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Series: Chronological files - outgoing

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK  
Washington, D.C.

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The World Bank  
1818 H Street NW  
Washington DC 20433  
Telephone: 202-473-1000  
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**PUBLIC DISCLOSURE AUTHORIZED**

S. Jaganathan

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McNamara Papers

**DECLASSIFIED**  
WBG Archives

The World Bank Group  
**Archives**  
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 President Robert McNamara Chronological files - (outgoing) - Chrons 81

DECLASSIFIED  
BY  
DATE



495/4/58

February 26, 1981

Professor Larry Berman  
Department of Political Science  
University of California, Davis  
Davis, California 95616

Dear Professor Berman:

My purpose in initiating in the Defense Department a program to preserve primary documents relating to Viet Nam was to provide raw material for scholars to examine the wisdom of the decisions made. I did not then and I do not now believe that the unsupported and potentially biased memory of participants in the decision-making process should be accepted as a primary data source. I am happy, therefore, that you are placing primary reliance on the documents.

You have asked "where I may have erred or misinterpreted written memoranda". Since I do not have access to Defense Department files, it is difficult for me to respond to your request. However, your text leads me to make these points:

- a. On page 13, you state I placed myself clearly on the side of Westmoreland and Wheeler when developing three options for the President. I don't believe the memorandum of June 26, revised on July 1, 1965, developed three options (although it referred to three), nor did it include any recommendations. If my memory is correct, it developed only the third option you refer to. Recommendations were not presented until July 20.
- b. I believe the July 1 memorandum, as part of the third option, included an extensive discussion of the political action needed to get negotiations started. This was an essential element of that option and warrants further discussion in your text.
- c. On page 70, referring to Evans and Novak as your source, you indicate I was skeptical about the calling up of the Reserves. On the contrary, because of what I considered to have been the essential role of the Reserves in resolving the 1961 Berlin crisis, I strongly favored calling them up in 1965.
- d. On page 82, you indicate my opposition in early January 1965 to an increase in U.S. force was based on administrative, not policy, grounds. I believe the contrary to be the case. As the January 27 memorandum would indicate -- both McGeorge Bundy and I recognized the serious risks associated with the introduction



of additional troops. By January 27, I believe we had come to the conclusion that while such an expansion of force involved grave risks, it was probably the least undesirable of the courses open to us.

Because of the risk of misinterpreting the views of participants in the decision-making process, I would urge that you include in your text, or as supplements to the text, the important documents which you refer to, particularly the memoranda of June 26 (revised July 1) 1965, and of July 20, 1965.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

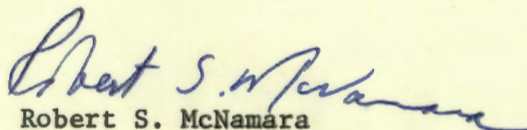
495/4/57

Office of the President

February 25, 1981

MEMORANDUM FOR THE PRESIDENT'S COUNCIL

I shall be on leave from the Bank for the period March 2nd through March 6th. During my absence, Mr. Ernest Stern will be acting in my place.

  
Robert S. McNamara



495/4/56

FEB 25 1981

Dear Mr. Minister:

Thank you for your letter of November 11, 1980 and for drawing my attention to the large discrepancy between the figures of UAE's official development assistance for 1979 shown in the World Development Report and the figures cited in your letter. Your Government has, for many years, been in the forefront of providing development assistance, and I would like to ensure that publications of the Bank accurately reflect that excellent record.

In the past, the Bank has obtained the data on official development assistance from OECD, which collects such data from all donor countries and presents them on a comparable and homogeneous basis. However, to do justice to the major increase in the aid efforts of OPEC countries in recent years and to improve the amount of information available to us, the Bank staff would also find it useful to collect relevant data on development assistance directly from your Government. It would be very helpful for this purpose if you could designate an institution in your Government that might act as a point of contact with our staff and take the responsibility for providing the information on an accurate and timely basis. In this connection, I have asked Mr. Qureshi, Senior Vice President, Finance, to arrange for one of his associates to travel to the UAE within the next few weeks to discuss these issues in detail with your officials and set up the necessary arrangements.

I hope these arrangements will be agreeable to you and will avoid any future misreporting of UAE development assistance.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Shaikh Hamdan bin Rashid Al-Maktoum  
Minister of Finance and Industry  
P.O. Box 1565  
Dubai  
United Arab Emirates

Copy to Mr. El Naggar

cc: Messrs. Qureshi, Chenery, Wood/Applegarth  
E Ardalan/MA Qureshi/P Applegarth:amb  
February 24, 1981

*cc El Fishary*



WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

495/4/55

Class of Service: TELEX/LT Date: FEBRUARY 25, 1981  
Telex No.: \_\_\_\_\_ Originators Ext: 73665

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BOOK OF TWO (SEE ATTACHED TEXT)

1. MR. OTHMAN MUSTAFA  
CHAIRMAN, ORGANIZATION COMMITTEE  
FIFTH ANNUAL MEETING OF IDB BOARD OF GOVERNORS  
KHARTOUM, SUDAN  
CABLE: FRIENDSHIP HALL 528 KM

2. H.E. DR. MOHAMMED ALI  
PRESIDENT  
ISLAMIC DEVELOPMENT BANK  
JEDDAH, SAUDI ARABIA  
TELEX: 401137 BISLAMI SJ

END  
OF  
TEXT

NOT TO BE TRANSMITTED

SUBJECT:	DRAFTED BY: <b>CARDALAN:mr</b>
CLEARANCES AND COPY DISTRIBUTION:	AUTHORIZED BY (Name and Signature): <b>Robert S. McNamara</b>
	DEPARTMENT: <b>Office of the President</b>
SECTION BELOW FOR USE OF CABLE SECTION	
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WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)

IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

Class of Service **TELE LT** Date: **FEBRUARY 25, 1981**  
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21 **END**  
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**TEXT**

IN VIEW OF THE IMPORTANCE OF THE FORTHCOMING MEETING OF THE BOARD OF GOVERNORS IN KHARTOUM, WHICH I AM INFORMED WILL CONSIDER PROPOSALS TO INCREASE THE FINANCIAL RESOURCES OF THE ISLAMIC DEVELOPMENT BANK, I HAVE ASKED MR. MOEEN QURESHI, SENIOR VICE PRESIDENT, FINANCE, TO ATTEND ON MY BEHALF. I EXTEND TO YOU MY GOOD WISHES FOR A SUCCESSFUL MEETING AND LOOK FORWARD TO CONTINUED CLOSE COOPERATION BETWEEN THE ISLAMIC DEVELOPMENT BANK AND THE WORLD BANK. ROBERT S. MCNAMARA, INTBAFRAD

NOT TO BE TRANSMITTED

SUBJECT:	DRAFTED BY: <b>CARDALAN:mr</b>
CLEARANCES AND COPY DISTRIBUTION:	AUTHORIZED BY (Name and Signature): <b>Robert S. McNamara</b>
	DEPARTMENT: <b>Office of the President</b>
	SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH



495/4/54

FEB 25 1981

Dear Mr. Prime Minister:

I am pleased to confirm to you that, in response to your recent request, the Bank has agreed to release Mr. Carlos Escudero to work in Peru's Office of Economic and Financial Affairs in Washington. In this regard, my staff have worked out an arrangement with Ambassador Schwalb and Mr. Escudero took up his duties at the Embassy in early February.

I trust that in his position Mr. Escudero will be able to provide valuable support to your Government, particularly in coordinating financial assistance to Peru.

In closing, may I offer you my assurances of the continuing support of the World Bank in Peru's development effort.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Manuel Ulloa Elias  
Prime Minister and  
Minister of Economy,  
Finance and Commerce  
Lima, Peru

MMoylan/FAguirreSacasa:vpc  
February 19, 1981

cc: For Mr. McNamara's Office (2)



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

495/4/53

Office of the President

February 23, 1981

Mrs. Paula Jeffries  
3108 Q Street, N.W.  
Washington, D.C. 20007

Dear Paula:

Mrs. Knox and Mrs. Wingate have informed me of the plan of the WIVES organization and its Executive Committee to establish a Memorial Fund in memory of Marg. I am profoundly touched by this evidence of the WIVES' regard for Marg. As you know, the regard was fully reciprocated. She would certainly share my deep appreciation of the sentiments which have moved the WIVES to launch this project and my support for the concept underlying it.

Mrs. Knox and Mrs. Wingate, in their letter of February 11, a copy of which is enclosed, have asked certain questions as to the scope and nature of the project on which they requested my views.

First, I believe that any solicitation for this WIVES-sponsored project should be made only to members of the WIVES organization. Several other fund-raising efforts in memory of Marg are being undertaken and it would be unfortunate to confuse the several constituencies. Persons closely affiliated with the Bank (e.g., retirees and staff members not represented through the WIVES organization) will undoubtedly learn of your proposed solicitation and any contributions they may choose to offer should be welcomed.

For similar reasons, it would probably not be wise to publicize the fund-raising effort in the local news media.

Before initiating the fund-raising efforts, further thought should be given to the amount of funds likely to be raised and the effect this would have on the use to be made of the funds. If only a moderate sum

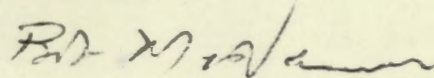


can be raised, the idea of using it to bring a woman student (or students) from the developing world, which has been explained to me as a possible purpose, may not be practicable or meaningful. In that case, extending facilities (e.g., grants for the purchase of books) to local universities for developing-country students or some other form of help to a number of beneficiaries might be considered preferable. I suggest that the solicitation should be as clear as possible on this point. At the same time, I think the solicitation should state whether the fund-raising effort will be a one-time business or will be repeated in the future.

With regard to the proposed announcements concerning the establishment of the fund, both as a circular letter to WIVES members and as an insert in Bank Notes, I suggest that the final decision as to the content and wording be made contingent on further exploration of the points mentioned above.

I hope you will understand that these comments express my views, as requested, on ways to make the project most effective and do not reflect any reservation about the essential nature of the project for which, and for the WIVES' motives in conceiving it, I am truly grateful. I shall wish to contribute.

Sincerely,



Robert S. McNamara

Encl.

cc: Mr. Sommers, OL



495/4/51

FEB 19 1981

His Excellency  
Robert Mugabe  
Prime Minister of the  
Republic of Zimbabwe  
Milton Building, P. B. 7700  
Jameson Avenue and 3rd Street  
Causeway  
Salisbury, Zimbabwe

Dear Mr. Prime Minister:

Thank you very much for your letter of November 28, 1980 inviting the World Bank to attend the Zimbabwe Donors' Conference, March 23-27, 1981 in Salisbury. I am pleased to accept your invitation and I have asked Mr. Jochen Kraske, Country Programs Director in the Eastern Africa Region, to represent the Bank at the Conference.

I have followed developments in Zimbabwe with great interest as your Government and the country have moved to meet the challenges confronting you. We at the Bank fully appreciate the seriousness of these challenges and the scale of the tasks which lie ahead. We also appreciate the magnitude of the resources, both human and financial, which will be required. The Bank Group is prepared to assist Zimbabwe to the fullest extent possible in its reconstruction and development programs.

As you noted in your letter, immediately following Zimbabwe's joining the Bank in September, senior staff initiated discussions with your Government to decide how the Bank could best assist Zimbabwe. I am pleased to report that work on the program initially agreed upon already has progressed, so that, in addition to the US\$38 million loan from the International Finance Corporation recently approved by our Board, we expect the first Bank loans and IDA credits to Zimbabwe -- for imports to help rehabilitate the manufacturing and transport sectors -- to be submitted for our Board's approval in the near future. Meanwhile, our staff is working with your officials to develop projects for Bank financing in key sectors such as agriculture and rural development, power, transport and manpower development and training.

In harnessing the Bank Group's resources to benefit Zimbabwe, we realize we have much to learn about your country, one of our newest members. Toward this end, the Donors' Conference next month will give us, and others, an excellent opportunity to better understand Zimbabwe's needs and the role



H.E. Robert Mugabe

- 2 -

we might play in helping you meet those needs. We at the Bank wish Zimbabwe success, not only in this conference, but in the demanding months and years ahead as the country struggles to create a better life for all its people. It is a task to which we all are committed.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: H.E. Elleck K. Mashingaidze  
Ambassador of the Republic  
of Zimbabwe  
2852 McGill Terrace, N.W.  
Washington, D.C. 20008

Mr. Yesufu S. Abdulai  
Executive Director

Cleared with and cc: Messrs. Wapenhans, RVP  
Benjenk, VPE  
Kraske, EALDR

*RM* *epw*  
cc: Mr. McNamara's Office (2) ✓  
RMyers/GNkojo/DGreese:ah

February 18, 1981



Shu —————  
THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Drake ✓

495/4/47

Office of the President

February 12, 1981

Dear Mr. Prime Minister:

Thank you very much for sending me a summary report of your recent conversations in Saudi Arabia. I was glad to note the positive tone of the Saudi response to your approach on the World Bank's Energy Affiliate. This augurs well for the future.

It was most useful to have active Canadian participation at both the November 24 and February 2 meetings on the Affiliate. Progress was made on both occasions, the latter having been marked by the additional participation of the United Kingdom and Japan and higher level representation of Kuwait.

We will now be sending a proposal on the Affiliate to our Board of Directors to be discussed in the next month or two. It will take account of the many suggestions put forward at the two preliminary meetings. Hopefully, this will then lead to more substantive negotiations in time to permit, as you suggest, some decisions to be made at next summer's Economic Summit in Ottawa.

I am most grateful for your support.

Sincerely,

Robert S. McNamara

The Right Honorable  
Pierre Trudeau  
Prime Minister  
Ottawa  
Canada

cc: Messrs. Qureshi, Stern, Benjenk



495/4/46

FEB 12 1981

Dear Mr. Muldoon:

The Executive Directors of the World Bank and the Executive Board of the International Monetary Fund now have before them the Report of the Joint Committee of the Boards of Governors. On behalf of the Bank and the Fund we wish to thank you for serving as the Chairman of the Joint Committee, despite the many pressing demands on your time, and to express our appreciation that you were willing to pursue the difficult task entrusted to you by the Boards of Governors.

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara President International Bank for Reconstruction and Development	J. de Larosiere Managing Director International Monetary Fund
---	---

The Right Honourable R. D. Muldoon  
Prime Minister and  
Minister of Finance  
Wellington, New Zealand

JLang/SHClarke/yvw



495 K/45

FEB 12 1981

Dear Mr. Secretary:

Many thanks for your letter of January 15, 1981. I fully share your views on the important role the Development Committee can play in helping the developing countries overcome the serious economic difficulties they confront. I am also encouraged by your statement that the Development Committee will help the IBRD and its affiliates in its role as "the world's development bank." You can count on my full support in your efforts to strengthen the role of the Development Committee.

As for the work program of the Development Committee, which you have outlined, I agree that we should keep the agenda for the Gabon meeting focused on those specific operational issues which are of immediate relevance to the Bank's ability to expand its lending to the developing countries.

As you know, the Task Force on Non-Concessionary Flows will be studying some of the financing mechanisms you mention which will be important for the longer term. After the Task Force completes its deliberations on these issues, we can consider the timing of discussion in the Development Committee. Similarly, the question of debt renegotiations is also being addressed by the Task Force on the basis of papers being submitted by the IMF; I would suggest we await the Task Force's conclusion in this case as well before putting it before the Committee.

Mr. Stern will be discussing these and other aspects of the Committee's work program and the agenda for the Gabon meeting with you and your colleagues in Mexico City. As soon as the agenda is firmed up, we will present it to our Board so that it can be distributed well in advance of the Gabon meeting.

In the meantime, please accept my best wishes and warmest personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
David Ibarra Muñoz  
Secretary of Finance and Public Credit  
United States of Mexico

SChernick/EStern:lms  
2/11/81

bcc: Messrs. Kastoft, Chernick, Palmer (IMF)



495/4/44

Office of the President

FEB 10 1981

Monsieur Ahmed Mohamed Ag Hamani  
Chevalier de l'Ordre National  
Ministre du Plan  
Bamako  
République du Mali

Monsieur le Ministre,

J'ai l'honneur d'accuser réception de votre lettre du 3 janvier 1981, par laquelle vous sollicitez le concours du Groupe de la Banque Mondiale pour contribuer au redressement de l'économie malienne.

Je partage certes votre point de vue au sujet de l'impérieuse nécessité d'un effort visant à restaurer l'équilibre économique de votre pays et j'espère vivement que la Banque continuera de jouer un rôle important et croissant pour aider le Gouvernement malien dans cette entreprise. Comme vous le savez, Monsieur le Ministre, les engagements de fonds non décaissés mis à la disposition du Mali par le Groupe de la Banque en faveur de projets en cours d'exécution sont actuellement de l'ordre de soixante millions de dollars. Il y a également lieu de citer l'existence de quatre autres projets dans les secteurs de l'agriculture, de l'énergie et des transports appelés à bénéficier de crédits s'élevant au dessus de quarante millions de dollars. Nous espérons que le Gouvernement prendra les mesures nécessaires pour permettre à la Banque de donner suite à ces projets pendant l'exercice en cours.

En ce qui concerne les mesures de restructuration, je suis au courant des importantes décisions pertinentes que le Gouvernement malien a déjà prises, notamment pour freiner la croissance des dépenses publiques et réorienter la politique suivie à l'égard des secteurs de la commercialisation des céréales et des entreprises publiques. Comme

.../



Monsieur Ahmed Mohamed Ag Hamani

vous le soulignez dans votre lettre, des mesures encore plus vigoureuses s'imposent pour rétablir les conditions propres à assurer la croissance économique par le biais de l'accroissement de la production et des exportations.

Pour ce qui est des finances publiques, je me félicite de constater que votre gouvernement est également en discussion avec le Fonds Monétaire International, non seulement en raison de la compétence technique que possède cet organisme dans ce domaine d'importance vitale mais aussi parce que le Fonds Monétaire International est à même de mobiliser dans l'immédiat d'importantes ressources supplémentaires pour contribuer à la mise en oeuvre d'un programme d'ajustement structurel. Les autres domaines fondamentaux pour lesquels des modifications de la politique générale paraissent justifiées comprennent la politique des investissements publics et, pour ce qui est du secteur agricole, le financement et fourniture des services de vulgarisation, des intrants, et l'épanouissement du crédit. Nous sommes disposés à aider votre gouvernement à mettre au point et à appliquer des mesures dans ce sens.

S'agissant de l'assistance technique pour l'élaboration d'un programme d'ajustement structurel, votre gouvernement a sollicité, en décembre dernier, un concours spécifique dans deux domaines essentiels: la commercialisation des céréales et les entreprises publiques. Nous reconnaissons avec vous que ce sont là des domaines prioritaires, et j'ai plaisir à vous confirmer que nous sommes prêts à financer ce concours dans le cadre d'une Avance de Fonds destinée à la préparation d'un projet d'assistance technique de plus grande ampleur. Une mission de la Banque se trouve déjà, comme vous le savez, dans votre pays pour mettre au point les modalités d'une telle assistance. Ceci témoigne de la priorité que nous donnons à l'adoption d'une attitude positive à l'égard de votre requête.

Je pense, Monsieur le Ministre, que l'élaboration dans les meilleurs délais d'un programme de redressement économique annonçant les mesures de politique générale et les programmes que le gouvernement se propose d'appliquer dans des domaines essentiels ainsi que l'établissement d'un calendrier en vue de leur mise en oeuvre constitueront un facteur des plus importants pour hâter l'octroi au Mali d'un concours financier accru à ce titre. Vous n'êtes pas sans savoir que la Banque accorde une aide financière en faveur de l'ajustement structurel aux pays qui sont en train de mettre en oeuvre un programme de cette nature. L'ampleur et l'échelonnement des concours que la Banque sera à même de fournir au Mali seront toutefois déterminés par le rythme auquel le gouvernement sera lui-même en mesure de formuler des réformes structurelles

.../



Monsieur Ahmed Mohamed Ag Hamani

de base et d'en entreprendre la mise en oeuvre. Nous sommes prêts, en ce qui nous concerne, à examiner avec votre gouvernement les divers autres moyens qui nous permettront d'accélérer la préparation d'un tel programme et de mobiliser à cette fin les concours supplémentaires d'autres donateurs. J'espère que pendant la visite de la délégation malienne à Washington pour discussions avec le FMI que vous aurez l'occasion de vous entretenir avec nos services de la Région Afrique de l'Ouest sur les mesures nécessaires en vue de la mise en oeuvre d'un programme d'ajustement structurel.

Je vous prie d'agréer, Monsieur le Ministre, l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

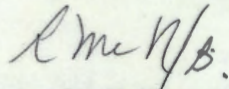


495/4/23

February 10, 1981

MEMORANDUM FOR MR. QURESHI

During a conversation today with Under Secretary Sprinkel, I explained to him the timetable we had in mind for dealing with the Energy Affiliate and told him we would not distribute any paper relating to the Affiliate to our Board until after we had discussed the timetable with him.



Robert S. McNamara

cc: Mr. Stern

RMcN:bmm



495/4/42

FEB 9 1981

Excellency:

The International Bank for Reconstruction and Development proposes to issue in the Netherlands a Nederlandse Guldenslening 1981 in an aggregate principal amount not exceeding Dutch guilders 200 million.

I hereby request the Government of the Kingdom of the Netherlands, in accordance with Article IV, Section 1(b) of the Bank's Articles of Agreement, to approve the borrowing by the Bank in the markets of the Netherlands of such amounts as may be raised by the issue of bonds in an aggregate principal amount not exceeding Dutch guilders 200 million.

I hereby also request the Government of the Kingdom of the Netherlands, pursuant to the same provision of said Articles of Agreement, to agree that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
A.P.J.M.M. van der Stee  
Minister of Finance  
Ministry of Finance  
Casuariestraat 32  
The Hague  
The Netherlands

- cc: Mr. Anthony IJ. A. Looijen, Executive Director
- cc: and cleared with Mr. Van Opstal, Legal Department
- cc: For Mr. McNamara's Office (2)
  - Mr. Qureshi
  - Mr. Perch
  - Mr. Uhrig
  - Fin Ops Div. File

HBillenstein:ls  
2/6/81



495/4/41

FEB 5 1981

Dear Mr. Moore:

Thank you for your letter of January 23 in which you invite me to attend the dinner which the World Environment Center plans to hold on June 4, 1981, and at which you plan to present the award which the Center has so kindly conferred upon me. I should be happy to attend on that occasion.

In response to your request that I should designate a member of the Bank staff to serve as liaison with the Center for this occasion, I should be happy if you would keep in touch with Mr. M.P. Benjenk, Vice President for External Relations.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard L. Moore  
Chairman  
World Environment Center  
300 East 42nd Street  
New York, N.Y. 10017



495/4/40

FEB 5 1961

MEMORANDUM FOR MR. RAGAZZI

Thank you for your invitation to attend a seminar of the World Bank Group to be held in Rome next April. My schedule unfortunately does not permit me to attend myself, but I understand that arrangements are in progress with Mr. Benjenk for him and other senior members of the staff to participate in this initiative which has my full support.

(Signed) Robert S. McNamara

Robert S. McNamara

MPBenjenk:sf



495/4/39

FEB 5 1981

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount, not exceeding \$350,000,000 in markets outside the United States of America through an issue of Two Year Bonds of the Bank. The Bonds are to be dated March 15, 1981 and to mature March 15, 1983. The interest rate of the bonds has not yet been determined.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the borrowing by the Bank in markets outside the United States of America of such amounts as may be raised by the issue of not exceeding \$350,000,000 aggregate principal amount of bonds. The Government of the United States of America is further requested to agree, pursuant to the same provisions of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Donald T. Regan  
Secretary of the Treasury  
Washington, D.C. 20220

cc: Mr. Colbert I. King, Executive Director  
Mr. David S. King, Alternate Executive Director  
Mr. Robert S. Watson, U.S. Treasury  
Mr. Frank Maresca, Main Treasury  
Cleared with and cc: Mr. David Mead, Legal Dept.  
For Mr. McNamara's Office (2)  
Mr. Moeen A. Qureshi, Senior Vice President, Finance  
Mr. Eugene H. Rotberg, Vice President and Treasurer  
Fin.Ops.Div.US\$132

HToya/fad  
February 3, 1981



495/4/38

Robert S. McNamara

2412 Tracy Place, N. W., Washington, D. C. 20008

February 5, 1981

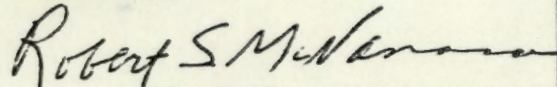
Dear Mr. Stockman:

In partial compensation for my opposition to the proposed reductions in development assistance, may I suggest an area in which federal expenditures may be cut with benefits to all. I refer to the desirability of removing the present federal support for the development of "undeveloped barrier islands", with a saving in fiscal 1982 in excess of \$200 million, and a saving over the next ten years of at least \$2 billion.

I share your conviction that wherever possible we must remove federal subsidies and restore the free market. Here, at least, is one area in which this can be done without penalty to the disadvantaged amongst us. I hope you will lend your support to legislation which will facilitate achievement of that objective.

Please call on me if I can assist in any way possible.

Sincerely,



Robert S. McNamara

The Honorable  
David A. Stockman  
Director  
Office of Management and Budget  
Washington, D.C. 20503

cc: Senator John H. Chafee

blind copy to Americans for the Coast



495/4/37

FEB 4 1981

Dear Mr. Ciampi:

I appreciate very much your letter of December 23 indicating your Government's support for the establishment of an energy affiliate within the World Bank Group. There is an urgent need for the oil-importing developing countries to reduce their dependence on imported energy, and a major effort will be required to mobilize additional resources for investment in domestic production and conservation of energy. The establishment of the proposed energy affiliate should make an important contribution to the success of these efforts.

I have asked Mr. Qureshi, Senior Vice President, Finance, to keep Mr. Ragazzi informed of progress in this matter. I am hopeful that we can put forward some specific proposals for discussion by the Bank's Board of Executive Directors later this month.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Carlo Azeglio Ciampi  
Governatore  
Banca d'Italia  
Via Nazionale 91  
I-00184 Roma  
Italy

Copy to Mr. Ragazzi

cc: Mr. Qureshi  
Mr. Wood

MAQureshi:mr  
February 3, 1981



1985/4/36

FEB 4 1981

Mr. James B. Grant  
Executive Secretary  
The National Association of  
State Departments  
of Agriculture  
1616 H Street, N.W.  
Washington, D.C. 20006

Dear Jim,

Thank you for your letter of January 16.

We recognize the seriousness of the introduction of African swine fever to the Western Hemisphere and have maintained close contact with Haitian officials and the Interamerican Institute for Agricultural Sciences (IICA) with regard to proposals for eradication of the disease from Haiti and subsequent rehabilitation of the swine industry in that country. We have indicated our willingness to consider possible assistance, subject to the formulation of a comprehensive program covering both the eradication and repopulation phases and with specific proposals on objectives, institutional arrangements, required resources and sources of funds, and timing of implementation.

The Bank was represented at a meeting to consider this matter on January 22, convened by IICA and attended by representatives of various agencies of the governments of the United States, Canada and Mexico and of international agencies.

As you may be aware the meeting was advised that the US Department of Agriculture has declared that a state of emergency exists because of the presence of African swine fever in Haiti and that this would enable the USDA to seek loans from the Commodity Credit Corporation to fund its participation in whatever eradication program is agreed on. The representatives of Canada and Mexico indicated that their governments would also support such a program. The meeting decided that representatives of IICA and of the animal health services of these three countries should proceed forthwith to expedite action on finalizing the details of the program and its subsequent initiation.



It would appear that any assistance sought from the World Bank would be for the rehabilitation phase of the program rather than the eradication phase. However, as Haiti borrows exclusively from our soft loan affiliate, the International Development Association (IDA) and as the resources of IDA are pending replenishment by the United States and other member countries, it would appear that more timely assistance could be obtained from bilateral sources, such as the United States, Canada and Mexico. We are continuing our discussions on this matter with IICA and the other agencies involved.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc and cleared by Messrs. Yudelman, Pickering,  
Goffin, Homs, Uhlig, Pelissier, Glenn

DNSutherland/sm

2/2/81



495/4/35

FEB 3 1981

Dear Governor,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of Cdn \$165.609 million.

As you are aware, the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and, as a result of the action taken by your Government and that of 16 other donors, the Association is currently making credit commitments to the poorest developing countries against resources of more than \$1.7 billion provided under this resolution.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honourable  
Allan J. McEachen, P.C., MP.  
Deputy Prime Minister and  
Minister of Finance  
Department of Finance  
Ottawa, Ontario K1A 0G5  
Canada

cc. Mr. Earl Drake  
Executive Director

bcc. Messrs. Qureshi, Wood, Applegarth, Ardalan

PDeSantis:es Pts

January 30, 1981



495/4/34

February 2, 1981

Dear Purvis:

I, too, regret that it was necessary to change my plans to visit India. I do hope to reschedule the trip within the next month or two and whenever it occurs I will look forward to visiting the Damrys.

Margaret's physical condition continues to deteriorate but her spirits remain high and letters such as yours help keep them strong. She joins me in sending best wishes to you both.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. N. Damry  
7/3, Ahmednagar Road  
Yeroda  
PUNE 411 006  
India

RMcN:bmm



495/4/32

February 2, 1981

Dear Bill:

Now that you have left the Treasury, I want to say to you again how grateful we in the Bank are for the strong support which you gave to our programs. During my 13 years here no other Secretary has done as much to educate the public and the Congress as to the way in which the Bank serves U. S. interests. Although the problems ahead of us are difficult indeed they would be far worse had it not been for the program you carried out.

Do let me know when you have time for a leisurely lunch or dinner.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable G. William Miller  
4200 Massachusetts Avenue  
Washington, D. C. 20016

RMcN:bmm



495/4/31

February 2, 1981

Dear Fred:

I am most grateful for your note and particularly for the "P. S." It is we who are indebted to you, rather than the reverse.

Do let me know when you will have time for a leisurely lunch or dinner.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
C. Fred Bergsten  
4106 Sleepy Hollow Road  
Annandale, Virginia  
22003

RMcN:bmm



495/4/28  
JAN 26 1981

Dear Mr. Ragazzi:

Thank you for passing on to me the letter of Mr. Ubbano Aletti, and its request to contribute a few words to the forthcoming Report of the Federation Internationale des Bourses de Valeurs on the contribution that security exchanges can make to the overall development effort in developing countries.

I am happy to do so, and would appreciate your forwarding the enclosed statement to Mr. Aletti in Paris.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Giorgio Ragazzi  
Executive Director  
Room E-1312

JLMaddux:mmm  
January 23, 1981



495/4/27

JAN 26 1981

Mr. Philander P. Claxton  
President  
World Population Society  
1337 Connecticut Avenue, N.W.  
Washington, D.C. 20036

Dear Phil:

Thank you for your letter of December 23 following up our discussion after the presentation of the RAPID program for Egypt. The technique developed by the Futures Group appears to be a dynamic method of illustrating the implications of population growth for economic development in specific country situations.

You raise in your letter specific concerns about the current organizational arrangement for the Bank's population program. The danger of population being eclipsed by health was recognized at the time the new department was formed and remains a matter of concern for us as well. Once the decision to lend for health was taken, however, it did not seem logical to maintain separate population and health departments in view of the large health element in the population projects. Furthermore, as I told the Executive Directors when lending for health projects was approved in 1979, the possibility existed that health lending would broaden the base of the Bank's human resources activities and as a result open up opportunities for population programs in countries where none were possible before. Our experience over 10 years with a department concerned exclusively with population illustrated the difficulty in generating and implementing population projects. These problems have not been resolved by the association of population and health lending but interest in Bank assistance for health in African countries, for example, has given us our first opportunity to discuss family planning in these countries. We must remain sensitive to the potential danger which you have emphasized in your letter, however, and we will continue to monitor the activities of the Department to ensure that the priority which the Bank attached to the population sector is not downgraded.

I have received very positive reports about the RAPID presentations arranged by our Population, Health and Nutrition Department for staff in the Regional Offices and in Central Projects. I am sure these presentations have increased their awareness of population issues and of the usefulness of computer simulation models in their economic and sector work.



Mr. Philander P. Claxton

- 2 -

Thank you again for the fine presentation on Egypt and for writing to me directly about your concerns.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Cleared with and cc:

Mr. Stern, SVPO ✓

Mr. Baum, CPSVP ✓

cc: Mr. McNamara's Office (2)

KKanagaratnam/JREvans:plo

January 23, 1981



495/4/26

January 23, 1981

Dear Mr. Kurien:

I very much appreciated your note regarding my retirement from the World Bank. While the Bank can get along without me, Operation Flood would never be the same without you. So I hope you will reconsider your thoughts of retiring shortly..

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. V. Kurien  
National Dairy Development Board  
Anand, India

RMcN:bmm



495/4/25

JAN 23 1981

Dear Seyyid:

Thank you very much for sending me copies of your memoranda of January 8 and January 13, 1981, to Mr. Wapenhans regarding the incident that took place between Mr. Christopher Walton and the Sudanese Minister of Agriculture, Dr. Omar El Amin, on January 5, 1981. As you will note from the attached letter, Mr. Wapenhans has extended apologies directly to the Minister of Agriculture. I hope that this closes the matter.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Y. Seyyid Abdulai  
Executive Director  
World Bank  
1818 H Street, N.W.  
Washington, D.C.

Cleared with & cc: Mr. M. Paijmans  
cc: for Mr. McNamara's Office (2)

WAWapenhans:rsvh  
January 22, 1981



495A/22

January 21, 1981

Dear Mr. Knezevich:

We have received your letter of January 13, 1981.

As I told you when we spoke on the telephone, it simply is not possible to schedule an appointment with Mr. McNamara at a moment's notice, both because the demands on his time are such that his own staff often has to be patient in order to meet with him, and because it is not helpful to him or to the caller for a topic to be raised with him about which he is not informed and therefore not prepared to discuss.

I would mention to you that some of our security guards are from countries whose mother tongue is other than English. It may be for that reason that your reception at the desk was not altogether gracious -- for that I do apologize.

I have sent your letter to the department within the Bank best able to evaluate your proposal. If it proves to be something the Bank can consider, you will hear accordingly.

Many thanks for your interest.

Sincerely,

Blanche M. Moore  
Secretary to  
Mr. McNamara

Mr. Ned Knezevich  
3005 Harbour Drive  
Palmyra, New Jersey  
08065

cc: Mr. Chaufoarnier



WORLD BANK OUTGOING MESSAGE FORM (Telegram, Cable, Telex)  
IMPORTANT (PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM.)

695/4/21

Class of Service: **TEL**

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JAN 21 1981

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TEXT

HIS EXCELLENCY, THAMER REZOOKI, MINISTER OF FINANCE, MINISTRY  
OF FINANCE, BAGHDAD, IRAQ

HAVE JUST RECEIVED YOUR LETTER OF DECEMBER 7, 1980, TOGETHER WITH  
AIDE MEMOIRE REGARDING KARAKAYA DAM IN TURKEY. PLEASE REST  
ASSURED THAT MATTER IS AGAIN BEING VERY CAREFULLY AND  
THOROUGHLY REVIEWED. WE WILL COMMUNICATE WITH YOU SOON  
THEREAFTER. I REGRETTED VERY MUCH YOUR ABSENCE AT ANNUAL  
MEETINGS AND WISH TO THANK YOU DEEPLY FOR YOUR KIND WISHES.  
WITH BEST PERSONAL REGARDS, ROBERT S. MCNAMARA, PRESIDENT,  
WORLD BANK, INTBAFRAD

(Signed) Robert S. McNamara

NOT TO BE TRANSMITTED

SUBJECT:  
**TU - Karakaya & Iraq**  
CLEARANCES AND COPY DISTRIBUTION:  
**cc: Dr. El-Naggar**  
**Cl & cc: Messrs. Bart, Reekie,**  
**Grossmann, Morin**  
**cc: Mr. McNamara (2 copies),**  
**Chaufournier, Picciotto, Asser**

DRAFTED BY:  
**AJ Navar:cml**  
AUTHORIZED BY (Name and Signature):  
**Robert S. McNamara**  
DEPARTMENT:  
**SECTION BELOW FOR USE OF CABLE SECTION**  
CHECKED FOR DISPATCH



495/4/19

JAN 19 1981

Dear Dr. Meguid:

Thank you very much for your invitation to participate in the Egypt Aid Meetings to be held this month in Aswan. Mr. Chaufournier, Regional Vice President for the Europe, Middle East and North Africa Region, will lead the Bank delegation.

I wish you every success for a productive series of discussions, and I look forward to hearing from Mr. Chaufournier about Egypt's latest economic development initiatives.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Dr. Abdel Razak Abdel Meguid  
Deputy Prime Minister for  
Economic and Financial Affairs  
Ministry of Economy  
8 Adly Street  
Cairo, Egypt

cc: for Mr. McNamara's Office (2)

TSwayze:bp  
1/16/81



495/4/98

JAN 16 1981

Dear Mr. Secretary:

Renewed participation of the United States in the International Labor Organization offers an important opportunity to improve the world's capacity to deal with some key issues. I believe it offers a unique chance to bring to the ILO the skills, and perhaps ultimately the resources, needed to improve the common understanding and provide approaches to solutions of such problems as international migration, organization of productive labor forces in poor societies, preservation of workers' rights, and improvement in the techniques of human resources development. All of these are important to international development efforts served by the World Bank, just as they are to the benefit of industrialized countries.

John E. Merriam, Director of the Information & Public Affairs Department of the World Bank, has expressed strong interest in serving in the ILO at a post commensurate with his capability and present responsibility. I urge you to consider his interest as fully compatible with labor's own interest in dealing with key problems of humankind. For the past 12 years Mr. Merriam has worked closely with me in dealing with the many issues of public policy raised in the course of the Bank's services to the developing countries. Since 1973 he has held one of the more sensitive positions in the Bank, where he has shown himself to be closely attuned to a wide range of international problems, where his judgment has played a vital role in increasing the scale of the Bank's lending tenfold over the past ten years. His capabilities extend from the politics of Capitol Hill and from knowledge of several developing and industrial countries to the broader range of international issues and organizations. He has worked effectively with these organizations in developing new and effective instruments, and has managed a highly varied international staff here in the World Bank. He is particularly well equipped, I believe, for a leadership role in the ILO. His previous work abroad in the U.S. Foreign Service and with Tom Kuchel in the Senate, has gained him experience in both domestic and international labor issues.

It is important that the key posts in international organizations,

The Honorable Ray Marshall  
Secretary of Labor  
200 Constitution Avenue, N.W.  
Washington, D.C. 20210



- 2 -

most of which are striving toward common goals in respect of human betterment, be staffed by competent people, and, accordingly, I urge your consideration of Mr. Merriam.

Please feel free to call on me for further background that may be needed.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

495/4/17

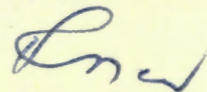
Office of the President

January 16, 1981

TO: MEMBERS OF THE PRESIDENT'S COUNCIL

SUBJECT: References to the People's Republic of China and Taiwan

The treatment of data relating to the PRC and Taiwan has become a very delicate issue. As a result, any references to the PRC and Taiwan in Bank reports and tables should be cleared with Mr. Husain, Vice President, East Asia and Pacific. Mr. Husain will then clear such references with the Vice President and General Counsel and the Vice President and Secretary.



Robert S. McNamara



495/4/15

JAN 16 1981

Dear Governor,

I wish to express my warm appreciation for your Government's approval of an advance contribution to the Sixth Replenishment of IDA in the amount of Skr 230 million.

As you are aware, the conditions required for effectiveness of the advance contribution scheme (as set out in Resolution No. IDA 80-8) have been satisfied and, as a result of the action taken by your Government and that of 15 other donors, the Association is currently making credit commitments to the poorest developing countries against resources of more than \$1.7 billion provided under this resolution.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Goesta Bohman  
Minister for Economic Affairs  
Ministry of Economic Affairs  
Stockholm, Sweden

cc. Mr. Hans Lundstrom  
Executive Director

bcc. Messrs. Qureshi, Wood, Applegarth, Ardalan

PDeSantis:es  
January 15, 1981  
GDS



495/4/14

January 15, 1981

Dear Martin:

I am deeply honored by the invitation of your Trustees to accept a doctoral degree honoris cause from the University of Pennsylvania at a special convocation on Tuesday, May 5, 1981.

I accept with pleasure.

Perhaps I should add that there is a bare chance that my responsibilities at the Bank may require me to be out of the country on that date. However, I think this most unlikely.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Martin Meyerson  
President  
University of Pennsylvania  
100 College Hall CO  
Philadelphia, PA 19104

cc: Mr. Benjenk

RMcN:bmm



495/4/13

JAN 15 1981

Dear Mr. Dorward:

Thank you for your letter of December 15, 1980 informing me of the invitation by the Senatus Academicus of the University of St. Andrews to accept the conferment on me of the honorary degree of Doctor of Laws.

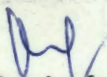
I accept this invitation with pleasure and would ask you to inform the Senatus accordingly. I will be glad if, in due course, you will inform me of the proposed arrangements for July 9 of this year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. D.P. Dorward  
Acting Clerk of Senate  
University of St. Andrews  
College Gate  
St. Andrews KY16 9AJ  
Scotland



MPBenjenk:sf



495/4/92

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

January 15, 1981

Dear Bruce:

As candidates for membership on the External Program Review Committee, I suggest you consider the following:

David Bell  
William Bowen  
Walter Heller  
Allen Greenspan

The Committee should include, of course, one or two political scientists -- Dave Bell should be able to suggest names.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bruce MacLaury  
President  
Brookings Institution  
1775 Massachusetts Avenue  
Washington, D.C. 20036



TELEX

January 15, 1981  
75027

495/4/11

MR. R. VENKATARAMAN

FINANCE MINISTER

NEW DELHI, INDIA

DEAR MR. MINISTER,

I HAD BEEN LOOKING FORWARD TO THE INTERESTING PROGRAM WHICH WAS ARRANGED FOR MY VISIT TO INDIA IN EARLY FEBRUARY. IT IS THEREFORE WITH DEEP PERSONAL REGRET THAT I FIND MYSELF OBLIGED TO POSTPONE THAT VISIT ON THE ADVICE OF MY WIFE'S DOCTORS. I HOPE I WILL BE ABLE TO VISIT INDIA LATER THIS YEAR AT A TIME CONVENIENT TO THE GOVERNMENT. I AM ALSO SENDING A MESSAGE TO YOUR PRIME MINISTER EXPRESSING MY DISAPPOINTMENT AT THIS CHANGE IN MY PLANS. WITH BEST PERSONAL REGARDS, ROBERT S. MCNAMARA

INDIA - RSN Trip

cc and cleared with: Mr. Benfont

cc: Messrs. Hopper, Ray,  
Wickon (o/r)

AOHamilton:ns

Robert S. McNamara

(Signed) Robert S. McNamara



TELEX

January 15, 1981  
75027

495/4/10

SHRIMATI INDIRA GANDHI

PRIME MINISTER

GOVERNMENT OF INDIA, NEW DELHI, INDIA

DEAR MADAME PRIME MINISTER. MY WIFE IS VERY ILL, AND HER DOCTORS HAVE ADVISED ME NOT TO TRAVEL AT THIS TIME. I AM THEREFORE OBLIGED TO POSTPONE THE VISIT TO INDIA WHICH I HAD PLANNED FOR EARLY FEBRUARY. I WOULD LIKE TO EXPRESS TO YOU PERSONALLY, AS I HAVE EXPRESSED TO YOUR FINANCE MINISTER AND GOVERNOR OF THE WORLD BANK, MY DEEP PERSONAL DISAPPOINTMENT OVER THIS CHANGE IN MY PLANS AND MY HOPE THAT I WILL BE ABLE TO VISIT INDIA LATER THIS YEAR AT A TIME CONVENIENT TO THE GOVERNMENT. WITH BEST PERSONAL REGARDS, ROBERT S. MCNAMARA

INDIA - RSM Trip

cc and cleared with: Mr. Benjant

cc: Messrs. Hopper, Ray,

AOHamilton:ns

Robert S. McNamara

(Signed) Robert S. McNamara



495/4/9

JAN 14 1981

Dear Mr. Russell,

I would like to invite you to participate in a seminar for a select group of institutional investors here at the World Bank, February 18 and 19.

The World Bank has not issued any bonds in the U.S. market since July of 1977, but we anticipate entering this market again some time this year. The timing, of course, will depend on market conditions. As part of a continuing dialogue, we think it would be productive at this time to talk with a small group of investors about the Bank and its present lending activities and financial policies.

Senior Bank officials will discuss our financial structure and position, general lending program, our analysis of country creditworthiness, project selection and appraisal, and external debt of the developing countries, among other issues. All of us will be available to answer questions and address your individual interests.

The program will begin on Wednesday evening, February 18 with a reception at 7 p.m. followed by dinner at 8 p.m. in the executive dining room of the Bank. The seminar will start at 9 a.m. the following morning, Thursday, February 19 and conclude at approximately 4 p.m. that afternoon.

I hope it will be possible for you to attend what I think will be a most interesting session. For our planning purposes, could you please respond by Friday, February 6 to Ms. Carol Stitt, Tel. No. (202) 676-1623, The World Bank, 1818 H Street, N.W., Washington, D.C. 20433.

If you want any further information on the meeting or assistance in making arrangements, Ms. Stitt will be happy to help you.

I look forward to meeting with you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter G. Russell  
Vice President, Bond Investment  
Aetna Life and Casualty  
151 Farmington Avenue  
Hartford, Ct. 06156

cc: for Mr. McNamara's Office (2)  
CStitt:mdc



INVITATION LIST FOR WORLD BANK SEMINAR  
February 18 - 19, 1981

Aetna Life and Casualty  
151 Farmington Avenue  
Hartford, CT 06156  
(203) 273-0123

Peter G. Russell\*  
Vice President  
Bond Investment

Aetna Life Insurance and Annuity Company  
151 Farmington Avenue  
Hartford, CT 06156  
(202) 273-0123

Charles N. Dawkins  
Vice President  
Investments

David L. Babson & Co., Inc.  
One Boston Place  
Boston, MA 02108  
(617) 723-7540

David L. Lindsay  
Bond Counselor

Bankers Trust Company  
280 Park Ave.  
New York, NY 10017  
(212) 775-5371

Warren Ackerman, III  
Vice President

Brown Brothers Harriman  
63 Wall Street, 9th Fl.  
New York, NY 10005  
(212) 483-5733

Thoms E. Leire  
Manager

Chase Manhattan Bank  
1211 Avenue of the Americas, 37th Fl.  
New York, NY 10036  
(212) 730-3561

R. Wade McGowen  
Vice President

Chemical Bank  
30 Rockefeller Plaza, 59th Fl.  
New York, NY 10112  
(212) 992-4440

George Parthemos  
Vice President

Citibank  
153 East 53rd Street  
New York, NY 10043  
(212) 559-1000

G. Clifford McCarthy\*  
Vice President

Colonial Management Associates Inc.  
75 Federal Street  
Boston, MA 02110  
(617) 426-3750

Robert A. Witbeck  
Portfolio Manager

Connecticut General  
Investment Management Co.  
Hartford, CT 06115  
(203) 726-7084

Louis Mendelsohn  
Vice President, CGIMC



Connecticut Mutual Life Insurance Co.  
140 Garden Street  
Hartford, CT 06115  
(203) 727-6500

Dean J. Patenaude  
Senior Vice President

State of Connecticut  
Office of Treasurer  
20 Trinity Street  
Hartford, CT 06115  
(203) 566-2613

Maruti D. More  
Investment Officer

Continental Insurance Company  
80 Maiden Lane  
New York, NY 10038  
(212) 440-3178

Walter Blasberg  
Assistant Vice President

Delaware Investment Advisors, Inc.  
7 Penn Center Plaza  
Philadelphia, PA 19103  
(215) 568-5880

J. M. Pokorny  
Vice President  
Fixed Income

DuPont Pension Fund  
1055 Wilmington Trust Bldg.  
Wilmington, DE 19898  
(302) 774-9763

Keith Tucker\*  
Fixed Income Manager

The Equitable Life Assurance  
Society of the U.S.  
1285 Avenue of the Americas  
New York, NY 10019  
(212) 245-0001

Ralph F. Verni  
Vice President

Fidelity Bank  
Broad and Walnut Streets  
Philadelphia, PA 19109  
(215) 985-6000

Lee W. Minton  
Senior Vice President

Fidelity Management Co.  
82 Devonshire Street  
Boston, MA 02109  
(617) 726-0020

Stephen Bartow  
Vice President

Fiduciary Trust Co.  
World Trade Center II  
New York, NY 10048  
(212) 466-4100

Peter A. Nadosy  
Senior Vice President

First and Merchants National Bank  
P.O. Box 27025  
Richmond, VA 23261  
(804) 788-2745

Fred Tattersall  
Vice President



Florida State Board of Administration  
P.O. Drawer 5318  
Tallahassee, FL 32301  
(904) 488-4406

Leo Bailey\*  
Executive Director

Ford Foundation  
320 East 43d Street  
New York, NY 10017  
(212) 573-5000

Richard A. Hopkins  
Manager  
Fixed Income Investments

General Accident Group  
434 Walnut Street  
Philadelphia, PA 19105  
(215) 625-1000

Russell Waters  
Assistant Vice President

General Electric Pension Fund  
P.O. Box 7900  
112 Prospect Street  
Stamford, CT 06904  
(203) 357-4100

E. Bulkeley Griswold  
Manager, Fixed Income  
Investments

Division of Investment Services and  
Retirement Systems of Georgia  
Two Northside 75, Suite 400  
Atlanta, Georgia 30318  
(404) 656-2151

C. W. Cary, Jr.\*  
Assistant Director

Girard Bank  
4 Girard Plaza  
Philadelphia, PA 19102  
(215) 585-3180

Ian A. MacKinnon  
Vice President

The Hartford Group  
Hartford Plaza  
Hartford, CT 06115  
(203) 547-5000

Edward N. Bennett  
Senior Vice President,  
Finance

Harvard Management  
70 Federal Street  
Boston, MA 02110  
(617) 423-7170

Nils Peterson  
Partner

Home Insurance Group  
59 Maiden Lane  
New York, NY 10038  
(212) 530-7000

Donald G. Smith  
Senior Vice President

IDS Advisory Services  
IDS Tower  
Minneapolis, MN 55402  
(612) 372-3131

Eugene Sit\*  
President



INA Corp.  
1600 Arch Street  
Philadelphia, PA 19101  
(215) 241-4000

John E. Armstrong\*  
Executive Vice President

Investment Diversified Services, Inc.  
IDS Tower  
Minneapolis, MN 55402  
(612) 372-3131

William Dudley  
Senior Vice President,  
Investment Operations

Jennison Associates  
One Beacon Street  
Boston, MA 02109  
(617) 523-1700

Andrew M. Carter  
Senior Vice President

John Hancock Mutual Life Insurance Co.  
John Hancock Place  
P.O. Box 111  
Boston, MA 02117  
(617) 421-6000

John Q. Adams\*  
Senior Vice President

Keystone Custodian Funds  
99 High Street  
Boston, MA 02110  
(617) 338-3200

Charles Morgan  
Senior Vice President

Loomis, Sayles & Co., Inc.  
225 Franklin Street  
Boston, MA 02110  
(617) 482-2450

Morgan P. Hatch  
Vice President

Manufacturer's Hanover Trust Co.  
600 Fifth Avenue  
New York, NY 10020  
(212) 957-1400

H.S. deRopp\*  
Vice President

State of Maryland  
301 W. Preston Street  
Room 901A  
Baltimore, MD 21201  
(301) 383-2393

Howard J. France\*  
Investment Administrator

Commonwealth of Massachusetts  
One Ashburton Place  
Boston, MA 02108  
(617) 727-2121

Philip Kett  
Chief Investment Officer

Massachusetts Financial Services  
200 Berkeley Street  
Boston, MA 02116  
(617) 423-3500

Keith Brodtkin\*  
Partner



Massachusetts Mutual Life Insurance Co.  
1295 State Street  
Springfield, MA 01101  
(413) 788-8411

Robert W. Long  
Vice President

Mellon Bank, N.A.  
Mellon Square  
Pittsburgh, PA 15230  
(412) 232-4100

George Polliszcuk\*  
Vice President

Metropolitan Life  
One Madison Avenue  
New York, NY 10016  
(212) 578-2211

Robert G. Schwartz\*  
Executive Vice President

Miller, Anderson & Sherrerd  
Two Bala Cynwyd Plaza  
Bala Cynwyd, PA 19004  
(215) 839-1620

R. B. Worley  
Partner

Morgan Guaranty Trust Co.  
9 W. 57th Street  
New York, NY 10019  
(212) 483-2323

Howard G. Hudson\*  
Vice President

Mutual Benefit Life Insurance Co.  
of Newark  
520 Broad Street  
Newark, NJ 07101  
(201) 481-8000

Gordon Boyd\*  
Vice President - Security  
Investments & Treasurer

Mutual of New York  
1740 Broadway  
New York, NY 10019  
(212) 708-2365

David Bullwinkle  
Vice President

National Bank of Detroit  
Box 1754 A  
Detroit, MI 48232  
(313) 225-3936

Edward P. Snyder\*  
Vice President

National Life and Accident Insurance Co.  
National Life Center  
Nashville, TN 37250  
(615) 749-1000

J. Buist Richardson, III  
Vice President

New England Mutual Life Insurance Co.  
501 Boylston Street  
Boston, MA 02117  
(617) 266-3700

Robert K. Garnett  
Vice President



New York State Employees'  
Retirement System  
Governor Alfred Smith State  
Office Building  
Albany, NY 12244  
(518) 474-7736

William Hay\*  
Chief Investment Officer

New York State Insurance Foundation  
199 Church Street  
New York, NY 10007  
(212) 962-8900

Albert J. Regen  
Director of Accounts and  
Finance

State of New Jersey  
349 West State Street  
Trenton, NJ 08618  
(609) 292- 5106

Rowland Machold\*  
Investment Division

New York Life Insurance Co.  
51 Madison Avenue  
New York, NY 10010  
(212) 576-6000

Harold K. Herzog  
Senior Vice President

N.Y. State Teachers' Retirement System  
143 Washington Avenue  
Albany, NY 12210  
(518) 474-1004

Edward J. Reno, Jr.\*  
Senior Investment Officer

North Carolina National Bank  
P.O. Box 120  
Charlotte, NC 28255  
(704) 374-5981

James T. Moorehead  
Vice President

State of North Carolina  
Department of State Treasurer  
325 North Salisbury Street  
Raleigh, NC 27611  
(919) 733-7273

Christopher S. Moore\*  
Department Treasurer

Phoenix Mutual Life Insurance Co.  
One American Row  
Hartford, CT 06115  
(203) 278-1212

Norman C. Douglass  
Vice President

T. Rowe Price Associates Inc.  
100 East Pratt Street  
Baltimore, MD 21202  
(301) 547-2000

George J. Collins\*  
Vice President

Provident National Bank  
17th and Chestnut Streets  
Philadelphia, PA 19101  
(215) 585-5000

John C. Thompson  
Vice President



Prudential Insurance Company  
One Prudential Plaza, 24th Fl.  
Newark, NJ 07101  
(201) 877-6000

Frank J. Hoenemeyer\*  
Executive Vice President

Reliance Investment Group, Inc.  
919 Third Avenue  
New York, NY 10022  
(212) 750-7500

Michael F. Holland  
Senior Vice President,  
Investments

Royal Insurance  
150 William Street  
New York, NY 10038  
(212) RE2-8400

Donald C. Campbell  
Senior Vice President

Scudder Stevens & Clark  
175 Federal Street  
Boston, MA 02110  
(617) 482-3990

Glenn Murphy  
Vice President

Standish, Ayer & Wood  
One Beacon Street  
Boston, MA 02109  
(617) 723-4050

Ms. Lori Driscoll  
Vice President

Teachers Insurance Annuity Association  
and College Retirement Equity Fund  
730 Third Avenue  
New York, NY 10017  
(212) 490-9000

Frank Pados  
Securities Officer

Travelers Insurance co.  
One Tower Square  
Hartford, CT 06115  
(203) 277-0111

Philip R. Reynolds  
Senior Executive Vice President

Union Mutual Life Insurance Co.  
221 Congress Street  
Portland, ME 04122  
(207) 780-2211

Charles E. Prinn, III  
Second Vice President

U. S. Steel Pension Fund  
767 Fifth Avenue  
New York, NY 10022  
(212) 826-8472

G. O. Harrison

Wachovia Bank & Trust Co.  
P.O. Box 3099  
Winston-Salem, NC 27102  
(919) 748-5377

Samuel Gibbs  
Vice President

Wellington Management  
28 State Street  
Boston, MA 02109  
(617) 277-9500

Paul G. Sullivan\*  
Partner

\*Invitations suggested to be made by telephone.



495 14/8

January 13, 1981

MEMORANDUM FOR MR. BENJENK

As I mentioned to you over the telephone, I am prepared to approve the Bank's financing of one-third of Mr. Zorza's "exploratory costs" up to a total of \$1500.00 in return for his agreement that we have "free" access to one newspaper column a week if and when he publishes such a column describing his experiences in an Indian village.

Robert S. McNamara

RMcN:bmm



*Robert Chron*

*495/4/7*

JAN 12 1981

Dear C.V.:

Thank you for your letter and its warm invitation to be the keynote speaker at the inauguration of the Bharatiya Vidya Bhavan on April 8.

I appreciate your thinking of me in this connection and regret having to decline. I will be traveling abroad during that period.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating evening.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C.V. Narasimhan  
United Nations Development Programme  
Room DC-2388  
One United Nations Plaza  
New York, N. Y. 10017

JLMaddux:mmm  
January 8, 1981

1.1 Bharatiya Vidya Bhavan  
Narasimhan, C.V.



495 / 4 / 6

January 9, 1981

Dear Alex:

In your letter dated January 2, you stated the Ford Foundation Trustees had voted to invite me to return to the Board at the June 1981 meeting. I am delighted to accept the invitation.

Margaret and I were greatly disappointed to be forced to cancel our plans to be in New York in December and hence to miss the opportunity to visit with you and Jean. We hope to see you soon and send our best wishes for the New Year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Alexander Heard  
Office of the Chancellor  
Vanderbilt University  
Nashville, Tennessee 37240



495 1415

January 9, 1981

Dear Ashraf:

I would be most grateful if you would send the following message to President Sadat:

"Dear Mr. President:

"Margaret and I were deeply touched by the message and good wishes which we received from you and Mrs. Sadat. Such prayers and encouragement mean more to one's mental and physical health than all the medical care in the world. We are most grateful to you both.

"With best wishes,

Sincerely,

Robert S. McNamara"

And, Ashraf, Margaret asked me particularly to say to you and Amal how deeply grateful she was as well for the message which you both sent to her. I hope I may see you soon to tell you in person how much we value your friendship.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Dr. Ashraf A. Ghorbal  
The Ambassador of Egypt  
2310 Decatur Place, N.W.  
Washington, D.C. 20008



EMBASSY OF THE  
ARAB REPUBLIC OF  
**EGYPT**

2310 DECATUR PLACE, N.W.  
WASHINGTON, D.C. 20008

January 4, 1980

Following is text of message received from  
President Sadat for transmittal to Mr. Robert  
McNamara:

Dear Mr. McNamara:

My wife and I have just been informed by  
our mutual friend, Dr. Kissinger, of your dear  
wife's illness. Robert, we both want to convey  
that our hearts are with you and Mrs. McNamara.  
We know how difficult it must be for you and  
the family but in such circumstances one can only  
pray for God's mercy and endurance.

Jehan and I are praying that God may give  
strength to Mrs. McNamara and we shall continue  
to hope.

Warmest regards,

Mohamed Anwar El-Sadat  
President of the  
Arab Republic of Egypt



16  
EMBASSY OF THE  
ARAB REPUBLIC OF  
EGYPT

2310 DECATUR PLACE, N.W.  
WASHINGTON, D.C. 20008

January 5, 1981

The Honorable  
Robert S. McNamara  
2412 Tracy Place, N. W.  
Washington, D. C. 20008

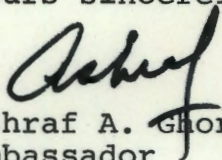
Dear Bob:

I am enclosing a message which has been received at the Embassy from President Sadat for transmittal to you.

Amal and I join the President and Mrs. Sadat in prayers for Mrs. McNamara during this difficult time for all of the family.

With our love, I remain

Yours sincerely,

  
Ashraf A. Ghorbal  
Ambassador

AAG:bn



435/4/4

JAN 8 1967

TRANSLATION OF LETTER

Mr. President,

We have learned about the news of your accession to the highest office in your country. On this occasion, we would like you to accept our most sincere congratulations as well as our best wishes for success in the carrying out of the important responsibilities now vested in you.

Looking back, permit us to state how much we have appreciated the close and stimulating collaboration from which our institution has benefitted under your former leadership as Prime Minister.

I believe that this collaboration has enabled us to improve considerably our understanding of Senegal's objectives, needs and difficulties, and thus to improve the quality and relevance of our assistance.

We remain at the disposal of the Senegalese authorities to develop our cooperation and, in particular, to continue our support of the courageous rehabilitation effort undertaken by the Government under your stimulus.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

His Excellency  
Mr. Abdou Diouf  
President of the Republic of Senegal  
Dakar  
Senegal



JAN 8 1981

Monsieur le Président,

Nous avons pris connaissance de la nouvelle de votre accession à la plus haute responsabilité de votre pays. A cette occasion, nous serions heureux que vous acceptiez nos plus sincères félicitations ainsi que nos meilleurs vœux de succès dans l'accomplissement des lourdes tâches qui vous incombent désormais.

Jetant un regard sur le passé, permettez-nous de vous dire combien nous avons apprécié la collaboration étroite et stimulante dont vous avez bien voulu faire bénéficier notre institution lorsque vous étiez Premier Ministre.

Je crois que cette collaboration nous a permis d'améliorer considérablement notre compréhension des objectifs, des besoins et des difficultés du Sénégal et, par suite, d'améliorer la qualité de notre assistance et de la rendre mieux adaptée.

Nous restons à la disposition des autorités sénégalaises pour développer notre collaboration, notamment pour continuer à soutenir le courageux effort de redressement que le gouvernement a entrepris sous votre impulsion.

Veuillez agréer, Monsieur le Président, l'expression de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence  
Monsieur Abdou Diouf  
Président de la République du Sénégal  
Dakar  
Sénégal

cc and cleared by X. de la Renaudière

cc: Mr. McNamara's Office (2) ✓  
Messrs. Razafindrabe, Benjenk, Alisbah, Knox (o/r), de Raet  
Mrs. Calvo  
Mr. Coulbary, Ambassador

MPalein/rh  
January 7, 1981



495 14/13

TRANSLATION OF LETTER

JAN 8 1981

Mr. President and Dear Friend,

I have learned of your decision to resign from your position of President of the Republic of Senegal and to bestow this function on your collaborator of long standing, Prime Minister Abdou Diouf. I wanted to write to express once more my deep admiration for the outstanding role you have played for all these years, as Head of State and national leader of Senegal, as an international politician, a friend of peace and brotherhood of man, and finally as a thinker and writer.

Few men have done as much as you for the international community. You have helped Africa and the black world to find its identity. At the same time, you have tried to demonstrate that the African identity is not incompatible with a close and deep collaboration with the rest of the world, beyond nationalism and racial differences.

I know very well that a man like you, even if he gives up power, does not give up his mission. I will follow closely and with respect all that you will do in retirement from the State, as I have followed with interest and admiration all that you have accomplished in your preceding functions. I hope that I will have the opportunity to see you again and to continue the enlightening discussions that I have been able to have with you on the destiny of Africa and the world.

It is in this spirit that I am sending you my best wishes for yourself and for your great country.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Mr. Léopold Senghor  
President of the Republic of Senegal  
Dakar  
Senegal

cc: Mr. McNamara's Office (2)  
Messrs. Razafindrabe, Benjenk, Alisbah, Knox (o/r), de Raet  
Mrs. Calvo

XdelaRenaudière/MPalein/rh  
January 7, 1981



JAN 8 1981

Monsieur le Président et cher ami,

J'ai appris votre décision de renoncer à la Présidence de la République Sénégalaise et de confier cette fonction à votre collaborateur de longue date, le Premier Ministre Abdou Diouf. Je ne veux pas manquer de vous écrire pour vous dire encore une fois toute mon admiration pour le rôle remarquable que vous avez joué pendant ces longues années, comme chef de l'Etat et leader national du Sénégal, comme homme politique international, ami de la paix et de la fraternité des peuples, enfin comme penseur et comme écrivain.

Peu d'hommes ont fait autant que vous pour la communauté internationale. Vous avez aidé l'Afrique et le monde noir à retrouver son identité. Vous avez en même temps essayé de démontrer que l'identité africaine n'était pas incompatible avec une collaboration étroite et profonde avec le reste du monde, par delà les nationalismes et les différences de race.

Je sais bien qu'un homme comme vous, même s'il abandonne le pouvoir, n'abandonne pas sa mission. Je suivrai avec attention et respect tout ce que vous ferez en retraite de l'Etat, comme j'ai suivi avec intérêt et admiration tout ce que vous avez accompli dans vos précédentes fonctions. J'espère que j'aurai l'occasion de vous revoir et de reprendre les entretiens passionnants que j'ai pu avoir avec vous sur le destin de l'Afrique et du monde.

C'est dans cet esprit que je vous adresse mes meilleurs vœux pour vous-même et pour votre grand pays, et l'expression de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence  
Monsieur Léopold Senghor  
Président de la République du Sénégal  
Dakar  
Sénégal

cc: Mr. McNamara's Office (2) ✓  
Messrs. Razafindrabe, Benjenk, Alisbah, Knox (o/r), de Raet  
Mrs. Calvo  
Mr. Coulbary, Ambassador

XdeLaRenaudière/MPalein/rh  
January 7, 1981



TELEX  
3201 GCMMB

75754

495/4/2  
JAN 7 1981

HIS MAJESTY THE SULTAN IBN SAID QABOOS, PALACE OFFICE,  
MUSCAT, SULTANATE OF OMAN

IT WAS WITH SORROW THAT I LEARNED ABOUT THE PASSING OF HIS  
EXCELLENCY TARIK AL SAID, CHAIRMAN OF THE CENTRAL BANK OF OMAN,  
AND I WOULD LIKE TO EXPRESS TO YOUR MAJESTY MY SINCERE CONDOLENCES.  
ROBERT S. MCNAMARA, PRESIDENT, WORLD BANK

(Signed) Robert S. McNamara

OMAN

Cleared with and cct

no. 000001

ELfishavy/rh  
January 6, 1981

Robert S. McNamara  
President



635/4/1

DRAFT  
HSederlof:aeh  
January 6, 1981

JAN 7 1981

Translation of Outgoing Letter

His Excellency  
Colonel Seyni Kountché  
President (Head of State)  
Niamey, Niger

Mr. President,

I have the honor of acknowledging your letter dated November 19, 1980, concerning the Kandadji Dam. My colleagues met with your representative, Mr. Issaka Seyni, to discuss this project with him.

In accordance with the priority which your Government attaches to this project, we will review in-depth the documents which were given to us and we will convey our comments for your consideration prior to the meeting of co-financiers. I have asked Mr. David Knox, who just recently replaced Mr. Roger Chaufournier as Vice President for the Bank's Western Africa Region, to closely follow this matter.

Sincerely,

**(Signed) Robert S. McNamara**

Robert S. McNamara



JAN 7 1981

Monsieur le Président,

J'ai l'honneur d'accuser réception de votre lettre en date du 19 novembre 1980, concernant le barrage de Kandadji. Mes collaborateurs ont rencontré votre représentant, M. Issaka Seyni, et ont eu l'opportunité de discuter avec lui de ce projet.

En accord avec la priorité que votre pays attache au projet de Kandadji, nous comptons étudier à fonds le dossier qui nous a été remis et soumettre nos commentaires à votre examen bien avant la réunion des bailleurs de fonds. J'ai demandé à Monsieur David Knox, qui a récemment succédé à M. Roger Chauffournier dans les fonctions de vice président pour l'Afrique de l'Ouest, de suivre de près cette affaire.

Je vous prie d'agréer, Monsieur le Président, l'assurance de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence Colonel Seyni Kountché  
Président du Conseil Militaire Suprême  
Chef de l'Etat  
Niamey  
République du Niger

Cleared with and cc: Messrs. Alisbah, Bouhaouala

cc: Messrs. Knox o/r, El Darwish o/r, Denning, Tillier, Steeds, Thiam

HSederlof:aeh  
January 6, 1981



Translation of Incoming Letter

DRAFT  
HSederlof:aeh  
December 31, 1980

Niamey, November 19, 1980

World Bank  
Washington D.C.

Mr. President,

As you know, the principal objective of my Government in the course of assuring the full development of the Nigerien people, finds itself exposed to certain obstacles, of which one of the most important is the geographical location of my country. As a consequence, Niger, a country landlocked and drought stricken, suffers not only from the circumstances of world economics aggravated by manifold problems posed by the transport system (we have no accessibility to the sea -- we do not have a railroad) but also by the hazards of irregular rainfall which, despite the commendable efforts of our farmers, continues to thwart our most meticulously planned schemes.

It is with the purpose of strengthening our ability to fight against the drought that we have undertaken, since 1976, the feasibility study of the Kandadji dam on the Niver River.

The principal objectives envisaged for this preparation are the following:

- assure the permanent irrigation of the hydro-agricultural perimeters to be established in the Niger river valley (the dam will permit the irrigation of 140,000 ha as opposed to 11,000 ha without the dam);
- produce a sufficient quantity of hydro-electrical energy;
- improve the conditions and the periods of navigability of the river.



The completed studies confirm that the construction of the Kandadji Dam is vital if Niger wants to improve its food self sufficiency and reduce its dependence, visavis the drought. Moreover, the project has a sufficient rate of return even if we limit ourselves to taking into account only the benefits in the energy field.

Considering the excellent relations which link my Government with your Organization, I have the honor of requesting the Bank to consider participation in the financing of this project and in the meeting of co-financiers which will be held in Niamey February 16 to 22, 1981. I know that I can count on you and that you will provide us with all the necessary aid for the execution of the project which is clearly a priority for the Nigerien population.

Sincerely,

Colonel Seyni Kountché  
President