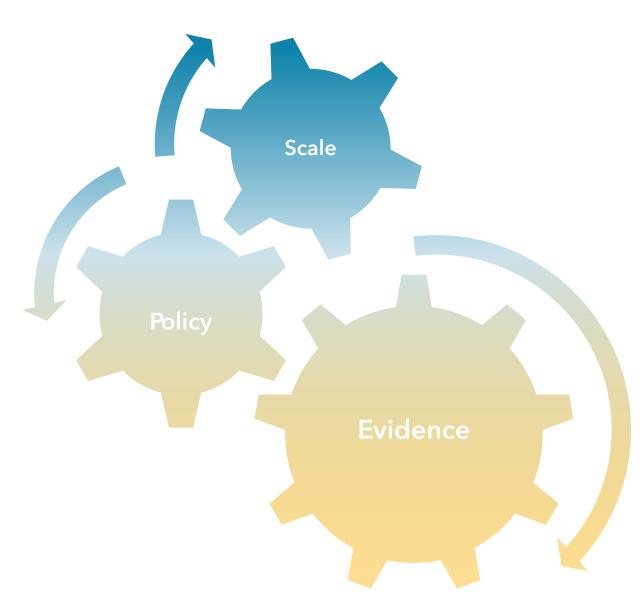
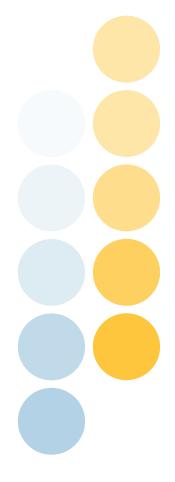
# PEI Impact Evaluation Workshop

**Moving Economic Inclusion to scale** 









# Economic Inclusion Program and Resilience





### How to assess program impacts on "resilience"?

- Increasing frequency of shocks (climate change,...) and focus on resilience
- Do economic inclusion interventions help households become more resilient?
- Do they help beneficiaries protect themselves better against future shocks?
- Two approaches to document impacts on resilience
  - Measure how program impacts vary by households' exposure to shocks
    - Compare beneficiary households and control households affected by shocks to see if beneficiary households are better protected (after the program)
    - E.g. Nicaragua productive safety net pilot
  - Observe the dynamics of welfare over time. See if beneficiaries have less spells in food insecurity.
    - E.g. WFP resilience programs









## Productive safety net pilot in Nicaragua

Objective: Promote upward mobility and improve risk-management through livelihood diversification

Enhance households' income portfolio and facilitate livelihood diversification to strengthen households' ex-ante risk management strategies and reduce poverty in a more sustainable way.

Does diversification help households become more resilient and deal with shocks beyond the short-term?











#### The productive safety net intervention in Nicaragua

- Context in Nicaragua: rural areas with high poverty, dependence in subsistence agriculture
- Combine CCT with interventions aiming to increase the productive capacity of poor household







Randomized assignment into 3 groups of households





**Basic CCT** 

**GROUP 2** 

Basic CCT +
Productive investment grant

**GROUP 3** 

Basic CCT + Vocational training



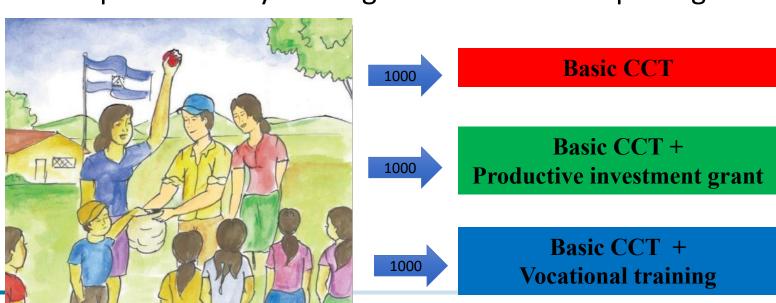






## Impact Evaluation Design

- 1. Public Lottery within selected municipalities, to randomly select
  - 50 Control communities
  - 56 Treatment communities
- 2. Within each treatment communities, public lottery to assign households to 3 packages













- 2 years after the end of the program...
- 1. Do beneficiaries have higher welfare on average?
  - -> Compare all households in treatment and control groups
- 2. Are beneficiaries protected against droughts?
  - -> Analyze how impact vary by degree of exposure to shocks
  - -> Compare households hit by shocks in treatment and control groups
- 3. Which productive package is more effective in protecting beneficiaries against drought shocks?
  - -> Compare impacts across households assigned to various packages

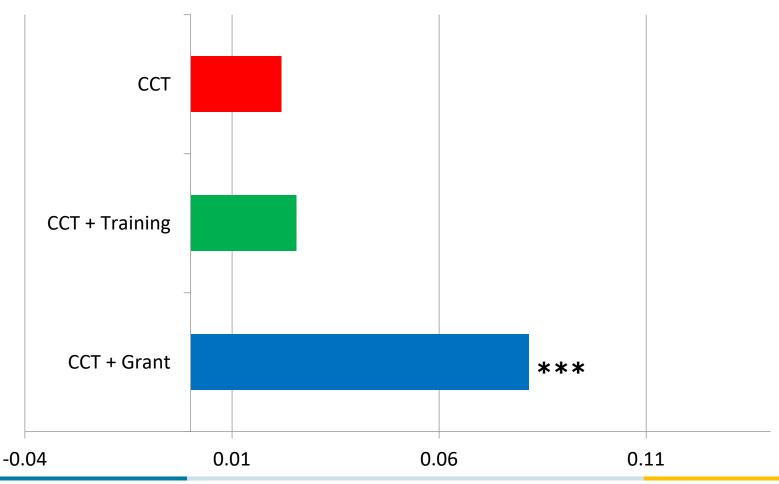








## What are the (average) impacts on welfare? The CCT + grant had a lasting impact on welfare 2 years after the end of the program...



Impact on log(earnings), measured through comparisons with control group



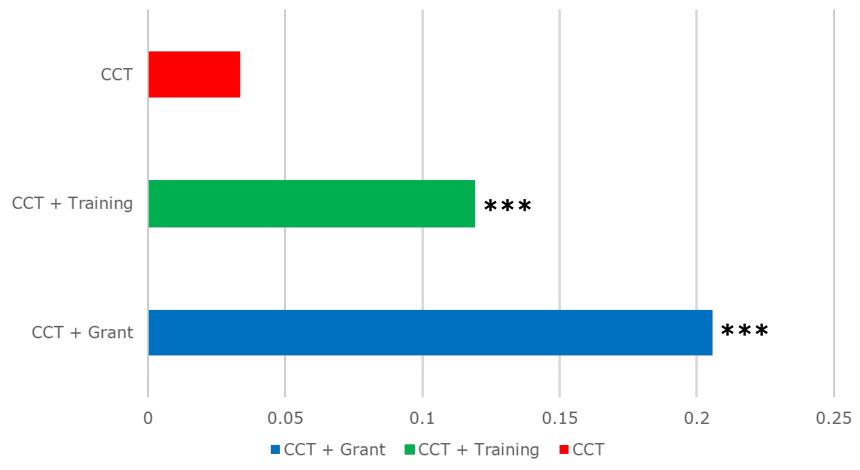








## What are the impacts for households exposed to shocks? Both productive grant and training components offer protection against drought shocks



Impact on log(earnings) for households exposed to drought shocks of 1 standard deviation (coefficients of treatment + treatment x drought shock)



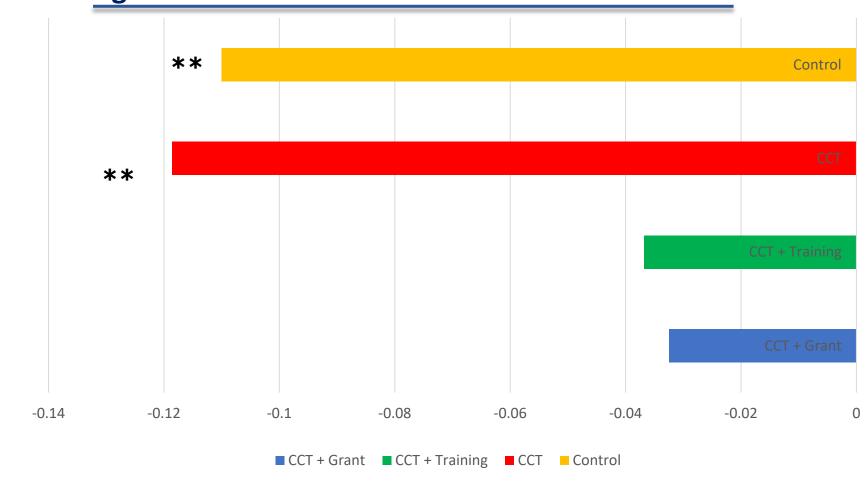








### Are beneficiary households fully protected against drought shocks? Both productive grant and training components offer full protection against drought shocks



Effect of drought shocks on welfare after account for treatment effect, for households exposed to drought shocks of 1 standard deviation (coefficients of shock + treatment x shock)











### Mechanisms

- Income diversification led to income smoothing that led to consumption smoothing
  - Income is less sensitive to shocks, thus consumption is also less sensitive to shocks
- CCT + grant facilitated entry into non-agricultural self-employment and increased profits in non-agricultural businesses
  - Diversification makes income smoother (less reliance on agriculture income only), beneficiaries also sell products outside the community,...
- CCT + training does not increase entry into non-agricultural wage jobs on average
  - But when shocks occur, training make households more likely to commute or migrate out to get jobs
  - (Some increases of earnings in wage jobs along the intensive margin, too)



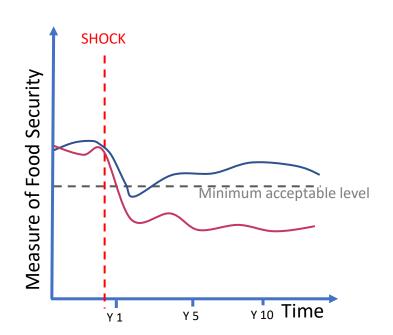




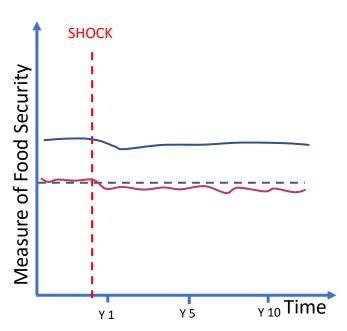


#### Assessing WFP programs aiming to improve resilience capacities for food security

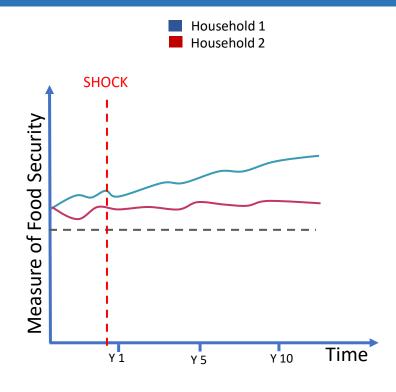
#### Shocks and the dynamics of food security over time.



The Blue household shows better absorptive capacity.



The Blue household is better **adapted** to the context.



The Blue household shows better transformative capacity.







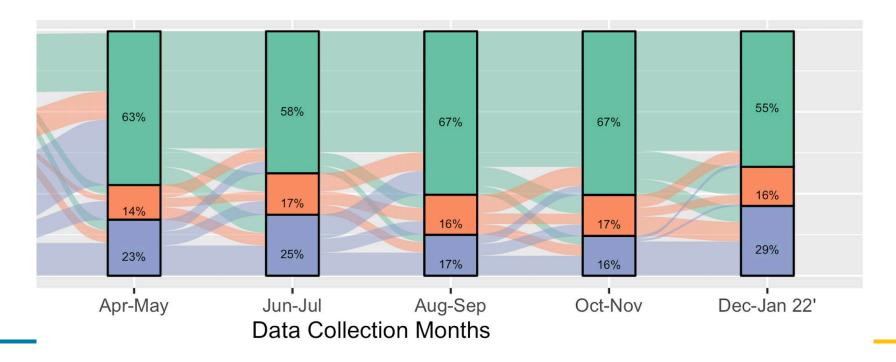




#### Using high-frequency data to observe trends in Food Security Indicators

We use high-frequency surveys to measure resilience through welfare dynamics over time Every two months, we collect a short set of indicators in the treatment and control group.

We can then calculate how many months a household spend in food insecurity in a given year













Borderline



Poor



## Options to assess impacts on resilience

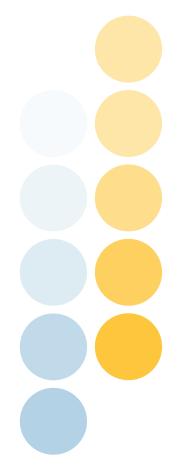
- Analyze impacts on households' ability to deal with shocks
  - E.g. Heterogeneity of program impact by exposure to drought shock
  - This may work for a variety of well-defined shocks, but not if there are fully covariate shocks affecting everyone, or a many shocks that are hard to observe
- Collect high-frequency data to observe welfare dynamics











## Thank you!

Patrick Premand ppremand@worldbank.org

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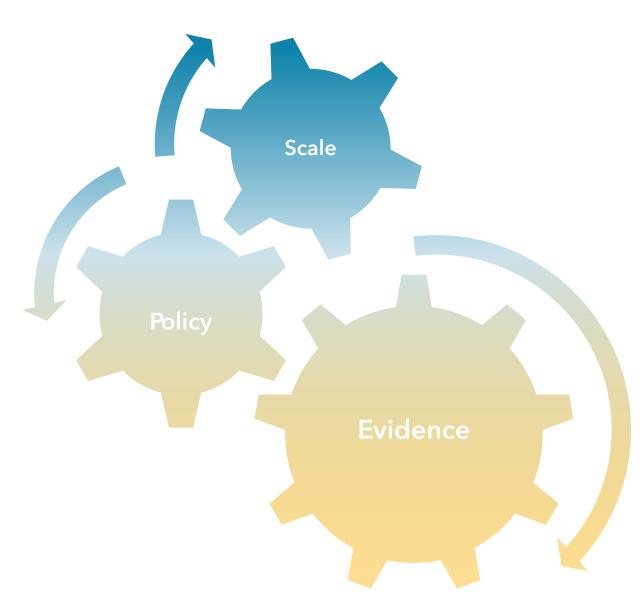


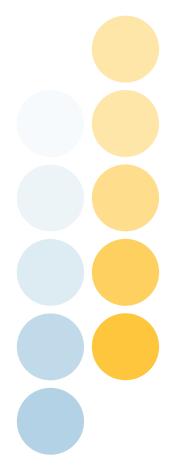
# PEI Impact Evaluation Workshop

**Moving Economic Inclusion to scale** 









# Ignite Session: Measuring Cost and Assessing Costeffectiveness Over Time



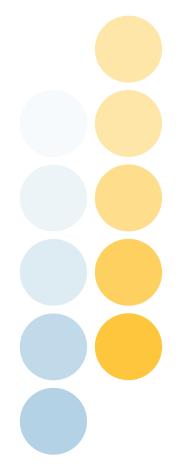


## Framing Thoughts

- ☐ Strong operational demand to better understand cost drivers, cost-effectiveness and program sustainability of Economic Inclusion programs, but limited know how on real-time cost analysis using practical tools.
- Current discussion on costing is fraught with methodological challenges including challenges in measurement, heterogeneity of program objectives, and complications in comparability.
- ☐ The price range of the economic inclusion programs varies substantially, therefore "sticker prices" can be misleading and mask considerable heterogeneity and needs to be understood based on their adequacy and impact.
- As Economic Inclusion programs move to scale, reliable costing data and analysis can offer considerable scope to further understand cost optimization and cost-effectiveness.
- ☐ Comparative cost-effectiveness analysis is critical as it combines cost and impact data to tell us which interventions achieve the greatest outcome per dollar spent.







### Presenter's name

Contact

## Thank you!

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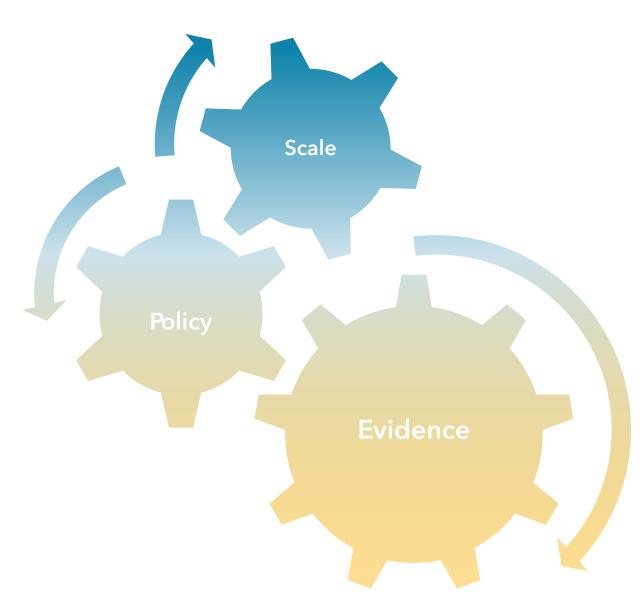


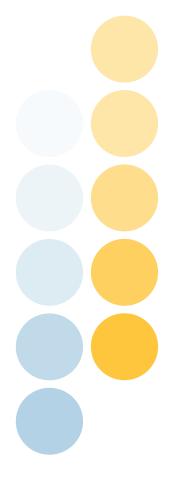
# PEI Impact Evaluation Workshop

**Moving Economic Inclusion to scale** 









## Measuring costs for Economic Inclusion Programs





## Agenda

☐ What, Why, and When of Cost Analysis?

□ PEI Quick Costing Tool

☐ What have we learned so far on El Program Costs

☐ Challenges, Key Takeaways & Open Questions

## What, Why, and When of Cost Analysis?

## What is Cost Analysis?

- A cost analysis, or 'costing', is a "disaggregated" estimate of the total or incremental
  financial cost or economic value of the resources required to implement a program or
  provide a service.
- Such resources may include transfers (including cash transfers, grants, asset/in-kind transfers), training/coaching provided to program beneficiaries, access to markets, local resources development, etc.
- Moreover, the cost analysis can unpack the cost of targeting, Monitoring & Evaluation Costs and other delivery and implementation expenses.

Cost analysis is not a financial audit or mechanism for assessing financial accountability, nor is it a method to track investments or public or social spending.



## Costing perspective?

The costing perspective defines whose costs will be included in the estimate.



Costing from the **societal** perspective will include the value of all resources regardless of who bore the cost or when the cost was incurred, typically the direct and opportunity costs to beneficiaries and their communities.

In contrast, an *institutional* perspective cost analysis includes only the costs borne by implementing bodies or other institutions, and typically includes only financial costs.

We focus on the institutional perspective here.. Less complicated and quick answers.



## Why do a cost analysis?

- **Scale Up** Costing is an important instrument for making the case for scaling up economic inclusion programs as it allows to embed resource requirements into multi-annual budget decisions.
- **Political Economy:** Communicating a robust analyses on the full or incremental cost of a program, cost per program recipient, or the potential return on investment helps to build the case for investing in a specific economic inclusion intervention.





## Why and when to do a cost analysis?

- Cost analyses can be done **ex-ante** as a part of project planning and can influence program decisions such as the frequency or mechanism of grant distributions, for example.
- There is also a strong rationale for implementers to analyze costs **expost.** The focus on the actual costs accrued rather than costs predicted in program budgets means that it is possible to calculate more accurately the cost per direct participant. It allows for implementers to assess the overall return on investment based on the actual investment rather than a normative budget.



## PEI Quick Costing Tool

### A Standardized Approach - PEI Quick Costing Tool

- First costing tool to provide multicountry cost disaggregation for government- and NGO-led economic inclusion programs globally.
- Provides improved understanding of basic cost structures and a vital starting point to assessing the cost-effectiveness of economic inclusion programs
- Field tested with 24 Government-led and 10 NGO-led Economic Inclusion programs globally.



## **Costing Framework**

- Bottom-up approach to EI program costing
- Unpacking delivery, implementation and admin costs

Disaggregated program costs

#### Cost Standardization

- Estimating adequacy of grants/transfers
- Assessing affordability and potential to scale

- Rich database of program costs across contexts
- Guidance to program teams on how to optimize costs

Cost-Optimization



- Ex-Ante for program design
- During implementation to monitor program expenditures
- Post completion to identify key cost drivers



- Open access cost data or <u>PEI Data Portal for</u> <u>programming & policy</u> <u>making</u>
- First step towards estimating Costeffectiveness
- Systematic understanding of costs for policy dialogues





## **Cost Analysis - Steps**

- 1. Identify the objective: Define the scope and identify the objective of the costing exercise
- 2. In-country Data Gathering: Identify the data sources and submit the costing data using the Quick Costing tool.
- **3. Qualitative Review:** Review the design, implementation, and institutional arrangements as they pertain to the cost of a program.
- **4. Sensitivity Analysis:** Conduct sensitivity analysis and/or account for uncertainty in estimates
- **5. Data Harmonization:** Harmonize costs i.e., Purchasing Power Parity (PPP) conversions, estimating adequacy, etc. and integrate the program in existing costing database.
- **6. Cost Optimization Guidance**: PEI team benchmark program costs and provide guidance on, for instance, improving the adequacy and variation in intensity/modality of training, etc.



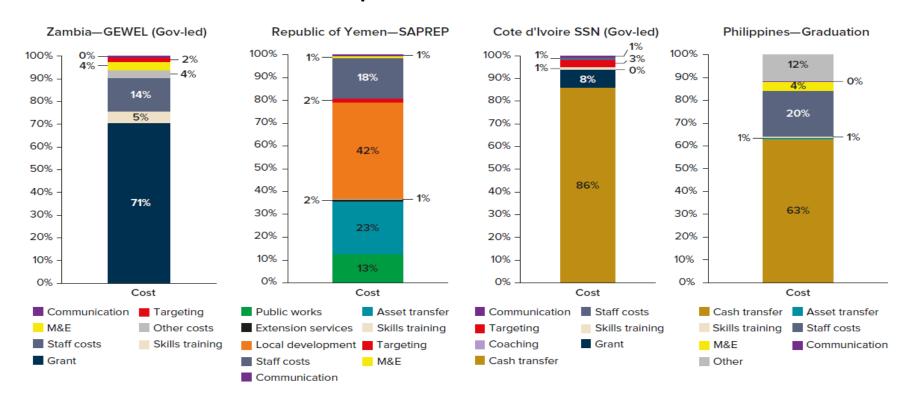


## What have we learned so far on El Program Costs?

## Program costs show huge variations depending on program design, contexts, and lead implementing agency

Total costs ranges between \$41 & \$2,253 (in 2011 PPP) per beneficiary over the program duration (3.6 years on average)

#### **Sample Cost Structures**



Note: GEWEL = Girls' Education and Women's Empowerment and Livelihoods Project; SAPREP = Smallholder Agricultural Production Restoration and Enhancement Project; SSN = social safetu net; M&E = monitoring and evaluation.

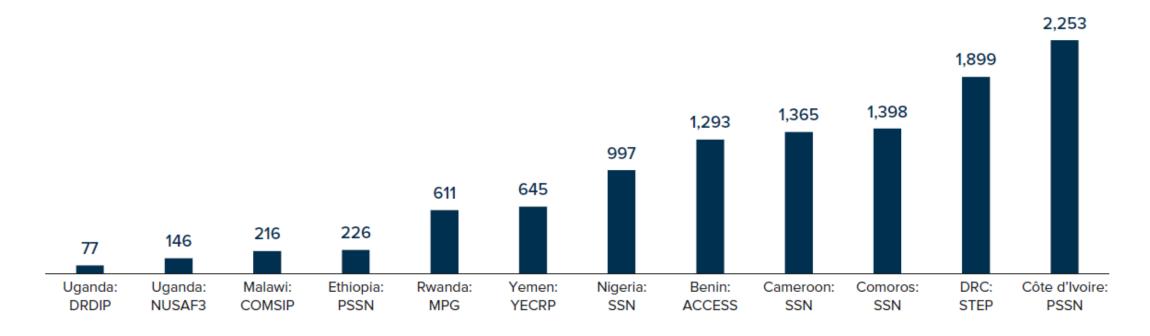




## However, as programs move to scale the costs tends to be lower

Based on the current sample, the median cost of EI programs that build on Social Safety Nets is \$628

#### **Unit Cost – Government-led Economic Inclusion Programs**

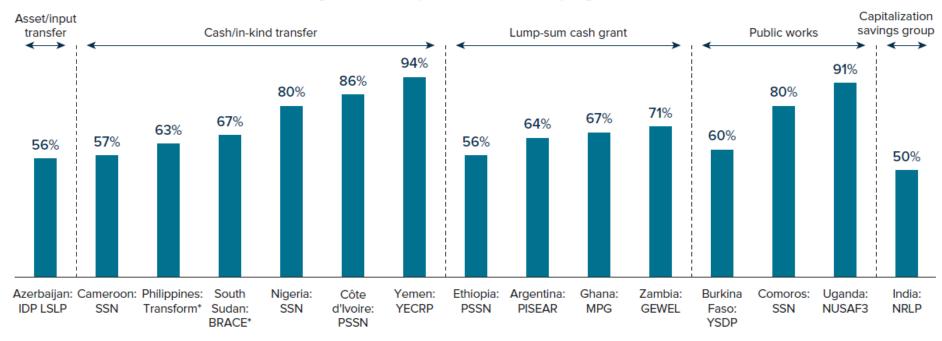






# Cost of economic inclusion programs tends to be driven by a single intervention

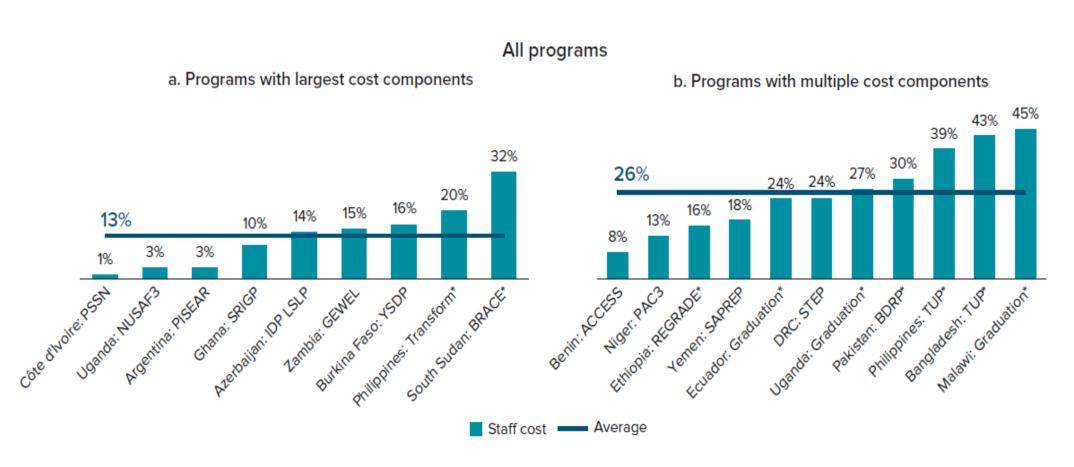




Source: PEI Quick Costing Tool 2020, World Bank.



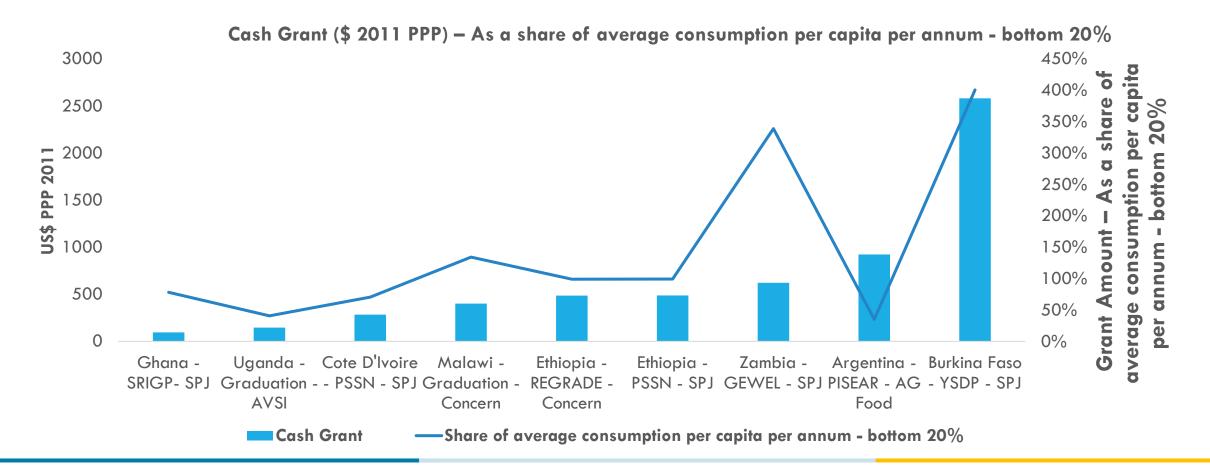
## Programs with multiple cost drivers, incur higher delivery and staff costs







# Huge variation in adequacy of Cash Grants (for business set up) across countries. How to benchmark the adequacy of Cash Grant?







# Challenges, Key Takeaways & Open Questions

## **Costing Challenges**

- Comparability across economic inclusion programs
- Variations in cost-accounting standards, exchange rate issues, and in levels of data disaggregation
- Complications with assigning costs to administrative expenses
- Cost-effectiveness analysis limited by lack of simultaneous access to impact assessment results

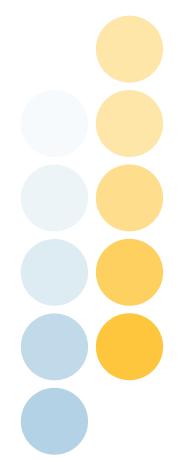


#### **Key Takeaways & Outstanding Questions**

- Disaggregated costing data is a critical step toward understanding cost optimization and design of economic inclusion programs
- Program "sticker prices" can be misleading and mask considerable heterogeneity
- A concerted effort to understand costs is critical as it would allow for better and more robust analysis, particularly, by program types, regions, and target groups
- How to navigate the political economy challenges that drive cost considerations and budget allocations?
- What is the opportunity cost of doing nothing i.e., the cost of Inaction?







# Thank you!

Sarang Chaudhary schaudhary 3@worldbank.org

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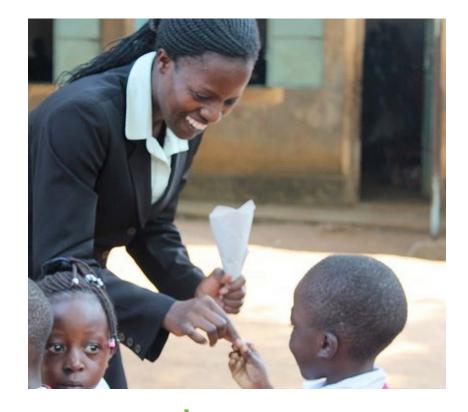
## Measuring (and using!) Cost-Effectiveness

Nathanael Goldberg PEI IE Collaborative Workshop Lisbon, May 2022







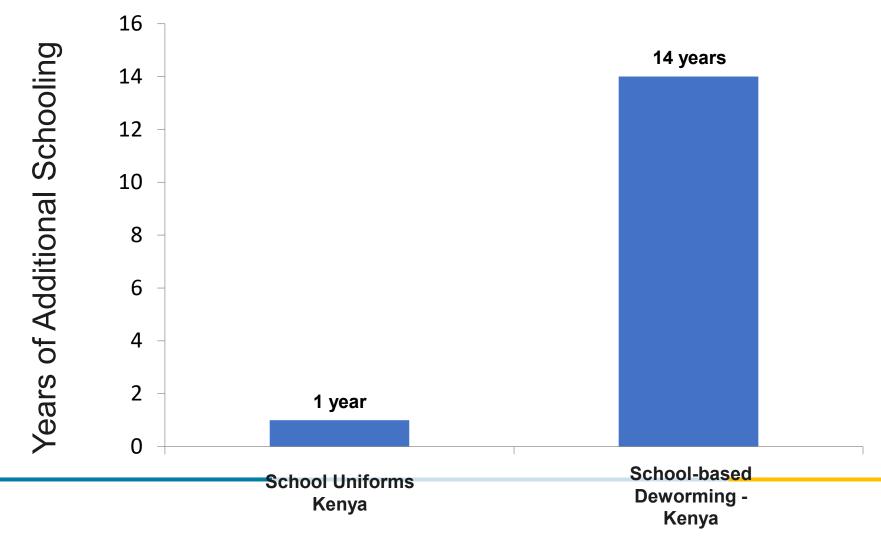


\$100 Deworming Children

## Which would you buy?













#### A Bit Harder...

- Build more schools
- Free textbooks
- Free school lunch
- Free uniforms
- Scholarships
- Cash transfers
- Deworming
- Incentivize teacher attendance/performance
- Information about future wages

# Rigorous evaluations can provide surprising insights to help inform policy

Remedial tutoring by community volunteers (India)

Computer-assisted learning curriculum (India)

Camera monitoring of teachers' attendance (India)

Progresa CCT for primary school attendance (Mexico)

Merit scholarships for girls (Kenya)

Free primary-school uniforms (Kenya)

Iron fortification and deworming in preschools (India)

Information on returns to education, for boys (Dominican Republic)

School-based deworming (Kenya)

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Information on returns to education, for parents (Madagascar)





20.7





Cost-Benefit and Cost-Effectiveness can be different, especially when we have multiple

typesed attorn by trong types (India)

Computer-assisted learning curriculum (India)

Camera monitoring of teachers' attendance (India) (

Progresa CCT for primary school attendance (Mexico)

Merit scholarships for girls (Kenya)

Free primary-school uniforms (Kenya)

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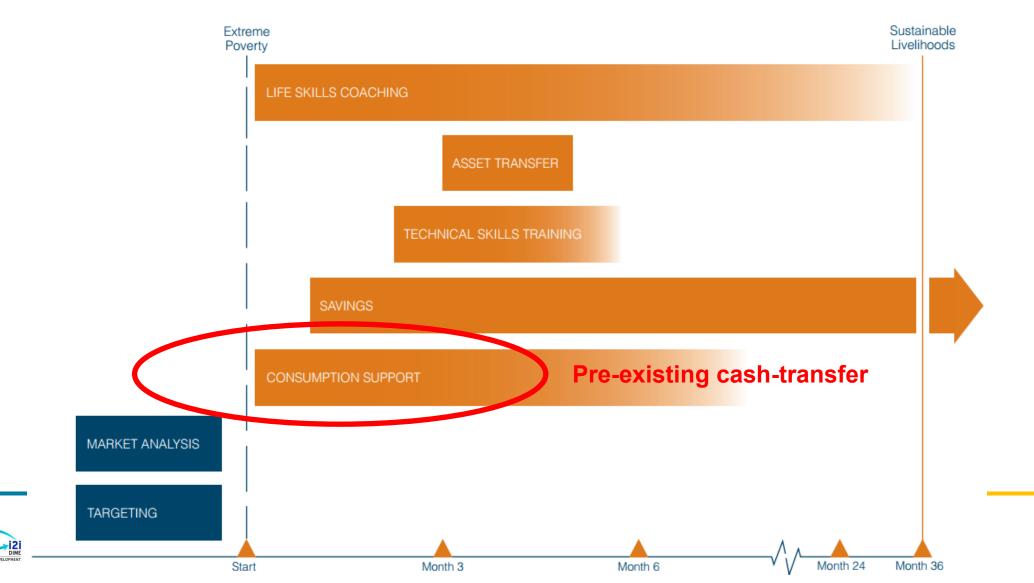


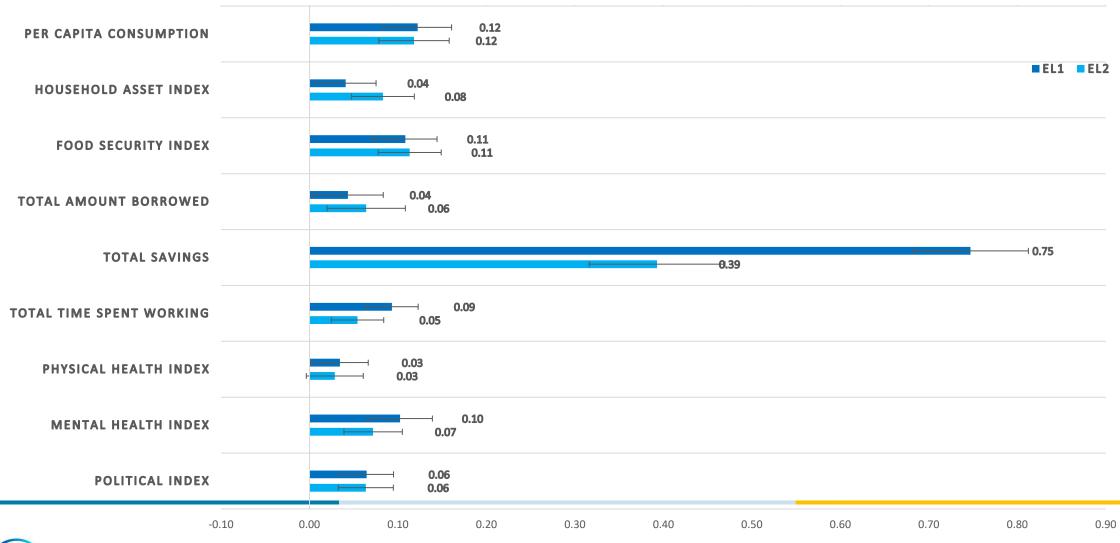


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2	Р	lease include the cost of all full-time staff who worked t	hroughout	all phases of	the interven	tion and impl	lementation (	not just a port	ion) and other costs related	
3	to	program administration. Include any overhead costs h	ere. Please	do not include	e staff that we	re hired only t	o identify pote	ential program	recipients or staff costs	
5	а	ssociated with evaluating the program.								
3	_			Unit Cost	Unit Cost		Total Cost	Total Cost		
6			Unit	(local)	(USD)	# of Units	(local)	(USD)	Notes	Instructions
9	1	Salaried								
		Insert one line for each salaried employee (likely paid on a								
		monthly or yearly basis). Insert additional rows below if necessary, and copy the formula in Column H so that total costs								
10		will correctly populate.								
11	1									Cost data for full-time, salaried workers should generally be available by month or year. Please describe employees' main tasks or duties in "Notes."
12	2									or year. Trease describe employees main tasks of dates in Notes.
13	3									
14	4									
15	5									
16		Subtotal:					0	\$0.00		
18	II	Not Salaried, but Full Time								
		Insert one line for each position. If there is more than one								
		employee per position, please sum the hours worked for all employees of that position. Insert additional rows below if								
19		necessary and copy the formula in Column H.								
	1									Cost data for full-time but not salaried staff may be available by day, week,
20										month, or year. Please describe employees' main tasks or duties in "Notes."
21	3									
22	4									
24	5									
25		Subtotal:					0	\$0.00		
27	III	Capital Costs								
	_	Cost of facilities								Sum the amount spent on rent per month (or year) for facilities used full-time
										for the intervention, put the total in "Unit Cost". If you only have a total cost available, enter "Total" for "Unit" and enter 1 in "# of Units." Identify what

<b>A</b>	A B C	D	E	F	G	Н	I	J	
1	Part 2: Targeting Costs								
2	Please enter the costs that were incurred to target, ident	ify and rai	ee awareneee	among notent	ial cubiecte	as part of the	intervention	Targeting/identification costs ma	v include coete
2	survey given to identify those within a specific region who								
4	However, if the information or marketing campaign forms	the core of	the intervention	these costs s	hould go in T	ab 5 - Impleme	entation	such as the costs incurred to print	and distribute
5	rionovol, il alo illionidadi. or mainolling campaign rollio			,	a. go	p.			
,						Total Cost	Total Cost		
6		Unit	Unit Cost (local)	Unit Cost (USD)	# of Units	(local)	(USD)	Notes	
9	I Labor - Outreach								
	Insert one line for each position. If there is more than one								Please enter the
	employee per position, please sum the hours worked for all								worked specific
	employees of that position. Insert additional rows below if								labor for full-tir
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	Car								Please specify it
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Part	Section	Description	Total Costs (local)	Total Costs (USD)
ган	Section	Costs of all full-time staff who worked throughout all phases of the intervention and implementation (not just	Total Costs (local)	Total Costs (USD)
1	Program Administration	<b>for a portion of the intervention)</b> and other costs related to program administration. Include any overhead costs here. Please do not include staff that were hired only to identify potential program recipients, or staff costs associated with evaluating the program.	0.00	\$0.00
		Costs that were incurred to target, identify, and raise awareness among potential subjects as part of the		*
2	Targeting	<b>intervention.</b> Targeting/identification costs may include costs of a pre-program census or targeting survey given to identify those within a specific region who are eligible and meet certain criteria. This category also includes	0.00	\$0.00
		marketing costs, such as the costs incurred to print and distribute flyers or host information sessions.  Costs that were incurred to <b>train staff involved in the intervention</b> . If no training sessions were held for staff,	0.00	\$0.00
3	Staff Training	then leave this section blank.		
	<b>g</b>		0.00	\$0.00
4	User Training	Costs incurred by the program implementer to train participants or beneficiaries.		
•		Costs of invalencesting the interpretion. This can include the costs of items distributed to posticinante or the	0.00	\$0.00
5	Implementation Costs	Costs of <b>implementing the intervention</b> . This can include the costs of items distributed to participants or the costs of creating and maintaining technologies or resources developed for the intervention.	0.00	\$0.00
c	User Costs	Costs that the user incurred as a part of the intervention. These costs are divided into new costs, marginal	0.00	Ψ0.00
6		costs, and averted costs.	0.00	\$0.00
7	Averted Costs	Costs averted as a result of the intervention. Only include costs here that are significant.	0.00	\$0.00
8	Monitoring Costs	Costs incurred due to <b>oversight</b> , <b>monitoring</b> , <b>or tracking of the program recipients and their progress during the intervention</b> . This tab would also include the costs of monitoring supply chains or other systems set up for the intervention. Please do not include costs for data collection for program evaluation, which would not take		
		place in a full-scale version of the program.	0.00	\$0.00
		Total:	0.00	\$0.00
		Aggregate Impact:		
		Cost per Unit of Impact:		







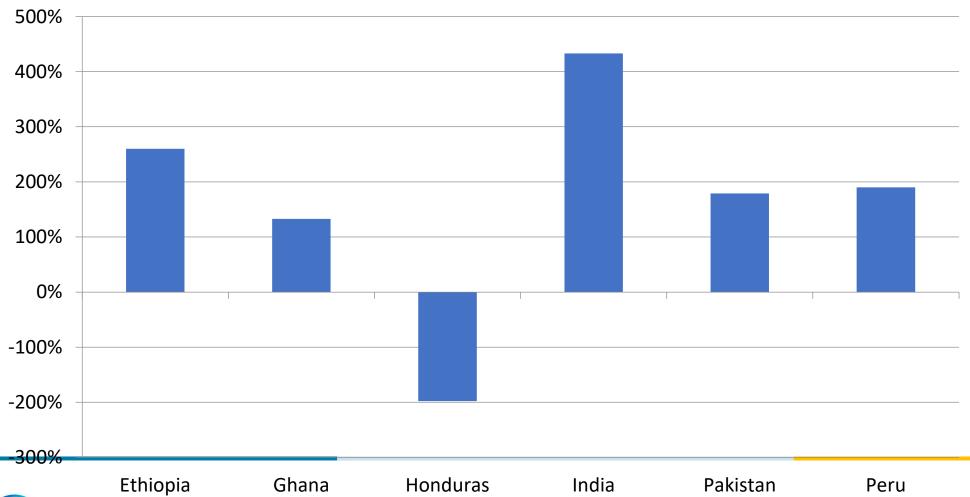


	el A: Program costs per household, USD PPP 2014	Ethiopia	Ghana	Honduras	India	Pakistan	Peru
	Direct transfer costs	1228	680	724	700	2048	1095
(1)	Asset cost	1228	451	537	437	1043	854
	Food stipend	0	229	187	263	911	241
	Total supervision costs	1900	2832	1633	407	_	3357
	Salaries of implementing organization staff	347	1994	801	297	-	2477
	Materials	33	119	112	1	_	55
	Training	850	44	121	19	_	111
	Travel costs	174	293	210	17	_	55
	Other supervision expenses	496	382	388	73	_	660
	Total direct costs	3127	3513	2356	1107	4680	4452
	Start-up expenses	43	133	104	38	_	45
	Indirect costs	421	1026	209	112	470	462
	Total costs, calculated as if all incurred immediately at beginning of year 0	3591	4672	2670	1257	5150	4960
(2)	Total costs, inflated to year 3 at 5% annual discount rate	4157	5408	3090	1455	5962	5742
	Freely and the DDD and the state of the stat	2 41	0.10	1.00	0 = 0		1 0 4
	Exchange rate to PPP adjustment scalar	3.41	2.19	1.90	3.52	4.44	1.84
	el B: Benefits per household, USD PPP, all values inflated or deflated to y						1.84
Pane							
Pane	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2		<b>% annu</b> 293			ot rate	339
Pane (3) (4)	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2 annual nondurable consumption ITT treatment effect	ear <b>3 at 5</b> 451 451	% <b>ann</b> u 293 293	66 66	iscoun	it rate	339 339
Pane (3) (4)	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2 annual nondurable consumption ITT treatment effect Year 3 household asset ITT treatment effect	ear 3 at 5 451 451 63	% annu 293 293 15	66 66 -20	344 344 6	613 613 7	339 339 37
(3) (4) (5)	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2 annual nondurable consumption ITT treatment effect	ear <b>3 at 5</b> 451 451	% <b>ann</b> u 293 293	66 66	344 344	613 613	339 339
	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2 annual nondurable consumption ITT treatment effect Year 3 household asset ITT treatment effect	ear 3 at 5 451 451 63	% annu 293 293 15 332	66 66 -20	344 344 6	613 613 7	339 339 37
(3) (4) (5) (6) (7)	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2 year 2 annual nondurable consumption ITT treatment effect Year 3 household asset ITT treatment effect Year 3 nondurable annual consumption ITT treatment effect	451 451 451 63 424 9417	% annu 293 293 15 332	66 66 -20 -218 -6011	344 344 6 251 5354	613 613 7 451 8994	339 339 37 263
(3) (4) (5) (6) (7)	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2 Year 2 annual nondurable consumption ITT treatment effect Year 3 household asset ITT treatment effect Year 3 nondurable annual consumption ITT treatment effect Year 4 onward total consumption ITT treatment effect,	451 451 451 63 424	293 293 15 332 6241 7175	66 66 -20 -218 -6011 -6118	344 344 6 251 5354 6298	613 613 7 451	339 339 37 263 7402 8380
(3) (4) (5) (6)	Year 1 annual nondurable consumption ITT, assuming treatment effect equal to year 2 Year 2 annual nondurable consumption ITT treatment effect Year 3 household asset ITT treatment effect Year 3 nondurable annual consumption ITT treatment effect Year 4 onward total consumption ITT treatment effect, assuming year 3 gains persist in perpetuity	451 451 451 63 424 9417	% annu 293 293 15 332	66 66 -20 -218 -6011	344 344 6 251 5354	613 613 7 451 8994	339 339 37 263





#### **Total Benefits / Total Costs by Country**







## Comparing within a project: Graduating to Resilience (G2R)

Intervention	T1: Full program individual coaching	T2: Full program group coaching	T3: Individual coaching, no asset	
	(N=2,200)	(N=2,200)	(N=2,200)	
Consumption support (12 m)	•	•	•	
VSLA, FFBS, more	•	•	•	
Individual coaching	•		•	
Group coaching		•		
Cash "Asset" Transfer	•	•		

Participants are organized in groups of ~25 households

Value of consumption support in total over time, on average: UGX 1M-1.2M (US\$280-320)

Value of "asset" transfer: UGX1.1M (US\$300), ~7 months into the program

Coaching: first weekly, then two-weekly sessions (changed after 6 months, only in individual coaching arm NOT in group coaching arm)





## **G2R:** Costs per participant by Treatment

<b>A</b>	T1	T2	Т3
	Asset, ind. coaching	Asset, group coaching	No asset, ind. coaching
<u>COSTS</u>			
(1) Direct cash transfers	609	609	307
(2) Consumption support	307	307	307
(3) Asset transfer	302	302	0
(4) Other direct costs during implementation	589	391	589
(5) Coaching and trainer salaries	395	198	395
(6) Sum of transfers (1) + other direct costs (5)	1,198	1,000	896
(7) Refinement year*	312	312	312
(8) All else: management, M&E etc.	1,309	1,129	1,319
(9) Total** [ <i>(6)+(7)+(8)</i> ]	2,819	2,441	2,527





### Year-3 benefit per participant household (\$)

	T1	T2	Т3
	Asset, ind. coaching	Asset, group coaching	No asset, ind. coaching
BENEFITS			
Year 3 direct consumption benefit per year	426	457	303
Year 3 spillover attribution	78	84	56
Year 3 direct + spillover	504	541	359

**T1 T2 T3** Asset, Asset, No asset, group ind. coaching ind. coaching coaching **COST-BENEFIT** Return on Investment given NPVs above 5 years of 100% impact, 0% after 0% -19% -36% 10 years of 100% impact, 0% after 44% 78% 14% 100% persistence 256% 340% 183% Ш 90% persistence 52% 89% 21% IV 16% 44% -7% 80% persistence





# Thank you

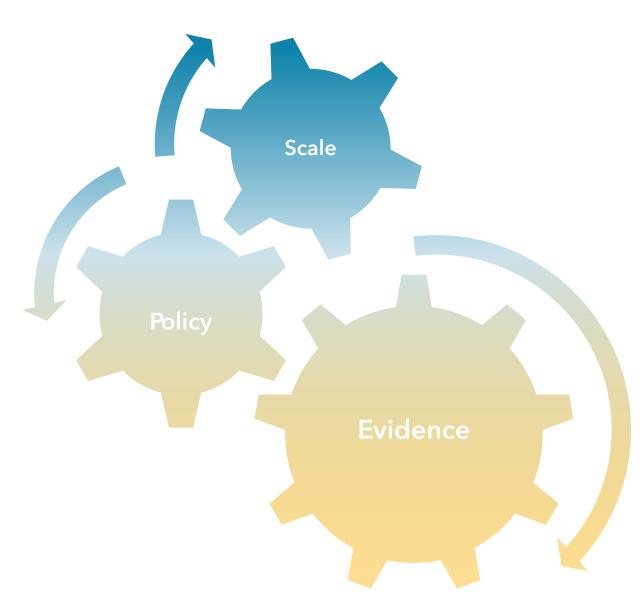


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### Women's economic empowerment (WEE)

- Knowledge gaps on graduation and WEE
  - → A rapid review of the evidence and the gaps
- Psychosocial interventions
  - →Why are they important, especially for women
  - → Examples of behavioral nudges, life skills training, social psychological interventions, and mental health programs
- Measuring WEE in surveys
  - → "Traditional" and newer measures
  - → Tradeoffs and caveats



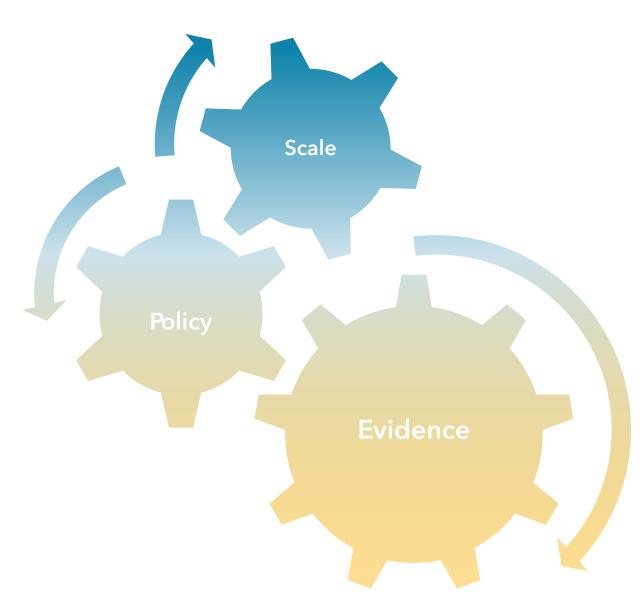


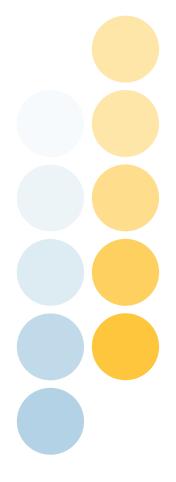
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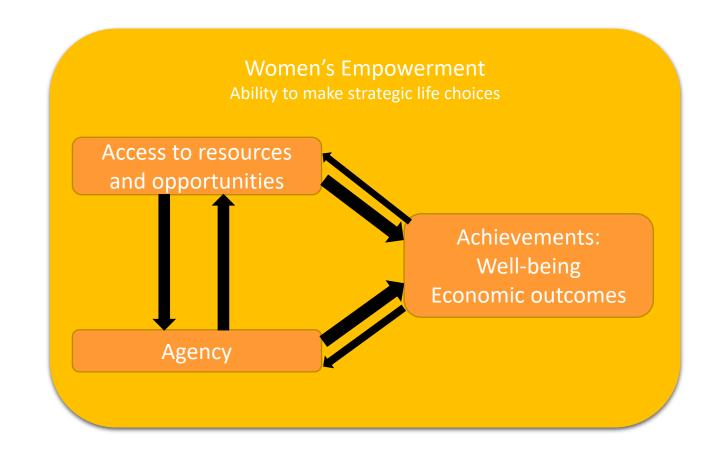
# Knowledge Gaps on Graduation and Women's (Economic) Empowerment

#### Clara Delavallade

Senior Economist - World Bank Africa Gender Innovation Lab

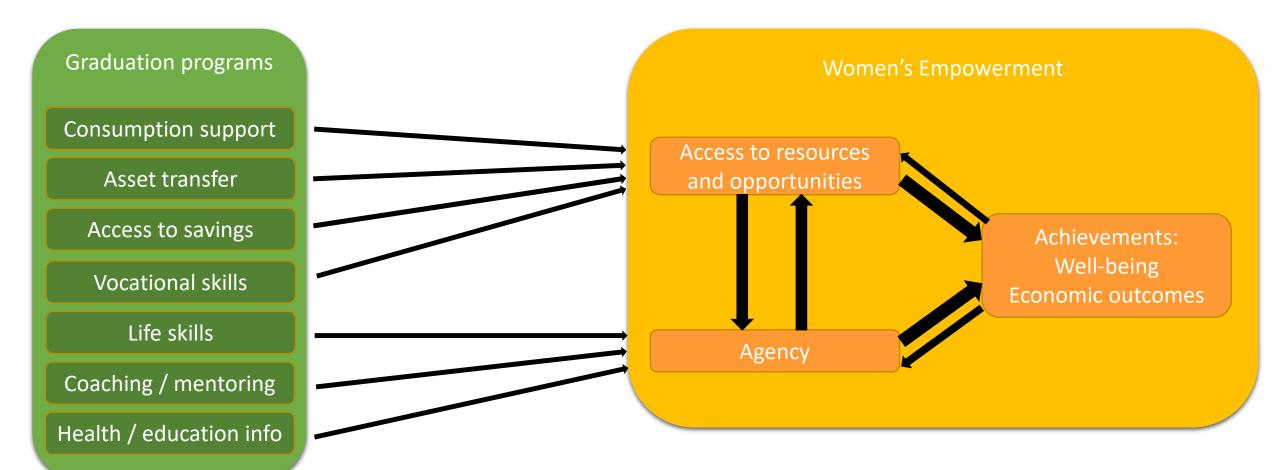
















#### PEI and women's empowerment

#### **Early graduation programs**

- ➤ Early graduation programs found positive impacts on women's economic outcomes, not on non-economic empowerment indicators such as decision-making
  - Banerjee et al. (2015): BRAC's targeting the ultra-poor program in Ethiopia, Ghana, Honduras, India, Pakistan and Peru.

#### Why?

- > Targeting women?
  - Bandiera et al. (2017): livestock assets and skills transfer to poorest women in 1300 villages in Bangladesh shows impact on assets accumulation, income and poverty reduction 4 & 7 years after the program. But limited impact on women's control over resources and agency.
- > Better measuring women's empowerment
  - Bedoya et al. (2019): find significant impacts of a graduation program in Afghanistan only when using a wider set of proxies on women's participation in decision on their own body, time and political involvement and social capital.

#### PEI and women's empowerment

#### Moving toward gender-sensitive program design to ensure women's control over assets

- > Designing program delivery mechanisms which address the specific constraints of women:
  - 1. Intentional female-focused design Bedoya et al (2019) in Afghanistan (TUP program):
  - Women are the main recipients of the consumption support stipends in order to increase their influence and bargaining power in the household,
  - b. Women are actively engaged in the technical training for the productive activity.
- 2. Training and coaching components effective for increasing the life skills, self-confidence, and agency of women.

How to improve their cost-effectiveness (especially as current versions of coaching could prove expensive at scale)? And overall, understand the role played by separate components (life skills/ norm-shifting / coaching / savings groups) in WE?

3. Linking women to financial services to reduce the gender gap in access.

What is the most effective way for delivering cash transfers to women and maximizing their control (cash, bank accounts, mobile money)? How best to address literacy constraints?

#### PEI and women's empowerment

## Moving toward gender-sensitive program design to ensure women's control over assets

1. Type of livelihoods promoted: Livelihoods are not gender neutral.

Home-based activities such as raising poultry or producing honey involve low-intensity tasks, and both allow for time for other activities such as household chores and childcare, although they may also reinforce gender norms with women taking on low-productivity activities that can be done at home.

How to promote livelihoods that can benefit women without reinforcing restrictive gender norms?

2. **Childcare**: Childcare can constrain participation in economic inclusion programs for many women.

How best to alleviate this constraint? Facilitating provision of childcare services? Facilitating training sessions closer to women's houses (cf. Tejaswini program in India)?

3. **Staffing**: hiring women as frontline staff is critical. However, recruiting them is difficult in contexts where female literacy levels are low or their ability to work outside the home might be limited.

(GEWEL) program in Zambia is setting up a network of women volunteers in communities to deliver life and business skills training and to coach beneficiaries.



### PEI and women's empowerment

### Addressing structural issues of power and social justice

### 1. Engaging men and couples

- Initial socio-economic conditions are essential factors, especially favorable gender norms and the quality of spousal relationships (Kabeer et al. 2012)
- How best to engage men: either through focused discussions with male household members around the role of women and the importance of shared housework and financial decision-making or through couples' empowerment training (Concern Worldwide project in Malawi)?

### 2. Engaging the community

- Bossuroy et al. (2022): complementing a national graduation program with a psychosocial package (individual skills + norms) and a cash grant improves women's engagement in the community, collective action and control over their own economic activities.
- How best to mobilize local community groups to address gender norms? Separate out video intervention / community discussions / individual life skills training.



Graduation programs

Consumption support

Asset transfer

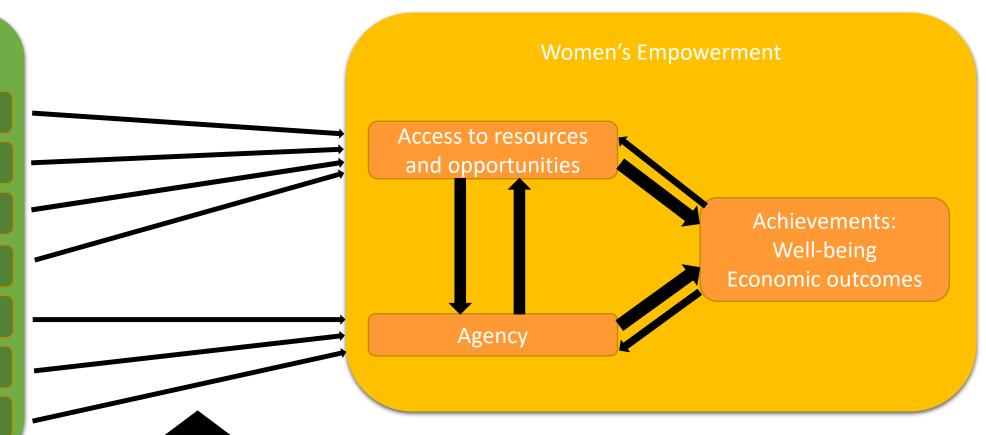
Access to savings

Vocational skills

Coaching / mentoring

Life skills

Health / education info



Social norms

Psychosocial factors

Relationship quality

Local infrastructure

Socio-economic status

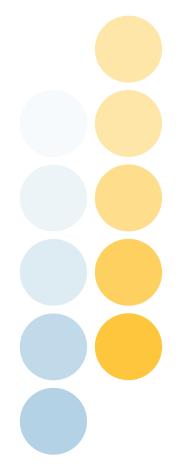
Environment

**Initial conditions** 









# Thank you!

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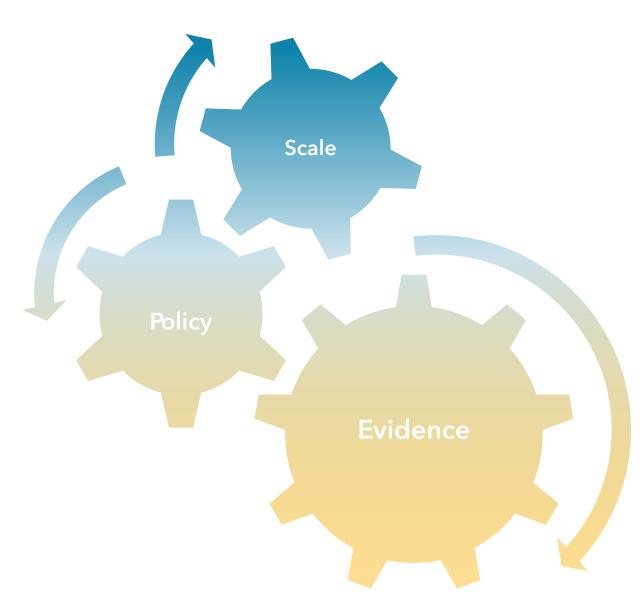


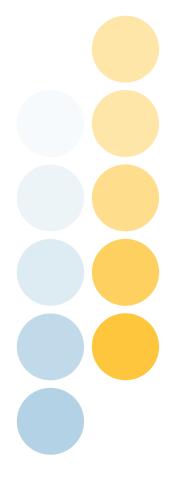
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# Testing psychosocial interventions in economic inclusion programs

**Catherine Thomas** 







Esther Duflo at Harvard in 2012 discussing the BRAC Graduation model impact evaluation conducted in West Bengal, India with Bandhan

"Hope as a capability"





## What are psychosocial constraints?

- Psychosocial constraints of living in poverty, particularly for women:
  - Lower hope and aspirations
  - Lower mental bandwidth
  - Higher rates of depression
  - Lower education and human capital investments
  - Higher gender-based violence
  - Lower social capital and status



Socio-ecological model (Bronfenbrenner, 1977)

 Psychosocial constraints can affect economic decision-making, motivation, and behavior (e.g., savings behavior, time use, take up of opportunities)





### What are psychosocial interventions?

Less intensive / lighter touch







More intensive

# Behavioral "Nudges"

(e.g., commitment devices, mental accounting, reminders)

Kenya's National Safety Net Programme - Behavioral design (ideas 42, 2019)

- Added behavioral designs to delivery of cash:
  - Visual aids to encourage future-oriented decision-making
  - Money pouch to separate out savings and spending 'accounts' upon receipt of cash
  - SMS reminders
- Led to 41% ↑ in amount saved of cash transfer





Learn more on behavioral nudges and their economic effects (Datta, Joshi, MacLeod, & Zini, 2022)





# Life Skills Trainings (e.g., communication, goal-setting, problem-solving skills)

Sahel Adaptive Social Protection Program - Group-based life skills training (Bossuroy et al., 2022)

- Week-long, group-based training for women in goal setting, identifying values and strengths, problem-solving, interpersonal communication, leadership, etc.
- Delivered by trainer using participatory, problem-centered learning and media





Learn more on life skills trainings (WBG Skills Development: worldbank.org/en/topic/skillsdevelopment#3)

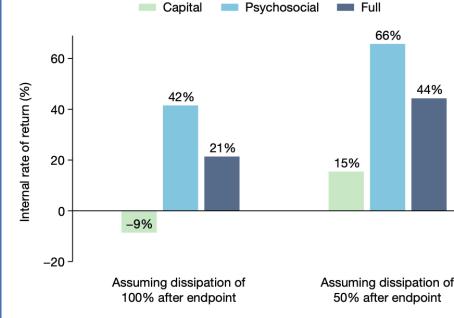




# Social Psychological Interventions (e.g., social norms, aspirations, interpersonal interactions)

# Sahel Adaptive Social Protection Program - Community sensitization (Bossuroy et al., 2022)

- A community event: 20-min film plus group discussion focused on collective aspirations, cultural values, and social norms
- Delivered by moderator and set-up crew
- With life skills training and basic economic supports, led to 0.25 SD ↑ in women's business revenue and 0.18 SD ↑ in HH consumption



**Fig. 2** | **Internal rates of return.** Internal rates of return are calculated using the annual cost and benefit data shown in Extended Data Table 9.



Learn more on social psychological interventions (Walton & Wilson, 2018; wiseinterventions.org)





### Mental Health Therapies

(e.g., Cognitive Behavioral Therapy, Interpersonal Therapy)

# Thinking Healthy Program (THP) (Rahman et al., 2008; Baranov et al., 2020)

- CBT with a focus on building positive beliefs and emotions
- Community health workers (CHWs) conducted
   16 home visits to postpartum mothers
- Led to 0.29 SD ↑ in women's financial empowerment (e.g., control over HH spending)
  - Greatest effects for mothers pregnant with girls





Learn more on mental health therapies (www.mhinnovation.net) and their economic effects (Lund et al., working paper)





### **Summary**

Less intensive / lighter touch

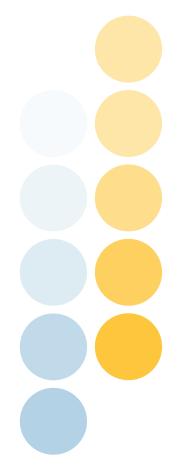






More intensive





# Thank you!

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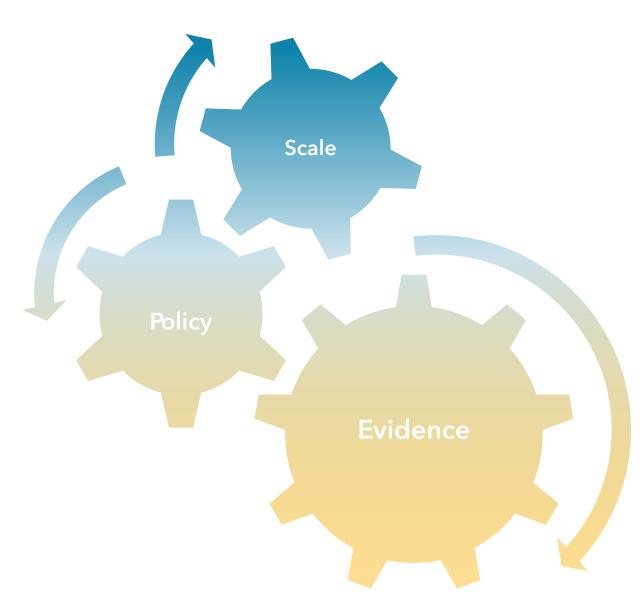


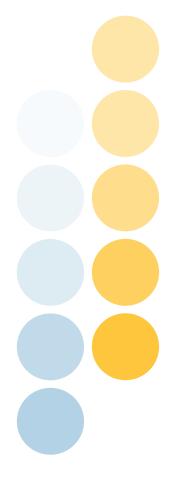
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# Measuring multiple dimensions of women's empowerment





### WEE or WE?

Women's economic empowerment is a subset of women's empowerment.

Terms are often used interchangeably.

Economic empowerment as the ability and power to generate income and accumulate assets, and to control their disposition.





## A "framework" of Women's Empowerment

RESOURCES	AGENCY	ACHIEVEMENTS
• Health	<ul> <li>Ability to set goals</li> </ul>	<ul> <li>Share of expenditure</li> </ul>
<ul> <li>Education</li> </ul>	<ul> <li>Self-efficacy</li> </ul>	• Labor
<ul> <li>Skills: hard and</li> </ul>	<ul> <li>Self-confidence/self-</li> </ul>	<ul> <li>Income from labor &amp;</li> </ul>
soft	esteem	productive assets (and
<ul> <li>Assets</li> </ul>	<ul> <li>Aspirations</li> </ul>	control)
<ul> <li>Work experience</li> </ul>	<ul> <li>Decision-making</li> </ul>	<ul> <li>Savings</li> </ul>
<ul> <li>Personal access to</li> </ul>	power (household	• Financial
networks (social	expenditures, <u>savings</u>	independence/autonomy
and professional)	and assets)	<ul> <li>Leadership roles</li> </ul>
• Time	<ul> <li>Ability to act on</li> </ul>	<ul> <li>Non-economic measures</li> </ul>
	individual or group	of well-being
	goals	





### Measuring women's empowerment

## From the survey design perspective

- Might look simple but often complex
  - Health
  - Skills
  - Psychological dimensions of agency
  - Control
- Difficult interpretation
  - Decision-making
  - Labor

- Women's empowerment: absolute... or relative to men
- Whether to collect information on mitigating factors
  - Laws, customs, policies (formal & informal institutions)
  - Labor markets
  - Social processes



### Measuring women's empowerment

## Pre/post survey perspective

- Index v. separate measures
  - The Women's Empowerment in Agriculture Index (WEAI)
- Tailoring measurement v. harmonization across contexts
- Can we agree upon a set of core indicators?



Measuring women's empowerment: Example

# WB Africa Gender Innovation Lab Core Indicators

excludes income and psychological dimensions of agency

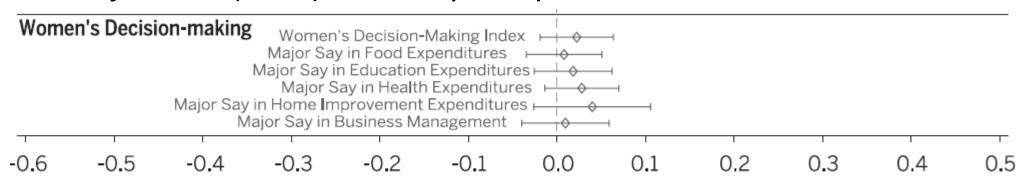
INDICATOR	UNIT OF OBSERVATION	SOURCE
1. Food Security 1.1 Gender Equality in Household Food Access	Household	Rwanda Land Tenure Regularization Questionnaire
2. Asset Ownership 2.1 Gender Equality in Control over Assets	Household	A-WEAI
3. Individual Savings	Individual	FINDEX* (Adapted to include semi-formal financial institutions)
4. Access to Funds	Individual	FINDEX
5. Economic Participation	Individual	LSMS (Tanzania)
6. Input into Productive Decisions	Individual	A-WEAI* (Adapted to include reproductive control)
7. Freedom of Movement	Individual	C-Change Compendium
8. Gender Equality in Occupational Aspirations for Children	Household	Own
9. Lack of Acceptance Towards Domestic Violence	Individual	DHS
10. Sharing of Housework	Household	Roadmap via IMAGES
11. Happiness	Individual	World Values Survey



### Measuring women's empowerment: Examples

## Psychological dimensions of agency

- Afghanistan (Bedoya et al 2019): standardized index of 6 variables on variables for whether the women's decision was taken into consideration and/or followed on household finances (credit and savings) and expenditure decisions (food, household repairs, clothing, land, property and other high-value expenditures).
- Banerjee et al (2015) 6 country study



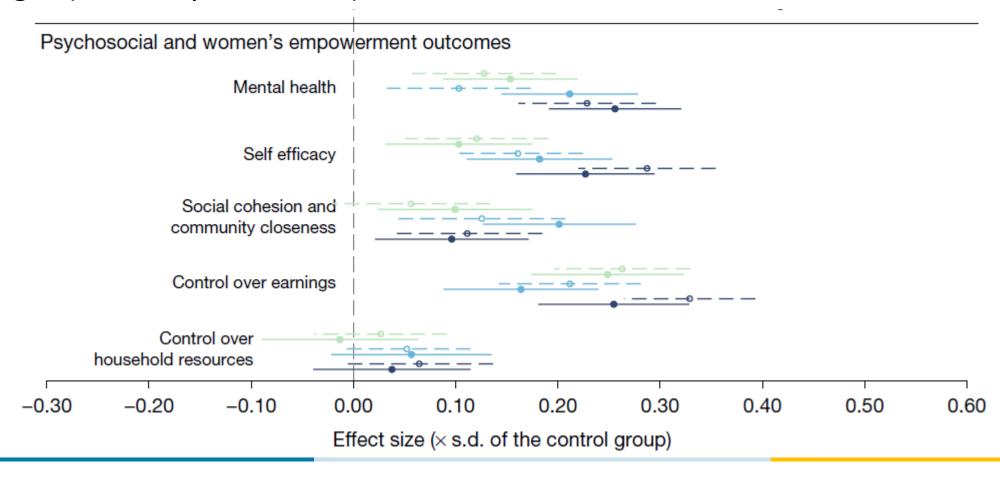
Effect size in standard deviations of the control group





#### **Measuring women's empowerment: Examples**

Niger (Bossuroy et al 2022)

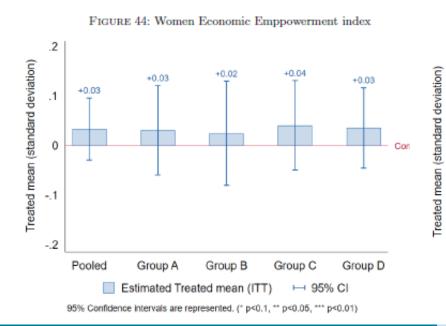


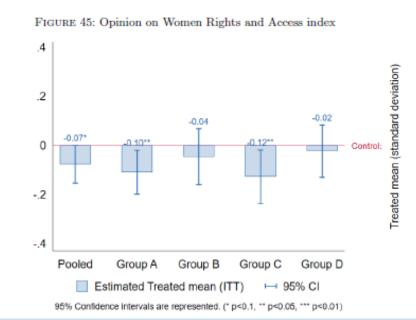


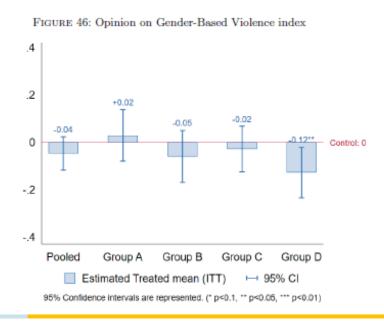


### Measuring women's empowerment: Examples

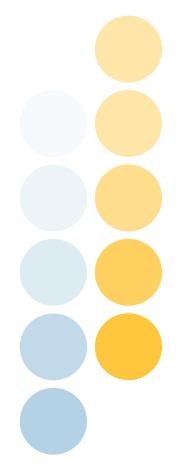
- DRC (Brandily et al 2020):
  - WEE: index based on agencies in HH money-related decisions
  - support for equal rights and equal access to powerful position (in society).
  - score of legitimating domestic violence against women











# Thank you!

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