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THE WORLD BANK  
Washington, D.C.

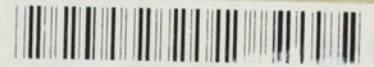
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**PUBLIC DISCLOSURE AUTHORIZED**

McNamara Papers

Maddeux chronological file, 1972 (Jul. - Dec)

The World Bank Group  
**Archives**



1772379

A2004-031 Other #: 1

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President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons Of

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DEC 22 1972

490/4/183

Dear Professor Randall:

Thank you for your warm invitation for me to participate in your forthcoming series of lectures commemorating the Tenth Anniversary of President John F. Kennedy's American University address.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be abroad visiting a number of our developing member countries during the general period you indicate.

I do hope you will understand. Please accept my best wishes for what I am confident will be a stimulating series, and should the lectures be published, I would be very grateful to receive a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Darrell Randall  
Professor and Director  
International Administration  
For World Human Needs  
The American University  
Washington, D. C. 20016

JLM  
JLMaddux:mhv  
December 22, 1972

FILE: Randall, Darrell  
Invitation to speak



DEC 22 1972

490/4/782

Dear Mr. Millar:

Thank you for your warm invitation for me to deliver the initial address at your national conference in Sydney next June.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that in addition to the press of business here, I must schedule visits to our roughly 100 developing member countries abroad. This makes it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating and rewarding conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. T. B. Millar  
Director  
The Australian Institute of  
International Affairs  
Box E181  
Canberra, A.C.T., 2600  
Australia

JLMaddux:mhv  
December 21, 1972

FILE: Millar, T.B.  
Invitation to speak



490/4/101

DEC 18 1972

Dear Mr. Fishman:

Thank you for your warm invitation to address a luncheon forum of the Council of New York Law Associates.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the normal pressure of business here is compounded by necessary trips to our roughly 100 developing member countries abroad, and I have had to restrict my speaking virtually exclusively to official United Nations or World Bank meetings.

I do hope you will understand. The work you are doing is exceptionally important, and represents a thrust in public service that is needed almost everywhere.

Sincerely,

(Signed) Robert S. McNameara  
Robert S. McNameara

Mr. James J. Fishman  
Executive Director  
The Council of New York  
Law Associates  
Room 510, 36 West 44th  
New York, New York 10036

JLMaddux:dcc  
December 15, 1972

FILE: FISHMAN, J.J.  
2-C



490/4 / 1100

DEC 18 1972

Dear Mr. Lawrence:

Thank you for your letter, and its interesting comments.

You are of course right that expanded communication has an important role in the development process. But in the end this must be undertaken by the developing countries themselves. Your specific proposal, for a number of reasons, lies outside the appropriate purview of the World Bank. But it was thoughtful of you to write, and I appreciate your doing so.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Fred Lawrence  
9017 Doris Drive  
Oxon Hill, Maryland 20022

JLMaddux:dcc  
December 15, 1972

FILE: LAWRENCE, FRED  
5-w



490/4 /179

DEC 14 1972

Dear Mr. Ambassador:

Thank you for your letter forwarding the request of Dr. Frederic P. Walthard that I become a member of the patronage committee of the auction of works of art on the occasion of the International Art Fair ART 4 '73, to be held next June 23rd in Basle, in order to collect money to help starving children all over the world.

I enclose a copy of my reply to Dr. Walthard.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

His Excellency  
Mr. Felix Schnyder  
Ambassador of Switzerland  
2900 Cathedral Avenue  
Washington, D. C. 20008

JLMaddux:dcc  
December 13, 1972

FILE: SCHNYDER, F.  
2-Fine Arts...



490/4/178

DEC 14 1972

Dear Dr. Walthard:

Ambassador Schnyder has forwarded your letter of November 30, in which you request that I become a member of the patronage committee of the auction of works of art on the occasion of the International Art Fair ART 4 '73, to be held next June 23rd in Basle, in order to collect money to help starving children all over the world.

I am confident you will understand that the pressures of my schedule here in the World Bank will preclude me from playing an active role in this project. But if you feel that the addition of my name to the committee will, by itself, be of some assistance in furthering the goal to assist starving children, I am of course happy to comply.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Frédéric Walthard  
President of the Working Committee  
Fine Arts and Artists Helping Starving Children  
Art '73, Austrasse 95,  
4009 Basle, Switzerland

cc: Ambassador Schnyder

JLMaddux:dcc  
December 13, 1972

FILE: WALTHARD, F.  
2-F



490/4/177

DEC 14 1972

Dear Cass:

Thank you for your letter, and its thoughtful suggestions. I have given the matter further consideration, but have decided to withdraw the manuscript and would be grateful for its return.

I appreciate the personal attention you have given the project, and am confident that the new year will be as replete as ever with the provocative volumes one has come to associate with your deft editorial hand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Cass Canfield  
Harper & Row, Publishers, Inc.  
10 East 53rd Street  
New York, New York 10022

JLMaddux:dcc  
December 13, 1972

FILE: CANFIELD, C.  
Special Correspondence



490/4/176

DEC 14 1972

Dear Miss Collins:

Thank you for your letter regarding the April 20th meeting of the GSB Advisory Council, and the invitation to meet with the Stanford-Sloan Fellows that afternoon.

I would enjoy doing so, but at the moment I am not certain that I will be able to get to California for the meeting. My schedule for that general period involves overseas travel to a number of our developing member countries, but I should know by the first week of April whether I will be able to attend. I will write to you then, and if it turns out that I can get to California -- and you still want me for the Stanford-Sloan Fellows -- I will be happy to chat with them on the work of the Bank.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Nancy W. Collins  
Assistant Director  
The Stanford-Sloan Program  
Graduate School of Business  
Stanford University  
Stanford, California 94305

JLMaddux:dcc  
December 13, 1972

FILE: Pending  
Collins, N.W.  
2-Stanford U.



490/4/175

DEC 13 1972

Dear Mr. Borsting:

Thank you for your warm invitation for me to address the annual meeting of the Operations Research Society of America next November.

I appreciate your thinking of me in this connection, and regret that I must decline. The difficulty is that the pressures of business here, compounded by trips to our roughly 100 developing member countries abroad, make it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jack R. Borsting, Secretary  
Department of Operations Research  
and Administrative Sciences  
Naval Postgraduate School  
Monterey, California 93940

JLMaddux:dcc  
December 15, 1972

FILE: Borsting, J.R.  
2-0



490/4/74

DEC 12 1972

Dear Brute:

You are overgenerous in your comments on my memory of events a decade ago. But the role you ascribe to me in this particular incident seems accurate.

Mrs. McNamara joins me in wishing you and your family a joyful Christmas season.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lt. Gen. V. H. Krulak, USMC(Ret.)  
Vice President  
Copley Newspapers  
940 Third Avenue  
P. O. Box 191  
San Diego, Calif. 92112

JLMaddux:mss



490/4/173

DEC 12 1972

Dear Dr. Clark:

Thank you for your recent letter, which arrived while I was visiting a number of our developing member countries in east Africa.

The points you raise regarding cottage industries in Thailand are interesting, and should your activities occasionally bring you to Washington I would suggest that you contact two members of our staff to whom I have sent copies of your letter, and whose work relates to the issues you raise.

These are: Mr. Anthony Neylan, our Loan Officer for Thailand; and Mr. Shlomo Reutlinger, Chief of the Rural Development Division on our Development Policy Staff.

I am confident a discussion with them would be mutually interesting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Robert J. Clark, Ph.D.  
Box 123, Harvard Club  
27 West 44 Street  
New York, New York 10036

cc: Messrs. Neylan and Reutlinger

JLMaddux:dcc  
December 7, 1972



490/4/1972

DEC 11 1972

Dear Mr. Robson:

Thank you for your warm invitation to address your annual conference in mid-January.

The prospect of visiting the University, combined with the possibility of a weekend of skiing, is very attractive, and I regret having to decline. My problem is that the pressures of business here, compounded with trips to our developing member countries, make it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. Thayne Robson, Executive Director  
Division of Economic and Community  
Research and Services  
Room 410, College of Business Building  
The University of Utah  
Salt Lake City, Utah 84112

JIMaddux:dcc  
December 6, 1972

FILE: ROBSON, R.T.  
2-U. of Utah



490/4/71

DEC 11 1972

Dear Mr. Gwinn:

Thank you for your letter, and its generous comments.

It was very thoughtful of you to write, and I do appreciate it.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. David B. Gwinn  
6101 North Jefferson #4  
Kansas City, Missouri 64118

JLMaddux:dcc  
December 6, 1972



490/4/170

DEC 11 1972

Dear Mr. Beale:

Thank you for your warm invitation for me to participate in ENVIRONMENT '73 in Sydney next February.

It is an attractive prospect, and I regret that prior commitments for that period make it necessary for me to decline.

I have asked Dr. Lee to examine whether his own schedule will make it possible for him to attend, and to write to you directly about the matter.

Please accept my best wishes for what I am confident will be a stimulating exhibition and conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Jack G. Beale  
Minister for Environment Control  
Box 4036, G. P. O.  
Sydney, New South Wales  
Australia

cc: Mr. R. L. Knight

cc: Dr. James A. Lee

JLMaddux:dcc  
December 6, 1972



490/4/1969

DEC 11 1972

Dear Mr. Knight:

Thank you for your note, endorsing the kind invitation of Mr. Beale for me, or Dr. Lee, to participate in the environmental Conference in Sydney next February.

As you will see from the attached copy of my reply, it unfortunately is not possible for me to accept. But I have asked Jim Lee to see whether his schedule will permit him to attend, and to write to Mr. Beale (with a copy to you) directly about the matter.

It was thoughtful of you to comment on the invitation, and I am encouraged to see the continuing emphasis being given by Australia to the environmental issue.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. L. Knight  
Executive Director  
International Bank for  
Reconstruction and Development  
Washington, D. C. 20433

JLMaddux:dcc  
December 6, 1972



490/4/768

DEC 5 1972

Dear Mr. Dunn:

Thank you for your letter regarding the possibility of my participating in the "International '73 Program." I have also received a letter from three members of the Student Executive Committee, together with some interesting material on the conference.

As you will note from the attached copy of my reply, scheduling problems unfortunately make it necessary for me to decline.

It was very thoughtful of the All University Student Association to convey this invitation, and I hope that you will convey my appreciation to them, along with my best wishes for a stimulating and successful conference.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

Mr. Christopher Dunn  
President, All University  
Student Association  
Colorado Seminary  
University of Denver  
University Park  
Denver, Colorado 80210

JLMaddux:dcc  
December 4, 1972

FILE: DUNN, C.  
2. U. of Denver



490/4/967

DEC 5 1972

Dear Miss Bivings, Mr. Nemiro, and Miss Prairie:

Thank you for your warm invitation to address "International '73" in January or February.

It is an attractive prospect, and one that I regret having to decline. My problem is that I will be visiting a number of our developing member countries in the early months of next year, and as these arrangements are contingent on coordinating my schedule with those of the officials in these countries, it is unfortunately not possible for me to accept commitments for the six-week period of your conference.

I do hope you will understand, and please accept my best wishes for what I am confident will be a very stimulating series of programs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Malinda M. Bivings,  
Mr. Guy Nemiro, and Miss Lynn Prairie  
Student Executive Committee  
International '73 Conference  
Office of Conference and Coordination  
University Park  
Denver, Colorado 80210

cc: Mr. Christopher Dunn

JLMaddux:dcc  
December 4, 1972

FILE: Bivings, M.M.  
2-U. of Denver



490/4/1966

DEC 5 1972

Dear Mr. Neuhaus:

Thank you for your letter inviting me to write an article for WORLDVIEW.

I appreciate your thinking of me in this connection, and regret that I must decline. The pressures of work here, compounded by necessary visits to our developing member countries, simply do not allow me the time to prepare the kind of article that your review would merit.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard John Neuhaus  
Associate Editor  
Worldview  
170 East 64th Street  
New York, New York 10021

JLMaddux:dcc  
December 4, 1972

FILE: NEUHAUS, R.J.  
2-WORLDVIEW



490/4/765

December 4, 1972

Dear Mr. Chairman:

Thank you for your note regarding your plans to hold hearings on economic development in Africa. I also wish to thank you for placing my remarks to the United Nations Economic and Social Council in the Congressional Record. Although, as an international civil servant it would not be proper for me to appear before a Congressional hearing, I would be glad to get together for an exchange of views when you return to Washington. Perhaps you would like to visit the Bank, and we can have lunch together.

Sincerely,

JEMerriam/pam

Robert S. McNamara

The Honorable  
Charles C. Diggs, Jr.  
U.S. House of Representatives  
Washington, D.C. 20515



490/4/764

NOV 24 1972

Dear Mr. Marzouk:

Thank you for your letter, and its very generous comments on my recent address to the Board of Governors.

Please extend my appreciation to your colleagues. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. G. A. Marzouk  
Acting Chief  
Research and Planning Division  
United Nations  
Economic Commission for Asia and  
the Far East  
Sala Santitham  
Bangkok 2, Thailand

JLM/pa



490/4/163

NOV 24 1972

Dear Mr. Maier:

Thank you for your kind invitation to be Guest of Honor and Luncheon Speaker at a luncheon early next year of the Swiss Society of New York.

It is typically warm Swiss hospitality to have thought of me in this connection, and I regret that I must decline. My problem is that the pressure of business here, compounded with visits to our some 100 developing member countries abroad, make it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. Please accept my best wishes for what I am confident will be a stimulating season.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. K. Maier  
President  
The Swiss Society of New York  
444 Madison Avenue  
New York, N. Y. 10022

JLM/pa



490/4/162  
NOV 24 1972

Dear Mr. Ambassador:

Thank you for your letter and its generous comments. I was delighted to hear of your new appointment, and please accept my warm congratulations.

I am confident that you will find your new responsibilities both stimulating and satisfying.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ambassador Chae Myung Shin  
Korean Embassy in Sweden  
Strandvagen 80, 115-27  
Stockholm, Sweden

JLM/pa



490/4/167

NOV 24 1972

Dear Mr. Bell:

Thank you for your kind invitation for me to address the special anniversary meeting of the Worcester Economic Club next spring.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that the pressure of business here, compounded by visits to our developing member countries abroad, make it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my warm congratulations on the 70th anniversary of the Club.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. Douglas Bell  
President  
State Mutual Life Assurance Company  
of America  
440 Lincoln Street  
Worcester, Massachusetts 01605

JLM/pa



490/A/160

NOV 24 1972

Dear Chancellor Posvar:

Thank you for your letter, and its interesting proposal, which arrived while I was in Africa.

The idea of an international symposium on Public Personnel Operations has merit, and we have given your request for a grant serious consideration. I regret that our conclusion is that we must decline. Our problem is that the funds available for this kind of support are extremely limited, and are -- as you can appreciate -- frequently requested, and hence must be applied only to those projects which have the most direct relevance to the Bank's work. Your project, while important, is somewhat outside the immediate purview of Bank operations.

I do hope you will understand, and that you will be able to find the support necessary to go forward with the symposium.

Sincerely,  
(Signed) Robert S. McNamara  
Robert S. McNamara

Chancellor Wesley W. Posvar  
University of Pittsburgh  
Pittsburgh, Pennsylvania

JLM/pa



490/4/159

NOV 24 1972

Dear Mr. Marugg:

Thank you for your letter of November 16 regarding the possibility of my contributing an article for the 1973 OUTLOOK edition on "Pacific Horizons."

The letter of August 2 to which you refer did not in fact reach me, but I am grateful for your thinking of me in this connection, and I regret that I must decline. My problem is that the pressures of World Bank business here, compounded by necessary trips to our developing member countries abroad, simply do not leave me the time to prepare an article which the importance of your project would merit.

I do hope that you will understand, and am confident that the edition will be a stimulating one. I would be pleased to see a copy when it is published.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James K. Marugg  
Outlook Editor  
Star-News  
525 East Colorado Boulevard  
Pasadena, California 91109

JLM/pa  
11/22/72



490/4/158

NOV 7 1972

Dear Grady:

Thank you for your letter and its generous comment on my address to the Board of Governors.

I understand from Jerry Alter that you have been in touch, exploring ways in which the Foundation and the Bank might collaborate. As we diversify our own operations I hope that opportunities for some form of collaboration will arise.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Graydon Upton  
Pan American Development Foundation  
19th and Constitution Avenue, N. W.  
Washington, D. C. 20006

Cl and cc: Mr. Alter  
Mr. Gaud

MEBstein:dcc  
November 4, 1972



490/M/157

NOV 7 1972

Dear Dr. Pececi:

Thank you for your letter of July 28 introducing Mr. Oltmans to me.

Members of my staff have had several contacts with Mr. Oltmans who proved most obliging in trying to meet my needs. But I am afraid that eventually I had to refuse to answer his excellent set of questions.

The reason, which I am sure you will appreciate, is that I have not yet obtained sufficient evidence on which to make up my mind. I am very disinclined to commit myself publicly till I am perfectly sure of my ground.

With my personal good wishes.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Aurelio Pececi  
The Club of Rome  
Via Giorgione 163  
00147 Rome, Italy



490/4/156

NOV 7 1972

Dear Mr. Khalil:

Thank you for your kindness in delivering Mr. Marei's letter.

Enclosed please find my reply, which I would deeply appreciate your forwarding to Cairo.

I attach a copy of the reply for your information.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

Mr. Ahmed Tawfik Khalil  
Chief, Egyptian Interests Section  
2310 Decatur Place, N. W.  
Washington, D. C. 20008

cl and cc: Mr. Ibrahim Nafie

JLMaddux:dcc  
November 4, 1972

FILE: KHALIL, A.T.  
2-Egypt



490/4/953

NOV 7 1972

Dear Mr. Marei:

Thank you for your kind letter, and its warm invitation to visit Egypt in connection with my trip to the Sudan. I would very much hope to visit Egypt again before too long, and I regret that I will not be able to manage it on this particular trip. The reason is simply the pressures of my schedule: I have only about a dozen days in which to visit several countries, and must be back in Washington by November 20.

It was very considerate of you to write.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sayed Marei  
First Secretary  
Central Committee  
The Arab Socialist Union  
Cairo, Egypt

cc: Mr. Khalil

cl and cc: Mr. Ibrahim Nafie

JLMaddux:dcc  
November 4, 1972

FILE: MAREI, S.  
2-Egypt



490/4/155

NOV 7 1972

Dear Mr. Bracamontes:

Thank you for your warm invitation for me to attend the International Conference on Infrastructure Relating to Transportation in Developing Countries, to be held in Merida, Mexico, from November 13-19.

I appreciate your thinking of me in this connection, and regret that I must decline. During that period I will be in Africa visiting a number of our developing member countries.

I would, however, appreciate your sending me the documentation relating to your conference and any papers that may be published after its conclusion.

Please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Luis E. Bracamontes  
Secretario de Obras Publicas  
Mexico City, Mexico

JLMaddux:dcc  
November 4, 1972

FILE: BRACAMONTES, L.E. ,  
2-Mexico



490/4/154

NOV 7 1972

Dear Mr. Ambassador:

Thank you for your letter and the request of Professor J. D. B. Miller that I speak with one of his Senior Research Fellows, Geoffrey Warner, in connection with the book he is writing on the diplomacy of conflict in Indochina.

While I appreciate the importance of research in these matters, in my present position as an international civil servant, heading a specialized agency of the United Nations with 121 member countries, it is inappropriate for me to discuss the military policy of any of these countries, including my own.

I hope that you and Professor Miller will understand. It was thoughtful of you to write.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
J. Plimsoll  
Ambassador of Australia  
1601 Massachusetts Avenue  
Washington, D. C. 20036

cc: Professor Miller

JL Maddux:dcc  
NOVEMBER 4, 1972

FILE: PLIMSOLL, J.  
MILLER, J.D.B.  
2-Australian National University



490/4/153

NOV 7 1972

Dear Mr. Gardiner:

Thank you for your warm invitation for Mrs. McNamara and myself to attend the Annual Convention of the Securities Industry Association to be held at Boca Raton, November 29 through December 2.

It was thoughtful of you to think of us in this connection, but unfortunately prior commitments for this period make it necessary for us to regretfully decline. However, I hope and expect that the World Bank will be represented by Mr. William L. Bennett, our Financial Relations Advisor.

Please accept my best wishes for what I am confident will be a stimulating convention.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert M. Gardiner  
Securities Industry Association  
120 Broadway  
New York, New York 10005

JLMaddux:dcc  
November 4, 1972

cc: Mr. Bennett

FILE: GARDINER, R.M.  
2-S



490/4/752

NOV 7 1972

Dear Mr. Auger:

Thank you for your warm invitation to attend the IV International Economic Week in Barcelona in mid-September of next year.

It is a very attractive prospect since the matters you will be discussing are important ones, and the pleasures of visiting Spain are always considerable. Mrs. McNamara and I deeply regret our having to decline. The problem is that the World Bank Group's Annual Meeting of our Board of Governors occurs during this general period each year, and -- as you can imagine -- it is a particularly busy time.

Please accept Mrs. McNamara's and my best wishes for a successful symposium.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sebastian Auger  
El Presidente del Consejo  
de Administracion  
Ediciones Mando, S. A.  
Infanta Carlota 123-127  
S° A. Barcelona - 15, Spain

JLMaddux:dcc  
November 4, 1972

FILE: AUGER, S.  
2-International Economic Week  
Barcelona, Spain



490/4/1959

NOV 7 1972

Mr. Bernard Berelson  
President  
The Population Council  
245 Park Avenue  
New York, N.Y. 10017

Dear Mr. Berelson:

Thank you for your letter of September 28 and the report of the information activities of the Population Council in the last year. The Bank's contribution to this program for 1972 has been arranged.

The Bank provides financial support for programs and activities of special interest to it only in very few instances. We are pleased to continue our support of the Population Council recognizing that it performs a vital function in an effective manner. For 1973 the Bank will make a contribution to your program in the amount of \$35,000, which is above the ceiling we normally impose.

I would just like to say how useful we find the reports that reach us from the Population Council. I read them myself with great interest, and frequently draw them to the attention of other members of the staff.

With best wishes for another successful year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Messrs. John Adler, Kanagaratnam

LJLind:rgw  
November 2, 1972



490/4/150

NOV 2 1972

Dear Mr. Rothwell:

Thank you for your warm letter inviting me to speak to the World Affairs Council of Northern California sometime during its 25th anniversary.

I deeply appreciate your offer to have me consider both the anniversary and the invitation as "eminently stretchable" and deeply regret that I must decline. My problem is that the backlog of business here, compounded by visits to our developing member countries abroad, makes it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

It thoughtful of you to renew the invitation, and I do hope you and your colleagues will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C. Easton Rothwell, President  
World Affairs Council of Northern California  
406 Sutter Street  
San Francisco, California 94108

JLMaddux:dcc  
November 1, 1972

FILE: ROTHWELL, E.E.  
2-W



NOV 2 1972

490/4/149

Dear Mr. Dyal:

Thank you for your letter and its generous comments on my address to the Board of Governors.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William H. Dyal, Jr.  
President  
Inter-American Foundation  
1515 Wilson Boulevard  
Rosslyn, Virginia 22209

JLMaddux:dec  
November 1, 1972

FILE: DYAL, W.M.  
5-1



490/4/148

November 2, 197

Dear Jim:

The Overseas Development Council has undertaken an important, difficult and timely task in pulling together the complex strands of the issues presented in Development Today. This book should provide a valuable contribution to public knowledge and discussion in all countries engaged in the world-wide development effort. I hope ODC will continue to pursue this work over the years to come.

Jim, I am particularly impressed by your "Jobs and Justice" because it emphasizes the role of local people, who are both the object of our effort and its greatest resource. I hope the book will encourage a wider awareness among Americans of the dimensions of development and their stake in it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JEMerriam/pam

Mr. James Grant  
Overseas Development Council  
1717 Massachusetts Avenue N.W.  
Washington, D.C. 20036



490/4/147

NOV 1 1972

Dear Bill:

Thank you for your warm invitation to meet with the group of financial, professional and industrial leaders of the Chicago area, next March, under the auspices of the Institute.

I appreciate your thinking of me in this connection, and sincerely regret having to decline. My problem is that I will be visiting some of our developing member countries during that period.

It is kind of you to offer to adjust the date, but the fact is that my trips abroad are always somewhat unpredictable since they depend in part on the schedules of the government leaders of the countries concerned. All of this makes it unwise for me to accept outside engagements which I may well have to cancel later at very short notice.

I do hope you will understand. Your program for the year is impressive and I am confident that it will be stimulating.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. William R. Polk, President  
The Adlai Stevenson Institute  
of International Affairs  
Robie House  
5757 South Woodlawn Avenue  
Chicago, Illinois 60637

JLMaddux:dcc  
October 30, 1972

FILE: Polk, W.R.  
2-A



430/4/146

November 1, 1972

Dear Bob:

I enjoyed talking with you and learning about the plans for the International Federation of Associations of Business Economists the other day.

The meeting of the International Association of Agricultural Economists in Sao Paulo next August promises to be interesting and useful. Although the Bank only supports international conferences in rare circumstances, I consider the Sao Paulo meeting important enough for us to support it with four travel fellowships of \$500 each. I would hope that these fellowships could be earmarked for the participation of agricultural economists from developing countries.

If this is of interest to you and you have any further queries, please contact my colleague, William Clark, who will make the substantive arrangements.

I hope you will let us have a record of the meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert J. Eggert  
Staff Vice President  
Economic and Marketing Research  
RCA, 30 Rockefeller Plaza  
New York, New York 10020



490/4/745

OCT 31 1972

Dear Mr. Alexander:

Thank you for your letter, inviting me to attend the International Monetary Conference in Paris next June.

Regretfully, my schedule for that period will not make it possible for me to attend. It was kind of you to think of me in this connection, and I am confident that it will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Willis W. Alexander  
International Monetary Conference  
1120 Connecticut Avenue, N.W.  
Washington, D. C. 20036

JLMaddux:dcc  
October 27, 1972

FILE: MM ALEXANDER, W.W.  
2-I



490/W/144

OCT 31 1972

Dear Dr. Falcon:

Thank you for your letter, and its generous comments on my address to the Board of Governors.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Walter P. Falcon  
Director  
Food Research Institute  
Stanford University  
Stanford, California 94305

JLMaddux:dcc  
October 27, 1972

FILE: FALCON. W.P.  
5-Stanford



490/4/43

OCT 30 1972

Dear Mr. Gerber:

Thank you for your warm invitation to deliver one of the two keynote addresses at the 1972 Harvard Model United Nations.

It is an attractive prospect, and I regret having to decline. Unfortunately, my schedule is very crowded for that period.

It was thoughtful of you to write to me, and I am confident that the program will be a productive and interesting one.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James M. Gerber  
Harvard Model United Nations  
Speakers Committee  
Room 110, 29 Garden Street  
Harvard University  
Cambridge, Massachusetts 02138

JLMaddux:dcc  
October 26, 1972

FILE: GERBER, J.M.  
2-H



490/4/742

OCT 26 1972

Dear Mr. Cannon:

Thank you for your letter and its comments.

While I appreciate the importance of research in recent American history, in my present position as an international civil servant, heading a specialized agency of the United Nations of 121 member governments, it would be inappropriate for me to discuss the military policies of any of these countries, including my own.

It was for the purpose of research that I commissioned the Pentagon Papers. In view of my present responsibilities, I have no plans to publish my views on these issues.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles A. Cannon  
816 Fremont Street, Apt. D  
Menlo Park, California 94025

JIMaddux:dcc  
October 24, 1972

FILE: CANNON, C.A.  
7a-C



490/4/41

OCT 26 1972

Dear Mr. Rozner:

Thank you for your kind letter, and its warm invitation to address the Club d'Aujourd'hui on some future visit to Paris.

Although I have no plans for the immediate future, which would permit me to take advantage of your invitation, I certainly will keep it in mind.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jacques Rozner  
President, Club d'Aujourd'hui  
Société Générale  
29, Boulevard Haussmann  
Paris, France

JLMaddux:dcc  
October 24, 1972

FILE: ROZNER, J.  
2-CLUB D'AUJOURD'HUI



490/4/740

OCT 26 1972

Dear Mr. Boecklin:

Thank you for your letter and its warm invitation to address the Sixty-Second Annual Convention of the National Coffee Association of U.S.A., Inc., on January 29, 1973, at Boca Raton, Florida.

It was very thoughtful of you, your Officers and Directors, to think of me in this connection, and I regret having to decline. The press of business here, compounded by visits to our some 100 developing countries abroad, make it necessary to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George E. Boecklin  
President  
National Coffee Association  
120 Wall Street  
New York, New York 10005

JIMaddux:dcc  
October 24, 1972

FILE: BOECKLIN, G.E.  
2-N



430/4/139

OCT 26 1972

Dear Mr. Ames:

Thank you for your warm invitation to address the Harvard Business School Club of Cleveland.

It is an attractive prospect, and one which I regret having to decline. My problem is that the press of business here, compounded by visits to our developing member countries abroad, make it necessary to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

It was thoughtful of you to write, and I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. B. Charles Ames  
President and Chief Operating Officer  
Reliance Electric Company  
24701 Euclid Avenue  
Cleveland, Ohio 44117

JLMaddux:dcc  
October 24, 1972

FILE: AMES, B.C.  
2-H



OCT 26 1972

490/4/138

Dear Mr. Wyant:

Thank you for your letter, and its very generous comments.

It was very thoughtful of you to send me the clippings from the Post-Dispatch, and your coverage was both complete and interesting.

I enjoyed the Overseas Development Council meeting, and agree with you that people in the affluent nations, once they understand the genuine urgency and scope of the needs of the disadvantaged nations, will respond with the requisite public support.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William K. Wyant, Jr.  
St. Louis Post-Dispatch  
Washington Bureau  
1701 Pennsylvania Avenue, N.W.  
Suite 550  
Washington, D. C. 20006

JLMaddux:dcc  
October 24, 1972

FILE: WYANT, W.K.  
5-St. Louis Post-Dispatch



490/4/137

OCT 24 1972

Dear Mr. Nagorski:

Thank you for your letter and its warm invitation to speak again to the Council.

I immensely enjoyed my meeting in June of last year, and wish that I could accept your suggestion. However, my problem is that I have before me a heavy and rather unpredictable schedule of visits to our developing member countries. It is unpredictable because, as you can imagine, it must be arranged to meet the schedules of the government leaders in these countries. In view of this, I think it would be unwise for me to make a commitment now to the Council which I might well have to cancel, unexpectedly, later on.

It was thoughtful of you to write, and I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Evgmunt Nagorski, Jr.  
Director  
Council on Foreign Relations, Inc.  
58 East 68th Street  
New York, New York 10021

JLMaddux:dcc  
October 20, 1972

FILE: Nagorski, Z.  
2-C



490/4/36

OCT 24 1972

Dear Mr. Mkwanazi:

I understand that Mr. W. R. Milroy has been offered the position of General Manager, Tazama Pipelines, Limited, a firm jointly owned by the Zambian and Tanzanian governments.

Although I am not personally acquainted with Mr. Milroy's work, I am told that his performance in certain construction in South East Asia was considered to be particularly effective by the Morrison-Knudsen organization.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. F. J. Mkwanazi  
Mindeco Limited  
Cheapside House  
138, Cheapside  
London, EC2V 6BL,  
United Kingdom

JLMaddux:dcc  
October 20, 1972

FILE: MKWANAZI, F.J.  
5- MILROY, W.R.



490/4/125

OCT 24 1972

Dear Carlos:

Thank you for your warm letter and its interesting enclosures.

We in the Bank have found our relationship with CIAP, under your Chairmanship, most useful, and we look forward to continuing this fruitful cooperation with your successor.

I will be visiting some of our developing member countries in the next few weeks, but would be delighted to chat with you whenever it is mutually convenient.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Carlos Sanz de Santamaria  
Chairman, Inter-American Committee  
on the Alliance for Progress  
Organization of American States  
17th and Constitution Ave., N. W.  
Washington, D. C. 20006

JLMaddux:dec  
October 20, 1972

FILE: SANZ, Carlos  
8



490/4/134

OCT 24 1972

Dear Professor Taylor:

Thank you for your warm letter, and its generous comments on my address of September 25, 1972.

The additional copies you have requested are enclosed.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara'

Robert S. McNamara

Enclosures

Dr. Milton Taylor  
Professor of Economics  
Marshall Hall  
Michigan State University  
East Lansing, Michigan 48823

JLMaddux:dcc  
October 20, 1972

FILE: TAYLOR, M.  
7-M



490/4/133

OCT 17 1972

Dear Hugh:

It is generous of you once again to extend so warm an invitation to address the Forum, and I genuinely regret having to decline.

A heavy schedule of overseas travel to our developing member countries, and a backlog of World Bank business here just will not permit me to take advantage of what would be a very enjoyable afternoon. I do hope you will understand.

Sincerely,

*R.S. Bob*

Robert S. McNamara

Mr. Hugh Bullock  
President  
Calvin Bullock Forum  
One Wall Street  
New York, New York 10005

JLMaddux:dcc  
October 16, 1972

FILE: BULLOCK, H.  
2-C



490/4/132

OCT 17 1972

Dear Mr. Wilk:

Thank you for your letter and its proposal.

While I appreciate your thinking of me in this connection, it is not a matter in which I have a personal interest.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joseph Wilk  
1905 E. Ewing Avenue  
South Bend, Indiana 46613

JLMaddux:dcc  
October 16, 1972

FILE: WILK, J.  
8



490/4/131

OCT 17 1972

Dear Mr. Kyling:

Thank you for your letter and its interesting comments.

As I may be out of the country on a visit to some of our developing member countries during the period you will be visiting Washington, may I suggest that you get in touch with Mr. Bengt G. Sandberg, our Division Chief in the Asian Regional Office here who deals with Bank operations in Australia.

You refer to reports on my recent address to our Board of Governors. I enclose a copy of the full text.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

Mr. Ivan C. Kyling  
Chairman of Directors  
Total Concepts  
P. O. Box 9  
Killara 2071, Australia

cc: Mr. Sandberg

JLMaddux:dcc  
October 16, 1972

FILE: KYLING, I.C.  
2-Total Concepts



490/4/130

OCT 17 1972

Dear Luis:

Thank you for your memo, and its interesting enclosures.

As always, we are indebted to you for history expressed with both eloquence and verve. Those who make history seldom can write it well. And those who write it well, seldom make it.

You do both.

Sincerely,

(Signed) Robert S. McNamara.

Robert S. McNamara

Dr. Luis Machado  
International Bank for  
Reconstruction and Development  
Washington, D. C. 20433

JLMaddux:dcc  
October 17, 1972

FILE: MACHADO, L.  
8a



490/n/129

OCT 17 1972

Dear Dr. Clark:

Thank you for your letter, and its very interesting comments.

Small-scale industry, particularly as a technique of rural development and job creation, is a matter we are giving a good deal of thought to in the Bank.

I am taking the liberty of enclosing a copy of my recent address to the Annual Meeting of our Board of Governors, as it deals in part with these issues.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert J. Clark  
General Delivery Box 132  
APO San Francisco 96346  
California

JLMaddux:dec  
October 16, 1972

FILE: CLARK, R.J.  
5-Clark



49014/128

OCT 17 1972

Dear Mr. Kant:

Thank you for your letter, and its  
generous comments on my recent address.

In accord with your request, I enclose  
a copy of the full text.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. Kant  
UNIDO  
United Nations Building  
12 KH. Bandar Pahlavi  
Tehran, Iran

JLMaddux:dcc  
October 16, 1972

FILE: KANT, M.  
3



490/4/127

OCT 17 1972

Dear Governor Koivisto:

Thank you for your letter, and its warm comments.

We would be delighted to receive the Parliamentary Supervisors of the Bank of Finland, together with your senior officers, here at the World Bank.

We are arranging an appropriate program in cooperation with the Office of the Nordic Executive Director, and that office will be in touch with you directly as soon as the program is finalized.

It will be a pleasure for the World Bank to have the group here.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mauno Koivisto  
Governor  
Finlands Bank  
Helsinki, Finland

cc: Mr. Tornqvist  
Mr. Lind

JLMaddux:dcc  
JGM October 16, 1972

FILE: KOIVISTO, M.  
2-Finlands Bank



490/4/126

OCT 17 1972

Dear Mr. Crum:

Thank you for your warm invitation to speak under the auspices of the Watrous H. Irons Memorial Lecture at the University of Texas during the 1972-73 academic year.

It is an attractive prospect, and I very much regret having to decline. My problem is that the press of business here, compounded by visits to our developing members abroad, makes it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and am grateful to you and the University for your thoughtfulness in writing to me in this connection.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Lawrence L. Crum  
Chairman, Department of Finance  
The University of Texas at Austin  
Austin, Texas 78712

JLMaddux:dcc  
October 16, 1972

FILE: CRUM, L.L.  
2-UT



490/4/125

October 17, 1972

Dear Larry:

It is not surprising that MEET THE PRESS is the oldest network television program in the world because it serves one of the world's oldest needs: the need to demonstrate that freedom and responsibility -- both of the press and of those in public life -- are best preserved in an atmosphere of open inquiry and response.

MEET THE PRESS has made an important contribution over the past 25 years to the understanding of that truth, and I fully expect that it will enter on its second quarter century with its accustomed candor and controversy.

Sincerely,

/s/ Bob McNamara

Robert S. McNamara

Larry, congratulations -- use this as you like.

Mr. Lawrence E. Spivak  
Producer  
MEET THE PRESS  
2660 Woodley Road, N. W.  
Washington, D. C. 20008

JLMaddux:dcc  
October 16, 1972

FILE: SPIVAK, L.E.  
2-M



430/u/1924



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
INTERNATIONAL DEVELOPMENT ASSOCIATION  
WASHINGTON, D. C. 20433, U.S.A.



OFFICE OF THE PRESIDENT

OCT 4 1972

Dear Mr. Cook:

Thank you for your very thoughtful letter.

Next time you are in Washington, may I suggest that you have a chat with Mr. Douglas Gustafson, the Director of our Development Finance Companies Department. I am confident that he will find your experience interesting.

In the meantime, I am enclosing a copy of my recent address to our Annual Meeting of the Board of Governors. As you will note, assisting our developing member countries to create productive employment for the small man is something very much on our minds.

Sincerely,

Robert S. McNamara

Enclosure

*I hope we will meet on the Vineyard*

Mr. Paul W. Cook, Jr.  
23 Phinney Road  
Lexington, Massachusetts 02173



43014 1123

OCT 3 1972

Dear Dr. Keppel:

Thank you for your warm invitation to attend the Conference, in December, on the problems and potentials of educational materials in the educational materials and programs of developing countries.

I regret that the pressures of business here, and necessary travel to our developing member countries abroad, will not make it possible for me personally to come, but I am delighted that Mr. Mats Hultin will be attending.

Please accept my best wishes for what I am confident will be a stimulating Conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Francis Keppel  
U. S. Secretariat  
International Book Year, 1972  
One Park Avenue  
New York, New York 10016

JLMaddux:dcc  
October 2, 1972

FILE: KEPPEL, F.  
2-I



430/4/122

OCT 3 1972

Dear Mr. Ryan:

Thank you for your warm letter, and its very generous comments.

Please find enclosed the items you have requested.

It was thoughtful of you to write, and I wish you the very best in the work you are pursuing.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures (3)

Mr. Tom W. Ryan, Jr.  
Missouri Public Interest Research Group  
P. O. Box 8276  
St. Louis, Missouri 63156

JLMaddux:dcc  
October 2, 1972

FILE: RYAN, T.W.  
5-M



49014/129

OCT 3 1972

Dear Mr. McCullen:

Thank you for your warm invitation for me to speak to the 1972-72 group of Presidential Interchange Executives currently in Washington, D. C.

It is the sort of session I would very much enjoy, and I regret having to decline. My problem is that the press of business here following our Annual Meeting of the Board of Governors, compounded by necessary trips to our developing member countries abroad, has jammed my schedule tight. I do hope you will understand.

Should your group perhaps like to meet with one of my colleagues here at the World Bank, I would be glad to have that possibility explored. May I suggest, in that event, that you ring Mr. Peter Riddleberger, at 477-2157. He will be happy to make the arrangements.

It was thoughtful of you to write, and I wish you every success with what I am sure is a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joseph T. McCullen, Jr.  
Executive Director  
President's Commission on Personnel Interchange  
1900 E Street, N. W.  
Washington, D. C. 20415

JLMaddux:dec  
October 2, 1972

cc: Mr. Riddleberger

FILE: McCULLEN, J.T.  
2-P



490 / 4 / 120

OCT 3 1972

Dear Doctors Berg, Chamberlain, and Murray:

Thank you for your warm invitation to speak at the conference next March on Institutional responsibilities within a corporate society.

The subject is a provocative and important one, and I very much regret having to decline. My problem is that the press of business here, compounded by visits to our developing member countries abroad, makes it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and I would deeply appreciate your sending me a copy of the papers, and discussion, when they are published.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Doctors Ivar Berg, Neil W. Chamberlain,  
and Roger F. Murray  
Graduate School of Business  
601 Uris Hall  
Columbia University in the City of New York  
New York, New York 10027

JLMaddux:dcc  
October 2, 1972

FILE: GERG, I.  
CHAMBERLAIN, N.W.  
MURRAY, R.F.  
2-C



490 14 / 119

SEP 23 1972

Dear Joe:

It was thoughtful of you to write, and to forward Mr. Grubbs' invitation to address the Baltimore Area Council, World Federalists, U.S.A.

I have enclosed a copy of my reply, and am sincerely sorry to have to decline. But the problem I have cited is the real difficulty. The schedule here gets so crammed -- especially since I must somehow get around to more than a hundred member countries -- that I have just had to limit my speaking almost exclusively to official U.N. or Bank meetings.

I feel bad about having to turn the invitation down, particularly since you have recommended my accepting it. It was good to hear from you, and I hope that you will assure Mr. Grubbs of both my gratitude and regret.

Sincerely,

~~ROBERT S. MCNAMARA~~ *R/S/B.B.*

Robert S. McNamara

Mr. Joseph S. Clark  
440 Rex Avenue  
Philadelphia, Pennsylvania 19118

JIMaddux:dcc  
September 22, 1972

FILE: CLARK, J.S.  
2-World Fed.



490 14/198

SEP 23 1972

Dear Mr. Grubbs:

Thank you for your warm invitation to speak at the 1972 Annual Dinner of the Baltimore Area Council, World Federalists, U.S.A.

It is an attractive prospect, and I regret that I must decline. My problem is that the press of business here, compounded by visits to our developing member countries abroad, has made it necessary for me to restrict my speaking virtually exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what I am sure will be an interesting evening.

Sincerely,

*/s/ Bob*

Robert S. McNamara

Mr. Donald S. Grubbs, Jr.  
President, Baltimore Area Council  
World Federalists, U.S.A.  
409 York Road  
Baltimore, Maryland 21204

cc: Mr. Joseph S. Clark



490/4/117

SEP 23 1972

Dear Mr. Callahan:

Thank you for your letter, requesting an interview for an article in Automotive Industries.

I appreciate your thinking of me in this connection, and regret having to decline. The problem is that in my present position as an international civil servant, heading a specialized agency of the United Nations with 119 member countries, it isn't appropriate for me to comment on the industry's relationship with any of these governments, including my own. There is the further consideration that I am clearly not in touch with the day-to-day problems of the industry to the degree that I was in Detroit.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Joe Callahan, Editor  
Automotive Industries  
Suite 227, Boulevard West Building  
2990 West Grand Boulevard  
Detroit, Michigan 48202

FILE: CALLAHAN, J.  
4-Automotive Ind.

JLMaddux:dcc  
September 22, 1972



490/4/996

SEP 21 1972

Dear Irving:

I have looked into the matter of giving financial assistance to the S.I.D. Conference in Costa Rica, and I am afraid I have some difficulties.

As you know the Bank does give \$5,000 annually to S.I.D., and our justification for this grant is that some of its activities are of real value to us, in particular its international conferences. It is difficult to add funds for a special occasion which is covered by our original grant.

Since I am anxious to help in some way on this occasion I suggest that we contribute \$1,500 specifically for bringing to the Conference development planners from LDC's.

I certainly wish the S.I.D. and its Conference very well.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Irving S. Friedman  
Vice President and Treasurer  
Society for International Development  
1346 Connecticut Avenue, N. W.  
Washington, D. C. 20036

cc: Mr. E. Stern

WDClark:dcc  
September 20, 1972



490/4/115

SEP 21 1972

Dear Mr. Kizer:

Thank you for your warm letter, and its very  
generous comments.

It was most thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Benjamin H. Kizer  
Lawyer  
720 Paulsen Building  
Spokane, Washington 99201

JLMaddux:dcc  
September 20, 1972

FILE: KIZER, B.H.  
5-K



490/4/113

SEP 20 1972

Dear Mr. Anderson:

Thank you for your invitation to address the first annual International Minority Business Seminar which will be held in Los Angeles this October.

It is an attractive prospect, and I regret that I must decline. My problem is that pressures of business here, compounded by visits to our developing member countries abroad, make it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I appreciate your thinking of me in this connection, and please accept my best wishes for what I am sure will be an important seminar.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard Anderson  
Amalgamated Enterprises, Inc.  
9025 Wilshire Blvd., Suite 205  
Beverly Hills, California 90211

JLMaddux:dcc  
September 19, 1972

FILE: ANDERSON, R.  
2-International Minority Bus. Sem.



690/4/113

SEP 18 1972

Dear Mr. Cogswell:

Thank you for your letters of September 11th and 12th. I am delighted to hear that you plan to hold a Consultation on World Hunger and Development next May, and appreciate your warm invitation for me to participate. Regretfully, the pressures of business here, compounded by visits to our developing member countries abroad, make it necessary for me to decline.

However, in view of the importance of your project, if you think it would be useful for one of my colleagues to attend the Consultation, I will be glad to explore that possibility.

As it happens, my schedule is jammed for the first week of October, as it is immediately after the close of our Annual Meeting of the World Bank Group's Board of Governors, and a great deal of follow-up work must take place just then.

What I would suggest is that as your plans for the Consultation develop, and if you wish the Bank to be represented, drop me a line and we will try to arrange it.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James A. Cogswell, Director  
Task Force on World Hunger  
Presbyterian Church in the United States  
341 Ponce de Leon Avenue, N. E.  
Atlanta, Georgia 30308

JLMaddux:dcc  
September 15, 1972



490/4/172

SEP 13 1972

Dear Mr. Chung:

Thank you for your letter, informing me of your recent assumption of the post of Chairman of the Democratic Republican Party.

Please accept my best wishes on what I am sure will be a very important and demanding responsibility.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Il Kwon Chung, Chairman  
The Democratic Republican Party  
C.P.O. Box 196  
Seoul, Korea

JLMaddux:dcc  
September 12, 1972

FILE: CHUNG, I. K.  
5-Korea





INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
 INTERNATIONAL DEVELOPMENT ASSOCIATION  
 WASHINGTON, D. C. 20433, U.S.A.



OFFICE OF THE PRESIDENT

490/4/1111

SEP 13 1972

Dear Mr. Turner:

Thank you for your letter, and its generous comments on my address in Montreal.

I appreciate your request for an interview, and regret that I must decline. In my present position, as an international civil servant heading a specialized agency of the United Nations, with 118 member countries, it is just not appropriate for me to comment on the military policies of any of these countries, including my own.

It was thoughtful of you to write to me, and I do hope you will understand.

Sincerely,

*Robert S. McNamara*  
 Robert S. McNamara

*I do continue to favor the idea of universal service for one's nation*

Mr. Robert L. Turner  
 Staff Reporter  
 The Boston Globe  
 Boston, Massachusetts 02107



490/4 1110

SEP 11 1972

Dear Floyd:

Thank you for your letter and the warm invitation to deliver the McNally Lecture next January.

It is an attractive prospect, and I deeply regret having to decline. The problem is that I will be visiting our developing member countries in West Africa during that general period.

Please extend to the Committee my gratitude for them thinking of me, and give my best regards to all our mutual friends.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Floyd A. Bond, Dean  
Graduate School of Business Administration  
The University of Michigan  
Ann Arbor, Michigan 48104

JLMaddux:dcc  
September 8, 1972

FILE: BOND, F.A.  
2-U. of Michigan





Graduate School of Business Administration · The University of Michigan · Ann Arbor 48104

7/7 to Mr. [unclear]  
re: [unclear]  
[unclear] in West [unclear]  
[unclear]

FLOYD A. BOND  
Dean

September 1, 1972

The Honorable Robert S. McNamara  
President  
World Bank  
Washington, D. C. 20013

Dear Bob:

It was good talking to you recently in regard to our Annual Business Conference in Detroit. We have lined up Herb Stein, Chairman of the President's Council, to give the main address.

I was pleased to hear you say that you would like to do us the favor of a talk at some appropriate time in the future, and that you would enjoy returning to this area and renewing old friendships. We now have the ideal occasion for such a visit. Moreover, it is at a time which will not interfere with your busy schedule this fall. If the day itself is inconvenient, we are flexible and will line up facilities on another day.

At the last meeting of the McNally Lecture Committee, you again were the unanimous first choice to give the Annual McNally Lecture. Everyone thought that a talk on population growth as it affects the economic development of nations would be most appropriate. At the same time, we would want you to feel free to choose your own topic. The audience will consist of students, faculty, and friends of Sam McNally.

Tentatively, the date is set for Friday, January 12, 1973. We normally schedule the Lecture at 4:00 p.m. The talk usually lasts from thirty to forty-five minutes, followed by a question-answer period. Selected guests are invited to an informal dinner. We always adjourn by 8:00 p.m.

If you could arrange to spend the weekend in Ann Arbor, I would be delighted to have you as our honored guest speaker at the Economic Dinner Group at my home Monday evening, January 15. Being a member of the Group, you know how much fun we have at these meetings.

I do hope you can give the McNally Lecture and be with us at the Economic Dinner Group. We could gladly give you an office where you can



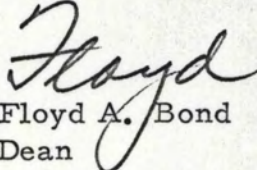
The Honorable Robert S. McNamara -2-

September 1, 1972

work as much as you wish. You have a tremendous number of close friends here who would certainly love to see you. Again, let me say how much we hope you can accept. Naturally we will cover expenses. I can send you any additional information about the McInally Lecture which you would like.

Hoping to receive a favorable response,

Cordially,

  
Floyd A. Bond  
Dean

FAB:ep



490/4/109



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
INTERNATIONAL DEVELOPMENT ASSOCIATION  
WASHINGTON, D. C. 20433, U.S.A.



OFFICE OF THE PRESIDENT

SEP 8 1972

Dear Joe:

Thank you for your invitation for me to participate in the conference on "International Politics and the Future of European-American Relations" to be held December 7-10 at The Urban Life Center, Columbia, Maryland.

I would definitely like to accept, but the problem is that I have already made tentative plans to be abroad during that period. Those plans may change, and I should know by the middle of October what the firm schedule is going to be.

If my tentative arrangements do change, and I am free, I would very much appreciate your reconsidering this response. It is an important conference, and I would like to be there.

Sincerely,

Robert S. McNamara

*Your summer program in Aspen was a smashing success - congratulations.*  
Mr. J. E. Slater, President  
Aspen Institute for Humanistic Studies  
717 Fifth Avenue  
New York, New York 10022



Aspen Institute for Humanistic Studies

915 To N/A. Madhub  
for draft  
717 Fifth Avenue  
New York, New York 10022  
212 759-1053

11 August 1972

would like to attend  
but have made tentative  
plans to be out of the country  
if plans change (I don't  
know by 10/15) may I  
ask reconsideration?  
my reply  
Lyn

Mr. Robert S. McNamara  
President  
World Bank  
1818 H Street, N.W.  
Washington, D.C. 20006

R. O. Anderson Chairman  
J. E. Slater President

Dear Bob:

Mr. Robert O. Anderson, Chairman of the Aspen Institute for Humanistic Studies, Sir Alan Bullock, Chairman of the International Association for Cultural Freedom, and Mr. Shepard Stone, President, IACF, join me in cordially inviting you to participate in an international conference on "International Politics and the Future of European-American Relations" to be held December 7-10, 1972, at The Urban Life Center, Columbia, Maryland.

Messrs. Anderson and Bullock will serve as Co-Chairmen of this conference, and Professor Karl Kaiser, University of the Saarland, will be the Chief Rapporteur. I am enclosing a paper which describes the aims of the project and the steps being taken for this "summit" conference with European and American government officials and top leaders of business, communications, education and science.

Both the Aspen Institute and the International Association for Cultural Freedom consider this conference highly significant in examining the issues confronting the newly elected Administration as well as our European allies during the rest of this decade. It will give us a unique opportunity to review with Europeans--who will present their views in a paper for the conference--the future of international politics and European-American relations. The meeting should further develop the basis for an emerging new era in our relations with Europe and other areas of the world.

Your participation especially will enlighten the discussions, and I hope that you will reserve the dates of Thursday, December 7 (arrival in the late afternoon) to Sunday, December 10 (departure after lunch). Subsequently, we will be sending you details regarding housing accommodations and other materials regarding the conference.

Please let us know as soon as possible whether you will be able to attend. Funds are available for travel and related expenses. We hope we can look forward to seeing you at the conference. Warm personal regards.

Cordially,

*Joe*  
J. E. Slater  
President

Enc.



490/5/108

SEP 8 1972

Dear Chancellor Caldwell:

Thank you for your warm letter, and its very generous comments.

I hope that my statement at Stockholm will in some small measure assist in the search for feasible solutions to the environmental and development problems that face poor nations everywhere.

It was thoughtful and considerate of you to write.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Dr. John T. Caldwell, Chancellor  
North Carolina State University  
Box 5067  
Raleigh, North Carolina 27607

JLMaddux:dcc  
September 7, 1972

FILE: CALDWELL, J. T.  
5-N. C. State U.



490/5/107

SEP 7 1972

Dear Mr. Ambassador:

Thank you for forwarding the invitation of the President of the Israel Association of Industrialists to address the commemorative session of their conference in Tel Aviv at the end of May or early June of next year.

It is an attractive prospect, and one which I regret having to decline. As our fiscal year in the Bank ends in June, that particular period is always a very pressing one here, and makes it virtually impossible for me to get away from Washington. Please convey my gratitude to the President of the Association for his kindness in thinking of me, and ask him to accept my congratulations and best wishes on the occasion of the double anniversary.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Lt. Gen. Y. Rabin  
The Ambassador of Israel  
1621 22nd Street, N. W.  
Washington, D. C. 20008

JLMaddux:dcc  
September 6, 1972

FILE: RABIN, Y.  
2-Israel





OFFICE OF THE PRESIDENT

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
INTERNATIONAL DEVELOPMENT ASSOCIATION  
WASHINGTON, D. C. 20433, U.S.A.



490/5/106

SEP 7 1972

Dear Chuck:

Thank you for your letter and its warm invitation to speak at the University under the auspices of the Student Legal Forum.

It is a very attractive prospect, and I deeply regret having to decline. My problem is the nature of the schedule of business here. The flow is constant, and is compounded by the need to visit our roughly one hundred developing countries abroad. The result is that I have just had to restrict my speaking virtually exclusively to official United Nations or World Bank meetings.

I am delighted to hear that you are President of the Forum, and under your leadership I'm confident that the sessions this year are going to be lively and useful. I only wish I could join you. It was very thoughtful of you to invite me.

*Best wishes to you 25th.*

Sincerely,

Robert S. McNamara

Mr. Charles S. Robb, President  
The Student Legal Forum  
University of Virginia School of Law  
Clark Memorial Hall  
Charlottesville, Virginia 22901



490/4 1005

AUG 11 1972

Dear Dean Aponte:

Thank you for your warm invitation for me to speak at the University of Puerto Rico sometime during the next academic year.

As it is a very attractive prospect, I very much regret that I must decline. My problem is that the press of business here, compounded by visits to our developing countries abroad makes it necessary to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

Please accept my best wishes for what I am confident will be a very stimulating series of lectures. In the event they are published, I would appreciate receiving a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Juan B. Aponte, Dean  
College of Business Administration  
University of Puerto Rico  
Rio Piedras, Puerto Rico

JIMaddux:dcc  
August 11, 1972

FILE: Aponte, J.B.  
2-U.of Puerto Rico



490/4/104

AUG 11 1972

Mr. Yale Maxon  
President, Al-Ber-Costa Chapter  
United Nations Association-USA  
320 Euclid Avenue  
Berkeley, California 94708

Dear Mr. Maxon:

Thank you for your kind letter, and its interesting enclosure.

It seems clear from the article that Miss Payer is deeply and sincerely concerned with the problems and welfare of the poor countries. Others are in a better position than myself to judge and comment on the accuracy of her analysis of the historical practices of the International Monetary Fund.

Speaking for the World Bank Group, let me say that we are very conscious of the difficulties that balance of payments problems create in the development field. Not only do they constitute constraints on productive investment and the purchase of essential imports by the poor countries, but when they occur in rich countries they tend to promote a greater tying of aid to domestic procurement, to inhibit the outflow of private capital, and to limit the appropriation of public funds for concessionary official development assistance.

It is in the interest of development that there be a greater flow of both public and private capital from the rich to the poor countries, and that the latter be given more equitable trading access to the immense markets of the affluent nations.

We in the Bank, of course, do not have the responsibility for the international monetary framework, but as adjustments in that framework take place we are deeply concerned that they are designed in such a way as to promote an expansion of both aid and trade for the developing countries, rather than have the unacceptable effect of restricting them.

Should you have the occasion to write to Miss Payer, you can assure her that any time she is in Washington we would be happy to arrange for her to discuss her views on development with our staff.



I would particularly recommend in this connection Dr. Irving Friedman, currently our Professor in Residence, a scholar with very broad experience both in the World Bank, and in the International Monetary Fund.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

JLMaddux:dcc  
August 11, 1972

FILE: Maxon, Y.  
5-M





8/8 To Mr. Wadley  
Please draft  
a reply  
to  
(ask Friedman  
& help)

UNITED NATIONS ASSOCIATION of the UNITED STATES OF AMERICA

Working Together for Peace, Freedom and Justice

820 Euclid Ave  
Berkeley Ca. 94708  
4 August 1972

Mr. Robert A. McNamara  
President, IBRD  
Washington, D.C.

National Headquarters:  
345 East 46th Street,  
New York, N.Y. 10017

Research Affiliate.  
Commission to Study  
the Organization of  
Peace  
New York, N.Y.

Northern California  
State Council  
Office: 1056 Stannage  
Ave., Albany,  
Calif. 94706

UNA Information  
Center  
1560 Shattuck Avenue  
Berkeley, California  
94709

Council Chapter  
Members:

- Alameda County
- Berkeley Albany
- Butte County
- Davis
- Fresno
- Marin County
- Monterey Peninsula
- Mt. Diablo
- Palo Alto Mid-Peninsula
- Sacramento
- San Francisco
- San Mateo County
- Santa Clara County
- Santa Cruz
- Shasta County
- Sonoma County
- Stockton
- West Contra Costa  
County

Dear Mr. McNamara:

As a scholar deeply concerned with the twin problems of world peace and world justice, I have followed with admiration, during the past several years, the apparently changing focus of your concerns. I particularly appreciate your "instinct for the jugular" when it comes to identifying the matters most crucial to the human condition. Your continuing emphasis on the population crisis is a case in point.

In your 1971 address to the Board of Governors you appear to be "zeroing in" on a new problem when you state that "More equitable income distribution is absolutely imperative if the development process is to proceed in any meaningful manner. Policies whose effect is to favor the rich at the expense of the poor are not only manifestly unjust, but in the end are economically self-defeating."

In this connection I hope that you will take time to read the enclosed critique of the IMF; for the central thesis of this study is that the effect of certain IMF policies is precisely to promote and increase world-wide the inequities of income distribution which already exist.

The author, Cheryl Payer, is the brilliant young daughter of a Mid-Western banker. I met her ten years ago in Austria when we were both there on Fulbright grants. She was not then a Marxist; indeed she says that her present position is simply the result of analyzing what actually happens as the result of IMF policies. Is this what happens, or has she somehow misread the evidence?

If this is what happens, perhaps it is time for those who, like yourself, are interested in promoting human welfare on a world scale to have a more careful look at the degree of congruence, if any, between that aim and the more traditional banking aim of "fostering a climate favorable to foreign investment." Do you agree?

With deep respect,

*Yale Maxon*  
Yale Maxon, President, Al-Ber-Costa Chapter  
UNA-USA

UNA-USA is a non-partisan, privately-supported research and education organization composed of individual members, chapters and a Council of Member Organizations. Its purpose is to study and promote the funda-



490/4/103

AUG 11 1972

Dear Mr. Commissioner General:

Thank you for your warm invitation for me to become a member of the Committee of Patrons for the Mediorama you are planning for the month of May, 1973.

It was kind of you to think of me in this connection, and I regret that I must decline. The pressure of World Bank work here, compounded by visits to our developing member countries abroad, just does not provide me with the time that so important a project as yours would merit.

I do hope you will understand, and please accept my best wishes for a very successful Mediorama.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Commissioner General  
Ministry of Employment and Work  
Mediorama  
Bruxelles, Belgium

JLMaddux:dcc  
August 11, 1972

FILE: Mediorama  
2-Belgium



490/4/102

AUG 11 1972

Dear Dean Penegar:

Thank you for your warm invitation to participate in the regional meeting of the American Society of International Law, to be held in October.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is that press of business here, compounded by visits to our developing countries abroad makes it necessary to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

Please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kenneth L. Penegar, Dean  
College of Law  
The University of Tennessee  
1505 West Cumberland Avenue  
Knoxville, Tennessee 37916

JLMaddux:dcc  
August 11, 1972

FILE: Penegar, K.L.  
2-U.of Tenn.



490/4/101

AUG 10 1972

**Dear Professor Gudin:**

Thank you for sending me, through Mr. Max Epstein, the copy of your article on family planning published in the July 21 issue of O Globo.

The population problem is so important for the whole world, and especially for the developing countries, that I am delighted to hear a clear voice speaking so sensibly and urgently about it.

I hope you will continue the good work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Eugenio Gudin  
Candelaria 19-3  
Rio de Janeiro  
Brazil

WDClark:sf



490/4/100

AUG 9 1972

Dear Mr. Loganathan:

Thank you for your letter of August 3, requesting that I write a forward to your new manuscript, entitled A New Deal for the Third World.

I appreciate your thinking of me in this connection, but I must reluctantly decline. My decision does not constitute a judgement on your manuscript one way or the other. It is simply that I think it more appropriate that the President of the Bank refrain from commenting publicly on material privately published by those connected with the Bank.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C. Loganathan  
9910 Harrogate Road  
Bethesda, Maryland 20034

JLMaddux:dcc  
August 4, 1972

FILE: Loganathan, C.  
2-L



490/4/99

AUG 9 1972

Dear Mr. Ardron:

Thank you for your warm invitation to attend the Overseas Bankers Club's Annual Banquet at Guildhall on Monday, February 5, 1973, and to propose the toast of the Club.

It is very thoughtful of you to think of me in this connection -- particularly since I was unable to accept a similar invitation in 1971 -- and I deeply regret having to decline. My problem is that I am likely to be visiting some of our developing member countries during that period.

Please extend to Sir Leslie O'Brien, and to the Members of the Committee, my gratitude for the invitation and my disappointment that I am unable to be with you on what I am sure will be a stimulating occasion.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. S. Ardron  
Chairman of Committee  
The Overseas Bankers Club  
7, Lothbury  
London EC2R 7HH, England

JLMaddux:dec  
August 7, 1972

FILE: Ardron, P.S.  
2-0



490/4/98

AUG 9 1972

Dear Doctors Hughes and Hiatt:

Thank you for your kind letter inviting me to deliver the keynote address at the opening of the Eighth Conference of the Industrial Council for Tropical Health at the Harvard School of Public Health on Tuesday, April 3, 1973.

I appreciate your thinking of me in this connection, and it is with regret that I must decline. I am likely to be abroad during that period.

Please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

James P. Hughes, M.D.  
and Howard H. Hiatt, M.D.  
Industrial Council for Tropical Health  
Harvard School of Public Health  
677 Huntington Avenue  
Boston, Massachusetts 02115

JLMaddux:dcc  
August 7, 1972

FILE: Hughes, J.P.  
Hiatt, H.H.  
2-Harvard



490/4/97

AUG 8 1972

Dear Professor Dorai:

Thank you for your letter, requesting permission to reprint my article "Effects of Trade Policy on Economic Development," which constituted a paper submitted to the Commission on International Trade and Investment Policy, and which has been published by the Government Printing Office in conjunction with the Commission's Report to the President.

I note that you wish to omit the short introduction, the statistical tables and references to them, the summary, and that specifically you wish to begin with "II. THE DEVELOPING COUNTRIES' NEED FOR FOREIGN EXCHANGE" on page 307 and end with the first paragraph on page 318.

I am pleased that you feel that the article will be useful for students, and am happy to grant permission for you to include it in the proposed volume, READINGS IN INTERNATIONAL ECONOMICS.

The staff informs me that we were not given an opportunity to see the galley proofs of the Government Printing Office's published version of the article, and that a few typographical errors have occurred. I enclose a list of these errors for your convenience and correction.

I wish your book success, and would be pleased to have a copy when it is published.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

cc: Mr. Ram L. Chugh, Ph.D.

Mr. Gopal C. Dorai, Ph.D.  
Assistant Professor of Economics  
Department of Economics  
Wheaton College  
Norton, Massachusetts 02766

JLMaddux:dcc

August 7, 1972

FILE: Dorai. G.C.



690/4/96

AUG 3 1972

Dear Mr. Gerber:

Thank you for your kind invitation to deliver the keynote address to the Harvard National Model United Nations session next March.

I appreciate your thinking of me in this connection, and regret that due to prior commitments for that period I must reluctantly decline.

I do hope you will understand, and I want to extend my best wishes for what is sure to be a stimulating and informative session.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James M. Gerber  
Assistant Secretary General  
Harvard Model United Nations  
32 Puritan Lane  
Swampscott, Massachusetts 01907

JLMaddux:dcc  
August 2, 1972

FILE: Gerber, J. M.  
2-H



490/4/95

JUL 26 1972

Dear Mr. Lagarias:

Thank you for your thoughtful letter regarding a possible future role for the World Bank in the management of the natural environment.

As I pointed out in my remarks at Stockholm, we have found that it is entirely feasible to build in acceptable safeguards in our project leading in developing member countries.

Hopefully, the new organizational arrangements arising out of the Stockholm Conference will lead to greater international cooperation in the environmental field. Within the United Nations family it will be this new organization that will have the primary responsibility for furthering international environmental goals.

Our hope is that the Bank can in its own development work supplement these efforts.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John S. Lagarias, Manager  
Environmental Control Department  
Kaiser Engineers  
Kaiser Center  
300 Lakeside Drive  
Oakland, California 94604

JLMaddux:doc  
July 25, 1972

FILE: Lagarias, J. S.  
5-Kaiser



490/4/94

JUL 26 1972

Dear Mr. Singer:

Thank you for your warm invitation for me to speak at a luncheon meeting of the Washington alumni of Harvard's Kennedy School of Government on December 20, or February 28, or perhaps on some other date during the September 1972 -- May 1973 season.

It is an attractive prospect, and I very much regret that I must decline. My problem is that the pressures of World Bank business here, compounded by trips to our developing member countries abroad, make it necessary for me to confine my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. If, by chance, you would like me to explore the possibility of one of my senior colleagues in the Bank speaking to the group, please drop me a note, and I will be glad to look into the matter.

It was kind of you to write.

Sincerely,

((Signed) Robert S. McNamara)  
Robert S. McNamara

Mr. Burton G. Singer  
Chairman of the Steering Committee  
1908 Florida Avenue, N. W.  
Washington, D. C. 20009

JLMaddux:dcc  
July 24, 1972

FILE: SINGER. B. O.  
2-Harvard



490/h/93

JUL 25 1972

Dear Mr. Mangum:

Thank you for your request to publish a condensation of my address to the United Nations Conference on Trade and Development in World Encounter magazine.

It was kind of you to write, and I am pleased that you feel your readers will find the address useful. I have examined the condensation, and am happy to grant permission for you to publish it.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. John Mangum, Editor  
World Encounter  
2900 Queen Lane  
Philadelphia, Pennsylvania 19129

JLMaddux:dcc  
July 24, 1972

FILE: Mangum, J.  
2-World Encounter



490/4/92

JUL 19 1972

Dear Sir Derek:

Thank you very much for your letter of July 7, and its very flattering invitation to address the Institute of Directors this November.

I am very well aware of the extremely distinguished and influential audiences which you manage to collect for these occasions, and I am delighted that you thought of the World Bank as an institution in which they would be interested. Unfortunately I am unable to accept at this time as I am planning to be travelling overseas in some of our developing member countries at that time. I am afraid that this form of travel does take a great deal of my time.

I do not know if you would be interested in any other member of this organization addressing your members, but if you were I would be delighted to try and meet your needs.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Sir Derek Pritchard  
President, Institute of Directors  
10 Belgrave Square  
London, S.W.1, England.

WDClark:sf



490/4/91

JUL 18 1972

Dear Mr. Daniel:

Thank you for your warm invitation to speak at Houston's Annual Banker-C.P.A. Dinner, scheduled in mid-November.

I appreciate your thinking of me in this connection, and the prospect is an attractive one. I have checked my schedule for November, and I very much regret that prior commitments make it necessary for me to decline.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating event.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. J. L. Daniel, Jr.  
Program Chairman  
Houston Chapter of  
Certified Public Accountants  
Fish Engineering & Construction, Inc.  
Post Office Box 22535  
Houston, Texas 77027

JLMaddux:dcc  
July 17, 1972

FILE: Daniel, J.L. (2-c)  
Houston CPA's



490/4/010

JUL 18 1972

Dear Dr. Schmitz:

Thank you for your warm invitation for Mrs. McNamara and myself to attend the celebration of the 50th anniversary of the Austrian National Bank in mid-November.

A visit to Vienna is always an attractive prospect, and it is with genuine regret that prior commitments for that period make it necessary for us to decline.

I do hope you will understand, and please accept our congratulations and best wishes for what I am sure will be an enjoyable and significant anniversary.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Dr. Wolfgang Schmitz  
President  
Austrian National Bank  
Post Office Box 61  
A 1011 Vienna, Austria

JLMaddux:dcc  
July 14, 1972

FILE: Schmitz, W.  
2-A



490/4 189

JUL 18 1972

Dear Mr. Davis:

Thank you for your warm invitation for me to chair the plenary session on Financing International Nuclear Requirements on November 15 during the international conference of the Atomic Industrial Forum.

I appreciate your thinking of me in this connection, but regret that prior commitments for that period will not make it possible for me to attend.

It was kind of you to write, and I am confident that it will be a stimulating and significant session.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. Kenneth Davis  
Conference Chairman  
Atomic Industrial Forum  
475 Park Avenue South  
New York, New York 10016

JLMaddux:dcc  
July 14, 1972

FILE: DAVIS, W.K.  
2-A



490/4/88

JUL 18 1972

Dear Larry:

I am pleased that you and your colleagues feel that the seminar, here in June, was constructive and worthwhile and will prove of benefit to the World Bank. May I in turn thank you and Robert Henry and all the others who helped in arranging the seminar and in insuring its success.

Your suggestion that a similar meeting be held for a group of those attending the annual convention of the Financial Analysts Association is an interesting one. Two problems do arise, however, one, concerning my own participation in the seminar; and, the other, the size of the groups comprising a field trip.

At this early date it is difficult for me to make a firm commitment to be present at a seminar in May 1973, since, as you know, I am frequently out of the country on visits to member countries abroad. As to the matter of size, we have no facilities here at the Bank to receive a group of 200 to 300 people. Either the number would have to be cut to at the most 150, or we would have to arrange for facilities outside the Bank's headquarters. Neither of these problems is insuperable and the possibility of a seminar for analysts next May should be further pursued on a tentative basis.

I shall await with interest the results of the analysis of the recent seminar and your recommendations concerning the next step to be taken in the Bank's educational program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. H. L. Parker  
Morgan Stanley & Co., Incorporated  
140 Broadway  
New York, N.Y. 10005

WLB:apz





INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
 INTERNATIONAL DEVELOPMENT ASSOCIATION  
 WASHINGTON, D. C. 20433, U.S.A.



OFFICE OF THE PRESIDENT

July 18, 1972

490/4/87

Dear Nelson:

Thank you for your note regarding Mr. Manuel T. Leelin, who has been recommended by Senator Magsaysay.

Mr. Leelin was interviewed this morning by our Director of Personnel.

It was thoughtful of you to write.

Sincerely,

*Bob*

Robert S. McNamara

*I admired both your wisdom and courage in factoring the abortion bill. Our best to Hoffery.*

The Honorable  
 Nelson A. Rockefeller,  
 Governor  
 State of New York  
 Executive Chamber  
 Albany, New York 12224

*Bob*



490/4/86

JUL 5 1972

Dear Mr. Ingram:

Thank you for the warm invitation to lunch with your association on a future trip to London.

I appreciate your thinking of me in this connection, and although I have no plans to visit the United Kingdom in the near future, should that situation change, I will certainly consider your offer.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Derek Ingram, President  
Diplomatic and Commonwealth  
Writers Association of Britain  
John Carpenter House  
John Carpenter Street  
London EC4, England

JLM:dcc  
June 27, 1972

FILE: Ingram, D.  
2-D



490/4/85

JUL 5 1972

Dear Mr. Khaizer:

Thank you for your telegram conveying the invitation to address the International Physical Distribution Conference this November.

I appreciate your thinking of me in this connection, but I must reluctantly decline due to prior commitments for that period.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Mohammad S. Khaizer  
Vice President, I.M.A.  
American Management Association  
135 West 50th  
New York, New York 10020

JLMaddux:dcc  
July 3, 1972

FILE: Khaizer, M.S.  
2-AMA



490/4/84

JUL 5 1972

Dear Dean Snyder:

Thank you for your warm invitation to address Chicago bankers and businessmen under the auspices of "The Walter E. Heller International Finance Lecture."

I appreciate your thinking of me in this connection, and regret that I must decline. The problem is that the press of business here, compounded by visits to our developing member countries abroad, has made it necessary to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and I wish you every success with what I am confident will be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert E. J. Snyder  
Associate Dean for Development  
Walter E. Heller College of Business  
Administration, Roosevelt University  
430 South Michigan Avenue  
Chicago, Illinois 60605

JLMaddux:dcc  
July 3, 1972

FILE: Snyder, R.E.J.  
2-Roosevelt University



490/4/83

JUL 5 1972

Dear Mr. Reid:

Thank you very much for sending me a copy of the manuscript you have written on the World Bank in the next ten years.

As I have said before I do not think it would be helpful to either of us if I were formally to comment on this document, but you will be hearing from other members of the staff in response to your specific queries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Escott Reid  
REI  
Wakefield  
Quebec, Canada

WDClark:lp