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THE WORLD BANK  
Washington, D.C.

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The World Bank  
1818 H Street NW  
Washington DC 20433  
Telephone: 202-473-1000  
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**PUBLIC DISCLOSURE AUTHORIZED**

McNamara papers

1978 (May-June)

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1771953  
A1995-252 Other #: 5 309650B  
Chronological files - (outgoing) - Chrons 66

493/5/224

June 29, 1978

Your Royal Highness:

I have received your letter inviting the World Bank to assist you in finding a person of suitable stature to work with a group of experts you are proposing to set up to evaluate projects. We would be very glad to assist you in further improving the evaluation of projects in the Kingdom.

May I suggest that, in order to be able to assist you more effectively, we would need to know more about the nature and purposes of the group you intend to establish and of the specific tasks you intend to entrust to the person you mentioned in your letter. I would therefore propose that I send to discuss with you or anyone who would be available to discuss this matter on your behalf, one of my close associates. I would propose for this discussion Mr. Chadenet, a Vice President of the World Bank who, because of his wide experience which specifically includes the field of project evaluation, is familiar with questions similar to those which you explained in your letter. Mr. Chadenet would be available for discussions after July 30 in the first week of August at your convenience. If this is agreeable to you, I would be grateful to learn where and at what time Mr. Chadenet could get in touch for such a discussion.

We look forward to this opportunity to further our cooperation with your Government in your efforts to promote the economic and social development of your country.

Sincerely,

Robert S. McNamara

His Royal Highness  
Prince Fahd Ibn Abdelaziz A'l Saud  
Riyadh, Saudi Arabia

cc: ✓ Mr. McNamara's Office (2)  
Mr. Benjenk  
Mr. Chadenet  
Mr. Paijmans

ADKnox/SEL-Darwish/MPaijmans:sap

493/5/223

Copy for Mr. McNamara

JUN 27 1978

Dear Datuk Sri Syed Ahmad:

Now that I have returned to Washington, I would like to thank you for the opportunity to talk with you and some of your associates at the excellent lunch you gave at your residence.

My stay in Malaysia was all too short, as was the time to talk with you and your associates. It did, however, make a very useful contribution to my understanding. I was impressed with the development potential of your State and would like to assure you that we, for our part, will do all we can to enhance and make even more effective the Bank's support of your development efforts.

Please accept my warm thanks for your gift to me.

With best personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Datuk Sri Syed Ahmad  
Menteri Besar  
Kota Bharu  
Kelantan  
Malaysia

LHelmers:rmj  
June 26, 1978

cc: for Mr. McNamara's Office (2)

493/5/222

Copy for Mr. McNamara

JUN 27 1978

Dear Dr. Nor Laily:

I wish to thank you most sincerely for the excellent briefing you gave me during my visit to the Health and Family Planning Centers in Kelantan on June 11. The visits were most instructive and I wish you every success with your expansion plans.

Please accept also my warmest thanks for the beautiful songkit and kris you gave to my wife and me.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Datin (Dr.) Nor Laily Aziz  
Director General  
National Family Planning Board  
Kuala Lumpur  
Malaysia

LHelmerts:sd  
June 26, 1978

cc: for Mr. McNamara's Office

493/5/221

Copy for Mr. McNamara

JUN 27 1978

Dear Dato Syed Nahar:

I wish to thank you very much for the thorough briefing you arranged for me at the MADA headquarters on June 12. I was impressed by the production and income increases which have been achieved through the Muda irrigation scheme.

Please accept also my thanks for the beautiful copper engraving of the activities that take place in the Muda area.

With best personal regards,

Sincerely,  
(Signed) Robert S. McNamara  
Robert S. McNamara

Date Syed Nahar Shahabuddin  
Chairman, MADA  
Alor Star  
Kedah  
Malaysia

LHelmerts:jw  
June 26, 1978

cc: for Mr. McNamara's Office (2)

403/5/220

Copy for Mr. McNamara

JUN 27 1978

Dear Tun Suffian:

Now that I have returned to Washington, I wish to thank you once again for the honor you have bestowed on me in granting me, together with Tun Abdul Rahman, the international award of the Tun Abdul Razak foundation.

My wife and I enjoyed our stay in Malaysia tremendously and we are most appreciative of the warm hospitality you extended to us. With our very best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Tun Mohamed Suffian  
Chairman, Board of Trustees  
Tun Abdul Razak Foundation  
Lord President's Chambers  
Federal Court  
Kuala Lumpur  
Malaysia

LHelmerts:je  
June 26, 1978

cc: for Mr. McNamara's Office (2)

493/5 1219

Copy for Mr. McNamara

JUN 27 1978

Dear Dr. Nor:

I wish to thank you most sincerely for the excellent briefing you gave me at MADA headquarters on June 12 on RISDA's activities. The visit to the Kampung Padang Baling was most instructive in that I saw personally your efforts to improve the lot of the rubber smallholders sector. I wish you every success in your endeavors and wish to assure you that the World Bank will do what it can to support you in the achievement of your development objectives.

Please accept also my thanks for the gift you gave me.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Mohamed Nor bin Abdullah  
Director General RISDA  
P. O. Box 1067  
Kuala Lumpur  
Malaysia

LHelmerts:je  
June 26, 1978

cc: for Mr. McNamara's Office (2)



493/5/218

Copy for Mr. McNamara

JUN 27 1978

Dear Mr. Syed Ahmad:

Now that I have returned to Washington, I should like to express my appreciation for the very interesting briefing you gave me at the MADA headquarters on June 12. I now understand the problems you have faced since MADA's inception and the tremendous progress you have made in raising the incomes of the smallholders in the MADA area. Please accept my best wishes for the continued success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Syed Ahmad Almahdali  
General Manager, MADA  
Alor Star  
Kedah  
Malaysia

LHelmers:je  
June 23, 1978

cc: for Mr. McNamara's Office (2)

493/5/217

Copy for Mr. McNamara

JUN 27 1978

Dear Mr. Cheong:

I wish to thank you most sincerely for the excellent briefing you gave during our visit to MADA headquarters in Alor Star on June 12 on the National Small-Scale Irrigation Project.

I also enjoyed our visit to the Kota II pumping area and wish you every success with the implementation of your irrigation schemes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Cheong Chup Lim  
Deputy Director General  
Department of Irrigation and Drainage  
Ministry of Agriculture  
Jalan Swettenham  
Kuala Lumpur  
Malaysia

LHelmerts:sd  
June 23, 1978

cc: for Mr. McNamara's Office (2)

493/5 1216

Copy for Mr. McNamara

JUN 27 1978

Dear Mr. Chief Minister:

Now that I have returned to Washington, I would like to thank you for the opportunity to talk with you and some of your associates at the excellent lunch you gave at your residence.

My stay in Malaysia was all too short, as was the time to talk with you and your associates. It did, however, make a very useful contribution to my understanding. I was impressed with the development potential of your State and would like to assure you that we, for our part, will do all we can to enhance and make even more effective the Bank's support of your development efforts.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable Datuk Mohammad bin Yaacob  
Menteri Besar  
Kota Bharu  
Kelantan  
Malaysia

LHelmerts:je  
June 23, 1978

cc: for Mr. McNamara's Office (2)

JUN 27 1978

Dear Tengku Razaleigh:

Now that I have returned to Washington, I should like to express my appreciation for the opportunity to see some of the development projects in your country. My stay in Malaysia helped me to gain a better understanding of the efforts underway and the progress achieved. I am proud that the Bank has made some contribution to these activities and I can assure you that we will continue to help you in the achievement of your objectives.

My wife and I enjoyed our tour of Kelantan and the warm hospitality at your lovely residence. Please accept also my thanks for the lovely gift.

With best personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Tengku Razaleigh Hanzah  
Minister of Finance  
Block 9, Jalan Duta  
Kuala Lumpur  
Malaysia

LHelmers:sdt  
June 26, 1978

cc: for Mr. McNamara's Office (2)

493/5/214

Copy for Mr. McNamara

JUN 27 1978

Dear Mr. Prime Minister

On behalf of my wife and myself, I wish to thank you most sincerely for the dinner you gave for us on June 12 at your lovely residence. I should also like to express my appreciation for the opportunity to see some of the development efforts under way in your country.

Although my stay was all too short, it helped me to gain a better understanding of the impressive progress Malaysia has made, the problems you still face, and the strategy your government is following to maintain the momentum of growth and to spread the fruits of growth more widely. I would like to assure you that the World Bank will do all it can to support Malaysia in the achievement of its development objectives.

Please accept also my thanks for the lovely gift.

With best personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Datuk Hussein Onn  
Prime Minister of Malaysia  
Kuala Lumpur  
Malaysia

LHelmers:sdt  
June 26, 1978

cc: for Mr. McNamara's Office

493/5 1212

June 23, 1978

Office of the President

Excellency:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of ¥75,000,000,000 in the markets of Japan through an issue of fifteen-year bonds denominated in Japanese yen. The interest rate and the price of the bonds have not yet been determined.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowing by the Bank in the markets of Japan of such amounts as may be raised by the issuance of not exceeding ¥75,000,000,000 aggregate principal amount of bonds. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

His Excellency  
Tatsuo Murayama  
Minister of Finance  
Ministry of Finance  
Tokyo, Japan

cc: Mr. Susumu Murayama, Executive Director

Cleared with and cc: Mr. Scott, Legal Dept.

cc: for Mr. McNamara's Office (2)  
Mr. Cargill, Vice President, Finance  
Mr. Rotberg, Vice President and Treasurer  
Mr. Deely/Yen Bonds #24

DEHarris/fad  
June 22, 1978

*Mrs. McNamee's office*

493/5/211

JUN 22 1978

JUN 22 1978

BY POUCH

Mr. Edouard Saouma  
Director General  
Food and Agriculture Organization  
of the United Nations  
via delle Terme di Caracalla 00100  
Rome, Italy

Dear Mr. Saouma:

Over the past seven years the World Bank has carried on a substantial program of economic research. Although we regularly review individual research projects within the Bank as they are completed, we now wish to seek external advice on our program and on the future directions of our research. Accordingly, I have decided to establish a General Research Advisory Panel consisting of outstanding individuals concerned with development research to assess the Bank's program.

The purpose of this letter is to ask whether Mr. Nurul Islam, Assistant Director General on your staff, would be able to serve on the General Panel in his personal capacity. Sir Arthur Lewis, Professor of Economics at Princeton University and at the University of the West Indies, has agreed to serve as the Chairman. A list of those being asked to be members of the Panel is enclosed. I also enclose a draft terms of reference, which indicates the kind of issues that may be considered by the group. The Panel itself will establish the actual terms of reference.

I anticipate that there will be three meetings of the Research Advisory Panel between October 1978 and June 1979. Each meeting may last two or three days. The Bank will, of course, bear Mr. Islam's expenses in connection with this work.

Mr. Edouard Saouma

- 2 -

I very much hope that Mr. Islam will be able to participate in this exercise.

With best regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures

SBery:nf

Cleared with and cc: Mr. Chatenay, IRD  
Mr. Chenery, VPD

Blind copy to Mr. Islam  
June 21, 1978



493/5/210

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

Office of the President

June 22, 1978

Dear Mr. Deely:

I would like to take the opportunity of your retirement from the Bank to express my sincere appreciation for the long years of loyal service which you have given to this institution. Your colleagues have very considerably benefited from your wisdom and guidance and the very sizeable expansion of the Bank's borrowing activities is in no small part attributable to your skills and dedication. I hope that you too have found your years with the Bank rewarding and satisfying through the contribution of your efforts towards the Bank's goal of improving the lot of the developing world.

With my best wishes for the future.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Raymond E. Deely  
Chief, Securities Division  
Treasurer's Department  
World Bank

493/5 1209

JUN 22 1978

Your Royal Highness:

I received with great pleasure your letter of June 6, 1978, on the occasion of signing of contracts for the Public Housing Program. I am grateful for Your Royal Highness' kind expressions about the quality of the World Bank's work and the dedication of our staff.

I am happy that we have been able to assist Your Royal Highness in the urgent and important task of contracting for suitable housing for various cities of the Kingdom. May I also take this opportunity to congratulate Your Royal Highness and your Ministry's officials on the remarkable achievements reached in this vital sector and to wish you success in the implementation of the housing projects you have launched.

With very best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Royal Highness  
Prince Mit'eb bin Abdelaziz  
Minister of Public Works and Housing  
Riyadh, Saudi Arabia

*ASK*  
ASKinawy:ccc

Cleared with & cc: Mr. Knox *SMC*

cc: Mr. Benjenk  
Mr. Paijmans

Typed: June 21, 1978

493/5/207

June 16, 1978

Dear Mr. Page:

Mr. McNamara has asked me to thank you for your letter requesting an interview to discuss comprehensive health care.

He regrets that pressures on his schedule here, compounded by travel to our developing member countries, will not make it possible for him to see you personally. He does hope you will understand.

He suggests that you contact Dr. James A. Lee, who is the Bank's Environmental and Health Adviser. Dr. Lee can be reached here in Washington at (202) 477-6151.

Sincerely,

John L. Maddux

Mr. Mark Page  
29 Burbury Lane  
Great Neck, New York 11023

JLMaddux:mwm

4.14 Page, M.

cc: Dr. Lee

*6/20 Mr Page called  
again & was  
informed to call  
Dr Lee  
J.*

# MARK PAGE, B.M.E., A.S.T.M.E.

DESIGN • RESEARCH • DEVELOPMENT

PACKAGING  
PRODUCT DESIGN  
MANUFACTURING

29 BURBURY LANE  
GREAT NECK, N. Y.  
HUNTER 7-5344

July 7, 1978

Mr. Robert S. McNamara  
President  
International Bank for Reconstruction  
and Development  
1818 H Street, N.W.  
Washington, D.C. 20433

Dear Mr. McNamara:

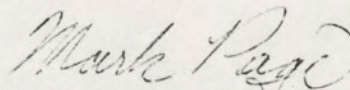
As an admirer of your brilliant managerial strategies nationally and internationally, I have taken the following action. When funds became available to me for investment, I contacted your New York office, and invested in World Bank bonds. I subsequently spoke with Mr. Julian Grenfell of your United Nations office and explained some of my interests to him.

Briefly, these concern the optimization of cost effective approaches to comprehensive and preventive health care with both national and international implications. Some of this work is the result of the statistics emanating from United States draft rejections.

A brief conference with you would, in my opinion, be helpful in interdigating strategies for comprehensive health care on a cost effective basis, on both a grass roots and possibly a much larger scale.

I am available at your earliest convenience.

Sincerely,



Mark Page, B.M.E., M.S. in H.S.A.

MP:hf

cc: Mr. Julian Grenfell

493/5/206

JUN 16 1978

Dear Ms. Smith:

Thank you very much for your letter of May 23 outlining the policy which Vassar College is urging banks to adopt in their business dealings in and with the Republic of South Africa.

The Republic of South Africa has been a member of the World Bank since 1945. The most recent development loan to the Republic of South Africa was made in 1966. Since that time we have made no further loans to South Africa nor do we expect to, since it no longer qualifies as a country requiring access to the Bank for developmental purposes. The 1966 loan and all previous loans have been repaid in full by the Republic of South Africa.

I hope that this reply is of help to you. My staff would be pleased to discuss it at greater length and if you wish to do so, I suggest you contact Mr. John Merriam, Director, Information and Public Affairs Department.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Virginia B. Smith  
President  
Vassar College  
Poughkeepsie  
New York 12601

JSwift/DJSteel:js  
June 16, 1978

Cl. w. & cc: Messrs. Merriam, Scott, Paijmans, Rotberg  
cc: Office of the President (2)  
Messrs. Knapp, Benjenk (o/r), Bart, Maiss, Humphrey (o/r)  
*+ Drake, Fried, Abum, Franco*

4913/5/205

JUN 16 1975

His Excellency  
Fawzi El Kaissi  
Minister of Finance  
Baghdad, Iraq.

Dear Mr. Minister:

Thank you for your May 29 cable conveying your Government's objections to loans to Turkey for financing irrigation and reservoir projects in the Tigris and Euphrates basins, including the Karakaya dam project, before an equitable agreement has been concluded on the uses of the rivers among the three riparian countries concerned.

As you know, the whole riparian issue you refer to has been the subject of much attention and work in the Bank, especially since your predecessor, His Excellency A.A.K. Kalamchi, wrote me on March 25, 1974, to request the Bank to use its good offices in order to achieve a just and equitable solution between the riparian countries on the division of the Euphrates waters. As a result of this request, the Bank pursued the matter with Turkey and Syria, submitted in October 1974 to all three riparians the outline of a work program, and forwarded to them in February 1975 (for Iraq, in a letter to His Excellency Mukarram Al-Talabani) the draft report on Stage I of the work (simulation model of the Euphrates river). This model was commented upon briefly in His Excellency H. Al-Azawi's letter of November 6, 1975, in which he requested the Bank to continue its studies on Stages II and III of the proposed work program.

Unfortunately, as mentioned in the Bank's reply of December 24, 1975, Turkey and Syria felt that Stages II and III of the program should be deferred until tripartite discussions were held on the subject between the riparians. We understand that despite occasional bilateral discussions on the subject, and although Turkey offered in September 1976 to Iraq and Syria to hold such tripartite discussions, no progress has been achieved in this respect and that it is unlikely that a long-term agreement on the sharing of those waters can be concluded in the near future. As the Bank has reiterated several times to all riparians, should all of them so request, then the Bank would be prepared to assist with a technical study which may eventually facilitate an agreement between the riparians regarding the long-term apportionment of those waters.

His Excellency  
Fawzi El Kaissi

- 2 -

Insofar as projects in the Euphrates and Tigris basins in Turkey are concerned, I should clarify that Turkey has not proposed any irrigation project for Bank consideration; the only project for which Turkey has requested Bank financing is the Karakaya hydroelectric project on the Euphrates which is a non-water consumptive project (after initial filling). Using the simulation model referred to above, the Bank has estimated that, the interests of the downstream riparians would be protected if the Karakaya reservoir were to be filled and operated in such a manner so that the flow of the Euphrates as it leaves Turkey at Birecik will average no less than 500 cubic meters per second during an averaging period not exceeding one month, with any shortfalls in one averaging period to be made up in the immediately succeeding period.

Details of this proposal were conveyed to Your Excellency by Mr. Bart's letter of July 2, 1976; we have received no reply from Iraq so far on the points raised by the letter. We understand that the Turkish Government has the application of this suggested "rule" under consideration. Although we do believe that the application of this rule would not adversely affect the downstream riparians, including Iraq, we would be ready to take into account any substantiated and quantified comments which demonstrate that this project, or its implementation on the basis of the rule of 500 would adversely affect Iraqi interests. We look forward to receiving, as soon as possible, any comments you may wish to make.

Meanwhile, I would like to hope that the Iraqi Government might also formally convey to the Turkish and Syrian Governments its willingness to discuss with other riparians, the possibility of initiating a dialogue bearing upon the long-term distribution of waters in the basin.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Dr. El Naggar

Cleared with & cc: Messrs. Bart, Knox, Siebeck, Davar, Asser

cc: Messrs. Benjenk (o/r), Pollan, Fish, Maffei/Krishna, Palmer

AJDavar/MPBart/ADKnox:bb  
June 15, 1978

493/5/201

**JUN 14 1978**

Dear Sir John:

Thank you for your letter of April 21 about IFPRI and the CGIAR.

From the beginning we in the World Bank felt an independent institution of this kind could provide a generally useful service, and one which the Bank could use from time to time in support of its own efforts. IFPRI seems to have got off to a good start and to be earning a place for itself.

Whether it should be part of the system of research supported by the CGIAR is for the members of the Consultative Group to determine as their concept of the Group's function evolves. As you say, the Group is in the middle of a period of consolidation after a rapid build-up and is feeling its way very carefully about taking on new commitments. I believe TAC has been asked to consider criteria for setting priorities and expanding into new activities, but is unlikely to be presenting its recommendations for several months.

I understand from Warren Baum that Dave Bell, accompanied by Mrs. Zagorin and Dr. Mellor, called on him recently to provide further background on IFPRI's program and financial needs, and to seek advice on how to proceed. Dave said the three foundations were thinking of jointly making an approach to the CGIAR. Following the discussion with Warren, they are considering further how and when to move.

Best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir John Crawford  
Chancellor  
The Australian National University  
24 Balmain Crescent  
Canberra 2600, A.C.T.  
Australia

MLLejeune:ia  
06/05/78



493/5/199

JUN 14 1978

Monsieur le Ministre,

Je vous remercie vivement de votre lettre du 19 mai concernant les mesures que le Président Houphouët Boigny et son gouvernement ont décidé de prendre pour freiner la croissance de l'endettement extérieur du pays et ajuster le programme d'investissement public en fonction principalement des ressources de l'épargne nationale et de l'aide publique dont la Côte d'Ivoire disposera au cours des prochaines années. Ces décisions très courageuses démontrent une fois de plus la clairvoyance d'une nation et d'un gouvernement qui depuis près de vingt ans ont montré d'une façon éclatante comment un pays dont le développement est essentiellement basé sur l'agriculture a pu atteindre et maintenir une croissance économique plus rapide et plus stable que beaucoup d'autres nations ou régions disposant d'un potentiel industriel ou minier plus important.

J'ai noté avec plaisir l'indication que vous donnez dans votre lettre que l'analyse de la situation économique ivoirienne par votre Ministère correspond dans ses grandes lignes à la notre. J'ai également noté avec le plus grand intérêt la volonté que vous exprimez de prendre toutes les mesures nécessaires pour rétablir les équilibres financiers sans casser la croissance ni sacrifier les objectifs sociaux prioritaires. Nous partageons complètement ce point de vue et pour notre part ferons notre possible pour mettre à la disposition de votre gouvernement des ressources importantes en vue de faciliter la poursuite des programmes prioritaires pour la réalisation des objectifs économiques et sociaux du pays.

En terminant cette lettre, je voudrais vous prier de transmettre au Président Houphouët Boigny la confirmation du ferme soutien que le Groupe de la Banque Mondiale souhaite apporter à la politique de développement de son gouvernement.

Veillez agréer, Monsieur le Ministre, l'expression de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence  
Monsieur Abdoulaye Koné  
Ministre de l'Economie, des Finances et du Plan  
Abidjan, Côte d'Ivoire

→ cc: Mr. McNamara's office (2)  
cc: Messrs. Chauffournier, RVP, WAN; de Azcarate, Chief Economist, WAN;  
Chaffey, WA2DA; Payson, WA2; Westebbe, WA2.  
XdelRenaudière:lmg

493/5/197

JUN 14 1978

Dear Herr Brandt:

Attached is a copy of the World Development Report, which has just been completed and sent to our Board of Directors. Discussion is scheduled for July 11.

The Report deals with a number of the issues which we have discussed on previous occasions and which I know you will be pursuing in your own report. Assuring an adequate supply of capital - both concessional and on market terms - to support the investment programs of the developing countries and maintaining a liberal trade regime so that the industrial capacity of these countries can continue to evolve are central issues. Unless dealt with satisfactorily, the developing countries, particularly the poorer among them, will not make satisfactory progress in alleviating poverty.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Attachment

His Excellency  
Willy Brandt  
Chairman, Independent Commission on  
International Development Issues  
Rue de Moillebeau 56  
CH-1209 Geneva  
Switzerland

EStern/lS:bmm  
June 8, 1978

Blanche:

6/9

Ingrid found the Mobutu letter (among her filing, I think) and Mr. Knapp said it should be signed, which was done, as someone was to handcarry it to Zaire.

493/5 1196

m

Office of the President

Le 2 juin 1978

Au Citoyen Président Fondateur  
Mobutu Sese Seko Kuku Ngbendu Wa Za Banga  
Président de la République du Zaïre  
Kinshasa, Zaïre

Citoyen Président Fondateur,

J'ai l'honneur d'accuser réception de votre lettre du 11 avril dernier ayant trait à l'assistance financière dont la Société GECAMINES a besoin pour remettre en état sa capacité de production et faire en sorte que le projet d'expansion entrepris en 1975 avec le concours financier de la Banque Mondiale soit mené à bonne fin. Nos services ont eu à Washington, avec des représentants de GECAMINES, des entretiens préliminaires relatifs aux besoins financiers de celle-ci pour la période 1978-80.

Les événements survenus récemment à Kolwezi nous préoccupent profondément, et vous comprendrez que, dans les circonstances actuelles, nos services ne sont pas en mesure d'évaluer l'assistance financière dont GECAMINES a besoin pour la poursuite de ses opérations, ni même de superviser l'exécution du projet d'expansion. Vous conviendrez certainement que nous devons maintenant passer en revue les conséquences pour la GECAMINES des événements récents avant de pouvoir aborder la question des investissements d'entretiens différés et de réhabilitation. Nous nous proposons d'envoyer auprès de GECAMINES des représentants de nos services techniques, dès que la situation se sera stabilisée, et qu'il sera possible de voyager dans la zone du projet.

Le rôle déterminant de la GECAMINES dans l'économie du Zaïre continue d'illustrer l'importance d'une diversification de la structure des exportations de votre pays et d'une amélioration de la performance de son économie. A cet égard, nous notons tout particulièrement les efforts que vous déployez actuellement pour conclure avec le FMI un nouvel accord de "stand-by", élaborer un plan de redressement économique et mettre au point des mesures permettant de mobiliser et de répartir plus efficacement

Au Citoyen Président Fondateur  
Mobutu Sese Seko Kuku Ngbendu Wa Za Banga

Le 2 juin 1978

les ressources en devises du Zaïre. La réalisation de progrès tangibles dans ces divers domaines renforcerait considérablement notre aptitude, et celle des autres bailleurs de fonds, à contribuer au redressement de l'économie zaïroise.

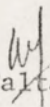
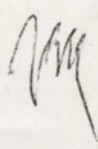
Nous souhaitons sincèrement que la situation qui règne actuellement dans la province de Shaba ne tardera pas à se normaliser, et que le Zaïre pourra consacrer toute son énergie et ses ressources au développement économique et social de sa population.

Veillez agréer, Citoyen Président Fondateur, les assurances de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

CC: Messrs. Knapp  
Wapenhans  
Gué  
Razafindrabe

  
NFaltas:mr  


M. MCH

493/5/195

JUN 2 1978

Mr. Nurul Islam  
Assistant Director General  
Economic and Social Department  
Food and Agriculture Organization  
of the United Nations  
Via delle Terme di Caracalla 00100  
Rome, Italy

Dear Mr. Islam:

Over the past seven years the World Bank has carried on a substantial program of economic research. Although we regularly review individual research projects within the Bank as they are completed, we now wish to seek external advice on our program and on the future directions of our research. Accordingly, I have decided to establish a Research Advisory Panel consisting of outstanding individuals concerned with development research to assess the Bank's program.

In approaching its task, this general panel will be able to draw on the reports of several specialized panels. The panel on Income Distribution and Employment has completed its report and Education is under way. Five additional panels have been established in the fields of Industrial Development and Trade, Agriculture and Rural Development, Commodities, Utilities and Transportation.

The purpose of this letter is to ask you to serve as a member of the Research Advisory Panel. Sir Arthur Lewis, Professor of Economics at Princeton University and at the University of West Indies, has agreed to serve as the Chairman. Lists of those being asked to be members of the Panel and of the chairmen of the specialized panels are enclosed. I also enclose a draft terms of reference, which indicates the kind of issues that may be considered by the group. The Panel itself will establish the actual terms of reference.

I anticipate that there will be three meetings of the Research Advisory Panel between October 1978 and June 1979. Each meeting may last two or three days. The Bank will, of course, pay your travel expenses as well as an honorarium for the time involved.

Mr. Nurul Islam

- 2 -

I very much hope that you can accept this invitation.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures

BBalassa:HBChenery:di

June 2, 1978

cc: Mr. McNamara's office (2)

Mr McN

693/5/194

JUN 2 1978

Dr. Kim Mahn Je,  
President,  
Korea Development Institute  
P.O. Box 113  
Cheongryangri  
Seoul, Korea

Dear Dr. Kim:

Over the past seven years the World Bank has carried on a substantial program of economic research. Although we regularly review individual research projects within the Bank as they are completed, we now wish to seek external advice on our program and on the future directions of our research. Accordingly, I have decided to establish a Research Advisory Panel consisting of outstanding individuals concerned with development research to assess the Bank's program.

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Dr. Kim Mahn Je

- 2 -

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I very much hope that you can accept this invitation.

With best regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures

DRAFT  
BBalassa/HBChenery:nf/tr  
June 2, 1978

cc: Mr. McNamara's office (2)

192 MCH

693/5/193

JUN 2 1978

Professor Herbert Giersch  
Direktor des Instituts Fur  
Weltwirtschaft  
Universitat Kiel  
23 Kiel  
Dusternbrooker Weg 120  
West Germany

Dear Professor Giersch:

Over the past seven years the World Bank has carried on a substantial program of economic research. Although we regularly review individual research projects within the Bank as they are completed, we now wish to seek external advice on our program and on the future directions of our research. Accordingly, I have decided to establish a Research Advisory Panel consisting of outstanding individuals concerned with development research to assess the Bank's program.

In approaching its task, this general panel will be able to draw on the reports of several specialized panels. The panel on Income Distribution and Employment has completed its report and Education is under way. Five additional panels have been established in the fields of Industrial Development and Trade, Agriculture and Rural Development, Commodities, Utilities and Transportation.

The purpose of this letter is to ask you to serve as a member of the Research Advisory Panel. Sir Arthur Lewis, Professor of Economics at Princeton University and at the University of West Indies, has agreed to serve as the Chairman. Lists of those being asked to be members of the Panel and of the chairmen of the specialized panels are enclosed. I also enclose a draft terms of reference, which indicates the kind of issues that may be considered by the group. The Panel itself will establish the actual terms of reference.

Professor Herbert Giersch

- 2 -

I anticipate that there will be three meetings of the Research Advisory Panel between October 1978 and June 1979. Each meeting may last two or three days. The Bank will, of course, pay your travel expenses as well as an honorarium for the time involved.

I very much hope that you can accept this invitation.

With best regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures

DRAFT

BBalassa/HBChenery:nf/tr

June 2, 1978

cc: Mr. McNamara's office (2)

Mr McN

493/5/191

JUN 2 1978

Mr. E. Malinvaud  
Director General  
Institut National de la Statistique  
et des Etudes Economiques (INSEE)  
29 Quai Brenly  
75700 Paris  
France

Dear Mr. Malinvaud:

Over the past seven years the World Bank has carried on a substantial program of economic research. Although we regularly review individual research projects within the Bank as they are completed, we now wish to seek external advice on our program and on the future directions of our research. Accordingly, I have decided to establish a Research Advisory Panel consisting of outstanding individuals concerned with development research to assess the Bank's program.

In approaching this task, the general panel will be able to draw on the reports of several specialized panels. The panel on Income Distribution and Employment has completed its report and Education is under way. Five additional panels have been established in the fields of Industrial Development and Trade, Agriculture and Rural Development, Commodities, Utilities and Transportation.

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I anticipate that there will be three meetings of the Research Advisory Panel between October 1978 and June 1979. Each meeting may last two or three days. The Bank will, of course, pay your travel expenses as well as an honorarium for the time involved.

Mr. E. Malinvaud

- 2 -

I very much hope that you can accept this invitation.

With best regards.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Enclosures

BBalassa/HBChenery:nf

June 2, 1978

cc: Mr. McNamara's office (2)

Ma McN

493/5/88

JUN 2 1978

Mr. Carlos Massad  
Senior Advisor to the United Nations  
Economic Commission for Latin America  
Casilla 179 - D  
Santiago, Chile

Dear Mr. Massad:

Over the past seven years the World Bank has carried on a substantial program of economic research. Although we regularly review individual research projects within the Bank as they are completed, we now wish to seek external advice on our program and on the future directions of our research. Accordingly, I have decided to establish a Research Advisory Panel consisting of outstanding individuals concerned with development research to assess the Bank's program.

In approaching its task, this general panel will be able to draw on the reports of several specialized panels. The panel on Income Distribution and Employment has completed its report and Education is under way. Five additional panels have been established in the fields of Industrial Development and Trade, Agriculture and Rural Development, Commodities, Utilities and Transportation.

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I anticipate that there will be three meetings of the Research Advisory Panel between October 1978 and June 1979. Each meeting may last two or three days. The Bank will, of course, pay your travel expenses as well as an honorarium for the time involved.

493/5/187

JUN 2 1978

Dear Professor Lewis:

I greatly appreciate your willingness to serve as chairman of the Bank's Research Advisory Panel over the coming year. I feel that it is quite important for the Bank to have an external assessment of its current research effort in order to prepare a basis for future work. The types of question on which we would appreciate your comments are indicated in the enclosed draft terms of reference. However, I would expect the panel to draw up its own terms of reference at its first meeting.

A list of the people who are being invited to join the Advisory Panel is enclosed. We have received acceptances from all those whom we have been able to contact so far. Hollis Chenery will be in touch with you to formulate plans for the first meeting of the panel and to arrange staff assistance to you.

Once again, many thanks.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor W. Arthur Lewis  
Department of Economics  
Princeton University  
Princeton, N.J. 08540

Enclosures

HChenery:di  
June 2, 1978

cc: Mr. McNamara's office (2)✓

493/5/186

JUN 2 1978

Dear Mr. Cemovic:

I appreciated very much your kind letter of May 15, 1978 informing me of your appointment as the President of the Executive Council of the Socialist Republic of Montenegro. Please accept my very warm personal congratulations.

May I also express my appreciation for your efforts in contributing to what is certainly an exemplary relationship in the development field: the on-going cooperation between Yugoslavia and the Bank. I am indeed grateful to you for the generous support given the Bank by Yugoslavia during your tenure as Federal Secretary for Finance and have appreciated the frank and productive dialogue which we have had. I look forward to seeing you next year at the Annual Meetings in Belgrade.

With kindest personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Momcilo Cemovic  
President  
Republican Executive Council  
Titograd  
Socialist Republic of Montenegro  
Yugoslavia

DRGarff/11j  
June 2, 1978



493/5/185

Mr. Robert S. McNamara, Chairman of the  
Administrative Council  
A. Broches, Secretary-General

June 1, 1978

ICSID--Ltd. Benvenuti & Bonfant srl vs Congo (ARB/77/2)

On December 5, 1977, I registered a request for arbitration filed by an Italian company "Ltd. Benvenuti & Bonfant srl" vs the Government of the Popular Republic of Congo. Each party has appointed an arbitrator. The parties failed to agree on the selection of the third arbitrator who will be the President of the Tribunal. In the absence of agreement of the parties on the selection of the third arbitrator to be President of the Tribunal, you appointed on April 26, 1978, at the request of the Claimant, Mr. Alex Bonn of Luxembourg as arbitrator and designated him as President. Mr. Bonn accepted his appointment as arbitrator and designation as President on May 8, 1978 and the Tribunal for the above proceedings was declared constituted on May 9, 1978 by notification to the parties. However, on May 25, 1978, Mr. Bonn submitted his resignation as arbitrator in the above case for personal reasons.

As you appointed Mr. Bonn, it is your responsibility to fill this vacancy pursuant to Rule 11(2) of the Arbitration Rules. I recommend that you appoint and designate Mr. Jørgen Trolle, a citizen of Denmark, as President of the Arbitral Tribunal. Mr. Trolle has been President of the Supreme Court of Denmark from 1971 to 1975, and has indicated to me informally that he is willing to serve if designated. He has earlier served as President of the Arbitral Tribunals in the three Jamaican cases, which have been amicably settled.

In accordance with Article 38 of the Convention and Article 11 of the Arbitration Rules, I have notified both parties of the proposed designation of Mr. Trolle as President of the Tribunal.

On the basis of the foregoing, I recommend that you sign the attached nomination and designation of Mr. Trolle, whereupon I shall advise both parties, the other arbitrators and Mr. Trolle accordingly.

Attachment

(Initialed) A. B.

AMaffei/ABroches:HMB

JUN 3 1978

**Ltd. Benvenuti & Bonfant srl vs Government  
of the Popular Republic of Congo  
(ARB/77/2)**

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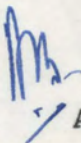
**Nomination of Arbitrator and Designation of President  
of Arbitral Tribunal by the  
Chairman of the Administrative Council**

Pursuant to Article 38 of the Convention on the Settlement  
of Investment Disputes between States and Nationals of Other  
States and Article II of the Arbitration Rules of the Centre,  
I hereby appoint Mr. Jørgen Trolle of Denmark to be an Arbitrator  
in the above proceedings and I hereby designate him as President  
of the Arbitral Tribunal.

(Signed) Robert S. McNamara

**Robert S. McNamara  
Chairman  
Administrative Council**

Washington, DC



AMaffei/ABroches:HMB

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

*Pls return  
to B. Moore*

*493/5/83*

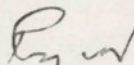
Office of the President

May 31, 1978

MEMORANDUM FOR MR. R.F.R. DEARE

Message for Mrs. Judith Hart:

"I hope very much to attend the meeting you are scheduling for September 8-10. However, appointments in Washington associated with our Annual Meeting which starts September 25 may make that impossible. In that event, would you wish to have Ernest Stern, who will replace Burke Knapp when he retires July 1, in my place? Best Wishes"



Robert S. McNamara

## OFFICE MEMORANDUM

TO: Mr. Robert S. McNamara, President

FROM: R.F.R. Deare, Alternate Executive Director, UK

SUBJECT:

DATE: May 26, 1978

I have been asked to pass on to you the following personal message from Mrs. Judith Hart, the Minister for Overseas Development:

"Maurice Williams has already been in touch with you about my proposal for a meeting of leading figures from both the developed and developing world to discuss privately some of the major development issues which face us all. Maurice Williams and I have now agreed that it would be more convenient if at this stage I took over the arrangements directly.

"From the responses we have received so far it now appears that 8-10 September is the most convenient date for our meeting. Grateful you confirm as soon as possible that you would be able to come to Britain then as my guest. I am arranging for us to use the Chewton Glen Hotel in the New Forest for our meeting. I believe this will provide a relaxed and private atmosphere. I shall be in touch with you as soon as possible about detailed arrangements.

"I am working on rather more specific suggestions about the ground we might cover, and would hope to let you have these shortly. I am inviting only leading figures at ministerial or senior official level from both the developed and developing world, and senior representatives of multi-lateral organisations, all on a personal basis.

"I suggest the following agenda:

- A. Development priorities and problems-income creation, agriculture, infrastructure, technology, urban problems etc.
- B. Development cooperation in investment within the public and private sectors- concepts of investment protection, the multinationals, the state of international discussion.
- C. Prospects for co-financing in aid-scope and problems of procedure.
- D. The human rights issue- political tensions, definitions, pluralism, problems for international agencies, need to understand one another.
- E. Definition of areas of mutual interest and conflict."

493/5/179

Class of Service: **TELEX**

Date: **MAY 30, 1978**

Telex No.:

Originators Ext: **72001**

12

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0 START  
HERE

1 TO

**GOVERNOR ABDUL AZIZ ALQURAISHI**

CITY/  
COUNTRY

**SAUDI ARABIAN MONETARY AGENCY, JEDDAH SAUDI ARABIA**

MESSAGE  
NO.:

**I REGRET VERY MUCH I WILL BE IN ASIA JUNE THIRTEEN. IS THERE ANY  
CHANCE YOU WILL BE IN WASHINGTON LATER THAT WEEK QUERY BEST WISHES  
ROBERT S. MCNAMARA INTBAFRAD**

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END  
OF  
TEXT

NOT TO BE TRANSMITTED

SUBJECT:

DRAFTED BY:

**Robert S. McNamara**

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

**Robert S. McNamara**

DEPARTMENT:

**President**

**cc: Mr. El Fishawy**

SECTION BELOW FOR USE OF CABLE SECTION  
CHECKED FOR DISPATCH

493/5/178

MAY 26 1978

Dear Halfdan:

I am replying to your letter of May 17, about WHO's "Special Programme of Research, Development and Research Training in Human Reproduction".

I am sure you will not read it as evidence of any lack or diminution of interest in the Special Programme when I say that the World Bank would have difficulty in contributing directly to the Programme's financial costs. I can say, however, that we have provided indirect support by encouraging increased or additional contributions to the Programme from other sources. Some of these efforts seem likely to produce results. There are indications, I understand, that there may in fact be no shortfall in the Programme's resources for 1978. I hope that proves to be so.

You may be assured that, given continued effective management of the Programme, we shall continue to do what we can to help assure broad-based and adequate funding by governments and other potential donors.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Halfdan Mahler  
Director-General  
World Health Organization  
1211 Geneva 27, Switzerland

May 26, 1978

RSMcNamara/SEBoskey/rob

Cleared w/& cc: Dr. Kanagaratnam  
cc: Dr. Lee

493/5/176

May 22, 1978

MEMORANDUM FOR MR. C. EUGENE WEBB

SUBJECT: Reconsideration of Cost of Living Increase

In your memorandum dated May 1, you asked whether reconsideration of compensation issues by the Board of the Bank would "be appropriate in September." The Board does not believe it will be possible to reconsider the interim cost of living adjustment at that time. The Board hopes to receive the Report of the Kafka Committee by September 15 and to decide the issues raised by that Report by November 30. If early in October it seems likely that this schedule would be substantially extended, the Board would review the situation in the light of information then available to it.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Executive Directors  
Mr. Chadenet

RMcN:bmm

493/5/175

MAY 23 1978

Your Excellency:

Thank you for your letter of April 20 regarding the Bank's recent loan to Cyprus for the Ports Project.

As I explained in my previous letters of January 20, March 22 and November 1, 1977 (all attached), our Articles of Agreement and the policy established thereunder, preclude, in the present circumstances, direct Bank lending for specific projects in the Turkish Cypriot part of Cyprus. However, as you know, over the last 3 years, Bank staff has tried to develop projects benefitting both communities, within the existing constraints. We shall continue these efforts.

An example of what can be achieved, with substantial goodwill and cooperation on the part of both sides, is the manner in which the two communities have pragmatically evolved arrangements to complete the Bank-financed Nicosia Sewerage Project. I was therefore very glad to learn from Mr. Davar's discussions with you last month, that you were prepared to take actions removing the last remaining hurdles so as to enable the project to be completed. I very much hope that you will make these decisions shortly to bring this about. I also hope that it might similarly be possible to develop other projects, within the Bank's legal framework, benefitting all people of Cyprus.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Attachments

His Excellency  
Rauf R. Denktas  
President of the Turkish  
Federated State of Cyprus  
Lefkosa, Mersin 10,  
Turkey.

Cleared with & cc: Messrs. Benjenk, Sella  
cc: Mr. McNamara's Office (2) ✓  
Messrs. Knox, Baig, Maung/Shalizi  
AJDavar:bb



493/5/174

MAY 23 1978

Dear Mr. Chairman:

I am writing to thank you for forwarding me a copy of your letter of April 22 to the Managing Director of the Fund.

Your letter was brought to the attention of the Bank's Executive Directors who subsequently nominated five of their members to join with Fund Directors in a review of the proposed Amendment of Section 14(e) of the Fund's By-Laws. I note from Mr. Witteveen's reply to you that the result of their joint review has been conveyed to you.

The Bank will eventually consider the desirability of amending the corresponding By-Law Section 14(e) in the context of a more general review of our By-Laws as a whole, which is now under examination. We do not expect to take any action on this matter during the term of the Committee which is functioning under your Chairmanship.

I look forward to our collaboration at the Meetings of the Boards of Governors in September.

Yours sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Tengku Razaleigh Hamzah  
Governor of the IMF and the IBRD  
for Malaysia  
Ministry of Finance  
Kuala Lumpur, Malaysia

SKHAN:PNDAMRY:RSMcNAMARA/cb

493/5/173

MAY 23 1978

Dear Chuck:

Thank you for your letter of April 27, 1978 concerning the horticulture project for Jammu and Kashmir. I am sure you will be pleased to hear that the Board approved on May 18, 1978 an IDA Credit for US\$14 million for this project. I am attaching, for your convenience a copy of the Press Release issued by IDA for the project. It goes without saying that your support for IDA operations on behalf of the poor in the Third World is greatly appreciated here. We are writing to Mr. Rahman separately regarding Board's approval of the project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable  
Charles H. Percy  
United States Senate  
Washington, D.C. 20510

cc: Mr. McNamara's Office (2)

ERuderfer/BAlisbah:ebc

May 22, 1978

609/5/172

May 22, 1978

MEMORANDUM FOR MR. C. EUGENE WEBB

SUBJECT: Reconsideration of Cost of Living Increase

In your memorandum dated May 1, you asked whether reconsideration of compensation issues by the Board of the Bank would "be appropriate in September." The Board does not believe it will be possible to reconsider the interim cost of living adjustment at that time. The Board hopes to receive the Report of the Kafka Committee by September 15 and to decide the issues raised by that Report by November 30. If early in October it seems likely that this schedule would be substantially extended, the Board would review the situation in the light of information then available to it.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Executive Directors  
Mr. Chadenet

RMcN:bmm

493/5/170

MAY 19 1978

Memorandum for Mr. Jennings:

This is to authorize Mr. Stern to carry forward up to 10 days of annual leave into the next leave year. He, like other members of the WDR team, has been unable to schedule vacations during the first half of this year, and in addition, his assignment as of July 1 will make it difficult for him to take an extended leave in the second half of the year.

((Signed) Robert S. McNamara

Robert S. McNamara

EStern/l  
May 19, 1978

493/5/168

MAY 18 1978

Dear Mr. Ambassador:

I am told that my letter of April 26, transmitting for your signature copies of the cooperation agreement between IFAD and the World Bank, signed by me, has not arrived and may be presumed lost. I therefore enclose a second set which I have signed. If you will sign and return one copy to me then, as I said in my earlier letter, we shall have put the formal seal on what I expect to be an arrangement to the advantage of the countries of our common membership. I hope that the contemplated co-financing by the Bank and IFAD of a rural development project in Tanzania will prove to be the first of many instances of practical cooperation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency Abdelmuhsin Al-Sudeary  
President  
International Fund for Agricultural  
Development  
107 Via delle Serafico  
00142 Rome, Italy

Enclosures

May 16, 1978

SEBoskey/rob

493/5/167

0 START  
HERE  
1 TO  
Y/COUNTRY  
MESSAGE  
NO.:

HIS EXCELLENCY PAUL NICULESCU-MIZIL, VICE PRIME MINISTER

AND MINISTER OF FINANCE; MINISTRY OF FINANCE, STRADA

DOAMNEI 8, BUCHAREST, ROMANIA

I HOPE TO BE ABLE TO ACCEPT YOUR KIND INVITATION TO VISIT ROMANIA  
LATER THIS YEAR. I WOULD VERY MUCH LOOK FORWARD TO MEETING YOU  
AND DISCUSSING THE WORLD BANK'S EXISTING AND FUTURE  
ACTIVITIES IN ROMANIA, TOGETHER WITH OUR WIDER CONCERNS  
IN ASSISTING THE DEVELOPMENT EFFORTS OF ALL DEVELOPING  
COUNTRIES. I AM SURE YOU WILL UNDERSTAND THAT THIS TRIP  
HAS TO BE FITTED IN WITH TRAVEL COMMITMENTS TO OTHER  
COUNTRIES AND I WILL CABLE YOU AGAIN AS SOON AS MY  
SCHEDULE IS FIRMER. REGARDS, ROBERT S. MCNAMARA

WSHumphrey:js

Robert S. McNamara

President

cc: Mr. McNamara's office (2) ✓  
Messrs. Benjenk, Paijmans (o/r)  
Mr. Tsantis

Ln 2/5/17

493/5/166

MAY 18 1978

Dear Mr. Ambassador:

I am told that my letter of April 26, transmitting for your signature copies of the cooperation agreement between IFAD and the World Bank, signed by me, has not arrived and may be presumed lost. I therefore enclose a second set which I have signed. If you will sign and return one copy to me then, as I said in my earlier letter, we shall have put the formal seal on what I expect to be an arrangement to the advantage of the countries of our common membership. I hope that the contemplated co-financing by the Bank and IFAD of a rural development project in Tanzania will prove to be the first of many instances of practical cooperation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency Abdelhussain Al-Sudary  
President  
International Fund for Agricultural  
Development  
107 Via delle Serafico  
00142 Rome, Italy

Enclosures

May 16, 1978

SEBoskey/rob

493/5/165

MAY 18 1978

Dear Halfdan:

Having just been told of your reelection as Director-General, I write to offer warm congratulations in my own behalf and for those of my colleagues who have close associations with WHO. I believe our two institutions are working together effectively and harmoniously in a steadily growing number of ways, and I am sure that you and I are both determined that this congenial relationship shall continue.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Halfdan Mahler  
Director-General  
World Health Organization  
1211 Geneva 27  
Switzerland

May 17, 1978

SEBoskey/rob

cc: Dr. Lee



TRANSLATION

Dear Mr. Minister,

Thank you for your letter of April 17 informing us of the proposed agenda for the meeting you intend to hold in Brussels to discuss Zaire's economic recovery plan. We also appreciate the opportunity given to us by the visit of Ambassador Ernemann to discuss candidly the problems faced by Zaire in drawing up and implementing such a program,

I would like to reiterate our readiness to participate in the Brussels meeting which we now understand from your Embassy is scheduled for June 13-14. The agenda you proposed for the meeting included two points of particular importance to the success of this meeting, namely the availability of the findings of the IMF mission, presently visiting Zaire, and of the Mobutu Plan itself which will hopefully be available to participants in advance of the meeting. We trust that significant progress will have been made in both of these areas, before the meeting.

We look forward to cooperating with you, the Government of Zaire and those donors prepared to assist Zaire in a program of economic recovery.

Sincerely,

Robert S. McNamara

Son Excellence  
Monsieur Henri Simonet  
Ministre des Affaires Etrangères  
Bruxelles, Belgique

403/5/160

MAY 11 1978

Monsieur le Ministre,

J'ai l'honneur d'accuser réception de votre lettre du 17 avril dans laquelle vous nous communiquez l'ordre du jour proposé pour la réunion que vous envisagez d'organiser à Bruxelles en vue d'examiner le plan de redressement économique du Zaïre. Nous nous félicitons par ailleurs d'avoir pu rencontrer Monsieur l'Ambassadeur Ernemann et nous entretenir librement avec lui des problèmes que posent l'élaboration et la mise en oeuvre de ce programme pour le Zaïre.

Je voudrais également vous confirmer que nous sommes disposés à participer à la réunion de Bruxelles qui serait d'après la dernière communication de l'Ambassade de Belgique à Washington prévue pour les 13 et 14 juin. L'ordre du jour proposé dans votre lettre comporte deux points d'une importance particulière pour le succès de la réunion, à savoir la présentation des conclusions de la mission du Fonds Monétaire International qui séjourne actuellement au Zaïre et celle du Plan Mobutu qui, nous l'espérons, pourra être distribué aux participants avant la réunion. Nous ne doutons pas que d'ici à la réunion, les travaux sur ces deux points seront bien avancés.

Nous serons heureux de collaborer avec vous, avec le Gouvernement du Zaïre et avec les donateurs disposés à soutenir le programme de redressement économique du Zaïre.

Veillez agréer, Monsieur le Ministre, l'assurance de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence  
Monsieur Henri Simonet  
Ministre des Affaires Etrangères  
Bruxelles, Belgique

NFaltas/SSchott:mfb

10 mai 1978

493/5/159

MAY 11 1978

Excellency:

It is with warm appreciation that I acknowledge your letter of April 11, 1978, concerning the decision of the Kingdom of Saudi Arabia to donate \$5 million to the Onchocerciasis Fund. As you may know, the Onchocerciasis Control Program will enter its second six-year phase in 1980, and this kind contribution will have an important role in ensuring a smooth transition.

As a contributor, the Kingdom of Saudi Arabia will automatically become a member of the Joint Coordinating Committee, which exercises general supervision over the implementation of the Program. The next meeting of this Committee will take place in Lomé, Togo, in early December, and we hope your Government will be able to send a representative to that meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency Sheikh Mohammed Abalkhail  
Minister of Finance and National Economy  
Kingdom of Saudi Arabia  
Riyadh, Saudi Arabia

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
INTERNATIONAL MONETARY FUND  
WASHINGTON, D. C. 20433

4913/5/1956

May 10, 1978

Dear Messrs. Whitehead and Weinberg:

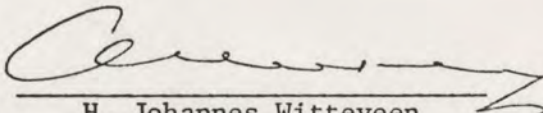
The International Bank for Reconstruction and Development (the Bank) and the International Monetary Fund (the Fund) have recently appointed a Joint Committee to look into the question of staff compensation in the two institutions.

After its initial work, the Joint Committee now feels it necessary to establish the levels of salary and benefits in certain comparator organizations in the private sectors in some important member countries of the Bank and Fund and has employed compensation consultants, Hewitt Associates of Chicago, to do this on its behalf. The purpose of this letter is to ask whether you would be prepared to cooperate in this important task with our consultants in the survey. The other private sector organizations being invited to participate are listed in the attachment.

From the point of view of the Bank and Fund, we believe that this is a matter of prime importance and we trust you will agree to participate in this survey. If you do feel able to cooperate in this project the consultants would expect to be in touch with whomever you nominate to handle this matter as soon as we have your agreement to participate. The consultants will be asking for the completion of a questionnaire and for a subsequent discussion with your staff. Any information which you provide will, of course, be treated in confidence and only disclosed in coded form in such a way that your organization cannot be identified.

Since this is an extensive review of compensation paid in the U.S. and elsewhere, the results will undoubtedly be of use to you in your own compensation planning. The consultants will be happy to provide you with a summary of the results of the survey.

Sincerely yours,



H. Johannes Witteveen  
Managing Director  
International Monetary Fund

---

Robert S. McNamara  
President  
International Bank for Reconstruction  
and Development

Attachment

Mr. John C. Whitehead, Co-Chairman  
Mr. John L. Weinberg, Co-Chairman  
Goldman, Sachs & Co.  
55 Broad Street  
New York, New York 10504

LIST OF PARTICIPANTS  
1978 Salary Survey

ORGANIZATIONAL COVERAGE (U.S.A.)

1. Financial Sector

Lehman Bros., Kuhn, Loeb - New York  
Bank America - San Francisco  
Morgan Guaranty, New York  
Continental Illinois, Chicago  
Mellon National, Pittsburgh  
Goldman, Sachs & Co., New York  
Security Pacific, Los Angeles  
Chase Manhattan, New York

2. Consultants

Louis Berger, Inc., New Jersey  
Fluor Corp., Los Angeles  
Parsons, Brinckerhoff International, New York  
Arthur D. Little, Boston  
Data Resources Inc., Lexington, Mass.  
Stanford Research Institute, San Francisco  
Robert D. Nathan, Washington, D.C.

3. Manufacturing

E.I. du Pont de Nemours, Wilmington, Del.  
Exxon, New York  
International Telegraph and Telephone Corp., New York  
General Electric, Fairfield, Conn.  
Honeywell, Minneapolis

ORGANIZATIONAL COVERAGE (INTERNATIONAL)

1. Brazil

Banco Itau  
Banco do Brazil  
Bradesco  
Petrobras  
General Motors do Brazil

2. France

Credit Lyonnais  
Compagnie Francaise de Paris et des Pays-Bas  
BCEOM  
CEGOS  
Compagnie Francaise des Petroles

3. Germany

Deutsche Bank  
Dresdner Bank  
Agrar und Hydrotechnik  
Lahmeyer International  
BASF

493/5/54

MAY 10 1978

Dear Mr. Affleck:

Thank you for your invitation of June 10 to participate in the TWIN program. It was most kind of you to think of me in this connection.

The theme of women in international industry is of considerable interest to the International Finance Corporation, and IFC's management is very conscious of the important role women can and do play both in international business and in economic development throughout the world.

However, because of my own prior commitments it will unfortunately not be possible for me to actively participate in the event. Moreover, the Corporation, an international development organization, is restricted in the use of its funds and cannot contribute financially to your program.

I am sorry to have to give you this negative response. Please accept my own personal good wishes for the success of TWIN.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James G. Affleck  
Honorary Chairman  
"TWIN" International Project  
National YWCA Committee Headquarters  
312 East 51 Street  
New York  
N.Y. 10022

Clear and cc: Mr. Qureshi

CarlTBell:gmb  
May 9, 1978

493/5/153

MAY 10 1978

Office of the President

Dear Mr. Secretary:

1. By a letter dated April 2, 1976, the Government of the United States of America, in accordance with Article IV, Section 1(b) of the Articles of Agreement of the Bank, approved proposed borrowings by the Bank from time to time in an amount not exceeding \$175,000,000 of monies in the Interest Subsidy Fund and not required by the Fund in its operations. Pursuant to the same provision of the Articles of Agreement, the Government of the United States of America also agreed that the proceeds of the borrowings could be exchanged for the currency of any other member of the Bank without restriction.

2. The Interest Subsidy Fund was established by Resolution No. 75-111 dated July 29, 1975 of the Executive Directors of the Bank. The borrowings were undertaken on the basis described in paragraph 14 of my memorandum, dated October 28, 1975 (R75-212), on the operation of the Third Window.

3. The Government of the United States of America is hereby requested, in accordance with Article IV, Section 1(b) of the Bank's Articles of Agreement, to approve further borrowings by the Bank from the Interest Subsidy Fund in an amount not exceeding \$75,000,000 on the basis referred to above, for an aggregate total of not exceeding \$250,000,000. The Government of the United States of America is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowings may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
W. Michael Blumenthal  
Secretary of the Treasury  
Treasury Department  
Washington, D. C. 20220

cc: Mr. Edward R. Fried, Executive Director  
Mr. William P. Dixon, Alternate Executive Director  
Mr. Robert S. Watson, U.S. Treasury  
Mr. Bernard Zinman, U.S. Treasury

Cleared with and cc: Mr. Deely, Mr. Drake, Mr. Nurick, Mr. Perch and Mr. Scott  
Messrs. I.P.M. Cargill, Vice President, Finance  
For Mr. McNamara's office (2)✓

Eugene H. Rotberg, Vice President and Treasurer

DJFontein:ls  
5/4/78

693/5/152

MAY 8 1978

Dear Sir John:

Thank you so much for your letter about the Prime Minister's possible visit to Washington after the Jamaica summit.

I would be delighted to see him if he does come here, and I hope you may suggest that he meets with me. All arrangements can be made, even at short notice, through the Embassy here.

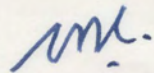
I hope that I shall also have a chance to see you again before long.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Sir John Crawford  
32 Melbourne Avenue  
Deakin  
Canberra, A.C.T. 2600  
Australia

WDClark:sf





493/5/150

MAY 8 1978

Excellency:

I appreciated very much the invitation extended to me by the Bureau of the Committee of the Whole to address the Committee at its current session during consideration of the agenda item on transfer of resources. Unfortunately, the invitation was made known to me as I was about to leave Washington for California, whence I have just returned. I asked Mr. Grenfell, the World Bank's Special Representative for U.N. Organizations, to express, through Mr. Cordovez, my regret and to explain that because two meetings of the Bank's Board of Executive Directors are scheduled for this week, it is not feasible for me to appear before the Committee prior to the close of its first session.

I am aware that the Committee will be moving on to other items on its agenda. However, if the Bureau should feel that I could be helpful to the Committee's deliberations at some later stage, I should be glad to try to take part. I am told that the Committee's next session is scheduled for the latter part of June. I must add, therefore, that the last two weeks of June are a particularly busy time in the Bank, since the Bank's fiscal year ends on June 30. As a high official of your Government, you will appreciate the implications.

Together with my colleagues, I shall follow the work of the Committee with interest.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Idriss Jazairy  
Chairman, Committee Established Under  
General Assembly Resolution 32/174.  
United Nations  
New York, New York 10017

SEBoskey/rob

May 4, 1978

cc: Mr. Grenfell

493/5/149

MAY 8 1978

General M. Zia-ul-Haq  
Head of the Government of  
the Islamic Republic of Pakistan  
Islamabad, Pakistan

Dear General:

Thank you for your letter of April 16, 1978, regarding Pakistan's technical assistance requirements.

Your letter indicates that there is a large measure of agreement between your Government and ourselves on the priorities for technical assistance. I was especially pleased to note the urgency which you attach to strengthening agricultural planning and project formulation. I understand that proposals for assistance in these fields are already being formulated in consultation with FAO, UNDP and ourselves and we will certainly do everything we can to ensure that these proposals are expeditiously finalized and implemented. You will appreciate that, if such assistance is to be of permanent value to Pakistan, it is essential that senior and well-qualified local officials are associated with the endeavor from the outset. I urge, therefore, that this aspect be given close attention by your Government.

I understand that there have recently been further exchanges between your Government and the Bank on the question of assistance in strengthening public sector enterprises. I agree with you that, as a first step, it would be useful for a high-level industrial management expert to visit Pakistan to review the material collected by your own Commission of Enquiry, as well as to study the general policy framework and environment in which the public sector presently operates. We will contact your Government shortly about the terms of reference for this expert and will endeavor to select a suitable person for this assignment as soon as possible.

I am pleased to hear of your decision to merge a number of statistical organizations to create a Central Statistical Division. As you may be aware, this was a principal recommendation of the Bank's Review of the Statistical System published in 1970. That report provided a comprehensive review of Pakistan's statistical services and, while a number of its proposals have been acted upon and others are no longer appropriate, we believe that it still provides a basis for further discussions. In principle, we would like to respond to your request for a short-term expert to help in reorganizing the statistical services but it is important that we send the right man. We are considering this further and will be in touch with your officials in the near future.

I understand from your Ambassador, who kindly called on me this week, that you would like the services of Mr. Burki and Mr. Hasan to assist with the preparation of the proposed new Five-Year Plan. As I indicated in my letter of March 3, 1978, we have tried to consider these requests sympathetically and will make leaves of absence available to these individuals for brief periods later this month. The Bank's rules do not permit us to finance the cost of travel and other expenses involved in such cases.

Finally, I am pleased to learn that the Government is preparing itself to respond to the Report of the Indus Basin Planning Study and would be pleased to make the services of Mr. Kirmani available, on the same basis as for the Tarbela Project and to the extent that his very heavy commitments in the Bank allow, to provide advice on the important question of water management.

I am sure that you are aware that the process of strengthening GOP's planning and implementation capability in the development field is a matter which will require attention on a sustained basis over a period of some years and that there are a number of other areas, in addition to those included in your letter, where assistance will probably be required. In view of this situation, I believe that it would be useful for Pakistan to have available to it a line of credit which could be used to finance consultants for priority development studies and training activities. If UNDP or bilateral resources are not sufficient for this, we would be pleased to consider providing an IDA Technical Assistance Credit for this purpose as we have done in similar cases. I have, therefore, asked Mr. Hopper to take up this matter with your Government.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Messrs. Cargill  
Stern  
Hopper  
Shahid Husain  
Blobel  
Picciotto  
Mahbub ul Haq  
Jennings  
Waide  
Islamabad Office  
Ambassador of Pakistan

RClements:RPicciotto:ra  
May 3, 1978

493/5/47

MAY 2 1978

Dear Mr. Koç,

I should like to tell you how much I enjoyed the dinner you were kind enough to arrange in your gracious home on the Bosphorus. I shall remember it as a very pleasant interlude in a rather busy week.

The discussions we had with yourself, your father and other leading industrialists enabled me to gauge once more the tremendous vitality and drive of private enterprise in Turkey. I hope that the Bank will be able to support, directly or indirectly, your efforts and that an appropriate policy framework will enable you to direct them where Turkey's needs are greatest.

Many thanks again for your hospitality.

With warm regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Rahmi Koç  
Vice Chairman of the Board  
Koç Holding Co.  
33 Findikli  
Istanbul, Turkey

MPBart:rpo

MPBenjenk

April 28, 1978

cc Mr. McNamara's office (2)

4013/5/146

MAY 2 1978

Dear Mr. Eroguz:

I should like to thank you very much for the excellent arrangements and hospitality which you extended to me and my associates during my recent visit to Istanbul. I am particularly appreciative of the very interesting meeting which you kindly arranged with leading Turkish industrialists, and of the presentation which you and your colleagues made on the directions in which TSKB is now moving in the interests of Turkey's economic development. It was most gratifying to learn that such substantial inroads have been made by your organization in financing industrial development in eastern Anatolia away from the traditional axis in Istanbul, Izmir and Adana.

It is my earnest hope that TSKB shall continue to break new ground in the critical export-oriented industries as you have consistently done in the past to meet the challenges of Turkey's development.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ozhan Eroguz  
General Manager  
Turkiye Sinai Kalkinma Bankasi, A.S.  
Meclisi Mebusan Caddesi 137  
Findikli  
Istanbul, Turkey

AJDavar:MPBart:rpo

MPBenjenk

April 28, 1978

cc Mr. McNamara's office (2)

493/5/145

MAY 2 1978

Dear Mr. Mayor:

I should like to convey my deepest appreciation for the kind courtesies and hospitality which you and your staff extended to me and my associates during my recent visit to your beautiful city.

It was a pleasure to visit in your company the various parts of Istanbul and see at first hand the large number of problems which stand in the way of your endeavors to ensure that the future development of the city is channelled in the right direction. I should like to tell you again how much I hope that the obstacles, which have prevented the World Bank from pursuing the assistance to the Greater Istanbul it initiated with three loans and credits in 1972-73, shall be removed. In light of my discussions with you and with the responsible Ministers, I am confident that steps will shortly be taken to address Istanbul's most pressing problems, improve the living conditions of the urban poor and give overall metropolitan planning the necessary attention.

You can rest assured that the Bank would be ready to assist in the various fields which have been under discussion for several years, starting perhaps with the long overdue first phase of the sewerage program, if an arrangement is reached between the various municipalities in the Istanbul metropolitan area, including Istanbul city, with the technical backing of Illerbankasi.

With warm regards.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Aytakin Kotil  
Mayor of Istanbul  
Istanbul, Turkey

AJDavar/MPBart:rpo

MPBeşjenk

May 1, 1978  
cc to Mr. McNamara's office (2)

493/5/144

MAY 2 1978

Dear Mr. Minister,

I should like to tell you how much I enjoyed spending a day with you in the Antalya region. It was most interesting for me to hear about your plans for the development of tourism in Turkey while visiting a beautiful coastal area and historical sites which evidences the barely tapped potential your country has in this field. I am confident that under your able and dynamic leadership tourism will start contributing its share to Turkey's development.

May I add the hope that the Bank-financed South Antalya project will help you devise, for other areas, a pattern of development which will maximize the benefits Turkey can derive from tourism investments while blending in the social and natural setting. Since the Bank itself is phasing out its activities in the sector, the International Finance Corporation should be able to continue to assist your efforts as it has already done for the Valtur project which we visited. It seems to me that IFC's help could be particularly valuable in bringing together some of the investors you will need to develop the hotel and other facilities required in the South Antalya area.

With warm regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Alev Coskun  
Minister of Tourism  
Ankara, Turkey

cc Mr. Gustafson, IFC  
cc Mr. McNamara's Office (2)  
April 28, 1978

MPBenjenk

AJDavar:MPBart:rpo

403/5/143

MAY 2 1978

Dear Mr. Aziz:

Thank you for your letter informing us of the new initiatives to be taken by the Society for International Development. All of us in the Bank very much appreciate SID's work in furthering public education on development issues.

SID's agenda for the year ahead is a full one. The proposed North-South Round Table meetings, to be attended by opinion leaders from the rich and poor countries, are of particular interest, and I share your hope that the sessions will contribute to the work of the Brandt Commission.

I want to confirm our interest in SID's work and to convey the Bank's willingness, in view of your expanded activity, to raise its contribution to \$20,000 for our fiscal year 1979.

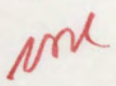
Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sartaj Aziz  
President  
Society for International Development  
Palazzo Civiltà del Lavoro, EUR  
00144 Rome  
Italy

JEM:apz





493/5/42

MAY 2 1978

Dear Henry:

Thank you for your letter of April 7, 1978, on the HEMA project to manufacture Ford tractors under license in Turkey. This proposal is one of several that the Corporation has received in recent months, including a major undertaking for tractor production being promoted by the state sponsored organization TUMOSAN. We have already written to the local sponsors of the various tractor projects, including the HEMA group, pointing out that the data available to us suggest that if the Government proceeds with its plans for a large scale tractor plant in the state sector, that plant alone would cover the needs for tractor producing capacity adequately for the foreseeable future. If in addition one or more of the other tractor projects move forward, there is likely to be substantial over capacity. We have therefore asked the Government for more details with respect to its policy and plans for the sector.

IFC staff are planning to discuss with the Government its policy on the development of the tractor industry in early May in Ankara. Following that review, we shall be in a better position to decide on a course of action for the Corporation.

Thank you for bringing this proposal to my attention. If you wish, we will be happy to keep you or your associates informed of any further steps that we might take in this matter.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henry Ford II  
Chairman of the Board  
Ford Motor Company  
The American Road  
Dearborn  
Michigan 48121

TLott/IGlenday/RSMcNamara:gmb  
May 1, 1978

cc & cleared with: Mr. Qureshi  
cc: Mr. Parmar  
Mr. Gustafson

493 15 h41

MAY 1 1978

Excmo. Sr. Ministro:

Quisiera expresarle que ha sido un honor para mí y mi esposa haber sido invitados a asistir a la transmisión de mando del nuevo presidente electo de Costa Rica, Licenciado Rodrigo Carazo Odio, que se efectuará el 8 de mayo próximo. Lamentablemente, debido a compromisos ineludibles contraídos con anterioridad, nos será imposible participar en tan importante evento.

Le agradecería, sin embargo, extendiese al Señor Carazo nuestras más calurosas felicitaciones así como nuestros mejores deseos de éxito al asumir la presidencia de su país.

Hago propicia esta oportunidad para presentar a usted, Señor Ministro, el testimonio reiterado de mi consideración y estima personal.

Atentamente,

(Signed) Robert S. McNamara

Robert S. McNamara

Excelentísimo  
Sr. Gonzalo J. Facio  
Ministro de Relaciones Exteriores  
Ministerio de Relaciones Exteriores y  
Culto  
San José, Costa Rica

Drafter: SWeissman/bc

Cleared with and cc. Messrs. Krieger  
Lari

cc: for Mr. McNamara's Office (2)

493 15 140

MAY 1 1978

Dear Mr. Aquino:

Thank you for your letter of April 18, inviting me to accept appointment as a member of the Advisory Committee for the INCAE Endowment Fund. It was kind of the INCAE Board to consider me in that capacity. I hope you and the Board will understand when I say that I feel I must decline.

It is not at all that I place a relatively low priority on education in the developing countries, or that I am concerned that this particular undertaking may prove too time-consuming. It is rather that I find it difficult to differentiate among the requests to serve on boards or committees which come to me as President of the World Bank. Many are worthy and not overly demanding individually, but to undertake them all, or even the most appealing, would claim a substantial part of the time and energy which would otherwise be devoted to business of more immediate relevance to the operations of the World Bank. I have therefore had to ration severely my outside activities, sometimes where I would be inclined to accept were considerations of interest or friendship alone controlling.

As for other possible U.S. members of the Advisory Committee, I have no individual names to propose, and would suggest only that, if you have not already done so, you might approach some of the foundations, or the large organizations, including universities, in the field of business management.

I wish you success in your fund-raising.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Francisco Aquino H.  
President  
Banco Internacional de El Salvador S.A.  
Alameda Roosevelt 2707  
San Salvador, El Salvador C.A.

SEBoskey/rob  
April 28, 1978

493/5/139

MAY 1 1978

Dear Brad:

I have considered the inquiry in your letter of April 18 respecting the World Bank's position on participation in the Inter-Agency Task Force, now that the life of the Task Force is to be continued for a year. I am responding to you before receiving the papers, including a proposed work program, which the Task Force will be preparing at the request of the IACB. We shall review that material with interest when it arrives to determine at what points and on what issues we can be most helpful. But our position with respect to participation remains as it was when the Task Force was initially proposed. We cannot undertake to station a staff member full time at UNDP headquarters, but we are quite prepared to participate in meetings of the Task Force at UNDP headquarters when issues on which we can contribute are to be discussed or to receive Task Force members for discussions here. As you no doubt know, we have done both during the past six months.

I am sorry that I was not able to attend the last meeting of the IACB in London.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bradford Morse  
Administrator  
United Nations Development Programme  
1 United Nations Plaza  
New York, New York 10017

SEBoskey/rob

April 28, 1978