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Fonds: Records of the Office of the President

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THE WORLD BANK
Washington, D.C.

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The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
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McNamara Papers

Maddox chronological file, 1973 (Jan - June)

The World Bank Group
Archives



1772380

A2004-031 Other #: 1

309644B

President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 05

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WBG Archives

491/2/81

JUN 5 1973

Dear Mr. Jones:

Thank you for your generous comments regarding Mr. Lee. I have directed that he receive a copy of your letter.

I appreciate your thinking of Mrs. McNamara and myself in your invitation to address your group next fall. Unfortunately, the Annual Meeting of our Board of Directors is at the end of September and our schedule will be just too crowded.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stanley S. Jones
Chairman, Atlanta Coalition
on International Concerns
4046 Tuxedo Road, N. W.
Atlanta, Georgia 30342

DCChitwood

FILE: JONES, S.S.
One World Project

491/2/80

JUN 13 1973

Dear Bob:

Thank you for your letter of June 1 confirming our earlier telephone conversation.

I have checked with my calendar and find that I am hopelessly tied during that week of October 22 by the fact that the Secretary-General of the United Nations has called a special meeting of the heads of U.N. Agencies which I must attend. It is ironic that it should be U.N. business which keeps me from celebrating U.N. Day with you in Dallas, and I much regret that it is so.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert S. Strauss *RS*
Akin, Gump, Strauss, Hauer
& Feld
Attorneys at Law
2800 Republic National
Bank Building
Dallas, Texas 75201

cc: for Mr. McNamara's Office (2)

WClark:esp

June 8, 1973

491/2/79

JUN 13 1973

Dear Dr. Hardin:

Thank you for your warm letter endorsing Mrs. Strauss' invitation to address the dinner meeting of the Dallas United Nations Association in October.

Unfortunately, I have had to decline as my report to the Economic and Social Council at the UN in New York will be very near the same dates.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Paul Hardin
President
Southern Methodist University
Dallas, Texas 75222

DCChitwood

FILE: HARDIN, P.
2-UNA of Dallas

491/2/78

MAY 30 1973

Dear Mr. Roberts:

Thank you for your warm invitation to be the keynote speaker for your Conference for Journalists here in Washington, June 25-28.

I appreciate your thinking of me in this connection, and regret that I must decline. The problem is that my schedule will be particularly jammed, as it is just prior to the end of our fiscal year here at the Bank.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Roberts
The Washington Journalism Center
2401 Virginia Avenue, N.W.
Washington, D. C. 20037

DCChitwood:dcc
May 29, 1973

FILE: ROBERTS, C.
2-Wash. Journalism Center

491/2/77

File

BRUSHY RIDGE ROAD • NEW CANAAN • CONNECTICUT

Wednesday, 27 May

Dear Bob:

It was good of you to be receptive to the idea of coming to talk to us at the Off-the-Record Luncheon Series of the Foreign Policy Association - I spoke to our chairman and she was thrilled to hear that you might be able to come - she said by all means let it hang until early November, we would be so happy to have you - if not in January, later on - but those two dates in January - the 9 and 16 would be our first choices -

From: Bebba Hayes
Foreign Policy Association

cc to Maddux, 6/4/73

The extent of the police-state intrigues
and deceptions which Watergate has
revealed are completely mind boggling!

Give our best to Margie, and we
hope to see you some day in Aspen -
the Hodgsons have urged us to come
out and with dearly love to.

Al sends his best,

yours,

Betha Hayes

491/2/76

MAY 25 1973

Dear Ms. Harrington:

I have been out of the country and regret the delay in replying to your warm invitation to be the dinner speaker at the annual meeting of your Advisory Board on June 23.

I appreciate your thinking of me in this connection, but unfortunately, I must decline. The date is very near the completion of our fiscal year here at the Bank, and my schedule will be particularly jammed.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Nancy M. Harrington
Director, Rocky Mountain Office
Institute of International Education
Capitol Life Center
East 16th Avenue at Grant
Denver, Colorado 80203

JLMaddux:dcc
May 25, 1973

FILE: HARRINGTON, N.M.
2-III

491/2/75

MAY 24 1973

Dear Rob:

Thank you for your warm invitation for Mrs. McNamara and myself to participate in the Third International Conference of the Presidents Association next June.

It is an attractive prospect, and I regret that we must decline. The problem is that my schedule for that period will be particularly jammed as it is just prior to the end of our fiscal year here at the Bank.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Roblee B. Martin, President
The Presidents Association
135 West 50th Street
New York, New York 10020

JLMaddux:dcc
May 23, 1973

491/2/74

MAY 24 1973

Dear Prince Bernhard:

I have just returned from a trip abroad, and was pleased to have your warm invitation for me to address the Third International Congress of the World Wildlife Fund, on October 5 in Bonn.

I very much appreciate your thinking of me in this connection, and regret that I must decline. We will have just completed our Annual Meeting of Governors of the World Bank Group at that time, and my schedule will be jammed with business flowing out of the sessions.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating and valuable conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Royal Highness
Prince Bernhard
The World Wildlife Fund
1110 Morges, Switzerland

JLMaddux:dcc
May 23, 1973

FILE: BERNHARD
2-W

491/2/73

MAY 24 1973

Dear Mr. Holman:

Thank you for your letter regarding the forthcoming national conference, under the auspices of the National Urban Coalition, entitled "Revitalizing American Cities: Strategies for the 70's," and requesting a sponsoring gift from the World Bank.

The cause is a very worthy one, but because of the international character of the Bank -- a specialized agency of the United Nations -- I regret that sponsorship of a specifically national conference falls outside our appropriate purview.

I do hope you will understand. Please accept my best wishes for what I am confident will be a stimulating event.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Carl Holman, President
The National Urban Coalition
2100 H Street, N. W.
Washington, D. C. 20037

JLMaddux:dcc
May 23, 1973

FILE: HOLMAN, C.
2-N

491/2/71

MAY 24 1973

Dear Monsignor Gremillion:

Thank you for your letter, and for its very interesting enclosures.

Development is a task which deals directly with issues affecting the dignity of man, and I know that the work of the Pontifical Commission Justice and Peace is making an immensely important contribution to that end.

It was thoughtful of you to write to me, and I am pleased to have the documents.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

The Very Reverend
Monsignor Joseph Gremillion
Secretary, Pontifical Commission
Justice and Peace
Piazza S. Calisto, 16
Rome (Trastevere), Italy

JLMaddux:dcc
May 23, 1973

FILE: GREMILLION, J.
5-P

491/2/70

MAY 18 1973

Dear Mr. Minister:

I have just returned from a trip abroad and have received your warm letter, and its interesting enclosure "An Approach to the Science and Technology Plan." It was thoughtful of you to send it.

I am pleased that the Ministry has established an ongoing contract at the technical level with Dr. Weiss, and am confident this will prove to be beneficial to both the Ministry and the Bank.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable C. Subramaniam
Minister of Industrial Development
and Science & Technology
Government of India
New Delhi, India

cc with incoming: Mr. Weiss

JLMaddux:dcc
May 15, 1973

FILE: SUBRAMANIAM, C.
5-India

491/2/69

May 17, 1973

Dear Mr. Dent:

Thank you for your letter, requesting permission to name your new institution of learning the "Robert S. McNamara Institute."

While I appreciate your thinking of me in this connection, I must regretfully decline.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. Wellington Dent
c/o Ministry of Planning
Statistics Bureau
Monrovia, Liberia

JLMaddux:RSMcNamara:ml

FILE: DENT, P.W.
5-Liberia

491/2/68

MAY 8 1973

Dear Mr. Owen:

Thank you for your letter, and I am delighted to learn that you are now working on a book at the Woodrow Wilson Center.

The problem you are dealing with has, of course, important ramifications in the development process. There are three colleagues of mine in the Bank I think you would find it helpful to contact. They are: James A. Lee, our Environmental Adviser; John M. Malone, who deals with the Sudan; and Roger A. Hornstein, who deals with Tanzania.

I have forwarded copies of your letter to them, and would suggest that you get in touch with them directly.

I hope you will find your stay in Washington pleasant, and would very much enjoy seeing a copy of your book when it is completed.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John S. Owen
Woodrow Wilson International
Center for Scholars
Smithsonian Institution Building
Washington, D. C. 20560

CC: Messrs. Hornstein, Lee, and Malone.

JLMaddux:dcc
May 7, 1973

FILE: OWEN, J.S.
5-W.W. Center

497/2/67

MAY 2 1973

Dear Tom:

My apologies for not having replied to your letter of April 5 before this, but it reached me just as I was setting off for a visit to Japan.

While you are in Paris you certainly ought to see Ed Martin, the Chairman of the Development Assistance Committee of the OECD. He has a large measure of responsibility for the economic relations between the United States and the other members of the OECD, particularly in relation to the Third World.

In London I am sure you will see the leaders of the present Government, but I would recommend that you try to have a talk with Roy Jenkins, the former Labour Chancellor of the Exchequer, who is giving a good deal of thought to Britain's relations with Europe and with the Atlantic powers.

In Brussels the person who has been doing the most thinking about relations with the United States is one of the German Commissioners, Ralf Dahrendors; he speaks flawless English, and has negotiated with the present American Administration in the past. I think you would find him quite critical of U.S. policy, but very interesting.

I would be very interested to hear how things went when you get back.

With all good wishes to you and Iris,

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas Vail
The Plain Dealer
1801 Superior Avenue
Cleveland, Ohio 44114

WDClark:sf

491/2/66

MAY 1 1973

Dear Lord Clydesmuir:

Thank you for your warm invitation for me to participate in the Fourth International Forum, to be held at Aviemore on October 31 and November 1, under the auspices of the Scottish Council.

I am grateful for your thinking of me in this connection, and sincerely regret that I must decline. My problem is that the pressures of business here at Bank headquarters, compounded by visits to our roughly 100 developing member countries abroad, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating forum.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Lord Clydesmuir, C.B.
The Scottish Council
Development and Industry
1 Castle Street
Edinburgh EH2 3AJ, Scotland

JIMaddux:dcc
April 30, 1973

FILE: CLYDESMUIR
2-8



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
 INTERNATIONAL DEVELOPMENT ASSOCIATION
 WASHINGTON, D. C. 20433, U.S.A.



491/2/65

OFFICE OF THE PRESIDENT

MAY 1 1973

Dear Ms. Stitt:

Thank you for your warm invitation for me to participate in this year's National Convention of the American Association of University Women on June 20th.

It is an attractive prospect, not only because of the importance of the AAUW, but because of the significance of your topic, Global Interdependence: Budgeting for Earth. In view of this, I doubly regret having to decline. My problem is that the latter part of June is an intensely busy time here as we end our fiscal year. My schedule is just impossibly jammed during those days.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating convention.

Sincerely,

Robert S. McNamara

Robert S. McNamara

Congratulations on AAUW's leading fundamental program & congratulations as well on the Budgeting for Earth

Ms. Lynne Gallagher Stitt
 Assistant Director for Program-Topics
 American Association of University Women
 2401 Virginia Avenue, N.W.
 Washington, D. C. 20037

congratulations again

RS

491/2/64

APR 30 1973

Dear Mr. Ricketts:

Thank you for your letter of March 14 to me about the Select Committee on Overseas Development.

I asked Sir Denis Rickett and William Clark to follow up on this and I am delighted to hear from them that they have made contact with you and your Chairman.

We all of us here look forward to the visit of your Committee to Washington in January, and will endeavour to give them all the information they require, as well as a warm welcome.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C.C. Ricketts
Clerk to the Select Committee on
Overseas Development
Committee Office
House of Commons
London SW1A 0AA, England.

WDClark:sf

499/2/63

APR 24 1973

Dear Mrs. Bowden:

Thank you for your letter on behalf of the Money Marketeers of New York University inviting me to address the group sometime during the first two weeks of June.

It was kind of them to ask me and thoughtful of you to endorse the invitation; hence, I doubly regret having to decline. My problem is that that general period is a particularly crowded time on my schedule, as the Bank nears the end of its fiscal year. The difficulty is compounded by the fact that I will have to be away on an official trip in May.

I do hope you will understand and will communicate my sincere regrets to the group.

Marg sends her warm regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Mary Virginia Bowden
New York Life Insurance Company
Economic Research Department
51 Madison Avenue
New York, NY 10010

JLMaddux/rea
April 23, 1973

491/2/62

APR 23 1973

Dear Mr. Duscha:

Thank you for your warm invitation for me to discuss the problems of the developing nations at the Conference for Journalists on Foreign Policy in the Post-Vietnam World, in the third week of May, under the sponsorship of the Washington Journalism Center.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be abroad during that general period.

It was kind of you to write, and please accept my best wishes for what I am confident will be an interesting conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Julius Duscha, Director
The Washington Journalism Center
2401 Virginia Avenue, N. W.
Washington, D. C. 20037

JLMaddux:dcc
April 17, 1973

FILE: DUSCHA, J.
2-Washington Journalism Center

491/2 /61

APR 23 1973

Dear Misses White, White, and Zippler:

Thank you for your requesting a photographic sitting during the first two weeks of May.

I am sorry to have to decline, but I will be out of the country during that period.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Misses Cecilia White,
Connie White, and Susan Zippler
10410 La Grange
Los Angeles, California 90025

JLMaddux:dec
April 17, 1973

FILE: WHITE, C.
4-White, White & Zippler

491/2/60

APR 23 1973

Dear Mr. Shields:

Thank you for your letter, requesting an interview in connection with your projected book on the Cuban Missile Crisis.

I appreciate the importance of this type of research, but I must regretfully decline. My problem is that in my present position as an international civil servant, heading a United Nations specialized agency comprised of 122 member countries, it would be inappropriate for me to comment on the military policies -- or the private views of those who have been involved with them -- of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael J. Shields, Jr.
4782 Melbourne Road
Baltimore, Maryland 21229

JLMaddux:dcc
April 17, 1973

FILE: SHIELDS, M.J.
4-U. of Maryland

491/2/59

APR 23 1973

Dear Mrs. Wubnig:

Thank you for your letter, commenting on the status of women within the Bank. Quite frankly, I share your concern, and have taken steps to assure that we are going to make greater progress in this matter. Early this year, for example, I directed that an outside consulting firm -- specializing in this issue -- be brought in to take a hard look at our situation, and come up with recommendations.

The firm -- run, incidentally, exclusively by professional women -- has now been selected, and will begin its work shortly. While I cannot, of course, speculate at this point on what its specific recommendations will be, I am determined that we are going to take effective measures to improve the situation. The status of women is manifestly an important issue in the development process itself around the world, and I agree with you that it deserves attention within our own staff.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Arthur Wubnig
614 Bennington Drive
Silver Spring, Maryland 20910

JLMaddux:dcc
April 20, 1973

FILE: WUBNIG, A.
5-W

491/2/58

APR 23 1973

Dear Mr. Stewart:

Thank you for your cordial invitation to participate in the Free Institutions Forum.

I particularly appreciate your inviting me the second time, and hence I doubly regret having again to decline. My problem is that the urgency of business here, compounded by trips to our developing member countries abroad, has made it necessary for me to confine my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert B. Stewart
Vice President, College Relations
Eckerd College
St. Petersburg, Florida 33733

JLMaddux/rca
April 19, 1973

491/2/57

APR 12 1973

Dear Mr. Grogan:

Thank you for your invitation to serve on the Advisory Board of World-Wide Black Expo, Inc.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the current press of business here at the World Bank headquarters, compounded by necessary visits to our some 100 developing member countries abroad, just leave me no time for outside activities, and I do not like to accept advisory responsibilities in connection with a project as significant as yours without being able to devote time to it.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George A. Grogan
Executive Director
World-Wide Black Expo
1029 Vermont Avenue, N.W., Suite 400
Washington, D. C. 20005

JLMaddux:dcc
April 11, 1973

FILE: GROGAN, G.A.
2-W

491/2/56

APR 12 1973

Dear Mr. Coltart:

Thank you for sending me the impressive report on the first ten years of activities of the Thomson Foundation, in its work of training journalists and television executives in developing countries.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James M. Coltart
The Thomson Foundation
York House
37 Queen Square
London WC1, England

~~XXXXXXXXXX~~

JLMaddux:dcc
April 11, 1973

FILE: COLTART, J.M.
5-T

491/2/55

APR 11 1973

Dear Mr. de Sola:

Thank you for your letter, urging that I accept Dr. Grant's invitation to deliver the keynote address at the Symposium to be held in connection with CIAT's new facilities, in October.

I wish I could accept, but unfortunately the dates are too close to the conclusion of our own Annual Meeting of the Board of Governors, and my schedule will be swamped during that period. I have written to Dr. Grant, explaining the situation and expressing my regrets that I cannot be present.

It was thoughtful of you to write, and I know you will understand my problem.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Francisco de Sola
Chairman, Board of Trustees
Centro Internacional de
Agricultura Tropical
Apartado Aereo 67-13
Cali, Colombia

JLMaddux:dcc
April 9, 1973

FILE: DE SOLA, F.
2-CIAT

491/2/54

APR 10 1973

Dear Mr. Smith:

Thank you for your invitation for me to deliver the keynote talk at a conference on International Trade, on July 30, in Traverse City.

I appreciate your thinking of me in this connection, and would enjoy the opportunity to revisit Michigan, but unfortunately I have prior commitments for that period, and must reluctantly decline.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. D. N. Smith, Director
Industrial Development Division
Institute of Science and Technology
The University of Michigan
2200 Bonisteel Boulevard
Ann Arbor, Michigan 48105

JLMaddux:dcc
April 9, 1973

491/2/53

APR 9 1973

Dear Joe:

Thank you for your invitation to participate in the international seminar-workshop on "The Intellectual and Power -- His Role and Responsibility," at the Institute, July 6-9.

I wish I could make it, but regretfully, I already have other commitments for those dates. I would enjoy having a set of the background papers, if that is possible. It is obviously going to be a stimulating series of discussions.

It was good of you to think of me, and I am sending a copy of this reply to Shepard Stone.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. E. Slater
President, Aspen Institute
717 Fifth Avenue
New York, New York 10022

JLMaddux:dcc
April 6, 1973

FILE: SLATER, J.E.
2-A

491/2/52

APR 5 1973

Dear Virgilio:

Thank you for your note, enclosing Director General Grant's warm invitation for me to speak at the inauguration of CIAT.

It is an important occasion, and I wish I could make it. But, as you will note from the attached copy of my reply, the date is just too close to the conclusion of our own Annual Meeting, and my schedule will be swamped at that time.

It was good of you to pass along the invitation, and I know you will appreciate my problem.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Virgilio Barco
Executive Director
International Bank for
Reconstruction and
Development
Washington, D. C. 20433

JLMaddux:dcc
April 2, 1973

491/2/51

APR 5 1973

Dear Mr. Grant:

Thank you for your letter, and its kind invitation for me to speak at the inauguration of CIAT on October 12, which Mr. Barco has personally forwarded to me.

I appreciate your thinking of me in this connection, and regret that I must decline. The date occurs shortly after the conclusion of our own Annual Meeting of the Board of Governors -- to be held this year in Africa -- and, as you can imagine, this is a particularly busy time for me, dealing with the many details that arise out of the Governors' deliberations.

I do hope you will understand, and please accept my best wishes for what I am confident will be an important symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. U. J. Grant
Director General, CIAT
Apartado Aereo 67-13
Apartado Mal. 737
Cali, Colombia

JLMaddux:dcc
April 2, 1973

FILE: GRANT, U.J.
2-CIAT

491/2/50

APR 5 1973

Robert L. Goulding, M.D.
Member of Board of Directors
Fellowship for Racial and
Economic Equality
Western Institute for Group
and Family Therapy
262 Gaffey Road, Mt. Madonna
Watsonville, California 95076

Dear Dr. Goulding:

Thank you for your very interesting letter, which arrived here while I was out of the city.

The points you raise are important ones, and it is encouraging to find among concerned individuals such as yourself the willingness to take on the difficult task of fund-raising for development.

I believe that something might be done along the lines you suggest, but I rather doubt that the World Bank would be the most appropriate instrument for this kind of private lending. The principal reason is that in countries such as India the critical need is for greater development funding on very concessionary terms: terms that private investors normally cannot afford. The debt problem in the poorer nations could well reach unmanageable levels if their governments have to depend on too much conventional short-maturity, hard-term lending.

I discussed the ramifications of this issue at our own Annual Meeting last fall, and am enclosing a copy of the address with the thought that it may be relevant to your own reflections on the matter. I enclose, too, a copy of a fact sheet detailing the Bank's work in India over the past two decades. We have committed well over \$3 billion in loans and credits during this period, and more than \$300 million of these funds are specifically in the fields you mention.

499/2/13

Finally, I enclose a description of the work of our affiliate, the International Finance Corporation. The IFC does associate itself with suppliers of private capital to promote development projects in the developing countries, and though the projects it finances -- or acquires equity in -- do not encompass basic infrastructure such as dams and irrigation, it does illustrate the role private capital can effectively play in the development process.

I hope these items will prove informative. It was very good of you to write, and please give Phil my warm regards.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Enclosures (3)

JLMaddux:dcc
April 4, 1973

FILE: GOULDING, R.L.
7-Western Inst.

491/2/49

APR 4 1973

Dear Miss Collins:

In my letter of December 14 I indicated that my schedule might prevent me from being in California for the April 20th meeting of the GSB Advisory Council.

Unhappily, as matters have developed, that is going to be the case, and I am not going to be able to make the meeting. I regret that doubly, as it will also mean I will miss getting together with the Stanford-Sloan Fellows.

I am sorry, and I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Miss Nancy W. Collins
Assistant Director
The Stanford-Sloan Program
Graduate School of Business
Stanford University
Stanford, California 94305

JMaddux:dcc
April 3, 1973

FILE: COLLINS, N.W.
2-Stanford U.

491 12/48

APR 4 1973

Dear Monsignor Rooney:

Thank you for your letter, and for your warm invitation for me to receive the "Primum Vivere" award at the Annual Dinner of the Chenke Mercy Hospitals, to be held at the Waldorf on October 26.

I am very grateful for your thinking of me in this connection, and deeply regret having to decline. My problem is that I am very likely to be visiting some of our developing member countries during that general period. These visits involve coordinating the schedules of the senior officials in several governments, and as a consequence my own schedule cannot be finalized until very late in the process.

I do hope you will understand, and will convey both my appreciation for your generous invitation, and my regret at being unable to accept it, to the distinguished members of your committee.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Very Reverend
Monsignor Thomas A. Rooney
4 Meadow Court
Midland Park, New Jersey 07432

JLMaddux:dcc
April 3, 1973

FILE: ROONEY, T.A.
2-Chenke Hospitals

491 12/47

APR 3 1973

Dear Margie:

Thank you for your letter, asking about President Kennedy.

Your project at school about his life sounds very interesting. The questions you ask are very big ones, and I am afraid they would take far more than a letter to answer properly. But let me just say that one of the many qualities that impressed me about President Kennedy was his great belief in the practical idealism of young people. He was convinced that young people could help change things for the better. That is why he founded the Peace Corps. He always felt comfortable with the young, and liked to hear their ideas about things. As you know, he was himself a very young President.

I think that one reason he believed so much in the young people is because they are full of energy and hope. They are not afraid to take on difficult tasks, and they are capable of great unselfishness and dedication. They want to help others who are less fortunate than themselves. And they think it's possible to do so.

That is what President Kennedy thought about young people. And I think he was right.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Margie Scanlon
8706 Olympic Drive
Bridgeview, Illinois 60453

JLMaddux:dcc
April 2, 1973

FILE: SCANLON, M.
8 (Special Correspondence)

491/2/46

MAR 27 1973

Dear Dr. Rohrbaugh:

Thank you for your letter, and its enclosure.

Your idea has merit, and it was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Lewis H. Rohrbaugh
Academic Vice President
Boston University
147 Bay State Road
Boston, Massachusetts 02215

JMaddux: dcc
March 26, 1973

FILE: ROHRBAUGH, L.H.
5-Boston U.

491/2/45

APR 2 1973

Dear Mr. Minister:

Thank you for your letter. I am pleased to hear that your son is planning graduate work in Public Administration.

Both Harvard and Stanford have excellent reputations in this field, and I am confident that with your son's background in COPIDE every consideration will be given his application.

I do think it is wise for him to spend two or three months in the United States, prior to formally beginning his courses, to strengthen his fluency in spoken English.

I will be happy to do whatever I appropriately can to assist in this matter, and would appreciate your keeping me informed regarding the response he receives from the two universities.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Major General
Francisco Morales Bermudez Cerruti
Minister of Economy and Finance
Office of the Minister
Lima, Peru

JIMaddux:dcc
March 26, 1973

FILE: BERMUDEZ, F.

491/2/44

APR 2 1973

Dear Bishop Lord:

Thank you for your letter and its warm invitation for me to address the Council of Bishops of the United Methodist Church, on the topic of development, on April 27 at the Statler Hilton.

It is an important forum, and I deeply regret having to decline. My problem is that I have somehow to fit into a tight schedule of work here necessary visits to our member countries -- and there are 122 of them now. What this means is that I have had to restrict my speaking almost exclusively to official United Nations and World Bank meetings. There just aren't enough hours in either the day or the night to do all that needs doing in the international development field, and the result is that I have to turn down many invitations that I would personally like to accept.

Yours is one of these, and I do hope you will understand. The Churches are a very important vehicle for development assistance, and I am encouraged that you plan to discuss the issue at your Council. I am only sorry that circumstances prevent my being with you. If you plan to publish the proceedings at a later date, I would appreciate receiving a copy. In the meantime, please accept my best wishes for what I am confident will be a stimulating series of sessions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Bishop John Wesley Lord
Executive Coordinator
General Conference of the
United Methodist Church
100 Maryland Avenue, N.E.
Washington, D. C. 20002

JIMaddux:dcc
March 27, 1973

FILE: LORD, J.W.

491 12/43

APR 2 1973

Dear Mr. Finger:

Thank you for your letter inviting me to participate in the colloquium on "The New World Balance and the Search for Peace in the Middle East," to be held in New York on May 4 - 5.

Prior commitments, unfortunately, will not make it possible for me to attend.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Seymour Maxwell Finger
President
Institute for Mediterranean Affairs
1078 Madison Avenue
New York, New York 10028

JLMaddux:dcc
March 30, 1973

FILE: FINGER, S.M.
2-Inst. for Med. Affairs

491 12/42

APR 2 1973

Dear Charlie:

Thank you for your note, urging that I accept Howard Cook's invitation to be the Marshall Visitor for 1973, and to speak at International House.

I wish I could accept. It is an attractive and important forum in which to discuss development. The difficulty is that my schedule is particularly heavy this year, and is complicated by necessary visits to many of our member countries. Reluctantly, I have had to write to Howard Cook, and decline what would personally be a stimulating experience.

It was good of you to write, and I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Charles W. Yost
Columbia University
School of International Affairs
420 West 118th Street
New York, New York 10027

JLMaddux:dcc
March 30, 1973

FILE: YOST, C.W.
2-Int'l House

491/2/41

MAR 27 1973

Dear Mr. Ross:

Thank you for your warm letter and its very generous comments on my address to the Empire and Canadian Clubs in Toronto.

You are right to underscore the importance of development aid reaching the grassroots level, and though the World Bank, in accord with its Charter, must of course deal with governments, our policies are designed to get the assistance to the end-user: the individuals who require it.

I agree that it would be mutually beneficial for the Bank's work to be better known in Canada, and we are considering ways in which that might be implemented.

It was very thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kenneth A. Ross
Director of Development
Mount Allison University
P. O. Box 540
Sackville, New Brunswick
Canada

JLMaddux:dcc
March 23, 1973

FILE: Ross, K. A.
5-Congratulations

491/2/40

MAR 23 1973

Dear Mr. Deegan:

Thank you for your letter. I will
look into the matter.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Chris Deegan
Post/Village Ari
District Hoshangabad
Madhya Pradesh
India

JLMaddux:dcc
March 9, 1973

5-India

491/2/39

MAR 21 1973

Dear Mr. Cook:

Thank you for your warm invitation for me to be the Marshall Visitor for 1973.

I appreciate your thinking of me in this connection, and regret having to decline. My problem is that the pressures of business here, compounded by trips to our developing member countries abroad, have made it necessary for me to restrict my speaking almost exclusively to official United Nations or World Bank meetings.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Howard A. Cook, President
International House
500 Riverside Drive
New York, New York 10027

JLMaddux:dec
March 20, 1973

FILE: COOK, H.A.
2-Int'l House

491/2/38

MAR 9 1973

Dear Professor Wakaizumi:

Thank you for your note and its kind comments. Unfortunately, the reprint of your article from Foreign Affairs did not reach us here; this, added to the circumstance that I have been traveling in a number of our developing member countries recently, explains my delay in replying.

Your proposals in the article regarding Japanese aid policy were, of course, of particular relevance to our work in the World Bank, and I share your belief that a greater effort on the part of Japan to increase its official development assistance to the developing countries would be in the interest of the entire international community.

It was thoughtful of you to write to me, and I appreciate your calling my attention to the article.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Kei Wakaizumi
1-11-3 Momoi
Suginami-Ku
Tokyo, Japan

JIMaddux:dcc
March 5, 1973

FILE: WAKAIZUMI, K.
2-W

491/2/37

MAR 9 1973

Dear Dean Biggs:

Thank you for your letter, and your request for an interview.

While I appreciate the importance of the research you are undertaking, I must regretfully decline. The problem is that in my present position as an international civil servant, heading a specialized agency of the United Nations with 122 member countries, it would be inappropriate for me to comment on the military policy of any of these countries, including my own.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lt. Col. Bradley Biggs, U.S.A. (Ret.)
Dean of Administration
Middlesex Community College
P. O. Box 1149
Middletown, Connecticut 06457

JLMaddux:dcc
March 9, 1973

FILE: BIGGS, B.
2-M

491/2/36

MAR 7 1973

The Honorable Charles C. Diggs, Jr.
Chairman, Subcommittee on Africa
U.S. House of Representatives
Washington, D.C. 20515

Dear Mr. Chairman:

I very much enjoyed our discussion last week, and am delighted to learn of your strong interest in the activities of the World Bank Group in Africa. Needless to say, I share your concern for increasing the effectiveness of the development effort on the continent, and am pleased that your committee is also taking a deep interest in this subject.

You left with me a statement of your views together with recommendations regarding our activities in Africa. Some of these points were covered in our discussion. I would like additionally to make the following general observations on issues you have raised.

1. A comprehensive long range development plan for Africa. This is a very interesting idea. The initiative for such a movement must come, however, from the developing countries themselves. The Bank would of course be willing to respond seriously to any such consensus among its members. We are now assisting member countries of Africa in formulating and executing their long-range development plans, and we are beginning to develop some ideas about how these can be interrelated. Given the fact, however, that these are independent nations with often differing views of their long-range objectives and of the processes by which they should move toward them, I believe first steps in the direction you suggest must come from them. We have in the meantime given continuous financial and other support to a number of specific projects and institutions which promote and conduct integrated planning, policy and action, as in the case of the East African Community.

2. Increased IDA funds for Africa. The total volume of funds available to Africa has increased substantially in the past few years. IDA commitments for the fiscal years '69 through '73 totalled \$1,018 million, nearly four times the amount made available in the previous period. As you have pointed out, the Bank has shown an increasing concern

for the problems of the least developed nations, many of which are in Africa. The cost of lending and of assisting in planning and execution of programs and projects in such areas is considerably higher than elsewhere in terms of our staff and other resources. Our increased lending to Africa consequently represents an even larger increase in the proportion of our total effort. You have suggested that as more IDA funds are made available a larger percentage be allocated to African nations. Whether the percentage can be increased is uncertain. Basic IDA criteria, which seek to allocate available resources with an eye to low income, and limited credit standing in any case give weight to the needs of most of these countries.

3. To expand efforts to achieve a rescheduling of debts to all African countries. The Bank, as you have noted, has played a role in helping to resolve debt problems of developing countries in special cases where our assistance has been requested by member governments. In such efforts, however, the Bank must avoid actions which might cast doubt on the debt position of any one or any group of countries and therefore must treat these problems on a case by case basis as they are brought forward. A general approach treating the debt issue as an acute problem for a large number of nations might well disrupt capital flows to those among them who might otherwise be able independently to maintain financial relations with the rest of the world.

4. Effects of Change in Exchange Rates. The Bank and Fund have been paying increasing attention to the effects of devaluation on the trade and debt positions of developing countries. Our examination of the effects, taken as a whole, of the previous dollar devaluation suggests that the borrowing countries may not have been greatly affected but that no generalization can confidently be made at this time. I am, as you know, extremely concerned about these issues. One of the prime objectives of IDA is to help deal with the debt problem by offering better terms of repayment. In response to your specific inquiry, the Bank is prepared to consider requests from member countries for the financing of buffer stocks.

5. Specific projects. As I mentioned to you in our discussion, the Bank and the International Monetary Fund are actively pursuing discussions with the Government of Zambia on a financial program to help ease its current problems. The Bank has also discussed with the Government of Zaire the need for a general transportation study which will encompass all forms of surface transport including rail, highways and waterways. The Bank will be prepared to respond to requests from the Government of Zaire which are based on the results of this work.

The Honorable
Charles C. Diggs, Jr.

-3-

6. Lending in Southern Africa. The Bank has no loan requests from South Africa or from the Government of Portugal in behalf of any of the territories it administers. The Rhodesian Government is not a member of the World Bank. Loans can only be made to borrowers at the request of member governments.

7. Refugees. The Bank is willing to consider priority projects submitted by member governments which, in addition to their beneficial effects on the overall development economy, would also help improve the condition of refugees. In this connection the Bank has been in continuing consultation with the office of the UN High Commissioner for Refugees and is ready to examine sympathetically, on their merits and in agreement with the governments concerned, project proposals emerging from missions sent out by the High Commissioner.

8. Recruitment of Senior Staff from African Nations. I discussed this issue last year at the Bank/Fund Annual Meeting with the Governors of the African member countries. I pledged that we will continue to recruit more qualified Africans and welcomed their assistance in finding potential candidates. The Bank has a long-established policy of promoting from within. Against this policy background, one must consider that while four years ago there were only 19 Africans in the Bank, we have today, as a result of increased recruitment efforts since then, 54 Africans on the Bank's professional staff.

9. Misconceptions among Donor Countries about Foreign Assistance. I deeply appreciate your interest in this problem and share your concern for the need to widen the public understanding of economic interdependence and, as you have put it, of the "crisis that lies ahead if the present trends continue." Please rest assured that the Bank is anxious to cooperate in helping to dispel the so-called myths of aid and to underscore what we believe is the importance of the global development effort.

I hope you will not hesitate to keep in touch with the Bank as these concerns, in your opinion, present the need for further information. Again let me express my personal pleasure in having the opportunity to talk these matters over with you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JEMerriam:pam
March 6, 1973
Clearances and cc:
Mr. Bell - East Africa
Mr. Wright - West Africa
Messrs. Danquah, Fall - I&PA
cc: Mr. McNamara's Office (2)

491/2/35

Frank P. Fasi, Mayor
President, Pacific-Asian
Congress of Municipalities
c/o Office of the Mayor
Honolulu, Hawaii 96813

March 7, 1973

NLT

I AM GRATEFUL FOR YOUR WARM INVITATION TO ADDRESS PACOM'S FIRST GENERAL
SESSION IN HONOLULU IN LATE MARCH STOP REGRETFULLY PRIOR COMMITMENTS FOR
THAT PERIOD MAKE IT NECESSARY FOR ME TO DECLINE STOP PLEASE ACCEPT MY BEST
WISHES FOR THE SUCCESS OF YOUR DELIBERATIONS.

ROBERT S. McNAMARA

Anders Ljungh
Office of the President

JLMaddux:dec
March 7, 1973

491/2/34

MAR 7 1973

Dear Randy:

Thank you for your letter and its warm invitation to attend the 10th anniversary of the Per Jacobsson Foundation's lecture series, to be held in Basle on June 16.

Unfortunately, I am afraid our heavy Board schedule during that period will not make it possible for me to attend. But I do appreciate your letter, and am confident that it will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. Randolph Burgess
The Per Jacobsson Foundation
International Monetary Fund Bldg.
19th and H Streets, N.W.
Washington, D. C. 20431

JLMaddux:dec
March 5, 1973

FILE::BURGESS, W.R.
2-Per Jacobsson Foundation

491/2/33

MAR 2 1973

Dear Virgilio:

Thank you for your letter and the copy of the Spanish version of "Economic Growth of Colombia: Problems and Prospects."

I appreciate your generous comments on the report, and share your hope that it will contribute to wider public understanding and support of development policies.

It was thoughtful of you to send the book to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Virgilio Barco
Executive Director
International Bank for Reconstruction
and Development
Washington, D. C. 20433

49 1/2/32

MAR 2 1973

Estimado Licenciado Cuarón,

Muy sinceramente agradezco a usted la cordial invitación que, en nombre del Consejo Directivo de la Asociación y en el suyo propio, me han formulado en su amable carta de fecha 6 de Febrero para que asista a la XXXIX Asamblea General Ordinaria de la Asociación de Banqueros de México. A pesar de que he tenido gran interés de visitar nuevamente México en el futuro próximo, otros compromisos anteriores me impiden aceptar su invitación en esta oportunidad.

Sin embargo, he pedido al Sr. Edgar Gutiérrez, Director del Departamento de Programas (Zona Oeste) de América Latina y el Caribe, que asista a la Asamblea con ocasión de su próximo viaje a ese país.

Lo saluda muy cordialmente.

Robert S. McNamara

Licenciado
José M. Cuarón
Presidente
Asociación de Banqueros
de México
Torre Latino Americana
Madero y San Juan de Letran
México 1, D. F., México

cleared with Mr. E. Gutiérrez

MEbstein/irg
March 1, 1973

49 1/2/31

MAR 2 1973

Dear Mr. Kingsford:

I am delighted to learn of the work of the Management Institute for National Development in seeking to expand the study of global development issues in colleges and secondary schools. This program is in many ways complimentary to the work of the World Bank Group. I hope that it will promote a broader understanding in the United States of the world-wide development effort, and that you will keep in touch with the Bank's Department of Information and Public Affairs, as your program progresses.

Please accept my own best wishes for success in this worthwhile effort.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Wilmer H. Kingsford
Management Institute for National Development
230 Park Avenue
New York, N.Y. 10017

JEMerr iam:pam

491/2/30

FEB 26 1973

Dear Mr. Koch:

I was most disturbed to receive your letters of January 29 and February 2 and to read subsequent press reports of arrests and execution of Jews in Iraq.

We are of course concerned with social justice and want to do what we can to relieve the miseries of those who suffer from it in any particular country. The purpose of our lending is to promote healthy social and economic development in borrowing countries and to contribute to the formation of productive social and economic policies. There are many poor people in Iraq, Syria and other borrowing countries, who need this help. I do not believe that a cut-off in lending, which would penalize the deserving and the underprivileged, is an effective way to remedy the situation you have described; indeed, the Articles of Agreement of the Bank specifically provide that only economic considerations are relevant to decisions on lending. Within the family of international organizations matters of the kind described in your letters to me are dealt with primarily by the United Nations Commission on Human Rights. I would suggest therefore that you make your concern known to them as candidly as you have written to me.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Edward I. Koch
United States House of Representatives
Washington, D.C. 20515

JEMerriam/LNurickGVotaw/pam
February 20, 1973

491/2/29

FEB 26 1973

Dear Reverend Watt:

Thank you for your letter, which arrived while I was on a trip to the Middle East.

It is kind of you to invite me to address your congregation in Toronto on either March 4 or March 11, and I regret having to decline. My schedule just won't make it possible.

It was thoughtful of you to write, and I do look forward to meeting you at the Empire Club.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rev. J. Robert Watt, B.A., B.D.
Trinity Church
The United Church of Canada
427 Bloor Street West
Toronto 179, Ontario

JLMaddux:dcc
February 13, 1973

FILE: WATT, J.R.
2-Empire Club

491/2/28

FEB 26 1973

Dear Mr. Butcher:

Thank you for your letter, and its generous comments on our work in the International Finance Corporation.

We are pleased too, but in view of the immense needs of development, we recognize that much more needs to be done.

It was very thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Willard C. Butcher
President
The Chase Manhattan Bank
1 Chase Manhattan Plaza
New York, New York 10015

JLMaddux:dcc
February 6, 1973

FILE: BUTCHER, W.C.
5-C

491/2/27

FEB 26 1973

Dear Adrian:

I apologize for the delay in acknowledging your memorandum on rural poverty, but I have just returned from two weeks in the Middle East.

I am particularly pleased to have your thoughts on this complex subject, and I hope that you will continue to write to me whenever you feel that something ought to be brought to my personal attention.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Adrian Lajous
Guadalquivir 68
Mexico 5, D.F.
Mexico

JLMaddux:mss

491/2/26

FEB 6 1973

Dear Professor McDiarmid:

Thank you for your letter, and its generous remarks on my address to the Annual Meeting of the Board of Governors last September.

You may, of course, reprint the speech in your proposed book of readings. I would appreciate receiving a copy of the book, when it is published.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Garnet L. McDiarmid
The Ontario Institute for
Studies in Education
252 Bloor Street West
Toronto 5, Ontario, Canada

JLMaddux:dcc
February 21, 1973

FILE: MCDIARMID, G.L.
2-0

491/2/25

FEB 6 1973

Dear Mr. Forsyth:

Thank you for your warm invitation for me to address the Operations Research Society of Ireland sometime during the year.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the press of World Bank business here, compounded by visits to our developing member countries abroad, has made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. T. H. Forsyth, President
Operations Research Society of Ireland
c/o Bank of Ireland
Head Office
Lower Baggot Street
Dublin 2, Ireland

JLMaddux:dcc
February 5, 1973

FILE: FORSYTH, T.H.
2-0

491/2/24

FEB 6 1973

Dear Mr. Robertson:

Thank you for your warm invitation for me to deliver the keynote address at the Third International Conference of International Cooperative Thrift and Credit Organizations in Kuala Lumpur in mid-November.

It is an attractive prospect because of the immense importance of the subject of the extension of rural credit to peasant farmers, and it is with great reluctance that I must decline. My schedule for that general period just will not make it possible for me to attend.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating meeting. If the proceedings are published, I would appreciate receiving a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. C. Robertson
President
World Council of Credit Unions, Inc.
P. O. Box 6556
Phoenix, Arizona 85005

JLMaddux:dcc
February 5, 1973

FILE: ROBERTSON, R.C.
2-W

491/2/23

FEB 6 1973

Dear Dr. Pecci:

Thank you for your letter regarding the 1973 Saint Gall Symposium in Switzerland. I have heard both from Mr. L. Roland Kink, and from Dr. Erich Jantsch on this matter, but unfortunately it is not going to be possible for me to accept, and I have replied to them to that effect.

It was thoughtful of you to write in support of the invitation. It is an attractive one, and I do regret having to decline.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Aurelio Pecci
ITALCONSULT
Societa per Azioni
Rome, Italy

JLMADDUX:DCC
February 5, 1973

FILE: PECCI, A.
2-St Gall

491/2/22

FEB 6 1973

Dear Mr. Diez de Medina:

Thank you for your letter, with its very generous comments on our work.

Your proposal is an interesting one, and I agree with you that ways need to be found to bring the essential humanitarian message of development to a larger segment of the public. The specific idea of financing something similar to the Nobel Prizes is, unfortunately, outside the purview of the World Bank. But I do appreciate your writing to me, and I share your hope that men and women of creative ability everywhere will begin to grasp the immense historical and human importance of the development process.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Fernando Diez de Medina
P. O. Box 13
La Paz, Bolivia

JLMaddux:dcc
February 5, 1973

FILE: DIEZ DE MEDINA, F.
5-R Diez

491/2/21

FEB 6 1973

Dear Tom:

Thank you for your warm invitation to address the Los Angeles World Affairs Council. I have no present plans to be in the area in the near future, but if and when such plans materialize I will certainly keep the request in mind. It is a distinguished group, and I am delighted that you have accepted its presidency.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas V. Jones
President
Los Angeles World Affairs Council
900 Wilshire Boulevard, Suite 230
Los Angeles, California 90017

JLMaddux:dcc
February 5, 1973

JONES, T.V.
2-W

4991/2/20

FEB 6 1973

Dear Mr. Ivens:

Thank you for your warm invitation for me to deliver the annual Sir George Earle Memorial Lecture on "Industry and Government" in London.

I appreciate your thinking of me, and the latitude you offer me regarding the date, but reluctantly I must decline. My problem is that the press of business here, compounded by visits to our developing member countries abroad, make it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating program this year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael Ivens, Director
Foundation for Business Responsibilities
Room 18-11, Portland House
Stag Place, London SW1E 5BS
Great Britain

JLMaddux:ddc
February 5, 1973

FILE: IVENS, M.
2-F

491/2/19

FEB 6 1973

Dear Mr. Walters:

Thank you for your kind invitation for me to participate in the Seminar on Environmental Arts and Sciences, to be held July 12 to 17 in Aspen, Colorado, on the theme "Defining Man's Role in the Living System."

I appreciate your thinking of me, but unfortunately my schedule for that period makes it necessary for me reluctantly to decline. I hope you will understand, and please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ronald R. Walters
Chairman, SEAS Steering Committee
Thorne Ecological Institute
1405 Broadway
Boulder, Colorado 80302

JLMaddux:dcc
February 5, 1973

FILE: WALTERS, R.R.
2-THORNE ECOLOGICAL INSTITUTE

491/2/18

FEB 6 1973

Dear Mr. Froelicher:

Thank you for your warm invitation for me to give the keynote address at your celebration of "America's Day" on Friday, April 6.

I appreciate your thinking of me in this connection, and regret that prior commitments on my schedule make it necessary for me reluctantly to decline. I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Frederic S. Froelicher
Coordinator, Community Projects
The Sidwell Friends School
3825 Wisconsin Avenue, N.W.
Washington, D. C. 20016

JLMaddux:dcc
February 5, 1973

FILE: FROELICHER, F.S.
2-S

491/2/17

A. SOEJIMA
INTBAFRAD
TOKYO

JANUARY 29, 1973

LT

JAPAN

30

I WAS DELIGHTED TO LEARN ABOUT CINESELLS PLAN FOR A SERIES OF
FILMS ON DEVELOPMENT EFFORTS IN ASIAN COUNTRIES AND THE
INTERNATIONAL PARTNERSHIP IN THESE EFFORTS STOP THE WORLD BANK
IS READY AND ANXIOUS TO COOPERATE FULLY IN PROVIDING INFORMATION
AND ADVICE STOP CINESELLS INITIATIVE IS TIMELY AND IS A NEW
SIGN OF THE STEADILY INCREASING COMMITMENT IN JAPAN TO WORLDWIDE
ECONOMIC AND SOCIAL DEVELOPMENT WHICH REQUIRES AND DESERVES
PUBLIC UNDERSTANDING AND SUPPORT STOP

ROBERT S. MCNAMARA

Mr. William Clark
Information and Public Affairs

WDClark:sf

491/2/16

JAN 26 1973

Dear Mr. Lépine:

Thank you for your warm invitation to address the Annual Meeting, in Montreal, of the Canadian Manufacturers' Association on May 1.

I regret this delay in replying. Your letter arrived on January 12, while I was on an official trip to Africa.

I deeply appreciate your thinking of me in this connection, but unfortunately it will not be possible for me to visit Canada at that particular time.

Please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gérard Lépine
Manager, Québec Division
The Canadian Manufacturers' Association
1080 Beaver Hall Hill
Montreal 128, Quebec

JLMaddux:dcc
January 22, 1973

FILE: LEPINE, G.
2-Can. Mfg. Ass'n

491/2/15

JAN 24 1973

Dear Mr. Narasimhan:

Thank you for your letter of January 3, which arrived here when I was on a visit to West Africa.

I appreciate your thinking of me in connection with an article or a message for your special Banking Supplement in February. However, in the best traditions of the independence of the press, I think it would be better for you and your colleagues to comment on the Bank's work in India, rather than my sending an article or a message.

I have asked that a number of documents be forwarded to you, which you may find useful. These contain the record and the facts, and I am fully confident that you and The Financial Express will deal with the warm relations the Bank enjoys with India in your accustomed objective manner.

It was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. V. K. Narasimhan
Editor, Financial Express
Express Towers
Mariman Point
Post Box No. G.P.O. 867
Bombay 1, India

JLMaddux:dcc
January 22, 1973

cc: Mr. Sankaran

FILE: Narasimhan, V.K.
2-Financial Express, India

431/2/14

JAN 24 1973

Dear Dr. Jantsch:

Thank you for your letter of January 8, which arrived while I was on an official trip to West Africa.

I am grateful for your warm invitation to participate in the International Management Symposium at St. Gall in mid-May. Earlier I received a letter from Mr. L. Roland Kink on the same subject, and as you will see from the enclosed copy of my reply I have had regretfully to decline.

It was thoughtful of you to write, and I am confident that it will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Erich Jantsch
Universität Bielefeld Fakultät für Pädagogik
Roosstraße 25
48 Bielefeld, Federal Republic of Germany

JLMaddux:dcc
January 22, 1973

FILE: JANTSCH, E.
2-St. Gall

491/2/13

JAN 24 1973

Dear Sam:

Thank you for your letter, which arrived here while I was in West Africa.

I very much appreciate your keeping me informed, on a personal basis, of your views, and I hope you will write whenever you think something ought to be brought to my attention. That goes for your dropping in to see me on your Washington visits as well.

With warm personal regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Spurgeon M. Keeny
Box 394
Taichung, Taiwan
Republic of China

JLMaddux:dcc
January 22, 1973

FILE: KEENY, S.M.
5-K

491/2/12

JAN 9 1973

Dear Mr. Kink:

Thank you for your warm invitation to participate in the International Management Symposium in Switzerland on the 14th of May.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the press of business here is compounded by necessary visits to our some 100 developing member countries abroad, and my schedule for May, unfortunately, will not make it possible for me to attend. I am confident, however, that it will be an interesting conference and would be happy to receive a copy of the proceedings, should they be published.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. L. Roland Kink, President
ISC International Management
St. Gall Graduate School
Postfach 706
St. Gallen CH 9001,
Switzerland

JLMaddux:dcc
Janaury 8, 1973

FILE: KINK, L.R.
2-St. Gall

cc: Mr. Peter Saladin
Embassy of Switzerland

491/2/11

JAN 9 1973

Dear Sir John:

Thank you for your letter, supporting Dr. Millar's kind invitation for me to participate in the conference in Sydney next June. Unhappily, I am not going to be able to manage it, as I wrote to Dr. Millar on December 22, prior to your letter's arrival here. I enclose a copy of my reply for your information.

It was thoughtful of you to write. I look forward to seeing you here in Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir John Crawford, C.B.E.
Vice-Chancellor
The Australian National University
Canberra A.C.T. 2600
Australia

JLMaddux:dcc
January 8, 1973

FILE: CRAWFORD, SIR J.
2-A

499/2/10

JAN 9 1973

Dear Dean Hoelscher:

Thank you for your letter regarding the World Congress of Engineering Education, scheduled for 1975, on the theme "Education and Training of Engineers for World Development."

It is thoughtful of you and your associates to keep us informed, as your plans develop.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. H. E. Hoelscher, Dean and Professor
Office of the Dean
School of Engineering
University of Pittsburgh
Pittsburgh, Pennsylvania 15213

JLMaddax:dcc
January 8, 1973

FILE: HOELSCHER, H.E.
5-Am. Soc. for Engineering Education

691/2/9

JAN 9 1973

Dear Mr. Minister:

At the beginning of 1973 which will see our Annual Meeting in Nairobi, let me send you all good wishes for a peaceful and prosperous year.

I am most conscious that the preparations for the Bank/Fund meeting will be a considerable burden for you and your colleagues, and I wish you would let me know personally if there is any way in which we could lighten that burden.

In any case I am sure that Kenya's traditional hospitality will make this meeting enjoyable and memorable for people from all over the world.

I certainly am greatly looking forward to it and to working with you again.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mr. Mwai Kibaki
Minister of Finance
Box 30007
Nairobi, Kenya

WClark:dcc
January 8, 1973

491/2/18

JAN 4 1973

Dear Dean Maegraith:

Thank you for your kind letter, which arrived here while I was visiting a number of our member countries in east Africa.

I appreciate your warm invitation for me to address the 9th International Congress on Tropical Medicine and Malaria, in mid-October in Athens, and regret that I must decline. My problem is that our Board of Governors Meeting will take place, in Nairobi, a couple of weeks before that, and I will need to be back in Washington in the middle of the month to follow up on the many details that flow out of our own annual meeting. I am sure you will understand.

I do however have a suggestion. You might consider inviting Dr. James A. Lee, our Environmental Advisor. As I'm sure you know, his background is in Public Health, and he has met with a number of your colleagues in the Tropical Medicine field. If his own schedule permits, I am confident you would find his presence at the Conference rewarding.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor B. G. Maigraith
Dean of the Liverpool School of
Tropical Medicine
Pembroke Place
Liverpool L3 5QA

JLMaddux:dcc
January 3, 1973

FILE: MAIGRAITH, B.G.
2-U. of Liverpool

cc: Dr. Lee

491/2/7

JAN 4 1973

Dear Herman:

Thank you for your letter and its warm invitation to speak at the Netherlands Institute of International Affairs. I am delighted to hear that you have become Chairman of the Institute.

Though I have no immediate plans for the future that will take me to the Netherlands, I will certainly keep your kind offer in mind. Please accept my best wishes for you and your family for the new year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. J. H. van Roijen
Blankenburgh
Buurtweg 38
Wassenaar
The Netherlands

JLMaddux:dcc
January 3, 1973

FILE: Van Roijen, J.H.
2-N

491/2/6

January 3, 1973

Mr. Simon Ramo
TRW, Inc.
Executive Offices
One Space Park
Redondo Beach, California 90278

Dear Si:

We received the draft copy of The Islands of E, Cono, and My, and members of our staff have read it. All are agreed that it is a fresh and imaginative approach, which succeeds not only in making the so-called dismal science far from dismal, but much less arcane and esoteric than it is generally assumed to be. That seems to me the great merit of the manuscript: it takes on the formidable task of making economics comprehensible to the uninitiated.

Predictably, our staff has a nit-pick here and there, but nothing I'm sure you haven't considered already. Merely as an example: "The initial foreign-exchange relationships are unlikely ones. CONO dollars, given the inflation there, would soon become unacceptable in trade, if indeed they had been acceptable initially. Another international medium of exchange would have been sought. Trade transactions tend to be denominated in the most stable currencies, not those of the countries that import most." But, having looked at the section myself -- pp. 211-212 -- I think the staffer's comment is overly meticulous. The explanations you offer in the text are plausible, and in any event the whole point is to illustrate what actually happens in foreign-exchange relationships, not merely what in the best of all logical worlds ought to happen.

On the question of who might benefit most from the book -- high school teachers, high school or college students, housewives, businessmen, government employees, perhaps some politicians -- staffers thought they themselves were in a somewhat poor position to judge that, since their familiarity with economic concepts is necessarily atypical. They felt that some form of informal test-marketing with samplings from these groups was the only sound way to decide that question (e.g., by having a college teacher assign some of his Econ I students to read the current draft, and then quiz them on their comprehension of the central threads of the story).

My own view is that all of the groups you mention know too little economics, and -- even worse still -- feel virtually no need to know more. I think the problem is that students and general readers feel that the subject is simply beyond them, somewhat in the same way that they feel that solid-state electronic circuitry is beyond them. There was a time when the average person felt that he might be able to repair his TV set himself by testing the tubes. But now there are no tubes, and the do-it-yourselfer doesn't know how to cope with a transistor. Similarly, there was a time when the average person could understand the economic principle of "supply and demand," and make a few basic decisions in light of it. But as banking, business, and international finance have become complicated, more people seem reconciled to leaving the issues to the experts. They may not trust the economists any more than they trust the TV repairmen, but there doesn't seem to be any understand-it-yourself alternative.

Your book is a welcome effort to supply precisely that alternative, and I personally would opt for as broad a distribution among general readers as is feasible.

I do have one other suggestion, one you may well have already considered. I think it might complement the narrative style of the draft -- and tend to maximize reader interest -- if you could manage to have the text broken up here and there with some simple line drawings which illustrate some of the principal events of the story. I know this will not be so easy to do, since you are dealing mainly in ideas. But what I have in mind is a kind of lightly humorous set of illustrations that would make some of the concepts come alive by visualization. Everything, of course, would depend on finding the kind of illustrator who could combine the charm and whimsy of the story with its essentially serious content. That may prove impractical, but might be worth exploring.

I am keeping the copy of the draft, as you indicated it need not be returned. I look forward keenly to seeing the final book. Once again, my congratulations on a very worthwhile project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JLMaddux:dcc
January 2, 1973

FILE: Ramo, S.
2-R

491/2/5

January 2, 1973

Dear Dean Pierre:

Thank you for your warm invitation to participate in the "keynote" seminar in your new series on Technology and Development.

I appreciate your thinking of me in this connection, and sincerely regret having to decline. I will be on a trip to Africa during the general period you indicate, and my problem is that visits to our developing member countries must somehow be fitted into the press of business here. All of this means that I have had to restrict my speaking almost exclusively to official United Nations and World Bank meetings. I do hope you will understand.

The series you are initiating is an important one, and Howard University is an excellent forum for such discussions. If it fits into your plans, you might wish to contact some of my colleagues in the World Bank who are directly concerned with the relationship of technology to development. Either Dr. Charles Weiss, Jr., our Science and Technology Adviser, or Dr. James A. Lee, our Environmental Adviser, would be particularly well qualified to participate in one of your seminars, should their schedules permit.

It was thoughtful of you to write, and I am confident it will be a stimulating series of programs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Percy A. Pierre
The School of Engineering
Howard University
Washington, D. C. 20001

JLMaddux:mhv
December 29, 1972

File: Pierre, Percy A.
Invitation to speak

491/2/4

January 2, 1973

Dear Mr. Grawoig:

Thank you for your warm invitation for me to address the Annual Meeting of the American Institute for Decision Sciences next November.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that in addition to the press of business here I must somehow manage to visit our roughly 100 developing member countries abroad. This requires coordinating my own schedule with those of the principal leaders of these countries, and hence it is unwise for me to accept engagements in advance which I may very well have to cancel later on. That would be unfair to your Institute.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Dennis E. Grawoig
Executive Director
American Institute for
Decision Sciences
33 Gilmer Street, S.E.
Atlanta, Georgia 30303

JM
JL Maddux:mv
December 26, 1972

File: Grawoig, Dennis
2-U

491/2/2

Mr. M.M. Ahmad

January 2, 1973

Robert S. McNamara

Improving Knowledge of the World
Bank's Operations

Thank you for your memorandum of December 12 about improving knowledge of the World Bank's operations.

I very much agree with you about the need to spread knowledge of the Bank in all our member countries, and I have asked William Clark to take up with you the interesting suggestions you make.

I have found publicity by Executive Directors one of the most effective means at our disposal. I know that I can count on you to help us all by telling the Bank's story in the countries you represent.

cc. Mr. N. Kochman

WDClark:sf