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November 1985 - Volume 53

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Fonds: Records of the Office of the President

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THE WORLD BANK Washington, D.C.

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A1990-011 Other#: 8

A W Clausen Presidents Papers - Outgoing Chronological Records - November 1985 -Volume 53

November 27, 1985

Dear Lloyd:

Thank you for the volume on Reforming American Government—The Bicentennial Papers of the Committee on the Constitutional System. It is really an excellent collection of essays which I found enormously interesting. Congratulations to you as a co-chairman of this important effort for producing such a fine literary work.

I appreciate having this new addition to my library, Lloyd, as well as your thoughtfulness in sending it to me.

Warm regards.

Sincerely,

Mr. Lloyd N. Cutler Wilmer, Cutler & Pickering 1666 K Street, N. W. Washington, D. C. 20006

November 27, 1985

Dear Mahmud:

On the occasion of your retirement, I am writing to express the thanks of senior management for your dedicated service to the Bank during the past nine years.

You are highly regarded for your technical competence in the field of irrigation engineering, your productivity and excellent relations with our borrowers. You have made an exceptionally fine contribution to your department and to the organization and will be greatly missed by your friends and colleagues.

My best wishes to you for good luck and happiness in the years ahead.

Sincerely,

Mr. Mahmud H. Tirmazi 11516 Gainsboro Road Potomac, Maryland 20854

AMasood:tk:hh

Dear Congressman Gray:

Thank you for your letter of September 24, 1985, concerning the request of the Government of Senegal that the Bank provide assistance to strengthen the management of the city of Dakar, and, in particular, to improve the collection and waste disposal system.

Our involvement in Dakar dates back to 1972 when we began implementation of the first Bank-assisted project in the urban sector. More recently, and as part of our structural adjustment efforts, we have been working with the Government to develop and set in place a policy and institutional framework which will make the capital (which contributes nearly 50% of GDP) a more efficient instrument of economic development; this is being done through the Technical Assistance Project for Urban Management and Rehabilitation.

We believe that the initiatives taken by the Municipality of Dakar and the District of Columbia to strengthen their sister city relationship in part by developing a proposal to improve solid waste management are important to this effort. Bank staff have been working closely with representatives of the District of Columbia and with the Mayor's office in Dakar since July 1985 to further this link. Mayors Barry and Diop visited the Bank in October 1985 to discuss their project proposal and to request Bank assistance for its implementation. I am happy to inform you that we have been able to provide some financial support to this proposal.

We agree with you that the joint effort of these two cities will go far towards improving the environmental quality of Senegal's capital city, and should be supported. We will continue to follow this work closely and stand ready to consider a request from the Government of Senegal to provide further assistance for this activity.

Sincerely,

A. W. Clausen

The Honorable William H. Gray, III Member of Congress House of Representatives 204 Cannon House Office Building Washington, D. C. 20515

bcc: Mr. Hugh Foster

November 27, 1985

Dear Mr. Hosomi:

Thank you very much for your letter of October 29. I also enjoyed our recent meeting in Tokyo and believe the OECF and the Bank should continue to strengthen their ties.

We here in the Bank support the recruitment of qualified OECF staff for fixed-term Bank employment and appreciate your bringing the matter to our attention. I understand Mr. Suzuki is the candidate you are referring to and my colleagues in our Personnel Management Department will quickly and carefully explore employment possibilities for him. Assuming a suitable possibility can be identified, they will contact Mr. Suzuki and have him interviewed by the appropriate managers. We shall also be sure to keep you abreast of progress in this matter.

Warm regards.

Sincerely,

2

Mr. Takashi Hosomi President The Overseas Economic Cooperation Fund Takebashi Godo Building 4-1, Ohtemachi 1-Chome, Chiyoda-ku Tokyo 100, Japan

bcc: Messrs. Paijmans and Williams Ms. Hunter

HJDyck: HH

FORM NO. 27 - OCR (3/82)

# WORLD BANK OUTGOING MESSAGE FORM Cable, Telex IMPORTANT—PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM

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| 3                      | ATTN: MR. KENNETH K.S. DAD              | ZIE  |  |  |  |  |  |
| 4                      | DEAR MR. DADZIE                         |  |  |  |  |  |  |
| 5                      | CONGRATULATIONS ON YOUR APP             | OINTMENT TO BE THE NEXT SECRETARY                      |  |  |  |  |  |
| 6                      | GENERAL OF UNCTAD. THE DIS              | TINCTION WITH WHICH YOU HAVE SERVED                    |  |  |  |  |  |
| 7                      | YOUR GOVERNMENT AND UNITED              | NATIONS IN PAST, GIVES US EVERY                        |  |  |  |  |  |
| 8                      | CONFIDENCE THAT UNCTAD WILL             | BE IN GOOD HANDS.                                      |  |  |  |  |  |
| 9                      | DIALOGUE ON DEVELOPMENT ISS             | UES BETWEEN THE WORLD BANK AND UNCTAD                  |  |  |  |  |  |
| 10                     | HAS GROWN IN RECENT YEARS A             | ND WE LOOK FORWARD TO THAT PATTERN                     |  |  |  |  |  |
| 11                     | CONTINUING IN THE YEARS AHE             | AD. YOU MAY BE ASSURED OF MY STRONG                    |  |  |  |  |  |
| 12                     | SUPPORT IN THESE EFFORTS IN             | THE FUTURE. REGARDS, A. W. CLAUSEN,                    |  |  |  |  |  |
| ••                     | PRESIDENT, THE WORLD BANK,              | INTBAFRAD  |  |  |  |  |  |
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November 27, 1985

Dear Mr. Watson:

Thank you for your letter of November 19, 1985 regarding the Proceedings of the Cartagena meeting. I shall be pleased to provide you with a short written statement of my remarks by December 31, 1985.

Sincerely,

A.W. Clausen

Mr. William C. Watson, Jr.
Project Manager
The Task Force for Child Survival
1989 North Williamsburg Drive
Suite I
Decatur, Georgia 30033

cc: Mr. John North Dr. Anthony Measham FORM NO. 27 - OCR (3/82)

# WORLD BANK OUTGOING MESSAGE FORM Cable, Telex IMPORTANT—PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM

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THE HONORABLE MALCOLM WILKEY, U.S. AMBASSADOR TO URUGUAY, MONTEVIDEO, URUGUAY. MANY THANKS INDEED FOR YOUR KIND INVITATION TO THE RECEPTION YOU ARE HOSTING ON DECEMBER 4. AS IT HAPPENS, I AM ALREADY SCHEDULED TO HAVE DINNER THAT EVENING AT THE MINISTRY OF FINANCE SO WILL NOT BE ABLE TO ATTEND. HOWEVER, I HOPE OUR PATHS WILL CROSS WHILE I AM IN MONTEVIDEO AND I THANK YOU AGAIN FOR THINKING OF ME. WARM REGARDS, A.W. CLAUSEN, WORLD BANK.

20 21 END

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# CLASS OF SERVICE: Cable TELEX NO.: DATE: Nov. 26, 2985 SUBJECT: DRAFTED BY: MH CLEARANCES AND COPY DISTRIBUTION: A. W. Clausen DEPARTMENT:

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Office of the President

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Dear Dr. Bapna:

Thank you for your letter. I appreciate your kind comments on my contribution to the volume "One World One Future: New International Strategies for Development." I share the Prime Minister's view that it is indeed an apt title.

I was pleased to receive a copy of the volume, courtesy of Ms. Catherine Woods at Praeger. The assembled views make, I believe, a most useful contribution to the global discussion on how the international community can work to achieve the dynamic and cooperative international economic and human order of which you write in your letter.

I appreciate your inviting me to address a meeting of your chapter on my next visit to India. As you may know, I am retiring from the Bank on June 30, 1986, and regretfully must decline, due to an already fully committed schedule of engagements up to that date. I do hope you will understand the constraints on my time.

With best wishes.

Sincerely.

A. W. Changen

Dr. Ashok Bapna Secretary The Society for International Development III/63, Gandhi Nagar Jaipur - 302 015 (Rajasthan), India

cc: Messrs. Koelle, Grenfell, Southworth Mesdames Maguire, Sheen

J.Grenfell/avs 11/25/85 #1534

Dear Jack:

It was good to talk to you on the phone the other day, and thank you for your letter concerning Nicolas Macridis. Peter Dailey has also been in touch with me about Ambassador Macridis' interest in the Bank. We are certainly impressed by your strong endorsements of him and are taking a serious look at his application.

However, I should add that the Bank is presently maintaining a zero percent growth level, so we are severely constrained in our hiring. In addition, Ambassador Macridis would obviously be looking for a senior level position and, to be frank, there is not much turnover there. But we will continue to explore all possibilities, and I am passing your letter on to Mr. Botafogo and to our Personnel Department for their further consideration.

Thanks again for writing, Jack. You have my best wishes for your work in Mexico.

Warm regards.

Sincerely,

A. W. Clausen

The Honorable John Gavin American Ambassador United States Embassy in Mexico P. O. Box 3087 Laredo, Texas 78044

bcc: Mr. Botafogo (w/ copy of incoming)
Mr. Chandran (w/ copy of incoming)

Dear Mr. Dienhart:

Thank you very much for your invitation to be the keynote speaker at your conference on "Technology and its Impact on the Environment of the Third World" in June.

I have strong ties with Minnesota, and the topic you have selected interests me greatly, so it is a tempting offer. But, unfortunately, I must decline. The World Bank's fiscal year, which ends on June 30, is an exceptionally busy period, and I just cannot be away from Washington at that time. However, if you think that a World Bank presence and contribution from among our senior staff would be useful, please do not hesitate to contact Ms. Marjorie Sheen of our Information and Public Affairs Department, who would be happy to find a well-qualified Bank speaker. She may be reached by telephone on (202) 477-9039.

Please accept my best wishes for every success with your conference, and thank you very much indeed for your kind words concerning my term with The World Bank.

Sincerely,

A. W. Clausen

Mr. John W. Dienhart Chairperson Department of Philosophy St. Cloud State University St. Cloud, Minnesota 56301

bcc: Messrs. Koelle, Grenfell Mesdames Maguire, Sheen

JGrenfell/--:MH #1356 Dear Monique,

As your retirement from the World Bank approaches, I am writing to express the thanks of management for your 19 years of dedicated service to the institution.

Over the years you have earned respect, both at Headquarters and at the European Office, for your professional talents and sense of responsibility. Above all, you will be remembered by the many staff members who came in contact with you for your warm and sympathetic manner, your concern for their welfare, and your delightful personality.

My best wishes to you for good luck, good health and happiness in the years ahead.

Sincerely

A. W. Clausen

Mrs. Monique Roche-Rainhorn Apartment 206 3120 R. St., N. W. Washington D. C., 20007 Dear Governor:

It is indeed good to know that you have been appointed Alternate Governor for Jamaica on the Board of Governors of The World Bank. Congratulations!

The Executive Directors, Officers and Staff join me in extending to you a warm welcome. We look forward to your participation in the affairs of the Bank.

On a personal note, I hope to have the opportunity of greeting you here in Washington in the near future.

Sincerely,

A. W. Clausen

Dr. Headley Brown Governor Bank of Jamaica P. O. Box 621 Nethersole Place Kingston, Jamaica

cc: Mr. Potter

Mr. Gue

Mr. Paul

ETSanidad:jlk

November 25, 1985

Dear Mr. Prime Minister:

I wish to acknowledge receipt of and thank you for your letter of October 31, 1985, informing us of the appointment of Dr. Headley Brown, Governor of the Bank of Jamaica, as Alternate Governor for Jamaica on the Board of Governors of The World Bank.

Our records have been amended accordingly.

Sincerely,

A. W. Clausen

The Honourable
Edward Seaga, P.C.
Prime Minister and Minister
of Finance and Planning
Office of the Prime Minister
P. O. Box 205
Jamaica House, Hope Road
Kingston 10, Jamaica

cc: Mr. Potter

ETSanidad:jlk

houende 25, 1985

me men all soddened-elui hus land. death. I munted you to know that you know our meny deepest my molling and expression gaing should some rough times in The dorp alund. I tupe that benowing your friends coref you and that you are very much in om thoughts and progers mill be a some small comfort to you.

Sincerely

1 don Cloum

Dear Mr. Lal:

Thank you for your letter. Norman Bailey has indeed been in touch with me about your interest in employment here at the Bank. We are, of course, pleased to talk with you about openings here, and I have asked my colleagues in our Personnel Department to explore the possibilities with you.

However, it would be remiss of me not to mention that we have a freeze in place on staff growth which severely limits the number of openings we have available. Nevertheless, you have an interesting resume, and we will certainly give you every consideration. Someone from our Personnel Department will be in touch with you shortly. Thanks again for writing and best wishes for the future.

Sincerely,

A. W. Clausen

Mr. Rajiv Lal 407 Blandford Street Apartment 2 Rockville, Maryland 20850

cc: Dr. Norman Bailey

bcc: Mr. Anthony Williams

VRS: MH

November 25, 1985

Dear Mr. Barnes:

Thank you for your recent letter bringing to our attention R. Narasimhan for possible consultancy assignments with The World Bank.

When he contacts us, we certainly will give him every consideration and, in the meantime, I am forwarding your letter to the consultancy area of our Personnel Department for their files.

Sincerely,

The Honorable
Michael D. Barnes
United States House
of Representatives
Washington, D. C. 20515

BC: S. Chandran

November 25, 1985

Dear Dick:

A Christmas get-together with the Hill Billies and the Derelicts has to be one hell of a lot more fun than giving a speech in Argentina, but that's what I'll be doing on December 9.

I wish I could join all of you but it just won't work out. Thanks for thinking of me and my best wishes to all the group for a very Merry Christmas.

Warm regards.

Sincerely,



Mr. Richard C. Livermore Fuller Commercial Brokerage, Inc. 353 Sacramento Street Suite 500 San Francisco, California 94111

November 25, 1985

Dear Denise:

On the occasion of your retirement, I wish to express the thanks of management for your outstanding commitment to the World Bank. During your almost 21 years of service, you have contributed in a personal way to the fine reputation our organization enjoys. Certainly the dedication with which you have approached your responsibilities and your cooperative attitude have earned you the respect of both colleagues and officials from members countries.

The Executive Directors' offices have been "home" to you for many years and there is no doubt that your friends there are going to miss you. Let me add my best wishes, Denise, for good health and happiness in your retirement.

Sincerely,

A.W. Clausen

Ms. Denise Pegoix 1101 New Hampshire Avenue, N.W. Washington, D.C. 20037

Cleared with Ms. Mary Welsh, PMD

kcs-

November 21, 1985

Dear Miss Lansdale:

Many thanks for your thoughtfulness in sending me the photos taken on the occasion of the Annual UN Concert and Dinner. It was a great evening and all of us at The World Bank were honored to be saluted in such a fine manner on our 40th anniversary.

You and your staff are to be congratulated on the excellent job you did in the organization and execution of such a successful evening. I am pleased that Frank and Judy were of such help and I am taking the liberty of passing along to each of them a copy of your nice letter.

Warm regards.

Sincerely,

Miss Kitty S. Lansdale
Project Director
UN Concert and Dinner
United Nations Association
of the United States of America
1010 Vermont Avenue, N. W.
Suite 904
Washington, D. C. 20005

BC: J. Maguire F. Vog1

November 20, 1985

Dear Congressman Vander Jagt:

Thank you for your letter concerning Tony Planthara's request to transfer to a new post within The World Bank. I will be happy to pass your letter on to my colleagues in Personnel who will take the matter into consideration.

Sincerely,

The Honorable
Guy Vander Jagt
Member of Congress
2409 Rayburn House Office
Building
Washington, D. C. 20515

bcc: Mr. Williams (w/ incoming)

MH

November 20, 1985

Dear Rube:

I am most appreciative of your nice note vis-a-vis The Business Council.

My attendance record lately hasn't been the best as you are aware. Peggy and I had to miss Hot Springs in May and October because of the Bilderberg and annual Bank/Fund meetings but we will be with all of you next May. And I'll see you before then—in February here in Washington.

Our best to Donna.

Sincerely,

Mr. Ruben F. Mettler Chairman

The Business Council 888 Seventeenth Street, N. W.

Washington, D. C. 20006

November 20, 1985

Dear Miss Calloway:

Since seeing you earlier this week at The World Affairs Council, I have inquired into the status of your application for The World Bank's Young Professionals Program.

My colleagues have told me that Mr. Macgregor, Administrator of the Program, has written you and by now you should have received his letter. In any event, I am enclosing a copy. As you know from his response, there is extremely keen competition for a very few openings in the Program. Moreover, those openings frequently require specialized technical skills.

These decisions are often very difficult to make, particularly given the high quality of most of the applicants, including you. We are sorry that we are unable to consider you further for a position with the Young Professionals Program and wish you much good luck in the future.

Sincerely,

A

Miss Dionne C. Calloway 3510 16th Street, N. W. Washington, D. C. 20010

Enclosure

November 20, 1985

Dear Mr. McIntosh:

I am writing this brief note in support of the application of Douglas Abbey for membership in the Burlingame Country Club.

The Abbey family were close neighbors of ourswhen we lived in Hillsborough and we became very good friends and have remained so over the years. Pam and Doug are a very attractive and outgoing couple with a host of friends. They bring warmth and congeniality into any gathering.

The Abbeys would be excellent additions to the Club and I enthusiastically endorse Doug's application.

Sincerely,

1

Mr. James C. McIntosh Chairman, Election Committee Burlingame Country Club 80 New Place Road Hillsborough, California 94010

BC: Douglas Abbey

Dear Sir Gaetan:

Thank you for your letter concerning Alain Francois Maudave's candidacy for The World Bank's Young Professionals Program.

Upon checking into the status of his application, I have learned that, unfortunately, he has not been accepted into the program. A letter stating this was sent to him on October 24. This is certainly not a reflection on Mr. Maudave's background, but rather a result of the stiff competition for the program and the specialized skills the Bank is looking for in its applicants.

However, I appreciate your writing on his behalf, and thank you for your interest.

Sincerely,

A. W. Clausen

His Excellency Sir Gaetan Duval, Q.C. Acting Prime Minister Prime Minister's Office Port Louis Mauritius

November 20, 1985

Dear Stan:

Many thanks for your kindness and thought-fulness in forwarding the photos taken at the United Nations Concert and Dinner. They are great reminders of a most memorable evening with good friends.

We at The World Bank are extremely grateful to all of you at UNA for the fine recognition given to us on the occasion of our fortieth anniversary.

Peggy joins me in sending our thanks to you and your associates for all your efforts in making the evening the success it was.

Warm regards.

Sincerely,

^

Mr. Stanley Raisen
Director, Special Events
United Nations Association
of the United States of America
300 East 42nd Street
New York, New York 10017

Mr. Hans Brunhart Regierungschef Vaduz Principality of Liechtenstein

Through the offices of the Swiss Embassy in Washington, D.C.

Dear Sir:

During the last few years, several financial institutions in the Principality of Liechtenstein have begun to participate in World Bank borrowing transactions in the Swiss financial market, in particular a number of Swiss franc public bond issues and syndicated loans. These operations were essentially centered in Switzerland and, despite the participation of Liechtenstein banks in the underwriting or lending syndicate, did not involve the World Bank in any activity or presence in Liechtenstein.

As a result of useful discussions we have had over a period of time with various financial institutions in your country, we are now considering undertaking a borrowing operation mainly or exclusively with Liechtenstein banks. This could be a bank loan or a private placement of World Bank securities, or a combination of these or similar financial instruments. The details of any such operation have, of course, yet to be worked out; but it is quite likely that such a transaction could involve much more direct contacts of the World Bank with Liechtenstein. For your information, I may mention that the institution with which we have had the most extensive exchanges of views on such a borrowing operation in Liechtenstein is the Bank in Liechtenstein, where my staff has been in contact with Mr. Jost Pilgrim.

The tentative plans for a World Bank borrowing operation in Liechtenstein raise the question as to what is the legal position of our institution in your country, which is not a member of the World Bank. As you may know, the Bank's legal status in Switzerland, another non-member, is defined in an agreement between Switzerland and the World Bank dated June 29, 1951. A copy of that document, as amended, is attached hereto for your information. As you can see, the agreement deals with such matters as the status of the World Bank with respect to lawsuits and its privileges and immunities in Switzerland, as well as the taxes which may be levied in connection with its borrowing operations. As a result of the agreement with Switzerland, the World Bank enjoys in that country to a large extent the same legal position as in the territories of its members.

Since we are now examining the possibility of a borrowing transaction by the World Bank directly with Liechtenstein financial institutions, we would find it useful to discuss the question of the Bank's legal status in Liechtenstein with your authorities, together with any points they might want to raise regarding such an operation. We hope to be able to work out arrangements with your country which would give to the World Bank a status and legal position in the Principality of Liechtenstein corresponding to its status in our member countries and Switzerland. We believe that the goals which we pursue on behalf of and in cooperation with our 149 member countries and our record amply justify such a position. I trust that you are familiar in general with the aims and operations of the World Bank and I am enclosing our 1985 Annual Report for a survey of our most recent activities. Obviously, we shall be glad to furnish you additional information on any aspect of the Bank's structure or operations about which you would be interested to know more.

In order to examine the modalities of World Bank borrowings from Liechtenstein institutions and the possibility of entering into an agreement defining the Bank's legal status in Liechtenstein, we propose that representatives of the legal and financial staff of the Bank call upon the appropriate authorities of your government to discuss these matters. We would thus appreciate it if you could let us know if this is acceptable to your Government and what time would be convenient for such a meeting. We look forward to hearing from you and trust that, in a spirit of international cooperation, it should not prove difficult to work out mutually satisfactory arrangements to deal with the questions raised above.

In view of the monetary links between the Principality of Liech-tenstein and the Swiss Confederation and the interests of the Swiss National Bank with respect to the Swiss franc capital market, we are also sending a copy of this letter to the Swiss National Bank.

Sincerely,

A.W. Glausen

President

cc: Swiss National Bank Börsenstr. 15 8022 Zurich Switzerland

Attention: Mr. Max Baltensperger

Cleared with and cc: Messrs. Shihata Uhrig

cc: Messrs. Scott

Asser Doud Forget Gruss

Peloschek

Messrs. Rotberg

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Snoy Moya

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|                            | MELBOURNE, AUSTRALIA  |   |  |  |  |  |  |  |
| 4                          | DEAR MR. AITKEN:  |   |  |  |  |  |  |  |
| 5                          | THANK YOU FOR YOUR TELEX OF NOVEMBER 14 ON RECENT                     |   |  |  |  |  |  |  |
| 6                          | DEVELOPMENTS CONCERNING THE WILLIAMSONS! ABDUCTION.                   |   |  |  |  |  |  |  |
| 7                          | ON LEARNING OF THE RECENT LETTERS AND TAPES FROM THE                  |   |  |  |  |  |  |  |
| 8                          | WILLIAMSONS, WE SENT A SPECIAL MISSION TO NEW YORK ON NOVEMBER 14     |   |  |  |  |  |  |  |
| 9                          | TO FOLLOW-UP ON THIS LATEST DEVEL                                     | OPMENT WITH THE UN SECRETARY                        |  |  |  |  |  |  |
| 10                         | GENERAL'S STAFF. ACCORDINGLY, PL                                      | EASE BE ASSURED THAT THE SECRETARY                  |  |  |  |  |  |  |
| 11                         | GENERAL HAS MADE A FURTHER DIRECT REPRESENTATION TO THE AFGHAN        |   |  |  |  |  |  |  |
| 12                         | FOREIGN MINISTER AND HAS INSTRUCTED HIS STAFF TO FOLLOW-UP CLOSELY    |   |  |  |  |  |  |  |
| 13                         | ON AN EXPECTED RESPONSE.  |   |  |  |  |  |  |  |
| 14                         | IN THIS CONNECTION, I AM SURE YOU WILL UNDERSTAND AND                 |   |  |  |  |  |  |  |
| 15                         | APPRECIATE THE CONCERNS OF THE SECRETARY GENERAL FOR MAINTAINING      |   |  |  |  |  |  |  |
|                            | CONFIDENTIALITY ON THIS MATTER SO AS NOT TO COMPROMISE THE CRITICAL   |   |  |  |  |  |  |  |
| 17                         | AND SENSITIVE NATURE OF ON-GOING EFFORTS.                             |   |  |  |  |  |  |  |
| 18                         | I WISH TO REASSURE MRS. JOAN WILLIAMSON, MR. & MRS. LADE              |   |  |  |  |  |  |  |
| 19                         | AND YOU OF OUR CONTINUED CLOSE FOLLOW-UP AND FULLEST EFFORTS TOWARD   |   |  |  |  |  |  |  |
| 20                         | SECURING THE SAFE RELEASE OF DR. AND MRS. WILLIAMSON AND THEIR        |   |  |  |  |  |  |  |
| 21 END<br>OF               | DRIVER.   |   |  |  |  |  |  |  |
| 22 TEXT                    | SINCERELY, A. W. CLAUSEN, PRESIDENT, THE WORLD BANK.                  |   |  |  |  |  |  |  |
|                            | PINK AREA TO BE LEFT BLANK AT ALL TIMES                               |   |  |  |  |  |  |  |
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|                            | CLEARANCES AND COPY DISTRIBUTION:                                     | AUTHORIZED BY (Name and Signature):  A. W. Clausen  |  |  |  |  |  |  |
| **                         | cc: Mr. Paijmans  | DEPARTMENT:   |  |  |  |  |  |  |
|                            | Mr. Theodores   | Office of the President                             |  |  |  |  |  |  |

SECTION BELOW FOR USE OF CABLE SECTION

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(Log #1386)

<sup>1.</sup> Use OCR-B210 Sphere and set typewriter for DOUBLE SPACING — No other markings acceptable.

<sup>2.</sup> Align First Characters at Line Number 1.

November 19, 1985

Dear Sam:

There's something to be said for coincidence! Just after Helen had finished typing my letter to you, yours to me arrived in the next mail. So I'll include my message to you in this reply.

I appreciate your inviting me to join you and some of the retired senior officers at a holiday lunch on December 6. Once again I shall have to miss out because I'll be in Buenos Aires, but thanks very much for including me.

The reason for my note to you, Sam, is to invite you as my guest to the annual Alfalfa Club dinner here in Washington on Saturday, January 25. It is a black tie event which will be held at the Capital Hilton and begins promptly at 7:15 p.m.

The membership of the Club is quite diverse and many of them are known to you. George Bush is the President and we have good representation from the Senate, Congress and the Supreme Court, as well as the elite of CEOs around the country. The entertainment is tops and the food and wine rate pretty high too. It is a real fun evening in every way. As a matter of interest, I am enclosing a copy of last year's program. Since there is a great demand for slots for seats, I would appreciate it if you could let me know in the next few days if your calendar is clear—and I hope it is.

Warm regards.

Sincerely,

A

Mr. Samuel H. Armacost President Bank of America N.T.&S.A. P. O. Box 37000 San Francisco, California 94137

Enclosure

Dear Messrs. Bowsher and Dye:

It was indeed a pleasure to meet with you and Elmer Staats in September. We are interested in IDI, as in all initiatives designed to improve accounting and auditing in developing countries.

Please be assured that we intend to continue our efforts to improve the effectiveness of Auditors-General--at international and regional levels through collaboration with INTOSAI and its affiliates--and at country level through lending operations for strengthening audit functions.

Should INTOSAI, in its development of IDI, formulate an activity which you feel the Bank could support by its financing mechanisms, please do not hesitate to contact us. Similarly we intend to approach INTOSAI whenever we have a concern or issue on which that organization may be able to advise.

I have asked Maurice Mould, the Financial Adviser in the Projects Policy Department, to keep in touch with you for exchange of information and views. However, please feel free to contact me whenever you think I can be of further assistance.

Sincerely,

A.W. Clausen

Mr. Charles A. Bowsher Comptroller General U.S. General Accounting Office 441 G Street, N.W. Washington, D.C. 20548

Mr. Kenneth M. Dye Auditor General of Canada 240 Sparks Street Ottawa, Canada KIA 0G6 Dear Ms. Gick:

As promised over the phone, attached is a note on the arrangements for November 21-23. Also included are room assignmentslists, which show a change in room D of the Sassafras Lodge, a list of participants, and a copy of the menu with the timing of meals and other details discussed with you last week.

We are looking forward to enjoying our annual retreat in the calm setting of Wye.

Sincerely,

V. Roy Southworth Assistant to the President

Ms. Sue Gick
Conference Manager
Aspen Institute for
Humanistic Studies
Wye Plantation
P. O. Box 222
Queenstown, Maryland 21658

SBP: VRS

Dear Mr. Elverson:

It certainly was a pleasure meeting and talking with you last week. Thank you for sending me the information on Nordic Monitoring Services.

We certainly need the support of companies like yours to help promote the participation of the private sector in the development process. We welcome your efforts and wish you every success.

Sincerely,

(Signed) A. W. Clausen

Mr. J. Christer Elfverson Nordic Monitoring Services Ltd. 1919 Pennsylvania Avenue N.W. Washington, D.C. 20068

cc: Messrs. Botafogo, Vogl, Koelle Mesdames Maguire, Stitt

CS:amg Log. #1348

# Dear Mr. Blackwelder:

Thank you for your letter regarding World Bank involvement in the Sardar Sarovar Dam project in India. We appreciate your concern about the possible future consequences of such a project, and we share that concern.

As you are aware, our policy is to refer letters such as yours to the Executive Director representing U. S. interests on the Bank's Board. Therefore, I am asking Hugh Foster, the acting U. S. Executive Director, to consult with our Southeast Asia region and to get in touch with you regarding the points you have raised. Thank you again for writing.

Sincerely,

A. W. Clausen

Mr. Brent Blackwelder Director International Resources Environmental Policy Institute 218 D Street, S. B. Washington, D. C. 20003

cc: Mr. Hugh Foster
Acting U. S. Executive Director

bcc: Mr. Stern Mr. Hopper

November 15, 1985

Dear Mr. Minister:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of Yen 20,000,000,000 in the form of a loan from a syndicate of Japanese trust banks. The loan would have a final maturity of 20 years; the interest rate would be payable semi-annually and would be set at 7.00%.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve this borrowing by the Bank in an aggregate principal amount of Yen 20,000,000. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowings may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

His Excellency Noboru Takeshita Minister of Finance Tokyo, Japan

EF-L/LH:mc

bcc: Mr. Kenji Yamaguchi, Executive Director

cc: Messrs. Clausen (2)
Hittmair (2)
Rotberg
Vergin
Uhrig
van Agtmael
Halfmann
Karsenti
Kashiwaya

Mmes. Folkerts-Landau Miyazaki

Le

cleared with and cc: Mr. Rothenbuhler

FOD File \#110

Dear Peter:

Thank you for your letter concerning your friend, Ambassador Nicolas Macridis. He does indeed seem to have solid credentials, and I'm pleased that he has been in touch with Mr. Botafogo about possible positions here in the Bank.

Unfortunately, as I'm sure Mr. Botafogo has indicated to Mr. Macridis, a freeze on staff growth has limited openings particularly at higher levels. Thus, I can't be too optimistic that we will be able to find anything for him. But I'll certainly pass your letter on to Mr. Botafogo and will also ask our Personnel Department to explore possibilities in other parts of the Bank as well.

Thanks again for writing. It was good to see you at the U. N. celebration.

Warm regards.

Sincerely,

A. W. Clausen

Mr. Peter H. Dailey 1999 Oak Knoll Avenue San Marino, California 91108

bcc: Mr. Botafogo Mrs. Ramprasad

VRS: MH

FORM NO. 27 OCR (3/82)

## WORLD BANK OUTGOING MESSAGE FORM Cable, Telex IMPORTANT—PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM

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| 3                      | COLOMBIA, INFORMATION, DR. HUG                               | O PALACIOS MEJIA, MIN               | ISTER OF                              |  |  |  |  |  |  |
| 4                      | FINANCE AND PUBLIC CREDIT, AND                               | MR. SAEZ, INTBAFRAD,                | BOGOTA,                               |  |  |  |  |  |  |
| 5                      | COLOMBIA. MY COLLEAGUES AND E                                | YE HERE AT THE WORLD                | BANK EXTEND                           |  |  |  |  |  |  |
| 6                      | OUR MOST HEARTFELT SYMPATHIES                                | TO YOU AND YOUR PEOPL               | E FOR THE LOSS                        |  |  |  |  |  |  |
| 7                      | OF LIVES AND DESTRUCTION CAUSE                               | D BY THE ERUPTION OF                | THE NEVADO DEL                        |  |  |  |  |  |  |
| 8                      | RUIZ VOLCANO. OUR STAFF WILL                                 | CONTACT YOUR OFFICIAL               | S TO SEE WHAT                         |  |  |  |  |  |  |
| 9                      | TECHNICAL OR FINANCIAL CONTRIB                               | UTIONS WE CAN MAKE TO               | THE                                   |  |  |  |  |  |  |
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| 11                     | WORLD BANK.  |                                     |                                       |  |  |  |  |  |  |
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|                        | cleared with and cc: Mr. Gue                                 | A. W. Clausen                       |                                       |  |  |  |  |  |  |
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# WORLD BANK OUTGOING MESSAGE FORM Cable, Telex IMPORTANT—PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM

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| 3                          | DR. BELISARIO BI  | ETANCUR                                      |                          |  |  |  |  |  |  |  |
| 4                          | PRESIDENT, REPUB  | BLIC OF COLOMBIA                             |                          |  |  |  |  |  |  |  |
| 5                          | PALACIO PRESIDE   | NCIAL  |                          |  |  |  |  |  |  |  |
| 6                          | BOGOTA, COLOMBIA  | 4  |                          |  |  |  |  |  |  |  |
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| 8                          | 1. DR. HUGO PAL   | ACIOS MEJIA                                  |                          |  |  |  |  |  |  |  |
| 9                          | MINISTER OF   | FINANCE AND PUBLIC CREDIT                    |                          |  |  |  |  |  |  |  |
| 10                         | BOGOTA, COLO  | MBIA   |                          |  |  |  |  |  |  |  |
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| 13                         | INTBAFRAD   |  |                          |  |  |  |  |  |  |  |
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| 5                      |   | OAU SECRETA        | RY-GENERAL              |                                |  |  |  |
| 6                      | *   | P.O. BOX 32        | 43                      |                                |  |  |  |
| 7                      |   | ADDIS ABABA        | , ETHIOPIA              |                                |  |  |  |
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Typewritten Character Must Fall TEST NUMBER Completely in OFFICIAL DEPT/DIV PAGE (FOR CASHIER'S USE ONLY) Box! MESSAGE NUMBER ABBREVIATION 1 1 EXC START RE YOUR TELEX OF NOVEMBER 12, THANK YOU FOR INVITATION TO SPECIAL ERE MEETING OF HEADS OF AGENCIES AND ORGANIZATIONS IN ADDIS ABABA ON 3 JANUARY 6, 1986 TO PREPARE FOR SPECIAL SESSION IN SPRING 1986 OF GENERAL ASSEMBLY ON AFRICAN ECONOMIC CRISIS. REGRET, HOWEVER THAT PRIOR COMMITMENTS IN JANUARY 1986 WILL NOT PERMIT ME TO ATTEND IN PERSON. WILL IN DUE COURSE SEND NAME OF SENIOR BANK REPRESENTATIVE. SINCERELY, A. W. CLAUSEN, PRESIDENT, THE WORLD BANK. 11 12 16 20 21 END OF TEXT PINK AREA TO BE LEFT BLANK AT ALL TIMES INFORMATION BELOW NOT TO BE TRANSMITTED TELEX NO .: DATE: CLASS OF SERVICE: 11-15-85 TELEX EXTENSION: DRAFTED BY: SUBJECT: 7-8812 AShakow:emn CLEARANCES AND COPY DISTRIBUTION: AUTHORIZED BY (Name and Signature) A.W. Clausen Messrs. Jaycox, Bazin, DEPARTMENT: de la Renaudiere, Gulhati EXC SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH CANARY-Bill Copy WHITE-Transmittal Copy BLUE - Originator to Keep DISTRIBUTION: WHITE-File Copy

1. Use OCR-B210 Sphere and set typewriter for DOUBLE SPACING — No other markings acceptable

2 Alion First Characters at Line Number 1

November 14, 1985

Dear Mr. Chairman:

I am pleased to send you the attached reply to the Memorandum prepared by the African Governors which you presented to me during the 1985 Annual Meetings in Seoul. It addresses the issues raised in the Memorandum, emphasizing those points reiterated in our discussions.

We here in the Bank welcome these opportunities to exchange views on our mutual concerns regarding the prospects for development in Africa and the Bank's role in support of it. And we are encouraged by the recognition by many African Governments of the need to formulate economic reforms which can put their countries on a sustainable growth path.

Sincerely,

Anemou

The Honorable L. O. Djamboleka Chairman of the African Group Minister of Finance and Governor of Zaire Kinshasa, Zaire

Enclosure

BC: Messrs. Thalwitz, Wapenhans, Paijmans, Wood

Dear Mr. Wellborn:

Just a note to thank you for sending me your book "The Age of Trust." Just glancing at it shows you have many valuable insights on a most interesting topic.

I look forward to the opportunity of studying it more carefully and I'll take the liberty of sharing it with some of my colleagues here at the Bank.

Thanks again for thinking of me.

Sincerely,

A. W. Clausen

Mr. Starnes R. Wellborn 1126 Winding Way Nashville, Tennessee 37216

bcc: Mr. J. Botafogo (w/book)

SBP: VRS

(Log #1519)

Dear Mr. Hammarberg:

Just a note to thank you for your letter and the copy of the Amnesty International Report 1985. It is both a grim reminder of the vast distances we have yet to travel before human rights are assured for all and a fine testament to the important work of your organization. Congratulations! I'll make certain that it receives wide circulation here in the Bank.

Thank you again for writing.

Sincerely,

A. W. Clausen

Mr. Thomas Hammarberg Secretary General Amnesty International International Secretariat 1 Easton Street London WC1X 8DJ United Kingdom

bcc: Mr. I. Shihata (w/report)

SBP: VRS

(Log # 1516)

SMC Letter dated November 14, 1985 on Wye Plantation Retreat November 21-23, 1985

- 1. Mr. Jean-Loup Dherse Vice President Energy and Industry Room C-502
- Mr. Hans C. Hittmair Vice President and Controller Room I-4-100
- Mr. K. Georg Gabriel Vice President Pension Fund Room I-3-035
- 4. Mr. W. David Hopper
  Vice President
  South Asia Regional Office
  Room H-5-177
- 5. Mr. S. Shahid Husain Vice President Operations Policy Room E-1023
- 6. Mr. Shiv S. Kapur
  Director-General
  Operations Evaluation
  Room H-7-021
- 7. Mr. Attila Karaosmanoglu
  Vice President
  East Asia and Pacific
  Regional Office
  Room A-613
- 8. Mr. A. David Knox
  Vice President
  Latin America and Caribbean
  Regional Office
  Room A-907

- 9. Mr. Edward V.K. Jaycox
  Vice President
  Eastern and Southern
  Africa Regional Office
  Room B-1210
- 10. Mr. Teruyuki Ohuchi Vice President Cofinancing Room F-1220
- 11. Mr. Judhvir Parmar
  Vice President
  Investment Operations
  International Finance Corporation
  Room I-12-106
- 12. Mr. Eugene H. Rotberg Vice President and Treasurer Room E-827
- 13. Mr. Wilfried P. Thalwitz
  Vice President
  Western Africa
  Regional Office
  Room A-313
- 14. Mr. Willi A. Wapenhans
  Vice President
  Europe, Middle East and
  North Africa Regional Office
  Room H-12-071
- 15. Mr. D. Joseph Wood
  Vice President
  Financial Policy, Planning
  and Budgeting
  Room D-730

- Mr. Martijn J.W.M. Paijmans
  Vice President
  Personnel and Administration
  Room A-1236
- 17. Mrs. Anne O. Krueger Vice President Economics and Research Room S-9-035
- Mr. Moeen A. Qureshi
  Senior Vice President
  Finance
  Room E-1241
- 19. Sir William Ryrie
  Executive Vice President
  International Finance Corporation
  Room I-12-100
- 20. Mr. Ibrahim F.I. Shihata
  Vice President and General Counsel
  Legal Department
  Room E-723
- Mr. Ernest Stern
  Senior Vice President
  Operations
  Room E-1227
  - 22. Mr. Timothy T. Thahane
    Vice President and Secretary
    Room D-1130

Mr. Warren Baum will not attend Retreat

November 14, 1985

Mr. Jean-Loup Dherse Vice President Energy and Industry Room C-502

Dear Jean-Loup:

Our Senior Management Retreat is just around the corner and I want to take this opportunity to brief you on what we have planned. As you are aware, this year's Annual Meetings were marked by a significant change in attitude toward the Bank. There was strong support for the Bank to expand its program and a consensus emerged that such an expansion should not be constrained by a lack of capital or borrowing authority. Much of this support stemmed from the desire to see the Bank be more active in addressing the adjustment problems facing heavily indebted countries and this year's Retreat will examine the issues that arise from this enhanced role.

The objective of the Retreat will be to give us all a better understanding of the debt problem and a better perspective of the Bank's role in helping develop programs of adjustment and reforms to stimulate growth. Anne Krueger will kick off the Retreat with an assessment of global economic prospects during the remainder of the decade and an analysis of the impact of these prospects on the heavily indebted countries. Presentations and discussions will then follow on the policy framework required for addressing the debt program and on how the Bank will work with country policy-makers, the Fund and commercial banks to put together meaningful programs. The presentations will focus on specific country examples drawn to include both middle-income and low-income countries facing heavy debt burdens. Other discussions will concentrate on the risks and implications for the Bank from an enhanced role in these countries and on the contribution that IFC can make in addressing the problem of debt.

Mr. Jean-Loup Dherse Page Two November 14, 1985

The Bank now has a mandate to expand its lending program and a unique opportunity to become an important partner in the efforts to solve the debt problem. The Retreat will give us an excellent chance to explore how we can best take advantage of this opportunity. I look forward to a lively, honest, and thoughtful exchange of views. Now, perhaps more than ever, we, as managers, have a chance to shape the Bank's future. I have no illusions that one retreat will allow us to chart our complete course. But the insights we stand to gain from an in-depth discussion of the issues will be a big help in guiding the process over the coming months.

I look forward to seeing you on the 21st. The Retreat begins with cocktails at 7:00 p.m. and will end following lunch on Saturday. Roy Southworth will be sending further details on arrangements.

Warm regards.

Sincerely,

A. W. Clausen President

- 23. Mr. Jose Botafogo G. Vice President External Relations Room E-823
- 24. Mr. Hilary P. Reddy
  Vice President
  Portfolio and Financial Management
  International Finance Corporation
  Room I-12-170
- 25. Mr. F. Javier Alejo
  Vice President
  Corporate Affairs and Development
  International Finance Corporation
  Room I-12-169

November 14, 1985

Mr. Jose Botafogo G. Vice President External Relations Room E-823

Dear Botafogo:

This letter is to invite you to our upcoming Senior Management Retreat at Wye. The purpose of these annual get-togethers is to explore together the challenges facing the Bank and IFC in a relaxed setting, away from the everyday pressures of the office. Previous retreats have yielded thoughtful, and well-balanced discussions on a number of issues of importance to our institutions. These discussions have improved internal communications and have served to clarify our management objectives. This year I anticipate another productive and enjoyable session.

As you are aware, this year's Annual Meetings were marked by a significant change in attitude toward the Bank. There was strong support for the Bank to expand its program and a consensus emerged that such an expansion should not be constrained by a lack of capital or borrowing authority. Much of this support stemmed from the desire to see the Bank more active in addressing the adjustment problems facing heavily indebted countries and this year's Retreat will examine the issues that arise from this enhanced role.

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Mr. Jose Botafogo G. Page Two November 14, 1985

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Warm regards.

Sincerely,

A. W. Clausen President

### Dear George:

I am pleased to send you this photograph taken at your last Board meeting here at the Bank. We trust that this memento will, in the years to come, bring back good memories of your time with us.

Let me thank you again, George, for your contributions to the work of the Bank and IFC. We will miss your advice and counsel and, even more, we will miss our dally association with you.

Please accept my best wishes for continued success in the future.

Sincerely,

A. W. Clausen

Mr. George Reid c/o Ministry of Finance and Planning Government Headquarters Bay Street Barbados

bcc: Mr. Malik

HM

Dear Mr. Phaichitr:

I am pleased to enclose with this letter the photograph taken at your last Board meeting at The World Bank. We hope that it will be a reminder in the years to come of your association with your friends and colleagues here.

Let me take this opportunity again to thank you for your contributions to the work of the Bank and IFC. Your interest and dedication were much appreciated by all of us.

I am sure that our paths will continue to cross in the future, but meanwhile, please accept my best wishes for continued success and good health.

Sincerely,

A. W. Clausen

Mr. Phaichitr Uathavikul 33 Somprasong 4 Petchburi Road Bangkok, Thailand

bcc: Mr. Malik

MH

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OINFO

-SUBJECT: EGYPT: CENTRAL BANK INVITES MR. CLAUSEN

-DRAFTED BY: AJFAVILLA:ORP EXT: 3-2464

-AUTHORIZED BY: A. W. CLAUSEN, PRESIDENT, WORLD BANK

-CC: MESSRS. WAPENHANS (EMNVP), LARI (EM1DR), FAVILLA (EM1EG)

927 20447 =

-MR. ALY NEGM

-GOVERNOR OF THE CENTRAL BANK OF EGYPT

-MARKAZI

-CAIRO, ARAB REPUBLIC OF EGYPT

BT

WASHINGTON DC 12-NOVEMBER-85

I AM MOST GRATEFUL FOR THE KIND INVITATION TO MRS. CLAUSEN AND ME
TO ATTEND AS HONORARY GUESTS YOUR INSTITUTION'S SILVER JUBILEE NEXT
JANUARY 17 TO 19. DEEPLY REGRET THAT PRIOR COMMITMENTS PREVENT US
FROM ACCEPTING THIS INVITATION BUT WOULD LIKE TO JOIN YOU IN THIS
CELEBRATION BY WISHING YOU EVERY SUCCESS IN THE INSTITUTION'S
FUTURE ENDEAVOURS. WARM PERSONAL REGARDS, A. W. CLAUSEN,
PRESIDENT, WORLD BANK

Julius

RART

ATTA

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JWS0261 JGU391 IN 06/08:00 DUT 06/08:02 20447 CBECR UN

FM CENTRAL BANK OF EGYPT CALRO
TO H.E MR.A.W.CLAUSEN, PRESIDENT, WORLD BANK WASHINGTON DC
7TH NOV.1985

GLAD TO INFORM THAT THE CENTRAL BANK OF EGYPT WILL CELEBRATE
ITS SILVER JUBILEE DURING 17-19 JANUARY 1986, PLEASED TO EXTEND TO
YOU AND MRS.CLAUSEN MY INVITATION TO ATTEND AS HONORARY GUESTS.
LOOKING FORWARD TO HEAR FROM YOU ON THE SUBJECT AT YOUR EARLIEST
CONVENIENCE, BEST PERSONAL REGARDS.
ALY NEGM-MARKAZI
QQ

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LUHK

Dear Reid:

Thank you for your letter regarding Howard University's Charter Day Dinner. I am sorry to have been so long in replying, but your letter arrived while I was out of the country for an extended period.

The 119th anniversary of the University's founding undoubtedly marks a milestone both for the institution and for this community. I am delighted that we are able to participate in this event and that bank representatives will have the opportunity to attend the commemorative Dinner. The reservation card and check will be sent under separate cover.

My best wishes for what will surely be a successful and memorable evening.

Sincerely.

A. E. Clauser

Mr. W. Reid Thompson Chairman of the Board Potemac Electric Power Company 1900 Pennsylvania Ave., E.W. Washington, D.C. 20068

cc: Hessrs. Botafogo, Vogl, Koelle Ms. Maguire

#1195

November 13, 1985

Dear Mr. Ross:

Thank you for your letter concerning your interest in serving in an advisory capacity at The World Bank.

Initially, I should say that we do not employ advisors as such. However, we do maintain a consultants' roster of those who have some potentially useful background and experience to offer the Bank. I will be happy to pass on your letter and resume to my colleagues in our Consultant's Unit. They will be in touch with you in due course.

You have a wealth of expertise which I am sure would be an asset to any organization. Though we cannot make any promises, we hope that there might be an opportunity to make use of your knowledge and talents. In the meantime, we wish you well in your future endeavors.

Sincerely,

Mr. J. R. Ross 2306 Parham Drive Wilmington, North Carolina

BC: Mrs. Pauline Ramprasad (with incoming)

November 13, 1985

Dear Mr. Ambassador:

Monday evening's dinner with you and your other guests was most enjoyable. It was especially good to be able to visit with Jacques Attali again. The intimacy of the group made it possible for all of us to have a good exchange of views on many of the important issues facing us in the period ahead.

Again, my gratitude for including me.

Sincerely,

0

His Excellency Emmanuel de Margerie Ambassador of France Embassy of France 4101 Reservoir Road Washington, D. C. 20007 Deer Mr. Minister:

Thank you for your letter of September 30 concerning the international colloquium on "Food and Health for All" which CIDESSCO is organising under your patronage. Your government has taken a leading role in addressing African development issues. This colloquium will, I am sure, make an important contribution to elleviating the difficult problems of Sub-Paharan Africa.

Regrettably, your letter errived only this past week, and we have not yet received a follow-up letter from Nr. Roland Colin. We look forward to receiving the request from Mr. Colin for Each assistance for the colleguies but, as I am sure you are aware, the World Benk's grant resources for such activities are severely constrained.

Thank you again for writing. We wish you every success to your efforts.

Sincerely,

(Signed) A. W. Clausen

His Excellency Folend humas Minister: des Belations Exteriences París, France

#### Dear Richard:

It was kind of you to send me the note elaborating on what we briefly touched on in Seoul.

In looking back over the past four years, I am particularly pleased by the strides made by IFC. The staff of the Corporation have been both creative and innovative in expanding their horizons, and it is due more to their dedication and ingenuity, rather than my leadership, that such progress has been made. I fully expect the Corporation to continue to flourish as the development of the private sector increasingly becomes the focus of the future.

Once again, I appreciate your writing -it is heartwarming to receive expressions of support
such as yours.

Sincerely,

A. W. Clausen

Mr. Richard H. Frank
Director
Financial Management and
Planning Department
International Finance Corporation
Room I 9-140

Dear Pedro:

Thank you for inviting me to the reception and events connected with the International Poetry Festival. This is a most worthwhile endeavor, and I am particularly pleased that a World Bank staff member has played a leadership role in bringing this about. You are to be congratulated on your efforts to stimulate and encourage international cultural pursuits in the Washington community.

Unfortunately, my calendar for the next few days is heavily committed, so I will not be able to join you. However, you and your colleagues have my best wishes for every success with this occasion.

Sincerely,

A. W. Clausen

Mr. Jose Pedro Correia da Silva The World Bank Room F 718

November 12, 1985

Dear George:

I am grateful to you for inviting me to your annual holiday luncheon on December 18. However, as seems to be my luck these past years, I cannot accept. I am going to South America on December 3 and returning on the 14th. Given this situation, there is no way that I can take any additional time to travel to San Francisco a few days later.

Be assured, George, that I am pleased that you think to invite me to your annual event and am really sorry that I am not able to join you.

Again, my appreciation for including me.

Warm regards.

Sincerely,

0

Mr. George M. Keller Chairman of the Board Chevron Corporation 225 Bush Street San Francisco, California 94104-4289 Dear Mr. Minister,

I wish to acknowledge your letter of September 30, 1985 regarding possible Bank support for the efforts of the Ministry of Foreign Affairs in order to strengthen the Government's program to promote exports.

We have examined and included in the planned Technical Assistance Project a component directed at strengthening the Foreign Affairs Ministry's capabilities in this important field. We will be contacting you over the next several weeks on its detail.

Sincerely, (Signed) A. W. Clausen

His Excellency Mr. Juan Sourrouille Minister of Economy Ministry of Economy Buenos Aires, Argentina

cc: Mr. Camarasa, EDS

cc: Messrs. Stern, SVPOP; Southworth, EXC; Knox, LGNVP; Gue, Scherer, LG2

cc: For Mr. Clausen's office (2)

JSokol:mac/mad

November 8, 1985

November 11, 1985

Dear Sandy:

Because I've been away so much lately, the news of Willis' death just caught up with me.

It is very sad for all of us who have been associated with him for many, many years. He was so dedicated to the ABA and left behind a legacy of great accomplishments as well as a strong foundation on which others may continue to build. Willis was a professional in every sense and I enjoyed working with him in connection with various ABA committees and, in particular, the IMC. His host of friends will miss him very much.

This is an especially difficult time for you and your family but you have the prayers and thoughts of your friends and, hopefully, they will carry you through these very sad days.

Sincerely,

0

Mrs. Willis W. Alexander 12118 Quorn Lane Reston, Virginia The Honorable Mr. William Hayden, M.P. Minister of Foreign Affairs Department of Foreign Affairs Canberra, A.C.T. 2600 Australia

Dear Mr. Minister:

On behalf of the International Development Association, allow me to express our sincere appreciation to you and your Government for notifying IDA of Australia's supplementary contribution of A\$60 million.

Let me take this opportunity to thank you once again for your Government's continued support of the Association.

Sincerely,

A. W. Clausen

bcc: Mr. Ronald H. Dean

Cleared w/cc: Messrs. Van Puymbroeck, Hoopengardner

cc: Messrs. Qureshi, Bock, Mistry, Mrs. Smith

RBhan/mlh

November 8, 1985

Dear Maurice:

Many thanks for your letter of October 21 inviting me to participate in the Fourth Session of the North South Roundtable on Money and Finance to be held in New York on December 13 and 14, 1985. Much as I would like to, I am sorry that my schedule again prevents me from joining you as I will be out of the country at that time.

However, I am advised that Javed Burki, Director, International Relations Department, who has followed the discussions of the previous sessions, is planning to be with you in New York and he will brief me on the outcome.

Again, thank you for the invitation and please accept my best wishes for a successful meeting.

Sincerely,

Mr. Maurice F. Strong Chairman North South Roundtable c/o United Nations Office for

Emergency Operations in Africa 866 United Nations Plaza, Suite 555 New York, New York 10017

BC: Mr. Burki, Mr. Bazin NY)

MMcDonald:hh

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MRS. EMILIO BOTIN, JR. C/SIETE CERROS, ALTA MIRA, SOMOSAQUAS, MADRID 11-1, SPAIN. MANY THANKS FOR YOUR MESSAGE CONCERNING YOUR VISIT TO WASHINGTON ON NOVEMBER 18 AND FOR INVITING TOM AND ME TO THE CONCERT AT THE KENNEDY CENTER. UNFORTUNATELY, TOM IS GIVING A SPEECH THAT EVENING SO CANNOT BE THERE, BUT OUR SON, MARK, AND I WOULD BE PLEASED TO ATTEND THE CONCERT. ALSO, IF YOU WILL BE IN TOWN AND FREE FOR DINNER ON EITHER THE 17TH OR THE 20TH, WE WOULD LIKE TO GET TOGETHER WITH YOU. ALTERNATIVELY, PERHAPS YOU AND I COULD HAVE LUNCH ON THE 18TH. PLEASE LET ME KNOW IF ANY OF THESE TIMES ARE CONVENIENT. WARM REGARDS, PEGGY CLAUSEN.

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Su Excelencia:

Por la presente, deseo agradecer su gentil invitación para participar en la Conferencia de Madrid: "Contadora, Salud para la Paz", poniendo en marcha el Plan de Necesidades Prioritarias en materia de Salud en América Central y Panamá. Permítame felicitarlo por su iniciativa de reunir a los miembros de Gobiernos de la comunidad Europea, el Grupo Contadora, los paises de Centroamérica, y Organismos Internacionales para tratar un tema de mucha importancia en América Central como es la crisis del estado de salud que afecta su población.

Me es muy grato informarle, en nobre del Banco Mundial, que el Señor Hans G. Petersmann, de nuestra oficina en Paris, participará en la citada Conferencia del 25 al 27 de noviembre próximo. El Banco está dispuesto a discutir durante la Conferencia su papel como organismo internacional de desarrollo en el esfuerzo de aliviar los problemas de salud.

Como usted menciona en su carta, espero recibir el Programa y detalles de la Conferencia que nos permitan definir mas claramente la forma de apoyo que nuestro organismo podría aportar. También estaremos en contacto con el Dr. Carlyle Guerra de Macedo, Director de la OPS, para obtener información en mas detalle sobre el Plan Salud para la Paz y los proyectos que se proponen.

Sin otro particular, aprovecho esta oportunidad para expresarle mi mas alta consideración.

A.W. Clausen

Excelentísimo Señor
Luis Yáñez-Barnuevo
Secretario de Estado para la Cooperación
Internacional y para Iberoamérica
Instituto de Cooperación Interamericana
Secretaría de Sanidad y Consumo
P. del Prado 18
28014 Madrid. España

cc: Mr. North/Mr. Denning, PHN

JDNorth/rmf

Dear Bob:

A somewhat belated note to let you know how much all of us here in the Bank appreciated your presentation at the First Annual Sir John Crawford Memorial Lecture. Your message was forth-right and compelling and your masterful handling of the Q&A session led to one of the most stimulating exchanges of views that I have witnessed in a long time.

Bob, I'm pleased that you have decided to speak out on development issues once again. You have a powerful message and you are making a difference. Congratulations and keep up the good work.

Warm regards.

Sincerely,

A. W. Clausen

Mr. Robert S. McNamara Suite 1110 International Building 1800 K Street, N.W. Washington, D.C. 20006

VRS:sbp

November 8, 1985

Dear Jacques:

Just a note to express my appreciation and thanks for joining our breakfast gathering of senior bank managers last Wednesday. Your message on the respective roles of our two institutions in the aftermath of Seoul and on Fund/Bank collaboration was both timely and thought-provoking. I have received many favorable comments on your presentation which is quite an accomplishment given the collective disposition of Bank managers at that time in the morning. Seriously, Jacques, yours was an extremely important message that proved to be enlightening for us all.

I appreciate your taking the time to share your thoughts with us.

Warm regards.

Sincerely,

Mr. Jacques de Larosiere Manager Director The International Monetary Fund Washington, D. C. The Right Monorable Dr. Leabus Jonathan, M.P. Prime Minister Office of the Prime Minister Maseru, Kingdom of Lesotho

Dear Mr. Prime Minister:

I wish to thank you for your letter of November 4, 1985, expressing appreciation for the support which the World Bank provides your country in the preparation of the Lesotho Highlands Water Project, and raising concerns regarding some comments made by the recent Engineering Project appraisal mission about the hydropower component of this project. I was pleased to receive your special emissary, Mr. C. Btsane, and his colleagues, Ambassador Thoshiane, Mr. Mochebelele, Mr. Sole and Mr. Matete, and appreciated the opportunity to discuss with them this very important project in the Kingdom of Lesotho. May I say that my colleagues and I in the World Bank are pleased to have been of assistance to the Government in this exceptionally large project and look forward to continued close cooperation in the future.

Host of the World Bank staff who visited Lesotho recently to appraise the engineering credit for the Highlands Water Project, unfortunately, have not yet returned to headquarters. Consequently, we did not, in our meeting with your delegation, have the benefit of the findings of that mission.

Mr. Mtsame and his colleagues impressed upon us the importance your Government attaches to the hydropover component of the Highlands Water Project. I have asked my colleagues in the Eastern and Southern Africa Region to review, as a matter of high priority, this component, with particular reference to the concerns expressed in your letter.

Hay I assure you. Mr. Prime Minister, that my colleagues and I in the World Bank remain committed to helping the Kingdom of Lesotho and its people in its economic development, and we do bear in mind the Kingdom's unique geographical position. We would certainly favor assisting projects which would both promote Lesotho's independence and contribute to the economic welfare of its people.

Again, may I thank you for sending Mr. Mtsane and his colleagues to brief us on this matter.

With best regards.

Sincerely,

A. V. Clausen President

Cleared with and cc: Messrs. Wyss (EAPDR), Renkewitz, Almassy (EAPWU), Munthali, Hall (EAISA)

cc: Messrs. Jaycox (o/r), Wai (ESAVP), Kraske (o/r), Greene (EAIDR), Goldberg (LEGVP), Christoffersen (EAPDR), Buky (EAPWU), Wackman (EAPEG), Morris, Westin (EAISA), Mwine (LEGEA)

HWMessenger:iaj:lwm

Le 6 novembre 1985

Citoyen Kasongo Mutuale
Ambassadeur de la République du Zaire
aux Etats Unis
1800 New Hampshire Avenue N. W.
Washington, D. C. 20008

Citoyen Ambassadeur,

J'ai l'honneur d'accuser réception de la photocopie de l'Aide-Mémoire remis par le Président de la République à l'Honorable George Bush, Vice-Président des Etats-Unis d'Amérique.

Je vous en remercie, et vous prie d'agréer, Citoyen Amhassadeur, l'assurance de ma haute considération.

A. W. Clausen

BC: E. Jaycox

Dear Ray:

Many thanks indeed for your nice note. So many friends have written to me since my announcement in Seoul, and it has been very heartwarming.

I am proud of what my colleagues and I have achieved here at the Bank during the past four years. And with the new initiatives proposed by the U.S., as well as their change of heart concerning development institutions, there is much to be done in the coming months.

I appreciate your good wishes, Ray, and also your taking the time to write.

Warm regards.

Sincerely,

A. W. Clausen

Mr. Reuben Sternfeld Special Representative Inter-American Development Bank 17, Avenue Matignon 75008 Paris, France



# **Record Removal Notice**



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Dear Mr. Rischbieter:

Thank you for your letter concerning Paulo Goerresen's application for employment here at the Bank. I am sorry to have been so long in replying, but I've only recently returned from extensive overseas travel.

I've checked with my colleagues in
Personnel concerning the status of Mr. Goerresen's
application. At the outset, I should say that
hiring here is limited and quite competitive.
Unfortunately, in reviewing Mr. Goerresen's background, our Personnel officers felt that there
were others more qualified and more suited to
the Bank's current needs. I understand that a
letter to this effect has been sent to him.

However, my colleagues have agreed to take another look at his qualifications vis-a-vis the Bank's openings. If anything appropriate should surface, he will be contacted directly by Personnel.

It was good to hear from you again. Thanks for writing.

Sincerely,

A. W. Clausen

Mr. Karlos Rischbieter Rua Com. Araujo, 143 Sala 51 Curitiba/PR Brazil

bcc: Mrs. Ramprasad (w/ incoming)

A.W. CLAUSEN President

November 6, 1985

Dear Bill:

Congratulations on such a first-class Annual Report and many thanks for sending me a copy.

Not only do the figures read well but the entire publication is attractive, stylistic and, of course, very informational. I truly enjoyed reading it.

Warm regards.

Sincerely,

0

Mr. William F. Miller
President
SRI International
333 Ravenswood Avenue
Menlo Park, California 94025-3493

A. W. CLAUSEN President

November 6, 1985

Dear Mr. Minister:

The International Bank for Reconstruction and Development proposes to borrow an aggregate principal amount of Yen 30,000,000,000 in the form of a loan from a syndicate of Japanese financial institutions and insurance companies. The loan would have a final maturity of 20 years; the interest rate would be payable semi-annually and would be set at 7.00%.

The Government of Japan is hereby requested, in accordance with Section 1(b) of Article IV of the Bank's Articles of Agreement, to approve this borrowing by the Bank in an aggregate principal amount of Yen 30,000,000,000. The Government of Japan is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowings may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

0

His Excellency Noboru Takeshita Minister of Finance Tokyo, Japan

EF-L/LH:mc

bcc: Mr. Kenji Yamaguchi, Executive Director

cc: Messrs. Clausen (2)

Hittmair (2)

Rotberg

Vergin

Uhrig

van Agtmael

Halfmann

Karsenti

Kashiwaya

Mmes. Folkerts-Landau Miyazaki

Le

cleared with and cc: Mr. Rothenbuhler

A. W. CLAUSEN President

November 6, 1985

Mr. A. McIntyre
Deputy Secretary-General
Officer-in-Charge of UNCTAD
Palais des Nations
CH-1211 Geneve 10
Switzerland

Dear Mr. McIntyre:

Thank you very much for sending us the Expert Group's Report on the Compensatory Financing of Export Earnings Shortfalls. As you know, members of the Bank staff participated as observers in meetings of the Expert Group and provided information concerning our programs preliminary views concerning the Group's recommendations. I welcome formal response provide a more opportunity to recommendations of direct concern to the World Bank. These reactions and a discussion of the Bank's role are spelled out in the attached note, but this letter summarizes the Bank's view on this subject.

As you are well aware, the Bank fully recognizes the importance of exports to sustained economic growth in developing countries. The impact of low commodity prices, especially at the depressed levels now prevailing for many commodities of special importance to the poorest and most heavily indebted countries, is thus of great concern to the World Bank and all others concerned with development. The Expert Group has made a useful contribution in highlighting the nature of this serious and long-term problem and by attempting to propose steps to alleviate it.

Unlike the Expert Group, however, we do not believe that the best course to follow in attempting to meet the problem of instability in commodity export earnings is to establish a separate new financing facility to address commodity supply instability for specific commodities in each country. There are several major reasons for this conclusion.

In the first place, the Bank makes every effort to examine the problems of developing countries from a broad perspective, helping each country design an overall development strategy based on its own objectives and constraints. This country-focussed approach seeks to encourage balanced and sustainable growth, placing issues and problems in a broad context. Within this framework individual sectoral programs and project activities, including those supported by Bank lending, can then be implemented with less danger of distorting national priorities or of proposing inappropriate strategies. A special facility directed towards one specific area, however important would, we believe, tend to weaken this attempt to reach a balanced and coordinated development approach.

The Bank's view continues to be that the longer-term solution to the export earnings problem is through provision of an appropriate real exchange rate, a trade regime that encourages exports as much as import substitutes and thus contributes to diversification of export crops and introduction of in-country processing of commodities. In addition, there are a number of other specific activities that will place the developing countries on a sounder footing to compete internationally for export markets. We are lending for a wide array of programs and policy reforms designed to help this process, as spelled out in the attached note.

The overall price levels of commodities will, of course, depend upon the pace of economic activity in the industrialized countries that provide such a large share of the market for developing countries' exports; that fundamental problem must be addressed by all of us in a much broader context, as we are attempting to do in the Development Committee and elsewhere.

A second concern which also enters into our conclusion is that we do not believe the Expert Group has made clear how the projects to be financed from the proposed new facility would be distinguished from ongoing Bank operations or from activities carried out by other agencies. Another reason for our concern at the Expert Group's specific proposal is that our own experience in attempting to raise resources for a new facility of this type is not encouraging.

Thus, we continue to see the current broad-based approach we are following as providing the best framework for addressing the important issues raised by the Expert Group. For that to be most effective we will need adequate resources through IDA, the Special Facility for Sub-Saharan Africa and the Bank. I can assure you that Bank staff are working closely with interested governments in efforts to come up with viable and realistic policies, programs and projects to overcome the very real hardships imposed by commodity earnings shortfalls. The Bank can only be part of the answer, of course, but I assure you we are determined to play an active and effective role, as indicated in the attachment.

Thank you again for the opportunity to comment on this important report.

Sincerely,

A.W. Clausen

President

Attachment

cc: Mrs. A. Krueger, VPERS; Messrs. E. Stern, SVPOP; S. Husain, OPSVP; C. Michalopoulos, VPERS; J. Baneth, EPDDR; S. Burki, IRDDR; L. de Azcarate, CPDDR.

### CONFÉRENCE DES NATIONS UNIES SUR LE COMMERCE ET LE DÉVELOPPEMENT B



## UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

Télégrammes : UNATIONS, GENÈVE

Télex : 28 96 96

Téléphone: 34 60 11 31 02 11 RÉF. N°: TD 310/17 (à rapposer dans la réponse) Palais des Nations CH - 1211 GENÈVE 10

13 August 1985

Dear Sir,

At its fourteenth special session, convened pursuant to Conference resolution 157 (VI), the Trade and Development Board, on 27 June 1985, adopted decision 317 (S-XIV) in which it requested the Secretary-General of UNCTAD to transmit the report of the Expert Group on the Compensatory Financing of Export Earnings Shortfalls (TD/B/1029/Rev.1) to competent international organizations, inter alia, the World Bank, the International Monetary Fund, regional development banks and international commodity organizations; and invited these institutions to express their views on the Expert Group's report, taking into account the problem of supply instability, their experience with the problem, the extent to which their current activities are effectively dealing with it, as well as any findings regarding the significance of supply-related factors in explaining the problem of export earnings stability.

I should be grateful to receive, by 29 November 1985, any views you may wish to express on the report in response to that invitation.

Yours truly,

for A. McIntyre

Deputy Secretary-General Officer-in-Charge of UNCTAD

The President
World Bank
Attn: Mr. S.J. Burki
1818 H. Street, N.W.
Washington, D.C. 20433
U.S.A.

Gentlemen:

Thank you for your letter of November 1 expressing your concern about one of our procurement contracts in Honduras.

We, of course, are well aware of this problem with your constituent, D. H Cooper, of the American Cast Iron Pipe Company of Birmingham, Alabama. Our staff have been waiting for a more detailed explanation from Mr. Cooper of the grounds for the protest of the bid. This information just arrived yesterday and, as we have already written Mr. Cooper, a detailed review of the matter is now under way.

Our regular procedures call for matters of this nature to be handled by the Executive Director's office of the country involved. Thus, Hugh Foster, the Acting Executive Director will work with our technical staff on the review. He will also handle the follow-up with Mr. Cooper and your offices to ensure that everyone is fully informed of the results. In addition, Bill Stanton, your former colleague, has also brought this matter to my attention, and I have asked him to keep me personally informed as to its progress. In closing, let me assure you again that Mr. Cooper's concerns will receive a careful and detailed review.

Sincerely,

A. W. Clausen

The Honorable
Jeremiah Denton
United States Senator
516 Senate Hart Office Building
Washington, D.C. 20510

The Honorable Howell Heflin United States Senator Alabama

The Honorable
Ben Erdreich
U.S. Congressman
Sixth District Alabama

bcc: Mr. E. Stern
Mr. van der Meer
Mr. M. Linder
Mr. Wm. Stanton

cc: Mr. Hugh Foster
Acting U.S. Executive Director

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MR. JESUS SILVA HERZOG; S SECRETARY

MINISTER OF FINANCE AND PUBLIC CREDIT, PALACIO NACIONAL,

MEXICO CITY

DUE TO BUSY CIRCUITS HAVE BEEN UNSUCCESSFUL IN REACHING YOUR OFFICE FOR TWO DAYS. PLEASE LET US KNOW IF YOU HAVE ANOTHER ACCESSIBLE TELEPHONE LINE BESIDES 585-5000 OR 585-5255.

WE ARE TRYING TO MAKE TRAVEL ARRANGEMENTS FOR MR. SILVA
HERZOG TO ATTEND OUR SENIOR MANAGEMENT RETREAT STARTING EVENING
THURSDAY, NOVEMBER 21, AS OUTLINED IN MR. CLAUSEN'S LETTER OF
AUGUST 29. DAILY DIRECT FLIGHT PANAM 456 LEAVING MEXICO CITY AT
9:45 AM AND ARRIVING DULLES AIRPORT AT 3:00 PM. DIRECT RETURN
FLIGHT PANAM 457 LEAVING DULLES AT 6:10 PM ARRIVING MEXICO CITY AT
9:40 PM. WE ARE PLANNING FOR MR. SILVA HERZOG TO RIDE WITH
MR. CLAUSEN TO WYE PLANTATION LEAVING WASHINGTON AROUND 4:00 PM ON
NOVEMBER 21. HE WILL OVERNIGHT AT WYE AND WILL BE FREE TO GO AFTER
LUNCH AROUND 2:30 PM. ONCE WE KNOW HIS PLANNED ARRIVAL AND
DEPARTURE DATES AND WHETHER HE PLANS TO STAY IN WASHINGTON EITHER
BEFORE OR AFTER HIS PRESENTATION FOR ANY HOTEL RESERVATION, ETC.
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V. Roy Southworth DEPARTMENT:

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A.W. CLAUSEN President

November 5, 1985

Dear Mr. Gatt:

Many thanks for your thoughtfulness in sending the photo album commemorating my visit to your establishments during my visit in Cameroon. I have been traveling a great deal these past two months and your gift was awaiting my return to the office very recently.

I enjoyed my stay in Cameroon and the opportunity it afforded me to see firsthand just how much your efforts are contributing to the economic progress being made there.

Again, my appreciation for your kindness.

Sincerely,

8

Mr. Colin Gatt
Deputy General Manager
Cameroon Development Corporation
Bota-Limbe, Fako Division
South West Province
Republic of Cameroon

Dear Prime Minister:

Thank you very much for your letter of October 10. I am sorry to have been so long in replying, but my schedule since the Annual Meetings has been hectic.

Your comments about my leadership of the Bank are much appreciated. My years here have been rewarding ones, and I am proud of what my colleagues and I have accomplished during that time.

A large measure of the satisfaction I have derived from this job has come from my association with such dedicated and concerned public officials as yourself. Although there now appears to be a change in thinking about the Bank, we have always counted on and appreciated the support that we have received from our smaller member countries. And we will continue to rely on that support in the years to come.

I have no doubt that our paths will continue to cross in the future. In the meantime, every good wish to you.

Sincerely,

A. W. Clausen

The Honorable Mary Eugenia Charles
Prime Minister
Commonwealth of Dominica
Government Headquarters
Kennedy Avenue
Roseau
Commonwealth of Dominica
West Indies

Dear Mike:

Thank you for your note. I'm sorry to have been so long in getting back to you, but my travel schedule lately has been very hectic.

You will by now know that I am not returning for a second term as President of The World Bank. This was simply an affirmation of a decision I made when I first came to the Bank that I would only stay dor one term.

I am proud of what my colleagues and I have achieved in these past four years -- during what was, as you say, a difficult economic environment. And some of our accomplishments have not been measured in monetary terms, nor did they appear on the front pages of newspapers. All in all, I'm very satisfied with the job I have done here.

Again, Mike, I appreciate your support and the sentiments you expressed in your letter. But you don't really have to be so hard on the Grand Old Party! Some of us are not so bad!

Sincerely,

A. W. Clausen

Mr. Michael Wong 590 Second Avenue #7 San Francisco, California 94118 A.W. CLAUSEN President

November 4, 1985

Dear Ernst:

Just a brief note to wish you well on the occasion of your retirement and to thank you for your devoted service to The World Bank.

During your brief time with us, your outstanding technical competence has come to be widely acknowledged. Because of your experience in a number of engineering disciplines and your familiarity with economic, legal and institutional issues, you have made valuable contributions to our institution and we are most appreciative.

I understand you will be working with the Transportation Department as a consultant for some time so that we will continue to benefit from your services. In all that you do in the years ahead, I wish you good luck and happiness.

Sincerely,

7

Mr. Ernst G. Frankel 4283 Buckminister Road Brookline, Massachusetts 02146

BC: F. Stone K. Bhandari

### Biodata

Mr. Ernst Gabriel Frankel

Nationality: American

Age on retirement: 62

Number of years service in the Bank: 2 years and 5 months

Position and grade: Port Adviser (N) new grade (26)

Assignments in the Bank: Port Adviser, Transportation Department

(2 years and 5 months)

Performance: Outstanding technical competence. A quick and

incisive mind enables him to get to the heart of pertinent issues. Has made major contributions to our port lending; the most noteworthy were his complete redesign of our three largest projects which saved a

total of over \$1.5 billion.

Comments: In view of his almost unparalled talents in his field,

the department has decided to use his services as a

consultant.

PMD 11/85 Dear Manjundiah,

On the occasion of your retirement, I would like to thank you for your more than fifteen years of devoted service to the World Bank.

Your professional competence, uncompromising integrity and sensitivity to the needs of our borrowers have proved invaluable to the organization. Your contributions to the goals of the institution over the years, especially in the transportation sector, are greatly appreciated.

In all that you do in the years shead, I wish you good luck and happiness.

Sincerely,

A.W. Clausen

Mr. M. S. Nanjundiah 4/3 Miller Road, Bangalore 52 PIN 560052, India

Cleared with: Mrs. F. Stone, PMD

cc: Mr. Clausen's Office (2)

KBhandari:tlf

### Biodata

Mr. M.S. Nanjundiah

Nationality: Indian

Age on retirement: 60

Number of years service in the Bank: 15 years and 4 months

Position and grade: Senior Operations Adviser (0) New Grade (27)

Assignments in the Bank: Financial Analyst, Transportation Projects

(2 years)

Deputy Division Chief, Transportation Projects

(3 months)

Financial Adviser, Transportation and Urban

Department (1 year and 6 months)

Financial and Railway Adviser, Transportation and Urban Department (6 years and 3 months) Financial Adviser, Transportation Department

(4 years and 3 months)

Senior Operations Adviser, Transportation

Department (1 year and 1 month)

Performance: Mr. Manjundish is a first rate professional. By

background he is a financial analyst, but his extensive experience and depth of knowledge in the transportation field enabled him to perform very effectively as a Senior Operations Adviser, Transportation Department, Operations

Policy Staff.

Comments: Mr. Nanjundiah is recognized for his professinal

abilities, unquestioned integrity, soundness of judgment and sensitivity to the needs of the developing world.

PMD 11/85 A. W. CLAUSEN President

November 4, 1985

Dear Damian,

Pursuant to Section 7.9 of the Staff Retirement Plan, I should like to appoint you, upon nomination of the Staff Association, a member of the Pension Finance Committee, for a term of one year, effective immediately.

If you are willing to accept this appointment, please sign the attached copy of this letter, where indicated, and send it to Mr. Bernard Holland, the secretary of the Pension Finance Committee

Sincerely,

Mr. Damian von Stauffenberg Office of the Executive Vice President (IFC) Room I-12-104

Attachment:

Dear Bob:

Just a note to thank you for the statements on United States and Japan trade relations by CED and Keizai Doyukai. They address an extremely important issue and a quick glance suggests that both statements present a reasoned analysis of the trade imbalance and recommend effective steps to combat it. The Program Committee is to be commended for its fine work on the Companion Statements and I am taking the liberty of sharing them with some of my colleagues here at the Bank.

Warm regards.

Sincerely,

A. W. Clausen

Mr. Robert C. Holland
President
Committee for Economic
Development (CED)
1700 K Street, N.W.
Washington, D.C. 20006

bcc: Mrs. Anne Krueger (w/incoming)

VRS: sbp

(Log #1315)

November 4, 1985

Dear Mr. Hartling:

Thank you for your letter of October 15, 1985 concerning enhanced collaboration between UNHCR and the World Bank on refugeerelated development problems.

As Mr. Stern mentioned in his letter of June 24, 1985 to Mr. Heidler, we believe that there is scope for identifying opportunities for enhanced collaboration between our two institutions. However, these opportunities must be evaluated within the context of widespread competing demands on the constrained human and financial resources of UNHCR, as well as of the World Bank, to meet priority national objectives of our clients.

I have asked our Regional Management in the Eastern and Southern Africa Region to review the specific case of the Sudan proposal with Mr. Heidler, in light of the priority national objectives under discussion between the Bank and the Sudanese authorities.

Mr. Heidler will also have an opportunity to discuss this and other matters with Mr. Stern during his visit to Washington.

I am sure that these discussions will prove useful for both our institutions.

Sincerely,

Mr. Poul Hartling United Nations The High Commissioner for Refugees Palais des Nations CH-1211 Geneve 10 Switzerland

bcc: Messrs. Wiehen (EA2DR), Dunn (EA2NE)

PDonovan:ml

Dear Archie:

Many thanks for your letter expressing your interest in MIGA. We are extremely pleased by the progress we have made so far. Most of our attention for the time being will continue to focus on securing the necessary ratification of the convention. But we will soon begin the task of getting MIGA off the ground.

In this connection, I am passing your note to Ibrahim Shihata who has so ably guided MIGA to this point. He will oversee the preparatory work and will keep your offer in mind.

Warm regards.

Sincerely,

A. W. Clausen

Mr. Archie E. Albright President Foreign Policy Association 205 Lexington Avenue New York, New York 10016

cc: Mr. Ibrahim Shihata Vice President and General Counsel

VRS: sbp

(Log #1317)



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His Excellency Amir Jamal Minister of State, Cabinet Affairs President's Office P.O. Box 9120 Dar es Salass, Tanzania

Dear Minister Jamal:

Thank for your letter of September 25, 1985. As in your previous letter to me, you have outlined another interesting idea. The specific mechanism you are proposing is in line with what the Bank Group is trying to implement through our Structural Adjustment Lending (SAL). Although the timeframe for any single Bank Group operation is considerably less than the ten years you propose, SAL and sector operations attempt to define suitable timeframes within which policy reforms and accompanying supply responses can be effected. Implementation, when agreement is reached on such a framework, is generally supported by a series of well-timed quick disbursing operations.

I believe we have been increasingly responsive in a growing number of countries, particularly in Sub-Saharan Africa, to structural adjustment needs and requirements, as evidenced by the number of Structural Adjustment Loans and Credits made during the last five years. This type of lending began in FY80 and by FY85 SALs constituted 26% of our total lending to Sub-Saharan Africa (SALs constituted about 5% of our total lending in FY85 to all member countries.

In the case of Tanzania, I hope that the current discussions between us on a macro-sconomic recovery program will result in a program of agreed upon measures that will provide the basis for the first of a series of structural adjustment-type program credits.

Please accept the best wishes of my collegues and myself, now that you have decided to step down after more than 26 years of uninterrupted Government service. I know that yours is not likely to be a traditional retirement and that your advice will continue to be sought by your countrymen and available to all of us.

As Tanzania continues to challenge the problems of development, I hope it will find leaders who will serve with the same dedication you have exemplified.

With my personal good wishes,

Sincerely,

A.W. Clausen, President

cleared with and cc: Messrs. Kraske, Agueh

cc: Messrs. Stern, Southworth, Birnbaum, Fennell, Wai

cc: Mr. Girukwigomba, EDS

Mr. Mariki, Charge d'Affaires, Embassy of Tanzania

RNAnderson/FAgueh:lim

Dear Mr. Weffernan:

Thank you for your note on the technical requirements for a bid on ductile iron pipes in a Bank-financed project in Honduras.

I have passed your letter to Mr. Mugh Foster, Acting U.S. Executive Director who represents U.S. interests on our Board of Directors. He will work with our technical staff on the issues you have raised and will be in touch with you shortly.

Sincerely,

A. W. Clausen

Mr. Edward D. Heffernan Washington Representative Ductile Iron Pipe Research Association 1513 - 16th Street, E.W. Washington, D. C. 20036

cc: Mr. Hugh Poster Acting U.S. Executive Director

bcc: Mr. E. Stern

Mr. S. van der Meer

Mr. M. Linder

VRS:sbp

(Log #1327)

Dear Alan:

Many thanks for the agenda for your Annual Conference for Chief Executives. It looks as if you have another excellent program and I wish that it could be possible for me to join you. Unfortunately, as usual, my schedule isn't cooperating. But please accept my best wishes for a successful gathering.

Warm regards.

Sincerely,

A. W. Clausen

Mr. Alan J. Zakon
Chairman of the Board
The Boston Consulting
Group, Inc.
Exchange Place
Boston, Massachusetts 02109

VRS:sbp

(Log #1313)

Dear Warren:

Thanks for your note. I'm sorry you won't be joining us for this year's Wye Retreat. You really didn't have to go to such great lengths to avoid it! Seriously, Warren, I understand that your surgery was successful and that you are on the road to recovery. We all shall miss you and hope everything continues to go well.

Thanks also for your thoughtful comments regarding my announcement in Seoul. It has been a difficult but rewarding few years, and I am proud of what our team of managers has been able to accomplish. Now that we have broad support from all of our major shareholders for a substantial expansion of Bank lending, there is a great opportunity to exploit! And we shall put great effort into realizing that goal. I look forward to receiving your wise counsel and advice in the months ahead.

Every good wish to you, Warren.

Sincerely,

A. W. Clausen

Mr. Warren C. Baum Vice President Room K-1006

VRS: MH

Dear Judy:

Just a note to thank you for all your efforts in organizing last Friday evening's reception and dinner for President Diouf. I know it took a lot of hard work to put these events together, but you did an excellent job. The whole evening was impressive, and everyone was very complimentary.

Thanks again and congratulations on a fine job!

Sincerely,

A. W. Clausen

Ms. Judith A. Maguire Information and Public Affairs The World Bank Room D822 FORM NO. 27 OCR (3/82)

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|                        | OF STATE OF THE UNITED REPUBLIC                           | OF TANZANIA. WE WISH Y              | OU EVERY                        |
| 8                      | SUCCESS IN YOUR EFFORTS TO PROMO                          | TE TANZANTA'S ECONOMIC              | AND SOCTAL                      |
| 9                      | SUCCESS IN TOOK ETTOKIS TO PROMO                          | TE TANZANIA 3 ECONOMIC              | AND SOCIAL                      |
| 9                      | DEVELOPMENT AND ASSURE YOU OF TH                          | E CONTINUING SUPPORT OF             | ALL OF US                       |
| 10                     |   |                                     |                                 |
|                        | AT THE WORLD BANK. WARM REGARDS                           | , A.W. CLAUSEN, PRESIDE             | NT, WORLD                       |
| 11                     | BANK  |                                     |                                 |
| 12                     | DANK  |                                     |                                 |
|                        | F .   |                                     |                                 |
| 13                     |   |                                     |                                 |
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| 20                     |   |                                     |                                 |
| 20                     |   |                                     |                                 |
| 21 END                 |   | *                                   |                                 |
| OF<br>TEXT             | *   |                                     |                                 |
| 22                     |   |                                     |                                 |
|                        | PINK AREA TO BE LE  | FT BLANK AT ALL TIMES               |                                 |
|                        |   |                                     |                                 |
|                        |   |                                     |                                 |
|                        | INFORMATION BELOW   | NOT TO BE TRANSMITTED               |                                 |
|                        | CLASS OF SERVICE: TELEX TELEX NO.: 97                     | 541086 DATE:                        | 11/1/05                         |
|                        | SUBJECT:  | DRAFTED BY:                         | 11/1/85<br>EXTENSION:           |
|                        | TANZANIA - Elections                                      | CJones/jb                           | 69628                           |
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