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CULTURAL DIVERSITY

# **DECLASSIFIED** WBG Archives





R2004-149 Other # 12 Box # 212119B Shelton H. Davis - Subject files - Cultural Diversity Thematic Team - 1998 -Correspondence

# THE WORLD BANK GROUP

	ROUTING SLIP	March 12	, 1998		
	NAME		ROOM. NO.		
Myr	tle Diachok, SDV				
cc:	Gloria Davis, SDV				
_	Jorge Uquillas, LCSES		I 6-221		
	Coca del Castillo, EASSD		MC 6-239		
	Antoine Lema, AFTE1		J 3-107		
_	Tia Duer, LCSES	a contraction and the second s	I 6-205		
	Steve Stern, LCSES Eveling Bermudez, ESDVP		I 6-212 MC 4-141		
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	FOR COMMENT	PER OUR CONVERSA	TION		
	FOR ACTION	NOTE AND FILE			
	FOR APPROVAL/CLEARANCE	FOR INFORMATION			
	FOR SIGNATURE	PREPARE REPLY			
	NOTE AND CIRCULATE	NOTE AND RETURN			
REI	MARKS: Myrtle,				
REI	Myrtle, You will find attached draft work pro Diversity Thematic Team. It is based cultural diversity specialists and Tia will submit a separate SDV work pro Inclusion on Monday.	d on discussions with regional Duer on cultural heritage. We			
REI	Myrtle, You will find attached draft work pro Diversity Thematic Team. It is based cultural diversity specialists and Tia will submit a separate SDV work pro Inclusion on Monday. Best,	d on discussions with regional Duer on cultural heritage. We	EXTENSION		

## CULTURAL DIVERSITY/CULTURAL HERITAGE THEMATIC GROUP DRAFT WORK PROGRAM & BUDGET (FY 99)

### I. OBJECTIVES

The objectives of the SDV Family Cultural Diversity/Cultural Heritage Thematic Group are to:

- a) create an effective framework and language to communicate such concepts as cultural diversity, cultural heritage and social inclusion to other Bank staff and our Borrowers;
- b) demonstrate the utility and value of these concepts in designing development interventions for specific regions, countries and localities;
- c) improve the implementation of OD 4.20 on Indigenous Peoples (under revision) and OP 4.11 on Cultural Property (recently finalized);
- d) build into the Country dialogue and Sector work a discussion of issues relating to cultural diversity, cultural heritage and social inclusion;
- e) further partnerships with national and international agencies concerned with these issues; and,
- f) develop training and research programs for increasing Bank staff and Borrower understanding of the importance of cultural diversity, cultural heritage and social inclusion in the nation building and development process.

## II. ACHIEVEMENTS IN FY 98

During the current fiscal year, the Cultural Diversity/Cultural Heritage Thematic Team carried out the following activities:

#### A. Indigenous Peoples

- a) established a Bankwide Working Group and prepared an Approach Paper for the revision of OD 4.20 on Indigenous Peoples;
- b) witnessed the Board presentation of the first stand-alone, Bank-financed project for indigenous peoples (the Ecuador: Indigenous Peoples and Afro-Ecuadorean Development Project)

- c) conducted a training workshop on "Indigenous Peoples and Economic Development," focusing major attention on regional experience in implementing OD 4.20 and new challenges posed by private sector investments in areas occupied by indigenous peoples;
- d) participated in the annual meetings of the Working Group on Indigenous Populations of the UN Human Rights Commission (Geneva, July 1997) and in the Technical Workshop on Traditional Knowledge and Biodiversity of the Secretariat for the International Convention on Biodiversity (Madrid, November 1997);
- e) with support from the Swedish International Development Agency (SIDA) Trust Fund conducted the following regional activities:
  - produced a set of national legal profiles on indigenous peoples for the Philippines, China, India and Pakistan (a fifth profile will be completed by the end of FY 98 on Bangladesh);
  - prepared country profiles on indigenous peoples for Mexico and Central America;
  - carried out consultations with indigenous groups in Argentina, Peru (for a National Indigenous Peoples Development Plan),,and Brazil (for a national Indigenous Health Strategy); and,
  - undertook an evaluation of the Institutional Development Fund (IDF) Training Program for Indigenous Peoples in LAC.

## B. Cultural Heritage

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- a) prepared a final draft of OP 4.11 on Cultural Property, following the receipt of comments from a network of internationally recognized cultural heritage institutions and experts;
- b) established a focal point within the LAC Region to provide for Bankwide resource mobilization, policy coordination, program monitoring and external outreach in the cultural heritage area;
- c) established a Cultural Heritage Partnership to coordinate activities in the cultural heritage field among the donor community, private foundations, NGOs and other specialized agencies;
- d) at the request of the President's Office, prepared a Bankwide Work Program on Cultural Heritage;

e) prepared a training course for external partners and Bank staff on Cultural Heritage (planned for April 1998); and,

### C. Social Inclusion

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- a) pioneered work on social inclusion and poverty alleviation, including organization of a Technical Consultation with the International Institute for Labor Studies (ILO) and a regional workshop with the ECA/MNA Social Development Unit on Armenia and Albania (planned for April 1998);
- b) co-chaired the Social Inclusion Steering Committee to prepare a work program for SDV Family during FY 99 [Note: A Work Program and Budget for Social Inclusion is being prepared separately from this document]..

## III. GOALS FOR FY 99

The goals of the Cultural Diversity/Cultural Heritage Thematic Team for FY 99 will be toe:

- a) systematize and strengthen the cross-Bank data base and information systems (Knowledge Management System) on cultural diversity and cultural heritage;
- b) promote stronger cross-regional information exchange and dialogue among specialists working in cultural diversity and cultural heritage fields;
- c) ensure that cultural diversity and cultural heritage concerns are incorporated in the broader social inclusion agenda of the SDV family;
- d) improve analytical work and understanding, of key options and tools in the cultural heritage field, with particular focus upon:
  - cultural economics,
  - management of cultural institutions (financial and organizations); and
  - best practice in policies and regulatory frameworks for cultural heritage conservation.
- e) form stronger partnerships with external institutions;
- f) review and disseminate lessons learned from the LAC experience with indigenous peoples training and development projects; and, recent projects dealing with indigenous peoples in the South and East Asia and Pacific regions; and,

g) promote more systematic focus upon improving projects directed at vulnerable ethnic and cultural groups, particularly in the context of post-conflict situations and in the Africa Region.

#### IV. ORGANIZATIONAL STRUCTURE AND STAFFING PROPOSAL

It is proposed that in FY 99, the Cultural Diversity/Cultural Heritage Thematic Group have a more decentralized structure. The Cultural Heritage Focal Point would remain in the LAC region and that work on Cultural Diversity (specifically related to Indigenous Peoples and other vulnerable ethnic groups) would be decentralized to the regions. Rather than focusing organizational efforts in the anchor, a structure of crossregional task teams should be organized to exchange experience, conduct training, and do necessary analytical work

Specifically, it is recommended that:

**A.** Indigenous Peoples Team -- .5 SYs for decentralization of Anchor activities to the Region;

**B.** Cultural Heritage Team -- .25 SYs for Task Team Co-Coordinators , and ,5 SY for Technical Consultant.

Total Staff Needs: 2.5 SYs

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Investments at the anchor should be strengthened in the Knowledge Management System, particularly in terms of cross-regional and external data bases and information systems. Funds, where available, should be invested in additional regional activities and cross-regional dialogue, training and coordination.

## V. PROPOSED ACTIVITIES, PRODUCTS AND RESPONSIBILITIES

#### A. General (Knowledge Management)

(a) systematization and strengthening of Knowledge Management System -- SDV KMS Anchor with support from Regional Cultural Diversity and Cultural Heritage Specialists.

#### B. Indigenous Peoples

a) completion of revision of OD 4.20, including external consultations--Bankwide Working Group;

- b) dissemination of LAC, South Asia and East Asia and Pacific experience with indigenous peoples -- training courses and publications by Regional Cultural Diversity Specialists;
- c) Special activities under SIDA Trust Fund on the Environment and Participation:

## LAC:

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- Book in indigenous peoples and development in Latin America
- Indigenous peoples development strategies in Chile and Argentina
- Migration study of indigenous peoples of southern Mexico
- Indigenous peoples profiles in Mexico and Central America

## East Asia and Pacific:

- Indigenous peoples profiles of the Philippines
- LAO PDR Cultural Heritage and Natural Resource Management
- Vietnam Legal Profile and Ethnic Minority Groups
- China Minorities - Maternal and Child Health

## Africa:

• Strategic program on cultural diversity and cultural heritage in Africa

## B. Cultural Heritage

- (a) coordination of Bankwide Work Program on Cultural Heritage (LCSES Focal Point)- output of 20 LILs on cultural heritage;
- (b) analytical work on cultural heritage:
- cultural economics research paper (LAC Focal Point and PREM);
- best practice in cultural institutions financial management (LAC Focal Point, FPSI, and the Partnership);
- (c) further development of Cultural Heritage Partnership -- two partnership meetings organized by LCSES Focal Point and Regional Cultural Heritage Specialists, travel and networking; and
- (d) Co-sponsorship with Italian Government of May 1999 Conference on Culture and Development

## VI. PROPOSED BUDGET

Expenditure Category	Projected Amount		Other Financing Sources
	SDV	Other	
Knowledge Management			
(i) Regional Training on Indigenous People	40,000		
(ii) Two Reports on Indigenous Peoples	25,000		
(iii) Cultural Heritage KMS		200,000	Financing to be provide by ESSD Network and Bank KMS Unit
Indigenous Peoples			
(i) Indigenous Peoples Consultation	70,000		Carried over from FY98 budget for OD 4.20
(ii) Staffing (.5 SY)	100,000		revision
Cultural Heritage			
(i) Strategic Initiative on Africa Cultural Heritage	50,000		If SIDA funds come through this allocation would not be needed
(ii) CH LCSES Focal Point (2 SYs)	400,000		not of monor
(iii) Cultural Heritage Analytical Work			
- Cultural Economics	100,000	100,000	Amount to be negotiated with PREM and FPSI
- Cultural Heritage Management Study	75,000	75,000	Amount to be negotiated with PREM and FPSI
(iv) Cultural Heritage Partnership			
- Networking and Travel	30,000		Co-financed by Italian Government and IBRD
- May '99 Culture and Development Conference		500,000	
<b>Fotal Budget To Be Covered by SDV</b>	890,000	875,000	

## **INDIGENOUS PEOPLES**

## WORK PROGRAM AGREEMENT FY 1999

<b>Department Director:</b>	Gloria Davis
Thematic Team Leader:	Shelton H. Davis (Cultural Diversity)
<b>Network Family:</b>	SDV/ESSD

#### A. Work Program Objectives/Outcome Indicators:

- To conduct consultations on Approach Paper and prepare draft of OP 4.10 (Indigenous Peoples):
  - consultations on Approach Paper at UN Working Group on Indigenous Populations (Geneva), International Congress of Anthropological and Ethnological Sciences (Williamsburg, VA), with Washington-based NGOs, and with regional and country indigenous organizations (July through September 1998);
  - draft OP/BP/GP prepared (September-October 1998);
  - draft OP/BP/GP disseminated for review within Bank and with external stakeholders (October-November 1998);
  - draft OP/BP/GP finalized with MDOPS (December 1998);
  - prepare publication and disseminate OP 4.10 and results of internal and external consultations (April 1999).
- (2) To improve Indigenous Peoples Knowledge Management System (KMS) for use by internal and external partners:
  - SDVDR will transfer responsibility for the Indigenous People KMS to LCSES in FY 99 in an attempt to disseminate recent indigenous development experience in LAC to other regions and outside the Bank: Activities to be carried out will include:
  - creation of Internal Web Site for Monthly News relating to indigenous peoples activities inside and outside of Bank (October 1998);

- organizing of technical consultation to set up "partnership" network with indigenous organizations and other multilateral and bilateral agencies involved in development efforts relating to indigenous peoples (February 1999);
- creation of External Web Site to exchange information and experiences with internal and external partners in Indigenous Peoples Development Network (May 1999).
- (3) To improve capacity of Bank staff and Borrowers to design projects for indigenous peoples in the human development area:
  - to create cross-network organizing committee between HD (education, health, social protection) and SDV Indigenous Peoples specialists (June 1998);
  - to prepare Bankwide course on "Social Inclusion, Human Development and Indigenous Peoples" (September-November 1998);
  - to conduct Bankwide Training Course (January-February 1999);
  - to prepare modules for regional Training Modules (2 modules prepared during Spring 1999);
  - map out future work program between HD and SDV (May 1999).

#### B. Team Members

The following staff will serve as Team Members, responsible for regional aspects of the work program:

Shelton Davis (Team Coordinator)

Jorge Uquillas (Latin America and the Caribbean Region)

Concepcion del Castillo (South and East Asia)

#### Antoine Lema (Africa)

Marnia Lazreg (Middle East, North Africa, East and Central Europe) Eveling Bermudez (ESDVP)-- Consultation Coordinator

The Team Coordinator will be responsible for half-time commitment (approximately 20 SWs) to the program over the course of the fiscal year. Regional Team Members will be allocated approximately 6 SWs each for work related to the Bankwide Program, to be cost-shared equally between SDV and the regions. Ms. Eveling Bermudez will assist the Team Coordinator with administrative tasks related to the external consultations on the Approach Paper and follow-up, devoting one-quarter time to team participation in FY 99.

#### C. Risks

The main risks relate to the timing of the consultations for the Approach Paper and the drafting of the revised OP/BP/GP. Given the dependency of the consultations on OPC clearance of the Approach Paper and the nature of negotiations with the MDOPS on the revised policy, it is difficult to predict with accuracy the schedule for these activities. Pending unforeseen circumstances, the Team will attempt to maintain the Work Program schedule as outlined above.

#### D. Quality Assurance Arrangements

The Team Members are all professionally-trained social scientists with broad regional experience in Bank-financed activities dealing with indigenous peoples. Periodically meetings will be held among the team members to evaluate progress, and consultations with regional specialists outside of the team (including in LEG and HD) will be used to ensure quality assurance of products. The team will work closely with the newly established Focal Point on Compliance in ESSD to ensure compliance with safeguard policies (in this case OD 4.20) across regions. Funding will be provided from the regular SDV budget, through staff contributions from the regional Social Units, through regional KMS funds allocated by ESSD to LCSES, and from and LLC (see below).

#### E. Funding Arrangements

		SDV Budget	Other
(a)	Staffing:		
	Team Coordinator (20 SWs at \$6,000 per SW)	\$120,000	
	Regional Team Members (4 x 6 SWs each at \$5,000/staff wk)	60,000	60,000 *
	Consultation Coordinator	20,000	
•			
<i>(b)</i>	Regional Consultations		
	Contracts to NGOs, Translations, Staff Travel, etc.	125,000	
	Publication and Dissemination	25,000	
(c)	Knowledge Management		
	Internal Web Creation, External Partners Meeting,		40,000 **
	External Web Page Creation		,
(d)	HD Training Course		26,000***
	Subtotals	\$ 350,000	126,000
	TOTAL	JS\$ 476,000	

<sup>\*</sup> Funds for this item would be provided as regional staff support, i.e., 3 SWs for each regional specialist.

<sup>\*\*</sup> Funds for this item would be allocated from LCSES regional KMS funds.

<sup>\*\*\*</sup> Funds for this item would be provided from LLC budget.

## F. Deliverables

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The following include costs of both staffing and product delivery.

(a)	Draft OP/BP/GP	\$ 356,000
(b)	KMS Internal/External Web Sites	64,000
(c)	Bankwide Training Course and Regional Modules	56,000
	TOTAL	\$ 476,000

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#### Annual Report

#### Cultural Diversity and Social Inclusion

1. In his 1997 Annual Meeting address, Mr. Wolfensohn posed the "Challenge of Inclusion" as one of the major goals of the Bank's work in the years ahead. While noting the impressive growth in developing country economies over the past decade, he also highlighted the fact that large segments of the world's population have been excluded or left behind by such growth and continue to live in conditions of extreme poverty. "Our goal," he said,

must be to reduce these disparities across and within countries, to bring more and more people into the economic mainstream, to promote equitable access to the benefits of development, regardless of nationality, race, or gender. This--The Challenge of Inclusion--is the key development challenge of our time.

2. Recent years have seen some progress within the Bank in taking into account the role of social factors, such as gender, ethnicity and governance, in determining peoples access to basic services such as land, credit, safe drinking water, and health and education, as well as in the Bank's Country Assistance Strategies (CASs) and Economic and Sector Work (ESW). However, to meet the challenge posed by Mr. Wolfensohn's Annual Meeting Speech, it will be be necessary to have a more integrated framework which expands the current development paradigm by taking into account the social and cultural diversity of the Bank's borrower countries. To this effect, the Social Development Family has introduced two new concepts-- cultural diversity and social inclusion-- in order to assist Bank staff in incorporating social and cultural factors more integrally into their work.

3. Cultural diversity is a term used by social scientists to describe the great variability which exists in language, culture, values, and ethnic identities both within and between societies. It is often reflected in the built environment, and the diverse cultural and national traditions which come under the rubric of cultural heritage. Social inclusion, on the other hand, reflects the institutional processes by which certain social groups (often defined by their languages, cultures, religions or ethnic affiliation or identities) are incorporated into or excluded from the benefits and privileges of society, including employment, basic services and citizen rights. A respect for cultural diversity, protection of a nation's cultural heritage, and the establishment of the institutional conditions for widespread social inclusion are fundamental to poverty alleviation, sustainable development and effective nation building.

4. Since the establishment of the Social Development Family, a special team has been working to deal with issues of Cultural Diversity and Social Inclusion. The purposes of this team are to:

- (a) create an effective framework and language to communicate such concepts as *cultural diversity, cultural heritage, and social inclusion* to other Bank staff and our Borrowers.;
- (b) demonstrate the utility and value of these concepts in designing development interventions for specific regions, countries and localities;
- (c) improve the implementation of OD 4.20 (Indigenous Peoples) and strengthen the protection of cultural heritage through the EA process and other development interventions;
- (d) build into the Country dialogue and Sector work a discussion of issues relating to cultural diversity and social inclusion;
- (e) foster partnerships with national research and cultural institutes and international agencies concerned with cultural diversity; and,
- (f) develop training and research programs for increasing Bank staff and Borrower understanding of the importance of cultural diversity and social inclusion in the nation building and development process.

5. During the past year, the Cultural Diversity and Social Inclusion Team conducted the following major activities :

- (a) established a Bankwide Working Group and prepared an Issues Paper for the the revision of the Bank's policy on Indigenous Peoples (OD 4.20);
- (b) conducted a training workshop on Indigenous Peoples and Economic Development, focusing major attention on regional experience in implementing OD 4.20 and new challenges posed by private sector investments in areas occupied by indigenous communities;
- (c) conducted a technical workshop, in collaboration with the ILO International Institute for Labor Studies (IILS) on the subject of "Social Inclusion, Social Exclusion and Poverty Reduction";
- (d) established a focal unit within the LAC Region. to provide for Bankwide resource mobilization, policy coordination, program monitoring, and external outreach in the cultural heritage area;
- (e) established the framework for a Cultural Heritage Alliance to coordinate activities in the cultural heritage field among the donor community, private foundations, NGOs and other specialized agencies;

- (f) at the request of the President's Office, prepared a Strategy and Program Paper on Cultural Heritage; and,
- (g) participated in the annual meetings of the Working Group on Indigenous Populations of the UN Human Rights Commission (Geneva, July 1997) and in the Technical Workshop on Traditional Knowledge and Biodiversity of the Secretariat for the International Convention on Biodiversity (Madrid, November 1997).

6. In the coming year, the Cultural Diversity and Social Inclusion Team will focus its efforts upon improving its analytical work, disseminating best practice and mainstreaming the concepts of cultural diversity and social inclusion into the Bank's work. In the cultural diversity area, the team expects to complete the revision of the Bank's operational policy on Indigenous Peoples, as well as to conduct systematic consultations on the policy both within and outside of the Bank.

7. A major effort will be undertaken during the coming year to improve compliance with the Bank's policy, as well as to work much closer with colleagues in IFC, MIGA and FIPSI who are involved in private sector operations affecting indigenous peoples., particularly in the mining and hydro-carbon sectors. Technical specialists working on the team will also focus more attention in the coming year on ways in which the traditional knowledge of indigenous peoples can be more effectively incorporated into Bank and GEF-funded biodiversity conservation projects.

8. In the cultural heritage area, there will be both a consolidation of past efforts and a series of new initiatives. Among the former will be the preparation of a conversion of the OPN on Cultural Property (OPN 11.03) and the possible production of a new or revised policy; the preparation of a more detailed Strategy Paper; the formation of the Cultural Heritage Alliance; and, the mounting of a major exhibit on Cultural Heritage and Development in the MC-Building Atrium. New initiatives will include the preparation of several stand-alone Cultural Heritage projects, the organization of regional follow-up meetings of the Cultural Heritage Alliance, and the dissemination of Best Practice through the SDV Knowledge Node. The Cultural Heritage focal unit will also organize a training course for Bank staff which will draw upon the knowledge of outside specialists.

9. In the area of social inclusion, the SDV team will follow-up on the technical workshop organized with the IILS in December 1997 with the following activities:

- (a) the organization of a country-specific workshop on the utility of the social exclusion/inclusion framework in collaboration with the MNA/ECA Social Development Unit and the IILS; and,
- (b) the identification of ongoing Bank policy work, ESW and Poverty Assessment work in certain countries where there can be potential

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collaboration with the IILS research team (e.g., the MERCOSUR countries, the Africa region, etc.).

10. Finally, the SDV team also will continue discussions with PREMPO and HDDED colleagues of ways of incorporating a social inclusion perspective into Bank poverty research and project work.

Service Area	Task Code	SDF	Other	Source	Total
. Integrate and Mainstream Attention to Social Concerns					
A. Ensure Compliance with Safeguard Policies					
A. Ensure Compliance with Saleguard Policies     Oncles     Oncles					
Compliance Monitoring (10 SW Reset./10 SW IP)	QA	120,000			120,00
Forestry Policy Review * (non-fungible)	ST	100,000			100.00
Special Studies	QA	100,000	TBD	Incremental	100,00
Sub-total A	1	220,000	0	e	220,00
out-iola A		220,000		1	120,00
2. Resettlement Thematic Team					
Oversight and Coordination (15 SW)	ST	80,000			80,00
Resettlement Sourcebook and	QA	50,000			50,00
Dissemination		125,000	?		125,00
Library and Database	KM	45,000			45,00
Cross-Support (15 SW)	CS		80,000	C/S	80,00
Sub-total A	2	300,000	80,000	1000	380,00
3. Indigenous Peoples Thematic Team					
Revision of OD 4.2 (10 SW)	ST	70,000			70,00
Consultation on OD 4.2	ST	100,000			100,00
Websites (KM)	KM	40,000	22		40,00
Training	ES		?	LLC	
Sub-total AS Sub-total A		210,000 <b>730,000</b>	0 80,000		210,000
3. Mainstream Participatory Social Analysis					
Projects - Social Assessment TT					
Monitoring and Coordination (0,5 SY)	ST	200,000			200,00
Regional Quality Assurance	QA	400,000			400,00
Key Products:	KM		250,000	Danish TF	250,00
- Screening Guidelines					
- Best Practice Notes					
- Sectoral Sourcebooks					
- Other			100,000	KMS	100.00
Training	ES		150,000	LLC	150,00
Sub-total B4	4	600,000	500,000		1,100,000
. CAS - Macro-Social TT					
CAS Review and Coordination	QA	145,000			145,000
Country Information Database	KM	35,000			35,000
Training	ES		?		
Sub-total B: Sub-total E		180,000 <b>780,000</b>	0 500,000		180,000 <b>1,280,00</b> 0

Service Area	Task Code	SDF	Other	Source	Total
C. Decentralize and Mainstream Attention to Issues of					
Civil Society, NGOs and CBO					
6. NGO and Civil Society Team					
Civil Society Program	ST	200,000	200,000	EDI/TF	400,00
NGO Law and Capacity Building	EP	160,000	230,000	TF	390,00
Partnerships (* Fixed)	EP				
- NGO/WB Committee*			210,000	pd FY98	210,00
- NGLS*			50,000	pd FY98	50,00
- IWCB			150,000	TF	150,00
- Religious Leaders Dialogue		50,000	TBD		50,00
Knowledge Management	KM	40,000	100,000	TF (CAS)	140,00
Training	ES	50,000	200,000	EDI/LLC/Regions	250,00
Quality Assurance	QA	100,000			100,00
Cross-Support	CS		?	Regions	
Sub-total C6	1	600,000	1,140,000		1,740,000
7. CBD/Participation Coordinator					
Work Program TBD	ST	100,000			100,00
Knowledge Management	KM		50,000	KMS	
Cross-Support	CS		100,000	Regions	
Sub-total C7 Sub-total C		100,000 <b>700,000</b>	0 1, <b>215,000</b>		100,00 1,915,00
D. Development Integrated Framework for Social					
Inclusion/Institutions					
8. Social Inclusion/Institutions					
Concept Papers (\$60,000 each)	ST	240,000	100,000	KMS	340,00
- Social Inclusion					
- Social Institutions					
- State and Society					
- Social Policy					
Key Regional Issues (5 Regions)	ST	250,000	250,000	Regions	500,00
KMS - Dissemination Notes	KM	60,000			
Local-Level Institutions and Social Capital	ST	200,000			200,00
Cross-Support	CS		40,000	Regions	40,00
Sub-total D		750,000	390,000		1,140,000
E. New Product Development					
9. Post-Conflict (excluding cross support and trust funds)					
Sector Strategy and Management	ST	366,000	10,000	?	376,00
Policy and Analysis	ST	53,000	35,000	?	88,000
DGF Support	BD		190,000	DGF	190,000
Partnerships	EP	80,000	40,000	?	120,000
Knowledge Management	KM	90,000	50,000	KMS	140,00
Cross-Support	CS	111,000	660,000	Regions/?	771,000

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Service Area	Task Code	SDF	Other	Source	Total
Sub-total E9		700,000	985,000	1. 200	1,685,000
10. Cultural Heritage (excluding cross support & TF)					
Focal Point	ST	200,000			200,00
Analytical Work	ST	30,000			30,00
Partnerships	EP	20,000			20,00
CH Information System	KM	50,000	30,000	KMS	80,00
Sub-total E10 Sub-total E		300,000 1,000,000	30,000 1,015,000	Tel siderin	330,000 2,015,000
TOTAL I		3,960,000	3,200,000	1.5	7,160,000
II. Establish and Maintain Network Functions					
A. Sector Strategy					
1. Sector Board Head, Lead Specialist, Secretary &	ST	700,000			700,000
Budget Functions					
Subtotal A		700,000	0	1.30	700,000
B. Knowledge Management and Communications					
1. Developing Family-wide KMS	KM				
Strategic Guidance and Management		145,000			145,000
ESSD Commitment* (non-fungible)		80,000			80,000
2. Establishing and Maintaining Familywide Database	КМ	50,000			50,000
3. Improving Outreach and Dissemination	KM				
Publications/Newsletter/Communications		60,000			60,000
Publications Costs		60,000			60,000
Subtotal B	0.00	395,000	0	Cast	395,000
C. Skills and Human Resource Development					
1. Complete comprehensive HRD plan		25,000			25,000
2. Support for Resident Mission Board Member		100,000		? LLC	100,000
3. Retreat	ST	40,000			40,000
4. NGO training and capacity building (incl. in NGO budget)		0			0
5. Staff Support for Training (staff time)	ES		450,000	LLC	450,000
6. Staff Training from LLC (other activities)	ES		600,000	LLC	600,000
Subtotal C	00.00	165,000	1,050,000	1000	1,215,000
TOTAL II		1,260,000	1,050,000		2,310,000
TOTAL Less Carryover from FY98		5,220,000	4,250,000	and the second	9,470,000
GRAND TOTAL		4,970,000	4;250,000		9,220,000

	Service Area and Entity	Products		SDF	KM\$ for TGs	LLC	Cross Support Other	Total Cost
1	Integrate and Mainstream	Attention to Social Concer	ms					
A	Ensure Compliance with Safe	guard Policies						
	1 Compliance Unit	Forestry Policy Review Compliance Monitoring Special Studies						
		NY SHEERE	Sub-total 1	222,170	1		TBD	222,17
	2 Resettlement TG	Res. Sourcebook & Dissemination Knowledge Node & Database Training Program Oversight and Coordination Cross Support	9					
			Sub-total 2	297,946		74,647	80,955 TBD	453,54
	3 Indigenous Peoples TG	Indig. Peoplea' website Training Revision of OD 4.2 Consultation on OD 4.2						
		The second second second	Sub-total 3	210,430	1		1. 1100	210,43
			Sub-total I A	730,546		74,647	80,955	886,148
3	Mainstream Social Analysis/Pa	rticipation/Gender						
	4 Social Assessment TT (	Projecte) Key Products	1					
		Training Monitoring and Coordination Regional Quality Assurance						•
		1	Sub-total 4	423,865	147,965	150,000	250,0	00 971,830
	5 CAS - Macro-Social TT	Country Info. Database CAS training CAS Review & Coordination						
			Sub-total 5	175,260		150,000		magning of all hands of a

	Service Area and Entity	Products	_	SDF	KMS for TGs	LLC	Cross Support	Other	Total Cost
c	Decentralize and Mainstream / Civil Society, NGOs and CBC								
	6 NGO-Civil Society Unit	Knowledge Management NGO Law & Capacity Building							
		Partnerships Training Activities Civil Society Program On-going Quality Assurance Cross-support							
			Sub-total 6	600,651	-		202,116	998,000	1,800,76
	7 CBD / Participation TT	CBD / Participation Website Oversight and Coordination Cross Support							
			Sub-total 7	199,617	50,000	No. Lange	42,343	274	291,98
			Sub-total 1 C	800,268	50,000		244,459	998,000	2,092,72
	s Social Inclusion & Institutions	Concept Papers KM - Inclusion and Institutions Key Regional Issues Papers Local Level Institutions & Social Capital Initiative Cross Support Street Children Initiative							
		Contraction of the second	Sub-total 8 & D	726,070	150,754	100	40,920	640,000	1,817,85
F	New Product Development 9 Post Conflict Unit	Knowledge Management Training Sector Strategy & Mgt. Operational Support Partnerships DGF Support							
		1.5	Sub-total 9	727,292	50,000	212,022	28,530	987,093	2,004,93
	10 Cultural Heritage	Cultural Heritage websites Focal Point Analytical Work Partnerships		2					
			Sub-total 10	50,003		250,000	00.000		300,00
			Sub-total 1 E	777,294	50,000	462,022	28,530	987,093	2,304,93
2	TALI			3,633,303	398,719	836,669	394,864	2,875,093	8,398,75

Service Area and Entity	Products	SDF	KM\$ for TGs	LLC	Cross Support	Other	Total Cost
II Establish and Maintain	Network Functions						
A 11 Sector Strategy	Sector Strategy Cross Support	-					
	Sub-total 11	763,927	100		45,548		809,473
8 12 Knowledge and Information Unit	Family-wide KMS Familywide Database Outreach & Dissemination Cross Support						
	Sub-lotal 12	463,756	6 10		142,152		605,907
C. Skills and Human Resource L	Development						
13 Human Resource Dev	ARD Plan HRD Plan Sopport for RM Board member Staff Support for Training Staff training from LLC						
	Sub-total 13	65,000	1. 245	1,150,000	100	-	1,215,000
TOTAL II		1,292,683		1,150,000	167,698		2,630,380
TOTAL .ess Cerryover from FY98		<b>4,925,985</b> 250,000	398,719	1,986,669	582,562	2,875,093	11,029,134
GRAND TOTAL		4,675,985	398,719	1,986,669	582,562		10,779,134

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Entity 3:	Indigenous Peoples TT	Leader(s) Shelton Davis	Unit SDV	
Approved:			inter a second	
		Chair of Sector Board	Date	

			Full Cost	Alloc	ation (\$), by Sour	ce		
		Product	Allocation	KMS for	Base	LLC	Cross	Other
No.	Product	Code	(\$)	TGs	Budget		Support	
1	Indig. Peoples' website		40,920		40,920			
2	Training		56,000					
3	Revision of OD 4.2		68,200		68,200			
4	Consultation on OD 4.2		100,510		100,510			
		Total Business Plan (Full) Cost:	209,630		209,630			

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## **Detailed Product Budgets**

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- 12	80	e.	

# Entity 3: Indigenous Peoples TT

						Full		Business	Product Full Costs,	by Budget Sor	urce (\$)			"Ot
	PRODUCTS	Team Members' Names	Resource	Unit	No. of	Unit Cost	Product Full Costs	Area Full	Network KMS	Network Base	LLC	Cross- Support	Other	De
No.	[Key activities]	(Leader listed first;)	Category	Definition	Units	(\$)	(\$)	Costs (\$)	for TGs	Budget				
Know	ledge Management (KM)				NB:	revise unit o	costs	(8)						
1	Indig. Peoples' website [Internal & external websites]	Shelton Davis	Level 25	Level 25 SW	6	6,820	40,920 40,920			40,920				
				Te	otal Knowledge	Manageme	nt (Full) Cost:	40,920	7					
Enhai	nced Skills (ES)													
2	Training	<not identified="" yet=""></not>	Other	Lumpsum	1	26,000	26,000				26,000			
	[HD Course and Regional	<not identified="" yet=""></not>	Level 23	Level 23 SW	6	5,000	30,000			-	15,000	-	15,000	Re
	Training Modules]	[1.5 SWs/region X 4 regions	]				56,000				41,000		15,000	
							ES Total:	56,000	r.					
trate	gy Development (SD)													
3	Revision of OD 4.2	Shelton Davis	Level 25	Level 25 SW	10	6,820	68,200			68,200				
							68,200		_	68,200				
4	Consultation on OD 4.2	Shelton Davis	Level 25	Level 25 SW	5.5	6,820	37,510			37,510				
	[Consultations with UN Working	Evyling Bermudez	Level 18	Level 18 SW	6	3,000	18,000			18,000				
	Group, ICAES, NGOs, and	Contracts, travel, etc.	Other	Lumpsum	1	30,000	30,000			30,000				
	regional and country	Publicatn. & Dissemn.	Other	Lumpsum	1	15,000	15,000			15,000				
	organizations]						100,510		_	100,510				
									-					
							SD Total:	168,710	1					
)uali	ty Assurance (QA)						QA Total:		- 11					
xter	nal Partners (EP)								-					
							EP Total:							
lusin	ess Development (BD)						BD Total:		-					
							eas (Full) Cost:	224,710						
					Total Knowledg			40,920		200 (20	41.000		18 000	
					Iotal	Business Pla	an (Full) Cost:	265,630		209,630	41,000		15,000	

	Resource		No. Of
	Category	Unit	Weeks
Team Member			
Shelton Davis	Level 25	SDV	21.5

SD	V FY99 Business H	Plan Bud	lget Summary, by Pro	duct and Source		Sandy, Can u	flates this be	F draft Page
Enti	ity 3:	Indigenous Peoples TT		Leader(s) Shelton Davis		Unit SDV	turs be	Lim.
Appro	oved:		Chair of Sector	or Board			Date	
		Dan dan é	Full Cost	and the second se	tion (\$), by Sour			04
No.	Product	Product Code	Allocation	KM\$ for	Base	LLC	Cross	Other
No.	Product Indig. Peoples' website	Product Code	Allocation (\$)	and the second se	Base Budget	LLC	Cross Support	Other
No. 1 2	Indig. Peoples' website		Allocation	KM\$ for	Base		Support	Other
No. 1 2 3			Allocation (\$) 32,382	KM\$ for	Base Budget	49,652	Support	Other

Total Business Plan (Full) Cost:	260,464	210,812 49,652	

# **Objectives, Products, & Quality Assurance Measures**

Entity 3:

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No.	ctives	Description	and the second second		Target Date	Measurable Indicators
1		2 min prior			THE BOLD HIT	
,						
>		4		1. 1. 1. T. T.		The second se
Prod	ucts	1 1 Sec.			the second	
	- 100A	Obj		1.50 5.50		
No.	Short Title	No.	Description		Target Date	Measurable Indicators
1	Indig. Peoples' website				End Qtr 4	
2	Training				End Qtr 4	
3	Revision of OD 4.2				End Qtr 4	
					E 10-1	
4	Consultation on OD 4.2				End Qtr 4	
			and the second			

#### SDV FY99 Business Plan

#### **Detailed Product Budgets**

Page 3

"Other"

Regions

Other Details

Entity 3: **Indigenous Peoples TT** Full Rusiness Unit Team Product Ares PRODUCTS Members' Names Resource Unit No. of Cost Full Costs Full Definition Units (5) (\$) Costs [Key activities] (Leader listed first.) Category No. (5) Knowledge Management (KM) JTL. 32 38 Indig. Peoples' website <Not yet identified> Level 23 Level 23 SW 6 5.397 3 [Internal & external websites] 19 30 CD 32.382 Total Knowledge Management (Full) Cost: Enhanced Skills (ES) 2 Training <Not vet identified> Level 23 Level 23 SW 4.8 5,397 25,906 [Course "HD, Social Inclusion. <Not yet identified> Level 23 Level 23 SW 4.4 5.397 23.747 49,652 [1.1 SWs/region X 4 regions] and Indigenous Peoples"] ES Total: Strategy Development (SD) 3 Revision of OD 4.2 Shelton Davis Level 25 Level 25 SW 11.5 6.820 78,430 78,430

Level 18

Other

Other

Level 18 SW

Lumpsum

Lumpsum

4 Consultation on OD 4.2 Evyling Bermudez [Consultations with UN Working Group, ICAES, NGOs, and Publicatn. & Dissemn. regional and country organizations]

49,652 49.652 78.430 13,500 ( 78,430 2.5-55 2.5-5F. ₩ 13,500 15,985-EB VK, U00 16,0 15.985 15,985 5 3,197 80.000 1 80,000 \$0.000 9,015 4,015 4.015 1 100,000 100,000 2.5-CC 2.5-JU 178,430 SD Total: 1.6,000 OA Total: total: \$ 80,000 **EP Total: BD** Total: Total Other Business Areas (Full) Cost: 228,082 Total Knowledge Management (Full) Cost: 32,382 Total Business Plan (Full) Cost: 260,464 210,812 49,652

Product Full Costs, by Budget Source (\$)

Network

Rase

Budget

32,382

LLC

25.906

23.747

Cross-

Support

Network

KMS

for TGs

Quality Assurance (QA)

**External Partners (EP)** 

**Business Development (BD)** 

## **Total Team Member SW Summary**

Entity 3:	Indigenous Peoples	TT	
	Resource		No. Of
	Category	Unit	Weeks
Team Member			
Shelton Davis	Level 25	SDV	11.5
Evyling Bermudez	Level 18		5
<not identified="" yet=""></not>	Level 23		15.2

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Service Area and Entity	Products	SDF	KM\$ for TGs	LLC	Cross Support	Other	Total Cost
Integrate and Mainstream	Attention to Social Concerns						
-							
Ensure Compliance with Safe	guard Policies						
1 Compliance Unit							
1 Compliance Unit	Forestry Policy Review	100,000					100,0
	Compliance Monitoring	101,530					101,
	Special Studies						
	Sub-total 1	201,530	1	and the second second	And Sugar St.	Rent Comme	
2 Resettlement TG							
2 Resettlement TG	Res. Sourcebook & Dissemination	89,000					89,0
	Knowledge Node & Database	92,000					92,0
	Training Program			82,743			82,1
	Oversight and Coordination	118,946					118,
	Cross Support				80,955		80,9
	Sub-total 2	299,946		82,743	80,955		વાન્યત
3 Indigenous Peoples TG							
3 marganous : copies : c	Indig. Peoples' website	32,382					32,3
	Training			49,652			49,6
	Revision of OD 4.2	78,430					78.4
	Consultation on OD 4.2	100,000					100,0
	Sub-total 3	210,812		49,652	Sector Sector	ti de adhe	250.4
	Sub-totai I A	712,288		132,395	80,955		925,63
Mainstream Particlpatory Soci	al Analysis						
4 Social Assessment TT (	Projects)						
	Key Products	26,985	147,965			379,818	554,7
	Training			150,000		38,294	186,2
	Monitoring and Coordination	168,760				75,000	243,7
	Regional Quality Assurance						
	Sub-lotal 4	396,645	147,965	150,000	and services	853 812	1.348,2
5 CAS - Macro-Social TT	Control to Durchas						
	Country Info. Database	13,640					13,6
	CAS training CAS Review & Coordination	104 000		150,000			150,0
	CAS REVIEW & COOLUMATION	161,620					161,
	Sub-total 5	175,260	- ESTADATO	150,000	A CAN WE		525.2
	Supervise States	110,200	AC 488 947 2 708 97	T She I THE PARTY LINE AND A		and the second sec	

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Service Area and Entity	Products	SDF	KM\$ for TGs	LLC	Cross Support	Other	Total Cost
C Decentralize and Mainstream / Civil Society, NGOs and CBC							
6 NGO-Civil Society Unit	Knowledge Management	41,039				100,000	141,0
	NGO Law & Capacity Building	160.833				230,000	390,8
	Partnerships	50,000				410,000	460,0
	Training Activities	50,000				200,000	250,0
	Civil Society Program	200,000				58,000	258,0
	On-going Quality Assurance	98,779					98,7
	Cross-support				202,116		202,1
	Sub-lotal 8	600,651	TITI STATES		202, 11-	998,000	1.800.77
7 CBD / Participation TT							
	CBD / Participation Website	36,294	50,000				86,2
	Oversight and Coordination	163,323			42,343		163,3
	Cross Support						100.00
	Sub-total 7 Sub-total 1 C	199,617 800,268	50,000	A CONTRACTOR OF A CONTRACT	42.343 244,459	998,000	291,9
Development of an Integrate	d Framework for		1				
Social Inclusion/Institutions	IC		1				241,7
8 Social Inclusion & Institutions	Concept Papers KM - Inclusion and Institutions	241,724 209,346					360,1
Institutiona	Key Regional Issues Papers	250,000	100,704				250,0
	Local Level Institutions &	65,027			65,027	640,000	770,0
	Social Capital Initiative						
	Cross Support				40,920		40,9
	Street Children Initiative	25,000		1	1	1	25,0
	Sub-total 8 & D	791,097	150,754	AL IN DATE OF	105,947	640,000	1,687,71
New Product Development							
9 Post Conflict Unit							
	Knowledge Management	96,028	50,000			32,200	180,2
	Training			212.022		50,400	262,4
	Sector Strategy & Mgt.	432,246				36,300	468,5
	Operational Support	112,802			28,530	639,209	780,5
	Partnerships DGF Support	64,216				37,500	121.7 191.4
						191,404	191.4
	Sub-total 9	727,292	50,000	212,022	28,530	987.093	2,004,93
10 Cultural Heritage							
	Cultural Heritage websites	39,200					39,2
	Focal Point	108,480					108,4
	Analytical Work Partnerships	13,640 77,640					13,6 77,6
	Sub-total 10			(1- yr 1)-10-10-10-10-10-10-10-10-10-10-10-10-10-			300,34
	Sub-total 1 E	300,340	50,000	212,022	28,530	987,093	2,305,27
		3,903,188	398,719		459,891	3,278,705	8,684,92

-	Service Area and Entity	Products	SDF	KM\$ for TGs	LLC	Cross Support	Other	Total Cost
11	Establish and Maintain N	etwork Functions						
A	11 Sector Strategy	Sector Strategy Cross Support	1,341,490			585,760		1,341,490 458,647
		Sub-total 11	1,234,377			585,760		1,800 137
В	12 Knowledge and Information Unit	Family-wide KMS Familywide Database Outreach & Dissemination Cross Support	186,156 47,300 150,300			142,152		188,158 47,300 150,300 142,152
		Sub-total 12	383,756			142,152		54 997
c.	Skills and Human Resource D							201,530
	13 Human Resource Deve	HRD Plan Support for RM Board member Staff Support for Training Staff training from LLC	25,000		100,000 450,000 600,000			25,000 100,000 450,000 600,000
	13 Human Resource Deve	HRD Plan Support for RM Board member Staff Support for Treining	25,000 <b>25,000</b>		450,000			100,000 450,000
TO	13 Human Resource Deve	HRD Plan Support for RM Board member Staff Support for Treining Staff training from LLC			450,000 600,000	707,912		100,000 450,000 600,000
TO		HRD Plan Support for RM Board member Staff Support for Treining Staff training from LLC	25,000	398,719	450,000 600,000 1,150,000	<b>707,912</b> 1,167,802	3,278,705	100,000 450,000 600,000 215,000

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## FACT: Financial and Cost Application

Work Program Agreement

Name

WPA(000000)

Country Director:	Country Unit:	Signature:	Date:			
Sector Manager:	Sector Unit:	Signature:	Date:			
Team Leader:	Team Leader Unit:	Signature:	Date:			
Country:	Primary Sector:					
Network Family:	Network Function:					
	Work program Objectives/Outcome Indicators					

	Tea	am Members		
		in the second		
Member ID	Member Name	Role/Speciality	Other	- 1

Risks

#### FACT: Financial and Cost Application

#### Work Program Agreement

Name

WPA(000000)

#### Quality Assurance Arrangements

How has management assured that the best team available on a Bank-wide basis has been deployed?

What are the quality assurance arrangements that have been put into place, including arrangements for senior level specialists input which may be needed to support the team?

For safeguard and fiduciary policies, who is going to be responsible for compliance?

Is the operation realistically funded in light of these considerations?

Fiscal	Budget	Product	Product	Cross Support	Budget Amount	Total w/ Markup			
Fiscal Year	Category	ID	Name	Unit	(\$000)	(\$000)			

			Deliveral	bles					
		Dollar amounts shown in (\$000)		Completion	Actuals		Plans		
Product Id	Product Name	Business Process	Outputs and Delivery	Cost	Prior FY's	FY1999	FY1999	FY2000	Other Descript

#### Objectives

The major objective of the Cultural Diversity Thematic Team is to promote greater understanding within the Bank and its Borrower countries of the value of cultural diversity in poverty alleviation, sustainable development, and effective nation building.

# Approach

To fulfill this objective, the Cultural Diversity Thematic Team assists the Social Development Family to:

- Create an effective framework and language to translate and communicate such concepts as cultural diversity, cultural heritage, and social inclusion to other Bank staff and our Borrowers.
- Demonstrate the utility and value of these concepts in designing development interventions for specific regions, countries and localities.
- Improve the implementation of OD 4.20 (Indigenous Peoples), and strengthen the protection of cultural heritage through the Environmental Assessment (EA) process and other development interventions.
- Build into the country dialogue and sector work a discussion of issues relating to cultural diversity and social inclusion.
- Foster partnerships with national research institutes and international agencies concerned with cultural diversity.
- Develop training and research programs to increase Bank staff and Borrower understanding of the importance of cultural diversity and social inclusion in the nation building and development process.

### Major Activities and Outputs:

The major activities of the Cultural Diversity Thematic Team are:

- revision of OD 4.20 on Indigenous Peoples, including broad consultation within the Bank, with Borrower country government agencies and NGOs, and with indigenous peoples' organizations;
- development of regional guidelines on Indigenous Peoples;
- establishment of a Cultural Heritage Alliance in partnership with private foundations, NGOs, and UN system agencies;
- design of a Bank-wide strategy for using cultural heritage as a development tool;
- sponsorship of a set of technical workshops on the relations between social inclusion and poverty reduction;
- design of specific development interventions on indigenous peoples and cultural heritage; and
- monitoring and evaluation of development interventions in relation to indigenous peoples, cultural heritage, and social inclusion.

## Bank Staff

Indigenous Peoples: SDV: Shelton Davis, AFR: Antoine Lema

Asia: Concepcion Del Castillo, ECA/MNA: Stanley Peabody LAC: Jorge Uquillas



Shelton Davis <sdavis2@worldbank.org> on 05/28/98 06:58:38 AM

Subject: Please Print Out Attached

Date: Thu, 28 May 1998 10:47:34 GMT From: Shelton Davis <"SHELTON DAVIS%A1%WBHQB"@mrgw.worldbank.org> Subject: Indigenous Peoples== KMS System To: Jorge Uquillas <"JORGE UQUILLAS%A1%WBHQB"@mrgw.worldbank.org> Cc: Augusta Molnar <"AUGUSTA MOLNAR%A1%WBHQB"@mrgw.worldbank.org>, Juan Martinez <"JUAN MARTINEZ%A1%WBHQB"@mrgw.worldbank.org>, Kathryn Johns Swartz <"KATHRYN JOHNS SWARTZ%A1%WBHQB"@mrqw.worldbank.org>, Concepcion Del Castillo <"CONCEPCION DEL CASTILLO%A1%WBHQB"@mrgw.worldbank.org>, ANTOINE LEMA < "ANTOINE LEMA%A1%WBWASH"@mrqw.worldbank.org>, MARNIA LAZREG <MLAZREG@WorldBank.org>, Anju Sachdeva <"ANJU SACHDEVA%A1%WBHQB"@mrgw.worldbank.org>, Aubrey Williams <"AUBREY WILLIAMS%A1%WBHQB"@mrgw.worldbank.org>, GLORIA DAVIS <GDAVIS2@WorldBank.org>, Caroline Moser <"CAROLINE MOSER%A1%WBHQB"@mrgw.worldbank.org>, Maritta Koch-Weser <"MARITTA KOCH-WESER%A1%WBHQB"@mrgw.worldbank.org> Message-id: <"C2557ZXKC9YIUN\*/R=WBHQB/R=A1/U=SHELTON DAVIS/"@MHS> MIME-version: 1.0 Content-type: TEXT/PLAIN; CHARSET=US-ASCII Delivery-date: Thu, 28 May 1998 10:58:00 GMT Posting-date: Thu, 28 May 1998 10:58:00 GMT Importance: normal Al-type: MAIL

Jorge--

Coca and I met with Gloria yesterday to discuss budget for the Indigenous Peoples program in FY 99. She noted that all ESSD funds for KMS in coming fiscal year are being transferred to regions and that we should seek regional commitments to use these funds. Under these conditions, I was wondering whether you and other colleagues in LAC would agree to our transferring the KMS for Indigenous Peoples (recently set up in SDV by Nona Sachdeva) to LAC in the coming year.

If there is such an agreement, we would request \$40,000 from the KMS budget distributed to LAC for this purpose, and seek to use funds to create a Monthly News Page on indigenous peoples; improve internal Web site through inputing TORs, country profiles, legal analyses, SAs and IPDPS; and create a partnership for external web site with indigenous organizations and other multilateral and bilateral agencies. The funds could be used for staff time in LAC to help keep the system going, including the possible contracting of an assistant on a part time basis for this purpose.

If LAC colleagues agree, and no objection from other regional colleagues, I will note this in the Indigenous Peoples Work Program Agreement and Budget being submitted to Gloria. Best, Sandy

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To: Cristina Q. Tumale

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Shelton Davis <sdavis2@worldbank.org> on 05/28/98 05:22:35 PM

Subject: Please Print Out the Attached

Date: Thu, 28 May 1998 15:13:00 GMT From: Jorge Uquillas <"JORGE UQUILLAS%A1%WBHQB"@mrgw.worldbank.org> Subject: RE: Indigenous Peoples== KMS System In-reply-to: <"C2557ZXKC9YIUN\*/R=WBHQB/R=A1/U=SHELTON DAVIS/"@MHS> To: Shelton Davis <"SHELTON DAVIS%A1%WBHQB"@mrgw.worldbank.org> Cc: Augusta Molnar < "AUGUSTA MOLNAR%A1%WBHQB"@mrgw.worldbank.org>, Juan Martinez <"JUAN MARTINEZ%A1%WBHQB"@mrgw.worldbank.org>, Kathryn Johns Swartz <"KATHRYN JOHNS SWARTZ%A1%WBHQB"@mrgw.worldbank.org>, Concepcion Del Castillo <"CONCEPCION DEL CASTILLO%A1%WBHQB"@mrgw.worldbank.org>, ANTOINE LEMA <"ANTOINE LEMA%A1%WBWASH"@mrgw.worldbank.org>, MARNIA LAZREG <MLAZREG@WorldBank.org>, Anju Sachdeva <"ANJU SACHDEVA%A1%WBHQB"@mrqw.worldbank.org>, Aubrey Williams <"AUBREY WILLIAMS%A1%WBHQB"@mrgw.worldbank.org>, GLORIA DAVIS <GDAVIS2@WorldBank.org>, Caroline Moser <"CAROLINE MOSER%A1%WBHQB"@mrgw.worldbank.org>, Maritta Koch-Weser <"MARITTA KOCH-WESER%A1%WBHQB"@mrgw.worldbank.org> Message-id: <"C2035ZXKCGAYP1\*/R=WBHQB/R=A1/U=JORGE UQUILLAS/"@MHS> MIME-version: 1.0 Content-type: TEXT/PLAIN; CHARSET=US-ASCII Delivery-date: Thu, 28 May 1998 15:24:00 GMT Posting-date: Thu, 28 May 1998 15:24:00 GMT Importance: normal Al-type: MAIL

#### Sandy:

I am all in favor of it. I think there is much to do in the LAC region in terms of Knowledge Management. As you know, I have been suggesting all along the possibility of having not only a newsletter but of opening up a series of working papers and other outlets for analytical work and for dissemination of best case examples of indigenous peoples development plans, indigenous peoples country profiles, training materials, workshop proceedings, etc. We already have some pieces of work that could be submitted for dissemination.

Let us hope that our managers in the LAC region see it as an opportunity to expand our work on Cultural Diversity and Indigenous Peoples Development and that they provide the necessary regional commitments.

Regards

Jorge

To: Cristina Q. Tumale

Shelton Davis < sdavis2@worldbank.org> on 06/09/98 02:22:31 PM

call Else



Subject: Please Print Out Attached

Date: Tue, 9 Jun 1998 16:05:59 GMT From: Pwijeratne <Pwijeratne@worldbank.org> Subject: Product Codes for next fiscal year To: Sdavis2 <Sdavis2@worldbank.org> Message-id: <8525661E.005737EA.00@WBLN0014.worldbank.org> MIME-version: 1.0 Content-type: MULTIPART/MIXED; BOUNDARY="Boundary\_(ID\_WYnU3p/gR/wBOscqOlMymQ)" Delivery-date: Tue, 9 Jun 1998 16:04:00 GMT Posting-date: Tue, 9 Jun 1998 16:06:45 GMT Importance: normal A1-type: MAIL

Sandy,

As part of the FY99 Work Program Agreement excersise each thematic team would need to request new product codes, if additional codes are needed for new products. You may also continue to use the existing product codes if these can be fitted in with the FY99 work program.

The existing product codes for the Cultural Diversity thematic team are as follows:

Indegenous People Issues Paper QAA 53770 Indegenous People - Operations Policy KM055110 Cultural Diversity Knowledge Node - KMO 53783 -Cultural Diversity Mainstreaming - KMO 55841 Public Involvement/ - KMO 55111

Please let me know the following:

Whether you would need any new codes in addition to the above.
 Whether any of the above products would not continue into FY99 and is thereby redundant.

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RFC-822-headers: Received: from WBLN0014.worldbank.org ([138.220.29.7]) by worldbank.org (PMDF V5.1-8 #16195) with SMTP id <01IY15UDDA6U8YBVXM@worldbank.org> for "SHELTON DAVIS%A1%WBHQB"@mrgw.worldbank.org; Tue, 9 Jun 1998 12:06:20 EDT Received: by WBLN0014.worldbank.org(Lotus SMTP MTA v1.2 (600.1 3-26-1998)) id 8525661E.0058B901 ; Tue, 09 Jun 1998 12:09:05 -0400 Date: Tue, 09 Jun 1998 12:05:59 -0400 From: Pwijeratne@worldbank.org Subject: Product Codes for next fiscal year To: Sdavis2@worldbank.org





Subject: Please Print Out the Attached

Date: Fri, 19 Jun 1998 22:09:03 GMT From: Shelton Davis <"SHELTON DAVIS%A1%WBHQB"@mrgw.worldbank.org> Subject: SDV/HD Course-- FY 99 To: PIETRONELLA VAN DEN OEVER <"PIETRONELLA VAN DEN OEVER%A1%WBHQB"@mrgw.worldbank.org> Cc: GLORIA DAVIS <GDAVIS2@WorldBank.org>, JIM EDGERTON <JEDGERTON@WorldBank.org> Message-id: <"C2417ZXKYQ4FI4\*/R=WBHQB/R=A1/U=SHELTON DAVIS/"@MHS> MIME-version: 1.0 Content-type: TEXT/PLAIN; CHARSET=US-ASCII Delivery-date: Fri, 19 Jun 1998 22:16:00 GMT Posting-date: Fri, 19 Jun 1998 22:16:00 GMT Importance: normal A1-type: MAIL

Pietronella--

We have had discussion between SDV (Indigenous Peoples/Cultural Diversity Thematic Team) and Human Development to conduct a joint course next fiscal year on the theme of "Human Development, Social Inclusion and Indigenous Peoples." We would first have a course (one or two days) here at headquarters where we discuss ways of incorporating indigenous peoples and other vulnerable minorities into education, health and social protection operations of the Bank. This would be followed by a set of modules for colleagues working in the region. We have already begun planning for the course and will probably carry it out in the second quarter of FY 99.

The HD colleagues (Harry Patrinos, Eluned Schweitzer) have already allocated some funds in their budgets for the course. However, after discussions with Jim Edgerton our SDV budget coordinator, I wanted to make a request that this course be put into the SDV/HD LLC program for FY 99. I would also like to request the following in terms of funding support:

6 SWs of preparation time:-- approximately \$24,000 if we estimate \$4,000 per SW .

\$26,000 for resource persons, development of regional modules, etc.

In total, we would need \$50,000 for the headquarters course (1 or 2 days) and development of the regional modules.

Is this a regional request to LLC? If so, we would like to note it in the SDV budget.

Best, Sandy



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Shelton Davis <sdavis2@worldbank.org> on 06/21/98 07:45:57 AM

Subject: Please Print out Attached

Date: Fri, 19 Jun 1998 22:55:33 GMT From: Pvandenoever <Pvandenoever@worldbank.org> Subject: Re: SDV/HD Course-- FY 99 To: Shelton Davis <sdavis2@worldbank.org> Cc: GLORIA DAVIS <GDAVIS2@worldbank.org>, Jedgerton <Jedgerton@worldbank.org> Message-id: <85256628.007DC28E.00@WBLN0014.worldbank.org> MIME-version: 1.0 Content-type: MULTIPART/MIXED; BOUNDARY="Boundary\_(ID\_syCHIEZ0LajEBZuL6NHLVg)" Delivery-date: Fri, 19 Jun 1998 22:54:00 GMT Posting-date: Fri, 19 Jun 1998 22:56:01 GMT Importance: normal A1-type: MAIL

Sandy,

Thanks. Noted and included in the preliminary workprogram and budget! Are you planning other activities in FY99? Please let me know soonest, so that I can put it in the preliminary plan/budget.

Pietronella

Shelton Davis <sdavis2@worldbank.org> on 06/19/98 06:09:03 PM

To: Pietronella Van Den Oever cc: Gloria Davis <Gdavis2@Worldbank.Org>, James P. Edgerton

Subject: SDV/HD Course-- FY 99

Note: Some recipients have been dropped due to syntax errors. Please refer to the "\$AdditionalHeaders" item for the complete headers.

Pietronella--

We have had discussion between SDV (Indigenous Peoples/Cultural Diversity Thematic Team) and Human Development to conduct a joint course next fiscal year on the theme of "Human Development, Social Inclusion and Indigenous Peoples." We would first have a course (one or two days) here at headquarters where we discuss ways of incorporating indigenous peoples and other vulnerable minorities into education, health and social protection operations of the Bank. This would be followed by a set of modules for colleagues working in the region. We have already begun planning for the course and will probably carry it out in the second quarter of FY 99.

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Best, Sandy

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To: Cristina Q. Tumale

And Peoples Budget - LA



Shelton Davis <sdavis2@worldbank.org> on 06/21/98 08:14:54 AM

Subject: Please Print Out Attached

Date: Sun, 21 Jun 1998 11:50:45 GMT From: Shelton Davis <"SHELTON DAVIS%A1%WBHQB"@mrgw.worldbank.org> Subject: Re: Indigenous Peoples Budget In-reply-to: <"B815ZXKYRQRY4\*/R=WBHQB/R=A1/U=CAROLINE MOSER/"@MHS> To: Caroline Moser <cmoser@worldbank.org> Cc: Shelton Davis <sdavis2@worldbank.org>, Bgigler <Bgigler@worldbank.org>, Cmoser <Cmoser@worldbank.org>, Juquillas <Juquillas@worldbank.org>, Awilliams1 <Awilliams1@worldbank.org>, Mkane1 <Mkane1@worldbank.org>, Sdavis2 <Sdavis2@worldbank.org>, Jmartinez2 <Jmartinez2@worldbank.org>, Mmacharg <Mmacharg@worldbank.org>, JIM EDGERTON <JEDGERTON@WorldBank.org> Message-id: <"C1174ZXLABRUJ9\*/R=WBHQB/R=A1/U=SHELTON DAVIS/"@MHS> MIME-version: 1.0 Content-type: TEXT/PLAIN; CHARSET=US-ASCII Delivery-date: Sun, 21 Jun 1998 12:14:00 GMT Posting-date: Sun, 21 Jun 1998 12:14:00 GMT Importance: normal Al-type: MAIL

Caroline--

As I understand it, the situation in terms of budgetting for Indigenous Peoples work is as follows:

 (a) SDV Anchor would be covering half of my salary or approximately 20 SWs of work (@ \$6,0000 per SW or \$120,000) during FY 99;

(b) We have requested 4.5 SWs of time for Jorge Uquillas to assist as one of four regional team members on the thematic team to assist with the consultations of the Approach Paper and revision of Indigenous Peoples. This would be equally split between SDV Anchor (2.25 SWs at \$5000 per SW, or \$11,250) and LCSES (2.5 SWs or \$\$11,250);

(c) We had made a request that the KMS for Indigenous Peoples, designed this fiscal year in SDV Anchor, be transferred to LCSES as of July 1. We proposed that the SDV Anchor budget include \$40,000 for this task which translated into SWs (research assistant level at \$3,000 per SW) would be approximately 13 SWs. My understanding is that some amount of SWs are available for each staff member in the regions to do KMS work under ESSD Network umbrella, and that these can be used cumulatively to contract a person for such work or to have an existing Research Assistant take responsibility for the effort.

Note: This needs to be clarified by the SDV Anchor budget and KMS experts; i.e., Jim Edgerton and Aubrey Williams.

(d) The Indigenous Peoples/Cultural Diversity Thematic

Team is arranging to do a joint training course with HD education and social protection network on "Human Development, Social Inclusion and Indigenous Peoples." Funds for the course preparation, including production of regional modules, have been requested from LLC in amount of \$50,000. There will be no regional and anchor costs for this.

I can envision other budgetary needs relating to regional LAC initiatives concerning indigenous peoples-publications on indigenous development, profile work, etc. In April, Mr. Wolfensohn requested a program proposal on indigenous peoples and development in LAC, which we submitted through Maritta. He responded favorably to the proposal and we will begin a strategic approach to raising funds to implement the proposal when I arrive.

Call me if you need further clarification on this.

Best, Sandy

To: Cristina Q. Tumale

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Shelton Davis <sdavis2@worldbank.org> on 06/19/98 06:05:19 PM

Subject: Please Print Out Attached

Date: Fri, 19 Jun 1998 21:41:07 GMT From: Shelton Davis <"SHELTON DAVIS%A1%WBHQB"@mrgw.worldbank.org> Subject: Indigenous Peoples -- Thematic Team/Cultural Diversity To: Jorge Uquillas <"JORGE UQUILLAS%A1%WBHQB"@mrgw.worldbank.org>, Concepcion Del Castillo <"CONCEPCION DEL CASTILLO%A1%WBHQB"@mrgw.worldbank.org>, "DANIEL R. GIBSON" <DGIBSON@WorldBank.org>, MARNIA LAZREG <MLAZREG@WorldBank.org>, Augusta Molnar <"AUGUSTA MOLNAR%A1%WBHOB"@mrqw.worldbank.org>, ANTOINE LEMA <"ANTOINE LEMA%A1%WBWASH"@mrgw.worldbank.org>, Eveling Bermudez <"EVELING BERMUDEZ%A1%WBHQB"@mrgw.worldbank.org> Cc: GLORIA DAVIS <GDAVIS2@WorldBank.org>, Jim Edgerton <"JIM EDGERTON%A1%WBHQB"@mrgw.worldbank.org> Message-id: < "C995ZXKYPUZGQ\*/R=WBHQB/R=A1/U=SHELTON DAVIS/"@MHS> MIME-version: 1.0 Content-type: TEXT/PLAIN; CHARSET=US-ASCII Delivery-date: Fri, 19 Jun 1998 22:05:00 GMT Posting-date: Fri, 19 Jun 1998 22:05:00 GMT Importance: normal Al-type: MAIL

Dear Colleagues,

I wanted to briefly inform you about several meetings I had last week concerning our work on Indigenous Peoples. We met briefly last Wednesday with Gloria to discuss work on Indigenous Peoples, although only Gloria, Eveling, Jorge and I were in attendance. Gloria wanted to basically inform us that as the new Compliance Unit or Team is established in ESSD (and as I perhaps transfer to LAC), there will be much greater need for coordination, especially surrounding issues of policy interpretation and application in the regions of OD 4.20 and its revision.

Apparently, it appears as if Maninder Gill (who heads our Resettlement Thematic Team) will be moving to the Anchor and will coordinate work on the various social safeguard policies--Resettlement, Indigenous Peoples and Cultural Property. If the LAC job materializes, I will be spending half my time still working on Bankwide issues relating to Indigenous Peoples, especially the consultations on the Approach Paper and revision of the Operational Policy. However, as the Compliance Team and its functions become clearer we will need to be coordinated in work between the anchor and regions concerning compliance.

The other issue Gloria raised was obtaining SDV Board ownership and understanding of both the Approach Paper and the policy consultation and revision process. There was some discussion at the Board meeting last week about the Approach Paper, and Eveling and I have followed up by suggesting to Gloria the idea of meeting with the Regional Social Units to discuss the Approach Paper and consultative process both inside and outside the Bank. This is another area where there will need to be close coordination among the regional persons assigned to deal with OD 4.20 issues. If Gloria agrees, we should be sending out an invitation this coming week to the heads of all the regional SDV Units requesting the setting up of meetings with regional social staff to discuss the Approach Paper.

Lastly, I wanted to mention that we are nearing the final stage of the SDV budget process. As you know, we have requested staff time in the budget for the regional team members and Eveling who will be serving as our Consultation Coordinator. For the regional team members (Jorge, Coca, Antoine and Marnia) we requested originally 6SWs each, to be covered equally (3SWs each) out of the SDV and Regional Budgets, or 24 SWs in total for the 4 regional coordinators.

Since talking with Jim Edgerton who is coordinating the budgeting process, we have revised the estimates, requesting 4.5 SWs (2.25 from SDV and 2.25 from regions) or 18 SWs for assistance from the regional coordinators for work on policy revision and consultations (the OD 4.20 revision process); and, 6 SWs (1.5 SWs for each regional coordinator)from LLC for the course on "Human Development, Social Inclusion and Indigenous Peoples" which we are planning with the HD Network.

On Monday, we have a SDV meeting of thematic coordinators with Gloria and Jim to discuss the overall budget. After the meeting, I should be able to inform you how many staff weeks we can provide each regional coordinator and how many matching staff weeks we would expect from the region for the thematic team work. This would then form part of our Work Program Agreement with the Anchor and Regions for FY 99.

I hope this is not too confusing--if so, feel free to call me to discuss.

Best, Sandy

To: Cristina Q. Tumale



Shelton Davis <sdavis2@worldbank.org> on 06/23/98 05:52:12 AM

Subject: Please Print Out Attached

Date: Mon, 22 Jun 1998 19:14:41 GMT From: Pvandenoever <Pvandenoever@worldbank.org> Subject: Re: SDV/HD Course-- FY 99 To: Shelton Davis <sdavis2@worldbank.org> Cc: Sdavis2 <Sdavis2@worldbank.org>, GLORIA DAVIS <GDAVIS2@worldbank.org>, Jedgerton <Jedgerton@worldbank.org> Message-id: <8525662B.00685624.00@WBLN0014.worldbank.org> MIME-version: 1.0 Content-type: MULTIPART/MIXED; BOUNDARY="Boundary\_(ID\_zj4HqogHb4jg+82tewD62Q)" Delivery-date: Mon, 22 Jun 1998 19:14:00 GMT Posting-date: Mon, 22 Jun 1998 19:15:47 GMT Importance: normal Al-type: MAIL

Sandy,

Thanks a lot. No, this is not too late for our budget. In fact I think that I am the only one here at LLC who has somewhat of a program together by now. Next Monday we (the people at LLC who work with the ESSD Network) will be having a meeting with Dennis Mahar and his staff on how to best integrate relevant LLC programs with EDI. In the meantime I will go on as if things would be the same as last year (we know that there will be changes as we go along. But my philosophy is that a prepared person counts for two).

Pietronella

Shelton Davis <sdavis2@worldbank.org> on 06/21/98 07:44:13 AM

To: Pietronella Van Den Oever cc: Shelton H. Davis, Gloria Davis <Gdavis2@Worldbank.Org>, James P. Edgerton

Subject: Re: SDV/HD Course-- FY 99

Note: Some recipients have been dropped due to syntax errors. Please refer to the "\$AdditionalHeaders" item for the complete headers.

Pietronella--

As always, you are so supportive of these efforts on behalf of indigenous peoples. I will let my colleagues know about the support for the Human Development, Social Inclusion and Indigenous Peoples course.

We are also preparing work in LAC on social inclusion similar to the Armenia/Albania experience. I should know by end of week our program. Is that too late for your needs to produce the LLC budget?

Best, Sandy

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Date: Mon, 22 Jun 1998 15:14:41 -0400
From: Pvandenoever@worldbank.org
Subject: Re: SDV/HD Course FY 99
To: Shelton Davis <sdavis2@worldbank.org></sdavis2@worldbank.org>
Cc: Sdavis2@worldbank.org, GLORIA DAVIS <gdavis2@worldbank.org>,</gdavis2@worldbank.org>
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To: Cristina Q. Tumale





Subject: Please Print Out Attached

Date: Sun, 28 Jun 1998 19:19:47 GMT From: Shelton Davis <"SHELTON DAVIS%A1%WBHQB"@mrgw.worldbank.org> Subject: Indigenous Peoples Thematic Team-- Budget To: JIM EDGERTON <JEDGERTON@WorldBank.org> Cc: PREETHI WIJERATNE <PWIJERATNE@WorldBank.org> Message-id: <"C614ZXLHM4780\*/R=WBHQB/R=A1/U=SHELTON DAVIS/"@MHS> MIME-version: 1.0 Content-type: TEXT/PLAIN; CHARSET=US-ASCII Delivery-date: Sun, 28 Jun 1998 19:28:00 GMT Posting-date: Sun, 28 Jun 1998 19:28:00 GMT Importance: normal A1-type: MAIL

#### Jim--

Just some small notes and queries on the budget for Indigenous Peoples:

(a) Training: I have requested from Pietronella \$50,000 for a course on "Human Development, Social Inclusion and Indigenous Peoples" [Course title may change to "Cultural Dimensions of Human Development Project Design]. The idea is to have \$26,000 for the actual course development and \$24,000 for various regional colleagues who participate with time in course design. While not confirmed, you may wish to include this under the LLC colume of A.3.Training.

(b) Websites (KM): You have listed \$40,000 for this item under SDF budget (Category A.3.Websites). I am unclear how these funds can be used. Once a category is assigned can I let people who do work on KM/Websites charge against this category. I am asking because I have been discussing with Soren his assisting on this once I move over the LAC. I need your help to know how to access these funds and what they can be used for.

Otherwise, I am happy with the other categories under Compliance Monitoring (10SWs/IP), Revision of OP 4.2 (10 Sws), Consultation on OD 4.2 (\$100,000), Websites and Training, etc.

Do we need to do a formal Work Program Agreement now or should we wait until the final budget is confirmed?

Best, Sandy

# Indigenous Peoples Specialists

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A. Technical Specialists	Senior Staff	Long-Term Consultant
<ol> <li>Shelton H. Davis (ENVSP)</li> <li>Lars T. Soeftestad (ENVSP)</li> </ol>	x	x
3. Concepcion del Castillo (AST)	HR)	x
4. Jorge Uquillas (LATEN)	x	
5. Juan Martinez (LATEN)	A.	x
6. Daniel Gross (LA1EU)	x	
B. <u>Resource People</u>		
7. Dan Aronson (ENVSP)	x	
8. Cyprian Fisiy (AFTES)	x	
9. Ellen Schaengold (ASTHR)	x	
10. Lars C. Lund (ASTHR)	x	
11. Stan Peabody (EMTEN)		х
12. William Partridge (LATEN)	х	
13. Judith Lisansky (LA1RF)		x
14. Augusta Molnar (LA2RN)		x
15. Scott Guggenheim (EA1)	x	
16. Maria Clark (SA1HR)	x	
17. Kurt Jensen (SA1AG)		x
18. Harry Patrinos (HRED)	х	
19. Paula Donnely-Roark (AFT)		x
20. Maria MacDonald (ASTHR)	х	

April meeting Cy AP Task Force

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Juan Marfinez Gencoe

### **Objectives**

Approach

The major objective of the Cultural Diversity Thematic Team is to promote greater understanding within the Bank and its Borrower countries of the value of cultural diversity in poverty alleviation, sustainable development, and effective nation building.

To fulfill this objective, the Cultural Diversity Thematic Team assists the Social Development Family to:

- Create an effective framework and language to translate and communicate such concepts as cultural diversity, cultural heritage, and social inclusion to other Bank staff and our Borrowers.
- Demonstrate the utility and value of these concepts in designing development interventions for specific regions, countries and localities.
- Improve the implementation of OD 4.20 (Indigenous Peoples), and strengthen the protection of cultural heritage through the Environmental Assessment (EA) process and other development interventions.
- Build into the country dialogue and sector work a discussion of issues relating to cultural diversity and social inclusion.
- Foster partnerships with national research institutes and international agencies concerned with cultural diversity.
- Develop training and research programs to increase Bank staff and Borrower understanding of the importance of cultural diversity and social inclusion in the nation building and development process.

#### Major Activities and Outputs:

The major activities of the Cultural Diversity Thematic Team are:

- revision of OD 4.20 on Indigenous Peoples, including broad consultation within the Bank, with Borrower country government agencies and NGOs, and with indigenous peoples' organizations;
- development of regional guidelines on Indigenous Peoples;
- establishment of a Cultural Heritage Alliance in partnership with private foundations, NGOs, and UN system agencies;
- design of a Bank-wide strategy for using cultural heritage as a development tool;
- sponsorship of a set of technical workshops on the relations between social inclusion and poverty reduction;
- design of specific development interventions on indigenous peoples and cultural heritage; and
- monitoring and evaluation of development interventions in relation to indigenous peoples, cultural heritage, and social inclusion.

## **Bank Staff**

Indigenous Peoples: SDV: Shelton Davis, AFR: Antoine Lema

Asis: Concepcion Del Castillo, ECA/MNA: Stanley Peabody LAC: Jorge Uquillas

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### **Bank Staff**

Indigenous Peoples: SDV: Shelton Davia, AFR: Antoine Lema

Asia: Concepcion Del Castillo, ECA/MNA: Stanley Peabody LAC: Jorge Uquillas

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## **Bank Staff**

Indigenous Peoples: SDV: Shelton Davis, AFR: Antoine Lema Asia: Concepcion Del Castillo, ECA/MNA: Stanley Peabody LAC: Jorge Uquillas

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- sponsorship of a set of technical workshops on the relations between social inclusion and poverty reduction;
- design of specific development interventions on indigenous peoples and cultural heritage; and
- monitoring and evaluation of development interventions in relation to indigenous peoples, cultural heritage, and social inclusion.

Bank Staff

Indigenous Peoples: SDV: Shelton Davis, AFR: Antoine Lema

Asia: Concepcion Del Castillo, ECA/MNA: Stanley Peabody LAC: Jorge Uquillas

### **Objectives**

Approach

The major objective of the Cultural Diversity Thematic Team is to promote greater understanding within the Bank and its Borrower countries of the value of cultural diversity in poverty alleviation, sustainable development, and effective nation building.

To fulfill this objective, the Cultural Diversity Thematic Team assists the Social Development Family to:

- Create an effective framework and language to translate and communicate such concepts as cultural diversity, cultural heritage, and social inclusion to other Bank staff and our Borrowers.
- Demonstrate the utility and value of these concepts in designing development interventions for specific regions, countries and localities.
- Improve the implementation of OD 4.20 (Indigenous Peoples), and strengthen the protection of cultural heritage through the Environmental Assessment (EA) process and other development interventions.
- Build into the country dialogue and sector work a discussion of issues relating to cultural diversity and social inclusion.
- Foster partnerships with national research institutes and international agencies concerned with cultural diversity.
- Develop training and research programs to increase Bank staff and Borrower understanding of the importance of cultural diversity and social inclusion in the nation building and development process.

### Major Activities and Outputs:

#### The major activities of the Cultural Diversity Thematic Team are:

- revision of OD 4.20 on Indigenous Peoples, including broad consultation within the Bank, with Borrower country government agencies and NGOs, and with indigenous peoples' organizations;
- development of regional guidelines on Indigenous Peoples;
- establishment of a Cultural Heritage Alliance in partnership with private foundations, NGOs, and UN system agencies;
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