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THE WORLD BANK

Washington, D.C.

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The World Bank

1818 H Street NW

Washington DC 20433

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Urban Ass. Conference

LAC



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Archives
A1994-026 Other #: 1
Urban Assistance Conference - Latin America and The Caribbean [LAC]

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WBG Archives

URBAN CONFERENCE
List of Participants

October 31
Confirmed except as
noted

BRAZIL

Dr. Paulo Renato Silveira Bicca
Diretor Substituto, EBTU
Setor de Autarquias Norte
Quadra 3 - Lote A - 3 Andar
Edifício do DNER - CEP 70.040
Brasilia, DF, Brazil

12 confirmed
2 pending

Mr. Flavio Rios Peixoto da Silveira
Minister
Ministerio do Desenvolvimento Urbano e Meio Ambiente
SEPN 507 - Bloco "A"
Ed. BNH, 4 Andar
Brasilia, Brazil

COLOMBIA

Mr. Rodrigo Villamizar
Jefe de Unidad
Departamento Nacional de Planeación
Calle 26, No. 13-19
Bogotá
Colombia

CHILE

Mr. Walter Soto
Ministerial Advisor
Ministerio de Vivienda y Urbanismo
Serrano 45
Santiago de Chile

ECUADOR

Mr. Sixto Durán
Presidente BEV/JNV
Banco Ecuatoriano de la Vivienda
Avenida 10 de Agosto y Cordero
Quito, Ecuador

Mrs. Garcia - 72332

ARGENTINA

Mrs. Elva Barreiro de Roulet
Vicegobernadora
Gobernación de la Provincia de Buenos Aires
La Plata
República Argentina

Vice Governor
Province of Buenos Aires
Argentina

EL SALVADOR

Mr. Atilio Vieytez
Economic Advisor to the President
Calle Fco. Gavidia # 16
Colonia Escalon
San Salvador, El Salvador, C.A.

PERU

Dr. Felipe Portocarrero
Secretario General
INVERMET
Jr. Anchorena 401 (Esquina Cuadra 32)
Avenida Salaverry
San Isidro, Lima 27
Perú

BOLIVIA

Mr. Jaime Medrano
Director
Proyecto HAM-BIRF
Casilla 5084
La Paz, Bolivia

MEXICO

Lic. Marcos Carrillo
Subdirector General
BANOBRAS
Insurgentes Norte 423, 9 Piso
México 3, D.F., México

Lic. Horacio Carbajal
Subdirector
BANOBRAS
Insurgentes Norte 423, 9 Piso
México 3, D.F., México

El Salvador

Lic. Manuel Sevilla
Director Ejecutivo
Fundación Salvadoreña de
Desarrollo Y Vivienda Mínima
Apartado Postal 421
San Salvador, El Salvador

Pending of Confirmation

CHILE

Mr. Miguel Angel Poduje
Minister
Ministerio de Vivienda y Urbanismo
Serrano 45
Santiago, Chile

Guillermo García - LCPUR - 74606

Stephan Albers -

*Francisco Gill Diaz
~~General Director~~ Under Secretary for
Bank of Mexico Economic Research
Investing*

*Oscar Yujnovsky
~~Oscar Yujnovsky~~
Under Secretary for Technical
Cooperation*

Argentina

BRAZIL

Dr. Telmo Borba Magadan

President

EBTU

Edificio Núcleo dos Transportes

San - Quadra 3, Lote A - 3 Andar

70040 Brasilia - DF

Brazil

ZCZC LURC0302 LURS0705

WDIAL

REF : LCPUR

OINFO

-SUBJECT: WORLD BANK CONFERENCE ON URBAN
-DRAFTED BY: AURA GARCIA DE TRUJILLO, LCPUR EXT: 72332
-AUTHORIZED BY: KIN MAUNG THINT, DIVISION CHIEF, LCPUR
-CC: COHEN, GROSS, WUD; MUMME, PERSAUD, LCPUR

CABLE1

-ARQ. ELVA BARREIRO DE ROULET
-VICEGOBERNADORA, PROVINCIA DE BUENOS AIRES
-CASA DE GOBIERNO
-CALLE 6 ESQUINA 51
-1900 LA PLATA, ARGENTINA

BT

WASHINGTON DC - 05-NOV-85

WE ARE GREATLY APPRECIATIVE THAT YOU WILL BE ATTENDING THE
DECEMBER 1985 WORLD BANK CONFERENCE ON URBAN ASSISTANCE IN
WASHINGTON. MAY WE REQUEST THAT YOU CHAIR PLENARY SESSION
NUMBER 10 DEALING WITH "FUTURE OBJECTIVES AND FORMS OF URBAN
ASSISTANCE". IT HAS COME TO OUR ATTENTION THE PREVIOUS
DOCUMENTATION SENT TO YOU DID NOT STATE EXPLICITLY THAT COSTS OF
ATTENDING THE CONFERENCE ARE TO BE BORNE BY ATTENDEES. PLEASE
ACCEPT OUR APOLOGIES IF ANY INCONVENIENCIE HAVE ARISEN AS TO
THIS MATTER. BEST REGARDS, KIN MAUNG THINT, DIVISION CHIEF,
URBAN PROJECTS, LATIN AMERICA AND THE CARIBBEAN. INTBAFRAD.

=11051156

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FOR FRANCISCO GILL DIAZ, UNDERSECRETARY FOR ECONOMIC RESEARCH,
 BANK OF MEXICO, MEXICO CITY.

AAA WE ARE PLEASED TO LEARN THAT YOU ARE CONSIDERING
 PARTICIPATING IN THE URBAN ASSISTANCE CONFERENCE AT THE WORLD
 BANK, DECEMBER 2-6.

BBB WE SHOULD LIKE TO INVITE YOU TO MAKE A PANEL PRESENTATION AT
 A PLENARY SESSION TITLED QUOTE FUTURE OBJECTIVES AND FORMS OF
 URBAN ASSISTANCE UNQUOTE, ON THURSDAY, DECEMBER 5. OTHER
 PANELISTS INVITED ARE K.C. SIVARAMAKRISHNAN, DIRECTOR OF THE
 GANGA AUTHORITY, INDIA; AND LT. COL. VICTOR RAMAHATRA, MINISTER
 OF PUBLIC WORKS, MADAGASCAR. WE ARE ASKING EACH PANELIST TO
 SPEAK FOR ABOUT TWENTY MINUTES ON THE ROLE OF EXTERNAL TECHNICAL
 AND FINANCIAL ASSISTANCE TO URBAN DEVELOPMENT IN THE FUTURE, ITS
 OBJECTIVES AND POSSIBLE FORMS TO MAXIMIZE EFFICIENCY. THE PANEL
 PRESENTATIONS WILL SERVE TO STIMULATE REGIONAL GROUP DISCUSSIONS
 AT WHICH REGIONAL PRIORITIES AND STRATEGIES FOR FUTURE ASSISTANCE
 WILL BE FORMULATED.

CCC WE LOOK FORWARD TO YOUR EARLY REPLY BY TELEX AND TO SEEING
 YOU IN WASHINGTON IN DECEMBER.

REGARDS, MICHAEL COHEN, WATER SUPPLY AND URBAN DEVELOPMENT
 DEPARTMENT, FOR THE CONFERENCE ORGANIZING COMMITTEE, INTBAFRAD

END
 OF
 TEXT

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INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE: **TELEX**

TELEX NO.:

DATE: **6NOV85**

SUBJECT
URBAN CONFERENCE

DRAFTED BY:
BGROSS:bnd

EXTENSION:
61472

CLEARANCES AND COPY DISTRIBUTION:

cc: Messrs. Carl-Heinz Mumme,
 LCPUR;
 Gian C. Guarda,
 LCPUR

AUTHORIZED BY (Name and Signature)

MICHAEL A. COHEN

DEPARTMENT:

WUD

SECTION BELOW FOR USE OF CABLE SECTION

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WORLD BANK OUTGOING MESSAGE FORM Cable, Telex
IMPORTANT—PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM

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PAGE 1 OF 1

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MR. RODRIGO VILLAMIZAR, JEFE DE UNIDAD, DEPARTAMENTO NACIONAL DE PLANEACION, BOGOTA, COLOMBIA.

AAA WE ARE PLEASED TO LEARN THAT YOU WILL BE PARTICIPATING IN THE URBAN ASSISTANCE CONFERENCE AT THE WORLD BANK, DECEMBER 2-6.

BBB WE SHOULD LIKE TO INVITE YOU TO CHAIR THE LATIN AMERICA AND CARIBBEAN REGIONAL DISCUSSION GROUP, WHICH WILL MEET ON DECEMBER 5. THIS GROUP WILL CONTAIN ALL CONFERENCE PARTICIPANTS FROM THE REGION, NOW EXPECTED TO INCLUDE OFFICIALS FROM COLOMBIA, ARGENTINA, BOLIVIA, BRAZIL, CHILE, ECUADOR, EL SALVADOR, MEXICO, AND PERU. AS CHAIRMAN YOU WILL NEED TO GUIDE THE GROUP'S DISCUSSION OF FUTURE URBAN STRATEGIES, OBJECTIVES, AND FORMS OF URBAN ASSISTANCE IN LIGHT OF REGIONAL NEEDS. THROUGH THESE DISCUSSIONS WE HOPE THAT EACH REGION WILL BE ABLE TO FORMULATE A REGIONAL PERSPECTIVE ON URBAN ASSISTANCE IN THE FUTURE. ON THE MORNING OF DECEMBER 6, EITHER THE CHAIRMAN OR ANOTHER MEMBER SELECTED BY THE GROUP WILL BE EXPECTED TO MAKE A TEN-MINUTE PRESENTATION ON THE GROUP'S DELIBERATIONS AT A PLENARY SESSION.

CCC WE LOOK FORWARD TO YOUR REPLY BY TELEX AND TO SEEING YOU IN WASHINGTON IN DECEMBER.

REGARDS MICHAEL A. COHEN, WATER SUPPLY AND URBAN DEVELOPMENT DEPARTMENT, INTBAFRAD

END OF TEXT

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CLASS OF SERVICE	TELEX	TELEX NO.:	396 45634	DATE	4NOV85	
SUBJECT:	URBAN CONFERENCE		DRAFTED BY:	BGross:bnd	EXTENSION:	61472
CLEARANCES AND COPY DISTRIBUTION.			AUTHORIZED BY (Name and Signature)			
cc: Mr. Carl-Heinz Mumme, LCPUR			MICHAEL A. COHEN			
			DEPARTMENT:			
			WUD			
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WORLD BANK OUTGOING MESSAGE FORM Cable, Telex
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MR. RODRIGO VILLAMIZAR, JEFE DE UNIDAD, DEPARTAMENTO NACIONAL DE PLANEACION, BOGOTA, COLOMBIA.

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CCC WE LOOK FORWARD TO YOUR REPLY BY TELEX AND TO SEEING YOU IN WASHINGTON IN DECEMBER.

REGARDS MICHAEL A. COHEN, WATER SUPPLY AND URBAN DEVELOPMENT DEPARTMENT, INTBAFRAD

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CLASS OF SERVICE: TELEX		TELEX NO.: 396 45634	DATE: 4NOV85
SUBJECT: URBAN CONFERENCE		DRAFTED BY: BGross:bnd	EXTENSION: 61472
CLEARANCES AND COPY DISTRIBUTION: cc: Mr. Carl-Heinz Mumm, LCPUR		AUTHORIZED BY (Name and Signature): <i>[Signature]</i> MICHAEL A. COHEN	
		DEPARTMENT: WUD	
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MR. SIXTO DURAN, PRESIDENTE BEV/JNV, BANCO ECUATORIANO DE LA
 VIVIENDA, QUITO, ECUADOR

AAA WE ARE PLEASED TO LEARN THAT YOU WILL BE PARTICIPATING IN THE
 URBAN ASSISTANCE CONFERENCE AT THE WORLD BANK, DECEMBER 2-6.

BBB WE SHOULD LIKE TO INVITE YOU TO CHAIR ONE OF FIVE CROSS-
 REGIONAL DISCUSSION GROUPS WHICH WILL MEET ON DECEMBER 2 AND
 AGAIN ON DECEMBER 3. DURING THE DECEMBER 2 SESSION, YOUR
 DISCUSSION GROUP WILL HEAR COUNTRY PRESENTATIONS FROM BOLIVIA AND
 EGYPT COVERING TEN YEARS OF URBAN ASSISTANCE, THEN DISCUSS THE
 PRESENTATIONS IN TERMS OF THE GROUP MEMBERS' OWN EXPERIENCES.
 DURING THE DECEMBER 3 SESSION THE GROUP WILL BE DISCUSSING A
 PANEL PRESENTATION COVERING THE PROCESS OF URBAN ASSISTANCE. THE
 CHAIRMAN WILL HAVE A KEY ROLE IN GUIDING THE GROUP'S DISCUSSION
 AND ENSURING THAT GROUP MEMBERS' POINTS OF VIEW ARE HEARD WHILE
 SIMULTANEOUSLY MAINTAINING INFORMALITY.

CCC WE LOOK FORWARD TO YOUR REPLY BY TELEX AND TO SEEING YOU IN
 WASHINGTON IN DECEMBER.

REGARDS MICHAEL A. COHEN, WATER SUPPLY AND URBAN DEVELOPMENT
 DEPARTMENT, INTBAFRAD

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CLASS OF SERVICE: TELEX		TELEX NO.: 393 2239	DATE: 4NOV85
SUBJECT: URBAN CONFERENCE		DRAFTED BY: BGROSS:bnd	EXTENSION: 61472
CLEARANCES AND COPY DISTRIBUTION cc: MR. CARL-HEINZ MUMME, LCPUR		AUTHORIZED BY (Name and Signature) <i>M. Cohen</i> MICHAEL A. COHEN	
		DEPARTMENT: WUD	
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START
HERE

MR. SIXTO DURAN, PRESIDENTE BEV/JRV, BANCO ECUATORIANO DE LA
 VIVIENDA, QUITO, ECUADOR

AAA WE ARE PLEASED TO LEARN THAT YOU WILL BE PARTICIPATING IN THE
 URBAN ASSISTANCE CONFERENCE AT THE WORLD BANK, DECEMBER 2-6.
 BBB WE SHOULD LIKE TO INVITE YOU TO CHAIR ONE OF FIVE CROSS-
 REGIONAL DISCUSSION GROUPS WHICH WILL MEET ON DECEMBER 2 AND
 AGAIN ON DECEMBER 3. DURING THE DECEMBER 2 SESSION, YOUR
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 PRESENTATIONS IN TERMS OF THE GROUP MEMBERS' OWN EXPERIENCES.
 DURING THE DECEMBER 3 SESSION THE GROUP WILL BE DISCUSSING A
 PANEL PRESENTATION COVERING THE PROCESS OF URBAN ASSISTANCE. THE
 CHAIRMAN WILL HAVE A KEY ROLE IN GUIDING THE GROUP'S DISCUSSION
 AND ENSURING THAT GROUP MEMBERS' POINTS OF VIEW ARE HEARD WHILE
 SIMULTANEOUSLY MAINTAINING INFORMALITY.
 CCC WE LOOK FORWARD TO YOUR REPLY BY TELEX AND TO SEEING YOU IN
 WASHINGTON IN DECEMBER.
 REGARDS MICHAEL A. COHEN, WATER SUPPLY AND URBAN DEVELOPMENT
 DEPARTMENT, INTBAFRAD

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CLASS OF SERVICE: TELEX		TELEX NO.: 393 2239	DATE: 4NOV85
SUBJECT: URBAN CONFERENCE		DRAFTED BY: BGROSS:bnd	EXTENSION: 61472
CLEARANCES AND COPY DISTRIBUTION: cc: MR. CARL-HEINZ MUMME, LCPUR		AUTHORIZED BY (Name and Signature): <i>M.A. Cohen</i> MICHAEL A. COHEN	
		DEPARTMENT: WUD	
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SUA EXCELENCIA FLAVIO RIOS PEIXOTO DA SILVEIRA, MINISTER DO
DESENVOLVIMENTO URBANO E MEIO AMBIENTE, BRASILIA, DF, BRAZIL. RE
DECEMBER URBAN ASSISTANCE CONFERENCE.

AAA WE ARE PLEASED THAT YOU WILL BE ABLE TO PARTICIPATE IN
DECEMBER 2-6 URBAN ASSISTANCE CONFERENCE IN WASHINGTON. WE
SHOULD IN ADDITION LIKE TO INVITE YOU TO ASSUME SEVERAL IMPORTANT
ROLES WITH RESPECT TO THE CONFERENCE, SPECIFICALLY:

ALPHA MEMBERSHIP IN THE CONFERENCE ORGANIZING COMMITTEE, ALONG
WITH JOHN MBOGUA (KENYA), R. PASKARALINGAM (SRI LANKA), R.
ALVAREZ (PHILIPPINES), RADINAL MOOCHTAR (INDONESIA), AND M. DIOP
(SENEGAL). THE CONFERENCE ORGANIZING COMMITTEE WILL GUIDE THE
FINAL DEVELOPMENT OF THE CONFERENCE PROGRAM, BY REVIEWING AND
COMMENTING ON AGENDA AND SPEAKERS. WE WILL SHORTLY BE SENDING
THE CONFERENCE ORGANIZING COMMITTEE SPECIFICS OF AGENDA WITH
SPEAKERS AND EVENTS, AND ASK FOR DETAILED COMMENTS, BY TELEX OR
TELEPHONE IN VIEW OF NEARING FINAL DEADLINE.

BETA PARTICIPATION IN A THREE-PERSON PANEL AT A PLENARY SESSION
TITLED QUOTE ELEMENTS OF URBAN STRATEGY IN THE FUTURE UNQUOTE.
WE EXPECT OTHER PANEL PRESENTATIONS FROM REPRESENTATIVES OF
TURKEY AND ZIMBABWE. EACH PRESENTATION SHOULD BE NO MORE THAN

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SUBJECT		DRAFTED BY	EXTENSION 61472
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TWENTY MINUTES IN LENGTH, AND SHOULD COVER YOUR VIEWS ON KEY
 ELEMENTS (E.G. SPATIAL AND FISCAL POLICIES, INVESTMENT PROGRAMS,
 INSTITUTIONAL AND FINANCIAL MECHANISMS, TRAINING) THAT WILL
 CHARACTERIZE SUCCESSFUL URBAN DEVELOPMENT STRATEGIES DURING THE
 NEXT DECADE.
 GAMMA CHAIRMANSHIP OF PANEL PRESENTATIONS AT TWO PLENARY
 SESSIONS ON TUESDAY, DECEMBER 3. THESE SESSIONS ARE TITLED QUOTE
 LESSONS FROM PROJECT IMPLEMENTATION UNQUOTE AND QUOTE IMPACTS OF
 URBAN ASSISTANCE UNQUOTE. EACH PANEL WILL BE COMPOSED OF THREE
 REPRESENTATIVES. FOLLOWING THEIR PRESENTATIONS THE CHAIRMAN WILL
 MODERATE DURING QUESTION AND ANSWER SESSION.
 BBB WE MOST GRATEFUL YOUR CONSIDERING ACCEPTING THESE ROLES IN
 CONFERENCE, AND LOOK FORWARD TO YOUR POSITIVE REPLY. ADDITIONAL
 INFORMATION ON AGENDA AND DESCRIPTION OF SESSIONS WILL FOLLOW IN
 THE NEAR FUTURE.
 REGARDS ANTHONY A. CHURCHILL, DIRECTOR, WATER SUPPLY AND URBAN
 DEVELOPMENT DEPARTMENT, INTBAFRAD

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CLASS OF SERVICE	TELEX	TELEX NO	391 611 340	DATE	Oct. 22, 1985
SUBJECT	Urban Conference		DRAFTED BY	BGross:pd	EXTENSION
CLEARANCES AND COPY DISTRIBUTION			AUTHORIZED BY (name and signature)		
cleared with & cc: Messrs. Thint, Mumme (LCPUR)			Anthony A. Churchill, Director, WUD		
			DEPARTMENT		
			WUD OPS		
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URBAN CONFERENCE

LIST OF CANDIDATES

BARBADOS

Mr. Grey Forde

BOLIVIA

Mr. Jaime Medrano

BRAZIL

Dr. Paulo Renato Silveira Bicca

Mr. Flavio Rios Peixoto da Silveira Accepted

COLOMBIA

Mr. Rodrigo Villamizar

CHILE

Mr. Walter Soto Accepted

ECUADOR

Mr. Sixto Duran Accepted

ARGENTINA

Mrs. Elva Barreiro de Roulet Accepted

EL SALVADOR

Mr. Artilio Vieyetz

MEXICO

Mr. Jose Luis Flores

PERU

Dr. Felipe Portocarrero

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ZCZC LURC0237 LURS0601

WDIAL

REF : LCPUR

OINFO

-SUBJECT: MISCELLANEOUS

-DRAFTED BY: TPERSAUD/AF

EXT: 72194

-AUTHORIZED BY: KIN MAUNG THINT, CHIEF, LCPUR

-TO BE CL W & CC: MR. THINT, CHIEF, LCPUR

-CC: MESSRS. MUMME, LCPUR; COHEN, WUD

CABLE1

-MR. GREY FORDE

-PERMANENT SECRETARY

-MINISTRY OF HOUSING, MARINE HOUSE

-HASTINGS, CHRIST CHURCH

-BARBADOS, W.I.

BT

WASHINGTON DC - 11-OCT-85

REFERENCE OUR LETTER OF JUNE 5 INFORMING YOU OF PROPOSED URBAN
CONFERENCE IN WASHINGTON, D.C., DECEMBER 2-6, 1985, AND INVITING
YOU TO ATTEND, PLEASE SEND CABLE INDICATING WHETHER OR NOT YOU
WOULD BE ABLE TO ATTEND. FOR INFORMATION, COSTS OF ATTENDING
CONFERENCE ARE TO BE BORNE BY ATTENDEES. REGARDS. THINT.

INTBAFRAD

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WORLD BANK OUTGOING MESSAGE FORM Cable, Telex
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SUA EXCELENCIA FLAVIO RIOS PEIXOTO DA SILVEIRA, MINISTER DO
DESENVOLVIMENTO URBANO E MEIO AMBIENTE, BRASILIA, DF, BRAZIL. RE
DECEMBER URBAN ASSISTANCE CONFERENCE.

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SHOULD IN ADDITION LIKE TO INVITE YOU TO ASSUME SEVERAL IMPORTANT
ROLES WITH RESPECT TO THE CONFERENCE, SPECIFICALLY:

ALPHA MEMBERSHIP IN THE CONFERENCE ORGANIZING COMMITTEE, ALONG
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ALVAREZ (PHILIPPINES), RADINAL MOOCHTAR (INDONESIA), AND M. DIOP
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FINAL DEVELOPMENT OF THE CONFERENCE PROGRAM, BY REVIEWING AND
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TELEPHONE IN VIEW OF NEARING FINAL DEADLINE.

BETA PARTICIPATION IN A THREE-PERSON PANEL AT A PLENARY SESSION
TITLED QUOTE ELEMENTS OF URBAN STRATEGY IN THE FUTURE UNQUOTE.
WE EXPECT OTHER PANEL PRESENTATIONS FROM REPRESENTATIVES OF
TURKEY AND ZIMBABWE. EACH PRESENTATION SHOULD BE NO MORE THAN

END
OF
TEXT

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INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE	TELEX NO.	DATE
SUBJECT	DRAFTED BY	EXTENSION: 61472
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	DEPARTMENT	
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WORLD BANK OUTGOING MESSAGE FORM Cable, Telex
 IMPORTANT — PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORM

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 Character
 Must Fall
 Completely in
 Box!

PAGE
 OF 2

OFFICIAL DEPT DIV
 ABBREVIATION
WUDSR

MESSAGE NUMBER

TEST NUMBER
 (FOR CASHIER'S USE ONLY)

START
 2 HERE

TWENTY MINUTES IN LENGTH, AND SHOULD COVER YOUR VIEWS ON KEY
 ELEMENTS (E.G. SPATIAL AND FISCAL POLICIES, INVESTMENT PROGRAMS,
 INSTITUTIONAL AND FINANCIAL MECHANISMS, TRAINING) THAT WILL
 CHARACTERIZE SUCCESSFUL URBAN DEVELOPMENT STRATEGIES DURING THE
 NEXT DECADE.

GAMMA CHAIRMANSHIP OF PANEL PRESENTATIONS AT TWO PLENARY
 SESSIONS ON TUESDAY, DECEMBER 3. THESE SESSIONS ARE TITLED QUOTE
 LESSONS FROM PROJECT IMPLEMENTATION UNQUOTE AND QUOTE IMPACTS OF
 URBAN ASSISTANCE UNQUOTE. EACH PANEL WILL BE COMPOSED OF THREE
 REPRESENTATIVES. FOLLOWING THEIR PRESENTATIONS THE CHAIRMAN WILL
 MODERATE DURING QUESTION AND ANSWER SESSION.

BBB WE MOST GRATEFUL YOUR CONSIDERING ACCEPTING THESE ROLES IN
 CONFERENCE, AND LOOK FORWARD TO YOUR POSITIVE REPLY. ADDITIONAL
 INFORMATION ON AGENDA AND DESCRIPTION OF SESSIONS WILL FOLLOW IN
 THE NEAR FUTURE.

REGARDS ANTHONY A. CHURCHILL, DIRECTOR, WATER SUPPLY AND URBAN
 DEVELOPMENT DEPARTMENT, INTBAFRAD

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 OF
 TEXT

PINK AREA TO BE LEFT BLANK AT ALL TIMES

INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE **TELEX** TELEX NO. **391 611 340** DATE **Oct. 22, 1985**

SUBJECT
Urban Conference

DRAFTED BY
BGross:pd

EXTENSION
61472

CLEARANCES AND COPY DISTRIBUTION
**cleared with & cc: Messrs. Thint,
 Mumme (LCPUR)**

(THOROUGHLY NAME AND SIGNATURE)
Anthony A. Churchill, Director, WUD

DEPARTMENT
WUD OPS

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The World Bank

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

Conf file
(202) 477-1234
Cable Address: INTBAFRAD
Cable Address: INDEVAS

Washington, D.C.
19 de julho de 1985

Dr. Paulo Renato Silveira Bicca
Diretor Substituto, EBTU
Setor de Autarquias Norte
Quadra 3 - Lote A - 3. andar
Edifício do DNER - CEP 70.040
Brasília, DF, Brasil

Prezado Dr. Bicca:

Através do Sr. Mumme tomei conhecimento de que os senhores já conversaram sobre a Conferência de Assistência Urbana a ser realizada em Washington, D.C., dos dias 2 a 6 de dezembro do corrente ano, e que mui cordialmente o senhor aceitou preparar um estudo que será apresentado na mencionada Conferência. Os documentos anexados a esta carta contêm informações adicionais sobre a Conferência e complementam os dados que o Sr. Mumme lhe adiantou durante sua última missão ao Brasil.

Creio que seria importante destacar os seguintes pontos com respeito a esse estudo; o mesmo deveria tratar de todos os componentes do primeiro, segundo e terceiro projetos de transportes urbanos e deveria ter um enfoque nacional com respeito a problemas de transportes urbanos. De acordo ao cronograma atual, um primeiro rascunho do estudo deverá ser submetido ao BIRD antes de fins de agosto próximo. O Banco lhe enviará seus comentários sobre este rascunho para facilitar a preparação de um segundo rascunho a ser apresentado antes do dia 15 de novembro de 1985.

Caso o senhor necessite de alguma informação adicional, por favor não hesite em nos contactar.

Sem mais para o momento, aproveitamos o ensejo para renovar-lhe nossos protestos de consideração e apreço.



Kin Maung Thint, Chefe
Divisão de Projetos Urbanos
América Latina e o Caribe

cc: Messrs. **Cohen**, WUD, Tcheyan, LC2, Whitehead, Flora, Persaud, Mumme, LCPUR

Anexos

OUTLINE

URBAN TRANSPORT ASSISTANCE: A CASE STUDY

ACCOMPLISHMENTS, ISSUES, AND LESSONS FOR THE FUTURE

Introduction

Over the past seven years you have participated in the preparation and implementation of the urban transport projects financed with World Bank assistance. In order to review accomplishments of urban transport assistance and to identify issues and areas requiring further attention, you are invited to prepare a paper on your experience that would be presented at the Conference on Urban Assistance, described in the accompanying letter. The following outline for the paper is intended to suggest questions that should be addressed in the case study as a basis of discussion among senior officials from developing countries and donor agencies who will be present at the meeting. The case study should start from your personal perception of your country's experience with urban transport assistance and then address broader programmatic issues as suggested below, emphasizing those issues that you believe to be particularly critical in your country. It is hoped that authors will comment frankly on the effectiveness of urban assistance: its substantive accomplishments and problems, and the ease or lack thereof of the processes involved. Papers should not be considered official government statements, but rather reflect the nonofficial perceptions of senior officials active in the urban sector over the past decade, in order to serve as guideposts for future urban transport assistance policy.

I. Objectives of Development Assistance within the Urban Transport Sector

The first section of the paper should specify the official and unofficial objectives for the projects and programs in your country in relation to the issues facing the urban transport sector. What were the perceived objectives of the projects at the national, local and executing agency level? Did these objectives remain constant or did they change over time? How did these objectives fit into an overall development assistance strategy, both for the Bank and for your country?

II. Implementation Experience

This section should review major features of the implementation experience, including adherence to time table, obstacles, unforeseen problems, and opportunities to modify projects during implementation. Some 60 percent of World Bank-assisted projects in all sectors change during implementation, in response to problems and opportunities unforeseen at

pp aisa . Did this process occur in your case? How did it occur? What lessons can be drawn from the implementation experience that could be used in the design of future programs for development assistance for your country?

III. Impact of Development Assistance

This section should identify the major impacts of the urban transport projects: their accomplishments in terms of policies, institutional development, direct benefits to the urban population, adoption of new approaches to project design or development assistance in general, and/or any others you can identify. What were some of the negative impacts of the projects? Did the projects meet their original objectives? How? if not, why not? Are there different perceptions in your country about the projects impact?

IV. Lessons for Urban Transport Assistance: How to Improve Aid Effectiveness

What are the lessons of the past seven years that you consider to be important? Which of these lessons have implications for possible future urban transport assistance? For project or program design? For the process of providing assistance?

DRAFT LETTER FROM REGIONS TO COUNTRY REPRESENTATIVES
TO INVITE THEM TO FALL URBAN CONFERENCE

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The occasion of the conference is the tenth anniversary of Mr. Robert McNamara's speech to the annual meeting of the World Bank announcing the Bank's decision to expand its lending program of urban assistance to developing countries. The 1975 speech was based on several years of urban policy discussions within the Bank and led to a significant expansion of the Bank's urban lending program. In the intervening period, the Bank has undertaken the financing of more than 100 projects and disseminated information and policy guidance and has helped in the development of a consensus concerning the objectives of urban assistance by the development community.

During the decade since the speech, however, the world has changed dramatically. The current economic crisis, the scarcity of available resources for urban development within countries and the international community, and the growing recognition that the project approach is not commensurate with the scale of the problems of twentieth century urbanization in the developing world; all suggest a need to evaluate past experience and to reach a new consensus concerning productive directions for urban assistance in the future. The tenth anniversary of the 1975 speech offers an excellent opportunity to evaluate where we have been and to chart the course for the future.

The purpose of the conference is to achieve the following objectives: (1) to identify and evaluate country experience with urban development assistance over the past decade, assessing both accomplishments and problems; (2) to identify substantive issues needing attention and design remedies for dealing with them; (3) to identify process issues (for example, how assistance is provided and perceived by donors, recipients, and observers) and analyze how process affects substantive outcomes and ability to learn; (4) to identify major lessons of past experience in order to determine what is effective assistance; and (5) to develop a consensus among the developing countries and the multi-lateral and bi-lateral institutions with regard to the priorities and forms of assistance that should be forthcoming in the next decade.

The conference will enable the representatives of the developing countries and the Bank to reaffirm the significance of urban assistance and construct new approaches that are effective in the face of growing urban problems, based on the needs of the countries receiving assistance as expressed by them. The conference also will enable the country representatives and the Bank to inform the other lending agencies of the necessity of acknowledging urbanization as a major problem and better using resources toward its solution.

In order to launch the conference, a committee has been formed at the Bank consisting of regional urban project staff and representatives from the Water Supply and Urban Development Department. This committee is extending the invitations to participants, preparing the agenda, and attending to the administrative arrangements. The committee also will invite a representative from a developing country to serve as conference chairman and will assist the chairman in selecting a five-member committee, the members of which also will be from developing countries, to help oversee the conference.

Invited to attend the conference will be 60 representatives from developing countries, 20 representatives from the Bank, 10 representatives from the major donor agencies (USAID, FAO, GTZ, ODA, CIDA, SIDA, DANIDA, ADAB, JAPAN, EEC, OECD, UNICEF, HABITAT, and UNDP), possibly a few representatives from NGOs, and 10 lending outside experts for a total of about 100 participants.

Twelve of the country representatives have already been asked to prepare papers of about 20 pages. These papers will address general questions concerning project experience and some country-specific issues. On the basis of the country papers, six theme papers will be prepared for presentation at panels at the conference. The country presentation will analyze the impact of urban assistance, discussing projects, sector work,

The Bank presentations will (1) provide a broad overview of aid flows in the urban sector, (2) address some issues growing out of Bank experience, and (3) attempt to lead the discussion toward future directions for assistance.

The conference will be opened by Mr. A.W. Clausen, who will then introduce the conference chairman and the five-member committee. The conference will proceed with an overview presentation on urban assistance including amounts, agencies, and countries within the context of projected urban trends, and with a case study of assistance to a specific city. Approximately two days then will be devoted to the country presentations, two days to the theme discussions, and the remainder of the time to developing a common understanding among all the participants about directions for future urban lending. At some point during the week, Mr. McNamara will give a ten-year anniversary presentation.

More specifically, the conference schedule will be divided into three parts as follows:

- (1) Framing the conference: 1/2 day. This portion of the conference will consist of the introductory remarks by Mr. Clausen, the introduction of the chairman and the five-member committee, and the overview presentation and case study.
- (2) Country experience: 2 days. For presentation of the country papers, each day will be divided into four sessions running from 8:30 am to 10:00 pm. The sessions will be divided into plenary and working groups, each consisting of about 18 people. Within the two days two sessions will be devoted to working groups where case studies will be presented and discussed. The presentations will be informal - a discussion of the papers rather than a reading of them. Ample time will be scheduled for country representatives not giving papers to comment on their experiences with development assistance. Six sessions will be organized and themes discussed in plenary sessions. This design will allow all case studies to be presented, although not in every case to the plenary. The small groups will be organized on a regional basis, thus allowing for regional discussions. Limited reporting of working group discussions will be presented by specially assigned rapporteurs.
- (3) Lessons: 1-1/2 days. The final period will be divided into six sessions summing up particular themes emerging from the country presentations and final plenaries for reflection by all participants on the conclusions of the conference.

It is hoped that the conference will have considerable future impact in the urban development assistance community. Conference conclusions will serve as material for the agenda for the 1986 Development Assistance Committee meetings on urban assistance. It is possible that a book will be published using material developed from the conference case studies, theme papers, input from representatives who have not prepared papers, and general conclusions.

We also anticipate that the conference will result in some initiatives from bi-lateral agencies jointly with the Bank concerning the future of urban assistance and the design of new policy and lending instruments including forms of collaboration.

The World Bank

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INTERNATIONAL DEVELOPMENT ASSOCIATION

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Cable Address: INTBAFRAD
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June 5, 1985

Mr. Grey O. Forde
Permanent Secretary
Ministry of Housing and Lands
Marine House
Hastings
Christ Church, Barbados
W.I.

Dear Mr. Forde:

During December 2 - 6, 1985, there will be a conference entitled "Ten Year Anniversary Conference on World Bank Urban Lending: Accomplishments, Issues, and Lessons to Improve Aid Effectiveness". This conference will be held in Washington and it will have the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in this area in the future. We are inviting you to participate in this conference which will include representatives from the developing countries, the World Bank, other international lending agencies, and the academic community involved with urban development.

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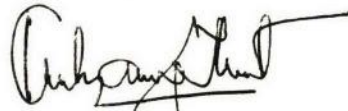
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We also anticipate that the conference will result in some initiatives from bi-laterals agencies jointly with the Bank concerning the future of urban assistance and the design of new policy and lending instruments including forms of collaboration.

We hope that you would be able to attend this conference and help to make it a success and that all future urban programs can benefit from it in some way. If you would not be able to attend, we believe that Mr. Allan Jones would be a good alternate who can attend in your stead.

We look forward to hearing your response soon so that we may proceed with our preparatory arrangements.

Yours truly,

A handwritten signature in black ink, appearing to read 'Kin Maung Thint', with a long horizontal flourish extending to the right.

Kin Maung Thint, Chief
Urban Projects
Latin America and the Caribbean

Allegat &
Taylor Lewis

The World Bank

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H Street, N.W.
Washington, D.C. 20433
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June 13, 1985

Mr. Jose Luis Flores
Director de Organismos Financieros Internacionales
Direccion General de Credito Publico
Palacio Nacional
Edificio 4, 4o piso
06066 Mexico D.F.
Mexico

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Yours truly,



Kin Maung Thint, Chief
Urban Projects
Latin America and the Caribbean

cc: Messrs. Cohen, WUD; Ms. Augusto, LCI, Flora, Whitehead, Alber, Mumme,
Persaud, LCPUR

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June 13, 1985

Mr. Rodrigo Villamizar
Jefe de Unidad
Departamento Nacional de Planeacion
Calle 26, No. 13-19
Bogota, Colombia

Dear Mr. Villamizar:

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Invited to attend the conference will be 60 representatives from developing countries, 20 representatives from the Bank, 10 representatives from the major donor agencies (USAID, FAO, GTZ, ODA, CIDA, SIDA, DANIDA, ADAB, JAPAN, EEC, OECD, UNICEF, HABITAT, and UNDP), possibly a few representatives from NGOs, and 10 lending outside experts for a total of about 100 participants.

Twelve of the country representatives have already been asked to prepare papers of about 20 pages. These papers will address general questions concerning project experience and some country-specific issues. On the basis of the country papers, six theme papers will be prepared for presentation at panels at the conference. The country presentation will analyze the impact of urban assistance, discussing projects, sector work, and, if applicable, research.

The Bank presentations will (1) provide a broad overview of aid flows in the urban sector, (2) address some issues growing out of Bank experience, and (3) attempt to lead the discussion toward future directions for assistance.

The conference will be opened by Mr. A.W. Clausen, who will then introduce the conference chairman and the five-member committee. The conference will proceed with an overview presentation on urban assistance including amounts, agencies, and countries within the context of projected urban trends, and with a case study of assistance to a specific city. Approximately two days then will be devoted to the country presentations, two days to the theme discussions, and the remainder of the time to developing a common understanding among all the participants about directions for future urban lending. At some point during the week, Mr. McNamara will give a ten-year anniversary presentation.

More specifically, the conference schedule will be divided into three parts as follows:

- (1) Framing the conference: 1/2 day. This portion of the conference will consist of the introductory remarks by Mr. Clausen, the introduction of the chairman and the five-member committee, and the overview presentation and case study.
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- (3) Lessons: 1-1/2 days. The final period will be divided into six sessions summing up particular themes emerging from the country presentations and final plenaries for reflection by all participants on the conclusions of the conference.

It is hoped that the conference will have considerable future impact in the urban development assistance community. Conference conclusions will serve as material for the agenda for the 1986 Development Assistance Committee meetings on urban assistance. It is possible that a book will be

published using material developed from the conference case studies, theme papers, input from representatives who have not prepared papers, and general conclusions.

We also anticipate that the conference will result in some initiatives from bi-lateral agencies jointly with the Bank concerning the future of urban assistance and the design of new policy and lending instruments including forms of collaboration.

We hope that you would be able to attend this conference and help to make it a success and that all future urban programs can benefit from it in some way. If you would not be able to attend, we believe that Mr. Jaime Eduardo Velez would be a good alternate who can attend in your stead.

We look forward to hearing your response soon so that we may proceed with our preparatory arrangements.

Yours truly,



Kin Maung Thint, Chief
Urban Projects
Latin America and the Caribbean

cc: Messrs. Cohen, WUD; Sa Freire, LC2, Flora, Whitehead, Alber, Persaud,
Mumme, LCPUR

The World Bank

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H Street, N.W.
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Cable Address: INTBAFRAD
Cable Address: INDEVAS

June 13, 1985

Mr. Peter Bromberg
Ministerial Advisor
Ministerio de Vivienda y Urbanismo
Serrano 45
Santiago de Chile

Dear Mr. Bromberg:

During December 2 - 6, 1985, there will be a conference entitled "Ten Year Anniversary Conference on World Bank Urban Lending: Accomplishments, Issues, and Lessons to Improve Aid Effectiveness". This conference will be held in Washington and it will have the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in this area in the future. We are inviting you to participate in this conference which will include representatives from the developing countries, the World Bank, other international lending agencies, and the academic community involved with urban development.

The occasion of the conference is the tenth anniversary of Mr. Robert McNamara's speech to the annual meeting of the World Bank announcing the Bank's decision to expand its lending program of urban assistance to developing countries. The 1975 speech was based on several years of urban policy discussions within the Bank and led to a significant expansion of the Bank's urban lending program. In the intervening period, the Bank has undertaken the financing of more than 100 projects and disseminated information and policy guidance and has helped in the development of a consensus concerning the objectives of urban assistance by the development community.

During the decade since the speech, however, the world has changed dramatically. The current economic crisis, the scarcity of available resources for urban development within countries and the international community, and the growing recognition that the project approach is not commensurate with the scale of the problems of twentieth century urbanization in the developing world; all suggest a need to evaluate past experience and to reach a new consensus concerning productive directions for urban assistance in the future. The tenth anniversary of the 1975 speech offers an excellent opportunity to evaluate where we have been and to chart the course for the future.

The purpose of the conference is to achieve the following objectives: (1) to identify and evaluate country experience with urban development assistance over the past decade, assessing both accomplishments and problems; (2) to identify substantive issues needing attention and design remedies for dealing with them; (3) to identify process issues (for example, how assistance is provided and perceived by donors, recipients, and observers) and analyze how process affects substantive outcomes and ability to learn; (4) to identify major lessons of past experience in order to determine what is effective assistance; and (5) to develop a consensus among the developing countries and the multi-lateral and bi-lateral institutions with regard to the priorities and forms of assistance that should be forthcoming in the next decade.

The conference will enable the representatives of the developing countries and the Bank to reaffirm the significance of urban assistance and construct new approaches that are effective in the face of growing urban problems, based on the needs of the countries receiving assistance as expressed by them. The conference also will enable the country representatives and the Bank to inform the other lending agencies of the necessity of acknowledging urbanization as a major problem and better using resources toward its solution.

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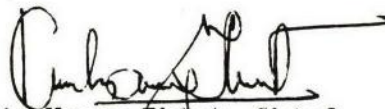
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We look forward to hearing your response soon so that we may proceed with our preparatory arrangements.

Yours truly,

A handwritten signature in black ink, appearing to read 'Kin Maung Chint', with a long horizontal flourish extending to the right.

Kin Maung Chint, Chief
Urban Projects
Latin America and the Caribbean

cc: Messrs. Cohen, WUD; Cruikshank, LCl, Flora, Alber, Whitehead, Persaud,
Mumme, LCPUR

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June 13, 1985

Mr. Sixto Duran
Presidente BEV/INV
Banco Ecuatoriano de la Vivienda
Avenida 10 de Agosto y Cordero
Quito, Ecuador

Dear Mr. Duran:

During December 2 - 6, 1985, there will be a conference entitled "Ten Year Anniversary Conference on World Bank Urban Lending: Accomplishments, Issues, and Lessons to Improve Aid Effectiveness". This conference will be held in Washington and it will have the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in this area in the future. We are inviting you to participate in this conference which will include representatives from the developing countries, the World Bank, other international lending agencies, and the academic community involved with urban development.

The occasion of the conference is the tenth anniversary of Mr. Robert McNamara's speech to the annual meeting of the World Bank announcing the Bank's decision to expand its lending program of urban assistance to developing countries. The 1975 speech was based on several years of urban policy discussions within the Bank and led to a significant expansion of the Bank's urban lending program. In the intervening period, the Bank has undertaken the financing of more than 100 projects and disseminated information and policy guidance and has helped in the development of a consensus concerning the objectives of urban assistance by the development community.

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We look forward to hearing your response soon so that we may proceed with our preparatory arrangements.

Yours truly,



Kin Maung Thint, Chief
Urban Projects
Latin America and the Caribbean

cc: Messrs. Cohen, WUD; Barham, LCl; Flora, Whitehead, Alber, Persaud,
Mumme, LCPUR

The World Bank

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June 18, 1985

Mrs. Elva Barreiro de Roulet
Vice Gobernadora
Gobernacion de la Provincia de Buenos Aires
La Plata
Republica Argentina

Dear Mrs. Roulet:

During December 2 - 6, 1985, there will be a conference entitled "Ten Year Anniversary Conference on World Bank Urban Lending: Accomplishments, Issues, and Lessons to Improve Aid Effectiveness". This conference will be held in Washington and it will have the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in this area in the future. We are inviting you to participate in this conference which will include representatives from the developing countries, the World Bank, other international lending agencies, and the academic community involved with urban development.

The occasion of the conference is the tenth anniversary of Mr. Robert McNamara's speech to the annual meeting of the World Bank announcing the Bank's decision to expand its lending program of urban assistance to developing countries. The 1975 speech was based on several years of urban policy discussions within the Bank and led to a significant expansion of the Bank's urban lending program. In the intervening period, the Bank has undertaken the financing of more than 100 projects and disseminated information and policy guidance and has helped in the development of a consensus concerning the objectives of urban assistance by the development community.

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The purpose of the conference is to achieve the following objectives: (1) to identify and evaluate country experience with urban development assistance over the past decade, assessing both accomplishments and problems; (2) to identify substantive issues needing attention and design remedies for dealing with them; (3) to identify process issues (for example, how assistance is provided and perceived by donors, recipients, and observers) and analyze how process affects substantive outcomes and ability to learn; (4) to identify major lessons of past experience in order to determine what is effective assistance; and (5) to develop a consensus among the developing countries and the multi-lateral and bi-lateral institutions with regard to the priorities and forms of assistance that should be forthcoming in the next decade.

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We hope that you would be able to attend this conference and help to make it a success and that all future urban programs can benefit from it in some way. If you would not be able to attend, we believe that Mr. Oscar Yujnovsky would be a good alternate who can attend in your stead.

We look forward to hearing your response soon so that we may proceed with our preparatory arrangements.

Yours truly,

A handwritten signature in black ink, appearing to read 'Kin Maung Thint', written over a horizontal line.

Kin Maung Thint, Chief
Urban Projects
Latin America and the Caribbean

cc: Messrs. Cohen, WUD; Flora, Whitehead, Alber, Persaud, Mumme, LCPUR
Nissenbaum, LC2

The World Bank

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June 24, 1985

Mr. Artilio Vieytez
Economic Advisor to the President
Banco Central de Reserva
San Salvador
El Salvador

Dear Mr. Vieytez:

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We also anticipate that the conference will result in some initiatives from bi-lateral agencies jointly with the Bank concerning the future of urban assistance and the design of new policy and lending instruments including forms of collaboration.

We hope that you would be able to attend this conference and help to make it a success and that all future urban programs can benefit from it in some way.

We look forward to hearing your response soon so that we may proceed with our preparatory arrangements.

Yours truly,

A handwritten signature in black ink, appearing to read 'Kin Maung Thint', with a long horizontal flourish extending to the right.

Kin Maung Thint, Chief
Urban Projects
Latin America and the Caribbean

cc: Messrs. Cohen, WUD; Ms. Mejia, LCl, Flora, Whitehead, Alber, Persaud,
Mumme, LCPUR

The World Bank

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

(202) 477-1234
Cable Address: INTBAFRAD
Cable Address: INDEVAS

F: Conf.

June 11, 1985

Dr. Felipe Portocarrero
Secretario General
INVERMET
Jr. Anchorena 401 (Esquina Cuadra 32)
Avenida Salaverry
San Isidro, Lima 27
Peru

Dear Dr. Portocarrero:

During December 2 - 6, 1985, there will be a conference entitled "Ten Year Anniversary Conference on World Bank Urban Lending: Accomplishments, Issues, and Lessons to Improve Aid Effectiveness". This conference will be held in Washington and it will have the goal of assessing the present state of urban development assistance and helping to plan for new initiatives in this area in the future. We are inviting you to participate in this conference which will include representatives from the developing countries, the World Bank, other international lending agencies, and the academic community involved with urban development.

The occasion of the conference is the tenth anniversary of Mr. Robert McNamara's speech to the annual meeting of the World Bank announcing the Bank's decision to expand its lending program of urban assistance to developing countries. The 1975 speech was based on several years of urban policy discussions within the Bank and led to a significant expansion of the Bank's urban lending program. In the intervening period, the Bank has undertaken the financing of more than 100 projects and disseminated information and policy guidance and has helped in the development of a consensus concerning the objectives of urban assistance by the development community.

During the decade since the speech, however, the world has changed dramatically. The current economic crisis, the scarcity of available resources for urban development within countries and the international community, and the growing recognition that the project approach is not commensurate with the scale of the problems of twentieth century urbanization in the developing world; all suggest a need to evaluate past experience and to reach a new consensus concerning productive directions for urban assistance in the future. The tenth anniversary of the 1975 speech offers an excellent opportunity to evaluate where we have been and to chart the course for the future.

The purpose of the conference is to achieve the following objectives: (1) to identify and evaluate country experience with urban development assistance over the past decade, assessing both accomplishments and problems; (2) to identify substantive issues needing attention and design remedies for dealing with them; (3) to identify process issues (for example, how assistance is provided and perceived by donors, recipients, and observers) and analyze how process affects substantive outcomes and ability to learn; (4) to identify major lessons of past experience in order to determine what is effective assistance; and (5) to develop a consensus among the developing countries and the multi-lateral and bi-lateral institutions with regard to the priorities and forms of assistance that should be forthcoming in the next decade.

The conference will enable the representatives of the developing countries and the Bank to reaffirm the significance of urban assistance and construct new approaches that are effective in the face of growing urban problems, based on the needs of the countries receiving assistance as expressed by them. The conference also will enable the country representatives and the Bank to inform the other lending agencies of the necessity of acknowledging urbanization as a major problem and better using resources toward its solution.

In order to launch the conference, a committee has been formed at the Bank consisting of regional urban project staff and representatives from the Water Supply and Urban Development Department. This committee is extending the invitations to participants, preparing the agenda, and attending to the administrative arrangements. The committee also will invite a representative from a developing country to serve as conference chairman and will assist the chairman in selecting a five-member committee, the members of which also will be from developing countries, to help oversee the conference.

Invited to attend the conference will be 60 representatives from developing countries, 20 representatives from the Bank, 10 representatives from the major donor agencies (USAID, FAO, GTZ, ODA, CIDA, SIDA, DANIDA, ADAB, JAPAN, EEC, OECD, UNICEF, HABITAT, and UNDP), possibly a few representatives from NGOs, and 10 lending outside experts for a total of about 100 participants.

Twelve of the country representatives have already been asked to prepare papers of about 20 pages. These papers will address general questions concerning project experience and some country-specific issues. On the basis of the country papers, six theme papers will be prepared for presentation at panels at the conference. The country presentation will analyze the impact of urban assistance, discussing projects, sector work, and, if applicable, research.

The Bank presentations will (1) provide a broad overview of aid flows in the urban sector, (2) address some issues growing out of Bank experience, and (3) attempt to lead the discussion toward future directions for assistance.

The conference will be opened by Mr. A.W. Clausen, who will then introduce the conference chairman and the five-member committee. The conference will proceed with an overview presentation on urban assistance including amounts, agencies, and countries within the context of projected urban trends, and with a case study of assistance to a specific city. Approximately two days then will be devoted to the country presentations, two days to the theme discussions, and the remainder of the time to developing a common understanding among all the participants about directions for future urban lending. At some point during the week, Mr. McNamara will give a ten-year anniversary presentation.

More specifically, the conference schedule will be divided into three parts as follows:

- (1) Framing the conference: 1/2 day. This portion of the conference will consist of the introductory remarks by Mr. Clausen, the introduction of the chairman and the five-member committee, and the overview presentation and case study.
- (2) Country experience: 2 days. For presentation of the country papers, each day will be divided into four sessions running from 8:30 am to 10:00 pm. The sessions will be divided into plenary and working groups, each consisting of about 18 people. Within the two days two sessions will be devoted to working groups where case studies will be presented and discussed. The presentations will be informal - a discussion of the papers rather than a reading of them. Ample time will be scheduled for country representatives not giving papers to comment on their experiences with development assistance. Six sessions will be organized and themes discussed in plenary sessions. This design will allow all case studies to be presented, although not in every case to the plenary. The small groups will be organized on a regional basis, thus allowing for regional discussions. Limited reporting of working group discussions will be presented by specially assigned rapporteurs.
- (3) Lessons: 1-1/2 days. The final period will be divided into six sessions summing up particular themes emerging from the country presentations and final plenaries for reflection by all participants on the conclusions of the conference.

It is hoped that the conference will have considerable future impact in the urban development assistance community. Conference conclusions will serve as material for the agenda for the 1986 Development Assistance Committee meetings on urban assistance. It is possible that a book will be

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Yours truly,

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Kin Maung Thint, Chief
Urban Projects
Latin America and the Caribbean

cc: Messrs. Cohen, WUD, Kanchuger, LCI, Flora, Alber, Whitehead, Persaud, LCPUR

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Y

The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 477-1234 • Cables: INTBAFRAD

June 7, 1985

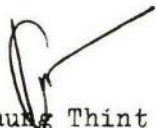
Arq. Jaime Medrano
Director
Proyecto HAM-BIRF
Casilla 5084
La Paz, Bolivia

Estimado Arq. Medrano

El Sr. Persaud me informó que Vd. ya ha hablado con él sobre el tema de una conferencia de Asistencia Urbana a celebrarse en Washington del 2 al 6 de diciembre de 1985, y que Vd. muy abablemente ha aceptado la tarea de preparar un estudio para presentar a dicha conferencia. Los documentos anexos contienen más información sobre la conferencia y complementan la información que el Sr. Persaud le dió en su llamada telefónica durante la semana pasada.

Quizas, valdría la pena destacar los siguientes puntos respecto a este estudio. El estudio puede ser sometido al Banco en español. Debe tratar todos los componentes del préstamo 1489-BO y debe tener un enfoque nacional respecto a problemas urbanos. De acuerdo al cronograma actual, hay que someter al BIRF un borrador antes del 15 de agosto de 1985. El BIRF les enviará sus comentarios sobre este borrador para facilitar preparación de un segundo borrador antes del 15 de noviembre de 1985.

Si Vd. necesitara mas detalles al respecto, le rogamos comunicarse con nosotros. Sin otro particular por el momento, le saluda muy atentamente.


Kin Maung Thint
Jefe de División
Proyectos Urbanos
América Latina y el Caribe

cc: Messrs. Mumme, LCPUR; Cohen, WUDSR; Ms. C. Paige, WUDSR

BOCETA PARA UN ESTUDIO DE ASISTENCIA URBANA PROPORCIONADA

POR EL BIRF A BOLIVIA

Antecedentes

Durante los últimos ocho años el HAM-BIRF ha participado en estudios del sector urbano y ha preparado e implementado un proyecto en La Paz con asistencia del BIRF. Para tener una amplia vista y entendimiento de los logros y los alcances del apoyo del BIRF y para identificar temas y áreas que necesiten mayor atención en el futuro, pedimos a Vd. que se sirva preparar un estudio sobre su experiencia el cual sería presentado en la conferencia de Asistencia Urbana a celebrarse en Washington del 2 al 6 de diciembre de 1985. La carta anexa contiene más información sobre la conferencia. En el boceto que inicia en la siguiente hoja hay sugerencias de temas y áreas que podrían tomarse como base para un diálogo entre los funcionarios de alta jerarquía de países en desarrollo que participan en esta conferencia y los oficiales de las agencias que ofrecen asistencia.

Su estudio debe empezar con su percepción personal de la experiencia de Bolivia con asistencia urbana y después debe tratar los asuntos contenidos en el boceto en la forma mas amplia posible, dando énfasis a temas que Vd. cree particulamente críticos en Bolivia. Se espera que habrá una presentación abierta y franca sobre la efectividad de asistencia urbana: sus alcances y problemas substanciales, la eficiencia del proceso, etc.

El estudio no debe ser considerado un documento oficial del gobierno sino observaciones de una persona que trabaja en el sector desde hace muchos años y que está pensando en mejorar el sistema para mejorar y facilitar la implementación de futuras políticas de asistencia para desarrollo urbano.

Boceto para el Estudio

Básicamente, se espera tener cuatro secciones en este estudio. En total el estudio debe tener alrededor de veinte páginas. Sería conveniente complementar el estudio con materiales audio-visuales (como Betamax). En este caso, la sección escrita daría explicaciones y complementaría la parte audio-visual por lo que podría ser más corta. Las cuatro partes principales son:

1. Objetivos de Asistencia para el Desarrollo dentro del Sector Urbano

En esta sección hay que dar detalles de los objetivos oficiales y no oficiales del proyecto en La Paz y en Bolivia. También, hay que explicar como figura el proyecto dentro del contexto del sector urbano. ¿Cuáles fueron los objetivos percibidos para el proyecto al nivel nacional, local y con las agencias ejecutoras? ¿Quedaron estos objetivos sin cambios durante el proyecto o no? ¿Cómo se encuadran (según su

opinión) estos objetivos dentro de la estrategia general de asistencia para el desarrollo, desde el punto de vista del país y del BIRF?

2. Experiencias en la Implementación

Aquí, debe revisar aspectos importantes de la implementación, incluyendo las desviaciones al cronograma original de trabajos, obstáculos y cuellos de botella, problemas imprevistos y oportunidades para modificar el proyecto durante implementación. Aproximadamente 60% de los proyectos en que el BIRF participa en todos los sectores tienen modificaciones durante la implementación. ¿Pasó esto aquí? ¿Qué pasó? ¿Que lecciones podemos aprender de esta experiencia que puedan ser utilizadas en el diseños de futuros programas en el país?

3. Impacto de la Asistencia para el Desarrollo

En esta parte deben destacarse los principales impactos que tuvo el proyecto: sus alcances respecto a políticas, desarrollo institucional, beneficios directos a la población, adaptación de nuevos sistemas para el diseño de proyectos y/o asistencia para el desarrollo en general y otros beneficios. ¿Cuáles son los aspectos negativos del proyecto? ¿Alcanzó el proyecto sus metas originales? ¿Cómo? ¿Si no, porqué? ¿Existen en su país percepciones diversas sobre el impacto del proyecto? ¿Como, ayudó a dañar a su país el contenido total del proyecto de asistencia para el desarrollo?

4. Lecciones para la Asistencia Urbana: Como Mejorar el Impacto de la Asistencia

¿Cuáles son las lecciones que Vd. considera importantes en los últimos ocho años? ¿Cuáles de estas lecciones tienen implicaciones para la asistencia urbana en el futuro en general, para la formulación de proyectos y programas y para la provisión de asistencia?

- NOTAS -
- (1) Para este estudio, estamos considerando todos los componentes del préstamo 1489-CO (incluyendo BISA y SALUD).
 - (2) También, estamos considerando los aspectos urbanos globales del Proyecto, aunque se hace énfasis en La Paz.
 - (3) Se puede usar esta oportunidad para explicar el rol futuro de la unidad HAM-BIRF después de la terminación del proyecto.
 - (4) El cronograma actual indica que hay que someter al BIRF un borrador (en español) antes del 15 de agosto de 1985. Los comentarios sobre el borrador serían enviados por BIRF a Ud. y basándose en ellos, hay que preparar un segundo borrador antes del 15 de noviembre de 1985.
 - (5) Financiamiento para su visita a Washington y los gastos de preparación del estudio estarán bajo la categoría de asistencia técnica.

ESTE ES UN EJEMPLO DE LA CARTA QUE ESTA SIENDO ENVIADA A LOS ASISTENTES A LA CONFERENCIA

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We hope that you would be able to attend this conference and help to make it a success and that all future urban programs can benefit from it in some way. If you would not be able to attend, we believe that Mr. Allan Jones would be a good alternate who can attend in your stead.

We look forward to hearing your response soon so that we may proceed with our preparatory arrangements.

Ms. Paige

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