THE WORLD BANK GROUP ARCHIVES PUBLIC DISCLOSURE AUTHORIZED

Folder Title: Travel briefs, Saudi Arabia

Folder ID: 1772920

ISAD(G) Reference Code: WB IBRD/IDA 03 EXC-10-5789S

Fonds: Records of the Office of the President

Series: Travel briefings of staff assistants to the President

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

Digitized: June 28, 2013

To cite materials from this archival folder, please follow the following format: [Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to http://www.worldbank.org/terms-of-use-earchives for full copyright terms of use and disclaimers.



© 2012 International Bank for Reconstruction and Development / International Development Association or The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
Internet: www.worldbank.org

McNamora Pages

March brief - Mightle Est, March 5-16, 1975 / Burmener (Sauli Acabia)

DECLASSIFIED

WBG Archives

Archives

A2004-032 Other#

309709B

Sven Burmester's Travel Briefings. Middle East President's papers - Robert S. McNamaraTravel briefs. Saudi Arabia



For the Record

April 7, 1975

Saad S. El Fishawy

SAUDI ARABIA: Mr. McNamara's Visit - March 11, 1975

Summary of the Meeting with H.H. Prince Mosaed Ibn Abdel-Rahman, Minister of Finance and National Economy

Others present were Messrs. Abdul Aziz Alquraishi, Covernor of Saudi Arabian Monetary Agency (SAMA), Khalid M. Algosaibi, Vice Governor SAMA, Dr. Mahsoon Galal, Director General of the Saudi Fund for Development, Dr. Mansour Al-Turki, Ministry of Finance, Ahmad Al-Okail, Secretary General of the Public Investment Fund, Benjenk, El Fishawy and Burmester.

Mr. McNamara said that he would like to discuss the following four topics in whatever order the Minister prefers: (1) Technical Assistance, (2) Increase in voting power and capital subscription of OPEC countries,

(3) "Third Window" subsidy fund and (4) Borrowing program.

The Minister said that he would like the discussion to follow that same order.

1 - Technical Assistance:

Mr. McNamara said that when he visited Saudi Arabia two years ago, he had offered the Bank's technical help in areas which the Saudi Government considered to be of great importance, and in which the Bank would be well qualified to meet the request. Over the past two years this had been done, and technical assistance from the Bank was extended in several fields such as the human resource development study, transportation surVey, pilgrimage accommodations, and Bahrein causeway. The interest of the Saudi Government in this area of cooperation and the work required had increased substantially. It had reached the stage where it should be programmed and formalized. Mr. McNamara said that he had mixed feelings about the Bank providing technical assistance. The Bank would assist if its assistance was important to the Saudi Government and if the Bank had qualified manpower so that the probability of ending up with a satisfied customer was high. He said that Bank staff was fully committed to its normal assignments which were planned at least one year ahead. Assigning technical staff for this additional purpose without programming might result in having to do it at the expense of some other important task elsewhere. The increased volume of technical assistance also justified reimbursement to the Bank of the incremental costs incurred and which were directly related to the assistance extended. Therefore it would be necessary for the two parties in order to ensure an effective continuation and expansion of on-going technical cooperation to prepare together an annual program and budget for the technical assistance envisaged during the following year. Such program and budget should include contingencies for unforeseen requests in midyear and could be prepared in the early spring of each year. The first such exercise could be concluded in April 1975 to take effect in the following Bank's Fiscal Year beginning July 1, 1975.

The Minister said he agreed that drawing up an annual program and budget would be necessary. The Government also felt that a small resident Bank mission in Riyadh should be established. It would be a link between the Government and the Bank and would ensure close follow-up and supervision of the technical assistance activities. A committee could later work out the details. Mr. McNamara gave the Minister a short written statement on technical cooperation between the Government and the Bank and the Minister said that its contents could be discussed the following day. It was also agreed that possible support by the Bank for the Saudi Fund for Development would be discussed in a separate meeting with Dr. Mahsoon Galal the following day.

2 - Increase in Voting Power:

Mr. McNamara emphasized that this issue was not a financial one. Its financial implications were not of great significance. The increase to 15%, however, of the voting power of OPEC countries would enable them to reflect and assert in the Bank their newly acquired economic strength. The increase to 15% was not accepted in the IMF by the OECD countries and only an increase of up to 10% was approved. Mr. McNamara, however, would be ready to try to negotiate an increase of 15% for the OPEC countries in the Bank. But before he could even start, he wanted to make sure that this was the wish of the OPEC countries and that they would support such an increase. To achieve such an increase, the OPEC countries as a group would have to pay about 400 million dollars' equivalent. This would not be very important financially. The Bank carried more than five billion dollars in liquid funds. The increase, however, would be a major step to boost the power of the developing countries in international financial institutions.

The Minister asked what would be the effect of the increase in the OPEC countries' voting power from 5% to 15% on taking decisions within the Bank. Mr. McNamara said that it was realistic not to expect OPEC countries to vote as a bloc on every issue. On several important issues, nevertheless, OPEC countries and other developing countries would be of the same view. This would add up to about 44% of the total voting power of the Bank, since the voting power of developing countries other than OPEC would be about 29%. A majority could then be reached by adding votes of some European countries, such as the Netherlands and the Nordic countries, which voted along the same lines as the developing countries on many issues. The increase to 15% would not rearrange drastically the power structure within the Bank, but it would be a major step in enhancing the position of the developing countries.

The Minister asked whether Mr. McNamara had obtained the approval of other OPEC countries. Mr. McNamara said that he was in the initial stages of discussing this topic with OPEC countries. After Saudi Arabia he was going to visit Qatar and Abu Dhabi. Kuwait had already expressed its strong support.

The Minister inquired about the amount that Saudi Arabia would have to pay in case the increase would be approved. Mr. McNamara said that on the basis of the figures included in the briefing notes - which were given only as an illustration - out of the proposed additional subscribed capital for

Saudi Arabia of about 800 million dollars, only 1% or 8 million dollars would have to be paid immediately. Another 9% or about 72 million dollars would be expected to be released over 2-3 years in local currency in convertible form to be used by the Bank in its operation. The remaining balance of 90% would be available for call by the Bank, if necessary, to meet its obligations to its bondholders. This might only become necessary if the Bank were faced by massive defaults on repayments by its borrowers. Against such defaults the Bank had a cushion of about 5 billion dollars of paid-in capital and reserves before reaching the point of calling on the 90% callable portion of the subscribed capital. The Bank also carried at present more than 5 billion dollars in liquid funds. It was noteworthy that in its long history of about 30 years the Bank had no default on its records by any of its borrowers.

Prince Mosaed asked whether the increase would be allocated to OPEC countries in proportion to their present subscriptions. Mr. McNamara said that the answer to this was in the negative. Each country would want to maximize its share in the increase. The allocation would have to reflect in the final analysis the economic strength of each of the twelve OPEC countries. Prince Mosaed stated that the Saudi Government supported the 15% increase. Mr. Mcnamara emphasized that the negotiations for an increase would be difficult, since the other members presently holding 95% of the voting power would have to give up their pre-emptive rights, but he would try hard.

3 - "Third Window" 1/

Mr. McNamara explained the reasons for setting up this lending facility. It would be geared to assist the poorest among the developing countries. These were between 40 and 45 countries which comprised about one billion people. Their per capita income was less than 200 dollars a year. A host of combination of adverse factors were threatening to decrease further their per capita income. Their import bill was running high due to inflation and increase in costs of oil and fertilizer. The economic recession in the industrialized countries on the other hand was threatening a decline in the export receipts of those poor countries and a decline in the aid-capital flow to them. Their development programs were normally financed by about 75% from internal savings and 20-25%, from external sources. The "Third Window" scheme would enable the Bank to lend about an additional one billion dollars at a subsidized interest rate. Each 1% reduction in the Bank's current rate would require an amount of subsidy equal to about 5-6% of the face value of the amount to be lent under the scheme. In other words, a reduction of 4% interest on loans of about one billion dollars would require a subsidy fund of between 200-250 million dollars. An additional 15% would be required to build up reserves for these additional loans. This scheme would be designed for one year only. The Bank hoped to obtain half the contributions on the subsidy fund from OPEC countries and the other half from OECD countries. OECD countries were contributing to IDA replenishment about 1.5 billion dollars per year. Kuwait had already indicated its intention to contribute to the "Third Window" lending facility 20 million dollars, open to further increase depending on others' contributions. The Dutch, the British and the Canadians had also expressed their support. The

^{1/} Prince Mosaed at this point was called and excused himself.

Bank was approaching other OECD and OPEC countries and would keep Saudi Arabia informed. Approval of the Bank's Executive Directors of the lending facility in principle was to be sought in a meeting on March 25 2/. Thereafter the Bank planned to hold a meeting of prospective donors in April to obtain their firm committments and their agreement on a working scheme. This would be presented at the meeting of the Development Committee in June. The Bank aimed at starting to lend under this intermediary facility beginning of FY1976, which starts July 1, 1975.

Mr. Alquraishi asked about the role of the prospective contributors in deciding on the loans to be extended under the scheme. Mr. McNamara indicated that the additional one billion dollars which would be lent under the scheme would be borrowed by the Bank as part of its usual borrowings. The loans would also be processed in accordance with the normal procedures of the Bank. The Bank's Executive Directors would have the final responsibility of approving loans. The governments contributing to the subsidy fund would have certainly a say in the allocation of the loans. This would be done on an informal consultative basis, in a way similar to what was done in the case of IDA.

Mr. Alquraishi asked whether the contributions to the subsidy fund would be callable immediately. Mr. McNamara said yes. The simplest form of contribution would be an outright grant paid in full at the outset. If conttributions were to be paid in over a number of years, their value to the interest subsidy fund would be somewhat less by virtue of the fact that no investment income would have been earned on the contributions in the meantime. With this in mind, flexible arrangements might be worked out.

Mr. Alquraishi asked whether the Bank would be investing the contributions received for the subsidy fund. Mr. McNamara said yes, it was planned to invest these contributions in securities with maturities which would meet payments of the amounts of interest due to the Bank and of which the borrowers would be relieved. The donors, of course, could discuss this matter amongst themselves.

Mr. Alquraishi said that Saudi Arabia supported the scheme. The level of its contribution would have to be decided upon by the government in the light of the position taken by other donors.

4 - Borrowing Program:

Mr. McNamara stated that the Bank's borrowing program for FY1976 would be in the order of four billion dollars. Bank borrowings were on a commercial basis. He expressed the view that borrowing to the extent of one billion equivalent or more at market rates from Saudi Arabia would be highly desirable and appreciated. Mr. Alquraishi confirmed that Saudi Arabia would in the future continue lending to the Bank, which it considered as one of the principal beneficiaries of its lending. The amounts for FY1976 would be determined some time in July, after the budget had been prepared. The question of lending in other than US dollars was raised, and Mr. McNamara said that it would be possible to borrow in a basket of currencies equivalent to SDRs.

cc: Messrs. McNamara, Knapp, Cargill, Benjenk, Kochman, Burmester

Mr. McNamara handed Mt. Alquraishi copy of the paper that was circulated to the Board

Meeting in Ministry of Finance, Riyadh, March 12, 1975, 9:45 a.m.

Present: Saudi Arabian delegation consisting of Mr. Turki from the Ministry of Finance, Dr. Mahsoon, Saudi Arabian Development Fund, and two representatives of the Housing Administration, and Messrs. Benjenk, El-Fishawy and Burmester

Mr. Benjenk presented a list of technical assistance to Saudi Arabia for FY76. He hoped that this could be finalized in a programming exercise to be undertaken by a Bank mission in Riyadh in a few weeks. Mr. Turki agreed.

With respect to housing, Mr. Benjenk said that the Bank's consultant, Mr. Shanly, would be able to meet the representatives of the Housing Administration in London to go through the 120 bids which had been submitted.

Mr. Turki explained that the Public Investment Fund had four people employed led by the Secretary General, Mr. Akeil, and that one expert from the Bank would be required to help these people. Mr. Benjenk questioned whether four people and one expert were enough to handle the huge investment budget of the Public Investment Fund. He suggested to send Mr. Fuchs to Riyadh about April 15 to talk with the Public Investment Fund and Mr. Turki about this.

Mr. Turki enquired about the Resident Office to be established. Mr. Benjenk said that an office of three people would probably be required. Mr. Turki said that the man in charge preferably should be a European or American.
Mr. Benjenk said we would submit a name to the Saudi Government some time next week.
Mr. Turki agreed and asked that the name be sent either directly to him or handed over to Mr. Sogheir, who is presently in Washington.

For the Saudi Arabian Development Fund, Mr. Benjenk suggested that Dr. Mahsoon go to Kuwait and talk to Mr. Jaroudi and probably visit Washington where he would be happy to arrange such a visit. Dr. Mahsoon said that the Fund needed help to get organized, for project preparation in the short run and for investment of surplus funds. Mr. Benjenk said that we would be happy to send economic reports, sector surveys and appraisal reports to the Fund free of charge. On the other hand, he stressed that we would charge the full incremental cost of technical assistance.

In a meeting later the same morning in the Guest House, Mr. McNamara said that he would like to see Dr. Mahsoon for either lunch or dinner in Washington. He said that our support for the Saudi Arabian Development Fund should be free as far as joint financing is concerned. If the Fund picks up our projects, it would be free of charge for the first year and, if we help the Fund directly, they should pay the full incremental cost.

cc: Mr. El Fishawy

Sven Burmester March 20, 1975

Meeting with the Minister of Finance in His. Home, March 11, 9:15 a.m.

A courtesy visit in which Mr. McNamara delivered the three papers on increased capital subscription, Third Window and borrowing program to the Minister.

Meeting in the Central Planning Organization (see separate memorandum)

Meeting in the Ministry of Finance, March 11, 1975, 4:30 p.m.

Present: Prince Massud, Minister of Finance, H.E. Sheikh Alquraishi, Governor of SAMA, Mr. Gosaibi, Vice Governor, SAMA, Mr. Al-Turki, Ministry of Finance, Dr. Mahsoon, Director, Saudi Arabian Fund for Development, and Messrs. McNamara, Benjenk, El Fishawy, Burmester

Four topics were discussed:

- a. technical assistance;
- b. increase in subscribed capital;
- c. Third Window; and
- d. borrowing program for FY76.
- Mr. McNamara said that he and Mr. Benjenk had promised to assist Saudi Arabia with technical assistance during his visit in 1973. Since then the IBRD had responded with the manpower study, transportation survey, assistance to Pilgrim's housing and the Bahrain causeway. There had been no reimbursement for these studies. However, the Government's interest in technical assistance has now increased and we should formalize the arrangements and provide for reimbursement. Mr. McNamara said that he had mixed feelings about the Bank providing technical assistance. He said we would assist if our assistance was important to the Saudi Arabian Government and if we had qualified manpower so that we ensured a high probability of ending up with a satisfied customer. A small resident office in Riyadh would have to be established. The Minister said that it would be highly desirable and useful to have the Bank assist the Government and establish an office in Riyadh. A committee could work out the details. Mr. McNamara gave the Minister a short written statement on technical cooperation between the Bank and the Government and the Minister said that this could be discussed the following day (see separate memorandum, Meeting in the Ministry of Finance, March 12, 1975, 9:45 a.m.). It was agreed that possible support for the Saudi Arabian Fund for Development would be discussed in a separate meeting between Dr. Mahsoon and the mission the following day.
- b. Mr. McNamara said that the increase in subscribed capital was more a political than a financial question. In IMF it had not been possible to increase the OPEC share to 15%. Mr. McNamara said that he was prepared to seek such an increase in the Bank but he wished to have the support of OPEC before going ahead. All-in-all the OPEC countries would have to pay about \$200 million for this increase but, as the Bank had \$5 billion in liquid funds, the extra \$200 million was not very important financially. The increase would, however, be a major step to increase the power of LDCs in international financial institutions. With such an increase, the LDCs and OPEC together would have about 44% of the votes in the Bank and, as some industrial countries, such as Sweden and the Netherlands, might vote along with the LDCs and OPEC, this could in fact turn into a majority. The Minister asked several technical questions with respect to the increase which were explained by Mr. McNamara. He then said that he agreed to the increase to 15%. He would have to refer it to the Government but he was convinced that

it would be given very favorable consideration. He also felt very confident that Mr. McNamara would be able to negotiate such an increase. The Minister then left the meeting.

- c. Mr. McNamara explained the need for and concept of the Third Window. The Governor asked about the influence of contributors on the Third Window lending. Mr. McNamara explained a two-stage procedure was contemplated. The loans would be approved by the Board as usual and the interest subsidy would be decided in consultation with donors. The Governor enquired whether it was necessary to pay in the subsidy at once. Mr. McNamara said that it was not necessary to pay in the subsidy at once. If, however, the Government would pay later, the subsidy would have to be increased by the foregone earnings. The Governor said that Saudi Arabia would support the Third Window but, at the moment, could not commit an amount of \$35 million. The amount should be discussed at a later date. He would also appreciate to get the views of other countries with respect to specific amounts. Mr. McNamara promised to send this information from Washington. Mr. McNamara gave the Governor a copy of the Third Window paper.
- d. Mr. McNamara said that the Bank would like to borrow \$1 billion in Saudi Arabia in FY76, at competitive commercial rates for high securities. The Governor asked in which currencies the money could be borrowed. Mr. McNamara said that it could be either in dollars or in SDR equivalents. It would, however, be extremely difficult for the Bank to borrow in riyals. The Governor said that he would wish to discuss the form and amount of borrowing in the middle of July.

Meeting to Discuss Technical Assistance in the Ministry of Finance, March 12, 9:45 a.m. (see separate memorandum)

Meeting in the Ministry of Finance, March 12, 12:30 p.m., to Discuss Bank Assistance to the Saudi Arabian Development Fund

Present: Dr. Mahsoon, Director of Saudi Arabian Development Fund, Mr. Al Akeil, Secretary-General of Public Investment Fund, Messrs. McNamara, Benjenk, El Fishawy, Burmester

Dr. Mahsoon explained that the Fund had a paid-in capital of 3 billion riyals and aimed at a total of 10 billion riyals. The paid-in capital would be at least 5 billion riyals within three years. The Fund had started its activities two weeks ago and Dr. Mahsoon was the only employee. He said that he needed help to organize the Fund, to prepare and appraise projects, and to invest surplus funds. Mr. McNamara said that we would be happy to help organize the Fund. We could definitely give temporary assistance but, whether a permanent man could be seconded, would have to be determined in Washington. We would be able to tell Dr. Mahsoon about this during his visit to Washington in April.

With respect to preparation and appraisal of projects, Mr. McNamara handed Dr. Mahsoon the Bank's monthly summary. He said that the Fund could pick any of the projects in the summary. All the projects had been agreed by the governments and the Bank considered them of sufficient merit to warrant financial support. The Bank would bear the full cost of appraisal and supervision of the projects picked by the Fund in FY76 but this policy would have to be reconsidered in FY77. Dr. Mahsoon said that he had about 20 projects which were not included in the Bank's monthly summary, and he would like to appraise these projects as soon as possible, and wanted the Bank's help

for this. Mr. McNamara said that this would be difficult, since the Bank had no unscheduled manpower. He asked Dr. Mahsoon to make a list of the 20 projects and give it to us. We would then try our best to help him but we would have to charge the full incremental cost. Mr. McNamara said that we would also be willing to help to the extent of our capacity with recruiting staff for the Fund. Dr. Mahsoon said that most of the staff would have to be expatriates. Mr. Benjenk said that the Fund staff could join in Bank appraisals to learn.

Mr. McNamara explained the methods of the Bank's financial management. He said he would be happy to arrange for Dr. Mahsoon to meet Mr. Rotberg during his forthcoming visit to the Bank.

Mr. McNamara said that the Fund might consider to participate in some of the consultative groups.

cc: Mr. El Fishawy

Sven Burmester March 21, 1975

Meeting in the Central Planning Organization in Riyadh, March 11, 1975, 10:30 a.m.

Present: The Minister of Planning, Mr. Hisham Mazer, the Deputy Minister, Mr. Fayer Badr, Messrs. McNamara, Benjenk, El Fishawy

The Minister said that he had been very happy with the Bank's involvement in the transportation survey and the manpower study and that he hoped the good relations between the Bank and Saudi Arabia would continue.

Mr. McNamara said that he was pleased to hear this but that he would not want to raise any false expectations with respect to the Bank's capability. Furthermore, we would only provide technical assistance if the Government were really interested.

The Minister said that the idea of using the Bank as an umbrella to supervise all consultants in Saudi Arabia would not work. He preferred the Bank's involvement in three areas:

- In the short term to help the Government make quick decisions on controversial issues;
- b. In the longer term to call on the Bank to do fresh jobs. For ordinary jobs in the longer term he would prefer to use consultants.
- c. Help the LDCs present loans to the Saudi Arabian Development Fund.

Mr. McNamara said that we would be pleased to provide assistance in these areas. He said we would be pleased to hand over a list of projects to the Saudi Arabian Development Fund and help appraise and supervise these projects. This was a relatively easy task. He was more concerned about the two first areas where the Bank would have to work inside Saudi Arabia with several ministries. It would be necessary to establish a small resident office with perhaps two professionals. He would also only want the Bank to be involved in work which was of high interest to the Government. Mr. McNamara said that he had heard rumors that some people in the Government were not satisfied with the Bank's work. He therefore asked the Minister to promise to inform either Mr. Benjenk or himself if, when the work got underway, the Government did not think the Bank was doing the right thing and, secondly, whether we were not doing the right things well. The Minister agreed with this.

Mr. McNamara said that the Bank would have to charge the "incremental cost" of the technical assistance provided, and that such charges due to the high price level in Riyadh would be heavy. The Minister said that this would be a fair arrangement.

The Minister further said that the development plan would be ready in April and that the Government planned to spend \$150 billion over the next five-year period. The plan would specify the areas in which the Bank would be involved. Mr. McNamara was happy to hear this and explained that, if the Bank knew well in advance what was required, it could do a better job.

Mr. El Fishawy

cc:

March 17, 1975

Possibilities of increased exports of Libyan crude oil to Yugoslavia and deliveries of Yugoslav meat to the Libyan market were also discussed. Other topics included long-term cooperation in the manufacture of electrical equipment, machine-building, prefabricated metal constructions, farming machinery and chemical and petrochemical products, and increased mutual trade in foodstuffs, textiles and furniture, Tanjug added.

MEMO: Kuwait last month offered to pay for one-third of the cost of the Adriatic pipeline, which will carry Middle East crude oil from Yugoslav port facilities inland to Belgrade, Hungary and Czechoslovakia (MEMO, Vol. 2, No. 3). Originally estimated to cost \$300 million, the pipeline is now more realistically expected to cost closer to \$440 million.

Morocco

ROYAL AIR MAROC EYES BOEING, DOUGLAS PLANES

The national carrier Royal Air Maroc will acquire over \$180 million of jet aircraft by 1980, including three Boeing 737s, eight Boeing 727s, and two Boeing 747s or DC-10s, according to the company's President Mr 'hmed Lasky in Casablanca last week. He also nounced that Royal Air Maroc would lease one Boeing 707 for the inauguration and first year of service of the new Casablanca-New York route.

Mr Lasky said that Royal Air Maroc had registered a load factor of 55 per cent, which he expected would continue until 1980. He also announced that the company's four medium-range Caravelles would be phased out of service by November 1976, and said that his company would consider buying the European Airbus only after studying other airlines' experience with the plane.

Saudi Arabia

SEEKING FRENCH NUCLEAR REACTORS

A Riyadh newspaper and the state-run radio reported last week that Saudi Arabia is buying two nuclear reactors from France, but did not give any details of the type of reactors or their delivery date. MEMO first reported (Vol. 2, No. 6) that a Saudi delegation had been in Paris negotiating the purchase of the reactors and the equent supply of enriched uranium.

he Saudis would like to buy an initial small reactor to train Saudi technicians who would later run a larger unit.

CHASE MANHATTAN TO MANAGE INDUSTRIAL DEVELOPMENT FUND

From our correspondent in Rivadh

Chase Manhattan Bank President David Rockefeller's visit to Saudi Arabia last week has resulted in a Saudi offer for Chase to administer the \$140 million Saudi Industrial Development Fund.

Mr Rockefeller was in Saudi Arabia to seek permission to open a Chase branch in the Kingdom. Prince Abdullah Feisal, the son of the King, advised Mr Rockefeller that he should make a clear and personal request to the King if he wished to have a definite decision on the Chase branch. Mr Rockefeller immediately flew to Riyadh and personally made the request to the King, who replied, "No, but I shall give you something better. Chase Manhattan can become the manager of the Saudi Industrial Development Fund."

The Fund, established in March 1974, aims at assisting private sector interests to establish and expand domestic industries. The Fund is administratively linked to the Ministry of Finance and Economy.

According to its general terms of reference, the Fund can extend 15-year credits of up to 25 per cent of the value of fixed assets for new industrial projects or the expansion of existing ones. No interest is charged. Borrowing costs are determined as fees sufficient to cover the costs of running the Fund.

It is projected that the Fund will also provide technical, administrative and economic consulting services in the future.

MEMO: Judging from the Fund's terms of reference and its resources and services, Chase seems to have secured a mandate to supervise the larger part of private industrial development projects in Saudi Arabia in the near future. It is obvious that charges for loans, even after the handsome management fee expected for Chase, will still leave borrowing from the Fund a very attractive proposal. As the industrialisation of the oil sector is in Government hands and private industry development is in its early stages, the scope of work for Chase and its technical, economic and management services will be very large.

Together with this major breakthrough in Saudi Arabia, Chase is also managing a new commercial bank in Qatar and opening branches in Sudan; it already has branches in Egypt, Oman and Jordan.

DEVELOPMENT FUND LOANS

The Saudi Development Fund, recently established with a capital of some \$2.4 billion, has given Egypt a \$161 million loan to finance development projects, the official Saudi press agency reported on February 17. The Fund is also considering a Tunisian request for loans, the agency reported.

The aim of the Fund is to finance development projects throughout the Arab World and to promote solidarity and cooperation among Arab countries. The Fund is headed by Sheikh Mohammed Abal Khayl, uster of State for Financial Affairs.

he \$161 million loan to Egypt comes at the sametime as a \$100 million Saudi grant to Cairo (See Egypt section).

The Tunisian loan request came during discussions in Riyadh last week between the Tunisian Planning Minister and Mr Abal Khayl. The meeting also discussed questions relating to the Arab-African Industrial Development Bank, of which the Tunisian Minister, Mr Chedli Ayari, was recently elected President.

The Khartoum-based bank will have a capital of \$231 million. The Saudi share of \$50 million is the largest single subscription.

SAUDIA SEEKS MORE TRISTARS

The Saudi Arabian national carrier Saudia is negotiating to buy two more Lockheed L-1011 Tristar jets, according to the airline's Director General Sheikh Kamil Sindi, who said last week that if the deal with Lockheed was successful Saudia would take delivery of one L-1011 in 1978 and the other in 1979.

Saudia already has four of the planes on order with Lockheed. Two are due to be delivered later this year, one in 1976 and the fourth in 1977 (MEMO, Vol. 1, No. 14).

Sheikh Sindi's statement effectively quashed culation that Saudia would buy new L-1011 aircraft ordered from Lockheed by financially troubled TWA.

The planes delivered after this year will be the extended range version of the L-1011, complete with the updated Rolls-Royce RB-211 engines.

Sheikh Sindi also said the airline would shortly open discussions with US authorities on a bilateral agreement, under which Saudia would be able to run services to the United States, and US airlines to fly into Saudi Arabia.

The Director General said if the talks were successful, and he had no doubt they would be, then Saudia would start a twice-weekly service to New York by the end of this year.

PETROMIN REFINERY WITH SHELL

Petromin and Shell will build a \$1 billion oil refinery near the eastern city of Al Joubeil, a Petromin official announced in Riyadh last week.

The refinery is expected to go on stream in 1980. Approval for the project came during a meeting of Petromin's Board of Directors last week chaired by Oil Minister Ahmed Zaki Yamani.

Mr Yamani had earlier denied reports that Saudi Arabia was considering a long-term reduced price oil sale reement proposed by Dr Kissinger. In a Riyadh wspaper interview, Mr Yamani was quoted as saying that, "During his stay in Riyadh, Dr Kissinger did not discuss a long-term agreement involving oil sales at reduced prices."

The Saudi Minister stressed, however, that Saudi Arabia's policy aimed at reaching agreement in this respect, but within the framework of OPEC. He also said that a proposed oil agreement with France was now in the final stages of negotiations.

Takeover progress

Saudi Arabia's chief negotiator for the complete takeover of Aramco returned from the latest round of talks in London last week saying that the talks had achieved positive results. Dr Abdul Hadi Taher, Petromin Governor, said in a Riyadh interview that agreement had been reached on "most basic points, and the two sides are expected to meet soon to discuss the remaining questions."

Syria

WEST GERMAN STEEL PLANT

The West German firms Brown Boveri and Coutinho, Caro and Co. have been engaged to build a steel foundry in the west-central city of Hama to produce 120,000 tons of steel per year. The \$45 million project is expected to be ready by mid-1977.

OIL POLICY APPROVED

The Central Leadership of Syria's Progressive National Front, the nation's highest policymaking body, has approved the Government's revised oil policy.

Two weeks ago, the Government sent letters inviting 14 major international oil companies to conduct exploration activity in the country (MEMO, Vol. 2, No. 6), a major shift in Syria's traditional national oil programme.

Prospects and Trends

13 BANKS ON BOYCOTT LIST

The Commissioner General of the Arab Boycott of Israel Office last week released the names of the 13 international banks and financial institutions on the Arab "blacklist" because of their "economic or military support of Israel or their ties with the Zionist movement." The list includes: Warburg of Great Britain and all its branches, Banque Belge Centrale S.A. (Belgium), Banque Max Fisher (Belgium), National Provincial and Rothschild (Canada), London and Colonial Bank (Britain), Société Bancaire et Financière d'Orient (France), Union Financière de Paris (France), Bank fur Gemenwirtschaft (West Germany), International Credit Bank (Switzerland), Discount Bank (Overseas) Ltd (Switzerland), Lazard Frères (US), American Bank and Trust (US), and Rothschild and all its branches.

The Commissioner General, Mr Mohammed Mahgoub, left for Cairo late last week to head the 37th conference

SAUDI ARABIA

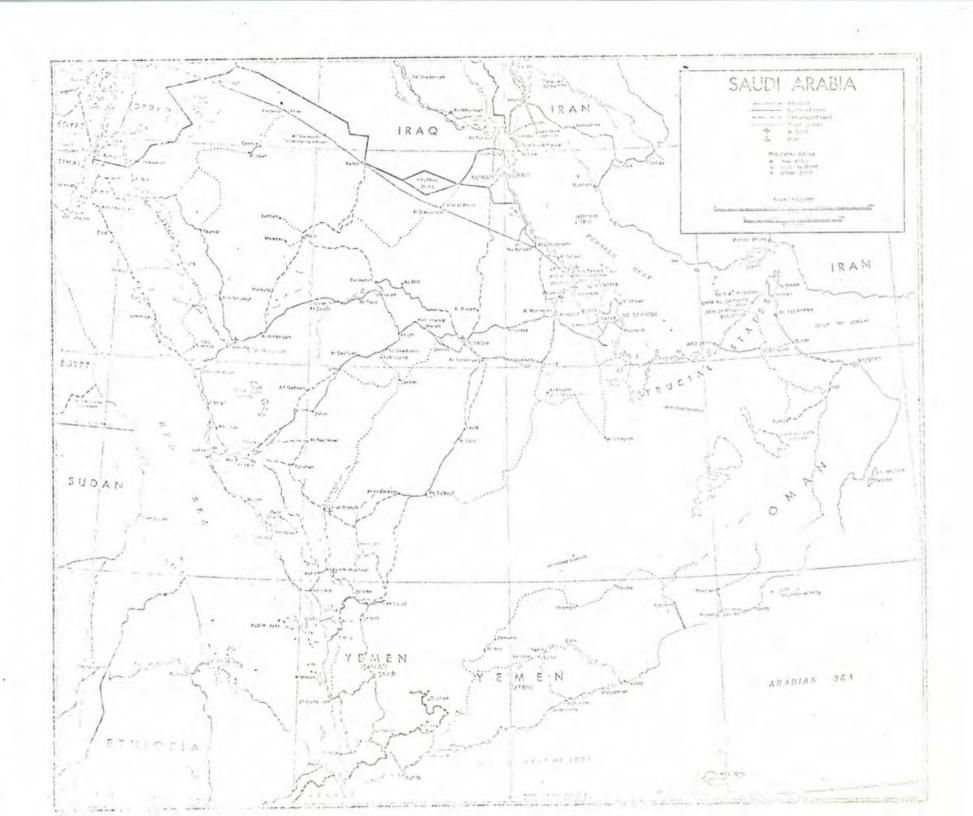
Table of Contents

- A. Itinerary
- B. Map and State Department Note
- C. List of Cabinet Members and Biographical Data
- D. Reference Material
 - 1. Country Data and Economic Situation
 - 2. Petroleum Sector
 - 3. Aid Flows from Saudi Arabia
 - 4. Saudi Fund for Development
 - 5. Islamic Development Bank
- E. Bank Group Operations
 - 1. Bank Group Capital Subscription and Bond Holdings
 - 2. IFC operations
 - 3. On-going technical assistance operations
 - 4. Prospective technical assistance operations
 - 5. Memoranda of past conversations
- F. UNDP Activities
- G. Press Clippings and reading material



A. Itinerary

Date	Dig		Tino	Flight #
3/9	Sunday	Leave Kuwait Arrive Jeddah	1720 2155	87 831
	4	Meet with:		
		1. H.E. Sheikh Abdel Aziz Al-Quraishi, Governor of the Saudi Arabian Monetary Agency (SAMA)		
		2. H.E. Jumes E. Akins (US Ambussador)		
3/10	Monday	Leave Jeddah Arrive Riyadh	1700 1820	SV 891,
3/12	Wednesday	Meet with:		
		 The King Prince Mussad, Minister of Finance H.E. Sheikh Mohammed Abalkhail, Minister of State for Financial Affairs and National Economics Prince Fahad, Minister of Interior H.E. Sheikh Zaki Yamani, Minister of Petroleum Prince Saud, Deputy Minister of Petroleum H.E. Dr. Hisham Nazir, Minister of Planning UNDP Resident Representative 		
3/13	Thursday	Leave Riyadh Arrive Dahran	0905 0945	sv 766





SAUDI ARABIA

CKGROUND NOTES

PROFILE

GEOGRAPHY

AREA: 873,000 sq. miles (approx.), CAPITAL: Riyadh (pop. 350,000); Jidda (pop. 300,000) is diplomatic capital. OTHER CITIES: Mecca (pop. 150,000); Medina (pop. 100,000); Dammam (pop. 60,000).

PEOPLE

POPULATION: 4.5-7 million (1972 est.). AN-NUAL GROWTH RATE: 2.7%. DENSITY: 7 per sq. mile.

ETHNIC DIVISIONS: primarily indigenous Arab tribes with admixture of peoples from other Arab and Muslim countries. RELIGIONS: Sunni-Islam; small Shi'a Muslim minority, LANGUAGE: Arabic. LITERACY RATE: Est. 25%. INFANT DEATHS (per 1,000 live births): 157. LIFE EX-PECTANCY: 30-40 years.

GOVERNMENT

POLITICAL SUBDIVISIONS: 6 major, 12 minor

TYPE: Monarchy. CONSTITUTION: Koran. UNIFICATION: Sept. 24, 1932. FLAG: green and white and bears in Arabic script the Muslim creed: "There is no god but God; Muhammad is the Messenger of God." Under the script is a sword symbolizing strength rooted in faith. The royal standard displays crossed swords and a date palm, emblematic of vitality and growth.

BRANCHES: Executive-King (Chief of State and Head of Government); Legislative-none; Judiciary-Islamic Courts of First Instance and Appeals.

ECONOMY

GNP: \$4,45 billion (1972). GROWTH RATE: 10%. PER CAPITA INCOME: approx. \$1,000 (based on pop. fig. of 4.5 million); PER CAPITA GROWTH RATE: 8.5%.

AGRICULTURE: 1% arable/cultivated/pasture, 1% forested, 98% desert, waste, or urban. Labor-75%. Products-dates, grains, vegetables, livestock.

MAJOR INDUSTRIES: Labor-10%. Productspetroleum production/refining/marketing; fertilizer; cement.

NATURAL RESOURCES: petroleum, natural

TRADE: Total exports-\$3,846 million (1971): fuel oils & products \$3,839 million; seafood & animal products \$7 million. Partners-Common Market \$1,316.7 million; Japan-\$618.4 million; U. K. \$335.5 million; U.S. \$130 million. Total Imports-\$1 billion (1971): machinery/transport equipment \$226 million; foodstuffs \$224 million; building materials \$85 million. Partners-U.S. \$180 million; Japan \$150 million; West Germany \$104.5 million; U.K. \$61 million.

OFFICIAL EXCHANGE RATE: 3.75 Saudi

riyals = U.S. \$1.00 (2/73).

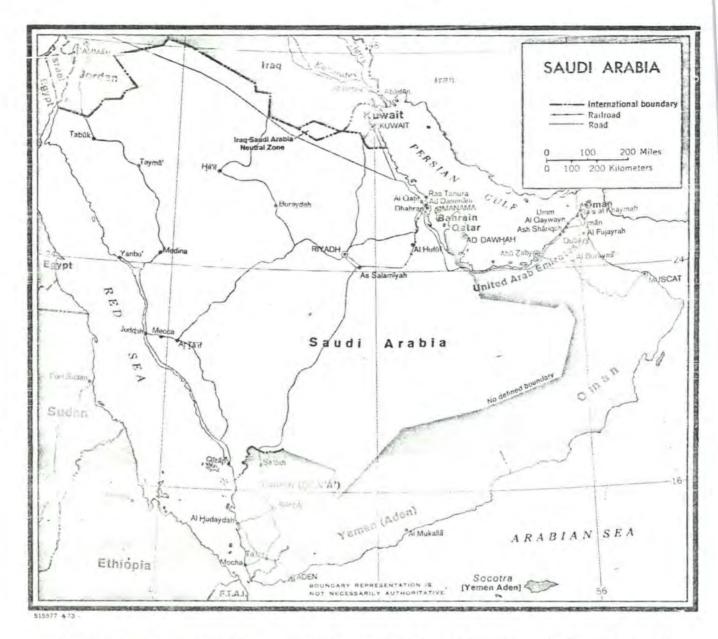
MEMBERSHIP IN INTERNATIONAL ORGANI-ZATIONS: United Nations, Arab League, Organization of Petroleum Exporting Countries (OPEC), Organization of Arab Petroleum Exporting Coun-

ECONOMIC AID DISBURSED: Total-\$91.5 million (FY 46-72); Total U.S.-\$31.8 million (FY 46-72): AID grants-\$27.4 million, Other-\$4.4 million; U.N.-\$15 million; Ex-Im loans-\$40.8 million.

GEOGRAPHY

Saudi Arabia, occupying about four-fifths of the Arabian Peninsula, is almost the size of Texas and California combined, Boundaries are not fully defined, especially in the northeast, east, and south. From a range of mountains near the Red Sea, the land slopes gently eastward toward the Persian Gulf (called the Arabian Gulf in Saudi Arabia). The topography is mainly desert, including the Rub al-Khali (Empty Quarter), a vast expanse of sandy waste too arid to support life. There are no permanent rivers or bodies of water. Rainfall is erratic, averaging 2-4 inches annually except in Asir, which averages 12-30 inches of rain in the summer. During summer the heat is intense over much of the country, frequently exceeding 120° F. in the shade with high humidity along the coasts. In winter, temperatures sometimes drop below freezing in the central and northern areas but snow and ice are uncommon.

Major regions include: the Hijaz, paralleling the Red Sea coast and where the two principal holy cities of Islam-Mecca and Medina, the commercial and diplomatic center of Jidda, and the summer capital of Taif are located; the Asir, a mountainous region along the southern Red Sea coast; Najd, the heartland of the country and site



of the capital city, Riyadh; the Eastern Province (also called al-Hasa) bordering the Persian Gulf, containing the largest concentrated oil reserves in the world; and the Northern Frontiers, through which passes the Trans-Arabian Pipeline (TAP-LINE).

PEOPLE

No official census figures are available. Population estimates vary between 4.5 and 7 million with the lower figure more frequently used. Population density is on the order of 5 persons per sq. mile, but some urban areas and oases have densities of 2,000 persons per sq. mile.

Saudis are ethnically Arabs, with some admixture of non-Arab adherents of Islam (Turks, Iranians, Indonesians, Indians, and Africans) most of whom immigrated as pilgrims and reside in the Hijaz. Many Arabs from other Arab states are

employed in the Kingdom. Until recently most of the people were nomadic or seminomadic; however, under the impact of rapid economic growth, urbanization has reduced this proportion to about 20 percent. The overwhelming majority of Saudi Arabians are Sunni Muslims who observe the puritanical Wahhabi interpretation of the Hanbalite school. A small Shi'a Muslim minority resides in the Eastern Province. Arabic is the official language but English is widely known. The literacy rate is climbing rapidly but is still estimated at under 25 percent.

HISTORY

The modern Saudi state was founded by the late King Abd al-Aziz Al Saud (known internationally as "Ibn Saud"). In 1902 Abd al-Aziz recaptured Riyadh, the Saud dynasty's ancestral capital, from the rival Rashid family. Continuing his conquests, Abd al-Aziz between 1913 and 1926 vanquished al-Hasa, the rest of Najd, and the Hejaz. In 1932 these regions were unified as the Kingdom of Saudi Arabia. The country's southern border with Yemen was settled by the 1934 Treaty of Taif which ended a brief border war between the two states. Boundaries with Jordan, Iraq, and Kuwait were established by a series of treaties negotiated in the 1920's. Two "Neutral Zones," one with Iraq and the other with Kuwait, were created at that time. The Saudi-Kuwait Neutral Zone was formally partitioned in 1971 but each country has an undivided half share of its oil resources.

The most far-reaching event in the modern history of Saudi Arabia was the discovery of oil in the 1930's. However, large-scale production did not begin until after World War II. When it did, the government undertook rapid economic and social development. Oil wealth made possible deepwater ports, a railroad, roads, schools, hospitals, and improved facilities for Muslim pilgrims making the annual hajj, or pilgrimage, to Mecca.

King Abd al-Aziz died in 1953 and was succeeded by his eldest son, Saud. The latter reigned for 11 years until 1964 when ill health and differences over policy matters brought about his abdication in favor of his next youngest brother Faisal. Faisal had already served his father as Foreign Minister, signing the U. N. Charter in 1945 on behalf of Saudi Arabia. Following a period of fiscal difficulties, King Saud was persuaded to delegate the direct conduct of government affairs to Faisal in 1958. Except for a brief period when Saud regained control of affairs in 1960-62, Faisal has continued to serve as Prime Minister even after being proclaimed King in 1964 by senior Royal Family members and religious leaders. In October 1962 Faisal outlined a broad reform program, with particular stress on economic development.

The mid-1960's were dominated by external pressures generated by Saudi-Egyptian differences over Yemen. When civil war broke out in September 1962 between Yemeni royalists and republicans, Egyptian forces entered Yemen to support the new republican government while Saudi Arabia backed the royalists. In early 1963 Egyptian aircraft attacked several southern Saudi towns. Mediation efforts by, successively, the United States, the United Nations, and various Arab governments were unsuccessful in bringing about disengagement by both parties. Tensions subsided only after military defeat by Israel in June 1967 compelled Egypt to withdraw its troops from Yemen.

Saudi forces did not participate in the Six Day Arab-Israeli War of June 1967. King Faisal attended the Khartoum Arab Summit Conference of September 1967 and agreed to provide annual subsidies totaling over \$140 million to Egypt and Jordan to help counter the adverse effects of the war on their economies.

the season with the

GOVERNMENT & POLITICAL CONDITIONS

The central institution of government is the monarchy. There is no formal constitution in the Western sense; political parties and national elections are unknown. The authority of the monarchy is based on Islamic law (Shari'a) and on Arab tradition. The powers of the King are not defined but practically are limited by the fact that he must retain a consensus of the Saudi royal family, the religious leaders (ulema), the chiefs of the important tribes, the armed forces, and the bureaucracy. The responsible members of the royal family choose the King from among themselves with the sanction of the ulema.

Gradually, the Saudi kings have developed a central government to assist them. Since 1953 a Council of Ministers appointed by the King and responsible to him has advised on the formulation of general policy and directed the activities of the growing bureaucracy. There are presently 20 members of the Council of Ministers. King Faisal himself is Prime Minister and Foreign Minister; other members of the royal family occupy the key posts of Interior, Finance, and Defense and Aviation. Legislation is by royal decree and must be compatible with the Shari'a, Justice is administered according to the Shari'a by a system of religious courts whose judges (qadis) are appointed by the senior ulema. The King acts as the highest court of appeal and has the power of pardon. Access to the King and the right to petition him directly is a well-established tradition.

The kingdom is divided into 6 major and 12 minor Provinces. The major Provinces, which include the principal urban centers and the economically important Eastern Province, are generally governed by royal princes or close relatives of the royal family. All governors are appointed by the King. Provincial regulations formulated in 1963 provide for establishment of provincial councils. Larger urban areas have elected municipal councils.

Despite rapid economic progress, Saudi society remains strongly conservative and religious with a tribal orientation. King Faisal's policy is to encourage gradual modernization without undermining the country's stability and Islamic heritage. A modernization program initiated by him in 1962 has produced such innovations as girls' schools, television, a new labor code and social security system, and significant economic development. A growing number of younger Saudis educated abroad are returning and are being given important posts in the Government.

ECONOMY

Saudi Arabia's gross national product (GNP) in 1972 was \$4.45 billion, or nearly \$1,000 per capita. Oil accounts for over 97 percent of Saudi exports by value and is the main source of foreign exchange. More than 90 percent of government revenues comes from oil company royalties and taxes. Saudi Government policy aims at

a (p

MA1

iary

role

diversifying the sources of national income and reducing the heavy dependency on oil for national

prosperity and government revenues.

Saudi Arabia is the world's leading exporter. of oil and third largest oil producer. With proved reserves estimated at over 150 billion barrelsone-quarter of all world-proved reserves-Saudi Arabia has the capability to continue to expand its oil production after most other oil-producing states' production peaks sometime in the 1980's. Spurred by the rapidly rising world demand for oil, Saudi oil production has increased from under 3 million barrels/day in 1969 to over 7 million barrels/day in early 1973. Production is expected to reach 10 million barrels/day by 1975. Part of Saudi Arabia's oil output is shipped to the Mediterranean port of Sidon via TAPLINE, passing through Jordan, Syria, and Lebanon. Capacity of this line is 470,000 barrels/day. The bulk of Saudi oil exports move by tanker from the Eastern . Province oil terminal of Ras Tanura.

Most of this oil (over 90 percent) is produced by the Arabian-American Oil Company (ARAMCO), originally a consortium of four U.S. oil companies (Standard Oil of California, Standard Oil of New Jersey, Texaco, and Mobil). Following negotiations with the consortium, the Saudi Arabian Government in January 1973 acquired a 25 percent interest in the ARAMCO concession. The remainder of Saudi oil production is provided by the Japaneseowned Arabian Oil Company and by Getty Oil Company (U.S.) which hold concessions from Saudi Arabia in the former Saudi-Kuwait Neutral Zone. ENI/Phillips, an Italian-U.S. consortium, is exploring in the Empty Quarter. PETROMIN, the Saudi oil company, does not yet have any oil production of its own, but is a partner with several U.S. and French firms in exploring for oil along the Red Sea Coast.

Since 1970 rapid expansion of oil production and sharply rising oil prices have provided ample government revenues and foreign exchange resources for development, defense, and aid to other Arab countries. The Saudi Government budget for the fiscal year beginning August 10, 1972, is \$3.2 billion, up 22 percent over the previous year's record budget and double that of fiscal year 1970-71. Government projects have concentrated on the development of economic and social infrastructure, with highest priorities being given to the extension and modernization of the transportation and communications network, the improvement and expansion of health, educational, and social welfare facilities, the exploration and development of nonpetroleum mineral and water resources, and the upgrading of public administration, Outlays for defense and internal security constitute about 25 percent of the budget. Private enterprise is encouraged and foreign investment, especially in joint ventures with Saudi Government and private capital, is welcome. A shortage of Saudi manpower at all levels is the principal obstacle to rapid development. As a consequence some 300,000 non-Saudis are employed in the economy.

in 1970, nearly half the population was engaged in agriculture, including herding sheep, goats, and camels. Traditionally, agriculture has been limited to a few oasis areas and to the relatively wellwatered Asir highlands. Dates were formerly the chief crop but are now being supplemented by wheat, corn, alfalfa, grapes, rice, and truck garden crops. There is some fishing, especially for Persian Gulf shrimp which is exported, Still Saudi Arabia must import most of its food requirements. To increase agricultural productivity the Government has financed construction of the recently completed Wadi Jizan Dam in southern Asir and irrigation projects at al-Hasa and Harad, A 5million gallon/day desalting/electrical generating plant near Jidda (built with U.S. Government cooperation) and several smaller plants in other towns provide new sources of water to meet rapidly rising urban requirements.

In addition to production, refining, and marketing of oil, the modern industrial sector includes a urea plant in Dammam, a steel rolling mill in Jidda, cement plants, a detergent factory, and food processing plants. Future industrial growth is most likely in petrochemicals. Nonpetroleum minerals, including iron, gold, and copper, exist

but are not yet exploited commercially.

All Muslims who can do so are obliged to make the hajj, or annual pilgrimage to Mecca (birth-place of the Prophet Muhammad and the holiest site in Islam), at least once in their lifetime. The January 1973 hajj drew over 600,000 foreign pilgrims. This influx creates a large tourist industry and generates considerable revenue in the

cities of Jidda, Mecca, and Medina.

Saudi Arabia's principal trading partners are the United States, Western Europe, and Japan. Exports are oil, oil products, and shrimp. Imports include transportation equipment, machinery, and foodstuffs. Saudi Arabia enjoys a substantial surplus in its overall trade with other countries. Saudi imports, spurred by large increases in government and ARAMCO expenditures and by rising consumer spending, exceed \$1.25 billion and are growing substantially. Oil exports are increasing even more rapidly, however, and this trading gap is likely to widen. As of January 1973 Saudi foreign exchange reserves totaled \$2.85 billion and were increasing at the rate of \$100 million each month. Management and productive investment of these surplus revenues, in the domestic economy and abroad, will increasingly preoccupy Saudi government planners. There is a high degree of fiscal stability, and confidence in the Saudi riyal (pegged to gold) is high.

FOREIGN RELATIONS

Basic Saudi foreign policy objectives are to maintain Saudi Arabia's security and its paramount position in the Arabian Peninsula, to defend general Arab interests, to promote solidarity among Muslim governments, and to maintain cooperative relations with other oil-producing and oil-consuming countries. Saudi Arabia has no

diplomatic relations with any Communist state and opposes the encroachment of Communist influences into the Arabian Peninsula. It is cooperating with friendly neighboring states, including Iran, to preserve stability in the Persian Gulf region and to support governments in Yemen and Oman against radical subversion from the hostile People's Democratic Republic of Yemen. A charter member of the Arab League, the Saudi Government shares Arab enmity toward the State of Israel and insists that Israel must withdraw from all Arab territories, including East Jerusalem, occupied in June 1967. Saudi Arabia also seeks closer relations with Muslim communities in Asia and Africa; Jidda is the temporary headquarters of an Islamic Secretariat founded in 1969. Memberships in the 11-member Organization of Petroleum Exporting Countries (OPEC) and in a parallel Arab group facilitate coordination of Saudi oil policies with other oil-exporting governments. Saudi Arabia is a Charter Member of the United Nations and is active in many of its specialized agencies.

U. S. - SAUDI ARABIAN RELATIONS

U. S. interests in Saudi Arabia are considerable and growing. American investment in Saudi Arabian oil since 1933 is about \$2 billion, ARAMCO represents the largest single American investment in any foreign country. Although the United States has not hitherto been a major consumer of Saudi Arabian oil, Saudi oil exports to this country are increasing rapidly as American energy imports rise. The continued availability of Saudi Arabian oil on reasonable terms is therefore important to the prosperity of the United States as well as that of our European and Japanese allies. Saudi Arabia is the Arab world's largest customer for American products and services. Repatriated profits of American oil companies and contractors operating in Saudi Arabia contributed over \$1 billion to the U.S. balance of payments in 1971, Growing Saudi Arabian financial surpluses offer a potential source of investment capital, particularly for Saudi Arabian-American joint ventures, Moreover, Saudi Arabia's wealth, King Faisal's considerable prestige within Arab and Muslim circles, and the kingdom's strategic geographical location make its friendship a valuable U.S. asset in the troubled Middle East.

Saudi Arabia's leaders have put considerable store in close and friendly relations with the United States. Since diplomatic relations were first established in 1940 they have turned increasingly to the United States for help in modernizing their country's military forces and in developing its resources. In recent years the United States has sold Saudi Arabia military aircraft, Hawk anti-aircraft defense missiles, military vehicles, and other equipment. A military training mission established at Dhahran in 1953 has provided training in the use of this equipment. A number of private American contractors provide

support for these Saudi defense programs. In other areas, U.S. Government agencies and private organizations have provided, on a reimbursable basis, technical assistance in geological mapping, sea water desalination, social security administration, census taking, public administration, and economic planning. Over 2,000 young Saudis have studied or received training in U.S. schools and colleges.

U.S.-Saudi Arabian relations have been occasionally strained but not broken by differences over the Arab-Israeli conflict. Saudi Arabian leaders consider U.S. military and economic aid to Israel to be counter to their interests and have urged that the United States use its influence to effect an early Israeli withdrawal from occupied Arab territories.

PRINCIPAL GOVERNMENT OFFICIALS

King; Prime Minister; Foreign Minister—Faisal ibn Abd al-Aziz Al Saud

Crown Prince; First Deputy Prime Minister-Khalid ibn Abd al-Aziz Al Saud

Second Deputy Prime Minister; Minister of the Interior-Fahd ibn Abd al-Aziz Al Saud

Minister of Defense and Aviation—Sultan ibn Abd al-Aziz Al Saud

Minister of Finance and National Economy— Musa'id ibn Abd al-Rahman Al Saud

Minister of Agriculture and Water-Hassan Mishari

Minister of Education—Hassan ibn Abdullah Al al-Shaikh

Minister of Labor and Social Affairs—Abd al-Rahman Abu al-Khayl

Minister of Communications—Muhammad Umar Tawfiq

Minister of Commerce and Industry—Muhammad al-Awadi

Minister of Petroleum and Mineral Wealth-Ahmad Zaki Yamani

Minister of Health-Jamil Hujaylan

Minister of Justice—Muhammad ibn Ali al-Harkan Minister of Information—Ibrahim al-Angari

Minister of State for Foreign Affairs—Sayyid Umar al-Saggaf

Minister of State; President, Central Planning Organization-Hisham Nazir

Ambassador to the U.S.-Ibrahim al-Sowayel Ambassador to the U.N.-Jamil Baroody

Saudi Arabi maintains an Embassy in the United States at 1520 - 18th Street, N.W. Washington, D.C. 20036 and a Consulate General in New York City.

PRINCIPAL U.S. OFFICIALS

Ambassador-Nicholas G. Thacher

Counselor of Embassy; Deputy Chief of Mission— Hume A. Horan

Counselor for Political/Economic Affairs— Eugene A. Bird

Dublic Affaire Officer (USIS)-Robert R. Buggiere

€-I

op.

(CY:

Defense Attache—Lt. Col. William A. Fifer, USA Consul General, Dhahran—James H. Bahti

The U.S. Embassy in Saudi Arabia is located on Palestine Road, Ruwais, Jidda. The Consulate General is located a short distance from Dhahran International Airport.

READING LIST

These titles are provided as a general indication of the material currently being published on this country; the Department of State does not endorse the specific views in unofficial publications as representing the position of the U.S., Government,

American University. Area Handbook for Saudi Arabia. Washington, D.C.: U.S. Government Printing Office, 1971. Arabian American Oil Company, ARAMCO Handbook: Oil and the Middle East. Dhahran: Arabian American Oil Company, 1968.

American Oil Company, 1968. deGaury, Gerald. Faisal, King of Saudi Arabia.

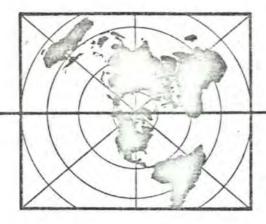
London: Barket, 1966.

Howarth, David. The Desert King: The Life of Ibn Saud. London: Collins, 1964.

Philby, Harry St. John Bridger. Saudi Arabia. London: Benn, 1955.

U.S. House of Representatives. U.S. Interests in and Policy Toward the Persian Gulf. Hearings before the Subcommittee on the Near East of the Committee on Foreign Affairs, House of Representatives, 92d Congress. Washington: U.S. Government Printing Office, 1972.

DEPARTMENT OF STATE PUBLICATION 7835, Revised May 1973 Office of Media Services, Bureau of Public Affairs



CURRENT FOREIGN POLICY

To provide the American public with authoritative information about U.S. foreign policy positions of particular current interest, the Department of State publishes a series of pamphlets entitled *Current Foreign Policy*.

This series frankly focuses on the rationale for current foreign policy decisions, presenting materials ranging from important testimony before congressional committees to original manuscripts drafted by experts in their fields. At the time of publication, each represents the latest thinking within the Government about the subject covered.

Pamplets in this series are issued approximately twice a month. They may be purchased from the Government Bookstore. Department of State, Washington, D.C. 20520, A 25 percent discount is made on orders of 100 or more copies of the same publication sent to the same address.

The following pamphlets were issued on the dates indicated:

- U.S. Assistance Program in Viet-Nam. Pub. 8550, 10¢ (Revised July 1972).
- (2) President Nixon's Supplemental Aid Message to Congress. Pub. 8559, 10¢ (December 1970).
- (3) Viet-Nam: Ending U.S. Involvement in the War. Pub. 8589, 10¢ (June 1971).
- (4) Congress, the President, and the War Powers. Pub. 8591, 15¢ (June 1971).
- (5) The U.S. and Japan: Common Interests, Common Problems. Pub. 8599, 10c (July 1971).
- (6) Greece: U.S. Policy Dilemma, Pub. 8604, 10¢ (August 1971).
- (7) The United States and the People's Republic of China. Pub. 8607, 10¢ (August 1971).
- (8) Foreign Economic Policy and the American Interest. Pub. 8601, 10¢ (August 1971).

- (9) A Program for Peace in Viet-Nam. Pub. 8603, 10¢ (October 1971).
- (10) U.S. National Security Policy and the Indian Ocean. Pub. 8611, 10¢ (November 1971).
- (11) International Aspects of President Nixon's New Economic Policy. Pub. 8619, 10¢ (November 1971).
- (12) Berlin: The Four-Power Agreement. Pub. 8620, 15¢ (December 1971).
- (13) Our Permanent Interests in Europe. Pub. 8621, 10g (December 1971).
- (14) The United States and North Africa. Pub. 8622, 10¢ (January 1972).
- (15) Vict-Nam: The Negotiating Process. Pub. 8629, 15¢ (February 1972).
- (16) The SALT Agreements and U.S. Security Interests. Pub. 8668, 10¢ (August 1972).
- (17) The Changing World Power Structure. Pub. 8665, 10¢ (August 1972).
- (18) Southern Africa—Constant Themes in U.S. Policy. Pub. 8671, 10¢ (August 1972).
- (19) The U.S. Role in African Development. Pub. 8663, 10¢ (September 1972).
- (20) The United Nations: Problems and Opportunities. Pub. 8672, 10¢ (September 1972).
- (21) Conference on Security and Cooperation in Europe. Pub. 8677, 10¢ (September 1972).
- (22) A New Panama Canal Treaty. Pub. 8676, 10¢ (October 1972).
- (23) The Seurch for New World Monetary Arrangements. Pub. 8684, 15¢ (November 1972).
- (24) U.S. Leads Global War on Drug Abuse. Pub. 8679, 25¢ (November 1972).
- (25) U.S. Trade Prospects with the P.R.C.: A Realistic Assessment. Pub. 8687, 15¢ (December 1972).

D. LIST OF CABINET MEMBERS AND BIOGRAPHICAL DATA

KingSa'ud, Faysal i	bn 'Abd al-'Aziz Al
Prime MinisterSa'ud, Faysal i	
Dept. Prime MinisterSa'ud, Khalid i	
* 2nd Dep. Prime MinisterSa'ud Fahd i	
Min. of Agriculture & Water	
Min. of CommunicationsTaw	
Min. of Defense & Aviation	
Min. of EducationShaykh, Hasan i	
* Min. of Finance & Natl. Economy	
Min. of Foreign Affairs	
Min. of Health	
Min. of Information	
Min. of Interior	
Min. of Justice	
Min. of Labor & Social AffairsAba al-Kha	
* Min. of Petroleum & Mineral Wealth	
Min. of Pilgrimage Affairs & Religious TrustsKut	
Min. of Trade & Industry	
Min. of State'Abd al-Wasi',	
그는 사람이 무슨데 하는 경우 아이들이 가는 것이다. 이 사람이 아이들이 가는 것이다면 하는 것이다면 하는데	
Min. of State	
* Min. of State and Head, Central Planning Organization.Nazir,	
Min. of State for Financial Affairs & National EconomyAb	
* Min. of State for Foreign Affairs, Acting	ud, Muhammad Ibrahim

King Faisal, who is about 67 years of age, came to the throne in November 1964, following the deposition of his older brother, Saud. Faisal has played a major role in his country's history serving it in many capacities prior to becoming King. A friend of the West and particularly of the United States, he is nevertheless deeply concerned over US policy regarding Israel. He has often expressed his fear at the spread of communism and has often asserted that a link exists between Zionism and Communism. A deeply religious man, he is committed to the Islamic solidarity movement.

Faisal's father, King ibn Saud, groomed him to be Saudi Arabian foreign affairs expert. In 1919 Faisal was sent on a tour of Europe when he met a number of officials who had participated in the Versailles Peace Conference. In 1926 he became the Governor of the Hijaz Province a position which he held until his father's death. In 1932 he became Minister of Foreign Affairs, a position which he still holds.

During the 1950s, Faisal also held a number of other ministerial posts (Commerce, Finance and Interior). In 1958 he was responsible for instituting the first comprehensive budget for Saudi Arabia which was one of the institutional reforms that he pressed for on the then King Saud. He was also responsible for making the Saudi Arabian Monetary Agency an independent institution which was given authority to stabilize the economy, allow external debts which Saud had accumulated to be paid off rapidly and to build up a budgetary surplus which began to be used for development purposes in the early 1960s. In 1962, Faisal became Prime Minister, a position he has also retained since becoming King.

Faisal is an intelligent man with a strong sense of honor. He regards personal disloyalty and lack of principle as a major sin. An able debater, he can be either acerbic or very friendly, as the occasion demands. He has a keen sense of humor and a dignified, unpretentious manner. He has traveled on a number of occasions and has been in the US many times. He is married and has eight sons and four daughters; all except the first two sons have studied in the US. In recent years, Faisal has suffered from ill health; he had an operation for ulcers and has been treated for bilharzia. His doctors however find that he has made a good recovery and have pronouced him to be in good health. Faisal understands English but uses an interpreter for substantive talks.

Since the death of his close advisor, Mr. Anwar Ali, the King is said to have become more amenable to the influence of younger members of his Government.

Fahd ibn 'Abd al-'Azis Al Sa'ud

Second Deputy Prime Minister And Minister of Interior

Prince Fahd, 51, was appointed by his half-brother, King Faisal, to be Minister of Interior in October 1962. In October 1967 he was assigned the additional responsibilities of Second Deputy Prime Minister. As the King himself is Prime Minister and the First Deputy, Crown Prince Khalid, is inactive, Prince Fahd normally chairs meetings of the Council of Ministers. He has long been close to Faisal, whom he supported against the late King Saudi in the events of 1963-64 that brought Faisal to the throne. Today Fahd is second in influence only to the King.

Fahd is an intelligent and capable man who in recent years has grown in stature and in ability as he has been entrusted with increasingly greater responsibilities within the Saudi Government. Although his outlook is essentially conservative, he is thought to have pressed within the Royal Family for greater efficiency in government and for expansion of government services to the people. His leadership of a tightly-knit group of seven full brothers, who control several key government posts, has enhanced his power.

Fahd shares Faisal's desire to continue Saudi Arabia's close relationship with the United States so long as this serves Saudi interests. He first visited the United States in 1945 and came to Washington in October 1969 as the official guest of the Secretary of State. He was received by the President at that time and on the occasion of a subsequent, private visit in September 1971. Three of his sons have studied in Santa Barbara, California; Fahd knows a little English but will prefer to speak in Arabic through an interpreter.

Musa'id ibn 'Abd al-Rahman al-Sa'ud

Minister of Finance and National Economy

Amir Musa'id ibn "Abd al-Rahman al-Sa'ud, uncle of the King, has been Minister of Finance and National Economy since March 1962. He is invariable calm, practical and far-sighted, with an obviously independent turn of mind. His mind is astute and analytical. As Finance Minister, he has acquired a great depth of experience in the Kingdom's internal affairs.

Musa'id was acting Minister of Foreign Affairs in the fall of 1962, in addition to his regular post. Musa'id was retained as Minister of Finance when the present Cabinet was formed in October 1962. He was appointed a member of the Supreme Defence Council and vice chairman of the Supreme Planning Board in 1963. In October 1964 he led a delegation to Lebanon to officially congratulate the new Lebanese President. Amir Musa'id has been critical of some of the government's spending policies. In the last year an increasing amount of the Amir Musa'id's duties have been assumed by the Minister of State for Financial Affairs and National Economy, Muhammad Aba al-Khayl.

Musa'id was born about 1922, while his older brother "Abd al'Aziz was conquering the area which became Saudi Arabia. He was presumably educated at the princes' school in Riyadh. He first took part in government affairs in 1954, when he was appointed chairman of the Grievance Board of the King's diwan. In 1955 he was sent to Kabul as mediator in the Afghan-Pakistani dispute. He investigated labor problems in the Eastern province in 1956. He accompanied King Sa'ud to Cairo, Baghdad and the US in 1957, and was named head of the Regency Council during Sa'ud's state visit to Jordan the same year. Between trips he was appointed chairman of a special committee to hear the complaints of merchants and importers and to advise on currency policy. He was made comptroller of state accounts in June 1957 and Counselor with the rank of Cabinet Minister the following September. He was Acting Prime Minister during Faysal's absence in 1959, and supported Faysal against Sa'ud's attempts to oust him from the Cabinet in early 1960. Musa'id was appointed Minister of Interior.

Musa'id is small in stature. He is very scholarly. Amir Musa'id is believed to speak only Arabic.

Ahmad Zaki Yamani

Minister of Petroleum and Mineral Resources

Yamani is a lawyer by background who became Minister of Petroleum and Material Resources in March 1962. He is also one of the Saudi directors of A AMCO. He served as Secretary General of the Organisation of Arab Petroleum Exporting Countries in 1968-1969 and is currently acting as negotiator for the Gulf OAPEC governments in the participation talks.

Yamani has been a leading advocate of producer government participation in existing oil concessions. Earlier, he favored government participation in "downstream" oil operations but more recently has focused on obtaining from the oil companies a 20 to 51 percent share of the existing "upstream" operations. Yamani appears to have the solid backing of the King on the participation issue. Yamani's other interests include government organization and legal reform. In the mid-60's, he wrote several newspaper articles advocating the modification of Saudi Arabia's traditional Islamic legal institutions. He is also interested in education, particularly in the technical fields, and has been the guiding hand behind the College of Petroleum and Mineral Resources in Dhahran.

Yamani is regarded as a pragmatist who likes to find sensible solutions to problems. He does not have a foreceful personality, however, and is unwilling to stand too firmly against the mainstream of Arab opinion. He is intelligent and courteous but is considered a poor administrator. In the current participation talks, he has shown himself to be an adroit, flexible negotiator.

Yamani was born July 2, 1930 in Mecca. He studied law at Cairo University and subsequently at NYU and Harvard where he specialized in the problems of capital investment and international disputes. Returning to Saudi Arabia in 1957, Yamani established a private law practice while serving as legal advisor to the Directorate General of Petroleum and Mineral Affairs. In 1958, he was appointed legal advisor to the Council of Ministers. He resigned from government service in December 1960 to return to private practice until appointed Minister in 1962.

Hisham Muhvi al-Din Mazir

Minister of State and Chairman, Central Planning Organization

Hisham Mazir is regarded as among the most important and influential of the educated new generation of Saudis. An able civil servant, he can discuss complex technical matters with scope and depth. He is known as an articulate and logical spokesman on development matters. As Chairman of the Central Planning Organization, Mazir has supervised the putting together (with expert help from Stanford Research Institute) of the comprehensive Saudi Arabian Government development plan announced in September 1970. He also works with individual Saudi ministries on implementation of the development program.

Born in Jidda in 1932, Nazir received his higher education in the United States. He has a BA degree in International Re ations and an MA in Political Science from UCLA. In 1958 he returned to Saudi Arabia as an Assistant Legal Adviser in the Directorate General of Petroleum Affairs. He became Director General, Ministry of Petroleum in 1961 and Deputy Minister in 1962. While with that Ministry he attended several Arab and international petroleum conferences and participated in an oil official exchange program with Venezuela. He was named Chairman of the newly-created Central Planning Organization in 1968. Since being named a Minister of State in July 1971 Nazir also attends meetings of the Council of Ministers where he is one of several younger, Western-educated Saudis who help to shape Saudi domestic policies.

Nazir is married and the father of two children. He speaks excellent English and some Spanish and Turkish. He reportedly returned from his educational experience in the United States with an interest in baseball, movies, and other aspects of American culture.

Saud ibn Faisal Al Sa'ud

Deputy Minister of Petroleum for Petroleum Affairs

Prince Saud ibn Faisal Al Sa'ud, the fourth some of King Faisal, became Deputy Minister of Petroleum for Petroleum Affairs in June 1971. He is 31 years old. He previously served for a year as the Deputy Governor for Planning in Petromin, the state-owned General Petroleum and Mineral Organization. He is presently the Saudi liaison officer with OPEC. The Prince is considered intelligent and competent.

Prince Saud attended the Hun School in Princeton, New Jersey. He graduated from Princeton University in 1965 with a degree in economics. In 1966 the Prince worked as an economic adviser in the office of the Minister of Petroleum and Mineral Resources. That same year he was named secretary to the chairman of the Board of Petromin. The same year he was a member of the Saudi delegation to the OPEC meeting in Vienna. He was also a delegate to the OPEC meeting held in Beirut in September 1971.

The Prince is married to Jawharah, granddaughter of ex-king Saud. In 1967 they had a one-year-old daughter. Prince Saud speaks excellent English and also has an excellent comment of classical Arabic. He reads Hemingway, F. Scott Fitzgerald and the ancient Arab poets with equal facility.

REFERENCE MATERIAL

COUNTRY DATA

A country data sheet has never been prepared by the Bank. The data shown below are derived from published sources of uncertain reliability.

657,000-920,000 sq. miles Some boundaries indefinite

Porulation 3;-11 million; no consuc; published range: 5-8 million

inend 7 per sa. mile

Population Characteristics Crais birth rate (par 1000) 50.0 (1965-70) Crude death rate (per 1000) 22.7 (1965-70)

Infant mortality (per 1000 live births) 152 (1970-71)

Population per hospital bed 784 (1970) Population per physician 6,770 (1970)

Mutrition Calorie intake per day 2080 (as % of requirement)89% Protein intake per day (grammes) 56 Education Primary enrollment ratio 31% (1968) 18% (1968) (females) Secondary enrollment ratio 7% (1968) 2% (1968) (females) Literacy rate (total pop.) 5-15% (1971)

GNP per capita: (range of estimates)

\$440 (1970) - World Bank Atlas, 1972 \$725 (1971) - S.A. Monetary Agency

\$1000(1972) - see text

GDP in 19711/	U.S.S bil.	% of GDP	Labor Force (1970)(1000)	(五)
GRP at Factor cost2	3.05	75	Lonads 145	12
Net factor payments	1.29	25	Agriculture 331	28
GDF at factor cost	5.14	1.00	Petroleum 15	1
Petroleum	3.09	60	Mining, Manuf. 208	3.8
Agriculture	.25	5	Construction	
Industry and construct	etion .32	6	Services 480	1.3.
Services	1.48	29	Total 1,179	100

Government Finance (1972)3/ Rival bill % of GT at f.c. 4/ Total revenue 10.75 . (oil revenue) 9.86

(1973) 6/ Riyal.	(1974) bill	7/
13.2	22.8	danagan ara

Budgeted expenditure	10.78		56	
Defense	2.70		14	
Agriculture	.57		3	
Education ,	.96		5	
Aid to Arab countries5/	.66		3	
Other	5.89	+	31	

Actually 1390/91 in the Rejira fiscal year, from Sept. 1, 1970 to Aug. 22, 1971 in the Gregorian calendar.

Figals converted at current exchange rate of \$1:00 = Rights L.Il.

1391/92 in the Hejira fiscal year.

Calculated on the assumption that 1972 (1391/92) GNP rose by 20%.

Does not analyde atl eid, some of which does not pass through the budget. 1392/93 in the Hejira Fiscal Year

1393/94 in the Heilla Fiscal Year

COUNTRY DATA

Money, Oredit and trices	1,9,59	1970	1071	July 1979
	Ciltiens of 11;	rals atta	The same of the sa	
Money Quasi Money Claims on private sector Net foreign assets	2.32 .64 1.61 3.71	2.40 .74 1.71 4.31	2.65 .94 1.82 7.35	3.07 1.11 1.73 10.33
Balance of Payments, 1969-71	1969		llions) 970	1971
Exports of goods and services (of which: oil exports) Imports of goods and services (of which: investment income) Current balance (excl. transfers) Net transfers Capital movements Change in reserves (increase -) Errors and omissions	2,020 (1,840) -1,881 (-724) 139 -227 9 127 -48	2 (2 -2	,370 ,173) ,078 -895) 292 -274 91 -87 -22	3,853 (3,615) -2,783 (-1,433) 1,070 -258 -49 -805 42
Reserve Position, end of period				
Gross reserves of S.A. Monetary Agency	607		662	1,465

Rate of Exchange

Before December 1971: U.S.\$ 1.00 = Riyals 4.50 Riyals 1.00 = U.S.\$ 0.22 Since December 1971: U.S.\$1.00 = Riyals 4.14 Riyals 1.00 = U.S.\$ 0.24 Excerpt from WORLD ECONOMIC OUTLOOK - BACKGROUND INFORMATION

.IMF, December 31, 1974

Saudi Arabia

Saudi Arabia occupies a central position in the field of energy in view of its vast oil reserves and production capacity. It is the only major oil producer whose annual addition to proven oil reserves has consistently exceeded very high levels of production. In the period 1971-73, Saudi Arabian oil production grew by an annual average of 26 per cent, compared with an annual average of 11 per cent in the preceding three years. Production continued to expand during 1974, averaging about 8.5 million barrels a day in the first nine months of the year. That figure was 9 per cent above the average daily rate of production in the corresponding period of 1973.

The economy is highly dependent on oil production and revenue, with the oil sector accounting for more than two thirds of gross domestic product and with income from oil making up more than 90 per cent of total budget receipts or foreign exchange earnings. For a number of years the country has enjoyed strong fiscal and balance of payments positions.

Developments in the international oil situation in the latter part of 1973 and in 1974 have given Saudi Arabia a special importance in world trade and finance. In the first nine months of 1974, Saudi Arabia's foreign reserves increased threefold to SDP 2.7 billion, making the country the world's fourth largest holder of foreign reserves (after Germany, the United States, and Japan).

Staff estimates indicate that Saudi Arabia's net receipts from the oil sector are likely to expand by more than fivefold in 1974, mainly as a result of the steep rise in oil prices that came into effect at the beginning of the year and of the increase in the Government's equity share in the operating oil companies from 25 per cent in 1973 to 60 per cent. On the assumption that average daily production may increase from 8.5 million barrels in 1974 to 8.7 million barrels in 1975, and with account taken of the increase in royalty and income tax rates announced in Movember 1974, net receipts from the oil sector could be expected to rise further in 1975. Although imports and payments for invisibles are expected to expand rapidly, the surplus on the current account of the balance of payments is likely to have been well above \$20 billion (on an accrual basis) in 1974 and to rise further in 1975.

In anticipation of the vast increase in government oil revenues, the 1974/75 budget provided for a doubling of total expenditure, with a large proportion of the increase to be devoted to development outlays. The excess of budgeted revenues over expenditures is to be allocated to the financing of the second five-year development plan (1975/76-1979/33) presently in preparation. A major effort is being made to build a strong infrastructure and to diversify the production base of the economy. In the latter context, priority is being given to the establishment of oil-related industries. A Commission on Economic Cooperation between Saudi Arabia and the United States was established in June 1974 to promote, inter alia, programs of industrialization.

A basic objective of government economic policy is to raise the rate of development spending effectively without intensifying domestic inflation. Several measures recently taken have been aimed at stimulating imports and moderating the impact of the increase of import prices on the domestic cost of living. These measures included a reduction or abolition of import duties on a wide range of goods; cuts in prices of petrol and electricity; introduction of subsidies for the importation of essential food commodities, fertilizers, and agricultural equipment; and increases in wage and fringe benefits for government employees. Moreover, as part of the Government's disinflationary policy, the Saudi riyal was revalued in August 1973 by 5.1 per cent in terms of gold; the effective exchange rate of the riyal via-à-vis the currencies of Saudi Arabia's main trading partners has appreciated by 13.4 per cent since December 1970.

Saudi Arabia stepped up its external aid activities during 1974, and a continuation of this trend is expected. The 1974/75 budget provided for the equivalent of SDR 1,085 million (10.2 per cent of total expenditure for the year) to finance aid and loans for development projects in friendly

countries. Of this total, SDR 700 million was allocated for the capital of the Saudi Development Fund established in September 1974. Total capital of the Fund is fixed at the equivalent of SDR 2,335 million. Since 1967, Saudi Arabia has granted Egypt and Jordan annual subsidies totaling SDR 140 million, and it is believed that grants and loans to these and other developing countries have increased substantially during 1974. In the latter year, Saudi Arabia pledged significant contributions to a number of UN agencies, to the Special Arab Fund for Africa, and to the Arab Bank for Industrial and Agricultural Development in Africa. It has also pledged large contributions to the Capital of the Islamic Bank and to the Arab Fund for Economic and Social Development. Moreover, Saudi Arabia has entered into an agreement with the Fund to provide SDR 1 billion in support of the oil facility, has invested in IE3D bonds the equivalent of SDR 150 million, and is reported to have negotiated to provide loans to certain developed countries.

2. Petroleum Sector

Position and Prospects

Saudi Arabia is the only major oil producer whose annual addition to proven oil reserves has consistently exceeded very high levels of production. In the period 1971-73, Saudi Arabian oil production grew by an annual average of 26 per cent, compared with an annual average of 11 per cent in the preceding three years. Production continued to expand during 1974, averaging about 8.57 million barrels a day. That figure was 12.8 per cent above the average daily rate of production in 1973.

The economy is highly dependent on oil production and revenue, with the oil sector accounting for more than two thirds of gross domestic product and with income from oil making up more than 90 per cent of total budget receipts or foreign exchange earnings. For a number of years the country has enjoyed strong fiscal and balance of payments positions.

Developments in the international oil situation in the latter part of 1973 and in 1974 have given Saudi Arabia a special importance in world trade and finance. In 1974 it was estimated that Saudi Arabia's foreign reserves increased more than threefold to SDR 14.3 billion, making the country the world's fourth largest holder of foreign reserves (after Germany, the United States, and Japan).

Saudi Arabia's net receipts from the oil sector are estimated likely to have expanded by more than fivefold in 1974, mainly as a result of the steep rise in oil prices that came into effect at the beginning of the year and of the increase in the Government's equity share in the operating oil companies from 25 per cent in 1973 to 60 per cent. On the assumption that average daily production may increase from 8.57 million barrels in 1974 to 8.7 million barrels in 1975, and with account taken of the increase in royalty and income tax rates announced in November 1974, net receipts from the oil sector could be expected to rise further in 1975. Although imports and payments for invisibles are expected to expand rapidly, the surplus on the current account of the balance of payments is likely to have been well above \$20 billion (on an accrual basis) in 1974 and to rise further in 1975.

Following are the highlights of the Saudi oil sector. The revenues include the effect of the decision to cut posted prices and increase royalty and tax rates from November 1, 1974.

Crude Oil Production (millions b/d)	1973 1974	7.60 8.57
Government Unit Revenue (\$ per barrel)	1973 1974	2.07 9.55
Government Accrued Oil Revenue (\$ billion)	1973 1974	5.8

Petroleum Sector (cont'n)

Fiscal and Economic Objectives

In anticipation of the vast increase in government oil revenues, the 1974/75 budget provided for a doubling of total expenditure, with a large proportion of the increase to be devoted to development outlays. The excess of budgeted revenues over expenditures is to be allocated to the financing of the second five-year development plan (1975/76-1979/80) presently in preparation. A major effort is being made to build a strong infrastructure and to diversify the production base of the economy. In the latter context, priority is being given to the establishment of oil-related industries.

A basic objective of government economic policy is to raise the rate of development spending effectively without intensifying domestic inflation. Several measures recently taken have been aimed at stimulating imports and moderating the impact of the increase of import prices on the domestic cost of living. These measures included a reduction or abolition of import duties on a wide range of goods; cuts in prices of petrol and electricity; introduction of subsidies for the importation of essential food commodities, fertilizers, and agricultural equipment, and increases in wage and fringe benefits for government employees. Moreover, as part of the government's disinflationary policy, the Saudi riyal was revalued in August 1973 by 5.1 per cent in terms of gold; the effective exchange rate of the riyal vis-a-vis the currencies of Saudi Arabia's main trading partners has appreciated by 13.4 per cent since December 1970.

Attachments:

I.	Estimated crude oil production in 11 OPEC countries, 1973)
II.	Estimated crude oil production in 11 OPEC countries, 1974)
III.	Estimated Government oil revenue accruing from) See Briefing on
	11 OPEC countries, 1973) Kuwait, F 3
IV.	Estimated Government oil revenue accruing from)
	11 OPEC countries, 1974)
	Saudi Arabia: Prices and Cost of Arabian Light (34°)	
	crude oil F.O.B. Ras Tanura, 1970-73	
VI.	Saudi Arabia: Prices and Cost of Arabian Light (34°)	
	crude oil F.O.B. Ras Tanura, 1974-75	

DATES AND COURS OF ARABIAN LIGHT (3/4) CRUDS OIL F.O.B. RAS TANCKA, 1970-1973

1- FORETGN 011 COMPANIES A. Squiby Crush O.1	Jan 1, 1970	Jan 1, 1971	Feb 15, 1971	June 1, 1971	January 20, 19/2 b/ (0,S, \$ per t	damtary 1, 1973 <u>c</u> / arrel)	April 2,	June 1, 1973 e/	1973	August 1, 1973	Ustaber 1, 1973	Ustobar 16, 1973	November 1, 1973	December 1 1973
Programs postes prime	1.00	T+ 00.	1.80									3,011		
add: general increase freight disparity gravity withstruck			0.33									2.108		
House posting.			2.15	2.18	2.385	9.477	2.591	8.755	2,698	2.985	3,066	\$.219	5.228	5.176
adds mocalation of 2:5% emocalation of 5 comic Genera supplement				0.05\$ 0.05	0.294	0.06	0.164	0,243	0.057	0.231	-0.094	1	-0.061	-0.240
Posted price	1,87	1.83	2.18	2.285	8,479	2.591	2,755	2.898	2,953	3.066	3.012	5-119	5-176	5.036
learn gravity allowance percent allowance servating allowance production read royalty	7,131 6,263 3,305 0,13 0,225	0.035 5.7% 0.05 0.13 0.235	0.13 0.273	0.13 0.286	9,13 0,310	1.12 0.32	0.12	0.12 0.360	0.12 0.369	0.12 0.383	0.12	0.12 0.040	0.12 0.647	0,12 0,629
Not Taxable Income	1.346	1.369	1.077	1,869	2,039	2.147	2.291	2,115	2.465	2,563	2,515	14-359	11.409	4.286
	(a 50%)													
Income Tes # 55%	0.673	0.753	7.977	1.028	1,121	1,181	1.250	1,328	1,356	1.1430	1,383	2,398	2.425	2,357
add: royalty	0.285	0.215	0.271	0.286	0.350	0.324	0.344	0.352	0.569	0.333	0.376	0.640	0.647	0.629
Dovernment stars	0.353	9,918	1.25	1.3%	1401	1.75%	1.622	1.8/1	1.725	1.793	2.760	3.037	31072	2.987
with) promortion cook	U.13	5.13	9.41	2.11		0.32	0.12	0.12	0.12	0.12	0.12	0.12	0.12	0.12
Tax-puld cost.	7,428	101/6	1.360	1.144	1.561	1.625	1.724	1.511	1.865	1.913	1,880	3.157	3-192	3.107
Ba Participation Oil														
Bridging mil price d' Phase-in oil price d'	-	3		2	4	2.056	2.172	2.272	2.195	2.391	2,90	ls. 761	1,.811,	4.583
D. Total Availability														
Average cost of equity and participation oil <u>f</u> / Profit eargin	1.028 0.312	1.138 0.262	1.380 0.270	1.44 0.286	1.561	1.722 0.378	1.824	1.913	1.949 0.751	2.018 0.782	2.092	3.527 0.123	3.566	3.471
Price to Strallates & others	1.34	1.07	1.65	2.73	1.93	2.10	2+31	2.8	2,70	2.80	2.80	3,650	3,650	3.650
II. GOVERNMENT UNIT REVENUE														
A Participation Cil														
Phase-in oil d/ Phase-in oil d/ Salse to third parties	-	Ť.	, e	5	:	2,056 1,975 2,10	2.172 2.074 2.31	2,272 2,161 2,60	2,312 2,195 2,70	2.391) 2.263) 2.80	2,80	4.761	4.814	4.683
Weighted Average Price less production cost	-	-	:		-	2.052	2.172	2,288	2.336 0.12	2.412	2,80 0,12	4.761	4.814 0.12	4.683 0.12
Coverment not revenue	-	-		-	-	1.932	2.052	2.168	2,216	2,292	2.68	4.641	14.694	4.563
8. Foreign Companies' Equity Vil Covernment Share	Be8.0	D.978	1,250	1.31/1.	1,431	1,505	1,604	1,691	1.725	1.793	1.760	3, 037	3.072	2.987
C. Average Government Revenue														
from participation and equity o	11 0.898	0.973	1.250	1.324	1.431	1.612	1.716	1.810	2.848	1.918	1,990	3,438	3.478	3,381
III. EIPORT PRICES														
Foreign Fartners Government to third parties	1.3h	1.37	1.65	1.73	1,93	2.10	2.31	2.50	2.70	2.80	2.80 2.80	3.65 4.761	3.65 4.814	3.65 4.683
Weighted average	1.34	1.37	1.65	1,73	1.93	2,10	2.31	2.60	2.70	2.80	2,80	3.68	3.68	3,68
V. SHARES OF PRODUCTION o/					percent)									
Foreign pertners equity oil Participation oil	100.0	200.0	100,0	100.0	100,0	75.0 25.0	75.0 25.0	75.0 7 25.0 1	75.0	75.0 25.0	75.0 25.0	75.0 25.0	75.0 25.0	75.0 25.0
 Foreign partners' bridging of Foreign partners' phase-is of Sold to third parties 	1 -	:	3	1	2	19.75 3.75 2.5	18.75 3.75 2.5	18.75 3.75 2.5	18,75 3,75 2,5	18.75 3.75 2.5	18.75 } 3.75 } 2.5	22.5	22,5	22,5

a/ Under the Teheran Agreement of February 15, 1971 the base postings for the Gulf exporters of Abu Ehabi, Iran, Iran, Kuwait, Gatar and Saudi Arabia were increased on February 15, 1971, by 33¢ per barrel, and were to rise on June 1, 1971 and on each January 1, 1973-1975 by 2.5¢ for inflation plus 5¢ for general escalation. They also rose by 0.5¢ for every degree below 400 down to 300 API and by 2¢ for freight disparities, plus an additional increase of 1¢ for Iranian Heave, Arabian Medium and Kuwait Grudes.

b/ Under the Geneva Agreement of January 20, 1972 posted prices for the above Gulf exporters were increased that date by 8.49% to compensate for the international currency realignment of December 1971. The increase is close to the revaluation of sterling to the U.S. dollar; sterling was the currency used for oil revenue payments by most Gulf exporters other than Saudi Arabia. The Agreement includes a parity index, designed to compensate for another major realignment in average exchange rates for currencies of nine industrial countries with U.S. dollar, revised to 11 countries on June 1, 1973.

Under the perticipation agreements in Saudi Arabia, Kuwait, Abu Dhabi and Qatar (Iran obtaining equivalent financial benefit) the governments acquired a 25% equity above in oil production effective January 1, 1973. Foreign partners bought back 18,75% of oil production as bridging crude and 3.75% as phase-in crude; the remaining 2.5% was sold by governments to third parties.

d/ For Arabian light oil, bridging price was quarter-way price (25% posted price and 75% tax-paid cost) plus 19 cents per barrel, phase-in price was tax-paid cost plus 35 cents per berrel from January. September 1973; and both prices were 93% of posted price September 1973.

g/ The Geneva Agreement was revised on June 1, 1973 to reflect more closely the adjustment of the U.S. dollar with 11 industrial countries' correncies.

^{1/} In 1973 this is the weighted average of 0.75 barrels of equity oil (at tax-paid cost), 0.1875 barrels of bridging oil and 0.0375 barrels of phase-in oil, all divided by 0.975 barrels.

ATTACHMENT VI

SAUDI ARABIA: PRICES AND COSTS OF ARABIAN LIGHT (34°) CRUDE OIL F.O.B. RAS TANURA, 1974-1975 (US\$ per barrel)

			January 1 1974	March 1 1974	June 1 1974	July 1 1974 revised/a	October 1 1974 revised/s	November 1 1974/b	Average 1974/c		(Saudi Interpretation
I,	FOR	REIGN PARTNERS									
	Α.	Equity Crude 011									
		Posted Price	11,651	11.651	11,651	11.651	11,651	11.251		11.251	11.251
		less: production cost royalty	0.12	0.12 1.456	0.12 1.456	0.12 1.689	0.12 1.942	0.12 2.250	0,12	0.12 2.250	0.12 2.250
		Net taxable income Income tax/a	10.075 5.541	10.075 5.541	10.075 5.541	9.842 5.413	9.589 6.305	8.881 7.549		8.881 7.549	8.881 7.549
		add: royalty	1.456	1.456	1.456	1.689	1.942	2.250		2.250	2,250
		Government share	6.997	6.997	6.997	7.102	8.247	9.799		9.799	9.799
		add: production cost	0.12	0,12	0.12	0.12	0.12	0.12		0.12	0.12
		Tax-paid cost	7.117	7.117	7.117	7,222	8.367	9.919		9.919	9.919
	В.	Participation Oil/d	10.952	10.952	11.053	11.053	10.835	10.672		10.463	10.463
	C.	Total Availability									
		Average cost of equity and participation oil	9.337	9.337	9.396	9.440	9.796	10.355		10.246	10,335
		Profit margin Price to affiliates & others Memorandum:trice range /f	-0.407 8.93 8.32-9.60	9.54 9.30-9.75	9.61 9.50-9.75	0.310 9.75 9.60-9.90	0.li0li 10.20	0.108		0.217	0.228 10.463
II.	GOV	VERNMENT REVENUE									
	A.	Participation Oil									
		Buy-back sales to foreign partners	10.952	10.952	11.053	11.053	10.835	10,672		10.463	10.463
		Sales to third parties	10.952	10.952	11.053	11.053	10.835	10.463		10.463	10.463
		Weighted average price	10.952	10.952	11.053	11.053	10.835	10.654		10.463	10.463
		less: production cost	0.12	0.12	0.12	0.12	0.12	0.12		0.120	0.120
		Government net revenue	10.832	10.832	10.933	10.933	10.715	10.534		10.343	10.343
	В.	Foreign Partners' Equity 011									
		Government share	6,997	6.997	6.997	7,102	8.247	9.799		9.799	9.799
	C.	Average Government Unit Revenue	9,298	9.298	9.358	9,401	9.729	10.240	9.54	10.126	10.126
III.	EXP	PORT PRICES									
		Foreign companies Government	8.93 10.952	9.54 10.952	9.61	9.75 11.053	10.20	10.463 10.463		10.463	10.463 10.463
		Weighted Average Memorandum: spot prices /g	9.03 1410	9.61	9.68 10.50-10.84	9.82 9.50-10.20	10.23	10,463	9.78	10.463	10.463
IV.	SHA	RES OF PRODUCTION	*******				(pe	rcent)			
		Foreign partners'equity oil Participation oil:	40.0	40.0	40.0	40.0	40.0	40.0		40.0	40.0
		Bought back by foreign partners/ Sold to third parties/h	/h55.0	55.0 5.0	55.0 5.0	55.0 5.0	55.0	55.0 5.0		60.0	55.0 5.0

At OPEC meetings in 1974, members - except Saudi Arabia - agreed to increase (a) royalty from 12.5% to 14.5% effective July 1 and to 16.67% effective October 1, 1974, and (b) income tax from 55.0% to 65.75% effective October 1, 1974. The costs on this basis are shown in the revised columns, as Saudi Arabia is understood to be imposing the royalty and tax increases retroactively in the event that a new agreement is not reached on 100% government takeover of ARAMCO in 1975. Costs on the previous basis are shown in preceding columns.

JFoster:tl Commodities & Export Projections Division Economic Analysis & Projections Department Development folicy Staff February 20, 1975

[/]b Effective November 1, 1974 Saudi Arabia cut the posted price by 40 cents but increased the royalty rate to 20% and the tax rate to 85%. It is believed that participation oil will be sold to foreign partners at 94.86% of posted price.

C The 1974 average assumes that participation oil will be sold to foreign partners at 94.86% and to third parties at 93% of posting during November-December 1974.

Our latest understanding of the ARAMCO negotiations is that Saudi Arabia set the price for participation oil sold back to foreign partners at \$11.051 per barrel (94,86% of posted price) during June-September 1974, and at \$10.835 (93% of posted price) during October 1974. It is believed to have proposed \$10.952 (94% of posted price) for January-May 1974 and \$10.672 for November-December 1974.

[/]f Price to affiliates and others range according to foreign partners, in some cases retroactively to cover costs of revised participation arrangements.

Spot prices are reported for short-term sales in a thin market by foreign partners and brokers; they have not been weighted into the average export price but are a useful indicator of price trends. Reported prices are complicated by credit terms which are now roughly equivalent 10 cents per barrel for every 30 days' credit.

The percentage of participation oil is now revised to 60% of output during 1974; however, within this percentage the shares sold to foreign partners and third parties are an approximate estimate.

3. ATD PLOWS PROM SAUDI ARABIA 1/

- 1. Total aid commitments from Saudi Arabia amounted to \$5,826 million in 1974 which represents a more than tenfold increase over the previous year. Aid committed in 1973 and 1972 totalled \$531 million and \$137 million respectively. The volume of aid disbursed in 1974 aggregated \$1,580 million as compared to \$343 million and \$272 million in 1973 and 1972 respectively.
- 2. Of the total of \$5.8 billion of aid committed by Saudi Arabia in 1974, \$3.0 billion were advanced through bilateral channels almost exclusively in the form of grants and other development assistance. The largest proportion of Saudi Arabia's bilateral assistance is granted to Egypt, Syria and Jordan, both to support their military expenditures and for development purposes. Assistance in recent years has also been granted to some of the Sahelian African countries suffering from the drought, to Oman, Somalia, Sudan and Uganda. In 1974, Saudi Arabia committed \$205.5 million to most seriously affected oil importing countries. The largest contribution went to Pakistan (\$150 million) followed by Mauritania (\$33.5 million), Sudan (\$14 million), Mali (\$5 million) and Arab Republic of Yemen (\$3 million).
- In September 1974, Saudi Arabia established the Saudi Fund for Development with an initial capital of SR 10,000 million (\$2.8 billion) of which half is to be paid in over the three subsequent years - for the purpose of participating in the financing of development project in developing countries. A loan of \$161 million is reported to have been advanced by the Saudi Fund for Development to Egypt for financing projects to reopen the Suez Canal to international shipping, development of Egyptian railways, cotton ginning and telephone communications. A joint company for reconstruction will also be set up with a capital of \$500 million to be financed in equal shares by the two countries. Recently, Pakistan and Malaysia have also been reported to obtain soft loans from Saudi Arabia; Saudi Arabía offered Pakistan a \$50 million interest free project loan of 15 years maturity (the loan could reportedly be raised to \$100-\$150 million depending on the projects involved). The loan of \$85 million to Malaysia was advanced for the purpose of financing economic development and rural projects. Saudi Arabia has also concluded an agreement with the Sudan to cooperate in civil aviation and in exploiting minerals from the Red Sea.
- 4. The flow of multilateral aid from Saudi Arabia had been negligible up to 1972. In 1973, however, total multilateral aid commitments by Saudi Arabia amounted to \$91 million and were drastically increased in 1974 (\$2,804 million). Saudi Arabia was one of the largest contributors to the World Food Program (\$50 million) and the Arab Bank for Economic Development in Africa (\$25 million) in 1973. In 1974, Saudi Arabia committed \$1,206 million to the IMF Oil Facility, \$240 million to the Islamic Development Bank, \$60 million to the Arab Fund for Economic and Social Development, \$30 million to the United Nations Emergency Special Fund, \$40 million for the Special Arab Fund for Africa, \$15 million to the Special Fund for Arab Non-Oil Producers, and other commitments to the United Nations and other agencies. Saudi Arabia has also contributed \$913.4 million to the IBRD in 1974.
- For tables listing past co-financing operations between the World Bank Group and Saudi Arabia as well as co-financing operations presently under consideration, see Multi-country briefing, Section F, tables 9 and 10.

^{*} This is the figure consistent with the initial subscription by Saudi Arabia to the capital of the Islamic Development Bank.

4. The Saudi Fund for Development

- 1. The Charter of the Saudi Fund for Development was approved by Royal Decree in September 1974. The Fund was established as an autonomous organization with headquarters in Riyadh for the purpose of participating in the financing of development projects in developing countries through the granting of loans.
- 2. The initial capital of the Fund is SR 10,000 million (US\$2.8 billion), of which half is to be paid in the three annual installments. The other half is to be contributed subsequently in amounts to be specified in the annual government budget. The capital may be increased by resolution of the Council of Ministers.
- 4. The Fund is administered by a Board of Directors headed by the Minister of Finance and National Economy.
- 5. Major criteria for lending by the Fund are the productivity of proposed projects and guarantees for repayment. Loans will be granted subject to the following conditions*:
 - the project to be financed should contribute to the economic and social well-being of the borrowing country;
 - ii. the loan is to be paid and repaid in Saudi Ryals;
 - iii. the amount of the loan should not exceed 50% of the total cost of the project; and
 - iv. the total amount of loans granted to any country should not exceed 10% of the Fund's capital at any one time.
- 6. As far as we know, the Saudi Fund for Development is not yet operational.

^{*} The Council of Ministers may waive one of these conditions upon recommendation of the Fund's Board of Directors and the proposal of the Minister of Finance and National Economy.

5. THE ISLAMIC DEVELOPMENT BANK

- 1. The establishment of an Islamic Development Bank (IslDB) was agreed upon at the Islamic Conference held in Jeddah in May, 1974. The Bank's Articles of Agreement were finalized in November, 1974 and, to our knowledge, have so far been ratified only by a few of its 27 signatory members. The new institution is to be inaugurated in April.
- 2. The purpose of IsIDB as defined in its Articles of Agreement is "to foster economic development and social progress of member countries and Muslim communities individually, as well as jointly, in accordance with the principles of the Shariah" (Islamic principles and ideals).
- 3. Within this special orientation, the IsIDB is precluded from charging interest and its operations would involve significantly participation in equity capital. Operations are also expected to include participations in economic and social infrastructure projects of member countries, loans to the private and public sectors for the financing of productive projects, financing of enterprises or programs in member countries, establishing and operating Special Funds and Trust Funds, accepting deposits and raising funds, promoting foreign trade among member countries, investing liquid funds, undertaking research and providing technical assistance and training facilities for the benefit of member countries and cooperating with bodies and organizations with similar objectives in pursuance of international economic cooperation.
- 4. A list of the founding members, their subscriptions and their voting powers is attached. Membership would also be open to other states who were participants of the Islamic Conference.
- 5. The unit of account of the IslDB is the Islamic Dinar, the value of which is equivalent to one SDR. Its initial authorized capital stock is 2,000 million Islamic Dinars divided into 200,000 shares each with a par value of 10,000 Islamic Dinars. Of this total, the subscribed capital amounts to 750,000,000 Islamic Dinars, and each member is required to subscribe to a minimum number of 250 shares. Subscriptions are to be paid in five equal annual installments.
- 6. The IslDB has a Board of Governors, a Board of Executive Directors, a President, one or more Vice Presidents and other officers and staff. Its headoffice is to be located in Jeddah.

Attachment

THE ISLAMIC DEVELOPMENT BANK

Membership, Initial Subscription to Capital and Voting Power

	Country	Subscription (mil. Isl. Din.)	Voting Power
1.	Algerian Democratic and Popular Republic	25.0	3,000
7. 8. 9. 10. 11. 12. 13. 14. 15.	Republic of Lebanon Arab Republic of Libya * Malaysia Republic of Mali Islamic Republic of Mauritania Kingdom of Morocco Republic of Niger Sultanate of Oman Islamic Republic of Pakistan State of Qatar Kingdom of Saudi Arabia* Republic of Senegal Democratic Republic of Somaklia Democratic Republic of Sudan Republic of Tunisia	110.0 5.0 10.0 2.5 25.0 2.5 25.0 16.0 2.5 125.0 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5	11,500 1,000 1,500 750 3,000 750 3,000 750 13,000 2,100 750 1,000 750 1,000 3,000 3,000 20,500 750 1,500 750 1,500 750 1,500 750
	Total Votes		88,500
	Total Votes of Members Entitled to Appoint Executive Directors		55,500
	Total Votes of Members Entitled to Elect Executive Directors		53,000
	Minimum Votes Required for Electing One Executive Director		4,950

^{*} Fntitled to Appoint one Executive Director

E. BANK GROUP OPERATIONS

1. Bank Group Capital Subscription and Hond Holding

- 1. Saudi Arabia became a member of IBRD in 1957 and has to-date subscribed to 1,143 shares equivalent to \$138 million. The 1% portion has been paid in US dollars. The 9% portion paid in riyals equivalent to \$12.4 million has not been released for lending by the Bank.
- 2. In 1968 the Bank sold to the Saudi Arabian Monetary Agency (SAMA) \$15 million of an issue of 6-1/2% 26-Year Bonds issued in the United States. Thereafter the Bank placed directly with the SAMA two issues in United States dollars and one issue in Saudi Arabian Riyals.

 Listed in their chronological order, the bonds so purchased by SAMA are as follows:

6-1/2% 26-Year Bonds of 1968, due 1994 \$15,000,000 6-3/8% 26-Year Bonds of 1968, due 1994 \$15,000,000 8% 10-Year Bonds of 1971, due 1984 \$750,000,000 8-1/2% 10-Year Bonds of 1974, due 1984 \$750,000,000

All of these issues remain outstanding. They aggregate \$920,646,976 equivalent at current exchange rates.

- 3. Purchases of Two Year Bonds by SAMA have amounted to \$219.16 million, of which \$70.5 million is presently outstanding (\$20.0 million thereof will mature on March 15, 1975).
- 4. The total amount presently outstanding of Bank bonds purchased directly by SAMA is \$991.2 million equivalent.

2. IFC OPERATIONS

To be provided by Mr. von Hoffmann.

OFFICE MEMORANDUM

TO: Mr. M. P. Benjenk (thru Mr. W. A. Wapenhans) DATE: March 3, 1975

FROM: A. Sani El Darwish

SUBJECT: SAUDI ARABIA: Technical Assistance - Mr. McNamara's Brief

In response to your request for additional background material on the three new major requests of Minister of State for Finance and Economic Affairs, I attach my memo of today to Mr. Wapenhans on low-cost housing and two notes on the requests for a Project Planning/Evaluation Expert for the Ministry of Finance and for a Project Evaluation Team for the Public Investment Fund. This is other than the request for a resident technical coordinator described in Mr. Kochman's mission report and in my brief to Mr. Shoaib (E.4). Furthermore, in view of the representations by Minister Aba Al Khail about Bank technical assistance to both Messrs. Kochman and Shoaib, which we learned of in the last two or three days, I feel that technical assistance may be an issue that is likely to affect the main purpose of Mr. McNamara's visit. Though it is not a point he should raise, it is likely to be raised by Minister Aba Al Khail. Therefore, the chapter "Constraints in Responsive Capability to Growth and Diversification in Demand for Technical Assistance in Saudi Arabia", with the attached draft paragraph added as the second paragraph, might be sent by you to Mr. McNamara with the attached, covering memo. The detailed status notes on the three major new requests could be attached to his reference material. Mr. Paijmans agrees.

Though these are high priority matters for Minister Aba Al Khail, our organisation, structure, budget and staffing do not permit us to do the usual good job and give satisfaction since the requests initiated in October 1974 have only been partly authorised last week and some decisions are still pending. We estimate that unless urgent steps are taken to reinforce the organisation structure and budget of our technical assistance services, we will not be able to respond adequately before late in 1975. This prompted us to suggest that Mr. McNamara apologise to Minister Aba Al Khail for our inability to respond now to new requests for collaboration (E.4).

ASED:lgv Attachments cc: Messrs. Paijmans/Snoy

ISSUE LIKELY TO BE RAISED BY MINISTER ABA AL KHAIL WITH MR. McNAMARA

Growth & Diversification in Demand for Technical Assistance
(T.A.) in Saudi Arabia and Constraints in
Our Capacity to Respond

Prompt response, using experienced senior staff and considerable management participation, has produced T.A. work in Saudi Arabia that has given satisfaction and lead to requests for considerable expansion (see El Darwish's Brief of February 9, 1975 to Mr. Shoaib — E 4). However, this sudden growth in demand cannot be responded to in the same fashion as was done in the initial three pilot cases of collaboration in early 1974 (SA/Bahrain Causeway, Transport Survey, Manpower Study Phase I) and for the many smaller but nevertheless time-consuming and manpower-absorbing ad hoc requests, all of which were given the highest priority.

Furthermore, new requests and the desire for continuation of previous collaboration from the planning to the project preparation, evaluation and implementation stage, puts our work in Saudi Arabia into a new perspective. The Ministry of Finance, at the personal directive of Minister Aba Al Khail, seems to be moving from a period of testing our relationship to a stage of entrusting us in guiding and collaborating with them in the supervision of design, preparation, evaluation and implementation of very major investment schemes. Four of the five schemes requested by the Ministry alone range from \$1 billion to \$5 billion each. The Minister seems to be counting on our recognition of their urgent need to increase absorptive capacity for local development, so as to put to good long-term use their current cash resources. They are willing to assist LDCs directly, and through the international community, and also to redress balance of payments imbalances by major investments. However, this appears to be conditional on both the international community and the countries who export equipment and plant, making major contributions to rapidly increase Saudi Arabia's ability to make sound investment decisions and absorb a rapid growth in economic activity.

To continue ongoing work at current levels, let alone to develop a capability for prompt and satisfactory response for an expanded scope of work, changes must be urgently introduced, mainly:

(a) longer notice on requests from the Saudi side, allowing us to program our activities, and patience in the adaptation of our system to their needs. Mr. McNamara mentioned this to Minister Aba Al Khail in mid-February (Ljungh memo for the record dated March 23, 1973). The Saudis accept this and have themselves started some programming (as per above brief);

 $[\]frac{1}{}$ See memoranda of past conversations, below.

(b) an organization structure in the Bank that can cater to demand, with work programs, adequate budget, staff, etc. Although the first step towards that goal was initiated in September 1974 with an EMENA Projects Department reorganization of competences among Assistant Directors, additional staff and budgetary requests, including a Division Chief position, are still under consideration - since October 1974 - except for a very recent approval of 3 additional staff positions.

The delay on a decision in this matter has started to affect our capacity to respond to requests for T.A. However, we should try to avoid that a deterioration in the speed and quality of our reponses which could be interpreted as neglect or tactic at a time when negotiations with Saudi Arabia are covering a large variety of crucial topics. Therefore, it should be explained frankly to the Saudi authorities that the growth in our assistance cannot be maintained, but that we hope to be ready to respond satisfactorily to the new and expanded requests for T.A. later in 1975. However, the Minister of Finance will be especially interested also in our readiness to cooperate in other fields, particularly industry and housing. These are major and highly important activities and a negative stance on them is likely to cause disappointment, but a candid account of the situation is the preferable solution. For the status of work on industry see E.3 (g) and E.4 Annex 2 point 2 & Annex 3 points 1, 2 & 3. For the status of work on housing, see E.4, Annex 1, pt.2

In the meantime, we would go on only with ongoing major work in Manpower (Phase I and II), Transport (Bahrain Causeway) and Pilgrims' Accommodations.

E. 3 ONGOING IBRD TECHNICAL ASSISTANCE OPERATIONS

(a) INTRODUCTION

In the early seventies, the Bank started a dialogue with Saudi Arabia on the subject of technical assistance. Initially some advice was provided on transportation matters which led to a UNDP-sponsored National Transport Survey. During the President's visit in February 1973, the Bank's readiness to expand its technical assistance was reaffirmed. An exploratory mission followed in May 1973 and reached tentative agreement on scope and administrative arrangements. During this visit, the question of reimbursement was raised by the Saudi representatives. At the time it was felt that, in the absence of an agreed work program, the question of reimbursement was premature but should be the subject of future discussions as and when a substantial program emerged.

Following the May 1973 mission to Saudi Arabia, a formal - though limited - agreement on "technical cooperation" was concluded by an exchange of letters. The salient points were approved by H. M. King Faisal in his capacity as President of the Council of Ministers and are set forth in a letter from H. E. Aba Al-Khail, Minister of State for Financial Affairs and National Economy, to Mr. McNamara, dated January 13, 1974. The Board of Directors was informed about the understanding reached and the technical assistance activities under way and envisaged on February 5, 1974.

(b) TRANSPORT SECTOR

(i) UNDP National Transport Survey

- 1. The Bank is executing agency for this UNDP-financed study which is being carried out by consultants, Hoff and Overgaard-Norconsult-Systan, Inc. (Denmark/Norway/US), at an estimated cost of US\$1.065 million and SRIs 1.057 million. The study will provide the Government with a master plan for the development of a coordinated transportation system and define the appropriate policies for each mode.
- 2. Phase I started in February 1973 and was completed on time in November 1973. The services utilized 18 experts for a total of about 72 manmonths. The terms of reference comprised:
 - (i) review of all recent transportation studies and policies and plans in Saudi Arabia;
 - (ii) data collection;
 - (iii) identification and analysis of principal transport problem areas and preliminary recommended solutions; and .

- (iv) evaluation of priority transport projects under consideration by Government for their FY73-74.
- 3. Phase II started in December 1973 and was completed in December 1974. The consultants employed 21 experts for a total of about 122 manmonths. The terms of reference comprised:
 - recommendations for the improvement of the operation, planning, organization, administration and management of each transport mode;
 - (ii) a comprehensive 7-year transport investment program for 1974/75 - 1980/81;
 - (iii) a prospective 10-year transport investment program for 1981/82 - 1990/91;
 - (iv) recommendations for the improvement of overall transport policies; and
 - (v) recommendations for training.
- 4. Copies of the draft final report were received at the Bank and have been reviewed and comments transmitted to the consultants and the Government late January/early February 1975.
- 5. The review has brought to light several areas which need further development by the consultant, particularly in relationship to the model. This will be discussed in detail at a review meeting in Saudi Arabia, March 1 through March 6. The Bank mission will consist of Messrs.

 P. C. de Man (consultant), A. I. Ramuglia, B. J. Sisson, A. A. Fateen, and W. B. R. Zetterstrom.

(ii) Saudi Arabia/Bahrain Causeway Feasibility Study

- 6. In September 1973, the Government of Saudi Arabia sought Bank technical assistance for the development of a causeway, which the Governments of Saudi Arabia and Bahrain had decided to construct, linking the mainland and the island (about 25 kms). The Bank agreed to provide advice and assistance for:
 - preparation of terms of reference for preliminary engineering and design;
 - (2) preparation of a shortlist of qualified consulting firms from whom Government might wish to invite proposals for this work;
 - (3) evaluation and ranking of these proposals with a view to assisting the Saudi Government in selecting an appropriate firm;
 - (4) preparation and negotiation of a contract with the selected firm;

- (5) supervision and review of the consultant's work;
- (6) preparation of terms of reference for final design and of contract with firm selected for this work;
- (7) supervision and review of final design consultant's work; and
- (8) preparation of terms of reference and contract for construction supervision.
- 7. By the end of September 1974, stage (3) above had been reached and the Bank had provided the Government with a draft contract. In November 1974, at the Government's request, a Bank mission advised the Government in a review of four consulting firms' financial proposals.
- 8. The Government has appointed a consortium of Danish/Saudi firms. The contract was signed on February 5, 1975, and the consultants are scheduled to arrive in Saudi Miabla by April 5, 1975. Present plans are to have the consultant's work guided by a steering committee in which the Bank would participate, in an advisory capacity (stage (5) above).

(c) EDUCATION AND MANPOWER DEVELOPMENT SECTOR

(1) Human Resources Development (1st Phase)

In early 1974, the Central Planning Organisation (CPO) asked the Bank to assist in a study of the education/training sector for incorporation in the 2nd Plan.

- Purpose: (1) To provide data on and evaluation of manpower supply resources for inclusion in the National Development Plan, 1975-80.
 - (2) To make recommendations on specific plans, programs and projects for immediate and for long-term action to develop the national education and training resources to respond adequately to the overall demand for skilled manpower.
- Status: (1) Report of April/May mission completed (3 volumes) and submitted January 1975, covering the scope indicated in our January 8 covering letter (attached).
 - (2) Report will be discussed by a mission led by Serageldin in March 1975.

(ii) Crash Building Program for 52 Schools

In mid-January 1975, a committee of the Saudi Ministries of Finance and Education arrived in the Bank and asked for assistance in preparing specifications and bid documents for 52 prefabricated schools. An education planner, architect, and a civil engineer from the EMENA Education Division provided the necessary assistance.

(d) PILGRIMS' ACCOMMODATION

In response to an urgent request from the Ministry of Finance, Mr. Abdul Salam Kinawy, an architect in the EMENA Education and Manpower Development Division, was in Saudi Arabia from November 10 to January 3, 1975 to provide guidance to a panel of Saudi senior officials in the evaluation of proposals submitted by four international consulting architects' firms for the preparation of a master plan for the development of housing, roads and other services to accommodate increased numbers of pilgrims at Muna, near Mecca. The jury he assisted concluded that none of the firms had submitted an acceptable proposal and that new proposals would be sought:

- to elaborate on evaluation criteria to be employed in the next selection round;
- to incorporate some of the more desirable features of the four substituted proposals into the new instructions for master plan preparation;
- to recommend the inclusion of additional features and also additional measures to accommodate even greater numbers (up to 4 million) of pilgrims than originally envisaged;
- to advise on the types and numbers of specialized consultants who would be necessary to assist the master plan architects and assist in the preparation of job descriptions of each group.

The jury is preparing a report of its findings and recommendations. If the report's recommendations are approved by the Government, a Saudi technical committee would visit the Bank and the UNDP in March to review the CV's of registered consultant architects' firms and to prepare a shortlist of such firms. The selected firms would be requested to submit in April/May their technical proposals and work programs for the preparation of the master plan.

(e) TELECOMMUNICATIONS

Sheik Omar Fakieh, Deputy Minister of Communications, visited the Bank on February 7, 1974, and informed us that Saudi Arabia had selected the US consultants Messrs. Arthur D. Little to prepare proposals for reorganization of the telecommunications sector and for a 5-year telecommunications development plan. He sought Bank assistance to review the consultants' terms of reference, to provide additional support and advice to Government, and to supervise this work. Bank staff rapidly studied the terms of reference and suggested some modifications which were discussed with the consultants. These comments were then telexed to the Deputy Minister on February 15, 1974.

It became apparent that the ordinary methods for forecasting demand could not be applied in the absence of historical data on the growth of demand for telecommunications facilities and that the consultants' team lacked experience of conditions in developing countries. We, therefore, agreed to provide

advice to the consultants during preparation of their report based on our own experience in other developing countries.

Mr. Dickenson visited Saudi Arabia from August 24 to September 3, 1974, to obtain details of the present organization of the sector and the facilities existing. We continued to provide input for Messrs. Arthur D. Little's report both through discussions in Washington and in Boston, and later communicated our comments on the final report to Sheik Omar Fakieh and to the Vice President of CPO, Dr. Fayez Badr, on January 6, 1975.

(f) ISLAMIC DEVELOPMENT BANK (IslDB)

The Articles of Agreement of the Islamic Development Bank (IslDB) were established in final form in November 1974, and have to our knowledge been ratified only by a few of its 27 signatory countries. The new institution has, therefore, not yet been inaugurated. This event is only tentatively expected for coming April. The Saudi Arabian Monetary Agency (SAMA) has been charged with the preparatory work preliminary to the inauguration. To that end, it assembled a Task Force drawn from its own staff and representatives chosen from Pakistan, Egypt and Malaysia. The late Governor Anwar Ali requested the Bank in September 1974 to help the Task Force in its work. We responded quickly and Messrs. Fl Fishawy and Pollan visited Jeddah on two occasions essentially for:

- help in preparing the documents needed to inaugurate Is1DB (by-laws, rules and procedures for the Board of Governors, Executive Directors' selection and Board procedure);
- establishing an appreciation of the business outlook and related financial forecasts;
- suggest and discuss operating policies and a related organizational structure.

Our staff's talks were in the main with the Task Force and SAMA. Since it is not certain whether Task Force members would eventually end up in the IsIDB, we concluded that, in future, more would be gained if our technical assistance, if requested, were given to the IsIDB after its inauguration. It is important that there be a president and some nucleus of a staff with whom any further technical assistance activities could be conducted. The leading officials in SAMA know this. But we have assured the Saudis (as leading spokesmen for the IsIDB) that we stand ready to help in the future whenever our advice is required.

(g) INDUSTRY

(Initial reconnaissance only - see E.4, Annex 3, Item 1)

Based on a Government statement of the industrial policy of Saudi Arabia and a request for assistance, a reconnaissance mission led to the Bank proposing draft terms of reference for a joint work porgram in the non-hydrocarbon industry sector. These draft terms of reference were transmitted to H. E. Mohammed Aba Al-Khail, Minister of State for Finance and National Economy, on December 6 and discussed by Messrs. Wapenhans and El Darwish during their subsequent visit with a newly-established steering committee.

E. 4. PROSPECTIVE TECHNICAL ASSISTANCE - SAUDI ARABIA

(Kingdom of Saudi Arabia)

(Summary Brief for Mr. Shoaib of Developments in February 4-9 Mission of Mr. El Darwish to review Technical Collaboration)

Meetings with the officials of the Finance Ministry, Central Planning Organization (CPO), other ministries and agencies indicate desire for collaboration with the Bank and understanding for the need to program our expanding and considerably diversified technical collaboration. I have been very well received by officials, and the Minister of Finance reviewed at length the scape, procedures and necessary introduction of method into our work. A tentative program was therefore drawn up, to be developed further during technical discussions between Bank projects staff and the specialists of the Ministries/Agencies in Saudi Arabia. This is:

- 1. Program in the Ministry of Finance (Annex 1 shows items and status)
- 2. " " CPO (Tentative list in Annex 2)
- 3. " other Ministries and Agencies (Annex 3 shows items and status)

In March/April 1975, a series of discussions should enable the definition and elaboration of these programs into a confirmed and more explicit form.

A number of items would however require collaboration in "joint appraisal" of investment decisions, usually in Saudi Arabia, but also on occasions in Washington. This is a new form of our Saudi Arabian collaboration, which is both important and delicate.

Adjusted in the annexes so as to exclude orgoing technical assistance operations, now listed in more detail in G.2.

Furthermore, the volume is extensive and variety very large, in scope and in sectors. The need to preserve the Bank's performance, in promptness and in quality, under such circumstances, necessitates both programming (as above) and a close examination of procedures and means of early communication of requests in a well defined fashion.

The Minister of Finance told Mr. Kochman (who relayed an enquiry from Mr. McMamara on the Minister's impressions) and myself that he believes, from our earlier review of the program of work, that a technical coordination representative in Riyadh is necessary. The different departments and agencies that are requesting Bank help need assistance in defining and formulating the technical work to be undertaken. Furthermore, they need to determine what role the Bank can play in this and how. An on-the-spot Bank man can also decide whether and how best to transmit such a request by mail, or bring it personally (or jointly with the concerned Saudi officials) to Washington. A resident coordinator would also be able to follow-up on steps in the Kingdom, and would help put Bank work in the local context and in harmony with other collaboration programs.

The tentative request from CFO for "executive" involvement of the Bank in project implementation, as an owner's agent, has not been repeated, but a desire for our continuity of cooperation into the stage of implementation, in an appropriate form, has again been expressed.

Tentative Program of Requested Future Technical Collaboration between Ministry of Finance and the World Bank

(drawn up with Deputy Minister Al Soghair on February 5, 1975, and presented verbally to Minister of State Aba Al Khail)

1. Project Flanning/Evaluation
Expert for Ministry of Finance:
(ill also benefit Saudi Arabia
Monetary Agency - SAMA)

Tentative discussion of the options and queries expressed in Mr. Benjenk's letter. Further discussion in Washington with Deputy Minister Al Soghair and possibly other senior officials.

2. Program for Construction 100,000 Housing Units:

Status: General discussions of approach last week with Director General Housing. Bank experts arrived February 9 for 4-5 days to diceuse suitable role for Eank further. Agreement on following the . general procedure of the Housing Department is empected. If suitable expertise can be found and mobilised quickly in the Bank (once our role is defined), a proposal regarding our assistance to the Ministry of Finance would then be formulated. (Sector where Bank has no lending experience, but might be able to help in methodology of bid evaluation, like Pilgrims' Accommodation). Minister of Finance emphatic on need for Bank assistance.

- 3. Project Evaluation Team for Public Investment Fund:
 (pattern would be followed as appropriate in other financial institutions)
- Status: Cellaboration in evaluation of project financing applications in "Energy Intensive" projects, including Petrochemicals, possibly Steel and Aluminum production. A one to two-week visit of high level Bank official would be needed to define required scope of work, procedure and Bank staff input, including secondments, that is required later. Minister Finance gives high priority.
- 4. Training of Ministry of Finance Sould (EDI and on-the-job):
- to be defined with Decuty Minister al Soghair in Washington.
- 5. Unforeseen Items and Mativities

¹ adjusted to exclude engoing, now listed in G-2.

Tentative Program of Requested Future Technical Collaboration between Ministry of Finance and the World Bank

(drawn up with Dapaty Minister Al Soghair on February 5, 1975, and presented verbally to Minister of State Aba Al Khail)

1. Project Planning/Evaluation Expert for Ministry of Finance: (ill also benefit Saudi Arabia Monetary Agency - SAWA)

Tentative discussion of the options and queries expressed in Mr. Benjank's letter. Further discussion in Washington with Teputy Minister Al Soghair and possibly other senior officials.

2. Program for Construction - 100,000 Fousing Units:

Status: General discussions of approach last week with Mirector General Housing. Hank experts arrived February 9 for 1-5 days to discuss suitable role for Bank further. Agreement on following the general procedure of the Housing Department is expected. If suitable expertise can be found and mobilised quickly in the Bank (once our role is defined), a proposal regarding our assistance to the Ministry of Finance would then be formulated. (Sector where Bank has no lending experience, but might be able to help in methodology of bid evaluation, like Pilgrims' Accommodation). Minister of Pinance emphatic on need for Bank assistance.

3. Project Evaluation Team for Public Investment Fund: (pattern would be followed as appropriate in other financial institutions)

Status: Collaboration in evaluation of project financing applications in "Energy Intensive" projects, including Petrochemicals, possibly Steel and Aluminum production. A one to two-week visit of high level Bank official would be needed to define required scope of work, procedure and Bank staff input, including secondments, that is required later. Minister Finance gives high priority.

4. Training of Ministry of Finance Staff (SDL and on-the-job):

to be defined with Deputy Minister Al Soghair in Washington.

5. UnForeseen Items and Activities

^{1/}adjusted to exclude ongoing, now listed in G-2.

E.h - Annex 1, Item 1 - Project Flanning Evaluation Expert for Ministry of Finance

Minister Aba Al Khail had asked on January 11 for a project planning/
evaluation expert to assist the Ministry of Finance. Mr. Benjenk replied on
January 27 saying the matter was under consideration and indicating that a
number of clarifications would help in the search for a qualified person.

These are the academic background, the type of implementation experience,
the desired background, knowledge of Arabic, and the probable length of
service envisaged. He indicated that this could be discussed further by
Mr. El Darwish in Riyadh in February.

During the discussions, the Minister indicated that his main objective was to have someone who would advise the Budget Department and himself on requests for financing projects out of the general budget. These could be projects in any field, and therefore the broader the person, academically and in implementation experience, the better. He indicated that this particular aspect could be discussed further once the Bank had also considered how and with what people it might assist the Public Investment Fund (PIF), for which he had requested an evaluation team (see detailed Status Note on Eh, Annex 1 - Item 3). Such a team would probably have to have an industrial background, and therefore the Ministry of Finance's planning/evaluation expert should be a project financial analyst/economist with experience in utilities and social services projects, if possible.

Regarding background and knowledge of Arabic, the Minister explained that he had no particular preference. Any person sympathetic to the area

would be welcome and knowledge of Arabic would be an asset, but certainly secondary to qualifications and experience. Furthermore, he indicated that he would contemplate initially a year's length of service, with possibility of renewal for a similar period.

Deputy Governor Al Qosaibi indicated a similar need for a financial analyst/economist to help the Saudi Arabian Monetary Agency (SAMA) formulate opinions of projects that their representative on the Board of Public Institutions was asked to approve. Minister Aba Al Khail discussed this with Governor Qureshi and suggested that, initially, if a suitable expert were found for the Budget Department of the Ministry of Finance, he would also help SAMA out until the need for more than one person becomes pressing.

OFFICE MEMORANDUM

COMPTERMIAL

TO: Mr. W. A. Wapenhans

DECLASSIFIED DATE: March 3, 1975

FROM:

A. Sani El Darwish

APR 2 9 2013

SUBJECT:

SAUDI ARABIA: Technical Assi

Technical Assistance for Proposed 100,000 Low-Cost

Housing Units Construction Program

DETAILED STATUS NOTE (En lawer 1, It's

1. The purpose of this memorandum is to bring you up-to-date on the status of our review of prospects of the Bank responding to the requests of assistance from the Saudis in their efforts to contract for the construction of 100,000 housing units, to spell out the outstanding steps, the Bank's involvement and staff implications of our collaboration, to indicate the options open before us; and to request your guidance as to the appropriate role for the Bank.

Background & Present Status

- 2. On January 11 and January 26, Deputy Minister of Finance Al Soghair cabled Mr. Benjenk requesting delegation of a qualified Bank expert to help the housing department in reviewing prequalification submissions for this housing construction program and in adopting a system suitable for Saudi Arabia.

 Mr. Benjenk had replied on January 17 that I would investigate possibilities of our collaboration by examining their specific needs and seeing if we have suitable expertise in the Bank to contribute.
- 3. Messrs. L. F. Shanley, housing consultant, and C. N. Lindsay, facilities planner, arrived in Riyadh on February 8 to join me in discussions with the Saudis on this program. I left on February 10, Mr. Lindsay on February 11, and Mr. Shanley on February 14. A copy of Mr. Shanley's report is attached for your information.
- 4. Thus far, we have accomplished the following:
 - (a) Preparation of procedures and a timetable to be followed in the evaluation of contractors and award of contracts.

 (adjusted Annex II of Shanley report and attached as Appendix 1).
 - (b) Preparation of Terms of Reference for the technical consultant who would assist the Director General of Housing (Annex III of Shanley report). However, the Minister of Finance is opposed to use of consultants, so this document is likely to be abandoned.
 - (c) Preliminary evaluation of prequalification data already provided by 126 interested contractors and, on the basis of the submitted data, the rough classification of contractors in relation to degree of mechanisation and the type of buildings in which they appear to have previous experience. (Based on Annexes IV and V of the Shanley report and attached in a simpler presentation as Appendix 2).

- (d) Preparation of a prequalification questionnaire. (Revised Annex VI of the Shanley report and attached as Appendix 3).
- (e) Preparation of information to be issued to bidders and information to be submitted by bidders. (Annex VII of Shanley report, which requires further refinement).
- 5. After we send the Directorate of Housing (DH) Appendices 1, 2 and 3 and after Mr. Shanley makes the same preliminary evaluation (as done in hc) for any additional first itself to necessary for the LH to use these documents to eliminate the contractors whey rand unsuitable and send the Pregualification Questionnaire to those they consider suitable. These contractors would then prepare their submissions. As you know, we cabled the DH to this effect on February 28.

Outstanding Steps, Our Involvement and Options

- There would remain (see Appendix 1) evaluation of the new precualification submissions, preparation of bid documents, receipt of bids, their evaluation, negotiation and award of contract(s). The Director General of Housing had conceived a participation of Bank expert(s) in an advisory selection committee made up of: (i) his Pakistani consultant Mr. Saeed, a civil engineer, (ii) an engineer from the Industrial Development Center, (iii) Mr. Candilis, a French architect entrusted with design work that will be used in bid documents; (iv) a Lebanese civil engineer entrusted with similar work and (v) the World Bank expert(s). He also conceived the technical comparison of prequalification submissions and bids being prepared by consultants, and showed us the Terms of Reference he had in mind, to which we suggested some refinements. I had explained that the Bank, as in other cases of our collaboration in Saudi Arabia, usually provides direct assistance to the decision makers, in this case IH. This could be conceived as being in parallel to the advice of the committee, if DH wished to be assisted in this manner. We explained that Housing was not a field in which we had any lending expertise and endeavored to persuade the Saudi authorities to excuse the Bank from this job, since it is a sudden and urgent request outside our usual field of operations. However, the Minister of Finance and Economic Affairs was adament that consultants would not be appointed to assist DH until the selection of suitable contractor(s) is completed, at the earliest. He values the Bank's objectivity, integrity, institutional strength and general experience in comparison of bids, and seems insistant (as expressed to myself, Mr. Shanley and then Mr. Shoaib) on our collaborating with IH in the selection procedure.
- Aside from the difficulties in staffing to provide the desired assistance at the requested speed, there are inherent difficulties in the Bank becoming involved in the identification of a short list of contractors and in the evaluation of bids of this magnitude. Despite our best efforts to conduct ourselves circumspectly and to avoid any error in judgment, the Bank will be susceptible to criticism by groups with vested interests. If we cannot be excused, it would be preferable if we could continue to offer assistance in developing methodology and possibly a scoring system for comparing prequalification submissions and then later on for comparing bids, refining the list of bid documents and reviewing them, suggesting a draft contract and even applying the methodology we propose to the submissions and bids made.

We would, however, abstain from any short listing of contractors and decisions related to selection of contracts for bidding or later award of contract(s). This is consistent with our collaboration in selection of consultants for the Saudi Arabia-Bahrain Causeway. The DH and the Minister of Pinance understand our position, and our limitations, but it would avoid any misinterpretation of the extent of our expertise, ability to respond — more rapidly, for role, if a letter were sent spelling out our position in writing, and if it were further explained by Mr. Benjank during his proposed visit to Saudi Arabia with Mr. McNamara. Once — confirmation has been received, we could proceed as proposed. In view of the urgency, we would prepare on the premise that our proposal would be accepted.

8. I would appreciate receiving your guidance as to the scope of the assistance which we should offer to the Saudis so that I may draft Mr. Benjenk's letter to the Minister of Finance accordingly. As you know, we cannot respond as proposed above unless the organisation, structure, budget, and staffing of our technical assistance work is quickly adapted to the many pressing needs. We initiated requests in October 1974 but this is still under consideration. We have therefore suggested that Mr. McNamara apologise to Minister Aba Al Khail for our inability to respond now to this and other urgent requests for collaboration (see Brief Item E3).

ASED:lgv Enclosures

cc: Messrs. Cargill/Kochman/El Fishawy
Benjenk, Wapenhans, Paijmans, Jaycox, Lithgow, Finne, Stewart,
Lindsay (o/r)

E.b - Annex 1, Item 3 - Project Evaluation Team for Public Investment Fund (Fir)

Deputy Governor Al Qosaibi presented in mid-January to

Mr. McNamara and Mr. Cargill a request for assistance in project evaluation by a specialised team from the Bank. He was relaying a message from

Minister Aba Al Khail, who was concerned about the large number of major

financing applications that are pending with the PIF, that finances public

institutions and autonomous agencies. Predominant among these are the

applications of Petromin for energy intensive projects, including petrochemicals

and possibly steel and aluminum. PIF is not yet structured or staffed as

an operational institution to handle such projects in the near future without

assistance.

Minister Aba Al Khail emphasized the importance of this request and gave it very high priority. However, he agreed that it was difficult to respond before a high level Bank official looked at the type of requests that have been submitted to PIF and at the institutional structure and capacity of PIF itself. A two-week visit by a senior official of the Industrial Projects Department might achieve this.

Mr. Fuchs appreciated the need to respond if the Bank gave high priority to the Saudi request, which was neither planned nor budgetted in his department. He could plan to go to Saudi Arabia in late March to review this and other requests relating to industrial policy, non-hydrocarbon industry and minerals. He would attempt to define the scope of work and procedure that PIF should contemplate, and define the possible input of the Bank, as requested by the Minister of Finance.

Possible Studies in which World Bank's Assistance may be sought by CFO.

1. Agriculture:

a. Planning for the implementation of new land development.

b. Program for the development of extension services.

2. Industry:

- a. Policy framework for (encouraging) participation of joint-venture partners in major industrial projects.
- b. Improving technology--providing assistance toward the strengthening of assistance toward the strengthening of institutes working in the area of industrial technology, productivity, designs, and standards.
- c. Up-dating survey of existing industries in Saudi Arabia, including analysis of the level of technology especially in industries, such as construction, and infrastructure-supporting industries.
- d. Feasibility studies of major industrial projects, in which the private sector may not be able to invest.
- e. Development of a set of criteria for setting up priorities for industries -- in the light of the prevailing constraints.

2. Mertric Fower - Desalination:

Planning study for system design and implementation.

4. Education:

Study leading to an implementation plan for accelerating Saudi Arabia's program of literacy.

5. Manpower:

Study of Human Resources, Fnase 2, the demand side.

6. Transport:

- a. Follow-up studies as recommended in the SANTS Report.
- b. Long and short term Road Research Frograms. Research objects which need urgent attention are: materials and construction method.
- c. Comprehensive study of all major aspacts of the road transport industry.
- d. Fessibility study of the two alternative mass transit systems serving the Jeddah New Airport-Jed ah-Mecca route, namely, an electrical railroad and a bus system using exclusive bus lanes.
- e. Study of problems in completing the purchasing of equipment, materials, and supplies (which are often subject to long delays).
- f. Comprehensive organization study of the Civil Aviation Department.

7. Telecommunications:

Detailed feasibility study of using Electronic Switches in the telephone system in Saudi Arabia.

8. The Economy:

- a. Quantifying economic indicators of the Saudi Economy.
- b. The possibility of building an Econometric Model for the Saudi economy.
- c. Study toward accelerating the administrative decision making in the Government Sector.

Tentative Program of Technical Collaboration between Ministries/Agencies (other than Finance & CFO) and World Bonk

(to be discussed and confirmed March/April 1975) -

- 1. Non-hydro-carbon Industry, review, update of sector survey and development of feasibility studies and projects (Al Zamil/Twiegri).

 Request of Jan. 26, 1975 calls for close to 35 manyears up to 1980.
- 2. Non-hydro-carbon Minerals, review and assessment of existing geological and feasibility studies (Deputy Minister Chasi Sultan).

 Also ideas and suggestion for developing and training personnol of the Dupartment and establishing a suitable organisation. Ideas regarding suitability of an autonomous exploration agency, and project implementation arrangements. (Follow up on Dr. Badr's discussion with Industry).
- 3. Patromin. Follow-up on discussion between Dr. Badr and the Deputy Director General of specific projects where they might require Pank collaboration.
- 4. Education/Manpower. Follow-up with the competent agencies the assistance they require in the items (out of the 38 programs proposed in the Eark's report) which they have included in the Flan and for which they require implementation assistance.
- 5. Second EDI Course. Follow-up with General Administration Institute/CPO/Finance. Scope and timing of the second course to be tentatively agreed upon
- 6. Transport. Follow-up with all departments and agencies requirements of collaboration in studies and programming implementation of work/projects suggested in SAMTS report submitted January and commented on by Bank in February.
- 7. Agriculture. Al Dawasir Oasis Development; other Projects in Plan. The Ministry will be able to determine suitable scope for Bank collaboration in March, after review of potential assistance possibilities from all sources (aultilateral and bilateral).

January 23, 1975

OFFICE MEMORANDUM

TO: Files

land.

FROM: Mohamed Nessin Kochman

SUBJECT: Meeting wi

Meeting with Mr. Alcosaibi

On Monday January 13, at 6:30 p.m., Mr. McNamara met with Mr. Khaled Algosaibi, Vice Governor of the Saudi Arabian Monetary Agency. Present at the meeting were Messrs. Cargill, Vice President, Finance; Benjenk, Vice President, EMENA Region; and myself.

At the outset, Mr. Cargill introduced Mr. Algosaibi to Mr. McNamara and mentioned the valuable assistance he had offered when Mr. Cargill was in Saudi Arabia to finalize the \$750 million borrowing. Mr. McNamara welcomed Mr. Algosaibi and expressed the wish to be helpful in any way he could.

Mr. Algosaibi stated that his government was very pleased by the kind of cooperation prevailing between the World Bank Group and the Kingdom of Saudi Arabia and with the assistance provided so far. He indicated that his government has recently set up the Saudi Fund for Economic Development and they would like to have the assistance of the Bank in organizing it. Moreover, some experts are needed to help in appraising and preparing projects for that Fund.

Mr. McNamara said that Messrs. Cargill and Kochman would meet with him later to examine this matter. More precisely, Mr. McNamara stated that he was very interested in developing relations in the field of cofinancing of projects. The Bank has acquired a substantial experience in this domain and has already financed development projects jointly with other countries and national or regional financial institutions. Kuwait has participated in such operations; a transaction has been finalized with Libya and many other projects are being processed for joint and/or parallel financing with other co-lenders.

Mr. Algosaibi indicated his genuine interest in this form of cooperation and expressed the hope that concrete proposals will be worked out in the future. Then Mr. McNamara asked him if his government had preferences for certain countries or specific regions where they would like to co-finance projects. Mr. Algosaibi replied that they had no particular preference and that they were prepared to envisage joining their efforts with other co-lenders in any country. Then Mr. McNamara added that he would be provided with a list of projects in all the regions where the Bank is active.

Mr. McNamara turned to the question of the proposed IBRD capital subscription and voting rights of OPEC countries. He expressed his firm belief that the OPEC countries should have a greater voice and to that effect he stood (as indicated in the financial policy paper

that the Executive Directors will discuss in few days) for increasing the share of voting rights of the OPEC bloc of countries from its current 4.39% to 15%. This is quite a substantial increase whereas in the IMF an increase of 10% only is anticipated. Mr. McNamara mentioned the meeting he had with OPEC countries Executive Directors on that question and underlined the fact that he is prepared to see to it that such an increase takes place inasmuch as all the OPEC countries supported the idea. Mr. Algosaibi replied that he knows that his government supports the increase of quotas in the IMF. As far as the Bank is concerned, he cannot pass judgment yet and the matter will be studied. However, he wished to know, in the light of the figures quoted by Mr. McNamara, at the expense of whom the increase of OPEC's share will be realized. Mr. McNamara indicated that this was a subject open for negotiations between all parties concerned and he hoped that a satisfactory solution would be reached.

cc. Mr. McNamara > Mr. Cargill

Mr. Benjenk

MNKochman/cl

Memorandum to Files

- 1. Mr. Zaki Saad and Mr. Shoaib just called to report that in response to Zaki Saad's cable of last week, the Saudi Arabian Government has responded to ask whether the Management of the Bank fully supported Zaki Saad's recommendation that Saudi Arabia lend to the Bank \$750 million for 10 years at 8-1/2%. The incoming Saudi Arabian cable stated that the writer viewed Zaki Saad's proposal "favorably" and was prepared to submit it to the Council of Ministers for formal approval.
- 2. I stated to Zaki Saad that the Management of the Bank would accept \$750 million (denominated in dollars) at 8-1/2% for 10 years subject to Board approval. Further I urged him to act speedily on the matter because market returns were changing and we had other financing operations under consideration.

Robert S. McNamara November 19, 1974

cc: Mr. Cargill Mr. Shoaib

APR 2 9 2013 WBG ARCHIVES

Confidential Memorandum of Conversation* between Mr. Anwar Ali and Mr. McNamara Wednesday, October 23, 1974

It was agreed that Saudi Arabia would lend to the Bank, for a period of ten years, \$200 million at 8-1/4% (this portion of the agreement will be translated into a contract before Mr. Anwar Ali's return to Saudi Arabia) and the equivalent of \$50 million in riyals at 8%, (this portion of the agreement will be translated into a contract following Mr. Anwar Ali's discussions with his government in Saudi Arabia).

Negotiations regarding the remaining \$600 million to be borrowed by the IBRD as part of the Calendar Year 1974 program, in accordance with the intentions of the parties as they were discussed last spring, will be initiated in the near future. It is hoped that two loan agreements, each for \$300 million equivalent (with 20% of the amount denominated in riyals), can be negotiated on the same basis: one to be effective approximately December 1, 1974 and the other approximately January 15, 1975.

Both Mr. Anwar Ali and Mr. McNamara look forward to similar arrangements for future years. It is understood that for future borrowings beyond the CY74 program the interest rate would be set on market terms (at the level of U.S. Agency securities of comparable maturity), but of course at a level no higher than paid by the IMF for funds borrowed from OPEC countries for re-lending to the developing nations.

* Not to be circulated other than to the parties and Dr. Saad.

RMcN:mss 10/23/74 Pilen

September 27, 1974

I.P.M. Cargill

SAUDI APARIA - Anver Ali'e Visit

Anvar Ali and Fhoaib come to see we yesterday afternoon at 4.30 p.m. In the course of the discussion Asvar Ali made the following points.

- (1) He would like to have a formula which would justify the 8 percent interest rate that the Pank proposed to be charred on its borrowing from Fauli Arabia. I told him that we had said that the interest the Pank would be premared to pay would be "related" to equivalent meturities in the US narket and that we bad marticularly followed the rovements of 10-year Treasury bonds for this purpose. Through the year the yield on these bords had varied from a low of about 7 percent in January to a bigh for a short time of over 8 percent in August and were now falling back again. It could, therefore, be said that the S percent rate had on average been somewhat better than the rate that could be obtained on the US Treasury bonds in suestion. In the course of the rather discursive conversation that followed. Among Ali made a lot of moints which were more appropriate to a discussion about the disposition of Central Pank reserves than a loss to the World Pank for the nurroses discussed since the first quarter of this year. I told him that there could be no end to the discussion of a number of these points, decisions of which necessarily reflected the judgements of the investors but that I at any rate had received a clear impression from some discussions at which I had been present in Mr. McMarara's office that the rate and meturity - i.e. an average life of 11 to 12 years - had been agreed, being under this impression I had cited this conversation in all my talks with other OPEC countries including Libya and Venezuela and was confident that Saudi Arabia's position, as reported by me, had been very influential with them. I added that I would be most reductant to proceed with further discussions, including discussions with Kuwait and Abu Dhabi, unless these points could be reconfirmed.
- (ii) Anvar Ali raised the question of the timing of the issue. I told him that we had expected to sign one agreement but would consider drawing it down in tranches on agreed dates if this provided any convenience. However, I said that we were talking about a borrowing program for calendar 1974 and would not like to go beyond the arrangements made with Venezuela where the last tranche would be drawn down early in January but would relate to the borrowing program for calendar 1974. Anvar Ali expressed a preference for three separate loans on the grounds that his recent transactions with the Eank of Tokyo, owing to some unfortunate leaks to the press, received considerable adverse publicity and he would like to minimize this risk in future; he particularly asked when the publicity would have to be given for any transaction between Saudi Arabia and the Pank. I said that there was no question that the transaction would be publicly known and that in my judgement to have three separate loan agreements rather than one with a

September 27, 1974 Tiles provision for drawing in tranches was, if his fears proved correct, likely to have the result of three pieces of adverse public criticism rather than one. However, I again pointed out that not enough emphasis could be laid on the fact that money being provided to us was going to be used wholly for the benefit of poor countries and not, as in other cases, for the benefit of rich countries. (iii) Anwar Ali asked about the timing. He suggested that an agreement be drafted leaving blanks regarding interest rate, etc., which he would take back to Saudi Arabia at the end of October when he returned from his holiday. I expressed some concern about this, pointing out that the finalization of the transaction would in this way be delayed until almost the end of the calendar year and would severely handican discussions which we wished to have very shortly with other OFEC countries. I said that there was no difficulty in drafting a loan agreement but that since the only important points were exactly those which he left blank, it was not clear to me what procedure would be followed in order to get this settled. Fe said something about having further discussions just before his return but nothing very conclusive on this procedural aspect. cc: Mr. Shoaib IPMCarrill/plc

Forw 115. 57

OFFICE MEMORANDUM

TO: Files

DATE: September 27, 1974

FROM: I.P.M. Cargill (

SUBJECT: Saudi Arabia Borrowing

1. Mr. McNamara, Mr. Shoaib and I met with Mr. Anwar Ali on Friday, September 27. Mr. Anwar Ali raised the problems which he had raised with me and Mr. Shoaib on September 26 (see my memorandum of September 27) and was told by Mr. McNamara that at this late stage he could see no way to consider a higher rate than 8 percent. He mentioned the fact that in May he had been talking about 7 3/4 percent but that in view of the movement of the market since then he had felt it appropriate in the case of Venezuela and others, including Saudi Arabia, to settle on a rate of 8 percent but not higher.

The chief new point raised by Mr. Anwar Ali was the possibility of having any of the lending now being discussed in riyals. Mr. McNamara said that he had regarded the transactions for caleniar 1974 as one series. but he had assumed that the previous borrowing in rivals of about \$140 million equivalent was part of the series and had expected that the balance would be denominated in dollars. He emphasized that borrowing riyals created difficulties with our own borrowers but, more important. might not secure the approval of the Executive Directors, some of whom felt strongly on this point. Mr. McNamara went on to say that the borrowing proposed from Saudi Arabia was vital to the Bank and that he had based his lending plans and the Bank's program on the assumption after previous conversations that this series of transactions would be completed much earlier than this and certainly by the end of this calendar year. On the question of tranches for payment or of separate loan agreements, he had no views other than that he would prefer to follow the Venezuelan model and in particular emphasized that the last tranche should not be later than January 15, 1975 but would sount against the 1974 Bank borrowing program from Saudi Arabia. In view of the urgency of the matter, he suggested that further discussions should be held before Anwar Ali left at the end of October for Saudi Arabia and tentatively it was agreed to meet at 2.30 p.m. on October 10.

* * *

After the meeting Mr. McNamara asked me to verify precisely what proportions of our borrowing from Venezuela and other countries had been. If it were necessary in order to bring Saudi Arábia up to the same proportion, he would be prepared to consider raising the riyal borrowing marginally. He also asked me to find out why Anwar Ali laid so much emphasis on the assertion that Bank bonds were not "marketable".

cc: Messrs. McNamara, Shoaib and Rotberg

TO:

Files

May 3, 1974

INTERNATIONAL

FROM:

I.P.M. Cargill

SUBJECT:

Visit of Mr. Anwar Ali, the Governor of the Saudian Monetary Fund in Jeddah.

Mr. Anwar Ali, the Governor of the Saudian Monetary Fund in Jeddah, called on Mr. McNamara yesterday. Mr. Shoaib and I were present. After some generalities the talk turned to the proposed bond issue in Saudi Arabia and its terms. The following points were made.

- (a) Mr. McNamara said he found it difficult to exolain that the Bank would have to borrow for lending to poor countries at a rate higher than the IMF which was principally concerned with the problems of the rich countries. He suggested that the maximum rate that could be accepted would be about 7 3/4 percent. Mr. Anwar Ali felt that this was on the low side and pointed out that if one were guided by the U.S. market rates, it would be understandable that the rate on a bond issue now would be higher than the rate fixed at the time of the bond issue in Iran.
- (b) Mr. Anwar Ali went on to say that he wanted to give Mr. McNamara his personal assurance of Saudi Arabia's continuing support for the Bank and said that, provided terms were related to current market conditions, he would expect Saudi Arabia to supply a very substantial part of the Bank's needs.
- (c) Mr. McNamara explained the difficulties which the Bank would experience in the denominating of its bond issues in riyals. He went into the past history of this issue and said that while on this occasion an issue were denominated in riyals because of the background, it would have to be the last occasion that this would be done.

CC: Messrs. McNamara Knapp Shoaib Aldewereld Rotberg

IPMCargill:plc:fs

endusteding

Mr. McNamarn's Visit to Saudi Arabic, February 14-17, 1973

Menting with the Minister of Finance

Present: Minister of Finance, Secretary of State for Finance, Messrs. McNamara, Shoaib, Benjenk and Ljungh

After some pleasantries, Mr. McNamara asked about the development program of Saudi Arabia. The Minister of Finance said that the concept of planning had started with the arrival of a group for technical assistance from the World Bank. Although their visit had been short, their advice and planning had been valuable and the cooperation would hopefully continue with the recently initiated transportation study. The next plan would be completed in two years and run for a period of five years. He hoped that the World Bank would be able to give technical advice to the preparation of this plan.

Mr. McNamara described the Bank's achievement in the Arab World during the past five years and the roles of Messrs. Shoaib and Benjenk. He also said that he recognized the shortcomings of the World Bank's program and hoped that it would increase in the future. The Bank would plan to expand its technical and financial assistance to Arab countries in the next five-year period and, although Saudi Arabia does not need financial assistance, it could well benefit from technical assistance, of which the transportation study is one example. Since The King has expressed definite objectives to expand the economy, the Bank was then ready to assist in whichever way it would be desirable, and this was the main purpose of Mr. McNamara's visit. The Minister thanked Mr. McNamara for the offer and said that he would give details as to the technical assistance requirements.

Mr. McNamara mentioned the complaints which had been made against the Bank for its slow decision process and the difficulties in dealing with the Bank. The reason he said is that the Bank does not like to see the waste of money and being the servant of its member states must adhere to strict rules in this regard. The Bank often tries to alter the form of projects in order to reduce cost and increase benefits. This makes for a cumbersome process in the eyes of borrowers but increases the probability of success. The Bank's record of successes would probably match any other development institution. The average expected return on Bank projects is about 19%. The Bank would be reluctant to finance any project which shows a projected return of less than 9%, and all projects financed in the Arab world have met that criterion. He mentioned the Rahad project as an example and the Lower Khalis project as another. Mr. Benjenk described the details of this project.

The Minister of Finance said that it is important to understand the Arab environment which may at times be very difficult to predict. Mr. McNamara said that our job is just that—to predict the environment and thereby increase the probability of success.

The Minister esked Mr. McNamara's views on the monetary situation. Mr. McNamara replied that the situation is still unstable and that there is a great need for both monetary and trade agreements. The delay to agree brought on the recent crisis.

In view of the fact that The King was delayed in his trip through the country, it was decided that Mr. McNamara would make a field trip the following day and a meeting would be tentatively planned for Triday evening, Pebruary 16.

Meeting with the Minister of State for Financial Affairs and National Economy, Muhammad Aba Al-Khayl, and the Deputy Director of the Flanning Organization, Mr. Badr. Also present were Messrs. McNamara, Shoaib, Benjerk, Duncan (Stanford Research Institute) and Ljungh

The Minister of State for Financial Affairs and National Economy said that the main objectives of the current plan were first to educate the manpower needed for the development plan, secondly, to diversify the economy, and, thirdly, to increase GNP. The programs in manpower development were ahead of the plan while diversification lagged behind. Still manpower constraints remained the most serious obstacle to rapid economic growth. School facilities were being increased at all levels, but dropout rates were a major concern. The exact population of the country was not known and, since there had been no comprehensive census, a new census would show both the numbers of population and the proportion of nomads which was an important factor in planning education.

In agriculture, the Minister said, the results are encouraging but agriculture is legging in relation to other fields. The Government is providing much of the infrastructure necessary and teams of consultants are evaluating the potentials, especially regarding water availability. Almost all agriculture has to be irrigated. Agricultural production is estimated to be growing at 5.6% and there is an active Government subsidy program and distribution of fallow land. Figures on cultivated land are unreliable but the Minister envisaged a 4.5% growth of agriculture in the next planning period, mostly through increased area but also through more intensive cultivation and higher value crops. New varieties of wheat, such as Mexipak, are doing well. Livestock projects are being tested in order to encourage settlement of Bedouins. The most encouraging results have been reached with sheep.

(Mr. McNamara later visited the Harad agricultural development project east of Riyadh where the main activity was growing of forage crops for sheep farming. The project was technically reasonably successful and the availability of water and sultable soil were obvious. However, in a financial sense, the project would not show a positive financial return or even a positive cash flow for most of its projected life. The main mistakes made were that the whole land development activity had taken place before any crops were put into the ground instead of a gradual development. It is possible that similar projects could be developed and be marginally economically justified if the lessons were drawn from the present Harai project.)

Industry had been declared the domain of the private sector. The growth rate had been slow-only about 6%. The Minister said that the basic industrial infrastructure is there but the response in terms of investment by the private sector had been slow, since there is no entrepreneurial experience in industry and returns in commerce and real estate are higher and more easy to obtain. The state-owned petroleum company, Petromin, would expand its industrial activity in the chemical

petroleum fields. An investment fund for the support of government-industrial ojects and mixed projects had been set up and the Government was due to issue industrial policy guidelines in the near future. The most successful industries were cement, where the capacity had reached one million tens with local production receiving priority under a fixed price system. Plastic pipe and asbestos cement products were also being produced.

In transportation the physical achievement had been impressive but the economic fastification was probably doubtful.

The Minister said that the next plan would essentially contain the same objectives of manpower development, economic diversification and increase in GMP, but with somewhat revised figures. The main constraint would still be technical manpower.

The subject of technical assistance was raised again and Mr. Benjenk explained how the Bank's technical assistance is organized. For assistance in planning, the Bank would use its own personnel, while, for some activities, we would hire consultants. In planning our response could be rapid but, if we are to make major efforts in assisting in project evaluation, we would need more time. For planning assistance we would use our own staff, but, for a major effort, we may have to charge a fee to Saudi Arabia. But this could be discussed later.

The Minister of Finance asked whether the Bank could assist in evaluating specific projects in Saudi Arabia's development plan. Mr. McNamara replied in the affirmative but warned that this would have to be planned with longer notice in order to fit into the Bank's work program. In education Mr. McNamara said that Messrs. Benjenk and Ballantine would pay special attention to the needs of Saudi Arabia.

Later at lunch Mr. McNamara said to the Minister of Finance: "You mentioned that you would like to have the Bank's assistance in planning. Please do not be dissatisfied with what we provide. I wish to emphasize that it will take time for us to learn your requirements, find people to work on Saudi Arabia, have them gain experience of for our efforts to bear fruit. But if we work together and are tolerant during the initial learning period, then after five years you will feel that you are getting valuable assistance from the Bank."

AL March 23, 1973

UNDP ACTIVITIES

- 1. The UNDP's Regional Office for the Gulf Area is situated in Saudi Arabia.
- 2. UNDP Indicative Planning Figure (IPF) for the Saudi Arabia Country Program for the 5-year period 1972-76 was \$10 million. Approximately 75% of this amount was estimated to have been spent by the end of 1974.
- 3. UNDP assistance has been concentrated in the sectors of agriculture, industry, transport and communications, science and technology, and social security and other social services. Assistance consists mainly of providing training, and in carrying out studies. IBRD is executing agency for the National Transport Survey, Phase II of which was approved in December 1973.
- 4. For ready reference, the name and address of the UNDP Regional Representative is as follows:

Mr. Abdullatif Succar

Mail Address:

P.O. Box 558 Riyadh, Saudi Arabia Tel: 22564 26807

Street Address:

Al-Washam Street, Murabba Riyadh, Saudi Arabia

EM1DA February 14, 1975

III. Content of the country programme according to sectors and subsectors

- 5. The sectoral breakdown of the country programme is:
- (a) Arriculture: UNDP assistance in this sector is primarily concerned with groundwater development and irrigation and the effective maintenance and repair of agricultural equipment;
- (b) <u>Industry</u>: The major projects in this sector concern manpower development and managerial training and assistance in carrying out studies for industrial development;
- (c) Transport and communications: UNDP activities in this sector include assistance for training in civil aviation, planning and development of highway projects including transport survey and the establishment of a telecommunication training centre;
- (d) General economic and social policy and planning: The projects under this sector aim at providing training in the fields of economic and social planning, and public and financial administration;
- (e) Science and technology: UNDP assistance in these fields provides mainly for training in geology and also in meteorology;
- (f) Education: UNDP is assisting in the establishment of teacher training colleges and supporting educational research. While table 1 indicates that only 3 per cent of the total IPF is budgetted for education, other sectors such as industry, agriculture, transport and communications and social services and labour have training and educational components included in them;
- (g) <u>Social security and other social services</u>: The major emphasis in this sector is designed to assist the Government in preparing and implementing programmes for physical planning, institutional co-ordination and to strengthen training programmes in community development;
- (h) Labour, management and employment: The Government is receiving assistance through small-scale projects in manpower assessment and planning, the organization of vocational training and development of employment organizational policies.

^{1/} The Bank is Executing Agency for the transportation survey.

Possibilities of increased exports of Libyan crude oil to Yugoslavia and deliveries of Yugoslav meat to the Libyan market were also discussed. Other topics included long-term cooperation in the manufacture of ectrical equipment, machine-building, prefabricated etal constructions, farming machinery and chemical and petrochemical products, and increased mutual trade in foodstuffs, textiles and furniture, Tanjug added.

MEMO: Kuwait last month offered to pay for one-third of the cost of the Adriatic pipeline, which will carry Middle East crude oil from Yugoslav port facilities inland to Belgrade, Hungary and Czechoslovakia (MEMO, Vol. 2, No. 3). Originally estimated to cost \$300 million, the pipeline is now more realistically expected to cost closer to \$440 million.

Morocco

ROYAL AIR MAROC EYES BOEING, DOUGLAS PLANES

The national carrier Royal Air Maroc will acquire over \$180 million of jet aircraft by 1980, including three Boeing 737s, eight Boeing 727s, and two Boeing 747s or DC-10s, according to the company's President Mr Ahmed Lasky in Casablanca last week. He also ounced that Royal Air Maroc would lease one soing 707 for the inauguration and first year of service of the new Casablanca-New York route.

Mr Lasky said that Royal Air Maroc had registered a load factor of 55 per cent, which he expected would continue until 1980. He also announced that the company's four medium-range Caravelles would be phased out of service by November 1976, and said that his company would consider buying the European Airbus only after studying other airlines' experience with the plane.

Saudi Arabia

SEEKING FRENCH NUCLEAR REACTORS

A Riyadh newspaper and the state-run radio reported last week that Saudi Arabia is buying two nuclear reactors from France, but did not give any details of the type of reactors or their delivery date. MEMO first reported (Vol. 2, No. 6) that a Saudi delegation had been in Paris negotiating the purchase of the reactors and the requent supply of enriched uranium.

ne Saudis would like to buy an initial small reactor to train Saudi technicians who would later run a larger unit.

CHASE MANHATTAN TO MANAGE INDUSTRIAL DEVELOPMENT FUND

From our correspondent in Riyadh

Chase Manhattan Bank President David Rockefeller's visit to Saudi Arabia last week has resulted in a Saudi offer for Chase to administer the \$140 million Saudi Industrial Development Fund.

Mr Rockefeller was in Saudi Arabia to seek permission to open a Chase branch in the Kingdom. Prince Abdullah Feisal, the son of the King, advised Mr Rockefeller that he should make a clear and personal request to the King if he wished to have a definite decision on the Chase branch. Mr Rockefeller immediately flew to Riyadh and personally made the request to the King, who replied, "No, but I shall give you something better. Chase Manhattan can become the manager of the Saudi Industrial Development Fund."

The Fund, established in March 1974, aims at assisting private sector interests to establish and expand domestic industries. The Fund is administratively linked to the Ministry of Finance and Economy.

According to its general terms of reference, the Fund can extend 15-year credits of up to 25 per cent of the value of fixed assets for new industrial projects or the expansion of existing ones. No interest is charged. Borrowing costs are determined as fees sufficient to cover the costs of running the Fund.

It is projected that the Fund will also provide technical, administrative and economic consulting services in the future.

MEMO: Judging from the Fund's terms of reference and its resources and services, Chase seems to have secured a mandate to supervise the larger part of private industrial development projects in Saudi Arabia in the near future. It is obvious that charges for loans, even after the handsome management fee expected for Chase, will still leave borrowing from the Fund a very attractive proposal. As the industrialisation of the oil sector is in Government hands and private industry development is in its early stages, the scope of work for Chase and its technical, economic and management services will be very large.

Together with this major breakthrough in Saudi Arabia, Chase is also managing a new commercial bank in Qatar and opening branches in Sudan; it already has branches in Egypt, Oman and Jordan.

DEVELOPMENT FUND LOANS

The Saudi Development Fund, recently established with a capital of some \$2.4 billion, has given Egypt a \$161 million loan to finance development projects, the official Saudi press agency reported on February 17. The Fund is also considering a Tunisian request for loans, the agency reported.

The aim of the Fund is to finance development projects throughout the Arab World and to promote solidarity and cooperation among Arab countries. The

MEMO 6

Fel 22,1975

Fund is headed by Sheikh Mohammed Abal Khayl, Maister of State for Financial Affairs.

e \$161 million loan to Egypt comes at the sametime as a \$100 million Saudi grant to Cairo (See Egypt section).

The Tunisian loan request came during discussions in Riyadh last week between the Tunisian Planning Minister and Mr Abal Khayl. The meeting also discussed questions relating to the Arab-African Industrial Development Bank, of which the Tunisian Minister, Mr Chedli Ayari, was recently elected President.

The Khartoum-based bank will have a capital of \$231 million. The Saudi share of \$50 million is the largest single subscription.

SAUDIA SEEKS MORE TRISTARS

The Saudi Arabian national carrier Saudia is negotiating to buy two more Lockheed L-1011 Tristar jets, according to the airline's Director General Sheikh Kamil Sindi, who said last week that if the deal with Lockheed was successful Saudia would take delivery of one L-1011 in 1978 and the other in 1979.

Saudia already has four of the planes on order with Lockheed. Two are due to be delivered later this year, one in 1976 and the fourth in 1977 (MEMO, Vol. 1, No. 14).

Sheikh Sindi's statement effectively quashed ulation that Saudia would buy new L-1011 aircraft ordered from Lockheed by financially troubled TWA.

The planes delivered after this year will be the extended range version of the L-1011, complete with the updated Rolls-Royce RB-211 engines.

Sheikh Sindi also said the airline would shortly open discussions with US authorities on a bilateral agreement, under which Saudia would be able to run services to the United States, and US airlines to fly into Saudi Arabia.

The Director General said if the talks were successful, and he had no doubt they would be, then Saudia would start a twice-weekly service to New York by the end of this year.

PETROMIN REFINERY WITH SHELL

Petromin and Shell will build a \$1 billion oil refinery near the eastern city of Al Joubeil, a Petromin official announced in Riyadh last week.

The refinery is expected to go on stream in 1980. Approval for the project came during a meeting of Petromin's Board of Directors last week chaired by Oil Minister Ahmed Zaki Yamani.

Mr Yamani had earlier denied reports that Saudi Arabia was considering a long-term reduced price oil sale reement proposed by Dr Kissinger. In a Riyadh wspaper interview, Mr Yamani was quoted as saying nat, "During his stay in Riyadh, Dr Kissinger did not discuss a long-term agreement involving oil sales at reduced prices."

The Saudi Minister stressed, however, that Saudi Arabia's policy aimed at reaching agreement in this

respect, but within the framework of OPEC. He also said that a proposed oil agreement with France was now in the final stages of negotiations.

Takeover progress

Saudi Arabia's chief negotiator for the complete takeover of Aramco returned from the latest round of talks in London last week saying that the talks had achieved positive results. Dr Abdul Hadi Taher, Petromin Governor, said in a Riyadh interview that agreement had been reached on "most basic points, and the two sides are expected to meet soon to discuss the remaining questions."

Syria

WEST GERMAN STEEL PLANT

The West German firms Brown Boveri and Coutinho, Caro and Co. have been engaged to build a steel foundry in the west-central city of Hama to produce 120,000 tons of steel per year. The \$45 million project is expected to be ready by mid-1977.

OIL POLICY APPROVED

The Central Leadership of Syria's Progressive National Front, the nation's highest policymaking body, has approved the Government's revised oil policy.

Two weeks ago, the Government sent letters inviting 14 major international oil companies to conduct exploration activity in the country (MEMO, Vol. 2, No. 6), a major shift in Syria's traditional national oil programme.

Prospects and Trends

13 BANKS ON BOYCOTT LIST

The Commissioner General of the Arab Boycott of Israel Office last week released the names of the 13 international banks and financial institutions on the Arab "blacklist" because of their "cconomic or military support of Israel or their ties with the Zionist movement." The list includes: Warburg of Great Britain and all its branches, Banque Belge Centrale S.A. (Belgium), Banque Max Fisher (Belgium), National Provincial and Rothschild (Canada), London and Colonial Bank (Britain), Société Bancaire et Financière d'Orient (France), Union Financière de Paris (France), Bank fur Gemenwirtschaft (West Germany), International Credit Bank (Switzerland), Discount Bank (Overseas) Ltd (Switzerland), Lazard Frères (US), American Bank and Trust (US), and Rothschild and all its branches.

The Commissioner General, Mr Mohammed Mahgoub, left for Cairo late last week to head the 37th conference NEWS SERVICE

INFORMATION AND PUBLIC AFFAIRS DEPARTMENT

This	news story appeared on page	'3_ of	the 23 FEBRUARY 1975 issue of:
	THE NEW YORK TIMES		THE CHRISTIAN SCIENCE MONITOR
	THE WALL STREET JOURNAL		THE TIMES
	THE JOURNAL OF COMMERCE		THE FINANCIAL TIMES
(SE)	THE WASHINGTON POST		

U.S. Is Helping Saudis Set Up Social Security System

By Austin Scott Washington Post Stoff Writer

Saudi Arabia, the nation with the third-largest monetary reserves in the world, is using U.S. help to set up a mechanism to keep people from becoming poor — a social security system.

A three-man delegation of U.S. technical experts, all of whom work for or have retired from the Social Security Administration, is

eduled to leave Baltire Wednesday for Saudi

They will spend three months advising the Saudis, along with technical experts from Britain, Egypt and Pakistan.

Saudi Arabia is the world's largest petroleum exporter. Last year the Saudis earned about \$29 billion by selling nearly one-fifth of all the oil consumed by non-Communist countries. In 1973, their national budget was \$6 billion, and they were unable to spend nearly half of it.

The International Monetary Fund estimated earlier this month that they held international reserves of \$14 billion, only \$2 billion less than the \$16 billion held by the United States. West Germany is first with \$32.7 billion in reserves. International reserves include foreign exchange, gold, and Special Drawing Rights.

Sid Nibali, the man in harge of the mission, said to Saudi social security program was not changed by their sudden incease in oil wealth, "Their contribu-

tion rates are on a par with other countries, but their benefit structure is, I would say, very generous in comparison with the U.S.," he said.

Saudi Arabian workers pay 5 per cent of their wages into the system, Nibali said, while the employer contributes 8 per cent, plus an additional 2 per cent for workmen's compensation.

Upon retirement at age 60, a worker will receive retirement benefits calculated by averaging his monthly salary for the last two years he worked, and granting him 2 per cent of that figure for every year that the program covered him.

A Saudi who was covered for 40 working years would thus receive 80 per cent of his last - and presumably highest - wages. By comparison, U.S. retirement benefits for a 40-year worker retiring at age 65 would range between 30 and 60 per cent of his monthly salary averaged over his lifetime, a Social Security spokesman said. U.S. workers and employers each pay 5.85 per cent of a worker's earnings into the system for those eligible.

It is not clear how much of Saudi Arabia's whopping national income trickles down to the average Saudi citizen.

The World Bank put annual per capita income in Saudi Arabia at only \$550 in 1974, but the State Department figure for the same year is \$5,273.

Some 90 per cent of the gross national product is oil income, a department spokesman said, and much of that goes abroad again immediately.

Some flows into new construction projects that have made it possible for anyone who wants a job to find one.

Some oil income also flows into subsidies. High-test gasoline costs 16 cents a gallon, and government subsidies also hold down the costs of electricity and water, rice and sugar, so that consumers do not bear the brunt of inflation for those commodities.

A tribal as well as extended family structure helps spread money around, the State Department spokesman said, adding that many Saudis are related in some way to the royal family, which helps bring money in, too.

The United States has provided technical aid to Saudi Arabia on the social security system since 1971, when the Saudis, who had decided to set up such a system in 1969, asked for the help of two experts from the Department of Health, Education and Welfare. There were follow-up trips in 1973 and 1974.

Nibali said his team will be helping "to establish the whole system, registration of employers, registration of workers, record-keeping processes, keeping track of contributions."

There are unusual problems, he said. Checks cannot be mailed, as they are in the United States, because there

are no street addresses. A Saudi who wants to receive mail has to get a post office box. Other unresolved problems are whether workers should be paid in cash and how overpayments can be recovered, he said.

"The system they are putting in is similar to the U.S. system, with old age, survivors and disability benefits and workmen's compensation," Nibali continued.

"So far they have registered employers having 50 or more workers. They now

have 700 employers and about 170,000 workers registered so far."

When the system is finished, he said, a half-million workers, not including the self-employed or those in agriculture, will be registered.

Nibali is a system analyst who retired from the Social Security Administration in 1973. Accompanying him will be Mel Greenwood, also a systems analyst, and Mahmoud Abbasi, An Arabic-speaking computer programmer who first came to this country in 1957, Nibali said.

Born in Jordan, Abbasi is a naturalized American citizen who worked for the Arabian-American Oil Co. in Saudi Arabia before coming here, Nibali said. He came to the Social Security Administration in 1970 from the American Oil Co.

NEWS SERVICE

INFORMATION AND PUBLIC AFFAIRS DEPARTMENT

This	news story appeared on page	7 of	the	20 Feb	ruary	1975	issue of:
	THE NEW YORK TIMES		THE	CHRISTIAN	SCIENCE	MONITOR	
	THE WALL STREET JOURNAL		THE	TIMES			
	THE JOURNAL OF COMMERCE		THE	FINANCIAL	TIMES		
	THE WASHINGTON POST						

Saudi Arabian Oil Output Falls Sharply Because of World-Wide Oversupply

By JAMES C. TANNER

Staff Reporter of THE WALL STREET JOURNAL

NEW YORK - A world-wide oversupply mand warranted such production rates, of oil has resulted in a sharp drop in petroleum production in Saudi Arabia, kingpin of the oil cartel

U.S.-Saudi consortium is allowed to produce Saudi government, by the Saudi government. Aramco accounts is allowed to produce up to 8.5 million bar- cause of a slowing in petroleum consumprels a day.

Additionally, an Aramco subsidiary, of oil and partly to the economic recession. Trans-Arabian Pipe Line Co., has ceased minal because of slackened demand.

ing in recent months, largely because of to be even lower than January output. cheap tanker rates. Oil buyers have found they can fare better by transporting Saudi crude by tanker from the Persian Gulf the Tapline, as the Trans-Arabian pipeline costs \$2-a-barrel less than shipping from the Mediterranean after the pipeline tariff Es taken into account.

The drop in production puts Saudi Arabia again in third place among the world's biggest petroleum producers. The Soviet Union gained first place this year with about nine a day. million barrels a day of crude oil production. The U.S., whose production continues to decline and is currently around 8.6 mil-Hon barrels a day, is again slightly ahead of Saudi Arabia.

Nonetheless, Saudi Arabia still ranks as

Petroleum Exporting Countries and could surpass both the U.S. and Russia if oil de-

Most of Aramco's oil is purchased by four U.S. oil companies, which share a 40% interest in the consortium. They are Exxon Sources said production by Arabian Corp., Standard Oil Co. of California, Tex-American Oil Co., or Aramco, is about one aco Inc. and Mobil Oil Corp. The remaining million barrels a day less than what the 60% ownership of Aramco is held by the

The U.S. oil companies have been taking for the bulk of Saudi Arabia's oil output and less oil from Aramco in recent weeks betion world-wide, due partly to the high price

Aramco doesn't forecast production sending oil through its 1,000-mile pipeline levels, because output is subject to change if from Saudi fields to a Sidon, Lebanon, ter- the owner companies request different amounts of oil than they had been taking The latter development isn't much of a But Aramco has disclosed that production surprise. As previously reported, the rate of for January averaged only 7.6 million barflow of oil through the pipeline, never more rels a day. Sources outside Aramco said than 500,000 barrels day, has been shrink- that the February production level is likely

First word of the stopping of oil through rather than by paying the pipeline tariff and is called, came from Beirut sources. An Arthen picking up the oil at the Lebanese port, amo spokesman in New York confirmed With current tanker rates, sources said, the end of the flow and said that the pumpshipping Saudi oil from the Persian Gulf ing had been stopped because "there are few if any requests" for oil to be delivered through the line. There were indications that the flow mightn't be resumed for some weeks, and possibly for months,

The Tapline has been operating below capacity for many months. Flow through the is considered by most oil observers to have line last year averaged only 175,555 barrels

> Some of the oil going through the Tapline has been used by a refinery in Lebanon and by one in Jordan. But there is more than enough oil in storage at the Sidon terminal tanks for these refineries.

The Aramco spokesman said that the the leading producer in the Organization of Sidon tanks, which have a capacity of 4.5 million barrels of oil, currently hold 3.5 million barrels.