

THE WORLD BANK GROUP ARCHIVES

PUBLIC DISCLOSURE AUTHORIZED

Folder Title: Chronological files - (outgoing) - Chrons 83

Folder ID: 1771984

ISAD(G) Reference Code: WB IBRD/IDA 03 EXC-10-4541S

Series: Chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

Digitized: February 13, 2013

To cite materials from this archival folder, please follow the following format:

[Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to <http://www.worldbank.org/terms-of-use-earchives> for full copyright terms of use and disclaimers.



THE WORLD BANK

Washington, D.C.

© 2012 International Bank for Reconstruction and Development / International Development Association or

The World Bank

1818 H Street NW

Washington DC 20433

Telephone: 202-473-1000

Internet: www.worldbank.org


PUBLIC DISCLOSURE AUTHORIZED

McNamara Papers

1981 (May - June)

**DECLASSIFIED
WITH RESTRICTIONS
WBG Archives**

The World Bank Group
Archives



1771984

A1995-252 Other #: 6 309651B

President Robert McNamara Chronological files - (outgoing) - Chrons 83

495/4/181

JUN 30 1981

His Excellency
José López Portillo
President of the United States of Mexico
Palacio Nacional
Mexico 1, D.F.

Your Excellency:

When I had the pleasure of meeting with you recently in Washington you indicated that you would welcome any comments that I might have regarding the issues to be discussed at the forthcoming Summit Meeting in Mexico. I have reflected carefully on that matter, and now prior to my retirement from the presidency of the World Bank, I want to respond to your cordial invitation.

My view is that the Summit Meeting, under your leadership, will offer the world a unique opportunity to achieve two critically important objectives: one, to grasp more clearly the nature of the current global economic disequilibrium -- a situation poorly understood by the public in most countries today; and two, to provide the impetus for the developed and developing countries alike to take those politically feasible actions that will lead to economic solutions that are in both the national and international interests of all the parties involved.

The current global economic scene is characterized, of course, by the major oil-exporting nations running large current account surpluses, and the oil-importing nations -- both those of the OECD countries, and those of the developing countries -- running large current account deficits. But what makes this disequilibrium quite different from the usual balance-of-payments relationships between countries is that in the present case the deficits of the oil-importing developing countries are running so high that they simply cannot be sustained indefinitely in any routine manner. Were these countries to attempt to finance these current account deficits by external borrowing for more than a few years the resulting debt service would grow so large that it simply could not be met by any conceivable expansion of export earnings.

These deficits, therefore, must be and will be reduced. The only question is how and when. Is it to be done at high rates -- or low rates -- of social and economic growth in the developing countries? And is it to be done with positive effects -- or with negative effects -- on the economies of the industrial nations?

The deficits of the oil importers are, of course, a reflection of the surpluses of the oil exporters. These surpluses, and hence the deficits, will only be eliminated when the oil exporters import more or

export less. But there is a limit on how quickly such capital surplus oil exporters as Saudi Arabia, Kuwait, or the United Arab Emirates can expand their imports. If, therefore, their oil exports are maintained at present levels, as they must be if the world's economy is to continue to grow, and if oil prices in real terms remain constant -- or, as seems more likely, rise gradually -- then the current account surpluses of these oil exporters will inevitably remain large for some years to come.

Correspondingly, the oil-importing countries as a group must continue to incur current account deficits for the same period of time. For there is no way the oil-importing countries as a whole could quickly eliminate this deficit other than by consuming substantially less oil, and in consequence suffering a large and damaging decline in their gross national product.

The OECD nations will be the main source of the rising imports into the capital surplus oil-exporting countries, and hence their current account deficits will turn into surpluses faster than those of the developing countries. As I have noted, there is no way that these developing countries as a group can avoid these deficits other than by a sharp reduction in their imports of oil, or other goods. But such a reduction in imports would not only severely reduce their rates of social and economic progress, but would also exert deflationary pressures on the economies of those countries from which they import goods -- that is, from the OECD nations.

If, then, the world economy is to avoid these penalties, it is essential that the current account deficits of the oil-importing developing countries be financed at levels that will permit the maintenance of reasonable rates of economic and social progress while their governments introduce the structural changes into their economies which eventually will make it possible for them to pay for the higher priced oil through increased exports -- that is, through an exchange of goods.

These structural adjustments will be painful. They are going to require cutting back consumption levels from what would otherwise have been possible, and a reallocation of the resources saved by this process into greater export expansion, and import substitution.

Given this difficult situation, what are the prospects for growth for the developing countries in the decade ahead?

In the World Bank's World Development Report, 1981, the rates of growth now projected for middle- and low-income developing countries during the 1980s are considerably lower than those achieved in the two preceding decades. For all developing countries, per capita GNP is likely to increase at the rate of 2.7% per annum, compared with 3.6% in 1960-80. The poor countries, especially those in sub-Saharan Africa, are facing a very grim future: the prospect is for negative growth, and their per capita incomes are likely to fall from \$260 in 1980 to \$250 by 1990.

These projections represent the mid-points in the range of possibilities discussed in the World Development Report: for all developing

countries, the high and the low growth levels are, respectively, 2.2% and 3.3%; for the middle-income countries, 2.2% and 3.4%; for the sub-Saharan nations, -1.0% and 0.1%. For the developing countries as a whole, even the high level is far below the target set by the International Development Strategy.

It is clear that the situation requires concerted policy actions and changes by both the developing and industrial nations. I believe that the participants at the Summit Meeting should focus their discussions on four principal subjects: trade, energy, food output, and capital flows.

Trade expansion, of course, contributes far more to developing-country purchasing power than a simple transfer of financial resources. If the level of protectionism in the industrial countries rises no further, and the pace of their economies accelerates, the developing countries' cumulative earnings from additional exports could aggregate \$1,500 billion over the decade. This would have a profound impact on their growth performance.

In international trade today the OECD nations still supply three-fourths of the world's non-fuel exports, and buy three-fifths of its non-fuel imports. And hence it is mainly their policies that will determine whether the international trading system remains liberal and open, or contracts into greater protectionism. That is why so much depends on the OECD nations raising their current productivity and output growth rates. Unless they are able to achieve that, domestic protectionist pressures will inevitably increase.

Furthermore, an open trade environment is as essential for the economic health of the developed nations as it is for the developing countries. Had the developing countries not been able to increase by \$30 billion their export of manufactured goods to the industrial nations in 1970-78, these OECD nations would not have been able to increase their own exports to the developing countries by \$90 billion in the same period. Given this potential, surely the temptation to resort to protectionism ought to be seen for what it really is: shortsighted, inefficient, and counterproductive.

With respect to energy, it is obvious that the oil-importing developing countries are going to need increasing amounts of it if they are to maintain their economic growth. This in turn calls for greater emphasis on exploiting domestic supplies. At current and prospective petroleum prices, many of these countries can turn what were previously regarded as marginal domestic reserves of oil, gas, coal, hydroelectric, and forest resources into commercial propositions. But this will require substantial investments. A doubling, for example, of domestic oil production in these countries over the decade -- in order to reach 15 million barrels by 1990 -- would require some \$700-800 billion of investment.

A sizeable proportion of these capital requirements would have to come from external sources. The World Bank intends to increase its lending for energy, and will continue to act as a catalyst in mobilizing

additional funds through private market borrowing, and through co-financing with public and private institutions. In addition, the Bank has a program for larger investments in the sector, which can be initiated as soon as its member governments reach agreement on the means and mechanisms for its financing.

The urgent need to increase energy supplies, however, should not obscure the importance of increasing food output in the developing countries. Overall performance during the past two decades has been impressive: food production increased at the annual rate of 3.4%, more than keeping pace with the 2.2% growth in population. Nevertheless, nearly a billion people remain hungry today, and in particular regions -- sub-Saharan Africa, for instance -- population growth outstrips food production.

It will require an increase in output on the order of 4% per annum to reduce significantly the incidence of malnutrition. This, too, calls for additional capital. Again, since developing countries already supply out of their own resources over 80% of the total investment in agriculture, much of the additional requirements will have to come from outside.

Thus, the developing countries will need a large infusion of capital both to expand exports, and to increase energy and food output. To achieve even the low growth level referred to above will require net financial flows of about \$150 billion in 1990. While this is twice the 1980 flow, it represents no increase in real terms.

Much of this capital will come from private sources. The private proportion of total transfers is expected to rise from just over 50% in 1980 to nearly 60% in 1990. Though in the past few years the private capital markets have been able to recycle the OPEC surpluses relatively smoothly, this mechanism will continue to work well only as long as the developed countries are able to control inflation, and hence reduce interest rates. Excessive exposure, moreover, by commercial banks in the poorer developing countries can have adverse repercussions on the domestic banking industry in the industrialized nations. It is manifestly in the interest of both groups of countries to maintain a strong and prudently managed private capital market for the recycling of these funds.

In addition, the commercial banking system's relations with developing countries need the support that association with international financial institutions can provide. These institutions must therefore play a larger role in intermediation.

There will continue to be a critical need as well for official development assistance, on concessional terms, for the poorest countries. Both bilateral and multilateral assistance programs ought to be strengthened. Multilateral assistance complements bilateral aid, and multilateral institutions are better able to concentrate on the poorest countries, and to help them adopt sound economic policies. About 90% of the commitments of

the International Development Association are now made to these countries. But the Sixth Replenishment of IDA has not yet become effective, and IDA's commitment authority was exhausted several months ago.

In summary, I would urge upon the Summit participants, through Your Excellency, that they endorse:

A higher rate of economic activity in the developed nations in order to ease the burden of adjustment all around, while lowering inflation and interest rates;

A reduction of non-tariff barriers and other forms of protectionism in the developed nations in order to stimulate a major expansion in world trade;

Specific measures to achieve capital transfers -- both concessional and non-concessional -- in at least the minimal amounts required by the developing countries;

Actions by the developing countries to increase their domestic outputs of energy and food; and

A further strengthening of the multilateral financial institutions, and in particular the prompt replenishment of IDA.

May I say in closing, Your Excellency, how much I admire your initiatives in making the Summit Meeting possible, and how deeply I hope that it will have the success that it so fully deserves and that the world at large so genuinely needs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

SJBurki:SEBoskey:JLMaddux:MPBenjenk:mwm:ab
June 29, 1981

495/4/180

Monsieur le Président,

J'ai l'honneur d'accuser réception de votre lettre No.900092 du 22 mai par laquelle vous m'invitez à participer au 7e Sommet des Chefs d'Etat et de Gouvernement de la Communauté Economique de l'Afrique de l'Ouest (CEAO) prévue à Dakar du 25 au 30 octobre 1981.

Puisque je quitte incessamment mes fonctions à la Banque Mondiale, il ne me sera malheureusement pas possible d'y assister personnellement. J'ai demandé à M. Knox, Vice-Président pour l'Afrique de l'Ouest de me représenter à ces assises. Je voudrais saisir l'occasion pour souhaiter plein succès à vos travaux et me félicite des rapports constructifs qu'entretiennent le Groupe de la Banque Mondiale et la CEAO dont nous suivons avec un vif intérêt les efforts de coopération et d'intégration économique et régionale.

En ce qui concerne l'invitation à participer à la seconde réunion des bailleurs de fonds de la CEAO qui se tiendra à Ouagadougou du 12 au 14 octobre 1981 pour une revue des projets communautaires de la Communauté, j'ai le plaisir de vous faire savoir que la Banque Mondiale sera représentée à cette réunion par M. Stanislas Kpognon, Conseiller Spécial du Vice-Président pour l'Afrique de l'Ouest.

Je vous prie de croire, Monsieur le Président, à l'assurance de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Monsieur Abdou Diouf
Président de la République du Sénégal
Dakar
Sénégal

SKpognon/it
June 25, 1981

cc: Mr. McNamara's Office (2)

June 26, 1981

Dear Mr President,

This is to acknowledge receipt with thanks of your letter No.000092 of May 22 in which you invited me to participate as an observer in the 7th Summit of the Heads of State and Government of the Economic Community of West Africa, which will take place in Dakar from October 25th to 30th 1981.

As you know I will be leaving soon the World Bank and it will not be possible for me to attend personally. I have asked Mr. Knox, Vice President for West Africa to represent the Bank at this meeting. I should like to take the opportunity to express my wishes of success in your endeavours and am glad that the working relations between the World Bank Group and your community are shaping rather well. I would like to welcome the efforts of regional economic cooperation that your community has been undertaking.

As regards the invitation extended to the Bank to participate in the second donors' meeting of the Community due to take place in Ouagadougou on October 12-14, 1981, for a review of regional projects sponsored by the community, I should like to inform you that the World Bank will be represented at this meeting by Mr. Stanislas Kpognon, Special Adviser to the Vice President, West Africa Region.

With my best regards,

Sincerely yours

Robert S. McNamara

TELEX
27821

JUNE 30, 1981
73595

495/4 1179
Page 1 of 2

WORLD HEALTH ORGANIZATION

GENEVA, SWITZERLAND

FOR DR. HALFDAN MAHLER, DIRECTOR GENERAL.

RE YOUR TELEX JUNE 26 MARKED PERSONAL TO ME. BANK DID NOT REPEAT NOT MAKE FORMAL OR INFORMAL PROPOSAL IN UNDP GOVERNING COUNCIL ON SUBJECT JOINT HEALTH RESEARCH BOARD. MY INFORMATION IS THAT WITHOUT PREVIOUS CONSULTATION WITH BANK SOME DELEGATIONS PICKED UP PASSAGE IN THE PAPER TO BANK EXECUTIVE DIRECTORS ON TDR INDICATING THAT NO CLEARING HOUSE FOR HEALTH RESEARCH PROPOSALS EXISTS NOW THROUGH WHICH TO ASSESS PRIORITIES AND EVALUATE COMPETING CLAIMS FOR SUPPORT FROM DONOR COMMUNITY. PAPER SUGGESTS BANK COULD DISCUSS WITH INTERESTED PARTIES THE ESTABLISHMENT OF WHAT MIGHT BE CALLED A JOINT BOARD FOR HEALTH RESEARCH WITH AN ANCILLARY ORGANIZATIONAL STRUCTURE TO HELP ENSURE PROPER SCREENING, EFFICIENT ADMINISTRATION AND TIMELY PHASING OF INDIVIDUAL HEALTH RESEARCH AND TRAINING PROGRAMS. BANK STAFF TELL ME THIS SUGGESTION DISCUSSED INFORMALLY WITH YOUR STAFF EARLIER BUT WITHOUT ANY INTENTION WHATSOEVER TO PRESENT IT TO ANY THIRD PARTY MEETING. IT APPEARS GOVERNING COUNCIL RESOLUTION INCORRECTLY DUBBED THIS A BANK PROPOSAL. AM GLAD TO PUT THIS MISUNDERSTANDING TO REST ON MY LAST DAY IN THIS OFFICE AND EXPRESS CONVICTION THAT TRUST AND OPENNESS WILL CONTINUE

/c

AS BEFORE IN WHO/BANK RELATIONSHIP. I HAVE SEPARATELY WRITTEN TO THANK YOU, HALFDAN, FOR YOUR SUPPORT OF ME AND THE BANK, BUT LET ME REPEAT HERE MY DEEP ADMIRATION OF THE FORCEFUL LEADERSHIP YOU HAVE GIVEN TO THE WORLD'S HEALTH PROGRAM. I HAVE JUST NOMINATED YOU AND WHO FOR THE THIRD WORLD PRIZE AWARDED BY THE THIRD WORLD FOUNDATION. WARMEST REGARDS, ROBERT S. MCNAMARA

LPChatenay:RSMcNamara:df

Robert S. McNamara

(See draft
attached)

Cleared in sub. & cc: Mr. Messenger (PHN)

cc: Mrs. Boskey



Record Removal Notice



| | |
|---|-----------------------------------|
| File Title President Robert McNamara Chronological files - (outgoing) - Chrons 83 | Barcode No. 1771984 |
|---|-----------------------------------|

| | |
|---------------------------------------|-------------------------------|
| Document Date June 26, 1981 | Document Type Telex |
|---------------------------------------|-------------------------------|

Correspondents / Participants
 To: Robert S. McNamara
 From: Mahler, Unisante Geneve

Subject / Title
 Decision of UNDP Governing Council referring to an IBRD proposal for establishment of joint board for health research.

Exception No(s).

1
 2
 3
 4
 5
 6
 7
 8
 9
 10 A-C
 10 D
 Prerogative to Restrict

Reason for Removal
 Information Provided by Member Countries or Third Parties in Confidence.

Additional Comments

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

| | |
|-----------------------------------|----------------------------|
| Withdrawn by Shiri Alon | Date Feb 6, 2013 |
|-----------------------------------|----------------------------|

435/4/178

JUN 30 1981

Excellency:

I would like to express my sincere appreciation for the cooperation and assistance that the Japanese authorities have shown in our recent borrowing operation with the Central Bank of Nigeria, our first yen-denominated transaction with an OPEC country.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Michio Watanabe
Minister of Finance
Ministry of Finance
Tokyo, Japan

cc: Mr. Seiji Morioka, Executive Director

cc: Mr. McNamara's Office (2)
Mr. Qureshi (2)
Mr. Rothberg
Mr. Hittmair
Mr. Nozaki
Mr. Uhrig
Mr. Heininger
Mr. Sano

Fin Ops/Yen Bond #44
RKarsenti:mkp
6/25/81

495/4/177

JUN 29 1981

Dear Mr. Husain:

I am pleased to answer your letter of May 18, 1981 on the subject of the Third World Prize in which you ask me to suggest a nomination for consideration by the Selection Committee.

I should like to nominate for the award the World Health Organization (WHO) for its leadership and continuing commitment within the international development community to enhance the well-being of people worldwide, as exemplified by its unprecedented success in eradicating the disease smallpox from the globe. In support of this nomination, a short note, attached, provides background information on WHO's program and ultimate results.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Azim Husain
Member-Secretary
Third World Prize
Third World Foundation for
Social and Economic Studies
New Zealand House
Haymarket
London SW1Y 4TZ

cc: Mr. McNamara's Office (2)
cc: Messrs. Benjenk, J. Evans, Burney

LPChatenay/sh
June 29, 1981

Note on the WHO smallpox eradication campaign
in support of Third World Prize nomination

The history of the smallpox eradication campaign epitomizes the development process--a long, hard battle spanning little more than two decades but filled with urgency, repeated frustrations, regrouping of creative energies to test new strategies and ultimately success. For centuries smallpox caused immeasurable human suffering. As recently as the late 1950s and early 1960s the more than 100,000 smallpox cases reported annually worldwide represented probably just one percent of the true incidence. Of those infected, at least 20 percent died and tens of thousands more were left mentally retarded or permanently blinded. In the absence of treatment, prevention through vaccination was the only feasible means to redress this virulent, dreaded disease. The WHO in 1959 launched a globally coordinated effort to eradicate smallpox through the development of national programs. In the face of setbacks and deteriorating international confidence in their resolve, WHO intensified the eradication program in 1967. Ten years later the last known case of smallpox was recorded.

The certification of the eradication of smallpox in December 1979 following visits to every country by WHO international commissions constitutes one of the most outstanding and remarkable achievements in modern development. The economic impact of smallpox eradication is significant, representing an estimated annual savings of \$1 billion or a contribution of \$10 billion over the decade for other development needs. Nevertheless, it is dwarfed by the human dimension of the accomplishment not only from the

perspective of the direct beneficiaries such as the one in ten children in West Africa alone who will no longer suffer from smallpox but for the hundreds of thousands of health workers from more than 100 countries who were the true soldiers responsible for this victory. The indirect benefits are also substantial. Increased acceptance of vaccination is an important byproduct of the campaign and critical to the success of public health efforts, particularly the new WHO led international expanded program of immunization. Further, the technology and management approach of disease surveillance and containment which evolved from the smallpox campaign hold much promise for eradicating measles - a key cause of excessive child morbidity and mortality in the developing world today.

WHO's work demonstrates unquestionably that with imagination, persistence, and cooperation among nations, man can triumph against an adverse physical environment. WHO's legacy, its key role in gaining recognition for health as an integral part of development within the highest bodies of the United Nations and its current efforts to extend primary health care to all people by the Year 2000 through use of appropriate technology, enhanced community participation and promotion of responsibility and self-reliance for one's own well-being are the very essence of development by and for people and serve as a model for all organizations. The eradication of smallpox symbolizes WHO's major contribution to fostering cooperation and collaboration among nations in pursuit of common development objectives.

495/4/175

Typewritten
Character
Must Fall
Completely In
Box!

PAGE

OF

EXTENSION

MESSAGE NUMBER

TEST NUMBER
(FOR CASHIER'S USE ONLY)

1
2
START
HERE

1

1

74296

| | | | | | |
|--|--|--|--|--|--|
| | | | | | |
|--|--|--|--|--|--|

| | | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|
| | | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|

12

10

CITY/COUNTRY

TO: DEUTSCHE BANK AG

FRANKFURT, FEDERAL REPUBLIC OF GERMANY

FOR DR. WILFRIED GUTH, MANAGING DIRECTOR

THANK YOU VERY MUCH FOR YOUR TELEX OF JUNE 24 CONFIRMING THE SIGNING OF OUR NEW EURO-DOLLAR OFFERING OF 14-3/8 PERCENT NOTES, WHICH IS THE LARGEST SINGLE ISSUE MADE BY THE WORLD BANK TO DATE. ON THIS, MY LAST DAY IN THE WORLD BANK, I WANT TO SAY TO YOU AGAIN, WILFRIED, HOW GRATEFUL I AM FOR YOUR EFFORTS IN SUPPORTING THE WORLD BANK'S FINANCIAL OPERATIONS AND FOR THE MOST VALUED ADVICE WHICH YOU PERSONALLY AND YOUR INSTITUTION HAVE GIVEN TO ME AND THE BANK.

PERSONAL REGARDS, ROBERT S. MCNAMARA, PRESIDENT/WORLD BANK

4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

END
OF
TEXT

NOT TO BE TRANSMITTED

CLASS OF SERVICE: **TELEX** TELEX NO.: *RMC* DATE: **June 30, 1981**

SUBJECT: DRAFTED BY: *RMC* **JBRADIFERA/MCNAMARA/ams**

CLEARANCES AND COPY DISTRIBUTION: AUTHORIZED BY (Name and Signature): **ROBERT S. MCNAMARA**

cc: Messrs. Qureshi, Rotberg, Hittmair, Uhrig, Harris Fin. Ops. Div. File#

DEPARTMENT: **PRESIDENT**

SECTION BELOW FOR USE OF CABLE SECTION
CHECKED FOR DISPATCH

495/4/173

June 29, 1981

Dear John:

I have delayed replying to your letter of June 2 inviting me to open the conference on "Conflict or Cooperation in the 1980s?" on Friday, October 23, in Brussels, hoping that I could resolve a conflict in my schedule. Unfortunately that has not been possible and I must be in this country on that date.

Have you thought of asking either Cy Vance or Mac Mathias to speak to the subject: "The Challenges of International Security"? More than any other senior Americans today they see the requirement for a multi-dimensional response to such challenges and would recognize the limitations of the Reagan Administration's almost total reliance on an expansion of defense expenditures. I regret I will not be able to be with you in Brussels but I hope we may meet on an earlier occasion either in London or in the Hague.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. John Loudon
Chairman of the Board
Atlantic Institute for
International Affairs
120, rue de Longchamp
75116 Paris, France

RMcN:bmm

495/4/172
JUN 29 1981

Dear Dr. Hopkins:

I am grateful for your letter of May 22, 1981 on the subject of the H.E.A.R. program and for your suggestion that I serve on its organizing committee.

I heartily support your objective in seeking to facilitate increased emergency and long-term aid to nations surrounding the Horn of Africa. But, as you probably know, I am about to leave the Presidency of the World Bank. In light of commitments already made, I find that I will not be in a position to take part in the work of your committee.

I do regret having to give you this reply and express the hope that your proposed program will be very successful.

Sincerely,

Robert S. McNamara

Dr. John Orville Hopkins, III, Ph.D.
Assistant Professor
Department of Philosophy
Howard University
Washington, D.C. 20059

cc: for Mr. McNamara's Office (2)
Mr. Benjenk
Messrs. Merriam/Cullen

LPChatenay/sh
June 26, 1981

495/4/171

JUN 27 1981

For Mr. McNamara's Office (2)

Monsieur le Président,

J'ai l'honneur d'accuser réception de votre lettre du 19 mai 1981 et ai le plaisir de porter à votre connaissance que nous sommes disposés à apporter notre concours aux autorités ivoiriennes compétentes en vue du recrutement de deux cadres qualifiés pour aider la PETROCI à s'acquitter de ses importantes fonctions.

Dans cet esprit, j'ai chargé M. Knox, Vice-Président régional ainsi que MM. de la Renaudière et Bourcier de nos départements des programmes et de l'énergie respectivement, de se mettre en rapport avec votre Ambassadeur à Washington et Maître Torczyner afin de définir avec précision les compétences techniques requises pour ces postes de conseillers et mettre sur pied les modalités d'un plan d'action aux fins de recruter les personnes remplissant les conditions voulues. J'espère vivement que cette initiative, jointe aux efforts que nous déployons pour aider à la préparation d'un projet d'exploitation pétrolière, sera de nature à renforcer votre société nationale.

Etant donné que je quitte le service de la Banque dans quelques jours, je voudrais saisir l'occasion qui m'est offerte, Monsieur le Président, pour vous dire à nouveau, comme je vous l'ai exprimé dans une autre lettre, combien j'apprécie les excellentes relations que vous entretenez avec notre institution et vous témoigner une fois encore ma vive gratitude pour l'accueil chaleureux que vous m'avez personnellement réservé lors des séjours que j'ai eu le plaisir d'effectuer dans votre pays,

Je vous prie d'agréer, Monsieur le Président, les assurances de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Monsieur Félix Houphouët-Boigny
Président de la République
de Côte d'Ivoire
Abidjan
République de Côte d'Ivoire

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

TRANSLATION OF THE LETTER TO
THE PRESIDENT OF THE IVORY COAST

Office of the President

For Mr. McNamara's Office (2)

Dear Mr. President,

With reference to your letter of May 19, 1981, I am pleased to inform you that we are prepared to assist the relevant Ivorian authorities in the recruitment of two qualified professionals to help PETROCI carry out its important functions.

To this end, I have asked Mr. Knox, Regional Vice-President, together with Messrs. de la Renaudière and Bourcier of our Programs and Energy Departments, respectively to establish contact with your ambassador in Washington and Mr. Torczyner to define precisely the expertise required for these jobs and to set a plan of action to find the right persons. I hope very much that this effort, together with the work we are currently doing to help prepare an oil development project in your country, will contribute to strengthen your national oil company.

Since I am retiring from the Bank in a few days, I want to take this opportunity, Mr. President, to reiterate what I have said in a separate letter: I deeply appreciate the excellent relations that you have maintained with this institution and I express my sincere expression of gratitude at the personal warmth and hospitality with which you have honored me during my visits to the Ivory Coast.

Sincerely yours,

Robert S. McNamara

His Excellency
Félix Houphouët-Boigny
President of the Republic
of Ivory Coast
Abidjan
Republic of Ivory Coast

495/4/170

JUN 19 1981

Son Excellence
El Hadj Omar Bongo
Président de la République Gabonaise
Libreville, (Gabon)

Monsieur le Président,

Mon passage à Libreville m'a permis de reprendre contact avec votre pays, que je n'avais pas visité depuis 1971. Ainsi que vous l'exposez dans votre lettre du 22 mai 1981, le Gabon demeure une nation de contrastes. L'expansion de la production pétrolière n'a pas encore modifié de façon fondamentale la structure économique et sociale d'un pays dont une grande partie de la population connaît encore la pauvreté. Il n'en reste pas moins que le Gabon dispose des ressources nécessaires pour résoudre ces problèmes à long terme. J'ai donc été très heureux d'apprendre, lors de notre entrevue, que votre Gouvernement avait entrepris de réajuster son programme d'investissement et de redéfinir ses priorités. Nous sommes, ainsi que mes collaborateurs vous l'ont déjà indiqué à Washington et à Libreville, prêts à vous aider dans cet effort. Une utilisation plus efficace des ressources du Gabon, axée sur les problèmes les plus pressants - ceux de la pauvreté et de l'infrastructure - devrait permettre d'atténuer sensiblement les déséquilibres dont souffre votre pays et qui vous préoccupent à juste titre.

Notre assistance technique viserait à compléter l'aide que le Gouvernement gabonais reçoit déjà d'autres institutions internationales et bilatérales dans le domaine de la planification des investissements, et plus précisément de la préparation et de l'évaluation de projets dans les secteurs de l'infrastructure, de l'agriculture, et de l'industrie. Nous prévoyons d'envoyer une mission à Libreville en juillet pour reprendre les contacts initiés avec le Ministre du Plan et définir les modalités concrètes de notre assistance dans ce domaine.

La Société Financière Internationale, dont la vocation est d'encourager le développement industriel de nos pays membres pour la promotion et le financement de projets appuyés par des entreprises privées, nationales ou étrangères, a eu de nombreux contacts avec les autorités gabonaises et reste à votre entière disposition pour examiner des projets susceptibles de bénéficier de son concours.

Je ne veux pas terminer cette lettre sans vous exprimer personnellement, à vous-même ainsi qu'à vos collaborateurs, tous mes remerciements pour l'accueil réservé, à Libreville, aux participants à la réunion du Comité du Développement.

Je vous prie d'agréer, Monsieur le Président, l'assurance de ma considération distinguée.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Messrs. Knox, El Darwish, Kpognon, Eigen, Wuttke, Kreuter, Keyserlingk, Petersen, Glaeser, Hewer, Razafindrabe/Soglo, Gabonese Embassy.

cc: for Mr. McNamara's office (2)

EStern/XdelaRenaudière/FDelannoy:cl

June 23, 1981

Unofficial Translation
June 18, 1981

Letter to President Bongo

Mr. President:

My stay in Libreville gave me the opportunity to reacquaint myself with your country, which I had not had a chance to visit since 1971. As you described in your letter of May 22, 1981, Gabon remains a nation of contrasts. The expansion of petroleum production has not yet brought about a fundamental change in the economic and social structure of the country--with a large portion of the population still living in poverty. Yet, Gabon has the resources to deal with these long-term problems. I was pleased to learn from you, therefore, that your Government is realigning its investment program and redefining its priorities. We are prepared, as my associates indicated earlier in Washington and Libreville, to assist in this effort. The more effective use of Gabon's resources, addressed to the most urgent problems of poverty and infrastructure, can reduce significantly the imbalances in the country, with which you are rightly concerned.

Our technical assistance would complement the aid that the Gabonese Government already receives from other international and bilateral institutions in the area of investment planning, and more specifically in preparation and evaluation of projects in the sectors of infrastructure agriculture, and industry. We plan to have Bank staff visit Libreville in July to take up the contacts initiated with the Minister of Planning in order to define the details of our assistance in this area.

In addition, the International Finance Corporation, whose job it is to encourage the industrial development of our member countries by promoting and financing projects supported by private national or foreign enterprises, has had numerous contacts with Gabonese authorities and remains ready to consider suitable projects.

Let me express again, Mr. President, my personal thanks to you and your associates for the hospitality extended during the meeting of the Development Committee in Libreville.

Most respectfully,

Robert S. McNamara

495/4/169

June 23, 1981

Dear Mr. President:

I was delighted to learn that you had contributed the Foreword to the collection of my public addresses which is being published by the World Bank. I am deeply grateful for the warmth and kindness of your remarks, and indeed for all the support that you over the years gave to the Bank's work, as well as to me personally.

If there is ever anything, in the years ahead, that you feel I can do that would help further advance the social and economic welfare of the peoples of the developing countries, I want you to call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding of our increasingly interdependent world, and that contribute to the progress of those societies that are struggling to improve the quality of life for all their citizens.

The 1980s will clearly confront us with a whole spectrum of tangled problems. The difficulties are formidable, but not insuperable if the developed and developing countries alike can act in ways that are consistent with their growing interdependence, and serve the long-range interests of all. In any event, if there is any way in which you think I can be helpful, I very much want to be.

With warm personal regards, and with my very best wishes,
I am

Sincerely,

Robert S. McNamara

His Excellency
Leopold Senghor
Dakar, Senegal

RMcN:bmm

495/4/168

June 23, 1981

Dear Mr. Minister:

I am most grateful for the good wishes you sent to me on my sixty-fifth birthday and for your kind words regarding my service at the World Bank. These past thirteen years have been the most fulfilling and rewarding of my life.

I want you to know that if there is ever anything, in the years ahead, you feel I can do to assist in meeting the problems of the international community, I hope you will call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding, and that promote peace and security in an increasingly interdependent world.

The 1980s will clearly confront us with a whole spectrum of tangled problems. The difficulties are formidable, but not insuperable if the developed and developing countries alike can act in ways that are consistent with their growing interdependence, and serve the long-range interests of all. In any event, if there is any practical way in which I can be helpful, I very much want to be.

With warm personal regards, and with my very best wishes,
I am,
I

Sincerely,

Robert S. McNamara

His Excellency
Hans Dietrich Genscher
Federal Minister for Foreign Affairs
Federal Republic of Germany

495/4/167

June 22, 1981

Dear Mr. Chancellor:

I was delighted to learn that you had contributed the Foreword to the collection of my public addresses which is being published by the World Bank. I am deeply grateful for the warmth and kindness of your remarks, and indeed for all the support that you over the years have given to the Bank's work, as well as to me personally.

If there is ever anything in the future that you feel I can do to assist in meeting the problems of the international community, whether they relate to East-West or North-South relations, I hope you will call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding, and that promote a more rational, equitable, and peaceful relationship among nations.

With warm personal regards, and with my very best wishes, I am

Sincerely,

Robert S. McNamara

His Excellency
Helmut Schmidt
Chancellor of the
Federal Republic of Germany

RMcN:bmm

495/4/165

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

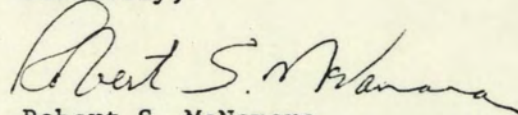
June 17, 1981

Dear Mr. Goren:

I do not want to leave the Bank without expressing to you my appreciation for the splendid service the Bank's travel office has always provided me.

Most particularly, I want to commend Mr. Lutfalla Kronfli who has handled personal travel arrangements for Mrs. McNamara and for me. I know that, at times, my requests have been nothing short of unreasonable. Mr. Kronfli, however, has never failed to provide, quite promptly, whatever has been requested and -- more importantly -- has always done so with good grace and without exhibiting even a shade of annoyance to anyone on my staff. His professional competence and cheerful attitude make a valuable, and rare, combination.

Sincerely,


Robert S. McNamara

Mr. Daniel Goren
American Express Office
The World Bank

495/4/1964

Class of Service: **TELEX**

Date: **JUNE 17, 1981**

Telex No.:

Originators Ext: **22774**

12

10

0 START
HERE

1 TO

CITY/
COUNTRY
MESSAGE
NO.:

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

END
OF
TEXT

~~MR. ALFRED NAU, PRESIDENT, FRIEDRICH EBERT FOUNDATION~~

~~GODESBERGER ALLEE 149, 5300 BONN 2, FEDERAL REPUBLIC OF GERMANY~~

~~PLEASE CONVEY TO THE BOARD AND EXECUTIVES OF THE FRIEDRICH EBERT
FOUNDATION MY THANKS FOR THEIR BIRTHDAY GREETINGS AND THE KIND
REMARKS WHICH ACCOMPANIED THEM. I TOO HOPE WE MAY MEET AGAIN OFTEN.
WITH BEST WISHES, ROBERT S. MCNAMARA, PRESIDENT, WORLD BANK~~

NOT TO BE TRANSMITTED

SUBJECT:

DRAFTED BY:

ROBERT S. MCNAMARA

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

ROBERT S. MCNAMARA

DEPARTMENT:

PRESIDENT

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

495/4/162

June 17, 1981

Dear Mr. Chancellor:

I am most grateful for your birthday greetings and for the warm good wishes which accompanied them. It is I (and the world) who are in your debt for the magnificent way in which you organized and directed the work of your Commission. The Mexican Summit is but one of the results of your efforts.

My thirteen years with the World Bank have been the most fulfilling and rewarding of my life. As I prepare to leave, I want you to know that if there is ever anything, in the years ahead, that you feel I can do to assist in meeting the problems of the international community, I want you to call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding, and that promote peace and security in an increasingly interdependent world.

The 1980s will clearly confront us with a whole spectrum of tangled problems. The difficulties are formidable, but not insuperable if the developed and developing countries alike can act in ways that are consistent with their growing interdependence, and serve the long-range interests of all. In any event, if there is any practical way in which I can be helpful, I very much want to be.

With warm personal regards, and with my very best wishes,
I am

Sincerely,

Robert S. McNamara

His Excellency
Willy Brandt
President
Sozialdemokratische Partei Deutschlands
Ollenhauerstrasse
5300 Bonn
Federal Republic of Germany

Mr. Robert S. McNamara
International Bank for Reconstruction and Development
Washington, DC 20433

Dear Robert McNamara,

I should like to convey to you my warmest congratulations on the occasion of today's birthday. It is with gratitude that many of your friends and colleagues and myself in particular recall your untiring efforts to bridge the gap between the industrialized nations and the Third World. Your ideas have given practical inspiration to many people who have been working in the field of international cooperation. To this I add very sincere personal thanks for your commitment in the establishment and work of my Commission.

Best regards.

Willy Brandt

WORLDBANK WSH

RECEIVED

WU INFOMASTER 1-015365A160 06/09/81

1981 JUN -9 PM 3:02

ICS IPMWGWC WSH

CABLE SECTION

ZCZC 05121 06-09 0140P EDT

TLX 89650 WORLDBANK WSH

T B

1-126013G160 06/09/81

ICS IPMIIHA IISS

IISS F M TRT 09 1224

PMS WASHINGTON DC

TNB715 WGM535 DP8911G251

UTWA CO DPBN 118

BONN TELEX 118/107 9 1748 PAGE 1/50

MR ROBERT S. MCNAMARA INTERNATIONAL

BANK FOR RECONSTRUCTION

AND DEVELOPMENT 1818 H STREET N.W.

WASHINGTON/D.C./20433

DEAR ROBERT MCNAMARA, I SHOULD LIKE TO CONVEY TO YOU MY
WARMEST CONGRATULATIONS ON THE OCCASION OF TODAY'S BIRTHDAY.

IT IS WITH GRATITUDE THAT MANY OF YOU FRIENDS AND COLLEAGUES
AND MYSELF IN PARTICULAR RECALL

COL 1818 WASHINGTON/D.C./20433

DP8911G251 MCNAMARA PAGE 2/57

YOU UNTIRING EFFORTS TO BRIDGE THE GAP BETWEEN THE INDUSTRIALIZED
NATIONS AND THE THIRD WORLD. YOUR IDEAS HAVE GIVEN PRACTICAL

INSPIRATIONS TO MANY PEOPLE WHO HAVE BEEN WORKING IN THE
FILXXXXX FIELD OF INTERNATIONAL COOPERATION TO THIS I ADD

VERY SINCERE PERSONAL THANKD FOR YOUR COMMITMENT

IN THE ESTABLISHMENT AND WORK OF MY COMMISSION BEST REGARDS

WILLY BRANDT

NNN

6/17
Please return
a typed
copy to me
Lued

495/4/161

June 17, 1981

Dear Mr. Benslimane:

I am most grateful for the note which you wrote to me following your recent visit to Washington.

These past thirteen years at the World Bank have been the most fulfilling and rewarding of my life, and I am deeply grateful for all the support that you have given both to the work of the Bank itself, and to me personally.

If there is ever anything, in the years ahead, that you feel I can do that would help further advance the social and economic welfare of the peoples of the developing countries, I want you to call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding of our increasingly interdependent world, and that contribute to the progress of those societies that are struggling to improve the quality of life for all their citizens.

The 1980s will clearly confront us with a whole spectrum of tangled problems. The difficulties are formidable, but not insuperable if the developed and developing countries alike can act in ways that are consistent with their growing interdependence, and serve the long-range interests of all. In any event, if there is any way in which you think I can be helpful, I very much want to be.

With warm personal regards, and with my very best wishes, I am

Sincerely,

Robert S. McNamara

Mr. Abdelkader Benslimane
Le President Directeur General
Banque Nationale Pour le Developpement Economique
Place des Alaouites
B.P. 407
Rabat, Maroc

Translation

Office of the President

Dear Mr. President:

May 20, 1981

During my recent visit to Washington where I chaired some negotiations between the National Bank for Economic Development and the World Bank, I would have liked to meet with you to express to you, on the eve of your leaving the Bank's Presidency, our gratitude for the support which we always found from you for your organization's assistance to the social and economic development of our country.

The world can testify to the important role that President McNamara has played during his tenure at the helm of this great institution in order, on one hand, to call attention to the risks presented by underdevelopment in all its forms and, on the other, to contribute partially to the solutions of its problems through the granting of loans and credits of increasing magnitude during the last decade.

Please find in this small note, dear Mr. McNamara, the expression of all my wishes for good health and happiness and please accept my full consideration.

Abdelkader Benslimane
Morocco



BANQUE NATIONALE POUR LE DEVELOPPEMENT ECONOMIQUE

SOCIETE ANONYME AU CAPITAL DE 140.000.000 DE DIRHAMS
PLACE DES ALAOUITES - RABAT (MAROC) - B.P. 407
TEL. 264-41-42-43/242-74/242-97 - TELEX : BDMAROC 319.42M

Le Président Directeur Général
1480

Monsieur Robert S. McNamara
Président de la Banque Mondiale
1818 H Street, N.W.
Washington, D.C. 20433

Le 20 mai 1981

Cher Monsieur McNamara,

J'aurais voulu, au cours de mon séjour à Washington où j'ai présidé des négociations entre la Banque Nationale pour le Développement Economique et la Banque Mondiale, vous rencontrer pour vous saluer et vous exprimer, à la veille de votre départ définitif de la Présidence de la Banque Mondiale, toute notre reconnaissance pour l'appui que nous avons toujours trouvé auprès de vous pour le concours de votre organisme au développement économique et social de notre pays.

Le monde est témoin du rôle important que le Président McNamara a joué tout au long de la période qu'il a passée à la tête de cette grande institution pour d'une part alerter sur les risques que présente le sous-développement sous toutes ses formes, et d'autre part, concourir partiellement aux solutions de ses problèmes par l'octroi de prêts et de crédits de plus en plus substantiels durant la dernière décade.

Veillez trouver, cher Monsieur McNamara, dans ce petit mot l'expression de tous mes vœux de santé et de bonheur et vous prie de croire à ma parfaite considération.

Abdelkader Benslimane

495/4/160

June 17, 1981

Dear Mr. Bundespraesident:

I am most grateful for your birthday greetings and for the warm good wishes which accompanied them. These past thirteen years at the World Bank have been the most fulfilling and rewarding of my life, and I am deeply grateful for all the support that your Government has given both to the work of the Bank itself, and to me personally.

If there is everyanything, in the years ahead, that you feel I can do to assist in meeting the problems of the international community, I want you to call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding, and that promote peace and security in an increasingly interdependent world.

The 1980s will clearly confront us with a whole spectrum of tangled problems. The difficulties are formidable, but not insuperable if the developed and developing countries alike can act in ways that are consistent with their growing interdependence, and serve the long-range interests of all. In any event, if there is any practical way in which I can be helpful, I very much want to be.

With warm personal regards, and with my very best wishes, I am

Sincerely,

Robert S. McNamara

Herrn
Bundespraesident
Prof. Dr. Karl Carstens
Adenauer-Allee 135
53 Bonn
Federal Republic of Germany

Courtesy Translation

" Dear Mr. President,

On the occasion of your 65th birthday I extend to you my most cordial congratulations.

For more than a dozen years you have been at the helm of the World Bank and devoted your energy, courage and imagination to the task of the development of the third world. Your accomplishments in this field will be a lasting incentive to all of us to do even more than in the past to solve these crucial problems of the last two decades of our century.

I remember with pleasure our numerous friendly meetings.

With best wishes for your work in the future and your personal well-being.

sgd. Karl Carstens

President of the Federal Republic of Germany".

6/9/81

THE AMBASSADOR
OF THE
FEDERAL REPUBLIC OF GERMANY
WASHINGTON, D.C.

Dear Mr. President:

I have the honor to transmit to you the following message from Federal President Karl Carstens:

"Sehr geehrter Herr Präsident,
Zur Vollendung Ihres 65. Lebensjahres übersende ich Ihnen meine herzlichsten Glückwünsche.

Über ein Dutzend Jahre haben Sie an der Spitze der Weltbank gestanden und Ihre Kraft, Ihren Mut und Ihren Ideenreichtum dem Ziel der Entwicklung der Dritten Welt gewidmet. Sie haben dabei Erfolge errungen, die uns alle dazu anspornen sollten, noch mehr als bisher zur Lösung dieser entscheidenden Fragen der letzten beiden Dezennien unseres Jahrhunderts beizutragen.

Ich erinnere mich gerne an unsere zahlreichen freundschaftlichen Begegnungen.

Mit den besten Wünschen für Ihre weitere Arbeit und Ihr persönliches Wohlergehen.

Karl Carstens

Präsident der Bundesrepublik Deutschland"

The Honorable Robert S. McNamara

President of the World Bank

Washington, D.C.

May I take this opportunity to add my own
congratulations and best wishes.

A courtesy translation is attached.

Sincerely yours,

A handwritten signature in blue ink, appearing to read "Peter Sumner". The signature is written in a cursive style with a large initial "P".

Washington, D.C., June 9, 1981

495/4/159

June 17, 1981

Dear Otto:

I am most grateful for your birthday greetings and the kind remarks which accompanied them. These past thirteen years at the Bank have been the most fulfilling and rewarding of my life, and I am deeply grateful for the support that you yourself gave both to the work of the Bank itself, and to me personally.

As I prepare to leave, I want you to know if there is ever anything, in the years ahead, that you feel I can do to assist in meeting the problems of the international community, I want you to call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding, and that promote peace and security in an increasingly interdependent world.

The 1980s will clearly confront us with a whole spectrum of tangled problems. The difficulties are formidable, but not insuperable if the developed and developing countries alike can act in ways that are consistent with their growing interdependence, and serve the long-range interests of all. In any event, if there is any practical way in which I can be helpful, I very much want to be.

With warm personal regards, and with my very best wishes, I am

Sincerely,

Robert S. McNamara

Herrn
Praesident
Karl Otto Poehl
Deutsche Bundesbank
Wilhelm-Epstein-Strasse 14
6000 Frankfurt
Federal Republic of Germany

June 9, 1981

Mr. Robert S. McNamara
President, IBRD
Washington

Dear Bob,

May I congratulate you on your 65 birthday and wish you the best for your personal future. Your time at the World Bank has nearly come to an end, a time which will go down in history as the "McNamara Era" and is undoubtedly the most successful time the World Bank ever had.

I do hope that our relations will go on in the future so if you are ever in Germany please do not hesitate and make a stopover on Frankfurt.

With best personal regards,

Karl Otto Poehl
Notenbank

248423 WORLDBANK

41227C BBKF D

RECEIVED

gd

09.06.81 1895/KA1 15.55

WELTBANK, WASHINGTON

1981 JUN -9 AM 11:02
COMMUNICATIONS DIVISION

ATT. MR. ROBERT S. MCNAMARA, PRESIDENT IBRD

*Please return
a typed
copy*

DEAR BOB,

MAY I CONGRATULATE YOU ON YOUR 65. BIRTHDAY AND WISH YOU THE BEST FOR YOUR PERSONAL FUTURE. YOUR TIME AT THE WORLD BANK HAS NEARLY COME TO AN END, A TIME WHICH WILL GO DOWN IN HISTORY AS THE 'MCNAMARA ERA' AND IS UNDOUBTEDLY THE MOST SUCCESSFUL TIME THE WORLD BANK EVER HAD.

I DO HOPE THAT OUR RELATIONS WILL GO ON IN THE FUTURE SO IF YOU EVER ARE IN GERMANY PLEASE DO NOT HESITATE AND MAKE A STOP-OVER IN FRANKFURT.

WITH BEST PERSONAL REGARDS
KARL OTTO POEHL
NOTENBANK+

⊕

248423 WORLDBANK⊕

248423 WORLDBANK

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

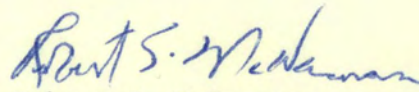
495/4/158

Office of the President

June 17, 1981

MEMORANDUM TO THE PRESIDENT'S COUNCIL

During my absence in the hospital beginning Monday, June 22, Mr. Stern will be acting in my place.


Robert S. McNamara

Chen
495/4/1957

June 16, 1981

Dear Mr. Prime Minister:

You have asked whether I would be able to attend a meeting of the Independent Commission on Disarmament and Security Issues in September, October or December. Unfortunately for me, my schedule will not permit me to attend in either September or October. Depending on the location of the meeting, I may be able to attend in December. As your plans for that occasion become firm, if you will let me know both the schedule and the location I will make every effort to meet with you.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Olof Palme
Chairman, Independent Commission
on Disarmament and Security Issues
Riksdagen S-100
12 Stockholm 46, Sweden

RMcN:bmm

495/4/156

June 17, 1981

Dear Mr. Goren:

I do not want to leave the Bank without expressing to you my appreciation for the splendid service the Bank's travel office has always provided me.

Most particularly, I want to commend Mr. Lutfalla Kronfli who has handled personal travel arrangements for Mrs. McNamara and for me. I know that, at times, my requests have been nothing short of unreasonable. Mr. Kronfli, however, has never failed to provide, quite promptly, whatever has been requested and -- more importantly -- has always done so with good grace and without exhibiting even a shade of annoyance to anyone on my staff. His professional competence and cheerful attitude are a valuable combination, and a rare one.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Daniel Goren
American Express Office
The World Bank

495/4/154

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

JUN 15 1981

Dear Ambassador Hegner:

I was pleased to receive your letter of May 27, 1981 and wish to express my warm appreciation for the action taken by your Government to finalize the conversion of the two loans from the Swiss Confederation to the Association into grants.

We are notifying our Executive Directors that the conversion Agreements signed last year have now entered into force, so that they may in turn advise the Association's member Governments of the successful completion of this transaction.

I need hardly say how much this support by Switzerland is appreciated by the Association and I very much view this action as a precursor of future close association of Switzerland with the Association's efforts to further the economic development of the poorest countries.

Sincerely yours,

(Signed) ~~Robert S. McNamara~~

Robert S. McNamara

His Excellency
Anton Hegner
The Ambassador of Switzerland
2900 Cathedral Avenue, N. W.
Washington, D. C. 20008

bcc: Messrs. Qureshi
Wood/Applegarth
Ardalan
Rothenbuhler

PVA
PDeSantis:eok
June 11, 1981

495/4/153

Class of Service: **CABLE** Date: **JUN 15, 1981**
Telex No.: _____ Originators Ext: **7 2001**

12 10

0
START
1 HERE TO
CITY/COUNTRY
MESSAGE NO
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
END
OF
TEXT

D. P. DORWARD
ACTING SECRETARY
UNIVERSITY OF ST. ANDREWS

COLLEGE GATE
ST ANDREWS

IN YOUR APRIL 27 LETTER YOU STATED THAT YOU WERE BOOKING
ACCOMMODATIONS FOR ME AT THE SCORES HOTEL FOR THE NIGHTS
OF 8, 9 AND 10 JULY AND YOU ASKED FOR MY TRAVEL
ARRANGEMENTS IN ORDER TO ARRANGE FOR A CAR TO MEET
ME AT THE EDINBURGH AIRPORT. I SHALL ARRIVE FROM
LONDON ALONG WITH MR. WILLIAM CLARK AT EDINBURGH AIRPORT
ON JULY 8 ON BR 953 AT 1955. I PLAN TO LEAVE EDINBURGH
FOR LONDON ON BA 4753 AT 11:40 AM FRIDAY JULY 10.
I AM MOST GRATEFUL FOR YOUR HOSPITALITY.
SINCERELY ROBERT S. McNAMARA

NOT TO BE TRANSMITTED

| | |
|-----------------------------------|--|
| SUBJECT: | DRAFTED BY: Robert S. McNamara |
| CLEARANCES AND COPY DISTRIBUTION: | AUTHORIZED BY (Name and Signature): |
| | DEPARTMENT: President |
| | SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH |

495/4/152

JUN 12 1981

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount not to exceed \$500,000,000 in markets outside the United States of America through an issue of five-year notes. The interest rate and price of the Notes have not yet been determined.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in markets outside the United States of America of such amounts as may be raised by the issuance of not exceeding \$500,000,000 aggregate principal amount of notes. The Government of the United States of America is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Donald T. Regan
Secretary of the Treasury
Washington, D. C. 20220

cc: Office of Executive Director for the United States

Mr. Robert S. Watson, U.S. Treasury

Mr. Frank Maresca, U.S. Treasury

Cleared with and cc: Mr. Heininger

For Mr. McNamara's Office (2)

Mr. Qureshi (2)

Mr. Rotberg

Mr. Hittmair

Mr. Scott

Mr. Uhrig

Mr. Radifera

Mr. Karsenti

JRadifera/DEHarris/mh

6/12/81

495/4/151

JUN 12 1981

Excellency:

The International Bank for Reconstruction and Development proposes to borrow in Japan from a consortium of Japanese trust banks an aggregate principal amount of up to Yen 20 billion in the form of a loan consisting of two tranches, "A" and "B". Each tranche would be in the principal amount of up to Yen 10 billion. Tranche "A" would have a term of 20 years and bear interest at the rate of 8.90% per annum payable semi-annually. Tranche "B" would have a term of 15 years and bear interest at the rate of 8.70% per annum, payable semi-annually.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Articles of Agreement of the Bank to approve this borrowing by the Bank in an aggregate principal amount not to exceed Yen 20 billion. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Michio Watanabe
Minister of Finance
Ministry of Finance
Tokyo, Japan

cc: Mr. Seiji Morioka, Executive Director

cc: Mr. McNamara's Office (2)
Mr. Qureshi (2)
Mr. Rotberg
Mr. Hittmair
Mr. Nozaki
Mr. Uhrig
Mr. Heininger

Cleared with and cc: Mr. Sakuragi

Fin Ops/Yen Bond #44

RKarsenti:mkp

6/11/81

435/4/150

JUN 11 1981

Excellency:

The International Bank for Reconstruction and Development proposes to borrow ₦ 10,000,000,000 from the Central Bank of Nigeria through an issue of 5-year notes with an interest rate of 8.5% payable semi-annually and an issue price of 99%.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank from the Central Bank of Nigeria. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Michio Watanabe
Minister of Finance
Ministry of Finance
Tokyo, Japan

cc: Mr. Seiji Morioka, Executive Director

Cleared with and cc: Messrs. Heininger/Gruss

cc: for Mr. McNamara's Office (2)

Mr. Qureshi

Mr. Rotberg

LHalfmann/mh

6/10/81

cc: Fin Ops/Yen Bond #45

495/4/149

JUN 9 1981

Dear Miss Carter:

During my years as President of the World Bank, I have heard numerous comments on the unstinting and dedicated manner in which you have helped many of our staff members in emergencies and in trying circumstances. I do know that you have been in the vanguard and carried substantial responsibilities in building up our capability to deal with our staff's human and health problems.

I just wanted you to know how much I have appreciated your contribution to this extremely important aspect of our institutional responsibilities. I cannot leave this house without expressing my heartfelt thanks to you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss M.L. Carter
The World Bank
Washington, D.C.

HPollap:db
(June 4, 1981)

495/4/147

May 29, 1981

Dear Ray:

Having just completed my last official overseas trip in my capacity as President of the World Bank, I wish to extend to you my deep appreciation for the efficient services which you always provided me with during my thirteen years with this institution. I am especially grateful for the high level of competence and initiative which you have shown in arranging for my numerous travels, often in the face of difficult and unpredictable situations.

On the eve of my retirement from the Bank, let me express to you my best wishes for your future.

Sincerely,

Robert S. McNamara

Mr. Raymond P. Messerly
Travel and Shipping
The World Bank
1818 H Street, N.W.
Washington, D.C. 20433

OLafourcade:ml

FULL RATE

MAY 21, 1981
7-2001

495/4/146

MR. ALHAJI ABUBAKAR ALHAJI FEDERAL MINISTRY OF FINANCE

LAGOS, NIGERIA

FURTHER TO OUR RECENT CONVERSATION IN LAGOS, MY FILES INDICATE THAT EYE DID RECEIVE A TELEGRAM DATED FEBRUARY 12, 1981, FROM PRESIDENT SHAGARI AND THAT EYE REPLIED BY TELEGRAM DATED FEBRUARY 21, 1981, WITH THE FOLLOWING TEXT: QUOTE MR. PRESIDENT: THANK YOU FOR YOUR WARM EXPRESSION OF SYMPATHY OVER MARGARET'S DEATH STOP THE LOSS IS IMMENSE, BUT NOTHING CAN DIM THE MEMORY OF OUR FORTY WONDERFUL YEARS TOGETHER STOP UNQUOTE EYE WOULD BE GRATEFUL IF YOU COULD CONVEY THIS MESSAGE TO PRESIDENT SHAGARI STOP MANY THANKS FOR MY VERY ENJOYABLE AND INFORMATIVE VISIT TO LAGOS STOP WARM REGARDS STOP SINCERELY
ROBERT S. MCNAMARA INTBAFRAD

Cable from President Shagari

OLafourcade

Robert S. McNamara

President

WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)
IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE FILLING FORM.)

495/4/145

Class of Service: TELEX Date: _____
Telex No.: 2613 Originators Ext: 72181

0
1 START
HERE TO
CITY/COUNTRY
MESSAGE NO
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

KUWAIT FUND FOR ARAB ECONOMIC DEVELOPMENT
KUWAIT
MESSAGE NO _____
FOR MR. FAISAL AL-KHALED, DIRECTOR GENERAL. I WOULD LIKE TO LET YOU KNOW HOW PLEASED I AM FOR THE PARTICIPATION OF THE KUWAIT FUND IN THE MAY 16-17 SPECIAL MEETING ON THE LESS DEVELOPED COUNTRIES OF THE EASTERN CARIBBEAN WHICH WAS CONVENED JOINTLY BY THE WORLD BANK AND THE GOVERNMENT OF CANADA IN THE FRAMEWORK OF THE CARIBBEAN GROUP FOR COOPERATION IN ECONOMIC DEVELOPMENT (CGCED). MY STAFF HAS INFORMED ME THAT YOUR REPRESENTATIVE IN THAT MEETING, MR. M. NASSIM KOCHMAN, MADE MOST USEFUL CONTRIBUTIONS TO THE SUCCESSFUL COMPLETION OF THE DISCUSSIONS. THE CGCED IS A MULTINATIONAL CONSULTATIVE GROUP ESTABLISHED BY THE BANK IN 1978 TO ASSIST THE CARIBBEAN COUNTRIES TO COPE WITH THEIR SUBSTANTIAL ECONOMIC AND FINANCIAL PROBLEMS. ONE KEY OBJECTIVE OF THE CGCED IS TO PROMOTE ADDITIONAL FINANCIAL ASSISTANCE FROM TRADITIONAL AND NONTRADITIONAL DONORS. THE PARTICIPATION OF THE KUWAIT FUND IN THE CGCED IS A MOST WELCOMED EXTENSION OF THE CGCED ACTIVITIES AND OF THE ALREADY LONG AND FRUITFUL RELATIONSHIP BETWEEN OUR TWO INSTITUTIONS. I AM PLEASED, THEREFORE, TO INVITE THE KUWAIT FUND
/c

END OF TEXT

| | |
|--|-------------------------------------|
| NOT TO BE TRANSMITTED | |
| SUBJECT: | DRAFTED BY: |
| CLEARANCES AND COPY DISTRIBUTION: | AUTHORIZED BY (Name and Signature): |
| | DEPARTMENT: |
| SECTION BELOW FOR USE OF CABLE SECTION | |
| CHECKED FOR DISPATCH | |

Class of Service: _____ Date: _____

Telex No.: _____ Originators Ext.: _____

12

10

0
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

START
HERE TO
CITY/COUNTRY
MESSAGE NO

TO PARTICIPATE IN THE FOURTH ANNUAL CGCED MEETING, IN OUR
WASHINGTON HEADQUARTERS ON JUNE 23-26, AS WELL AS IN THE DONORS'
CONFERENCE THAT WILL BE HELD IN THE BANK PARIS OFFICE ON JUNE 2,
IN PREPARATION FOR THE FOURTH CGCED MEETING. WE ARE SENDING YOU
NOW ALL THE DOCUMENTS ALREADY DISTRIBUTED FOR THOSE MEETINGS,
AND WILL SEND YOU AS SOON AS POSSIBLE THE ADDITIONAL ONES THAT
SHOULD BE COMPLETED WITHIN THE NEXT TWO WEEKS. ANY QUESTION THAT
YOUR STAFF MAY HAVE CONCERNING THESE MEETINGS AND DOCUMENTS SHOULD
BE ADDRESSED TO THE CHIEF OF THE BANK CARIBBEAN DIVISION,
MR. ROBERTO GONZALEZ-COFINO (TELEPHONE 202 - 477 2181). I
SINCERELY HOPE THAT YOU WILL FIND IT POSSIBLE TO BE REPRESENTED
IN THESE MEETINGS, AND WOULD APPRECIATE RECEIVING YOUR CONFIRMATION
IN THIS RESPECT. I TAKE ADVANTAGE OF THIS OPPORTUNITY TO SEND YOU
MY WARMEST PERSONAL REGARDS. SINCERELY, ROBERT S. MCNAMARA,
INTBAFRAD

END
OF
TEXT
→

NOT TO BE TRANSMITTED

SUBJECT:
CARIBBEAN: CGCED

DRAFTED BY:
R. Gonzalez-Cofino: sct *RGC* *Franco 5/26*

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):
Robert S. McNamara *RS*

DEPARTMENT:
President

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

495/2/142

Class of Service:

TELEX

Date:

MAY 26, 1981

Telex No.:

289696

Originators Ext:

7 2001

12

10

0 START
HERE
1 TO

JAN PRONK

CITY/
COUNTRY

UNCTAD

MESSAGE
NO.:

GENEVA, SWITZERLAND

4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

DEEPLY REGRET I SHALL BE UNABLE TO ATTEND BRANDT
MEETING IN BERLIN. HOWEVER, AS YOU CAN IMAGINE,
TRYING TO COMPLETE 13 YEARS' WORK HERE IN THE
REMAINING FOUR WEEKS AVAILABLE IS CAUSING ME
PROBLEMS. I AM MOST APPRECIATIVE OF YOUR
SUGGESTION I DESIGNATE A REPRESENTATIVE. MUNIR
BENJENK WILL ATTEND IN MY PLACE. BEST WISHES.
ROBERT S. McNAMARA

END
OF
TEXT

NOT TO BE TRANSMITTED

SUBJECT:

DRAFTED BY:

Robert S. McNamara

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

President

DEPARTMENT:

cc: Mr. Benjenk

SECTION BELOW FOR USE OF CABLE SECTION
CHECKED FOR DISPATCH

I D C 559060 A
140 18.52
289616 ONU CH

RECEIVED 20 MAI 1981

TLX0111

URGENT

TO TELEX NO IBC 5590 A GO GABON
UNCTAD DD4567 TO ROBERT MCNAMARA FROM JAN PRONK UNCTAD GENEVA
AAA EYE UNDERSTAND YOU CANNOT COME TO ICIDI MEETING IN BERLING.
AFTER CONSULTATION WITH WILLY BRANDT WE WOULD APPRECIATE IF
YOU COULD DESIGNATE REPRESENTATIVE. MEETING TAKING PLACE
29 AND 30 MAY.
BBB ISSUES FOR DISCUSSION IN BERLIN WILL BE AMONGST OTHERS
FIRSTLY PRESENT INTERNATIONAL ECONOMIC SITUATION OF DEVELO
PING COUNTRIES. SECONDLY ENERGY AND DEVELOPMENT. THIRDLY
FOLLOWUP OF BRANDT COMMISSION PROPOSALS ON INTERNATIONAL
FINANCE. REGARDS(UNATIONS GENEVA

*
I D C 559060 A
289616 ONU CH

289696

PLEASE INDICATE FOR FURTHER CORRESPONDANCE
YOUR FULL NAME AND FULL ADS (STREET NAME NUMBER
AND CITY OF YOURS TKS)

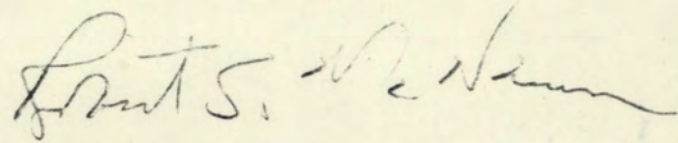
*
I D C 559060 A

495/4/141

Date: May 21, 1981

TO: Mr. Ernest Stern, SVOP
FROM: Robert S. McNamara
SUBJECT: India - China border

This matter continues to be a sensitive issue of deep concern to two of our large and important members. It is essential that the Bank have a clear and single view on the matter both in discussions with governments and in providing instructions to the Cartographic Division for the preparation of operational documents, and to others. I would like you to take this responsibility. For the purpose you will, of course, consult the appropriate Bank offices concerned, in particular the General Counsel.



cc: Messrs. Golsong, VP, GC
Husain, VP, EAP
Hopper, VP, SA
Thahane, VP, Sec
Wood, Cartographic Division

RSM: jk

495/4/140

MAY 15 1981

Son Excellence
Monsieur M'Hamed Hadj-Yala
Ministre des Finances
Palais du Gouvernement
Alger, Algérie

Monsieur le Ministre,

Par lettre du 22 mars 1981 vous avez bien voulu me faire part des préoccupations qui sont les vôtres en ce qui concerne l'engagement de ressortissants algériens par la Banque mondiale.

Comme vous le savez, la Banque mondiale est tenue, par ses Statuts, de recruter ses agents sur une base géographique aussi large que possible, sous réserve d'assurer un haut niveau d'efficacité et de compétence technique. Dans cet ordre d'idées, nous nous efforçons de recruter surtout du personnel parmi des nationalités insuffisamment représentées à la Banque. Cette manière de procéder correspond d'ailleurs aux demandes faites à plusieurs reprises par divers gouvernements, et notamment par le groupe des Etats africains.

Dans notre processus de recrutement, nous devons nous assurer que la Banque, en tant qu'organisation internationale, ne sacrifie pas les intérêts légitimes des Etats membres. C'est ainsi que nous sommes disposés à nous abstenir de recruter des fonctionnaires nationaux, si tel était le désir de l'Etat d'origine. En outre, nous avons comme ligne de conduite de ne pas engager des personnes dont nous avons des raisons sérieuses de croire qu'elles se trouvent dans une situation de violation de leurs obligations légales ou contractuelles.

Pour la mise en oeuvre de ce dernier principe à l'égard de ressortissants algériens, j'ai donné des instructions pour vous informer à l'avenir chaque fois que nous aurons l'intention de recruter un ressortissant algérien. De cette façon, vos autorités auraient toute occasion de nous informer des problèmes juridiques qui, le cas échéant, pourraient être considérés par la Banque comme un obstacle au recrutement. De même nous n'engagerions pas un membre de votre fonction publique sans votre accord exprès.

Vous avez demandé en outre de mettre fin aux fonctions d'Algériens, membres du personnel de la Banque, dont l'engagement n'a pas reçu l'agrément de votre Gouvernement. C'est une demande à laquelle, à mon avis, il est

impossible de donner satisfaction, la Banque ayant passé avec ces agents des contrats, d'une durée indéterminée, qui sont obligatoires en droit et que nous devons honorer.

Je vous prie d'agréer, Monsieur le Ministre, l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. McNamara's Office (2)
VPAOP; Mr. Thahane, SEC
VPE
PMD Front Office log. no. 846
Mr. Gorjestani, EORU
Central Files, PMD
Country Files-Algeria, PMDCI

Cleared by and cc: Mr. Pollan, PMD; Mr. Jones, Legal; Mr. Golsong, Legal;
Mr. Bart, EM2
HGolsong

HMehrtretter:CJDenton/am/fp (May 15, 1981)

495/4/139

TRANSLATED VERSION

MAY 15 1981

His Excellency
Mr. M'Hamed Hadj-Yala
Minister of Finance
Palais du Gouvernement
Algiers, Algeria

Dear Mr. Minister:

I am writing in reply to your letter of March 22, 1981, in which you expressed your concern about the recruitment of Algerian nationals by the World Bank.

As you know, the Bank's Articles of Agreement require that its personnel is recruited on as wide a geographical basis as possible, subject to the need to ensure a high level of effectiveness and technical competence. With this policy in mind, we are particularly concerned to recruit from countries that are poorly represented in the Bank. This approach is moreover in line with repeated requests made by several Governments and especially by the African Caucus Group.

In our recruitment process we must take careful account of the fact that the Bank as an international organization, does not prejudice the legitimate interests of member countries. We are therefore willing to refrain from recruiting officials belonging to a country's civil service if that State so desires. Furthermore, as a matter of rule the Bank does not recruit persons about whom there are serious doubts as to their being in breach of legal or contractual obligations.

To give effect to this latter principle with regard to Algerian nationals, I have given instructions for you to be informed in future whenever we intend to recruit an Algerian national. In this way your authorities would have an opportunity to let us know of any legal difficulties that might be regarded by the Bank as an obstacle to recruitment. Likewise, we would not recruit a member of the Algerian civil service without your expressed concern.

You also requested that the Bank terminate Algerian nationals on the Bank's staff whose appointment was not approved by your

Government. This is a request to which, in my opinion, it will not be possible for us to accede, since the Bank has entered into contracts of indefinite duration with these individuals which are legally binding and which we must honor.

(salutation)

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. McNamara's Office (2)
VPAOP
VPE
PMD Front Office Log No. 846
Mr. Gorjestani, EORU
Central Files, PMD
Country File--Algeria, PMDCI

bcc: Mr. Khelil, EDS

Cleared by and cc: Mr. Pollan, PMD; Mr. Golsong, Mr. Jones, Legal;
Mr. Bart, EM2

HGMehrtretter:CJDenton:HGolsong:jp (May 15, 1981)

The People's Democratic Republic of Algeria

Ministry of Finance

March 22, 1981

Mr. Robert S. McNamara
President, World Bank

Dear Mr. McNamara:

It has been brought to my attention that a certain number of Algerian professionals have been recruited by the World Bank without prior approval of the Algerian authorities first having been obtained for their candidacies.

You will not be unaware that these professionals received training the cost of which, both in Algeria and elsewhere, was borne by the State or its institutions, and that Algeria has a considerable lack of qualified and experience personnel.

Under these circumstances, Algeria can in no way accept that certain of its trained professionals, however few they may be, should fail to observe their legal and moral commitments to their country and place their knowledge and expertise at the service of an international institution.

I would like to underscore that this attitude, which is dictated in our view by a position of principle and applies to all individuals trained by the State or public agencies and who have, in fact, broken their contracts with the Government or a national enterprise, should in no case adversely affect the excellent relations that Algeria has always maintained with your institution and its support for it.

In view of the foregoing, I would like to suggest to you that no Algerian subject to be recruited by the Bank unless his candidacy has been submitted or sponsored by the Algerian Government.

Likewise, I would request you to terminate the employment of Algerian staff now with your institution whose recruitment was not in accordance with the above.

I am convinced that you will understand the rationale behind this request, which seeks to safeguard the interests of Algeria while at the same time taking those of your institution into account. Please accept the expression of my high and sincere consideration.

s/ M'Hamed Hadj-Yala
Minister of Finance

Translated by Language Services Division:jp

495/4/137

May 15, 1981

MEMORANDUM FOR MR. QURESHI

I understand you wish to hire Mr. Percy Mistry, to act as an assistant to you with respect to IDA and other matters, and that he is prepared to accept your offer of an O position if it is made immediately. I authorize you to do so.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. Paijmans

RMcN:bmm

495/4/936

Office of the President

May 12, 1981

Mr. Donald T. Regan
Secretary of the Treasury
Washington, D. C. 20270

Dear Don:

As you well know, the Reagan Administration has repeatedly affirmed its commitment to the Sixth Replenishment of IDA. Your testimony to Congress in April eloquently set forth the reasons for this position. The key actions under the approach you outlined are: (1) full authorization of the \$3.24 billion contribution which the United States negotiated for the three-year period, and (2) appropriation of these contributions on a re-phased schedule, with \$540 million in FY81, \$850 million in FY82 and \$1,850 million in FY83. I believe this approach to be compatible with full implementation of the Sixth Replenishment--and I know you do as well.

Unfortunately, it appears that some members of Congress believe that the US position can be modified at will with little or no damage to US interests or to IDA itself. This is a serious misreading of the situation. I firmly believe that failure by Congress to approve the steps you have proposed would have a devastating impact on IDA and would be directly contrary to US interests.

Let me explain first why the impact on IDA would be so serious. The issue is not only one of money, but also one of credibility. At the meeting of IDA Deputies which took place in Paris on March 30 and 31 this year, donors other than the United States were asked to accept a unilateral change in the agreement they had negotiated with the United States. The change was, of course, the proposed re-phasing of US contributions. The other governments were under no obligation to accept this change. We nevertheless urged these governments to permit IDA to utilize their contributions on the originally negotiated schedule despite the prospective delays in the US payment of its own contribution. The thrust of the argument was that the new United States position ought to be taken at face value and that it had the strong and full support of the Reagan Administration. The latter point was emphatically endorsed by the US representative at the meeting.

The acquiescence of other donors to this argument is still tentative. They have reserved their position until they see whether the United States adheres to the new payment schedule it has set for

itself. This tentativeness reflects considerable scepticism and impatience on the part of other donors even with respect to the rephased contributions. A further reduction of the first tranche from that set forth in the Paris meeting would be read by the other donors as a breach of the U.S. commitment. In my judgement, confidence in the Reagan's administration's willingness and ability to deliver on its commitment to IDA is an indispensable element in the effort to persuade other countries to once again "get out ahead" of the United States in their support for IDA. If that confidence is lacking, other donors will have every incentive to limit the use of their own contributions in accordance with the provisions of the Sixth Replenishment agreement. This would mean that IDA would be short \$1 billion of commitment authority to complete the credits planned for the fiscal year ending next month, and would be unable to make any new commitments in the year beginning July 1, for which \$4.1 billion of IDA lending to the poorest countries is planned. This would be devastating for IDA and for the poorest countries--they depend on IDA as their single largest source of external funds.

The consequence could also affect U.S. interests more broadly. Both at the forthcoming meeting in Gabon and later at the Ottawa summit the issue of U.S. policy toward the developing countries is bound to attract a good deal of attention. It would be most unfortunate if these opportunities for constructive dialogue were to become occasions for recriminations.

In writing to me a few weeks ago to describe the decisions the Reagan administration had taken with respect to IDA and the Bank, you characterized those decisions as "a responsible balance between the need for a tightly disciplined national budget, the U.S. commitment to all the multilateral development banks, and the responsibility to manage the U.S. economy in such a way as to best serve the future of the United States and the international community." In response, I characterized the decision on IDA as a significant and reassuring message to the international community. My fervent hope is that the reassurance will not be lost through actions based upon a misreading of the present situation.

Sincerely,

Robert S. McNamara

cc: Secretary Haig

Undersecretary Rashish
Messrs. Qureshi, Stern, Benjenk, Rotberg, Merriam

Mr. Kestoft 5/13

495/14/134

MAY 11 1981

Dear Minister Venkataraman:

Please accept my sincere thanks for the consideration and hospitality you and your colleagues showed me during my recent trip to India. I very much appreciated the opportunity to discuss India's development prospects with you once again. You may be sure that, although I will soon be leaving the service of the World Bank, I will continue to take a strong interest in India and its development effort.

Sincerely,

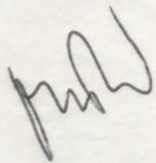
(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
R. Venkataraman
Minister of Finance
Government of India
New Delhi, India

MChoksi:jl

May 7, 1981



495/4/132

Office of the President

May 8, 1981

Dear Mr. Jones,

You have asked for my comments on Paul Applegarth, an applicant for a White House Fellowship. I am happy to reply.

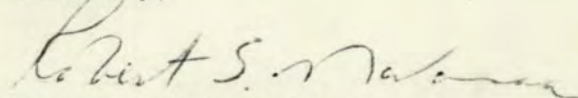
Mr. Applegarth heads a division within the World Bank's Financial Policy Department which is concerned with the formulation of the Bank's financial policy and long-term strategy. I have observed him closely during the past several years and have been very impressed with the contribution he has made.

Mr. Applegarth has served in the Bank both on the operational and the policy side. He initially joined the International Finance Corporation, the Bank's private sector affiliate, and did excellent work in promoting and organizing IFC's investments in Latin American countries, and in strengthening relations with their governments. I am even more pleased with the contribution he is making to the policy work of the Bank. In the course of his work in the Financial Policy Department, Mr. Applegarth has acquired an impressive grasp of international economic problems and policy issues. He has strong analytical skills, a special feel for the financial aspects of these problems, and an unusual facility in putting together, quickly and effectively, policy memoranda for management decision. He has, of course, been extensively involved in the discussion and analysis of international development issues and has shown great dedication in developing ideas and proposals for strengthening the Bank's support for development.

Mr. Applegarth is undoubtedly one of the very talented and promising younger professionals on the Bank's staff. In the course of his recent exposure to policy work, he has gained in maturity and stature. He has also proved to be a very effective manager of the group of international economists and financial analysts which he heads. I am confident that he has a very promising future ahead of him in national or international work.

I also believe that he is at a stage of his career development when he would stand to benefit greatly from first hand experience and involvement in the U.S. Government process. I am therefore pleased to give him my strong endorsement for the White House Fellowship Program.

Sincerely,



Robert S. McNamara

Mr. W. Landis Jones
Director
President's Commission on
White House Fellowships
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C.

495/4/931

THE WORLD BANK
Washington, D.C. 20433
U.S.A.

Office of the President

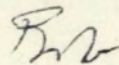
May 8, 1981

Dear David:

I am delighted to accept the invitation to become a member of the Trilateral Commission. I have long admired the contribution of the Commission toward reintegrating Japan into the world. Citizens of all three regions -- North America, Western Europe, and Japan -- are indebted to you for your part in making this possible.

With best wishes,

Sincerely,



Robert S. McNamara

Mr. David Rockefeller
The Trilateral Commission
345 East 46th Street
New York, N.Y. 10017

RSMcNamara:js



Record Removal Notice



| | |
|---|-----------------------------------|
| File Title President Robert McNamara Chronological files - (outgoing) - Chrons 83 | Barcode No. 1771984 |
|---|-----------------------------------|

| | |
|-------------------------------------|--------------------------------|
| Document Date May 8, 1981 | Document Type Letter |
|-------------------------------------|--------------------------------|

Correspondents / Participants
 To: Mr. El-Naggar
 From: Robert S. McNamara

Subject / Title
 Reply to El-Naggar's request on views on "Assistance in Executive Directors' Offices".

Exception No(s).

1 2 3 4 5 6 7 8 9 10 A-C 10 D Prerogative to Restrict

Reason for Removal
 Personal Information.

Additional Comments

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

| | |
|----------------------------|---------------------|
| Withdrawn by Shiri Alon | Date Feb 6, 2013 |
|----------------------------|---------------------|

495/4/129

MAY 7 1981

Office of the President

Dear Mr. MacEachen:

I wish to express my warm appreciation for your Government's approval of an additional advance contribution to the Sixth Replenishment of IDA in the amount of Cdn \$11,500,000.

Since the March 1981 meeting of IDA6 Deputies, we have heard from the Government of Sweden that they will release their full first instalment in line with the recommendation of the IDA6 meeting. There are also indications that the United Kingdom is contemplating similar action. In addition, the Association has received notifications of advance contributions from two more Part II donors -- Argentina and Brazil.

I would like to take this opportunity to express to you my gratitude for your continued support of the World Bank Group.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honourable
Allan J. MacEachen, P.C., M.P.
Deputy Prime Minister and
Minister of Finance
Department of Finance
Ottawa, Ontario K1A 0G5
Canada

cc: Mr. Earl G. Drake, Executive Director

bcc: Messrs. Qureshi, Wood
Applegarth, Ardalán

PDS

PDeSantis:eok
May 6, 1981

MAY 6 1961

495/A/1928

Dear Mr. Minister:

It was a great pleasure for me to be in Pakistan again and to see the considerable progress that the Government has made during the last few years in its development efforts - progress which, I know, owes a great deal to you personally. I was also glad to have the opportunity to visit Baluchistan and North West Frontier Province, and to observe at first hand the potential as well as the constraints for development in those areas. I was much impressed by the renewed determination with which the Government is pursuing its development goals.

I want to express my deep appreciation for the excellent arrangements made for my visit, and for the warm hospitality and kindness extended to me by you and your colleagues. I wish you all continued success in the enormous tasks that lie ahead.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ghulam Ishaq Khan
Minister of Finance and
Economic Affairs
Room 401, Block 'Q'
Pakistan Secretariat
Islamabad, Pakistan

CRdeSilva/RClements:ra



Record Removal Notice



| | |
|---|-----------------------------------|
| File Title President Robert McNamara Chronological files - (outgoing) - Chrons 83 | Barcode No. 1771984 |
|---|-----------------------------------|

| | |
|-------------------------------------|--------------------------------|
| Document Date May 6, 1981 | Document Type Letter |
|-------------------------------------|--------------------------------|

Correspondents / Participants
 To: His Excellency Colonel Saye Zerbo, President Comité Militaire de Redressement pour le Progrès National
 From: Robert S. McNamara

Subject / Title
 Candidacy of Mr. Pierre Claver Damiba for position in IFC.

Exception No(s).

1 2 3 4 5 6 7 8 9 10 A-C 10 D Prerogative to Restrict

Reason for Removal
 Personal Information.

Additional Comments
 Resume of Pierre Claver Damiba attached.

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

| | |
|-----------------------------------|----------------------------|
| Withdrawn by Shiri Alon | Date Feb 6, 2013 |
|-----------------------------------|----------------------------|

495/4/126

May 6, 1981

Dear President Berendzen:

I, too, found our luncheon delightful. And you are a very persuasive executive. Although I continue to doubt whether I will be able to contribute significantly to the achievement of the exciting program you have in mind for the American University, I shall be happy to accept your invitation to serve on its Board of Trustees, at least for a trial period. One or two years from now each of us should reconsider the decision and determine whether it will be in the University's interest to continue the relationship.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard Berendzen
President, The American University
Massachusetts & Nebraska Avenues
Washington, D. C. 20016

RMcN:bmm

495 4/25

May 5, 1981

Dear Anders:

I have delayed replying to your April 3 invitation to visit Sweden in connection with a future Board meeting of Royal Dutch Shell, hoping that my post-retirement schedule would become clear. Unfortunately, that has not yet occurred. I have accepted several commitments, the dates of which are not certain. Could we leave it therefore that I would very much like to visit Sweden and some time during the summer I shall contact you to determine a mutually convenient date?

In the meantime, please plan to lunch or dine with me during your next visit to the United States.

With best wishes to you and Ulla,

Sincerely,

Robert S. McNamara

Mr. Anders Ljungh
Svenska Handelsbanken
S-103 28 Stockholm
Sweden

RMcN:b mm

MAY 6 1981

495 14/124

Dear Mr. President:

Thank you for your cordial letter regarding my upcoming retirement from the World Bank, and your very generous comments on my tenure of office here. It was most kind of you to write.

The truth is, Mr. President, that not only are the people of the Ivory Coast devoted to you for your long dedication to their interests, but indeed the world at large is in your debt for demonstrating that development can and will succeed -- given wise policies, and sustained drive and determination.

If there is ever anything, in the years ahead, that you feel I can do that would be helpful to you or help further advance the social and economic welfare of the peoples of the developing countries, I want you to call on me. Although not wealthy, I am fortunate in that I need not choose my activities on financial grounds, and I propose to devote myself to things that interest me, that broaden my understanding of our increasingly interdependent world, and that contribute to the progress of those societies that are struggling to improve the quality of life for all their citizens.

I am deeply grateful for your invitation to visit the Ivory Coast again, and hope to be able to accept it at a time that is convenient to you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Felix Houphouet-Boigny
President of the Republic
of Ivory Coast
Abidjan
Ivory Coast

JLMaddux:RSMcNamara:nks
May 5, 1981

2.5 Houphouet-Boigny, F.

Chou

495 14/123

May 4, 1981

Dear Mr. Chairman:

I have today sent the following cable to Mr. Friedrich:

"I deeply regret that unfinished business demanding my attention here at the Bank, during the last thirty days of my thirteen years of service, makes it impossible for me to accept your invitation to participate in the Symposium of the Independent Commission on International Development Issues."

Please accept my apologies and express to the members of the Commission my deep disappointment.

With warm regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Willy Brandt
Chairman, Independent Commission
on International Development Issues
Ollenhauerstrasse 1
D 5300 Bonn
Federal Republic of Germany

495/4/22

MR. A. G. FRIEDRICH, DEUTSCHE STIFTUNG FUR INTERNATIONALE ENTWICKLUNG
BUDAPESTER STRASSE 1, 1000 BERLIN WEST 30 FEDERAL REPUBLIC OF
GERMANY

I DEEPLY REGRET THAT UNFINISHED BUSINESS DEMANDING MY ATTENTION HERE
AT THE BANK, DURING THE LAST THIRTY DAYS OF MY THIRTEEN YEARS OF
SERVICE, MAKES IT IMPOSSIBLE FOR ME TO ACCEPT YOUR INVITATION TO
PARTICIPATE IN THE SYMPOSIUM OF THE INDEPENDENT COMMISSION ON
INTERNATIONAL DEVELOPMENT ISSUES. SINCERELY, ROBERT S. MCNAMARA
INTBAFRAD

Robert S. McNamara
Robert S. McNamara
President

435/4/120

May 1, 1981

Dear Mr. Qadir,

Upon my return to Washington, I wish to express to you and to your co-pilot, Flight Lieutenant Munawar Siddiqui, my sincere appreciation for the very pleasant and comfortable flights which my party and I had under your command of the Presidential Falcon jet during my recent visit to Pakistan.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Squadron Leader Maqsood Qadir
VIP Squadron
Pakistan Air Force
Chaklala
Rawalpindi
Pakistan

495/4/119

May 1, 1981

Dear Mr. Kang,

Upon my return to Washington, I wish to express my sincere appreciation to you and your colleagues, Squadron Leader M. Karbari and Squadron Leader V. K. Khandelwal for the very pleasant and comfortable flights my party and I had under your command of the Indian Air Force plane, during my recent visit to India.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Squadron Leader R. S. Kang
Air Headquarters
Communication Squadron
Air Force Station
Palam
New Delhi
India

495/4/118

May 1, 1981

Dear Mrs. Peterson:

I apologize for the long delay in this reply to your letter of January 28th. In part, it has been caused by events associated with Mrs. McNamara's death the week after you wrote.

The ten-fold increase in the estimated cost of the addition to the monastery at Thangboche does add greatly to the difficulty of financing it. However, if and when matching financing can be assured and on the assumption that the contribution would be tax-deductible, I would be happy to contribute \$1,000.00 to the project.

Briefly, with respect to your questions, I have the following comments:

a) I do not know of Cultural Survival of Cambridge, Massachusetts, but from your description it appears to be an appropriate conduit.

b) With respect to suggestions as to where to look for potential donors and how best to present the project to them, I suggest you write the Asia Society in New York and ask for its comment.

I know Margaret would want to join me in sending our best wishes for success in your efforts to enlarge the world's understanding of a unique institution.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mrs. K. W. Peterson
U. S. Embassy
Kathmandu, Nepal

RMN:bmm