

**THE WORLD BANK GROUP ARCHIVES**

**PUBLIC DISCLOSURE AUTHORIZED**

**Folder Title:** CGIAR - G-9 - International Livestock Center for Africa (ILCA) -  
Correspondence 72/74-05

**Folder ID:** 1761601

**Series:** Central Files

**Dates:** 07/01/1974 - 12/31/1974

**Fonds:** Records of the Consultative Group on International Agricultural Research  
(CGIAR)

**ISAD Reference Code:** WB IBRD/IDA CGIAR-4177S

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THE WORLD BANK

Washington, D.C.

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The World Bank

1818 H Street NW

Washington DC 20433

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G - 9 ILCA 1972/74  
Vol. V

  
**Archives**  
Correspondence 72/74-05  
1761601  
A2003-012 Other #: 123 Box # 205643B

RETURN TO BANK ADMIN. &  
POLICY FILES



**DECLASSIFIED  
WITH RESTRICTIONS  
WBG Archives**



This file is closed as of  
December 31, 1974  
For further correspondence,  
please see 1975/77 files.

THIS FILE IS CLOSED AS OF DEC 31, 1974

FOR FURTHER CORRESPONDENCE PLEASE SEE 1975/77 FILES

RECORDS MANAGEMENT SECTION



From: Addis Ababa

INCOMING TELEEX

Distribution:

IBRD ADDIS

ILCA

Mr. Lejeune ✓  
Mr. Tolley

DECEMBER 31, 1974

512 LEJEUNE

1974 DEC 31 AM 10:39

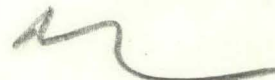
G-9

REYOURTEL 451 RE ILCA AGREEMENT. EARLY DECEMBER MESSRS STEDMAN AND MALONE DISCUSSED WITH FINANCE MINISTER THE ISSUES REGARDING PRIVILEGES AND IMMUNITIES OF ILCA AND ITS STAFF, PARTICULARLY CLAUSES 12(I) (V) AND 12(K) (11), THE INTERPRETATION OF WHICH IS POSING IMMEDIATE PROBLEMS. SUBSEQUENTLY AN AIDE MEMOIRE WAS SENT TO FINANCE MINISTER, COPY OF WHICH BEING MAILED TO YOU TOGETHER WITH SUMMARY PREPARED BY ILCA STAFF HIGHLIGHTING COVENANTS, INTERPRETATION OF WHICH HAS POSED DIFFICULTIES SO FAR. ALTHOUGH IT WAS SUGGESTED THAT GOVERNMENT TAKE NECESSARY ACTION TO AMEND AGREEMENT, NO SPECIFIC TEXT WAS PROPOSED. CURRENTLY AWAITING GOVERNMENT REACTION. MEANWHILE TWO VEHICLES WERE RELEASED AFTER LONG DELAY BUT THIS CLEARLY RESULT OF AD HOC MEASURES. BEST SEASONS GREETINGS. REGARDS

DE JONG

~~Mr. Check~~

Please speak to me  
on this ofc. 1-3-75



G3c

December 30, 1974

Dr. Jean R. Pagot  
International Livestock Center for Africa  
P.O. Box 5689  
Addis Ababa, ETHIOPIA


Dear Dr. Pagot:

In the absence of Bruce Cheek on vacation, I am acknowledging your letters of November 27 and December 6.

You are already aware of our requirements to be kept informed on the costs and progress of building programs, and my only comment at the moment concerns the honoraries of the architects. I believe that the work covered by the term varies greatly from one professional association to another. Norman and Dawbarn, the architects on this project, adhere, I presume, to the RIBA scale of fees which I am informed ranges from 10% to 14%. I note that Mr. Hammerschmidt will work in close co-operation with you, and he will no doubt keep us informed of progress.

With best regards,

Yours sincerely,

  
Dr. John K. Coulter  
Scientific Adviser

JKC:ph



**OUTGOING WIRE**

TO: DEJONG  
INTBAFRAD  
ADDIS ABABA

DATE: DECEMBER 27, 1974 *28 Dec*

CLASS OF SERVICE: TELEX 21154 (Ext. 3592)

COUNTRY: ETHIOPIA

TEXT: *451*  
Cable No.:

UNDERSTAND FROM TOLLEY THAT MALONE AND STEDMAN HAVE DISCUSSED WITH FINANCE MINISTER A PROPOSED REVISION OF ILCA AGREEMENT STOP PLEASE TELEX TEXT OF PROPOSED REVISION AND STATUS OF DISCUSSIONS REGARDS

LEJEUNE

*G3c*

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE *[Signature]*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

MLLejeune:ia

For Use By Communications Section

**ORIGINAL (File Copy)**

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: \_\_\_\_\_



ORIGINAL (S) COPY

REFERENCE

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO VERIFY

DATE: 0011 220622Z

NAME: INTERCOM G. REFERENCE

AUTHORIZED BY

DISPATCHED

28 22  
Dec 30 9 26 AM 1974

COMMUNICATIONS

NO. 100 22 220622Z

INTERCOM G. REFERENCE  
OPERATIONS AND COMMUNICATIONS

030

REFERENCE

DISCLOSED REASONS AND NATURE OF DISCREPANCIES RECEIVED  
MINISTRY & DISCLOSED REASONS OF ITCV VETERINARY GROUP PLEASE REFER TEXT OF  
UNRECORDED FROM LOGS THAT NATURE AND SCHEDULE HAVE DISCUSSED WITH MINISTRY

CLASS NO:

COPY: 01

10: 0100  
11: 0100  
12: 0100

CLASS OF SERVICE: DECEMBER 31 1974  
CLASS OF SERVICE: DECEMBER 31 1974

ORIGINAL MESSAGE

INTERNATIONAL DEPARTMENT INTERNATIONAL DEPARTMENT	INTERNATIONAL DEPARTMENT INTERNATIONAL DEPARTMENT	INTERNATIONAL DEPARTMENT INTERNATIONAL DEPARTMENT
--	--	--



Telex

De Jong  
INTERESTED  
ASSIS.

Understand from Tolley that  
Malone and Stedman have  
discussed with Finance Minister  
a proposed revision of ILCA  
agreement stop Please telex  
~~status of these discussions~~  
and text of proposed revision  
and status of discussions.  
Regards

De Jong

G-9

INCOMING CABLE

ZCZC 248423 RC005 PDE0374 RMF3319 SDE910 CSA935

URWT HL AACA 046

CANBERRA ACT 46 23 1027

*C. J. ...*

Distribution:

~~XXXXXXXXXXXXXXXXXXXXXXXXXXXX~~  
~~XXXXXXXXXXXXXXXXXXXXXXXXXXXX~~

~~XXXXXXXXXXXX~~  
~~XXXXXXXXXXXX~~

Dec. 23, 74

LT

NEYLAN

CARE INTBAFRAD

WASHINGTONDCUSA

MR. NEYLAN

DEC 23 8 20 PM 1974  
COMMUNICATIONS SECTION

GRATEFUL ANY FINAL VIEW ABOUT AQUACULTURE BEFORE YOU LEAVE  
INCLUDING THOUGHT WE MIGHT FURTHER SUPPORT INLAND AQUACULTURE  
RESEARCH IN INDIA STOP ON THIS OR OTHER MATTERS WHERE AND WHAT  
TIME CAN I BEST CALL YOU ON 30TH OR 31ST

REGARDS CRAWFORD

LT INTBAFRAD 30TH 31ST

F 3 a



UNITED NATIONS  
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES  
POUR LE DEVELOPPEMENT

866 UNITED NATIONS PLAZA  
NEW YORK, N.Y. 10017

99  
DEC 27 1974

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO • NEW YORK

REFERENCE: GLO/74/007

20 December 1974

DECLASSIFIED

MAR 19 2021

WBG ARCHIVES

CONFIDENTIAL

Dear Mike,

You will recall that ILCA has made us a proposal for research on Sudano-Sahelian livestock systems in Mali, as part of the ILCA "associate" programme. I sent Harold Graves a copy of the preliminary ILCA proposal under cover of my letter of 13 September; you and I discussed it briefly on the phone earlier this week.

During the first week of December, we arranged for consultations at Bamako on technical aspects of the proposed research programme, in order to add further definition to the proposed research and to resolve questions of duplicative effort with current and proposed livestock programmes in Mali and neighbouring countries. In addition to the Director of ILCA, Mali Government authorities, and the UNDP Resident Representative, the participants included FAO officials and our Senior Technical Adviser here at UNDP/New York, Frank Vandemaele. For your personal background information, a  
..... copy of the draft mission report on those consultations is enclosed together with a revised version of the ILCA proposal.

While the consultations at Bamako have cleared up the question of duplication, and have confirmed that the ILCA proposal is substantively valid and useful (though we feel that it could still use some "polish"), there remain some basic issues which will require resolution before the project can be put on the road.

Mr. Michael L. Lejeune  
Executive Secretary  
Consultative Group on International  
Agricultural Research  
1818 H Street, N.W.  
Washington, D.C. 20433

*becher d a  
af  
on Thursday*

RECEIVED

1974 DEC 27 PM 11:38

COMMUNICATIONS SECTION

Washington, D.C. 20540  
1875 H Street, N.W.  
Administrative Services  
Communications Group on International  
Executive Secretariat  
Mr. Mitchell J. Reifel

can be but on the way.  
These issues which will require resolution before the project  
that it could still be some "hotter" there remain some  
broader to administratively and need (though we feel  
dread of disintegration, and have confirmed that the ITCV  
will be the communication of which we have created in the

..... enclosed together with a related relation of the ITCV project.  
copy of the draft program report on those communications to  
Amendment. For your personal reference information, a  
one report describes what we are at UNDP/UNEP work, which  
reference, the background included two objectives and  
ITCV, will complement information, and the UNDP resident  
and neighboring countries. In addition to the interest of  
effort with similar and broader program objectives to will  
the broader research and to resolve questions of disintegration  
research objectives, in order to add further definition to  
communications of which on technical aspects of the proposed  
within the first week of December, we arranged for

officially on the phone earlier this week.  
of my letter of 12 September. You and I discussed it  
status a copy of the preliminary ITCV project under cover  
letter of the ITCV "association" objectives. I sent related  
research on economic-development program systems in will, as  
you will recall that ITCV has made us a proposal for

Best Mike

MBC VBCIABZ

CONFIDENTIAL

1508 13 5051

DECLASSIFIED

REFERENCE

001/47/001

30 December 1974

TELEPHONE 224-1234

CABLE ADDRESS: OMOBANKO - NEW YORK

NEW YORK, N.Y. 10011  
888 UNITED NATIONS PLAZA

DEC 8 1974

DELEGATION DES ETATS UNIS  
UNITED NATIONS



BUREAU DE LA DELEGATION DES ETATS UNIS  
DES NATIONS UNIES

ed





- 2 -

Most important, though not an obstacle to further refinement of the ILCA/Mali proposal, is the question of ILCA's establishment and legal status in Ethiopia and its related capacity (technical and administrative) to undertake major research programmes. Until this question is resolved, it will be difficult or impossible for the UNDP to obtain Governing Council approval for such a project. This problem will equally affect other donors.

Secondly, it would appear that the proposed ILCA/Mali research project cuts right across the CGIAR's concept of "core" and "outreach" programmes. As now formulated, the proposal would fall within the second part of ILCA's definition of its associate programmes in which "ILCA may reinforce with men and material support a national programme, and in some cases ILCA may take full responsibility for a programme conducted outside of Ethiopia". The proposed project more nearly resembles what one might call a "decentralized" component of the ILCA core programme, insofar as it involves the staffing, equipment, and technical direction by ILCA of a livestock research station in Mali. We should like your personal views on this point, since, if there is agreement on the "core" character of the proposed Mali project, it may be necessary to invoke the technical offices of the TAC and the funding mechanism of the CGIAR. It could be that the nature of the ILCA programme will set new precedents, and require modifications in CGIAR procedures.

Thirdly, there is the question of urgency. On the assumption that the ILCA establishment problem is ironed out by mid-1975, the UNDP could formally give this project the green light then, but not before. We understand, though, that Professor Pagot is eager to start now, and that he believes bilateral donors will provide him immediately with the funds he needs, without such "strings" as the UNDP is obliged to attach. Here again your personal views would be welcome: if Professor Pagot is right, and all concerned would wish to see the Mali research start immediately, then perhaps the UNDP should bow out at this point, leaving the way open for another donor or donors.

As you can see, a discussion here or in Washington with you and your people would be useful. One day during the week beginning 6 January would suit us. Would you like to name a day and choose the venue?

Yours sincerely,

*Best regards*

*W. Mashler*

William T. Mashler  
Director

Division for Global and Interregional Projects

INCOMING CABLE

CCJ 22

1974 DEC 20 PM 3:09

Distribution:

Mr. Baum

INTBAFRAD WSH

WU WSH

TLXBOO4 WAF104(1240)(1-016593A354)PD 12/20/74 1238

TLX FORDFOUND NYK

ZCZC 003 NEWYORK NY DEC 20 Dec. 20, 1974

PMS BAUM, CHAIRMAN

CGIAR

INTBAFRD

WASHINGTON, DC

THE FORD FOUNDATION IS DELIGHTED TO ACCEPT MEMBERSHIP AT  
SUBCOMMITTEE FOR PROPOSED CENTER FOR DRY AREAS STOP EXPECT  
LOWELL HARDIN TO REPRESENT THE FOUNDATION AT THE FEBRUARY TEN  
COMMA ELEVEN MEETING STOP CONFIRM HEREWITH FOUNDATION CONTRIBUTION  
OF DOLLARS 25,000 (TWENTY-FIVE THOUSAND) REGARDS

KIENE FOR HARDIN

FORD FOUNDATION

G-3c



G9

FEDERAL MINISTRY OF AGRICULTURE  
AND NATURAL RESOURCES

PERMANENT SECRETARY'S OFFICE DIVISION

LAGOS

P.M.B. No. 12613

Telegrams PERMSEARCH

Telephone 24186



Ref. No. AGR.427/S.6/G.2/230

Date 12th December, 1974.

Dr. Jean Pagot,  
Director, ILCA,  
P.O. Box 5689,  
Addis Ababa,  
Ethiopia.

Dear Dr. Pagot,

As I informed the Board of Trustees at our last meeting in November 1974, the Federal Government of Nigeria has decided to support the budget of your Centre for 1975 with ₦100,000 as part of our contribution to the efforts of the Consultative Group in financing the work of the International Research Centres for the purpose of increasing food production in developing countries. As our financial year does not start until April 1975, the money will not be available until after that date. It will be deposited in any bank of your choice.

The purpose of the Nigerian Government contribution is to assist your Centre to establish cooperative program in the four Lake Chad Basin Commission countries i.e. Chad, Niger, Cameroun and Nigeria.

I am sending a copy of this letter to Dr. Ralph Hodgson, the Chairman of ILCA Board of Trustees, as well as the Executive Secretary of the Consultative Group.

Yours sincerely,

(Dr. Bukar Shaib),  
Permanent Secretary.

*Restricted circ.*



**OUTGOING WIRE**

TO: JOHN MCAULEY  
ILCAF  
ADDIS ABABA

DATE: DECEMBER 11, 1974

CLASS OF SERVICE: ~~TELETYPE NO. 21207~~ *LT/ITT*

(Ext. 3592)

COUNTRY: ETHIOPIA

TEXT:  
Cable No.:

REURTELEX DECEMBER 11. YOUR ACCOUNT AT THE FIRST NATIONAL CITY  
BANK OF NEW YORK CREDITED 200,000 DOLLARS TODAY. REGRET DELAY REGARDS

LEJEUNE

*G3c*

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Mr. Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE *[Signature]*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

*CBG*  
CBGavino:ia

For Use By Communications Section

**ORIGINAL (File Copy)**

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *SC*





440098 IBRD UIUE

*Gen.*

[ILCA] ADDIS

*Office*  
INCOMING TELEK Addis Ababa

*ILCA*  
*ILCA*

RECEIVED

*Juli*  
*4-9*

Dec 11 9 48 AM 1974

COMMUNICATIONS  
SECTION

Distribution:

Mr. Lejeune

440098 IBRD UI

TELEX NO 19                      DECEMBER 11, 1974

IBRD SECRETARIAT : FOR MR MICHAEL LEJEUNE

IN REFERENCE OUR LETTER OF NOVEMBER 15 NO ~~226/DIR~~ TO MR  
HAROLD GRAVES, I WOULD LIKE TO KNOW IF YOU HAVE CREDITED OUR  
ACCOUNT AT THE FIRST NATIONAL CITY BANK OF 200,000 DOLLARS

REGARDS JOHN MCAULEY    ILCA ADDIS 21207

COULD YOU TELL US ☉

440098 IBRD UIV



## OFFICE MEMORANDUM

D 27  
VCC G 9

TO: Mr. Harold N. Graves

DATE: December 6, 1974

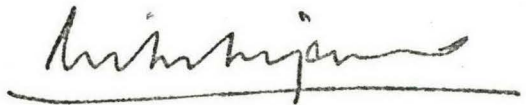
FROM: Michael L. Lejeune

SUBJECT: Bellagio VI - Conversation with Dr. McClung

1. Colin McClung called this morning about both the time and the invitation list for the meeting which is to be a follow up of Bellagio VI on, as I understand it, support for national research programs. First of all, he wanted to know whether May 31-June 4 would conflict with other events. I checked with Carlos and we came to the conclusion that the only fixtures which might come close to this were the IITA Trustees Meeting on May 26-28 and ICRISAT Executive Committee Meeting on May 29-31. I reported both of these to McClung and he thought that there would be no conflict because no one on these Centers' Boards would be involved in his Bellagio VI follow up meeting.
2. He then asked for advice on how to line up the right people to attend from Belgium, France and Japan. He said that he had had help from you on this before. I suggested to him that with respect to Belgium, he write to Madame Vervalcke and he has agreed to do so direct. On France and Japan I said that we would consider the question and call him back. I asked if it would be possible to wait until you returned, as I felt sure you would be helpful. Waiting presented no problem to him. With respect to France, he said that for last year's meeting they had originally asked Camus and he had been unable to come and had suggested Fournier. Subsequently at, I think, the TAC meeting during Centers Week, Camus told them that Fournier is no longer the appropriate person.
3. Respecting Japan, he is not sure whether the person who came to the last meeting is still the appropriate one and would like our advice. He is, as you know, looking for people about the Melville/Joel Bernstein level in the aid agencies who are policy-makers with respect to support for agricultural research programs.
4. I should be grateful if you could take care of this and call McClung when you get back. Thanks.

cc: Mr. Cheek

MLLejeune:ia



INCOMING MAIL				DATE:
Mr. H. Adler	A1042		Mr. Knox	A813
Mr. J. Adler	E624		Mr. Krieger	B906
Mr. Alter	A907		Mr. Lari	D1032
Mr. Bart	F718		Mr. Lejeune	E1039
Mr. Baum	E1023		Mr. McNamara	E1227
Mr. Bell	A613		Mr. Muller	N935
Mr. Benjenk	E723		Mr. North	D1032
Mr. Broches	E923		Mr. Nurick	E915
Mr. Cargill	E1236		Mr. Paijmans	C702
Mr. Chadenet	E1204		Mr. Please	A1013
Mr. V. C. Chang	E516		Mr. Rayfield	N935
Mr. Chaufournier	A313		Mr. de la Renaudiere	C302
Mr. Chenery	E1239		Mr. Rotberg	E427
Mr. Wm. Clark	E823		Mr. Thalwitz	A210
Mr. Clarke	D1029		Mr. Tims	D428
Mr. Damry	A1219		Mr. Twining	N635
Mr. D. A. de Silva	N635		Mr. Van der Meer	A507
Mr. Diamond	C502		Mr. Van der Tak	E1023
Mr. Fowler	A1219		Mr. Votaw	C602
Gabriel	E516		Mr. Wapenhans	A712
			Mr. Weiner	A513
Mr. Graves	E1039		Mr. Wiehen	C1001
Mr. Gulhati	D530		Mr. Wiese	A837
Mr. Hittmair	E427		Mr. Willoughby	G1050
Mr. Hoffman	E823		Mr. Wright	A307
Mrs. Hughes	D529	2	HG/BMC	
Mr. Husain	A1136		E.J./CG	
Mr. Kirmani	A610		Mr. Duloy	N234
Mr. Knapp	E1227		Mr. Merriam	E826

FROM: Incoming Mail Unit, Room F-126, Extension 2023



INTERNATIONAL LIVESTOCK CENTRE  
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE  
EN AFRIQUE



ADDIS-ABEBA ETHIOPIE

69  
DEC 17 1974

December 6, 1974

300/DIR

Mr. Michael L. Lejeune  
Executive Secretary  
CGIAR  
1818 H Stree, N.W.  
Washington, D.C. 20433

Dear Sir:

As I stated during the International Center's Week held in Washington, D.C. in July 1974, I have pleasure in enclosing herewith the Information Circular No. 1 regarding the development of the headquarters building program in Addis Ababa.

Sincerely yours,

*Pagot.*  
J. R. Pagot  
Director

Encl:

RECEIVED  
1974 DEC 17 AM 9:28  
INCOMING MAIL UNIT

ENCL:

Director  
T. K. Bader

*J. J. [Signature]*

Executive Secretary

re: [illegible] [illegible] [illegible] [illegible] [illegible]  
the International Center for the Development of the  
Washington, D.C. in July 1974. I have pleasure in enclosing herewith  
as I stated during the International Center's week held in

Dear Sir:

Washington, D.C. 20533  
1818 H Street, N.W.  
OSIAN  
Executive Secretary  
Mr. Michael L. DeLoane

300VDFB

December 9, 1974



ICCV  
ICCV

VDDIG-VBEBV EINHOBIE

DEC 17 1974

*[Handwritten initials]*

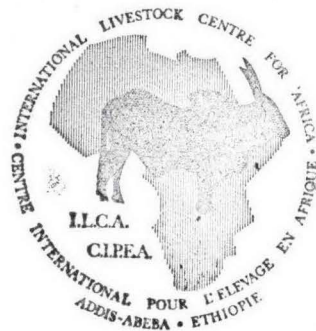
FOR AFRICA

EN AFRIQUE

INTERNATIONAL GLARELOCK CENTRE

CENTRE INTERNATIONAL POUR L'AFRIQUE





## INFORMATION CIRCULAR NO. 1

### INTERNATIONAL LIVESTOCK CENTRE FOR AFRICA

#### HEADQUARTERS BUILDING PROJECT

During the Centers' week meeting in Washington in July 1974, the Director of ILCA stated he would keep the governments of donor countries regularly informed regarding the development of the Building Program for ILCA headquarters.

This circular is the first of a series, the last of which will describe the ceremony of dedication of the buildings.

#### 1. Building Program

A Building Program of the headquarters facilities was drawn up during March and April 1974, in co-operation with the Secretariat des Missions d'Urbanisme et d'Habitat, in Paris.

It was assessed and after minor changes were made was approved by the Executive Committee at a meeting in May 1974.

#### 2. Site

The site, a level piece of land approximately 14 hectares in size was allocated to ILCA under the terms of the Memorandum of Understanding signed between the Government of Ethiopia and IBRD on 17th July 1974.

The site is situated on the Asmara road, six kilometers from the centre of Addis Ababa, near two dairy farms and a dairy processing works. The site is easily accessible, Electricity high tension cables and a good water supply close by will ensure the supply of utilities.

#### 3. Selection of an Architectural Firm

A selection panel of architects drew up the following short-list of eight architectural firms:

Bureau d'Architecture KALT/BCFOM, France  
Centroprojekt, Ethiopia  
Poul Kjaergaard & Group, Denmark  
Larose, Ialiberte Petrucci & Associates, Canada  
Robert J. Nash & Henningson, Durham & Richardson, USA  
Norman and Dawbarn, U.K.  
Semichon & Renard, France  
Triad International, U.K.

Each firm received a copy of the Buildings Program and were asked to send to Addis Ababa by 20th October 1974 the following:

- an interpretation of the Buildings Program and a time schedule for the execution of the Program
- a draft contract
- a cost estimate
- background to the firm and principal architects.

The selection panel of architects met again in Addis Ababa from 4 to 7 November to make the final selection of the architectural firm which would carry out ILCA's Building Program.

Of the firms on the short-list, Nash and Partners(USA) did not present the requested material and withdrew their candidature. The two french firms amalgamated.

In order of merit the first three firms chosen were:

Norman and Dawbarn, U.K.  
Triad International, U.K.  
Poul Kjaergaard Group, Denmark

It proved difficult to make a final choice; all the firms presented proposals of a high standard, acceptable to ILCA.

The Board of Trustees has authorized the Director to negotiate a contract with Norman and Dawbarn; the Architectural Adviser of IBRD in Nairobi will work in close co-operation with the Director in this negotiation.

#### Looking Ahead

According to the schedule drawn up by Norman and Dawbarn, actual construction of the headquarters buildings should begin within seventeen months of the signing of the contract and they should be complete within forty to forty six months.

28 NOV 1974





440098 IBRD UI

INCOMING TELEX

BMC  
~~MLL~~  
~~HG~~  
~~JC~~  
~~CG~~  
~~CJ~~

69

MOMV

440098 IBRD UI

MOM PLS

FROM: BAMAKA

Distribution: Mr. Cheek

DECEMBER 6 1974

FOR MR CHEEK

File (ILCA)

THANKS YOUR CABLE 470. MALI SEMINAR WILL BE HELD FROM 3 TO  
8 MARCH 1975 IN BAMAKO

REGARDS PAGOT

☐

440098 IBRD UI



G3c

Mr. Robert Jones, Controller's

December 6, 1974

Bruce M. Cheek, CGIAR Secretariat *Buc*

Transfer to ILCA

This is to request that you transfer \$200,000 from the Initial Fund of the International Livestock Center for Africa (ILCA) to the account of ILCA at The First National City Bank of New York, 399 Park Avenue, New York, N.Y. 10022.

This will complete payments to ILCA for calendar year 1974 and cover ILCA's financial requirements for the month of January, 1975, as per their letter to CGIAR dated November 15, 1974.

*CBG*  
CBG:mcj

**OUTGOING WIRE**

TO: PAGOT  
C/O MALONE  
INTBAFRAD  
ADDIS ABABA

DATE: DECEMBER 4, 1974 *15 days*

CLASS OF SERVICE: TELEX ~~OR~~ LT *G-9*

Ext. 3454 *11/11*

COUNTRY: ETHIOPIA

TEXT:  
Cable No.: *470*

THANKS YOUR CABLE DECEMBER TWO REGARDING [MALI WORKSHOP.] BANK IS WORKING ON QUESTION OF MAKING AVAILABLE APPROPRIATE SCIENTIST AND WILL BE IN TOUCH AGAIN. MEANWHILE COULD YOU CONFIRM PRECISE DATES OF SEMINAR PREVIOUSLY REPORTED FOR FEBRUARY BUT NOW APPARENTLY DURING MARCH

REGARDS

CHEEK

Dictated by Mr. Cheek but signed in his absence.

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

*Michael L. Lejeune*  
Michael L. Lejeune

NAME

CGIAR Secretariat

DEPT.

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

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cc: Mr. Fransen  
Dr. Hodgson  
BMC:mcj

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SIGNATURE

DEPT

NAME

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123

DEC 5 8 24 AM 1974

COMMUNICATIONS SECTION

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ENCLOSURE

BY: [illegible]

CC: [illegible]

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[illegible] [illegible] [illegible] [illegible] [illegible] [illegible] [illegible] [illegible]

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COMMENTS

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[illegible]

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DATE

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RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT

INTERNATIONAL BANK FOR

OPERATION

INTERNATIONAL FINANCE

(10)

10/10/74

10/10/74



ADDIS-ABEBA ETHIOPIE

DEC - 5 1974

69

Dr. J.R. PAGOT

DIR/233

November 27, 1974

The Secretary  
CGIAR  
IBRD  
1818 H Street N.W.  
Washington D.C. 20433

Dear Sir :

I hereby inform you that the Board of Trustees of ILCA has confirmed the results of the Selection Panel of architects which met in Addis Ababa from 4 to 7 November.

I enclose herewith the official report of the meeting of the Panel.

Among the eight firms selected for the short-list in July, the American one, Nash and Partners, did not send their proposals as requested; the two French firms amalgamated to form a consortium. The final order was as follows :

1. Norman and Dawbarn
2. Triad International
3. Poul Kjaergaard Group
4. BCEOM Kalt Semichon Renard
5. Larose Laliberte Petrucci Associates
6. Centropjekt.

The Board of Trustees has given me power to negotiate the contract with Norman and Dawbarn. This will be done in co-operation with Mr. Hammerschmidt, your architectural adviser.

Yours faithfully,

Dr. J.R. Pagot  
Director

*Pagot.*

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DEC - 5 1974  
BUREAU



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1974 DEC -4 AM 11:07  
INCOMING MAIL UNIT

Director  
Dr. J. B. Foy

*Handwritten signature*

Dear Sir:

With Mr. Hammer's approval, your representative will meet  
contacts with Norman and Partners. This will be done in co-operation  
The Board of Trustees has given me power to designate the

- 6. Centroprojekt
- 2. Groupe Industrielle Petrosol Associates
- 4. BROWN KITT Selection Agency
- 3. East International Group
- 5. East International
- 1. Norman and Partners

The final order was as follows:  
As requested, the two French firms submitted to form a consortium.  
The American one, East and Partners, did not send their proposals.  
Among the eight firms selected for the short-list in July,  
the Panel.

I enclose herewith the official report of the meeting of  
met in Washington from 7 to 9 November.  
has confirmed the results of the Selection Panel of proposals which  
I hereby inform you that the Board of Trustees of IGCY

Dear Sir:

Washington D.C. 20533  
1818 H Street N.W.  
IBRD  
CC1VB  
The Secretary

DIV/S33

November 22, 1974

Dr. J. B. Foy

VDDIS-VBEVY ELNIOBE

DEC - 4 1974

*Handwritten initials*

FOR AFRICA

EN AFRIQUE

INTERNATIONAL FIDELITY SERVICE

SERVICE INTERNATIONAL POUR L'AFRIQUE



PRIX DE BASE ETH \$

	TRIAD	P.KJAERGAARD	LAROSE	CENTROPROJEKT	BCEOM	NORMANN
Site development	1,142,857	425,453	906,128	1,520,160	863,900	403,014
Construction	5,976,190	2,169,811	8,637,516	4,880,700	3,744,210	3,663,770
Fixed equipment	234,285	466,981	344,143	621,000		
Furniture	<u>366,666</u>	<u>400,963</u>	<u>779,100</u>	<u>553,500</u>	<u>255,000</u>	<u>366,370</u>
Total	7,719,998	3,463,188	10,666,887	7,575,360	4,632,710	4,433,554
Duty	(without)	(without)	(without)	(with)	(without)	?
Honoraries	999,670	960,000 ?	2,046,180	732,186	960,000	731,329
	(global on prices with contengency and inflation?)	(id)	(id)	(id)	(id)	(id)
Honoraries						
Total	13%	28%	20%	10%	21%	17%

#.

10-14 RIBA



ILCA  
EVALUATION SCHEDULE OF CONSULTANTS OR CONSORTIUM'S  
PROPOSALS FOR PROJECT IMPLEMENTATION

Consultants or Consortium's names in alphabetic order	Consultants or consortiums past performance record from projects similar to the ILCA project Coefficient=20					Consultants or consortium implementation proposal for the ILCA Project Coefficient = 40				Total	Design concepts Coefficient = 40				Grand total  (note sur 1000).	Rank	
	Expertise coefficient 7	Experience Coefficient 13			Total	Organizational framework for carrying out the assignment Coef=17	Composition Qualification and adequency of team members Coef=17	Mobilizing time & execution for services Coef= 6	Site usage layout & Groupings of buildings Coef=10		Functional planning of buildings, quality of finishes related to cost and functions Coef=15	Structures and utilities Coef=6	Realistic of of cost estimation Coef=9	Total			
		General Coef=7	Tropical Coef=4	Local Coef=4													
BCEOM	60	44	34	28	106	156	123	128	44	295	60	86	35	61	242	703	4
Centroproje-kt	21	11	7	9	27	48	111	98	42	251	65	94	41	59	259	558	6
P.KJAERGAARD	47	40	32	33	105	152	132	140	45	317	75	113	41	61	290	759	3
Larose Co	51	30	17	4	51	102	123	119	41	283	75	90	35	43	243	628	5
Norman Co	42	38	30	31	99	141	140	132	44	316	83	128	45	74	330	787	1
Triad	49	38	31	33	102	151	145	132	47	324	83	120	44	59	306	782	2

HCHR 2

HCHR 2





ADDIS-ABEBA ETHIOPIE

ILCA 69

November 22, 1974

Dr. J.R. PAGOT

Mr. Michael L. Lejeune  
IBRD Secretariat for CGIAR  
1818 H Street, N.W.  
Washington, D.C. 20433

Dear Mr. Lejeune:

In a letter of September 25, 1974, Mr. Graves raised a question concerning required action by the Board of Trustees to authorize payments from ILCA funds. Since the letter is short I will quote it in full for your information.

"Dear Ralph: By now you will have received a copy of a letter that was sent to IDRC, acknowledging on behalf of the World Bank that the special arrangement between IDRC and ILCA came to an end, as we foresaw, on August 31, 1974, and indicating that the payments previously made by IDRC to you and Jean Pagot would now be made by ILCA from its own bank accounts in New York and in Addis Ababa.

"At some point, our auditors may ask to know whether there has been an action of your Trustees (or your Executive Committee) authorizing payments on the new basis. If there has been no such action yet, I think you should obtain it, by mail if necessary. In any case, I will need to know the date on which the Board or Executive Committee acted, and I would be grateful to have this information from You. Sincerely yours, Harold Graves".

The Board took action at its January 1974 meeting to give the Director and Chairman authority with respect to banking and the obligation and expenditure of ILCA funds. However, since Mr. Graves raised a question, the Board thought it desirable to restate this authority previously given in as complete and positive form as it could, without benefit of legal or professional accountant's assistance. Our resolution is quoted below. We feel this should meet the criteria of any audit-firm with respect to the expenditure of ILCA funds.



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1974 NOV 26 PM 12:56

COMMUNICATIONS SECTION

*Jones/Wittiker*

and it is with respect to the expenditures of IFCY funds...  
is shared below. We feel this should meet the criteria of any  
of legal or professional account, a statement of our responsibility  
as complete and positive form as it could be. We would prefer  
to desirable to restore this authority provisionally given to  
however, since Mr. Gilman raised a question, the Board promptly  
banking and the obligation and expenditures of IFCY funds.  
to give the Director and Chairman authority with respect to  
The Board took action at its January 1974 meeting

Sincerely yours, Harold Gilman,  
be directed to make this information from you.  
The Board of Executive Committee action, and I would  
in any case, I will need to know the facts on which  
I think you should obtain it, if you will be necessary.  
New York. If there has been no such action yet,  
Executive Committee) authorizing payments on the  
there has been an action of your directors (or your  
at some point, our auditors may ask to know whether

our bank accounts in New York and in other areas.  
and then had not money now be made by IFCY from the  
that the payments provisionally made by IDBC to you  
as we discuss on August 31, 1974, and indicating  
understanding between IDBC and IFCY came to an end  
on behalf of the World Bank that the specific sit-  
of a letter that was sent to IDBC, acknowledging  
Dear Sirs: By now you will have received a copy

information.  
The letter is what I will quote it in full for you  
of directors to authorize payments from IFCY funds. Since  
raised a question concerning required action by the Board  
in a letter of September 22, 1974, Mr. Gilman

Dear Mr. DeLoane:  
  
Washington, D.C. 20433  
1818 H Street, N.W.  
IBRD Secretariat for CEIB  
Mr. Michael J. DeLoane

U.S. GOVERNMENT



NOVEMBER 25 1974

ADDIS-ABABA ETHIOPIE

*Ed*

FOR AFRICA

EN AFRIQUE

INTERNATIONAL FIDELITY CENTRE

CENTRE INTERNATIONAL POUR L'AFRIQUE

" Item 9 "

RESOLUTION

Introduction : This resolution is to restate and confirm in concise and direct form previous actions agreed upon and taken by the Board of Trustees at their January 14 - 16, 1974, meeting with respect to the banking, obligation and expenditure of ILCA funds.

" RESOLVED : That the Director and Chairman shall be authorised to open bank accounts in Ethiopia and elsewhere as necessary to carry out the financial responsibilities of ILCA. This includes the opening of bank accounts, making payments from these funds or from cash on hand or through other means ; making obligations of funds and expenditures, making withdrawals, placing funds on deposit for interest purposes, transferring funds between banks and making other financial transactions as necessary to effectively carry out the financial responsibilities of ILCA in the most effective and economical manner possible.

Further, this resolution confirms the authority of the Director and the Chairman with respect to past expenditures and obligations financial transactions, and bank accounts and transactions with the Commercial Bank of Ethiopia, the First National City Bank of New York, and the operating account(s) maintained by the Chairman in Maryland for paying secretarial and related incidental expenses ; as well as the account opened in the name of ILCA, by the Director at the " Banque Internationale pour l'Afrique Occidentale in Paris "



R. Hodgson



G-3c

November 22, 1974

Dr. Jean R. Pagot  
International Livestock Center for Africa  
Post Office Box 5689  
Addis Ababa  
Ethiopia

Dear Jean

By now you will have received a cable from Michael Lejeune, the new Executive Secretary of the Consultative Group, concerning the total of grants from Consultative Group members which the Secretariat expects to be available to ILCA in 1975 for the Center's core and capital expenditures. The purpose of this letter is to provide further details.

The Secretariat records your core and capital requirements for 1975, net of balances unexpended at the end of 1974, at \$1,885,000. Against that total, and for the purposes described in your recently revised program and budget document, the Secretariat records declared grants from donors as listed below (rounded to the nearest \$5,000 and at exchange rates of October 30):

Australia	\$ 300,000	(A\$ 225,000)
Belgium	90,000	(Bf 3,600,000)
Denmark	30,000	
France	200,000	
Germany	390,000	(DM 1,000,000)
Netherlands	100,000	
Sweden	340,000	(SWk 1,500,000)
United Kingdom	95,000	(£ 40,000)
UNDP	<u>200,000</u>	
	\$1,745,000.	

This leaves a balance of \$140,000. The Secretariat expects that this balance will be covered by grants from one or both of two additional donors: the United States Agency for International Development is prepared to make a contribution; and Nigeria, a new member of the Consultative Group, has expressed an interest in ILCA without yet indicating what amount might be contributed to the Center. I am going to be visiting Lagos next week, and hope to obtain a definite figure from Bukar Shaib.

Dr. Jean R. Pagot

- 2 -

November 22, 1974


The funds from Australia will be available on or about January 1; and if there is an American grant, these funds, on a quarterly basis, also will begin to be available on January 1. The funds from Denmark, the Netherlands, Sweden and (on a trimester basis) the United Kingdom are expected to be available during the month of April. The Belgian funds will not be transferred before June. The Secretariat has no information on the timing of other grants.

Let me report to you that in their meeting at the end of October, the members of the Consultative Group confirmed their wish that the Secretariat be promptly informed of revisions in the 1975 budgets of the Centers in the international research network. If there should be a still further revision of your 1975 budget, the Secretariat would expect to be informed promptly, and to receive from you a brief statement explaining the changes and indicating what action on the revision has been taken by your Trustees. The attached paper, accepted by the Consultative Group in its meeting last month, gives a further explanation of this matter, particularly in paragraphs 6 and 7.

Sincerely yours,

Harold Graves

Enclosure -- Variations from Planned Expenditures

  
HGraves : apm



**OUTGOING WIRE**

TO: PAGOT, ILCAF  
ADDIS ABABA

DATE: NOVEMBER 22, 1974

CLASS OF  
SERVICE: ITT  
LT ~~OR~~ TELEX  
Ext. 3454

COUNTRY: ETHIOPIA

TEXT:  
Cable No.:

MALONE HAS INFORMED US OF BOARDS CONCERN WITH PRIVILEGES AND IMMUNITIES  
PROBLEM IN ETHIOPIA AND WE HAVE CABLED MALONE QUOTE IN PURSUIT OF LONG TERM  
OBJECTIVE IT SEEMS SENSIBLE FOR YOU AND STEDMAN TO SEE HOW FAR YOU CAN GET  
IN PRESENTING TO GOVERNMENT THE BANK/UNDP/FAO POSITION THAT ILCA SHOULD HAVE  
SAME PREFERENCE AS AGENCIES OF UN SYSTEM WITH REGARD TO IMPORTATIONS X STOP  
AS FIRST OBJECTIVE BELIEVE PAGOT WITH YOUR HELP SHOULD EXPLORE ENFORCEABILITY  
OF SIDE LETTER FROM KASSA DATED NOVEMBER TWENTH FOUR NINETEEN SEVENTY THREE  
STOP OUR IMPRESSION IS THAT LETTER HAS NOT YET BEEN INVOKED IN ACTUAL CASE  
STOP UNDER PARA TWO OF THAT LETTER IT IS SPECIFIED THAT MINISTRIES OF FINANCE  
AND AGRICULTURE WILL ~~NOT~~ GIVE PROMPT CLEARANCE TO ILCA IMPORTS STOP THIS  
SPECIFICATION IS ABSOLUTE AND THERE IS NO QUALIFICATION OF ANY KIND MODIFYING  
IT STOP UNDER THE LETTER THE QUESTION OF PAYMENT OF DUTY IS NOT A MATTER  
BETWEEN ILCA AND GOVERNMENT OF ETHIOPIA BUT AN INTERNAL MATTER BETWEEN  
MINISTRY OF FINANCE AND MINISTRY OF AGRICULTURE STOP WORKING WITH YOU PAGOT  
SHOULD DISCOVER WHETHER GOVERNMENT OF ETHIOPIA NOW CONFIRMS THE UNDERTAKING  
CONT.

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

*G3c*

NAME

Bruce M. Cheek

DEPT.

CGIAR Secretariat

SIGNATURE

*Bruce M. Cheek*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

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TO:

DATE:

CLASS OF  
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COUNTRY:

TEXT:  
Cable No.:

- PAGE TWO -

IN PARA TWO OF THIS LETTER STOP WOULD SUGGEST THAT DISCUSSIONS BE CONDUCTED DIRECTLY WITH MINISTRY OF FINANCE AND WOULD APPRECIATE YOUR INITIATIVE IN HELPING PAGOT NEGOTIATE STOP BASIC QUESTION FOR MINISTRY IS HOW ELSE WOULD IT PROPOSE PROMPTLY TO ACHIEVE FREE IMPORTATION WHICH IS SINEQUANON OF CENTER BEING ESTABLISHED IN ETHIOPIA AND ALREADY SUBJECT EIGHTEEN MONTHS DISCUSSION STOP WE RECOGNIZE THAT AGREEMENT NOT YET RATIFIED BUT WAY MUST BE FOUND TO EFFECT IMPORTATION ARRANGEMENTS BECAUSE ILCA CANNOT OPERATE IN ETHIOPIA WITHOUT THEM UNQUOTE EXPECT SEE HODGSON NEXT WEEK AND WOULD APPRECIATE YOUR KEEPING US ADVISED ON DEVELOPMENTS

REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. ~~XX~~

SIGNATURE *BMC*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

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Cable No.:

-- PAGE TWO --

KEEPING US ADVISED ON DEVELOPMENTS  
WITHOUT THEM UNQUOTE EXPECT SEE HODGSON NEXT WEEK AND WOULD APPRECIATE YOUR  
EFFECT IMPORTATION ARRANGEMENTS BECAUSE IICA CANNOT OPERATE IN ETHIOPIA  
STOP WE RECOGNIZE THAT AGREEMENT NOT YET RATIFIED BUT WAY MUST BE FOUND TO  
BEING ESTABLISHED IN ETHIOPIA AND ALREADY SUBJECT EIGHTEEN MONTHS DISCUSSION  
IT PROPOSE PROMPTLY TO ACHIEVE FREE IMPORTATION WHICH IS SIMILAR TO CENTER  
HELPING PAGOT NEGOTIATE STOP BASIC QUESTION FOR MINISTRY IS HOW ELSE WOULD  
DIRECTLY WITH MINISTRY OF FINANCE AND WOULD APPRECIATE YOUR INITIATIVE IN  
IN PARA TWO OF THIS LETTER STOP WOULD SUGGEST THAT DISCUSSIONS BE CONDUCTED

REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME:

Bruce M. Cheek

DEPT.:

COMMUNICATIONS SECTION

Nov 22 6 29 PM 1974

SIGNATURE:

*[Signature]*  
CGIAR Secretariat

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NAME:

*[Signature]*

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**OUTGOING WIRE**

TO: MALONE  
INTBAFRAD  
ADDIS ABABA

449

LEJEUNE  
C/O SAWYER  
CIPAPA  
LIMA

18F/ITT

DATE: NOVEMBER 21, 1974

CLASS OF  
SERVICE: ~~LT~~ OR TELEX

*Wm*

Ext. 3454

COUNTRY: ETHIOPIA

PERU

TEXT:  
Cable No.:

PRIMO THANKS YOUR 448 ~~XXXX~~ STOP AM CONTACTING LEJEUNE PRESENTLY IN PERU AND DUE IN MEXICO WITH EFFECTIVE RETURN WASHINGTON DECEMBER TWO STOP SECUNDO IN PURSUIT OF LONG TERM OBJECTIVE IT SEEMS SENSIBLE FOR YOU AND STEDMAN AT LEAST FOR THE PRESENT WITHOUT LEJEUNE TO SEE HOW FAR YOU CAN GET IN PRESENTING TO GOVERNMENT THE BANK/UNDP/FAO POSITION THAT ILCA SHOULD HAVE SAME PREFERENCE AS AGENCIES OF UN SYSTEM WITH REGARD TO IMPORTATIONS TERTIO AS FIRST OBJECTIVE BELIEVE PAGOT WITH YOUR HELP SHOULD EXPLORE ENFORCEABILITY OF SIDE LETTER FROM KASSA DATED NOVEMBER TWENTH FOUR NINETEEN SEVENTY THREE STOP OUR IMPRESSION IS THAT LETTER HAS NOT YET BEEN INVOKED IN ACTUAL CASE STOP UNDER PARA TWO OF THAT LETTER IT IS SPECIFIED THAT MINISTRIES OF FINANCE AND AGRICULTURE WILL GIVE PROMPT CLEARANCE TO ILCA IMPORTS STOP THIS SPECIFICATION IS ABSOLUTE AND THERE IS NO QUALIFICATION OF ANY KIND MODIFYING IT STOP UNDER THE LETTER THE QUESTION OF PAYMENT OF DUTY IS NOT A MATTER BETWEEN ILCA AND GOVERNMENT OF ~~ETHIOPIA~~ ETHIOPIA BUT AN INTERNAL MATTER BETWEEN MINISTRY OF FINANCE AND MINISTRY OF AGRICULTURE STOP

CONT.

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

*630*

NAME

Bruce M. Cheek

DEPT.

CGIAR Secretariat

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

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DISPATCHED

FOR THE COMMUNICATIONS SECTION

SIGNATURE

COMMUNICATIONS SECTION

DATE

Office Secretary

Nov 21

10:49 PM 1974

NAME

Block M. Creek

COMMUNICATIONS

ADDRESS

R30

COMMUNICATIONS SECTION

NOT TO BE TRANSMITTED

CONFIDENTIAL

INTERVIEW WITH THE MINISTER OF FINANCE AND MINISTER OF AGRICULTURE SHOWS THAT IS NOT A MINISTER BELONGING TO THE GOVERNMENT OF THE PROVINCE OF QUEBEC NOR IN ANY KIND MANNER IS THE GOVERNMENT THE QUESTION OF FINANCE OF THE PROVINCE THIS SPECIFICATION IS VAGUE AND THERE IS NO IDENTIFICATION MINISTERS OF FINANCE AND AGRICULTURE MAY HAVE SOME CONNECTION TO THE GOVERNMENT IN QUEBEC CASE SHOW UNDER THIS LAW OF THE PROVINCE IS SPECIFIED THAT SOMETIMES THERE SHOW ONE PERSON IS THAT THERE HAS NOT BEEN TAKEN INTO CONSIDERATION OF THE PERSON FROM WHOSE NAME WOULD BE TAKEN INTO CONSIDERATION AS BEING OBJECTIVE BEING THAT WITH ALL THIS SHOULD BE KEPT HAVE SOME CONNECTION AS AGRICULTURE OF THE PROVINCE WITH RESPECT TO THE QUESTION OF THE INVESTIGATION TO CONSIDER THE POSITION THAT THE GOVERNMENT SHOULD BE KEPT IN MIND FOR THE PERSONS WHOSE NAMES ARE NOT BEEN TAKEN INTO CONSIDERATION IN QUEBEC OR THAT THE PERSONS WHOSE NAMES ARE NOT BEEN TAKEN INTO CONSIDERATION IN MEXICO WITH CONNECTION WITH INVESTIGATION SHOWS THAT THE PERSONS WHOSE NAMES ARE NOT BEEN TAKEN INTO CONSIDERATION IN

STATION NO. 1151

COUNTRY

QUEBEC

TYPE

TYPE 3120

ADDRESS  
1444 RUE  
MONTREAL

NAME  
C/O  
MONTREAL  
QUEBEC

CLASS OF SERVICE

TELETYPE

DATE NOVEMBER 21 1974

ORIGINAL MIKE

ASSOCIATION

REGISTRATION AND ASSIGNMENT

COMMUNICATION

INTERNATIONAL TELECOMMUNICATIONS UNION

INTERNATIONAL TELECOMMUNICATIONS UNION

INTERNATIONAL TELECOMMUNICATIONS UNION

**OUTGOING WIRE**

TO:

DATE:

CLASS OF  
SERVICE:

COUNTRY:

- PAGE TWO -

TEXT:  
Cable No.:

WORKING WITH YOU PAGOT SHOULD DISCOVER WHETHER GOVERNMENT OF ETHIOPIA  
 NOW CONFIRMS THE UNDERTAKING IN PARA TWO OF THIS LETTER STOP  
 QUARTO WOULD SUGGEST THAT DISCUSSIONS BE CONDUCTED DIRECTLY WITH MINISTRY  
 OF FINANCE AND WOULD APPRECIATE YOUR INITIATIVE IN HELPING PAGOT NEGOTIATE  
 STOP QUINTO BASIC QUESTION FOR MINISTRY IS HOW ELSE WOULD IT PROPOSE  
 PROMPTLY TO ACHIEVE FREE IMPORTATION WHICH IS SINEQUANON OF CENTER BEING  
 ESTABLISHED IN ETHIOPIA AND ALREADY SUBJECT EIGHTEEN MONTHS DISCUSSION STOP  
 WE RECOGNIZE THAT AGREEMENT NOT YET RATIFIED BUT WAY MUST BE FOUND TO EFFECT  
 IMPORTATION ARRANGEMENTS BECAUSE ILCA CANNOT OPERATE IN ETHIOPIA WITHOUT  
 THEM.

REGARDS

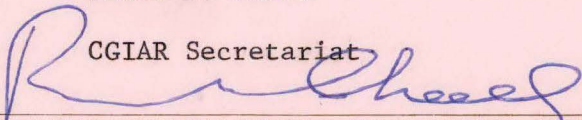
CHEEK

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Bruce M. Cheek

DEPT. CGIAR Secretariat

SIGNATURE   
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

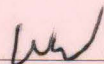
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REFERENCE: \_\_\_\_\_  
 SIGNATURE: *[Signature]*  
 TITLE: **CHIEF SECRETARY**  
 NAME: **BLISS N. CREEK**  
 AUTHORIZED BY: \_\_\_\_\_

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CHEEK  
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 INFORMATION CONCERNING THE RECENT VISIT OF THE PRESIDENT TO THE UNITED STATES  
 THE PRESIDENT'S VISIT TO THE UNITED STATES WAS WELL RECEIVED AND WAS HELD TO BE  
 ESTABLISHED IN THE UNITED STATES AND WOULD SUBJECT FURTHER DISCUSSION  
 REGARDING TO VISITING WITH INFORMATION WHICH IS SIMILAR TO THAT OF  
 THE UNITED STATES WHICH IS SIMILAR TO THAT OF THE UNITED STATES  
 OF AMERICA AND WOULD SUBJECT FURTHER DISCUSSION REGARDING TO VISITING  
 WITH INFORMATION WHICH IS SIMILAR TO THAT OF THE UNITED STATES  
 WORKING WITH THE UNITED STATES SHOULD DISCOVER WHETHER COOPERATION OF THE UNITED STATES

Copy No: \_\_\_\_\_  
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 CLASS OF  
 DATE

**ONGOING WIRE**

ASSOCIATION INTERNATIONAL DEVELOPMENT 1974 NOV 21	RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL BANK FOR	COOPERATION INTERNATIONAL FINANCE
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G-9

From: Addis Ababa

RECEIVED

Distribution:

Mr. Lejeune

IBRD ADDIS

Nov 20 10 55 AM 1974

*Mr. Chack*

COMMUNICATIONS SECTION

NOVEMBER 20, 1974

448 LEJEUNE, CGIAR

ILCA BOARD OF TRUSTEES CONSIDER MEMORANDUM OF AGREEMENT NEGOTIATED BY GRAVES AND FORMER MINISTER OF AGRICULTURE UNWORKABLE AS REGARDS PRIVILEGES AND IMMUNITIES, PARTICULARLY PAYMENT OF IMPORT DUTIES. ALTHOUGH AGREEMENT WAS SIGNED IN GOOD FAITH BY BANK AND ETHIOPIAN GOVERNMENT, ILCA BOARD BELIEVE IT SHOULD NOW BE RENEGOTIATED WITH A VIEW TO EXCHANGE OF LETTERS AMENDING AGREEMENT TO PROVIDE MORE FAVORABLE TREATMENT OF ILCA AS GIVEN TO ECA AND OTHER REGIONAL AFRICAN INTERNATIONAL ORGANISMS. EYE CONCUR IN THIS VIEW AND REGRET THAT NEGOTIATIONS WERE NOT HANDLED BETTER BY BANK IN FIRST PLACE. ETHIOPIAN GOVERNMENT APPARENTLY HAS NO BUDGET PROVISION FOR ILCA DUTIES AND TAXES. IF AGREEMENT IS NOT MODIFIED, THEREFORE, ALTERNATIVES ARE SUBSTANTIAL USE OF DONOR FUNDS TO PAY IMPORT DUTIES, WHICH IS CLEARLY UNACCEPTABLE, OR WITHDRAWAL OF ILCA FROM ETHIOPIA AND RELOCATION ELSEWHERE. SUGGEST IF POSSIBLE YOU PLAN TO VISIT ADDIS AND DISCUSS PROBLEM WITH ETHIOPIAN AUTHORITIES TOGETHER WITH ME AND BRUCE STEDMAN, WHO IS ALREADY HEAVILY ENGAGED IN TRYING TO DEFEND PRIVILEGES AND IMMUNITIES OF UN AGENCIES AND STAFF AGAINST RECENT ATTACKS FROM GOVERNMENT. ALTERNATIVELY YOU MAY WISH TO LEAVE IT TO STEDMAN AND ME TO CONVEY BANK/UNDP/FAO POSITION TO GOVERNMENT. IF THIS PROBLEM IS NOT SOLVED QUICKLY ILCA'S ENTIRE STAFF RECRUITMENT AND CONSTRUCTION PROGRAMS MAY BE IN JEOPARDY. PLEASE ADVISE. REGARDS

MALONE

*Hodgson  
McCauley*

*USDA } Nov. 5*

*13220  
10/27/74*



Mr. Tolson

From: Adria Adria

Mr. Tolson

18RD ADDIS

NOVEMBER 20, 1974

448 LELUNE, CEIA

Nov 20 10 35

SECTION

ILCA BOARD OF TRUSTEES CONSIDER MEMORANDUM OF AGREEMENT  
 NEGOTIATED BY GRAVES AND FORMER MINISTER OF AGRICULTURE UNWORKABLE  
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 AGAINST RECENT ATTACKS FROM GOVERNMENT. ALTERNATIVELY YOU MAY  
 WISH TO LEAVE IT TO STEDMAN AND ME TO CONVEY BANK'S POSITION  
 POSITION TO GOVERNMENT. IF THIS PROBLEM IS NOT SOLVED QUICKLY  
 ILCA'S ENTIRE STAFF RECRUITMENT AND CONSTRUCTION PROGRAMS MAY  
 BE IN JEOPARDY. PLEASE ADVISE. REGARDS

MALONE

Handwritten notes and signatures at the bottom right of the page, including a signature that appears to be "Malone" and some illegible scribbles.

Asser  
Tolley

69  
11.20.74  
Draft reply - HNG.

DRAFT

1. THIS ACKNOWLEDGING RECEIPT YOUR 448. WILL COMMUNICATE TO LEJEUNE WHO IS IN PERU AND DUE TO VISIT MEXICO NOT EFFECTIVELY RETURNING TO WASHINGTON UNTIL DECEMBER TWO.

2. IN MEANTIME IN PURSUIT OF LONG TERM OBJECTIVE SEEMS SENSIBLE FOR YOU AND STEDMAN TO SEE HOW FAR YOU CAN GET WITHOUT LEJEUNE IN PRESENTING TO GOVERNMENT THE BANK/UNDP/FAO POSITION THAT ILCA SHOULD HAVE SAME PREFERENCE AS AGENCIES OF UN SYSTEM WITH REGARD TO IMPORTATIONS.

3. YOU WILL RECALL HOWEVER THAT GOVERNMENT SPECIFICALLY REJECTED THIS POSITION IN ORIGINAL DRAFT MEMORANDUM OF AGREEMENT. AT THAT TIME THE QUESTION WAS DECLARED NON-NEGOTIABLE AND YOU YOURSELF WERE NOT OPTIMISTIC ABOUT THE PROSPECTS THAT EXISTING RIGHTS OF THIS SORT WOULD SURVIVE IN VIEW OF CONTEMPORARY MOOD IN ETHIOPIA. SINCE THAT TIME PROSPECTS DO NOT SEEM TO HAVE IMPROVED.

4. THEREFORE AS INTERIM OBJECTIVE BELIEVE PAGOT WITH WHATEVER HELP YOU OR STEDMAN CHOOSE TO GIVE HIM SHOULD EXPLORE ENFORCEABILITY OF SIDE LETTER FROM KASSA DATED NOVEMBER ~~24~~<sup>24</sup> NINETEEN SEVENTY THREE. UNDER PARAGRAPH TWO OF THAT LETTER MINISTRIES OF FINANCE AND AGRICULTURE ARE REQUIRED TO GIVE PROMPT CLEARANCE TO ILCA IMPORTS. THIS REQUIREMENT IS ABSOLUTE AND THERE IS NO QUALIFICATION OF ANY KIND MODIFYING IT. UNDER THE LETTER THE QUESTION OF PAYMENT OF DUTY IS NOT A MATTER BETWEEN ILCA AND GOVERNMENT OF ETHIOPIA BUT AN INTERNAL MATTER BETWEEN MINISTRY OF FINANCE AND MINISTRY OF AGRICULTURE. PAGOT SHOULD DISCOVER WHETHER THE GOVERNMENT OF ETHIOPIA NOW REPUDIATES THE UNDERTAKING IN PARAGRAPH TWO OF THIS LETTER.



CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.  
Telephone (Area Code 202) 477-3592  
Cable Address - INTBAFRAD

*yellow*  
*63c*

November 19, 1974

TO: Donors to ILCA  
FROM: Executive Secretariat  
SUBJECT: Initial Fund

1. Attached is a statement of receipts by and disbursements from the special account set up by donors for the initial stage of the International Livestock Center for Africa.

2. The statement indicates that \$175,000 has been advanced to ILCA. A preliminary accounting for part of the expenditures made from this advance has been received from ILCA, and the next quarterly statement to donors will report this and any further accounting that may have been received from ILCA by December 31, 1974.

3. No information is included in this statement for the expenditures that have been made on ILCA's behalf by the International Development Research Centre. Information on this score may accompany the next quarterly statement made to donors by the World Bank in its capacity as administrator of the special account for ILCA.

Attachment

Sent to: Mae. Vervalcke, Belgium  
Mr. Hjertensson, Sweden  
Mr. Olsen, Denmark  
Mr. Vernede, France  
Dr. Treitz, Germany  
Mr. Yudelman  
Mr. Hulsa, IDRC  
Mr. Melville, U. K.  
Mr. Mashler, UNDP and  
Dr. Baird, USAID

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENTADMINISTRATOR FOR SPECIAL ACCOUNT FORINTERNATIONAL LIVESTOCK CENTER FOR AFRICA (ILCA)STATEMENT OF ACCOUNTAS OF SEPTEMBER 30, 1974Receipts

## Contributions

Denmark	\$ 18,167
France	101,720
Germany, Federal Republic of	364,713
International Development Association	100,000
Sweden	108,342
United Kingdom	92,460
United States	100,000
United Nations Development Programme	50,000

Total Receipts

\$ 935,402

Balance as at September 30, 1974

\$ 935,402

## Represented by:

Cash in Bank	\$ 760,402
Accounts Receivable (Advance to ILCA-Ethiopia)	175,000
	<u>\$ 935,402</u>

Controller's Department  
Accounting Division  
October 31, 1974





# Record Removal Notice



<b>File Title</b> CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 72/74-05		<b>Barcode No.</b>  1761601		
<b>Document Date</b> 15 November, 1974	<b>Document Type</b> Letter			
<b>Correspondents / Participants</b> To: Harold Graves From: J. R. Pagot				
<b>Subject / Title</b> ILCA expenses				
<b>Exception(s)</b> Financial Information iv				
<b>Additional Comments</b>		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.		
		<table border="1"><tr><td><b>Withdrawn by</b> Sherrine M. Thompson</td><td><b>Date</b> August 23, 2021</td></tr></table>	<b>Withdrawn by</b> Sherrine M. Thompson	<b>Date</b> August 23, 2021
<b>Withdrawn by</b> Sherrine M. Thompson	<b>Date</b> August 23, 2021			

G3c

Mr. Asser

November 15, 1974

Harold Graves

ILCA Memorandum of Agreement

The Belgian signature is the last that will be affixed to the Memorandum of Understanding on ILCA. I assume that a printed version of the Memorandum, with signatures, can now be prepared so that the Consultative Group Secretariat can distribute it to the signatories.

*Handwritten initials*

HG/cm



*630*  
INTERNATIONAL FINANCE  
CORPORATION

**OUTGOING WIRE**

TO: MCAULEY  
[ILCA]  
ADDIS ABABA

DATE: NOVEMBER 13, 1974

CLASS OF SERVICE: *L+ITT*  
~~TELEX NO. 21267~~

COUNTRY: ETHIOPIA

Ext. 2765

TEXT:  
Cable No.:

FIRST NATIONAL CITY BANK NEW YORK HAS AUTHORIZED FIRST NATIONAL CITY BANK ROME TO ISSUE THREE THOUSAND DOLLARS TO PAGOT IN FORM OF TRAVELERS CHEQUES. SUGGEST TRANSACTIONS OF THIS TYPE HEREAFTER BE HANDLED THROUGH FIRST NATIONAL CITY BANK ADDIS ABABA. REGARDS

GRAVES

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. CGIAR Secretariat

SIGNATURE *Harold N. Graves, Jr.*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves : apm

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Jones

For Use By Communications Section

**ORIGINAL (File Copy)**

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *lw*

*SECTION COMMUNICATIONS*  
*NOV 13 8 37 AM 1974*  
*DISPATCHED*



M

REFERENCE: HQINAGE: 10W  
 SIGNATURE: [Signature]  
 DATE: 11 SEPT 74  
 NAME: H. B. [Name]  
 AUTHORIZED BY: [Name]

DISPATCHED

Nov 13 8 31 PM 1974  
COMMUNICATIONS SECTION

CC: [Name]

CLASSIFICATION AND COPY DISTRIBUTION

NOT TO BE RECLASSIFIED

CLASS

THIS NATIONAL CASH BANK VOUCHER RECEIVED  
 CHECKS: THESE DEBITATIONS OF THIS BANK SHOULD BE MADE THROUGH  
 BANK HOME TO ISSUE THESE THOUSAND DOLLARS TO BANK IN FORM OF DEBITERS  
 THIS NATIONAL CASH BANK HAS DEPOSITED THESE NATIONAL CASH

Copy No: 12X1

COPIES: 12X1

REF: 3192

VDDIS VBVBV  
IGCV  
ICVGRBA

SERVICE REFERENCE NO: 12X1  
 CLASS OF 12/11  
 DATE: NOVEMBER 13 1974

OUTGOING MIBS

ASSOCIATION INTERNATIONAL DELEGATION (2/10) FORM NO. 74	RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL BANK FOR	ASSOCIATION INTERNATIONAL DELEGATION
--	--	---

[Handwritten signature]



BAP

Form No. 27  
(3-70)

INTERNATIONAL DEVELOPMENT  
ASSOCIATION

INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE  
CORPORATION

**OUTGOING WIRE**

*GS*

TO: PAGOT  
ILCAF  
ADDIS ABABA

DATE: NOVEMBER 11, 1974

CLASS OF  
SERVICE: LT */MT*  
Ext. 3592

COUNTRY: ETHIOPIA

TEXT:  
Cable No.:

GLAD TO INFORM YOU FOLLOWING RECENTLY CONCLUDED CONSULTATIVE GROUP MEETING THAT DONORS HAVE PLEDGED TO PROVIDE 1.885 MILLION US DOLLARS TO ILCA IN 1975 FOR ITS CORE AND CAPITAL EXPENDITURES. LETTER FOLLOWING

REGARDS

LEJEUNE

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Michael L. Lejeune

DEPT. CGIAR Secretariat

SIGNATURE *[Signature]*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

*CG*  
CG/HG:mcj

For Use By Communications Section

**ORIGINAL (File Copy)**

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *[Signature]*

SECTION  
COMMUNICATIONS

NOV 11 10 52 AM 1974



ORIGINAL (REV. 2-20-64)

Checked for delivery

*M*

REFERENCE

SIGNATURE

DATE

NAME

AUTHORIZED BY

SIGNATURE OF INDIVIDUAL AUTHORIZED TO DISPATCH

DISPATCHED

CC/IN/SEC/1

CC/IN/SEC/1

Nov 11 10 25 PM 1974

COMMUNICATIONS SECTION

TELETYPE UNIT COPY DISTRIBUTION

NOT TO BE REINTEGRATED

TELETYPE

RECEIVED

ITCV IN 1974 FOR THE CORE AND OUTSIDE MEMBERS' RELIEF COMMITTEE  
MEETING THAT WOULD HAVE BEEN HELD TO BECAUSE T-882 WOULD BE DOING TO  
GIVE TO THEM FOR BOTTOMING RESEMBLY CONSIDERED CONSIDERABLE GROUP

TYPE NO.  
TEXT

COPIES

EMPHASIS

ADVIS ABANDON  
ITCV  
EVCOI

TO

REC-22

SERVICE FI  
CLASS OF

DATE NOVEMBER 11, 1974

ORIGINAL MIB

*[Handwritten signature]*

REPRODUCTION

REPRODUCTION AND DISTRIBUTION

REPRODUCTION

INTELLIGENCE REPORTS

FOR THE LANGUAGE CENTER

INTELLIGENCE REPORTS

10-10

8048



INTERNATIONAL DEVELOPMENT  
ASSOCIATION

INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE  
CORPORATION

*63c*

**OUTGOING WIRE**

TO: PAGOT  
ILCAF  
ADDIS ABABA

DATE: NOVEMBER 11, 1974

CLASS OF SERVICE: ~~TELEX NO. 21207~~  
EXT. 3592

*LT/TT*

COUNTRY: ETHIOPIA

TEXT:  
Cable No.:

THANKS FOR YOUR TELEX SEVEN TO BAUM GIVING ORDER OF CHOICE OF ARCHITECTS.  
REGARDS.

LEJEUNE  
EXECUTIVE SECRETARY  
CGIAR

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Michael L. Lejeune  
CGIAR Secretariat

DEPT.

SIGNATURE *[Signature]*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

CLEARANCES AND COPY DISTRIBUTION:

*NOV 11 10 54 AM 1974*  
*DISPATCHED*

For Use By Communications Section

**ORIGINAL (File Copy)**

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch: *[Signature]*

ORIGINAL (SEE COPY)

Checked for dispatch

*Handwritten initials*

For use by Communications Section

REFERENCE

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO SIGN

*Handwritten signature*

DEPT

Office Secretary  
Mr. Robert L. Jensen

DISPATCHED

NAME

AUTHORIZED BY

Nov 11 10 24 PM 1974

COMMUNICATIONS SECTION

TELETYPE AND COM DISTRIBUTION

OFFICE  
EXECUTIVE SECRETARIA  
OFFICE

REMARKS:

REMARKS FOR LOSS LETTER SEVEN TO SEVEN DURING ORDER OF CHOICE OF ARCHITECTS

Copy No:

TEXT:

COPY TO: BUREAU

ADDRESSEES

LOCAL

TO: BUREAU

SERVICE: EXL 3285  
CLASS OF: TELETYPE NO: 51501

DATE: NOVEMBER 11, 1974

*Handwritten initials*

ONGOING WORK

ASSOCIATION  
INTERNATIONAL DEVELOPMENT

REGISTRATION AND DEVELOPMENT  
INTERNATIONAL BANK FOR

COOPERATION  
INTERNATIONAL FINANCE



248423A IBRD UR@

INCOMING TELEX

G-9

248423A IBRD UR

TELEX NO. 7

From:

Distribution:

NOVEMBER 8, 1974, TELEX 21207, ADDIS ABABA, ETHIOPIA

Mr. Baum

FOR BAUM, PRESIDENT OF THE CGIAR

*m. Lejeune*

THE FOLLOWING LIST OF ARCHITECTURAL FIRMS ESTABLISHED BY SELECTION

COMMITTEE. WILL BE SUBMITTED TO BOARD OF TRUSTEES ON 18TH OF

NOVEMBER:

FIRST	NORMAN AND DAWEARN	BRITISH
SECOND	TRIAD	BRITISH
THIRD	POUL KJAERGAARD GROUP	DANISH
FOURTH	BCEOM	FRENCH
FIFTH	LAROSE LALIBERTE PETRUCCI AND AS.	CANADIAN
SIXTH	CENTROPROJEKT	YUGOSLAVIAN

COMMUNICATIONS SECTION

Nov 8 8 04 AM 1974

RECEIVED

EVALUATION OF COST BY FIRST FIRM IN LIMIT OF PROJECTION PRESENTED TO CG IN OCTOBER EYE ASKED CONSIDERATION.

PAGOT, ILCA TELEX 21207

1934' ITCV LEGEX 'SISOL

ON IN OCTOBER EAE ASKED CONSIDERATION\*

NAVIGATION OF COST BY FIRST FIRM IN FIELD OF PROTECTION PRESENTED TO

SIXTH	COMBINATION	ARGENTINE
FIFTH	GENERAL GENERAL BELMOSCI AND AS*	CANADIAN
FOURTH	GROUP	FRENCH
THIRD	LONG KVAERVAARD GROUP	DANISH
SECOND	INDIA	BRITISH
FIRST	WOMAN AND DANISH	BRITISH

SECTION  
COMMUNICATIONS

NOV 8 8 AM 1934

RECEIVED

WORKSHEET:

COMMITTEE WILL BE SUBMITTED TO BOARD OF DIRECTORS ON 15TH OF  
THE FOLLOWING LIST OF APPLICANTS FIRM ESTABLISHED BY REGISTRATION  
FOR EACH CATEGORY OF THE COST

NOVEMBER 8' 1934' LEGEX 'SISOL' WOULD BE THE FIRST

*Mr. [Signature]*

Distribution:

ITEM NO. 1

Flow:

COMMUNICATIONS

COMMUNICATIONS

COMMUNICATIONS

Ed



G3c

November 7, 1974

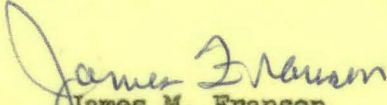
Dr A.L. N'Diaye  
Maitre Assistant Agrege  
Ecole Inter-Etats des Sciences  
et Medecine Veterinaires  
Universite de Dakar  
Dakar  
Senegal

Dear Dr N'Diaye:

Acknowledgement with thanks is made of your letter of October 21 mentioning your assignment as a consultant to the ILCA Task Force and requesting assistance to attend a scientific meeting in Addis Ababa from December 9 to 13.

I am most sorry to advise you that I am unable to be of assistance with your request. Hopefully, you may find another source of funding which would permit you to attend this meeting of the African Association for the Advancement of Agricultural Sciences.

Sincerely yours,

  
James M. Fransen  
Agricultural Research Adviser  
Central Projects Staff

cc: ARA Files

JFransen:jf

248423A IBRD UR

INCOMING TELEX

G9 ILCA EG

FOR CHEEK

Distribution: Mr. Cheek  
Mr. Graves  
Agriculture & Rural  
Development  
Mr. Husain  
Mr. Tolley

NOVEMBER 6, 1974

TELEX NO. 5/ILCA

REFERENCE YOUR CABLE DEALING WITH ILCA SCHEDULE EYE CONFIRM MY TELEX  
NUMBER ONE TO GRAVES ONE OCTOBER 31 QUOTE PROGRAM COMMITTEE MEETING  
13TH TO 15TH NOVEMBER 1974, 12 TO 14 NOVEMBER 1975. BOARD OF  
TRUSTEES MEETING 18 TO 20 NOVEMBER 1974, ONE TO FIVE DECEMBER 1975.  
SEMINAR ON EVALUATION AND MAPING OF NATURAL RANGELAND 10 TO 15  
OF FEBRUARY 1975. SEMINAR ON SYSTEM OF ANIMAL PRODUCTION 23 TO 30  
DECEMBER 1975 UNQUOTE.

SEMINAR ON NATURAL RANGELAND CHANGED THREE EIGHT MARCH DUE TO FAO  
CONFERENCE. REGARDS

PAGOT, ILCA TELEX 21207, ADDIS ABABA

⊗

248423A IBRD URV

RECEIVED  
14 NOV - 7 10 7: 20  
SECTION

RECEIVED



63c

November 4, 1974

Dear Jean:

I wanted to acknowledge that the Secretariat has received your revised program and budget, 1974/75, and your new projections for following years. Thank you very much for this information.

At this writing, it appears that donors in fact will provide ILCA with slightly more than the Center has requested for 1975. The Secretariat would hope that any surplus could be held as an unexpended balance through 1975 and be kept available for expenditure in 1976.

This is the proper moment to let you know that Michael Lejeune has taken up his duties as the Executive Secretary of the Consultative Group, and that you will be hearing from him in this capacity from time to time. I will be on the premises until January 31, 1975, and hope to see you again before that date.

Sincerely yours,

Harold Graves

Dr. Jean Pagot  
Director  
International Livestock Center for Africa  
P. O. Box 5689  
Addis Ababa  
Ethiopia

*HG*

HGraves:apm

G3c

Files

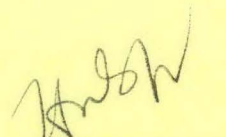
November 4, 1974

Harold Graves

ILCA

Ralph Hodgson telephoned on a recent date to say that the Ethiopian Government had named its two designees to the Board of Trustees of ILCA. They are Dagnatchew Yirgou, who is the Minister of Agriculture, and Ato Beranu Wakweya, who is the Minister of Planning and Development.

At the same time, Dr. Hodgson reported that Mr. Benbello of Niger had never acknowledged Dr. Hodgson's informing him that he had been appointed to the Board and asking him if he would accept appointment. Dr. Hodgson said that further efforts were being made to get in touch with Mr. Benbello.

  
HGraves:apm



INTERNATIONAL LIVESTOCK CENTRE  
FOR AFRICA

69  
CENTRE INTERNATIONAL POUR L'ELEVAGE  
EN AFRIQUE



ADDIS-ABEBA ETHIOPIE

7006 Wake Forest Drive  
College Park, Md. 20740  
November 4, 1974

Mr. Harold Graves, Executive Secretary  
Consultative Group For International  
Agricultural Research  
1818 H St., N. W.  
Washington, D. C. 20433

Dear Harold:

This is to provide you with the names of the two members named by the Imperial Government of Ethiopia to serve on the Board of Trustees for the International Livestock Center For Africa.

This completes the Board roster except for the position to which Dr. H. Bembello was named by the Board.

From what I have been able to learn, Dr. Bembello is not available. I have written him twice in recent months with no response. The Board will consider replacing him at its November meeting.

Sincerely,

Ralph E. Hodgson  
Chairman, Board of Trustees

Enclosure

Dakar, le 21 Octobre 1974

Dr. Ahmadou Lamine N'DIAYE  
Maître Assistant Agrégé  
Ecole Inter-Etats des Sciences  
et Médecine Vétérinaires -  
Université de DAKAR - (Sénégal)

à

Monsieur James M. FRAUSEN  
Senior Research Officer  
Agriculture Projets Departement I.B.R.D  
1818 H. Street N. W.  
WASHINGTON D.C. - 20 433 - U.S.A.

Monsieur,

En 1972 j'avais été contacté par votre collègue Mr. VAN GENT pour être un consultant à propos de la création de l'I.L.C.A. actuellement implanté à ADDIS ABEBA et que dirige le Docteur PAGOT.

Je viens à mon tour vous soumettre un problème. Il existe une Association pour l'Avancement en Afrique des Sciences de l'Agriculture. Celle-ci organise un symposium à Addis Abéba du 9 au 13 Décembre 1974. Je souhaite me rendre à cette rencontre et m'adresse à vous pour vous demander si vous pouvez m'accorder le financement de ce déplacement - billet Dakar-Addis-Dakar et frais de séjour.

D'avance, je vous remercie de l'aide que vous m'apporterez et vous prie de croire, Monsieur, à mes sentiments les meilleurs.

Dr. Ah. Lamine N'DIAYE  
Maître-Assistant Agrégé



G-9

~~F-3a~~

October 18, 1974

Mr E. Long  
US AID  
Department of State  
Washington DC 20523

Dear Mr Long,

Attached for your clearance is a draft report of our meeting on aquaculture. In order to save time you may wish to pass any comments to me by phone.

With kind regards,

Anthony Neylan

Attachment

ANeylan:jf

*AN*

F-3a

G9 ~~F~~ 3a

October 18, 1974

Dr John A. Pino  
The Rockefeller Foundation  
111 West 50th Street  
New York, NY 10020

Dear John,

Attached for your clearance is a draft report of our meeting on aquaculture. In order to save time you may wish to pass any comments to me by phone.

With kind regards,

Anthony Neylan

Attachment

ANeylan:jf

*AN.*

F-3a





# Record Removal Notice



<b>File Title</b> CGIAR - G-9 - International Livestock Center for Africa (ILCA) - Correspondence 72/74-05		<b>Barcode No.</b>  1761601		
<b>Document Date</b> 15 October, 1974	<b>Document Type</b> Letter			
<b>Correspondents / Participants</b> To: Accounts From: M. M. Lennon				
<b>Subject / Title</b> Misc. Trust Funds - International Livestock Center for Africa (ILCA) Accounting Procedure				
<b>Exception(s)</b> Financial Information iv				
<b>Additional Comments</b>		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.		
		<table border="1"><tr><td><b>Withdrawn by</b> Sherrine M. Thompson</td><td><b>Date</b> August 23, 2021</td></tr></table>	<b>Withdrawn by</b> Sherrine M. Thompson	<b>Date</b> August 23, 2021
<b>Withdrawn by</b> Sherrine M. Thompson	<b>Date</b> August 23, 2021			

## OFFICE MEMORANDUM

69  
B/L  
File  
ILCP

TO: Mr. Graves

DATE: October 11, 1974

FROM: John K. Coulter

SUBJECT: Annual Production System in the Sahel

Like any other production system there are a host of social, economic and physical factors which interact in livestock production. Defects in any one of these can provide a bottleneck to production but there must be some set of priorities for the removal of such defects. It is hardly conceivable that all the defects are of equal importance.

Pages 8-10 of this memo describe the research that has been done in the Sahelian area. Information is available on how to control diseases, improved animal types have been bred, knowledge about natural pasture is in hand and these are stated to be highly developed studies in animal production and marketing.

Obviously this information is incomplete but it should be complete enough to identify real priorities so that the research resources could be concentrated on these.

If there is a large gap between existing knowledge and its use, then it would be better to narrow the gap by increasing the use rather than increasing the gap by enlarging the amount of knowledge.

If this is a fair assessment of the situation then perhaps the resources should be put into a set of production systems, using the existing knowledge. When these are operating it should be possible to identify priorities; at the moment some of the research projects are open-ended. For example "optimum use of the environment and improvement which could be made" (p. 15) could cover almost everything.

In conclusion therefore I would say that the proposal is put together too loosely for it to be acceptable in the present form.

Attachment

JKCoulter:apm

*JKC*  
These views are those of Dr.  
Fomen were communicated by  
telephone to Mr. Mankler of UNOP,  
who said that the proposal  
would be re-drafted.

*H. J. S.*



INTERNATIONAL LIVESTOCK CENTRE  
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE  
EN AFRIQUE



ADDIS-ABEBA ETHIOPIE

69 us  
Messrs Gove  
1) Feysamp  
check

October 10, 1974

Dr. J.R. PAGOT

135/DIR

Mr. Warren C. Baum  
President of the Consultative Group  
on International Agricultural Research  
IBRD  
1818 H Street, N.W.  
Washington, D.C. 20433

Dear Mr. Baum:

I enclose copies of letters sent to the American Institute of architects about the decision taken by the only firm from US (Robert J. Nash and Partners) that AIA presented for selection of the ILCA architectural contract.

This firm objects to the conditions for selecting an architectural firm even though they were informed in May through AIA of the selection procedure. They now tell us that they will not provide the information we requested of them in July. Among the information requested was a list of the people who would be in Addis during the development of the project. We regret that Mr. Nash and Partners have taken this position and if they do not change their minds no US architectural firm will be present in the final selection.

The seven other firms of the short-list have sent people to Addis Ababa for information, and we have been told that they will send their proposals in time, (before mid-night, October 19, 1974).

The selection team will meet on the 4th of November due to the fact that I must be in Belagio, Italy at the meeting of the US Academy of Sciences on the rehabilitation of Sahel during the latter part of October.

SECTION  
COMMUNICATIONS  
OCT 13 5:32  
Yours sincerely,

*Pagot*  
J. R. Pagot  
Director

RECEIVED

Enclosures:

Enclosures:

RECEIVED

Director

J. H. Baker

1974 OCT 17 PM 2:35

*Handwritten initials*

COMMUNICATIONS SECTION

Donna Sincere

October 17

of Sciences on the reorganization of the latter part of the year. It was at the meeting of the 12 October.

The selection team will meet on the 17th of November due to the fact that I must be in Belgium. It is to be held at the Hotel de Ville. The selection team will meet on the 17th of November due to the fact that I must be in Belgium. It is to be held at the Hotel de Ville. The selection team will meet on the 17th of November due to the fact that I must be in Belgium. It is to be held at the Hotel de Ville.

present in the selection team.

and if they do not change their minds no ISU short-termly firm will be proposed. We regret that Mr. Warr and Partners have taken this position that of the people who would be in charge during the development of the ISU. We requested of them in July. Among the information requested was a procedure. They now tell us that they will not provide the information even though they were informed in July through VIA of the selection. This firm objects to the conditions for selecting an ISU short-termly contract.

the ISU short-termly contract.

(Robert J. Warr and Partners) that VIA presented for selection of short-termly contract the decision taken by the only firm from ISU.

I enclose copies of letters sent to the American Institute of

Dear Mr. Baker:

Washington, D.C. 20533  
1918 H Street, N.W.  
IRSD  
on International Agricultural Research  
President of the Committee Group  
Mr. Walter C. Baker

ISU/DIB

Dr. J. H. Baker

October 10, 1974



ADDIS-ABABA ETHIOPIE

FOR VERICA

EN VERICOE

INTERNATIONAL GLESTOCK CENTER

CENTER INTERNATIONAL FOR RESEARCH

*Handwritten initials*



INCOMING TELEX From Addis Ababa

G3c

Distribution: Mr. Graves

IBRD ADDIS

OCTOBER 10, 1974

382 HAROLD GRAVES

PLEASE FIND OUT FROM JOHN PINO ROCKEFELLER FOUNDATION, NEW YORK  
EXACT DATE OF ILRAD BOARD OF TRUSTEES MEETING. NECESSARY TO  
FOR SCHEDULE MULTIPARTITE MEETING

UNDP FAO MALIEN REPRESENTATIVE IN BAMAKO

REGARDS PAGOT

COMMUNICATIONS  
SECTION

OCT 10 11 26 AM 1974

RECEIVED

G 9

7006 Wake Forest Drive  
College Park, Md. 20740, USA  
October 3, 1974

H. E. Ato Dagnachew Yergu  
Minister of Agriculture  
Imperial Empire of Ethiopia  
Addis Ababa, Ethiopia

Honorable Minister:

The Memorandum of Understanding authorizing the International Livestock Center For Africa (ILCA) provides that two of the members of the Board of Trustees are to be appointed by the Imperial Government of Ethiopia.

As Chairman of the Board of Trustees of ILCA, it is my privilege to invite you to name the Ethiopian members to this Board of Trustees. May I suggest that since the headquarters of this international center is being established in Addis Ababa and because of the importance of the program to livestock production in Ethiopia and throughout Tropical Africa, the Board would be most privileged if you, as the Minister of Agriculture, would be one of the two members identified.

As you may know, the Board of Trustees will hold its third meeting in Addis Ababa, November 18-21. It would be desirable to have the appointments made before this meeting. In addition, we are about ready to send to the printer for publication a Prospectus describing ILCA and its program. The names of the members of the Board of Trustees are to be listed. We would like to include the Ethiopian members. It is planned to have printed copies available by the time of the meeting of the Board of Trustees.

It would aid this project if you could give me as soon as possible, either direct or through Director J. R. Pagot, the names of the new members.

In anticipation of an early response, and looking forward to meeting and working with you, I am

Sincerely,

Ralph E. Hodgson  
Chairman, Board of Trustees

cc: J. R. Pagot  
H. Graves ✓

INCOMING MAIL UNIT

1974 OCT - 4 PM 11: 30

RECEIVED



RECEIVED

1974 OCT -4 AM 11: 36

INCOMING MAIL UNIT

H. CLARKE  
cc: J. K. BROWN

CRISTIANI, BOB of ILLINOIS  
WILLIAM E. HARRISON

CONFIDENTIAL

meeting and working with you I am  
in anticipation of an early response and looking forward

to the new members.  
Board of directors of the Illinois ITCV, the  
if you are able to project it you could give me as soon as

possible of Illinois.  
I have been advised by the time of the meeting of the  
type to include the following members. It is planned to have  
members of the board of Illinois to be invited. We would  
like to have the following ITCV and its board. The names of the  
we are going to send to the board for information and  
to have the information made before this meeting. In addition,  
meeting in your areas, November 18-21. If you are able to  
be you will know, the board of Illinois will not be able

to identify one of the two members identified.  
Board would be most helpful if you as the manager of  
the Illinois ITCV and its board. The  
and results of the information of the board to the  
of this information center is being established in your areas  
board of Illinois. We are interested in the members  
helping to make you to have the following members to this  
as chairman of the board of Illinois of ITCV. It is my

interest in the Illinois  
members of the board of Illinois to be advised by the  
the Illinois center for Illinois (ITCV) board that two of the  
the membership of the Illinois ITCV and its board.

Members of the board:

Your areas: Illinois  
Members of the board of Illinois  
Members of the board of Illinois  
H. E. V. Brown

October 3, 1974  
Cristian, Bob, Mr. Harrison  
2000 Lake Forest Drive

2 2



ADDIS-ABEBA ETHIOPIE

69

7006 Wake Forest Drive  
College Park, Md. 20740  
October 3, 1974

Mr. Harold Graves  
Executive Secretary  
Consultative Group For International  
Agricultural Research  
1818 H Street, N. W.  
Washington, D. C. 20433

Dear Harold:

This is in reply to your letter of September 25 relating to Board authorization for the Director and Chairman of ILCA to make payments on the new basis, wherein ILCA manages its own funds following the consultancies with IDRC.

At the January 14-16, 1974, meeting of the Board in Addis Ababa, the Board took the following action:  
"Authorization given by the Board of Trustees to the Chairman and the Director to open an account in a place where it is needed for the work of ILCA."

The Executive Committee at its May 6-8, 1974, meeting in Addis Ababa reviewed the January action relating to managing ILCA funds on its own in light of the delay in completion of the Memorandum of Understanding and in lieu of the need for operational funds, concluded that no further action was needed at the time. The arrangements being made for the Director to temporarily utilize funds to be made available by the World Bank was authorized.

As indicated in our phone conversation, I shall have the subject mentioned in your letter dealt with at the November meeting of the Board of Trustees.

Sincerely,

Ralph E. Hodgson  
Chairman, Board of Trustees



Aquaculture

G9

~~F3a~~

September 26, 1974

Dr J. Hulse  
International Development Research Centre  
PO Box 8500  
Ottawa  
Canada K1G 3H9

Dear Joe,

Attached is a copy of a telegram I sent yesterday to  
Sir John Crawford, Chairman of the Technical Advisory Committee.

The meeting referred to in the telegram will take place  
in the Bank at 10.00 on October 15 in Room E-1044. It is expected  
that the meeting will occupy most of the day. Lunch will be  
provided in the Executive Dining Room of the Bank.

Looking forward to seeing you.

With kind regards,

Anthony Neylan

Attachment

cc: Mr L. Sprague

ANeylan:jf

AN

G9

Aquaculture

~~F~~ 3a

September 26, 1974

Dr Erven J. Long  
US AID  
Bureau for Technical Assistance  
Room 6212  
Department of State  
21st & Virginia Avenue  
Washington DC 20523

Dear Dr Long,

Attached is a copy of a telegram I sent yesterday to  
Sir John Crawford, Chairman of the Technical Advisory Committee.

The meeting referred to in the telegram will take place  
in the Bank at 10.00 on October 15 in Room E-1044. It is expected  
that the meeting will occupy most of the day. Lunch will be  
provided in the Executive Dining Room of the Bank.

Looking forward to seeing you.

With kind regards,

Anthony Neylan

Attachment

cc: Mr L. Sprague

ANeylan:jf

*AN*



*Aquaculture*

G-9

~~3a~~

September 26, 1974

Dr J. Pino  
Director  
Agricultural Sciences  
The Rockefeller Foundation  
111 West 50th Street  
New York, NY 10020

Dear John,

Attached is a copy of a telegram I sent yesterday to  
Sir John Crawford, Chairman of the Technical Advisory Committee.

The meeting referred to in the telegram will take  
place in the Bank at 10.00 on October 15 in Room E-1044. It  
is expected that the meeting will occupy most of the day. Lunch will  
be provided in the Executive Dining Room of the Bank.

Looking forward to seeing you.

With kind regards,

Anthony Neylan

Attachment

cc: Mr L. Sprague

ANeylan:jf

*AN*

G9

~~F~~ 3a

September 26, 1974

Dr D.D. Moss  
International Center for Aquaculture, Agricultural Experiment Station  
Auburn University  
Auburn  
Alabama

Dear Don,

My visit to Auburn, even though short, was thoroughly enjoyable - made so by the time which you and Neil so kindly gave me.

It was the first occasion that I remember ever ~~be~~ being so engrossed in a subject that I walked off without my notes. Thank you for sending them on.

I reported on my visit to Sir John Crawford when I saw him in Ottawa last week - his eyes lit up when I conveyed to him your invitation regarding the "Governor's Pond".

I will be meeting with some of the CGIAR people in mid-October and hope to be in touch with you again after that.

With kind regards to your good Director, Neil and yourself.

Yours sincerely,

Anthony Neylan

ANeylan:jf

*AN*



INCOMING TELEX From Addis Ababa

RECEIVED

Distribution:

Agriculture & Rural Dev.

SEP 26 9 58 AM 1974

COMMUNICATIONS  
SECTION

G3c

SEPTEMBER 26, 1974

369 HAROLD GRAVES

REVISED PROCEEDINGS HAVE BEEN SEND TO YOU MONDAY SEPTEMBER 16.

REGARDS

PAGOT

~~D7~~ G9  
~~63c~~

September 25, 1974

Dear Ralph:

By now you will have received a copy of a letter that was sent to IDRC, acknowledging on behalf of the World Bank that the special arrangement between IDRC and ILCA came to an end, as we foresaw, on August 31, 1974, and indicating that the payments previously made by IDRC to you and Jean Pagot would now be made by ILCA from its own bank accounts in New York and in Addis Ababa.

At some point, our auditors may ask to know whether there has been an action of your Trustees (or your Executive Committee) authorizing payments on the new basis. If there has been no such action yet, I think you should obtain it, by mail if necessary. In any case, I will need to know the date on which the Board of Executive Committee acted, and I would be grateful to have this information from you.

Sincerely,

Harold Graves

Dr. Ralph Hodgson  
7006 Wake Forest Drive  
College Park  
Maryland 20740

cc: Mr. Whiticker

*Handwritten signature*

HGraves:apm



G-9  
~~22~~

OUTGOING WIRE

TO: SIR JOHN CRAWFORD  
~~MEERAVE~~ NATUNIV  
CANBERRA

DATE: SEPTEMBER 25, 1974

CLASS OF SERVICE: TELEX No 790-62172 RECHEM  
(Extn 5914)

COUNTRY: AUSTRALIA

TEXT:  
Cable No.:

*Wm*

IN ACCORDANCE WITH YOUR WISHES AQUACULTURE MEETING IS BEING ORGANISED IN WASHINGTON MID OCTOBER TO BE ATTENDED BY PINO OF ROCKEFELLER COMMA LONG OF USAID AND SPRAGUE OF IBRD STOP HULSE OF IDRC ALSO INVITED BUT UNLIKELY ABLE ATTEND STOP WHILE HOPEFUL THAT MEETING WILL LAY FOUNDATION FOR ~~CG~~/SPONSORED ACTIVITY COMMA EYE DO NOT EXPECT MEETING TO BE ABLE TO PRODUCE SPECIFIC PROJECT AND TRAINING PROPOSAL BY OCTOBER 30 FOR FINANCING WITHIN CGIAR 1975 BUDGET STOP AM HOPEFUL HOWEVER THAT ABOVE DONORS AT CG MEETING WILL REPORT HAVING TAKEN NOTE OF TAC RECOMMENDATION AND EXPRESS INTENTION DURING 1975 TO SO COORDINATE THEIR BILATERAL PROGRAMS TO BEGIN LAYING FOUNDATION FOR INTERNATIONAL PROGRAM OPEN TO PARTICIPATION BY ALL CG DONORS STOP THIS APPROACH WOULD OBTIATE NEED FOR CG AT OCTOBER 30 MEETING TO RESERVE A DOLLAR SUM EG 500,000 FOR UNSPECIFIED PROJECT STOP GRATEFUL YOUR REACTION REGARDS

NEYLAN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME A.A. Neylan

DEPT. Agriculture & Rural Development

SIGNATURE *A.A. Neylan*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: ANeylan:jf

CLEARANCES AND COPY DISTRIBUTION:

Cleared and cc: Mr Graves

cc: Messrs Baum  
Yudelman  
Sprague  
Oram (Rome)

For Use By Communications Section

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

Checked for Dispatch:

(INFORMATION USE ONLY - NOT TO BE REPRODUCED)

ORIGINAL (USE ONLY)

Checked for release

DISPATCHED

REFERENCE: UNCLASSIFIED  
 SIGNATURE: [Signature]  
 DATE: 1974 SEP 25  
 NAME: V.V. [Name]  
 AUTHORIZED BY: [Name]

SEP 25 10 33 PM 1974  
 COMMUNICATIONS

CLASS (HOME)  
 SUBJECT  
 [Text]  
 [Text]  
 [Text]

NOT TO BE REPRODUCED

MEXICAN

CHARACTER OF LONG REVENUE REVENUE  
 MEETING TO REVEAL V DOCTRINE CAN BE 200,000 FOR UNRESERVED PROJECTS  
 BY THE OF DOMESTIC STATE THIS APPROXIMATE WOULD BE AVAILABLE FROM THE OCTOBER 30  
 TO BEIN FUTURE FOUNDATION FOR INTERNATIONAL PROGRAM OPEN TO PUBLICIZATION  
 EXPRESS INTENTION DURING 1974 TO SO COORDINATE THEIR REVENUE PROGRAMS  
 OF MEETING WITH REVENUE HAVING TAKEN NOTE OF LVC RECOMMENDATION AND  
 MINIMUM COSTS 1974 BUDGET STATE AM HOWEVER HOWEVER THAT ABOVE DOMESTIC VJ  
 PROVIDE SPECIFIC PROJECT AND DETERMINE PROGRESS BY OCTOBER 30 FOR FINANCING  
 FOR ~~THE~~ SPONSORED VARIOUS COMPLY ELSE DO NOT EXPECT MEETING TO BE ABLE TO  
 OF  
 IMPROVE VJBE VLEND STATE WHILE HOWEVER THAT MEETING WILL FUL FOUNDATION  
 OF REVENUE AND REVENUE OF ~~THE~~ LEAD STATE HOUSE OF THE VJBE IMALLED ~~THE~~ VOL  
 WASHINGTON MID OCTOBER TO BE VLEND BY KING OF ROCKWELL'S COMPLY FORM  
 IN ACCORDANCE WITH LONG MICHIGAN VJBE/COMPLY MEETING IS BEING ORGANIZED IN

CLASS NO:  
 TEXT:  
 CONTROL: VJBE/VJTY

(EXAM 2377)

SYNOPSIS  
 MEXICAN NATIONAL  
 TO: SIR JOHN CHARLES

SERVICE: INDEX NO 100-25113 REVENUE  
 CLASS OF  
 DATE: SEPTEMBER 22, 1974

ONGOING MIKE

ASSOCIATION INTERNATIONAL DEVELOPMENT (3-10) FORM NO 23	RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL BANK FOR	ASSOCIATION INTERNATIONAL REVENUE
--	--	--------------------------------------

[Signature]  
 [Handwritten marks]



# OFFICE MEMORANDUM

G-9

TO: Files

DATE: September 23, 1974

FROM: Harold Graves *HG*

SUBJECT: 1975 Budget of ILCA

*dated Sept. 16, 1974*

1. Dr. Pagot has sent a telegram summarizing his revised budget for ILCA as follows:

	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>	<u>1978</u>	<u>Total</u>
Operational Costs	228	1994	3248	4410	5575	15405
Capital Expenses	147	648	1213	3162	1260	6430
Total	375	2592	4461	7572	6835	21835
No. of senior staff and associates	14	43	61	73	82	

2. ILCA has now had from donors about 1.083 million. <sup>1974</sup> The balance remaining after expenditures of \$0.375 million in 1975 is \$0.708 million, which can be carried over against Dr. Pagot's new estimate that \$2.592 million will be spent by ILCA in 1975. That leaves ILCA with a net requirement of \$1.884 million for 1975.

*.375*

*2.592*

*.7*

HGraves : apm

UNITED NATIONS  
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES  
POUR LE DÉVELOPPEMENT

NATIONS UNIES  
New York

G-9

20 September 1974

Herewith the English version of ILCA's proposal.  
Our letter 13 September refers.

With the compliments

of the

United Nations Development Programme

William T. Mashler  
Director  
Division for Global and Interregional Projects



RECEIVED

1974 SEP 26 PM 2:18

COMMUNICATIONS  
SECTION

Director for Strategy and Intelligence Prof. Dr.  
Director  
William D. Webster

Director for Strategy and Intelligence

1974

Director for Strategy and Intelligence

On 13 September 1974,  
Director for Strategy and Intelligence, JCS, is advised.

13 September 1974

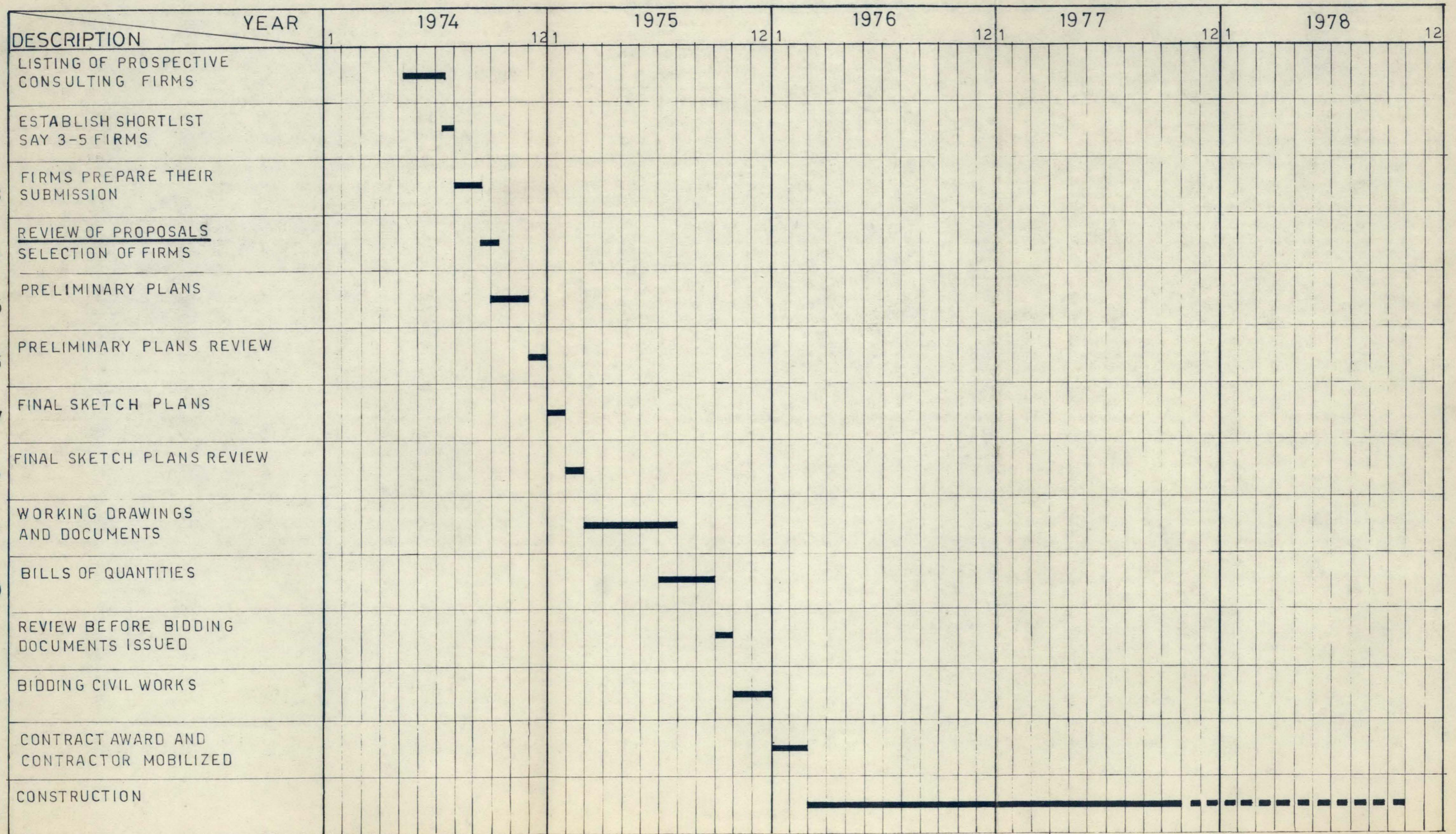
COMMUNICATIONS SECTION  
DEFENSE DEPARTMENT



COMMUNICATIONS SECTION  
DEFENSE DEPARTMENT



PROJECT IMPLEMENTATION SCHEDULE





INCOMING TELEX

G-9

TELEX TO WORLD BANK WASHINGTON

ADDIS ABEBA (19 SEPTEMBER 1975)

Distribution:

Agric: & Rural Dev.  
Mr. Tolley  
Mr. E. Martin  
(G1069)

SECRETARIAT CONSULTATIVE GROUP ON AGRICULTURAL RESEARCH

ATTENTION MR FRANSEN

REF 1519/DIR/882

HODGSON HAS IN HAND DRAFT OF FINAL REPORT INITIAL STAGE STOP  
DRAFT ADDITIONNAL REPORT ACHIEVED SENT TODAY TO HODGSON AND  
YOURSELF STOP AUBIT REPORT 1974 ACHIEVED SEND TO YOU IN DRAFT STOP  
STOP AUBIT FIRST SEMESTER 1975 ALREADY UNDER WAY BY PRICE  
ACHIEVEMENT WILL BE FOR RITCHIE'S VISIT

REGARDS PAGOT ILCA ADDIS 21207

TELL RCG7++0

440096 18RD 01

V

G3c

September 18, 1974

Dear Mr. Bourrier:

The purpose of this letter is to record the understanding of the World Bank, as the administrator of the initial fund for the International Livestock Center for Africa (ILCA), that the contractual arrangements between Drs. Pagot and Hodgson and the International Development Research Centre came to an end as of August 31, 1974. It is further understood that so long as the initial fund continues to exist, payments due on account of ILCA after that date will be made either by the Bank out of the initial fund or by ILCA itself out of funds made available to it out of the ILCA initial fund, as may be arranged between ILCA and the Bank.

It had been agreed that when IDRC's contractual arrangements relating to ILCA came to an end, the unused balance of the Can\$150,000 originally set aside by IDRC for ILCA would be transferred either to the initial fund or directly to ILCA. We believe that the simplest procedure for all concerned would be for IDRC to transfer the unused balance to the account of the International Livestock Center for Africa in the First National City Bank, 399 Park Avenue, New York, N. Y. 10022, and hereby request that you do so. The transfer should be called to the attention of Mr. W. A. Durant.

I would appreciate notification from IDRC that the transfer has been made, together with information about the amount of the transfer.

Sincerely yours,

Harold Graves  
Agricultural and Rural  
Development Department

Mr. G. R. Bourrier  
Assistant Director  
Agriculture Division  
International Development Research Centre  
Box 8500  
Ottawa  
Canada K1G 3H9 *Handwritten initials*

cc: Mr. Robert Jones  
Dr. Ralph Hodgson  
Dr. Jean Pagot



G-9

INTERNATIONAL LIVESTOCK CENTRE  
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE  
EN AFRIQUE



ADDIS-ABEBA ETHIOPIE

Dr. J.R. PAGOT

September 16, 1974

96/DIRF

Mr. Harold Graves  
Secretary for Consultative Group  
I.B.R.D.  
Washington, D.C.

Dear Harold:

Enclosed herewith is the new table of page 23 of ILCA programme 1975.

I have reduced the speed of recruitment and applied the rate of increase for contingencies that you use in your presentation table.

I will make a new presentation of pages 23 to 29 so that they are in accordance with the above table.

Sincerely yours

*Pagot.*

J. R. Pagot

Enc.

INCOMING MAIL UNIT  
1014 2EB 31 BN 1: 51  
RECEIVED

RECEIVED  
1974 SEP 24 PM 4: 27  
INCOMING MAIL UNIT

ENC.

J. B. Padot

*Harold*

Sincerely yours

are in accordance with the above table.

I will make a new presentation of pages 23 to 29 so that they

table.

rate of increase for contingencies that you use in your presentation

I have reduced the speed of recruitment and applied the

programme 1972.

Enclosed herewith is the new table of page 23 of IGCA

Dear Harold:

Washington, D.C.

I.B.B.D.

Secretary for Consultative Group

Mr. Harold Graves

de/DIRE

DE J.K. PAVOL

September 18, 1974



VDDIS-VBEBV EINHOMIE

FOR AFRICA

EN AFRIQUE

INTERNATIONAL GLASSLOCK CENTRE

CENTRE INTERNATIONAL POUR L'AFRIQUE

*2-2*



REVISED BUDGET PROVISION

	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>	<u>1978</u>	<u>TOTAL</u>
Operational Cost	228	1.944	3.248	4.410	5.575	15405
Capital Expenses	147	648	1.213	3.162	1.260	6.430
Total	375	2.592	4.461	7.572	6.835	21.835
Man Year	4.25	36	56	70	82	
No. of Senior Staff and Associates	14	43	61	73	82	

*Hagot*

FROM: ADDIS ABABA

INCOMING TELEX

Distribution

69

Mr. Graves

~~BMC~~  
~~HG~~  
C ✓

SEPTEMBER 16, 1974

FOR HAROLD GRAVES

ANSWER YOUR REQUEST ILCA BUDGET PROJECTION AS FOLLOWS THOUSAND  
US DOLLARS REFERENCE PAGE 23 PROGRAMME 1975.

1974 O.C 228 CE 147 TO 375 NB MAN YEAR 4.25 NO. EMPLOYEES END  
OF YEAR : 14.

1975 O.C. 1944 CE 648 TO 2.592 NBMY 36 NBE 43.

1976 OC 3248 CE 1213 TO 4461 NBMY 56 NBE 61.

1977 OC 4.410 CE 3162 TO 7.572 NBMY 70 NBE 73.

1978 OC 5575 CE 1260 TO 6835 NBMY 82 NBE 82.

GRAND TOTALS OC - 15,405, CE 6,430 TO 21,835.

LETTER SENT TODAY. EYE HAVE RECEIVED FIRST NATIONAL CITY  
BANK CHEQUES 13 SEPTEMBER

PAGOT, ILCA, ADDIS ABABA

File ILCA

COMMUNICATIONS SECTION  
10TH SEP 16 AM 11:06

RECEIVED

21/03



UNITED NATIONS  
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES  
POUR LE DEVELOPPEMENT

866 UNITED NATIONS PLAZA  
NEW YORK, N.Y. 10017

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO • NEW YORK

REFERENCE: GL0/73/005

13 September 1974

Dear Harold,

As I mentioned to you over the phone, I am now sending you for  
..... comment a copy of the French version of ILCA's proposal for UNDP support  
for the project entitled "Research Programme on the Stratification of  
Production Systems in the Sudano-Sahelian Zone of West Africa". Dr. Pagot  
informs me that the English version is being prepared and should be in  
our hands within a matter of days.

In view of the fact that I am just about to leave New York for Moscow,  
I thought it might be helpful if I sent you the proposal before I left  
in order to gain time, and I should be most appreciative if you could  
let me have your views as quickly as possible since this is the third of  
the global projects which we hope to put to our Council for approval in  
January 1975.

With best personal regards.

Yours sincerely,

*Blanche Miranda*  
for William T. Mashler  
Director

Division for Global and Interregional Projects

Mr. Harold Graves  
Executive Secretary  
Consultative Group on International  
Agricultural Research  
1818 H. Street, N.W.  
Washington, D.C.

RECEIVED

1974 SEP 23 PM 3:01

COMMUNICATIONS SECTION

Мэригиттон Д.С.  
1918 и. Грейт И.М.  
Университетский исследователь  
Совместительство с США по международным  
экономическим исследованиям  
И.М. Нейлор Ойлава

Делегация по Стратегии и Интеллектуальным Проектам  
Директор

Милтон Л. Маршалл

*[Handwritten signature]*

Донна Синглетт

Мне рад был бы ответить на ваши вопросы.

Уважаемый г-н:

Ваше предложение очень интересно, но мне трудно ответить на него, так как я не специалист в этой области. Однако, если вы хотите, я могу попытаться помочь вам в этом. Я буду рад ответить на ваши вопросы, если вы сможете предоставить мне дополнительную информацию. Я буду рад ответить на ваши вопросы, если вы сможете предоставить мне дополнительную информацию.

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С уважением,  
Донна Синглетт

000131002

13 сентября 1974

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000131002

NEW YORK N.Y. 10011  
FOR UNITED NATIONS ONLY

DELEGATION RUSSE  
UNION DES NATIONS



BUREAU DE LA DELEGATION  
RUSSE DES NATIONS UNIES

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PROGRAMME DES NATIONS UNIES POUR  
LE DEVELOPPEMENT

=====

TITRE DU PROJET

Recherches sur la stratification des systèmes de production animale dans les zones sahélienne et soudanienne de l'Afrique de l'Ouest.

Durée : 3 ans

ORGANISME ASSOCIE DE LA REPUBLIQUE DU MALI : Ministère de la Production

ORGANISME CHARGE DE L'EXECUTION : ILCA/CIPEA

CONTRIBUTION DU P.N.U.D. : 1.350.000 U.S. \$

CONTRIBUTION DE LA REPUBLIQUE DU MALI : 287.000.000 F.M.

A - JUSTIFICATION DU PROJET1.- INTRODUCTION

L'urbanisation, le développement économique et la croissance de la population ont accru la demande de viande en Afrique intertropicale.

La F.A.O. avait estimé que cette demande ne serait même pas couverte si la croissance de la production atteignait pendant la décennie 1970-1980 un taux de 4,3 p.100 au lieu des 2,7 p.100 des années 1960-1970, il manquerait encore un million de tonnes de viande en 1980.

La récente sécheresse a montré dramatiquement que le système de production animale qui existe actuellement au Sahel n'était pas sans inconvénient.

Par ailleurs, les centres de recherches zootechniques ont mis au point des techniques de production améliorée, mais malheureusement elles n'ont pas encore été appliquées à une échelle qui permette de juger de leur validité économique.

Le présent projet a pour objet d'étudier la possibilité d'intensifier les moyens d'intégrer dans le système de production traditionnel, basé sur la transhumance, les nouvelles technologies en tenant compte des facteurs climatiques, économiques, sociologiques et biologiques qui, actuellement, imposent des contraintes qui diminuent la productivité du troupeau bovin africain.



## 2.- CARACTERISTIQUES DE L'ELEVAGE EN ZONE SAHELO-SOUDANIENNE -

L'élevage dans les zones intertropicales d'Afrique existe surtout dans les régions à climat tropical typique, caractérisé par une saison des pluies courte et une longue saison sèche, dans lesquelles la pluviosité est inférieure à 1.000 mm.

Dans les régions plus humides à climat équatorial caractérisé par une forte pluviosité tout au long de l'année, l'élevage n'existe qu'en altitude ; dans les régions basses, l'existence de maladies (trypanosomoses, rickettsioses, etc...) transmises par des insectes ou des tiques s'oppose au développement de l'élevage.

Dans les zones à climat tropical, l'élevage est nomade ou transhumant \*. Les déplacements sont imposés par la recherche de l'eau ; dans la transhumance, celle-ci se manifeste, avec plus ou moins de modalités locales, par un mouvement pendulaire et annuel. A la fin de la saison sèche, les troupeaux sont concentrés auprès des rares puits qui ne sont pas asséchés et les berges des lacs permanents ou des fleuves qui, aux basses eaux, offrent de bons pâturages.

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\* Elevage nomade : les mouvements des troupeaux sont imprévisibles et irréguliers, ils ne reviennent pas à leur point de départ.

Elevage transhumant : les troupeaux se déplacent cycliquement dans le temps et l'espace suivant un rythme réglé par les saisons et les traditions.

Dès les premières pluies, les régions abandonnées, faute d'eau, deviennent accessibles et l'herbe verte y est abondante et de qualité. Dans le même temps, les fleuves et les lacs débordent recouvrant d'immenses zones de parcours. Les troupeaux se dispersent et vivent isolés les uns des autres pendant toute la saison des pluies.

Lorsque la saison sèche s'installe, les pâturages sèchent sur pied et les troupeaux se concentrent à nouveau vers les points d'eau temporaires puis gagnent ceux qui restent permanents, le plus lentement possible.

Les troupeaux soumis à ces conditions d'élevage sont composés de zébus, de moutons et de chèvres ; tous sont rustiques et bons marcheurs.

Les éleveurs confrontés avec des conditions sévères de milieu ont, avec l'élevage transhumant, pallié l'alternance des périodes de disette et d'abondance ; ils utilisent au mieux, à la meilleure époque, le disponible fourrager sahélien en fonction des ressources en eau de boisson.

La transhumance entraîne une rotation des pâturages et une certaine prophylaxie des maladies carencielles et parasitaires.

La récente sécheresse survenue en Afrique Sahélienne a montré que la transhumance n'était pas un système de production qui permettait de faire face à toutes les éventualités.



Par ailleurs, la dispersion des troupeaux, l'éloignement des zones de production, posent des problèmes de commercialisation très délicats.

Les principales contraintes auxquelles sont soumis ces troupeaux sont les suivantes :

• Contraintes dues au milieu physique :

- manque d'eau ,
- sols souvent carencés en oligo-éléments ,
- températures très élevées ,
- sécheresse saisonnière.

• Contraintes dues au milieu biologique :

- maladies parasitaires fréquentes et sévères ,
- irrégularité de la qualité des fourrages ,
- insuffisance alimentaire quantitative en fin de saison sèche.

• Contraintes dues à l'élevage lui-même :

- manque de précocité des animaux ,
- hétérogénéité des formats.

• Contraintes sociologiques :

- emploi insuffisant des techniques de prophylaxie des maladies contagieuses,
- ignorance des techniques améliorées de production ,
- organisation et encadrement technique inadaptés à une production intensive.

• Contraintes économiques :

- éloignement des centres de consommation ,
- prix payés aux producteurs insuffisants ,
- absence de structure de crédits ,

et cette liste n'est malheureusement pas limitative.

Effectifs d'animaux concernés par cet élevage -

Considérant l'ensemble de l'Afrique intertropicale, c'est un cheptel de :

130 millions de bovins ,  
100 millions d'ovins ,  
80 millions de caprins

qui est élevé suivant des modalités très proches de celles décrites ci-dessus.

Compte tenu de ces contraintes, on n'est pas étonné d'enregistrer des productivités très faibles par unité de bétail : 13,6 kg par animal, d'un poids moyen de 250 kg environ entretenu en Afrique contre 87,1 kg pour un animal de 500 kg et plus entretenu en Amérique du Nord.

Il faut ajouter que le nombre d'animaux qui atteignent l'âge adulte est réduit du fait de la forte mortalité pendant le jeune âge, le chiffre de 30 p. 100 est habituel, les mauvaises années, il peut dépasser 50 p. 100.



### 3.- COMMERCIALISATION EN AFRIQUE -

L'Afrique comprenant les pays Sahélo-Soudaniens est excédentaire en viande et ravitaille les pays de la frange côtière.

Les grands centres de consommation sont alimentés par circuit commercial vif ou mort. Le circuit mort des viandes foraines, bien qu'il représente l'avenir, est pour l'instant négligeable puisque sa part n'est qu'environ de 2 p. 100 dans le circuit commercial ; il reste réservé à une clientèle à haut pouvoir d'achat. Par suite de l'éloignement des centres de production des centres de consommation, le circuit vif entraîne des incidences sur les prix (coût de l'acheminement), sur les types d'animaux (qui doivent résister au transport) et sur le commerce (immobilisation de capital). Dans ce circuit, le transport en camion ou en train est encore peu répandu et la majorité des animaux doivent rejoindre à pied les centres de consommation. C'est ainsi qu'environ 600.000 bovins sont acheminés vers la zone côtière de l'Ouest Africain.

### 4.- CONCLUSION DE LA PRESENTATION -

Le taux actuel de croissance de la production animale est d'environ 2,7 p. 100 par an pour la zone sédentaire et de moins de 5 p. 100 pour la zone déficitaire. En regard, la consommation augmente respectivement de 3 p. 100 et de 6 p. 100 dans les deux zones.

L'accroissement de la demande de viandes, même s'il s'accompagne d'une hausse des prix de bétail, n'est pas susceptible à lui seul de susciter un essor correspondant de la production des élevages traditionnels. L'expérience des vingt dernières années montre que cette production a été incapable de se développer au même rythme que la demande. La couverture des besoins grandissants a jusqu'alors été essentiellement assurée par une modification des modes d'exploitation : rajeunissement de l'âge d'exploitation, réduction de l'autoconsommation rurale au profit du secteur monétaire urbain.

Sans modifications profondes des actuelles structures, la production de l'Afrique intertropicale s'avérera incapable de faire face aux besoins dans un proche avenir. De nombreux Etats africains se sont rendus compte de cette nécessité et ont élaboré ou élaborent une stratégie de développement des productions animales tendant à une augmentation de la productivité par action sur toutes les structures en place. C'est également vers cette mutation que les recherches, objet du présent projet, apporteront leur contribution.

## B - ACTIONS A MENER

### 1. ETAT ACTUEL DES RECHERCHES -

Les recherches concernant la pathologie des zones sahélienne et soudanienne ont conduit à des actions très efficaces de prophylaxie contre les maladies virales : peste et péri-pneumonie bovine et les maladies microbiennes ; des moyens de lutte contre les maladies parasitaires internes sont connus, s'ils ne sont pas suffisamment employés, cela est dû à leur coût. Les maladies transmises par les tiques sont inégalement importantes, les zébus pouvant acquérir un état de prémunition très satisfaisant.



Les recherches sur l'amélioration génétique ne se sont développées que dans des centres expérimentaux ou des fermes qui ne considéraient pas toujours les données économiques. Il y a eu des succès, surtout en matière de sélection Sahiwal-Gobra-Azawack ; les échecs furent nombreux dus pour la plupart à une insuffisance d'encadrement, à l'impossibilité de fournir aux animaux une nourriture correspondant à leurs potentialités ou à leur plus grande sensibilité aux facteurs pathologiques.

Les recherches sur les qualités des pâturages naturels sont nombreuses, de grandes surfaces ont été cartographiées après évaluation, mais les observations sur la dynamique de ces pâturages et la biologie des différentes espèces sont encore insuffisantes.

Les travaux sur les cultures fourragères et l'amélioration des parcours naturels ont été souvent heureux ; la vulgarisation des résultats reste à faire pour la plus grande partie et les recherches sur les cultures fourragères irriguées pour ces zones sont encore insuffisantes.

Les études sur l'économie des productions animales et de leur commercialisation ont été très développées surtout dans la zone francophone mais n'ont pas reçu tout l'intérêt qu'elles méritaient.

Les recherches sur la sociologie des éleveurs ont surtout été conduites avec un objectif ethnologique plus que socio-économique et nombre de conceptions comme celle de l'éleveur thésaurisant son bétail sont à revoir.

Ainsi l'ILCA/CIPEA ne démarre pas sur un terrain vierge mais il faut constater que la plupart des études et recherches ont été conduites sectoriellement sans trop se soucier des corrélations existant entre le sol, la plante, l'animal, l'homme et les structures sociales et économiques.

## 2.- ACTIONS A MENER : CONTENU DU PROGRAMME DE RECHERCHES --

Actuellement, le système de production comporte deux sous-systèmes, l'un constitué par les éleveurs de la zone sahélienne, l'autre par le secteur de commercialisation et de consommation dispersé dans les zones soudanienne et guinéenne.

L'objectif des recherches est de définir les moyens d'améliorer les sous-systèmes existants et d'introduire un troisième sous-ensemble qui viserait à améliorer les qualités et les quantités de viande produites et cela en utilisant au mieux les connaissances techniques et économiques déjà accessibles.

La complexité du problème posé oblige à concevoir que les recherches seront effectuées par une équipe multidisciplinaire, ce qui permettra de connaître tous les facteurs influant la production :

Sociologiques : structures familiales, organisation sociale de base, etc... ,

Physiques et biologiques : climat, pâturages, eau, pathologie, etc ... ,

Zootechniques : alimentation, conduite du troupeau, etc ... ,



et enfin économiques : microéconomie à l'échelon des structures sociales de base ou d'unité plus importante, commercialisation, rôle et interactions de l'élevage dans l'économie agricole et dans l'économie globale à l'échelon national, etc ...

## C - CADRE INSTITUTIONNEL

### 1.- CHOIX DU LIEU DES RECHERCHES -

Les résultats des recherches devront pouvoir faire l'objet d'une généralisation.

Le Mali possède des zones sahélienne et soudanienne climatiques très marquées. Il est exportateur de bétail et de viande vers les zones côtières de consommation.

Il possède à la limite des zones sahélienne et soudanienne, près de Ségou, les équipements hydroagricoles importants de l'Office du Niger, producteur de riz, canne à sucre et coton laissant un disponible en sous-produits important pour l'alimentation du bétail. De plus, la stratégie du développement agricole a permis de mettre en place des opérations de développement rural en vue de l'intensification de l'agriculture (opération arachide, cultures vivrières, opération coton, opérations riz).

A Bamako, il existe un centre de recherches zootechniques et un laboratoire de biochimie bien équipés. Il existe également près de l'Office du Niger, une structure zootechnique expérimentale avec des possibilités d'irrigation. Une description de ces installations est donnée en annexe.

Si pour des investissements le Mali a reçu l'aide de la solidarité internationale, il a assumé pour la plus grande partie, dans la limite de ses moyens, les dépenses de fonctionnement de ces centres.

Les recherches qui ont été conduites dans le domaine de l'élevage ont déjà permis la mise au point de techniques de productions améliorées. Un bref résumé est donné en annexe avec la description des stations de recherche.

A la limite d'une zone typique d'élevage bovin transhumant (zébus), près des aménagements de l'Office du Niger, deux feed-lots sont opérationnels (la production 1974 s'est élevée à 2.000 animaux et très prochainement, leur capacité sera portée à 6.000 têtes par an), et la réalisation d'un centre d'embouche avec ranch et feed-lot devant produire 8.000 têtes par an est en cours de discussion. En outre, le Mali a créé récemment l'Office Malien du Bétail et de la Viande (OMBEVI), chargé d'étudier les possibilités d'améliorer l'exploitation du bétail et de contribuer à la promotion des productions animales. L'OMBEVI est actuellement secondé dans cette tâche par le projet PNUD MALI/523.

Le Gouvernement dans son plan quinquennal 1974-1978 a retenu l'emploi d'une stratégie globale sur ces actions à mener en matière d'élevage avec comme idée maîtresse la stratification des systèmes de production animale.

Il est ressorti lors de la dernière réunion annuelle du Comité National de la Recherche Agronomique d'Avril 1974 auquel le Directeur de l'ILCA/CIPFA avait été invité, que l'intérêt des recherches conduites au Mali dépassait largement le cadre national de cet Etat et qu'une approche multidisciplinaire



élargirait le champ des investigations et raccourcirait le délai d'obtention des conclusions.

Il est apparu au Comité de Direction de l'ILCA/CIPEA que toutes les conditions favorables étaient remplies pour la réalisation d'un programme associé entre l'ILCA/CIPEA et les structures de recherches zootechniques du Mali :

- localisation favorable à la limite des zones sahélienne et soudanienne d'équipements de recherches ;
- continuité dans les programmes de recherches depuis de nombreuses années ;
- volonté du Gouvernement Malien de faire effectuer, même seul, des recherches d'intérêt général sur l'amélioration de la production animale ;
- présence de structures de développement agricole favorisant la mise en application immédiate des recherches ;
- validité des conclusions des recherches pour toute la zone intertropicale d'Afrique.

## 2.- CADRE INSTITUTIONNEL -

Le projet sera étroitement associé au Ministère de la Production et plus particulièrement à l'Institut d'Economie Rurale. L'Organigramme du Ministère de la Production est donné sous forme de schéma en annexe. La base logistique sera à la Station d'Elevage et de Recherches Zootechniques du Sahel à Niono.

Les recherches seraient effectuées principalement en 4ème Région. La zone est délimitée à l'Ouest par le méridien passant par Nara, à l'Est par les zones d'inondation du Niger, au Nord par la frontière Mauritanienne, et au Sud par le fleuve Niger. Le projet y sera étroitement associé avec la Station d'Elevage et de Recherches Zootechniques du Sahel et les régions vétérinaires de Ségou et de Bamako.

D - OBJECTIF DU PROJET

Par l'étude de la stratification des systèmes de production, le projet vise à améliorer la productivité de l'élevage bovin.

Le programme de recherche qui a déjà été effleuré dans le chapitre consacré aux actions à mener devra envisager les principaux thèmes suivants :

1.- CONNAISSANCE DU SYSTEME TRADITIONNEL -

a)- Domaine sociologique :

- . Unité de base de production,
- . Acceptabilité des techniques nouvelles,
- . Nature de l'intégration de l'élevage dans l'ensemble agricole.

b)- Domaine zootechnique :

Potentialité des races locales, conduite du troupeau (problème du lait et alimentation du veau, commercialisation). Structure du troupeau - son évolution et facteurs qui les déterminent.



c)- Domaine physique et biologique :

Pâturages dans la zone des recherches : leur nature, leur potentialité, leur gestion.

Etude dynamique de ces pâturages ; floristique et biologie des espèces dominantes (influence des conditions climatiques sur leur développement).

Ressources hydrauliques - leur gestion.

Utilisation optimale du milieu et amélioration qui pourraient être apportées.

d)- Domaine économique :

Utilisation de la production. Commercialisation. Revenus monétaires et autres ressources fournis par l'élevage (micro et macro-économie).

2.- INFLUENCE D'UNE TECHNIQUE NOUVELLE EN COURS D'IMPLANTATION  
(EMBOUCHE) -

Modification des schémas traditionnels mis en évidence par les recherches précédentes - Avantages et inconvénients.

3.- RECHERCHES TECHNIQUES SUR LES FACTEURS PARTICULIERS DE PRODUCTION -

a)- Précisions sur les potentialités de production des animaux de la zone en fonction des ressources

alimentaires actuelles (influence de la race, du sexe, détermination de l'âge à partir duquel l'emboûche, pour l'obtention d'une carcasse de valeur marchande, est rentable).

- b)- Possibilité de sécuriser les ressources fourragères tout au long de l'année. Type de cultures fourragères à entreprendre (irrigué, sec), introduction dans l'assolement, stockage, rotation, etc...

#### 4.- CONCEPTION DE MODELES DE SYSTEMES NOUVEAUX DE PRODUCTION -

Utilisation au maximum des données enregistrées par les recherches précédentes pour proposer des modèles de systèmes nouveaux de production ou d'actions susceptibles de transformer ceux qui existent.



E - PLAN D'EXECUTION

Les recherches sur la connaissance du milieu traditionnel et celles concernant les techniques sur les facteurs particuliers de production pourront démarrer dès le début du projet et en même temps.

Celles concernant l'influence d'une technique nouvelle en cours d'implantation et la conception de modèles de systèmes nouveaux de production leur succéderont.

1.- DESCRIPTION DES APPORTS DU PNUD -a)- Personnel. Permanent :ILCA

- 1 spécialiste de production animale
- 1 économiste spécialisé en production animale
- 1 agronome spécialiste en cultures fourragères et ayant des connaissances en irrigation.

MALI

- 1 spécialiste en production animale
- Main d'oeuvre
- Indemnités

. Temporaire (consultants) ILCA :

- 1 agrostologue (4 mois par an) ..... 12 mois
- 1 sociologue (4 mois par an) ..... 12 mois
- Divers ..... 8 mois

- Coûts :. Permanents :ILCA :

- 40.000 x 3 x 3 ans ..... 360.000 U.S.\$

MALI

- 450.000fmX 12 x 3 ..... 33.750 U.S. \$

- Chauffeur : 6 x 26.500 x 12 x 3 ..... 11.925

- Main d'oeuvre permanente 20 x 12.500 FM x 12 Mois  
x 3 ans ..... 18.750

- Main d'oeuvre temporaire 70 x 12.500 FM x 4  
mois x 3 ans ..... 21.875

## Indemnités

3 cadres supérieurs à 30.000f/mois..... 6.750

13 cadres moyens à 15.000f/mois..... 14.625

4 ouvriers à 500f/mois ..... 1.200

. Consultants

4.000 x 32 mois ..... 128.000

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596.875

b) Equipement

Les prix indiqués doivent être interprétés avec prudence  
(en quelques mois les prix de certains matériels ont augmenté de  
30 à 40p.100)

<u>Matériel roulant</u>	F.M.	U.S. \$
3 Land Rover	9.030.000	18.813
1 break	3.000.000	6.250
1 camion	7.500.000	15.625
	<hr/>	<hr/>
	19.530.000	40.688



<u>Matériel agricole</u>	F.M.	U.S. \$
1 tracteur	4.000.000	8.333
1 charrue à disque	1.600.000	3.333
1 pulvériseur	800.000	1.667
1 faucheuse	800.000	1.667
1 semoir	700.000	1.458
1 botteleuse	2.500.000	5.208
1 ensileuse	2.500.000	5.208
1 remorque	1.300.000	2.708
1 rateau faneur	600.000	1.250
1 spray dip.	2.400.000	5.000
1 bascule mobile	1.500.000	3.125
1 bascule pèse bétail	1.500.000	3.125
1 groupe moto-pompe	1.500.000	3.125
	<hr/>	<hr/>
	21.700.000	45.207

Abri pour bétail

1.500m<sup>2</sup> x 5.000F.M/m<sup>2</sup> 7.500.000 15.625

Appui logistique

1 spectrophotomètre 4.000.000 8.333

Aménagements pour cultures fouragères (158ha)

1 régulateur 20.000.000 41.667

Curage du partiteur

1.500 mètres linéaire x 4.200 6.300.000 13.125

Curage du drain principal

7.000m/1 x 4.200 29.400.000 61.250

Plannage

80ha x 350.000 28.000.000 58.333

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83.700.000 174.375

c) Fonctionnement

Véhicules :	F.M.	US \$
3 Land Rover		
3 x 20.000 km x 3ans x 100f.m/km	18.000.000	37.500
1 break		
1 x 30.000 km x 3ans x 80f.m/km	7.200.000	15.000
1 tracteur		
2.500.000fm x 3	7.500.000	15.625
Engrais		
158 ha x 60.000f/ha x 3	<hr/>	<hr/>
	28.440.000	59.250
	<hr/>	<hr/>
	61.140.000	127.375

d) Analyses

	F.M.	U.S. \$
Pâturages naturels		
100 analyses x 3 ans x 20.000f.m.	6.000.000	12.500
fourrages et sous produits		
50 analyses x 3 ans x 20.000f.m.	3.000.000	6.250
	<hr/>	<hr/>
	9.000.000	18.750

e) Bâtiments

Aucun bâtiment n'est disponible à Niono et il est absolument nécessaire de construire deux logements.

La destination de ces bâtiments à l'issu du projet serait à négocier entre la République du Mali et le PNUD -

2 logements x 18.000.000	36.000.000	75.000.
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Le Mali s'engage à construire 2 villas d'habitation pour 2 experts associés qui seront recruté spécialement pour le projet.

f) Formation

1. Formation sur le terrain au contact des spécialistes
2. Formation en dehors du projet

. au Mali

6 Cadres supérieurs, 13 cadres moyens

(3 mois par an à 40.000 f.m.)

19 x 3 x 40.000 x 3	6.840.000	14.250
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. à l'extérieur

3 bourses de 18 mois

5.000 \$ x 3	<hr/> 7.200.000	<hr/> 15.000
	14.040.000	29.250

g) Récapitulation des apports du PNUD US \$

Personnel	596.875
Equipement	284.228
Fonctionnement	127.375
Analyses	18.750
Bâtiments	75.000
Formation	29.250

Divers et imprévus 20p.100

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1.131.478  
254.624

arrondi à

---

1.350.000HS\$



2 DESCRIPTION DES APPORTS DU MALI

- a) Personnel déjà en place à la Station du Sahel  
 26.138.245 x 3                      78.414.735 F.M.
- b) Personnel spécialement recruté pour le projet
- 1 ingénieur en sciences appliquées, spécialiste en élevage  
 727.200 x 3                      2.181.600 F.M.
  - 1 ingénieur en sciences appliquées, spécialiste en agronomie  
 727.200 x 3                      2.181.600 F.M.
  - 10 encadreurs  
 347.040 x 10 x 3                      10.411.200 F.M.
- c) Fonctionnement

Les prévisions de budget de la station du Sahel pour l'année 1975 se décomposent comme suit :

	F.M.
Journaliers	14.758.800
Entretien	6.450.000
Fonctionnement	26.836.000
Autres dépenses	1.900.000
	<hr/>
	35.186.000
Investissements fonciers et matériel	37.548.800
	<hr/>
Total	72.734.800

Il est probable que ces prévisions budgétaires seront contractées mais il est également hautement probable que le budget sera supérieur au budget de l'année 1974, d'autant plus qu'un effort particulier sera entrepris dans le cadre du projet. On peut tabler sur la somme de 50.000.000 de F.M. par an.

- d) Eau d'irrigation  
 158 ha    16.000f/ha x 3                      7.584.000
- e) Bâtiments

Les bâtiments et les installations de la station du Sahel participeront au projet.

De plus le Mali construira 2 villas supplémentaires

18.000.000 x 2

36.000.000 F.M.

f) D'autre part, le Mali prend à sa charge tous les droits et taxes sur tout le matériel nécessaire au projet soit 85.000 \$ U.S.

g) Récapitulation	F.M.
personnel en place	78.414.735
personnel recruté pour le projet	14.774.400
fonctionnement	150.000.000
irrigation	7.584.000
bâtiments	36.000.000
	<hr/>
	286.773.135
arrondi à	287.000.000 F.M.



ANNEXE

ORGANIGRAMME

Ministère de la Production

Cabinet

Direction Générale de  
l'AgricultureDirection Générale du  
Génie RuralDirection Générale des  
Eaux et Forêts

OMBEVI

(Office Malien du  
Bétail et de la Viande)(Etudes, productions ani-  
males et exportations)Direction Générale de  
l'Elevage et de la  
Santé Animale  
(pathologie animale)Laboratoire  
Central VétérinaireInstitut d'Economie Rurale  
(recherches et études agrono-  
miques, zootechniques, fores-  
tières et hydrobiologiques)Centre National  
de la Recherche  
Zootechnique  
(Sotuba)Station  
du Sahel  
(Niono)

ANNEXELES CENTRES DE RECHERCHES SUR L'ELEVAGE AU MALI -1 - Le Laboratoire Central Vétérinaire -

Après l'indépendance et après la dissolution de la Fédération Mali-Sénégal, le Mali ressentit très vite la nécessité d'avoir un laboratoire national, cette nécessité devint plus aiguë avec le déroulement de la campagne Internationale Conjointe de lutte contre la peste bovine (PC 15). C'est pourquoi l'U.S.-A.I.D. finançait la construction du laboratoire près de Bamako ; il fut terminé en 1971.

Ce laboratoire très bien équipé répond aux besoins des recherches concernant la pathologie et à ceux de la production des vaccins. Chaque unité est abritée dans un bâtiment de 400 m<sup>2</sup> de surface couverte, y sont adjoints des bâtiments de service (d'une superficie de 900 m<sup>2</sup>), 4 villas d'habitation et 4 bungalows de passage.

L'unité de recherche n'a pas encore commencé à fonctionner. Les différentes sections se consacreront à : la bactériologie, la virologie, la parasitologie, l'entomo-protozoologie, l'immunologie et l'anatomie pathologique.

L'unité de production est équipée notamment de deux lyophilisateurs REPP (d'une capacité de 100.000 doses chacun), un lyophilisateur d'une capacité de 500.000 doses doit être installé prochainement. Le nombre de doses vaccins produites au cours de l'année écoulée se décompose comme suit :

- vaccin contre la peste bovine : 2.000.000 de doses
- vaccin contre la péripneumonie: 2.000.000 de doses



- vaccin contre le charbon symptomatique : 600.000 doses
- vaccin contre la pasteurellose bovine : 600.000 doses
- vaccin contre le charbon bactérien : 50.000 doses

Prochainement cette unité produira des vaccins contre les maladies aviaires et contre la rage.

Le personnel est constitué de 4 cadres supérieurs (vétérinaires et chercheurs de haut niveau), d'un ingénieur pour l'entretien et de 60 cadres moyens et subalternes.

Le budget pour l'année 1974, qui ne comprend pas la rémunération du personnel, s'est élevé à 35 millions de francs maliens.

## 2 - Le Centre National de Recherches Zootechniques -

Implanté à Sotuba près de Bamako, ce centre est construit sur une superficie de 1.100 ha. Les bâtiments, outre les bureaux, comprennent 3 étables de 72 places chacune (1 étable de 150 places est en construction), d'une bergerie, d'une mulasserie, de deux porcheries, de bâtiments pour l'élevage de petits animaux (poulailler, poussinière, couvoir, clapier, etc...), d'un bâtiment pour la fabrication d'aliments du bétail et de bâtiments de services (hangars, garages, magasins ...). Les cadres supérieurs sont logés dans 9 villas et des bâtiments permettent d'accueillir 25 familles de personnel subalterne.

Le gros matériel consiste en deux tracteurs en bon état avec pulvérisateur, d'un bull-dozer, d'un camion et 4 véhicules légers.

Le Centre National de Recherches Zootechniques comprend :

- la direction et la section administrative ,
- la section génétique et élevage avec les sous-sections bovine, porcine et aviaire ,
- la section alimentation et biochimie avec les sous-sections biochimie, nutrition et production des aliments du bétail ,
- la section agrostologie avec les sous-sections cultures fourragères et pâturages ,
- la section vétérinaire s'occupant de la pathologie des animaux du centre.

Doit être prochainement créée la section étude et vulgarisation.

Le personnel est constitué de :

- 12 cadres supérieurs (allant du vétérinaire spécialiste à l'ingénieur d'agriculture) ,
- 13 cadres moyens (ingénieurs des travaux, assistants, infirmiers vétérinaires et moniteurs d'agriculture),
- 50 manoeuvres permanents (auxquels s'ajoutent 60 saisonniers).

Le budget de fonctionnement du centre en 1974 a été de 23 millions de francs maliens (dans ce budget la solde du personnel sauf celle des manoeuvres temporaires, n'est pas comprise).



Les recherches concernant le plus directement le projet sont effectuées par :

- la section génétique et élevage qui s'est consacrée surtout à l'amélioration de la production laitière (étude des croisements N'Dama X Jersiays, insémination artificielle avec blocage des chaleurs). Les différents rapports annuels du centre rendent compte des très intéressants résultats obtenus.

- la section alimentation et biochimie qui a analysé de très nombreux échantillons : plantes de pâturages naturels, plantes fourragères et sous produits.

Notons également les recherches consacrées à l'aflatoxine et la vente d'aliments du bétail aux éleveurs de la région de Bamako.

- la section agrostologie qui a étudié les pâturages naturels et qui, sur une superficie de 80 ha cultivés, a étudié en irrigué et en non irrigué l'acclimatement, la productivité et la rentabilité des principales espèces de plantes fourragères.

### 3 - La Station d'Élevage et de Recherches Zootechniques du Sahel

Anciennement station appartenant à l'Office du Niger, cette station a été rattachée au Ministère de la Production en 1960. Son but était de sélectionner en testant leur potentiel génétique, les races de zébus Maure et Peulh.

Cette station comprend des aménagements irrigables de 450 ha, un ranch d'élevage de 580 ha et un ranch d'embouche de 12 000 ha.

Un bâtiment comprend au rez-de-chaussée les bureaux et à l'étage l'habitation du Directeur ; y sont attenants 3 bungalows d'habitation, un hangar et un magasin général, un atelier d'embouche de 500 places, 2 étables de 80 places chacune et des fosses à ensilage.

Le gros matériel comprend un tracteur avec charrue, semoir, remorque et ensileuse.

Le personnel comprend pour les cadres supérieurs 1 Directeur, Docteur vétérinaire, 3 ingénieurs en sciences appliquées, 13 cadres moyens, 30 manoeuvres permanents, et la station emploie 70 manoeuvres saisonniers lors des gros travaux.

Le budget pour l'année 1974, qui ne comprend pas la rémunération du personnel, sauf celle des manoeuvres temporaires, s'est élevé à 17 millions de francs maliens.

Les prévisions budgétaires 1975 se décomposent ainsi : 35.186.000 F.M. de fonctionnement non compris les soldes, et 37.548.800 F.M. d'investissements fonciers et de matériel. Les recherches, outre celles de génétique déjà signalées, ont porté sur les potentialités d'embouche des zébus locaux ; leurs résultats ont permis de rendre deux feed-lots opérationnels dans la région de Niono.

Les conclusions des recherches conduites sur les plantes fourragères sont un bon élément de départ pour les travaux à réaliser.

Le point de la situation a été fait dans les publications du Docteur N'Golo Traoré, dans les rapports annuels de la Station et dans les Comptes rendus au Comité National de la Recherche Agronomique.





G9

September 13, 1974

3a

Mr M. Yudelman

Anthony Heylan

TAC - Aquaculture

This is just a brief note to record our conversation this afternoon per telephone when I mentioned to you that at Sir John Crawford's request I was working on the preparation of a proposal on aquaculture for TAC's consideration.

In this context I propose to hold a small informal meeting in the Bank in the week beginning October 14, which will be attended by Dr Pino of the Rockefeller Foundation, Mr E. Long of USAID and Mr Lucian Sprague of this Department.

I appreciate your approving Mr Sprague's assistance in this matter.

cc: Sir John Crawford  
Mr Sprague

ANeylan:jf *AN*



## OFFICE MEMORANDUM

G3c

TO: Mr. Warren C. Baum

FROM: Harold Graves *HG*

SUBJECT: Procedure on Planning of Capital Installations

DATE: September 13, 1974

We should be aware that there seems to be an inconsistency in two positions that have been taken with respect to the procedure for planning of capital installations in the international agricultural research network; and we should consider whether to resolve the inconsistency if it exists.

In your letter of April 19 to Dr. Pagot on the capital planning of ILCA, you said the following: "At the outset, we think it is right, as you have planned, for the donors to see the program, and to have a chance to comment on it.... In addition we believe that donors will want to see the schematic design when it is prepared.... Most important, donors will wish, I am sure, to be kept informed of the cost estimates, and to accept them, at each of several stages.... If any of these stages should come close to a time when donors are meeting for another purpose....it might be desirable for them to meet and to have a presentation from the Director. Otherwise it might be possible to proceed by circulating the information in question. An important delay would occur only if the cost figures began to diverge significantly from what had been expected, and in such a case, some pause for consultation probably would be desirable."

All this seems to leave open for an ad hoc decision the question of whether donors actually are to meet at any particular time.

In the August meeting of the Consultative Group, after considerable discussion (pp. 105-118 of the August 1 transcript), you appeared to take a slightly firmer position. At that time, you said: "I take it there is general agreement that the actual meeting of donors or a subcommittee of donors....would only take place under two circumstances: one, an initial meeting as proposed by Mr. Bernstein which would focus on the preliminary designs and cost estimates, and -- as suggested by Mr. Melville, I believe -- provide an operating ceiling within which the further planning and work could go forward; beyond that, meetings would only be convened when it appeared that there was an important issue which needed to be resolved...."

This language appears to make an initial meeting mandatory, as your letter to Pagot does not. On the other hand, this may not have been your intent; your summation, in fact, does appear to go somewhat beyond the gist of the discussion which preceded it. If it was not your intent to make an initial meeting mandatory, we need to amend the minutes (Paras. 33 and 34). If it was your intent, then we need to supplement our letter to Pagot, and we also need to take this element into account into any communications on this subject we address to other new centers.

Mr. Baum

- 2 -

September 13, 1974

If the question, in fact, is open, I would suggest we rest on the position taken in the Pagot letter.

The relevant portion of the transcript of the Consultative Group discussion is attached; and so are the minutes.

Attachments

HG;mcj



ADDIS-ABEBA ETHIOPIE

Le 30 août 1974

Dr. J.R. PAGOT

Monsieur le Secrétaire du  
Groupe Consultatif sur la  
Recherche Agricole Internationale  
I. B. R. D.  
1818 H N.W.  
WASHINGTON D.C. 20433  
(U.S.A.)

Monsieur le Secrétaire,

J'ai l'honneur de vous faire connaître que le Comité de Sélection de la liste d'architectes appelés à présenter leur candidature pour la réalisation des plans, dossiers d'appel d'offre et surveillance des travaux de l'I.L.C.A., s'est réuni à Addis-Abéba le 16, 17 et 18 juillet. Il était composé de :

MM. PAGOT, Directeur de l'ILCA,  
HAMMERSCHMIDT, architecte consultant de l'IBRD,  
AYNES, architecte D.P.L.G., consultant de l'ILCA,  
GEBREHIWOT, ingénieur architect à Addis-Abéba.

32 firmes, dont vous trouverez ci-joint la liste, avaient répondu en temps voulu, soit directement, soit par l'intermédiaire de leur association nationale d'architectes, à savoir :

- Canada .....	5
- Côte d'Ivoire ..	1
- Danemark .....	6
- Ethiopie .....	5
- Etats-Unis .....	1
- France .....	6
- Grande-Bretagne	5
- Kenya .....	1
- Suède .....	2

1 dossier français est arrivé trop tard.

...



Huit ont été retenus par ordre alphabétique :

- . 1 Centroproject - Addis-Abéba (Ethiopie)
- . 2 Kalt et BCEOM - Paris (France)
- . 3 Poul Kjaergaard and Partners - Copenhague (Danemark)
- . 4 Larose Laliberté Petrucci - Montréal (Canada)
- . 5 Robert J. Nash, Hennington Durham and Richardson - Washington DC  
(U.S.A.)
- . 6 Normand and Dawbarn - Londres (G.B.)
- . 7 Semichon et Renard - Abidjan (Côte d'Ivoire)
- . 8 Triad International - Londres (G.B.)

Ces firmes ont reçu un dossier comprenant :

- 1°/ Un programme (en anglais et en français).
- 2°/ Une lettre les informant de leur sélection.
- 3°/ Une note décrivant les éléments du projet de contrat qu'elles devront fournir avant le 20 octobre prochain.
- 4°/ Une note sur la nature des propositions à faire.

Je vous prie de bien vouloir agréer, Monsieur le Secrétaire, l'assurance de ma considération la plus distinguée.

*Pagot.*

J. PAGOT

- Dossier joint :
- 1°/ Copie des documents adressés aux organisations nationales des pays donateurs.
  - 2°/ Liste des firmes candidates.
  - 3°/ Un programme des bâtiments (que je vous ai déjà remis).
  - 4°/ Lettre et note adressées aux firmes retenues.

INTERNATIONAL LIVESTOCK CENTRE  
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE  
EN AFRIQUE



ADDIS-ABEBA ETHIOPIE

Dr. J.R. PAGOT

Mssrs.. (eight firms)

Re: Selection of Executive Consultants for the  
International Livestock Centre for Africa  
(ILCA), Addis Ababa, Ethiopia

---

Dear Sir :

The ILCA Selection Panel met in Addis Ababa from July 16 to 18, 1974 and reviewed documents from 32 candidate firms from ILCA donor countries.

I am pleased to inform you that your firm is one of eight successful firms selected to be included in the short-list. The short-listed firms are as follows : (in alphabetic order)


CENTROPROJEKT, Addis Ababa, Ethiopia  
KALT/BCEOM, Paris, France  
Poul KJAERGAARD & Partners, Copehnagen, Denmark  
LAROSE, LALIBERTE, PETRUCCI, Montreal, Canada  
Robert J. NASH and HENNINGTON, DURHAM & RICHARDSON, Washington DC,  
U.S.A.  
NORMAN & DAWBARN, London, England  
SEMICHON & RENARD, Abidjan, Paris  
TRIAD International, London, England

I should be glad if your firm (or consortium) would prepare, at no cost to ILCA, for the panel's review.

I would appreciate it very much if you would send me on, or before, October 19, 1974 your proposal and documents, as outlined above.

The Selection Panel will be meeting during late October / early November 1974 to select a firm from the short-list considered to be the best qualified for the assignment and to recommend to the Board of Trustees that negotiation should be opened by the Director of ILCA with the firm to agree upon financial terms of the contract to be entered into. Should these negotiations be unsuccessful, negotiations will be terminated and opened with the firm next in line.

Yours Sincerely,

  
Dr J.R. Pagot  
Director, ILCA

RECEIVED  
1817 2EB -F VM 3 30  
TILU LAM WIT UNIL

RECEIVED  
1974 SEP -4 AM 3:30  
INCOMING MAIL UNIT

Director, IGCV

Dr J.B. Bator

Хонка Зинселеял

noted... should these negotiations be unsuccessful, negotiations will be permitted to agree upon financial terms of the contract to be entered into. These first negotiations should be opened by the Director of IGCV with the best qualified for the assignment and to recommend to the Board of Directors November 1974 to select a firm from the short-list considered to be the one selection panel will be meeting during late October / early

before, October 10, 1974 your proposals and documents, as outlined above. I would appreciate if you would send me one or

at no cost to IGCV for the panel's review. I would be glad if you firm (or consortium) would please

LEIAD INTERNATIONAL, London, England  
SEMICHON & BEHAVD, Arlington, Texas  
MOBMAN & DAVABAN, London, England

U.S.A.

ROBERT J. WASH and HEMMINGTON, DUBHAM & RICHARDSON, Washington DC,  
FABOSE, PATIBELLE, BELBACCI, Montreal, Canada  
BOUJ KLABEGVARD & BERTNER, Copenhagen, Denmark  
KATY\BCEOM, Paris, France  
SEMIBOBBOLEKL, Addis Ababa, Ethiopia

short-listed firms are as follows: (in alphabetical order)  
unsuccessful firms selected to be included in the short-list. The  
I am pleased to inform you that your firm is one of eight

donor countries.

18, 1974 and reviewed documents from 25 candidate firms from IGCV.  
The IGCV selection panel met in Addis Ababa from July 16 to

Dear Sir:

(IGCV), Addis Ababa, Ethiopia  
INTERNATIONAL PLATEAU Centre for Africa  
Re: Selection of Executive Consultants for the

Marta.. (eight firms)

Dr J.B. Bator



VDDIG-VBEBV EIHIOBE

FOK ABEICV

EN ABEIOBE

INTERNATIONAL PLATEAU CENTRE

CENTRE INTERNATIONAL POUR L'AFRIQUE



INTERNATIONAL LIVESTOCK CENTRE  
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE  
EN AFRIQUE



ADDIS-ABEBA ETHIOPIE

*Mr Legenne  
has copy*

317/DIR

December 6, 1974

Mr. Warren J. Baum  
World Bank  
Room E-1023  
1818 H Street, N.W.  
Washington, D.C. 20433

Dear Sir:

As I stated during the International Center's Week held in Washington, D.C. in July 1974, I have pleasure in enclosing herewith the Information Circular No. 1 regarding the development of the headquarters building program in Addis Ababa.

Sincerely yours,

*Itagot*

J. R. Pagot  
Director

Encl:

RECEIVED  
14 DEC 14 1974

RECEIVED  
1974 DEC 17 AM 9:29  
INCOMING MAIL UNIT

Encl:

Director  
J. B. Padoa

*Handwritten signature*

Director General

Dear Sir:  
The International Centre for the Development of the  
Washington, D.C. in July 1974. I have pleasure in enclosing herewith  
as I stated during the International Centre's week held in  
Addis:

Washington, D.C. 20433  
1818 H Street, N.W.  
Room E-1053  
World Bank  
Mr. William J. Padoa

ADDIS

December 9, 1974



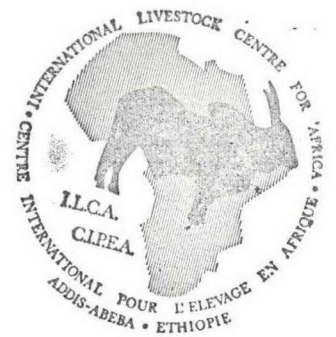
ADDIS-ABABA ETHIOPIA

FOR AFRICA  
INTERNATIONAL TRADE CENTRE

EN AFRIQUE  
CENTRE INTERNATIONAL POUR LE DEVELOPPEMENT

*Handwritten notes:*  
Mr. Padoa  
1818 H St  
Washington

*Handwritten mark*



## INFORMATION CIRCULAR NO. 1

### INTERNATIONAL LIVESTOCK CENTRE FOR AFRICA

#### HEADQUARTERS BUILDING PROJECT

During the Centers' week meeting in Washington in July 1974, the Director of ILCA stated he would keep the governments of donor countries regularly informed regarding the development of the Building Program for ILCA headquarters.

This circular is the first of a series, the last of which will describe the ceremony of dedication of the buildings.

#### 1. Building Program

A Building Program of the headquarters facilities was drawn up during March and April 1974, in co-operation with the Secretariat des Missions d'Urbanisme et d'Habitat, in Paris.

It was assessed and after minor changes were made was approved by the Executive Committee at a meeting in May 1974.

#### 2. Site

The site, a level piece of land approximately 14 hectares in size was allocated to ILCA under the terms of the Memorandum of Understanding signed between the Government of Ethiopia and IBRD on 17th July 1974.

The site is situated on the Asmara road, six kilometers from the centre of Addis Ababa, near two dairy farms and a dairy processing works. The site is easily accessible, Electricity high tension cables and a good water supply close by will ensure the supply of utilities.

#### 3. Selection of an Architectural Firm

A selection panel of architects drew up the following short-list of eight architectural firms:

Bureau d'Architecture KALT/BCFOM, France  
Centroprojekt, Ethiopia  
Poul Kjaergaard & Group, Denmark  
Larose, Laliberte Petrucci & Associates, Canada  
Robert J. Nash & Henningson, Durham & Richardson, USA  
Norman and Dawbarn, U.K.  
Semichon & Renard, France  
Triad International, U.K.



Each firm received a copy of the Buildings Program and were asked to send to Addis Ababa by 20th October 1974 the following:

- an interpretation of the Buildings Program and a time schedule for the execution of the Program
- a draft contract
- a cost estimate
- background to the firm and principal architects.

The selection panel of architects met again in Addis Ababa from 4 to 7 November to make the final selection of the architectural firm which would carry out ILCA's Building Program.

Of the firms on the short-list, Nash and Partners (USA) did not present the requested material and withdrew their candidature. The two french firms amalgamated.

In order of merit the first three firms chosen were:

Norman and Dawbarn, U.K.  
Triad International, U.K.  
Poul Kjaergaard Group, Denmark

It proved difficult to make a final choice; all the firms presented proposals of a high standard, acceptable to ILCA.

The Board of Trustees has authorized the Director to negotiate a contract with Norman and Dawbarn; the Architectural Adviser of IBRD in Nairobi will work in close co-operation with the Director in this negotiation.

#### Looking Ahead

According to the schedule drawn up by Norman and Dawbarn, actual construction of the headquarters buildings should begin within seventeen months of the signing of the contract and they should be complete within forty to forty six months.

28 NOV 1974



# NORMAN AND DAWBARN

( Planning proposé et valable dès la signature du contrat

( Planning proposal valid as of the date of signature of the contract

Months

Work Stage	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24			
1 Preliminary Sketch design scheme	■																										
2 Approvals		■																									
3 Final design scheme			■																								
4 Approvals					■																						
5 Preparation of working drawings and Bills of Quantities etc.					■																						
6 Tendering period													■														
7 Selection of Contractor															■												
8 Building Period																	■										
9 Maintenance Liability																				■							
KEY																											
Consultants	■																										
Quantity Surveyor	■																										
Contractor	■																										
ILCA	■																										
* - Consultants Visit Site																											

JOB

ILCA : Addis Ababa

No.

Work Programme

by  
date

To completion of Project - month 40

Months 40 - 46



G-9

INTERNATIONAL LIVESTOCK CENTRE  
FOR AFRICA

CENTRE INTERNATIONAL POUR L'ELEVAGE  
EN AFRIQUE

ADDIS-ABEBA ETHIOPIE



Le 28 août 1974

Dr. J.R. PAGOT

Monsieur le Président,

En présentant aujourd'hui au Groupe Consultatif et au T.A.C. le programme et le budget de l'I.L.C.A., je mesure l'honneur qui m'a été fait lorsqu'on m'en a confié la direction. Je remercie ceux qui nous ont fait confiance, nous osons espérer qu'avec l'aide du Board of Trustees nous ne les décevrons pas.

L'I.L.C.A. est lancé à un moment où il faut bien le reconnaître, la sécheresse qui a sévi en Afrique ces dernières années a dramatisé la situation. Les éleveurs n'ont pas tellement bonne presse, ne les rend-on pas responsables de leur propre malheur. Et - sans évoquer la mort d'Abel - il faut bien reconnaître que leur sort est peu enviable.

Face aux problèmes à résoudre, nos moyens d'action peuvent paraître à première vue dérisoires - au regard des 130 millions de bovins, des 100 millions de moutons et des 80 millions de chèvres que l'on compte en Afrique. Mais n'est-ce pas les rôles des Instituts internationaux de joindre les efforts du plus grand nombre pour améliorer le sort de la multitude ?

Dans le plan de développement de l'agriculture, la F.A.O. estimait que même si le taux de croissance de la production animale passait de 2,7 p. 100, chiffre des années 60 à 4,3 p. 100, le déficit prévisible des années 80 serait encore de 1 million de tonnes de viande et de 700.000 tonnes de lait et la sécheresse n'a pas amélioré la situation.

Il est devenu urgent d'accroître considérablement le rendement des unités bétail qui ont survécu en attendant que le cheptel soit reconstitué.

...



L'élevage des bovins, zébus pour la plupart, est en Afrique localisé, pour sa grande majorité, dans les zones impropres à l'agriculture, faute d'une pluviosité suffisante et dans les zones non infestées par les glossines vectrices de la trypanosomose en raison de la grande susceptibilité des zébus à la maladie du sommeil.

Les taurins sans bosse trypanotolérants sont encore en nombre insuffisant pour utiliser le potentiel fourrager des zones humides, mais seront un point de contact entre les activités de l'I.L.R.A.D. et l'I.L.C.A.

Les troupeaux subissent donc les aléas et les contraintes sévères du milieu physique : climat, sécheresse, biologiques, pâturages de qualité médiocre, économiques, éloignement des centres de consommation. En dépit de ces obstacles les Africains produisent de la viande, leurs techniques sont simples, elles sont, en fait, une adaptation aux conditions défavorables. La transhumance, mouvement saisonnier des troupeaux, est dictée par l'inégale répartition des points d'eau et la faible durée de la période de végétation - 8 mois par an les animaux se nourrissent de paille séchée sur pied.

En fait la situation est très comparable à celle que l'on observe dans certaines régions d'Australie ou du nouveau monde.

Si on étudie objectivement la situation, on note que les recherches conduites, tant dans l'ouest que dans l'est de l'Afrique, ont conduit à la découverte de moyens techniques susceptibles d'améliorer le rendement de l'élevage.

Si la vulgarisation des vaccinations contre la peste bovine, la péripneumonie et la plupart des maladies bactériennes a permis d'accroître le nombre des animaux, le rendement par unité bétail est resté faible de l'ordre de 12 à 15 kg par an.

Le moment est venu d'intégrer toutes ces découvertes, afin de les appliquer, soit aux systèmes traditionnels de production, soit à de nouveaux modèles qui restent à mettre au point.

L'I.L.C.A. s'est vu confier cette tâche, le rapport de M. le Professeur Tribe, les recommandations du T.A.C., celles du sous-comité pour l'élevage ont défini le mandat de ce dernier-né des Instituts internationaux, le Board of trustees les a suivies à la lettre, je me permettrai de les rappeler brièvement.

I.L.C.A. have :

- to collect, classify and disseminate in English and in French all the relevant facts on animal production in tropical Africa; TAC urges that there be complete uniformity in this matter between the International Centre and the technical departments of FAO;

- to employ an interdisciplinary research team to study existing systems of animal production ;

...

- to design and develop new or improved production systems and establish new research priorities;

- to support and make fully operational existing research stations at the national and regional level, and cooperate with them in preparing a completely coordinated research programme;

- to take all appropriate steps to enable it to undertake all the specific research programmes which could be entrusted to an international centre;

- to organise or to assist in organising seminars, technical conferences and training courses for personnel dealing with livestock problems (whether in the field of research, extension, planning or production);

- to furnish to national, regional or international authorities supporting statistics, information and advice on the different phases of animal production in which the Centre will be actively engaged.

While TAC appreciate the force of the arguments which underlie the timetable for the actions proposed by the Tribe report, he gave the advise to speed up the procedures.

- - - - -

One year after the election of the Board of trustees what is the situation ?

In late october 1973 an informal meeting took place in London to prepare the first Board meeting of january.

The 24 of october the Imperial Government of Ethiopia that has been sized by the Secretariat of the C.G. give power to the Minister of Agriculture to sign the Memorandum of agreement. After the modification in the composition of the Government of Ethiopia, the power was tranfered to ATO AMDE Acting Minister who signe with M. MALONE, representative of I.B.R.D. on the 16th of july.

The Minister of finances has given instruction for free duty tax importation rights and to open bank account, immediatly in name of I.L.C.A.

The Board has established at Addis Ababa in his meeting in january ILCA's organisation : besides the Board of Trustees, an Executive Committee will deal with administrative matters and a Programme Committee with scientific programmes.

A description of the Director's work load and responsibilities has been agreed upon and an organisational diagram has been approved.

...



ILCA will have a team of Direction with a Director, a Deputy Director, the Head of the Central Research Team, the Head of the Documentation and Training Team and the Head of the Associated Programmes, and the Senior Administrative Officer.

The central research organisation will be divided into teams dealing with :

1. Zootechny - "the animal"
2. Physical environment - "climate and soil"
3. Biological environment - "pastures, epidemiology"
4. Human environment - "sociology, anthropology"
5. Economic conditions - "macro and micro economy, marketing"

Each problem or programme will be studied by multidisciplinary groups of research workers.

The Staff Regulations are ready to be put into operation, salary scales have been fixed. They are a synthesis of the rules of the others International Institutes and I would thanks all the others directors for their comprehensive help.

Finance procedures have been fixed, and the interim help of I.D.R.C. that has been very useful and appreciate may be transferred in very few months.

A budgeting plan has been established, with a recruitment schedule.

The Executive Committee reviewed in may at his first meeting at Addis Ababa the definition of the posts and stated that, for internationally recruited members of the Direction Staff and the Research and Documentation Teams, it would be necessary to have the most exhaustive search and independent selection possible.

The Committee decided that government and agency sponsors of ILCA and international organisations, including UNESCO, FAO, WHO and ILO, should be approached for recommendations, and advertisements placed in international and professional journals. This has been done.

The Belgian government has offered to send Associate Research Assistants to ILCA, and has provided the curriculum vitae of a certain number of young university graduates who are interested in ILCA's field of activities.

For buildings a procedure has been definit by the World Bank, ILCA recieved the advice of the consultant architect of the bank.



The program of buildings has been made with a consultant firm specialized in this kind of work and the map in contour of the site 14 ha has been made.

The surface area for the main buildings, offices and laboratories is that suggested in the Task Force report and in the IBRD instructions (4,700 m<sup>2</sup>, in area).

The Executive Committee has agreed to increase the surface area for sheds, workshops and farm facilities to 1,500 m<sup>2</sup>, and considered it impossible to have all the staff living on the site, but included provision for eight houses in the plan, for a few research workers and security and maintenance staff.

A letter has been sent to the national organisations of architects of the countries whose governments have signed the Memorandum of Understanding, and to the Minister of Public Works of Ethiopia, asking them to suggest the names of four qualified firms that might be interested in the ILCA project.

32 firms have indicated their interest in the project. A short list of 8 has been selected on the 18 of July by a selection team of 3 architects. They will present their bidding previous the 20th of October.

The cost of buildings of the headquarter have been reevaluated by the Secretariat of the C.G.

Total cost	2.335.000
Contingencies	1.214.000
	<hr/>
	3.549.000

At this sum must be added

for the Scientific equipment	900.000 \$
for the initial capital in the first phase to	624.000
for the Library initial stock	100.000 \$
= for the headquarter the grand total is	5.173.000 \$.

With regard to the experimental farm offered by the Ethiopian government, the Executive Committee decided that before any planning of investments was made, a study should be conducted on the site, to provide exact information on the actual tenure of the land, the quality of the soils and pastures, and the possibilities for using all methods of improvement, including irrigation.

The expenses has been evaluated for this operation to 575.000 \$ and the eventual investments for Associate program to 455.000 \$.

...

## Seminars

When ILCA becomes fully operational it will organise two workshops or seminars per year, and will start in 1975, using facilities already available in Africa.

The first will deal with Rangeland evaluation improvement and mapping in the Sahelian and Soudanian zones of Africa.

At the moment several teams of research workers are interested in rangeland evaluation, which is indispensable to the development of integrated planning of animal production, but the results are presented in such a manner that often the extension people are not in a position to make use of all the information that exists on pastoral mapping and evaluation reports.

On the other hand, many attempts have been made to try to improve the management of natural rangeland in tropical Africa, not many are widely known.

New methods of teledetection and mapping with satellites offer some hope of having more accurate and rapid evaluation.

It will be good to have the opportunity of having a seminar on the subject, which would unite specialists in these fields of research, from tropical Australia, Europe and America and Africa.

The seminar may be held in Bamako, Mali, in January 1975 and followed by an excursion in the soudano sahelian part of Mali.

The second workshop will be on the methodology of inquiries into cattle production in transhumance and nomadic regions of Africa.

This seminar will form part of a larger study on transhumance, and African systems of animal production.

It will deal with all the methodological approaches of this problem and will provide an occasion for research workers involved in such studies to compare their techniques and results.

The seminar will have as its objective the recommendation of a standardised method of evaluation which would permit comparison between inquiries conducted in different parts of Africa by different teams of research workers.

This seminar may be held late in 1975 or early 1976.

The third one will deal with systems of animal production.

As it has been shown by the Task Force and the TAC and recognised as evidence by the Board of Trustees, the system approach will surely be very productive.

But the identification of the different systems of animal production as well as the methodology have to be better defined.

...



The preparation of this seminar will be the basic study on which ILCA would base its choice of major areas of activity. This should be the focus of work of all staff members recruited in 1974 and 1975 so that a comprehensive study of animal production systems can be presented.

#### Programm

Dealing now with the programm. The Task Force report indicates the major areas of activities of ILCA among them the Board of Trustees has chose for 1974 and 1975 a programme of activities which can be carried out without facilities and which will provide results, useful for the development of long term projects, either at Headquarters or outside Ethiopia.

For documentation it had asked to the project officer to begin as soon as possible the building up of a network of information with the existing documentation centres, which would be compatible with the FAO, Caris, and Agris projects.

Invitation were sent to 9 institutions from Europe and America specialising in tropical agriculture, all gave a favourable answer. A meeting was held in march in Rome to which each centre sent a representative the Director of Information and general affairs of FAO was present also his assistants for Agris and Caris project.

The general objectives of ILCA were presented, and all the participants agreed to help ILCA and very practical propositions were made.

The system of classification to be used by ILCA must, in the opinion of the participants, be compatible with the international systems, especially with Agris n° 2, and with the classification adopted by the other International centres.

An ILCA adviser will attend in August the meeting of International Centre Librarians which was proposed at the meeting of the Directors of International Centres in April.

Taking into account the very positive results of the Rome meeting, the Executive Committee agreed on the list of fields in which ILCA should collect information in the near future, and asked the Project Officer to start negotiations with the Directors of documentation centres, to set the project in motion, that has been done.

ILCA's first fields of interest are :

1. Transhumance
2. Rangeland management
3. Maps of rangeland
4. Sociological and anthropological studies
5. Epidemiology
6. Zootechnical experimentation
7. Forage cropping - rangeland improvement
8. Climate classification and range water development
9. Economics of animal production and marketing.

...

## Speaking of Long Term Research Programmes

ILCA, like all International Centres must plan for long terme research. The objectives established by the CGIAR include such long term plans.

The Board of Trustees has chosen to start in the immediate future two fields of research :

1. The relationship between drought, transhumance and nomadism
2. The acclimatisation of exotic breeds of cattle in Africa.

The Programme Committee, which will meet for the first time in November with Professor Tribe as its President, will discuss the long term plans of ILCA's activities.

For conclusion I should say few words of the philosophy of ILCA about associates programmes.

According to the directives of the African Livestock Subcommittee to the Task Force, ILCA must : "Create an effective over-all network for research, training and outreach on animal production and health in Africa, linking international, multilateral, regional and national efforts".

The Board of Trustees is investigating procedures for cooperation within a network of centres and intends that ILCA should be as flexible as possible.

With regard to concerted programmes, each participant will contribute his own knowledge and facilities; for the associated programmes, ILCA may reinforce with men and material support a national programme or regional, and in some cases ILCA may take full responsibility for a programme conducted outside of Ethiopia.

Contacts with governments of Kenya, Nigeria, Cameroon, Mali, Ivory Coast have shown good possibilities of cooperation.

The Board of Trustees has given consideration to the following programmes and has asked the Programme Committee to consider further projects.

- International network on feed information centres.
- Stratification of animal production systems in the Sahelo Soudanien zones (Mali).

No other associate programmes have been projected, because the recruitment of staff had not yet start discussion of future projects will take place at the meeting of the Programme Committee in November.

A project in Kenya and Nigeria will be presented.

...



Dealing with the components of its activities.

ILCA will use at its beginning seminards and workshops as means of training. In the future it will look with more interest in the traditional ways of training.

It will receive graduates of African Universities and Faculties as well as from others parts of the world and also research workers willing acquire a tropical experience in animal system production research.

All these projects need peoples and credits, for credit the budget revised by the CGIAR Secretariat due to an undervaluation of inflation is for

	thousands	Member for employees
1974	694	34
1975	2 425	67
1976	4 155	90
1977	5 025	101
1978	6 370	105

Due to the late signing of the agreement the fund actually available will be for a large part reported to 1975.

To day the total expenses for ILCA activities and meetings are below 100 000 \$.

- - - - -

Pour terminer, je souhaiterais remercier le C.G. Secretariat, IDRC pour son aide and all donors agencies, je vous prierai d'accepter mes excuses pour avoir été si locace et mes remerciements pour votre patience.

J. PAGOT





RCW10

INCOMING CABLE

69

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AAZCZC YWB276 RMF0253 SDU726 CSAB885

URWN HL AACA 046

CANBERRA ACT 46 23 1431

August 23, 1974

GT

NEYLAN

CARE INTBAFRAD

LWASHINGTONDCAMERICA

Distribution

Industrial Projects

AUG 23 11 09 AM 1974  
COMMUNICATIONS  
SECTION

RECEIVED

WILL COMMENT ON QUESTIONS FOR PANEL OVER WEEKEND STOP RE ~~AQUACULTURE~~  
GLAD DISCUSS HULSE BUT HOPPER AGREED IN TAC STOP WOULD BE GLAD LEAVE  
RESEARCH FINANCE TO IDRC BUT WOULD PRESS HARD FOR SOME DONOR TAKE UP  
TRAINING QUESTION REGARDS

CRAWFORD

AS RECEIVED.

G-9  
*[Handwritten signature]*

**OUTGOING WIRE**

TO: CRAWFORD  
MELBAVE  
CANBERRA

DATE: AUGUST 22, 1974

CLASS OF  
SERVICE: LT / (EXTN 4823)  
*REA*

COUNTRY: AUSTRALIA

TEXT:  
Cable No.:

SUBJECT YOUR CONCURRENCE WILL VISIT TVA ALABAMA AUGUST 27 TO 29 AND  
AQUACULTURE CENTRE AUBURN UNIVERSITY ALABAMA APRIL 30 IN CONNECTION  
TAC AQUACULTURE INTERESTS COLON OTTAWA SEPTEMBER ~~16~~ 16 TO 21 AND  
FRANKFURT SEPTEMBER 28 FOR PLANT NUTRITION SUBCOMMITTEE MEETING STOP  
GRATEFUL YOUR CONFIRMATION ABOVE PLANS REGARDS

NEYLAN

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME A.A. Neylan

DEPT. Agriculture & Rural Development

SIGNATURE *A.A. Neylan*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: ANeylan:jf

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BOOK OF 2 CABLES

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CANBERRA

(2) FOODAGRI  
ROME

DATE: AUGUST 21, 1974

*tipax*

CLASS OF  
SERVICE:

LT

*(4823)*

COUNTRY: AUSTRALIA

ITALY

*wul*

TEXT:  
Cable No.:

ADDRESSED SIR JOHN CRAWFORD COPY ORAM STOP HULSE INTERPRETS  
TAC DECISION ON AQUACULTURE MERELY AS COMMENDATION OF EXISTING PROGRAMS  
STOP HE CLAIMS IDRC WILL SOON BE FUNDING ALL AVAILABLE PROJECTS IN  
SOUTHEAST ASIA STOP HE DOUBTS NEED FOR SUBCOMMITTEE BUT WILL DISCUSS  
WITH YOU IN OTTAWA SEPTEMBER REGARDS

NEYLAN

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME A.A. Neylan

DEPT. Agriculture & Rural Development

SIGNATURE *A.A. Neylan*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: ANeylan:jf

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11:25 AM

DISPATCH

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO ANSWER

DEPT

U.S. DEPARTMENT OF COMMERCE

AUG 21 9 41 PM 1974

NAME

A. V. HAYDEN

COMMUNICATIONS

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URGENT

URGENT 11:25 AM AUGUST 21 1974

RE: [Illegible]

URGENT 11:25 AM AUGUST 21 1974

URGENT 11:25 AM AUGUST 21 1974

URGENT 11:25 AM AUGUST 21 1974

Serial No.

TEXT

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TO

(1) [Illegible]

(3) [Illegible]

DATE

AUG 21 1974

BOOK OF 3 COPIES

OUTGOING MESSAGE

ASSOCIATION

INTERNATIONAL DEVELOPMENT

RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL BANK FOR

COOPERATION

INTERNATIONAL FINANCE

(3-20)

Form No. 37

Form No. 37

630

August 23, 1974

Dr. Jean R. Pagot  
Director  
International Livestock Center  
for Africa  
P.O. Box 5689  
Addis Ababa  
Ethiopia

Dear Jean:

The purpose of this note is to renew the invitation for you to comment on the Secretariat draft paper, "Budgeting and Accounting Procedures and Practices of International Agricultural Research Centers," which was circulated under a memorandum of July 11. I'd appreciate having comments by September 25, so that we might have a chance of circulating an agreed text before the next meeting of the Consultative Group. A copy of the draft paper is attached.

Let me mention the following points for your consideration:

(1) There was some dissatisfaction among the centers about paragraph 22, on page 4, and the Secretariat withdrew this particular paragraph from the draft budgeting paper. The same subject matter was discussed by the Consultative Group on August 1, and there seemed to be some sentiment then that something resembling paragraph 22 should be understood to be a part of the accepted procedures, but perhaps not so categorically stated. Nyle Brady, speaking for the center directors, expressed a parallel view to the Consultative Group in a paper prepared for presentation on August 2. I would be grateful for any suggestions about how the paragraph might be re-drafted to make it acceptable from your point of view.

(2) The Secretariat would like to modify the provision of paragraph 19 concerning working capital; this subject, as you may remember, also was treated in the draft integrative paper and discussed by the Consultative Group. We suggest that the working capital fund be reduced, in the ordinary case, from 40 to 30 days' cash requirements, but that it be left open to any center, in its annual budget presentation, to justify a 40-day fund if the circumstances of the center seem to require. The justification would include a demonstration that, because of the expected phasing of fund arrivals, cash available could be expected to fall below 30 days' requirements. (I am aware that ILCA has not asked for a working capital fund.)



(3) In paragraph 40, it is agreed that the date for the completion of the auditors' report should be May 1, not March 1.

(4) In paragraph 44, in the last sentence, after the words "additions to" the Secretariat would like to add the words "or deletions from."

Sincerely,

Harold Graves

Enclosure

HG:mcj

*Handwritten signature*

93a.

Mr. Jones, Controller's

August 14, 1974

Harold Graves, AGPCG

International Livestock Center for Africa (ILCA)

The following confirms our conversation earlier this month.

Please arrange for a check in the amount of \$100,000 to be sent to First National City Bank, 399 Park Avenue, New York, N. Y. 10022 as an initial deposit to the ILCA account.

The attached letter, requesting the account to be opened, as well as the completed authorized signature cards and General Resolution of Unincorporated Association form should accompany the check.

The funds are to be used for the purposes stated in Section 1.03, Appendix IV of the ILCA Memorandum of Understanding, and Dr. Pagot will arrange for a monthly statement of expenditures.

Attachment

*HGraves*

HGraves:apm



93c.

August 14, 1974

Dear Mr. Durant:

The International Bank for Reconstruction and Development (IBRD), a specialized agency associated with the United Nations, is the fiscal agent administering funds contributed by various donors for the establishment of the International Livestock Center for Africa (ILCA).

At a Board meeting of ILCA on January 6-8, 1974, authority was given for the Chairman and Director to establish the necessary bank accounts to serve ILCA.

We request you to open a checking account, titled International Livestock Center for Africa (ILCA), and enclose a check for an initial deposit of \$100,000 to that account.

We also attach completed signature cards of the authorized signers for the account and we further verify that these are their authentic signatures. A completed General Resolution of Unincorporated Association form is also attached.

Communications regarding the account should be sent to the authorized signers:

Dr. Jean Pagot  
Director  
International Livestock Center  
for Africa  
P. O. Box 5689  
Addis Ababa  
Ethiopia

CABLE: ILCAF, Addis Ababa

and:

Dr. Ralph Hodgson  
Chairman of the Board  
International Livestock Center  
for Africa  
7006 Lake Forest Drive  
College Park  
Maryland 20740

CABLE: HODILCA, Washington, D. C.

Please advise the above mentioned persons when the account is established, and furnish them with check books.

Sincerely yours,

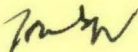
Harold Graves  
Agriculture and Rural Development  
Department  
(Executive Secretary, Consultative Group  
on International Agricultural Research)

Enclosures

Mr. W. A. Durant  
International Services Division  
First National City Bank  
399 Park Avenue  
New York  
New York 10022

cc: Dr. Jean Pagot  
Dr. Ralph Hodgson  
Mr. Robert Jones, Controller's

HGraves:apm





TITLE OF ACCOUNT

No.

TYPE OR PRINT NAMES AND TITLES	SIGNATURES
ME - LE -	<i>Ralph E Hodgson</i>
ME - LE -	<i>Hagot</i>
ME - LE -	
ME - LE -	
ME - LE -	
ME - LE -	

PLEASE COMPLETE THE CERTIFICATE ON THE REVERSE SIDE AND RULE OUT SPACES NOT USED



# GENERAL RESOLUTION OF UNINCORPORATED ASSOCIATION

We, the undersigned, President and <sup>Director</sup> Secretary, respectively, of

INTERNATIONAL LIVESTOCK CENTER FOR AFRICA  
(Exact Name of Unincorporated Association)

ADDIS ABABA, ETHIOPIA  
(Address)

hereby CERTIFY that the following is a true copy of a certain resolution duly adopted by the ~~the~~ ("Membership")  
at the Board of DIRECTORS of the said unincorporated association in accordance with the Constitution and  
("Directors" or "Trustees")  
By-Laws at, and recorded in the minutes of, a meeting of the said BOARD duly held on  
("Membership" or "Board")  
, 19 , and not subsequently rescinded or modified:  
(Date of Meeting)

## RESOLVED :

1. That FIRST NATIONAL CITY BANK, New York (see footnote)

(hereinafter called the "Bank") be and hereby is designated a depository of the funds of this Association, and

CHAIRMAN AND DIRECTOR

(If officer(s), designate office(s) only, for example: President, Treasurer, etc.; if person(s) other than officer(s), insert name(s).)

ARE DESIGNATED TO SIGN SINGLY

(If two or more are designated, indicate whether they are to sign singly, any two, jointly or otherwise)

is/are hereby authorized to sign, for and on behalf of this Association, any and all checks, drafts and other orders with respect to any funds at any time(s) to the credit of this Association with the Bank and/or against any account(s) of this Association maintained at any time(s) with the Bank, inclusive of any such checks, drafts and other orders in favor of any of the above designated officer(s) and/or other person(s), and that the Bank be and hereby is authorized: (a) to pay the same to the debit of any account(s) of this Association then maintained with it; (b) to receive for deposit to the credit of this Association, and/or for collection for the account of this Association, any and all checks, drafts, notes and other instruments for the payment of money, whether or not endorsed by this Association, which may be received by it for such deposit and/or collection, it being understood that each such item shall be deemed to have been unqualifiedly endorsed by this Association, and (c) to receive, as the act of this Association, any and all stop-payment instructions (inclusive of any relative agreement) with respect to any such checks, drafts or other orders as aforesaid and reconciliation(s) of account when signed by any one or more of the officer(s) and/or other person(s) as hereinbefore designated.

2. That CHAIRMAN AND DIRECTOR

(If officer(s), designate office(s) only, for example: President, Treasurer, etc.; if person(s) other than officer(s), insert name(s).)

ARE DESIGNATED TO SIGN SINGLY

(If two or more are designated, indicate whether they are to sign singly, any two, jointly or otherwise)

is/are hereby authorized, for and on behalf of this Association, to transact any and all other business with or through the Bank which at any time(s) may be deemed by the said officer(s) and/or other person(s) transacting the same to be advisable, including, without limiting the generality of the foregoing, authority to: (a) discount and/or negotiate notes, drafts and other commercial paper; (b) apply for letters or other forms of credit; (c) borrow money, with or without security; (d) assign, transfer, pledge or otherwise hypothecate any property of the Association; (e) purchase, exchange, sell, or otherwise deal in or with any stocks, bonds and other securities; (f) execute and deliver automated customers services and other agreements relative to performance of various computer services; (g) in reference to any of the business or transactions hereinbefore in this subdivision "2" referred to, to make, enter into, execute and deliver to the Bank such negotiable or non-negotiable instruments, indemnity and other agreements, obligations, assignments, endorsements, hypothecations, pledges, receipts and/or other documents as may be deemed by the officer(s) and/or other person(s) so acting to be necessary or desirable.

3. That any and all withdrawals of money and/or other transactions heretofore had in behalf of this Association with the Bank are hereby ratified, confirmed and approved, and that the Bank (and any interested third party) may rely upon the authority conferred by this entire resolution unless, and except to the extent that, this resolution shall be revoked or modified by a subsequent resolution of this Board, and until a certified copy of such subsequent resolution has been received by the Bank.

WE FURTHER CERTIFY that the following now occupy(ies) the (respective) office(s) designated in the above-quoted resolution and that the same is(are) duly qualified as such officer(s):

NAMES:

TITLES OF OFFICES HELD:

RALPH E. HODGSON

CHAIRMAN

JEAN ROBERT PAGOT

DIRECTOR

IN WITNESS WHEREOF, we have hereunto subscribed our names over our official titles this 31st  
day of JULY , 19 74

*Ralph E. Hodgson*  
President

*Hugot*  
Secretary

NOTE: Should the Membership, Board of Directors or Trustees desire that the authority conferred be restricted to one or more particular places of business of the Bank, please specify in the space provided therefor.



Abstract from minutes of Board of Trustees  
January 6-8 1974

15. Staff Employment. Viewpoints on salary and employment conditions were discussed at length. It was evident that not enough information was available at the time to establish policy. The Director and Chairman were urged to study this further with other institute directors and with IIE and to make further recommendations at the next Executive Committee meeting. The Director and Chairman were authorized to confer with IIE and develop arrangements for the IIE employment program subject to review by the Executive Committee.
16. Establishment of Bank Accounts. Authority was given to the Chairman and Director to establish needed bank accounts to serve ILCA. Recommendation for support for the Chairman's activities, the Executive Committee, and the Board are to be reported to the Executive Committee at their next meeting.
17. Employment of Director. Through a sub-committee appointed by the Chairman, appropriate arrangements were made and agreed to with the Director for his employment contract to be developed through IIE program.

Ralph E Hodgson  
Hugot

93c.

August 14, 1974

Dear Professor Germain:

In the temporary absence of Mr. Warren Baum, the Chairman of the Consultative Group, the pleasure falls to me of confirming to you that you have been designated by the Consultative Group, through its African Livestock Subcommittee, to serve as a member of the Board of Trustees of the International Livestock Center for Africa (ILCA). Dr. Hodgson, the Chairman of the Board of Trustees, or Dr. Pagot, the prospective Director General of ILCA, may already have been in touch with you about your term of service and the schedule of Board meetings now planned. If they have not, I am sure that they soon will be.

For me, it is a particularly personal pleasure to welcome you to the research network in this new capacity.

Sincerely yours,

Harold Graves  
Executive Secretary

Professor Rene Germain  
University of Louvain  
Louvain  
Belgium

cc: Dr. Hodgson  
Dr. Pagot

*HG*  
HGraves:apm



## OFFICE MEMORANDUM

Africa: ILCA - 1-9  
cc: ILRAD  
ey-8

TO: Mr. R. E. Rowe, Asst. Director, WAPA

DATE: August 6, 1974

FROM: K. H. Ochs, WAPA2 *KHO*SUBJECT: International Centers Week -  
Presentation of ILRAD and ILCA on July 31, 1974A. ILRAD (International Laboratory for Research  
on Animal Diseases)

1. ILRAD's development status was presented by its Chairman of Board, Mr. J. A. Pino. ILRAD was registered under the laws of Kenya in June 1974. It will initially concentrate on intensive research on trypanosomiasis and theileriosis (mainly East Coast Fever). A site for the laboratory has been formally allotted Kabete, a suburb of Nairobi. Construction is scheduled to begin in September 1975 and to be completed in fall 1977. On the staffing side, ILRAD suffered a serious loss in the death of its Director, Mr. E. Sadun, in April 1974. His successor is likely to be nominated by end August. But, as it is uncertain when the new director can take up his duties, it is not possible to predict the pace of staff appointments and ILRAD's further funding.
2. Mr. Pino is confident that ILRAD will develop an efficient vaccine against trypanosomiasis, applicable on a large scale, within 8 - 10 years (personal information).

B. ILCA (International Livestock Center for Africa)

3. Mr. J. Pagot, Director of ILCA, reported that the agreement establishing ILCA was signed in Addis Ababa in mid-July by the Ethiopian Government and the Bank's representative. ILCA's headquarters have been chosen in Addis Ababa, and a sub-station will be at Adama Tulu. Recruitment is proceeding slowly, but it is expected the staff will be about 90% complete by 1976. Physical facilities and a documentation service have been designed. Technical seminars -- the first one most likely in Bamako -- are being planned to assist ILCA on matters of importance, such as topics in animal production research. So far, ILCA's Board has decided to begin its research in two fields: (a) the relationship between drought, transhumance and nomadism; and (b) the state of knowledge about the adaptation of exotic cattle in Africa. Steps also have been taken toward initiating a cooperative research program with some African countries.
4. The ILCA's initial research program has an obvious bias toward livestock production in arid rangelands. To my mind, the problems of developing livestock production methods for the higher rainfall areas would be of much greater importance. Therefore, I recommend that ILCA's first seminar be attended by one of our Region's livestock specialists in order to learn more about ILCA's programs and to report on the Bank's views.

KHOchs/det

cleared with and cc: Mr. Crowe

cc: Messrs. Thalwitz, van Gigch, Wadsworth, Stoops, Fransen,  
Meyn, Zuckerman and Wyss (PMWA).

ADDIS-ABEBA ETHIOPIE



July 23, 1974

Dr. J.R. PAGOT

Dear Sir,

The ILCA Selection Panel met in Addis Ababa from July 16 to 18, 1974 and reviewed documents from 32 candidate firms from ILCA donor countries.

I am pleased to inform you that your firm is one of eight successful firms selected to be included in the short-list. The short-listed firms are as follows : (in alphabetic order)

CENTROPROJECT - Addis Ababa, Ethiopia  
KALT-BCEOM - Paris, France  
Paul KJAERGAARD and PARTNERS - Copenhagen, Denmark  
LAROSE, LALIBERTE, PETRUCCI - Montreal, Canada  
Robert J. NASH and HENNINGTON, DURHAM and RICHARDSON - Washington D.C., USA  
NORMAN and DAWBARN - London, Great Britain  
SEMICHON et RENARD - Paris, France  
TRIAD International - London, Great Britain

I should be glad if your firm (or consortium) would prepare, at no cost to ILCA, for the panel's review :

- a) a brief descriptive proposal and cost estimate for ILCA project based on the attached ILCA building program (i) ;
- b) a draft contract setting out your Plan of works with a schedule or staff deployment in Addis Ababa as well as your Head Office and time-table ; an estimate of fees and reimbursable expenses covering all professional services, broken down into their component parts (see notes annex 1 and 2) ;
- c) illustration of executive works similar to ILCA project that you would have realised, for review.

(i) Pamphlet prepared by "Secrétariat des Missions d'Urbanisme et d'Habitat" (S.M.U.H.) and the Direction of I.L.C.A.



I would appreciate it very much if you would send me on, or before, October 19, 1974, your proposal and documents, as outlined above.

The Selection Panel will be meeting during late October - early November 1974 to select a firm from the short-list considered to be the best qualified for the assignment and to recommend to the Board of Trustees that negotiation should be opened by the Director of ILCA with the firm to agree upon financial terms of the contract to be entered into. Should these negotiations be unsuccessful, negotiations will be terminated and opened with the firm next in line.

Yours sincerely,

The Director of ILCA

J. PAGOT

# ILCA/CIPEA PROJECT

## ANNEX II

### NOTES ON PROPOSAL

#### 1. Brief Descriptive Proposal

It should outline, on two to three quarto or A4 pages, site usage, grouping, form and dimensions of buildings, the structural and utility systems, and list main construction materials and components envisaged for the ILCA buildings. If convenient and practical the description may be supported by illustrations, simple, small scale, plans (on quarto or A4 paper) may be included, but drawings are not acceptable.

#### 2. Cost Estimate

The base cost estimate, in Ethiopian dollars, should be as of September 1974. It should list separately the cost of site development, construction, fixed equipment and loose furniture. It should also tabulate, for each of the above mentioned categories, contingencies for unforeseen physical events and for price increases during project implementation. Duties and taxes of imported materials and components should be excluded from the estimates but tabulated separately for each category.

#### 3. Consultant's Draft Contract for Comprehensive Services

The Plan of Work should be described in the draft contract and be illustrated as a bar chart and included as an annex to the contract. It should set out the time required for each step of the design process, production drawings, specifications and bills of quantities for architecture, engineering, quantity surveying and supervision during construction and provisional and final handing over.

Ample time should be allowed for the client's and authorities' review and approval, for tendering, analysis of tenders and contract awards.

The estimated construction time and guaranty period and final handing over should also be shown and described.

#### 4. STAFFING SCHEDULE

A staff development time schedule should be annexed to the contract. It should show, if appropriate, the approximate number of staff working on the project in Addis Ababa, on the site and in the main office.



5. FEES and REIMBURSABLE EXPENSES

The estimates of fees and reimbursable expenses should be tabulated and annexed to the contract. Fees for all professional services, including procurement of loose furniture, and related reimbursable expenses should be shown for each phase of the Plan of Work (cf. para. 3 above). The currency or currencies of payments should be stipulated.

The selection criteria will be on merit, not on fee competition. It is therefore expected that firms and consortia will apply scales of fees under which they are bound by their respective professional organizations, to work.

6. SCHEDULE OF ACCOMODATION

The schedule of accomodation with room and space description, listing separately net areas, circulation and wall areas and gross areas, should be included as an annex in the contract.

7. Executed Works

Supplemental material which has not already been submitted, brochures, pamphlets, photos, sketches illustrating works similar to the ILCA project which have been executed or are about to be executed by your firm or consortium.

# ILCA/CIPEA PROJECT

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## ANNEX 1

Re: ELEMENTS OF DRAFT CONTRACT

1. Object of the Contract
2. Consultant's Services
  21. Architectural
    211. Master planning
    212. Preliminary project
    213. Final
    214. Working drawings
  22. Structural Analysis ?
    221. Preliminary scheme
    222. Final design
  23. Sanitary, Electrical and Mechanical Installations
  24. Site Works and Landscaping
  25. Specifications and Bill of Quantities
  26. Equipment Installations
  27. Supervisions during Construction
  28. Provisional and Final Acceptance
3. Obligations of ILCA and of the Consultants
  31. Obligations of ILCA
  32. Obligations of Consultant
  33. Arbitration
4. Completion Time and Miscellaneous
  41. Time for different phases
  42. Miscellaneous
5. Submitting of Plans and ILCA Approval



..... continued

6. Remuneration for the Consultant and Mode of Payment

61. Proposal

611. Design and preparation of tender documents

612. Supervision

N.B. The fee for 611 will not be subject to escalation.

7. Addresses and correspondance

8. Signature and Date -

N.3. I. Building documents

a. Measurements will be metric

b. Language used will be English

II. Contract between ILCA and Consultants will be in English and French.

INCOMING TELEEX

Ethiopia: Jijiga Livestock

Date Received

Distribution:

Mr. Tolley  
Mr. Husain  
Mr. Adler

cc: Ethiopia: Aviation

cc: Ethiopia: Grain Storage

cc: Ethiopia: Cr. 417 Adm.

cc: Ethiopia: Cr. 453 Adm.

cc: Ethiopia: Cr. 485 Adm.

JUL 17 1974

Tolley  
Jalil  
Johnson  
O'Brien

File:

JULY 17, 1974

244 TOLLEY

July-9

✓ cc: African Com. Livestock (ILCA)

PRIMO: RE LIVESTOCK III, HOPE TO HAVE CLEAR INDICATION OF PROSPECTS FOR SEPTEMBER APPRAISAL WITHIN WEEK AS BERHANU HAS UNDERTAKEN TO DISCUSS PROBLEM WITH OTHER MINISTRIES CONCERNED, I.E., FINANCE AND PLANNING.

*side*

SECUNDO: RE AVIATION PROJECT, HAVE WRITTEN YOU LETTER TODAY DETAILING MY OWN VIEWS OF SITUATION AS SUGGESTED IN BICKERS' TELEEX NO. 260 OF JULY 15. EXPECT TO OBTAIN LATEST GOVERNMENT VIEW BY WEEKEND.

*Bickers*

TERTIO: GRAIN STORAGE AND MARKETING PROJECT INTERMINISTERIAL COMMITTEE HOLDING WIND-UP MEETING TODAY TO DISCUSS INTERAGENCY COMMENTS ON DRAFT REPORT. OFFICIAL GOVERNMENT REQUEST FOR IDA CREDIT AND EARLY APPRAISAL OF PROJECT WILL PROBABLY BE FORTHCOMING THIS WEEK.

*Anders*

QUARTO: SIGNED ILCA AGREEMENT YESTERDAY WITH AMDE WONDEFRAH. ONE SIGNED COPY AIRMAILED TO GRAVES AND SECOND BEING HAND CARRIED TO WASHINGTON BY PAGOT NEXT WEEK. HOPE TO OBTAIN PARLIAMENTARY RATIFICATION DURING CURRENT SESSION.

*Wash*

QUINTO: LEGAL OPINIONS REQUIRED FOR EFFECTIVENESS OF :

EDUCATION III

TELECOMS V

DROUGHT

*Manager*

BEING PREPARED BY ESHETU, HEAD OF MINISTRY OF FINANCE LEGAL DEPT BUT MINOR HITCH HAS ARISEN RE DROUGHT REQUIRING INTERVENTION OF ASHENAFI WHO PRESENTLY MEMBER OF ETHIOPIAN DELEGATION VISITING IRAN TO OBTAIN CONCESSIONARY TREATMENT RE SUPPLY OF FERTILIZER. EYE WILL PURSUE MATTER WITH HIM WHEN HE RETURNS TO ADDIS LATTER THIS WEEK. REGARDS

MALONE



Adm. CBIR - (ICCA)

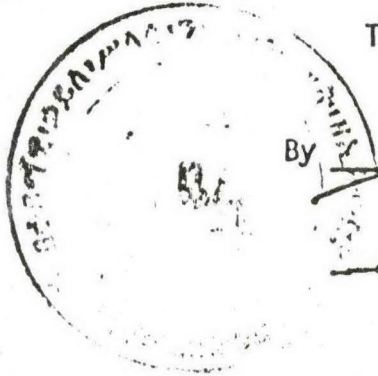
G-9

NOBIA



Signed in Addis Ababa, Ethiopia, on behalf of the parties to this Agreement, this sixteenth day of July 1974.

THE EMPIRE OF ETHIOPIA



By

[Signature]  
Acting Minister

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
on behalf of the Consultative Group on International Agricultural Research

By

[Signature]  
Resident Representative



Pursuant to subparagraph (c) of paragraph 13 of the above Memorandum of Agreement, the International Bank for Reconstruction and Development, having taken the steps described in such subparagraph, hereby endorses such Agreement, as amended on April 17, 1975, to the Board of Trustees of the International Livestock Center for Africa thereby turning over to such Board all rights, obligations and assets thereunder.

Done in Washington, D.C. October 31, 1975.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

By

[Signature]

FORM NO. 696

(10-74)

WORLD BANK GROUP

OFFICIAL DOCUMENT TRANSMITTAL

**From:** Official Documents Desk,  
Records and Communications Division  
Room F-244, Extension 3526

**Date:**

quarters:  
Washington, D.C. 20433



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT ASSOCIATION

OFFICIAL  
DOCUMENTS

*630*  
*(Re ILCA)*  
*Adm. CGIAR - (ILCA)*

Resident Representative in Ethiopia

IBTE New Telecommunications Building - Churchill Road - Addis Ababa - Ethiopia  
P.O. Box 5515 - Telephone 46560-61 - Cable Address: INTBAFRAD

Letter No: 74

July 16, 1974

Mr. Harold Graves  
Executive Secretary, Consultative  
Group  
I.B.R.D.  
Washington, D.C.

Dear Harold:

Enclosed is a signed copy of the Memorandum of Agreement between IBRD and The Ministry of Agriculture (IEG). We will try to obtain Parliamentary ratification as soon as possible.

Sincerely yours,

John M. Malone, Jr.

Enc.

*P.S. Sagot is carrying a second  
signed copy to Washington,*

*JM*

*630*



OFFICIAL  
DOCUMENTS

*Adm. CGIAR (ILCA)*

Letter No: 74

July 16, 1974

Mr. Harold Graves  
Executive Secretary, Consultative  
Group  
I.B.R.D.  
Washington, D.C.

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Sincerely yours,

John M. Malone, Jr.

Enc.

MEMORANDUM OF AGREEMENT  
BETWEEN  
THE EMPIRE OF ETHIOPIA  
AND

OFFICIAL  
DOCUMENTS

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
ACTING ON BEHALF OF THE  
CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH  
FOR THE ESTABLISHMENT OF AN  
INTERNATIONAL LIVESTOCK CENTRE FOR AFRICA (ILCA)

PREAMBLE

The present level of livestock production in tropical Africa is considered to be well below the potential of the region. On grounds of human nutrition and welfare, of conservation of rangeland resources, and of economic growth, an urgent need exists to accelerate and extend research on livestock production. The tropical zones of Africa are estimated to contain about 124 million head of cattle, 98 million sheep and 30 million goats, producing meat, milk and hides for a rapidly increasing population and playing an essential part in the lives of the people. Commercial cattle production in most of tropical Africa is characterized by low annual offtake, high calf mortality and slow maturity. More efficient production is hampered by inadequate feeding and water supplies and by the prevalence of some animal diseases, notably Trypanosomiasis and Theileriosis (mainly East Coast Fever). Economic and social conditions and limited marketing facilities further limit the output of cattle, sheep and goats.

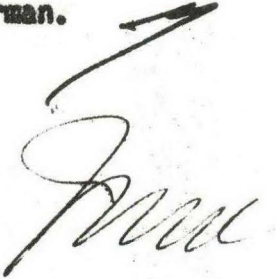
In some cases, a leading cause of the disappointing growth in animal productivity has been the insufficient integration of biological, economic and sociological components of research and development programs.



The need for strengthening livestock research in general and for more detailed study of animal production systems is urgent. Although a considerable fund of knowledge on livestock research has been collected over several decades, the results of much of this work are not widely known, and present research activities are limited by shortages of experienced staff, facilities and funds.


A particular need exists for the study of Trypanosomiasis and Theileriosis (mainly East Coast Fever), which are especially destructive on the African continent. The success of efforts to increase livestock production in Africa by upgrading present genetic strains of cattle, by improving husbandry and management practices and by developing better rangelands are, in certain regions, largely dependent upon a program to bring about effective control of these two diseases.

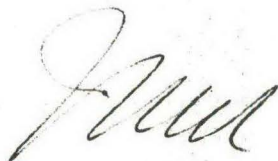
The concept of an international research effort to attack these problems has been under study and discussion for some time by the Consultative Group on International Agricultural Research (hereinafter referred to as the CGIAR). The CGIAR is co-sponsored by the Food and Agriculture Organization of the United Nations, the International Bank for Reconstruction and Development (the Bank), and the United Nations Development Programme; the membership of the CGIAR is indicated in Annex A hereto. To act for it in matters concerning research on livestock in Africa, the CGIAR has established a Subcommittee on African Livestock (hereinafter referred to as the Subcommittee), of which the Bank provides the chairman.





From study and discussion by the CGIAR and its Subcommittee has emerged a proposal to establish an International Laboratory for Research on Animal Diseases (hereinafter referred to as ILRAD) and an International Livestock Center for Africa (hereinafter referred to as the Center). It is intended that the activities of these two institutions will be closely coordinated. The Center will conduct research and training activities aimed at improving livestock production systems. The staff on ILRAD will concentrate initially on intensive research concerning the immunological and related aspects of controlling Trypanosomiasis and Theileriosis, and possibly at a later stage other animal diseases. The headquarters of the Center would be situated in Ethiopia, and ILRAD would be situated in Kenya. The CGIAR has also decided that these two institutions should be established under arrangements which would enable them to be integrated at some future date and that it is desirable that ILRAD and the Center come under a common Board at the earliest appropriate time subject to further discussion and decision by the CGIAR at the time.

Subject to the approval of their respective governing bodies, certain interested members of the CGIAR have indicated a willingness in principle to provide financial support for the establishment of the Centre, both during the initial stage of its development and as a continuing matter thereafter. The Subcommittee has asked the Bank to act as Executing Agency to bring the Center into being and to that end to enlist the cooperation of the International Development Research Centre (hereinafter referred to as IDRC) pursuant to arrangements to be made between them. 



Now, therefore, the parties to this Memorandum agree to work together toward the establishment of the Center as an international research and training institution, with suitable governance and juridical personality, and appropriate status, authorities, privileges and other conditions necessary to enable it to operate effectively and efficiently toward the attainment of its objectives when provided the requisite financial support. Specifically, the parties to this Memorandum agree:

1. ESTABLISHMENT AND NAME

There is hereby established a Center called International Livestock Center for Africa (hereinafter referred to as the Center). The Center shall operate in accordance with the following provisions.

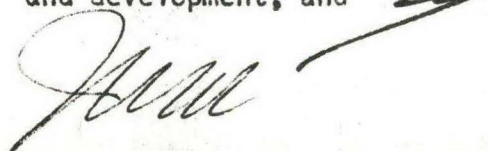
2. LOCATION

The headquarters of the Center shall be at Addis Ababa, Ethiopia. The Center will, in addition, establish such research units as may be needed, at locations to be designated in Africa, with at least one such unit in Ethiopia.

3. PURPOSES

The purpose of the Center shall be to assist national efforts which aim to effect a change in the production and marketing systems in tropical Africa south of the Sahara so as to increase the total yield and output of livestock products and improve the quality of life of the people in this region. The Center will serve:

- (a) as an international center for research to promote the development and demonstration of improved livestock production systems optimizing the use of human and natural resources in Africa,
- (b) as a focal point for training activities which will increase regional competence in a systems approach to livestock production and development, and





(c) as a multidisciplinary documentation center, working in both French and English, for the Livestock Industry of Africa.

In carrying forward its program, the Center will develop close linkage with national and regional organizations undertaking research and training activities in the same or closely related fields of interest.

4. ACTIVITIES

The activities of the Center will serve to identify means of increasing the efficiency of the major animal production systems of tropical Africa and to assist the governments and authorities responsible for achieving new levels of productivity. In particular, the Center will engage in the following types of activities:

- (a) retrieve, assemble and make available in both English and French all relevant information on animal production in tropical Africa;
- (b) engage a multidisciplinary research staff to study existing animal production systems (including breeding, feeding management and related health aspects of husbandry, the improvement of range and pastures, and the social and economic factors affecting the livestock industry including processing and marketing), develop new or amended systems of production, and define priorities for other research;
- (c) support, supplement and cooperate with existing national and regional research stations or programs in developing a fully coordinated program of production and rangeland research which is related appropriately to the urgent needs of livestock development;
- (d) develop the capacity to undertake research programs in specific aspects of livestock production which are appropriate to an international center. Such programs will require careful justification with particular emphasis given to their timing and to their international application;





- (e) organize, or assist in organizing, seminars, technical conferences and training courses for staff engaged in livestock research, extension, planning and production, in order particularly to increase regional competence in the multidisciplinary "systems" approach to livestock research and development;
- (f) make available statistical support, information or advice to national, regional or international authorities in the various fields relating to animal production in which the Center is actively engaged. In addition, the Center will engage in such other activities as may be found necessary in furtherance of its objectives.

5. POWERS

In furtherance of these purposes and activities, the Center shall possess full juridical personality and, in particular, the capacity to:

- (a) acquire or obtain from any governmental authority, national, municipal, or local foreign or domestic, or otherwise, or from any company, corporation, association, person or other entity, such charters, franchises, licenses, rights, privileges, assistance (financial or otherwise) and concessions as are conducive to and necessary for the attainment of the purpose of the Center;
- (b) receive and acquire from any person, firm or entity, by donation, grant, exchange, devise, bequest, purchase or lease, either absolutely or in trust, contributions consisting of such property, real or personal, including funds and valuable effects or things, as may be useful or necessary to carry out the purpose and objectives of the Center and to hold, own, operate, use or dispose of said property or valuable things;

A handwritten signature in dark ink, appearing to be 'J. M. M.', is written over the end of the text in block (b). The signature is fluid and cursive, with a long horizontal stroke extending to the right.

(c) do and perform all acts and things as are necessary, expedient, suitable, or proper for the furtherance or accomplishment of the purposes and the attainment of any or all of the objectives herein stated, or which shall appear, at any time, as conducive to and useful for the activities of the Center, including the capacity to institute legal proceedings.

6. STATUS OF THE CENTER

The Center will operate as an autonomous, non-profit organization, international in character, governed by a Board of Trustees selected as provided in Section 7 of this Memorandum, and directed by a Director selected as provided in Section 9 of this Memorandum.

7. GOVERNANCE

The Center will be governed by a Board of Trustees of twelve members, comprised and selected as follows:

Two members designated by the Empire of Ethiopia;

Three members designated by the CGIAR or the Subcommittee;

Six members-at-large with interests and qualifications relevant to the work of the Center. Of these members, at least three shall be African nationals (with appropriate representation from different parts of tropical Africa). These six members-at-large shall, in the first instance, be selected and appointed by the Subcommittee. If the Subcommittee shall have selected less than six members-at-large by the time of the first meeting of the Board of Trustees, the vacancies may be filled by the Board of Trustees; and the Director of the Center, ex officio.

The term of office of the members designated by the Empire of Ethiopia shall be determined by that State.





All other members of the Board shall serve for terms fixed by the Board, but not in excess of three years. These members shall be eligible to succeed themselves.

Vacancies among the members-at-large by reason of their retirement, death incapacity or any other cause shall be filled by the Board of Trustees. Any such vacancies among the three members nominated by the CGIAR shall be filled by the CGIAR. New appointees shall be appointed for the remainder of the term of the member who is being replaced, or for three years in the case of those appointed to fill vacancies occurring as a result of the expiration of the term of a member.

The Board of Trustees of ILRAD shall be invited to send two of its members to attend as observers the meetings of the Board of Trustees of the Center.

8. THE BOARD OF TRUSTEES

The Board of Trustees shall:

- (a) frame rules of procedure for its own working;
- (b) elect a Chairman and a Vice Chairman;
- (c) determine policy for the operation of the Center;
- (d) select and appoint the Director of the Center for such a period or periods as it deems necessary and appropriate;
- (e) approve the programs developed for the Center by the Director;
- (f) approve the appointment of senior staff members of the Center on the recommendations of the Director;
- (g) scrutinize and approve the budget estimates for the Center;





- (h) take such action as shall be necessary to conclude and realize the purpose of, such formal relationships with ILRAD as may be determined from time to time by the CGIAR, including without limitation, dissolution or reconstitution of the Board or the Center; and
- (i) do and perform all other acts considered necessary, suitable and proper for the attainment of any or all of the purposes, activities and objectives of the Center as enumerated in this Memorandum.

9. DIRECTOR

The Center will be administered by a Director appointed by the Board of Trustees.

The Director will be responsible to the Board of Trustees. He will implement the policies determined by the Board, follow the guidelines laid down by it for the functioning of the Center, carry out the directions of the Board and abide by its decisions. Under the overall policy guidance of the Board, the Director will be responsible for the operation and management of the Center and for assuring that its programs and objectives are properly developed and carried out.

10. COOPERATION WITH ILRAD

In realizing its purpose and carrying out its activities, the Center shall closely cooperate with ILRAD.

If and when the CGIAR determines that it would be appropriate to modify the cooperation between the Center and ILRAD under a formal relationship, the CGIAR will determine the terms and conditions under which that relationship shall be entered into. The Board of Trustees of the Center shall take all such action as shall be necessary to conclude, and realize the purposes of, such



formal relationship in accordance with the directives of the CGIAR.

11. FINANCING

Financial support for the Center will be provided by members of the CGIAR, which will consider annually the budgetary requirements of the Center as approved by the Center's Board of Trustees. The Center will also be authorized to receive contributions from other sources. Full development of the Center and its program will be dependent upon the extent of the financial support thus provided.

Several members of the CGIAR have indicated that they are prepared to contribute towards the costs of those preliminary activities necessary to establish the Center as an operating entity in a position to proceed with the execution of its research mission. It is contemplated that these contributions will be placed in a Special Account to be established and administered for this purpose by the Bank.

12. PARTICULAR COVENANTS


The Empire of Ethiopia hereby agrees to accord to, or in connection with, the Center and its staff the following rights, privileges and immunities:

- (a) Assurance of authority for the Board of Trustees to establish employment policies and conditions for the Center's staff on an international basis, without discrimination as to nationality or origin or any consideration other than qualifications and experience, as may be necessary to assure availability of well-qualified staff and high quality of performance;
- (b) assurance of procedures for expeditious clearance for entry into Ethiopia of trainees, scholars, and visitors concerned with the Center's program;



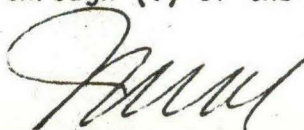


- (c) Authorization for the unrestricted movement of such biological materials into and out of Ethiopia as may be needed by the Center or for its cooperative programs in any part of the world consistent with the quarantine inspection laws and regulations of the Empire of Ethiopia to avoid the introduction or export of serious pests or diseases. The Empire of Ethiopia agrees to assure prompt and expeditious inspection of all materials;
- (d) freedom for publication and dissemination by the Center of research results;
- (e) the Center, its property and assets, wherever located and by whomsoever held, shall enjoy immunity from every form of legal process except insofar as in any particular case it has expressly waived its immunity. It is, however, understood that no waiver of execution shall extend to any measure of execution;
- (f) the premises of the Center shall be inviolable. The property, assets and archives of the Center, wherever located and by whomsoever held, shall be immune from search, requisition, confiscation, expropriation and any other form of interference, whether by executive, administrative, judicial or legislative action;
- (g) to the extent necessary to carry out the operations provided for in this Agreement and subject to the provisions of this Agreement, all property and assets of the Center shall be free from restrictions, regulations, controls and moratoria of any nature;
- (h) the official communications of the Center shall enjoy treatment not less favorable than that accorded by the Empire of Ethiopia to the official communications of any other comparable international institution.





- (i) All trustees, officers and employees of the Center;
  - (i) shall be immune from legal process with respect to acts performed by them in the exercise of their official function except when the Center waives this immunity;
  - (ii) shall be exempt from taxation in respect of the salaries or emoluments paid to them by the Center;
  - (iii) shall, together with their spouses and relatives dependent on them, be accorded the same immunities from immigration restrictions, alien registration requirements and national service obligations, the same treatment in respect of travelling facilities and the same repatriation facilities in time of international crisis as are accorded by the Empire of Ethiopia to officials of comparable rank of international institutions;
  - (iv) shall be accorded the same facilities as regards exchange restrictions as are accorded by the Empire of Ethiopia to officials of comparable rank of international institutions;
  - (v) shall have the right to import or re-export free of customs duty and other tax their personal and household furniture and effects at the time of first taking up their post in Ethiopia or within six months thereafter in accordance with the relevant customs regulations, provided, however, that all customs duties and other taxes thereof shall first be paid in accordance with the laws and regulations then in force if sold locally;
- (j) No Ethiopian nationals, permanent foreign residents of Ethiopia or any other person locally hired by the Center shall be accorded any of the exemptions, immunities and facilities stated in subparagraphs (i) through (v) of the preceding paragraph (i) of this Section.



- (k) The Center, its assets and other property shall be:
  - (i) exempt from all direct taxes; it is understood, however, that the Center will not claim exemption from taxes which are, in fact, no more than charges for public utility services;
  - (ii) exempt from customs duties and all other taxes or duties in respect of scientific and laboratory equipment imported or exported by the Center for its official use, it being understood that all such duties and other taxes shall first be paid in accordance with the relevant laws and regulations then in force if sold locally; however, customs duties and other taxes on vehicles, articles and supplies imported wholly, necessarily, and exclusively for the official use of the Center shall be paid by the Ministry of Agriculture.
  - (iii) exempt from duties, other taxes, prohibitions and restrictions on imports and exports in respect of its publications.
- 13. (a) The Empire of Ethiopia will make available to the Center on a long-term lease at a nominal rental, a tract of land of approximately eight hectares or near Addis Ababa which is suitable for the purposes of the Center's headquarters, including land for office and service buildings and for other appropriate facilities.
- (b) The Empire of Ethiopia also will make available to the Center on a long-term lease at a nominal rental one or more tracts of land of a size and location to be agreed between the parties to this Memorandum and being suitable for the research purposes of the Center.



A handwritten signature in cursive script, likely of the Ethiopian representative, located at the bottom left of the page.



A handwritten arrow pointing to the right, located at the bottom right of the page.



(c) The Bank has agreed, within the limitation of funds donated by members of the CGIAR, to act, with the cooperation of IDRC, in taking steps to establish the Center in accordance with the provisions of this Memorandum, up to the point at which a Director and a Board of Trustees will have taken office and a staff sufficient, in the opinion of the Director and the Board of Trustees, to carry out the administration of the Center will have taken up its duties. At that point the Bank will endorse this Agreement to the Board of Trustees (and the Empire of Ethiopia agrees to such endorsement), turning over to that Board all the rights, obligations and assets it has incurred under this Agreement.

14. TERMINATION

The rights and obligations of the Bank under this Agreement will terminate at such time as the Bank endorses its rights and obligations under this Agreement to the Board of Trustees then responsible for the Center, pursuant to Section 13 of this Memorandum. Should it be necessary to terminate the Agreement for any reason other than by such endorsement, the rights, obligations and physical assets, other than land and capital improvements thereto, accrued up to that time, shall be distributed to an institution or institutions agreed by the Empire of Ethiopia and the Board of Trustees of the Center in consultation with CGIAR and having public purposes similar to those of the Center. Disposition of any land held by or on behalf of the Center shall be governed by the terms of the lease agreement for such land.

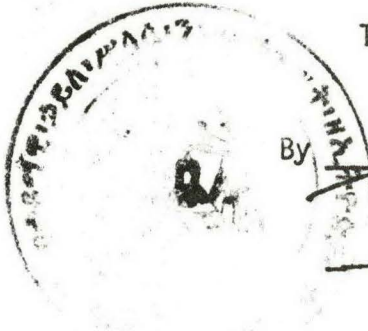
15. ENTRY INTO FORCE

This Memorandum of Agreement shall enter into force when it has been signed on behalf of both parties hereto and ratified by Parliament.





Signed in Addis Ababa, Ethiopia, on behalf of the parties to this Agreement, this *sixteenth* day of *July* 1974.



THE EMPIRE OF ETHIOPIA

By *[Signature]*  
*Minister*

INTERNATIONAL BANK FOR RECONSTRUCTION  
AND DEVELOPMENT  
on behalf of the Consultative Group on  
International Agricultural Research

By *[Signature]*  
*Resident Representative*



## OFFICE MEMORANDUM

G-9

TO: Files

DATE: July 15, 1974

FROM: Harold Graves *HGW*

SUBJECT: Financial Resources of ILCA

As of July 15, \$842,942 had been paid into the ILCA initial fund. Payments were yet to be received of £40,000 (\$96,000) from the United Kingdom and 1 million francs (about \$25,000) from Belgium. In addition, outside the initial fund, the International Development Research Centre (Canada) had made Can \$150,000 available for the purposes of ILCA. The total resources made available to ILCA, including pledges, therefore amount to about \$1.11 million.

A disbursement of \$75,000 was made from the initial fund to set up an Ethiopian-dollar account for ILCA in Addis Ababa. The amount disbursed by the International Development Research Centre at July 1 is estimated by IDRC at \$80,000.



*yellow*

93c.

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.  
Telephone (Area Code 202) 477-3592  
Cable Address - INTBAFRAD

ICW/74/8/(c)

July 15, 1974

TO: Participants in International Centers Week  
FROM: Executive Secretariat  
SUBJECT: Program and Budget of the International Livestock Center  
for Africa (ILCA);  
CIMMYT.

1. Attached for information of members of the Consultative Group and of the Technical Advisory Committee is a paper giving the Secretariat's observations on the 1975 program and budget presentation of the International Livestock Center for Africa (ILCA). The paper is intended for use in the forthcoming International Centers Week, in particular with respect to Item 8 (Discussion of Center Programs) of the Consultative Group's Provisional Agenda, which was circulated on June 10.

2. The Secretariat wishes also to call the attention of participants in International Centers Week to the issuance of an additional document by CIMMYT: "CIMMYT Review 1974."

Attachment

1975 Program and Budget  
of the International Livestock Center for Africa (ILCA)

Observations of the Consultative Group Secretariat

1. This paper is presented in line with the recommendations of the Consultative Group Subcommittee on Center Review Procedures, dated November 1973.
2. The International Livestock Center for Africa (ILCA) has described its plans for next year and following years in its paper, "1975 Programme and Budget." Another basic document concerning ILCA is "Animal Production and Research in Tropical Africa," dated March 1973. This is the report of the task force which constitutes the basic prospectus for ILCA that was accepted by TAC and the Consultative Group.
3. This brief Secretariat paper is intended to be read in company with the basic documents.

I. Present Status of ILCA

4. The objectives and origins of ILCA are fully described in the Center's Programme (Section 1).
5. Arrangements have been made for the Memorandum of Agreement on the establishment of ILCA to be signed in Addis Ababa on July 15 or 16 by representatives of the World Bank (acting for the Consultative Group) and the Government of Ethiopia. The Memorandum is being submitted to the Ethiopian parliament, and ILCA will become a legal entity when the Agreement is ratified by Parliament.
6. Parliament is now in extraordinary session. Whether it will consider routine matters, and whether it could consider the ILCA Agreement during the extraordinary session, is not known. If it does not, the Agreement presumably will be considered in a session which is to begin on November 2.
7. Members of the Consultative Group have paid or pledged the equivalent of \$950,000 for the fund established for the initial stage of ILCA. The fund is administered by the World Bank on behalf of the donors. In addition, the International Development Research Centre (IDRC) has set aside Can.\$150,000 for the purposes of ILCA, and these funds have been the principal source from which current disbursements have been made. IDRC's special role is mentioned in paragraph 13 of the ILCA Programme.



8. Pending the formal establishment of ILCA, initial members of the Center's Board of Trustees were chosen by the African Livestock Subcommittee in August 1973; in accordance with the provisions of the Memorandum of Agreement, other members have since been appointed by the Government of Ethiopia and by the Trustees. The Trustees (Dr. Ralph Hodgson, Chairman) are listed in the Programme.

9. The Board has been fully active. Since October 1973 the full Board has met twice and its Executive Committee once. (Representatives of the Consultative Group Secretariat participated by invitation at selected points in the agenda of these meetings.) A member of the Board, Dr. Jean Pagot has been chosen Project Development Officer, and will become Director of ILCA when the Center is formally established. He took up his duties full-time in March 1974.

10. A great deal of useful preparatory work has been done. Sites have been chosen for the headquarters in Addis Ababa and a sub-station at Adama Tulu, Ethiopia. A detailed and comprehensive brief for the design of the physical facilities at headquarters has been prepared. Organizational tables have been drawn up and personnel regulations approved.

11. Planning of the program also has been begun. A documentation service, which is to be one of the principle activities of ILCA, is being designed (Programme, page 13). Expert seminars (Programme, page 15) are being planned which, among other things, will help ILCA determine its approach to selected topics of research. The Board has decided that ILCA will begin its research with investigation of two topics: (a) the relationship between drought, transhumance (the seasonal movement of livestock) and nomadism; and (b) the state of knowledge about the adaptation of foreign breeds of cattle in Africa (Programme, page 16).

12. Steps also have been taken toward drawing up cooperative programs with countries of Africa, designed to assist their research programs and animal production systems.

## II. Program and Budget

13. The "1975 Programme and Budget" is the first program and budget to be presented by ILCA. As was expected at this stage, ILCA's program for 1975 and thereafter is still in the process of evolution. The Center has, however, laid out the progress of its staff recruitment and the development of its capital development program in some detail: and has projected its core and capital expenditures from 1975 through 1978.

14. The detailed figures are given in Table 3 following the text of the Programme, and are summarized on page 23 of the Programme:



	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>	<u>1978</u>
Core (\$'000)	694	2,251	3,600	4,175	5,032
Capital (\$'000)	<u>147</u>	<u>597</u>	<u>1,117</u>	<u>2,912</u>	<u>1,169</u>
	841	2,848	4,717	7,087	6,201
Number of Senior Staff and Associates	34	67	90	101.	

Details of the 1975 figures are given on page 24 of the Programme and in the Tables which follow the narrative text.

### The Core Budget

15. The core budget (p. 24) and the manning table (Table 2) indicate that the staff totals planned are within the figures accepted by TAC and the Consultative Group in the task force report of 1973. Recruitment, however, is to proceed more quickly: the staff would be almost 90 per cent complete by 1976.

16. The Secretariat observes that this acceleration is consistent with the discussions of the task force report by TAC and the Consultative Group. Both TAC and the Group expressed a desire for ILCA to become fully operational at a faster rate than the task force had proposed.

17. Projections of ILCA's core expenditures include small contingencies for rising prices (shown as "Others" in Table V). They do not seem to the Secretariat to be adequate. If, for example, price rises in 1975 amounted to 12 per cent and to 9 per cent a year thereafter, estimates of core expenditure would have to be increased considerably. As compared with ILCA's projections, they would amount to the following (in \$'000):

	<u>ILCA Projection</u>	<u>Revised Projection</u>
1974	694	694
1975	2,251	2,425
1976	3,600	4,155
1977	4,175	5,025
1978	5,032	6,370.

18. The more pressing question about the core budget for the moment, however, is about the date when the ILCA Agreement will be ratified and staff appointments can become effective. The personnel figures imply that professional staff appointments could begin in August/September 1974. That expectation may be optimistic, and delays may occur which would affect the rate of staff recruitment both in 1974 and 1975.

### The Capital Budget

19. ILCA's capital development plan is described on pages 10-12 of the Center Programme. The schedule of facilities corresponds closely to that accepted by the Consultative Group's African Livestock Subcommittee in June 1973. There are two departures:

(a) The area of outbuildings (sheds, workshops and farm facilities) would be increased. The Secretariat believes that this addition is needed.

(b) Provision is made for houses for eight members of the staff: the Director, some junior researchers and some members of the security and maintenance staff. While there are good reasons for some 24-hour attendance at an animal research station, the Secretariat believes that the construction of a house for the Director is of low priority.

20. ILCA expects that a firm of architects can be selected in October 1974, and that construction can be completed between March 1976 and the end of 1977. The Center has agreed to keep donors informed of the status of design work and estimates throughout the proceedings.

21. The Secretariat believes that the proposed schedule of design and construction can be met. It believes that further study by ILCA of allowances for price rises and physical contingencies in the capital budget would be useful; at \$0.85 million, they seem about \$0.3 million too low.

### Finance

22. At July 1, 1974, ILCA had a balance of about \$1 million in cash and receivables. These funds were available to be applied against ILCA's needs in 1974 and 1975, estimated by the Center at \$3.7 million. The Secretariat believes that the expenditures needed to cover the items budgeted for 1974 and 1975 may be slightly higher, at around \$3.9 million.

23. The maximum additional funds needed by ILCA to carry it to the end of 1975 therefore may be around \$2.9 million, or about the same as the expenditures estimated in the Center's Programme. The position would be affected, however, by delays in the ratification of the Memorandum of Agreement. Those

might reduce the Center's possibilities of expenditures by \$100,000 or more a month in 1974, with corresponding increases in the cash carryover to 1975. The Secretariat therefore proposes to obtain a new estimate of ILCA's requirements, and to circulate it to interested members of the Consultative Group, around October 1, 1974.



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Distribution: Mr. Graves  
Agriculture & Rural Dev.  
Mr. Husain  
Mr. Tolley

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1BRD ADDIS

JULY 15, 1974

242 HAROLD GRAVES

FOLLOWING RELAYED YOU FROM PAGOT:

"86 ILCAF TO GRAVES - ALPHA, ALL COSTS OF SITE DEVELOPMENT INCLUDED WORKS ESTIMATES AS SHOWN IN TABLE SIX BUDGET DOCUMENT. DETAILS FOR ESTIMATIONS GIVEN IN THREE LAST PAGES BUDGET DOCUMENT . BETA - UNDER ITEM 'ALL OTHERS' TABLE FIVE WE INCLUDE FOUR COST INCREASE IN US DOLLAR FOR LOCAL PRICES. FOR OTHER ESTIMATES IN OPERATION COST TABLE FIVE WE CONSIDER VALUE FOR US DOLLAR AS CONSTANT. PAGOT"

Files

July 15, 1974

Harold Graves

Financial Resources of ILCA

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HNG/els



INTERNATIONAL DEVELOPMENT  
ASSOCIATION

INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE  
CORPORATION

**OUTGOING WIRE**

TO: HALLAM  
INTERNATIONAL DEVELOPMENT RESEARCH CENTRE  
OTTAWA

DATE: JULY 15, 1974

CLASS OF  
SERVICE: TELEX 0533753

WV

Ext. 3592

COUNTRY: CANADA

TEXT:  
Cable No.: URGENTLY NEED TO KNOW AS OF ANY RECENT DATE TOTAL IDRC EXPENDITURES  
FOR INTERNATIONAL LIVESTOCK CENTER FOR AFRICA. PLEASE TELEX OR  
TELEPHONE. REGARDS

GRAVES

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Harold N. Graves

DEPT. Agriculture and Rural Development

SIGNATURE *Harold N. Graves*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HNG/els

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INCOMING TELEX

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Agriculture & Rural Dev.  
Mr. Husain  
Mr. Tolley

440098 IBRD UI  
BRD ADDIS

JULY 15, 1974

242 HAROLD GRAVES

FOLLOWING RELAYED YOU FROM PAGOT:

''86 ILCAF TO GRAVES - ALPHA, ALL COSTS OF SITE DEVELOPMENT INCLUDED WORKS ESTIMATES AS SHOWN IN TABLE SIX BUDGET DOCUMENT. DETAILS FOR ESTIMATIONS GIVEN IN THREE LAST PAGES BUDGET DOCUMENT . BETA - UNDER ITEM 'ALL OTHERS' TABLE FIVE WE INCLUDE FOUR □ COST INCREASE IN US DOLLAR FOR LOCAL PRICES. FOR OTHER ESTIMATES IN OPERATION COST TABLE FIVE WE CONSIDER VALUE FOR US DOLLAR AS CONSTANT. PAGOT''

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1976

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~~HG~~  
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FROM ROME

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JULY 13 1974

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SECTION

ILCA

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FOR GRAVES FAO AGREES PRIMO ELECTION GERMAIN ILCA BOARD SECUNDO  
ELECTION LAMPE ICRISAT BOARD REGARDS

WEBSTER



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cc: 93a.

FROM ROME

Distribution: Mr. Graves  
AGRIC. AND RURAL DEV.

JULY 13 1974

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FOR GRAVES FAO AGREES PRIMO ELECTION GERMAIN ILCA BOARD SECUNDO  
ELECTION LAMPE ICRISAT BOARD REGARDS

WEBSTER

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**OUTGOING WIRE**

TO: **PAGOT  
ILCAF  
ADDIS ABABA**

DATE: **JULY 12, 1974**

CLASS OF  
SERVICE: **LT**

COUNTRY: **ETHIOPIA**

TEXT:  
Cable No.:

**ARE COSTS OF SITE DEVELOPMENT INCLUDED IN YOUR CIVIL WORKS ESTIMATE  
AS SHOWN IN TABLE SIX OF YOUR BUDGET DOCUMENT. IF NOT INCLUDED WHAT IS  
ESTIMATED COST. PLEASE REPLY URGENTLY.**

**GRAVES**

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

**Harold N. Graves, Jr.**

NAME

DEPT. **Agriculture & Rural Development**

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

**HGraves :apm**

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INTERNATIONAL DEVELOPMENT

RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE

CORPORATION

OUTGOING WIRE

TO: PAGOT  
IICAF  
ADDIS ABABA

DATE: JULY 12, 1974

CLASS OF SERVICE: LT

COUNTRY: ETHIOPIA

TEXT: Cable No.

ESTIMATED COST. PLEASE REPLY URGENTLY.  
AS SHOWN IN TABLE SIX OF YOUR BUDGET DOCUMENT. IF NOT INCLUDED WHAT IS  
ARE COSTS OF SITE DEVELOPMENT INCLUDED IN YOUR CIVIL WORKS ESTIMATE

GRAVES

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Agriculture & Rural Development

DEPT.

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Graves: spm

REFERENCE

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FROM: ADDIS ABABA

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Mr. Graves  
Agriculture & Rural Dev.

~~SG~~

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JULY 9, 1974

232 HAROLD GRAVES

J 9 44 AM

REYRTEL 253, ETHIOPIAN COUNCIL OF MINISTERS APPROVED DRAFT  
MEMORANDUM OF AGREEMENT AND AUTHORIZED SIGNATURE BY H.E. ATO  
AMDE WONDEFRAH, ACTING MINISTER OF AGRICULTURE, ON JUNE SEVEN,  
1974. STILL AWAITING AUTHORIZATION FOR ME TO SIGN ON BEHALF OF  
BANK. REGARDS

MALONE

**OUTGOING WIRE**

TO: MALONE  
INTBAFRAD  
ADDIS ABABA

DATE: July 9, 1974

CLASS OF  
SERVICE: TELEX

Ext. 3592

*Handwritten initials*

COUNTRY: ETHIOPIA

*255*

TEXT:  
Cable No.:

PRIMO YOU ARE NOW AUTHORIZED BY BURKE KNAPP TO SIGN THE ILCA  
MEMORANDUM OF AGREEMENT ON BEHALF OF THE BANK ACTING FOR THE CONSULTATIVE  
GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH. PLEASE REPORT WHEN SIGNATURES COMPLETED.  
SECUNDO CAN YOU GIVE ANY ESTIMATE HOWEVER IMPRESSIONISTIC OF WHEN  
PARLIAMENT MIGHT RATIFY THE AGREEMENT.  
TERTIO. HAVE INFORMED HODGSON HERE. REGARDS

GRAVES

*G3e*

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AUTHORIZED BY: Harold N. Graves, Jr.

NAME

DEPT. Agriculture & Rural Development

SIGNATURE

*Handwritten signature of Harold N. Graves, Jr.*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:els

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INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

OUTGOING WIRE

TO: MALOME  
INTRAPAD  
ADDIS ABABA

DATE: July 9, 1974  
CLASS OF SERVICE: TELIX

COUNTRY: ETHIOPIA

EXF. 3592

522

TEXT: Cable No.:

PRINT YOU ARE NOW AUTHORIZED BY BURKE KNAPP TO SIGN THE I.D.A.

MEMORANDUM OF AGREEMENT ON BEHALF OF THE BANK ACTING FOR THE CONSULTATIVE

GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH. PLEASE REPORT WHEN SIGNATURES COMPLETED.

SECUNDO CAN YOU GIVE ANY ESTIMATE HOWEVER IMPRESSIONISTIC OF WHEN

PARLIAMENT MIGHT RATIFY THE AGREEMENT.

TERTIO. HAVE INFORMED HODGSON HERE. REGARDS

GRAVES

DISPATCHED  
JUL 9 11 13 PM 1974  
COMMUNICATIONS

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NOT TO BE TRANSMITTED

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AUTHORIZED BY: Harold N. Graves, Jr.

NAME

Agriculture & Rural Development

DEPT.

*Harold N. Graves, Jr.*

SIGNATURE

(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: Graves:els

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

For Use By Communications Section

Checked for Dispatch



OFFICE MEMORANDUM *Adm. (IGIAR (ILCA))*

TO: Mr. Knapp

DATE: July 8, 1974

FROM: Harold Graves *Hughes* *OK* *JMS*SUBJECT: Signature of the Memorandum of Agreement for the Establishment  
of the International Livestock Center for Africa (ILCA)

This memorandum requests that you delegate to John Malone, the Bank's Resident Representative in Ethiopia, the authority to sign a document on behalf of the Bank.

The document in question is a Memorandum of Agreement for the Establishment of an International Livestock Center for Africa (ILCA). The Center is to have its headquarters in Africa, and the Agreement would be signed by the Government of Ethiopia on the one hand and the Bank on the other.

The Agreement does not impose any financial or other liabilities or commitments on the Bank. The Bank would simply be signing as the Executing Agency for the Consultative Group on International Agricultural Research. The Agreement indicates the purposes for which the Center is being established, sets out the manner in which it is to be governed (i.e. by an international Board of Trustees on which Ethiopia is represented), and indicates what facilities and privileges are to be accorded the Center and its staff by the Ethiopian Government.

The Agreement has recently been approved (for the second time) by the Council of Ministers of Ethiopia. His Excellency Ato Amde Wondefrash, the Acting Minister of Agriculture, has been authorized by the Council to sign the Agreement on behalf of the Government of Ethiopia.

There is a certain urgency about this matter. The Ethiopian authorities have decided that the Agreement must be ratified by the Ethiopian Parliament, which is now in session. From Addis Ababa, Mr. Malone advises us that the signature should take place without delay. At the present time, Ato Amde is Acting Minister of Agriculture; if he were replaced by a Minister, we might be confronted with the necessity of returning to the Council of Ministers for another authorization of signature, and we would like to avoid this.

The substance and language of the document have been agreed between the Bank and the Ethiopian authorities, and has had the concurrence of the individuals who have been designated to serve as Trustees of ILCA, since last December. Since that time, signature has been delayed pending the utterance of a legal opinion by the Ethiopian authorities about the legal basis for the Ethiopian signature. That question was resolved late last week by an opinion that the document should be ratified by Parliament.

G 3c

Mr. Knapp

- 2 -

July 8, 1974

In view of the long delay that already has occurred, and in view of the possibility that Ato Amde may at any time be superseded as Minister of Agriculture, we would like to proceed in this matter as rapidly as we can. The question, as far as I can see, is a purely procedural one. The substance of the Agreement has long been accepted by both sides; and the present Government has taken a more expeditious attitude than the previous one about getting the Agreement signed.

The text of the Agreement, and the proposal that the Bank now sign it, have been cleared by the Legal Department (Mr. Asser) and the region (Mr. Tolley).

cc: Mr. Tolley  
Mr. Asser

HGraves:apm



93c.

Mr. Knapp

July 8, 1974

Harold Graves

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of the International Livestock Center for Africa (ILCA)

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The Agreement does not impose any financial or other liabilities or commitments on the Bank. The Bank would simply be signing as the Executing Agency for the Consultative Group on International Agricultural Research. The Agreement indicates the purposes for which the Center is being established, sets out the manner in which it is to be governed (i.e. by an international Board of Trustees on which Ethiopia is represented), and indicates what facilities and privileges are to be accorded the Center and its staff by the Ethiopian Government.

The Agreement has recently been approved (for the second time) by the Council of Ministers of Ethiopia. His Excellency Ato Amde Wondefrash, the Acting Minister of Agriculture, has been authorized by the Council to sign the Agreement on behalf of the Government of Ethiopia.

There is a certain urgency about this matter. The Ethiopian authorities have decided that the Agreement must be ratified by the Ethiopian Parliament, which is now in session. From Addis Ababa, Mr. Malone advises us that the signature should take place without delay. At the present time, Ato Amde is Acting Minister of Agriculture; if he were replaced by a Minister, we might be confronted with the necessity of returning to the Council of Ministers for another authorization of signature, and we would like to avoid this.

The substance and language of the document have been agreed between the Bank and the Ethiopian authorities, and has had the concurrence of the individuals who have been designated to serve as Trustees of ILCA, since last December. Since that time, signature has been delayed pending the utterance of a legal opinion by the Ethiopian authorities about the legal basis for the Ethiopian signature. That question was resolved late last week by an opinion that the document should be ratified by Parliament.



Mr. Knapp

- 2 -

July 8, 1974

In view of the long delay that already has occurred, and in view of the possibility that Ato Amde may at any time be superseded as Minister of Agriculture, we would like to proceed in this matter as rapidly as we can. The question, as far as I can see, is a purely procedural one. The substance of the Agreement has long been accepted by both sides; and the present Government has taken a more expeditious attitude than the previous one about getting the Agreement signed.

The text of the Agreement, and the proposal that the Bank now sign it, have been cleared by the Legal Department (Mr. Asser) and the region (Mr. Tolley).

*Attachment - Memo. of Agreement*

cc: Mr. Tolley  
Mr. Asser

*HG*

HGraves:apm

93c.

**OUTGOING WIRE**

TO: MALONE  
INTBAFRAD  
ADDIS ABABA

DATE: JULY 5, 1974

CLASS OF SERVICE: ~~TELEX~~ *LT* *ITT*

Ext. 3592

COUNTRY: ETHIOPIA

TEXT:  
Cable No.:

*253*

STAFF AGREES SEEK VICE PRESIDENTIAL AUTHORIZATION FOR YOU TO SIGN AGREEMENT AND PRESUME IT WILL BE FORTHCOMING EARLY WEEK OF JULY EIGHT. MEANTIME PLEASE CONFIRM THAT COUNCIL OF MINISTERS HAS APPROVED TEXT OF AGREEMENT AND TELL ME DATE ON WHICH THIS WAS DONE. REGARDS.

GRAVES

**NOT TO BE TRANSMITTED**

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. Agriculture & Rural Development

SIGNATURE *Harold N. Graves, Jr.*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:apm

**ORIGINAL (File Copy)**

(IMPORTANT: See Secretaries Guide for preparing form)

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*707 2 1 51 611304*  
*DISPATCHED*

For Use By Communications Section

Checked for Dispatch: *Y*

ORIGINATOR (File Copy)

REFERENCE: HCS: 200

SIGNATURE

SIGNATURE OF INDIVIDUAL AUTHORIZED TO SIGN

DEPT

AGRICULTURE & RURAL DEVELOPMENT

NAME

HAROLD M. STAGG JR.

AUTHORIZED BY

[Signature]

DISPATCHED

JUL 5 7 24 PM 1974

COMMUNICATIONS SECTION

TELETYPE AND COPY DISTRIBUTION

NOT TO BE REANSWERED

STAGG

AGREEMENT AND LEFT ME DATE ON WHICH THIS WAS DONE. RECEIVED.

MEETING PLEASE CONFIRM THAT COUNCIL OF MINISTERS HAS APPROVED TEXT OF

AGREEMENT AND PRESUME IT WILL BE FORTHCOMING EVERY WEEK OF JULY EIGHT.

STAFF AGREES SEEK ALSO PRESIDENTIAL AUTHORIZATION FOR YOU TO SIGN

Copy No:

TEXT:

523

COPY TO:

ETHIOPIA

EXC. 3205

ADDIS ABABA

INTERNATIONAL

TO:

ADDIS

SERVICE:

TO SAID

DATE: JULY 2, 1974

OUTGOING WIRE

ASSOCIATION  
INTERNATIONAL DEVELOPMENT  
(0-0)  
Form No 31

RECONSTRUCTION AND DEVELOPMENT  
INTERNATIONAL BANK FOR

CORPORATION  
INTERNATIONAL FINANCE

930



G 9  
CJ

INTERNATIONAL LIVESTOCK CENTRE FOR AFRICA  
CENTRE INTERNATIONAL POUR L'ELEVAGE EN AFRIQUE

P.O. Box 5689  
Cable ILCAF  
Addis Ababa, Ethiopia

Dr. J.R. Pagot  
Ref: 63/DIR/FIN

July 4, 1974

Mr. Harold Graves  
Secretary  
CGIAR  
IBRD  
1818 H Street N.W.  
Washington D.C. 20433

Dear Harold,

I have the pleasure to send to you, as promised, a copy of the original document of presentation of the budget of ILCA for 1975 and the following years, which will be presented at the next meeting of the CGIAR in Washington.

Sincerely yours,

Dr. Jean Pagot

RECEIVED

1974 JUL 10 AM 10:51

COMMUNICATIONS  
SECTION

[Faint, illegible text]

[Faint, illegible text]

[Faint, illegible text]

[Faint, illegible text]

INCOMING TELEX

~~HG~~ GG  
CT  
RECEIVED

FROM: ADDIS ABABA

Distribution:  
Mr. Graves  
Agriculture & Rural  
Development

1974 JUL -3 PM 2: 57

JULY 3, 1974

COMMUNICATIONS  
SECTION

228 HAROLD GRAVES

RE ILCA - HAVE DISCUSSED THIS MORNING MEMORANDUM AND LEGAL OPINION WITH ACTING MINISTER OF AGRICULTURE WHO INFORMED ME THAT GOVERNMENT LAWYER NOW AGREES WITH BANK THAT PARLIAMENTARY RATIFICATION OF AGREEMENT WILL BE NECESSARY. LEGAL OPINION TO THIS EFFECT NOW BEING PREPARED AND WILL FORWARD TO YOU AS SOON AS POSSIBLE., ACTING MINISTER ANXIOUS TO SIGN AGREEMENT SOONEST AS NEW MINISTER MAY BE APPOINTED ANY DAY, NECESSITATING RETURN TO CABINET TO OBTAIN NEW AUTHORIZATION FOR SIGNATURE OF AGREEMENT. SUGGEST BANK AUTHORISES ME TO SIGN ON ITS BEHALF AND WE PROCEED IMMEDIATELY WITH SIGNATURE SINCE GOVERNMENT NOW ADMITS RATIFICATION NECESSARY.

DR. PAGOT DELIGHTED TO RECEIVE YOUR MESSAGE RE ILCA FUNDING.

REGARDS

MALONE

cc: Mr Ray  
Krishna

Copy given to  
Mr Asser  
July 3/74



69

July 2, 1974.

The International Livestock Center for Africa.

Short Title (ILCA)

Number of Donors: 10

<u>Received from</u>	<u>Date</u>	<u>Amount</u>	<u>Dollar Equivalent</u>
International Development Association	12/27/73	\$100,000.-	\$100,000.00
Republic of Germany	12/28/73	DM.300,000.-	\$110,905.73
Government of Denmark	12/28/73	DKr.120,000.-	\$ 18,166.68
# Republic of Germany	2/ 8/74	DM.700,000.-	\$253,807.11
Government of the United States	2/27/74	\$100,000.-	\$100,000.00
Government of Sweden	3/22/74	SKr.120,000.-	\$108,342.36
Government of France	4/10/74	FF.500,000.-	\$101,720.00
United Nations Development Programme	6/18/74	\$50,000.-	<u>\$ 50,000.00</u>
<u>Total received to date:</u>			<u>\$842,941.88</u>

Additional Donors (Contributions not received)

Government of Belgium	BF.2,000,000.-
International Development Research Centre	Can\$.150,000.-
Government of the United Kingdom	£. 40,000.-

Disbursements

To ILCA Revolving Account in Ethiopia	\$75,000.00
---------------------------------------	-------------

# Total contribution DM.1,000,000.-

INTERNATIONAL BANK FOR  
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT  
ASSOCIATION

INTERNATIONAL FINANCE  
CORPORATION

July 2 -- ILCA Table sent to:

Dr. Pagot - with comp. slip  
Dr. Hodgson  
Mr. Fransen  
Mr. Stoops.

69 File ILCA

July 2, 1974.

The International Livestock Center for Africa.

Short Title (ILCA)

Number of Donors: 10

	<u>Received from</u>	<u>Date</u>	<u>Amount</u>	<u>Dollar Equivalent</u>
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	Government of Sweden	3/22/74	SKr.120,000.-	\$108,342.36
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Government of the United Kingdom	£. 40,000.-

Disbursements

To ILCA Revolving Account in Ethiopia	\$75,000.00
---------------------------------------	-------------

# Total contribution DM.1,000,000.-



**OUTGOING WIRE**

TO: MALONE FOR JEAN PAGOT  
INTBAFRAD  
ADDIS ABABA

DATE: JULY 2, 1974

CLASS OF  
SERVICE: TELEX

WU 1

Ext. 3592

COUNTRY: ETHIOPIA

250

TEXT:  
Cable No.:

INITIAL FUND OF ILCA HAS NOW RECEIVED 842,942 UNITED STATES DOLLARS.  
SEVEN  
~~SEVEN~~ ORIGINAL DONORS HAVE PAID PLEDGES IN FULL, AS FOLLOWS. INTERNATIONAL  
DENMARK 18,167,  
DEVELOPMENT ASSOCIATION 100,000. GERMANY 364,713. ✓ UNITED STATES 100,000.  
SWEDEN 108,342. FRANCE 101,720. PNUD 50,000. DISBURSEMENTS FROM THE  
INITIAL FUND SO FAR HAVE BEEN CONFINED TO SEVENTY FIVE THOUSAND UNITED  
STATES DOLLARS FOR YOUR ETHIOPIAN DOLLAR ACCOUNT. THAT LEAVES A BALANCE  
IN THE FUND OF 767,942 UNITED STATES DOLLARS.

ALL OF THE ORIGINAL DONORS HAVE NOW SIGNED THE MEMORANDUM OF UNDERSTANDING  
WHICH CONSTITUTES THE INITIAL FUND AGREEMENT EXCEPT FOR BELGIUM. WHEN I RECENTLY  
VISITED BRUSSELS, BELGIAN AUTHORITIES INDICATED THEY STILL INTEND TO CONTRIBUTE  
TWO MILLION BELGIAN FRANCS TO ILCA THIS YEAR AND WILL DO SO AS SOON AS PROCEDURAL  
COMPLICATIONS IN BRUSSELS ARE SOLVED. UNITED KINGDOM WILL PAY ITS PLEDGE  
AMOUNTING TO 40,000 POUNDS ABOUT SEPTEMBER FIRST. INTERNATIONAL DEVELOPMENT  
RESEARCH CENTRE AS YOU KNOW IS MAKING 150,000 CANADIAN DOLLARS AVAILABLE.  
WHENEVER THE INITIAL FUND IS PAID OVER TO ILCA IN ACCORD WITH THE MEMORANDUM  
OF UNDERSTANDING IDRC WILL PAY OVER TO ILCA WHATEVER BALANCE REMAINS FROM ITS  
150,000. REGARDS.

GRAVES

**NOT TO BE TRANSMITTED**

AUTHORIZED BY: Harold N. Graves, Jr.  
NAME: Agriculture & Rural Development  
DEPT.:  
SIGNATURE: *Harold N. Graves, Jr.*  
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

CLEARANCES AND COPY DISTRIBUTION:

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JUL 5 8 56 AM 1974

REFERENCE: HGraves : apm

For Use By Communications Section

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Checked for Dispatch: \_\_\_\_\_



ORIGINATOR (Use Code)

REGIONS : 2828

DISPATCHED

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SIGNATURE

*[Handwritten Signature]*

JUL 2 9 26 PM 1974  
COMMUNICATIONS

DEPT

AGRICULTURE & RURAL DEVELOPMENT

NAME

AUTHORIZED BY

HAROLD H. STANLEY JR.

STANDARD AND COPY INSTRUMENTS

NOT TO BE TRANSMITTED

SEVRES

120'000' RECEIVED.  
 OF UNDERSTANDING IBEC WILL PAY OLEK TO IFCV MULTILEAK BAVICE BEVING FROM THE  
 MNELEAK THE INITIAL FUND IS PAID OLEK TO IFCV IN ACCORD WITH THE MEMORANDUM  
 RESEARCH CENTER AS YOU KNOW IS MAKING 120'000 SWEDISH DOLLARS AVAILABLE  
 AMOUNTING TO 40'000 BOUNDS ABOUT SEPTEMBER FIRST. INTERNATIONAL DEVELOPMENT  
 COMPLICATIONS IN BRUSSELS ARE SOLVED. UNITED KINGDOM WILL PAY ITS PLEDGE  
 TWO MILLION BELGIAN FRANCS TO IFCV THIS YEAR AND WILL DO SO AS SOON AS PROCEDURAL  
 ASPECTS BRUSSELS' BELGIAN VEHICLES INDICATED THEY WOULD INDEED TO COLLECTIBLE  
 WHICH CONSTITUTES THE INITIAL FUND AGREEMENT EXCEPT FOR BELGIUM. WHEN I RECEIVED  
 ALL OF THE ORIGINAL DONORS HAVE NOW SIGNED THE MEMORANDUM OF UNDERSTANDING  
 IN THE FUND OF 121'345 UNITED STATES DOLLARS.

STATES DOLLARS FOR YOUR ETHIOPIAN DOLLAR ACCOUNT. THAT LEAVES A BAVICE  
 INITIAL FUND SO FAR HAVE BEEN COMPLETED TO SEVENTY FIVE THOUSAND UNITED  
 SWEDEN 108'345. BAVICE 101'130. FUND 20'000. DISBURSEMENTS FROM THE  
 DEVELOPMENT ASSOCIATION 100'000. GERMAN 394'113. UNITED STATES 100'000.  
 DENMARK 18'124  
 ORIGINAL DONORS HAVE PAID PLEDGES IN FULL AS FOLLOWS. INTERNATIONAL  
 SEVEN

INITIAL FUND OF IFCV HAS NOW RECEIVED 842'845 UNITED STATES DOLLARS.

Copy No:

TEXT

820

COPYING

ETHIOPIA

EX-4 3283

ADDRESSEES

INTERNATIONAL

ACCOUNT FOR TRAVEL EXPENSE

SERVICE

TELEX

CLASS OF

DATE

JULY 3 1974

OUTGOING WIRE

INTERNATIONAL DEVELOPMENT

RECONSTRUCTION AND DEVELOPMENT

COOPERATION

440098 IBRD UI

INCOMING TELEX

G-9 ~~BMC~~  
~~HS~~  
CJ

440098 IBRD UI

RECEIVED

IBRD ADDIS FROM: ADDIS ABABA

Distribution

JULY 1, 1974

JUL 1 11 10 AM 1974  
COMMUNICATIONS SECTION

Mr. Graves  
Agriculture & Rural Dev.

15 HAROLD GRAVES

FOLLOWING RELAYED YOU FROM PAGOT:

"WILL YOU INDICATE TELEX - PRIMO - TOTAL AMOUNT OFFUNDS THAT EACH DONOR HAS PROJECTED TO ATTRIBUTE TO ILCA - SECUNDO - FUNDS ALREADY RECEIVED BY IBRD AT JUNE THIRTY , WITH ORIGIN. TERTIO - HAVE ALL DONORS OF INITIAL LIST SIGNED THE MEMORANDUM OF UNDERSTANDING. HIGH CONSIDERATION PAGOT" REGARDS

MORGAN



93c.

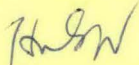
Mr. Tolley

July 1, 1974

Harold Graves

John Malone

Is John Malone coming back to Washington for consultations any time soon? If he is, and if you have any flexibility about the matter, it would be helpful to have him here during part of the period July 29-August 2. This is International Centers Week, when members of the Consultative Group will be meeting in the Bank. Malone's presence would give members of the donor group to the International Livestock Center for Africa (ILCA) a chance to consult with Malone if that should prove desirable.



HGraves : apm