommunications
Department
World Bank
1818 H Street N.W.
Washington D.C. 20433

Mr Yves Rovani
World Bank
P20/372/2

23 June 1978

In the Bank's view, sector memoranda comprise:

- (i) a short statement of sector strategy and the faults and imbalances in sector services;
- (ii) alternative sector targets;
- (iii) what meeting the various alternative targets would cost; and
- (iv) what the important constraints are to achieving the targets (human, financial management, financing and tariff, institutional).

In the light of the sector objectives and constraints identified in each country, Bank projects staff may determine the profile and the size of lending projects and specific actions to be taken immediately and during the coming months, in terms of letters, missions and other actions. Such project planning is unconstrained by country programme activities of the Bank and in fact, is intended to stimulate and challenge them. You suggested that in a similar way, the rapid assessment should identify gaps in information and policy and determine the "dimensions" of work to be done, especially where WHO follow-up action is involved.

I made the analogy between WHO's collaboration in country health programming and the Bank's collaboration in general economic planning. WHO makes inputs (ideas and methodology) into national country health programming, and is currently expending considerable efforts to rationalise its own response to country planning needs through the development of medium term programmes corresponding to the Organization's general programmes of work for specific periods.

The Director-General strongly favours an open mind towards new uses of WHO staff wherever this will increase their impact on the solution of field problems. It is in this spirit that the EHE Regional Cooperation Officers have been appointed. I agree with you that regular WHO field engineers can make their most useful inputs in preparing for the Water Decade through inputs into national programming, but for this process to work certain measures must be taken by WHO to ensure that they are qualified and oriented for this work. This requires intensive staff training. I also agree that the primary purpose of work by CP staff should be the synthesis, analysis and optimization of information (not data gathering), and that CP staff should help in the training and orienting of other WHO staff.

With regard to the shift of emphasis for CP work from general sector development to "pipeline work" I commented that we must explain this change to our Regions, and at the same time strengthen other potential resources for sector development work (for example, the new UNDP and SIDA inter-regional projects).

Mr Yves Rovani
World Bank
P20/372/2

23 June 1978

Implications of regionalized planning

We discussed at some length the question of regionalizing the CP. You made the point that our principle objectives are (1) to increase the access to water supply and sanitation facilities through programmes and projects and (2) to regionalize the CP as soon as we can do so in a cost effective way. You pointed out that a start has been made in Delhi and will soon be followed up in Washington, but urged that WHO seriously consider the need to place a CP resource in West Africa. You pointed out, and we agree, that such a resource could be put to good use in support of the work of Mr Cosgrove and his colleagues.

You urged that CP staff be used as "multipliers" or "managers" of other resources. In this connexion we both envisaged that a financial analyst stationed in West Africa with three or four specialists provided through the UNDP project could accomplish much. It was also suggested that SIDA and UNICEF could contribute thought and expertise to this effort. For this to succeed it would be necessary to have clear objectives, good staff, close liaison with WHO and Bank Regions, and adequate reporting to the Manager of the programme.

In discussing the development of the CP work plan it was agreed that CP resources should be devoted to priority actions in countries since such resources are limited. The two Organizations and their regions should "compete" for the use of such resources. In the Bank, such competition is stimulated by the determination of co-efficients which express, for each project which goes to the Board how many projects are not only identified but appraised and supervised. In WHO, the indicator will be the impact on national programming in as many countries as possible. The dialogue which has been generated between certain WHO and Bank regions should be extended and communications and decisions accelerated.

Regarding the bi-annual planning meeting, four days has been found to be too short and future meetings should allow five or six days. Although the primary concern is to have agreement between CP staff and the respective Bank regions, we strongly urge that central projects staff participate in the discussions. Should this not be possible, the objective of cooperative programme may be lost to the operational problem of each of our two organizations.

Regarding scheduled CP activities, while we are obliged to recognize that changes in regional lending policy concerning specific countries may occur at any time, we emphasized that once CP country activities have been planned with the Government, it may be extremely difficult to cancel them.

I have noted your wish, and agree, that the activities of all CP staff including those outposted to regions should in future be shown on our work plan.

Mr Yves Rovani
World Bank
P20/372/2

23 June 1978

Staffing

Klar Rimpoko

The staffing implications of changes in the CP were discussed. Of the professional posts, three are filled by engineers (Jackson, Tomassi and Vogel) and a fourth will shortly be filled by a manpower/training specialist (Redekopp). In keeping with the current CP profile, and with the specific needs of regionalized CP units, all the remaining posts are now classified for financial analysts/economists. The fifth and sixth are on board (Laugeri and Becher) and the seventh is under recruitment with programme needs in French-speaking Africa particularly in mind. The eighth is being kept for the Bank financial analyst who we hope will soon be assigned. The ninth and tenth are respectively assigned to regionalized units in New Delhi (Heyland) and Washington (under recruitment). The eleventh post is earmarked for assignment in West Africa. If the Bank financial analyst occupies this post, as you have suggested, we will fill the eighth post with general programme needs in mind.

WHO

As foreseen in the Memorandum of Understanding and in the "New Direction" document, use has been made of regular staff on many occasions to carry out CP assignments. During calendar year 1977 approximately 9 man-years of CP time were recorded although only 8 positions were filled. This procedure has been continued in the current year, while efforts are being made to fill the vacancies. I welcome your suggestion that in case of prolonged assignments of regular staff to CP activities, WHO might charge staff costs as well as travel costs to the CP, under the temporary arrangement provided for in the Memorandum of Understanding. I also welcome your suggestion that in such cases the extra funds generated could be used for engaging short term consultants for use on mutually agreed activities, for example, for the engagement of STCs in areas not currently staffed, such as sociology. Such additional resources might for example be used in developing important rural water supply activities, manpower development activities, etc.

Additional suggestions

One additional thought was briefly explored with the intention of pursuing it in more detail in the near future. This was my suggestion that the CP be expanded in 1980/81 by the addition of one or two posts in each WHO region in order to help meet the expected requirement for sector planning collaborative efforts in the countries. While agreeing with the concept of increased action at regional level, you pointed out that from the Bank's viewpoint additional staff can only be justified by additional projects and that in any case the Bank will not be making commitments for the year 1980/81 in the immediate future. In the meantime I have included this idea in our 1980/81 programme budget proposal and I am pleased to say that the initial reaction is favourable.

Mr Yves Rovani
World Bank
P20/372/2

23 June 1978

I believe the above, together with the Note for the Record prepared by Mr Subrahmanyam on the WHO/UNDP and WB/UNDP projects, covers the main points we discussed. I should be most grateful for your confirmation that this impression is correct.

Yours sincerely,

R.

Dr B. H. Dieterich
Director
Division of Environmental Health

WORLD HEALTH
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In reply please refer to: ETS P20/372/2 (C)

16 June 1978

Prière de rappeler la référence:

*Susan, please
distribute
JL*

Dear Mr Kalbermatten,

Cooperative Programme Work Plan
Status of Cooperative Programme Work

Please find enclosed for you and the six Division Chiefs copies of the
... Cooperative Programme Work Plan and of the Status of Cooperative Programme
... Work, both as at 1 June 1978.

Yours sincerely,

P.A. Stevens
Manager
Environmental Health Technology and
Support
Division of Environmental Health

Mr John Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications
Department
World Bank
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

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Télégr.: UNISANTÉ-Geneva

16 June 1978

In reply please refer to: ETS P20/372/2 (C)

Please refer to the reference:

Dear Mr. Kalbermaten,

Cooperative Programme Work Plan
Status of Cooperative Programme Work

Please find enclosed for you and the six Division Chiefs copies of the Cooperative Programme Work Plan and of the Status of Cooperative Programme Work, both as at 1 June 1978.

Yours sincerely,


P.A. Stevens

Manager
Environmental Health Technology and
Support
Division of Environmental Health

Mr John Kalbermaten
Water and Wastes Adviser
Energy, Water and Telecommunications
Department
World Bank
1818 H Street, N.W.
Washington, D.C. 20540
U.S.A.

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EMRO	SUDAN REPORT										AFGHANISTAN PRESENT.					AFGHANISTAN - DISCUSSIONS WITH WB					SUDAN + SOMALIA R.A. DESK STUDIES									
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MPD SPECIALIST																														
G. BACHMANN	SUD															SEARO					RAPID ASSESSMENT									
R. BALLANCE	TECHNOLOGY, INFORMATION TRANSFER, COLLABORATING CENTRES, WASTEWATER REUSE, INTERN. STANDARDS FOR DRINK.WATER																													
R. DAVIES						JCHP STUDY OF RURAL WATER SUPPLY AND PRIMARY HEALTH CARE																								
H. DE KONING											GLOBAL AIR POLLUTION ACTIVITIES										TURK. POLAND									
R. HELMER											GLOBAL WATER POLLUTION ACTIVITIES																			
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V. PINTO	MADRAS										JORDAN					PORTUGAL					EMRO									
E. STRIJAK																					R.A.									
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Mr KAKADIE YAPI STC																					MALI									
Mr BLANCHUT STC																					HAITI									
S.BISHARA, GWS																					RAPID ASSESSMT									

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AFRO	NIGERIA R.A.										NIGERIA R.A.					*SAHEL SECT. DEVELOP.					NIGERIA SECTOR STUDY (Field)														
	*MALI BASIC NEEDS					*ZAIRE RURAL WATER SUPPLY + URBAN TARIFF					MADAGASCAR SECTOR REVIEW					ZAMBIA MANPOWER STUDY					PREP. FOR 1979 AFRO SECTOR WORKSHOP														
						WEST AFRICA TRAINING PROGRAMME																													
AMRO	CARIBBEAN R.A. (ST. KITTS - BRIT. VIRGIN ISLANDS)										CARIBBEAN R.A. (ANTIGUA-ST. LUCIA-ST. VINCENT-MT. SERRAT-GRENADA-BARBADOS-GUYANA AND TRINIDAD)																								
EMRO	IRAQ R.A.										*AFGHANISTAN RURAL WATER SUPPLY																								
EURO						MOROCCO SEWERAGE ACTIVITIES																													
SEARO	INDONESIA II					RAJASTHAN PRE-APPRAISAL					PANJAB + RAJASTHAN FOLLOW-UP					INDONESIA III					RAJASTHAN APPRAISAL														
	BANGL.-NEPAL-INDON. RA DESK STUDIES (HQ)					INDON. 7 CITIES - REVIEW IN SEARO					HARYANA SECTOR REVIEW					INDIA WORKSHOP for THAILAND PROJ. IDENTIF. HO INPUT FOR INDIA WORKSHOP																			
WPRO						*PAPUA NEW GUINEA RURAL WATER SUPPLY															*KOREA RURAL WATER SUPPLY														
M. JACKSON	NIG										NIG										NIGERIA														
A. TOMASSI											ZAIRE										ZAMBIA														
A. VOGEL						PAPUA NEW GUINEA																													
MPD SPECIALIST											WEST AFRICA										ZAMBIA														
E. BECHER											MADAGASCAR										KOREA														
L. LAUGERI											ZAIRE					SAHEL					AFRO WORKSHOP														
FNA						PAPUA NEW GUINEA															NIGERIA														
FNA	CARIBB.										AFGHANISTAN										CARIBBEAN														
G. HEYLAND SEARO	INDONESIA					RAJASTHAN					INDON.					HARYANA					PANJAB + RAJAST.					INDONESIA					RAJASTHAN				
FNA (AMRO)																PROGRAMME IN PREPARATION																			
FNA (AFRO)																																			
G. BACHMANN	IRAQ					RAPID ASSESSMENT										EMRO					SEARO					EMRO									
R. BALLANCE	C.C. AMR					C.Cs AFRO										C.Cs WPRO										C.C. MEETING									
R. DAVIES	JCHP STUDY										JCHP STUDY										INDONESIA (PROJECT INO/BSM/001)														
H. DE KONING											WORKPLAN PREP.					CONSULTATION					SOFIA WKSHP					DUSSELDORF					PREP. REPT. AIR. MONIT. PROJ. 1978				
R. HELMER	MILAN MEDITER. PROJ.										COPENHAGEN DANIDA TRAIN. COURSE					WPRO GEM/WATER TRAIN COURSE + VISIT SEARO					BUDAPEST GEM/WATER WORKSHOP														
M. HILSENRAD	Tentative										Tentative																								
V. PINTO	EMRO										EMRO										SAHEL														
E. STRIJAK																																			
M. SULEIMAN																AFGHANISTAN																			
P. VALLET											MOROCCO										CARIBBEAN														
P. STEVENS																PLM																			
Mr KAKADIE STC	MALI																																		

R.A. = Rapid Assessment; * = Activities with important rural component

1 June 1978

STATUS OF COOPERATIVE PROGRAMME WORK
AS AT 1 JUNE 1978

Team Leader

AFGHANISTAN

G. Schultzberg

The draft report was discussed with the Government during March and was finalized in consultation with the World Bank. The printing of the report has been delayed due to the heavy workload in the printing shop in connexion with the Assembly, but is expected to be ready for distribution early June.

Follow-up activities have been scheduled for formulation of a regional scheme in northern Afghanistan. Confirmation from the new Government that this scheme is of high priority is awaited from EMRO.

BENIN

A. Tomassi

A first draft of the Benin Sector Study undertaken by Messrs A. Tomassi and E. Becher, together with national staff, will be available by the end of June.

EGYPT

L. Laugeri

The Bank not envisaging any role for CP in the rural subsector in Egypt, the mission indicated in the last workplan for the period 23 October to 10 November has been cancelled.

FIJI

A. Vogel

In accordance with the information received from the World Bank, East-Asia and Pacific Energy and Water Division, the Fiji Sector Study appearing in the last workplan for the period August-September has been cancelled.

INDONESIA

E. Becher

The draft Agreement for the Rural Water Supply and Sanitation Project Central Java has still not been signed by the Indonesian Government. A Rapid Assessment report, taking account of Bank's comments of 22 February, has been prepared by Dr Bachmann and been transmitted via SEARO for discussions with Government.

IRAN

E. Becher

The Ministry of Health and Social Welfare is now the only agency in charge of rural water supply and sanitation and has expressed interest in a national planning and development conference for the subsector along the lines of the Turkey Conference, to be followed up in due course via EMRO.

MALAWI

M. Jackson

The draft of the Sector Study report was presented to Government by Mr Jackson during the week of 17 April. In general it was well received and only a few relatively minor alterations are required for it to be finalized. Government has requested 200 copies of the final report and has agreed that it may also be distributed to interested international and bilateral agencies. Despatch of the final version of the report is scheduled for mid-June.

MAURITIUS

L. Laugeri

A tariff study and a water rights legislation study have taken place concurrently in May, and the two reports are being prepared. The tariff study report will be ready in draft form on 9 June; a first draft of the water rights legislation report will be sent from FAO to ETS at about the same date. The two reports are expected to be available to the Bank for review before end-June.

NEPAL

E. Becher

A Rapid Assessment report has been prepared by Dr Bachmann and has apparently been submitted to the Government by Mr Unakul. Nepal is on the list of countries covered by the WHO/UNDP Interregional Project for National Sector Development Planning Assistance.

NIGERIA

M. Jackson

Mr Jackson is now scheduled to visit Nigeria during the period 20 June to 5 July to support the WHO Country Engineers, Messrs Alagiah and Diamant, in assisting Government with the preparation of a Rapid Assessment report. It is envisaged that during this mission workshops will be held to advise the State engineers and sewerage authorities regarding the preparation of State Rapid Assessment reports, which will be consolidated into a national report during a second mission scheduled for September next.

PAPUA NEW GUINEA

A. Vogel

According to Bank's request, the Sector Study mission to Papua New Guinea which was scheduled for November 1978 in the last workplan has been advanced to take place as from 14 August 1978. The objectives of the study are to obtain information on the sector, to identify water supply and sanitation projects and to advise Government on a suitable institution and a programme for village water supply.

PHILIPPINES

According to information received from our Regional Office for the Western Pacific, the workshop for Local Water Utilities Administration (LWUA), appearing in the last workplan for the period 12-30 June, has been postponed. The LWUA have not yet finalized planning on this workshop since their unit is presently involved in the Rapid Assessment exercise; they plan to complete their planning on this project in the future but has no firm date.

PORTUGAL

V. Pinto

The second Seminar (Bank-assisted) on "Project Preparation and Evaluation" was held in Lisbon from 8 to 16 May 1978. Over 200 participants attended the Seminar and the different items were presented by Messrs D. Jones (Bank), H. Shipman and R. Monteiro (Consultants), V. Pinto (WHO) as well as by some national experts.

A WHO Senior Technical Adviser provides the necessary technical assistance to the project (UNDP-assisted).

RWANDA

L. Laugeri

Detailed comments have been received from AFRO and from the World Bank. The African Development Bank has not yet made any comment on the tariff study. Since time is short, it is proposed to finalize the full report, incorporating the Rapid Assessment, the tariff study and the sector study, before end-June.

SOMALIA

E. Becher

A delegation from the Federal Republic of Germany visited Somalia in May and agreed to finance various community water supply systems, a well drilling programme, and accepted responsibility for strengthening the National Water Development Agency (WDA) which since early 1978 is in charge of all community water supply planning, supervision and assistance functions except for two towns, Kisamayo and Hargeisa. The German Technical Assistance Agency (GTZ) is to make available nine experts with twin mandates of on-the-job training and of shared responsibilities with national staff for sector planning, management and technical guidance. GTZ would appreciate our help in this programme either by recruiting experts or through staff being made available for short-term assistance.

SUDAN

G. Bachmann

The final version of the Sudan Sector Study report was sent to EMRO for onward transmission to Government on 20 April 1978. Mr Bishara was scheduled to visit Sudan from 19 May to 2 June in order to present the Sector Study report, participate in a seminar to be arranged by the Ministry of National Planning on "Reorganization of Water Sector Agencies", and collect information for the preparation of Rapid Assessment report. However, in view of the postponement of the Seminar, Mr Bishara's mission to Sudan has been cancelled, and EMRO has been requested to arrange presentation of the report. A Rapid Assessment desk study will be prepared at HQ.

TURKEY

E. Becher

The Conference on Planning and Development of Community Water Supply and Sanitation took place on 29 May to 2 June in Istanbul. The conference drew 120 participants, among them Ministers and top-decision makers in the sector and came up with suggestions for a viable sector strategy for the medium-term to 1983 and for the long-term to 1990. The final report is presently being prepared by an inter-ministerial committee and will be presented to the State Planning Organization before the end of June, and become available in due course in English and French.

The project "Reinforcement of Municipal Water Supply and Liquid Waste Disposal Programmes of Iller Bank" was signed by WHO, UNDP and the Turkish Government on 1 April and is being implemented. The French Government, also represented at the Sector Planning Conference, is likely to support a considerable part of the training component of this project.

ZAIRE

L. Laugeri

The Government has completed 61 questionnaires on the rural water supply subsector. As these questionnaires cover only about 600 000 inhabitants, they may not constitute a representative sample of rural water supply and sanitation conditions. Besides, in view of the recent developments in Zaire, the sector study team may not be allowed to travel in Shaba and Kivu which account for a large part of the rural population. In his forthcoming visit to Brazzaville, Mr Laugeri will discuss the opportunity of postponing the Zaire tariff study and rural water supply subsector study by about four months. Otherwise the two studies could be undertaken separately if the Bank considers the tariff study as urgent.

AFRO WORKSHOP ON NATIONAL WATER SUPPLY AND SEWERAGE DEVELOPMENT A. Tomassi

This workshop is planned to take place in the first half of 1979. It will be an AFRO workshop rather than an interregional workshop; its purpose will be essentially the training of Regional Office staff, with participation of national staff. Case studies will be undertaken on the basis of the results of the Rapid Assessment exercise.

RAPID ASSESSMENT

L. Laugeri

AFRO

- (a) Ouagadougou Workshop: This workshop took place from 27 February until 3 March 1978, with representatives of the following countries: Chad, Mali, Mauritania, Niger, Senegal, Cape-Verde, Upper Volta, Ivory Coast, Togo, Benin and Gabon. After return to their respective countries, the participants were expected to prepare complete Rapid Assessment reports which had to be communicated to WHO for comments before 30 April 1978. Several countries (Chad, Mali, Mauritania, Niger, Senegal, Upper Volta, Ivory Coast, Benin and Gabon) have already sent their reports. AFRO is contacting the other countries in order to obtain their reports as soon as possible. As far as Upper Volta is concerned, the Rapid Assessment report prepared includes a special request for assistance by WHO in particular by a financial analyst.
- (b) Burundi: Dr Strijak is preparing the desk study report as agreed with AFRO and this should be finalized by end-June.
- (c) C.A.E.: Mr Tomassi is at present in the country to assist in preparing the Rapid Assessment report.
- (d) Cameroon: Travel by Mr Tomassi scheduled for June, following his visit to C.A.E.

- (e) Guinea: Mr Vogel is scheduled to visit the country in June 1978.
- (f) Liberia: Request has been received from Government and transmitted to AFRO for further clarification.
- (g) Malawi: Rapid Assessment report being prepared by Mr Jackson.
- (h) Other countries in AFRO region: These are essentially the English-speaking countries of West Africa. Mr Laugeri will discuss the opportunity of a seminar in Nairobi during his forthcoming visit to AFRO; since what has been prepared for Madagascar, Comoros and Mauritius is a fairly complete collection of documents, field staff from these three countries could also usefully attend this seminar; this would allow them to complete their reports according to the guidelines. However, in view of the briefing already provided by Mr Laugeri during his mission to Mauritius, the three reports could also be ready before the seminar takes place.

As to the French-speaking countries in the AFRO region, the Rwanda Rapid Assessment report has already been prepared and sufficient information is available on Zaire to complete a Rapid Assessment report if a request comes from Government except for the rural subsector which cannot be studied with any accuracy until the sector study has taken place.

AMRO

- (a) Haiti, Jamaica and Chile: Desk studies received in final form.
- (b) Guatemala and Venezuela: The two reports prepared by country engineers have been reviewed by Mr Vogel.
- (c) Bolivia and Mexico: These reports are being reviewed.
- (d) Haiti and Dominica: Mr Vallet is at present visiting these two countries with Mr Blanchut, Consultant.
- (e) Caribbean: Two missions are scheduled for the second half of 1978; the first one will be undertaken in July 1978 by a financial analyst who will visit St. Kitts and the British Virgin Islands; the second one, consisting of the same financial analyst and Mr Vallet is scheduled to take place in October 1978 totalling 5 man/weeks of financial analyst and 7 man/weeks of engineer; the following countries will be visited: Antigua; St. Lucia; St. Vincent; Mt. Serrat; Grenada; Barbados; Guyana, and Trinidad).

EMRO

- (a) Kuwait, Jordan, Oman, Djibouti and Syria: Rapid Assessment reports have been prepared and are in the process of transmission to Governments.
- (b) Libya: Mr Suleiman has just returned from his visit to the country, and the report is in preparation.
- (c) Iraq: Travel by Dr Bachmann is scheduled for July 1978.

- (d) Iran: The Ministry of Health and Welfare has requested EMRO for assistance. WHOgram from EMRO has been received end-May requesting us to provide the curriculum vitae of the person we would propose for undertaking the Rapid Assessment in Iran, and the dates for his visit so that they can approach the Government.
- (e) Egypt: A draft Rapid Assessment report is being prepared by Dr Strijak. Follow-up by EMRO for communication to Government is necessary.
- (f) Somalia: The draft Rapid Assessment report written by Mr Bishara is being finalized and will be transmitted to EMRO beginning of June 1978.
- (g) Sudan: Dr Bachmann will prepare a draft Rapid Assessment report after his return from Iraq.
- (h) Afghanistan: Following EMRO's recent information, a Rapid Assessment report appears to be required. Mr Jackson will prepare the report before his departure to Nigeria scheduled for 20 June.
- (i) Yemen, Arab Republic of: The draft report prepared by the country engineer has been reviewed by Mr Suleiman and comments transmitted to EMRO for follow-up with Government who have yet to formally request WHO assistance in Rapid Assessment.

EURO

- (a) Portugal, Morocco and Algeria: Draft Rapid Assessment reports completed and forwarded to Governments.
- (b) Malta: First draft Rapid Assessment report transmitted to Government in March. A second draft, incorporating Government's comments, received at HQ end-April 1978.
- (c) Greece: Rapid Assessment report in preparation.
- (d) Turkey: Dr Becher who is now in the country is expected to collect relevant information to prepare the report on his return.
- (e) The Regional Office cabled to several Governments enquiring about special problems in connexion with Rapid Assessment and asking for the return of the completed EURO questionnaire: France, Luxembourg, Spain, Romania, Albania, Poland, Bulgaria, Ireland, Yugoslavia, Czechoslovakia, Hungary, USSR, German Democratic Republic, Federal Republic of Germany, Sweden and Iceland.

SEARO

- (a) Indonesia: The new version of the final draft Rapid Assessment report has been prepared and communicated to SEARO who are planning to discuss the report for final Government approval in July 1978. Copies have also been sent to the Bank.

- (b) Sri Lanka and Maldives: Rapid Assessment draft reports based on information received from the Regional Office have been revised, rewritten and transmitted to SEARO on 24 May 1978 for transmission to Governments. Regarding Sri Lanka, the Regional Adviser plans to discuss the report with the Government in June.
- (c) Burma: The draft Rapid Assessment report (based on, but also differing from ETS desk study) written by the country engineer was received and reviewed. Detailed comments have been transmitted to SEARO who informed us that the country engineer's version meanwhile was in the process of discussion with Government. Therefore, the country engineer's feed-back from his discussion should first come in before the final version can be drawn up.
- (d) Nepal and Bangladesh: Both reports had been written during Dr Bachmann's stay in New Delhi and are now in the process of discussion with Governments. No feed-back has yet been received.
- (e) India: A briefing paper has been prepared and sent to SEARO/GOI for the State Engineers' meeting in May-June. As a follow-up to this, SEARO scheduled a workshop for 30 October to 19 November 1978 for which assistance from CP has been requested. The Bank has agreed to include this activity in the CP work plan.
- (f) Thailand: The country engineer prepared a draft Rapid Assessment report dated 16 May 1978 which would need editorial work.

WPRO

- (a) Philippines and Malaysia: Both reports have been completed during Mr Vogel's visit to Manila.
- (b) Fiji: WHO engineer collaborating with Government. First draft completed.
- (c) Western Samoa: WHO engineer collaborating with Government. First draft completed.
- (d) Tonga: Draft Rapid Assessment report completed for Government clearance.
- (e) Korea: WHO engineer collaborating with concerned Government agencies to prepare the report.
- (f) Papua New Guinea: WHO engineer is collaborating with Government to prepare the report.
- (g) Singapore: Government has prepared a brief report.
- (h) Solomon Islands: WHO has prepared a sector brief which is under consideration for submission as a Rapid Assessment report.

*

* *

Mr. Jack Beach (AFPEW)

June 5, 1978

Harold Shipman (EWTDR)

WHO/IBRD Cooperative Program
Papua New Guinea, Fiji

1. I have noted a copy of WHO's letter of May 29 to you concerning the proposed sector missions to the above countries. WHO asks for any pertinent background data. Since Mr. Stevens may not be aware of the resource papers submitted by Asian countries to the Asian Bank Seminar last Fall, it might be desirable to call his attention to that Seminar and the fact that Mr. Suleiman, of his office, probably has copies of the documents both for Fiji and Papua New Guinea. I think I have copies which could be dug out if he does not have them.

2. I might mention to you that I am acquainted with Chan Boon Teik of Malaysia and believe that if WHO is to add someone to the team he would be an excellent choice. He is an EDI fellow and rated high among those of his class.

HRShipman:sp

SEARO - MEMORANDUM

W H O
7.02 ✓

From EHU for RD To HQ (EHE/ETS) Date 31 May 1978
Our ref. Attention Manager
Your ref. W2/76/4-Gen. Subject WHO/IBRD COOPERATIVE PROGRAMME - DRAFT WORKPLAN
Originator JULY 1978 - JUNE 1979

As promised in our letter W2/76/4-IND dated 17 May 1978 to Mr Williams, a copy of which was endorsed to you, we have prepared the attached draft work plan for the period July 1978 to June 1979 for your suggestions and comments if any. You will notice from the attached document that we have also prepared an estimate for the cost of travel and per diem of staff on CP activities for the period July-December 1978.

Through a copy of this memo, we are forwarding to the World Bank copies of the draft work plan so that your unit and the World Bank could study the proposal simultaneously and offer comments to enable us to finalize it and start implementation from July onwards.

We would therefore appreciate receiving your comments and suggestions as early as possible.

Sd/- S. Unakul

cc with enclosure to:

HQ (Director, EHE)

→ World Bank, Washington, D.C.: Mr John Kalbermatten, Mr Frank Lamson-Scribner and Mr Jack Beach: We would be grateful to receive your comments and suggestions if any on the draft workplan at your earliest convenience.

INCOMING MAIL UNIT
1978 JUN 14 AM 11: 23
RECEIVED

	July					August				September				October				November				December				
	3	10	17	24	31	7	14	21	28	4	11	18	25	2	9	16	23	30	6	13	20	27	4	11	18	25
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SEARO							RAJ	PA									PAN & RAJ Follow-up					RAJ APP				
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																			THA PI							
G. Heyland																										
W. Reyes																										
A.K. Roy																										

BAN = Bangladesh; BUR = Burma; IND = India; INO = Indonesia; SRL = Sri Lanka; THA = Thailand; PAN = Panjab;
 = Rajasthan; APP = Appraisal Mission; CHP = Country Health Programming; PA = Pre-appraisal
 PF = Project Formulation; PG = Project Guidance; PI = Project Identification; RA = Rapid Assessment; SR = Sector Review

WORK PLAN JANUARY-JUNE 1979																										
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G. Heyland		Burma SR		Madras PG		Gujarat SR		BAN PI		INO PI/PF		Sector Work Indian States		Home leave												
W. Reyes																										
A.K. Roy																										
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BAN = Bangladesh; BUR = Burma; IND = India; INO = Indonesia; SRL = Sri Lanka; THA = Thailand; PAN = Panjab;
 RA = Rajasthan; APP = Appraisal Mission; CHP = Country Health Programming; PA = Pre-appraisal
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Record Removal Notice



File Title Transportation, Water and Telecommunications Department - PTWT - World Health Organization [WHO] - Cooperative Program 1978 - 1980		Barcode No. 30048772		
Document Date 31 May, 1978	Document Type Attachment			
Correspondents / Participants				
Subject / Title Cost Estimates of SEARO Activities July-December 1978				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"><tr><td>Withdrawn by Ann May</td><td>Date 04-Jan-17</td></tr></table>	Withdrawn by Ann May	Date 04-Jan-17
Withdrawn by Ann May	Date 04-Jan-17			

WORLD HEALTH
ORGANIZATION



60 H0
12.0
ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVA 27 - SWITZERLAND
Télegr.: UNISANTE-Geneva

Tél. 34 60 61 Télex. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to:

Prière de rappeler la référence

EHE

26 May 1978

Dear Mr Kalbermatten,

Re-organization of the Division of Environmental Health

I should like to inform you of the recent re-organization of the Division of Environmental Health which now consists of:

- a Director's office, strengthened in its capacity to carry out Division-wide planning and management in support of WHO's technical cooperation in the field of environmental health, and to ensure coordination at the global level;
- three structural units with assigned staff and headed by a manager with the titles "Environmental Technology and Support (ETS)", "Environmental Health Criteria, and Standards (HCS)", and "Global Promotion and Cooperation for Water Supply and Sanitation (GWS)".

In the Office of the Director, Mr R.E. Novick and Mr L.A. Orihuela have been assigned special responsibility for regional cooperation and Mr J.N. Lanoix for technical coordination.

The managers of the three units have been designated as follows:

1. Environmental Health Technology and Support (ETS)
Mr P.A. Stevens
2. Environmental Health Criteria, and Standards (HCS)
Dr V.B. Vouk
3. Global Promotion and Cooperation for Water Supply and Sanitation (GWS)
Mr D.V. Subrahmanyam

.../...

Mr John Kalbermatten
Water and Wastes Adviser
Water Supply and Wastes Disposal
Energy, Water and Telecommunications Department
The World Bank
1818 H Street NW
Washington DC 20433

UNIT : Environmental Health Technology
and Support ETS
DIVISION : ENVIRONMENTAL HEALTH EHE

Statement of Tasks of ETS Unit

In contributing to the Organization's programme in environmental health, the unit will fulfil the following tasks:

1. Development and application of environmental health technology

- 1.1 to promote the development and application of reliable and safe technology in environmental health programmes and projects of priority concern, namely (a) the improvement of water supply and sanitation in rural areas and (b) the control and surveillance of hazardous agents in the environment which are related to rapid economic development;
- 1.2 to ensure that the proposed technology is consistent with practical planning, organization and management of environmental programmes;
- 1.3 to promote the application of such technology both in the country where it was developed and, through information, dissemination, to other member countries;

2. Provision of supporting services

- 2.1 to promote and provide specialist inputs for technical cooperation in:
 - (a) developing policy, programmes and projects to improve WHO community services for supplying safe water and for collecting and disposing of liquid and solid wastes, with attention to operation and management of the system;
 - (b) assessing environmental conditions especially by establishing or improving programmes for the surveillance of air and water resources including marine waters, and by establishing an institutional framework to facilitate internationally agreed on methodology for monitoring and the global assessment of information produced;
 - (c) developing policy and programmes to improve environmental conditions, especially protecting air and water resources from pollution and other exploitation likely to cause adverse effects on human health; and
 - (d) strengthening or creating national institutions, both technical and operational, as well as the technical manpower needed to plan, execute and support national programmes in the various fields of environmental health;
- 2.2 to prepare guidance material on policies and methods for programmes and activities mentioned in (1) and (2.1) above;

To provide you with more information on the work of these three units, I am enclosing a copy of their "Statement of Tasks" which will help you in addressing correspondence.

Yours sincerely,

A handwritten signature in dark ink, appearing to read 'B.H. Dieterich', with a long horizontal flourish extending to the right.

Dr B.H. Dieterich
Director
Division of Environmental Health

SymbolUNIT: Environmental Health Criteria and
Standards

HCS

DIVISION: ENVIRONMENTAL HEALTH

EHE

Statement of Tasks of HCS Unit

In contributing to the Organization's programme in environmental health, the unit will fulfil the following tasks:

1. Environmental hazards

- 1.1 to promote, publish and disseminate documents on health criteria for environmental agents, including agricultural, industrial and consumer chemicals, and environmental pollutants;
- 1.2 to identify health hazards associated with technological advances in agriculture, industry, power production and other economic development activities;
- 1.3 to review, assess and promote appropriate methods for (a) laboratory testing of chemicals, (b) epidemiological studies of health effects of environmental agents, including monitoring of human exposure, (c) health risk evaluation, and (d) health related environmental impact assessment of economic development projects;
- 1.4 to provide technical cooperation in:
 - (a) the application of environmental health criteria;
 - (b) dissemination of information on air, water, and wastes standards;
 - (c) formulation of exposure limits and standards for environmental pollutants;
 - (d) regulatory control of chemicals;
 - (e) environmental health impact assessment of economic development projects;
 - (f) epidemiology of environmental hazards;
- 1.5 to promote radiation hygiene, including the strengthening of national radiation protection services, in collaboration with IAEA and other relevant international organizations, and the development and application of criteria, codes of practice and standards for radiation protection;
- 1.6 to develop, promote and coordinate international arrangements for mutual assistance in case of accidents involving hazardous materials;

- 2.3 to implement the World Bank/WHO Cooperative Programme as agreed in the Memorandum of Understanding of 1 October 1971, which stipulates types of field activities to be carried out according to periodically established plans of work;
- 2.4 to provide central services justified by economics of scale and organizational location, such as subcontracting arrangements and dissemination of technological information;
- 2.5 to expand the repertory of staff skills to deal with increasingly complex problems of environmental health and supplement staff expertise on various levels when in short supply;
- 2.6 to participate in collaborative work with other units of the Division of Environmental Health, other programmes of the Organization, and other agencies, as required.

	<u>Symbol</u>
UNIT: Environmental Health Criteria and Standards	HCS
DIVISION: ENVIRONMENTAL HEALTH	EHE

Statement of Tasks of HCS Unit

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- 1.3 to review, assess and promote appropriate methods for (a) laboratory testing of chemicals, (b) epidemiological studies of health effects of environmental agents, including monitoring of human exposure, (c) health risk evaluation, and (d) health related environmental impact assessment of economic development projects;
- 1.4 to provide technical cooperation in:
 - (a) the application of environmental health criteria;
 - (b) dissemination of information on air, water, and wastes standards;
 - (c) formulation of exposure limits and standards for environmental pollutants;
 - (d) regulatory control of chemicals;
 - (e) environmental health impact assessment of economic development projects;
 - (f) epidemiology of environmental hazards;
- 1.5 to promote radiation hygiene, including the strengthening of national radiation protection services, in collaboration with IAEA and other relevant international organizations, and the development and application of criteria, codes of practice and standards for radiation protection;
- 1.6 to develop, promote and coordinate international arrangements for mutual assistance in case of accidents involving hazardous materials;

- 1.7 to promote manpower development in the field of environmental toxicology and epidemiology, and radiation hygiene;
- 1.8 to maintain liaison, at the technical level, with other international organizations involved in environmental quality standards, control of environmental chemicals and radiation protection;

2. Food safety

- 2.1 to evaluate the toxic risk of chemicals added to, or found in food, including food additives, pesticide residues and other environmental contaminants, and to recommend acceptable or tolerable levels of intake for such chemicals; to assess the safety and wholesomeness of foods from unconventional sources, as well as that of foods to which novel methods of preservation or processing, such as the use of gamma radiation, have been applied;
- 2.2 to elaborate international food standards under the aegis of the Codex Alimentarius Commission, and to develop and publish codes of practice for the safe handling of foods;
- 2.3 to provide technical cooperation in:
 - (a) developing modern food laws for introducing progressive changes in the existing national food legislation that would reflect current principles of food safety, and the latest scientific achievements in this field;
 - (b) developing modern food control infrastructure including food inspection and facilities for food analysis;
 - (c) identification and resolution of specific health problems relating to food safety;
 - (d) the establishment or strengthening of the food contamination monitoring programme; and the collection, review, evaluation and dissemination of information on contaminants in foods;
 - (e) health education programmes for the general public;
- 2.4 to develop information services and mechanisms of intercountry cooperation in all aspects of food safety and control of food borne diseases; promotion of such cooperation;
- 2.5 to promote manpower development and training of food administrators, food inspectors, food analysts, specialists in food safety, and of health education of persons handling food;
- 2.6 to maintain liaison and cooperate, at the technical level, with other units at Headquarters, FAO and other organizations, involved in food safety.

WORLD HEALTH ORGANIZATION

UNIT : Global Promotion and Cooperation for
Water Supply and Sanitation

Symbol

GWS

DIVISION : ENVIRONMENTAL HEALTH

EHE

Statement of Tasks of GWS unit

In contributing to the Organization's programme in environmental health, the unit will fulfil the following tasks:

1. Monitoring of progress of implementation of the International Drinking Water and Sanitation Decade Targets
 - 1.1 to assemble from governments, international, multilateral, bilateral and other funding agencies information on resources allocated to the water and sanitation sector and achievements made country by country, as well as information on constraints and their causes and specific information on successful programmes;
 - 1.2 to analyse the information gathered and bring the information to the attention of the appropriate forums for review;
2. Liaison with bilateral agencies, banks and other funding agencies
 - 2.1 in consultation with the Division of Coordination, to prepare and assemble systematically information related to the water supply and sanitation sector with particular reference to quantum and criteria of assistance, special interest countries, conditions attached to aid and technical cooperation, procedures of assistance, institutional and structural information, etc. on bilateral as well as other funding and technical cooperational agencies, including non-governmental organizations;
 - 2.2 to provide these agencies with project information on specific country plans and programmes, on a continuing basis;
3. Cooperation with agencies involved in the Water Decade
 - 3.1 to participate in the negotiations with other agencies with a view to promoting cooperative actions at all levels;
 - 3.2 to prepare and collate documentation on financial and technical cooperation needs of developing countries, for collective review at periodic meetings of international, multilateral and bilateral development and funding agencies;
4. Support to ECOSOC and its subsidiary organs in relation to the Water Decade
 - 4.1 in consultation with the Division of Coordination to maintain liaison with, prepare reports for, and attend meetings of the relevant organs of ECOSOC in relation to the follow-up actions of the UN Water Conference;

5. ACC Sub-Committee on Water Resources (or its possible successor:
The Inter-Agency Water Resources Board)

- 5.1 to assemble and prepare information and documentation on water supply and sanitation as required for discussions at said bodies and to identify and address itself to coordination issues;

6. Internal support to WHO

- 6.1 to prepare technical material for the reports of the Director-General to the governing bodies of WHO;
- 6.2 through global support, to support and strengthen action at local level taken by Regional Offices;
- 6.3 to cooperate with Regional Offices in their liaison with other UN Agencies, Economic Commissions and bilaterals in respect of the Water Decade.

ETS/P20/372/2

22 May 1978

Dear Mr Cosgrove,

Cooperative Programme Activities

This will confirm your telephone call on 22 May on the following matters:

- (1) We have still not received confirmation from AFRO that they can provide an engineer to accompany the World Bank Mali Basic Needs Mission. I am telexing AFRO today and hope to have a reply shortly.
- (2) We are proceeding with arrangements for the first rapid assessment mission to Nigeria by Martin Jackson from 26 June to 7 July. We shall send you terms of reference within the next few days.
- (3) Bert Vogel departs for Guinea rapid assessment from 5-16 June. We would appreciate receiving the economic reports on Guinea already requested.
- (4) If your office has any comments on the storm drainage reports for Conakry which we sent you some weeks ago we would like to have them urgently since we must instruct our subcontractor on the finalization of these reports. The draft reports on sanitary sewage are due in June and will be sent to you with a request for your reactions as soon as possible.
- (5) Regarding your proposed visit to AFRO, we have not yet any information from Bob Nowick. It is planned that Louis Laugeri will be in AFRO during June for debriefing on several recent missions, and if it were convenient his visit might be fixed to coincide with yours.

Yours sincerely,

Prescott A. Stevens
Manager, Environmental Health Technology
& Support
Division of Environmental Health

Mr W. Cosgrove
Water Supply & Sewerage Division
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA

cc: Director, EHE
Mr A. Vogel
Mr M. Jackson
Mr John Kalbermatten
Mme Grandmaison

RECEIVED
1318 2001-1 ON 1:15

22 May 1978

RTS/250/372/2

Dear Mr. Coatsworth,

Cooperative Program Activities

This will confirm your telephone call on 22 May on the following matters:

- (1) We have still not received confirmation from AFRO that they can provide an airplane to accompany the World Bank Health Needs Mission. I am telephing AFRO today and hope to have a reply shortly.
- (2) We are proceeding with arrangements for the first rapid assessment mission to Nigeria by Martin Jackson from 25 June to 7 July. We shall send you names of references within the next few days.
- (3) Bert Vogel departs for Guinea rapid assessment from 5-15 June. We would appreciate receiving the economic reports on Guinea already requested.
- (4) If your office has any comments on the storm drainage reports for Country which we sent you some weeks ago, we would like to have them urgently since we must instruct our subcontractor on the finalization of these reports. The draft reports on sanitary sewage are due in June and will be sent to you with a request for your reactions as soon as possible.
- (5) Regarding your proposed visit to AFRO, we have not yet any information from Bob Newick. It is planned that Louis Langert will be in AFRO during June for detailing on several recent missions, and if it were convenient his visit might be fixed to coincide with yours.

Yours sincerely,

Frederick A. Stevens
Manager, Environmental Health Technology

cc: Director, EHE
Mr. A. Vogel
Mr. M. Jackson
Mr. John Kaldematten
Mrs. Granderson

RECEIVED
1978 JUN -1 PM 1:12
INCOMING MAIL UNIT

Mr. W. Coatsworth
Water Supply & Sewerage
World Bank
1815 N Street N.W.
Washington D.C. 20433
USA

Mr. Yves Rovani, Director (EWTDR)

May 19, 1978

John M. Kalbermatten (EWTDR)

Effectiveness of WHO/WB CP

1. I have seen the memorandum dated May 17 from Mr. Barry (EANVP) to Mr. Nichols (PAB) concerning the comparatively high costs, in terms of staff time, of carrying out work through the CP rather than doing it ourselves. His memorandum sets out very clearly a problem which we have perceived for a long time with the WHO CP, and which has led to our regions making less use of it than they would do if they could be sure of receiving a high quality product on time. While we have worked towards improving the efficiency of the CP, in particular through decentralization and through changing its function to more specific analysis rather than broad sector surveys, there still seems to be a long way to go, and the new management of ETS EHE still does not seem fully aware of the budget constraints under which we work and the need to tighten up the CP operations.
2. We will be considering in due course an expansion of the CP to eleven professional positions in order to provide a staff member in West Africa, at Abidjan. Before this expansion can be justified we will need to be satisfied that all existing staff are working on important priority matters and are being managed effectively. I therefore recommend that we seek to have the CP work audited, probably by a joint OED/PAB team, so that management both in WHO and the Bank can consider what remedial action may be appropriate.

RNMiddleton:ftt

Mr. Kalkreuth

OFFICE MEMORANDUM

TO: Mr. Peter Nichols, P & B

DATE: May 17, 1978

FROM: Richard E. Barry, EANVP

SUBJECT: Cooperative Programs Support

1. Further to our telephone conversation of about a week ago, we have instructed staff to indicate manpower requests for Cooperative Programs (CP) staff on economic and sector timetables (Forms 700) according to how many manweeks the division requests of the CP. We have asked that this figure, in turn, represent what the division would budget if it were to use its own staff to perform the required work. This procedure has been brought about mainly by cases of what we regard to be unnecessarily large manpower inputs being assigned by the CP to some of our tasks. While our concern at this point involves mainly UNESCO, it applies to a lesser extent to the cooperative Programs in general. We have fewer and less pronounced instances in the case of WHO. In the case of UNIDO, our limited experience has been quite mixed in terms of the quality and efficiency of staff. In the case of FAO, our general impression is more positive, but we do not have complete and accurate information at hand concerning actual-vs-budgeted FAO time per task on which to base a more objective view.

2. In the past, Division Chiefs have not been overly concerned, because they look upon the CP as a "free good", something which has been encouraged by P and B during budget time. However, it is becoming clearer to people that there are real costs to the Region - over which we have little or no control:

- P and B sees these resources as being completely fungible with Regional manpower, and reduces our requirement for Regional positions by an amount equal to the amount of CP manpower in the Region's work program;
- Where CPs use excessive inputs, they inflate the Region's coefficients, e.g., in a recent case in which UNESCO performed a PCR for the Region, it spent 40 manweeks - five times what we have budgeted for such tasks in FY79; while an excellent report was prepared, this single task will increase the estimated average coefficient for all FY78 PCRs in the Region by 1.9 manweeks (19%) and for the overall supervision coefficient in all sectors of the Region in FY78 by .2 manweeks (1.8%);
- These cases make it virtually impossible to maintain any overall work-category budget, e.g., for economic and sector work,

Recently, as some of these costs became more apparent, our Education Division attempted to establish a better way of controlling manpower costs with UNESCO. The reaction was rather negative. We were told in essence: tell us what you want us to do, not how or with whom to do it.

3. Some of our staff were quite surprised to learn that we consider CP inputs as fully substitutional of Bank staff and indicated that this simply does not reflect the reality of the situation. It is one thing when CP staff are used as members of Bank missions where advantage can be taken of specialists we don't have ourselves and where their work is paced to that of the mission. Even here there are considerable scheduling problems, arranging for such staff to follow up a field mission with a three week report-writing stint in Washington; and difficulties arise when we wish to advance a previously scheduled mission or when the borrower asks to slip such a mission. In some cases, e.g., FAO, they typically prefer not to use their staff as supplementary to Bank staff, but rather to manage whole tasks - fully with their own manpower. When we are able to use CP staff on our own missions (e.g., UNESCO), we sometimes experience difficulty in obtaining clearances on different versions of the report which, of course, lengthens processing times. It should not be surprising if, with all these disincentives, Regional staff are not aggressive in the use of CP manpower.

4. In future, we are asking our staff to make note in the comments section of the Forms 700 of the amount of manpower planned by the CP if it is known to differ from the Division's requirements. (Unfortunately, the difference may not ordinarily become known until after task completion when the budgetary consequences have already materialized.) This procedure will help identify some of the problems in our economic and sector work, but will not surface similar problems in other work categories. I have mentioned supervision as a case in point. The same could be said of preappraisals. For example, our Education Division normally budgets about 50 MW for preappraisal, of which 20 MW is for UNESCO. In fact, we often find that the UNESCO input is as much as double what we have budgeted for or what we would have needed ourselves. For these reasons, I believe that further steps need to be taken, e.g., the discounting of Cooperative Program inputs in the work program and TRS by, say, 50% as we once did for YPs and as we do for middle-level assistants; and possibly including manpower estimates as part of terms of reference, although the CPs are not likely to like this idea. (This might help for Bank missions as well.) You might also find it useful to meet with Regional Assistant Directors of Projects to obtain their recommendations. I should also like to reiterate the recommendation in Mr. Wapenhans' memo to Mr. Gabriel of February 28 that, if other Regions are experiencing similar problems, the Bank might reexamine its arrangements with the Cooperative Program.

cc: Messrs. Wapenhans and Gulhati

EAN Directors, Assistant Directors and Division Chiefs

Messrs. Gabriel/Vergin, Aklilu Habte, North/Dewar, Gordon, Royan, P. Smith and Veraart

Program Coordinators

REBarry:lnc:tv

Mr. Yves Rovani, Director, EWT

May 11, 1978

S.M.L. van der Meer, Director, LCP

WHO/IBRD Cooperative Program

A regionalized WHO/IBRD Cooperative Program for the LAC Region has been agreed upon between the Water Supply Advisor, Mr. J. Kalbermatten and our Water Supply and Sewerage Division. The terms of the agreement have been discussed with and approved by Mr. Butrico and Mr. Flores, of the Division of Environmental Health of the Pan-American Health Organization. I concur with the proposals.

Enclosed please find a description of the agreed WHO/IBRD Cooperative Program activities in the WHO America region for the period April 1, 1978 to March 31, 1978, including a tentative manpower schedule.

I would appreciate your proceeding with the final arrangements to reach an official agreement with the parties concerned under the WHO/IBRD Cooperative Program.

cc: Messrs: Wyss (LCPDR), Kalbermatten (EWTDR), J. Middleton (EWT),
J. Davis (EWT), Costa (DDC, LCPWS), J. Culagovski (LCPWS),
Ms. C. Parker-Smith (LCPWS)

AZavala:ybs

WHO
12.0

OFFICE MEMORANDUM

TO: Mr. Yves Rovani

DATE: May 11, 1978

FROM: John M. Kalbermatten

Received
5/22/78
Pulse

SUBJECT: SWITZERLAND - Geneva - Meeting with WHO -
Back-to-Office and Full Report

This report records discussions you and I had with selected staff of WHO in Geneva and agreements reached during those discussions. Other activities of my trip in Europe, covered in the terms of reference dated April 11, 1978, are reported in Ms. DeAnne Julius' Back-to-Office Report of May 3, 1978.

1. Meetings were held on April 21 and the morning of April 22. Participants in these meetings from WHO were Messrs. Dieterich, Stevens and Subrahmanyam. Subsequently, I returned to Geneva to attend a meeting with WHO staff and Mr. Mashler (UNDP) on April 26.

2. The topics discussed were:

- (a) CP Work Plan/Rapid Assessment.
- (b) CP Staffing.
- (c) CP Position for Abidjan.
- (d) CP Decentralization to PAHO.
- (e) UNDP-Financed Projects.
- (f) Memorandum of Understanding (Dieterich proposal)

3. CP Work Plan/Rapid Assessment

Mr. Stevens reviewed the CP Work Plan, and in particular, scheduled activities related to the Rapid Assessment and its follow-up. Nothing new emerged from his explanations and we concluded the discussions by requesting a detailed CP work plan for a longer period of time (18 months) following the completion of Rapid Assessment activities in July of this year. Mr. Stevens gave us a copy of his Travel Report with a draft of the CP Work Plan as amended after his discussions with Bank regions in Washington on April 4-7. I have circulated this report to the regions requesting their comments/concurrence with the Work Plan.

4. Staffing for Cooperative Work Program

We explained to Dr. Dieterich that we were unable to consider upgrading the unfilled administrative position to an eleventh professional position until such time the CP was fully staffed. In the past from six to eight positions were filled but at no time did we have all ten professional positions staffed. Dr. Dieterich reiterated that WHO had always made personnel from regular WHO staff available to maintain the CP Work Plan and thus considers upgrading of the position at this time justified. We finally agreed with WHO that we would review the situation after the

Cooperative Program is fully staffed and then on the basis of the agreed-upon Work Plan. We also indicated that we would be willing to propose the upgrading of the eleventh position, primarily on the basis of WHO making administrative services available free of charge, and a continuing decentralization of the Cooperative Program, especially the assignment of one position to Abidjan. Dr. Dieterich supported the transfer of a position to Abidjan but expressed some doubts as to the feasibility of doing so, explaining that the decision basically would have to be made by Dr. Quenam Regional Director of WHO's African Region.

5. After considerable discussions and in the absence of Dr. Dieterich who had, in the meantime, left for another meeting, Mr. Stevens agreed to immediately offer the training specialist position to Mr. Redecopp who had been interviewed in the Bank and had been recommended for the Cooperative Program positions by Bank staff. Mr. Stevens also stated that he would write a letter to you, outlining the conditions of Mr. Costa's employment by WHO. In general, he would expect Mr. Costa's employment to be similar to the arrangements which had been made for Mr. MacNealy. Mr. Stevens did request, however, that we discuss with Mr. Costa his potential assignment to Abidjan.

6. With respect to WHO's interest to have Mr. Wildeman join the CP staff we restated our previous position that this was a matter between WHO and Mr. Wildeman and that we would neither participate in any discussions between the two parties nor recommend that Mr. Wildeman be seconded to WHO. In short, it is WHO's decision whether to offer a job to Mr. Wildeman and the latter's decision whether to leave the Bank and join WHO, without any action or recommendation on our part.

Dr. Dieterich agreed in principal to stationing one CP staff member in the Bank. Various names were mentioned, but details of the assignment and availability of specific candidates were not discussed.

7. CP Position for Abidjan

As already pointed out, Dr. Dieterich expressed his agreement to a decentralization of one CP position to Abidjan, in particular if Mr. Costa would be willing to take up that assignment. He is prepared to make every effort to convince Dr. Quenam of the desirability of this decentralization. Subsequently, Dr. Dieterich agreed to accompany Mr. Cosgrove to Brazzaville for discussions with Dr. Quenam, either the week of June 4 or June 18, the dates suggested by Mr. Cosgrove during the latter's visit to Geneva on April 25.

During a subsequent review of the WHO/UNDP project all participants agreed that CP staff should be used to manage this project. This decision emphasises further the importance of stationing one CP staff member

in Abidjan, because WHO proposes - at our suggestion - to establish a 3-man project team for Africa in Abidjan.

8. CP Decentralization to PAHO

During your visit to ITU I was informed that Dr. Mahler had formally agreed to decentralize one position to PAHO and Dr. Dieterich explained that he was considering this to be the eleventh position. I rejected his argument, repeating comments I had made to him last year that decentralization to PAHO should not be linked to an upgrading of the administrative to a professional position but that the Bank would not intervene in discussions between WHO Headquarters and PAHO in an attempt by the former to convince the latter to pay the 25% share of CP cost. I stated last year and feel as strongly about it today that WHO's administrative arrangements with its own regions is an internal matter in which the Bank has no business interfering. Somewhat unhappily Dr. Dieterich agreed once again to unlink the eleventh position from the decentralization to PAHO.

9. UNDP Projects

We informed each other on the respective UNDP-financed projects for which the draft project descriptions are attached. These two projects and their relationship were discussed primarily between Mr. Subrahmanyam and myself with only limited input from the other participants who were absent during the afternoon when this topic was on the agenda. Agreements reached on how to coordinate these two projects are as follows:

- (i) there will be two projects, the IBRD/UNDP project and the WHO/UNDP project;
- (ii) these will have specific objectives; each will be a distinct project but related;
- (iii) the interrelationship of the two should be explicitly stated in the two project documents;
- (iv) WHO/UNDP project will concentrate on national planning and programming;
- (v) IBRD/UNDP project will function in selected areas within the chosen countries where prototype operations will be conducted to evolve 'models' of the right mix of institutional, financial, technological, manpower, community involvement, education and other relevant parameters that show the way to a successful project;
- (vi) IBRD/UNDP project would aim at replicating such 'successes' in other areas of the country and other countries and establish a pipeline of sound projects based on field experience, for potential 'donors';

May 11, 1978

- (vii) program requirements as defined in WHO/UNDP project would be useful inputs to the project parameter models expected to be generated by the IBRD/UNDP projects; project parameters per contra feed into the program process. Benefits of such iteration would increase if a number of countries selected for the WHO/UNDP project and the IBRD/UNDP project were identical;
- (viii) the WHO/UNDP project would field two teams, one for Africa, one for Asia, each centered around a CP manager in the respective regions to provide managerial support;
- (ix) these 'managers' would in turn report to Geneva. There would be no need for locating any WHO/UNDP project staff in Geneva.

10. During the discussions we were informed that Mr. Mashler, Senior Director, Global Programs, UNDP, would be in Geneva the week of April 24. WHO requested that I return to Geneva for a day to participate in WHO/UNDP project discussions. Consequently, I spent April 26 in Geneva reviewing the WHO/UNDP project and participating in discussions with Messrs. Mashler (UNDP), Idoux (ILO) and Dieterich, Subrahmanyam, Stevens and Flache of WHO. Prior to the meeting I reviewed the project document and made a number of comments, which are attached to the draft document. During the meeting, participants agreed to coordinate activities of the WHO and Bank UNDP-financed projects. We also agreed that we would attempt to have activities in the same countries and to the extent possible select countries where ILO is conducting studies into labor-intensive methods of water supply and construction.

11. Mr. Mashler made some very strong comments with respect to WHO's ability to properly manage projects and insisted that a full-time manager be designated or hired from the outside. It also appeared during the discussions that there is some disagreement as to how the WHO project should actually be run. During our discussions the previous week the project was going to be organized into two groups of professionals, one in Abidjan and the other one in New Delhi. It seems that in discussions prior to my return to Geneva, Mr. Mashler pushed for an approach somewhat similar to the one in our project, that is a preliminary phase with short-term consultants followed by more permanent arrangements. Dr. Dieterich assured me that he still wishes to have the two teams we had discussed previously. Whether he will be able to do so will depend mostly, I suspect, on his ability to quickly recruit long-term consultants for the task.

12. Memorandum of Understanding

This was not discussed either during the initial discussions with WHO or during my presence in the meeting with UNDP. In any event, WHO is aware of our position on the Memorandum of Understanding, namely that the present draft is acceptable in principle, but not required until there exist programs and projects which need some coordination. In any event the

Mr. Yves Rovani

- 5 -

May 11, 1978

Memorandum of Understanding should be no more than a simple document for the guidance of working level staff of respective agencies without any formal memoranda signed by agency heads.

Attachment

JMKalbermatten:ftt

Comments on WHO/UNDP Project Document

WHO - Geneva - April 26, 1978

By

John M. Kalbermatten

- II A Composition of Steering Committee - Senior sector officer so it is a working committee i.e. not a diplomat -
- II B 4. Add objective: preparation for 1980 ECOSOC conference
- II C Second para - competence in project preparation etc.
How can WB input?
- II D (i) Mention resolution (Mar del Plata) on adding resources to WB and others so they can finance water resources projects - hence this project needed.
- (ii) Para. 5 and 6 are organizational matters - maybe belong elsewhere.
- (iii) Para. 6 advisors not really working internationally, but helping national staff.
- II E 3. Define project.
 6. Define methods and procedures
- II F 1. (i) and (ii) are rapid assessment. Do we need to do twice?

 (iii) is shopping list. Establish priorities.
2. Should training be separate project and consultants teaching be restricted to on the job training?
- II G-B 1. Is this realistic? Can we get this high competence level from "short-term" consultants? We should at least train them for 2 to 4 weeks so they all play the same tune?
- Is \$5,000/mm enough to cover local costs of consultants? They will be headquartered in one country, but work in several. Who covers headquarters cost? Overhead? Fringe Benefits? Remember, these are not local but international consultants!

- II K 1. (i) In the Bank regional offices are at headquarters
 and resident representatives have limited functions.
- (ii) Thus on fifth/sixth line, substitute participating
 agencies.
- 2. (i) See previous note on steering committee.
- (ii) Will other projects also prepare 6 month reports
 for the steering committee?
- 3. Add headquarters to last line.
 (management support).

WORLD HEALTH
ORGANIZATION



ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVA 27 - SWITZERLAND
Telegr.: UNISANTE-Geneva

Tél. 34 60 61 Téléc. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: ETS/P20/372/2
Prière de rappeler la référence:

10 May 1978

Dear Mr Kalbermatten,

CP Workplan

...

I attach a copy of the report on my duty travel to Washington in April.
A further six copies are being sent today under separate cover.

Yours sincerely,

A handwritten signature in dark ink, appearing to read 'P. Stevens', written over a horizontal line.

Prescott A. Stevens
Manager, Environmental Health Technology
and Support
Division of Environmental Health

...

ATTACH:

1978 MAY 18 PM 3:11

RECEIVED

ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVE 27 - SUISSE
Tél.: UNISANTE-Geneve



Tél. 34 60 81 Tél. 27821

WORLD HEALTH
ORGANIZATION

1211 GENEVA 27 - SWITZERLAND
Tél.: UNISANTE-Geneva

10 May 1978

HTS/P20/372/2

In reply, please refer to:
Préciser de rapporter la référence:

Dear Mr. Kalbermatien,

CP Workplan

I attach a copy of the report on my duty travel to Washington in April.
A further six copies are being sent today under separate cover.

Yours sincerely,

Prescott A. Stevens
Manager, Environmental Health Technology
and Support
Division of Environmental Health

RECEIVED
1978 MAY 18 PM 3:17
INCOMING MAIL UNIT

/ REPORT COVER PAGE ¹			Programme Classification/ Registry file number(s):	
Submitted by: P.A. Stevens (Name)			EHE/ETS (Div/Unit)	17.4.1978 (Date)
			ETS P20/372/2 ETS P20/180/3	
Visit to: World Bank, Washington and AMRO, Washington			Tasks undertaken for other units (indicate units)	
Indicate clearly name and location of project(s), meeting(s), etc.				
Inclusive travel dates: 4 April - 7 April 1978 (From) (To)		Co-traveller(s): Mr A. Tomassi, ETS/EHE Name(s)/Div./Unit(s)		
Reason for travel: (i) to review the Cooperative Programme workplan for calendar year 1978 and make tentative projections for 1979 and to discuss CP budget and staffing (ii) to review the status of the rapid assessment exercise; (iii) to discuss inter-agency cooperation for the Water Decade. Specify the type of work which had to be accomplished				
Recommendation(s)/Action to be taken: (i) The detailed report gives specific recommendations by country/Bank region and the agreed activities are shown in the workplan. Urgent recruitment action is required; (ii) & (iii) there is a need to review the desk studies and draft assessment reports completed to date in order to make a preliminary determination of the nature and location of inputs from the international community which would facilitate the preparatory work for the International Drinking Water Supply and Sanitation Decade.				
For Meetings only Future attendance: Recommended <input checked="" type="checkbox"/> Not recommended <input type="checkbox"/>				
State reasons Semi-annual planning meeting per memoranda of understanding WB/WHO.				
Brief summary:			Distribution:	
(i) The 1978 workplan was revised and tentative proposals made for 1979; information on budget for FY1979 was given to WB for further discussion in Geneva on 20 - 21 April; candidacies for vacant posts were reviewed; (ii) the status of the rapid assessment exercise and needed future actions were discussed during a meeting with divisions; (iii) Messrs Rovani and Kalbermatten confirmed Bank's support of inter-agency cooperation with emphasis on project preparation and plan to discuss this further in Geneva; (iv) progress of rapid assessment in the region was the main subject of discussions held with AMRO.			Dr Tejada-de-	
			ADG..Rivaro.....	
			Director.....	
			Registry.....	
			COR...HPC...INF.....	
			World Bank.....	
Attachments: Detailed report, draft workplan and status of rapid assessment activities.			WHO Regional Offices	
Travel Report Summaries shall be submitted to the Director/ADG within one week after completion of a trip. A copy of this form will serve as Report Cover Page when a detailed travel report is prepared subsequently.				

¹Delete if no detailed report will be submitted

1. Policy Matters and General Information

From the discussion, it is understood that within the Bank there are now strict instructions to link all Bank-related activities to project preparation and to spend a minimal amount of time on sector work. As a result, from 1 July 1978 the Cooperative Programme will undertake sector studies only in a few countries where the Bank envisages an important lending programme but has inadequate sector information. In all other cases, CP work will have to lead directly to project identification and preparation. CP activities get a full Bank code number only after Bank regions have accepted them, otherwise relevant activities are charged to Central Projects, (provided that the amount charged to Central Projects is kept within limits).

The apportioning of CP resources to Bank regions should be done on a competitive basis, keeping in mind the priority needs of some Regions which are in the process of developing increased lending programmes in the water supply and sanitation sector. In view of increased international efforts for the International Drinking Water Supply and Sanitation Decade, CP staff should in the Bank's view assume a "management" role by identifying projects and preparing terms of reference for them.

The CP workplan for the rest of calendar year 1978 was discussed and suggestions for amendments were made. In general no projections were made for subsequent periods pending the result of the rapid assessment exercise.

The necessity of speeding up CP recruitment to bring the professional staff to ten positions was highlighted. The Bank may then consider authorizing an eleventh post if it can be justified on the basis of at least a one-year work programme.

In view of the importance of these planning meetings which are scheduled at 6 month intervals, it was agreed that they should have a longer duration.

2. Meetings with Regional Division Officers (listed by Bank Regions)

East Africa (Messrs Reekie, Kozel and Coyaud)

Ethiopia

A planning mission for the rural sub-sector to up-date present knowledge and coordinate inputs from aid agencies could be programmed for 1979 but more details and better information on this would be obtained by the Bank in July 1978.

Lesotho

As already communicated by the Bank, the Lesotho sector study previously shown in the workplan for November 1978 should be deleted.

Madagascar

The Madagascar sector review to be undertaken by Dr Becher in September 1978 should also have engineering inputs and an overall duration of 12 to 16 man-weeks. The sector review should be project oriented, fill information gaps existing in rural areas and in cities above 20 000, define objectives for water supply and sanitation and formulate a development plan for the sector.

Malawi

There are no further plans for Malawi other than the presentation of the Malawi sector report currently scheduled for April 1978.

Mauritius

The mission scheduled for May/June 1978 should not be a sector study but concentrate on a tariff study and legal questions. The Bank sees no need for a rapid assessment of the sector but has no objection to it if the government requests this activity. The tariff study should address problems related to the cost of water to the economy rather than to the utility alone. The recommended tariff should be left with government before the mission leaves Mauritius. The WHO Consultant on legal aspects should work in cooperation with the Commonwealth Secretariat legal expert from New Zealand who has already worked in Mauritius for about 8 months.

Somalia

The sector development mission scheduled for the end of 1978 should be postponed. A Bank consultant will assess the training needs and determine training programmes for the Water Development Agency.

Sudan

The Bank's and WHO's participation is foreseen in a 3-day seminar on institutional aspects which the government will hold in Khartoum from 29 April to 1 May. WHO's participation would be combined with the presentation of the report on the recent sector study. No other CP activities are foreseen in Sudan for the second semester 1978.

Zambia

A CP mission consisting of an engineer and a manpower specialist (8 man-weeks of field work and approximately 6 man-weeks of report writing) could be scheduled in November 1978 in place of the Lesotho study, or in early 1979. The study will focus on the proper operation of small water supplies. If the CP mission is to be included in the Bank project "Education 5", the report should be completed by November 1978. The Bank will advise on this.

Zaire

There is no change in the scheduling of the CP mission for August/September 1978.

West Africa (Mr Cosgrove)

Cameroon

A pre-appraisal Bank mission on water supply for a number of cities will be fielded for 10 days starting 24 April 1978. The Bank suggested adding one paragraph to the terms of reference for this mission to include WHO participation for rapid assessment. Owing to CP staff commitments, however, the Bank was later informed that the rapid assessment would take place separately in June 1978.

Congo

The Bank would like to be kept informed on the status of action taken by government and WHO on the recommendations of the sector study. In turn WHO requested the Bank to give an indication on which projects they would be interested in supporting.

Liberia

The government has requested the Bank to provide consultants for a sector study.

Nigeria

The Bank suggested to combine the first CP mission on rapid assessment with an appraisal mission that they are mounting in Kaduna and Lagos starting from 19 May. We subsequently informed the Bank that rapid assessment mission would have to be conducted separately because the Government of Nigeria has requested a postponement to June 1978. Nigeria is one of the few countries in which sector studies are still envisaged and will embrace a two-year period as sector knowledge will have to be acquired at State level.

AFRO Workshop 1979

The Bank wishes to participate in the planning and conduct of the workshop with particular interest in project identification, formulation and appraisal.

West Africa Training Activities with Manpower Specialist

The Bank's objectives are to evaluate manpower needs, the training capacity of countries, and to formulate a strategy. The design of programmes would be for single countries but allowing for neighbouring countries to participate as appropriate. The Bank lending programmes could include, among others, hardware, buildings and the training of trainers. After an initial survey a workshop could be held for nationals to endorse and start action on the survey recommendations.

Proposal for a CP Position in Abidjan

There is a proposal for posting a CP financial analyst to the Bank's office in Abidjan. His main task would be to maintain project preparation momentum right up to the appraisal stage. Projects would be developed for possible financing also from other sources. The CP staff member would develop activities on the basis of first-hand contacts, and would identify inputs required from other WHO resources. The main activities would be (i) to stimulate water supply and sanitation activities in countries which need it most; (ii) to follow up on rapid assessment; (iii) to advise government and potential borrowing organizations on project preparation; and (iv) to identify actions to be initiated, following results of the West Africa manpower development survey. If the posting to Abidjan is agreed in principle the Bank will prepare terms of reference and a preliminary work programme for discussion in Brazzaville. Joint planning meetings could thereafter be held bi-annually or more often in Brazzaville.

EMENA (Messrs Thys, Nwaneri)

Afghanistan

In its lending programme, the Bank has a rural water supply project the preparation of which could take place over the next 2 1/2 years. Because of the importance of the project, large CP inputs are foreseen for the pre-feasibility and the feasibility studies. Since problems are being experienced with the sanitation component of the first and second IDA projects, (on-going Bank projects) WHO assistance would be welcome through the WHO Sanitary Engineer Mr Marjanovic and a CP staff member to help him for 2 to 4 weeks. As concerns the sector study report, it was suggested

that Mr Schultzberg should spend a few days in Washington with Bank officials to go over the latest version in order to finalize it for submission to Government.

Greece

The Bank is not interested in a sector study in Greece and does not intend to use CP funds for it.

Egypt

The rural sector development activities foreseen for 1978 have not yet been defined. Further information is awaited from the Bank.

Lebanon

Sector work is foreseen in Lebanon in calendar year 1980.

Morocco

The Bank is not interested in the Morocco sewerage sector study which was scheduled for September/October 1978 but would like the Regional Office for Europe to identify project needs in the sewerage sub-sector.

Portugal

The Bank will participate in the Portugal seminar in May 1978 through Messrs Jones, Banarjee and Shipman. ETS should obtain better information on the seminar participation and consequently on the depth to which seminar topics should be treated.

Turkey

No further CP involvement is foreseen after the Turkey Planning Conference in May/June 1978.

South Asia (Messrs Williams, Ware and Rassmusson)

Owing to the fact that the CP financial analyst is now posted in Delhi and that the scheduling of activities of the CP for most of this Bank region is planned directly between SEARO and the Bank, country activities were not discussed in detail. Mr Rasmusson will be in Delhi about July 1978 in conjunction with other duties and could hold a planning meeting with the SEARO staff at that time. The present chief of division is about to retire and it is expected that the new division chief might visit SEARO in November to discuss the planning of CP activities for 1979. It was suggested that the India rural workshop programmed for July 1978 with the participation of a financial analyst and an engineer from the HQ/CP should be reconsidered.

East Asia and Pacific (Messrs Kapur, Bruestle and Saravanapavan)

Fiji

The plan for a sector study in Fiji in August/September 1978 still holds. The study should examine whether a feasible water project could be mounted, and should be oriented towards project identification and formulation. It was agreed that the study should be WHO initiated and the terms of reference also be prepared by WHO.

Papua New Guinea

The CP activity foreseen for August/September 1978 should not be a sector study but should concentrate on rural water supply and sanitation focusing on the institutional aspects, and lead to project identification and formulation.

Republic of Korea

The rural water supply programme is experiencing operational and maintenance problems as the systems are operated by the communities without any formal water supply management organization. CP inputs on institutional advice would be needed in support of the Bank on-going rural infrastructure project for 4,000 villages.

Latin America and Caribbean (Mr Zavala)

The LAC Division and AMRO have prepared a complete programme from April 1978 to March 1980 for the CP financial analyst to be posted in the WHO Regional Office in Washington. Activities stress project identification, formulation, appraisal, etc. Country activities were not discussed in detail except for a brief mention of the HQ/CP involvement in the rapid assessment for the Caribbean area. LAC plans to support the Caribbean Development Bank in water supply and sanitation activities on condition that the latter establishes a strong water section.

3. AMRO (Dr Witt and Messrs Davila and Reid)

At the WHO Regional Office the discussion centred on recruitment of the CP financial analyst to be posted there, on the progress of the rapid assessment exercise in the American Region and on the programme prepared by the Region for HQ/CP assistance in carrying out rapid assessment work in Caribbean countries.

4. Review of the Rapid Assessment Exercise

A special meeting was arranged for this with participation of Bank CPS staff and representatives of the Bank Regions. The presentation of the subject was based on a document prepared at WHO/HQ listing by country and region the main actions completed and in progress on the basis of information available as of 31 March 1978 (copy attached). In the discussion which followed the presentation, the following points were mentioned:

- desk studies prepared by WHO should be sent to the Bank for incorporation of additional information, if any;
- rapid assessment reports should mention projects ready for investment;
- completed draft assessment reports should be sent to government in several copies for distribution to all the agencies involved in the sector. Governments should be encouraged to authorize WHO to distribute copies of the final document, cleared by government, to outside agencies;
- the available desk studies and rapid assessment reports should be reviewed as a matter of urgency in order to determine the nature and location of proposed international inputs. This would inter alia help in the formulation of a specific programme for the proposed inter-regional project currently being negotiated with UNDP. CP staff time should be allocated for conducting this review;
- in the second semester of 1978, priority should be given to CP activities in preparation for the Water Decade and only residual action concerning the rapid assessment should be undertaken;
- in the phase which follows the rapid assessment, CP resources should be used in planning and managing the deployment of existing and additional resources which are expected to become available through such mechanisms as the UNDP inter-regional project.

STATUS OF RAPID ASSESSMENT ACTIVITIES BY REGION (as of 11.3.1978)

RAPID ASSESSMENT PROPER															
REGION	DESK STUDY		GOVT RESPONSE TO RA		WORK IN COUNTRY						DRAFT ASSESSMENT REP'T FOR SUBM. TO GOVT			FINAL ASSESSMENT REPORT	REMARKS
			WHO COOP.	ON THEIR OWN	CP STAFF		OTHER				+++	++	+		
	+++	++			+++	++	+	+++	++	+					
AFRO (42 countries)	12	-	17	5	1	5	1	13	3	2		20		2 man-weeks assignment Laugeri/Tomassi for Ouagadougou workshop Feb/Mar 1978	
AMRO (27 countries)	4	6							10			10		1 week assignment Vogel, December 1977 to review desk studies	
EMRO (23 countries)	11	-	4	-	3	1				2	1	1			
EURO (17 countries)	4	-	5 + 2 de facto	10 probable	5		1	2	1	3	4	2		2 week assignment of CP staff proposed to help with regional report	
SEARO (10 countries)	7	-	7			2		2	1	2		5		Assignment Bachmann 4 weeks December 1977 3 weeks April 1978	
WPRO (10 countries)	3	-	4					3	1			5		5 week assignment Vogel Mar/Apr 1978	
TOTALS: done	41		39	5	9		2			9					
progressing		6						20			5				
proposed				10		8			16			43			
GRAND TOTAL (130 countries)	47		54		55				57						
%	36%		42%		42%				44%						
														KEY: +++ done ++ progressing + proposed	

KEY: +++ done
++ progressing
+ proposed

RAPID ASSESSMENT PROPER

AFRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DEFT ASSESSMT REP'T FOR SUBM TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Angola								
Benin	+++	✓			++	+		Participated Ouagadougou Workshop, sector study imminent
Botswana								
Burundi								
Cape Verde	+++	✓			++	+		Participated Ouagadougou Workshop
C.A.E.		✓		+	++	+		
Chad	+++	✓			++	+		Participated Ouagadougou Workshop
Comoros								
Congo			✓		+++	+++		Report not available in Geneva
Ethiopia	+++							
Gambia	+++	✓			++	+		Participated Ouagadougou Workshop
Ghana			✓		+	+		
Guinea		✓		+		+		CP mission May 1978
Guinea- Bissau								Preparatory work by AFRO field staff
Ivory Coast	+++	✓			++	+		Participated Ouagadougou Workshop
Kenya			✓		++	+		
Lesotho								
Liberia								
Madagascar			✓		+	+		Preparatory work by Government
Malawi			✓		+	+		Govt to prepare r.a. report on basis of recent sector study
TOTALS: done	6	7	5		1	1		KEY: +++ done ++ progressing + proposed
progressing					7			
proposed				2	3	11		

RAPID ASSESSMENT PROPER

A/RO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		GOVT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Mali	+++	✓			++	+		Participated Ouagadougou Workshop
Mauritania	+++	✓			++	+		Participated Ouagadougou Workshop
Mauritius		✓		+		+		Rapid assessment in conjunction with sector study May 1978
Mozambique								
Niger	+++	✓			++	+		Participated Ouagadougou Workshop
Nigeria		✓		+		+		Government request is forthcoming
Rwanda		✓		+++		+++		Prepared in conjunction with recent sector study
Sao Tome & Principe								
Senegal	+++	✓			++	+		Participated Ouagadougou Workshop
Sierra Leone								
South Africa								
Swaziland								
Togo	+++	✓			++	+		Participated Ouagadougou Workshop
Uganda								
U.R. of Cameroon								
U.R. of Tanzania		✓		+		+		Govt requested postponement
Upper Volta	+++	✓			++	+		Participated Ouagadougou Workshop
Zaire								Sector study scheduled August 1978
Zambia								
Namibia								
South Rhodesia								
TOTALS:								
done	6	10		1		1		KEY: +++ done ++ progressing + proposed
progressing					6			
proposed				3		9		

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

		RAPID ASSESSMENT PROPER						
AMRO REGION	DESE STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DPA 1 ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REFERENCES
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Argentina	++				+	+		All desk studies prepared by AMRO field staff. Desk studies for Jamaica and Venezuela reviewed by Mr Vogel during one week assignment to AMRO. AMRO plans to hold national seminars to prepare rapid assessment reports.
Bahamas								
Barbados								
Bolivia	++				+	+		
Brazil								
Chile	+++				+	+		
Colombia								
Costa Rica								
Cuba								
Dominican Rep.								
Ecuador								
El Salvador								
Grenada								
Guatemala	++				+	+		
Guyana								
Haiti	+++				+	+		
Honduras								
Jamaica	+++				+	+		
Mexico	++				+	+		
Nicaragua	++				+	+		
Panama								
Paraguay								
Peru	++				+	+		
Surinam								
Trinidad & Tobago								
Uruguay								
Venezuela	+++				+	+		
TOTALS:								
done	4				-	-		
progressing	6				-	-		
proposed	-				10	10		

KEY: +++ done

++ progressing

+ proposed

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER							
COUNTRY REGION	DISK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DATA ASSESSMENT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT
		WHO COOP. ON THEIR OWN		CP STAFF	OTHER		
Afghanistan							Recent sector study no interest in r.a.
Bahrain							
Cyprus							
Democ. Yemen	+++	✓		+		+	Govt requested post- ponement of mission
Djibouti		✓		+++		+++	Bishara in conjunction with other assignment
Egypt							Recent sector study
Iran	+++						
Iraq	+++						
Israel							
Jordan	+++	✓		+++		++	Mr Pinto
Lebanon							
Libya	+++						
Oman	+++						
Pakistan	+++						
Qatar							
Saudi Arabia	+++						
Somalia							
Sudan							Recent sector study
Syria	+++	✓		+++		+++	Mr Sulaiman
Tunisia	+++						
United Arab Emirates							
Yemen Arab Republic	+++						
TOTALS:							
done	11	4		3		2	
progressing						1	
proposed				1		1	

KEY: +++ done
 ++ progressing
 + proposed

1190

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER								
EURO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMENT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Algeria	+++	✓		+++		+++		Mr P. Vallet
Belgium					++	++		EURO Field Staff
Italy	+++	✓		+++		++		Mr A. Tomassi
Norocco		✓		+++		+++		Mr P. Vallet
Portugal	+++	✓		+++		+++		Mr V. Pinto
Turkey	+++	✓		+++		++		Dr E. Becher
Yugoslavia (Province of Kosovo)					++	++		EURO Field Staff
Bulgaria			✓					EURO has sent these 10 countries a questionnaire to fill in.
Czechoslovakia			✓					
Hungary			✓					
Ireland			✓		+	+		
Italy			✓		+++	+		Regional staff have visited Italy and will visit Ireland.
Spain			✓					EURO might need assistance from CP to prepare regional report on rapid assessment exercise
Yugoslavia			✓					
TOTALS:								
done	4	5		5	1	3		KEY: +++ done
progressing					2	4		++ progressing
proposed		2	10		1	2		+ proposed

SEARO

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER								
SEARO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSNT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Bangladesh	+++	✓				+++		
Burma	+++	✓			+	+		
Dem. of Korea					1			
India	+++	✓		+		+		Desk study prepared by Government
Indonesia	+++	✓				+		
Maldives		✓		+		+		
Mongolia								
Nepal	+++	✓			++	+++		
Sri Lanka	+++							
Thailand	+++	✓			++	+		
TOTALS:								Except for India, Dr Bachmann prepared all desk studies, spend- ing 4 weeks in SEARO and 8 weeks at HQ. He is scheduled to visit SEARO again in April for 3 weeks to continue preparing rapid assess- ment reports.
done	7	7				2		
progressing					2			
proposed				2	1	5		

KEY: +++ done
 ++ progressing
 + proposed

RAPID ASSESSMENT PROPER

WPRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
em. Kampuchea								
Fiji	+++	✓			++	+		WPRO Field Staff
Laos								
Malaysia		✓			++	+		WPRO Field Staff
Papua New Guinea								
Philippines	+++	✓				+		Recent sector study
Rep of Korea					+	+		WPRO Field Staff
Samoa								
Singapore								
Tonga	+++	✓			++	+		WPRO Field Staff
Viet Nam								
done	3	4			1			Mr Vogel in WPRO for 5 weeks March - April to assist in rapid assessment exercise.
progressing					3			
proposed					1	5		

KEY: +++ done
 ++ progressing
 + proposed

[illegible]

	JULY					AUGUST					SEPTEMBER					OCTOBER					NOVEMBER					DECEMBER									
	3	10	17	24	31	7	14	21	28	4	11	18	25	2	9	16	23	30	6	13	20	27	4	11	18	25									
AFRO	NIGERIA R.A.										NIGERIA R.A.					*SAHEL SECT. DEVELOP.					NIGERIA SECTOR STUDY (J field)														
						ZAIRE *RURAL WATER SUPPLY + URBAN TARIFF					MADAGASCAR SECTOR REVISE					ZAMBIA HANDOUT STUDY					PREPAR. OF 1979 AFRO SECTOR WORKSH														
						WEST AFRICA TRAINING PROGRAM																													
AMRO	CARIBBEAN R.A.														CARIBBEAN R.A.																				
ENRO										*AFGHANISTAN RURAL WATER SUPPLY										*AFGHANISTAN RURAL WATER SUPPLY															
																	*EGYPT RURAL																		
EURO										MOROCCO SEWERAGE ACTIVITIES																									
SEARO	RAJASTHAN PRE-APPRAISAL					FINAL REPORT					INDONESIA III					THAILAND II					RAJASTHAN APPRAISAL														
											SRI LANKA COUNTRY HEALTH PROG.																								
WPRO						*FIJI RURAL WATER SUPPLY										*PAPUA NEW GUINEA RURAL WATER SUPPLY																			
											*KOREA RURAL WATER SUPPLY																								
E. BECHER										MADAGASCAR										AFGHAN															
L. LAUGERI										ZAIRE										SAHEL					AFRO WORKSHOP										
FNA										FIJI					CARIBBEAN										NIGERIA										
FNA				CARIBBEAN						AFGHANISTAN															AFGHANISTAN										
M. JACKSON	NIG									NIGERIA															NIGERIA										
A. TOMASSI										ZAIRE															ZAMBIA										
A. VOGEL										FIJI															PAPUA NEW GUINEA										
ENG	CARIBBEAN									MADAGASCAR															NIGERIA										
MPD SPECIALIST										WEST AFRICA															ZAMBIA										
G. BACHMANN															EMRO																				
R. BALLANCE	TECHNOLOGY, INFORMATION TRANSFER, COLLABORATING CENTRES, WASTEWATER REUSE, INTERN. STANDARDS FOR DRINK. WATER																																		
R. DAVIES	JCHP STUDY OF RURAL WATER SUPPLY AND PRIMARY HEALTH CARE																																		
H. DE KONING	GLOBAL AIR POLLUTION ACTIVITIES																																		
R. HELMER	GLOBAL WATER POLLUTION ACTIVITIES																																		
M. HILSENRAD																																			
V. PINTO						EMRO															SAHEL														
E. SIRIJAK																	EGYPT																		
M. SULEIMAN										AFGHANISTAN										EGYPT															
P. VALLET										MOROCCO					CARIBBEAN																				
P. STEVENS														WASH																					
ENG																						AFGHANISTAN													
STC INSTIT.																					PAPUA NEW GUINEA														
STC INSTIT.											KOREA																								

~~Mr. Middleton~~
May 8, 1978

TO Messrs. J. Beach(AEPEW), W. Cosgrove(WAPEW), E. Erkmen(WAPEW),
A. Thys(EMPWS), E. Williams(ASPEW), A. Zavala(LCPWS)
FROM John M. Kalbermatten (Water and Wastes Adviser, EWTDR)
SUBJECT: CP Work Program Documentation

I am sending you the CP work program documentation I received during my visit to Geneva the week of April 24. Please review the program and advise me of any discrepancy between the program you agreed to with Mr. Prescott Stevens and this submission. If I don't hear from you to the contrary by May 15, I will assume that this work program meets with your approval.

Attachment

JMKalbermatten:mk

JMK
See H 5, 6
src for Korea need cancelling?
K.

/ REPORT COVER PAGE			Programme Classification/ Registry file number(s):	
Submitted by: P.A. Stevens (Name)		EHE/ETS (Div/Unit)	17.4.1978 (Date)	
			ETS P20/372/2 ETS P20/180/3	
Visit to: World Bank, Washington and AMRO, Washington			Tasks undertaken for other units (indicate units)	
Indicate clearly name and location of project(s), meeting(s), etc.				
Inclusive travel dates: 4 April - April 1978 (From) (To)		Co-traveller(s): Mr A. Tomassi, ETS/EHE Name(s)/Div./Unit(s)		
Reason for travel: (i) to review the Cooperative Programme workplan for calendar year 1978 and make tentative projections for 1979 and to discuss CP budget and staffing (ii) to review the status of the rapid assessment exercise; (iii) to discuss inter-agency cooperation for the Water Decade. Specify the type of work which had to be accomplished				
Recommendation(s)/Action to be taken: (i) The detailed report gives specific recommendations by country/Bank region and the agreed activities are shown in the workplan. Urgent recruitment action is required; (ii) & (iii) there is a need to review the desk studies and draft assessment reports completed to date in order to make a preliminary determination of the nature and location of inputs from the international community which would facilitate the preparatory work for the International Drinking Water Supply and Sanitation Decade.				
For Meetings only		Future attendance: Recommended <input checked="" type="checkbox"/> Not recommended <input type="checkbox"/>		
State reasons		Semi-annual planning meeting per memoranda of understanding WB/WHO.		
Brief summary:			Distribution:	
(i) The 1978 workplan was revised and tentative proposals made for 1979; information on budget for FY1979 was given to WB for further discussion in Geneva on 20 - 21 April; candidacies for vacant posts were reviewed; (ii) the status of the rapid assessment exercise and needed future actions were discussed during a meeting with divisions; (iii) Messrs Rovani and Kalbermatten confirmed Bank's support of inter-agency cooperation with emphasis on project preparation and plan to discuss this further in Geneva; (iv) progress of rapid assessment in the region was the main subject of discussions held with AMRO.			Dr Tejada-de-	
			ADG..Rivaro.....	
			Director.....	
			Registry..P20/372/2.....	
			P20/180/3	
			COR...HPC...INF.....	
			World Bank.....	
			WHO Regional Offices	
Attachments: Detailed report, draft workplan and status of rapid assessment activities.				
Travel Report Summaries shall be submitted to the Director/ADG within one week after completion of a trip. A copy of this form will serve as Report Cover Page when a detailed travel report is prepared subsequently.				

1. Policy Matters and General Information

From the discussion, it is understood that within the Bank there are now strict instructions to link all Bank-related activities to project preparation and to spend a minimal amount of time on sector work. As a result, from 1 July 1978 the Cooperative Programme will undertake sector studies only in a few countries where the Bank envisages an important lending programme but has inadequate sector information. In all other cases, CP work will have to lead directly to project identification and preparation. CP activities get a full Bank code number only after Bank regions have accepted them, otherwise relevant activities are charged to Central Projects, (provided that the amount charged to Central Projects is kept within limits).

The apportioning of CP resources to Bank regions should be done on a competitive basis, keeping in mind the priority needs of some Regions which are in the process of developing increased lending programmes in the water supply and sanitation sector. In view of increased international efforts for the International Drinking Water Supply and Sanitation Decade, CP staff should in the Bank's view assume a "management" role by identifying projects and preparing terms of reference for them.

The CP work plan for the rest of calendar year 1978 was discussed and suggestions for amendments were made. In general no projections were made for subsequent periods pending the result of the rapid assessment exercise.

The necessity of speeding up CP recruitment to bring the professional staff to ten positions was highlighted. The Bank may then consider authorizing an eleventh post if it can be justified on the basis of at least a one-year work programme.

In view of the importance of these planning meetings which are scheduled at 6 month intervals, it was agreed that they should have a longer duration.

2. Meetings with Regional Division Officers (listed by Bank Regions)

East Africa (Messrs Reekie, Kozel and Coyaud)

Ethiopia

A planning mission for the rural sub-sector to up-date present knowledge and coordinate inputs from aid agencies could be programmed for 1979 but more details and better information on this would be obtained by the Bank in July 1978.

Lesotho

As already communicated by the Bank, the Lesotho sector study previously shown in the workplan for November 1978 should be deleted.

Madagascar

The Madagascar sector review to be undertaken by Dr Becher in September 1978 should also have engineering inputs and an overall duration of 12 to 16 man-weeks. The sector review should be project oriented, fill information gaps existing in rural areas and in cities above 20 000, define objectives for water supply and sanitation and formulate a development plan for the sector.

Malawi

There are no further plans for Malawi other than the presentation of the Malawi sector report currently scheduled for April 1978.

Mauritius

The mission scheduled for May/June 1978 should not be a sector study but concentrate on a tariff study and legal questions. The Bank sees no need for a rapid assessment of the sector but has no objection to it if the government requests this activity. The tariff study should address problems related to the cost of water to the economy rather than to the utility alone. The recommended tariff should be left with government before the mission leaves Mauritius. The WHO Consultant on legal aspects should work in cooperation with the Commonwealth Secretariat legal expert from New Zealand who has already worked in Mauritius for about 8 months.

Somalia

The sector development mission scheduled for the end of 1978 should be postponed. A Bank consultant will assess the training needs and determine training programmes for the Water Development Agency.

Sudan

The Bank's and WHO's participation is foreseen in a 3-day seminar on institutional aspects which the government will hold in Khartoum from 29 April to 1 May. WHO's participation would be combined with the presentation of the report on the recent sector study. No other CP activities are foreseen in Sudan for the second semester 1978.

Zambia

A CP mission consisting of a engineer and a manpower specialist (8 man-weeks of field work and approximately 6 man-weeks of report writing) could be scheduled in November 1978 in place of the Lesotho study, or in early 1979. The study will focus on the proper operation of small water supplies. If the CP mission is to be included in the Bank project "Education 5", the report should be completed by November 1978. The Bank will advise on this.

Zaire

There is no change in the scheduling of the CP mission for August/September 1978.

West Africa (Mr Cosgrove)

Cameroon

A pre-appraisal Bank mission on water supply for a number of cities will be fielded for 10 days starting 24 April 1978. The Bank suggested adding one paragraph to the terms of reference for this mission to include WHO participation for rapid assessment. Owing to CP staff commitments, however, the Bank was later informed that the rapid assessment would take place separately in June 1978.

Congo

The Bank would like to be kept informed on the status of action taken by government and WHO on the recommendations of the sector study. In turn WHO requested the Bank to give an indication on which projects they would be interested in supporting.

Liberia

The government has requested the Bank to provide consultants for a sector study.

Nigeria

The Bank suggested to combine the first CP mission on rapid assessment with an appraisal mission that they are mounting in Kaduna and Lagos starting from 19 May. We subsequently informed the Bank that rapid assessment mission would have to be conducted separately because the Government of Nigeria has requested a postponement to June 1978. Nigeria is one of the few countries in which sector studies are still envisaged and will embrace a two-year period as sector knowledge will have to be acquired at State level.

AFRO Workshop 1979

The Bank wishes to participate in the planning and conduct of the workshop with particular interest in project identification, formulation and appraisal.

West Africa Training Activities with Manpower Specialist

The Bank's objectives are to evaluate manpower needs, the training capacity of countries, and to formulate a strategy. The design of programmes would be for single countries but allowing for neighbouring countries to participate as appropriate. The Bank lending programmes could include, among others, hardware, buildings and the training of trainers. After an initial survey a workshop could be held for nationals to endorse and start action on the survey recommendations.

Proposal for a CP Position in Abidjan

There is a proposal for posting a CP financial analyst to the Bank's office in Abidjan. His main task would be to maintain project preparation momentum right up to the appraisal stage. Projects would be developed for possible financing also from other sources. The CP staff member would develop activities on the basis of first-hand contacts, and would identify inputs required from other WHO resources. The main activities would be (i) to stimulate water supply and sanitation activities in countries which need it most; (ii) to follow up on rapid assessment; (iii) to advise government and potential borrowing organizations on project preparation; and (iv) to identify actions to be initiated, following results of the West Africa manpower development survey. If the posting to Abidjan is agreed in principle the Bank will prepare terms of reference and a preliminary work programme for discussion in Brazzaville. Joint planning meetings could thereafter be held bi-annually or more often in Brazzaville.

EMENA (Messrs Thys, Nwaneri)

Afghanistan

In its lending programme, the Bank has a rural water supply project the preparation of which could take place over the next 2¹/₂ years. Because of the importance of the project, large CP inputs are foreseen for the pre-feasibility and the feasibility studies. Since problems are being experienced with the sanitation component of the first and second IDA projects, (on-going Bank projects) WHO assistance would be welcome through the WHO Sanitary Engineer Mr Marjanovic and a CP staff member to help him for 2 to 4 weeks. As concerns the sector study report, it was suggested

that Mr Schultzberg should spend a few days in Washington with Bank officials to go over the latest version in order to finalize it for submission to Government.

Greece

The Bank is not interested in a sector study in Greece and does not intend to use CP funds for it.

Egypt

The rural sector development activities foreseen for 1978 have not yet been defined. Further information is awaited from the Bank.

No - to be dropped (see letter letters)

Lebanon

Sector work is foreseen in Lebanon in calendar year 1980.

Morocco

The Bank is not interested in the Morocco sewerage sector study which was scheduled for September/October 1978 but would like the Regional Office for Europe to identify project needs in the sewerage sub-sector.

Portugal

The Bank will participate in the Portugal seminar in May 1978 through Messrs Jones, Banarjee and Shipman. ETS should obtain better information on the seminar participation and consequently on the depth to which seminar topics should be treated.

Turkey

No further CP involvement is foreseen after the Turkey Planning Conference in May/June 1978.

South Asia (Messrs Williams, Ware and Rassmusson)

Owing to the fact that the CP financial analyst is now posted in Delhi and that the scheduling of activities of the CP for most of this Bank region is planned directly between SEARO and the Bank, country activities were not discussed in detail. Mr Rassmusson will be in Delhi about July 1978 in conjunction with other duties and could hold a planning meeting with the SEARO staff at that time. The present chief of division is about to retire and it is expected that the new division chief might visit SEARO in November to discuss the planning of CP activities for 1979. It was suggested that the India rural workshop programmed for July 1978 with the participation of a financial analyst and an engineer from the HQ/CP should be reconsidered.

East Asia and Pacific (Messrs Kapur, Bruestle and Saravanapavan)Fiji

The plan for a sector study in Fiji in August/September 1978 still holds. The study should examine whether a feasible water project could be mounted, and should be oriented towards project identification and formulation. It was agreed that the study should be WHO initiated and the terms of reference also be prepared by WHO.

Service cancelled

Papua New Guinea

The CP activity foreseen for August/September 1978 should not be a sector study but should concentrate on rural water supply and sanitation focusing on the institutional aspects, and lead to project identification and formulation.

Republic of Korea

The rural water supply programme is experiencing operational and maintenance problems as the systems are operated by the communities without any formal water supply management organization. CP inputs on institutional advice would be needed in support of the Bank on-going rural infrastructure project for 4,000 villages.

Essentially Sam's wishful thinking! Golan / Hunt find have not, I believe, asked for help.

Latin America and Caribbean (Mr Zavala)

The LAC Division and AMRO have prepared a complete programme from April 1978 to March 1980 for the CP financial analyst to be posted in the WHO Regional Office in Washington. Activities stress project identification, formulation, appraisal, etc. Country activities were not discussed in detail except for a brief mention of the HQ/CP involvement in the rapid assessment for the Caribbean area. LAC plans to support the Caribbean Development Bank in water supply and sanitation activities on condition that the latter establishes a strong water section.

3. AMRO (Dr Witt and Messrs Davila and Reid)

At the WHO Regional Office the discussion centred on recruitment of the CP financial analyst to be posted there, on the progress of the rapid assessment exercise in the American Region and on the programme prepared by the Region for HQ/CP assistance in carrying out rapid assessment work in Caribbean countries.

4. Review of the Rapid Assessment Exercise

A special meeting was arranged for this with participation of Bank CPS staff and representatives of the Bank Regions. The presentation of the subject was based on a document prepared at WHO/HQ listing by country and region the main actions completed and in progress on the basis of information available as of 31 March 1978 (copy attached). In the discussion which followed the presentation, the following points were mentioned:

- desk studies prepared by WHO should be sent to the Bank for incorporation of additional information, if any;
- rapid assessment reports should mention projects ready for investment;
- completed draft assessment reports should be sent to government in several copies for distribution to all the agencies involved in the sector. Governments should be encouraged to authorize WHO to distribute copies of the final document, cleared by government, to outside agencies;
- the available desk studies and rapid assessment reports should be reviewed as a matter of urgency in order to determine the nature and location of proposed international inputs. This would inter alia help in the formulation of a specific programme for the proposed inter-regional project currently being negotiated with UNDP. CP staff time should be allocated for conducting this review;
- in the second semester of 1978, priority should be given to CP activities in preparation for the Water Decade and only residual action concerning the rapid assessment should be undertaken;
- in the phase which follows the rapid assessment, CP resources should be used in planning and managing the deployment of existing and additional resources which are expected to become available through such mechanisms as the UNDP inter-regional project.

STATUS OF RAPID ASSESSMENT ACTIVITIES BY REGION (as of 31.3.1978)

RAPID ASSESSMENT PROPER													
REGION	DESK STUDY		GOVT RESPONSE TO RA		WORK IN COUNTRY				DRAFT ASSESSMENT REP'T FOR SUBM. TO GOVT			FINAL ASSESSMENT REPORT	REMARKS
			WHO COOP.	ON THEIR OWN	CP STAFF		OTHER		+++	++	+		
	+++	++			+++	++	+	+++	++	+			
AFRO (42 countries)	12	-	17	5	1	5	1	13	3	2		20	2 man-weeks assignment Laugeri/Tomassi for Ouagadougou workshop Feb/Mar 1978
AMRO (27 countries)	4	6							10			10	1 week assignment Vogel, December 1977 to review desk studies
EMRO (23 countries)	11	-	4	-	3	1				2	1	1	
EURO (17 countries)	4	-	5 + 2 de facto	10 probable	5		1	2	1	3	4	2	2 week assignment of CP staff proposed to help with regional report
SEARO (10 countries)	7	-	7			2		2	1	2		5	Assignment Bachmann 4 weeks December 1977 3 weeks April 1978
WPRO (countries)	3	-	4					3	1			5	5 week assignment Vogel Mar/Apr 1978
TOTALS: done	41		39	5	9		2			9			
progressing	6							20			5		
proposed				10		8			16			43	
GRAND TOTAL (130 countries)	47		54				55			57			
%	36%		42%				42%			44%			KEY: +++ done ++ progressing + proposed

KEY: +++ done
++ progressing
+ proposed

RAPID ASSESSMENT PROFER

AFRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Angola								
Benin	+++	✓			++	+		Participated Ouagadougou Workshop, sector study imminent
Botswana								
Burundi								
Cape Verde	+++	✓			++	+		Participated Ouagadougou Workshop
C.A.E.		✓		+	++	+		
Chad	+++	✓			++	+		Participated Ouagadougou Workshop
Comoros								
Congo			✓		+++	+++		Report not available in Geneva
Ethiopia	+++							
Gabon	+++	✓			++	+		Participated Ouagadougou Workshop
Gambia								
Ghana			✓		+	+		
Guinea		✓		+		+		CP mission May 1978
Guinea- Bissau								Preparatory work by AFRO field staff
Ivory Coast	+++	✓			++	+		Participated Ouagadougou Workshop
Kenya			✓		++	+		
Lesotho								
Liberia								
Madagascar			✓		+	+		Preparatory work by Government
Malawi			✓		+	+		Govt to prepare r.a. report on basis of recent sector study
TOTALS: done	6	7	5		1	1		KEY: +++ done ++ progressing + proposed
progressing					7			
proposed				2	3	11		

RAPID ASSESSMENT PROPER

AFRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		GOVT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Mali	+++	✓			++	+		Participated Ouagadougou Workshop
Mauritania	+++	✓			++	+		Participated Ouagadougou Workshop
Mauritius		✓		+		+		Rapid assessment in conjunction with sector study May 1978
Mozambique								
Niger	+++	✓			++	+		Participated Ouagadougou Workshop
Nigeria		✓		+		+		Government request is forthcoming
Rwanda		✓		+++		+++		Prepared in conjunction with recent sector study
Sao Tome & Principe								
Senegal	+++	✓			++	+		Participated Ouagadougou Workshop
Sierra Leone								
South Africa								
Swaziland								
Togo	+++	✓			++	+		Participated Ouagadougou Workshop
Uganda								
U.R. of Cameroon								
U.R. of Tanzania		✓		+		+		Govt requested postponement
Upper Volta	+++	✓			++	+		Participated Ouagadougou Workshop
Zaire								Sector study scheduled August 1978
Zambia								
Namibia								
South Rhodesia								
TOTALS: done	6	10		1		1		KEY: +++ done ++ progressing + proposed
progressing					6			
proposed				3		9		

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 4.3.1978)

RAPID ASSESSMENT PROPER							
AMRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DPA 1 ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER		
Argentina	++				+	+	
Bahamas							
Barbados							
Bolivia	++				+	+	
Brazil							
Chile	+++				+	+	
Colombia							
Costa Rica							
Cuba							
Dominican Rep.							
Ecuador							
El Salvador							
Guatemala	++				+	+	
Guyana							
Haiti	+++				+	+	
Honduras							
Jamaica	+++				+	+	
Mexico	++				+	+	
Nicaragua	++				+	+	
Panama							
Paraguay							
Peru	++				+	+	
Surinam							
Trinidad & Tobago							
Uruguay							
Venezuela	+++				+	+	
TOTALS:							
done	4				-	-	
progressing	6				-	-	
proposed	-				10	10	

All desk studies prepared by AMRO field staff.

Desk studies for Jamaica and Venezuela reviewed by Mr Vogel during one week assignment to AMRO.

AMRO plans to hold national seminars to prepare rapid assessment reports.

KEY: +++ done

++ progressing

+ proposed

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER

EMRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMENT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP. ON THEIR OWN		CP STAFF	OTHER			
Afghanistan								Recent sector study no interest in r.a.
Bahrain								
Cyprus								
Democ. Yemen	+++	✓		+		+		Govt requested post- ponement of mission
Djibouti		✓		+++		+++		Bishara in conjunction with other assignment
Egypt								Recent sector study
Iran	+++							
Iraq	+++							
Israel								
Jordan	+++	✓		+++		++		Mr Pinto
Kuwait								
Lebanon								
Libya	+++							
Oman	+++							
Pakistan	+++							
Qatar								
Saudi Arabia	+++							
Somalia								
Sudan								Recent sector study
Syria	+++	✓		+++		+++		Mr Suleiman
Tunisia	+++							
United Arab Emirates								
Yemen Arab Republic	+++							
TOTALS:								KEY: +++ done ++ progressing + proposed
done	11	4		3		2		
progressing						1		
proposed				1		1		

EURO

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

		RAPID ASSESSMENT PROPER						
EURO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Algeria	+++	✓		+++		+++		Mr P. Vallet
Greece					++	++		EURO Field Staff
Malta	+++	✓		+++		++		Mr A. Tomassi
Morocco		✓		+++		+++		Mr P. Vallet
Portugal	+++	✓		+++		+++		Mr V. Pinto
Turkey	+++	✓		+++		++		Dr E. Becher
Yugoslavia (Province of Kosovo)					++	++		EURO Field Staff
Albania			✓					EURO has sent these 10 countries a questionnaire to fill in.
Bulgaria			✓					
Czechoslovakia			✓					
Hungary			✓					
Ireland			✓		+	+		Regional staff have visited Italy and will visit Ireland.
Italy			✓		+++	+		
Poland			✓					EURO might need assist- ance from CP to prepare regional report on rapid assessment exercise
Romania			✓					
Spain			✓					
Yugoslavia			✓					
TOTALS:								KEY: +++ done ++ progressing + proposed
done	4	5		5	1	3		
progressing					2	4		
proposed		2	10		1	2		

SEARO

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

		RAPID ASSESSMENT PROPER						
SEARO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Bangladesh	+++	✓				+++		
Burma	+++	✓			+	+		
Dem. Rep. of Korea								
India	+++	✓		+		+		Desk study prepared by Government
Indonesia	+++	✓				+		
Maldives		✓		+		+		
Mongolia								
Nepal	+++	✓			++	+++		
Sri Lanka	+++							
Thailand	+++	✓			++	+		
								Except for India, Dr. Bachmann prepared all desk studies, spending 4 weeks in SEARO and 8 weeks at HQ.
TOTALS:								He is scheduled to visit SEARO again in April for 3 weeks to continue preparing rapid assessment reports.
done	7	7				2		
progressing					2			
proposed				2	1	5		

KEY: +++ done
 ++ progressing
 + proposed

RAPID ASSESSMENT PROPER

WPRO REGION	DESK STUDY	GOVT RESPONSE TO ICA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Dem. Kampuchea								
Fiji	+++	✓			++	+		WPRO Field Staff
Laos								
Malaysia		✓			++	+		WPRO Field Staff
Papua New Guinea								
Philippines	+++	✓				+		Recent sector study
Rep of Korea					+	+		WPRO Field Staff
Samoa								
Singapore								
Tonga	+++	✓			++	+		WPRO Field Staff
Viet Nam								
ALS: one	3	4						Mr Vogel in WPRO for 5 weeks March - April to assist in rapid assessment exercise.
progressing					3			
proposed					1	5		

KEY: +++ done
 ++ progressing
 + proposed

WORK PLAN JANUARY- JUNE 1978 OF THE WHO/IBRD COOPERATIVE PROGRAMME AND THE ENVIRONMENTAL HEALTH TECHNOLOGY AND SUPPORT

[illegible]

WORK PLAN: JULY-DECEMBER 1978 OF WHO/IEED COOPERATIVE PROGRAMME AND THE ENVIRONMENTAL HEALTH TECHNOLOGY AND SUPPORT

	JULY					AUGUST					SEPTEMBER					OCTOBER					NOVEMBER					DECEMBER							
	3	10	17	24	31	7	14	21	28	4	11	18	25	2	9	16	23	30	6	13	20	27	3	10	17	24							
AFRO	NIGERIA R.A.					ZAIRE *RURAL WATER SUPPLY + URBAN TARIFF					NIGERIA R.A.					*SAHEL SECT. REVUE					NIGERIA SECTOR STUDY (1961-69)												
						MADAGASCAR SECTOR REVIEW										ZAMBIA MANAGEMENT STUDY					PRELIM. REP. 1979 AFRO SECTOR WASH												
						WEST AFRICA TRAINING PROGRAMME																											
AMRO	CARIBBEAN R.A.															CARIBBEAN R.A.																	
EMRO						*AFGHANISTAN RURAL WATER SUPPLY										*AFGHANISTAN RURAL WATER SUPPLY					*EGYPT RURAL												
EURO						MOROCCO SEMI-RAGE ACTIVITIES																											
SEARO	SAMASTHAN PRE-APPRAISAL					FINAL REPORT					INDONESIA III					THAILAND II					BANGLADESH APPRAISAL												
						SRI LANKA COUNTRY HEALTH PROG.																											
WPRO						*FIJI RURAL WATER SUPPLY										*PAPUA NEW GUINEA RURAL WATER SUPPLY																	
						*KOREA RURAL WATER SUPPLY																											
E. BECHER											MADAGASCAR										AFGHAN												
L. LAUGER						ZAIRE										SAHEL					AFRO WORKSHOP												
FNA						FIJI					CARIBBEAN										NIGERIA												
FNA	CARIBBEAN										AFGHANISTAN										AFGHANISTAN												
M. JACKSON	SIG										NIGERIA										NIGERIA												
A. TOMASSI						ZAIRE										ZAMBIA																	
A. VOGEL						FIJI										PAPUA NEW GUINEA																	
ENG	CARIBBEAN										MADAGASCAR										NIGERIA												
MPD SPECIALIST						WEST AFRICA										ZAMBIA																	
G. BACHMANN											EMRO																						
R. BALLANCE	TECHNOLOGY, INFORMATION TRANSFER, COLLABORATING CENTRES, WASTEWATER REUSE, INTERN. STANDARDS FOR DRINKING WATER																																
R. DAVIES						JCHP STUDY OF RURAL WATER SUPPLY AND PRIMARY HEALTH CARE																											
H. DE KONING						GLOBAL AIR POLLUTION ACTIVITIES																											
R. HELMER						GLOBAL WATER POLLUTION ACTIVITIES																											
M. HILSENRAD																																	
V. PINTO						EMRO										SAHEL																	
E. STRIJAK																EGYPT																	
M. SULEIMAN											AFGHANISTAN										EGYPT												
P. VALLET						MOROCCO					CARIBBEAN																						
P. STEVENS																WASH																	
ENG																					AFGHANISTAN												
SIC INSTIT.																					PAPUA NEW GUINEA												
SIC INSTIT.											KOREA																						

* * Activities with important rural component

18 April 1978

WORLD HEALTH
ORGANIZATION



ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVA 27 - SWITZERLAND
Télégr.: UNISANTE-Geneva

Tél. 34 60 61 Télex. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: ETS
Prière de rappeler la référence:

14 April 1978

Dear Mr Kalbermatten,

Re-organization of EHE Division

...

Please find enclosed the Statements of Tasks of EHE Units giving details of the organizational Unit changes.

Yours sincerely

Prescott A. Stevens
Manager

Environmental Health Technology and Support
Division of Environmental Health

Mr John M. Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications Department
World Bank
1818 H. Street N.W.
Washington D.C. 20433
USA

...

ENCL.

INCOMING MAIL UNIT

1978 APR 22 PM 3:25

RECEIVED

ORGANISATION MONDIALE
DE LA SANTÉ



WORLD HEALTH
ORGANIZATION

1211 GENEVE 27 - SUISSE
Télégr.: UNISANTE-Geneve

1211 GENEVA 27 - SWITZERLAND
Telegr.: UNISANTE-Geneva

Tel. 34 80 61 Télex 37821

14 April 1978

In reply, please refer to: ETS
Printed on recycled paper

Dear Mr Kalbermaten,

Re-organization of EHE Division

Please find enclosed the Statements of Tasks of EHE Units giving details
of the organizational Unit changes.

Yours sincerely


Prescott A. Stevens
Manager

Environmental Health Technology and Support
Division of Environmental Health

Mr John M. Kalbermaten
Water and Wastes Adviser
Energy, Water and Telecommunications Department
World Bank
1818 H. Street N.W.
Washington D.C. 20433
USA

ENCL.

INCOMING MAIL UNIT

1978 APR 25 PM 3:52

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UNIT :	Environmental Health Technology and Support	ETS
DIVISION :	ENVIRONMENTAL HEALTH	EHE

Statement of Tasks of ETS Unit

In contributing to the Organization's programme in environmental health, the unit will fulfil the following tasks:

1. Development and application of environmental health technology

- 1.1 to promote the development and application of reliable and safe technology in environmental health programmes and projects of priority concern, namely (a) the improvement of water supply and sanitation in rural areas and (b) the control and surveillance of hazardous agents in the environment which are related to rapid economic development;
- 1.2 to ensure that the proposed technology is consistent with practical planning, organization and management of environmental programmes;
- 1.3 to promote the application of such technology both in the country where it was developed and, through information dissemination, to other member countries;

2. Provision of supporting services

- 2.1 to promote and provide specialist inputs for technical cooperation in:
 - (a) developing policy, programmes and projects to improve WHO community services for supplying safe water and for collecting and disposing of liquid and solid wastes, with attention to operation and management of the system;
 - (b) assessing environmental conditions especially by establishing or improving programmes for the surveillance of air and water resources including marine waters, and by establishing an institutional framework to facilitate internationally agreed on methodology for monitoring and the global assessment of information produced;
 - (c) developing policy and programmes to improve environmental conditions, especially protecting air and water resources from pollution and other exploitation likely to cause adverse effects on human health; and
 - (d) strengthening or creating national institutions, both technical and operational, as well as the technical manpower needed to plan, execute and support national programmes in the various fields of environmental health;
- 2.2 to prepare guidance material on policies and methods for programmes and activities mentioned in (1) and (2.1) above;

- 2.3 to implement the World Bank/WHO Cooperative Programme as agreed in the Memorandum of Understanding of 1 October 1971, which stipulates types of field activities to be carried out according to periodically established plans of work;
- 2.4 to provide central services justified by economics of scale and organizational location, such as subcontracting arrangements and dissemination of technological information;
- 2.5 to expand the repertory of staff skills to deal with increasingly complex problems of environmental health and supplement staff expertise on various levels when in short supply;
- 2.6 to participate in collaborative work with other units of the Division of Environmental Health, other programmes of the Organization, and other agencies, as required.

Statement of Tasks of GWS unit

In contributing to the Organization's programme in environmental health, the unit will fulfil the following tasks:

1. Monitoring of progress of implementation of the International Drinking Water and Sanitation Decade Targets

- 1.1 to assemble from governments, international, multilateral, bilateral and other funding agencies information on resources allocated to the water and sanitation sector and achievements made country by country, as well as information on constraints and their causes and specific information on successful programmes;
- 1.2 to analyse the information gathered and bring the information to the attention of the appropriate forums for review;

2. Liaison with bilateral agencies, banks and other funding agencies.

- 2.1 in consultation with the Division of Coordination, to prepare and assemble systematically information related to the water supply and sanitation sector with particular reference to quantum and criteria of assistance, special interest countries, conditions attached to aid and technical cooperation, procedures of assistance, institutional and structural information, etc. on bilateral as well as other funding and technical cooperational agencies, including non-governmental organizations;
- 2.2 to provide these agencies with project information on specific country plans and programmes, on a continuing basis;

3. Cooperation with agencies involved in the Water Decade

- 3.1 to participate in the negotiations with other agencies with a view to promoting cooperative actions at all levels;
- 3.2 to prepare and collate documentation on financial and technical cooperation needs of developing countries, for collective review at periodic meetings of international, multilateral and bilateral development and funding agencies;

4. Support to ECOSOC and its subsidiary organs in relation to the Water Decade

- 4.1 in consultation with the Division of Coordination to maintain liaison with, prepare reports for, and attend meetings of the relevant organs of ECOSOC in relation to the follow-up actions of the UN Water Conference;

5. ACC Sub-Committee on Water Resources (or its possible successor: The Inter-Agency Water Resources Board)

- 5.1 to assemble and prepare information and documentation on water supply and sanitation as required for discussions at said bodies and to identify and address itself to coordination issues;

6. Internal support to WHO

- 6.1 to prepare reports for the governing bodies of WHO;
- 6.2 through global support, to support and strengthen action at local level taken by Regional Offices;
- 6.3 to cooperate with Regional Offices in their liaison with other UN Agencies, Economic Commissions and bilaterals in respect of the Water Decade.

SymbolUNIT : Environmental Health Criteria and
Standards

HCS

DIVISION : ENVIRONMENTAL HEALTH

EHE

Statement of Tasks of HCS Unit

In contributing to the Organization's programme in environmental health, the unit will fulfil the following tasks:

1. Environmental hazards

- 1.1 to promote, publish and disseminate documents on health criteria for environmental agents, including agricultural, industrial and consumer chemicals, and environmental pollutants;
- 1.2 to identify health hazards associated with technological advances in agriculture, industry, power production and other economic development activities;
- 1.3 to review, assess and promote appropriate methods for (a) laboratory testing of chemicals, (b) epidemiological studies of health effects of environmental agents, including monitoring of human exposure, (c) health risk evaluation, and (d) health related environmental impact assessment of economic development projects;
- 1.4 to provide technical cooperation in:
 - (a) the application of environmental health criteria;
 - (b) dissemination of information on air, water, and wastes standards;
 - (c) formulation of exposure limits and standards for environmental pollutants;
 - (d) regulatory control of chemicals;
 - (e) environmental health impact assessment of economic development projects;
 - (f) epidemiology of environmental hazards;
- 1.5 to promote radiation hygiene, including the strengthening of national radiation protection services, in collaboration with IAEA and other relevant international organizations, and the development and application of criteria, codes of practice and standards for radiation protection;
- 1.6 to develop, promote and coordinate international arrangements for mutual assistance in case of accidents involving hazardous materials;
- 1.7 to promote manpower development in the field of environmental toxicology and epidemiology, and radiation hygiene;
- 1.8 to maintain liaison, at the technical level, with other international organizations involved in environmental quality standards, control of environmental chemicals and radiation protection;

2. Food safety

- 2.1 to evaluate the toxic risk of chemicals added to, or found in food, including food additives, pesticide residues and other environmental contaminants, and to recommend acceptable or tolerable levels of

/...

- intake for such chemicals; to assess the safety and wholesomeness of foods from unconventional sources, as well as that of foods to which novel methods of preservation or processing, such as the use of gamma radiation, have been applied;
- 2.2 to elaborate international food standards under the aegis of the Codex Alimentarius Commission, and to develop and publish codes of hygienic practice for the safe handling of foods;
- 2.3 to provide technical cooperation in:
- (a) developing modern food laws or introducing progressive changes in the existing national food legislation that would reflect current principles of food safety, and the latest scientific achievements in this field;
 - (b) developing modern food control infrastructure including food inspection and facilities for food analysis;
 - (c) identification and resolution of specific health problems relating to food hygiene and the chemical contamination of foods;
 - (d) the establishment or strengthening of the food contamination monitoring programme; and the collection, review, evaluation and dissemination of information on contaminants in foods;
- 2.4 to develop information services and mechanisms of intercountry cooperation in all aspects of food safety and control of food borne diseases; promotion of such cooperation, including related research activities;
- 2.5 to promote manpower development and training of food administrators, food inspectors, food analysts, specialists in food safety, and of health education of persons handling food;
- 2.6 to maintain liaison, at the technical level, with FAO and other organizations involved in food safety.

WORLD HEALTH
ORGANIZATION

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Télegr.: UNISANTE-Geneva



Tél. 34 60 61 Téléc. 27821

ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

Jack
As discussed by you in
WHO HQ, presume no
reply is
needed.

In reply please refer to: GWS/P20/180/3
Prière de rappeler la référence:

14 April 1978

Dear John,

Our new GWS unit is building up an information system on lending institutions and donor agencies. I am aware that Mr Subrahmanyam has requested from you some statistical data as input to the CNR report which is under preparation and also that your response is in the mail. My concern is at the moment to establish a systematic flow of information on the water supply and sanitation sector to GWS from various agencies involved.

Gunnar Schultzberg will be in Washington from 17 April for the finalization of the Afghanistan report. I would wish to take this opportunity for him to stay on at the Bank after his work on the Afghanistan report is completed to work with your staff on the establishment of systematic information systems involving also other departments in the Bank concerned with community water supply and sanitation projects.

Kindest regards.

Yours sincerely,

Dr B.H. Dieterich
Director
Division of Environmental Health

Mr John M. Kalbermatten
Water & Wastes Adviser
Energy, Water and Telecommunications
Department
International Bank for Reconstruction
and Development
1818 H. Street, N.W.
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ORGANISATION MONDIALE
DE LA SANTÉ

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In reply please refer to: P20/372/2
Prière de rappeler la référence:

13 April 1978

Dear Mr Kalbermatten,

Cooperative Programme

This will confirm our telephone conversation on 11 April concerning the following:

1. Mali. I understand a Bank "Basic Needs" Mission, staffed by Dr Lee's Unit, will go to Mali on 14 June for about six weeks to look, inter alia, at health and nutrition needs, and that it would be desirable if CP could provide a staff member to the mission to look at water supply and sewerage needs. We **are** considering this in the revision of the Workplan and shall write Mr Cosgrove shortly.

2. Visit to Geneva. I have informed Dr Dieterich's office that you and Mr Rovani plan to visit Geneva on Thursday and Friday, 20/21 April. I have informed the Director of my discussions with you and Mr Rovani in Washington, and indicated that I believe you would like to take up with him the following:

- (a) Progress in "New Directions" of the CP
- (b) Staffing and FY79 Budget of CP
- (c) Emphasis on project identification and planning activities of CP
- (d) The proposed Global UNDP Project, and ways of increasing inter-agency cooperation in helping countries prepare for the Water Decade.

3. I am sorry I could not stay to see Mr Wildeman again on Friday. Please transmit to him my apologies, and tell him I hope we can let him know soon about the possibility of his joining the CP.

Yours sincerely,

Prescott A. Stevens
Manager

Environmental Health Technology and Support
Division of Environmental Health

Mr John M. Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications Department
World Bank
1818 H. Street N.W.
Washington D.C. 20433
USA



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12.01

Mr. John M. Kalbermatten
Ms. DeAnne Julius
R. H. Sheehan

April 11, 1978

SWITZERLAND - Geneva - WHO Cooperative Program Activities Review ✓
DENMARK - Copenhagen - Manila Sewerage and Sanitation Master Plan -
Discussion with Consultant Dr. Hansen
NETHERLANDS - Delft - International Courses - Lectures on World Bank
Activities and Project Evaluation
ENGLAND - London - Research Project 671-46 - Review of Project
Activities in Africa with Dr. Kenneth Iwugo

1. On or about April 18 you should travel to Geneva where Mr. Kalbermatten should join Mr. Yves Rovani for discussions on Cooperative Program activities. The review should focus on:

- (a) Drinking Water Decade preparatory activities undertaken jointly by WHO and the Bank;
- (b) WHO proposals for inter-agency cooperation and UNDP project proposals;
- (c) Cooperative Program staffing;
- (d) Additional topics identified during your visit by Mr. Rovani.

2. Ms. Julius should review, as requested by WHO, the economic aspects of the UNICEF/WHO Joint Committee study on "Water Supply and Sanitation Components of Primary Health Care."

3. On April 22, you should travel to Copenhagen and meet with Dr. Hansen to review progress on the sanitation component of the Manila Sewerage and Sanitation Master Plan. 1/

4. On April 25 you should travel to Delft, Netherlands, where you will present the annual World Bank lectures to participants of the International Courses in Hydraulic and Sanitary Engineering.

5. Finally, you should spend May 1 and 2 at the Ross Institute in London, reviewing the results of the completed Africa field studies by Dr. Kenneth Iwugo.

6. You should return to Washington on or about May 3.

JMKalbermatten:mk

cc: Messrs. Rovani, Middleton, Gunnerson
Ms. Julius

1/ cc and cleared with: Mr. Saravanapavan (AEPEW)

WHO
12.0

WHO/IBRD COOPERATIVE PROGRAMME ACTIVITIES IN THE WHO
AMERICA REGION (April 1, 1978 - March 31, 1980)

1. Establishment of Cooperative Programme Activities in AMRO.
A financial analyst from Cooperative Program (C.P.) will be assigned to the PAHO for a period of 24 months beginning April 1, 1978.^{1/} AMRO will contribute approximately 18 man-months per year of professional staff time plus secretarial assistance, office space and additional AMRO field staff (including the Pan American Center for Sanitary Engineering and Environmental Sciences - CEPIS), as outlined in the Work Plan (see Annex 1). Salary and other benefits of the FNA will be provided from the C.P., together with travel funds in accordance with the Work Plan. The C.P. activities in AMRO will be extended to all countries of the AMRO Region with common membership in WHO and WB. They will be carried out under the supervision of the Regional Director, through the Division of Environmental Health. Channels of communication of PAHO and the Bank with governments will be used as appropriate.
2. Objectives and Agreed Types of Activities
- 2.1 The general objectives of the C.P. are set forth in the 1971 Memorandum of Understanding between WHO and the Bank, as follows:
 - (a) Assisting countries of common membership in the carrying out of sector studies required to formulate sector programs and policies (other than those sector studies financed by the United Nations Development Program (UNDP));
 - (b) Assisting countries of common membership in the identification and preparation of investment projects of types which fall within WHO's field of responsibility and which, in the framework of its economic development objectives and general policies, the Bank is willing to consider for financing (other than those activities financed by the UNDP);
 - (c) Assistance to countries of common membership in identifying and preparing proposals for pre-investment studies and other projects (including those suitable for financing by the UNDP);
 - (d) WHO participation in Bank economic, sector, project appraisal and project supervision missions; and
 - (e) Other related activities as agreed between WHO and the Bank.

^{1/} Under Inter-Regional Project PIP 001.

2.2 Specific Objectives

The C.P. activities in AMRO will serve the general purpose of enhancing the impact and efficiency of the C.P. work of the two Organizations. Specifically (1) to enhance national planning for Water Supply and Wastes Disposal and to assist countries establish national strategies to meet the goals of the proposed International Water Supply and Sanitation Decade (1981 - 1990) and, (2) to assist in obtaining increased resources for technical assistance and capital investment, both internal and external (multilateral and bilateral).

2.3 Agreed Types of Activities

- (a) Participation in PAHO's general sector objectives to promote national activities in Water Supply and Wastes Disposal.
- (b) Sector or sub-sector studies and updating of studies through the preparation of Sector Memoranda;
- (c) Assistance to countries in project identification, preparation and collaboration with Bank missions on preappraisal work in projects where PAHO has participated in the above-mentioned activities;
- (d) Participation with Bank missions in appraisal work in support of Bank staff;
- (e) Assistance to countries^{1/} where the Bank is presently active in specified fields in the Sector, such as manpower development (training), reduction of unaccounted-for water, institution building and management, water conservation, dissemination of appropriate low-cost technology, and other activities which would be mutually agreed on between the Bank and PAHO;

3. Work Plan

A general two-year Work Plan is attached (Annex 1). A detailed Work Plan (including a provisional schedule for traveling) will be prepared every six months to cover activities for the following 12 months. The activities to be included in the Work Plan will be mutually agreed on between the Bank and PAHO in accordance with needs identified by either of the two Organizations, and should be an appropriate mix of the activities listed in 2.3 above. The Work Plan will commit 12 man-months per year of C.P. staff resources located at PAHO plus additional C.P. staff time from resources at WHO Headquarters, if required, approximately 18 man-months per year of PAHO field staff time and other PAHO staff

^{1/} Within the limits of available resources and exclusive of the professional staff time indicated in Items 1 and 3.

time as mutually agreed between the Bank and PAHO. With the approval of the PAHO Director, it will be part of the agreed overall plan of work of the Cooperative Program. It will also be coordinated with other PAHO and WHO activities directed towards achieving the same objectives. Changes, additions and deletions in the Work Plan will be mutually agreed between the Bank and PAHO.

4. Program Management

Primary responsibility for planning, directing and administering the C.P. activities in PAHO will rest with PAHO's Director, through the Division of Environmental Health (DEH). Preparation of the detailed Work Plan and Terms of Reference for specific activities will be the responsibility of the PAHO's Division of Environmental Health with the concurrence of the Bank's Latin America and the Caribbean Water Supply and Sewerage Division (LCPWS). Day-to-day management of program activities will be the responsibility of the Chief, Division of Environmental Health of the PAHO. The Chief, LCPWS Division, will represent the Bank in the preparation and implementation of the program.

5. Reports

Reports concerning project identification and preappraisal work where CP-PAHO staff has participated in conjunction with a Bank mission will be submitted, after PAHO's review, to the Bank's LCPWS Division in approximately 15 days after mission return to Headquarters. Reports on implementation of the other CP-PAHO activities outlined in the present program will be the responsibility of PAHO. Draft reports will be reviewed and commented upon by PAHO's Division of Environmental Health and cleared by the Bank. Reports intended for submission to governments (such as Sector Studies and Sector Memoranda) will be reviewed in draft and commented upon by PAHO Headquarters and cleared by the Bank and issued as WHO-PAHO/IBRD Cooperative Program reports.

6. WB/WHO Memorandum of Understanding

The C.P. activities in AMRO will be established within the framework of the Memorandum of Understanding between WHO and WB of October 17, 1971 with C.P. budget funds committed from Project PIP 001, having the approval of the responsible officers of WHO for the C.P. as well as the Director, EWT, and the appropriate Assistant Director, Latin America and the Caribbean Projects Department, World Bank.

May 10, 1978

PROPOSED TWO-YEAR IBRD/PAHO COOPERATIVE PROGRAM

(April 1, 1978 - March 31, 1980)

I. Sector Studies and Sector Memoranda

- | | |
|--------------------------------|----------|
| 1. Argentina (Updating) | (II-78)* |
| 2. Ecuador (Sector Memorandum) | (III-78) |
| 3. Bolivia (Updating) | (IV-78) |
| 4. Mexico (Updating) | (I-79) |
| 5. Brazil (Sector Memorandum) | (II-79) |
| 6. Peru (Sector Memorandum) | (III-79) |

II. Project Identification

- | | |
|--------------------------------------|----------|
| 1. Panama Water Supply II | (II-78) |
| 2. Honduras - San Pedro Sula | (II-78) |
| 3. Bolivia - Santa Cruz | (II-78) |
| 4. Colombia - Solid Wastes | (II-78) |
| 5. Brazil Center Water Supply & Sew. | (III-78) |
| 6. Ecuador Small and Medium-Size | (IV-78) |
| 7. Mexico Medium-Size Cities II | (II-79) |
| 8. Jamaica - Kingston Sewerage | (I-79) |
| 9. Haiti Water Supply II | (II-79) |
| 10. Brazil South W.S. and Sewerage | (II-79) |
| 11. El Salvador-S.Salvador Sewerage | (III-79) |
| 12. Guatemala - Water and Sewerage | (III-79) |

III. Pre-Appraisal Work

- | | |
|------------------------------------|---------|
| 1. Chile Water Supply and Sewerage | (II-78) |
| 2. Colombia - INSFOPAL III | (II-78) |

* Quarter-Calendar Year (time of mission)

3. Panamá Water Supply II (III-78)
4. Honduras - San Pedro Sula W. Supply (V-79)
5. Bolivia - Santa Cruz (IV-78)
6. Colombia - Solid Waste (I-79)
7. Brazil - Center Water Supply & Sewerage (II-79)
8. Ecuador-Small and Medium-Size Cities (III-79)
9. El Salvador-S.Salvador Sewerage (IV-79)

IBRD/PAHO COOPERATIVE PROGRAM

6-MONTH PROGRAM (APRIL - SEPTEMBER 1978)

<u>Sector</u>	1 9 7 8					
	<u>Apr.</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug.</u>	<u>Sep.</u> <u>Oct.</u>
Argentina	XXXX	----	----	----		
Ecuador				AFC	AFC	----
<u>Identification</u>						
Panama II	XXXX	----	----	----		
Brazil (Center)						AFC XXXX
Honduras - San Pedro Sula	XXXX	----	----	----		XXXX
Bolivia - Santa Cruz		XXXX	----	----	XXXX	
Colombia - Solid Wastes						XXXX
<u>Pre-Appraisal/Project Preparation</u>						
Chile	XXXX	----	----	----		
INSFOPAL III	----	XXXX		AFC		
Panama II					XXXX	----

AFC Financial Analyst C.P.

XXXX Bank missions

---- Duration of Activity

TENTATIVE TWO-YEAR IBRD/PAHO COOPERATIVE PROGRAM (APRIL 1, 1978-MARCH 31, 1980)

(MANPOWER EXPRESSED IN MAN-WEEKS)

ACTIVITIES	FIRST YEAR		SECOND YEAR	
	4/1/78	3/31/79	4/1/79	3/31/80
	PAHO	CP	PAHO	CP
I. <u>Sector Studies & Memoranda</u>				
1. Argentina (Updating)	4			
2. Ecuador (Sector Memorandum)	7	7		
3. Bolivia (Updating)	4	4		
4. Mexico (Updating)	8	4		
5. Brazil (Sector Memorandum)			10	6
6. Peru (Sector Memorandum)			6	6
II. <u>Project Identification</u>				
1. Panama Water Supply II	4			
2. Honduras-S. Pedro Sula Water	2			
3. Bolivia-Sta. Cruz Sewerage	2			
4. Colombia-Solid Wastes	4	4		
5. Brazil-Center W.S. and Sewerage	5	4		
6. Ecuador-Small & Medium S. Cities	2		4	4
7. Mexico-Medium Size Cities II	2		4	4
8. Jamaica-Kingston Sewerage	2		3	
9. Haiti-Water Supply II			3	4
10. Brazil-South W.S. and S.			5	4
11. El Salvador-S. Salvador Sewerage			6	
12. Guatemala-Water Supply & S.			4	
III. <u>Pre-Appraisal Work</u>				
1. Chile-Water Supply & Sewerage	3			
2. Colombia-INSFOPAL III	2			
3. Panama-Water Supply II	3			
4. Honduras-San Pedro Sula Water	4	4		
5. Bolivia-Santa Cruz Sewerage		4		
6. Colombia-Solid Wastes	4		4	4
7. Brazil-Center W.S. & Sewerage			6	4
8. Ecuador-Small & Med. Size Cities			7	5
9. El Salvador-S. Salvador Sewerage			4	
Total	62	31	66	41

Mr. Prescott Stevens

John M. Kalbermatten

CP Work Program

I have circulated the Work Program to the Division Chiefs and asked them to comment on the program, in particular, on any necessary changes.

You have already been informed by our East Asia and Pacific Energy and Water Division that the Fiji Sector Study should be dropped. In addition, the Egypt Rural Water Supply Sector development. Activities should be eliminated.

Other than that I have not received any comments and I therefore confirm the Work Program attached to your travel report of April 17, 1978.

cc: Messrs: Beach (EAP), Erkmen (EAPew), Cosgrove (WAPew), Thys (EMPWS)
Williams (ASPEW), Zavala (LEPWS)

JMKalbermatten:sp

SUMMARY OF

STATUS OF RAPID ASSESSMENT ACTIVITIES BY REGION (as of 31.3.1978)

RAPID ASSESSMENT PROFER													
REGION	DESK STUDY		GOVT RESPONSE TO RA		WORK IN COUNTRY				DRAFT ASSESMT REP'T FOR SUBM. TO GOVT			FINAL ASSESSMENT REPORT	REMARKS
			WHO COOP.	ON THEIR OWN	CP STAFF		OTHER						
	+++	++			+++	++	+	+++	++	+			
AFRO (42 countries)	12	-	17	5	1	5	1	13	3	2		20	2 man-weeks assignment Laugeri/Tomassi for Ouagadougou workshop Feb/Mar 1978
AMRO (27 countries)	4	6							10			10	1 week assignment Vogel, December 1977 to review desk studies
EMRO (23 countries)	11	-	4	-	3	1				2	1	1	
EURO (17 countries)	4	-	5 + 2 <u>de facto</u>	10 probable	5		1	2	1	3	4	2	2 week assignment of CP staff proposed to help with regional report
SEARO (10 countries)	7	-	7			2		2	1	2		5	Assignment Bachmann 4 weeks December 1977 3 weeks April 1978
(11 countries)	3	-	4					3	1			5	5 week assignment Vogel Mar/Apr 1978
TOTALS: done	41		39	5	9		2			9			
progressing		6						20			5		
proposed				10		8			16			43	
GRAND TOTAL (130 countries)	47		4				55			57			KEY: +++ done ++ progressing + proposed
%	36%		42%				42%			44%			

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROFER								
AFRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Angola								
Benin	+++	✓			++	+		Participated Ouagadougou Workshop, sector study imminent
Botswana								
Burundi								
Cape Verde	+++	✓			++	+		Participated Ouagadougou Workshop
C.A.E.		✓		+	++	+		
Chad	+++	✓			++	+		Participated Ouagadougou Workshop
Comoros								
Congo			✓		+++	+++		Report not available in Geneva
Ethiopia	+++							
Gabon	+++	✓			++	+		Participated Ouagadougou Workshop
Gambia								
Ghana			✓		+	+		
Guinea		✓		+		+		CP mission May 1978
Guinea-Bissau								Preparatory work by AFRO field staff
Ivory Coast	+++	✓			++	+		Participated Ouagadougou Workshop
Kenya			✓		++	+		
Lesotho								
Liberia								
Madagascar			✓		+	+		Preparatory work by Government
Malawi			✓		+	+		Govt to prepare r.a. report on basis of recent sector study
TOTALS: done	6	7	5		1	1		KEY: +++ done ++ progressing + proposed
progressing					7			
proposed				2	3	11		

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER								
AFRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Mali	+++	✓			++	+		Participated Ouagadougou Workshop
Mauritania	+++	✓			++	+		Participated Ouagadougou Workshop
Mauritius		✓		+		+		Rapid assessment in conjunction with sector study May 1978
Mozambique								
Niger	+++	✓			++	+		Participated Ouagadougou Workshop
Nigeria		✓		+		+		Government request is forthcoming
Rwanda		✓		+++		+++		Prepared in conjunction with recent sector study
Sao Tome & Principe								
Senegal	+++	✓			++	+		Participated Ouagadougou Workshop
Sierra Leone								
South Africa								
Swaziland								
Togo	+++	✓			++	+		Participated Ouagadougou Workshop
Uganda								
U.R. of Cameroon								
U.R. of Tanzania		✓		+		+		Govt requested postponement
Upper Volta	+++	✓			++	+		Participated Ouagadougou Workshop
Zaire								Sector study scheduled August 1978
Zambia								
Namibia								
South Rhodesia								
TOTALS: done	6	10		1		1		KEY: +++ done ++ progressing + proposed
progressing					6			
proposed				3		9		

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

		RAPID ASSESSMENT PROPER							
AMRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS	
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER				
Argentina	++				+	+		All desk studies prepared by AMRO field staff. Desk studies for Jamaica and Venezuela reviewed by Mr Vogel during one week assignment to AMRO. AMRO plans to hold national seminars to prepare rapid assessment reports.	
Bahamas									
Barbados									
Bolivia	++				+	+			
Brazil									
Chile	+++				+	+			
Colombia									
Costa Rica									
Cuba									
Dominican Rep.									
Ecuador									
El Salvador									
Grenada									
Guatemala	++				+	+			
Guyana									
Haiti	+++				+	+			
Honduras									
Jamaica	+++				+	+			
Mexico	++				+	+			
Nicaragua	++				+	+			
Panama									
Paraguay									
Peru	++				+	+			
Surinam									
Trinidad & Tobago									
Uruguay									
Venezuela	+++				+	+			
TOTALS:									
done	4				-	-			
progressing	6				-	-			
proposed	-				10	10			

KEY: +++ done

++ progressing

+ proposed

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER								
EMRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Afghanistan								Recent sector study no interest in r.a.
Bahrain								
Cyprus								
Democ. Yemen	+++	✓		+		+		Govt requested post- ponement of mission
Djibouti		✓		+++		+++		Bishara in conjunction with other assignment
Egypt								Recent sector study
Iran	+++							
Iraq	+++							
Israel								
Jordan	+++	✓		+++		++		Mr Pinto
Kuwait								
Lebanon								
Libya	+++							
Oman	+++							
Pakistan	+++							
Qatar								
Saudi Arabia	+++							
Somalia								
Sudan								Recent sector study
Syria	+++	✓		+++		+++		Mr Suleiman
Tunisia	+++							
United Arab Emirates								
Yemen Arab Republic	+++							
TOTALS:								KEY: +++ done ++ progressing + proposed
done	11	4		3		2		
progressing						1		
proposed				1		1		

EURO

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER								
EURO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Algeria	+++	✓		+++		+++		Mr P. Vallet
Greece					++	++		EURO Field Staff
Malta	+++	✓		+++		++		Mr A. Tomassi
Morocco		✓		+++		+++		Mr P. Vallet
Portugal	+++	✓		+++		+++		Mr V. Pinto
Turkey	+++	✓		+++		++		Dr E. Becher
Yugoslavia (Province of Kosovo)					++	++		EURO Field Staff
Albania			✓					EURO has sent these 10 countries a questionnaire to fill in.
Bulgaria			✓					
Czechoslovakia			✓					
Hungary			✓					
Ireland			✓		+	+		Regional staff have visited Italy and will visit Ireland.
Italy			✓		+++	+		
Poland			✓					EURO might need assist- ance from CP to prepare regional report on rapid assessment exercise
Romania			✓					
Spain			✓					
Yugoslavia			✓					
TOTALS:								KEY: +++ done ++ progressing + proposed
done	4	5		5	1	3		
progressing					2	4		
proposed		2	10		1	2		

SEARO.

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER								
SEARO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER			
Bangladesh	+++	✓				+++		
Burma	+++	✓			+	+		
Dem. Rep. of Korea								
India	+++	✓		+		+		Desk study prepared by Government
Indonesia	+++	✓				+		
Maldives		✓		+		+		
Mongolia								
Nepal	+++	✓			++	+++		
Sri Lanka	+++							
Thailand	+++	✓			++	+		
TOTALS: done	7	7				2		<p>Except for India, Dr Bachmann prepared all desk studies, spend- ing 4 weeks in SEARO and 8 weeks at HQ.</p> <p>He is scheduled to visit SEARO again in April for 3 weeks to continue preparing rapid assess- ment reports.</p>
progressing					2			
proposed				2	1	5		

KEY: +++ done
 ++ progressing
 + proposed

STATUS OF RAPID ASSESSMENT ACTIVITIES BY COUNTRY (as of 31.3.1978)

RAPID ASSESSMENT PROPER									
WPRO REGION	DESK STUDY	GOVT RESPONSE TO RA		WORK IN COUNTRY		DRAFT ASSESSMT REP'T FOR SUBM. TO GOVT	FINAL ASSESSMENT REPORT	REMARKS	
		WHO COOP.	ON THEIR OWN	CP STAFF	OTHER				
Dem. Kampuchea									
Fiji	+++	✓			++	+		WPRO Field Staff	
Laos									
Malaysia		✓			++	+		WPRO Field Staff	
Papua New Guinea									
Philippines	+++	✓				+		Recent sector study	
Rep of Korea					+	+		WPRO Field Staff	
Samoa									
Singapore									
Tonga	+++	✓			++	+		WPRO Field Staff	
...t Nam									
TOTALS:									
done	3	4						Mr Vogel in WPRO for	
progressing					3			5 weeks March - April	
proposed					1	5		to assist in rapid	
								assessment exercise.	

KEY: +++ done
 ++ progressing
 + proposed

CRAIG

N.O.S

OFFICE MEMORANDUM

TO: Mr. Eric R. Williams, Chief, ASPEW

DATE: March 31, 1978

FROM: K.G. Jechoutek, Economist

SUBJECT: Water Supply and Sewerage Sector Work

A preliminary examination of information contained in the divisional files shows detailed and recent material on the sector in all South Asia countries with the exception of India where comprehensive information is available only for selected locations. However, the knowledge of the other countries' water and sanitation sectors could also be supplemented by selected items of economic analysis.

Existing information

1. India: WHO/IBRD Sector Reviews of Madhya Pradesh (1975) and Punjab (1977); project-related sector information on Uttar Pradesh, Tamil Nadu, Maharashtra.
2. Pakistan: IBRD Sector Memo (1977); WHO/IBRD Sector Review (1976); Consultants' Lahore Sector Review (1975/77); IBRD Urban Sector Survey (1976).
3. Bangladesh: IBRD Sector Memo (1977); WHO/IBRD Sector Review (1973); WHO Rural Water Review (1974).
4. Burma: WHO/IBRD Sector Review (1977); WHO Rural Water Review (1974).
5. Sri Lanka: WHO/IBRD Sector Review (draft 1977); IBRD Sector Memo (1976); Consultants' Colombo Sector Review (1972/76).
6. Nepal: WHO/IBRD Sector Review (1977); IBRD Sector Memo (1976); WHO Rural Water Review (1974); WHO/UNDP Sector Review (1973); Consultants' local studies (1973/75).

Issues covered in existing information

A number of topics is covered thoroughly in the existing reviews, the most important and widely covered ones being:

1. Service standards: sufficient information is available on the degree of access to safe water and to sanitation in both urban and rural areas. Specific reviews of the rural subsector are available for Bangladesh, Burma and Nepal.
2. Sector organisation: the institutional aspects and interrelations between authorities are well covered for all countries.
3. Investment plan: a description and discussion of sector investment planning is contained in all reviews, often differentiating between sub-sectors.

4. Constraints and further sector work: the factors impeding smooth development of the sector are highlighted, and suggestions for further analysis to identify suitable projects are provided.

5. The rural sub-sector is well covered in separate reviews for Bangladesh, Burma, and Nepal, less comprehensively in the general reviews.

Gaps in the existing information

1. India

While Madhya Pradesh and Punjab are well-documented, most other states' water supply and sewerage sectors are not covered by reviews. There is a long-term ongoing WHO program to study the states' sectors in sequence, an undertaking that will probably require updating of the first reviews by the time the last major ones are to be initiated. For this approach, it might be necessary to introduce a recurrent updating procedure.

As far as the contents of reviews are concerned, the same comments apply for India as for the other countries' sector studies.

2. Other countries

- (i) Tariffs: a thorough analysis of the present and planned tariff policy of the major supply authorities in the country (or state) appears necessary. A comparison of actual tariff structure and levels with marginal financial and economic costs would yield useful information on the financial future of the authorities, the efficiency of resource allocation in the sector, and the direction in which the Bank's project-related tariff policy should move.
- (ii) Poverty aspects: an indication of the degree of rural and urban poverty, accessibility of services for low-income segments of the population, and the affordability of water and sewerage charges would improve the already existing knowledge of service standards. An interrelation with elements of the Bank's current emphasis on "basic needs" could be established.
- (iii) Finance: a critical analysis of the major supply authorities' financial position is included in few of the reviews - coverage of this point could be expanded without reaching the detail required for project appraisal, and should be connected with tariff analysis under (i).

- (iv) Sector priorities: a critical appraisal of the investment plan should yield indications of planned and/or necessary choices between the water supply and sewerage sub-sectors, and the economic and financial adequacy of such choices. Local and rural/urban priorities should be identified in order to reduce the need for intra-sectoral ranking decisions during project work.
- (v) The rural sub-sector has not received sufficient attention with the exception of the Bangladesh, Nepal and Burma separate reviews. The different institutional, technical and economic issues would indicate that separate studies are needed.

Proposed sector work

1. India

A continuing WHO/IBRD review program state by state appears to be the best procedure to obtain an overall picture of the sector, although the time elapsed before comprehensive information is available could be considerable. The time-consuming nature of the work is compounded by the number of supplying authorities that have to be dealt with. Perhaps more superficial initial reviews for all States could precede the more detailed state sector reviews and yield preliminary guidelines. The WHO Rapid Assessment work at present being conducted in India is understood to have yielded results for some States already. It would be desirable to arrive at an overall picture for all States as soon as possible in order to facilitate allocating decisions.

2. All countries

Given the recent data contained in available reviews, it is only necessary to fill in the information gaps rather than update existing material. Analysis of finances, tariffs and marginal cost of the major supply authorities could be linked to project work in some cases, but would have to be conducted as an independent exercise or as part of a supplementary sector review in most instances, covering a series of authorities. The fragmentation of the sector also requires a similar stepwise approach in the case of poverty and basic needs.

On the other hand, overall sectoral priority identification and the analysis of the rural sub-sector could be performed on a larger-scale basis for a country or a state, requiring mostly discussions with central authorities, supplemented by selected local data. The nature of information required for the analysis of these two groups of issues makes the exercise more suitable for a broad-brush approach.

KJechoutek/ms

cc: Messrs. Rajagopalan, Alisbah, Clements, Shibusawa, Dunn, Warford,
✓ Kalbermatten, Ware, Pettigrew, Rasmusson, Skytta, Vance, Smith, Davis

W H 12.0

Manager, ETS

Director, EHE

31 March 1978

ETS/P20/372/2

VISIT TO WORLD BANK, 4-7 April 1978

As discussed with you on 28 March I plan to take up the following points in Washington:

(1) Manpower Development Specialist

Additional candidates have been suggested whose PHF's I will show to Mr Kalbermatten. We would like to fill this post rapidly but will, if necessary, use STCs for planned CP work in 1978.

(2) Other vacant CP posts

We shall probably recommend that all three posts be financial analysts. Candidates known to the Bank will be requested. The possibility of assigning one of them to Abidjan is not rejected and we plan to broach the matter with Dr Quenum.

(3) CP Budget first half FY79

The estimated cost for July to December 1978 is about \$520 000 assuming the recruitment of all 11 professional posts and the travel indicated in the workplan. I have already provided information as requested by Mr Kalbermatten to support the 11th post in my letter to him of 28 March.

(4) ECA Meeting in June

We have not received any information concerning AFRO participation at the meeting. We agree that Mr Cosgrove's visit to AFRO either with the Director or with the RCO would be most opportune and suggest he should plan such a visit for about three to five days when the Regional Director will be in Brazzaville.

(5) Inter-agency Memorandum of Understanding

I understand the Bank agrees in principle but feels the document should be made more substantive. We wish to emphasize that the proposed "programme" is not a single one but rather a family of programmes, for example the CP with the World Bank is one member of the family and there are many other individual programmes. We feel that the Memorandum of Understanding should provide means for linking these programmes together in a more effective way than they are at present. We regret that followup action has been delayed but this will be rectified. The opinions of Mr Rovani and Mr Kalbermatten are sought on the above and in this we should concentrate agency efforts in community water supply for the Decade.

cc: Dr Ballance
Mr Tomassi

/...

(5) UNDP Global Project

I shall brief Mr Kalbermatten on the status.

P. Stevens

additions:

~~Form 700~~

~~SEARO Eng~~

~~SEARO Travel~~

~~Clearance for Reports~~

Land disposal of sewage ✓ sent letter 2-28

Field trials of 671-46 — Geneva

ETHE tasks ————— Geneva

Post description ✓ FA
✓ Manpower

OFFICE MEMORANDUM

TO: Messrs. J. Beach(AEPEW), E. Erkmen(EAPEW), W. Cosgrove(WAPEW)
A. Thys(EMPWS), E. Williams(ASPEW), A. Zavala(LCPWS) DATE: March 31, 1978

FROM: John M. Kalbermatten (Water and Wastes Adviser, EWTDR)

SUBJECT: WHO/IBRD CP Work Program Discussions

This is to confirm the arrangements discussed yesterday afternoon, namely, that Mr. Prescott Stevens (probably accompanied by Mr. Antonio Tomassi) will visit the following people in their offices:

Mr. R. Reekie	Tuesday,	April 4 at 2:00 p.m.
Mr. A. Thys	Wednesday,	April 5 at 2:00 p.m.
Mr. W. Cosgrove	Thursday,	April 6 at 9:00 a.m.

On Thursday, April 6 at 2:00 p.m. there will be a meeting to which all the division chiefs are invited to review progress on Rapid Assessment undertaken by WHO.

As in last year's work program discussions, I will not participate in the regional meetings unless specifically requested by you to do so. In view of budgetary constraints on sector work, I suggest we agree only to those activities we can justify in our work program and limit the WHO-initiated work we agreed to in the past on a non-objection basis to 10% of the work program. I suggest we use CP resources for project identification/preparatory activities to the extent possible.

cc: Messrs. Middleton, Bharier (EWTDR)

JMKalbermatten:mk

ETS/P20/372/2

31 March 1978

Dear Mr Cosgrove,

CP Work Plan for 1978 - West Africa

Thank you for your letter of 28 February on which I have the following comments:

(1) International Drinking Water and Sanitation Decade

The shortcomings you have noted in the Regional Director's letter have, I believe, been rectified in subsequent communications through the WHO Representatives and in particular through the recent Ouagadougou workshop. Numerous requests have now been received for rapid assessment work, in particular from: Benin, Central African Empire, Chad, Congo, Gabon, Ghana, Guinea, Ivory Coast, Mali, Mauritania, Niger, Nigeria, Senegal, Togo and Upper Volta. During the Ouagadougou workshop draft rapid assessments were prepared by most of the participants for their own countries.

(2) Nigeria Rapid Assessment

AFRO has communicated with the Government of Nigeria and we are awaiting information on the proposed dates for Mr Jackson's visit. Any action on your side to accelerate the request would be appreciated.

(3) CP post in Abidjan

Your proposal is under active consideration and will be drawn to the attention of the Regional Director.

(4) Sahelian Rapid Assessment

Messrs Laugeri and Tomassi's duty travel report was sent you on 21 March. You will note that 11 rapid assessment reports were initiated and are expected to be completed by about end April.

/...

Mr William J. Cosgrove
Chief
Energy, Water and Telecommunications Division
Western Africa Regional Office
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA

cc: Director, ERM
Mr Tomassi

Mr William J. Cosgrove
World Bank
P20/372/2

31 March 1978

(5) Regional Manpower Survey and Workshop

Recruitment of the CP Manpower Development Specialist is active and we hope it will be finalized soon. Should we not be able to complete recruitment in time, we might undertake this activity with a short-term consultant.

(6) Liberia Sector Study

I am surprised that the cooperative programme was not proposed to carry out this study. We should be interested to review the draft report.

(7) Planning CP activities for West Africa

WHO attendance at the ECA meeting in June will probably be provided by AFRO, otherwise by HQ. I shall keep you informed. It would certainly be mutually advantageous to meet on this occasion. Dr Dieterich hopes to be able to visit AFRO together with you at an early date and at a time when the Regional Director is in Brazzaville.

I expect we shall have an opportunity to discuss these points further during my visit to Washington from 4-7 April.

Yours sincerely,

Prescott A. Stevens
Manager, Environmental Health Technology
and Support
Division of Environmental Health

02 H0
12-0

Mr. Vittorio Masoni, IRD

March 29, 1978

John M. Kalbermatten, EWTDR

Bank/WHO Cooperative Program

1. During FY1978 the main emphasis of this program has been on activities following up the United Nations Water Conference, held in Argentina in May 1977. Much of these activities is leading up to a 'Rapid Assessment' report by each member country of its needs in water supply and sanitation if the targets set by the conference - safe drinking water and adequate sanitation for all by 1990 - are to be met. These reports will serve as inputs for an ECOSOC meeting in 1980 to launch the start of an 'International Drinking Water and Sanitation Decade'. Over 30 desk studies were drafted during the year by Cooperative Program staff to assist countries in their 'Rapid Assessments', while a workshop was held in Ouagadougou to coordinate the assessments of 11 West African countries. In addition, to this work, eight water supply and sanitation sector studies were in various stages of progress during the year and other preinvestment activities included preparation of documents for UNDP-assisted or bilaterally-financed projects.

2. I trust this information will help you in preparing the Annual Report. Please call Julian Bharier (X75349) if you require further information.

JBharier:jbe

WORLD HEALTH
ORGANIZATION



ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVA 27 - SWITZERLAND
Télegr.: UNISANTE-Geneva

Tél. 34 60 61 Télex. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: ETS/P20/372/2 (B)
Prière de rappeler la référence:

28 March 1978

Dear Mr Kalbermatten,

Cooperative Programme Staffing

This is with further reference to paragraph 2 of your letter of 14 February concerning justification for the eleventh professional post in the Cooperative Programme.

(1) During the calendar year 1977 eight of the CP posts were filled (Becher, Bachmann, Jackson, Laugeri, MacNealy, Schultzberg, Tomassi and Vogel). The ninth post was reserved for outposting to SEARO. The tenth post was reserved for outposting to AMRO in case the eleventh post was not approved.

(2) During this year about 9 man-years of WHO staff time was credited to the CP, as shown by the time sheets:

Jan. 1369 hours	May 1454 hours	Sept. 1313 hours
Feb. 1556 "	Jun. 1392 "	Oct. 1858 "
Mar. 2097 "	Jul. 1134 "	Nov. 1551 "
Apr. 1948 "	Aug. 1155 "	Dec. 1505 "

Total Hours = 18 332
Hours/year = 2 080 = 8.8

(3) If more staff had been available we might have undertaken some or all of the following activities which were proposed by Bank Regions at the April 1977 planning meeting, but subsequently postponed or dropped:

Peru	- Full Sector Survey
Chile	- Project Identification
Chile	- Sector Review

Mr John M. Kalbermatten
Water and Wastes Adviser
Energy, Water & Telecommunications
Department
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA

/...

ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVE 27 - SUISSE
Tél.: UNITA-Genève



Tél. 34 80 81 Télec. 27821

WORLD HEALTH
ORGANIZATION

1211 GENEVA 27 - SWITZERLAND
Tél.: UNITA-Genève

28 March 1978

ITS/P20/372/2 (B)
In reply please refer to:
Prior to the reference in reference

Dear Mr. Kalbermaten,

Cooperative Programme Staffing

This is with further reference to paragraph 2 of your letter of 14 February concerning justification for the eleventh professional post in the Cooperative Programme.

(1) During the calendar year 1977 eight of the CP posts were filled (Becher, Bachmann, Jackson, Langner, MacNealy, Schulzberg, Tomassi and Vogel). The ninth post was reserved for outposting to SEARO. The tenth post was reserved for outposting to AMRO in case the eleventh post was not approved.

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Chile	- Project Identification
Chile	- Sector Review

Mr. John M. Kalbermaten
Water and Wastes Adviser
Energy, Water & Telecommunications
Department
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA
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INCOMING MAIL UNIT

Mr John M. Kalbermatten
World Bank
ETS/P20/372/2 (B)

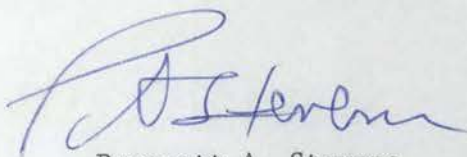
28 March 1978

Benin	-	Full Sector Study	
Sahel	-	Sector Survey	(rescheduled for 1978)
Training Workshop, AFRO			
WHO/AFRO	-	Sector Development Workshop for Regional staff	(Rescheduled for 1978)
Liberia	-	CP participation in appraisal mission	
Zambia	-	Training Survey	
Zaire	-	Tariff Study	(Rescheduled for 1978)
Djakarta	-	Tariff Study	
East Java	-	Identification mission of a rural water project	
Indonesia	-	Study on ways to strengthen the management of rural water supply.	

(4) The revised workplan for calendar year 1978, which I sent you with my letter of 13 March includes specified CP activities totalling 304 man-weeks of HQ CP staff time plus unspecified additional time for rapid assessment activities. This is based on the assumption that by July the full complement of 9 CP staff will be on the job in Geneva; If they are not, short-term consultants will need to be engaged in some cases.

(5) I am recalculating the estimated total expenditure for first half FY 79 based on the workplan and shall let you have the result shortly.

Yours sincerely,



Prescott A. Stevens
Manager
Environmental Health Technology & Support
Division of Environmental Health

OFFICE MEMORANDUM

J.B.

TO: Those listed below.

DATE: March 27, 1978

FROM: Vittorio Masoni, IRD

SUBJECT: Data on Bank-U.N. Cooperative Programs for the FY78 Bank Annual Report

This year again, would you please send me a short narrative paragraph on the FY78 activities carried out by the Cooperative Program you or your associates are in charge of. Please bear in mind that the Bank Annual Report has a very vast audience. On one hand there is a specialized sector that wants to see the usual statistics of joint appraisals, joint missions, follow-up investment, etc. and a precise characterization of CP's work. These people/agencies consider the Bank Annual Report a working tool and need a factual text to use for reference. On the other, there is a general, probable more numerous readership, that is particularly interested in the new and "dramatic" developments in the CP's operations, as they may touch more popular themes, such as basic needs, fundamental human rights, greater justice in income distribution, assistance to minority groups (women, children, unemployed), etc. Could we have your draft contributions by C.O.B. Friday April 7, so that we can meet our deadline with IP+A. Thank you.

Messrs. Veraart, FAO
Hultin, UNESCO
Kalbermatten, WHO
Thadani, UNIDO
Leiserson (Could you help on ILO?)

VMasoni:az

*Salvo
please draft something
appropriate
J.B.*

WORLD HEALTH
ORGANIZATION



ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVA 27 - SWITZERLAND
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Tél. 34 60 61 Téléc. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: ETS/P20/372/2
Prière de rappeler la référence:

23 March 1978

Dear Mr Kalbermatten,

CP Activities

This will confirm our telephone conversation of 17 March concerning:

- (1) Since you did not receive my telex of 23 February re duties of the CP Manpower Development Specialist, I telexed a copy on 22 March.
- (2) I had already replied to Mr Beach's telex concerning activities in Indonesia, to which you referred.
- (3) I shall try to ensure in future that "attachments" to my letters are attached. Since you did not telex, I assume you meanwhile received the workplan I sent you on 13 March.
- (4) I look forward to your telexed confirmation of the "standard" duties of the CP Financial Analyst which will be telexed to you shortly.

Yours sincerely,

Prescott A. Stevens
Manager, Environmental Health
Technology Support
Division of Environmental Health

Mr John M. Kalbermatten
Water and Wastes Adviser
Energy, Water & Telecommunications
Department
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA

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1978 MAR 31 11 14 AM
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Kalbermatten
✓
March 16, 1978

Mr. S. Unakul
Regional Adviser on Environmental Health
WHO
World Health House
Indraprastha Estate, Ring Rd.
New Delhi 110001, India

Dear Mr. Unakul:

RE: WHO/IBRD Coop Program

Thank you for your letter W2/76/4 of Feb. 27 enclosing the Forms 700. We would indeed agree with your interpretation excluding certain activities from the scope of Form 700 -- in fact I even wonder whether the Sri Lanka follow-up constitutes "sector activity." Mr. Beach also feels that Form 700 is not necessary for the "project guidance" activity in Indonesia. The back of the form (supply enclosed as requested) indicates the activities to be covered and you will see that "sector work" is fairly narrowly defined.

On the individual activities, I am a little disturbed that the Rajasthan State survey is now shown as requiring 30 manweeks. Our original estimate in November was 30 manweeks for two such studies, and even this was, as I understood, later reduced to 25 (16 for engineer and 9 for financial analyst). I fear we cannot afford 30 manweeks for a single state survey, if we are to make any significant contribution to sector planning throughout India, as has been requested by Government. We suggest that 4 weeks in the field should be adequate, followed by 4 or less in the office -- our past experience with sector studies is that the principal conclusions are clear by the end of the field work, and that the paper discussed with the Government at that time probably has more value than the massive volumes delivered (after many months) later.

Sincerely yours,
E.R. Williams

E.R. Williams, Chief
Energy & Water Supply Division
South Asia Projects Department

Attachments

ERWilliams/jkg

Control No. MLSC-35

Cleared with & cc: Mr. P. Kapur, Messrs. Kalbermatten/Middleton
cc: L. Rasmusson

2140
7.01

**WORLD HEALTH
ORGANIZATION**



**ORGANISATION MONDIALE
DE LA SANTÉ**

1211 GENEVA 27 - SWITZERLAND
Télegr.: UNISANTE-Geneva

Tél. 34 60 61 Télex. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: ETS P20/372/2 (C)
Prière de rappeler la référence:

13 March 1978

Dear Mr Kalbermatten,

Cooperative Programme Work Plan
Status of Cooperative Programme work

We are sending, under separate cover, for you and the six Division Chiefs, copies of the Cooperative Programme Work Plan and of the status of Cooperative Programme work, both as at 6 March 1978.

Yours sincerely,

P.A. Stevens
Manager
Environmental Health Technology
and Support
Division of Environmental Health

Mr John Kalbermatten
Water and Wastes Adviser
Public Utilities Department
World Bank
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

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1978 MAR 14

ORGANISATION MONDIALE
DE LA SANTÉ

1211 GENEVE 27 - SUISSE
Télégr.: UNISANTÉ-Geneve



Tél. 34 50 51 Téléx. 37821

WORLD HEALTH
ORGANIZATION

1211 GENEVA 27 - SWITZERLAND
Télégr.: UNISANTÉ-Geneva

13 March 1978

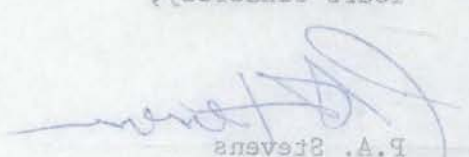
In reply please refer to: ETS P20/372/2 (C)
Faire de réponse la référence:

Dear Mr Kalbermaten,

Cooperative Programme Work Plan
Status of Cooperative Programme work

We are sending, under separate cover, for you and the six Division Chiefs, copies of the Cooperative Programme Work Plan and of the status of Cooperative Programme work, both as at 6 March 1978.

Yours sincerely,


F.A. Stevens
Manager
Environmental Health Technology
and Support
Division of Environmental Health

U.S.A.
Washington, D.C. 20433
1818 B Street, N.W.
World Bank
Public Utilities Department
Water and Wastes Adviser
Mr John Kalbermaten

RECEIVED
1978 MAR 20 PM 2:40
INCOMING MAIL UNIT

OFFICE MEMORANDUM

TO: Messrs. J. Beach(AEPEW), W.Cosgrove(WAPEW), E.Erkmen(EAPEW),
A.Thys(EMPWS), E.Williams(ASPEW), A.Zavala(LCPWS) DATE: March 9, 1978

FROM: John M. Kalbermatten (Water and Wastes Adviser, EWTDR)

SUBJECT: IBRD/WHO Cooperative Program - Work Plan Discussions

As you already know, Mr. Prescott Stevens of WHO will be visiting us the week of April 3 to discuss CP work plans for the next 18 months, i.e., FY79, plus the first half of FY80.^{1/} I have asked Mr. Stevens to send us a tentative work program prior to his visit and I will send you a copy of his proposal as soon as we receive it. I suggest we meet on Thursday, March 30, at 2 o'clock in Room D-1056, prior to Mr. Steven's visit, to review our needs and our reactions to his proposal.

Despite our efforts during last year's work program discussions, we still have difficulties. A number of activities undertaken by CP staff at the request of WHO are not suitable for inclusion in regional work programs and have created problems in some regions and P & B. I suggest that this time around you do not accept CP activities on the basis of classifying them as WHO requested work which is not to be reflected in regional work programs. We (EWT) have been unable to convince P & B to provide a work category for budgetary purposes which would charge such work to the Cooperative Program without assigning it to the regional budget. Therefore, this time around please do not accept anything from the Cooperative Program you do not wish to have charged to your regional budget. I will propose to Mr. Stevens that we leave 10% of the CP unallocated to be used at the discretion of WHO.

I suggest that you prepare a work program for input you require from the Cooperative Program in time for us to review it during our meeting of March 30. I assume with the recently completed budget exercise you have a pretty definite program for FY79 and possibly FY80 and should therefore be in a position to determine what kind of assistance the Cooperative Program could provide. I would like to point out in this connection that the Memorandum of Understanding with WHO foresees as CP activities not only sector studies. Other work, such as project identification, project preparation, even participation in appraisal missions, and such things as subsector studies and reviews, training programs, tariff studies, etc. are acceptable. I am attaching for your information a recently agreed-upon Memorandum of Understanding between the LAC Water Supply Division and PAHO for decentralized Cooperative activities in the Latin American region. You will see on page 2 that the activities to be undertaken are very much project oriented. The SEARO agreement makes similar provisions and even includes time for project supervision. I suggest you consider the possibility of making similar use of the CP.

^{1/} SA and LAC only to the extent input from CP (Geneva) is required in support of the decentralized work program.

March 9, 1978

You should know that at the moment the CP staff consists of Messrs. Jackson, Tomassi, Laugeri, Vogel and Becher in Geneva, plus Mr. Heyland in New Delhi. One additional position will be transferred to PAHO in the near future. This means that there are three vacant positions to be filled to bring the program staff up to the authorized strength of 10 professionals. We have therefore an opportunity to select professionals in disciplines most suitable to undertake the work program of your choice. The only possible restriction in that respect is an agreement we have with WHO that one of the vacant positions would be filled with a manpower/training specialist.

Finally, I am sending you separately the draft of a lending program paper we hope to submit to Mr. Baum in the near future. The lending program is based on the informal discussions Mr. Bharier and I have had with you about six weeks ago. The paper might help you in planning (long-range) CP work.

Attachments

JMKalbermatten:mk

cc: Messrs. Middleton, Bharier (EWTDR)

DRAFT

WHO/IBRD COOPERATIVE PROGRAMME ACTIVITIES IN THE WHO
AMERICA REGION (April 1, 1978 - March 31, 1980)

1. Establishment of Cooperative Programme Activities in AMRO.
A financial analyst from Cooperative Program (C.P.) will be assigned to the PAHO for a period of 24 months beginning April 1, 1978.^{1/} AMRO will contribute approximately 18 man-months per year of professional staff time plus secretarial assistance, office space and additional AMRO field staff (including the Pan American Center for Sanitary Engineering and Environmental Sciences - CEPIS), as outlined in the Work Plan (see Annex 1). Salary and other benefits of the FNA will be provided from the C.P., together with travel funds in accordance with the Work Plan. The C.P. activities in AMRO will be extended to all countries of the AMRO Region with common membership in WHO and WB. They will be carried out under the supervision of the Regional Director, through the Division of Environmental Health. Channels of communication of PAHO and the Bank with governments will be used as appropriate.
2. Objectives and Agreed Types of Activities
 - 2.1 The general objectives of the C.P. are set forth in the 1971 Memorandum of Understanding between WHO and the Bank, as follows:
 - (a) Assisting countries of common membership in the carrying out of sector studies required to formulate sector programs and policies (other than those sector studies financed by the United Nations Development Program (UNDP));
 - (b) Assisting countries of common membership in the identification and preparation of investment projects of types which fall within WHO's field of responsibility and which, in the framework of its economic development objectives and general policies, the Bank is willing to consider for financing (other than those activities financed by the UNDP);
 - (c) Assistance to countries of common membership in identifying and preparing proposals for pre-investment studies and other projects (including those suitable for financing by the UNDP);
 - (d) WHO participation in Bank economic, sector, project appraisal and project supervision missions; and
 - (e) Other related activities as agreed between WHO and the Bank.

^{1/} Under Inter-Regional Project PIP 001.

2.2 Specific Objectives

The C.P. activities in AMRO will serve the general purpose of enhancing the impact and efficiency of the C.P. work of the two Organizations. Specifically (1) to enhance national planning for Water Supply and Wastes Disposal and to assist countries establish national strategies to meet the goals of the proposed International Water Supply and Sanitation Decade (1981 - 1990) and, (2) to assist in obtaining increased resources for technical assistance and capital investment, both internal and external (multilateral and bilateral).

2.3 Agreed Types of Activities

- (a) Participation in PAHO's general sector objectives to promote national activities in Water Supply and Wastes Disposal.
- (b) Sector or sub-sector studies and updating of studies through the preparation of Sector Memoranda;
- (c) Assistance to countries in project identification, preparation and collaboration with Bank missions on preappraisal work in projects where PAHO has participated in the above-mentioned activities;
- (d) Participation with Bank missions in appraisal work in support of Bank staff;
- (e) Assistance to countries^{1/} where the Bank is presently active in specified fields in the Sector, such as manpower development (training), reduction of unaccounted-for water, institutional building and management, water conservation, dissemination of appropriate low-cost technology, and other activities which would be mutually agreed on between the Bank and PAHO;

3. Work Plan

A general two-year Work Plan is attached (Annex 1). A detailed Work Plan (including a provisional schedule for traveling) will be prepared every six months to cover activities for the following 12 months. The activities to be included in the Work Plan will be mutually agreed on between the Bank and PAHO in accordance with needs identified by either of the two Organizations, and should be an appropriate mix of the activities listed in 2.3 above. The Work Plan will commit 12 man-months per year of C.P. staff resources located at PAHO plus additional C.P. staff time from resources at WHO Headquarters, if required, approximately 18 man-months per year of PAHO field staff time and other PAHO staff

^{1/} Within the limits of available resources and exclusive of the professional staff time indicated in Items 1 and 3.

time as mutually agreed between the Bank and PAHO. With the approval of the PAHO Director, it will be part of the agreed overall plan of work of the Cooperative Program. It will also be coordinated with other PAHO and WHO activities directed towards achieving the same objectives. Changes, additions and deletions in the Work Plan will be mutually agreed between the Bank and PAHO.

4.

Program Management

Primary responsibility for planning, directing and administering the C.P. activities in PAHO will rest with PAHO's Director, through the Division of Environmental Health (DEH). Preparation of the detailed Work Plan and Terms of Reference for specific activities will be the responsibility of the PAHO's Division of Environmental Health with the concurrence of the Bank's Latin America and the Caribbean Water Supply and Sewerage Division (LCPWS). Day-to-day management of program activities will be the responsibility of the Chief, Division of Environmental Health of the PAHO. The Chief, LCPWS Division, will represent the Bank in the preparation and implementation of the program.

5.

Reports

Reports concerning project identification and preappraisal work where CP-PAHO staff has participated in conjunction with a Bank mission will be submitted, after PAHO's review, to the Bank's LCPWS Division in approximately 15 days after mission return to Headquarters. Reports on implementation of the other CP-PAHO activities outlined in the present program will be the responsibility of PAHO. Draft reports will be reviewed and commented upon by PAHO's Division of Environmental Health and cleared by the Bank. Reports intended for submission to governments (such as Sector Studies and Sector Memoranda) will be reviewed in draft and commented upon by PAHO Headquarters and cleared by the Bank and issued as WHO-PAHO/IBRD Cooperative Program reports.

6.

WB/WHO Memorandum of Understanding

The C.P. activities in AMRO will be established within the framework of the Memorandum of Understanding between WHO and WB of October 17, 1971 with C.P. budget funds committed from Project PIP 001, having the approval of the responsible officers of WHO for the C.P. as well as the Director, EWT, and the appropriate Assistant Director, Latin America and the Caribbean Projects Department, World Bank.

March 6, 1978

PROPOSED TWO-YEAR IBRD/PAHO COOPERATIVE PROGRAM

(April 1, 1978 - March 31, 1980)

I. Sector Studies and Sector Memoranda

- | | |
|--------------------------------|----------|
| 1. Argentina (Updating) | (II-78)* |
| 2. Ecuador (Sector Memorandum) | (IV-78) |
| 3. Peru (Sector Memorandum) | (III-79) |
| 4. Bolivia (Updating) | (III-78) |
| 5. Brazil (Sector Memorandum) | (II-79) |
| 6. Mexico (Updating) | (IV-78) |

II. Project Identification

- | | |
|--|----------|
| 1. Brazil Center Water Supply and Sewerage | (III-78) |
| 2. Mexico Medium-Size Cities II | (II-78) |
| 3. Panamá Water Supply II | (I-79) |
| 4. Ecuador Small and Medium-Size | (II-79) |
| 5. Haiti Water Supply II | (IV-79) |
| 6. Brazil Unidentified | (III-79) |
| 7. Jamaica - Kingston Sewerage | (II-78) |
| 8. El Salvador Rural Water Supply | (III-79) |
| 9. Argentina Urban Water Supply <u>1/</u> | (I-80) |

III. Pre-Appraisal Work

- | | |
|------------------------------------|---------|
| 1. Chile Water Supply and Sewerage | (II-78) |
| 2. Sao Paulo Industrial Pollution | (II-78) |
| 3. INSFOPAL III | (II-78) |

* Quarter-Calendar Year (time of mission)

1/ Tentatively considered at Country Programs request. If confirmed, to be included in Lending Program for FY1981.

- | | |
|---|----------|
| 4. Panamá Water Supply II | (II-79) |
| 5. Mexico Medium-Size Cities II | (III-78) |
| 6. Ecuador Medium-Size Cities | (II-79) |
| 7. Honduras - San Pedro Sula Water Supply | (II-79) |
| 8. El Salvador Sewerage | (I-79) |
| 9. Bolivia Rural Water Supply | (II-79) |

IV. Appraisal Work (only CP)

Support to Bank headquarters appraising teams.

V. Technical Assistance

CP-PAHO participation on an ad-hoc and continuous basis in specific activities and countries to be agreed upon.

TENTATIVE TWO-YEAR IBRD/PAHO COOPERATIVE PROGRAM (April 1, 1978 - March 31, 1980)(MANPOWER EXPRESSED IN MAN-WEEKS)

<u>Activity</u>	<u>FIRST YEAR</u> <u>4/1/78 - 3/31/79</u>		<u>SECOND YEAR</u> <u>4/1/79 - 3/31/80</u>		<u>TOTAL</u>	
	<u>PAHO</u>	<u>CP</u>	<u>PAHO</u>	<u>CP</u>	<u>PAHO</u>	<u>CP</u>
I. <u>Sector Studies and Sector Memoranda</u>						
1. Argentina (Updating)	4	4			4	4
2. Ecuador (Sector Memorandum)	7	5			7	5
3. Peru (Sector Memorandum)			6	7	6	7
4. Bolivia (Updating)		4				4
5. Brazil (Sector Memorandum)			10	7	10	7
6. Mexico (Updating)	8	4			8	4
II. <u>Project Identification</u>						
1. Brazil Center Water Supply and Sewerage	5	4			5	4
2. Mexico Medium-Size Cities II						
3. Panamá Water Supply II						
4. Ecuador Small and Medium-Size			4	4	4	4
5. Haiti Water Supply II						
6. Brazil Unidentified			5	4	5	4
7. Jamaica - Kingston Sewerage	3				3	
8. El Salvador Rural Water Supply	4	4	6	2	10	6
9. Argentina Urban Water Supply <u>1/</u>	4	4	2	2	6	6
III. <u>Pre-Appraisal Work</u>						
1. Chile Water Supply and Sewerage	2	4			2	4
2. Sao Paulo Industrial Pollution	5				5	
3. INSFOPAL III	5				5	
4. Panamá Water Supply II			5	4	5	4
5. Mexico Medium-Size Cities	4	4			4	4
6. Ecuador Medium-Size Cities			7	4	7	4
7. Honduras - San Pedro Sula Water Supply			4	4	4	4
8. El Salvador Sewerage	4	4			4	4
9. Bolivia Rural Water Supply			6	2	6	2

1/ Included as requested by Programs Division. To be replaced, if not considered, in future lending program for FY1981.

PROPOSED TWO-YEAR IBRD/PAHO COOPERATIVE PROGRAM (April 1, 1978 - March 31, 1980)

(MANPOWER EXPRESSED IN MAN-WEEKS)

<u>Activity</u>	<u>FIRST YEAR</u>		<u>SECOND YEAR</u>		<u>TOTAL</u>	
	<u>4/1/78 - 3/31/79</u>		<u>4/1/79 - 3/31/80</u>			
	<u>PAHO</u>	<u>CP</u>	<u>PAHO</u>	<u>CP</u>	<u>PAHO</u>	<u>CP</u>
IV. <u>Appraisal Work</u>						
Support to Bank headquarters appraising teams (Mexico City Water Supply II, Brazil N.E. Water Supply and Sao Paulo Pollution, Lima Water Supply, INSFOPAL III, Chile Water Supply and Sewerage, Mexico Medium-Size Cities II, Panamá Water Supply II, Jamaica Sewerage, Honduras - San Pedro Sula Projects).	5	4	5	5	10	9
V. <u>Technical Assistance</u>						
CP/PAHO participation to be made on an ad-hoc and continuous basis and specific activities and countries to be agreed upon.			no manpower committed			
	—	—	—	—	—	—
TOTAL	60	45	60	45	120	90

AZavala:mm
February 1, 1978

THE WORLD BANK

ROUTING SLIP		DATE: March 23, 1978	
NAME		ROOM NO.	
Messrs. J. Beach (AEPEW)		C-413	
E. Erkmen (EAPEW)		E-505	
W. Cosgrove (WAPEW)		A-337	
A. Thys (EMPWS)		A-742	
E Williams (ASPEW)		B-402	
A. Zavala (LEPWS)		A-842	
APPROPRIATE DISPOSITION	NOTE AND RETURN		
APPROVAL	NOTE AND SEND ON		
CLEARANCE	PER OUR CONVERSATION		
COMMENT	PER YOUR REQUEST		
FOR ACTION	PREPARE REPLY		
INFORMATION	RECOMMENDATION		
INITIAL	SIGNATURE		
NOTE AND FILE	URGENT		
REMARKS:			
<p>The attached Status Report and Work Plan of the WHO/IBRD Cooperative Program were prepared by Mr. Prescott Stevens to facilitate the forthcoming discussions. I notice the second half of DY79 is not covered. I suggest you not only review the proposal but consider in particular the CP requirements for calendar 79.</p> <p>cc: Messrs. Middleton, Bharier</p>			
FROM: John M. Kalbermatten Water and Naszes Adviser		ROOM NO.: D-1036	EXTENSION: 75345
Energy, Water and Tele. Dept.			

STATUS OF COOPERATIVE PROGRAMME WORKAS AT 6 MARCH 1978TEAM LEADERAFGHANISTAN

G. Schultzberg

The draft report was submitted to the Government on 13 January 1978. Government presentation will take place during the week starting 13 March 1978.

BENIN

E. Becher

The sector study will take place 24 April - 6 May 1978.

CONGO

L. Laugeri

The report has now been finalized and distributed. The Government is following up on the recommendations, with assistance from the Regional Office.

EGYPT

L. Laugeri

The report has now been finalized and distributed. The main follow-up activity is undertaken by the Government, with World Bank's assistance. CP will participate in activities in rural water supply, including three missions in May, September and November 1978.

GREECE

L. Laugeri

Due to staffing constraints, the study must be postponed until November 1978.

INDONESIA

E. Becher

The draft Agreement for the Rural Water Supply and Sanitation Project Central Java has been submitted by the Federal Republic of Germany to the Indonesian Government. The German Technical Assistance Agency, GTZ, is drafting the Plan of Operations and the Contract linking WHO and GTZ for project implementation. Submission is promised shortly. A GTZ representative (Mr Kresse) will meet Mr Unakul, SEARO, on 20-21 March 1978 in Kathmandu to discuss project detail and start-up.

MALAWI

M. Jackson

The second draft of the sector study report has been completed and copies will be distributed to IBRD, AFRO and Government on 7 March 1978. Presentation by Mr Jackson is tentatively scheduled for the week commencing 17 April.

MAURITIUS

L. Laugeri

This mission has been rescheduled to take place in May, or earlier if possible. Steps are being taken to inform the Government on the data which need to be collected prior to the arrival of the mission. Although recent communications from the Bank indicate that the main purpose of the mission will be a water tariff study, it seems necessary, in view of the Rwanda experience, to undertake at the same time either a full sector review, or at least a comprehensive study of the urban sub-sector. An STC will be hired for the water rights legislation component of the study.

NEPAL

E. Becher

The GTZ project "Solid Waste Disposal for Kathmandu Valley" is to be finalized during forthcoming visit beginning 20 March of German delegation to Kathmandu.

NIGERIA

M. Jackson

Steps are being taken to reschedule this study and, if possible, start in May with a Rapid Assessment workshop, to be followed by the production of a Rapid Assessment report and by sector development activities in the second part of the year.

PORTUGAL

V. Pinto

The Project Document for the UNDP-assisted project "Development of a Basic Sanitation Programme", for which WHO was designated as Executing Agency, was prepared by Mr Pinto during the last quarter of 1977 and approved and signed by the Government, UNDP and WHO on 24 November 1977.

Implementation of the programme started with two consultant's missions, one on "Water Supply Wastage and Leakage", and the other on "Organization and Manpower". Also four nationals were sent under the project on study tours to Brazil.

A second seminar on Project Preparation and Evaluation is scheduled to take place from 8 to 16 May 1978 and will be Bank-assisted.

A WHO consultant, Senior Technical Adviser, has been appointed for the project.

RWANDA

L. Laugeri

The first drafts of the tariff study and of the Rapid Assessment report have been sent to AFRO and the Bank for comments. The first draft of the comprehensive sector study report has just been reviewed by ETS and will be sent to AFRO and the Bank. It is expected that all three reports can be made available to the Government for comments within two months.

SOMALIA

E. Becher

German KfW project formulation mission is scheduled to visit Somalia beginning of April and will select according to information received from GTZ from among the projects identified for follow-up in the sector study, including strengthening of national-level Water Development Agency (WDR).

SRI LANKA

M. Acheson

Final draft of the sector study report was sent by SEARO to ETS on 1 December 1977 and to the Government on 6 December 1977.

SUDAN

G. Bachmann

The final draft was revised and partly rewritten following EMRO's comments of 14 October 1977 and IBRD's comments of 3 January 1978. Duplication and final print will be completed by 20 March 1978. Meanwhile EMRO have asked for despatch of 15 copies for the Sudan Government.

TURKEY

E. Becher

The project "Reinforcement of Municipal Water Supply and Liquid Waste Disposal Programmes of Iller Bank" has been finalized end February in Ankara. OECD are practically committed to participate in the management and financial studies component of the project by making available expert assistance and funding study tours and meetings to the tune of US \$200 000 equivalent. Also the French Government expressed interest and is likely to contribute in fiscal year 1979 around US \$250 000 equivalent in terms of technical consultancies, training opportunities in France and study tours. The project is to start in a few weeks time.

The Conference on Planning and Development of Community Water Supply and Sanitation is now scheduled for 29 May - 4 June in Istanbul. Technical and administrative preparations, including invitations to participants, are in the hands of an inter-ministerial organizing Committee under the auspices of the Ministry of Health. A Conference Paper analysing the current sector situation, prospects and optional strategies is being prepared in Geneva for submission to the organizing Committee by 15 April for review and translation into Turkish. It has been decided in Ankara to invite in addition to responsible/interested ministries and sector agencies also representatives of selected municipalities or their associations, as well as observers from friendly countries potentially interested in similar planning exercise (e.g. Pakistan, Iran, Libya, Syria or Iraq).

ZAIRE

L. Laugeri

The tariff study and the rural water supply sub-sector study are now postponed until August 1978 as a result of (a) the Government's delay in completing preliminary activities, and (b) priorities identified in other countries.

RAPID ASSESSMENT

L. Laugeri

(a) Ouagadougou Workshop

A. Tomassi

This workshop, which was previously intended for Sahelian countries, was recently expanded to include participation from French-speaking countries of the Benin coast. The workshop took place from 27 February until 3 March 1978, with representatives of the following countries: Chad, Mali, Mauritania, Niger, Senegal, Cape Verde, Upper Volta, Ivory Coast, Togo, Benin and Gabon. At the end of the workshop, each representative presented a desk study for his country, and constraints and recommendations were discussed, as well as orientation of future efforts. It is now planned that the participants will return to their respective countries and prepare complete Rapid Assessment reports, which will be communicated to WHO for comments before 30 April, so that the entire Rapid Assessment for these countries should be completed by end May at the latest.

(b) Other countries in AFRO Region

L. Laugeri

Besides Rwanda, for which a draft Rapid Assessment report has already been completed, and the countries represented at the Ouagadougou workshop, there are still a large number of countries which have not been covered, but it is estimated that for nine of these countries sector knowledge is very good and recent, so that the Rapid Assessment should take comparatively little time. There remain some 15 countries for which sector knowledge is insufficient or needs updating,

and for these perhaps an approach similar to the one used at the Ouagadougou workshop would be the only solution to meet the end June deadline. ETS will write to AFRO to propose that a seminar be conducted in Nigeria (special mission), for all the remaining countries of the Benin coast (in Benin during the sector study), for the countries in the Madagascar region (in Mauritius during the sector study); for English-speaking East Africa, which includes about ten countries, two workshops are probably necessary, essentially for political reasons; one of them could be held in Nairobi; finally, the six countries close to Brazzaville (with the exception of Gabon) could be covered by a workshop held at the Regional Office. These various activities could take place before end June; for some countries, the final Rapid Assessment reports would probably not be ready before end July, but by end June preliminary drafts would be available for practically all countries of the African region.

(c) AMRO

The first three desk studies received in final form concern Haiti, Jamaica and Chile. It is expected that ten desk studies will have been prepared within a short time.

(d) EMRO

M. Suleiman

The Rapid Assessment draft report for Djibouti has been completed and sent to the Government. Requests have also been received from Democratic Republic of Yemen and Syria; desk studies have been prepared for Oman (following visit in the field) and for nine other countries of the region. A Rapid Assessment exercise will probably take place in Afghanistan during the forthcoming presentation mission.

(e) EURO

P. Vallet - E. Becher - A. Tomassi

A first draft of the Rapid Assessment report for Morocco and Portugal is now completed and has been forwarded to these Governments. Reports on Algeria, Turkey and Malta are being prepared in the field; field staff are assisting Governments in Greece and in the autonomous Province of Kosovo to complete the Rapid Assessment exercise.

(f) SEARO

G. Bachmann

Four requests for Rapid Assessment have been sent from India, Indonesia, Nepal and Thailand. Dr Bachmann will spend the month of April in SEARO to assist the assessment exercise.

(g) WPRO

A. Vogel

Three requests have been received from Fiji, Philippines and Tonga; Mr Vogel is now going to WPRO for one month.

AFRO WORKSHOP ON NATIONAL WATER SUPPLY AND SEWERAGE
DEVELOPMENT

A. Tomassi

This workshop is now planned to take place in the first half of 1979. It will be an AFRO workshop rather than an interregional workshop. Its purpose will be essentially the training of Regional Office's staff, with participation of national staff. Case studies will be undertaken on the basis of the results of the Rapid Assessment exercise.

SECTOR PLANNING STUDY

E. Becher / A. Tomassi

Preliminary conclusions of the study were incorporated in the Progress Report on Drinking Water and Sanitation (WHO/GWS/78.1) submitted at the meeting of 6-10 February in Vienna in preparation of the Third Special Session of the UN Committee on Natural Resources. A draft paper treating issues of policy making and planning procedures in general (and still requiring country case illustrations) has been submitted for internal ETS review.

	JANUARY					FEBRUARY					MARCH					APRIL					MAY					JUNE									
	2	9	16	23	30	6	13	20	27	6	13	20	27	3	10	17	24	1	8	15	22	29	5	12	19	26									
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	*RWANDA RURAL SECTOR STUDY										MALAWI PRES.																								
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WPRO											WPRO R.A.															PHILIPPINES WKSHOP									
E. BECHER	TURKEY					TURKEY R.A.					TURKEY					BENIN SECTOR ST.					TURKEY MEET.														
L. LAUGERI	RWANDA TARIFF STUDY					SAHEL WKSH					X	X	SAHEL R.A.					MAURITIUS SECTOR STUDY																	
FNA																					MAURITIUS SECTOR STUDY														
FNA																					X	X	X	X	X	X	PHILIPPINES WORKSHOP								
M. JACKSON	MALAWI REPORT										YEMEN R.A.					MALAWI PRES.					MAURITIUS SECT.STUDY					NIGERIA					MAURITIUS + NIGERIA REPORTS				
A. TOMASSI						SAHEL WKSH					MALTA R.A.					SAHEL R.A.					BENIN SECTOR STUDY														
A. VOGEL	GUINEA										WPRO R.A.										X	X	X	X	X	X									
ENG																					X	X	X	X	X	X									
MPD SPECIALIST																					WEST AFRICA TRAINING PROGRAMME														
G. BACHMANN	SUD															SEARO R.A.					SUD														
R. BALLANCE	TECHNOLOGY, INFORMATION TRANSFER, COLLABORATING CENTRES, WASTE WATER REUSE, INTERNATIONAL STANDARDS FOR DRINKING WATER																																		
R. DAVIES	JCHE STUDY OF RURAL WATER SUPPLY AND PRIMARY HEALTH CARE																																		
H. DE KONING	GLOBAL AIR POLLUTION ACTIVITIES																																		
R. HELMER	GLOEAL WATER POLLUTION ACTIVITIES																																		
M. HILSENRAD																																			
V. PINTO	MADRAS										X	X	X	X	X						PORTUGAL														
E. STRIJAK																					EGYPT														
M. SULEIMAN	OMAN					LEB					SYRIA R.A.					EMRO R.A.					EGYPT					STUDY LEAVE									
P. VALLET											ALGERIA R.A. + FUP					X					X	X	X												
P. STEVENS																WASH PLM																			
S. CALEGARI, STC	RWANDA RURAL SECT.STUDY																																		
G. SCHULTZBERG, CWS											AFG																								
R. MONTEIRO, STC																					PLANNING MODEL					POR									

X = Available for Rapid Assessment
R.A. = Rapid Assessment
* = Activities with important rural component

6 March 1978

	JULY			AUGUST			SEPTEMBER			OCTOBER			NOVEMBER			DECEMBER										
	3	10	17	24	31	7	14	21	28	4	11	18	25	2	9	16	23	30	6	13	20	27	4	11	18	25
AFRO				ZAIRE		*RURAL WATER SUPPLY + URBAN TAR.							SAHEL SECT.DEV.						LESOTHO SECTOR STUDY							
				NIGERIA P.A.						MADAGASCAR SECTOR REVIEW										NIGERIA SECTOR STUDY (Field)						
						WEST AFRICA TRAINING PROGRAMME								U.A. TRAINING WORKSHOPS												
AMRO																										
EMRO									*EGYPT RURAL SECTOR STUDY										*EGYPT RURAL SECTOR STUDY					SOMALIA SECTOR DEVELOPMENT		
									SUDAN SEMINAR + SECTOR DEVELOPMENT																	
EURO									MOROCCO SEWERAGE SECTOR STUDY											GREECE SECTOR STUDY						
SEARO			*INDIA RURAL WORKSHOP							INDONESIA III				THAILAND II						RAJASTHAN APPRAISAL						
			RAJASTHAN PRE-APPRAISAL			FINAL REPORT																				
													SRI LANKA COUNTRY HEALTH PROGR.													
WPRO										*PAPUA AND NEW GUINEA SECTOR STUDY																
										*FIJI + PAPUA NEW GUINEA SECTOR STUDIES																
E. BECHER										MADAGASCAR S.R.										SOMALIA SECTOR DEVELOP.						
L. LAUGERI							ZAIRE						SAHEL							GREECE SECTOR STUDY						
FNA			INDIA							PAPUA AND NEW GUINEA S.S.										NIGERIA SECT.DEV.						
FNA										SUDAN										LESOTHO SECT.STUDY						
M. JACKSON				NIGERIA																NIGERIA SECT.DEV						
A. TOMASSI							ZAIRE						SAHEL							LESOTHO SECT.STUDY						
A. VOGEL										FIJI + PAPUA NEW GUINEA S.S.																
ENG			INDIA										SAHEL							GREECE SECTOR STUDY						
MPD SPECIALIST										WEST AFRICA TRAINING																
G. BACHMANN			EMRO																							
R. BALLANCE																										
R. DAVIES																										
H. DE KONING																										
R. HELMER																										
M. HILSENRAD																										
V. PINTO																										
E. STRIJAK			INDIA									EGYPT								EGYPT						
M. SULEIMAN												EGYPT								EGYPT						
P. VALLET												MOROCCO SEWERAGE														
P. STEVENS														PLM												
S. BISHARA, GWS												SUDAN														

WORLD HEALTH
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In reply please refer to:
Prière de rappeler la référence:

EHE

20 February 1978

Dear Yves,

I am sorry I took so long to write about the meeting which we had with Mr Mashler and on which I have already briefed you over the telephone.

Bill was here to discuss the possible practical actions which UNDP could support with respect to the Water Decade. We were very pleased with his constructive proposals which are based on the recognition of the need to accelerate those measures by which international agencies can contribute to a more rapid planning of water supply programmes by governments and, of course, with a view to developing more programmes and projects for funding. He realises that these measures include a number of corollary activities including stimulation, motivation, training and similar. He would like to support such measures avoiding, of course, to duplicate specific UNDP activities at the country level under IPF but he is prepared, in principle, to support an inter-regional project, operating on an 18 month trial basis, in some 8 or 10 countries chosen from Africa, Middle East and Asia. More about this is said in the enclosed discussion note.

Bill and we agreed fully that this activity should be closely related to the Cooperative Programme. Therefore, he requested us that the project be developed in consultation with you and we will do so, if necessary, by coming to Washington. At the present time, we are in touch with our regions to get specific proposals.

I will be in touch with you again soon to discuss details. Meanwhile, I hope that on your part you would provide us with suggestions. Needless to say that in the spirit of the "new direction" we should look for opportunities where this project would help to follow-up on sector work or, otherwise, carry out any similar activities which have been identified either by our respective regions within their own work or, through the work of the Cooperative Programme.

Yours sincerely,

Dr B.H. Dieterich
Director
Division of Environmental Health

Mr Y. Rovani
Director
Public Utilities Department
International Bank for Reconstruction
and Development
1818 H. Street, N.W.
Washington, D.C. 20433

AIDE MEMOIRE

SUBJECT: MEMORANDUM OF UNDERSTANDING (UNDP,WHO,WB,UNICEF,FAO)
for collaborative action in follow-up of the
International Drinking Water Supply and Sanitation
Decade.

This is a gist of discussions on the above subject which took place
on 30 January 1978.

Present: Mr W. Mashler, Director, Division of Global and
Interregional Projects, UNDP
Mr Mathieson, Special Consultant, UNDP
Dr B.H. Dieterich, Director, EHE/WHO
Mr D.V. Subrahmanyam, CWS/EHE/WHO
Mr P. Lawton, CPD/COR/WHO

Mr Mashler first emphasized the need for agreement on a programme and detailing of activities, mechanisms and 'structures' should be adapted to programme needs. The present draft of MoU should give more information on programme content. There was no problem in the UNDP Resident Representative taking a coordinating and promoting role at country level, provided he was back-stopped technically by WHO in particular. There was not much hope of obtaining special funds at country level from UNDP/IPF, that decision was mainly that of the government. UNDP's global programme would be mainly for research and pilot type of activities which would be of application to all countries. Interregional programmes were participatory in nature, examples would be training, high seas fisheries, international effort on pharmaceuticals, etc. UNDP must obtain specifics for funding and also know how much was involved as contribution from UNDP.

Dr Dieterich outlined the establishment of the Global Promotion Unit and the new orientation of work with the Regions of WHO and indicated that the main requirements would be additional staff for working with countries at country level in developing national programmes and identifying projects which could lead to fruitful investment. Mr Subrahmanyam explained the need for external assistance to countries in preparing their national programmes in this sector which would not only be relevant but would be feasible. The subject characteristics of development of community water supply and sanitation, particularly to the rural people, required government motivation, mobilization of community resources, etc. It was multi-sectoral and multi-disciplinary in character and it was something which could not be done by externals with a strong technological tool, as in the case of smallpox eradication.

Mr Mashler also emphasized that the emphasis has to be at the local level and UNDP were particularly concerned in improving the lot of the

poor with special reference to the rural areas. Dr Dieterich mentioned the actions now being taken by WHO and the World Bank in rapid assessment and in sector development. As a means of promoting national action in as many countries as possible (including the optimal use of IPF for purposes of the Water Decade), these activities are of a global/interregional significance and it would be hoped, therefore, that UNDP, as the major development agency, support this effort. Headquarters, Regional Offices and field staff were all utilized. The staff of the WHO/WH Cooperative Programme was over-stretched.

After some discussion it was agreed that WHO should prepare an IR Project Document which would indicate activities to be carried out from, say 1 July 1978 to 31 December 1979. Something like 8 countries could be chosen from Africa, Middle East and Asia. The countries should be chosen by WHO on the basis of their knowledge where these activities could be undertaken. These activities would aim at preparing the ground for specific action by governments and therefore are seen as stressing the impact of the joint efforts of IBRD and WHO. The project document should state objectives, methods, the resources required in terms of staff and have a costing of what the UNDP's share would be, as well as the share of other agencies. It should also indicate follow-up actions necessary and who was to be involved. It was agreed that in the latter part of 1979, the operation of this interregional project could be reviewed and, if found promising, UNDP's involvement could be extended for a further period. It would then be possible to bring into the picture the Regional Bureaux of UNDP. UNDP would like this to be an agreement with WHO as an Executive Agency, but it was important that the activities be seen, and therefore planned and implemented, in close consultation with IBRD. As for the signature of the Memorandum of Agreement by UNDP this was something which should be set aside for the moment. Once activities were under way and UNDP could see that more formalized arrangements were necessary, in terms of structure, that would be the time to take it up with UNDP. It was felt that in answer to the question from Mr Mashler, UNDP's involvement in this initial project might be of the order of US\$ 600 - 800 thousand. It was necessary that UNDP should receive this project document by the end of February at the latest.

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In reply please refer to: PIP/P20/372/2
Prière de rappeler la référence:

15 February 1978

Dear Mr Kalbermatten,

Cooperative Programme Activities

Thank you for your telex of 10 February. The following was discussed with Mr Bharier:

(1) Rapid Assessment: Mr Bharier wondered whether WB/WHO information needs justify the effort being put into rapid assessment; also whether, in the case of countries where little external assistance is likely to be forthcoming, the rapid assessment reports might not arouse unjustified national expectations. I said that rapid assessment was undertaken primarily to activate national efforts, not to gather information for WB/WHO, and that WHO would like to assist all countries which request it in obtaining necessary external assistance.

...

(2) CP Staff List (see attachment)

*includes Richmann
& secretaries for 8 filled posts ---*

(3) Concerning filling vacant CP posts, Dr Dieterich is writing to Mr Rovani this week.

(4) New staff assignments in EHE will be announced within a few days. *with this after 4/2?*

(5) Would you confirm whether the week of 3 April shown in the workplan is convenient to division chiefs and yourself for the programming meeting.

Yours sincerely,

*contacted all
div. chiefs and
confirmed April 4 to 7*

to Stevens on 3-04
Prescott A. Stevens
Prescott A. Stevens
Chief, Pre-investment Planning
Division of Environmental Health

(by telephone)

Mr John M. Kalbermatten
Water & Wastes Adviser
Energy, Water & Telecommunications
Department
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA

JB → JMR 9A

... ATTACH:



Record Removal Notice



File Title Transportation, Water and Telecommunications Department - PTWT - World Health Organization [WHO] - Cooperative Program 1978 - 1980		Barcode No. 30048772		
Document Date 15 February, 1978	Document Type Attachment			
Correspondents / Participants				
Subject / Title List of Staff - cooperative program with the World Bank				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"><tr><td>Withdrawn by Ann May</td><td>Date 04-Jan-17</td></tr></table>	Withdrawn by Ann May	Date 04-Jan-17
Withdrawn by Ann May	Date 04-Jan-17			

RAPID ASSESSMENT - RESOLUTION WHA 30.33

SECOND PROGRESS REPORT

1 NOVEMBER 1977 - 31 JANUARY 1978

1. Methodology

The guidelines have been tested with positive results during the preparation of several desk studies. Support from HQ has been given and planned through PIP staff assignments to all Regions. Of particular interest is the workshop, in the French language, on rapid assessment for Sahelian countries, to be held in Ouagadougou in February/March 1978 during which national participants will be introduced to the concepts of rapid assessment and planning follow up and will be engaged in pertinent case studies.

Some regional offices have developed detailed procedures and timetables for cooperating with countries in the conduct of rapid assessments. This information has been circulated to the other Regions.

EURO has followed different approaches in respect of three groupings of countries. To the developing countries WHO staff have been proposed to cooperate with Government officials in the conduct of rapid assessment. To the developed countries where, however, water supply and sanitation facilities are still in need of improvement as to coverage or level of service, a questionnaire has been sent covering approximately the same information sought in the rapid assessment guidelines, to be filled in by the national technical services. To the developed countries where coverage and levels of service are deemed satisfactory but where concerns of a different nature may exist, such as environmental pollution hazards for instance, letters have been sent requesting their technical services to prepare a brief note outlining the principal problems related to the sector.

2. Contacts with Governments

All Regional Directors have written to Governments in follow up to the Director-General's letter of 3 August 1977 to Member States. Specific requests for WHO cooperation in the conduct of rapid assessment have been received from 15 countries, namely: 1 from AFRO (Rwanda), none reported from AMRO, 3 from EMRO (Djibouti, Democratic Republic of Yemen, Syria), 4 from EURO (Algeria, Malta, Morocco, Turkey), 4 from SEARO (India, Indonesia, Nepal, Thailand) and 3 from WPRO (Fiji, Philippines, Tonga).

3. Country Studies

30 desk studies have been completed and 23 are planned for completion during the next reporting period. No desk study has yet been finalized into a rapid assessment report following consultation with and agreement of Government. EURO and SEARO plan to complete five reports each before May 1978. All Regions will endeavour to promote Government requests and conduct rapid assessment studies in as many countries as feasible during the third reporting period.

The breakdown of completed and planned desk studies is as follows:

Period covered by:

Region	1st Progress Report		2nd Progress Report		3rd Progress Report	
	Countries	No	Countries	No	Countries	No
AFRO	None	0	None	0	Chad, Lesotho, Mali Mauritania, Niger, Nigeria, Rwanda, Congo Senegal, Togo, U. Volta, Zaire	12
AMRO	None	0	Argentina, Bolivia Chile, Guatemala, Haiti, Jamaica, Mexico, Nicaragua, Peru, Venezuela	10	None scheduled, except if Governments request	0
EMRO	Ethiopia, Iran, Iraq Jordan, Libya, Pakistan, P.D.R. Yemen Saudi Arabia, Syria, Tunisia, Yemen A.R.	11	Djibouti, Oman	2	None scheduled, except if Governments request	0
EURO	Turkey	1	Malta, Morocco, Portugal	3	Algeria - None other scheduled, except if Governments request	1
SEARO	None	0	Indonesia, Nepal, Thailand	3	Bangladesh, Burma, India, Sri Lanka	4
WPRO	None	0	None	0	Fiji, Malaysia, Papua New Guinea, Philippines R.O. Korea, Tonga	6
TOTALS		12		18		23
CUMULATIVE TOTALS		12		30		53

4. EHE/HO Staff Assignments

The following missions have taken place in Regional Offices or countries:

	<u>Man/weeks in field</u>
AMRO - Sanitary Engineer (Vogel) to review draft desk studies	1
AFRO - Rwanda (Laugeri)	1
EMRO - Sanitary Engineer to Djibouti (Bishara) in conjunction with other assignment	0.5
EURO - Sanitary Engineer to Morocco (Vallet)	2
SEARO - Sanitary Engineer (Bachmann) to compile desk studies and cooperate in planning rapid assessment campaign	4
WPRO - None	0
	<hr/>
Total	8.5

Firm plans for the third reporting period include the following missions:

	<u>Man/weeks in field</u>
AMRO - None	0
AFRO - Financial Analyst (Laugeri) & Sanitary Engineer (Tomassi) to Ouagadougou for workshop for Sahelian countries & for follow up on rapid assessment in same countries	6
EMRO - Sanitary Engineers for rapid assessment in Byria (Suleiman) & Democratic Republic of Yemen (Jackson)	3
EURO - Financial Analyst (Becher) for rapid assessment Turkey (2)	
Sanitary Engineer (Tomassi) for rapid assessment Malta (1)	
Sanitary Engineer (Vallet) for rapid assessment Algeria (2)	
Sanitary Engineer (Pinto) for rapid assessment Portugal (1)	6
SEARO - Sanitary Engineer (Bachmann) to Regional Office and countries	4
WPRO - Sanitary Engineer to Regional Office and countries	5
	<hr/>
Total	24

A total of 38 man-weeks of CP staff has so far been charged to the rapid assessment programme.

5. Evaluation

The exercise is starting to gain momentum, after a slow beginning.

Positive factors in procedure and methodology are that at the Regional Offices focal points for rapid assessment have been designated and that some regional offices have taken the initiative to prepare detailed plans and procedures, provide briefing material for BH staff and WHO representatives and propose to countries specific WHO technical personnel and dates for carrying out the rapid assessment.

A negative factor is that not all Regional Offices have taken the opportunity of using Regional Committee Meetings or meetings of WHO Representatives for the promotion of the concept of rapid assessment.

Director requests from Governments continue to be slow and more stimulation appears to be required at the country level.

Completed desk studies are adequate in number and should provide a valuable basis for the subsequent consultation phase and preparation of rapid assessment reports.

Staff assignments from HQ, adequate until now to meet regional requests, might prove insufficient during the consultation phase with Governments and would have to be concentrated in the Regions which are less equipped to carry out the exercise on their own.

Desk studies and draft assessment reports should provide an important information input to the situation analysis report which WHO has undertaken to submit to the Committee for Natural Resources at its special session in September 1973.

6. Meeting of Regional Directors

The Regional Directors met with the Director-General on 25 January 1978 to discuss, among other things, feasible courses of action to accelerate the implementation of the rapid assessment exercise. General suggestions region by region are given in the report on the above meeting, which were sent to the Regional Director's under cover of Dr Tejeda-de-Rivero's memorandum of 31 January 1973.

*why do we not get
info etc.*

WORLD HEALTH
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Télégr.: UNISANTÉ-Genève

In reply please refer to: PIP/P20/372/2
Prière de rappeler la référence:

27 January 1978

Dear Mr Kalbermatten,

Cooperative Programme Activities

This will confirm our telephone conversation of 26 January on the following points:

- (1) With regard to our budget estimate for the cooperative programme, you indicated that an increase in the present ceiling will require additional substantiation. For this purpose I agreed to provide Mr Bharier on his arrival here on 13 February, with written information on (i) savings due to unfilled posts in the current year, and (ii) evidence that work planned or forecasted for the cooperative programme was cancelled or postponed due to staff shortages.
- (2) Time sheets for the weeks ending 8 and 15 January were mailed on 18 January, and for the weeks ending 18 and 25 December and 1 January the time sheets were mailed on 16 January.
- (3) Regarding the generalised model for a national water supply programme proposed to be prepared by Mr Rego Monteiro, you confirmed the Bank's strong interest in having this study done. In view of WHO's and the Bank's joint interest in assisting countries to prepare for the Decade you had proposed during our November planning meeting that this activity be charged to the cooperative programme. We are endeavouring to find funds to cover it.

Yours sincerely,

Prescott A. Stevens
Chief, Pre-investment Planning
Division of Environmental Health

Mr John M. Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications
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27 January 1978

In reply, please refer to:
PIB/P20/372/2
Préciser de répondre la référence.

Dear Mr Kalbermaten,
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Chief, Pre-investment Planning
Division of Environmental Health

Mr John M. Kalbermaten
Water and Wastes Adviser
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1818 H Street N.W. 1978 FEB -3 PM 1:12
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In reply please refer to:

Prière de rappeler la référence: EHE/E10/374/7

25 January 1978

Dear John,

Exchange of information with IBRD on country missions

I am referring to your letter of 3 January 1978, addressed to Mr Stevens, on Mr Flintoff's mission on the Alexandria solid wastes management project.

The information which you provided is very much appreciated and I have suggested to EMRO, as well as to the other WHO Regional Offices, that WR's be made aware of your policy that each Bank's mission is announced to the RRUNDP's. This will allow our field offices to make arrangements with RRUNDP's so that information actually reaches them but - while sharing your view that we should not bureaucratize matters - I would still like to make the following suggestion, i.e. that your Regional Departments copy the information sent to RRUNDP's to relevant WHO offices in cases where (i) missions on projects have already received joint input from both organizations, (ii) on missions where WHO is likely to have a special interest or to which it may be able to contribute, and (iii) in cases where IBRD's missions visit countries where Regional Offices are located.

I realize that this should be a reciprocal arrangement and I, therefore, take this matter up with our Regional Offices. I am suggesting to them that information on relevant WHO's missions to countries be made available to you so that you can inform your own regions.

Yours sincerely,

Dr B.H. Dieterich
Director
Division of Environmental Health

Mr John Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications
Department
International Bank for Reconstruction
and Development
1818 H. Street, N.W.
Washington, D.C. 20433

P.S. I would be grateful to you, indeed, if you could see to it that the internal memorandum sent to you on this matter under Chief, PIP's letter of 9 December 1977 be removed from your files.

INCOMING UNIT UNIT
1210 LEB -5 14 5:52



1211 GENEVE 27 - SUISSE
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1211 GENEVA 27 - SWITZERLAND
Télé.: UNISANTE-Geneva

Tél. 34 60 81 - Téléc. 37821

25 January 1978

in reply, please refer to:
Préciser de l'apogée la référence: EHE/EIO/374/7

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Yours sincerely,

Dr B.H. Dieterich
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Division of Environmental Health

Mr John Kalbermaten
Water and Wastes Adviser
Energy, Water and Telecommunications
Department
International Bank for Reconstruction
and Development
1818 H. Street, N.W.
Washington, D.C. 20433

INCOMING MAIL UNIT
1978 FEB -2 PM 2:25

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① H.B.
② file

In reply please refer to: PIP/P20/372/2
Prière de rappeler la référence:

24 January 1978

Dear Mr Kalbermatten,

Cooperative Programme Matters

This will confirm our telephone conversation on 20 January on the following points:

- ✓ (1) It is understood that the Bank agrees that Mr Schultzberg be re-assigned from his post in the Cooperative Programme to work in the new Global Support for Water Supply and Sanitation Unit on the understanding that the vacated post will be filled by a specialist in training, to be recruited. A post description for the training officer is in preparation and will be sent to you shortly.
- Telex sent with our reaction*
✓ (2) The draft Memorandum of Understanding had been received by the Bank. You indicated that after reviewing it you might wish to discuss it with Mr Mashler UNDP before his visit to Geneva, in which case you would get in touch with Dr Dieterich before your visit to New York.
- ✓ (3) You indicated Mr Bharier would represent the Bank at the forthcoming ACC Sub-Committee Meeting in Vienna. I agreed to provide the WHO representative going to that meeting with copies of the rapid assessment desk studies so far prepared so that Mr Bharier could examine them prior to stopping over on 13 February in Geneva for a discussion on rapid assessment.
- ✓ (4) I informed you of the visit of Mr Lee of ECLA during which I briefed him on WHO activities in preparation for the water decade. Mr Lee said that ECLA had no present plans to expand its country activities in relation to community water supply.
- ✓ (5) I confirmed having received a letter from Mr Hawkins of the US Corps of Engineers to which I am replying, requesting my assistance in locating a speaker for a meeting on Land Treatment of Municipal Wastewater. The letter dated 6 December unfortunately reached me only a few days ago.

Yours sincerely,

Prescott A. Stevens
Prescott A. Stevens
Chief, Pre-investment Planning
Division of Environmental Health

INCOMING MAIL UNIT

1818 JAN 30 PM 4:34

RECEIVED

Mr John M. Kalbermatten
Water & Wastes Adviser
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA

ORGANISATION MONDIALE
DE LA SANTÉ



WORLD HEALTH
ORGANIZATION

1211 GENEVE 27 - SUISSE
Télég.: UNISANTE-Geneve

1211 GENEVA 27 - SWITZERLAND
Tele.: UNISANTE-Geneva

Tél. 34 80 81 Téléc. 27821

24 January 1978

In reply, please refer to: PIP/P20/372/2
Faire de réponse la référence:

Dear Mr. Kalbermatter,

Cooperative Programme Matters

This will confirm our telephone conversation on 20 January on the following points:

- (1) It is understood that the Bank agrees that Mr. Schultzeberg be re-assigned from his post in the Cooperative Programme to work in the new Global Support for Water Supply and Sanitation Unit on the understanding that the vacated post will be filled by a specialist in training, to be recruited. A post description for the training officer is in preparation and will be sent to you shortly.
- (2) The draft Memorandum of Understanding had been received by the Bank. You indicated that after reviewing it you might wish to discuss it with Mr. Mascher UNDP before his visit to Geneva, in which case you would get in touch with Dr. Dietrich before your visit to New York.
- (3) You indicated Mr. Bhariar would represent the Bank at the forthcoming AGC Sub-Committee Meeting in Vienna. I agreed to provide the WHO representative going to that meeting with copies of the rapid assessment desk studies so far prepared so that Mr. Bhariar could examine them prior to stopping over on 13 February in Geneva for a discussion on rapid assessment.
- (4) I informed you of the visit of Mr. Lee of ECLA during which I briefed him on WHO activities in preparation for the water decade. Mr. Lee said that ECLA had no present plans to expand its country activities in relation to community water supply.
- (5) I confirmed having received a letter from Mr. Hawkins of the US Corps of Engineers to which I am replying, requesting my assistance in locating a speaker for a meeting on Land Treatment of Municipal Wastewater. The letter dated 6 December unfortunately reached me only a few days ago.

Yours sincerely,

INCOMING MAIL UNIT
Bessie A. Stevens
Pre-Investment Planning
Division of Environmental Health
1978 JAN 30 PM 4:24

RECEIVED

Mr. John M. Kalbermatter
Water & Waste Adviser
World Bank
1818 H Street N.W.
Washington D.C. 20433
USA

**WORLD HEALTH
ORGANIZATION**



**ORGANISATION MONDIALE
DE LA SANTÉ**

1211 GENEVA 27 - SWITZERLAND
Telegr.: UNISANTE-Geneva

Tél. 34 60 61 Télex. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: PIP/P20/372/2
Prière de rappeler la référence:

18 January 1978

Dear Mr Kalbermatten,

Cooperative Programme Matters

This will confirm our telephone conversation of 17 January on the following:

- (1) On behalf of Director EHE, I broached with you the proposal to move Mr Schultzberg from his present position in CP to a post in the new Global Support Unit, and to replace him in CP either with the present incumbent of a regular budget engineer post, or with the EHE training officer, who will be selected shortly. You agreed to give us the Bank's reactions shortly. *I selected training and informed P. Schenker with V.R. approval*
- (2) ✓ You informed me that the draft "memorandum of understanding" which was mailed from here last Friday had not reached your office.
- (3) ✓ Re the Bank's participation in the forthcoming seminar in Portugal, you confirmed that Mr Cuellar and Mr Davies would be available from 14 April.
- (4) ✓ Re the New Delhi talks on the Madras project, you confirmed that Peter Ware would be available on 22 January and could remain over the weekend if required.
- (5) ✓ Re the estimated 1978/79 CP budget you confirmed receipt of our telex and said you would let us have Bank reaction shortly.

need to prepare documentation

Yours sincerely,

Prescott A. Stevens
Chief, Pre-investment Planning
Division of Environmental Health

Mr John M. Kalbermatten
Water and Wastes Adviser
Energy, Water & Telecommunications Department
World Bank
1818 H Street N.W.
Washington D.C. 20433
United States of America

RECEIVED

ORGANISATION MONDIALE
DE LA SANTÉ



WORLD HEALTH
ORGANIZATION

1211 GENEVE 27 - SUISSE
Télégrammes: UNISANTE-Geneve

1211 GENEVA 27 - SWITZERLAND
Telegrams: UNISANTE-Geneva

Tel. 34 80 81 Télec. 57851

18 January 1978

PIP/P20/372/2

In reply please refer to:
Préfixe de l'expéditeur en référence:

Dear Mr Kalbermaten,

Cooperative Programme Matters

This will confirm our telephone conversation of 17 January on the following:

- (1) On behalf of Director EHE, I proached with you the proposal to move Mr Schulzberg from his present position in CP to a post in the new Global Support Unit, and to replace him in CP either with the present incumbent of a regular budget engineer post, or with the EHE training officer, who will be selected shortly. You agreed to give us the Bank's reactions shortly.
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- (5) Re the estimated 1978/79 CP budget you confirmed receipt of our telex and said you would let us have Bank reaction shortly.

Yours sincerely,

Prescott A. Stevens
Chief, Pre-investment Planning
Division of Environmental Health

Mr John M. Kalbermaten
Water and Wastes Adviser
Energy, Water & Telecommunications Department
World Bank
1818 H Street N.W.
Washington D.C. 20537
United States of America
RECEIVED
1978 JAN 24 PM 7:47
INCOMING MAIL UNIT

**WORLD HEALTH
ORGANIZATION**



**ORGANISATION MONDIALE
DE LA SANTÉ**

1211 GENEVA 27 - SWITZERLAND
Telegr.: UNISANTE-Geneva

Tél. 34 60 61 Téléc. 27821

1211 GENÈVE 27 - SUISSE
Télégr.: UNISANTÉ-Genève

In reply please refer to: PIP P20/372/2
Prière de rappeler la référence:

12 January 1978

Dear Mr Kalbermatten,

November 1977 Planning Meeting in Washington
Duty Travel Report

Referring to our letter of 15 December 1977 forwarding you an advance copy of Messrs Stevens' and Laugeri's Duty Travel Report on their visit to the Bank in November 1977, we are pleased to send you, under separate cover, two additional copies of this report which has now been cleared internally.

Yours sincerely,

P.A. Stevens
Chief, Pre-Investment Planning
Division of Environmental Health

Mr John Kalbermatten
Water and Wastes Adviser
Public Utilities Department
World Bank
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

INCOMING MAIL UNIT
1818 H ST NW
JAN 18 PM 3:25

RECEIVED

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DE LA SANTÉ



WORLD HEALTH
ORGANIZATION

1211 GENEVE 27 - SUISSE
Télégr.: UNISANTE-Geneve

1211 GENEVA 27 - SWITZERLAND
Telegr.: UNISANTE-Geneva

Tél. 34 60 61 Téléx 27821

12 January 1978

In reply, please refer to: PIP B20/372/2
Please be prompt in response.

Dear Mr. Kalbermaten,

November 1977 Planning Meeting in Washington
Duty Travel Report

Referring to our letter of 12 December 1977 forwarding you an advance copy of Messrs Stevens' and Jauger's Duty Travel Report on their visit to the Bank in November 1977, we are pleased to send you, under separate cover, two additional copies of this report which has now been cleared internally.

Yours sincerely,

P.A. Stevens
Chief, Pre-Investment Planning
Division of Environmental Health

U.S.A.
Washington, D.C. 20433
1818 H Street, N.W.
World Bank
Public Utilities Department
Water and Wastes Adviser
Mr. John Kalbermaten

1978 JAN 19 PM 3: 52
INCOMING MAIL UNIT

RECEIVED

WHO
work plan

January 10, 1978

Mr. S. Unakul
Regional Adviser
WHO
Southeast Asia Regional Office
World Health House
Indraprastha Estate
Ring Road
New Delhi 1, India

Re: WHO/IBRD Cooperative Programme

Dear Mr. Unakul:

Mr. Schultzberg passed on to us your draft Work Plan for 1978 and although this was, as I understand it, only an informal submission, I thought it might save time if I replied quickly with some immediate reactions. These are set out in my reply to Gunnar Schultzberg (copy attached).

Yours sincerely,

Eric R. Williams, Chief
Energy and Water Supply Division
South Asia Projects Department

ERWilliams:saf

cc: Mr. Kalbermatten ✓

OFFICIAL FILE COPY

6040
12.0

January 3, 1978

Mr. Prescott A. Stevens
Chief, Pre-Investment Planning
Division of Environmental Health
World Health Organization
1211 Geneva 27
SWITZERLAND

Dear Prescott:

Mr. Alain Thys sent me your recent note, to which was attached the request by EMRO to be better informed of Bank activities in Egypt.

We are all happy of course to learn of EMRO's interest in possible Bank activity in solid waste management in Alexandria. We are pleased that EMRO is willing to offer support to our region in providing information, in liaising with the government, in the implementation of projects and follow-up activities.

On the other hand, I am not certain how to respond with respect to EMRO's concern about so-called unilateral action of our region. As you know, just like WHO, the Bank responds to government requests for assistance and it is, of course, largely government's decision on who our contacts should be. Our staff are required to inform the UNDP country representative in the countries of their activities whenever they are on a mission. I suggest that this ought to be the principal channel of informing EMRO, unless our missions judge that a direct contact with WHO regional staff will serve a more useful purpose. I realize that this is not as effective in keeping EMRO informed as they might desire, but any other solution of advising and coordinating field activities would be too much of an administrative burden on our staff. If the government feels that a closer coordination of assistance from Bank and WHO would be advisable, I assume they would inform the appropriate officials to provide a channel for such a coordination as our missions are not undertaken without the express approval and clearance by responsible government officials.

Yours sincerely,

John M. Kalbermatten
Water and Wastes Adviser
Energy, Water and Telecommunications Department

JKalbermatten:ftt