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THE WORLD BANK  
Washington, D.C.


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The World Bank  
1818 H Street NW  
Washington DC 20433  
Telephone: 202-473-1000  
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McNamara files

1975 (May - June)

The World Bank Group  
**Archives**



**1771934**

A1995-252 Other #: 4 309649B

President's papers - Robert S. McNamara Chronological files - (outgoing) - Chrons 47

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WBG Archives



492/4/241

JUN 30 1975

Dear Mr. Chairman:

Thank you for your letter of June 18, 1975 inviting me to appear before your Subcommittee to discuss U.S. foreign policy in the future.

I believe Peter Riddleberger of the Bank has discussed this invitation with your counsel, Don Duskie. Because of my status as an international civil servant, I have had to decline invitations to appear before legislative committees of our member countries. I do hope you understand.

I note from your press release that the Subcommittee plans to review international health problems. The World Bank has recently published a book, The Assault on World Poverty, which evaluates problems of health, rural development and education. I am happy to provide you with a copy which may be of use during the course of your hearings.

If there is any other way we can be of assistance in providing information on international economic issues, especially those dealing with less developed nations, please don't hesitate to ask.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Lester L. Wolff, Chairman  
Subcommittee on Future Foreign Policy  
Research and Development  
Committee on International Relations  
U.S. House of Representatives  
Washington, D.C. 20515

PBRiddleberger/pam

cc: Mr. McNamara's Office (2)  
cc: Mr. Marian A. Czarnecki, Chief of Staff  
Committee on International Relations



492/4240

JUN 30 1975

Dear Mr. Wright:

Thank you for your letter of June 10 about the College of Veterinary Medicine of the University of the Philippines. The College of Veterinary Medicine is one of the proposed beneficiaries included in an application by the Philippine Government for a World Bank loan to finance a number of educational activities. A mission of Bank staff members is at present in the Philippines examining this request. I am therefore most grateful to have Dr. Anderson's observations which will be brought to the attention of the mission on their return in July.

Sincerely,  
(Signed) Robert S. McNamara.

Robert S. McNamara

The Honorable  
Jim Wright  
House of Representatives  
Washington DC 20515

cc: Mr Sung

cc: Mr McNamara's Office

WSHumphrey/dp  
June 24, 1975



June 27, 1975

492/4 1237

MEMORANDUM FOR MR. BAUM

Mr. Sternfeld, Vice President of IDB, called to say that he was prepared to recommend to his Board a \$4 million contribution to the Latin American International Agricultural Institutes, but that in obtaining support for such a recommendation from his Board it was extremely important that he be able to say we would contribute to the budget of the "Latin American Food Consultative Group." He suggested a contribution of "staff and/or \$50-75,000."

I told him that because we were bearing one-third of the costs of the "Consultative Group on Food Production and Investment", I thought it unreasonable that we should be expected to contribute to the Latin American group. However, I said that if a contribution by the World Bank were necessary for the passage of the \$4 million contribution to the work of the CGIAR, then I would agree that we would contribute in an amount ranging between \$25-50,000.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. J. Adler

RMcN:mss



492/4 1236

JUN 24 1975

Dear Sir Eric:

Thank you for your letter of June 11, and for the copy of the CDC Annual Report and Accounts for 1974. I congratulate you and your staff on the accomplishments of the Corporation in the course of a difficult year. I am especially glad to note how closely CDC and the World Bank stand in the emphasis given to the attack on rural poverty and the development of agricultural production in the years ahead. I particularly applaud the reference to the need for imagination and enthusiasm if we are to help move some of the problems to a solution.

Your reference to the success of the exchange visits initiated last year between our staff is most welcome. If I am in London and able to take advantage of your kind invitation, I shall do so with pleasure.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir Eric Griffith-Jones, K.B.E., C.M.G., Q.C.,  
Chairman, Commonwealth Development  
Corporation  
33 Hill Street  
London W1A 3AR, England.

WDCClark:sf



492/4/234  
JUN 24 1975

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of \$500,000,000 in the markets of the United States of America through an issue of five year notes in the aggregate principal amount of \$300,000,000 and an issue of ten year notes in the aggregate principal amount of \$200,000,000. The interest rates and the prices of the notes have not yet been determined.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowings by the Bank in the markets of the United States of America of such amounts as may be raised by the issuance of not exceeding \$500,000,000 aggregate principal amount of notes. The Government of the United States of America is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowings may be exchanged for the currency of any other member of the Bank without restriction.

This letter supersedes my letter to you of June 20, 1975.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
William E. Simon  
Secretary of the Treasury  
Treasury Department  
Washington, D. C. 20220

cc: Mr. Charles A. Cooper, Executive Director  
Mr. Hal F. Reynolds, Alternate Executive Director  
Mr. Robert S. Watson, U.S. Treasury  
Mr. Bernard Zinman, U.S. Treasury  
Cleared with and cc: Mr. Patrick Heining, Legal Department  
For Mr. McNamara's office (2) ✓  
Messrs: Eugene H. Rotberg, Treasurer  
K. Georg Gabriel, Controller  
Hugh Scott, Legal Department  
Deely/Sec.Div.Files

DEHarris:mh  
June 24, 1975



492/4/232

June 29, 1975

Dear Mr. Secretary:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of \$500,000,000 in the markets of the United States of America through an issue of five year notes in the aggregate principal amount of \$250,000,000 and an issue of ten year notes in the aggregate principal amount of \$250,000,000. The interest rates and the prices of the notes have not yet been determined.

The Government of the United States of America is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve the proposed borrowings by the Bank in the markets of the United States of America of such amounts as may be raised by the issuance of not exceeding \$500,000,000 aggregate principal amount of notes. The Government of the United States of America is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowings may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
William E. Simon  
Secretary of the Treasury  
Treasury Department  
Washington, D. C. 20220

Cleared with and cc: Mr. Douglas Fontein, Legal Department  
cc: Mr. Hal F. Reynolds, Alternate Executive Director  
For Mr. McNamara's office (2)  
Messrs: Eugene H. Rotberg, Treasurer  
K. Georg Gabriel, Controller  
Patrick Heininger, Legal Department  
Deely/Sec.Div.Files  
Robert S. Watson/Bernard Zinman, Treasury Dept.

DEHarris/mh  
June 19, 1975



49214/231

HONORABLE E.G. WHITLAM  
PRIME MINISTER  
PARLIAMENT HOUSE  
CANBERRA

JUNE 20, 1975

TELEX

AUSTRALIA

MUCH  
I HAVE BEEN/ENCOURAGED BY THE SYMPATHETIC RESPONSE IN YOUR RECENT LETTER TO MY REQUEST FOR AN AUSTRALIAN CONTRIBUTION TO THE THIRD WINDOW FACILITY, AND BY THE POSITIVE STATEMENT MADE BY THE AUSTRALIAN DELEGATE, MR. JOHNSON, AT LAST WEEK'S MEETING IN PARIS OF THE DEVELOPMENT COMMITTEE. AT THAT MEETING THERE WAS WIDESPREAD SUPPORT FOR THE THIRD WINDOW AND THE WORLD BANK WAS URGED TO ESTABLISH THE NEW FACILITY AS EARLY AS POSSIBLE IN OUR NEXT FISCAL YEAR BEGINNING ON FIRST JULY. I BELIEVE THAT SUFFICIENT CONTRIBUTIONS TO THE INTEREST SUBSIDY FUND ARE IN SIGHT TO PERMIT LENDING OF APPROXIMATELY US\$500 MILLION AND THAT SUBSTANTIAL FURTHER COMMITMENTS WILL BE FORTHCOMING IN THE COURSE OF THE FISCAL YEAR. I AM ACCORDINGLY ASKING THOSE GOVERNMENTS THAT HAVE ALREADY PLEDGED A CONTRIBUTION, OR INDICATED WILLINGNESS TO DO SO, TO MAKE THEIR FUNDS AVAILABLE TO THE BANK AS SOON AS POSSIBLE AND EXPECT SHORTLY TO PROPOSE TO THE BANK'S BOARD THAT THE NEW FACILITY START OPERATIONS BEFORE OUR ANNUAL MEETING AT THE BEGINNING OF SEPTEMBER. PARAGRAPH. I NOTE FROM YOUR LETTER THAT AN AUSTRALIAN CONTRIBUTION CANNOT BE COMMITTED UNTIL THE BUDGET PROCESS HAS BEEN COMPLETED NEXT MONTH, BUT WOULD HOPE THAT THE BUDGET WILL MAKE PROVISION FOR AN APPROPRIATE CONTRIBUTION. AN EARLY STATEMENT OF YOUR GOVERNMENT'S INTENTIONS IN THIS RESPECT WOULD BE MOST HELPFUL TO ME IN APPROACHING OTHER POTENTIAL CONTRIBUTORS. WITH KIND REGARDS.

ROBERT S. MCNAMARA

Robert S. McNamara  
By: Raymond J. Goodman  
Office of the President

cc: Mr. Green

RJGoodman/rf



492/4 1230

JUN 20 1975

Dear Judith:

I was very sorry to hear of your resignation, especially as it prevented our meeting in Paris at the Development Committee which I had been looking forward to.

Of course, still under your instructions, the British delegation was as supportive as I have come to expect.

Let me say how much I have enjoyed working with you, and how much I admire your real dedication over the years to the cause of development.

I hope we can keep in touch, and shall find ourselves working together again.

With all good wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Mrs Judith Hart  
House of Commons,  
London, S.W.1.  
England.

WDClark:sf



4012/4 1229  
cc: Mr. William Clark  
Mr. Michael Hoffman

JUN 19 1975

Dear Maury,

I am glad you called my attention to the curious reaction of some participants in the recent Hague Symposium to my memorandum to the Executive Directors on capital requirements. I still cannot see how anybody could see the memorandum and the paper as anything but the strongest sort of ammunition for governments trying to persuade parliaments for the need for increased ODA. I have said, and expect to stress again to our Executive Directors and Governors, that while some OPEC countries will be able to provide ODA for a few years, most, I think, will not be able to do so for very long; that, besides, they are still essentially poor countries themselves; and that therefore the obligation on the comparatively rich countries to provide assistance is not diminished by the existence of high oil revenues.

Also, I think we should publicly acknowledge and applaud the success of countries like Sweden and the Netherlands in reaching this target. I am asking William Clark when he attends your high level meeting week after next to find an occasion to recognize and encourage their good performance.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Maurice J. Williams  
Chairman, Development Assistance Committee  
Organisation for Economic Co-operation  
and Development  
2, rue Andre'-Pascal  
Paris XVIeme, France

MLHoffman/cc



492/4/228

HIS EXCELLENCY  
JULIUS NYERERE  
PRESIDENT OF THE REPUBLIC OF TANZANIA  
DAR ES SALAAM

JUNE 19, 1975

LT

(2491)

TANZANIA

PAGE ONE OF TWO

I CABLED YOU IN JANUARY EXPRESSING CONCERN THAT PARTNER STATES OF EAST AFRICAN COMMUNITY HAD BEEN UNABLE TO RESOLVE ISSUES ON ORGANIZATION AND FINANCES OF THE COMMUNITY CORPORATIONS STOP LACK OF AGREEMENT ON FINANCES AND OPERATIONS OF THE CORPORATIONS AND RESPONSIBILITIES OF PARTNER STATES HAS NOW RESULTED IN A FURTHER FAILURE BY TELECOMMUNICATION COMMA HARBOURS AND RAILWAYS CORPORATIONS TO MEET DEBT SERVICE OF APPROXIMATELY TWO AND A HALF MILLION DOLLARS WHICH WAS DUE TO IBRD ON FIFTEENTH JUNE STOP I KNOW YOU ARE AWARE OF THE VERY ACTIVE SUPPORT THAT WE IN THE WORLD BANK WANT TO GIVE TO YOUR DEVELOPMENT PROGRAM STOP THIS IS EVIDENCED IN THE MARKEDLY INCREASED LEVEL AND DIVERSITY OF OUR LENDING TO TANZANIA THIS YEAR INCLUDING A PROGRAM LOAN IN RECOGNITION OF YOUR IMMEDIATE NEED FOR FOREIGN EXCHANGE TO HELP MAINTAIN THE MOMENTUM OF YOUR DEVELOPMENT EFFORT STOP WE HOPE TO CONTINUE PROVIDING WHATEVER ASSISTANCE IS IN THE POWER OF THE BANK TO EXTEND BUT THIS WILL BE DIFFICULT TO JUSTIFY UNLESS THE BASIC PROBLEMS OF COMMUNITY CORPORATIONS CAN BE DEALT WITH AND AMONG OTHER THINGS THEIR EXTERNAL DEBT SERVICE OBLIGATIONS MET PROMPTLY STOP I HOPE IT WILL BE POSSIBLE FOR YOU TO MEET TO DISCUSS THESE MATTERS WITH VICE PRESIDENT SHAHID HUSAIN OF THE BANK'S EASTERN AFRICA REGION



HIS EXCELLENCY  
JULIUS NYERERE  
PRESIDENT OF THE REPUBLIC OF TANZANIA  
DAR ES SALAAM

6024 238  
JUNE 19, 1975

LT

TANZANIA

PAGE TWO OF TWO

WHOM I AM ASKING TO VISIT KENYA AND TANZANIA IN THE WEEK OF THIRTIETH JUNE  
STOP HE WILL BE AVAILABLE TO SEE YOU AND PRESIDENT KENYATTA WHENEVER AND  
WHEREVER IS MOST CONVENIENT TO YOU AND EITHER IN A JOINT MEETING OR  
SEPARATELY STOP MY HOPE IS THAT HE AND HIS ASSOCIATES WILL BE ABLE TO AGREE  
WITH YOU AND YOUR OFFICIALS ON MEASURES TO RESOLVE THE SHORT TERM FINANCIAL  
ISSUES AND TO INITIATE THE ADAPTATION OF COMMUNITY CORPORATIONS TO THE  
CHANGING NEEDS OF THE PARTNER STATES STOP I AM SENDING AN IDENTICAL CABLE  
TO PRESIDENT KENYATTA STOP BEST WISHES

ROBERT S. MCNAMARA

S. Shahid Husain  
Regional Vice President  
Eastern Africa Region

cc: Messrs. Knapp, Adler, Gabriel,  
Mackay, Please, Scott,  
Bickers, Koromzay,  
Vasudevan, Watanabe  
RMEA

SPlease/SSHusain/RSMcNamara:dr



Mr. McNamara

492/4 6227

HIS EXCELLENCY  
JOMO KENYATTA  
PRESIDENT OF THE REPUBLIC OF KENYA  
NAIROBI

JUNE 19, 1975

LT

(2491)

KENYA

PAGE ONE OF TWO

6/20  
I CABLED YOU IN JANUARY EXPRESSING CONCERN THAT PARTNER STATES OF EAST AFRICAN COMMUNITY HAD BEEN UNABLE TO RESOLVE ISSUES ON ORGANIZATION AND FINANCES OF THE COMMUNITY CORPORATIONS STOP LACK OF AGREEMENT ON FINANCES AND OPERATIONS OF THE CORPORATIONS AND RESPONSIBILITIES OF PARTNER STATES HAS NOW RESULTED IN A FURTHER FAILURE BY TELECOMMUNICATION COMMA HARBOURS AND RAILWAYS CORPORATIONS TO MEET DEBT SERVICE OF APPROXIMATELY TWO AND A HALF MILLION DOLLARS WHICH WAS DUE TO IBRD ON FIFTEENTH JUNE STOP I KNOW YOU ARE AWARE OF THE VERY ACTIVE SUPPORT THAT WE IN THE WORLD BANK WANT TO GIVE TO YOUR DEVELOPMENT PROGRAM STOP THIS IS EVIDENCED IN THE MARKEDLY INCREASED LEVEL AND DIVERSITY OF OUR LENDING TO KENYA THIS YEAR INCLUDING A PROGRAM LOAN IN RECOGNITION OF YOUR IMMEDIATE NEED FOR FOREIGN EXCHANGE TO HELP MAINTAIN THE MOMENTUM OF YOUR DEVELOPMENT EFFORT STOP WE HOPE TO CONTINUE PROVIDING WHATEVER ASSISTANCE IS IN THE POWER OF THE BANK TO EXTEND BUT THIS WILL BE DIFFICULT TO JUSTIFY UNLESS THE BASIC PROBLEMS OF COMMUNITY CORPORATIONS CAN BE DEALT WITH AND AMONG OTHER THINGS THEIR EXTERNAL DEBT SERVICE OBLIGATIONS MET PROMPTLY STOP I HOPE IT WILL BE POSSIBLE FOR YOU TO MEET TO DISCUSS THESE



HIS EXCELLENCY  
JOMO KENYATTA  
PRESIDENT OF THE REPUBLIC OF KENYA  
NAIROBI

JUNE 19, 1975

LT

KENYA

PAGE TWO OF TWO

MATTERS WITH VICE PRESIDENT SHAHID HUSAIN OF THE BANK'S EASTERN AFRICA  
REGION WHOM I AM ASKING TO VISIT KENYA AND TANZANIA IN THE WEEK OF  
THIRTIETH JUNE STOP HE WILL BE AVAILABLE TO SEE YOU AND PRESIDENT  
NYERERE WHENEVER AND WHEREVER IS MOST CONVENIENT TO YOU AND EITHER IN  
A JOINT MEETING OR SEPARATELY STOP MY HOPE IS THAT HE AND HIS ASSOCIATES  
WILL BE ABLE TO AGREE WITH YOU AND YOUR OFFICIALS ON MEASURES TO RESOLVE  
THE SHORT TERM FINANCIAL ISSUES AND TO INITIATE THE ADAPTATION OF  
COMMUNITY CORPORATIONS TO THE CHANGING NEEDS OF THE PARTNER STATES STOP  
I AM SENDING AN IDENTICAL CABLE TO PRESIDENT NYERERE STOP BEST WISHES

ROBERT S. MCNAMARA

S. Shahid Husain  
Regional Vice President  
Eastern Africa Region

cc: Messrs. Knapp, Adler, Gabriel,  
Mackay, Please, Scott,  
Bickers, Koronzay,  
Vasudevan, Watanabe  
RMEA

SPlease/SSHusain/RSMcNamara:dr



492/4 1225

JUN 16 1975

Dear Ad:

I hate to turn down your second request to give the keynote address at your World Conference on Agricultural Credit, particularly since you have neatly cut the ground from under my original excuse as to timing. And I certainly cannot pretend either that the subject is unimportant or that the Bank has nothing to contribute to the conference. But the fact is that I simply have to hold myself available this fall for prolonged and difficult discussions about matters of vital importance to the future of the World Bank. I need only mention the fifth replenishment for IDA. I don't feel that I should accept any outside engagements except in furtherance of the basic objective of insuring that the Bank and IDA are in a position to make a maximum contribution to the massive capital requirements of our developing member countries that lie ahead.

Because I do think we could make a contribution, I wonder if you would accept one of our vice-presidents? If so, I am sure this could be arranged.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. H. Boerma  
Director-General  
Food and Agriculture Organization  
of the United Nations  
Via delle Terme di Caracalla  
00100 Rome, Italy

MLHoffman/cc

(Sent by FAO Pouch)



492/4 /224  
cc for Mr. McNamara's  
office

JUN 16 1975

Dear Mr. President:

Thank you for your very kind letter of May 23, 1975.

I am sure that you will have had a full report from your delegation on the meeting of the Bangladesh Aid Group in Paris on June 4 and 5. We were pleased at the satisfaction expressed by the Aid Group members with the important decisions recently taken by your Government. I believe that the level of support indicated by the Aid Group in response to your actions was encouraging, and should give your Government flexibility to move confidently ahead with its economic programs. I would expect that further support will be forthcoming during the next year, and I assure you that we will watch the situation closely.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Sheikh Mujibur Rahman  
President of the People's  
Republic of Bangladesh  
Gana Bhavan  
Dacca, Bangladesh

cc Mr. Matiul Islam

Mr. Dunn

DDADunn us

6.13.75



492/4/223

June 14, 1975

MEMORANDUM FOR MR. ADLER

During the Development Committee Meeting:

a. Australia stated its ODA would reach .7% of GNP by 1980 and New Zealand's would reach that level earlier.

b. Fourcade, speaking for France, stated France intends to maintain ODA at .7% of GNP.

c. Pronk stated that the government will propose that next year's budget provide for ODA at 1% of GNP.

d. van Lennep stated he and Maurie Williams believe the Bank's estimated of future ODA are pessimistic.

Robert S. McNamara



492/4/222

Le 13 juin 1975

Monsieur le Ministre,

Au moment où se termine la réunion du Comité du Développement qui s'est tenue au Centre de Conférences Internationales, je voudrais vous exprimer ma gratitude pour l'excellente organisation que vos services, dirigés par Monsieur le Ministre Dessaus, ont apportée à cette réunion.

La diligence et le dévouement du personnel du Centre, sous la direction de Monsieur Le Nouvel, ont grandement contribué à la réussite de cette réunion.

Veillez agréer, Monsieur le Ministre, l'expression de ma très haute considération.

Robert S. McNamara  
Président

Son Excellence  
Monsieur Jean Sauvagnargues,  
Ministre des Affaires Etrangères,  
37 Quai d'Orsay,  
75007 Paris.

JCarrière:mcl



TRANSLATION OF LETTER OF JUNE 13,  
FROM MR. MCNAMARA TO MR. SAUVAGNARGUES,  
FRENCH FOREIGN MINISTER.

Dear Mr. Minister,

At the close of the Development Committee's meeting, held at the International Conference Centre, I wish to express my gratitude to you for the excellent organization provided by your services, under the direction of Min. Dessaus.

The success of the organization was mainly due to the efficiency and cooperation of Mr. Le Nouvel and his staff.

Sincerely,

Robert S. McNamara  
President

MRR:mcl



492/4/220

Official Documents

June 10, 1975

Sven Burmaster *DB*

Credit No. 549-SE and Loan No. 1113-SE  
(Sine Saloum Agricultural Development Project) - Closing

1. The signing took place at the main office of the International Development Association (the Association) and the International Bank for Reconstruction and Development (the Bank) in Washington, D.C. at 3:30 p.m. on May 22, 1975.

2. Two copies of the Development Credit Agreement were signed by:

- (a) Mr. Robert S. McNamara, for the Association; and
- (b) President Léopold Sedar Senghor, for the Republic of Senegal.

An executed copy of the Development Credit Agreement was delivered to each of the above parties.

3. Two copies of the Loan Agreement were signed by:

- (a) Mr. Robert S. McNamara, for the Bank; and
- (b) President Léopold Sedar Senghor, for the Republic of Senegal.

An executed copy of the Loan Agreement was delivered to each of the above parties.

4. Attached hereto for your files are the following documents:

- (a) letter dated April 18, 1975 of the Governor of the Association for Senegal informing of the appointment of Mr. Louis Fall to serve on the Statutory Committee;
- (b) Statutory Committee Report dated April 25, 1975 (for the Credit);
- (c) letter dated April 18, 1975 of the Governor of the Bank for Senegal informing of the appointment of Mr. Louis Fall to serve on the Statutory Committee;
- (d) Statutory Committee Report dated April 25, 1975 (for the Loan);
- (e) Secretary's Certificate and Resolution No. IDA 75-33; and
- (f) Secretary's Certificate and Resolution No. 75-54.



Official Documents

June 10, 1975

Sven Burmester *SB*

492/4/219

Credit S-18-SE (Debi-Lampsar Engineering Project) - Closing

1. The signing took place at the main office of the International Development Association (the Association) in Washington, D.C. at 3:30 p.m. on May 22, 1975/
2. Two copies of the Development Credit Agreement were signed by:
  - (a) Mr. Robert S. McNamara, for the Association; and
  - (b) President Léopold Sedar Senghor, for the Republic of Senegal.An executed copy of the Development Credit Agreement was delivered to each of the above parties.
3. Attached hereto for your files are the following documents:
  - (a) letter dated March 27, 1975 of the Minister of the Plan and Cooperation informing of the appointment of Ambassador Coulbary to serve on the Statutory Committee;
  - (b) Statutory Committee Report dated April 9, 1975;
  - (c) Secretary's Certificate and Resolution No. 75-24.
4. The executed copy of the Development Credit Agreement has already been transmitted to you on May 23, 1975 by Mr. Tenley M. Jones.
5. The Development Credit Agreement will be registered with the United Nations.

TMJones:ms

cc: Mrs. Rozycki

RECEIVED:

Official Documents

Controller's

Legal Files

Date:

Date:

Date:



492/4/296

M. G. CANDAU  
TELEX 27821  
GENEVA  
SWITZERLAND

JUNE 6, 1975

TELEX (EXT 2001)

EYE HAVE DEFERRED REPLYING TO FIFTEEN MAY LTR PENDING RESOLUTION OF  
SCHEDULE CONFLICTS JUNE TWENTYFOUR TO TWENTYSIX STOP REGRET EYE WILL  
BE OUT OF WASHINGTON DURING THAT PERIOD SO MUST SUGGEST WE DEFER OUR  
NEXT VISIT UNTIL A LATER DATE STOP AGAIN MY THANKS FOR ALL YOU ARE  
DOING TO MAKE THE RIVERBLINDNESS PROJECT A SUCCESS STOP BEST WISHES

ROBERT S. MCNAMARA  
INTBAFRAD

Robert S. McNamara  
President

cc: Mr. Clark-VP-External Relations



492/4/215

JUN 5 1975

Dear Vernon:

Thank you so much for your letter of May 22, and the invitation to meet the Parliamentary Conference on Africa.

I have very pleasant recollections of my meeting with them in Wyoming, and I would like to see this group also. But, as you know, this will be just a few days after the formal end of our Annual Meeting and I shall still be dealing with the visiting Finance Ministers.

The same circumstances may make it difficult for some of the senior staff to be certain of being free. I have therefore asked William Clark, the Vice President for External Relations to arrange the meeting on the morning of September 11. He knows this group and appreciates its importance so he will endeavor to get the best possible team of senior staff concerned with Africa.

With best wishes for a successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Vernon McKay  
Professor of African Studies  
School of Advanced International  
Studies  
The Johns Hopkins University  
1740 Massachusetts Avenue, N.W.  
Washington D.C. 20036

WDClark:sf



JUN 5 1975

492/4/214

Dear Lord Carrington:

Thank you very much for your kind invitation to address the Foreign Affairs Club. I did indeed have some correspondence with Alec Home four or five years ago, and unfortunately could not find a time when I was near London and free to make a speech.

I am afraid that I must again say that I do not plan to be in London in the near future and so must reluctantly refuse your invitation. I am really sorry as it would have been a great pleasure to see you again.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Lord Carrington  
The Foreign Affairs Club  
6 Buckingham Street  
London WC2N 6BX  
England

WDCClark:sf



402/4/211

June 4, 1975

Dear Joe:

I have read the Atlantic Council papers you sent me on "Beyond Diplomacy" with real interest. I was delighted to read the kind words of your experts on the work of this Bank.

You ask for my comments so as to help with your future work and studies. May I say as a friend and ex-colleague rather than as an international civil servant, that I think nothing is more important than a study of how the U.S.A. with all its economic power can resume its leadership in the Atlantic Community and the world in trying to deal with the great and growing disparities between the industrialized countries and the less developed world. This is the major problem facing the Atlantic Community today, (as so many of the speeches at the NATO Summit indicated,) and anything you and your colleagues can do to face up to it in terms of organization and effort will be immensely worthwhile.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Henry H. Fowler  
The Atlantic Council of the  
United States  
1616 H Street, NW  
Washington, DC 20006

WClark:RSMcNamara:bmm  
June 4, 1975



492/4/209

JUNE 2, 1975

DR. ADEBAYO ADEDEJI  
ECA  
ADDIS ABABA

LT

Ext. 3641

ETHIOPIA

ON ~~THE EVE~~ OF YOUR ASSUMING THE OFFICE OF EXECUTIVE SECRETARY OF THE ECONOMIC  
COMMISSION FOR AFRICA I WISH TO CONVEY SINCERE GOOD WISHES FROM ALL IN THE  
BANK CONCERNED WITH AFRICA STOP WE LOOK FORWARD TO CONTINUED AND CLOSE COOPERATION  
WITH THE COMMISSION'S WORK UNDER YOUR LEADERSHIP STOP BEST PERSONAL REGARDS

ROBERT S. MCNAMARA  
PRESIDENT  
INTBAFRAD

William Clark  
Robert S. McNamara

cc: Mr. McNamara's Office (2)  
Mr. William Clark  
Mr. M. Burney

MBurney/WDCClark:umh



492/4/208

MAY 30 1975

Dear Mr. Soejima:

I regretfully acknowledge your letter of May 6, in which you inform me of your resignation from the staff of the International Bank for Reconstruction and Development to be effective June 30, 1975.

I should like to take this opportunity to express to you my deep appreciation for the very significant contribution you have made to the work of the World Bank during your all-too-short five years' service. The establishment of our Tokyo Office was an important step in facilitating liaison with the Government and the Japanese financial community, and under your leadership the results have far exceeded our expectations. We were indeed fortunate to have you as Head of this important office during its initial years. Apart from the obvious achievements with regard to borrowing, IDA IV replenishment, aid co-ordination and public relations, your close attention to detail and the excellent management of your staff have contributed greatly to your overall success.

I know that I speak on behalf of your many friends here when I offer you my sincere good wishes in resuming your successful career in the Japanese Civil Service. We shall miss you as a colleague, but look forward with pleasure to a continued association with you in the years to come.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Aritoshi Soejima  
Director  
World Bank Tokyo Office  
Kokusai Building  
1-1, Marunouchi 3-chome  
Chiyoda-ku, Tokyo 100, Japan

Clearances and cc:

Mr. Goodman

Mr. North

cc: Mr. Cargill, o/r

Mr. Clarke, o/r

EBEriksen:mpb  
May 29, 1975



May 29, 1975

492/4/207

MEMORANDUM FOR MR. CHENERY

Referring to our meeting on the need for a study of Commodity Financing on May 19, and in view of Mr. Kissinger's statements in Kansas City and OECD, I think we should expedite our work on this subject. I would appreciate if you would send me an outline of the study, a time schedule and the name of the person responsible by end of business on June 5, 1975.

(Signed) Robert S. McNamara

Robert S. McNamara

SBurmester:ml



492/4/206

May 29, 1975

MEMORANDUM FOR MR. KNAPP

Referring to our meeting on the need for a study of Investments in Raw Materials on May 19, and in view of Mr. Kissinger's statements in Kansas City and OECD, I think we should expedite our work on this subject. I would appreciate if you would send me an outline of the study, a time schedule and the name of the person responsible by end of business on June 5, 1975.

(Signed) Robert S. McNamara

Robert S. McNamara

SBurmester:ml



692/4/205

MAY 29, 1975

HIS EXCELLENCY

MINISTER OF PLANNING  
BAGHDAD

LT. (X 5077)

IRAQ

EYE WOULD LIKE TO PROPOSE THAT MR. SAAD ELFISHAWY VISIT BAGHDAD ON  
JUNE TWENTYFIRST FOR GENERAL DISCUSSIONS OF RELATIONS BETWEEN IRAQ  
AND BANK, PARTICULARLY SPECIAL INCREASE IN BANK'S CAPITAL FOR OPEC  
COUNTRIES STOP EYE HOPE THAT THIS DATE WILL BE CONVENIENT TO YOU AND  
WOULD APPRECIATE YOUR CONFIRMATION STOP

WARM REGARDS

ROBERT S. MCNAMARA  
PRESIDENT, INTBAFRAD

Robert S. McNamara ✓  
President

cleared with and cc: Messrs. Benjenk and  
Goodman  
cc: Messrs. Cargill o/r, Kochman, Bart,  
Siebeck

SElFishawy/rh



492/4/204

HIS EXCELLENCY  
SAADI IBRAHIM  
MINISTER OF FINANCE  
MINISTRY OF FINANCE  
BAGHDAD

MAY 29, 1975

LT (X 5077)

IRAQ

EYE WOULD LIKE TO PROPOSE THAT MR. SAAD ELFISHAWY VISIT BAGHDAD  
ON JUNE TWENTYFIRST FOR GENERAL DISCUSSIONS OF RELATIONS BETWEEN  
IRAQ AND BANK, PARTICULARLY SPECIAL INCREASE IN BANK'S CAPITAL FOR  
OPEC COUNTRIES STOP EYE HOPE THAT THIS DATE WILL BE CONVENIENT TO  
YOU AND WOULD APPRECIATE YOUR CONFIRMATION STOP

WARM REGARDS

ROBERT S. MCNAMARA  
PRESIDENT, INTBAFRAD

✓ Robert S. McNamara  
President

cleared with and cc: Messrs. Benjenk and  
Goodman  
cc: Messrs. Cargill o/r, Kochman, Bart,  
Siebeck

SEIfishawy/rh  
May 28. 1975



492/4/203

MAY 28 1975

Dear Halfdan,

We are going to try to produce something suitable for you for publication in the WHO Journal, as suggested in your letter of May 14, 1975.

Mr. Nawaz has agreed to help the Information and Public Affairs Department, as you also suggested, and I hope we will soon have a paper that you can use.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Halfdan Mahler  
Director General  
World Health Organization  
1211 Geneva 27  
Switzerland

✓ cc: Mr. McNamara's Office (2)

MLHoffman:cc  
May 27, 1975



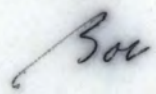
492/4/202

MAY 23 1975

Dear Dick:

Many thanks for inviting me to an "Informal exchange" with the Members of Congress for Peace through Law later this year. It is early to make definite plans, but I believe it would be possible for me to appear before you some time in July. I will ask Duke Merriam to keep in touch with you to arrange a date.

Sincerely,



Robert S. McNamara

The Honorable  
Dick Clark  
United States Senate  
Washington, D.C. 20510

cc: Mr. Burmester

RSMcN /JEM:rgw  
May 22, 1975



402/a/200

MAY 23 1975

Dear Barbara:

It was very good to hear from you again, and learn more about your work on the book for the Vancouver Conference.

I can see the significance of your research for a lot of the work on which the Bank is now engaged, and the Urban Projects Department is particularly anxious to get the benefit of your thought. I am therefore very glad to say that the Bank will provide \$25,000 towards the costs of your research, and the publication of the report.

I have asked William to be in touch with you about the administrative details.

With all good wishes from Marg and myself,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lady Jackson, D.B.E.,  
President, International Institute  
for Environment & Development  
27 Mortimer Street  
London W1A 4QW, England.

WDClark:sf



492/4/199

MAY 22 1975

The Honorable  
Charles E. Percy  
United States Senate  
Washington D.C. 20510

Dear Chuck:

I was delighted recently to hear Hal Reynolds, the Alternate US Executive Director in our Board, quoting your amendment to the Foreign Assistance Bill to stress the urgency of integrating women in national economies and providing them with adequate job opportunities everywhere, including in the institutions that form the World Bank Group. I could not agree more and I will certainly continue and increase the Bank Group's efforts to see that projects it finances have a positive influence on the status of women in the Developing Countries.

I will also continue to make special efforts to attract, retain and motivate high caliber female staff in the Bank Group. In this connection, you may be interested to know that in 1973 we felt that our situation needed improvement and contracted a consulting firm, Boyle/Kirkman Associates of New York, to study the situation of women in the Bank Group and make recommendations on how to foster their role. We have now begun an Awareness Program, conducted by a Washington consultant, Ms. Edith Seashore, with the assistance of the Bank Group's Personnel Department and the Staff Association.

But, as it was indicated in the discussion at the Board of the Executive Directors which followed Hal Reynolds' statement, the Bank Group is confronted with a serious problem when trying to expand the number of women on its staff because the American immigration system denies the possibility of working to most spouses of Bank Group staff. To illustrate this point, half of the German candidates to whom preliminary approaches were made this year have turned us down upon learning of the G(iv) visa restrictions.

According to current US policy, spouses of G(iv) visa holders may engage in gainful employment only upon receiving permission from the State Department. Such permission is generally given only for jobs in the educational/cultural or medical fields, provided that a US citizen cannot fill these positions. Most of our expatriate staff are in G(iv) visa status and therefore they are affected by this US policy and are expected to ask their wives or husbands to give up their own professional careers. Although the limitations to work opportunities for spouses affect both female and male staff of the Bank Group, for cultural reasons they are particularly difficult to accept when the husbands are the ones who must be asked to abandon their careers and stay home. Excellent female candidates have rejected offers of employment from the Bank Group because of this constraint.



Whether from Developed or Developing Countries, staff on G(IV) visas have become increasingly vocal against such restrictions, on cultural and economic grounds. Barring a spouse from working, when in many cases the spouse is highly qualified, is willing to work and has invested a considerable amount of time and money in her/his education, often results in serious personal and family strain. It also constrains the family income potential which, especially in times of rapid inflation and uncertainty, is cause of increasing concern. Lack of employment has a negative impact not only on the present family income but often also on future income streams, since a spouse who has been unable to work for years while in Washington, is likely to encounter serious difficulties in finding employment upon reentry in the home country, due to the perceived lack of experience and professional obsolescence and the psychological difficulty of transforming one's life at a not too young age.

These problems are quite common among Bank staff, which on reflection should not be surprising, since high caliber staff - which they generally are - are likely to have high caliber, professionally oriented spouses. Time is not likely to solve this as we find among the people we would like to recruit an increasing number of candidates whose spouses are professionally active. This is a very regrettable situation. I personally feel strongly that many spouses of Bank Group staff could make outstanding contributions to the American communities in which they live, were they given the opportunity to do so.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. McNamara's office (2)  
(May 20, 1975)

Cleared with: Mr. Chadenet  
Mr. Nurick  
Mr. Merriam

EFLari:jr



402/4/196

DAVIES  
METEOMOND  
GENEVA  
SWITZERLAND

MAY 20, 1975

TELEX NO. 23260  
(EXT. 2173)

CONGRATULATIONS ON YOUR ELECTION FOR SIXTH TERM AS DIRECTOR GENERAL WHO STOP  
I AM AWARE THAT OUR STAFFS HAVE BEEN COLLABORATING INCREASINGLY ON ISSUES OF  
CONCERN TO OUR COMMON MEMBER COUNTRIES AND I LOOK FORWARD TO FURTHER  
DEVELOPMENTS IN THIS DIRECTION IN YEARS TO COME.

MCMAMARA  
INTBAFRAD

M. L. Hoffman  
International Relations Dept.

cc-Mr. McNamara  
MLH:fh



492/4/195

May 16, 1975

Dear Mr. Chalk:

I am writing in reply to your letter of May 15, 1975 on the subject of Mr. Eugene H. Rotberg's proposed appearance as a witness in proceedings before the Washington Metropolitan Area Transit Commission.

Under the Articles of Agreement of the Bank, the Bank's officers are not subject to legal process with respect to acts performed in their official capacity. With respect to all other matters they are subject to legal process in the same manner as other persons within the jurisdiction in question.

Staff members of the World Bank are not permitted to engage in outside activities that are incompatible with the performance of their official duties or which might prove a source of embarrassment for the Bank. Mr. Rotberg consulted me regarding his proposed appearance as a voluntary witness in the litigation above referred to and I determined that his doing so would not violate the above rule. Accordingly, I raised no objection to his undertaking this activity if in his discretion he chose to do so.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. O. Roy Chalk  
Chairman  
D.C. Transit System, Inc.  
3600 M Street, N.W.  
Washington, D.C. 20007

May 16, 1975  
ABroches: csh

cc: Mr. McNamara's office (2)



MAY 15 1975

492 14 1194

INTERMEDIATE INTEREST SUBSIDY SCHEME

("Third Window")

This scheme is a proposal for the setting up of a fund which would subsidize the interest rate on World Bank loans and thus make it possible for some poor countries to receive loans which they could not otherwise afford. The terms of its loans would lie between those of the Bank and IDA; hence it has come to be known as the "Third Window". The proposal under consideration is that the Bank should make additional commitments of \$1 billion in the fiscal year 1976 at a subsidized interest rate of 4-1/2 per cent.

Unless a way can be found to provide additional resources to the poorest amongst the Bank's borrowers, whose population includes more than a billion people, these countries face the prospect of negligible growth, or possibly no growth at all, in the coming years. It would be desirable for such extra resources to be supplied on even more concessional terms but since this does not seem practical at the moment the proposed scheme has attracted attention as an interim measure. If it is established, it would help to prevent a cutback in the development programs of these countries and make possible a more rapid adjustment of their investment plans as is required by the rise in prices of energy and food.

The proposal, in brief, is that the Bank should borrow an additional \$1 billion and that the interest subsidy fund should be contributed by the rich countries of OECD and OPEC. To reduce the interest rate from the current lending rate of 8-1/2 per cent per annum to 4-1/2 per cent per annum would require a subsidy fund of about \$225 million to support the additional \$1 billion of commitments.

The proposal was discussed at a meeting in Paris on April 30 by representatives of potential contributors and all governments, including Iran, represented at the meeting supported the proposal in principle. Some governments were in a position to make pledges which total \$100 million but some of these pledges were conditional on the amount of \$225 million being substantially contributed. The Bank is expected to hear within the next few weeks the final decisions of those governments who were not in a position to make definite pledges. Among the pledges so far made were \$25 million by Saudi Arabia and \$20 million by Kuwait.



1297 14/11/73

Of the OECD countries, Canada, Holland and the U.K. have already made pledges amounting to about \$55 million.

A contribution from Iran equal to that of Saudi Arabia would be most valuable both because it would help to bridge the gap and because it would encourage other potential contributors. It would be particularly helpful if Iran's decision could be conveyed to OPEC member countries before the meeting of their Finance Ministers later this month.

As an alternative to a straight contribution in cash, Iran may wish to consider permitting the Bank to borrow at less than commercial rates part of the funds it has agreed in principle to lend to the Bank. The Bank would then credit the subsidy fund for the Third Window in Iran's name with an amount representing the present value of the interest payments that the Bank would otherwise have had to make. For example, the Bank might borrow \$75 million of this year's total at a rate of 3 per cent rather than, say, 8.25 per cent which might be the appropriate rate for the remainder of the borrowings. Assuming a ten-year loan, the difference between payments of interest at these two rates, namely 5.25 per cent, would have a present value, discounted at 8-1/4 per cent, of \$27 million; this amount would be credited to the subsidy fund in Iran's name. Other examples could be suggested.



May 15, 1975

492/4/193

INCREASE IN VOTING POWER AND SUBSCRIBED CAPITAL

FOR OPEC COUNTRIES

OPEC countries have asked that their voting power and subscribed capital in the Bank be increased. The Management agrees that a situation clearly exists now in which the position of the oil-surplus countries in the Bank should be reconsidered and adjusted to their new circumstances.

The Articles of Agreement of the International Monetary Fund require that the quotas in the Fund be reviewed at least every five years. As part of the current review, the Interim Committee has agreed that, subject to a satisfactory amendment of the Articles of Agreement of the Fund, the quotas of the OPEC countries should be doubled; this would approximately double their voting power from around 5% to about 10%.

In the past it has been the practice to provide for a change in the voting power and capital subscribed by individual members of the Bank at the same time as their quotas are changed in the Fund. It has been customary to relate voting power in the Bank to voting power in the Fund. Were this practice to be continued, it would mean that the voting power of OPEC countries in the Bank would be limited to about 10%.

In the present circumstances, however, the President of the Bank agrees with those OPEC members who say that a doubling of the OPEC voting power in the Bank would not be sufficient and, consequently, provided that OPEC countries agree, he is willing to try to negotiate an increase in their voting power from 4.96% to 15%. This would require an appropriate increase in authorized capital.

A change of this kind would need the consent of other members since, according to the Articles, whenever the authorized capital stock of the Bank is increased, any member has the preemptive right to increase its subscription in order to maintain its relative share in authorized capital. It would therefore be necessary before firm proposals can be made to obtain the consent of members other than the oil-surplus countries to the proposal. The first question, therefore, is whether the oil-surplus countries would agree that it is desirable for their subscriptions in the Bank as a group to be increased in the manner described in this note.



The objective would be that the individual countries of OPEC should be offered additional shares in amounts which, if all members of OPEC accepted them in full, would bring the collective voting power of these countries to 15% of the total voting power. An additional important consideration is that, if possible, it would be desirable for the increase in the voting power of OPEC countries to be made in a way which would have minimum effect on the voting power and representation of the less developed countries other than the oil countries on the Executive Board. This can only be stated as a present objective because it will only be known after discussions and negotiations whether in practice this will be possible.

A country obtaining an increase in its capital subscription would pay into the Bank in gold or dollars 1% of its new subscription and a further 9% payable in its own currency which it may release in whole or in part for use by the Bank in its operations. The balance of 90% is available for call by the Bank, if necessary, to meet its obligations to its bondholders. In the present circumstances, it would appear appropriate for the OPEC countries to release in convertible form for use by the Bank 9% of their total subscriptions.

This capital increase operation requires detailed preparation and a long series of complicated negotiations inasmuch as it requires prior acceptance of the principles by the individual members of the Bank and their agreement to waive preemptive rights. Thus, all information given to the OPEC countries on the prospective increases should be regarded as illustrative. However, the preparations have sufficiently advanced for the President to start the preparatory negotiations.

Before doing so, he would wish to know Iran's attitude towards an increase in its relative voting power and subscribed capital in the order of magnitude shown below. Similar increases are considered appropriate for Saudi Arabia and Venezuela.

	<u>Present Position</u>	<u>Proposed Addition</u>	<u>Proposed Position</u>
Relative Voting Power (% total)	0.64	1.76	2.40
Subscribed Capital (in million 1944 dollars)	158.0	758.0	916.0
Paid-in Capital (in million 1944 dollars)	15.8	75.8	91.6



492/4/91

MAY 15 1975

**Excellency:**

Thank you for the opportunity to comment on the proposed agenda for the meeting of the G-24 Ministers and their Deputies. It seems to me indeed appropriate for your Deputies to discuss both the longer term problems to which you refer and the specific agenda items of the Interim and Development Committees. Although you have allotted two and a half days for the meeting of the Deputies, the proposed agenda will impose a heavy workload on them. I would hope that adequate time can be allotted to the issues before the Interim and Development Committees so that progress can be made during the Committee meetings on these important questions.

Regarding documentation for your discussions, my staff has been in touch with the Chairman of the G-24 Deputies, Mr. Jayawardena. We shall be glad to assist further in any way we can.

I appreciate your invitation to attend the meeting of the Ministers on June 8. If I reach Paris in time, I would be pleased to attend. However, my travel schedule is not yet firm; and should I arrive later, I should like to ask Mr. Stern, who will again be our observer at the meeting of the Deputies, to represent me.

I look forward to seeing you in Paris.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
N. M. Perera  
Minister of Finance  
Chairman of the Group of 24  
Colombo, Sri Lanka

EStern/lS  
May 14, 1975



492 14/190

MAY 15 1975

Dear Mr. Chairman,

Many thanks for your letter of April 27 advising me that Ghana has entered the CIMAQ Project as a full partner with Togo and the Ivory Coast. This is welcome news indeed, since it widens the scope of this important regional venture and strengthens its marketing and financial base.

As you know, the Bank attaches the highest priority to CIMAQ's prompt implementation and stands ready to assist the participating Governments wherever possible. In this regard, I am pleased to confirm to you that a Bank team will attend the May 26 Abidjan meeting where representatives of Ghana, Togo and the Ivory Coast will discuss CIMAQ's draft interstate treaty and bylaws. As agreed in Paris on April 18, this team will be available to assist the Government delegations in their consideration of these drafts.

Sincerely,  
(Signed) Robert S. McNamara  
Robert S. McNamara

Colonel I. K. Acheampong  
Head of State and Chairman of  
The National Redemption Council  
The Castle  
Osu, Accra  
Ghana

cc: H.E. Ambassador Quarm  
Mr. Gyasi-Twum, Executive Director  
cleared with and cc: Messrs. de la Renaudière, Cash, Dutt  
cc: Messrs. Fuchs, Wright, Reitter, Duvigneau, Roet, Walser

FJAguirre-Sacasa/EPWright/ceh  
Typed May 14, 1975

✓ cc: for Mr. McNamara's Office (2)



492/4/188

MAY 15 1975

Dear Mr. Prime Minister:

I would like to thank you for the many courtesies and warm hospitality that you extended to my colleagues and myself during our recent visit to the Democratic Republic of Yemen.

I am most grateful for the time that you and other members of the cabinet spent in giving us a picture of Yemen's economic potential, requirements and constraints, as well as an insight into your Government's aspirations and plans for the future.

Let me assure you, Mr. Prime Minister, of the Bank Group's full cooperation and willingness to continue to extend all possible assistance to Yemen to achieve a quicker pace of economic growth for the benefit of people of the country.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Ali Naser Muhammed  
Prime Minister  
Aden  
People's Democratic Republic of Yemen

G.El-Rifai:hj  
May 13, 1975

cc: Mr. McNamara's Office (2)  
Messrs. Benjenk, Paijmans, Wapenhans, Asfour



492/4/188

MAY 15 1975

Dear Mr. Chairman:

I would like to thank you for the many courtesies and warm hospitality extended to my colleagues and myself during our recent visit to the People's Democratic Republic of Yemen. It has, indeed, been a pleasure meeting with you and sharing your thoughts about how the Bank Group can best support Yemen's efforts in promoting its economic development as rapidly as possible.

This visit enabled me to see for myself what the Yemeni people have achieved in such a short period of time, and we here in the Bank recognise the tremendous efforts which you and your Government are making towards building up the economy of your country.

Let me assure you, Mr. Chairman, of the Bank Group's desire to continue, as far as possible, to extend assistance to Yemen in its efforts to develop its resources and raise the standards of living of the Yemeni people.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Salem Rubai Ali  
Chairman of the Presidential Council  
Aden  
People's Democratic Republic of Yemen

G.El-Rifai:hj  
May 13, 1975

cc: Mr. McNamara's Office (2)  
Messrs. Benjenk, Paijmans, Wapenhans, Asfour

*Handwritten mark*



492/4/187

MAY 15 1975

Dear Dr. El-Eryani:

I would like to thank you for the many courtesies and warm hospitality that you extended to my colleagues and myself during our recent visit to the Yemen Arab Republic. Your extraordinary efforts in arranging our visit were most successful and very much appreciated.

I would like to assure you of our full cooperation and assistance to achieve a quicker pace of economic growth for the people of Yemen.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Dr. El-Eryani  
Central Planning Organization  
Sana'a  
Yemen Arab Republic

G.El-Rifai:hj  
May 13, 1975

cc: Mr. McNamara's Office (2)  
Messrs. Benjenk, Paijmans, Wapenhans, Asfour



492/4/106

MAY 15 1975

Dear Mr. Prime Minister:

I would like to thank you for the many courtesies and warm hospitality that you extended to my colleagues and myself during our recent visit to Sana'a.

Our discussions with you and other members of the cabinet have been extremely fruitful and I feel that the thoughts that we have shared together would always guide us into better serving your country.

I would like to assure you, Mr. Prime Minister, of the Bank Group's full cooperation and willingness to assist Yemen in overcoming its development constraints and in achieving a quicker pace of economic growth for the realization of your Government's aspirations and plans for the future.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Abdul Aziz Abdul Ghani  
Prime Minister  
Sana'a  
Yemen Arab Republic

G.El-Rifai:hj  
May 13, 1975

cc: Mr. McNamara's Office (2)  
Messrs. Benjenk, Paijmans, Wapenhans, Asfour



492 14/85

MAY 15 1975

Dear Mr. Chairman:

I would like to thank you for the many courtesies and warm hospitality extended to my colleagues and myself during our recent visit to the Yemen Arab Republic. I thoroughly enjoyed my stay in your beautiful and scenic country and feel that the discussions I had with you provided me with a much better insight as to the development needs of Yemen.

I have looked with great interest and admiration to what the Yemeni people have achieved in such a short period and we here in the Bank recognise the tremendous efforts which you and your Government are making in order to build up the economy of your country in the shortest period possible.

I would like to assure you, Mr. Chairman, of the Bank Group's readiness to extend all assistance possible to Yemen for the fulfillment of your future aspirations and towards raising the standards of living of the Yemeni people.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency  
Colonel Ibrahim Al-Hamdi  
Chairman  
Command Council  
Sana'a  
Yemen Arab Republic

G.El-Rifai:hj  
May 13, 1975

cc: Mr. McNamara's Office (2)  
Messrs. Benjenk, Paijmans, Wapenhans, Asfour



402/4/784

May 14, 1975

His Excellency  
Egon Bahr  
Bundesminister fur wirtschaftliche  
Zusammenarbeit  
D-5300 Bonn  
Federal Republic of Germany

Dear Egon:

Many thanks for your letter of April 9 which arrived shortly before I took off for a visit to the Middle East.

I think perhaps your concern at the interim nature of Mr. Wapenhans' appointment to be Vice President of the Europe, Middle East and North Africa Region is based on a misunderstanding about the extent of our plans. To be specific, Mr. Wapenhans will be promoted to Vice President next October. Our intention is that while Mr. Mumir Benjenk should take this Region over again when he returns from his sabbatical leave at the end of the summer of 1976, Mr. Wapenhans would move shortly after to head another Region.

Thus the only "interim" part of this arrangement is that Mr. Wapenhans would be in charge of the Europe, Middle East and North Africa Region for only about a year. This assignment is, I believe, very much in Mr. Wapenhans' interest, enabling him to start off his Vice Presidential career in a part of the world he knows well having served as Department Director in the Region for several years. It also serves the interest of the Bank well, particularly from the point of view of providing continuity to the Region during Mr. Benjenk's absence.

You may also be interested to learn that we have just decided to promote another outstanding young German, Mr. Jochen Kraske, to be Chief of our major field office in New Delhi, the responsibilities of which are being substantially expanded to assist with the planning and supervision of IDA projects in India. As you well know, India is by far the largest recipient of IDA credits, and it was thus very important indeed for us to find the best man for this difficult position.

This is but further evidence of the fact that the systematic recruitment of able Germans to the Bank over the past 15 years is now having the result that a number of German nationals, other than Mr. Wapenhans, have reached senior position in the Bank and as vacancies occur they will be eligible for further promotion. All of them have reached their present levels entirely



because of their abilities and can be considered for further promotion without fear that there will be any suspicion that nationality has played a part in their promotion -- a most important point in considering the efficiency of the Bank as well as the morale of its staff.

I hope that these illustrations of the steady progress of German staff to managerial levels will be helpful to you in ensuring the full support for World Bank programs which I know you wish Germany to give.

With best wishes,

Sincerely,

Robert S. McNamara

BChadenet/IPMCargill/RAClarke:WDClark:RMcN:mss

Copies to: Messrs. Janssen, Knapp, Cargill, Chadenet



Blue  
492/4/193

MAY 14 1975

Dear Mr. Prime Minister:

Thank you for your very kind letter of April 16, 1975, referring to the work of the Inter-Agency Mission which prepared a report on the problem of migrant workers' reemployment in Lesotho. I am indeed happy that the Bank was able to provide a leader for this mission and that you and your colleagues in the Lesotho Government are pleased with the results. The final report has now been released to the UNDP for distribution to the Government.

I am also pleased that your Government intends to establish as soon as possible the labor-intensive construction unit recommended in the mission's report. I am sure that this is a correct first step in establishing a mechanism that would help Lesotho meet the problem of its migrant workers should it become necessary again quickly to find employment for large numbers of people as a result of changes in the South African labor market. In this connection, the Bank will be prepared to consult with your Government and others who are interested in this program and to help coordinate the efforts of interested parties. We are also in the process of considering whether the Bank can make available a modest amount to support directly, together with the Government and other interested donors, the setting up of the labor-intensive construction unit.

In closing, I would like to thank you for extending an invitation for me to visit Lesotho. I shall be in touch with your Government when I am in a position to suggest a firm date.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Right Honorable  
Leabua Jonathan  
Prime Minister  
Office of the Prime Minister  
Maseru, Lesotho

cc: Mr. McNamara's office (2)  
RAHornstein:oe



492 14/182

May 9, 1975

Dear Mr. Rhyne:

I refer to your letter of March 21, 1975, addressed to Mr. McNamara in which you invite the World Bank to participate in the forthcoming Washington World Law Conference. The Bank will be represented at the Conference by its Vice President and General Counsel, Mr. A. Broches, who is a member of the Advisory Council of your center.

Sincerely,

Sven Burmester  
Personal Assistant to the President

Mr. Charles S. Rhyne  
President  
World Peace Through Law Center  
400 Hill Building  
Washington, D.C. 20006

cc: Mr. Broches

ABroches:mlee



492 / 4 / 181

MAY 9 1975

Dear Jack:

The Annual Meetings of the World Bank Group and the International Monetary Fund will be held this year at the Sheraton-Park Hotel in Washington, D.C. from Monday, September 1, through Friday, September 5. Once more I wish to extend an invitation to you and hope that you will be able to join us on this occasion, as in former years.

If you are able to attend, please let me know whether Ellen will accompany you, your expected dates of arrival in, and departure from, Washington, D.C., and whether you will need hotel accommodation for your stay in Washington.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John J. McCloy  
Milbank, Tweed, Hadley & McCloy  
1 Chase Manhattan Plaza  
New York, N.Y. 10005

MTCopeland

cc: Mr. McNamara's Office (2)



492/4/180

MAY 8 1975

Dear Gene:

The Annual Meetings of the World Bank Group and the International Monetary Fund will be held this year at the Sheraton-Park Hotel in Washington, D.C. from Monday, September 1, through Friday, September 5. Once more I wish to extend a cordial invitation to you and hope that you will be able to join us on this occasion.

If you are able to attend, please let me know whether Sue will accompany you, your expected dates of arrival in, and departure from, Washington, D.C., and whether you will need hotel accommodation for your stay in Washington.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eugene R. Black  
American Express Company  
65 Broadway  
New York, N.Y. 10006

MTCopeland

cc: Mr. McNamara's Office (2)



492 / 4 / 179

MAY 8 1975

Dear George:

The Annual Meetings of the World Bank Group and the International Monetary Fund will be held this year at the Sheraton-Park Hotel in Washington, D.C. from Monday, September 1, through Friday, September 5. Once again I wish to extend a warm invitation to you and hope that you will be able to join us on this occasion.

If you are able to attend, please let me know whether Louie will accompany you, your expected dates of arrival and departure and whether you will need hotel accommodation for your stay in Washington.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George D. Woods  
The First Boston Corporation  
277 Park Avenue  
New York, N.Y. 10017

MTCopeland

cc: Mr. McNamara's Office (2)



492/4/176

May 8, 1975

MEMORANDUM FOR MR. HANS JANSSEN

SUBJECT: Appointment of Director, Financial Policy - (Your memorandum of April 9)

Upon receipt of your memorandum, I asked the Organization Planning Department to analyze the growth in top level IBRD/IDA positions from FY68 through our estimates for FY76. I believe the attached memorandum from Mr. Kearns clearly indicates a record of care and prudence in this regard. This is a matter that has been receiving, and will continue to receive, my personal attention.

Although I can see where the title of Mr. Goodman's new position may be misleading, there were sound reasons for creating this new job. As you know, the responsibilities of the Vice President, Finance, were increased by a large measure when Mr. Cargill took up the position last July and further when Sir Denis Rickett retired last October. Incremental responsibilities are (i) overall direction of technical assistance to capital surplus oil exporting countries, (ii) liaison with the OPEC member countries on matters involving sources of funds for the Bank Group and (iii) coordination of IDA replenishment. Whereas staff have been assigned to Mr. Cargill to assist him in carrying out these additional responsibilities, it became apparent that there was a management gap in the financial organization. In view of the frequent need for Mr. Cargill to travel away from headquarters, it was necessary to provide continuing oversight of the management of the Treasurer's, Controller's and Programming and Budgeting Departments, and to improve coordination of the development of financial policy, which involves not only those three departments, but also, as you noted, the Development Policy Staff. Of course, the Vice President remains responsible for the formulation and supervision of financial policy, but he has found it necessary to delegate much of the day-to-day management responsibility to Mr. Goodman.

I might add in this connection that the position vacated by Mr. Goodman has been reclassified and filled at a lower level.

Robert S. McNamara

cc: Mr. Cargill  
Mr. Chadenet  
Mr. Kearns

Att. to orig: Kearns Memo, 5/6/75: Growth of IBRD/IDA Top Level Positions

JKearns/RSMcNamara:bmm



492/4/177

May 8, 1975

MEMORANDUM FOR MR. CARGILL

SUBJECT: Australia's Contribution to the Third Window

Attached is a copy of the memorandum I gave Prime Minister Whitlam last evening. Note in particular the last paragraph.

While I did not press the Prime Minister for an immediate answer, his reaction was favorable.

RMcN

cc: Mr. Gaud

RMcN:bmm



492/4/175

May 8, 1975

MEMORANDUM FOR MR. CARGILL  
MR. DAMRY

SUBJECT: Meeting with Prime Minister Whitlam of Australia

Last evening I asked Prime Minister Whitlam of Australia to authorize Australia's contribution to the Third Window Subsidy Fund. During our conversation, he expressed concern over the possible loss of "Australia's seat" on the Boards of the Fund and the Bank. I told him I was not yet prepared to promise that the changes in subscribed capital would not endanger Australia's seat, but that rather than lose such representation I was inclined to support an expansion in the size of the Board.

Robert S. McNamara

RMcN:bmm



492/4/174

MAY 7 1975

MEMORANDUM TO MR. KNAPP

Subject: Loan Committee Procedures

I've heard it mentioned that some staff feel there are problems with certain aspects of Loan Committee Procedures which are causing uncertainties and delays among the operational staff.

Two specific points were raised in this connection:

- 1) If during the three day waiting period a member requests a committee meeting, there is no set time by which a meeting must be held;
- 2) When committee meetings are held there is inadequate advance notification of the reasons for the meeting and the issues to be discussed.

I think it would be useful to have Jim Kearns examine the matter and give us a report.

Robert S. McNamara

cc: Mr. Kearns



492/4/172

May 7, 1975

MEMORANDUM FOR MR. KNAPP  
MR. BAUM

Assuming Monty Yudelman's recommendations in his report, "Foodstaple Availabilities" have your concurrence, I strongly support the "Future Work Program" he has proposed. Please ask him to prepare a schedule for completion of the work.

R. S. McNamara

cc: Mr. Yudelman  
RMcN:bmm



# OFFICE MEMORANDUM

TO: Mr. Robert S. McNamara

DATE: May 3, 1975.

FROM: Montague Yudelman *my*

SUBJECT: Foodstaple Availabilities

I attach the following:

I Summary and Conclusions

A brief summary and some general conclusions derived from the collation of data contained in the work on food staple availabilities.

II Summaries of the Country Food Balances.

III The Country Exercises.

Detailed food balance sheets and accompanying notes prepared in the Regional Departments.

IV A Note on Some Reservations Regarding the Veracity of Foodstaple Statistics.

*Retained in McN office.*

6/0



492/4/179

HIS EXCELLENCY  
ABDULAZIZ ABDUL GHANI  
PRIME MINISTER  
SANA'A

May 6, 1975

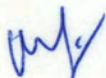
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YEMEN ARAB REPUBLIC

HAPPY INFORM YOU EXECUTIVE DIRECTORS HAVE TODAY APPROVED AN IDA CREDIT OF  
US \$10 MILLION FOR THE SOUTHERN UPLANDS RURAL DEVELOPMENT PROJECT. WOULD  
LIKE TO TAKE OPPORTUNITY THANK YOU FOR MANY COURTESIES AND HOSPITALITY  
DURING RECENT VISIT TO YOUR COUNTRY.

BEST REGARDS

MCHAMARA  
PRESIDENT  
INTBAFRAD



Robert S. McNameara  
President

cc: Mr. Al Atrash, Executive Director



492/4/170

MAY 6 1975

Dear Mr. Kopp:

Thank you for your letter of April 15, 1975, in which you indicated the employment options you are considering. My absence from Washington has been the reason for not replying earlier.

I have given some thought to your question, but I am not able to suggest any additional alternatives you might consider. Certainly, within the Bank Group at this time, we do not have any openings at your level.

It was good to hear from you. I have no doubt that you will succeed in finding the kind of assignment that will make full use of your many skills.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. Brewster Kopp  
Vice President  
Otis Elevator Company  
245 Park Avenue  
New York, N.Y. 10017

cc: Mr. McNamara's office (2)  
Miss Verna Wefald (Log No. 10149)

MFHARTS/lpc (April 25, 1975)