

THE WORLD BANK GROUP ARCHIVES

PUBLIC DISCLOSURE AUTHORIZED

Folder Title: Chronological files - (outgoing) - Chrons 11

Folder ID: 1771869

ISAD(G) Reference Code: WB IBRD/IDA 03 EXC-10-4541S

Series: Chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

Digitized: October 9, 2012

To cite materials from this archival folder, please follow the following format:
[Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to <http://www.worldbank.org/terms-of-use-earchives> for full copyright terms of use and disclaimers.



THE WORLD BANK
Washington, D.C.

© 2012 International Bank for Reconstruction and Development / International Development Association or
The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
Internet: www.worldbank.org

PUBLIC DISCLOSURE AUTHORIZED

McNamara Papers

1969 (Dec.) Vol 11



1771869

A1995-252 Other #: 1 309646B

President's papers - Robert S. McNamara Chronological files - (outgoing) - Chrons 11

487/5/347

December 24, 1969

Dear Mr. Minister:

Thank you very much for your letter of December 5 extending to me a cordial invitation to visit Indonesia again. I would like to revisit Indonesia to see for myself the results of the substantial progress the economy of Indonesia has achieved since I was there last year, and in view of the Bank Group's role in the further development of the economy to review the plan for the future with you and other managers of the economy. However, I'm uncertain whether such a visit will be possible in the near future. May I write again after my plans for the next 12 to 18 months are complete to suggest timing convenient to you and your Government.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Ali Wardhana
Finance Minister/Governor
for Indonesia
Government of Indonesia
P.O. Box 21
Djakarta, Indonesia

GMStreet:RSMcNamara:ml

cc: Messrs. Goodman
Tolbert

487/5/346

General Francisco Morales-Bermejo
Minister of Economy and Finance
Republic of Peru
Lima, Peru

DEC 24 1969

Dear Mr. Minister:

I am pleased to reply more extensively to your letter of October 24, 1969, in which you requested a mission to review the Peruvian economic situation and prospects and to evaluate the Chira-Piura irrigation project. It has taken us until now to explore the availability of suitable staff because of the extremely heavy prior claims on the deployment of our manpower.

I have noted with great interest your Government's efforts to stabilize the economy over the past year, and its present intention of initiating priority projects aimed at accelerating economic development, which had lagged over the past two years. I am therefore pleased to be able to inform you that we are now in a position to arrange for an economic mission. The mission would review the economic situation and prospects of your country and review the Government's plans for public sector investment as well as the need for, and capacity to contract, additional external financing over the next several years. As you will no doubt appreciate, it takes at least 3-4 months to form a group of economic specialists for a Bank mission of the type contemplated. An economic mission, therefore, could only visit Peru around April 1970, at the earliest.

With respect to the Chira-Piura proposal, I am aware of the priority your Government places on this project, as you indicated to me during our talk at the Annual Meeting of the Bank last October. As you know, the Bank has had a continued interest in this project as evidenced by the inclusion of funds to cover studies for the Chira-Piura Project in the last Bank loan for the San Lorenzo Project. These studies are now largely completed. We are therefore also prepared to send a separate mission to Peru in April to review the project proposal.

Should you have any further questions on our proposed missions, please do not hesitate to be in touch with my staff. Upon receiving your confirmation that our proposal is acceptable to you, Mr. Alter would communicate with you further on the specific arrangements concerning the missions.

General
Francisco Morales-Bermudez

- 2 -

In closing, I wish to congratulate you on your accomplishments in sharply curtailing the excessive inflation which Peru has undergone over the past several years. I am following with great interest your Government's efforts to solve its long-term financial and economic problems, and its programs to generate economic growth in the future.

My associates here at the Bank join me in wishing you a pleasant holiday season and a happy and prosperous New Year.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

BZinman:gc
Dec. 24, 1969

Cleared with and cc: Mr. Knapp

cc: Messrs. Aldewereld
Friedman
Alter
Evans
Ross
Abbate
Kapur

Mr. McNamara's Ofc. (2) ✓

487/5 1345

DEC 24 1969

Dear Mr. Minister:

Thank you very much for your letter of December 6, 1969 in which you inquire about the possibility of assistance from the World Bank Group to your Government in studying the development of Ghana's bauxite resources.

I was most interested to hear of your plans for establishing a special Planning Unit in your Ministry to examine the possibilities of exploiting these resources and developing a domestic alumina industry. We would be happy to explore with you how we might be helpful in this study, if not financially at least in terms of technical assistance.

The staff is already reviewing the matter and would be glad to have further discussions with you in early January when you will be in New York. I regret that I will be away from Washington during the time of your visit, but Mr. Knapp would very much welcome an opportunity for a discussion on this and other issues of mutual interest.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J.H. Mensah
Minister of Finance and
Economic Planning
Ministry of Finance and
Economic Planning
Accra, Ghana

cc. Messrs. Fuchs (Industrial Projects)
Cohn (IFC)
Mr. McNamara's office (2)

PREitter:VM

487/5/344

DEC 24 1969

Dear Mr. Minister:

Thank you for your letter of December 3, in which you enquire about the possibility of allocation of IDA funds to finance projects in the less developed parts of Brazil.

I fully understand the case that you make in terms of the dangers of accumulating an excessive debt service burden in the future. As you know, however, the amount of funds which we have had available for IDA operations up to the present time has been seriously inadequate to meet the needs which we confront all over the world. We have now embarked upon discussions with the Part I countries in IDA regarding a new replenishment to become available for commitment by IDA after June 30, 1971. I very much hope that the scale of this replenishment will enable us to meet more effectively the needs of Brazil and other countries in similar circumstances.

With best personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Antonio Delfim Netto
Ministro da Fazenda
Ministerio da Fazenda
Rio de Janeiro
Brazil

SSHusain:JBKnapp:ism

cc: two copies President's Office
Mr. Alter

487/5 /343

December 24, 1969

Dear Dr. Harlem:

I very much appreciate your kind words about the speeches I gave at Notre Dame and at the Bank's Annual Meeting this year. The problems I referred to on those two occasions are indeed extremely difficult and complex. Yet I have been encouraged by the positive reaction and the growing understanding of these issues in many parts of the world. We in the developed countries will have to see to it that resources are being mobilized at an increasing scale in order to meet the challenges posed elsewhere by poverty and ignorance. I can think of no task more important than those directed at alleviating such conditions. It is, after all, to quote Mr. Pearson, only right for those who have to share with those who have not.

It also seems a most appropriate message for Christmas. I wish you all the best for the Holiday Season and hope we may have an opportunity to meet again in the New Year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Gudmund Harlem
Sinsenvegen 76
Oslo 5, Norway

LEChristoffersen:ml

487/5 1342

DEC 24 1969

Dear Dr. van Lennep:

This is in further reference to the resolution of the Organisation for Economic Co-operation and Development establishing a group of Governmental Experts on Financial Markets. I am pleased to advise you that I have designated Mr. Eugene H. Rotberg, Treasurer of the International Bank for Reconstruction and Development, as the Bank's representative and as his alternate Mr. Robert de Lesseps, Chief, European Financial Operations.

May I express our appreciation again to you for extending the privilege to us of being an observer at the forthcoming meetings.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. E. van Lennep
Secretary General
Organisation for Economic
Co-operation and Development
2, rue Andre-Pascal
Paris-XVI^e
France

ERotberg/lcv

487/5 /341

DEC 24 1969

Dear Dr. Ayora:

I wish to thank you for your kindness in sending me, on behalf of the Corporación Financiera Nacional, the delightful album of reproductions of very interesting paintings by your country's distinguished artist, Guayasamín. It is indeed a pleasure to become acquainted with more of his dynamic works.

My associates in the Western Hemisphere Department join me in extending to you and to your colleagues at the CFN our very best wishes for a happy holiday season.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Luis Ayora
Gerente General
Comisión de Valores
Corporación Financiera Nacional
Apartado Postal 163
Quito, Ecuador

BZirman:gc
December 23, 1969

Cleared with and cc: Mr. Gerald Alter

cc: Mr. McNamara's Office (2) with incoming correspondence. ✓

Unofficial Translation
BZirman:gc
Dec. 23, 1969

COMISION DE VALORES - CORPORACION FINANCIERA NACIONAL

Quito, Ecuador

Avenida Patria No. 350
Teléfonos: 239 088 - 520 822/24

Apartado Postal: 163
CABLE: CORFINAL

Letter No. 7204

Quito
December 15, 1969

Mr. Robert S. McNamara
President
International Bank for
Reconstruction and Development
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

Dear Sir:

It is a great pleasure to send you my greetings and a sincere desire that you and your family enjoy the holiday season in peace and happiness. As a modest expression of the good wishes of the Corporación Financiera Nacional and myself, I take the liberty of sending you an album of twelve reproductions of the painting of Oswaldo Guayasamín, the outstanding representative of Ecuadorian art and, according to the critics, the voice of Indian and Spanish art in Latin America.

Sincerely yours,

Luis Ayora
General Manager

487/5 B40

DEC 24 1969

Dr. Marcolino G. Candau
Director-General
World Health Organization
Avenue Appia
1211 Geneva 27
Switzerland

Dear Dr. Candau:

We are now studying the recommendations of the Pearson Commission with a view to deciding what action, if any, to take with respect to them; and I am writing to ask your advice and observations concerning a recommendation in which the Bank and the World Health Organization are mentioned together. The recommendation, on page 199 of the Commission report, is that "the Bank, in consultation with WHO, should launch immediately a wide-ranging international program for the direction, coordination, and financing of research in the field of human reproduction and fertility control." We do not take this to mean that the Bank itself should administer a research program, but rather that it should take the initiative in a cooperative endeavor to devise machinery and find the financing needed for a new program involving support for and coordination of intensified international research efforts.

Before taking any position at all on this recommendation, I would welcome your views as to the need for the kind of new program envisaged by the Commission. Your advice on the following questions which the Commission's recommendation raises would be particularly valuable:

What is the general order of magnitude of funds which could be usefully employed for research in reproductive biology and fertility control? How does this compare with the funds now employed for this purpose?

Are there specific areas in this kind of research which particularly need to be strengthened by the action of international agencies?

Would it be desirable to have a substantial international fund to support population research, which could draw its resources from government contributions and direct them to research scientists and institutions? If so, should this be the U.N. Population Fund, or should it be a new fund? If a new fund, what institutional arrangements would appear appropriate?

Assuming international support for research is needed, where should it be directed? To the strengthening of existing research activities? To the establishment of new ones? Would a new international research center be of value -- or would it simply weaken existing institutions by drawing away members of their staff?

Is international machinery needed to gather and make data available concerning the subjects, methods and findings of individual research projects, or is this function sufficiently well performed by existing channels of information and communication?

If you wish to comment on other questions which seem to you to be implicit in the Pearson Commission recommendation, I certainly hope you will do so. On the basis of your comments, we can consider whether and how to carry the discussion further.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. McNamara's Files (2)

Mr. Kanagaratnam ✓
Mr. E. K. Hawkins
Mr. Demuth
Mr. Graves

HG:RHD:eta
December 23, 1969

487/5/338

December 22, 1969

Dear Mr. Minister:

I want to thank you for your letter of December 4 in which you very kindly expressed the hope that I may consider a visit to the Republic of China in next year's schedule. I have now reviewed my list of engagements in 1970 and find that it would be possible to pay a visit to your country some time during the month of May. The second week of May appears to be most suitable, but the exact dates will have to be determined later, in consultation with Dr. Chen, subject to the conveniences of you and your Government.

I am very much looking forward, Mr. Minister, to this opportunity to visit your beautiful country, particularly because it will provide me with first-hand knowledge about your country's development efforts, which have been so remarkably successful in achieving a high and sustained rate of economic growth.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
K.T. Li
Minister of Finance
Republic of China
Taipei, Taiwan

cc: Mr. Goodman

LEChristoffersen:ml

487/5/336

DEC 22 1969

Dear General Sutowo:

Thank you for your seasonal good wishes, which I reciprocate. I am very pleased to receive a copy of O. G. Roeder's "The Smiling General".

You will know that we wish President Suharto and the Indonesian people well and will in the coming year be continuing our efforts to assist Indonesia toward economic recovery and development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lieut. Gen. Dr. Ibnu Sutowo
President-Director
Indonesian National Oil State
Enterprise (Pertamina)
866 United Nations Plaza
New York, N.Y. 10017

GThompson:cb

487/5/334

December 19, 1969

Dear Ing. Giracca:

Thank you for your letter dated December 9, 1969, inviting me to the inauguration of the Jurun Marina hydroelectric project which is to take place on January 9, 1970. Unfortunately, I shall not be able to accept this invitation because of commitments already made for the early part of next year. However, I have asked Dr. Luis Machado, Executive Director for Guatemala, and Mr. Humayun Mirza, Division Chief for Central America, to represent me at this inauguration.

I would like to take this opportunity to congratulate you on the completion of this important project and I look forward with pleasure to a continued close relationship between the Instituto Nacional de Electrificación and the Bank.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ing. Manlio Giracca P.
Presidente
Instituto Nacional de Electrificación
Guatemala, C.A.

cc: Mr. Christoffersen ✓
Dr. Machado
Mr. Lari
Mr. Sheehan
Mr. Howell

EPwright:jd
December 18, 1969

487/5/333

December 19, 1969

Dear Mr. Minister:

I have been much interested in what Sir Denis Rickett has told me both about the discussions in Paris on the Third Replenishment of I.D.A., and about the talk which he was able to have with you at the Hague before the meeting. The constant support of the Netherlands for the cause of economic development has always given me great encouragement. I should like to thank you in particular for the very helpful and positive statements which your able representative, Mr. Grooters, had been authorized to make, both at the meeting and in informal discussions at luncheon on the first day. As a result I feel that we have made a good start to the negotiations.

I am sure that you will agree that the important thing now is not to lose momentum or allow the figure which we have in mind of an average of \$1 billion a year, perhaps on a rising scale over three years, to be whittled away.

The talks which I understand will take place in January between the Finance Ministers of the Common Market countries will clearly be of very great importance. I know that you will do all you can to ensure a successful outcome. If there is anything that I can do to help, please do not hesitate to let me know.

With all good wishes for Christmas and the New Year.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

His Excellency
Dr. H. J. Witteveen
Minister of Finance
22 Kneuterdijk
The Hague, The Netherlands

Copy to Mr. J. Grooters
Embassy of the Netherlands
4200 Linnean Avenue, N.W.
Washington, D.C. 20008

DHFRickett:RSMcN:emcc

487/5/332

December 19, 1969

Dear Mr. Minister:

I have been much interested in the reports which I have received of the discussions in Paris on the Third Replenishment of I.D.A. I should like to thank you for the contribution which your representative was able to make to the discussions. As a result, I feel that we have made a good start with these important negotiations.

It would, of course, have been too early to try to reach a decision on the amount of the replenishment but, as you know, it was suggested informally during the meeting that we should aim at a figure averaging, say, \$1 billion a year over three years on a rising scale. I understand that there was considerable support for a replenishment of this magnitude.

I understand that this question may be raised informally in January at a meeting of Finance Ministers of the Common Market countries.

I should like to say how much I hope that you will feel able to support a replenishment of I.D.A. at a high level. The payments required from governments in consequence would not, in any event, begin to fall due until the fiscal year 1972 and the encashment of each country's contribution on which the real transfer of resources depends would follow over a substantially longer period, say, five years or more thereafter.

I feel sure that you will do your best to help us in this matter.

With all good wishes for Christmas and the New Year.

Sincerely,
ROBERT S. McNAMARA

Robert S. McNamara

His Excellency
Baron Snoy et d'Oppuers
Minister of Finance
12 rue de la Loi
Brussels, Belgium

DHFRickett:RSMcN:emcc

cc: Mr. van Campenhout

487/5/331

December 19, 1969

The Honorable
Emilio Colombo
Minister of the Treasury
Via XX Settembre
Rome, Italy

Dear Mr. Minister:

I have been much interested in the reports which I have received on the discussions in Paris on the Third Replenishment of I.D.A. May I thank you for the helpful contributions which your representative, Mr. Rota, was able to make to the discussions.

I believe that as a result a good start has been made with these important negotiations.

It would, of course, have been too early to attempt to reach a decision about the amount of the replenishment but you will be aware that several countries have suggested that we should aim at a Third Replenishment at a figure, say, approximating \$1 billion over three years, perhaps starting below that level in the first year and rising in the third.

I hope very much that you will feel able to support a replenishment on this scale.

I know how much thought you and Governor Carli have given to this problem of the financing of development. Interest rates have now risen to such a level that without a large increase in aid given on concessionary terms, serious problems of debt service will be created in some of the developing countries and the expansion of trade with them and of private investment in them will be seriously hampered. These problems have a special importance in Africa, where as you know our I.D.A. operations have been greatly expanding.

I believe I am right in thinking that the replenishment of I.D.A. may be raised informally at a meeting of Finance Ministers of the Common Market at some time in January. I hope that I can count on you to use the great influence which you possess in such matters in support of a replenishment of I.D.A. at a high level. As you know no payment in respect of this replenishment would, in any case, be due from governments until the fiscal year 1972. The rate of encashment of each country's contribution, upon which the real transfer of resources depends, would follow over a period of five years or more thereafter. I hope, therefore, that no government will feel restricted in what it is able to do by any temporary economic

The Honorable
Emilio Colombo

- 2 -

December 19, 1969

difficulties. Moreover, as you yourself have more than once emphasized, the creation of new reserves through Special Drawing Rights should make it possible for governments to contribute more freely to the financing of I.D.A. and of the World Bank.

With all good wishes for Christmas and the New Year.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Copy to Dr. Guido Carli
Governor
Bank of Italy
Via Nazionale 91
Rome, Italy

DHFRickett:RSMcN:emcc

cc: Mr. Rota

487/5/330

December 19, 1969

His Excellency
Valery Giscard d'Estaing
Minister of Economy and Finance
93 rue de Rivoli
75 Paris 1er, France

Dear Mr. Minister:

I have been much interested in the reports which I have received on the recent discussions in Paris on the Third Replenishment of I.D.A. I was glad that in the light of what I had told you in my letter of November 18 you felt able to be represented at the meeting.

I should like to assure you that I fully understand the point, which your representative made at the meeting, that France with a large bilateral aid program and having achieved the international target of 1% of G.N.P. some time ago, is in a different position from that of some other countries. I realize that if France is to make a substantial increase in her contribution to multilateral aid, this may have some consequences for the level of her bilateral aid and adjustments of this kind are never easy. At the same time, you will be aware, I am sure, of the very substantial increase which we have made in the allocation of I.D.A. credits (and I.B.R.D. loans) to French-speaking territories in Africa, frequently in close collaboration with the agencies of your Government. I should like to continue this policy and indeed to carry it further. But to make this possible it is essential that I.D.A. should have a substantial increase in the resources available to it from 1971 onwards.

I believe that the question of I.D.A. replenishment may be raised in January at an informal meeting of the Finance Ministers of the Common Market countries. I hope very much that at that meeting and subsequently you will feel able to support a replenishment of I.D.A. at the kind of level which was suggested by several countries in Paris, a figure, say, approximating \$1 billion over three years, perhaps starting below that level in the first year and rising in the third.

If a substantial replenishment of the resources of I.D.A. could be achieved, it would be possible with the agreement of the Executive Directors to suspend or greatly reduce the transfer of Bank profits to I.D.A. and it would not be necessary for me to ask for an increase in the paid-in capital of the Bank.

I should be very glad to discuss with you at any time the kind of conditions which would make it possible for you to join in a substantial replenishment of

His Excellency
Valery Giscard d'Estaing

- 2 -

December 19, 1969

the resources of I.D.A. You know how much I value your support for the activities of the World Bank Group.

With all good wishes for Christmas and the New Year.

Sincerely,

ROBERT S. McNAMARA
Robert S. McNamara

DHFRickett:RMcN:emcc

cc: Mr. Plescoff

487/5/329

December 19, 1969

Dr. Karl Schiller
Minister of Economics
Ministry of Economics
53 Bonn-Duisdorf
Federal Republic of Germany

Dear Mr. Minister:

I have been much interested in what Sir Denis Rickett has told me about the discussions in Paris on the Third Replenishment of I.D.A. and also about the preliminary talks which he had with some of your officials in Bonn before the meeting. I should like to thank you for the helpful and constructive part which Dr. Hanemann was able to play during the meeting. As you know, we made a special effort to meet the German point of view in the papers which we had circulated, on possible changes in the method of replenishment and on adjustment of the votes of Part I members.

The meeting in Paris showed, I understand, that there was considerable support for a replenishment of I.D.A. at a level much higher than that of the Second Replenishment. I quite understand that it was not possible for your representative to be very specific about your Government's position, since I understand that you are at this moment engaged in discussions with your colleagues on your Government's medium-term plan for public expenditure.

I am told that the question of I.D.A. replenishment may be raised at an informal meeting in January of Ministers of the Common Market countries. I should like to say how much I hope that at that meeting the German Government will feel able to lend their full support to a replenishment of I.D.A. at the kind of level which has been suggested by several countries, a figure, say, approximating \$1 billion a year over three years, perhaps starting below that level in the first year and rising in the third. Unless I.D.A. can be given fresh resources in 1971 on this sort of scale, I very much fear that we shall be faced with problems of debt service in some of the developing countries of a serious kind, and that the expansion of trade with those countries and of private investment in them, in which Germany is so greatly interested, will be seriously hampered.

To reach agreement in a group as large as that of the Part I countries of I.D.A. is never an easy matter. My object has been to build up a consensus of opinion among them which will command the support of all. I should like to say how crucial the role of Germany will, in my opinion, prove to be in that process. I recall that it was the willingness of your Government to make an

Dr. Karl Schiller

- 2 -

December 19, 1969

advance contribution to I.D.A. before the Second Replenishment had become effective which was, in fact, the turning point among the major countries, and enabled us to get promises of similar contributions from fourteen in all of the Part I Governments.

I believe that at the forthcoming meeting of Common Market countries and subsequently your country has a similar opportunity for leadership in a matter which is of real importance in world affairs.

If I could be of any help to you by coming to Bonn in the New Year to discuss these matters, do please let me know. You know, I am sure, how much I have valued the support which you have given the World Bank Group during the past year.

With all good wishes for Christmas and the New Year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

DHFRickett:RMcN:mss

cc: Mr. vom Hofe

487/5/328

DEC 19 1969

Dear Dr. van Lennep:

This refers to your letter of December 3 and the resolution of the Organisation for Economic Co-operation and Development establishing a group of Governmental Experts on Financial Markets. I am most pleased that an observer from the International Bank for Reconstruction and Development may attend the meetings. We shall shortly designate our representative and will advise you accordingly.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. E. van Lennep
Secretary General
Organisation for Economic
Co-operation and Development
2, rue Andre-Pascal
Paris-XVI^e
France

Elroberg/lev

"For Mr. McNamara's Office"

DEC 19 1969

487/5/327

Dear Mr. Abdel-Rahman:

Thank you very much for your letter of November 7, 1969. I also enjoyed our meeting in New York and I was happy to learn that you had had useful discussions with those members of the Bank Group staff who are particularly concerned with industrial development.

I am in full agreement with you that as the Bank Group's activities in the industrial field are broadened and intensified, increased opportunities will arise for closer collaboration between our institutions. I further agree that the areas to which you refer in your letter are those which could usefully be explored to determine whether and what specific opportunities for collaboration exist and what form such collaboration might take. This "exploratory and pragmatic approach", as you describe it, seems to me the right approach for us to take.

I welcome, therefore, your suggestion that over the next year, appropriate members of the Bank Group's staff should visit Unido headquarters and your staff should visit Bank and IFG headquarters in Washington in order that each of us may be fully advised of the activities of the other and that opportunities for cooperation may be examined in the context of specific cases.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. I.H. Abdel-Rahman
Executive Director
United Nations Industrial
Development Organization
Felderhaus, Rathausplatz 2
A-1010 Vienna, Austria

Cleared with and cc: Mr. Gaud
" " " cc: Mr. Diamond
" " " cc: Mr. Fuchs
Central Files with incoming letter

EFranco/RHDemuth:mmed
December 18, 1969

December 19, 1969

487/5/326

Dear Mr. Silva-Herzog:

Mrs. McNamara and I want to express our warmest thanks to you and your charming wife for your hospitality and assistance during our visit to Mexico. The program you arranged provided us not only with a most interesting introduction into Mexico's economic and social structure, but also exposed us to the splendid achievements of your nation's past. The manner in which Mexico has preserved and maintained its cultural heritage deeply impressed us.

We had a most delightful time and we are immensely grateful to you both for the time and interest you lavished on us.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Lic. Jesus Silva-Herzog
Banco de Mexico, S. A.
Apartado 98-Bis
Mexico 1, D.F., Mexico

LEChristoffersen:RMcN:mss

487/5/325

December 18, 1969

Dear Dr. Aristeguieta:

On behalf of Mrs. McNamara, my associates, and myself, I want to express our sincere thanks for your part in making our recent trip to Venezuela so successful. We are grateful to you for the excellent arrangements made for our visit to the Guayana and for your kindness in accompanying us to the western part of the country.

Please extend our warmest regards to your charming wife. We very much appreciated the kind attention you both showed us during the visit.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Rodolfo Aristeguieta
Secretary of the Presidency
Corporacion Venezolana
de Guayana
Apartado 7000
Caracas, Venezuela

BZinman/LEChristoffersen:emcc

487/5/324

SASAKI
GOVERNOR
BANK OF JAPAN
TOKYO

DECEMBER 17, 1969

LT

(JAPAN)

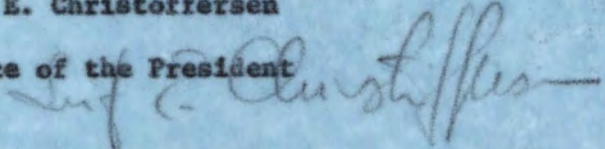
MY COLLEAGUES JOIN WITH ME IN OFFERING OUR CONGRATULATIONS ON YOUR APPOINTMENT
AS GOVERNOR STOP WE LOOK FORWARD TO CLOSE COOPERATION WITH YOU AND WISH YOU
THE BEST OF LUCK IN YOUR NEW POSITION

REGARDS

ROBERT MCNAMARA

INTBAFRAD

Leif E. Christoffersen
Office of the President



HTBaig:vcn
Bank

487/5/323

December 17, 1969

Dear Mr. Minister:

I would like to express my deep gratitude for the magnificent reception received by my wife and me, and my associates, during our visit to Mexico. It was indeed a memorable experience, the most outstanding event of which was the delightful lunch which you gave for us at your home. Please extend our warmest thanks to your charming wife who was a most gracious hostess.

I look forward, Mr. Minister, to a continuation of the close association which the World Bank has had for more than twenty years with the economic development of Mexico, and I hope that we can assist you in future by lending not only in the fields of electric power, highways and agricultural credit, but also in new sectors such as tourism, fisheries and forestry.

May I again congratulate you on the extraordinary achievements of the Mexican economy over the past eleven years--achievements to which you personally have contributed so much.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Su Excelencia
Antonio Ortiz Mena
Secretario de Hacienda y
Credito Publico
Palacio Nacional
Mexico 1, D.F., Mexico

487/5/322

USAMI
C/O BANK OF JAPAN
TOKYO

DECEMBER 17, 1969

LT

(JAPAN)

VERY SORRY TO HEAR OF YOUR RETIREMENT STOP YOUR FRIENDS HERE JOIN ME IN
THANKING YOU FOR ALL YOUR HELP AND ACHIEVEMENTS IN THE PAST AND WE WISH
YOU A MOST HAPPY RETIREMENT/STOP YOU CAN BE ASSURED THAT WE WILL EXTEND OUR FULL
COOPERATION TO YOUR SUCCESSOR

REGARDS
ROBERT MCNAMARA
INTBAFRAD

Leif E. Christoffersen
Office of the President

NTBaig/LEChristoffersen:emcc
Bank

487/5/321

December 17, 1969

Dear Mr. Governor:

Upon my return to Washington, I wish to express my warm appreciation to you and your colleagues for the courtesies and assistance extended to my associates and myself during our visit to the State of Morelos. It was immensely interesting to observe at first hand the workings of the ejido system which for several decades has been an example for land reform programs in other countries. The trip to Cuernavaca and its beautiful surroundings was indeed one of the highlights of my visit.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Governor Emilio Riva Palacio
Palacio de Gobierno
Cuernavaca, Morelos
Mexico

LEChristoffersen:emcc

487/5/320

December 17, 1969

Dear Mr. Hernandez Delgado:

I want to express my sincere thanks to you and your staff in the Nacional Financiera for the many courtesies extended to my wife and myself, and to my associates, during our visit to your lovely country. Please convey to your graceful wife our warm gratitude for the enjoyable luncheon you gave in our honor at San Angel Inn. We had both a pleasant and an interesting stay in Mexico and I am most appreciative for your part in making it so successful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lic. Jose Hernandez Delgado
Director General
Nacional Financiera, S.A.
Apartado Postal 353
Isabel la Catolica No. 51
Mexico 1, D.F.
Mexico

LEChristoffersen:emcc

487/5/318

December 17, 1969

Dear Mr. Minister:

Upon my return to Washington, I wish to convey to you my deep appreciation for your assistance and hospitality during our visit to Venezuela. My wife and I, and my associates, enjoyed immensely the program you and your staff arranged for us. I was particularly pleased to have the opportunity to meet with President Caldera and with so many other distinguished and knowledgeable Venezuelan leaders from both the public and the private sectors. With its impressive human resources and abundant natural endowments, your country may look forward to a bright future. We in the World Bank Group stand ready to assist you in your endeavors to promote economic development and to improve the well-being of your people.

On behalf of Mrs. McNamara and myself, I would be grateful if you would extend our warmest personal thanks to your charming wife for the hospitality shown to us during our visit. I would also appreciate your conveying our thanks to Dr. Emanuelli for his assistance in arranging our visit and his kindness in accompanying us to the western part of Venezuela.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Pedro Tinoco
Minister of Finance
Republic of Venezuela
Caracas, Venezuela

487/5/317

December 17, 1969

Dear Mr. Vega:

I wish to express my warm appreciation for the delightful reception you and your Association gave for my wife and myself at the beautiful Los Murales Inn. Mexico is very fortunate indeed to have an efficient banking system and I was immensely impressed by the personal qualities of bankers I had the opportunity to meet, and to realize the extent to which they dedicate themselves to your nation's efforts to promote economic development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Rolando Vega
Presidente
Asociacion de Banqueros de Mexico
Torre Latinoamericana
IX Piso
San Juan de Letran y Maderu
Mexico 1, D.F.
Mexico

LEChristoffersen:emcc

487/5/316

DEC 16 1969

Dear Dr. Galavis:

It was indeed a pleasure to have your company on the flight from Maracay to Acarigua during my recent visit. I was very much impressed with what you told me about the potentials for agricultural and live-stock development in the western part of Venezuela. The importance of harnessing these potentials seems immensely important for the future of your country.

May I also wish you success in your efforts to launch the operations of the new Banco. As you know, we in the World Bank Group have for the past few years expressed interest in the creation of the Banco and have for some time discussed, and continue to explore, the possibility of using it as a channel for credits financed by a Bank loan.

Mrs. McNamara joins me in wishing you our best regards and in expressing our warm appreciation to both you and Mrs. Galavis for the kind attention extended to us during our memorable visit to Venezuela.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Carlos Galavis
President
Banco de Desarrollo Agropecuario
Sociedad a Traposos
Edif. Santana No. 4
Caracas, Venezuela

BZirman/LEChristoffersen:sb
Typed: December 15, 1969

487/5 B15
"For Mr. McNamara's Office"

December 16, 1969

Dear Mr. Ministers:

Thank you for your letter dated December 4, 1969, informing us that you propose to call a meeting of the external lenders to discuss the Government's public investment program with a view to coordinating its financing. I am gratified to learn that you plan to use the Bank's economic report as a basis for such a meeting and am pleased to confirm that we accept your invitation to participate in it.

I would also like to thank you for your kind invitation to me to attend the proposed meeting. Unfortunately, I shall not be able to accept this invitation because of commitments already made for the early part of next year. However, I have instructed the Bank's staff to give your Government full support in preparing for the meeting and in helping you to make it a success.

I would like to take this opportunity, Mr. Minister, to convey the Bank's interest in and support of the efforts of your Government towards the economic and social development of Honduras. We feel that such development should be accelerated in the interest not only of Honduras itself, but also in that of the other members of the Central American Common Market.

With good wishes and kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lic. Manuel Acosta Bonilla
Ministro de Economía y Hacienda
Tegucigalpa, D. C.
Honduras, C. A.

cc: Mr. Christoffersen
HMirza/EFLari:mayb
December 15, 1969

487/5/314

DEC 16 1969

Dear Don Rodrigo:

I would like to thank you very warmly for the many courtesies and generous hospitality extended to my wife and myself, and to my associates, by the Bank of Mexico during our visit to your country. We greatly enjoyed the luncheon which you and your wife so kindly gave for us at the magnificent San Angel Inn. I also appreciated the opportunity of talking with you at length about Mexico's economic situation and the problems you face in the future in maintaining your country's remarkable record of growth with stability. The Bank of Mexico has become, under your leadership, one of the outstanding central banks in the developing world, and we in the World Bank Group are proud to have had such a close and intimate relationship with you.

Please extend our thanks to your colleagues in the Bank of Mexico who did so much to make our visit both interesting and enjoyable. I particularly enjoyed the talks I had with Mr. Fernandez Hurtado and Mr. Silva-Herzog. The arrangements made for our visit were perfect, and my wife and I are deeply appreciative to Mr. Silva-Herzog and his wife for giving up their weekend to look after us. We could not have wished for more charming and delightful guides.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Senor Don Rodrigo Gomez
Director General
Banco de Mexico
Cinco de Mayo No. 2
Mexico 1, D.F.
Mexico

EPWright/LChristoffersen/mpd
Typed on December 15, 1969

487/5/313

DEC 16 1969

Dear Mr. Minister:

Thank you for your letter dated December 4, 1969, informing us that you propose to call a meeting of the external lenders to discuss the Government's public investment program with a view to coordinating its financing. I am gratified to learn that you plan to use the Bank's economic report as a basis for such a meeting and am pleased to confirm that we accept your invitation to participate in it.

I would also like to thank you for your kind invitation to me to attend the proposed meeting. Unfortunately, I shall not be able to accept this invitation because of commitments already made for the early part of next year. However, I have instructed the Bank's staff to give your Government full support in preparing for the meeting and in helping you to make it a success.

I would like to take this opportunity, Mr. Minister, to convey the Bank's interest in and support of the efforts of your Government towards the economic and social development of Honduras. We feel that such development should be accelerated in the interest not only of Honduras itself, but also in that of the other members of the Central American Common Market.

With good wishes and kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lic. Manuel Acosta Bonilla
Ministro de Economía y Hacienda
Tegucigalpa, D. C.
Honduras, C. A.

cc: Mr. Christoffersen ✓
Hirza/EFLari:mayb
December 15, 1969

487/5/312

DEC 16 1969

Dear Mr. President:

I should like to express my warm appreciation for the many courtesies and generous hospitality extended to my wife and myself, and to my associates, during our visit to Mexico. It was a great honor to meet with you personally and to hear your perceptive analysis of Mexico's economic situation and of the problems involved in the further development of the Latin American Free Trade Area. I am also most grateful to Minister Ortiz Mena, to Mr. Rodrigo Gomez and Mr. Hernandez Delgado for all that they did to make our stay in your country so useful and pleasant.

Mexico has indeed undergone a remarkable transformation during recent decades, and the high rate of economic growth which you have maintained over more than twenty years, if not a miracle, is certainly a source of wonder and admiration to the rest of the world. A strong sense of national identity, which is so well brought out in the Archaeological Museum, the political stability to which you referred at our meeting, and the continuity of economic and financial policies under successive Administrations, have surely been amongst the most important factors contributing to your success.

We in the World Bank Group are proud to have been associated with the economic development of your country. It is our earnest hope that we may continue working closely with you in the future, and that our lending to Mexico may increase further.

Once again, Mr. President, my warm and personal thanks for a most interesting and immensely enjoyable visit to Mexico.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Excmo. Gustavo Diaz Ordaz
Presidente de los Estados Unidos Mexicanos
Palacio Nacional
Mexico 1, D.F.
Mexico

EPwright/LChristoffersen/mpd
Typed on December 15, 1969

487/5/314

December 15, 1969

Dear General Alfonso:

Having just returned to Washington, I wish to express my most sincere thanks to you and your staff for giving my wife and me, and my associates, the opportunity of seeing at first hand the magnificent accomplishments of the Guayana program in which you have played such a vital part. We in the World Bank Group are proud to have been able to participate in your country's effort to "sow the petroleum," as in the case of our loan for the Guri hydroelectric project. Our visit to the spectacular site of that project and to the industrial plants and urban development areas around Ciudad Guayana vividly demonstrated some of the immense potentials of the region. I shall follow with great interest further activities in the Guayana and it is my earnest hope that the Bank may continue to participate actively in your valiant endeavors.

May I ask you to convey to your charming wife, on behalf of both Mrs. McNamara and myself, our warmest personal regards and our deep gratitude for her kind attentions during our visit.

Sincerely,

Robert S. McNamara

General Rafael Alfonso Ravard
President, Corporacion Venezolana de Guayana
Apartado 7000
Caracas, Venezuela

BZinman:LEChristoffersen:ml

487/5/1310

DEC 15 1969

Excellency:

It was a great pleasure for me to meet with you at the dinner given by His Majesty during my visit to Rabat. It was of particular value to me to have a first hand knowledge of His Majesty's views in the course of the enlightening discussion in which yourself and His Excellency the Prime Minister participated. This meeting, together with my visit to various parts of the country, has given me a deeper understanding and appreciation of Morocco's development goals and needs.

I should like to express my special appreciation for the highly efficient organization of my visit in which I know you took a personal interest.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Driss Slaoui
Director General of
the Royal Cabinet
Rabat, Morocco

DHMcCall/MPBart:bjp
OOP

December 12, 1969

DEC 15 1969

Excellence,

J'ai eu grand plaisir à vous rencontrer au dîner donné par Sa Majesté lors de ma visite à Rabat. Il m'a été particulièrement précieux de prendre connaissance directement des vues de Sa Majesté au cours de l'intéressante discussion à laquelle vous-même et Son Excellence le Premier Ministre avez participé. Cet entretien, s'ajoutant à ma visite de différentes parties du pays, m'a donné une compréhension et une appréciation plus profonde des objectifs de développement et des besoins du Maroc.

Je souhaiterais exprimer mon appréciation toute particulière pour l'excellente organisation de ma visite à laquelle je sais que vous avez personnellement pris intérêt.

Je vous prie d'agréer, Excellence, l'assurance de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence Driss Slaoui
Directeur Général du Cabinet royal
Rabat, Maroc

MPBart:ml
OOP

Le 12 décembre 1969

487/5/309

December 15, 1969

Dear Mrs. Hart:

Thank you for your letter of November 27 inviting me to the Ditchley Park meeting to be held on April 11 and 12, 1970. I share your view that an informal exchange of views on the problems and prospects of the international development assistance effort would be useful, particularly while the strategy for the Second Development Decade is still being formulated and the recommendations of the Pearson Commission report are being considered. I am therefore happy to accept your invitation and look forward to participating in the meeting.

Sincerely,

Robert S. McNamara

The Rt. Hon. Judith Hart, M.P.
Minister of Overseas Development
Eland House, Stag Place
London S.W.1, England

RHDemuth:tf
December 11, 1969

Copy for President's Office ✓

487/5/308

DEC 15 1969

Dear Mr. Trigano:

I wish to thank you for the kind hospitality which was extended to me at the Club Méditerranée of Agadir during my recent visit to Morocco.

I particularly enjoyed the friendly and warm-hearted welcome which was reserved to me at the Club and would greatly appreciate your thanking all persons concerned on my behalf.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gilbert Trigano
President Director General
Club Méditerranée
8, place de la Bourse
Paris, France

DHM^cCall/MPBart:cmc
OOP

DEC 11 1969

487/5/1307

DEC 15 1969

Your Excellency:

I would like to express my thanks for your warm hospitality on my recent visit to Marrakech.

Your kind reception made it possible for Mrs. McNamara and myself to appreciate under the happiest of conditions Marrakech's famous buildings and atmosphere. We are particularly grateful to you for a most enjoyable dinner and for making it possible for us to have a real appreciation of Moroccan folkloric dances.

Mrs. McNamara joins me in sending our best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Colonel Demnati
Governor of Marrakech
Marrakech, Morocco

hmf

DHMcCall:cmc

OOP

DEC 11 1969

487/5/306

DEC 15 1969

Your Excellency,

I wish to express my thanks for your very kind hospitality during my recent visit to Morocco.

It was a great pleasure for Mrs. McNamara and me to visit Fez, and your warm reception made our stay even more memorable.

Mrs. McNamara joins me in sending our best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Ahmed Benbouchta
Governor of Fez
Fez, Morocco

DEMcCall:cmc
OOP

DEC 11 1969

487/5/305

DEC 15 1969

Dear Mr. Ben Larbi:

I wish to express my thanks for your thoughtfulness and effort in making my recent trip to Morocco so useful and enjoyable.

The excellent organization and management of the trip made it possible for me to meet a number of Morocco's leading personalities as well as visit Morocco's historic sites and new development projects in the few days I was in Morocco.

Mrs. McNamara joins me in sending you our best wishes. We both enjoyed your company during the trip very much and are most grateful for your patience in answering our many questions.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Sinaceur Ben Larbi
Chargé de Mission au
Cabinet Royal
Rabat, Morocco

DHMcCall/GBLanchard:cmc

DEC 11 1969

487/5/304

DEC 15 1969

Your Excellency:

I wish to express my thanks for your very kind hospitality to Mrs. McNamara and myself on the occasion of our recent visit to Marrakech.

We appreciated very much your kind reception, which added greatly to our enjoyment of Marrakech's many beautiful and interesting places.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
M. Chajaï
Pasha of Marrakech
Marrakech, Morocco

DHMcCall:cmc
OOP

DEC 11 1969

487/5/303

December 15, 1969

Dear Mrs. Hart:

Thank you for your letter of November 27 inviting me to the Ditchley Park meeting to be held on April 11 and 12, 1970. I share your view that an informal exchange of views on the problems and prospects of the international development assistance effort would be useful, particularly while the strategy for the Second Development Decade is still being formulated and the recommendations of the Pearson Commission report are being considered. I am therefore happy to accept your invitation and look forward to participating in the meeting.

Sincerely,

Robert S. McNamara

The Rt. Hon. Judith Hart, M.P.
Minister of Overseas Development
Eland House, Stag Place
London S.W.1, England

RHDemuth:tf
December 11, 1969

Copy for President's Office ✓

487/5/302

DEC 15 1969

Dear Paul:

I was glad to have your letter of December 4, 1969, clarifying your position at this stage in the consideration of the Capacity Study Report.

I also, of course, have your letter of November 21, 1969, and will be sending my preliminary, informal reflections on the Jackson study to Mr. Narasimhan as you have requested.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul G. Hoffman
Administrator
United Nations Development
Programme
United Nations, New York 10017

MLHoffman/pnn
December 11, 1969

Cleared with Mr. Demuth
cc: Mr. McNamara's files (2)

487/5/301

December 15, 1969

Dear Minister Castillo:

Having just returned to Washington, I wish to thank you for accompanying me on the trip to Valencia during our recent visit to Venezuela. Though brief, the trip to the industrial area west of Caracas and my discussions with you and your colleagues, and with representatives of the private sector, provided me with a better understanding of the problems and prospects facing industry in your country. I might add that I was particularly struck by the spirit of enterprise and dynamism exhibited by business leaders and also by your Government's awareness of the importance of this characteristic for economic development.

On behalf of Mrs. McNamara and myself, and my associates, I wish to express my sincere gratitude to you for helping to make our visit to your beautiful country so successful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Her Excellency
Dra. Haydee Castillo
Minister of Development
Republic of Venezuela
Caracas, Venezuela

BZinman:LEChristoffersen:mss

487/5/300

December 15, 1969

Dear Mr. President:

Having just returned to Washington, I wish to thank you for the warm hospitality and the many courtesies extended to my wife and myself, and to my associates, during our visit to your country. I very much appreciated your graciousness in tendering a luncheon in my honor at your residence. The opportunity I had to discuss with you, on that occasion, the problems and prospects confronting your country's development helped to broaden my understanding of the commitments which you and your Government have made to improve the well-being of your people. As I indicated to you, I was particularly impressed by the dynamism and vitality of the people I met in Venezuela, by the challenging prospects for further development in the Guayana and the economic potentials of your agricultural sector.

I am looking forward, Mr. President, to a continuation of the active and cordial relationship which has always existed between your country and the World Bank Group.

On behalf of Mrs. McNamara, my associates and myself, may I once again express my warmest gratitude to you for an immensely interesting and most enjoyable visit to Venezuela.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Rafael Caldera
Palacio de Niraflores
Caracas, Venezuela

BZinman:LEChristoffersen:ml

487/5/299

December 15, 1969

Dear Mr. Minister:

I wish to extend my warm thanks for accompanying me from Caracas to Valencia during our recent visit to your country. I was very much pleased indeed to observe and learn about the contribution the road is making to economic progress in the important industrial triangle between Caracas and Puerto Cabello and to recognize that we in the Bank participated in its financing through our first loan to Venezuela. I was particularly struck by the difficult and dramatic design of the road through the mountains. You can well be proud of the construction job which I understand was carried out by Venezuelan contractors supervised by engineers from your Ministry.

On behalf of Mrs. McNamara and myself, and my associates, may I express my warm gratitude to you and your colleagues for helping to make our visit to your beautiful country so successful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Ing. Jose Curiel
Minister of Public Works
Republic of Venezuela
Caracas, Venezuela

BZinman:LEChristoffersen:mss

487/5/298

Mr. Gaud:

December 12, 1969

Mr. McNamara has asked me to inform you that all IFC draft President's Reports and documents submitted for his approval before distribution to the Board should reach him at least two working days prior to the deadline for such distribution. Since investment and loan documents are distributed to the Board not less than eight working days before a Board Meeting, this means that all draft documents submitted for Mr. McNamara's approval should reach his office not less than 10 working days before a Board Meeting (i.e., normally Tuesday morning two full weeks prior to such a Meeting).

cc: Mr. Raj

Leif E. Christoffersen

487/5/297

December 11, 1969

Dear Mr. Secretary:

I am writing to acknowledge receipt of your letter of November 29, 1969 on the subject of international investment insurance, which arrived just before my departure for a brief visit to Venezuela and Mexico. Your letter has been circulated to the Bank's Executive Directors for their information.

I share your hope that this expression of interest on the part of the United States will help advance further active exploration of the feasibility of an international program designed to facilitate the flow of investment to the developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
David M. Kennedy
Secretary of the Treasury
Washington, D.C.

ABroches:cml
December 11, 1969

487/5/296

December 11, 1969

MEMORANDUM FOR MR. GAUD

For some time I have been concerned about IFC investments requiring high tariff protection to insure an adequate return. In order to provide for proper review of the desirability of such investments, please discuss with me prior to the "point of no return" any proposed IFC investment which would either require or be protected by quota restrictions or tariffs in excess of an equivalent of 25% on the c.i.f. value of imports.

Robert S. McNamara

RMcN:mss

487/5/295

(for Mr. McNamara's Office)

DEC 10 1969

Dear Mr. President:

I am responding to your letter dated September 11 which was transmitted to me on October 8 by Mr. Mohamed Nassim Kochman, Executive Director, in which you commend to my attention the candidacy of Mr. Christian Vieyra for a senior position on the staff of the Bank.

Since Mr. Vieyra was a member of your country's Delegation to the recent annual meetings of the Bank and Fund, he used the occasion to pursue his interest with a number of my staff thereby carrying forward discussions he had previously had on this same subject, and of which I am sure you must be aware. Let me assure you, Mr. President, that in the light of his most recent discussions both my staff and I personally have given Mr. Vieyra's qualifications and professional interests the most careful consideration. This in fact accounts for the long delay in replying formally to your letter although, of course, we have been in touch with Mr. Kochman from time to time.

The staffing requirements of the Bank are undoubtedly unique and call for personal qualities and experience which are extremely hard to find. This is true of the staff at all levels and, as I am sure you will appreciate, this makes it all the more important that the senior posts in the Bank be filled by those who combine exceptional personal qualities with substantial practical experience which is directly relevant to our operations. We certainly have no doubt whatever of Mr. Vieyra's personal qualities but we do find it most difficult to match his experience against the requirements of any reasonably senior post. I must therefore say frankly that I can see no prospect of an appropriate opening for Mr. Vieyra on our staff now or in the foreseeable future.

Please be assured that I am extremely anxious to recruit more Africans to the professional staff of the Bank Group and I am taking steps to achieve this. However, as I am sure you will agree, I should be failing in my duty if I did not continue to insist that they must be thoroughly qualified in all respects for the positions they are to hold.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. E. D. Zinsou
President of the
Republic of Dahomey
Cotonou, Dahomey

RAClarke/mg
December 2, 1969

cc: Mr. Kochman

cleared with Mr. Ripman

487/5 294

Mr. Hugh Ripman:

December 10, 1969

Travel Arrangements for the President's Party

Mr. McNamara has asked me to inform you that, in respect to his future travel arrangements, all members of his party should travel under the same fare category. This means that, while under our normal travel policies, a staff member who has the rank of a Deputy Director or who has a rank below that of a Deputy Director, would travel tourist class on certain flights within the specified geographical region, such staff when travelling together with Mr. McNamara, should be put on the same fare basis as himself. This applies to any Bank staff who is designated by the Office of the President as a member of the President's travel party.

L.E. Christoffersen

LEE

487/5 293

DEC 10 1969

Mr. President:

I am writing in reply to your letter of November 7 last, in which you requested a further extension of the services of Mr. Grasberg to your Conseil National de Developpement et de Planification.

Mr. Grasberg's assignment started in May 1968 and has been already extended. The Bank does not usually prolong missions of this kind for long periods, but since you attach a particular significance to the continuation of Mr. Grasberg's services, I am happy to inform you that, as an exception, we are prepared to extend his assignment for another year, beginning February 1, 1970. We shall make separately all the necessary arrangements with the Secretary of State for Finance and Economic Affairs.

We are pleased to know that the assistance provided by the Bank through the work of Mr. Grasberg has made a useful contribution to your Government's progress in development planning. I would like to express my hope that this progress will continue.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Francois Duvalier
President for life of the Republic
President of CONADEP
Palais National
Port-au-Prince
Haiti

Copies to: Mr. McNamara (2)
Mr. Alter
Mr. Christoffersen

SRuffini, FBochenski/dmt

487/5/292

"For Mr. McNamara's Office"

DEC 10 1969

Dear Mr. President:

I wish to thank you for your letter of November 24, 1969, and for inviting the Bank Group to be represented at the Eleventh Meeting of the Board of Governors of the Inter-American Development Bank to be held in Punta del Este from April 20 to 24, 1970.

I am pleased to inform you that we will be represented at this meeting by Mr. Neil J. Paterson, Director, Department of Investments, Latin America, Europe and Australasia, of the Corporation, and by Mr. E. Peter Wright, Deputy Director, Central America and Caribbean Department, of the Bank. I should appreciate it if you would arrange for any further documentation relating to this meeting to be sent to Mr. Paterson and Mr. Wright at this address.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Felipe Herrera
President
Inter-American Development Bank
Washington, D.C. 20577

Cleared with and cc: Messrs. Gaud and Alter
cc: Mr. Knapp
Mr. Paterson (with copy of incoming)
Mr. Wright (with copy of incoming)

Central Files with incoming correspondence

EFranco:mmod
December 4, 1969

487/5/291

DEC 10 1969

(For Mr. McNamara's Office)

Dear Mr. Kochman:

This is a response to your letter of October 8 with which you enclosed and endorsed a letter from His Excellency Doctor Zinsou, President of the Republic of Dahomey, recommending to my attention the candidacy of Mr. Christian Vieyra for a senior position on the staff of the Bank.

Let me assure you that we have given Mr. Vieyra's interests very careful consideration indeed. This in fact accounts for the long delay in replying formally to your letter although I am aware that you have discussed this matter with members of my staff in the interim. We have taken full account both of Mr. Vieyra's qualifications and his professional interests but have been unable to fit them into the requirements for any position we now seek to fill or expect to become vacant in the foreseeable future. I attach a copy of a letter which I have today addressed to the President of Dahomey.

I should like to convey a special word of gratitude for this expression of your interest in the Bank's welfare and for your generous spirit of co-operation in our consideration of Mr. Vieyra's candidacy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mohamed Nassim Kochman
International Bank for
Reconstruction and Development
Washington, D. C.

RAClarke/mg
December 2, 1969

cleared with Mr. Ripman

487/5/290

UNOFFICIAL TRANSLATION

DEC 10 1969

Mr. President:

Following the request that you have transmitted to me verbally through Mr. Kochman I have the honor and the pleasure to informing you that I have decided to appoint a resident representative of the World Bank Group in Kinshasa. I hope that as soon as we shall have found a suitable candidate, he could join his post around the 1st of April 1970.

Our present and future operations in the Congo have convinced us of the necessity of a representative of our Institutions in Kinshasa so that direct and continuous contact with the highest authorities of the Republic, your principal ministers and associates and the technical departments of your Government be maintained. The Bank has taken its decision with a view of giving full support to the efforts of your Government for the development of your country.

Sincerely,

(Signed) *Robert S. McNamara*
Robert S. McNamara

His Excellency General Mobutu
President of the Republic
Kinshasa
Democratic Republic of the Congo

487/5 1289

For the use of the Office of the President.

December 2, 1969

Dear Mr. Kia:

Upon my return to Washington, I am writing to express sincere thanks to you for your hospitality during our visit to Isfahan, which was one of the highlights of our travels to Iran.

Isfahan and its achievements impressed me very much, as it combined both the splendor of your ancient civilization and the very encouraging results of your Government's recent effort to promote economic development.

Mrs. McNamara joins me in sending you our very best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jahangir Kia
Mayor of Isfahan
Isfahan, Iran

487/5 1288

For the use of the Office of the President.

December 2, 1969

Dear Mr. Minister:

Upon my return to Washington, I write to express my warmest appreciation for your kind hospitality during our recent stay in Iran. I am particularly grateful to you for accompanying Mrs. McNamara and myself, and my associates, on our travels to the Dez project, Shiraz and Isfahan. Your comments and explanations very much contributed to my understanding more fully the remarkable achievements of Iran's ancient civilization and of your Government's recent accomplishments in promoting development.

I left your country persuaded of the immense potentials of Iran. We in the World Bank Group look forward to a more intimate relationship between your Government and ourselves in promoting economic development.

Mrs. McNamara joins me in sending our best regards and thanks.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Mansour Rouhani
Minister of Water and Power
Ministry of Water and Power
Tehran, Iran

487/5/287

For the use of the Office of the President.

December 2, 1969

Dear Mr. Kheradjou:

Upon my return to Washington, I write to express my warmest thanks to Mrs. Kheradjou and yourself for courtesies and hospitalities extended to my wife and myself, and to my associates, during our recent stay in Iran. We very much indeed enjoyed the pleasant dinner you and Mrs. Kheradjou gave for us at your lovely home.

I also want to thank you for the briefing at IMDHI. It reaffirmed to me the very important role your institution is playing in the development efforts of Iran, and I hope that the Bank's relationship with IMDHI may remain close and that we can contribute further to its development.

Mrs. McNamara joins me in sending you and Mrs. Kheradjou our very best wishes and warmest regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. Gaseh Kheradjou
Managing Director
Industrial and Mining Development
Bank of Iran
133 Shiraz Street
(Behjat Abad)
Tehran, Iran

487/5 1286

For the use of the Office of the President

December 2, 1969

Dear Mr. Moghadam:

On my return to Washington, I write to thank you for your contribution to the success of our recent visit to Iran. Mrs. McNamara and I are very grateful to you for accompanying us on our travels to Dez, Shiraz and Isfahan, which widened my understanding of both the remarkable achievements of Iran's ancient civilization and the Government's efforts to promote economic development.

I also found the briefing which was provided for us at the Plan Organisation most thoughtful and stimulating. As a result of the visit my respect for Iran's development efforts has been confirmed, and I am confident that the Bank Group will be able to make a substantial contribution to Iran's development effort in the coming years.

Mrs. McNamara joins me in sending our many thanks and best wishes.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Reza Moghadam
Deputy Managing Director
Plan Organisation
Tehran, Iran

HEschenberg/LChristoffersen:vr

487/5 1285

For the use of the Office of the President.

December 2, 1969

Dear Mr. Sam:

Upon my return to Washington, I wish to express my sincere appreciation for the hospitality you extended to my wife and myself, and to my associates, during our visit to Isfahan. We very much enjoyed the dinner you arranged for us at the magnificent Shah Abbas Hotel. Our visit to Isfahan certainly contributed to my wider understanding of the remarkable achievements of Iran's ancient civilization and the impressive results which currently are being made in developing your country's economy.

Mrs. McNamara joins me in sending you our best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mohammad Sam
Governor General of Isfahan
Isfahan, Iran

487/5 1284

For the use of the Office of the President

December 2, 1969

Dear Mr. Chancellor:

The visit to Shiraz was a highlight of my trip to Iran. Both Mrs. McNamara and myself are sincerely grateful for your kindness and hospitality and for the splendid luncheon arranged for us at the Asian Institute.

You are indeed fortunate to have a modern institution of learning such as Pahlavi University located in Shiraz, a city that symbolizes, in many ways, Iran's great cultural tradition. You are to be commended for the splendid opportunities which your University offers to the youth of Iran.

Mrs. McNamara joins me in sending thanks and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Houshang Mahavandi
Chancellor of Pahlavi University
Shiraz, Iran

487/5 / 283

For the use of the Office of the President

December 2, 1969

Dear General Khatami:

I am most grateful for the courtesy and kindness which you and the Imperial Iranian Air Force extended to me during my recent visit, and for the thoughtful memento presented to me prior to our departure. The smooth handling of every detail in connection with our trip was indeed impressive.

Please also express my thanks to the members of the crew of the aircraft which you so kindly made available. The manner of their performance of their duties was yet another indication to me that the future of Iran, with capable young men such as these, is indeed in good hands.

Mrs. McNamara and I both send our thanks and warm regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

General Mohammad Khatami
Air Force Commander-in-Chief
Air Force Staff
Tehran, Iran

487/5 1282

For the use of the Office of the President.

December 2, 1969

Dear Mr. Chancellor:

Upon my return to Washington, I write to thank you for your gracious hospitality extended to my wife and me, as well as my associates, during our stay in Isfahan, which was indeed one of the highlights of our visit to Iran.

We are most grateful to you for the luncheon you gave for us at the Shah Abbas Hotel. The conversation with members of the faculty of Isfahan University was both interesting and stimulating.

Mrs. McNamara joins me in sending you our thanks and best wishes.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Motamedi
Chancellor of Isfahan University
Isfahan, Iran

HEschenberg/LEChristoffersen:vr

487/5/281

For the use of the Office of the President.

December 2, 1969

Dear Mr. Prime Minister:

On my return to Washington I write to express my warmest thanks for your courtesy and hospitality during our stay in Iran. My wife and I enjoyed very much the pleasant luncheon you gave at your official residence, and we wish to express our deep appreciation and gratitude for the beautiful Eleventh Century vase you gave us on that occasion.

The business meetings I had with you and your Ministers were most interesting and my travels to Shiraz and Isfahan impressed upon me the remarkable achievements of your ancient civilization, and the determined efforts with which your Government is attempting to provide a better future for your nation convinced me of the immense potentials both of your economy and your people. As I said at my departure, the World Bank Group fully intends to participate actively in your development efforts by increasing our lending substantially in the coming years.

Mrs. McNamara joins me in sending you and Madam Hoveyda our very best wishes.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Amir Abbas Hoveyda
Prime Minister of Iran
Tehran

487/5/280



INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U. S. A.

OFFICE OF THE PRESIDENT

December 2, 1969

Dear Mr. Samii:

On my return to Washington, I write to express my warmest thanks for your hospitality during our stay in Iran. I am very grateful to you indeed for asking Mrs. McNamara and myself and my associates for dinner the last night we were in Tehran. It was a fitting close to a most interesting and stimulating visit in your country.

The briefing which you and members of your staff provided at the Plan Organization contributed a great deal to my understanding of the development problems and potentials of Iran. As you know, the World Bank Group fully intends to participate to a larger extent in your development efforts by increasing our lending substantially in the coming years. We look forward to even closer relations between the Plan Organization and the staff of the Bank in the future.

Mrs. McNamara joins me in sending you our best wishes.

Sincerely,

Robert S. McNamara

*It was a magnificent trip.
I am most grateful to you.*

His Excellency
Mehdi Samii
Managing Director
Plan Organization
Tehran, Iran

For the use of the Office of the President.

487/5 / 279

December 2, 1969

Dear Mr. Minister:

Allow me again to express my sincere thanks for the hospitality and the courteous treatment extended to my wife and me, and to my associates, during our stay in Iran. The talks we had with you and your distinguished colleagues in the Cabinet were indeed most informative and stimulating. They confirm my conviction that your country is making substantial progress towards the realization of its immense potentials. As you know, we in the World Bank Group wish to support these efforts by increasing our lending substantially to Iran in the coming years.

For this reason it is my hope that the cooperation between your Government and the World Bank Group will become even closer in the future and that we may assist you in a meaningful way towards success in your noble endeavor to improve the economic well-being of your people.

I am also extremely grateful to you for your most generous supply of fresh caviar. It arrived in Washington in perfect condition and a portion was sent to Mrs. Robert Kennedy, who, as I mentioned to you, shares our admiration for the exquisite and unrivaled quality of Iranian caviar.

We also enjoyed the banquet which you and your charming wife hosted for us on November 8. The folklore performance on that occasion vividly demonstrated the rich cultural heritage of your nation. Mrs. McNamara joins me, as do my associates, in sending you and Mrs. Amouzegar our warmest and most sincere greetings.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Jamshid Amouzegar
Minister of Finance
Tehran, Iran

487/5/278

For the use of Mr. McNamara's Office.

December 2, 1969

Your Imperial Majesty:

Upon return to Washington, I write to express my very sincere appreciation to you and to your Government for a most informative and indeed fascinating visit to your country. Though short, my stay exposed me to the rich history of Iran embodied in the splendid remains of its ancient civilization. It made me appreciate the sincere and determined effort which your Government is undertaking today to create a richer and more productive life for your people.

I am impressed by the results already achieved and am confident that your continuing efforts will bear fruit.

As I mentioned to you, Your Majesty, I am confident that the World Bank Group will be able to increase significantly its assistance to Iran and thereby make a constructive contribution to your efforts and those of all the Iranian people to promote economic development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Imperial Majesty
Mohammad Reza Pahlavi
Shahanshah of Iran
Teheran

487/5/277

DEC 2 1969

Your Majesty:

I wish to thank you for your most thoughtful and generous hospitality on my recent trip to Morocco. The use of the Royal plane and the expert organization of my trip by your staff enabled me not only to meet many of Morocco's leading personalities but also to see its famous cities and new development projects as well.

It was a particular pleasure to meet with you, and hear your views on world affairs and also on Morocco's development strategy, especially in the industrial sector. As agreed with Your Majesty, we are making preparations for a survey of industrial development possibilities and policies in Morocco and we look forward to discussing this matter with your Government in the near future.

On behalf of both myself and Mrs. McNamara, may I express my personal regards and my best wishes in the discharge of your heavy responsibilities.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Majesty Hassan II
King of Morocco
Rabat, Morocco

DHMcCall/MPBenjenk:ln
December 2, 1969

c.c. Mr. McNamara's office (2)

40715/276

DEC 2 1969

Sire,

J'ai l'honneur de vous adresser mes remerciements les plus chaleureux pour la généreuse hospitalité que vous m'avez accordée lors de mon récent séjour au Maroc. En effet, grâce à votre avion personnel, que vous avez eu l'extrême obligeance de mettre à ma disposition et grâce à l'organisation experte de mon séjour par vos services, j'ai eu non seulement la possibilité de faire la connaissance de plusieurs hautes personnalités marocaines, mais aussi de visiter les plus belles villes du Maroc et les sites de ses nouveaux projets de développement.

Je tiens à ce que vous sachiez combien il m'a été agréable de m'entretenir avec Votre Majesté des problèmes internationaux et de la situation du Maroc, sur le plan du développement industriel notamment. Ainsi que nous en sommes convenus avec Votre Majesté, nous préparons une étude des politiques et perspectives de développement industriel au Maroc, et c'est avec le plus grand plaisir que nous envisageons d'examiner toutes ces questions, dans un proche avenir, avec des représentants de Votre Gouvernement.

En vous formulant mes meilleurs voeux pour l'accomplissement de vos lourdes responsabilités, en mon nom personnel et au nom de ma femme, je vous prie d'agréer, Sire, les assurances de ma très haute considération.

(Signed) Robert S. McNamara
Robert S. McNamara

Sa Majesté
Le Roi du Maroc
Rabat, Maroc

c.c. Mr. McNamara's office (2)

407/5/275

DEC 2 1969

Dear Mr. Prime Minister:

I wish to express my thanks for your personal kindness and the hospitality of the Government of Morocco on my recent visit to Morocco. It was a real pleasure to see you again and a great satisfaction to sign the Sebou and Highway Loans and Credit agreements which open the way to such promising developments in Morocco.

Mrs. McNamara was particularly grateful for Mrs. Laraki's very kind hospitality, which added much to her enjoyment of our Moroccan visit.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Ahmed Laraki
Prime Minister
Rabat, Morocco

DHMcCall/MPBenjenk:ln
December 2, 1969

c.c. Mr. McNamara's office (2)

487/5/274

Le 2 décembre 1969

Monsieur le Premier Ministre,

Je tiens à vous exprimer mes vifs remerciements pour l'amabilité dont vous avez personnellement fait preuve à mon égard et pour l'hospitalité que m'a témoignée le gouvernement du Maroc lors de mon récent séjour dans votre pays. J'ai été très heureux de vous revoir, et c'est avec une profonde satisfaction que j'ai participé à la signature des accords de Prêt et de Crédit du Projet Sébou et du Projet routier, qui vont contribuer à une expansion pleine de promesses.

Ma femme est particulièrement reconnaissante à Madame Laraki de sa charmante hospitalité, qui a beaucoup contribué à lui faire apprécier notre séjour au Maroc.

Veuillez agréer, Monsieur le Premier Ministre, l'expression de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence Ahmed Laraki
Premier Ministre
Rabat, Maroc

DHMcCall/MPBenjenk:ml
OCF

487/5/273

DEC 2 1969

Dear Mr. Minister:

I should like to express my warmest thanks to you for helping to make my recent visit to Morocco so interesting and rewarding. I was happy to be able to join you in signing the Sebou and Highway Loans in Rabat and then to have the opportunity to visit the country and observe for myself some aspects of your Government's development program. As always, it was a pleasure to be able to discuss with you some of your current economic development problems and the Bank's role in assisting Morocco to deal with them.

Thank you also for your generous hospitality to Mrs. McNamara and myself at your own home, which we both enjoyed very much indeed.

With warm regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mamoun Tahiri
Minister of Finance
Rabat, Morocco

DHMcCall/MPBenjenk:ln
December 2, 1969

c.c. Mr. McNamara's office (2)

487/5/272

Le 2 décembre 1969

Monsieur le Ministre,

Mon récent voyage au Maroc a été des plus fructueux et des plus agréables et je tiens à vous remercier très chaleureusement d'y avoir contribué. J'ai été particulièrement satisfait de pouvoir signer avec vous, à Rabat, les accords de prêt et de crédit relatifs au Projet Sébou et au Projet routier, et je me félicite de l'occasion qui m'a été donnée ensuite de visiter votre pays et de constater de mes propres yeux ce qu'accomplit votre gouvernement dans le cadre de son programme de développement. Comme toujours, c'est avec un vif intérêt que je me suis entretenu avec vous des problèmes relatifs au développement économique du Maroc et du rôle que peut jouer la Banque pour vous aider à les résoudre.

Permettez-moi de vous remercier également de la généreuse hospitalité que vous nous avez personnellement accordée. Nous en conservons, ma femme et moi, le meilleur souvenir.

Veillez agréer, Monsieur le Ministre, l'assurance de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Mamoun Tahiri
Ministre des finances
Rabat, Maroc

DHMcCall/MPBenjenk:ml
OCP

487/5/271

DEC 2 1969

Dear Mr. President:

Thank you for your letter dated November 14 which your colleagues Messrs. Oyono and Erimola, Ministers of Public Works and of Industry and Mines, presented during their visit to the Bank on November 21. I am pleased to note that the enabling legislation providing for Equatorial Guinea's membership in the World Bank Group and the International Monetary Fund has been passed by your National Assembly, and that you intend to submit applications for membership in the International Development Association and the International Finance Corporation. We look forward to receiving these applications.

You mentioned in your letter that you would like to receive technical assistance from the World Bank Group in the formulation of development policies and programs, and in the preparation of priority projects. As a first step, I would propose that a member of our staff should visit Equatorial Guinea for a few days in January next year to discuss with you the possibilities of Bank Group assistance to your country. Mr. Roger Chaufourmier, the Director of the Western Africa Department of the Bank, will be writing to you shortly in this regard.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Francisco Macias Nguema
President of the Republic
Equatorial Guinea.

CRWilkinson:mb

cc: Messrs. Christoffersen
Demuth
Diamond
Ghoshal
Javier Otero

487/5/270

DEC 2 1969

Dear Mr. Fal,

I would like to thank you for your kind letter of November 13 informing me of your discussions in the Bank on the regional tourism project proposed by Air Afrique.

From our point of view, I can tell you that the exchange of views at the time of your visit to Washington was of great interest.

For the future, I would like to assure you that we shall continue to be very interested in the progress of your project. We are always ready to welcome you here and to receive any information on which you would like our opinion.

Although we are neither in a position to participate directly in the preparation of the project, nor to foresee at this time the support that we could eventually give you once the project has taken shape, we will be glad to extend whatever assistance we can, given the limited staff we have in this field.

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Cheikh Fal
Président-Directeur Général
Air Afrique
B.P. 21017
Abidjan, Ivory Coast

cc: Mr. Christoffersen
Mr. D. Davis
Mr. Suratgar
Mr. Kreuter
PMNA

SCSchott/ARGué:sjb

497/5/269

DEC 2 1969

Dear President Lleras:

Thank you for your letter of November 13 and for your kind words about my address to the United Nations Economic and Social Council.

We are pleased to be able to cooperate with the International Labor Organization in its study of the problems of employment in Colombia. As I mentioned in my address to the Board of Governors at the recent annual meeting of the Bank Group, I am convinced that the Bank must help the developing nations begin to find solutions to the problem of unemployment, and I believe that one important way in which we can contribute to this objective is to assist the efforts of other organizations active in this field.

Turning to your question about the proposed paving program, I understand your reasons for wishing to maintain the program at the size requested in your application. A Bank mission has just arrived in Colombia to appraise this program and the other parts of the proposed Sixth Highway Project, and after the mission's return we shall review the size of the loan in the light of the considerations which you have asked us to bear in mind.

With kindest personal regards, I am,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Carlos Lleras Restrepo
President of the Republic of Colombia
Bogota D.E., Colombia

Cleared and cc: Mr. North; Mr. Knapp
cc: Messrs. Chadenet, Demuth, Alter, Frost, Lehbert
Dr. Barco

GFFlood:eb
December 1, 1969

487/5/268

DEC 2 1969

Dear Mr. Boerma:

I have your letter of November 19 and I am glad to know of your interest in cooperating with us in the field of agricultural research. I quite understand that you would prefer to postpone detailed comment until after the busy period of your biennial conference.

I note your point that Mr. P. Terver, Assistant Director-General of the Development Department will be responsible for cooperating with the Bank and the UNDP in this field. Mr. Demuth will be in touch with Mr. Terver shortly with a view to arranging an early meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. H. Boerma
Director-General
Food and Agriculture Organization
of the United Nations
via delle Terme di Caracalla
Rome, Italy

MLHoffman/pnn
November 28, 1969

cc: Mr. Demuth
Mr. McNamara's files (2)

487/5/267

DEC 2 1969

Dear High Commissioner:

I have your letter of November 24, concerning the project for settling certain Ethiopian refugees in the Sudan. Although the project, as outlined in your letter, presents many difficulties from the point of view of either the Bank or the International Development Association, we shall certainly examine it on the basis of the field report which, I understand, we shall receive in the near future, and other information available to us about the development prospects in the Quala en Nahal Region.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Prince Sadruddin Aga Khan
High Commissioner for Refugees
Office of the United Nations
High Commissioner for Refugees
United Nations, New York 10017

MLHoffman/pnn
November 28, 1969

cc: Mr. Demuth
Mr. McNamara's files (2)

Cleared with Mr. El Emery