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THE WORLD BANK

Washington, D.C.

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The World Bank

1818 H Street NW

Washington DC 20433

Telephone: 202-473-1000

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1972/74
C- I Correspondence Vol. III

The World Bank Group
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RETURN TO
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THIS FILE IS CLOSED AS OF

JUNE 30, 1973

FOR FURTHER CORRESPONDENCE PLEASE SEE

VOL IV

RECORDS MANAGEMENT SECTION



INTERNATIONAL INSTITUTE OF TROPICAL AGRICULTURE

OYO ROAD, P.M.B. 5320, IBADAN, NIGERIA

Telephone: Ibadan 23740 (10 lines)

Cables: TROPFOUND, IKEJA

Lagos Office:
89, SOBO AROBIODU AVE.
P. O. BOX 145 IKEJA
Telephone: Lagos 33931

June 30, 1973

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433

Dear Harold:

When Herb was in Washington, he kindly made reservations for me in the Park Central Hotel for International Centers Week. At that time, it was anticipated I would be arriving Washington on Sunday, July 29. I have now been informed that the first meeting of the Institute Directors will take place on Saturday, July 28. It will, therefore, be necessary for me to arrive the afternoon of Friday, July 27.

I would appreciate your office contacting the Park Central Hotel to advance my reservations for a July 27 arrival.

With best regards.

Yours sincerely,

John L. Nickel
Associate Director

CC: Dr. H.R. Albrecht

meo

U.K. // Confirmed
y.

1813 100 100 34

RECEIVED

INTERNATIONAL INSTITUTE OF TROPICAL AGRICULTURE

OYO ROAD, P.M.B. 2320, IBADAN, NIGERIA



Lagos Office:
89, SOBO AROBODU AVE.
P. O. BOX 142 IKELA
Telephone: Lagos 33911

Telephone: Ibadan 23740 (10 lines)

Cables: TROPFOUND, IKELA

June 30, 1973

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Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433

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With best regards,

Yours sincerely,

John I. Nickel
Associate Director

CC: Dr. H.R. Albrecht

meo

*OK
Confirmed
2*

1973 JUL 13 AM 11:34

RECEIVED



June 29, 1973

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St. N.W.
Washington, D.C. 20433, U.S.A.

Your file: Votre référence

Our file: Notre référence

Dear Mr. Graves:

This is in reply to your phone call of Friday, June 29, in which you said unless the reports are in your hands by the first week in July it will be too late, and then rang off.

I might point out that we have a contractual arrangement, and I at present have done more for the Bank than the Bank has done for me -- I have not as yet received my expenses for the March trip to CIAT, and I took no advance from the Bank. May I stress to you that your end is more in default than mine? I hope the point registers with you and your people.

I had asked your deputy to send me copies of Jim Evans' reports -- there is some advantage to having similarities of approach. So far I have not seen these. // x

I indicated in our first conversations with Demuth that my ambition was to have the reports drafted before I left the Institutes, and while everybody agreed that was highly desirable, it was suggested that it was an unrealistic ambition. Your drafting of the terms of reference which limited our stay at the Institute to five working days for even the first visit made it in fact impossible, but that was your decision.

Yours sincerely,

H.G. Dion
Agricultural Adviser

COMMUNICATIONS SECTION
1973 JUL -6 PM 2:03

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1973 JUL -6 PM 2:03
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COMMUNICATIONS SECTION
1973 JUL -6 PM 2:03

COMMUNICATIONS SECTION



Identical Letter sent to Mr. Diouf (WARDA)
CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C

June 27, 1973

Dear Ambassador Martin:

I take pleasure in inviting your organization to be represented as an observer at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D.C. from July 30 to August 3, 1973.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group on International Agricultural Research. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29.

International Centers Week is intended to provide for an exchange of views and information among Directors and officials of international agricultural research centers, representatives of governments and organizations which are members of the Consultative Group, and the members of TAC. Discussions will focus on the programs and budgets of the Centers and on the directions which international agricultural research might take in the future. It is expected that there will be opportunities for separate discussions -- between members of the Consultative Group and the officials of a particular center, for example -- about matters of mutual concern.

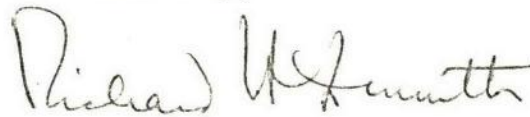
A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

International Centers Week will include a large number of governments and organizations. It would facilitate the work of Centers Week if you would limit the number of your representatives to not more than three.

Should you wish to have hotel reservations made for your representatives, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Ambassador Edwin M. Martin
Chairman
Development Assistance Committee
Organisation for Economic
Co-operation and Development
2, rue Andre Pascal
Paris 16e
France

ALL TAC MEMBERS

June 26, 1973

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

C1

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

I take pleasure in inviting you, as a member of TAC, to attend International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D.C. from July 30 to August 3, 1973.

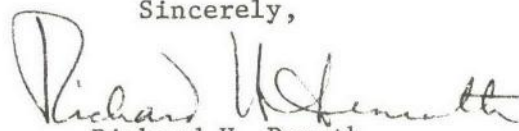
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With best wishes,

Sincerely,



Richard H. Demuth
Chairman

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

Cl

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address -- INTBAFRAD

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Should you wish to have hotel reservations made for you, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth". The signature is written in dark ink and is positioned above the printed name and title.

Richard H. Demuth
Chairman

Enclosure

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

Cl

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

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International Centers Week will include a large number of participants. It would facilitate the work of Centers Week if you would limit the number of your representatives to not more than three.

Should you wish to have hotel reservations made for your representatives, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C1

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Richard H. Demuth
Chairman

Enclosure

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C1

June 26, 1973

Dear Mr. Nawaz:

I take pleasure in inviting your government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973. As you know, in 1971, your government and that of the Lebanon were chosen by the membership of FAO to represent the region of the Near East in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29. You were notified of this in some detail by the Executive Secretary of the Group in his memorandum of April 13, 1973.

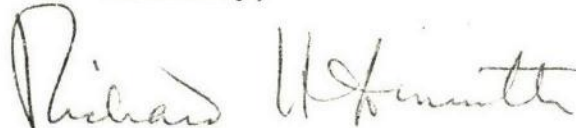
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With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard E. Demuth".

Richard E. Demuth
Chairman

Enclosure

Mr. Haq Nawaz
Food Attache
Embassy of Pakistan
2201 R Street, N.W.
Washington, D. C. 20008

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address -- INTBAFRAD

C1

Dear Professor Va'adia:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Romania were chosen by the membership of IAO to represent the region of Southern/Eastern Europe in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

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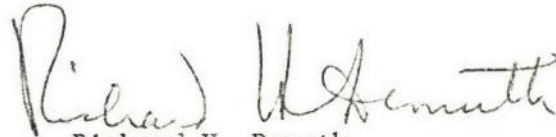
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With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Prof. Va'adia
Director
Agricultural Research Organization
Volcani Institute
Bet Dagan
Israel

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

CI

Dear Mr. Raceanu:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Israel were chosen by the membership of IAO to represent the region of Southern/Eastern Europe in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

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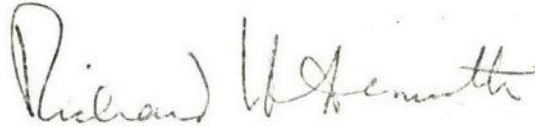
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With best wishes,

Sincerely,

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Richard H. Demuth
Chairman

Enclosure

Mr. Mircea Raceanu
First Secretary
Embassy of Romania
1607 - 23rd Street, N. W.
Washington, D. C. 20008

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

CI

Dear Dr. Boon-Long:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of the Philippines were chosen by the membership of FAO to represent the region of Asia and the Far East in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

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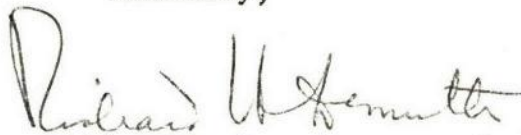
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With best wishes,

Sincerely,



Richard H. Demuth
Chairman

Enclosure

Dr. S. Boon-Long
Inspector-General
Ministry of Agriculture
Bangkok
Thailand

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address -- INTBAFRAD

9

Dear Mr. Drilon:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Thailand were chosen by the membership of FAO to represent the region of Asia and the Far East in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

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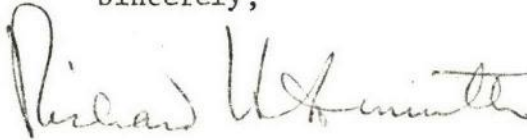
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With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Mr. J. D. Drilon, Jr.
Director
Southeast Asian Research Center for
Graduate Study and Research in
Agriculture
College, Los Banos
Laguna
Philippines

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C1

Dear Mr. Mourao:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D.C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Argentina were chosen by the membership of FAO to represent the region of Latin America in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29. You were notified of this in some detail by the Executive Secretary of the Group in his memorandum of April 13, 1973.

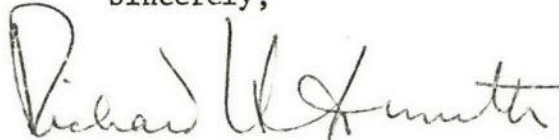
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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

Should you wish to have hotel reservations made for you, or such other representative as your Government may wish to designate, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Mr. C. F. Mourao
Second Secretary
Embassy of Brazil
3006 Massachusetts Avenue, N.W.
Washington, D. C. 20008

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address -- INTBAFRAD

cl

Dear Mr. del Aguila:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D.C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Brazil were chosen by the membership of FAO to represent the region of Latin America in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29. You were notified of this in some detail by the Executive Secretary of the Group in his memorandum of April 13, 1973.

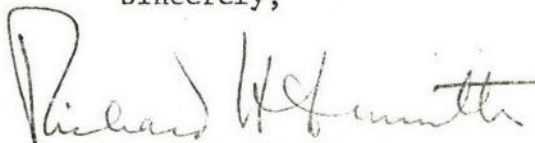
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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

Should you wish to have hotel reservations made for you, or such other representative as your Government may wish to designate, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth". The signature is written in dark ink and is positioned above the printed name and title.

Richard H. Demuth
Chairman

Enclosure

Mr. Jorge A. del Aguila
Agricultural Counselor
Embassy of Argentina
1600 New Hampshire Avenue, N.W.
Washington, D. C. 20009

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C1

Dear Dr. Basbous:

I take pleasure in inviting your government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Pakistan were chosen by the membership of FAO to represent the region of the Near East in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29. You were notified of this in some detail by the Executive Secretary of the Group in his memorandum of April 13, 1973.

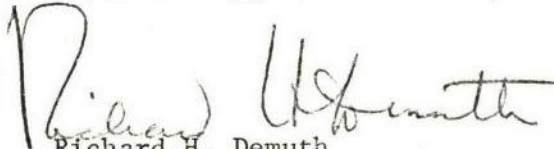
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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

Should you wish to have hotel reservations made for you, or such other representative as your Government may wish to designate, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group as soon as possible.

With best wishes,

Sincerely,


Richard H. Demuth
Chairman

Enclosure

Dr. Malek Basbous
Director-General "Plan Vert"
Ministry of Agriculture
Beirut
Lebanon

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C/

JUNE 26 1973 (MARRON)

Dear Dr. Shaib:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D.C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Morocco were chosen by the membership of FAO to represent the region of Africa in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29. You were notified of this in some detail by the Executive Secretary of the Group in his memorandum of April 13, 1973.

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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

I am sorry to note from your letter of June 4 to Mr. Graves that you will not be able to attend the meetings yourself. However, should you wish to have hotel reservations made for the representative your Government wishes to designate in your place, please advise.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Dr. Bukar Shaib
Permanent Secretary
Federal Ministry of Agriculture
Lagos, Nigeria

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

01
JUNE 26 1973 (approx)

Dear Dr. Bentley:

I take pleasure in inviting you, as Chairman of the Board of ICRISAT, to attend International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D.C. from July 30 to August 3, 1973.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group on International Agricultural Research. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29.

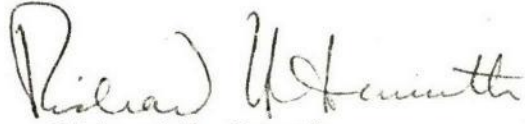
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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

Should you wish to have hotel reservations made for you, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Prof. C. F. Bentley
Professor of Soil Sciences
University of Alberta
Edmonton, Alberta
Canada

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C1
JUNE 26, 1973 (APPROX)

Dear Dr. Segura:

I take pleasure in inviting you, as Chairman of the Board of the International Potato Center, to attend International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group on International Agricultural Research. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29.

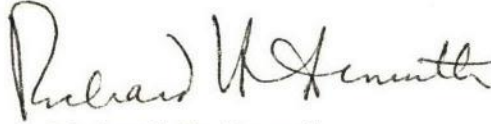
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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

Should you wish to have hotel reservations made for you, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Dr. Mariano Segura
Chairman of the Board
Centro Internacional de Papa
Apartado 2791
Lima
Peru

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTEAFRAD

9
JUNE 26, 1973 (AMM)

Dear Mr. el Ghorfi:

I take pleasure in inviting your Government to be represented at International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D.C. from July 30 to August 3, 1973. As you know, in 1971, your Government and that of Nigeria were chosen by the membership of FAO to represent the region of Africa in the Consultative Group on International Agricultural Research, and we look forward to your continued participation in this capacity.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 18 and Saturday, July 29. You were notified of this in some detail by the Executive Secretary of the Group in his memorandum of April 13, 1973.

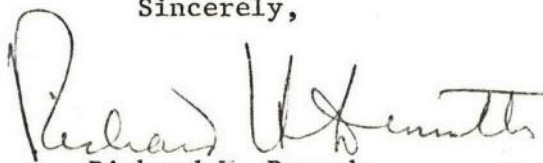
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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

Should you wish to have hotel reservations made for you, or such other representative as your Government may wish to designate, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,


Richard H. Demuth
Chairman

Enclosure

Mr. N. el Ghorfi
Sous-Secretariare d'Etat
Ministere de l'Agriculture et
de la Reforme Agraire
Rabat
Morocco

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C1

JUNE 26 1973 (RMPDXX)

Dear Mr. de Sola:

I take pleasure in inviting you, as Chairman of the Board of CIAT, to attend International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group on International Agricultural Research. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29.

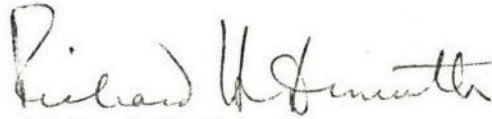
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A detailed agenda of meetings and events will be circulated by the end of the month. Meanwhile, I am enclosing a provisional schedule of events as a basis for planning your participation in this set of meetings sponsored by the Consultative Group.

Should you wish to have hotel reservations made for you, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard H. Demuth".

Richard H. Demuth
Chairman

Enclosure

Mr. Francisco de Sola
Chairman of the Board of CIAT
c/o H. de Sola e Hijos
Apartado Postal No. 53
San Salvador
El Salvador

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

Cl

JUNE 26, 1973 (APPROX.)

Dear Mr. Barco:

I take pleasure in inviting you, as Chairman of the Board of CIMMYT, to attend International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group on International Agricultural Research. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29.


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Should you wish to have hotel reservations made for you, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,


Richard H. Demuth
Chairman

Enclosure

Mr. Virgillio Barco
Chairman of the Board of CIMMYT
c/o International Bank for Reconstruction
and Development
Washington, D. C.

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

C1
JUNE 26, 1973 (APPROX.)

Dear Dr. Hill:

I take pleasure in inviting you, as Chairman of the Boards of IRRI and IITA, to attend International Centers Week which will be held at the headquarters of the International Bank for Reconstruction and Development in Washington, D. C. from July 30 to August 3, 1973.

As was the case last July, this set of meetings is being held in Washington under the auspices of the Consultative Group on International Agricultural Research. As before, a meeting of the Group's Technical Advisory Committee will more or less coincide; indeed, the TAC meetings will begin on Wednesday, July 26. In addition, following a decision at our meetings last year, a seminar on socio-economic research needs in relation to the work of the agricultural research centers will be held on Friday, July 28 and Saturday, July 29.

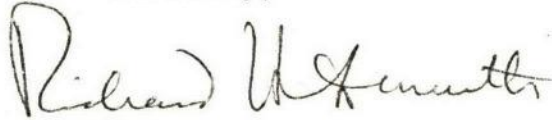
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Should you wish to have hotel reservations made for you, please advise Mr. Harold Graves, the Executive Secretary of the Consultative Group, as soon as possible.

With best wishes,

Sincerely,

A handwritten signature in cursive script, appearing to read "Richard E. Demuth".

Richard E. Demuth
Chairman

Enclosure

Dr. F. F. Hill
Chairman of the Boards of
IRRI and IITA
The Ford Foundation
320 East 43rd Street
New York
New York 10017

INCOMING CABLE

Log 89

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JUN 25 8 54 AM 1973

COMMUNICATIONS
SECTION

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JUNE 25, 1973

Distribution:

Mr. Urganhart

LT

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THE INTERNATIONAL RICE RESEARCH INSTITUTE
LOS BAÑOS, LAGUNA
THE PHILIPPINES

CITY OFFICE:
MANILA HOTEL, MANILA
TEL. 49-81-67

CABLE ADDRESS:
RICEFOUND, MANILA

MAIL ADDRESS:
THE INTERNATIONAL RICE RESEARCH INSTITUTE
P. O. Box 583
MANILA, PHILIPPINES

June 25, 1973

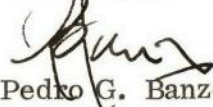
CI

Dear Sir:

This is merely to transmit to you the attached copy of AWB
No. 079-50737680 covering the shipment of fifty (50) copies of Proposed
Budget of IRRI consigned to you as books.

We hope the shipment is received in good order.

Sincerely yours,


Pedro G. Banzon
Administrative Associate

Mr. Harold Graves
Associate Director
Development Services Department
Room No. D-1122, 1818 H Street
N.W. Washington, D.C. 20433
U.S.A.

Encl: a/s

THE INTERNATIONAL RICE RESEARCH INSTITUTE

Los Baños, Laguna
The Philippines

CABLE ADDRESS:
RICEFOUND, MANILA

MAIL ADDRESS:
THE INTERNATIONAL RICE RESEARCH INSTITUTE
P. O. Box 282
MANILA, PHILIPPINES

CITY OFFICE:
MANILA HOTEL, MANILA
TEL. 42-81-02

10

June 25, 1973

Dear Sir:

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Sincerely yours,



Pedro G. Bannan
Administrative Associate

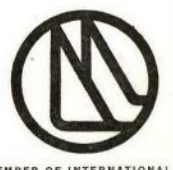
Mr. Harold Graves
Associate Director
Development Services Department
Room No. D-1122, 1818 H Street
N.W. Washington, D.C. 20433
U.S.A.

Encl: a/s

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COMMUNICATIONS SECTION

AIR WAYBILL NUMBER		AIRPORT OF DEPARTURE	EXECUTION DATE	TC	CHGS CODE	CUR'CY CODE	FOR CARRIER USE ONLY	
AIRLINE PREFIX	SERIAL NO.		DAY/MTH/YR				FLIGHT/DAY	FLIGHT/DAY
079-50737680								
AIRPORT OF DEPARTURE (ADDRESS OF FIRST CARRIER) AND REQUESTED ROUTING				AIRPORT OF DESTINATION		FLIGHT/DAY		FLIGHT/DAY
MANILA				WASHINGTON D.C.				

079-50737680



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 NOT NEGOTIABLE
 AIR WAYBILL
 (AIR CONSIGNMENT NOTE)
 ISSUED BY
Philippine Airlines
 MAKATI, PHILIPPINES

If the carriage involves an ultimate destination or stop in a country other than the country of departure, the Warsaw Convention may be applicable and the Convention governs and in most cases limits the liability of carriers in respect of loss of or damage to cargo. Agreed stopping places are those places (other than the places of departure and destination) shown under requested routing and/or those places shown in carriers' timetables as scheduled stopping places for the route. Address of first carrier is the airport of departure. SEE CONDITIONS ON REVERSE HEREOF.

The shipper certifies that the particulars on the face hereof are correct and agrees to the CONDITIONS ON REVERSE HEREOF.
 SIGNATURE OF SHIPPER

BY BROKER/AGENT
 ABC/MSL

Carrier certifies goods described below were received for carriage subject to the CONDITIONS ON REVERSE HEREOF, the goods then being in apparent good order and condition except as noted hereon.

June 23, 1973 | Manila
 EXECUTED ON (Date) AT Place

S. SERRA
 SIGNATURE OF ISSUING CARRIER OR ITS AGENT

Copies 1, 2 and 3 of this Air Waybill are originals and have the same validity.

INSURANCE - If shipper requests insurance in accordance with conditions on reverse hereof, indicate amount to be insured in figures in box marked 'amount of insurance.'

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1/	TO	BY FIRST CARRIER	TO	BY	TO	BY	TO	BY
2/	CONSIGNEE'S ACCOUNT NUMBER		CONSIGNEE'S NAME AND ADDRESS					

MR. HAROLD GRAVES
 Associate Director, Development
 Services Dept. Room No. D-1122,
 1818 H St. N.W., Washington D.C.
 20433 U.S.A.

3/	SHIPPER'S ACCOUNT NUMBER	SHIPPER'S NAME AND ADDRESS
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I.R.I. - The Manila Hotel
 Manila, Philippines

4/	ISSUING CARRIER'S AGENT, ACCOUNT NO.	ISSUING CARRIER'S AGENT, NAME AND CITY
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Allied Brokerage Corporation
 AGENT'S IATA CODE
 28-3 1510

5/	CURRENCY	DECLARED VALUE FOR CARRIAGE	DECLARED VALUE FOR CUSTOMS	AMOUNT OF INSURANCE
	USD	N.Y.D.	N.C.V.	

WEIGHT CHARGE AND VALUATION CHARGE		ALL OTHER CHARGES AT ORIGIN	
PREPAID	COLLECT	PREPAID	COLLECT

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PHILIPPINES

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Telephone: 4-81-67

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COMMUNICATIONS
SECTION

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JUNE 22, 1973

FOR CHEEK

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INVITED STRICTLY PERSONAL CAPACITY UNLESS REPRESENTING NIGERIA

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THE INTERNATIONAL RICE RESEARCH INSTITUTE
LOS BAÑOS, LAGUNA
THE PHILIPPINES

C1

CITY OFFICE:
MANILA HOTEL, MANILA
TEL. 49-81-67

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RICEFOUND, MANILA
MAIL ADDRESS:
THE INTERNATIONAL RICE RESEARCH INSTITUTE
P. O. BOX 583
MANILA, PHILIPPINES

June 21, 1973

Dear Mr. Graves:

In accordance with the instructions contained in your letter of May 23 we have airmailed copies of IRRI's proposed budget for 1974 to all persons included in the distribution list. Some of them will, of course, be getting more than one copy of the budget as you indicated. I have also advised them to take the document along to Washington when they come to participate in International Centers Week.

1 = all ICW.

We are also sending you today 50 copies of the budget document by airfreight.

received
6/29

I plan to attend International Centers Week and will look forward to seeing you at that time.

noted
CJ.

Sincerely yours,



D. S. ATHWAL
Associate Director

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433
U.S.A.

/11d

P.S. We found the visit of Tom Evans and Andrew Urquhart very useful.

RECEIVED

RECEIVED

Handwritten notes at top of page, including "1-2 Mr" and "1973 JUN 29 AM 8:37".

1973 JUN 29 AM 8:37

COMMUNICATIONS SECTION

U.S.A.
Washington, D.C. 20543
1818 H St., N.W.
Administrative Services
Consultative Group on International
Executive Secretariat
W. Walter Stages

Associate Director
D. S. VILMANT

Handwritten signature of D. S. Vilmant

Sincerely yours,

I look forward to seeing you at that time.

I plan to attend International Centers Week and will

document my activities.

We are also sending you today 20 copies of the program

to participate in International Centers Week.

They to take the document along to Washington when they come
one copy of the program as you indicated. I have also advised
that some of them will, of course, be getting more than
program for July to all persons included in the distribution
letter of May 23 we have attached copies of IRI's proposed

in accordance with the instructions contained in your

Best W. Stages:

JUNE 27, 1973

THE PHILIPPINE
MANILA HOTEL, MANILA
CITY OFFICE

THE PHILIPPINE
LOS BAÑOS, LUSBA

THE INTERNATIONAL RICE RESEARCH INSTITUTE

MANILA, PHILIPPINES
P. O. BOX 283
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DISCREET, MANILA
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Handwritten "CI" in the bottom right corner.

JUNE 18, 1973

92f.

BUDGETING AND ACCOUNTING PROCEDURES AND PRACTICES
OF
INTERNATIONAL AGRICULTURAL RESEARCH CENTERS

For the information of members of the Consultative Group on International Agricultural Research. The practices and procedures set out in this paper have been accepted by the Directors of CIMMYT, CIAT, CIP, IITA, ICRISAT and IRRI, and are being used by these centers in preparing their FY74 budget proposals.

June 18, 1973

Budgeting and Accounting Procedures and Practices of
International Agricultural Research Centers

Section 1: Introduction

1. This paper proposes a common framework of budgeting and accounting procedures and practices for the international agricultural research centers supported by the Consultative Group on International Agricultural Research. Work on this framework started in New York in February 1972, at a center workshop on budgeting and accounting practices sponsored by the Ford Foundation. During the past year, through correspondence among the participants, progress has been made toward developing generally agreed upon budget terminology, concepts and formats, together with consistent accounting practices and standard financial reports.
2. This paper describes and sets out financial policies and practices accepted by the Directors of Centers for further consideration by the members of the Consultative Group. The discussion is in five sections (Sections 2 through 6).
3. Section 2 defines basic terms used in describing Center operations.
4. Section 3 describes the planning and budgeting cycle.
5. Section 4 sets out a proposed format for the annual budget and describes proposed standard budget tables.
6. Section 5 covers the principal procedures and practices proposed to be used in accounting for assets, liabilities, capital balances and unexpended funds. It covers the content of major categories of the balance sheet, provides definitions for various balance sheet items, describes accounting treatment and underlying policies, and proposes general rules for valuation and presentation.
7. Section 6 describes the statement of sources and uses of funds (the operating statement). It defines cost and sets out the general rules and

accounting practices which might be used in accounting and reporting for operating grants and contracts.

8. The concepts, definitions and report formats proposed in this paper are a starting point for evolving basic financial policies and practices; what follows is not a finished or polished product. It is desirable that work be continued to refine and extend the preliminary statements suggested in this paper.

Section 2: Basic Terminology

A. Program

9. As used in this paper, a program is defined as a set of organized activities designed to progress toward defined objectives.

10. The core program of a center or institute is a set of long-term activities designed to progress toward the center's fundamental objectives of research and training, as described in a basic statement approved by the center's governing board (which some centers refer to as their 'mandate'). The core program need not be confined to the headquarters of an institute. Potato research at Huancayo, for instance, is part of the core program of the International Potato Center; and work for a core program may even be carried on outside the host country of an institute, for example by contract with another research organization or laboratory, or by other cooperative arrangements with national or regional institutes (sometimes called linkages).

11. The hallmark of the core program, so far as content is concerned, is that it represents the initiative of the center and carries the approval of the governing board. So far as finance is concerned, the core program is usually funded by several donors.

12. A core program may consist of a number of different activities aimed at different research questions or action targets. These also may be referred to as programs or program elements. A multiple-crop center, for instance, is considered to have a program for each crop with which its activities are concerned.

13. For purposes of making the annual budgets of international agricultural research institutes comparable with each other and more easily understood and evaluated by donors, it is proposed that the recurring expenditures of programs being analyzed in detail be assigned to the following seven "program" headings:

- (a) Research - This category shows the cost of study and investigation aimed at the improvement of crops, animals or agricultural systems.
- (b) Conferences and Training Activities - This category includes the staff and other identifiable costs of conferences, workshops, symposia, fellowships and training initiated by a center for the purpose of enhancing its capacity to plan and carry out a core program, as in the case of a scientific seminar designed to expose the problems of research on a particular commodity or a fellowship to strengthen work on a particular problem.
- (c) Library, Documentation and Information Services - This category shows the annual cost of library services, of the publication of technical bulletins, of translating, of printing, and of miscellaneous public information activities.
- (d) Service Operations - This category shows the costs of station operations (such as the operation of motor pools, of building and grounds maintenance, and of guard services), and the cost of services which cannot be easily associated with specific programs.

- (e) General Administration - This category covers the cost of the Board of Trustees, the office of the director general, and of administrative functions such as accounting, personnel administration, procurement and other general administrative functions.
- (f) General Operating - Into this category should be placed the cost of the necessary consumable supplies (electric power, water, fuel and the like).
- (g) All Other - Any costs which cannot be associated with the above activity headings should be shown under this heading; to the extent they are not self-explanatory, they should be explained in a footnote. Two items which belong here are (1) an item indicating, to the extent possible, the costs of special projects, and (2) in the case of projections into future years, a one-line item showing any explicit allowance for price changes throughout the program.

B. Special Projects

14. Special projects usually are highly specific in purpose and limited to a definite span of time. They are often financed by a single donor, and may or may not be continued or renewed when the donor's support comes to an end.

15. In contrast to the content of a core program, the content of a special project is often stipulated by the donor and/or by the client. The project usually consists, basically, of making practical use of a center's research results or its expert staff in a single country (which may or may not be the center's host country).

16. A large class of special projects is composed of outreach programs. These typically are programs of technical assistance by the personnel of an international

institute to research or extension efforts in a developing country, carried out under a contract with the recipient country and financed by that country with the help of an outside donor or donors. Examples include IRRI outreach projects in Bangladesh and India, and CIMMYT's assistance to wheat programs in countries of northern Africa.

17. Another class of special projects is composed of training exercises, carried out for the benefit of trainees from a particular country or region, and financed by a donor particularly interested in that country or region. Examples are some of the training exercises carried out by CIAT with the financial support of the Inter-American Development Bank.

18. The funds for special projects are not included in the allocations made within the framework of the Consultative Group. It often is not possible to understand the budget of a center, however, without knowledge of special project activities, and these should be adequately described in the budget presentations of the centers.

C. Capital Plan

19. In their present state of evolution, many of the international agricultural research centers have yet to complete their construction of buildings and acquisition of equipment. Even CIMMYT, though long established, is now engaged in a 10-year program of capital improvements.

20. The creation and completion of physical facilities can be expressed in a plan for capital expenditures. The capital plan includes the costs of acquiring land, of construction, of equipment and furnishings, and of services and fees associated with these items, including fees for architects and consultants.

21. The capital plan obviously is of central importance to center planning and budgeting, since the capacity of center facilities will have an important influence on the level of operations and running costs. The plan may also provide an element of flexibility in center commitments and cash flow, since parts of it may be accelerated or deferred according to the availability of funds.

D. Funding

22. The resources necessary to carry out the work of the centers are partly in the form of grants or contracts made by foundations, governments and international organizations, and partly from the income of the centers themselves.

23. Five types of grants are commonly made by donors:

(a) Grants which may be used both for core operations and for capital expenditures, for items included in the center's core budget and capital plan as approved by the center's governing board and accepted by members of the Consultative Group. Some donors are satisfied for the centers to decide for themselves how to allocate these grant funds between core and capital.

(b) Core Unrestricted Grants - These are funds made available for the core program, as approved by a center's governing board and accepted by members of the Consultative Group, without being limited to specific elements of the program. Donors do not intend these funds to be used for special projects or for the indirect costs of such projects when these costs are additional to the center's normal running expenses. The basic Ford and Rockefeller Foundation grants to the centers usually are of this type.

- (c) Core Restricted Grants - These are funds made available for specific elements in the core program, including the support costs of these elements. Examples: Canadian financing of the triticales program at CIMMYT; the UNDP grant for millet and sorghum research at ICRISAT.
- (d) Capital Grants - Funds made available for the capital plan of the center, as approved by the governing board and accepted by members of the Consultative Group. With the specific permission of donors, such grants may be used to establish or replenish working capital funds or revolving funds, as may grants of type (a). The replacement of capital items, and the purchase of nominal additions, unless provided for in a capital grant, are charged to current operations.
- (e) Special Project Grants - These are for projects not presented to the Consultative Group for funding; they are likely to be solicited from individual donors known to be interested in the type of project in question. These grants should bear the full costs of the special project, including the cost of any burden put on a center's general services.

24. Except for grants of type (a), and apart from exceptions specifically agreed by donors, funds from these different types of grants are not interchangeable: that is, grants for core operations may not be used for the capital plan, and vice versa; nor may core and capital grants be used for special projects; nor may funds for special projects be used for other purposes.

E. Organization

25. For budgeting and accounting purposes the organization of a center consists of three major categories. They are:

- (a) Program Units - Organizational units charged with the responsibility of carrying out specific programs or program elements (whether core or special projects).
- (b) Support Units - Organizational units charged with the general support functions for a center. Support units are further categorized as service units and general administration. In general, the costs of these units are not easily identifiable with or readily assignable to specific programs or program elements. The station operations activity, tractor pool or motor pool, would be examples of support units;
- (c) Auxiliary Service Units - Organizational units established for the purpose of providing services financed through revolving funds which are self-sustaining and do not draw on a center's program resources. Housing for trainees, snack bars and cafeteria operations are examples of auxiliary units.

F. Classification of Expenditures

26. Resources provided through various grants are classified at the time of disbursement as being for either program costs, support costs (including general administration and service operations) or general operating costs. In determining the total cost of a program, both the cost of support units and general operating cost should be allocated to programs. That is, in accounting for grants and contracts the total cost of a specific program will consist of: its direct cost (i.e. personal services cost for staff assigned or contributing to the program, as well as supplies and travel directly related to the program, etc.); support

costs (that is, a fair share of the staff and other direct costs of support units), and general operating costs (i.e. a fair share of costs such as heat, water, light, power, general supplies, etc.).

27. In general, cost allocations for both support operations and operating costs should be made to all programs, whether core or special, on an equitable basis. In the absence of more refined cost accounting procedures, an allocation based on the ratio of a program's total personal services cost to the center's total personal services cost for all programs and projects can be considered equitable.

G. Staffing

28. In carrying out their missions, the International Research Centers employ staff in one of three major categories: principal staff, professional support staff and general purpose staff. These are defined as follows:

- (a) Principal Staff - Staff assigned major responsibility for the conduct of a program, program element or major work components of the center.
- (b) Professional Support Staff - Intermediate level scientific staff and/or administrative staff who do not have major supervisory responsibilities.
- (c) General Purpose Staff - Staff not classified in the above categories.

Section 3: The Planning and Budgeting Cycle

29. The planning and budgeting cycle refers to the annual process by which centers cost out their ongoing and proposed programs of work. Budget data are organized on the basis of programs and support operations, and reflect future as well as current and past resource requirements.

30. For most centers, the first phase of the budget cycle starts during the first quarter of the preceding year with an internal review of programs and supporting services. By the middle of March, the broad cost dimensions for the centers' various programs should have reached the point where preparation of the formal budget can proceed. Ideally, the centers' budgets should be approved by the Boards of Trustees not later than the first of June so that the final budget proposals can be transmitted to the Consultative Group and donors by July 1.

31. Donors have asked that as a second phase in the budgeting cycle, the Consultative Group Secretariat should consolidate the budgets submitted by individual centers and prepare a paper analyzing them. This document would serve as a basic background paper used by donors and by TAC during International Centers Week in discussing programs and budgets of individual centers.

It would be designed to:

- (a) indicate global current and future financial requirements for ongoing and proposed programs;
- (b) provide comparative data on program thrusts, levels of effort and financial characteristics between centers; and
- (c) help TAC and donors to make informed judgements on resource allocation issues for the budget year which starts the following January and give tentative consideration to levels of financing over a period longer than one year.

32. The third phase of the budgeting cycle takes place in November when the members of the Consultative Group state their intentions concerning the programs and budget proposals of the centers. Based on these indications, members of the Consultative Group and the Secretariat will review funding requirements and related budgetary problems.

33. Following the meeting of the Consultative Group, the centers will of course revise their budgets as necessary to implement the approved plan of work within the resources provided by the members of the Group. A copy of the revised budget should be sent to the Secretariat for information purposes. The principal function of the budget during the implementation phase is to provide the directors of centers with a framework for managing their plan of work within the resources provided and for assessing deviations in time to take corrective action.

Section 4: The Annual Budget Document

General

34. The annual budget document sets out the recent financial history of the centers, states the resources required for the coming year to maintain ongoing programs and to fund new programs, and projects the future costs of current proposals over a three-year planning period. The budgets are prepared by the centers' staff and presented to the Board of Trustees each year, preferably not later than June, for consideration and approval.

Format and Content

35. It is recommended that the annual budget be presented in three narrative sections, and that it include an appendix of standard budget tables. Appendices would also be supplied when new programs are proposed or when capital additions are requested. Section 1 of the document would be introductory. It would

summarize the key elements of the center's budget contrasted with the budget and estimated cost of the previous year, and would cite the principal reasons for changing costs. Normally this section would not exceed one or two pages.

36. Section 2 would explain the program structure of the center and identify major program changes (i.e. deletions, significant expansion, or the addition of new programs). This section would constitute the main frame of the budget document and probably run 7 to 10 pages. It will be mostly narrative dealing with major food supply problems, the people affected, and how the centers' programs address these problems and at what cost. It will explain and will compare the plan of work for the year ahead with the level of effort, costs and accomplishments of the past year.

37. Section 3 would provide a more detailed explanation of particular cost changes. It will explain, for example, the reasons for major equipment acquisitions, additional staffing, and other major cost elements in the budget. In addition it should contain a section dealing with new capital requirements. A more detailed presentation of the capital budget should be made in an appendix.

Appendix A - Standard Budget Tables

38. It is proposed that all centers provide a set of four standard budget tables which in combination will show a center's recent financial history, set out requirements for the budget year, and project the cost of current proposals over an additional three-year period. These tables are discussed in turn below:

- (a) Table I: Summary of Costs by Major Program or Activity - See format page 15. This table shows the total cost of the center's operation broken down by major "programs" or functional headings. It also shows the principal elements of each program.
- (b) Table II: Summary of Manyears and Cost by Organizational Unit - See format page 15a. The first section of this table shows man-years (principal and support staff) and cost for program units,

and support units according to the center's organizational structure. General operating costs are also shown to balance the table with the totals shown in Table 1. The second section of this table shows expenditures by major expense category (i.e. personal services costs, consultants, travel, etc.).

- (c) Table III: Summary of Sources and Application of Funds - See sample format page 15b. The first section of this table shows actual and projected funds for core and special projects and breaks down funds by type of grant and major donor.

Except for earned income the terminology used in this table is defined in Section 2 of this paper. Earned income results from the incidental sale of animals, crops and assets; through interest earned on cash balances; and from recovery of a fair share of support and general operating costs of special projects from the grants supporting these projects. It is considered as a discretionary source of funds which may be used, subject to restrictions established by the Board of Trustees, to meet the overall requirements of the Center.

The application of funds section of this table shows the uses of funds for core operations, special projects, capital expenditures and unexpended balances. In cases where funds provided in one category do not equal expenditures for that category, and the difference is not accounted for by unexpended balances, a footnote should be provided which explains the difference.

- (d) Table IV: Summary of Financial Data - See format on page 15c. This table shows the basic financial characteristics of the center expressed in normal balance sheet terms (i.e. current assets, fixed assets, liabilities and unexpended operating and capital balances). It also shows, in highly summarized form, sources and uses of funds and staffing for core and special projects. Its purpose is to set out on one page the center's main financial characteristics.

1974 BUDGET

Agricultural Research Center

Summary of Costs by Program and Activity 1970-1977

(US \$ thousands)

Major Activities	Actual			Est. & Budget			Projected		
	1970	1971	1972	1973	1973	1974	1975	1976	1977
	Core	Core	Core	Est. Exp. Core	Budget ^{a/} Core	Budget Core	Core	Core	Core
<u>1. Research</u>									
Beef									
Swine									
Rice									
Corn									
Potato									
Food Legumes									
Tropical Root Crops									
Agric. Systems									
Etc.									
Total									
<u>2. Conferences & Training</u>									
Fellowships									
Workshops									
Conferences									
Symposia									
Etc.									
Total									
<u>3. Library, Documentation & Info. Services</u>									
Library									
Documentation									
Information									
Total									
<u>4. Support Operations</u>									
a. Service Activities:									
Buildings & Grounds									
Common Lab. Services									
Station Operations									
Motor Pool									
Tractor & Equip. Pool									
Etc.									
Total									
b. General Administration:									
Board of Trustees									
Office of Dir. General									
Accounting									
Purchasing									
Personnel									
Other									
Etc.									
Total									
<u>5. General Operating Costs</u>									
Communications									
Office Occupancy									
General Supplies									
Etc.									
Total									
<u>6. All Other</u>									
Provision for Future Price Changes									
TOTAL CORE	==	==	==	==	==	==	==	==	==
TOTAL SPECIAL PROJECTS ^{b/}									

a/ Show revised 1973 budget based on final allocation approved by the Consultative Group.
b/ Attach a schedule itemizing all special projects for the budget year.

1974 BUDGET

Agricultural Research Center

Summary of Manyears and Costs by Organizational Unit - 1970-1977

(US \$ thousands)

By Organizational Unit	Actual				Est. & Budget				Projected							
	1970		1971		1972		1973		1974		1975		1976		1977	
	Man- Years ^{a/}	Cost	Man- Years	Cost	Man- Years	Cost	Man- Years	Cost	Man- Years	Cost	Man- Years	Cost	Man- Years	Cost	Man- Years	Cost
1. Program Units																
Agriculture Economic																
Agriculture Engineering																
Agric. Production Systems																
Animal Sciences																
Plant Sciences																
Total Operating																
2. Support Units																
(a) Service Operations:																
Buildings & Grounds																
Common Lab. Services																
Station Operations																
Motor Pool																
Tractor & Equip. Pool																
Labor Pool																
Etc.																
Total																
(b) General Administration:																
Board of Trustees																
Office of Dir. General																
Accounting																
Purchasing																
Personnel																
Other																
Etc.																
Total																
3. General Operations																
Communications																
Office Occupancy																
General Supplies																
Etc.																
Total																
Provision for Future Price Changes																
Total Core																
By Object of Expenditure																
Personal Services Costs																
Consultants																
Supplies																
Equipment																
Travel																
Vehicle, Machinery & Transp.																
Other																
Etc.																
Total																
Provision for Future Price Changes																
Total Core Budget																

a/ Include only manyears of principal and professional support staff.
 b/ Show revised 1973 budget based on final allocations approved by the Consultative Group.

1974 BUDGET

Agricultural Research Center

Summary of Sources and Application of Funds

(US \$ thousands)

Attached for special fund support?

Sources of Funds	Actual		Est. 1973	Budget		Projected		
	1970	1971		1972	1973	1974 ^{a/}	1975 ^{a/}	1976 ^{a/}
1. Core Operations:								
(a) Unrestricted								
Rockefeller Foundation								
Ford Foundation								
U.S. Aid								
Etc.								
Total Unrestricted								
(b) Restricted								
CIDA (Swine)								
CIDA (Cassava)								
Etc.								
Total Restricted								
(c) Gross Core Funds Required ^{b/}								
Less Unexpended Core Balances								
Less Earned Income								
(d) Net Core Funds Required from the CG ^{c/}								
2. Capital Funds:								
(a) (1) Rockefeller Foundation								
(2) U.S. Aid								
(3) Total Donors								
(4) Unexpended Balances								
(b) Gross Capital Funds Required								
(c) Less Unexpended Balances								
(d) Net Capital Funds Required								
3. Total Funds Required from the CG^{d/}								
4. Special Projects:								
(a) Ford Foundation (Rice in Brazil)								
Etc.								
(b) Special Projects (New Grants)								
(c) Special Projects (Unexpended Balances)								
(d) Total Special Projects								
5. Earned Income:								
(a) Retained Start of Year								
(b)								
(c) Total Earned Income (End of Year)								
6. Total Gross Funds Required^{e/}								
7. Less Funds Available^{f/}								
8. Net Funds Required^{g/}								
Application of Funds								
9. Core Operations								
10. Capital Expenditures:								
(a) Revolving Funds								
(b) Working Capital								
(c) Other								
(d) Total Capital Expenditures								
Subtotal								
11. Special Projects								
12. Unexpended Balances								
(a) Unrestricted Funds								
(b) Restricted Funds								
(c) Capital Grants								
(d) Retained Income								
(e) Total								
Total Application of Funds								

a/ For 1974 through 1977 complete only lines 1 (a) 10, 1 (b) 6, 1 (d), 2 (d), 3, 4 (b), (c), and (d), 5 (a), (b), and (c) and 6 to 12.

b/ Gross Core Funds Required = 1 (a) 11 + 1 (b) 7.

c/ Net Core Funds Required = 1 (a) 8 + 1 (b) 5.

d/ Total Funds Required from CG = 1 (d) + 2 (d).

e/ Total Gross Funds Required = 1 (c) + 2 (b) + 4 (d).

f/ Funds Available = 1 (c) 1 + 1 (c) 2 + 2 (c) + 4 (c).

g/ Net Funds Required = 3 + 4 (b).

1974 BUDGET

Agricultural Research Center

Summary Financial Data - 1970-1974

(US \$ thousands)

	1970	1971	1972	Est. 1973	Budget	
					1973	1974
<u>Current Assets</u>						
Cash						
Receivables from Donors						
Other Receivables						
Inventories						
Prepaid Expenses						
Other Current Assets						
Total Current Assets						
<u>Fixed Assets</u>						
Revolving Fund Balances						
Operating Equipment						
Research Equipment						
Vehicles						
Furnishings & Office Equip.						
Buildings						
Land						
Other Fixed Assets						
Total Fixed Assets						
TOTAL ASSETS						
<u>Liabilities</u>						
Accounts Payable						
Payables to Donors						
Other Liabilities						
Total Liabilities						
<u>Capital Balances & Unexpended Funds</u>						
Capital Grants:						
Fully Expended						
Unexpended						
Subtotal						
Unexpended Operating Grants:						
Core						
Unrestricted						
Special Projects						
Subtotal						
Retained Income						
Total Capital Balances						
TOTAL LIABILITIES AND CAPITAL						
<u>Sources of Funds</u>						
Core Operations						
Capital Funds						
Special Projects						
Earned Income						
Total						
<u>Application of Funds</u>						
Core Operations						
Capital Expenditure						
Special Projects						
Total						
UNEXPENDED BALANCES						
<u>Memo Items</u>						
Manyears of Staff:						
Core Program						
Special Projects						
Total						

Section 5: Practices and Procedures Used in
Accounting for Assets, Liabilities,
Capital Balances and Unexpended Funds

39. The organization and structure of the annual budgets also shape basic accounting practices and financial reporting. In proposing accounting procedures and financial reports for centers, a fundamental consideration has been that accounting should be kept relatively simple. Obvious as this may seem, it cannot be taken for granted.

Accounting Procedures

40. In general, accounting procedures for agricultural research centers are designed to provide effective expenditure control and to: (a) measure resources held; (b) reflect claims on and interest in those resources; (c) measure changes in resources over time; and (c) measure the application of resources for approved programs.

41. This section of the paper proposes a standard format for reporting on (a) and (b) above and sets out recommended accounting procedures for determining a center's financial position. Section 6 recommends accounting procedures to be used in measuring (c) and (d) above.

Financial Reporting

42. One important aspect of developing a common budgeting and accounting framework involves reaching agreement on a standard format for reporting a center's financial position to those who have interests in and must make judgments on financial performance. Page 17 attached shows a proposed balance sheet which would be prepared and certified annually by a center's auditors. A discussion of the accounting practices and procedures underlying the preparation of the balance sheet follows.

THE INTERNATIONAL RESEARCH CENTER
BALANCE SHEET

December 31, 197
(US\$000)

	Actual		Est.	Budget
	1970	1971	1972	1973
				1974
<u>CURRENT ASSETS</u>				
Cash				
Receivables from Donors ^{1/}				
Other Receivables ^{2/}				
Inventories				
Prepaid Expenses				
Other Current Assets	---	---	---	---
Total Current Assets	---	---	---	---
<u>FIXED ASSETS</u>				
Revolving Fund Balances ^{3/}				
Operating Equipment				
Research Equipment				
Vehicles				
Furnishings & Office Equip.				
Buildings				
Land				
Other Fixed Assets	---	---	---	---
Total Fixed Assets	---	---	---	---
Total Assets	===	===	===	===
<u>LIABILITIES</u>				
Accounts Payable				
Payable to Donors				
Other Liabilities	---	---	---	---
Total Liabilities	---	---	---	---
<u>CAPITAL BALANCES & UNEXPENDED FUNDS</u>				
Capital Grants:				
Fully Expended				
Unexpended	---	---	---	---
Sub-Total	---	---	---	---
Unexpended Operating Grants:				
Core				
Special Projects	---	---	---	---
Sub-Total	---	---	---	---
Retained Income				
Total Capital Balances	---	---	---	---
Total Liabilities and Capital	===	===	===	===

1/ Provide a schedule of donor payments and note reasons for outstanding balances.
2/ Of which XXX represents advances to employees.
3/ Attach a schedule listing individual revolving funds and show how increase in carrying value has been financed.

Accounting for Assets

43. Total assets are broken down into two categories - current and fixed assets. Current assets are those which, in the normal course of operations, can be readily used or quickly converted to meet current operating or capital requirements. These include cash, accounts receivable from donors and others, inventory and prepaid expenses. All remaining assets are fixed and cannot under normal circumstances be used or converted to meet current operating requirements. These include the physical plant, various tangible capital assets, land and other assets representing relatively long-term investments.

Current Assets

(a) Cash

- (i) Definition - Cash is defined as actual money or instruments which are generally accepted as money and available for ordinary operating or capital needs.
- (ii) Procedure - To operate effectively centers must maintain a liquidity position consistent with normal cash flow requirements. The appropriate level of liquidity will vary from center to center, and from year to year for a given center, depending upon the combined disbursement pattern for a particular set of grants.

Actual cash transfers from donors frequently lag substantially behind commitments, and often do not take place until a center is well into its operating year. In order to deal with this problem, the directors recommend that the 1974 budget proposals include a one-time provision for working capital equal to 40 days' average cash requirements.

- (iii) Valuation - All cash balances held in non-US currency should be shown on the balance sheet in US dollars converted at the year-end exchange rate. Gains and losses on currency conversion should be accounted for as an adjustment to other income.
- (b) Accounts Receivable (Donors and Others)
 - (i) Definition - The two major types of receivables to be accounted for are receivables from donors and all other receivables. Accounts receivable from donors represent the amount pledged in support of the center's approved program of operations. Other receivables cover advances to staff and/or amounts due centers from miscellaneous sales.
 - (ii) Procedure - It is recommended that receivables from donors be recorded at the time financial commitments are made (after January 1 of each year) and drawn down as cash payments are received. The audited financial statements should show any amounts due from donors at year-end for commitments made for that year and should explain any outstanding receivables. In addition, the audited financial statements should include a schedule showing payment dates on all grants. The adoption of this procedure will help identify the sources of cash flow problems. Advances to staff should be identified separately from other types of receivables on the audited financial statements.
 - (iii) Valuation - All receivables should be shown on the balance sheet at net realizable value.

(c) Inventories

- (i) Definition - Supplies or other items not expended at the time of purchase, such as scientific supplies, automotive parts, office equipment, and general supplies.
- (ii) Procedure - It is recommended, in those instances where a center finds it necessary to purchase a substantial portion of its supplies well in advance of actual use, that a base stock inventory should be established and treated as a capital requirement. This requirement should be funded through a capital grant or through allocations of retained earnings.

In cases where the majority of stock items can be procured locally or imported without difficulty, capitalization of base stock should not be necessary. Current usage of supplies and materials should, of course, be charged against operations.

- (iii) Valuation - Regardless of which method of accounting is used for stock items, a physical inventory of supplies should be taken at year-end and included in the balance sheet under current assets. Outstanding purchase orders at year-end for items which can be identified with specific programs, and which are expenses of the year, should be treated as a current expense of the specific programs involved, rather than as year-end inventory.

(d) Prepaid Expenses

- (i) Definition - An expenditure, often recurrent, for benefits to be received in a future period. For example, prepaid rentals, insurance premiums, etc;
- (ii) Procedure - For material amounts, centers should accrue prepayments; and
- (iii) Valuation - The balance sheet should show prepaid items at the estimated value of benefits to be received.

(e) Other Current Assets

Items which fall within the definition of current assets not specifically covered above should be classified in the balance sheet under this general heading. The balance sheet should show these assets at cost or net realizable value, whichever is lower.

Fixed Assets

(a) General

- (i) Definition - All tangible assets acquired through a capital grant.
- (ii) Procedure - It is recommended that the initial acquisition of items purchased through a capital grant be treated as fixed assets. Individual assets over \$300.00 should be inventoried and controlled by tagging and by appropriate detailed records, combined with a periodic physical check. Items purchased from capital grants costing less than \$300.00 should be capitalized under the category, "All Other Fixed Assets".

Asset replacements and nominal additions, (e.g. vehicle replacements, additional library books, kitchenware additions, etc.) should be treated as a current operating expense. It is proposed that the following breakdown of fixed assets be shown on the audited financial statements: Revolving Funds, Operating Equipment (other than vehicles), Research Equipment, Vehicles, Furnishings, Buildings, Land, and All Other Fixed Assets.
- (iii) Valuation - The basis for valuing fixed assets should be cost. If the center wishes to show the approximate book value of assets currently held, it should apply its own schedule of depreciation and indicate the depreciated value in a footnote to the balance sheet.

(b) Revolving Funds

- (i) Definition - A fund established out of retained earnings or by a capital grant for a self-sustaining activity, from which monies are continuously expended and which is replenished through a service fee or other income.
- (ii) Procedure - It is proposed that auxiliary activities such as staff housing, guest housing, training dormitories, dining room, cafeteria operations, and laundry services be established as self-sustaining operations and funded through retained earnings or one-time capital grants. Enabling grants should provide the physical assets required and an appropriate element of working capital. Revenues to cover on-going operational costs should be generated through appropriate service fees.
- (iii) Valuation - The audited balance sheet should show the current value of all revolving funds and in addition show in an attached schedule any depletions or additions to the original capital grants.

Accounting for Liabilities

44. There are two aspects of liability accounting which require comment: the treatment of outstanding purchase orders at year-end (operating commitments) and payables to donors or sponsors.

- (a) Operating commitments - At year-end, centers will have a number of outstanding commitments for items purchased but not received. In order to have a fairly simple and clear-cut rule for handling outstanding commitments, it is proposed that purchase orders dated prior to December 15 be treated as current costs and shown on the balance sheet as accounts payable. Purchase orders dated after December 15 should not be accrued as expenses for the current year.

- (b) Payables to donors and sponsors - In cases where donors require reimbursement of unexpended grant balances, the amounts to be reimbursed should be determined and transferred to the liability account at year-end.

Capital and Unexpended Balances

45. The operating resources and assets held by a center are financed in the form of operating grants or contracts and capital grants. Operating grants provide funds to meet the cost of current operations and in most cases these resources are used to carry out the approved programs. Capital grants are made to enable a center to acquire or expand its basic plant, or other physical assets, to provide base stock inventory levels, or to establish revolving funds for auxiliary enterprises. It is proposed that in accounting for grants the following practices be adopted:

- (a) recording the initial grant - at the time firm commitments are made by donors and sponsors a center should record a "Receivable from Donors" on its books. A corresponding entry should be made to an appropriate "Capital Grant" account (e.g. operating grant - core, capital grant - buildings, Capital Grant - Revolving Funds (dormitories etc.)).
- (b) receipt of grants - when cash payments are received from donors, an entry should be made to reduce the "Receivable from Donor" account.
- (c) disbursements - expenditures for capital items should result in a decrease in cash and an increase in fixed assets. Operational expenditures should be charged at the time of disbursements to various programs, support activity or indirect costs.

(d) closing entries -

- (i) capital grants - annual expenditures for capital items, as measured by the increase in various categories of fixed assets, should be compared with the enabling capital grants. The difference between an increase in a specific fixed asset and the capital grants provided for this asset should be transferred to an unexpended capital grant account at year-end.
- (ii) operating grant: core - expenditure accounts established to measure the uses of resources for core operations should be closed at year-end to an appropriate "Operating Grant: Core" account. In cases where total expenses for core operations plus any increase in current assets are less than the operating core grants, amounts to be reimbursed to donors should be determined and transferred to the liability account, "Payable to Donors and Sponsors". Any balance remaining in the core operating account after this adjusting entry is made should be closed to an unexpended operating grant account.

Section 6:

Statement of Sources and Uses of Funds

46. In the preceding section a format for reporting on a center's financial position was proposed and the underlying procedures to be used in accounting for assets, liabilities and capital balances were discussed. This section contains recommendations on accounting for and reporting on the sources and uses of grants and revenues. It is primarily concerned with the process of associating various costs with programs, organizational units and sources of funds.

Accounting for Costs

47. The level of expenditures applicable to an arbitrary period of time (a calendar year in the case of agricultural research centers) and therefore assignable to grants for that period can in itself be a complex subject. In recommending procedures for accounting for assets, liabilities and capital balances, an effort was made to chart a course around most of the complexities of this problem. There remains, however, the difficult problem of determining which costs benefit which programs and are therefore properly associated with specific grants. Given the rather elaborate mosaic of grants and the differing types of financial commitments made to centers this problem could be inherently complicated unless standard practices are adopted. What follows is an attempt to find a few relatively simple rules and concepts for avoiding the more difficult aspects of this accounting problem.

Suggested Rules for Assigning Costs

48. A major objective in accounting for costs is to determine the total cost of programs or program elements for which grants or contracts have been provided. Total program costs are defined in this paper as direct program costs plus indirect cost.

- (a) Direct program costs consist of expenditures and commitments (accrued expenses), other than for capital acquisitions, which can be directly identified with programs (research, training, and library and documentation);
- (b) Indirect program costs consist of the direct cost of support and administrative units and general operating costs. Indirect costs should, as a general proposition, be assigned to programs or special projects in the ratio each program's personal services costs bear to the total personal services cost for all programs and special projects.

Reporting on Sources and Application of Funds

49. The purpose of a center's certified statement of sources and application of funds is to inform donors and sponsors how grant funds were used by showing the total funds provided for various programs and the costs charged to these programs. A sample format of a proposed audited statement of sources and application of funds is shown on page 27.

THE INTERNATIONAL AGRICULTURAL RESEARCH CENTER
STATEMENT OF SOURCES AND APPLICATION OF FUNDS

For the Year Ending December 31, 197_
(US \$ thousands)

	Actual			Est.	Budget
	1970	1971	1972	1973	1974
<u>Sources of Funds</u>					
1. Operating Grants - Core ^{a/}					
a) Unrestricted					
b) Restricted	---	---	---	---	---
Total Core	---	---	---	---	---
2. Special Projects ^{a/}					
3. Earned Income ^{b/}					
4. Capital Grants	---	---	---	---	---
Total Operating Funds	===	===	===	===	===
<u>Application of Funds</u>					
1. <u>To Core Programs</u> ^{c/}					
A. Research					
Beef					
Swine					
Rice					
Etc.	---	---	---	---	---
Total	---	---	---	---	---
B. Conferences & Training					
C. Library, Documentation & Information Services					
D. Support Operations					
Service Activities					
General Administration					
E. General Operating Costs					
F. All Other	---	---	---	---	---
Total Core Program Costs	---	---	---	---	---
2. <u>To Special Projects</u>	---	---	---	---	---
Total Operating Costs	===	===	===	===	===

3. To Capital

Capital Expenditures:

Revolving Funds

Working Capital

Other

Total Capital

_____	_____	_____	_____	_____
=====	=====	=====	=====	=====

4. Unexpended Balances

Unrestricted Funds

Restricted Funds

Capital Grants

Special Projects

Retained Income

Total

_____	_____	_____	_____	_____
=====	=====	=====	=====	=====

Total Application of Funds

=====	=====	=====	=====	=====
-------	-------	-------	-------	-------

Memorandum Section:

Program Department Costs

Support Department Costs

General Operating Costs

Total Operating Costs

_____	_____	_____	_____	_____
=====	=====	=====	=====	=====

a/ Attached schedule 1 to show funds provided and costs by individual donor.

b/ Attached schedule 2 to show source and use of earned income for the current year.

c/ Attached schedule 3 to show the current year breakdown between core unrestricted, core restricted and special projects.

The International Agricultural Research Centers
Schedule 2: Detailed Schedule of Earned Income
for the year ended December 31, 197

(US \$ thousands)

	<u>Approved Budget</u>	<u>Actual</u>
<u>Sources of Earned Income:</u>		
Interest on Deposits		
Sale of Crops		
Sale of Assets		
Indirect Costs charged on Special Proj.		
Etc.	---	---
Total	==	==
<u>Application of Earned Income:</u>		
Applied to Core Operations		
Applied to Revolving Funds		
Applied to Working Capital		
Transferred to Retained Earnings		
Etc.	---	---
Total Application of Earned Income	==	==

Dear Mr. Graves,

CJ

I apologise for my longhand.
The Government has approved of the trip
to Washington, D.C. I am leaving early on
July 23 to send my daughter to study in
France, therefore please send documents
not later than 15 July & keep the rest
for me in Washington, D.C.

I shall arrive on July 26 and
will stay until August 3. Kindly reserve
a room, single with bath for me.

I sent you a letter some days ago asking
you advise whether Windsor Park on
Connecticut and 2300 St would be
well placed for travelling to the meetings.
Kindly advise whether you have taken
a room for me at the Roger Smith or
not.

With best regards.

Yours sincerely
Simbanse Boan-Lang

JUNE 15, 1973 (APPROX)

จดหมายอากาศ
AEROGRAMME



Mr. Harold Graves
Executive Secretary
©©
1818 H St. N. W.
Washington, DC 20433
U.S.A

พับที่นี่ ๒ Second fold here

IF ANYTHING IS ENCLOSED THIS AIR LETTER WILL BE SENT BY SURFACE MAIL
ถ้าติดสิ่งใดในซอง จะส่งจดหมายอากาศไปทางธรรมดา

ชื่อและนามสกุลของผู้ส่ง
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S. Boon-Lap
9 Sois
Sukhumvit Rd
Bangkok

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FROM: PARIS
June 14, 1973

JUN 14 1 11 PM 1973
COMMUNICATIONS
SECTION

Distribution

✓ Mr. Cheek

864 FOR CHEEK

YOUR 745 TAC WILL REQUIRE BOTH TAPE AND VERBATIM RECORDINGS
FOR DATES YOU MENTION PLUS SATURDAY AFTERNOON JULY 28 AND
PROBABLY NOT INCLUDING AUGUST THREE LIVESTOCK SUBCOMMITTEE
HOSE PROVISIONAL BOARD AND DIRECTOR ILRAD AND COUNTED
ABOUT ONE MILLION DOLLARS FOR INITIAL FUND YESTERDAY. REGARDS
GRAVES

THE ASIAN VEGETABLE RESEARCH AND DEVELOPMENT CENTER

*Copy -
Gentle
File only.*

CABLE ADDRESS:
"ASVEG" SHANHUA

P. O. BOX 42, SHANHUA, TAINAN, 741,
TAIWAN, REPUBLIC OF CHINA

TELEPHONE:
064-37131

CI

June 14, 1973

Mr. Harold Graves
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433

Dear Harold:

We have been having a difficult time setting the dates for the Directors' private meeting at the time of International Centers' week.

I am enclosing a copy of the letter which I have sent out to all directors and which is self-explanatory. As you can see from this, I had considered that the meeting of the CG on Thursday, August 2nd, was a closed meeting, although I thought they might invite a director or two to attend so that the Group could obtain their opinions on specific matters. However, Haldore Hanson informed me that the directors are invited to sit in and listen to the presentations but not to participate in the discussions.

Anyway it seems to boil down to a matter of meeting on the two Saturdays, July 28th in the afternoon and August 4th in the morning.

I will write once more to the directors, with a copy to you, after I return to Taiwan on the 28th of June.

I look forward to seeing you on July 27th. I have already made a reservation at the Roger Smith Hotel, so a message there indicating the room number for the Directors' meeting (if you do not have it earlier) would be appreciated.

Sincerely,



Robert F. Chandler, Jr.
Director

RFC: jr

Enc.

1973 JUN 14 10 35 AM

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THE ASIAN VEGETABLE RESEARCH AND DEVELOPMENT CENTER

CABLE ADDRESS: "ASVEG" SHANHUA

TAIWAN, REPUBLIC OF CHINA
P. O. BOX 42, SHANHUA, TAINAN, 741

TELEPHONE: 084-37131

June 14, 1973

Mr. Harold Graves
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433

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I look forward to seeing you on July 27th. I have already made a reservation at the Roger Smith Hotel, so a message there indicating the room number for the Directors' meeting (if you do not have it earlier) would be appreciated.

Sincerely,



Robert F. Chandler, Jr.
Director

1973 JUN 19 AM 9:42

RFC:jr

Enc.

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Handwritten notes and scribbles in the top left corner.

C-1

THE ASIAN VEGETABLE RESEARCH AND DEVELOPMENT CENTER

CABLE ADDRESS:
"ASVEG" SHANHUA

P. O. BOX 42, SHANHUA, TAINAN, 741,
TAIWAN, REPUBLIC OF CHINA

TELEPHONE:
064-37131

June 14, 1973

To the directors of International
Centers and Institutes

Gentlemen:

Enclosed you will find a copy of a tentative agenda for the private meeting of the directors at the time of International Centers' Week in Washington.

As you know, we originally proposed August 2 as the appropriate day. At that time it was my understanding that the CG would be in private session. It now seems that center directors are invited to sit in and listen to the discussions. As Haldore Hanson points out, a number of the topics will be of considerable interest to the directors. In practice it turns out that there are no times from Monday, July 30, through Friday, August 3, when we can depend upon all directors being free to attend private sessions.

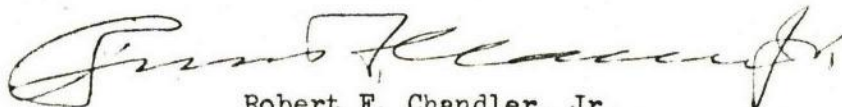
Several directors have expressed the view that they do not wish to come early or to stay beyond noon on Saturday, August 4. Therefore, the only alternative that I see is for us to meet first on Saturday afternoon, July 28, following the Socio-Economic seminar which ends at noon on Saturday. (As far as I know, all directors plan to attend this meeting.)

There is some possibility that the CG will complete its deliberations on Thursday, August 2. If so, we can meet again on Friday morning, August 3. If not, I suggest that we hold a second half-day session on Saturday morning, August 4.

Because of the many activities that occupy the interest of the directors during International Centers' Week, I wonder whether we should try to hold our meetings (in future years) at this time. It seems to me (and some others have expressed this view) that because of the importance of contacts with the CG, TAC and individual donors, it might be better not to try to schedule a meeting at this time, but rather to schedule a separate meeting once a year (say in February) at which each of the directors and their deputies could devote their undivided attention to the mutual problems of the centers and institutes. I have placed this matter on the agenda for discussion.

It is entirely possible that when I return to Taiwan on June 28 I shall find other suggestions for the agenda. Also, I shall try to get a room number in the World Bank Building. I shall write to you once more with a more final agenda. I shall also ask several of you to take responsibility for leading the discussions of certain agenda items.

Sincerely,



Robert F. Chandler, Jr.
Director

92f

OUTGOING WIRE

TO: GRAVES
INTBAFRAD
PARIS

DATE: JUNE 14, 1973

PCA

CLASS OF
SERVICE: TELEX

COUNTRY: FRANCE

TEXT:
Cable No.:

FOLLOWING URQUHART'S RETURN WOULD APPRECIATE YOUR FIRST REACTION
ON STATUS OF DION'S WORK AND USEFULNESS OF EVANS'S IITA CENTER PROGRESS
REVIEW FORMAT FOR ALL SIX CENTER REPORTS NOW BEING PREPARED. REGARDS

CHEEK

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME **Bruce M. Cheek**

DEPT. **International Relations**

SIGNATURE *B. M. Cheek*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

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Mr. H. Graves

LT

HAROLD GRAVES

INTEAFRAD

WASHINGTON

CAR64286 FS STOP

CONFIRM PARTICIPATION ON SOCIO ECONOMIC SEMINAR AND TAC

ARRIVING JULY 24 PLEASE RESERVE ROGER SMITH

LUIS MARCANO C

*already
have reserved
Watergate Hotel where
rest of TAC
staying.*

COL CAR64286 24



FOREIGN AND COMMONWEALTH OFFICE
OVERSEAS DEVELOPMENT ADMINISTRATION
ELAND HOUSE
STAG PLACE LONDON SW1E 5DH

Telephone 01-834 2377

BC
NG
CI

STM 236/222/011

11 June 1973

Dr Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St NW
Washington DC 20433
USA

Dear Dr Graves,

After seeing the account of the meeting of Directors of the various International Centres, held at Bellagio in February, we in ODA thought that it might be useful to produce an information paper which could be tabled at the forthcoming International Centres' Week. It struck us that perhaps not all members of the CG and TAC are aware of additional ODA-sponsored agricultural research which is either directly linked with or relevant to the research programmes of various international centres. Hence, we've produced a paper which contains brief descriptions of research projects along with names of those British scientists and organisations who are associated with the various activities.

I enclose 40 copies of this paper and hope that you can arrange for them to be distributed to the CG during the International Centres' Week. Bob Cunningham is sending copies of the paper to Peter Oram, requesting him to pass them on to members of the TAC. He is also providing Directors with copies of the paper.

*Yours sincerely,
W A C Mathieson*

W A C Mathieson

Encls.

C2

June 11, 1973

Dear Joe:

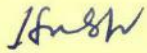
The attached exchange of letters with Howard Stepler, I think, is self-explanatory. Could you indeed make him a member of your delegation to International Centers Week?

Sincerely yours,

Harold Graves

Enclosures

Dr. J. H. Hulse
Program Director
Agriculture, Food and
Nutrition Sciences
International Development
Research Centre
2197 Riverside Drive
Ottawa, Ontario
Canada


HGraves:apm

June 11, 1973

Dear Dr. Stepler:

I was glad to learn from your letter that you will be coming to Washington for Joel Bernstein's seminar. It would be a pleasure to see you in the following week, and I have written to Joseph Hulse asking whether he could designate you a member of the IDRC delegation to International Centers Week, which would be the easiest and most appropriate way, I think, to arrange for your attendance.

I'm not sure whether you received a note I sent you in Quebec early last month, and so am attaching a copy to this letter.

Sincerely yours,

Harold Graves
Executive Secretary

Enclosure

Dr. Howard A. Stepler
c/o Mr. Horace Barber
Financial Secretary
Government of Jamaica
Kingston
Jamaica

HGraves:apm

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Distribution:

Mr. Graves

June 8, 1973

GRAVES

CARE INTBAFRAD

WASHINGTONDC

HAVE ASKED ORAM ADVISE ME ON REPORTED CLASHES TAC AND CENTRES
WEEK PROGRAMME STOP WILL COMMUNICATE FURTHER

CRAWFORD NATUNIV

COL TAC

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: ORAM
FOODAGRI
ROME

DATE: JUNE 8, 1973

CLASS OF
SERVICE: TELEX 61181

WVI

COUNTRY: ITALY

TEXT:
Cable No.: HERewith CONSULTATIVE GROUP SCHEDULE OF EVENTS. MONDAY JULY 30 AND
TUESDAY JULY 31 PLENARY SESSIONS. THEREAFTER --
AUGUST 1 - WEDNESDAY

MORNING

TAC - MEETING WITH CENTER DIRECTORS

AFTERNOON

CONSULTATIVE GROUP (TAC AND CENTER PERSONNEL INVITED)

STATEMENT BY CHAIRMAN OF TAC ON CENTER PROGRAMS

DISCUSSION OF CENTER PROGRAMS

ASIAN VEGETABLE CENTER

REVIEW PROCEDURES

BUDGET FORMAT AND ISSUES

AUGUST 2 - THURSDAY

A. MEETING OF CENTER PERSONNEL (WITH OTHER PARTICIPANTS

AS INVITED BY CENTER DIRECTORS) - ALL DAY

B. MEETING OF CONSULTATIVE GROUP - ALL DAY IF NECESSARY

1. REPORTS ON STATUS OF ILRAD AND ILCA

NOT TO BE TRANSMITTED

(continued)

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

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Checked for Dispatch: *[Signature]*

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

OUTGOING WIRE

DATE: JUNE 8, 1973

TO: GRAM
FOODAGRI
ROME

CLASS OF SERVICE: TELETYPE
NUMBER: 61181

COUNTRY: ITALY

TEXT: URGENT
Cable No.:

TUESDAY JULY 31 PRIMARY SESSIONS. THE NEXT DAY --

AUGUST 1 - WEDNESDAY

MORNING

TAC - MEETING WITH CENTER DIRECTORS

AFTERNOON

CONSULTATIVE GROUP (TAC AND CENTER PERSONNEL INVITED)

STATEMENT BY CHAIRMAN OF TAC ON CENTER PROGRAMS

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B. MEETING OF CONSULTATIVE GROUP - ALL DAY IF NECESSARY

1. REPORTS ON STATUS OF IIRAD AND ILCA

(continued)

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JUN 8 9 29 PM 1973

Harold N. Graves, Jr.

International Relations

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ROME

DATE: JUNE 8, 1973

CLASS OF
SERVICE: TELEX 61181

WVI

- PAGE TWO -

COUNTRY: ITALY

TEXT:
Cable No.:

2. REPORT BY CHAIRMAN OF TAC ON STATUS OF OTHER

PROPOSALS UNDER CONSIDERATION

- A. MIDDLE EAST INSTITUTE
- B. LATIN AMERICA
- C. CONSERVATION OF GENETIC RESOURCES
- D. AQUACULTURE
- E. OTHER?

3. TAC STRATEGY PAPER

4. CG POSITION ON UNCTAD RESOLUTION

AUGUST 3 - FRIDAY

MORNING

CONSULTATIVE GROUP (TAC AND CENTER PERSONNEL INVITED)

MATTERS INTRODUCED BY CENTER DIRECTORS

INDICATION BY DONORS OF FINANCIAL SUPPORT FOR CALENDAR

YEARS 1974 AND 1975

FINANCIAL ASSUMPTIONS FOR FUTURE PLANNING OF TAC AND CONSULTATIVE
GROUP. REGARDS. GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:apm

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INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL FINANCE
CORPORATION

Sent to all members of TAC
(including Dr. Ruttan and
excluding Dr. Harrar) and
Mr. Oram and Mr. Webster.

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

cl

June 7, 1973

TO: Members of the Technical Advisory Committee and
TAC Secretariat

FROM: Executive Secretary

SUBJECT: Hotel Accommodations in Washington, July 24 - August 3

1. Reservations are confirmed at the Watergate Hotel, Washington, for each member of the Technical Advisory Committee, and for Mr. Oram and Mr. Webster, from July 24 to August 3, inclusive.

2. Any member wishing to modify or cancel these arrangements made on his behalf is requested to notify the Executive Secretary as soon as possible.

HG:mcj

INCOMING TELEX

Log. 268

C2

FROM: BEIRUT VIA UN NEW YORK - June 6, 1973

JUN 6 5 34 PM 1973
COMMUNICATIONS
SECTION

RECEIVED

IBO6 NY118BN 266 F BEIRUT 38 6 1127Z;

Distribution

Mr. Graves

ETAT

INTBAFRAD

WASHINGTON D.C.;

76 GRAVES EXECUTIVE SECRETARY CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH FROM M. BASBOUS NEAR EAST DELEGATE REFERRING YOUR CABLE PLANNING TO ATTEND PROPOSED MEETING JULY FOR THIS SUBMITTING FORMAL APPROVAL LEBANESE AUTHORITIES REGARDS;

HEOO UNDEVPRO"

COL 76

INTBAFRAD WSH

UNATIONS NYK

C2

Mr. McNamara

June 6, 1973

Harold Graves

Dinner during International Centers Week

You gave your dinner for selected participants in International Centers Week last year on the first day, and this would be suitable again this year if the date is convenient from your point of view. The first day this year is Monday, July 30.

If that date is not convenient, the next best date would be Wednesday, August 1, and the third best date would be Tuesday, July 31.

cc: Mr. William Clark
Mr. Hoffman



HGraves:apm

June 6, 1973

Mr. Bucci

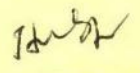
Harold Graves

Luncheon - July 30

You may remember that last year you kindly arranged for lunch to be given to persons attending the meeting (called International Centers Week) of the Consultative Group on International Agricultural Research. We had about 90 people, and you were able to accommodate them by taking about 70 in the main dining room and setting up a special lunch for another 20 or so in one of the Fund's private dining rooms.

International Centers Week is being held again this year, and we would again like to give lunch to participants. The date would be July 30, and the number on this occasion would be about 95.

May we talk about this, please? I'm going to Europe on the afternoon of June 11, and would like to discuss the matter with you before then.



HGraves:apm

92f

~~722-7537~~

~~762-3375~~

OUTGOING WIRE

TO: ATHWAL FOR URQUHART
TROPFOUND
MANILA

DATE: JUNE 5, 1973

CLASS OF SERVICE: ~~FULL RATE~~ *PK (machine)*

COUNTRY: PHILIPPINES

TEXT:
Cable No.: FOR PURPOSE OF SOME PRELIMINARY GLOBAL ESTIMATING HERE PLEASE QUICKLY
CABLE CORE REQUIREMENTS OF ICRISAT AND IRRI FOR 1974 AND ALSO EXPECTED CAPITAL
EXPENDITURES FOR EACH INSTITUTE IN 1974. REGARDS.

GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:apm

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DATE OF RECEIPT

INVESTIGATIONAL RESTRUCTIONS

DATE RECEIVED BY DIVISION

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STATUS

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SOME OF THE INFORMATION OF THIS MESSAGE IS UNCLASSIFIED

DATE OF REVIEW OF THIS INFORMATION SHOULD BE DETERMINED BY THE OFFICE

CLASSIFICATION

UNCLASSIFIED

DATE OF REVIEW FOR DECLASSIFICATION

CLASSIFICATION

CLASS OF

DATE

JUNE 2 1973

ORIGINAL FILE

495-2312

CLASSIFICATION

UNCLASSIFIED INFORMATION

REPRODUCTION AND DECLASSIFICATION

FOR THE INFORMATION

CLASSIFICATION

UNCLASSIFIED INFORMATION

104

C1

THE ASIAN VEGETABLE RESEARCH AND DEVELOPMENT CENTER

CABLE ADDRESS:
"ASVEG" SHANHUA

P. O. BOX 42, SHANHUA, TAINAN, 741
TAIWAN, REPUBLIC OF CHINA

TELEPHONE:
064-37131

June 4, 1973.

To : Center and Institute Directors

From : E. B. Oyer

Subject: Directors meeting during Centers Week

As I mentioned in my communication of May 15, Dr. Chandler was in Washington in late May and he had the opportunity to talk with Mr. Graves about scheduling the meeting of Directors. I have forwarded to Dr. Chandler in New York all of the communications which have arrived subsequent to May 15 and he will see these after he arrives on June 8.

I have just received a letter from Dr. Chandler stating that Mr. Graves indicated there is some possibility that the Consultative Group will finish their business by Thursday night, August 2. He asked me to relay the following message to you.

'The private meeting of the Directors will be held in the World Bank building at 1818 H. St. N.W., Washington, D.C. on Thursday, August 2. At that time we shall announce whether we shall continue on Friday, or postpone the continuation until Saturday morning August 4.'

You will be receiving further information in regard to this meeting, including a tentative agenda, from Dr. Chandler when he is in New York later this month.

c. c. Mr. Harold Graves
Dr. R. F. Chandler, Jr.

EBO/imt

1973 JUN 15 11 20

21

THE ASIAN VEGETABLE RESEARCH AND DEVELOPMENT CENTER

TELEPHONE:
064-37131

P. O. BOX 42, SHANHUA, TAINAN, 741
TAIWAN, REPUBLIC OF CHINA

CABLE ADDRESS:
"ASVEG" SHANHUA

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c. c. Mr. Harold Graves
Dr. R. F. Chandler, Jr.

EBO\jmt

1973 JUN 12 PM 2:50

Mr. McNamara

June 1, 1973

Harold Graves

International Centers Week

You will remember that International Centers Week each year brings to the Bank members of the Consultative Group on International Agricultural Research, the members of the Group's Technical Advisory Committee, and personnel of the international agricultural research centers. Last year, you gave a dinner for directors and board chairmen of the centers which was helpful in improving the relationship between the centers and the donors as represented by the Consultative Group Chairman and secretariat.

International Centers Week is to take place this year in the week of July 30, concluding on August 2 or 3, depending on how expeditiously the business is handled.

The purpose of this note, written after discussion with Mr. Demuth, is to ask whether you would be inclined to repeat last year's dinner or any other form of hospitality. The alternatives to a dinner, should you wish to consider them, would include your being host at a general reception for participants in Centers Week or your giving a lunch, perhaps of about the same size and composition as last year's dinner.

Would you let me know your wishes?

* * *

Relations among the centers, the donors and the Bank as chairman of the Consultative Group this year are satisfactory, I believe. Progress has been made in several respects: (1) terms of donor grants are becoming less restrictive, and therefore more useful to the centers, than formerly; (2) the quality of center administration and budget practices is improving; (3) the role of the Consultative Group is better understood by the centers; and the Group is much more accepted by the centers than it was a year ago. In a financial sense, the situation for the time being is in a happy state of equilibrium: all the center budgets are being met this year; and, provided that donors (including IDA) are prepared to continue to increase their participation on about the present curve, this state of equilibrium probably will continue next year.

Mr. McNamara

- 2 -

June 1, 1973

We do have to look ahead to the time, perhaps next year as 1975 allocations begin to be considered, when limits on finance may require the Group to make judgments on priorities which will require unpopular re-shaping or leveling off of some center activities. At such a time, the judgments expressed by TAC, and the program and budget reviews undertaken by the Bank on behalf of the Group, will assume additional importance. In the meantime, however, our arrangements for conducting these reviews need to be improved: we are well served by the Programming and Budgeting Department; but we need stronger support from the Agriculture Department now that Jim Evans is available only on a consultant basis. Mr. Yudelman and I have begun talking about this, and both of us think that we can come to a more satisfactory arrangement.

cc: Mr. William Clark, Director,
External Relations

Mr. Ljungh


HGraves:apm

Dear Mr. Graves,

1973

JUNE 1, 1973 C.I.

I hope you received my cable confirming that I plan to come to the Socioeconomic seminar as well as the International Centers Week. pending, of course, the approval of H. S. the Prime Minister. I plan to visit CIAT after the meeting if time permits.

Would you also send a follow-up invitation for the International Centers Week, please. I had managed to combine the two meetings in one request, but a wiseman somewhere along the bureaucratic route might point out that there was really no formal invitation to the International Centers Week at all. I shall need another letter and an agenda, if you please.

I have written up a paper on tropical fruits and gave ~~them~~ to Mr. Oram who passed through here for TAC to consider. He appeared to be sympathetic to the idea. Dr. Sommer also passed through Bangkok 3 months ago and I had a talk to him on the subject.

I also sent another letter confirming election of Dr. Ruffan and reelection of 3 other gentlemen. at the same time suggesting that we should consider new blood in the TAC also a farmer as resource person to attend the TAC meeting as a full member.

I hope I shall reach Washington DC in time to attend TAC 26 July open meeting. May I ask you whether the Winkler Park Hotel is reasonably priced enough to warrant moving 5 blocks in rush traffic, please. If

40, you would kindly book a single room from 26 July to 3rd August with an option that I might show up on the night of July 25.

Thanking you and with best regards

Yours sincerely,
Sinboase Bon-Lang.

จดหมายอากาศ
AÉROGRAMME



Mr. Harold Graves
1818 H. St N.W.
Washington, D.C 20433
U.S.A.

ถ้าจดส่งไปไหนของ จะส่งจดหมายอากาศไปทางธรรมดา
IF ANYTHING IS ENCLOSED THIS AIR LETTER WILL BE SENT BY SURFACE MAIL

S. Boon-Lang
Ministry of Agriculture
Bangkok, Thailand

Sender's name and address:

ชื่อและที่อยู่ออกส่ง

RECEIVED
1973 JUN 14 PM 11:14
COMMUNICATIONS
SECTION

Mr. Curtin

May 31, 1973

Harold Graves

Namex Badges for International Centers Week

For an agricultural conference here in July/August (called International Centers Week), we are going to need about 240 name badges.

Since two different types of admission to the conference are involved, I would appreciate it if the badges could come in two lots, each of a different color. We would need 140 of one lot, and 100 of the other. The supply should be delivered to me not later than July 25.

Both men and women will be attending the conference. Both could use badges of a simple pin-on type. If badges are to be of pocket type, however, then we would need about five pin-on badges of each color for the ladies.

A requisition is attached.

Janh

attachment

BC/HS/CS file

C1

INTERNATIONAL CROPS RESEARCH INSTITUTE
FOR THE SEMI-ARID TROPICS
(ICRISAT)

Phones : 72091, 72628

Grams : CRISAT, SECUNDERABAD.

May 30, 1973

CITY OFFICE :

1-11-256, Begumpet,
Hyderabad-16., A. P., India.

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H Street, N. W.
Washington, D.C. 20433

Dear Harold :

I wish to acknowledge receipt of your letter of May 23, with instructions regarding mailing out the program and budget documents for ICRISAT. We shall be glad to follow this instructions. I appreciate very much your sending us the addressed labels for the distribution. We are now having meetings with the Executive Committee of the Trustees and are expecting Mr. Urquhart and Mr. Evans from the Bank with us also. I hope that we will be able to put these documents in order next week for transmission. ||

I shall be looking forward to seeing you in Washington at the International Centers' Week.

Sincerely yours,

Ralph
Ralph W. Cummings
Director .

1973 MAY 30 11:15:52

INTERNATIONAL CROPS RESEARCH INSTITUTE
FOR THE SEMI-ARID TROPICS
(ICRISAT)

C1

CITY OFFICE:
1-11-286, Begumpet,
Hyderabad-16, A.P., India.

May 30, 1973

Phone: 75081, 72828
Graves: CRISAT, SECUNDERABAD

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433

Dear Harold:

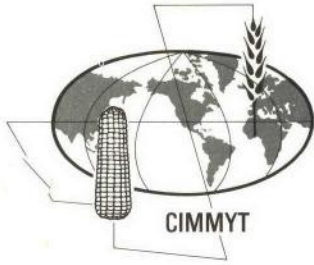
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I shall be looking forward to seeing you in Washington at the International Centers' Week.

Sincerely yours,

Ralph W. Cummings
Ralph W. Cummings
Director

1973 JUN -8 PM 12:25



CENTRO INTERNACIONAL DE MEJORAMIENTO DE MAIZ Y TRIGO

INTERNATIONAL MAIZE AND WHEAT IMPROVEMENT CENTER

Londres 40, México 6, D. F.
Apdo. Postal 6-641
Cable: CENCIMMYT

May 30, 1973

CI

Mr. Harold Graves
Executive Secretary
Consultative Group on Agricultural Research
1818H Street N.W.
Washington, D. C. 20433

Dear Harold:

CIMMYT will mail its papers for Centers Week directly to the participants, as you suggest in your letter of May 23.

Cordially,

Haldore Hanson
Director General

HH/mph

52f

OUTGOING WIRE

TO: EVANS
CRISAT
HYDERABAD
INDIA

DATE: May 30, 1973

CLASS OF SERVICE: FULL RATE *H*

COUNTRY: INDIA

TEXT:
Cable No.:

PRIMO FOR PURPOSES SOME PRELIMINARY GLOBAL ESTIMATES
HERE WOULD APPRECIATE TELEGRAM FROM ANDREW ON PROPOSED 1974 FIGURE ON
ICRISAT CORE BUDGET AND ALSO 1974 FIGURE ON CAPITAL BUDGET EXPENDITURES.
SECUNDO WOULD LIKE COMPARABLE INFORMATION CABLED FROM YOUR RICE
VISIT SOONEST POSSIBLE.
TERTIO YUDELMAN INFORMS YOUR SCHEDULE FREE FOR ETHIOPIAN VISIT.
QUARTO EXPECTING DINNER EVENING JUNE TWELVE REGARDS.
GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.
DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:dt
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(IMPORTANT: See Secretaries Guide for preparing form)

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92f

May 25, 1973

Dear Jim:

By the time you see this letter, you will have visited ICRISAT and IRRI with Andrew Urquhart. In the meantime, however, here is Andrew's draft report on his part of the work done at IITA.

You will remember that one problem we had foreseen, but not solved, was how the program part of the review mission reports would be wedded to the budget part. I think we will wait for your solution to this. One approach obviously would be simply to present each report in two parts, with yourself as mission leader editing both for consistency and relevance.

Thank you for indicating that you would be available to go to Ethiopia, subject to the requirements of Warren Baum and Monte Yudelman. I will start checking with them now. Another consideration to be kept in mind, where you probably already have it, is that we want to circulate your and other Consultative Group reviews to the CG membership not later than July 8.

I'm looking forward to seeing you in Europe at the time of the meeting of the Livestock Subcommittee.

As ever,

Sincerely,

Harold Graves

Enclosure

Mr. L.J.C. Evans
The Old Post Cottage
Motcombe
Shaftesbury
Dorset
England

Handwritten signature
HG:mcj

DRAFT
May 18, 1973

TO:
FROM: Andrew V. Urquhart
SUBJECT: IITA's 1973 AND 1974 BUDGETS

In company with Mr. L. J. C. Evans, I visited IITA from April 9-13, 1973 to examine the Institute's programs and budgets. The mission was carried out, to the extent possible, in accordance with terms of reference from Mr. Harold Graves dated March 29, 1973.

1974 Budget Proposals

In summary IITA's proposed 1974 budget and its comparison with estimates for 1973 and actual results for 1972 is as follows:

	Actual <u>1972</u>	Estimate <u>1973</u>	Proposed <u>1974</u>
		(\$ Thousands)	
Core operations	a/ 3270	4898	5949
Capital	<u>3126</u>	<u>b/</u>	<u>b/</u>
Total Core and Capital	6396		
Special Projects	15	c/	c/

a/ This is about \$139,000 more than grants made for that year.

b/ At the time of my visit plans for capital expenditures were still being reviewed for 1974 and those for 1973 still subject to the vagaries of funding.

c/ Special projects for 1973 and 1974 had not been reviewed at the time of my visit.

Details of budget proposals and projections to 1977 are given in Attachments I & II.

The increase proposed for 1974 as compared with 1973 is for the following:

Inflation	(Figures not
Full year costs of increases in 1973	yet
Cost of new staff or programs for 1974	available)

At the time of my visit management was still in the final stages of preparing budget proposals for 1974. Consequently figures quoted in this report are subject to change and other figures are not yet available.

The proposed 1974 budget of \$5,949,000 represents a 21.5% increase over 1973. Senior staff (or professional staff, as IITA calls them) are budgeted to increase by only 2 - from 53 to 55, however, the full year costs of increases approved for 1973 have a significant effect on 1974 costs.

Inflation in Nigeria in the five years to fiscal 70/71 has run at an average of 2.7%. World Bank statistics project an average rate of inflation for the five year period 71/72 to 75/76 of 4.7%. This is comparable with probable inflation in the United States and provision for inflation of about 5% for IITA in 1974 would seem reasonable. (Sentence on actual inflation used and comparison with the 5% figure)

The proposed budget for 1974 shown above assumes special projects will continue more or less at the same level as in 1973 and 1972, however, during our visit it became apparent that the number of these projects was going to increase substantially in 1974. This should have no effect on the net core budget but it does mean that additional administrative and support staff may be required to handle these projects. Modifications may have to be introduced for this.

All proposed new staff positions are budgeted for a full year. Whilst it is recognized that the small additions to senior staff can probably be recruited and on board by January 1, 1974 it seems unlikely

that support staff (or regular staff as IITA calls them) which are budgeted to increase from 647 to 752 in 1974 will all be starting by January 1. A staggering seems more likely and to that extent there seems to be some over-budgeting.

1973 Budget

Although the situation is now much improved, funding of the 1973 budget has presented a problem. This has adversely affected the smooth development of the planned increases for the year. Pending the resolution of all funding problems, no adjustments have yet been made to the make up of the 1973 budget. When these adjustments are made quite significant shifts will probably be seen, though apparently the overall total will remain the same and will be required.

Issues

So far IITA has had relatively few special projects but it seems likely that the number will increase substantially in 1974. Of concern is that these special projects should not be a drain on core resources. Current special projects include little or no provision for indirect (or overhead) costs and no studies have yet been made to determine what these costs are and what charge should be made to special projects for them. This should be done for current projects and no future special projects should be accepted without adequate provision for indirect costs as determine by a careful study.

IITA operates what amounts to a small town at Ibadan providing water, sewerage, airconditioning and electricity services; some of the equipment in use is fairly sophisticated. All this requires a high level of expertise in those people responsible for maintaining these

services and it has been found that for the most part this expertise is not available in Nigeria. The result is that IITA has a large number of expatriates filling posts which are normally filled by locally hired staff at other Centers. This is expensive. IITA is under pressure, partly because of the cost, to replace expatriates with Nigerians but is concerned as to whether they will be able to maintain an adequate level of service if this is done.

Concern has been expressed in some quarters as to the number of vehicles in IITA's fleet. Whilst there is no doubt that the number of vehicles appears large we were in no position to judge the need for vehicles. There are certain factors which have contributed to the current number of vehicles; these are

- 1) until recently IITA was allowed to sell its used vehicles in the local market at favorable prices; however, the Nigerian Government now requires that all vehicles be sold to Government agencies at a price determined by the Government. Not only are these prices very low but the Government has not been taking the vehicles. This has resulted in a number of vehicles being out of service at IITA awaiting transfer to Government agencies.
- 2) about a year ago Nigeria changed from driving on the left to driving on the right. This necessitated, largely on safety grounds, the replacement of a lot of vehicles ahead of time but the replaced vehicles have not been sold because of the situation described in (1) above.

- 3) IITA's farm is 2300 acres; this requires nearly everyone to move around the farm using a vehicle.

I recommend that, if it is thought worthwhile, a special study be made of the use of vehicles and the needs for vehicles at all Centers. Another matter worthy of discussion is the extent to which the financial requirements of Centers can be affected by decisions of the host government as in this case of selling cars in the local market.

Financial management is not very convinced of the utility of some of the practices spelled out in Mr. Ruddy's paper on budgeting and accounting policies and practices, particularly on revolving funds and the inclusion of fixed assets in the balance sheet. It is hoped that IITA can be persuaded to adopt the practices in the paper so that uniformity can be achieved among Centers.

AVUrquhart:ml

Attachments

CORE BUDGET SUMMARY
1974
(In Thousands of U.S. Dollars)

Programme	Personnel Services					Off-site Research Consultants and Conferences	Travel	Supplies And Expenses	Equip- ment	Total Budget 1974	1973 Budget
	Prof. Staff		Focular Staff		Emergency & Daily- related						
	No.	Cost	No.	Cost							
<u>Research</u>											
Farming Systems	14	392.0	122	315.5	28.0	15.0	42.0	90.0	56.0	938.5	872.6
Cereal Improvement	6	168.0	69	144.0	25.0	17.0	18.0	36.0	18.0	426.0	359.6
Grain Legume Impr.	8	224.0	98	186.0	29.0	29.0	24.0	48.0	20.0	568.6	420.3
Root and Tuber Impr.	7	196.0	83	168.5	26.0	27.7	21.0	42.0	25.0	506.2	415.0
Total Research Programs	35	900.0	372	814.0	108.0	89.3	105.0	216.0	127.0	2439.3	2057.7
<u>Training and Conferences</u>											
Training and Conferences	1	28.0	7	33.0	1.6	80.0	23.0	188.0	4.0	357.6	287.9
<u>Research Support</u>											
Research Station	1	28.0	35	57.0	45.0	-	1.5	29.0	12.0	172.5	176.1
Statistical Services	1	28.0	5	16.5	-	-	2.0	57.0	2.0	105.5	60.0
Communications & Info.	1	28.0	18	55.0	-	-	3.0	26.0	8.5	120.5	94.5
Library & Documentation	1	28.0	16	54.0	13.3	-	3.0	51.0	8.0	157.3	122.0
Res. & Training (General)	1	28.0	19	53.5	2.0	60.0	9.0	33.0	65.0	250.5	180.2
Total Res. Support	5	140.0	93	236.0	60.3	60.0	18.5	196.0	95.5	806.3	632.8
<u>Administration</u>											
Administration	8	224.0	110	242.5	11.5	-	22.0	421.0	25.0	946.0	835.0
P.P.S.	6	163.0	180	293.5	44.0	-	5.0	658.8	215.5	1384.8	1077.3
Auxiliary Services		-		-	-	-	-	15.0	-	15.0	(2.5)
Grand Total	55	1540.0	752	1619.0	225.4	229.3	173.5	1694.8	467.0	5949.0	4893.2

1974 Estimate (1973 Grey Book)

5958.0

CORE BUDGET -- FIVE-YEAR BUDGET SUMMARY 1973--77
(In Thousands of U.S. Dollars)

Organisational Unit	Estimate 1973	Budget 1974	Projected Expenditure			
			1975	1976	1977	
<u>Research Programs</u>						
Farming Systems	873	938	1057	1113	1120	
Cereal Improvement	298	426	453	477	477	
Grain Legume Improvement	420	569	660	687	709	
Root and Tuber Improvement	415	506	582	621	625	
Total Research	2068	2439	2752	2893	2931	
<u>Training and Conferences</u>						
Training and Conferences	288	358	384	407	407	
<u>Research Support</u>						
Research Station	176	172	210	186	187	
Statistical Services	60	105	116	117	117	
Communications and Information	95	121	130	128	128	
Library and Documentation	122	157	150	146	149	
Research and Training (General)	180	251	228	240	210	
Total Research Support	633	806	834	817	791	
<u>Administration</u>						
Administration	835	946	986	1015	1031	
Physical Plant Services	1077	1389	1408	1432	1462	
Auxiliary Services	(3)	15	(20)	20	(20)	
Provision for price changes 6%	-	-	365	423	450	
Provision for price changes						
	4893	5959	6729	7012	7052	
% Increase on Previous Year		21.4	13.1	4.2	0.6%	
1973 Grey Book Comparison		5958	6459	6697	6888	
Excess		(9)	270	315	164	

92f

May 24, 1973

Dr. H. G. Dion
Technical Adviser
Canadian International
Development Agency
Jackson Building, 122 Bank Street
Ottawa 4, Ontario
Canada

Dear George:

With this letter, you will find an annotated version of your preliminary draft report on CIP. My over-all reaction is that the report is too long, contains too much detail, and does not really tell the members of the Consultative Group what they would like to know in order to consider whether they should give financial support to this Center. I do not want to repeat the terms of reference all over again, but perhaps it would be a good thing to look at them as the next draft is being prepared.

We need, among other things, a clear and simple statement of CIP's research objectives, if one exists. If CIP has no clear and simple mandate from its Board, then that fact is so important that it should be stated in the report. However that may be, we ought to be told, in so many words, for instance, that CIP aims

- (1) to increase the yields of potatoes;
- (2) to improve the nutritional quality of potatoes;
- (3) to develop varieties that will thrive under conditions that will permit them to be grown more widely in developing countries;

that, as the donors know,

- (4) most of these objectives will be pursued through a modus operandi unique among the international agricultural research centers: i. e., through a research program which to a large extent will be carried out through collaborative research at other laboratories and stations, rather than by CIP itself; and it would be informative to say something about the proportionate weight of this kind of activity proposed in CIP's total effort for 1974 (we are given a dollar figure, but no proportion);

that

(5) the priority task at the moment is the organization and expansion of the gene collection, as the basis of nearly all the work to be done by the Center;

that

(6) in 1973 and 1974, most of the work is being done on yield, and that this, for the time being, consists mostly of work on the development of varieties resistant to pests and diseases, rather than of varieties whose genetic potential for yield is greater (or, at least, that is the impression given in the preliminary draft report);

that

(7) research on (2) and (3) mostly lies in the future, as does work on some other subjects, like methods of storage;

and that

(8) to implement its program, the Center is organizing its staff into such and such groups, and that staffing has begun on groups a, b, and c, but lies ahead on d, e, and f, and that the staff employed so far is good, bad or indifferent.

I think also that

(9) the section on outreach is not strong enough to make the statement about worry over funding at all persuasive; in fact, in its present form, it may be counter-productive.

Finally, it seems to me that

(10) the way the relevance of CIP research to temperate zone cultivation of potatoes gives rise, perhaps wrongly and probably unnecessarily, to the question: why should donors give core support for work which is going to benefit potato growers in Germany? It is a question of importance to actual or potential donors -- specifically, the World Bank, the Inter-American Development Bank, and UNDP.

No doubt Dick Demuth will be sending comments shortly.

Sincerely,

Harold Graves

John
HGraves:apm Enclosure

CENTRO INTERNACIONAL DE LA PAPA (CIP)

CIP is a very new Institute, with the agreement with the Government of Peru being signed January 20, 1971, and the first funding for program development being received in 1972, with some of the 1972 donor payments being delayed so that much of the 1972 expenditures and staff additions were made only in the last part of the year. In spite of this, an impressive beginning has been made.

CIP is a single crop institute, being devoted to the tuber-bearing species of Solanum, the potato. Peru has had a vigorous potato research program for some years, supported by a North Carolina State University -- USAID program in ~~latter years~~, which gave an initial impetus to the establishment of CIP. In addition, there has been a vigorous Rockefeller International Potato Program which has made important contributions over the past 25 years of this also is incorporated into CIP. Both of these programs have had the effect of providing CIP with ready on-going projects, so that initial progress has been much more rapid than would otherwise have been the case.

objectives
The philosophy behind the establishment of CIP is two-fold -- to develop breeding materials to improve potato production in the tropics, both lowland and at higher elevations, and to contribute to the improvement of temperate potato varieties by identifying desirable genetic characteristics in the germ plasm collection being assembled. Potatoes as a very successful temperate climate crop have been bred and selected from the original relatively narrow range of types imported from their Andean birth place, and as a result have been improved and modified so that they are well adapted to temperate regions, but not to the tropical areas where they originated. With "genetic engineering" as the tool, CIP proposes to develop potatoes from the original and other sources of germ plasm so that varieties much better adapted to the cooler tropics can be produced.

meaning higher elevations?

Not really a final comment. CIP was not accepted as a responsibility until December 1971. Only a few sources would be mentioned, but some have not been mentioned in 1972.

Is this one of the main objectives or is it a by-product? It is a by-product, but it has some very fine working in the line for CIP funding.

In addition, very encouraging evidence exists that good adaptation to the lowland tropics, with their heavy load of potato pests and diseases, is possible.

With respect to contributions to the improvement of temperate varieties, it is significant that only approximately 5% of the genetic variability existing in Solanum has been utilized in the development of existing varieties. Prospecting the germ plasm particularly for "horizontal" resistance to pests and diseases can make enormously valuable contributions to potato production problems in all regions.

Physical Facilities and Staffing

CIP's requirements for physical facilities have largely been met. The Peruvian Government has constructed a building providing 18000 sq. ft. of office and laboratory space at the La Molina Experiment Station adjacent to the National Agrarian University on the outskirts of Lima. If it had been necessary to provide CIP with capital funds for the building, another \$.5 million U.S. would have been required. In addition to the building, the Government of Peru has provided the land adjacent for necessary headquarters field work, land at Huancayo in the Sierra for a high altitude station, and an additional area 2 hours by road from Huancayo for a low altitude "jungle" station. (*Does this place have a name?*)

The headquarters building is currently being fitted out with the necessary office and laboratory facilities, and the pathological and nematological work CIP has been carrying on in the University laboratories will be relocated in CIP's building. Four large screenhouses have been completed, the headhouse and laboratory for soil preparation, etc. is ready, and in general the headquarters facilities are essentially ready for normal operation. During 1973, provision has been made to add a facility for refrigerated storage for the germ plasm collection, a workshop, and a modest group of controlled environment growth chambers. For 1974, funds are requested for

*What
are
these?*

a controlled environment greenhouse for nematode and virus work.

At Huancayo and San Ramon, the jungle location, there are as yet no buildings, and in 1973 there will be a small field laboratory and greenhouses built, an irrigation system provided, and some simple housing for a caretaker and for temporary over-night accommodation for staff.

at which locations?

The physical facilities ^{at La Molina} are modest and economical but efficient, and appear adequate for the foreseeable future.

Staffing was delayed in 1972 because of funding problems, and the growth of the scientific (and administrative) staff has been as follows - July, 1972 - 6; January 1, 1973 - 19; planned for July 1, 1973 - 29; for 1974 - 60 (of whom 31 are at the Ph.D. or equivalent level).

what date?

Program

CIP has adopted a policy of utilizing where possible potato programs in other countries to conduct research projects which CIP needs, and which are of equal concern to the collaborative institution. CIP had in 1972 three linkage contracts of this nature with U.S. institutions, and in 1973 has established an additional three contracts in Great Britain, the Netherlands and Sweden.

By this method, in which CIP undertakes to support financially the necessary additions to an on-going program, CIP obtains the benefit of the scientific abilities of the collaborating institution on a problem of joint concern, without having to pay for the staff time of the senior scientists involved.

In 1973, it is estimated that CIP priority programs that operate on these linkage contracts will have the benefit of almost 10 man-years of the time of collaborating scientists. A major aspect of such linkage contracts is that they re-inforce successful on-going programs for the benefit of CIP, and so avoid unnecessary and expensive duplication.

Show the question was, what is CIP paying for? What are the necessary additions?

We need a definition of clones, perhaps in a context of diploids and tetraploids are fertile hybrids, is more understandable to speak of stems that vary

What is meant by "clones" for example?

The Cornell University linkage project has as its objectives the development of populations of tetraploid germ plasm of Andigena (Andean Zone) origin with desirable characteristics for use in breeding programs throughout the world and the search for golden nematode resistance and its incorporation into tetraploid clones. In 1972, the program identified 24 clones resistant to potato virus Y, 33 clones resistant to late blight and 37 clones with resistance to the root knot nematode -- these clones are of course source material for transferring this resistance to desirable cultivated types. In testing for adaptability, plantings were made in New York, at two locations in Mexico, in two in Colombia and one in Peru (two in 1973). Seed from this material with desirable properties has already been supplied to potato scientists in 6 countries.

The North Carolina linkage contract aims to identify superior diploid (the cultivated type) clones for direct use in both the highland and lowland tropics, and to study the unimproved cultivated diploids as source material for breeding improved commercial varieties -- a germ plasm source which has been relatively untapped so far. Testing is conducted under temperate long day conditions in North Carolina, and under both tropical and alpine short day conditions in Peru at the CIP stations. Material has already been requested by Ethiopia and Indian potato workers.

The University of Wisconsin linkage contract aims to increase potato production by introducing new breeding material and new breeding methods for higher-yielding, more widely adapted varieties; to use haploids to assist in transferring valuable genetic traits from wild potato germ plasm into improved parental clones and to study the genetics and biochemistry of resistance to bacterial wilt. In addition, the Wisconsin group, which has its own associated germ plasm collection, is assisting with the CIP collection in ridding it of duplicates, and making the material disease-free and hence available for breeding programs.

The Wisconsin-CIP program has been successful in establishing the genetic nature of wilt resistance, and has produced wilt-resistant clones which are being accepted for distribution as ~~named varieties~~ in Nigeria, Colombia and Peru without requiring a further local breeding program for adaptation to the local climates.

In 1973, the cost to CIP of these linkage contracts, plus the three being established in the U.K., Sweden and the Netherlands is \$155,000 U.S.

The germ plasm collection at CIP is founded on the collection donated by the Peruvian Government, which had been in existence and added to for many years.

In addition to the 1800 entities in the Peruvian collection, more than 2000 new entities have been added in an attempt to collect the wealth of material in the Andean region before some of the presently cultivated materials disappear. The material is maintained in clonal tuber form (by growing it each year) for use in breeding and resistance screening, but in addition is being converted as rapidly as possible to disease-free true (or botanical) seed, so that it may be preserved for periods of up to 10 years in refrigerated storage before being grown again. In 1972 1000 of the germ plasm entities were converted to botanical seed. An increasing number of requests are being received for material from the collection and in 1972 material was sent to four different countries, plus approximately 5000 clones supplied to Peruvian scientists.

The collection has about 3400 entities representing the 9 species cultivated in Peru, and is estimated to be about half of the available material. In addition it contains about 700 accessions representing 50 of the 160 known wild species.

The material is being classified, and in order to facilitate computer retrieval, an attempt is being made to develop a coding adequate for both botanical and agronomic purposes.

The late blight project, which was part of the Rockefeller program for many

We ought to have a brief description of it in the work to be done under these contracts

where?

years, is conducted largely in Mexico ^{since} ~~the~~ Toluca valley ^{there,} ~~in Mexico~~ due to its unique climate ~~and~~ ^{the fungus} and the great variety of strains of Phytophthora infestans which are present, is the best location presently known for screening material for resistance. So called "vertical" or single-gene resistance breaks down as a result of the development of new strains of the pathogen, and the Mexican screening has been very successful in identifying material with "horizontal" or physiological resistance. These late blight resistant materials have been used in about 20 countries, and commercial varieties with this resistance are appearing in Peru, India, Sweden and to various extents in most of the developed countries. Many of the developing countries need help in training competent people to use this material in their national improvement programs.

The existing horizontal resistance is based on resistance inherited from Solanum demissum, and the program is now searching for similar resistance in Andigena potatoes, which would be easier to use in breeding programs.

In preliminary screening of 4000 clones at Huancayo, 1000 clones showed some degree of tolerance to the disease, while almost 100 had few or no lesions. The screening will continue under coastal conditions in Peru, and when possible, in Mexico. Promising material identified could be released to the breeders in 2-3 years. At present, the Mexican screening program presents some problems, since importation into Mexico of tubers from countries with the golden nematode is forbidden, and from these areas, only true or botanical seed can be used to introduce the material to be tested. This situation presents a very serious obstacle to late blight resistance screening, and is being studied with the Mexican ~~phyto-sanitary~~ authorities in an attempt to develop a workable solution.

A linkage contract is being developed with the Svalov Institute, ~~Sweden~~ Sweden, for a study of the physiology and inheritance of late blight resistance, and

not done

it is through this cooperative arrangement that CIP's role in these aspects of the late blight disease will be filled.

With respect to bacterial wilt caused by Pseudomonas solanacearum, CIP's program will be based on producing materials with resistance to both late blight and bacterial wilt. As a result of Rockefeller-financed work in Colombia in a program that began in 1966, a satisfactory source of resistance was identified, which has proved adequate over the past six years. As a result, CIP's Bacterial Wilt Project planning conference, held in December 1972 in Costa Rica, recommended that no major program be undertaken for the present to seek other sources of resistance, and arrangements were made for cooperative international testing of outstanding clones, and that newly developed breeding materials would be screened initially at Wisconsin, followed by field screening in CIP's stations in Peru, and then in participating countries. Crosses will continue to be made at Wisconsin to combine late blight and bacterial wilt resistance since these diseases often occur together, and are a particular threat in the lower tropics. This approach has already produced very promising lines which have been distributed to 18 different countries, with resulting new varieties likely to emerge soon in several countries.

A beginning is being made on a virus program, which may ultimately be the major potato pathology project. All the germ plasm is being screened for tolerance to ^{potato}virus x and ^{potato}virus y, and initial indications are that approximately 350 clones were free of virus x -- these are being re-checked after deliberate inoculation. The project is part of the Wisconsin linkage contract, and identification of important virus diseases is involved. Work is going forward on 6, of which two have been identified, one for the first time in potatoes. The virus project will continue the search for and development of material resistant to a wide range of viruses -- there are at least 20 known virus diseases of potatoes, and many more that have not yet been identified.

As part of the seed production training aspect of CIP's work, a program of anti-sera production has been undertaken to assist in the provision of these diagnostic materials to national seed production programs for use in confirming the virus-free nature of seed stocks.

Black Wart disease (caused by Synchytrium endobioticum) is a seriously limiting disease in the Andean region, and in India and Russia for example. While potato varieties resistant to black wart exist in Europe and Canada, this resistance is not effective for fungal strains of other regions. CIP has inherited from the Peruvian-North Carolina project some interesting materials, and in present preliminary screening about 35 clones (largely Andigena material) have already been found to be completely resistant to the strains prevalent at Lima. Arrangements are being made to test varieties and clones from a range of countries to assist in the identification of the fungus strains existing.

Rhizoctonia disease (black scurf and stem canker), which is not generally limiting, but is fairly widespread, is being studied in a linkage contract with the West German Government. Resistant materials have been identified by potato workers in Colombia, and it is ^{expected} ~~anticipated~~ that a number of resistant clones will be found after screening.

If so, is there some other reason for studying it?

The Golden nematode (Heterodera) is a major pest in many developing (and developed) countries. In the Andean highlands, it is prevalent everywhere, and shows such diversity that ~~it is~~ ^{its} ~~the~~ centre of origin is ^{suspected to be} in the Andean region. It is therefore a particularly suitable area to screen materials for nematode resistance, and CIP is establishing a program to do this on behalf of countries developing Golden nematode resistance, and in 1972 screened materials from Germany and the United States.

CIP has inherited some work and materials on Golden nematode resistance from earlier work in Peru, and is continuing a systematic screening program on the

germ plasm material, which is a slow and laborious process. About 1200 clones have been screened at three field locations, and about 800 are being subjected to more refined testing with 3 sources of inoculant. More than 20 clones have been found with resistance to one or more strains, but no clone has been identified as resistant to all three strains. Screening continues with four locations and four strains of the nematode. In addition to the identification of resistance i.e. where the nematode dies in the plant without establishing infection, about 80 clones are being tested for tolerance, the situation where the plant is attacked by the nematode, but the yield is not seriously affected. Preliminary results indicate that tolerant clones exist. Two cycles a year, one in the Sierra during the summer and one in Lima during the cold season, are grown.

It appears that there may be as many as 10 different strains of the Golden nematode in Peru, some of them very aggressive. The potato varieties which are resistant to attack in North America and Europe are susceptible in Peru. To identify the various strains, host plants which have been typed in the U.K. and in Germany with respect to their differing reactions to the different strains are being used.

The breeding problems associated with using resistant clones in a hybridization program are complicated by the fact that many of the resistant materials are representative of wild species with bitter flavours, which will have to be selected out of the crossing progeny.

Two other nematodes are receiving some attention, the false root knot nematode (Nacabbus) which is characteristic of cooler climates, and is very serious in the Andean Highlands and the root knot nematode (Melodogyne) which is universal in all the lowland tropics on a wide range of cultivated and wild host plants, and which would be a very serious constraint on potatoes if they are introduced. Screening methods are being devised to detect ~~the genetic differences in~~ ^{sources of} resistance, -- there are encouraging indications that such ~~differences~~ ^{sources} exist.

The role of the biting and sucking insects in virus transmission is receiving some attention with screening of the germ plasm collection being planned or already started, for resistance to such major vectors as myzus persicae, the green peach aphid which is important in both the lowland and highland tropics, Macrosiphum solonifolii, the potato aphid, which is also a major pest. Significant differences exist between clones in their resistance to aphids, and if resistant clones can be identified this will be invaluable material for hybridization programs. The required screening and testing will require perhaps 5 years of ^{trials} ~~repetitive work~~ before the resistant material can be positively identified. Cornell University is collaborating in this work.

Screening has also started for resistance to attack by the leaf hopper complex, by leaf miners, and by the "Gorgojos de los Andes" -- weevils which cause serious tuber damage.

CIP is fortunate in that Peru has few limiting restrictions on the entry of potato materials, since with the exception of such prohibited diseases as Brown rot, most potato pests and diseases are indigenous. For other countries, CIP must of course be absolutely certain that material sent does not introduce new infestations. To be certain for the tubers, it is necessary to produce disease free material from true seed, and in some cases by meristem tissue culture. Such a program will require two or three years after growing the material from seed, but will make it possible for CIP to make its main distribution of materials in the form of tubers, which for many purposes is either necessary, or is more convenient. In the meantime, seed distribution is relied on for current distribution.

Outreach

At present, CIP outreach is based primarily on techniques for production of disease-free seed. Training courses in which CIP was involved (or will be involved in '73) include one held in Chile where CIP sent three staff members,

one in Kenya in January organized through the U.K. bilateral program there, but involving seven African countries, and one in Mexico in May for potato scientists from developing countries in various parts of the world. The courses are aimed at disease-free seed production and commercial potato improvement. A course designed particularly for virus diseases, including vector identification, the production of anti-sera and the use of indicator plants for virus identification, is planned for the near future. Two potato production courses were held in April as part of the Peruvian national program and its efforts to train extension workers and commercial producers in efficient potato production.

where?
for whom?

The growing training and outreach program is rapidly outrunning the budget support available and is a matter of some concern to the Institute. The production of trained potato specialists is a pre-requisite for effective use of genetically desirable breeding materials in national programs, and only by investment of time and effort in training can CIP ensure that the national programs can in fact produce the improved varieties on which development will be based.

CIP's philosophy of outreach is based on a regional approach, with the likelihood of perhaps 5 regional programs, presumably to be funded on a special project basis, being established through which improved breeding materials can be directed to the interested countries, and where nationals can be trained in their use. Tentative arrangements are being worked out with potential donors and host governments for the early establishment of such centres, each of which would probably have a seed production specialist, a potato agronomist and a training officer attached.

To assist in identifying the potato specialists who represent the national resources on which potato seed production and breeding programs can build, CIP is compiling, for Latin America in the first instance, a roster of potato

Where
in
these
by,
for
countries?

investigators, to be used for as a mailing list for CIP publications and information bulletins.

In spite of CIP's brief existence, and the difficulties associated with initial funding and staffing, CIP's technical program is obviously well established and likely to be very productive. CIP's philosophy of collaboration with and participation in on-going projects in other places has provided both genetic material and scientific expertise, and given CIP an initial momentum that is most advantageous.

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OUTGOING WIRE

TO: CUMMINGS
CRISAT
HYDERABAD

DATE: MAY 24, 1973

CLASS OF
SERVICE: LT

LT

COUNTRY: INDIA

TEXT:
Cable No.:

ANDREW URQUHART OF BANK BUDGET DEPARTMENT WILL JOIN JIM EVANS VISIT TO
ICRISAT. URQUHART WILL ARRIVE MAY TWENTY EIGHT INDIAN AIRWAYS FLIGHT ONE ONE
NINE. TRUST YOU BOOKING HOTEL ACCOMMODATION. REGARDS.

HAROLD GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves;apm

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Miss Tillier

For Use By Communications Section

Checked for Dispatch:

[Signature]

Mr. Twining

May 24, 1973

Harold Graves

Space Arrangements for International Centers Week

I understand that the Group of Twenty will be on the Fund and Bank premises to discuss international monetary matters precisely during the days of our various meetings on the international agricultural research centers.

This makes me more than ever anxious to come to a firm disposition of the various committees and group meetings to be held in connection with the Consultative Group on International Agricultural Research from July 25 through August 4. Could we perhaps settle this matter early next week -- Tuesday?

cc: Mr. Damry, Secretary
Mr. Donovan, Office Services

H-2N

HGraves:apm

92f

SPECIAL DELIVERY

May 23, 1973

Dr. H. G. Dion
Technical Adviser
Canadian International
Development Agency
Jackson Building, 122 Bank Street
Ottawa 4
Ontario
Canada

Dear George:

By separate mail, I have sent back to you two copies of your preliminary draft report, one marked up by Dick Demuth and the other marked up by me. I have read it, as the book reviewers say, with profit and pleasure.

Talking on the telephone, Dick seems to have three major comments. One, he would like to see more indication in the report of how the activities you describe correspond with, or deviate from, the 1973 program approved by the Board of Trustees and endorsed by the Consultative Group. Perhaps this could be covered in a general statement applicable to the whole report, rather than to bits and pieces of it. Two, Dick would like to see a summary of some kind at the beginning of the report. For me, the most interesting part of the preliminary draft report was the material at the end, on issues; and perhaps this could go up front as a kind of summary-cum-introduction. Three, Dick thinks there is too much technical detail in the report.

Let me repeat the comments I made to you on the telephone last week and add one or two others. The repeated comments are two: One, I think there needs to be some discussion under the heading of "outreach" -- probably bringing in the training programs -- since one of the concerns about CIAT is that up to now, it has seemed to be too much a Colombian center and too little a Latin American one. Two, I think your idea about giving some prominence to CIAT's economic work is a good one; but I do think that means that you have to bring the subject up much earlier in your text.

Both Dick and I have the feeling that the preliminary draft does not point up the information that both TAC and the Consultative Group

Dr. Dion

- 2 -

May 23, 1973

will be looking for: namely, the new program developments that will take place in 1974 as against 1973 -- including both additions to the 1973 program and subtractions from it. I appreciate that this was difficult to do at the time of drafting, since some of the most important decisions of this kind had not yet been taken by the Board.

Since the time of your draft, also, we have had the benefit of receiving CIAT's own document presenting its 1974 program to the Board. A document very much like this, presumably, will be circulated to the members of the Consultative Group and of TAC for their consideration at Centers Week. That suggests that -- particularly now that you have gone through the excruciating exercise of getting all the basic facts off your chest in the preliminary draft report -- your report could essentially be a commentary on the CIAT budget document itself (without necessarily identifying or describing itself as such).

In any case, the report needs to bring out more emphatically that in 1974, both the cassava and the systems programs will be much strengthened; and perhaps -- depending on what the CIAT Board decided last week -- the field bean program will have to be added to these two.

I'll get at the CIP preliminary draft report right away and let you have my comments as quickly as possible. And I'll look forward to getting the CIMMYT preliminary draft.

Sincerely,

Harold Graves

HG

HGraves:apm

52f

May 18, 1973

Mr. L. J. C. Evans
The Old Post Cottage
Motcombe, Shaftesbury
Dorset
England

Dear Jim:

Now that the time until your departure is so short, it seems more than ever impractical, and probably unnecessary, to compose any very elaborate terms of reference for your visit to ICRISAT. Instead let me mention briefly some points of interest:

1. A brief description of the research programs for each crop and for agricultural systems.

a. With respect to each of the crop programs, it would be interesting, although not necessarily feasible, to indicate what the range of possible gains is, in yield per acre and in nutritional value. Since some of your readers, like me, are novices, it might be helpful to have a paragraph or two about the problems of grain legumes (e.g., low yields, the link between protein content and toxicity). It would also be helpful to know whether sorghum is looked on as food for humans or for livestock (or both), and whether this makes any difference in the research questions asked about it.

b. With respect to the systems program, I suppose it is too early to say anything much. Are there, however, some typical patterns in the semi-arid tropics which it is proposed to replace or improve, and if so, what? Are there some hypotheses being formed for testing in the systems program?

2. Does ICRISAT, in this period of growth and development, have in mind any sequence in which it will take up its individual research tasks and in which, therefore, it will recruit its staff? We do need to have such man-year figures as may be useful to indicate what the emphasis on various program elements is in 1973 and how the emphasis is expected to develop in 1974.

3. There will be some curiosity in the Consultative Group to know what the plan is for developing links with African research stations. When will ICRISAT take up this question, and how?

4. I assume that ICRISAT's training and conference capacity at first will be severely limited. Will there be some beginning of this activity in 1974? Are there any long-range plans in mind?

5. Finally, it is very important from the standpoint of the Bank to get as much information as we can about ICRISAT's plans for constructing and equipping its physical facilities.

a. As you remember, the Bank management has tentatively approved the idea that IDA would underwrite the capital costs of ICRISAT, so that ICRISAT could sign long-term contracts for 1973 with the assurance that funds would be available if there were delays in transfers to ICRISAT from donors. To bring a proposal to the Executive Directors, we need as much information as we can get about ICRISAT's plans for building and equipment. Since the procurement of equipment can be handled more flexibly than a program of construction, information about the two should be treated separately.

b. We need to know ICRISAT's current ideas about the timing of its call for construction bids and its award of prime contracts.

c. We need to know what the estimated costs of construction and equipment are, and we need to know what the estimated flow of cash disbursements for each of these purposes will be in the calendar years 1974, 1975, 1976 and 1977.

Unfortunately, there is now some uncertainty about the budget side of the visit to ICRISAT. Primarily because of our own bunching of budget activity in the Bank, and because our own budget is not being discussed in the Board until June 5, the Programming and Budgeting Department is showing increasing reluctance to free anyone for the ICRISAT mission as early as May. It may be that we shall have to send our budget person to ICRISAT following your visit; that person would join you at IRRI and visit ICRISAT on his way back to Washington, I will send a telegram to you and Ralph Cummings about this as soon as I can say something definite.

With best regards,

Sincerely,

Harold Graves

HG:mcj

cc: Dr. Cummings

C2.

May 15, 1973

Dear Joel:

The attached sheets show what we have in the way of acceptances for the socio-economic seminar. The deadline for responses was May 10; the last response we received was on May 11, so that it may be that we now have all we are going to get.

On the sheets, persons designated as first choices are shown on the left, and those designated as alternates are shown on the right. In view of the special role of the Ford and Rockefeller Foundations in the affairs of the Consultative Group, all their designees have been shown as first choices, assured of a place.

Sincerely yours,

Harold Graves

Enclosure

Tru

Dr. Joel Bernstein
Assistant Administrator
Technical Assistance Bureau
Room No. 4942
U.S. Agency for International Development
320 - 21st Street, N. W.
Washington, D. C. 20523

HG:mcj

COPY

CENTRO INTERNACIONAL
DE AGRICULTURA TROPICAL - CIAT

APARTADO AEREO 67-13

APARTADO NAL. 737

CALI - COLOMBIA

CABLES: CINATROP

CI

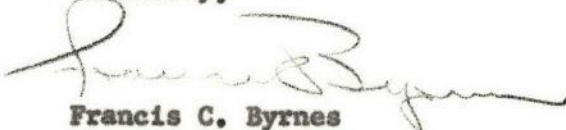
May 15, 1973

Hotel Roger Smith
1775 Pennsylvania Avenue
Washington, D. C.

Gentlemen:

As I will be attending International Centers' Week at the World Bank, July 27 through August 3, and will be accompanied by my wife and 15-year old daughter, I wish to reserve one twin-bed room and one single room, preferably connecting, at moderate rates, beginning the evening of Thursday, July 26. Confirmation of the rooms will be appreciated.

Sincerely,



Francis C. Byrnes
Secretary-Treasurer

FCB:cee

cc Dr. H. Graves, World Bank, Washington, D. C. ✓

CENTRO INTERNACIONAL
DE AGRICULTURA TROPICAL - CIAT
AV. ARATAO 27-13
AV. ARATAO NAL. 257
CALI - COLOMBIA
CARTEL: CINATROP

10

COPY

May 12, 1973

Hotel Roger Smith
1775 Pennsylvania Avenue
Washington, D. C.

Gentlemen:

As I will be attending International Centers' Week at the World Bank, July 27 through August 3, and will be accompanied by my wife and 12-year old daughter, I wish to reserve one twin-bed room and one single room, preferably connecting, at moderate rates, beginning the evening of Thursday, July 26. Confirmation of the rooms will be appreciated.

Sincerely,



Francis C. Hyman
Secretary-Treasurer

FCB:cee

cc Dr. H. Graves, World Bank, Washington, D. C.

RECEIVED

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

D16
cc

OUTGOING WIRE

790-62172

TO: SIR JOHN CRAWFORD
NATUNIV
CANBERRA

DATE: MAY 15, 1973

CLASS OF
SERVICE:

TELEX

COUNTRY: AUSTRALIA

TEXT:
Cable No.:

PRIMO. SOEJIMA LETTER NOT YET RECEIVED BUT AFTER DISCUSSION WITH DEMUTH
PROCEEDING IN MEANTIME ON ASSUMPTION YOU WILL GO TO TOKYO BUT WITH EMPHASIS
MORE ON PERSUADING DISPATCH OF HIGH-LEVEL JAPANESE MISSION TO IRRI AND
ICRISAT THAN ON RAISING JAPANESE FINANCIAL PARTICIPATION SPECIFICALLY IN 1974.
EXPECT MAIL YOUR BRIEF FROM HERE BY END THIS WEEK.

SECUNDO. WE HAVE NO RESPONSE FROM ANY MEMBER OF TAC CONCERNING ATTENDANCE
AT SOCIO-ECONOMIC SEMINAR PRECEDING CENTERS WEEK. DEADLINE FOR RESPONSES WAS
MAY 10. CAN YOU GIVE ME GUIDANCE ABOUT WHETHER ALL WILL ATTEND OR IF NOT
ALL HOW MANY. REGARDS.

GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

HGraves:apm
ORIGINAL (File Copy)
(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Neylan

For Use By Communications Section

Checked for Dispatch:

[Signature]

C2

Form No. 27
(3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

843-

TO: ORAM
FOODAGRI
ROME

DATE: MAY 15, 1973

CLASS OF
SERVICE: TELEX 61181

COUNTRY: ITALY

177

TEXT:
Cable No.: WE HAVE NO RESPONSE FROM ANY MEMBER OF TAC CONCERNING ATTENDANCE
AT SOCIO-ECONOMIC SEMINAR PRECEDING CENTERS WEEK. DEADLINE FOR RESPONSES
WAS MAY 10. CAN YOU GIVE ME GUIDANCE ABOUT WHETHER ALL WILL ATTEND OR
IF NOT ALL HOW MANY. REGARDS.

GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:apm

(File Copy)

(Use for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

For Use By Communications Section

Checked for Dispatch: *[Signature]*

(Name of individual authorized to sign)
 DISPATCHED
 MAY 15 9 3 AM '63
 COMMUNICATIONS SECTION
 NAME: H. Blotz
 TITLE: H. Blotz
 AUTHORIZED BY:

Checked for dispatch
 For use of Communications Section
 SERVICES AND COPY DISTRIBUTION

NOT TO BE REINVESTED

SERVICES

RE: NOT ATT. FROM NY. RECVRS.
 HAS FAX TO: CAN YOU GIVE ME GUIDANCE ABOUT WHETHER ATT WILL ATTEND OR
 AT SOCIO-ECONOMIC SEMINAR PRECEDING SEMERS WEEK. DEADLINE FOR RESPONSES
 WE HAVE NO RESPONSE FROM ANY MEMBER OF IVC CONCERNING ATTENDANCE

SERIS NO:
 TEXT:
 COMM:

ILLGA
 KOME
 FOODVSKI
 TO: OYAM

SERVICE TELETYPE UNIT
 CLASS OF
 DATE MAY 12, 1963

ONGOING WIRE

[Handwritten signature]

ASSOCIATION INTERNATIONAL DEVELOPMENT	RECONSTRUCTION AND DEVELOPMENT INTERNATIONAL BANK FOR	COOPERATION INTERNATIONAL FINANCE
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05

INCOMING CABLE

Log. 251

C2

MAY 11 3 37 PM 1973

COMMUNICATIONS
SECTION

INTFRAD64145

WUI017

BONN/TLX 23 11 1745 WUI - May 11, 1973

Distribution

Mr. Graves

INTBAFRAE^D

WASHINGTONDC

PROGRAVES REF YOU LETT APRIL 13 NOMINATE

PROF DR V BLANCKENBURG FOR SOCIO - ECONOMIC SEMINAR

JULY 27/28 WASHINGTON

DR TREITZ

COLL 13 27/28

J

WUI NYK(

INTFRAD64145

92+

May 10, 1973

Dear Jim:

Here are terms of reference for your visit to IRRI. It turns out that Nyle Brady will, after all, be at IRRI during your visit, so I have sent a copy of the terms both to him and to Dr. Athwal, the Associate Director (research) who has been locum tenens since last summer.

By separate mail, I have sent what ought to be the last bits of documentation for your Asian journey. One is the 1973 budget of ICRISAT, a very slim document put up by Fred Bentley in 1972. Another is the original proposal for ICRISAT, prepared, as you will remember, by Messrs. Doggett, Sauger and Cummings. And finally, I have also sent the aborted proposal for uplands rice research by IRRI.

The rice proposal, you may recall, was withdrawn by Ralph Cummings when he appeared at Centers Week last year; but the statement of objectives probably is still valid. One of the questionable points about the proposal was the idea of purchasing land for uplands rice research; I am told that a new proposal includes the recommendation that some 80 hectares of land be leased jointly with the University of the Philippines. But the whole thing, I believe, still has to be looked at by Brady and the full Board of Trustees.

I have cabled you today that John Pino is not able to be in Paris on June 18, and that we must apparently settle for June 13, unfortunately close though that is to your long journey to Asia. I will not circulate any paper, however, before learning from you whether you can be in Paris at that time. I will expect to join you there.

Sincerely,

Harold Graves

Enclosure

Mr. L. J. C. Evans
The Old Post Cottage
Motcombe
Shaftesbury
Dorset
England

HGraves:apm

Mr. Evans and Mr. Ruddy

May 10, 1973

Harold Graves

IRRI Mission

The following are the terms of reference for the mission, composed of Mr. L. J. C. Evans and Mr. Michael Ruddy, which is to visit the International Rice Research Institute (IRRI) at Los Banos, the Philippines.

1. The purpose of the mission is to report to the Chairman of the Consultative Group on International Agricultural Research on the program and progress of IRRI. The report is intended to cover the Institute's substantive activities, administration and financial requirements.

2. Mr. Evans is the leader of the mission.

3. The mission will visit IRRI for a period not to exceed five of the Institute's working days, beginning on June 4, 1973. The members of the mission will attend such parts of the meeting of IRRI's Board of Trustees on June 8 as may be open to them.

4. The mission will consult fully with the Director-designate and the Associate Director of IRRI and their senior staff, and Mr. Evans, if possible, will discuss the conclusions and impressions of the mission with the Director-designate and the Associate Director before the mission's departure.

5. With respect to over-all features of the Institute, the mission will

a. describe the mandate of the Institute;

b. describe briefly the organizational structure of the Institute, and indicate what changes in structure, if any, were made in 1972 or are contemplated for 1973 and 1974; and

c. describe briefly the physical facilities of the Institute.

6. With respect to the research programs, the mission in its report will

a. succinctly describe the research programs of IRRI and the objectives of these programs;

b. indicate any results of special interest which were achieved in the research programs in 1972 or early in 1973 or any setbacks experienced in these programs;

c. report any significant changes of emphasis or any new directions proposed for these programs in 1974 or foreseen for later years;

d. discuss, in particular,

i. the program of multiple-cropping research, the state of planning and action on an expansion of this program, and specific steps taken or contemplated to relate this program to the agricultural-systems work of IITA and ICRISAT; and

ii. the proposed uplands rice program;

e. indicate if any research results of special interest are expected in 1973 or 1974 and, if so, what; and

f. taking the objectives and scientific content of the program as given, offer any comment the mission may feel to be useful concerning the effectiveness with which the research effort is being conducted, in terms of quality, scale and organization of staffing and in relation to the volume of budgetary expenditures.

7. With respect to training programs, the mission will

a. briefly describe the training programs and the objectives of these programs. (Training integrated with the basic research programs of the Institute and financed as part of the core budget, if discussed, should be distinguished from training undertaken as a special project or as an outreach activity and financed separately from the core program.)

b. report any significant changes of emphasis or any new directions proposed for these activities in 1974 or foreseen for later years, either in the content of training or in the countries of origin of trainees;

c. indicate any innovations in the format of training exercises or programs; and

d. offer any comment the mission may feel to be useful concerning the effectiveness with which the training programs are being planned and carried out, both in terms of administrative arrangements and in relation to the volume of budgetary outlays.

8. The mission will also take note of the outreach activities of IRRI. Even though these activities may be financed in whole or in part outside the core budget financed by members of the Consultative Group, they are essential to the purposes of the Institute and may also have implications for core staffing and budget. To the extent that outreach activities are not dealt with under other topics in these terms of reference, therefore, the mission will

a. briefly describe the nature and extent of cooperative arrangements expected in 1974 with regional or national institutions, for research, training, extension or other joint activities, and should indicate how these compare with similar activities in 1973;

b. indicate what effect, if any, outreach programs have on staff requirements met out of the core budget; and

c. indicate any results of special interest from the application of IRRI research or the use of IRRI personnel or trainees in national programs of agricultural development in 1972 or the early part of 1973.

9. With respect to administration, the mission will

a. briefly describe the operation of the Institute's administrative and supporting services;

b. indicate any changes being made or planned in the organization of these services;

c. offer any comment the mission may feel to be useful concerning the efficiency of these operations, respects in which they might be improved, and concerning ways, if any, in which technical assistance from members or staff of the Consultative Group might contribute to such improvement.

10. With respect to budget and financial requirements, the mission will

a. analyze the core budget, to the extent possible, in terms of the distribution of manpower and expenditures among the program elements and administrative operations of the Institute;

b. indicate levels of over-all staff and core budget expenditures at the end of 1972 and at the end of 1973; and indicate changes proposed for the 1974 budget as compared with the 1973 budget, distinguishing changes due to program development from changes due to inflation;

c. ensure that the presentation of the budget is in accordance with the accepted format for budgeting and accounting, and arrange for prior years' figures to be adjusted so that comparisons can be made between years;

d. examine methods used in determining the costs of programs and operations and the criteria used for allocating overheads;

e. briefly describe the further capital expenditures proposed by the Institute, their relation to the substantive program of the Institute, and the Institute's justification of these expenditures;

f. present a suggested 3-year projection of IRRI's core and capital budget, 1974-76;

g. determine the usefulness of IRRI's planning and budgeting procedure as a management tool; and

h. identify financial issues (e.g., delay in receiving donors' contributions) and review operating policies to determine their effect on costs.

Dr. Nyle Brady
Dr. D. S. Athwal



HGraves : apm

92f

May 9, 1973

Dear Jim:

This is a short postscript to my letter of yesterday about travel arrangements and briefing documents for your journey to India and the Philippines.

For the purposes of your visit to ICRISAT, I have asked UNDP to send you a copy of the document presented to the UNDP Governing Council on UNDP's grant to ICRISAT: it contains a detailed description of the objectives of those portions of the Institute research program that are being financed by the grant.

With respect to IRRI, I have inquired about arrival procedure. Lowell Hardin tells me that if you will cable your flight plan to IRRI you will be met at the plane and taken direct to Los Banos, so that while you may need a hotel in Manila just prior to your departure, you will not need one on arrival.

I have touched base with some of the participants about the proposal for a meeting of the African Livestock subcommittee on June 15 in Paris. The date is agreeable to those most concerned, and I am now waiting for word whether a committee room will be available in the Bank's Paris office on the date in question.

With best regards,

Sincerely,

Harold Graves

Mr. L. J. C. Evans
The Old Post Cottage
Motcombe
Shaftesbury
Dorset
England

HG

cc: Miss Tillier

HGraves:apm

52f

May 8, 1973

Mr. L. J. C. Evans
The Old Post Cottage
Motcombe
Shaftesbury
Dorset
England

Dear Jim:

Dick Demuth reports that you are in exceptionally fine fettle in your new incarnation, and I am glad to learn from your letters that the IITA report, in spite of stenographic shortfalls, is coming along well.

By separate mail, I am sending you a number of documents that may be of some interest to you as you prepare your visits to ICRISAT and IRRI. As of this writing, there are four of them: (1) A progress report made by the staff to the ICRISAT Governing Board as of April 18 last year; (2) a short article about the multiple-cropping research at IRRI; (3) a document, prepared in advance of International Centers Week last year, presenting IRRI's 1973 program and budget; and (4) a booklet, "Rice in the 70s," prepared by IRRI and regarded by the Institute as one of its basic publications.

I may be able to slip into the same packet (or, if not, will send you later) Xerox copies of two articles (actually, transcripts of talks) commemorating IRRI's tenth anniversary in the spring of 1972: one by the Associate Director, D. S. Athwal, explaining IRRI's research programs, and another by Colin McClung on the subject of IRRI's outreach activities.

I expect to send you terms of reference for your IRRI visit within the next few days. They will, of course, be much like those you already have seen and helped compose for other Institutes. As for ICRISAT, I am not sure that we know enough here to prepare terms of much value, and we may leave you to your own good devices in Hyderabad.

Mr. L. J. C. Evans

- 2 -

May 8, 1973

IRRI, let me report, has now appointed a new Director to succeed Ralph Cummings, in the person of Nyle Brady of Cornell University. It does not appear likely that he will be in Manila at the time of your visit, but he is expected to attend International Centers Week.

With respect to your travel, we have instructed American Express in London to issue you tickets from London to Hyderabad to Manila and return to London. I suggest that you give Cummings and Athwal cabled notification of your arrival plans. ICRISAT's cable address is CRISAT (sic) SECUNDERABAD, INDIA; IRRI's is RICEFOUND, MANILA, PHILIPPINES. I presume that this can be done through the London office if you wish to keep free of billing and bookkeeping on these communications.

I have cabled Cummings to make hotel arrangements for you in Hyderabad on the nights of May 29-June 1; and there is a guest house at IRRI, so you will not need hotel arrangements while you are at that Institute. You will need accommodations in New Delhi and Manila, however, and American Express is being asked to book whatever hotels you specify in those places.

Sincerely,

Harold Graves

P.S. - American Express is also being asked to advance you up to \$700 for the out-of-pocket expenses of your journey.

cc: Miss Tillier

HG
HGraves:apm

*& Miss Janet Cordery,
London office*

May 8, 1973 -- sent to Mr. L. J. C. Evans following:

Multiple Cropping: Hope for Hungry Asia (Condensed from "Help for the World's Small Farmers")

Rice Research & Training in the 70's

Final Report -- Initial Stage of the Proposal for the Establishment of the International Crops Research Institute for the Semi-Arid Tropics (ICRISAT)

Proposed Budget 1973 (Revised) - The International Rice Research Institute

IRRI's role in institutional cooperation in Asia - A. Colin McClung

IRRI's current research program - D. S. Athwal

C2

May 8, 1973

Dear Dr. Stepler:

I was very much embarrassed to learn from Sir John Crawford when he visited Washington recently that you had never had a letter from the Bank's Agriculture Department after you were kind enough to come down to Washington at Jim Evans's request and talk with us about the work of the Consultative Group on International Agricultural Research. I do remember that Mr. Evans was away at the time when we should have been writing you, and I suppose that the matter later was lost sight of in the exceptionally busy period that preceded his retirement.

That does not excuse our delinquency, of course, but I do want to offer you an apology.

Sincerely yours,

Harold Graves
Executive Secretary

Dr. Howard Stepler
93 Cambridge Road
Baie d'Urfe
Quebec
Canada

HG:mcj

May 8, 1973

Dear Frank:

Last year, if I remember correctly, CIAT mailed its Program and Budget directly to members of the Consultative Group, in time for members to receive them by July 15, about two weeks in advance of International Centers Week. I would appreciate it if you would follow the same procedure, notifying members that they should bring the document with them to Centers Week, this year.

With this letter, I am sending you address labels for this distribution. In the case of addressees who wish to receive more than one copy, the desired number of copies is shown in red on the label.

In addition, please send 50 copies to me here by air freight. Since the dates of Centers Week are almost the same as last year, July 15 would again be a suitable deadline.

Sincerely yours,

Harold Graves

Enclosure

Hugh

Mr. Francis C. Byrnes
Secretary-Treasurer
Centro Internacional de Agricultura
Tropical
Apartado Aereo 67-13
Apartado Nal. 737
Cali
Colombia

HG:mcj

TELEPHONE
34 0484
TELEGRAMS
UNIMELB PARKVILLE



C1

University of Melbourne

DET/CMF

Parkville, Victoria 3052

31st April, 1973.

Mr. H. Graves,
Consultative Group on International
Agricultural Research,
1818 H St., N.W.,
WASHINGTON, D.C. 20433 U.S.A.

Dear Harold,

I understand from Barry Nestel that I should arrange to attend International Centres Week. Although he hasn't given me the actual dates I gather from what he has told me that it will be from July 30 to August 3rd.

Therefore I am writing to ask if your secretary would be good enough to book a double room for my wife and myself at the Watergate from July 28th when we arrive until August 3rd when we leave.

Thank you for sending me a copy of your letter to Barry of April 23rd. There appears to be a misunderstanding over my request for permission to use the Bank flat in London. I made this suggestion since it appears likely that I shall have to spend odd days in London interviewing potential staff, preparing the brief report which I gather I will have to make at International Centres Week, and finalising various arrangements from time to time with Barry. I do not yet know how many such visits to London will be necessary but I do not imagine there will be many. I am sure that each visit will only last a night or two, with a possible maximum of four days

.../2

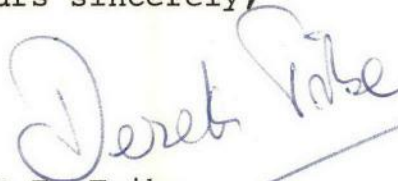
immediately before International Centres Week. It is certainly not my intention to make a base in London for any longer period.

If it is not possible or convenient to use the Bank flats, I will arrange hotel accommodation whenever necessary.

I will be leaving here on June 22nd and will be with Barry in Addis Ababa during the first week of July. My subsequent movements depend upon Barry but should you need to contact me during July I suggest that you do so through Janet Cordery in London.

With best regards.

Yours sincerely,

A handwritten signature in blue ink that reads "Derek Tribe". The signature is written in a cursive style and is positioned above the typed name.

D.E. Tribe,
Professor of Animal Nutrition.

92f.

April 26, 1973

Dear Jim:

Many thanks for your back-to-office report on your visit to IITA. It surely is just the kind of thing that Dick Demuth was hoping to see, and I know he will be very pleased to have it when he gets back here from Nairobi and from his own visit to IITA. I'm sending a copy to London, on the bare possibility that it will catch him there.


I'm also returning your original to you, on the chance that it may be of some value in the preparation of your fuller report.

Sincerely,

Harold Graves

Enclosure

Mr. L. J. C. Evans
The Old Post Cottage
Motcombe
Shaftesbury
Dorset
England

 HGraves:apm

92f

April 26, 1973

Dear George:

The mail brought in a letter from Jim Evans this morning, attaching his back-to-office report on his visit to IITA. I thought it might interest you, and am sending a copy with this note.

Sincerely,

Harold Graves

Enclosure

Dr. George Dion
Technical Adviser
Canadian International Development
Agency
Jackson Building
122 Bank Street
Ottawa 4, Ontario
Canada

Handwritten signature

HG:mcj

April 24, 1973

Dear Ralph:

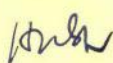
This is in response to your note of April 17, about attendance at the socio-economic seminar preceding International Centers Week. I should think the chances are quite good that it would be possible for both Mr. Stutley and Mr. Porter to attend the seminar. The rules for attendance are Joel Bernstein's and not mine, and I am not at liberty to change them; but there are bound to be drop-outs, and since your request is one of the earliest to be received, it will have a high priority when vacancies begin to occur. If, as seems probable, a place develops for Mr. Stutley, I can let you know by May 15, a bit more than two months ahead of the event.

It looks, incidentally, as if there will be a meeting of the Livestock Subcommittee on the morning of Wednesday, August 1 (the Consultative Group being in recess that morning), resuming, if need be, on the afternoon of Friday, August 3. If need not be, then golf?

Sincerely,

Harold Graves

Mr. A. R. Melville
Chief Natural Resources Adviser
Foreign and Commonwealth Office
Overseas Development Administration
Eland House
Stag Place
London SW1E 5DH
England



HGraves : apm

April 20, 1973

Dear George:

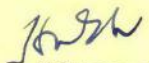
I promised to write you at about this time concerning the availability of funds for expanding our planned center reviews this year. The fact is, unfortunately, that there isn't any availability; it has been wiped out by unexpected travel that we must now undertake in connection with the animal disease laboratory in Africa.

It was good to see you in Washington, and I hope we will be seeing your draft reports soon.

Sincerely,

Harold Graves

Dr. H. G. Dion
Technical Adviser
Canadian International
Development Agency
Jackson Building
122 Bank Street
Ottawa 4, Ontario
Canada


HGraves:apm

April 20, 1973

Dear Dr. Chandler:

Thank you for your letter of April 7, concerning International Centers Week. I am very glad to learn that you will be able to attend the socio-economic seminar, and I know that this will be good news to Joel Bernstein, the program chairman, too.


During Centers Week, we certainly expect to hear from you concerning AVRDC. We would expect the Chairman of the Consultative Group to call on you for this purpose on Wednesday afternoon. Since we had very full presentation by the Centers last year, we are suggesting that this year they be reduced in length.

I have written you separately concerning the full schedule of Centers Week, and have sent to the other Directors copies of the schedule and the letter concerning it. I'm looking forward to seeing you in Washington.

Sincerely,

Harold Graves

Dr. Robert F. Chandler, Jr.
Director
The Asian Vegetable Research
and Development Center
P. O. Box 42, Shanhua, Tainan, 741
Taiwan
Republic of China

 HGraves:apm

C2

April 20, 1973

Dear Dr. Chandler:

Here is a proposed schedule of events for International Centers Week. You may, of course, schedule your meeting of Center Directors, and we will be glad to provide space for it, on any day that you wish.

On our schedule, we have suggested Thursday, August 2, for your meeting, since Center Directors will be otherwise engaged on the previous three days of the Week. This is certainly not ideal, however, since some of the topics for discussion likely to arise on Thursday afternoon will be of interest to the Directors, and it is even possible that we will get to donor indications of financial support for the Centers by that afternoon. If so, we might improvise: Center Directors could interrupt their meeting Thursday afternoon and resume on Friday morning.

Sincerely yours,

Harold Graves

Enclosure - Schedule of Events dated March 29, 1973

Letter + schedule also sent to other Center Directors 4/20/73

Dr. Robert F. Chandler, Jr.
Director
The Asian Vegetable Research
and Development Center
P. O. Box 42, Shanhua, Tainan, 741
Taiwan
Republic of China

HGraves
HGraves:apm

INTERNATIONAL CENTERS WEEK

DRAFT SCHEDULE OF EVENTS

July 30 - Monday

All day plenary session - presentation of programs by
Center Directors

July 31 - Tuesday

All day plenary session - presentation of programs by
Center Directors

August 1 - Wednesday

Morning

TAC - Meeting with Center Directors

Afternoon

Consultative Group (TAC and Center personnel invited)

Statement by Chairman of TAC on Center programs

Discussion of Center programs

Asian Vegetable Center

Review Procedures

Budget format and issues

August 2 - Thursday

- A. Meeting of Center personnel (with other participants as invited by Center Directors) - all day
- B. Meeting of Consultative Group - all day if necessary
 1. Reports on status of ILRAD and ILCA
 2. Report by Chairman of TAC on status of other proposals under consideration

INTERNATIONAL CENTERS WEEK
DRAFT SCHEDULE OF EVENTS

- 2 -

- a. Middle East institute
 - b. Latin America
 - c. conservation of genetic resources
 - d. aquaculture
 - e. other?
3. TAC strategy paper
 4. CG position on UNCTAD resolution

August 3 - Friday

Morning

Consultative Group (TAC and Center personnel invited)

Matters introduced by Center Directors

Indication by Donors of Financial Support for Calendar
Years 1974 and 1975

Financial Assumptions for future Planning of TAC and
Consultative Group

March 29, 1973

April 12, 1973

Dear Dr. Athwal:

Many thanks for your letter of March 13 concerning suitable dates for a visit by a CG team for a visit to IRRI. Of the alternatives you suggest, we choose the second: the team will arrive in Manila not later than June 3, and will be prepared to spend from June 4 through June 8 visiting IRRI.

This schedule assumes that some part of your Trustees' meeting of June 8 will be open to observers; and I hope you will let me know if this is not the case. I will send you particulars of the team's arrival as soon as I can, and I trust that you can make arrangements to house them during their stay at Los Banos.

The team will consist of two people. One is Mr. L. J. C. ("Jim") Evans; he recently retired as Director of the World Bank's Agriculture Projects Department, and is now a consultant to the Bank. The other is Michael Ruddy of the Bank's Programming and Budgeting Department, whom you will remember from the recent meeting of Institute Directors at Bellagio. A brief biographical note on Mr. Evans is attached to this letter.

Before the team comes to IRRI, we will compose some terms of reference for its work, and we will of course give these to you when the team arrives, if not before. The terms of reference are likely to be quite similar to those drawn up for earlier visits to other centers; and I am sending you with this letter a copy of the terms of reference drawn up in the case of CIMMYT.

Sincerely yours,

Harold Graves

Enclosures

Dr. D. S. Athwal
Associate Director
International Rice Research Institute
P. O. Box 583
Manila
Philippines


HGraves:apm

April 12, 1973

The Honorable
Under-Secretary of State for
Agriculture and Cooperatives
Ministry of Agriculture and Cooperatives
Rajadamnern Avenue
Bangkok
Thailand

Dear Sir:

Permit me to call to your attention the attached announcement, inviting you to send a representative to a special seminar next July 27 and 28 on the socio-economic aspects of work being done at international agricultural research centers. The seminar, as you will notice, immediately precedes International Centers Week, to which you also are invited to send a representative, since Thailand is one of the two countries chosen by FAO to represent the countries of eastern Asia on such occasions. International Centers Week, as you may remember from a similar occasion last year, includes, among other things, a meeting of the Consultative Group on International Agricultural Research.

Sincerely yours,

Harold Graves
Executive Secretary

Enclosure

HG
HGraves:apm

April 12, 1973

Dear Mr. Boon-Long:

Thank you for your letter of April 4. I have, as you requested, written to the Under-Secretary of State for Agriculture and Cooperatives, inviting him to send a representative to International Centers Week and to the socio-economic seminar just preceding that Week.

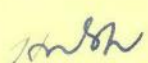
I am sorry that it is not possible for me to do anything to meet your interest in visiting CIMMYT and CIAT. External reviews already are completed for this year. In any case, the members of external review teams are chosen by the centers themselves, and to join such a team, it would be necessary for you to correspond with the center in question.

I hope very much to have the pleasure of seeing you in Washington in July.

Sincerely yours,

Harold Graves

Mr. Siribongse Boon-Long
Inspector-General
Ministry of Agriculture and Cooperatives
Rajadamnern Ave., Bangkok
Thailand



HGraves :apm

April 11, 1973

Dear Jim:

I am afraid I must ask your indulgence with respect to a change in your prospective Asian itinerary. Estimating the cost of the rather odd, zig-zag route we had planned in order to get you to Tokyo with Sir John, I was startled to find that the added expense over a straightforward itinerary simply getting you to ICRISAT and IRRI and back, taking added subsistence, fees and extra transportation into account, would be very close to \$2,000. This, unfortunately, is not available in the budget for CG activities, and so, after consulting with Dick, I have reluctantly concluded that we had better let Sir John go to Tokyo without you, which of course he is perfectly capable of doing anyway.

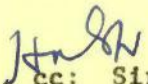
This would return us to a schedule something like this: May 29-June 1 at ICRISAT; June 2-3, en route to Manila; June 4-8, at IRRI; June 9, depart for London. The total span of time is not very different from what was originally intended, so that I am taking the liberty of assuming that these dates will offer you no difficulty; and I am writing to the centers concerned to propose this schedule.

George Dion was here this morning on his way back from visits to CIP and CIMMYT, brandishing a fistful of notes from his earlier visit to CIAT. We no doubt will get something from him yet, although I have my fingers crossed about what sort of shape it will be in.

Sincerely,

Harold Graves

Mr. L. J. C. Evans
The Old Post Cottage
Motcombe
Shaftesbury
Dorset
England


cc: Sir John Crawford

HGraves:apm



Record Removal Notice

File Title CGIAR - C-1 - International Centers Week, Correspondence - Correspondence 72/74-03		Barcode No. 1758073		
Document Date April 10, 1973	Document Type Memorandum			
Correspondents / Participants To: Mr. Kastoft, Executive Director From: Harold Graves, Executive Secretary (CGIAR)				
Subject / Title Socio-Economic Seminar				
Exception(s) Communications of Executive Directors' Offices				
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.		
		<table border="1"><tr><td>Withdrawn by Sherrine M. Thompson</td><td>Date April 12, 2021</td></tr></table>	Withdrawn by Sherrine M. Thompson	Date April 12, 2021
Withdrawn by Sherrine M. Thompson	Date April 12, 2021			

April 9, 1973

Dear Herb:

This note concerns Richard Demuth's visit to IITA later this month, about which you talked to him during your recent visit to Washington. He is planning to arrive in Lagos on Saturday, April 28, on Pan American flight 189, arriving in Lagos at 7:10 p.m. He would appreciate it if he could stay in the Ikeja Guest House for this evening. He would plan to come up to Ibadan on the next morning (Sunday, April 29) on Nigerian Airways flight 100, arriving in Ibadan at 8:45 a.m.

Mr. Demuth's present plans are to leave Ibadan on the morning of Tuesday, May 1, on Nigerian Airways flight 101, departing at 9:05 and arriving in Lagos at 9:35. This departure, however, would give him a rather difficult connection to make, since he is planning to leave Lagos for London on Nigerian Airways flight 904, at 10:30 that same morning. Since the possibility always exists that the Ibadan flight may be late or canceled, perhaps there should be some alternative arrangements to get Mr. Demuth down to Lagos for his London plane.

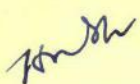
It was a great pleasure to see you in Washington, and I am looking forward to seeing you here again at the end of July.

Please give my best regards to Helen.

Sincerely,

Harold Graves

Dr. H. R. Albrecht
Director
International Institute of
Tropical Agriculture
Oyo Road, P.M.B. 5320
Ibadan
Nigeria



HGraves:apm

C2

THE ASIAN VEGETABLE RESEARCH AND DEVELOPMENT CENTER

CABLE ADDRESS:
"ASVEG" SHANHUA

P. O. BOX 42, SHANHUA, TAINAN, 741,
TAIWAN, REPUBLIC OF CHINA

TELEPHONE:
064-37131

April 7, 1973.

Mr. Harold Graves
Consultative Group on International
Agricultural Research, IBRD
1818 H Street, N.W.
Washington, D. C. 20433
U. S. A.

Dear Mr. Graves,

Thank you for your letter of March 14, which arrived while I was off on a trip to Bangladesh and the U.S.A.

I shall plan on attending the Socio-Economic Seminar. Thank you for inviting me.

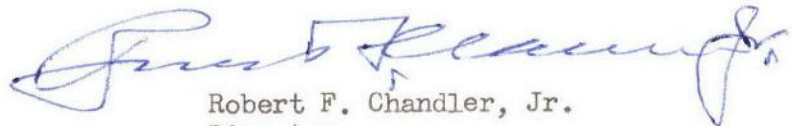
Although we shall tentatively plan on holding the one-day meeting of the Center directors on Thursday, August 2nd, we shall await final word from you before we announce the firm date.

As I understand from the report of the meeting of the Consultative Group, AVRDC will be given an opportunity to tell its story at International Centers Week, even though it has not yet been accepted as a bona fide member of the group of Centers that receive annual attention by the Consultative Group.

I shall look forward to hearing from you again as soon as the schedule is firmed up.

With kind personal regards.

Sincerely yours,



Robert F. Chandler, Jr.
Director

RFC/imt

5

THE ASIAN VEGETABLE RESEARCH AND DEVELOPMENT CENTER

TELEPHONE:
064-37131

P. O. BOX 42, SHANHUA, TAINAN, 741,
TAIWAN, REPUBLIC OF CHINA

CABLE ADDRESS:
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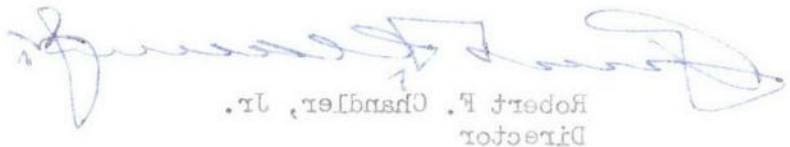
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I shall look forward to hearing from you again as soon as the schedule is firmed up.

With kind personal regards.

Sincerely yours,



Robert F. Chandler, Jr.
Director

RFC/imf



REGISTERED
MAIL NUMBER 0817

MINISTRY OF AGRICULTURE AND COOPERATIVES
Rajadamnern Ave., Bangkok
THAILAND

No. AC 0205/1583

April
March 4, 1973

CI

Mr. Harold Graves
Executive Secretary
CGIAR
1818 H.St. N.W.
Washington, DC 20433
U.S.A.

Dear Mr. Graves,

Thank you for the circular of March 15, 1973 announcing the dates of the socio-economic seminar.

If it is at all possible, I shall be grateful if you will send an invitation to the Under-Secretary of State for Agriculture and Cooperatives or H.E. the Minister (if need be) to send a representative to attend the seminar and the International, Centers Week. A two or three months advance invitation will insure attendance of the meeting.

Perhaps, if you could also include an announcement for visits to CIMMYT and CIAT after the International Centers Week at the same time, it will be most helpful for me to understand and appreciate them better. If that is not possible, a participation at the time of the External Review Team visit will serve the same purpose. A member of CGIAR outside his own region may be invited to join the Team.

With best regards.

Yours sincerely,

Siribongse Boon-Long

Siribongse Boon-Long
Inspector-General

RECEIVED 10/1/73

REGISTERED
MAIL NUMBER 0817



MINISTRY OF AGRICULTURE AND COOPERATIVES
Rajabamnern Ave., Bangkok
THAILAND

No. AC 0202/1273

CI

March 11, 1973

Mr. Harold Graves
Executive Secretary
CGIAR
1818 H. St. N.W.
Washington, DC 20433
U.S.A.

Dear Mr. Graves,

Thank you for the circular of March 12, 1973 announcing the dates of the socio-economic seminar.

If it is at all possible, I shall be grateful if you will send an invitation to the Under-Secretary of State for Agriculture and Cooperatives or H.E. the Minister (if need be) to send a representative to attend the seminar and the International Centers Week. A two or three months advance invitation will insure attendance of the meeting.

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With best regards.

Yours sincerely,
Sinponse Boon-Lang

Sinponse Boon-Lang
Inspector-General

1973 APR 11 AM 9:45

Our file - Centers Week
CI



INTERNATIONAL INSTITUTE OF TROPICAL AGRICULTURE

OYO ROAD, P.M.B. 5320, IBADAN, NIGERIA

Telephone: Ibadan 23741 (5 lines)

Cables: TROPFOUND, IKEJA

Lagos Office:
89, SOBO AROBIODU AVE.
P.O. BOX 145 IKEJA
Telephone: Lagos 33931

3 April 1973

TO: CENTER DIRECTORS --

As we closed our meeting in Bellagio I was asked to contact Harold Graves regarding the schedule for International Centers Week to determine when at that time we could schedule the next meeting of directors. The following is the plan as it now stands - Graves to advise re any changes:

- 24-26 July -- TAC meets, Directors not involved.
- 27-28 July -- Socio-economics symposium - directors, deputy directors, economist (perhaps 1) to be invited.

Centers Week:

- 30-31 July -- Centers presentations (to be brief, allowing more time for discussion.)
- 1 August -- Centers directors meet with TAC (one-half day, most likely in the morning.)
- 2-3 Aug. -- Consultative Group, directors involved one of the days.

It looks from this as though the directors could meet on:

- 29 July, Sunday
- 1 August, either morning or afternoon
- 2 or 3 August, when not involved with CG
- 4 August, Saturday

I would guess we'd need to find two days out of this assortment of opportunities. I met with Dick Myer of IIE when in New York and he assured that the information IIE was to gather regarding retirement and insurance programs in off-shore schemes, etc., would be mailed out about the end of May or first part of June so the plans could have adequate study before we meet.

Your comments would be appreciated, sending copies to our next chairman, Bob Chandler. Harold Graves can arrange for a meeting place at the IBRD if we request.

Best wishes to you all.

Sincerely yours,

H. R. Albrecht
H. R. Albrecht, Director

Over file - Center Week

CI



INTERNATIONAL INSTITUTE OF TROPICAL AGRICULTURE

OYO ROAD, P.M.B. 2320, IBADAN, NIGERIA

Lagos Office:
89, SOBO AROBODU AVE.
P.O. BOX 142 IKELA
Telephone: Lagos 33931

Telephone: Ibadan 23741 (2 lines)

Calder: TROPICOND, IKELA

3 April 1973

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Your comments would be appreciated, sending copies to our next chairman, Bob Chandler. Harold Graves can arrange for a meeting place at the IIRD if we request.

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Best wishes to you all.

Sincerely yours,

[Signature]
H. R. Albrecht, Director

April 2, 1973

Dear Herb:

At the request of Sir John Crawford, the Chairman of TAC, the morning of Wednesday, August 1, during International Centers Week has been reserved for a meeting between TAC and Center Directors as a group.

We will set aside space for Center Directors to meet among themselves on Thursday, August 2.

I'm sending a copy of this note to Dr. Chandler and to the Directors General of the other international agricultural research centers.

Sincerely,

Harold Graves

Dr. H. R. Albrecht
Director
International Institute of
Tropical Agriculture
Oyo Road, P.M.B. 5320
Ibadan
Nigeria

cc: Dr. Robert Chandler, AVRDC
Dr. U. J. Grant, CIAT
Dr. R. L. Sawyer, CIP

Mr. Haldore Hanson, CIMMYT
Dr. Ralph Cummings, ICRISAT
Dr. D. S. Athwal, IIRI

HGraves:apm





THE INTERNATIONAL POTATO CENTER

Address:
Apartado 5969
Lima - Perú
Cables: CIPAPA - Lima
Telephone: 354283 354354

La Molina, 29 March, 1973

L-527-CIP-73

Mr. Harold Graves,
Executive Secretary,
Consultative Group on International
Agricultural Research,
1818 H. Street, N.W.,
Washington, D.C.,
U.S.A.

Dear Harold,

The CIP Calender of Events through 1977 which I provided you was presented to the Board of Trustees in January. Some minor modifications were made. Attached is the calender which includes these modifications. Thus the calender which is attached is the approved schedule of events for CIP. Of course there may have to be some further modifications in an attempt to have the Centers in Latin America coordinate their annual meetings for the benefit of donor participation.

Best personal regards,

Richard L. Sawyer
Director General

Enc.

RLS/hmg



THE INTERNATIONAL POTATO CENTER

Address:
Apartado 5669
Lima - Perú
Cables: CIPAPA - Lima
Telephone: 354283 354354

La Molina, 26 March, 1973

M-374-CIP-73

FROM:

Richard L. Sawyer Director General
Richard L. Sawyer

SUBJECT: CIP Calendar of Events for Annual Meetings and Program and Planning Reviews through 1977.

The International Potato Center is a member of the Network of Centers being funded through the Consultative Group on International Agricultural Research. The Consultative Group and each individual donor have their processes for reviewing programs and budgets for the institutions they are financing. The Board of Trustees of each Center may have their own specific procedures for program evaluation and budget acceptance. Thus a process must be developed which 1) adequately informs donors and gives them a feeling of participation, 2) provides the necessary information on schedule to the Consultative Group and, 3) maintains the authority for program planning and execution with the Board of Trustees of the given Center.

In relation to the other Centers in the network, the Core budget of CIP is being financed by a relatively large number of small donors rather than a major portion coming from a small number of large donors. A calendar of events which provide a sound base for program and budget planning and review will help protect the staff of CIP from the need of constant uncoordinated reporting to visitors representing funding agencies.

Following are two paragraphs from a paper on "Review Procedures" as prepared by the Secretariat in response to the desire of the Consultative Group to have recommendations concerning the process of reviewing the programs and budgets of the Centers in the network.

"Each agricultural research program endorsed by the Consultative Group is subject to several kinds of review. From the standpoint of the Group, the purpose of review procedures is to assure that the program warrants support and to indicate the appropriate amount of such support.

..//

The International Potato Center (CIP) is a scientific institution, autonomous and non-profit making, established by means of an agreement with the Government of Perú with the purpose of developing and disseminating knowledge for greater utilization of the potato as a basic food. International funding sources for technical assistance in agriculture are financing the Center.

The review procedures of the international agricultural research centers and of the Consultative Group are still in the process of evolving and being strengthened. The informal meeting of the Group during International Centers Week earlier this year clearly indicated the desire of members that this evolution continue, especially for the purpose of increasing the flow of information to donors and reinforcing the confidence with which they can make judgements about support."

The Consultative Group is associating with both CIP and ICRISAT from their initiation. CIP can take advantage of Consultative Group suggestions on planning and reviews from the start and not have to adjust as some of the older Centers are having to do.

All Centers have been asked to present a calendar of events with a tentative schedule of in-house reviews, external reviews, seminars and Executive Committee and Trustees' meetings through 1977. Thus a calendar of events was prepared for CIP which includes Board Meetings, reviews, planning workshops and conferences. This calendar was developed to help CIP have a strong program which is adequately reacting to the priority problems of potato improvement in developing countries. Review Programs include:

1. Internal Reviews (annually)

Review of progress made during the past year, the work being done the present year and plans for the next three years. Thus there is a five year internal program approach annually which is readjusted in accordance with progress. The program committee of the Board of Trustees will be present at the internal review and report to the Board at the annual meeting.

2. External Project Reviews (Three year cycle)

Since CIP is a one crop Center, reviews will be handled by projects instead of commodities. Periodically a team of up to ten to twelve experts in the given area of work will review the progress to date and help plan the work for the next five year period. This is a review-planning conference approach using senior outside help to give guidance to CIP projects. At these conferences the Consultative Group and donor agencies may have representatives participating with CIP scientists, linkage program personnel and impartial review experts.

3. Total Program Review (five to seven year cycle)

Approximately every five years, an over-all review will be held to appraise CIP's activities and see what adjustments and changes in direction should be made. This program review panel

..!!

will be determined by the CIP Board of Trustees with suggestions from the Consultative Group.

Board of Trustee activities include:

1. Participation by the program committee at the annual program review.
2. Annual Executive Committee Meeting prior to the annual meeting.
3. Annual Meeting at which the program and budget is approved for presentation at Centers' Week for funding from the Consultative Group members.

The Annual Calendar of Events for CIP must be coordinated with Centers' Week when program and budget information for the following year are presented to the Consultative Group for funding consideration. Centers' Week is being held the latter part of July and early August in order that donor agencies have time to review proposals, make decisions for specific funding commitments and have money available as close as possible to the first of the calendar year being funded. Thus, there must be a logical sequence of events leading up to Centers' Week with adequate preparation time for each individual step. These are:

1. Annual internal review - Mid-January
With program committee of the Board of Trustees present.
2. Executive Committee March
Finalizing program and budget for presentation at annual meeting.
3. Annual Meeting - May
Program and budget approval for the following year (presented to the Consultative Group at Centers' Week).
4. Centers' Week - late July -early August

In order to utilize the best possible scientific knowledge in an approach to the problem of potato improvement, an International Symposium was held in July of 1972 on "Key Problems and Potentials for Greater Use of the Potato in the Developing World". Leading scientists working with potatoes in developed and developing

..//

countries participated. A special committee of international scientists attending the conference reviewed the CIP documentation developed for the Technical Advisory Committee of the Consultative Group and at the end of the Symposium presented a report which was included in the proceedings of the Symposium. The committee was in agreement with the CIP documentation for the program of the Center. Thus this Symposium established a base for CIP program development. This can be considered a major over-all review of the status and the planning for the initial five to seven years program of CIP.

CIP is already starting its review of status and planning conferences for individual projects. The first on Bacterial Wilt took place in December in Costa Rica. The second one on Genetic Conservation with the Potato took place in Lima in January of 1973 and was a planning workshop for the systematic collection and classification of potato germ plasm. In a three year period all of the major CIP projects will be included in the series of workshops being held. During the second three year period, projects will tend to be looked in conjunction with sister projects rather than separately. Thus the Bacterial Wilt Project will be reviewed in 1975 for the second time in association with late blight resistance and the physiology of adaptation as a part of a team approach to adaptation of the potato to the lowland tropics.

Following is the schedule of events for CIP from 1972 through 1977 which was presented and accepted by the Board of Trustees at their January 1973 meeting. It has been provided to the Executive Secretary of the Consultative Group on International Agricultural Research.

Richard L. Sawyer
Director General

RLS/hmg

1972

January 25

Board of Trustees Meeting - Lima
Review of Progress

May 22 - 23

Annual Meeting - Board of Trustees - Lima
Budget Approval for 1973

July 17 - 19

CIP Symposium - Key Problems and Potentials
for Greater Use of the Potato in the Develop-
ing World.-

A review of progress with key potato improve-
ment problems to establish a base for CIP pro-
jects. A review committee composed of inter-
nationally recognized potato scientists reviewed
the CIP program and objectives as outlined in
the IAC 1972 documentation. Their report is
published in the Proceedings of the Symposium.

December 10 - 14

Review and Planning Conference for CIP Bac-
terial Wilt Project - Costa Rica.

1973

January 4 - 15

Taxonomy Workshop (Review and Planning Con-
ference for the systematic collection and classi-
fication of germ plasm).

January 15 - 17

In-house Program Review .

January 26 -27

Meeting of the Board of Trustees.

May 17 - 18

Annual Meeting - Board of Trustees.

September 1 - 15

Review and Workshop on Late Blight Resistance .

November 5 - 9

Review and Workshop on Potato Nutritional
Quality.

..//

1974

- January 14 - 18 In-house Program Review with Program Committee of the Board of Trustees.
- February 11 - 13 Review and workshop on Golden Nematode Resistance.
- February 25 - 27 Review and workshop on Cold Resistance .
- March 28-29 Executive Committee Meeting - Board of Trustees
- May 27 - 29 Annual Meeting - Board of Trustees
- August ? Review and Workshop on Utilization of Genetic Resources (held in conjunction with the Annual Meeting of the Potato Association of America.
- September 9 - 11 Seed Production technology for developing countries. Workshop.

1975

- January 20 - 24 In-house Program Review with Program Committee of the Board of Trustees.
- February 17 - 19 Workshop on Potato Utilization (the potato within farming systems, processing, storage).
- April 3 - 4 Meeting of the Executive Committee
- May 26 - 30 Annual Meeting Board of Trustees.
- September Workshop on Adaptation of the potato to the low-land tropics. (Review and planning for projects on Bacterial Wilt and Late Blight and physiology of adaptation): To be conducted in conjunction with the sixth triennial Conference of The European Association for Potato Research in The Netherlands.

1976

- | | |
|------------------|--|
| January 19 - 23 | In-house Program Review with Program Committee of the Board of Trustees. |
| February 23 - 27 | Workshop on Germ plasm Collection, Classification, Maintenance and Utilization. (Taxonomy, germ plasm maintenance and breeding/genetics program reviews and planning). |
| March 29 - 30 | Meeting of Executive Committee |
| May 24 - 27 | Annual Meeting Board of Trustees |
| August ? | Workshop on Nutritional Quality (to be conducted in conjunction with Potato Association of America Annual Meeting). |

1977

- | | |
|------------------|---|
| January 17 - 21 | In-house Program Review with Program Committee of the Board of Trustees |
| February 21 - 25 | Over-all Program Review |
| March 28 - 29 | Meeting of the Executive Committee |
| May 23 - 25 | Annual Meeting Board of Trustees |
| August 29 - 31 | Golden Nematode Workshop |
| September 3 - 4 | Cold Resistance Workshop |

G Z F

Form No. 27
(3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: ANDREW URQUHART
CIPAPA
LIMA

DATE: MARCH 28, 1973

CLASS OF
SERVICE: *IF 15F 1A*

COUNTRY: PERU

TEXT:
Cable No.:

CANCELING HOTEL GENEVE BUT PLEASE NOTE THAT HOTEL IS STARTING
AND RETURN POINT FOR TRANSPORTATION TO AND FROM CIMMYT. THANKS YOUR
INTERESTING PALMIRA REPORT. REGARDS.

GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:apm

ORIGINAL (File Copy)
(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Ruddy

For Use By Communications Section

Checked for Dispatch: *[Signature]*

COMMUNICATIONS SECTION

CLASSIFICATION

ORIGINATOR (LINE CODE)

DISPATCHED

RECIPIENT

DATE AND TIME

CLASSIFICATION OF INFORMATION AUTHORIZED TO APPROVE

SIGNATURE

MAR 20 8 31 PM 1973

OFFICE

COMMUNICATIONS

PHONE

CLASSIFICATION

APPROVED BY

STANDARDIZATION AND CONTROL DIVISION

NOT TO BE REPRODUCED

CLASSIFICATION

CLASSIFICATION OF INFORMATION

AND RECIPIENT AUTHORITY TO APPROVE

SIGNATURE

CLASSIFICATION

RECIPIENT

CLASSIFICATION

MAR 20 1973

CLASSIFICATION OF INFORMATION

DATE

COMMUNICATIONS SECTION

ASSOCIATION

REGISTRATION AND REPRODUCTION

COMMUNICATIONS SECTION

Mr. Evans

March 27, 1973

Harold Graves, Executive Secretary (CGIAR)

Asian Itinerary: Part II

This is further to my memo of this morning. Even with a shift in the dates for Sir John's visit to Tokyo, there does not seem to be any quite neat solution to the problem of your visits to ICRISAT and IRRI; but the situation certainly is more manageable. I would suggest something like this:

ICRISAT - Arrive Hyderabad during the day of May 29, spend May 30 looking at the site and talking to staff, and attend as much of the May 31-June 2 Executive and Finance Committee meeting as seems likely to be profitable. Fred Bentley, the Chairman of ICRISAT believes that not much business is likely to be done on June 2 (Saturday).

IRRI - Begin your visit to Los Banos on the morning of June 4 (Monday) and leave on the afternoon of June 7 (Thursday) for arrival in Tokyo that evening and business in Tokyo on June 8 (Friday). Return to IRRI, if desirable, on June 10.

cc: Sir John Crawford
Mr. Demuth



HGraves:apm

G Z F

THE INTERNATIONAL RICE RESEARCH INSTITUTE

LOS BAÑOS, LAGUNA
THE PHILIPPINES

CITY OFFICE:
MANILA HOTEL, MANILA
TEL. 49-81-67

CABLE ADDRESS:
RICEFOUND, MANILA

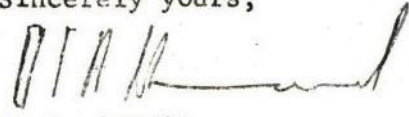
MAIL ADDRESS:
THE INTERNATIONAL RICE RESEARCH INSTITUTE
P. O. BOX 583
MANILA, PHILIPPINES

March 27, 1973

Dear Mr. Graves:

Enclosed is a calendar of events for the International Rice Research Institute from 1973 to 1977 for your information and record.

Sincerely yours,



D. S. ATHWAL
Associate Director

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

/lld
encl: a/s

SUBJECT: CALENDAR OF EVENTS, 5-YEAR PERIOD

	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>
Annual program review	Feb. 1-7	Jan. 31-Feb. 6	Jan. 30-Feb. 5	Jan. 29-Feb. 4	Jan. 28-Feb. 3
*Board of Trustees Meeting	Feb. 9	Feb. 8	Feb. 7	Feb. 6	Feb. 4
International Rice Research Conference	April 23-27	April 22-26	April 21-25	April 26-30	April 18-22
*Board of Trustees Meeting	June 8	June 7	June 6	June 4	June 3

*Friday

Annual program review starts on a Thursday and the International rice conference on a Monday.

GZF

OUTGOING WIRE

TO: OSLER
~~GENCIPIPI~~ CENTRO INTERNACIONAL DE MEJORAMIENTO DE
MEXICO CITY MAIZ Y TRIGO

DATE: MARCH 26, 1973

CLASS OF
SERVICE: LT

He

COUNTRY: MEXICO

TEXT:
Cable No.:

DION AND URQUHART SCHEDULED ARRIVE MEXICO CITY 7:10 EVENING FIRST APRIL
ARGENTINE AIRLINES FLIGHT 370. THEY ARE DOUBLE BOOKED AT GENEVE SINCE WE
RESERVED FOR THEM ALSO. REGARDS.

HAROLD GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE:

HGraves:apm

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Checked for Dispatch:

INTERNATIONAL FINANCE CORPORATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT ASSOCIATION

OUTGOING WIRE

DATE: MARCH 30, 1973

TO: DIRECTOR GENERAL OF INVESTIGATION IN MEXICO CITY

CLASS OF SERVICE: IT

COUNTRY: MEXICO

TEXT

REASON AND URGENT SHOULD ARRIVE MEXICO CITY WITH URGENT FIRST AID. ARRESTS WILL BE MADE AT ONCE SINCE WE RESERVE FOR THEM ALSO. RECORDS.

HAROLD GRAVES

NOT TO BE TRANSMITTED

CLEARANCE AND COPY DISTRIBUTION

COMMUNICATIONS
MAR 26 2 30 PM 1973

DISPATCHED

Harold M. Graves, Jr.

International Relations

SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE

Harold M. Graves, Jr.

ORIGINAL (File Copy)

GZF

Form No. 27
(3-70)

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: ANDREW URQUHART
CHOQUEHUANCA 250
SAN ISIDRO
LIMA

DATE: MARCH 26, 1973

CLASS OF SERVICE: ~~IT~~ *IBR Post.*

TRV

COUNTRY: PERU

TEXT: *2*
Cable No.:

HAVE CABLED CIMMYT YOU AND DION ARRIVING MEXICO CITY 7:10 EVENING
FIRST APRIL ARGENTINE AIRLINES 370. YOU BOTH BOOKED AT HOTEL GENEVE.
IF ANY CHANGE PLEASE ADVISE CIMMYT. REGARDS.

HAROLD GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. International Relations

SIGNATURE *Harold N. Graves, Jr.*
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves:apm
ORIGINAL (File Copy)
(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

For Use By Communications Section

Checked for Dispatch: *✓*

DISPATCH (100-0018)
MESSAGE NO. 008

DISPATCHED

[Handwritten signature]

INVESTIGATION DIVISION

AT, SA, SA, SA, SA, SA, SA

MAR 26 2 46 PM 1973
COMMUNICATIONS

OPTIONAL FORM NO. 10

RECEIVED

IN THE SERVICE CENTER VERMONT CENTER RECEIVED

RECEIVED VERMONT CENTER VERMONT 3:00 AM BOMB BOOMED IN NORTH VERMONT

RECEIVED VERMONT CENTER VERMONT 3:00 AM BOMB BOOMED IN NORTH VERMONT

DATE
TIME

[Handwritten mark]

LOCATION

VERMONT

RECEIVED
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RECEIVED
RECEIVED

RECEIVED
CLASS OF

[Handwritten signature]

DATE, DE REAM 30, 1973

OPTIONAL FORM NO. 10

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RECEIVED

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RECEIVED

RECEIVED

RECEIVED

G Z F

INTERNATIONAL CROPS RESEARCH INSTITUTE
FOR THE SEMI-ARID TROPICS
(I C R I S A T)

Phones : 72091, 72628
Grams : CRISAT, SECUNDERABAD.

CITY OFFICE :
1-11-256, Begumpet,
Hyderabad-500016., A. P., India.

March 26, 1973

Mr. Harold Graves
Consultative Group on International
Agricultural Research
1818 H. St., N.W.
Washington, D.C. 20433
U.S.A.

Dear Harold:

I regret to find that I have not written in response to your letter of February 20.

I note your uncertainty as to whether the team to visit our Institute in May would be two or three men. The meeting of the Executive Committee of the Trustees has been confirmed for the three-day period, May 31, June 1 and 2. It seems to me desirable if your team could be with us during the early part of the week beginning May 28 and overlapping with the meeting of the Executive Committee. We shall look forward to further advice and will be glad to have either the two or the three people indicated in your letter, as may be decided later.

I understand that USAID has been provided the official confirmation that the Initial Stage of ICRISAT has been completed. Art Leach had a communication while he was in the U.S. that AID was sending forward a draft contractual agreement covering AID's contribution to the Institute. We have been in touch with the New Delhi office of USAID, however, and to date, this has not been received. I presume that it will be coming forward shortly.

Our staff and program development remains in a somewhat fluid condition and we are making decisions as rapidly as time and information permit. However, I think it is quite apparent that our requirements for capital, particularly equipment, during this first year, 1973, will be somewhat larger than the amounts we can utilize for the usual recurring type of operating expenses. I believe that it would be rather difficult for us to utilize all of the USAID contribution for current operating expense and would much prefer to have a substantial part of it available for capital expenditure. I certainly hope that it will be possible to work this out.

INTERNATIONAL CROPS RESEARCH INSTITUTE
FOR THE SEMI-ARID TROPICS
(ICRISAT)

CITY OFFICE :
1-11-258, Begumpet,
Hyderabad-500016, A. P., India.

Phone : 72081, 72828
Grama : CRISAT, SECUNDERABAD

March 26, 1973

Mr. Harold Graves
Consultative Group on International
Agricultural Research
1818 H. St., N.W.
Washington, D.C. 20433
U.S.A.

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capital, particularly equipment, during this first year, 1973, will be
somewhat larger than the amounts we can utilize for the usual recurring
type of operating expenses. I believe that it would be rather difficult
for us to utilize all of the USAID contribution for current operating
expense and would much prefer to have a substantial part of it available
for capital expenditure. I certainly hope that it will be possible to
work this out.

COMMUNICATIONS
1973 APR -7 AM 9:55

RECEIVED

The German contribution will be primarily for capital and the U.K. contribution of £95,000 is at this stage unrestricted as between capital and recurrent expenses. It is most useful to have the grants such as the Swedish, Norwegian, Swiss and U.K. contributions without restrictions as to capital or recurrent operating expense.

With best regards, I am,

Sincerely yours

Ralph W. Cummings
Ralph W. Cummings
Director

RWC:jg

Mr. Demuth

March 26, 1973

Harold Graves, Executive Secretary (CGIAR)

CGIAR: Items for Centers Week Agenda

Here are some matters that might be discussed or reported at the informal meetings of the Consultative Group during International Centers Week (apart from the Directors' presentations of Center programs):

1. Reports on African livestock
 - a. Pino (Wortman) on ILRAD
 - b. Hulse (Nestel) on ILCA
2. Report on Socio-Economic Seminar
 - a. Bernstein
3. Procedures for center reviews
 - a. Dion or Evans
 - b. What in-depth review(s) for 1974?
4. Center budget format and issues
 - a. working capital funds?
5. Report on Center programs
 - a. from TAC
 - b. CG comment?
6. CG Indications of Financial Support for Centers
7. TAC Report
 - a. synthetics - UNCTAD
 - b. strategy paper
 - c. new proposals
 - d. continuing matters.

cc: Sir John Crawford

HG
HGraves:apm

Mr. Demuth, Sir John Crawford

March 26, 1973

Harold Graves, Executive Secretary (CGIAR)

International Centers Week: Schedule of Events

1. During International Centers Week (July 30-August 3), we have to find time for the following:

1. Program presentations by the Center Directors
2. Half a day for separate meetings between TAC and the Directors
3. Additional time for TAC (one day?)
4. One day for Center Directors to meet among themselves
5. Informal meetings of CG.

In the previous week, I believe, members of TAC will have met for three days (July 24, 25 and 26); and members of TAC and personnel of the Centers will have been involved in the socio-economic seminar of July 27 and 28.

2. Here is a draft Schedule of Events which would accommodate the needs mentioned in paragraph 1:

July 30

All day plenary session - presentation of programs by Center Directors

July 31

All day plenary session - presentation of programs by Center Directors

August 1

Morning - Informal Meeting of the Consultative Group

- a. Reports on African Livestock projects
- b. Format of Center budgets

Morning - Meeting of TAC with individual Center Directors

March 26, 1973

August 1 Afternoon - Informal Meeting of the Consultative Group

- a. Report on socio-economic seminar
- b. Procedures for center reviews

Afternoon - Meeting of TAC

Afternoon - Meeting of Center Directors

August 2

Morning - Informal Meeting of the Consultative Group

- a. Report from TAC on synthetics - UNCTAD
- b. Oral report from TAC on priorities

Morning - Meeting of Center Directors

August 2

Afternoon - Informal Meeting of the Consultative Group

- a. Oral report from TAC on new proposals and continuing matters
- b. Discussion of Center Programs

August 3

Morning - Informal Meeting of the Consultative Group

- a. Indication of donor support for Centers

Morning - Meeting of TAC (if needed)

HG

HGraves : apm

cc: Mr. Evans

PROCEDURES FOR REVIEW OF CENTER PROGRAMS AND BUDGETS

1. As a result of discussions in Consultative Group meetings in 1972, it was agreed that the Consultative Group staff should institute, on an experimental basis, an annual review of the progress, the programs and the proposed budgets of the international agricultural research centers being supported by the Group.

2. To carry out these reviews, more staff was needed than was available in the Secretariat. Accordingly, the Secretariat retained, on a consultant basis, Dr. George Dion, adviser to the Canadian International Development Agency, and Mr. L. J. C. Evans, who until his retirement at the end of March 1973 had been Director of the World Bank's Agriculture Department, to conduct the substantive part of the reviews. In addition, a new post was established in the Bank's Programming and Budgeting Department to increase that Department's capacity to advise the Centers on budget practices and preparation, and to enable it to provide a budget specialist as a participant in the teams making Center reviews.

3. Reviews of the Center program and budgets were carried out between the beginning of March and early June 1973. The reviews of CIAT, CIP and CIMMYT were carried out by Dr. Dion and Mr. Andrew Urquhart of the Bank's Programming and Budgeting Department. The reviews of IITA, ICRISAT and IRRI were carried out by Mr. Evans and Mr. Urquhart.

4. In the Consultative Group's discussion of review procedures, stress had been put on the desirability of interfering as little as possible with the Centers' normal activities, and of conducting reviews at the time when the Centers themselves were most actively preparing review papers and budgets for their own purposes -- that is, for presentation to their Boards or Executive Committees of Trustees. Within these guidelines, the Centers were asked to suggest dates on which it would be convenient for them to receive review teams; and in each case, these suggestions were accepted without serious alteration. Broadly speaking, the earlier reviews were conducted just before or during meetings of Executive Committees, and the later reviews were conducted just before or during meetings of Boards of Trustees. Visits generally were limited to not more than five working days each.

5. The experience of Center reviews is quite short and, up to now, only partly satisfactory. It suggests a number of problems that need to be resolved, having chiefly to do with the content of reviews and the manpower requirements. Nonetheless, it is the recommendation of this paper that the review procedure, with such modifications as seem desirable in the light of Consultative Group discussion, be continued at least for another year.

Content

6. The purpose of Center reviews, as proposed in the Secretariat paper discussed by the Consultative Group at its meeting of November 1972, was to "present, by way of background, the main features and objectives of a Center's program,.. to indicate the achievements and state of progress reached during the year, to describe significant changes of program and staffing that have occurred [in the past year] or are planned for the coming year, to analyze the budget for the coming year in terms that relate expenditures to the substantive program of research and training, and to examine the implication of current budget trends for future years."

7. With respect to program, it was expected that "the progress report would be expository and analytical in describing developments; it would not seek to evaluate the suitability of the program or to recommend changes."

8. On budgetary matters, the reviews were to be prepared "with particular attention to the cost effectiveness of the Center's activities." In addition, "The report could be expected to present comments on the budget proposals as related to the approved program and, if considered necessary, to make recommendations on the amount of support required."

9. Terms of reference representing these objectives were drawn up for each review mission, and were supplied to each Center in advance. A sample, for the visit to CIAT, is attached to this paper as Annex A. In addition, it was understood that the mission reports would be written so as to be of value not only to experts, such as the members of TAC, but also to administrators in donor organizations not necessarily familiar with the technical concepts and vocabularies of the Centers.

10. Members of the CG will judge for themselves the extent to which the progress reviews succeeded in achieving their purpose. As was to be expected, each of the six reports has its strong points and its weaknesses. Program description, as was foreseen, is by far the largest element in the six reports and, on the whole, seems to be valuable: it brings a good deal of material together in relatively brief compass and in language comprehensible to non-scientists. In any case, it also has potential value in being written from outside the Centers and of being, in that respect, objective.

11. The reviewers did not take an identical view of whether or to what extent to express judgments on the appropriateness of the programs being carried out or proposed by the Centers. Both reviewers offer some judgment, although necessarily not in quantitative terms, of the benefits that may be expected from some of the particular lines of research at the Centers. In recording critical evaluations, one reviewer limited himself to recording judgments by the Center staffs themselves (for instance, that the in-training population of CIMMYT should be reduced). Another did not hesitate to disagree with the decision of a Board of Trustees to extend the research program of a Center, albeit in a minor respect.

12. All in all, however, a reader looking for sharp judgments about the operations of the Centers, and especially about scientific content, will not find them in these reviews. This may reflect the fact that the work of the Centers gives much more cause for enthusiasm than for doubt. But it also reflects the fact that critical evaluation is a sensitive subject.

13. The Consultative Group itself recognized this sensitivity in its discussion of review procedures last year. It was pointed out that critical evaluation might in some sense infringe on the independence of Boards of Trustees; and that the sensitivities of the Consultative Group's own Technical Advisory Committee might be involved as well. The difficulty of any single examiner expressing judgment on the scientific merit of the broad range of work done by individual centers also was recognized.

14. For these and other reasons, evaluation of scientific programs was reserved for in-depth examinations to be made every three years or so by expert panels appointed by the Centers themselves in consultation with the Chairman of the Consultative Group acting with the advice of the Chairman of TAC. A four-year forecast of these external reviews (and of annual Board meetings), so far as planned, is attached to this paper as Annex B.

15. On the budget side, advances of considerable importance were made before the annual progress reviews. Following well over a year of consultations among the Centers, some donors and the Consultative Group staff, a greater degree of uniformity in presentation was established among Center budgets -- creating the possibility, in time, of comparisons among the Centers with regard to levels and trends in categories of expenditures. The presentations of all the Centers for 1974, for the first time, include expenditure budgets drawn up according to functions, so that the individual costs of particular programs and activities can be identified.

16. A beginning was made in another direction. The teams discussed with each Center whether the level could be foreseen at which the annual budget requests of the Center -- leaving aside increments for rising prices and for new programs accepted by the Consultative Group -- might stabilize. While as yet there is little to report, a dialogue has at least begun on points at which ceilings might reasonably be established on the budgets of the Centers. In the meantime, of course, it will be observed from budget projections that the prospective expenditures of the Centers do tend to reach plateaus in the next two or three years.

17. On the other hand, the members of the Consultative Group may have expected more in the way of comments on expenditure budgets, and on cost effectiveness, than the review teams actually were able to achieve. In the case of one large capital item, the team said it thought more study was needed by the Center involved; in a few other cases, the reviewers

indicated where they thought core expenditures could be reduced (or should be increased), but did not estimate how much.

18. The meagerness of comment on cost effectiveness seems basically to have been due to the intrinsic difficulty of the subject. The conduct of agricultural research is in some ways unique; and the Centers, as international concentrations of excellence, are, by definition, not strictly comparable even to other agricultural research institutes. Confident judgments about cost effectiveness (apart from the material costs of buildings and equipment) seem therefore to require the accumulation of more experience and, especially, of comparative data among Centers on which such judgments could be based.

19. To the extent that the relevant information is shown in the tables attached to each progress report, the reviews do meet the objective of analyzing Center budgets in terms that "relate the budget for the coming year to the substantive program of research and training." For the most part, however, the texts do not deal explicitly with this relationship, and they therefore do not sufficiently discuss proposed changes of staffing and expenditure levels in the 1974 programs and budgets in some instances where changes of interest may be in prospect.

20. Nor do the reviews provide any analysis of whether performance and expenditures in the period under review conformed to the programs proposed by the Centers and accepted by the Consultative Group. In the absence of comment to the contrary, it may perhaps be assumed that there were no significant departures from program intentions; but it would seem essential that the review teams specifically discuss this matter in future reviews.

21. With respect to expenditures, however, it must be noted that final audits are not available at most of the Centers until four or five months after the end of the calendar year, which constitutes the financial reporting period. There appears to be no reason why audits should not be available by the end of the first quarter of the new year, and there would be considerable advantage, from the standpoint of Center reviews, in having them available by that time.

22. For these and other shortcomings, the specific terms of reference given to the review teams may be partly to blame. Other serious difficulties, however, rose from shortages of manpower and exigencies of time.

23. In some instances, Centers did not have final proposals ready, and staffs were rather reluctant to give information on issues that had not been finally decided by managements and trustees. Audits, as just noted, were generally not available. Since all the Centers were preparing for the common deadline of International Centers Week, Trustees' meetings tended to fall close together; as a result, some visits by the review teams had to be crowded together, and did not allow sufficient time for considering the findings of one visit before proceeding to the

next. This added to another difficulty: the consultants, as it turned out, were not able to give the exercise in toto as much time as each of the teams might profitably have spent on consultation and on improvement of its reports.

Next Steps

24. Experience suggests that a number of modifications should now be made in the procedure of the annual progress reviews.

Budget

25. In recent reviews, the budget member of the review team, at a number of Centers, was involved in two different activities: he was giving the Center staff technical assistance in the preparation of the budget, and at the same time was obtaining information and justifications of the budget.

26. It seems desirable to continue these functions, but to spread them out over at least two visits. One would take place at a time, presumably rather early in the calendar year, when the budget reviewer not only could help to prepare the budget for the following year, but also could offer suggestions to the staff concerning the recommendation and justification of expenditures.

27. The second visit, as now, would come in relation to the finished budget, and would coincide with the budget meeting of a Center's Executive Committee or Board of Trustees. It would be desirable for the budget reviewer (and also the program reviewer) to be invited to an open part of this meeting, in order to present comments, answer questions concerning Consultative Group procedures, and otherwise be useful to the Committee or Board in its deliberations.

Program

28. While the next cycle of annual reviews presumably would be easier than the first, it appears that a lighter load per reviewer, and hence more reviewers, will be necessary. Two Centers may represent a feasible limit, especially with respect to program content, for coverage by a single individual; and it may be desirable, in the case of some of the more complex Centers, to have the program review done by two individuals rather than one. Next year, this would imply a complement of from four to six reviewers for program content, assuming that at least one of the livestock centers in Africa is in operation.

29. The problem would then arise of finding highly skilled examiners for highly seasonal employment. The Bank, in its role of providing the Secretariat, would be handicapped in meeting the problem, because the season, toward the end of the Bank's own fiscal year, is one when the demand for services of this kind in the Bank's normal operations is at a peak.

30. While the Secretariat can carry some part of the load, it appears that the staff will have to be augmented by consultants chosen from outside the Bank. It is hoped that the donors may help out in this regard by nominating experts on their staffs who would be available, if desired, for secondment to the Secretariat for periods up to two months to participate in the review process. The views of donors on this matter would be welcomed.

July 23, 1973

March 23, 1973

Terms of Reference of CIMMYT Review Mission

The following are the terms of reference for the mission, composed of Dr. George Dion and Mr. Andrew Urquhart, which is to visit the International Maize and Wheat Improvement Center (CIMMYT) near Mexico City.

1. The purpose of the mission is to report to the Chairman of the Consultative Group on the program and progress of CIMMYT. The report is intended to cover the Center's substantive activities, administration and financial requirements.
2. Dr. Dion is the leader of the mission.
3. The mission will visit CIMMYT for a period not to exceed six of the Center's working days, beginning on April 2, 1973. The members of the mission will attend such parts of the Center's Presentation Week program as seem useful for their purposes and, if time permits and it seems desirable, will attend the meeting of CIMMYT's Board of Trustees on April 9, 1973.
4. The mission will consult fully with the Director General of CIMMYT and his senior staff, and Dr. Dion, if possible, will discuss the conclusions and impressions of the mission with the Director General before the mission's departure.
5. With respect to over-all features of the Center, the mission will
 - a. describe the mandate of the Center; indicate what changes in mandate were made in 1972 or are contemplated for 1973 and 1974;
 - b. describe briefly the organizational structure of the Center; and indicate what changes in organization were made in 1972 or are contemplated for 1973 and 1974; and
 - c. describe briefly the physical facilities of the Center and the state of completion of the permanent facilities.
6. With respect to the research programs, the mission in its report will
 - a. succinctly describe the research programs of CIMMYT and the objectives of these programs; discuss the place in, or relation to, CIMMYT's mandated programs of the Center's work with sorghum and barley;

b. indicate any results of special interest which were achieved in these programs in 1972 or early in 1973 or any setbacks experienced in these programs;

c. report any significant changes of emphasis or any new directions proposed for these programs in 1974 or foreseen for later years;

d. indicate if any research results of special interest are expected in 1973 or 1974 and, if so, what;

e. taking the objectives and scientific content of the programs as given, offer any comment the mission may feel to be useful concerning the effectiveness with which the research effort is being executed within each program, in terms of quality, scale and organization of staffing and in relation to the volume of budgetary expenditures.

7. With respect to training programs, the mission will

a. briefly describe the training programs and the objectives of these programs. (Training integrated with the basic research programs of the Center and financed as part of the core budget, if discussed, should be distinguished from training undertaken as a special project or as an outreach activity and financed separately from the core program.)

b. report any significant changes of emphasis or any new directions proposed for these activities in 1974 or foreseen for later years, either in the content of training or in the countries of origin of trainees;

c. indicate any innovations in the format of training exercises or programs;

d. offer any comment the mission may feel to be useful concerning the effectiveness with which the training programs are being carried out, both in terms of administrative arrangements and in relation to the volume of budgetary outlays.

8. The mission will also take note of the outreach activities of CIMMYT. Even though these activities may be financed in whole or in part outside the core budget financed by members of the Consultative Group, they are essential to the purposes of the Center and may also have implications for core staffing and budget. To the extent that outreach activities are not dealt with under other topics in these terms of reference, therefore, the mission will

a. briefly describe the nature and extent of cooperative arrangements expected in 1974 with regional or national institutions, for research, training, extension or other joint activities, and should indicate how these compare with similar activities in 1973;

b. indicate what effect, if any, outreach programs have on staff requirements met out of the core budget; and

c. indicate any results of special interest from the application of CIMMYT research or the use of CIMMYT personnel or trainees in national programs of agricultural development in 1972 and the early part of 1973.

9. The mission will take note of the relation between the activities of CIMMYT and those of other international agricultural research centers being supported by the Consultative Group, including especially

a. any areas of ambiguity in the research mandate of CIMMYT as related to the mandates of other centers, or in the scope of outreach activities by CIMMYT in relation to the outreach activities of other centers.

10. With respect to administration, the mission will

a. briefly describe the operation of the Center's administrative and supporting services;

b. indicate any changes being made or planned in the organization and operation of these services; and

c. offer any comment the mission may feel to be useful concerning the efficiency of these operations, respects in which they might be improved, and concerning ways, if any, in which technical assistance from members or staff of the Consultative Group might contribute to such improvement.

11. With respect to budget and financial requirements, the mission will

a. analyze the core budget in terms of the distribution of manpower and expenditures among the program elements and administrative operations of the Center;

b. indicate levels of manpower deployment and core budget expenditures at the end of 1972 and at the end of 1973; and indicate, in some detail, changes proposed for the 1974 budget as compared to the 1973 budget, distinguishing changes due to program development from changes due to inflation;

c. ensure that the presentation of the budget is in accordance with the accepted paper on budgeting and accounting and arrange for prior years' figures to be adjusted to enable comparisons to be made between years;

d. examine methods used in determining the costs of programs and operations and the criteria used for allocating overheads;

e. briefly describe the capital plan of the center;

f. present a suggested 3-year projection of CIMMYT's core and capital budget, 1974-1976;

g. determine the usefulness of the system of planning and budgeting as a management tool;

h. identify financial issues (e.g., delay in receiving donors' contributions) and review operating policies to determine their effect on costs;

i. conduct preliminary discussions with the Director General of CIMMYT with respect to the financial level at which the budget of CIMMYT, apart from inflationary increases or new substantive programs endorsed by the Consultative Group, might ultimately be stabilized.

cc: Mr. Haldore Hanson

HGraves:apm

TENTATIVE CALENDAR OF CENTER EXTERNAL PROGRAM REVIEWS AND BUDGET MEETINGS OF TRUSTEES

	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>
CIMMYT: Program Review	Jan 6-10	-	-	-
IRRI: Program Review	Jan 31-Feb 6	Jan 30-Feb 5	Jan 29-Feb 4	Jan 28-Feb 3
CIP: Nematode Program Review	Feb 11-13	-	-	-
IITA: Program Review	Feb 17-21	Feb 16-20	Feb 22-27	Feb 21-25
CIP: Over-all Program Review	-	-	-	Feb 21-25
CIP: Cold-resistance Program Review	Feb 25-29	-	-	-
CIMMYT: Presentation Week	Apr 2-6	Apr 1-5	Mar 30-Apr 3	Apr 4-7
CIMMYT: Board of Trustees	Apr 7-9	Apr 6-8	Apr 4-6	Apr 8-10
CIAT: Board of Trustees	Mid-May	Mid-May	Mid-May	Mid-May
CIP: Board of Trustees	May 27-29	May 26-30	May 24-27	May 23-25
IITA: Board of Trustees	May 27-30	May 26-29	May 24-27	May 23-26
ICRISAT: Board of Trustees	May 30-Jun 2	May 29-31	May 27-29	May 25-27
IRRI: Board of Trustees	June 7	June 6	June 4	June 3
CIP: Review of Use of Genetic Resources	In August	-	-	-
ICRISAT: Millet & Sorghum Review	End August	End August	End August	End August
CIP: Review of Blight, Wilt and Adaptive Physiology	-	In September	-	-

CIAT has not set exact dates, but intends to have in-depth reviews of its administration and organization in 1974, of its legume program in 1975, of its training and communications program in 1976, and of its beef program in 1977.

July 23, 1973

OFFICE MEMORANDUM

TO: Dr. Dion and Mr. Urquhart

DATE: March 23, 1973

FROM: Harold Graves

SUBJECT: CIMMYT Mission

The following are the terms of reference for the mission, composed of Dr. George Dion and Mr. Andrew Urquhart, which is to visit the International Maize and Wheat Improvement Center (CIMMYT) near Mexico City.

1. The purpose of the mission is to report to the Chairman of the Consultative Group on the program and progress of CIMMYT. The report is intended to cover the Center's substantive activities, administration and financial requirements.
2. Dr. Dion is the leader of the mission.
3. The mission will visit CIMMYT for a period not to exceed six of the Center's working days, beginning on April 2, 1973. The members of the mission will attend such parts of the Center's Presentation Week program as seem useful for their purposes and, if time permits and it seems desirable, will attend the meeting of CIMMYT's Board of Trustees on April 9, 1973.
4. The mission will consult fully with the Director General of CIMMYT and his senior staff, and Dr. Dion, if possible, will discuss the conclusions and impressions of the mission with the Director General before the mission's departure.
5. With respect to over-all features of the Center, the mission will
 - a. describe the mandate of the Center; indicate what changes in mandate were made in 1972 or are contemplated for 1973 and 1974;
 - b. describe briefly the organizational structure of the Center; and indicate what changes in organization were made in 1972 or are contemplated for 1973 and 1974; and
 - c. describe briefly the physical facilities of the Center and the state of completion of the permanent facilities.
6. With respect to the research programs, the mission in its report will
 - a. succinctly describe the research programs of CIMMYT and the objectives of these programs; discuss the place in, or relation to, CIMMYT's mandated programs of the Center's work with sorghum and barley;

b. indicate any results of special interest which were achieved in these programs in 1972 or early in 1973 or any setbacks experienced in these programs;

c. report any significant changes of emphasis or any new directions proposed for these programs in 1974 or foreseen for later years;

d. indicate if any research results of special interest are expected in 1973 or 1974 and, if so, what;

e. taking the objectives and scientific content of the programs as given, offer any comment the mission may feel to be useful concerning the effectiveness with which the research effort is being executed within each program, in terms of quality, scale and organization of staffing and in relation to the volume of budgetary expenditures.

7. With respect to training programs, the mission will

a. briefly describe the training programs and the objectives of these programs. (Training integrated with the basic research programs of the Center and financed as part of the core budget, if discussed, should be distinguished from training undertaken as a special project or as an outreach activity and financed separately from the core program.)

b. report any significant changes of emphasis or any new directions proposed for these activities in 1974 or foreseen for later years, either in the content of training or in the countries of origin of trainees;

c. indicate any innovations in the format of training exercises or programs;

d. offer any comment the mission may feel to be useful concerning the effectiveness with which the training programs are being carried out, both in terms of administrative arrangements and in relation to the volume of budgetary outlays.

8. The mission will also take note of the outreach activities of CIMMYT. Even though these activities may be financed in whole or in part outside the core budget financed by members of the Consultative Group, they are essential to the purposes of the Center and may also have implications for core staffing and budget. To the extent that outreach activities are not dealt with under other topics in these terms of reference, therefore, the mission will

- a. briefly describe the nature and extent of cooperative arrangements expected in 1974 with regional or national institutions, for research, training, extension or other joint activities, and should indicate how these compare with similar activities in 1973;
 - b. indicate what effect, if any, outreach programs have on staff requirements met out of the core budget; and
 - c. indicate any results of special interest from the application of CIMMYT research or the use of CIMMYT personnel or trainees in national programs of agricultural development in 1972 and the early part of 1973.
9. The mission will take note of the relation between the activities of CIMMYT and those of other international agricultural research centers being supported by the Consultative Group, including especially
 - a. any areas of ambiguity in the research mandate of CIMMYT as related to the mandates of other centers, or in the scope of outreach activities by CIMMYT in relation to the outreach activities of other centers.
10. With respect to administration, the mission will
 - a. briefly describe the operation of the Center's administrative and supporting services;
 - b. indicate any changes being made or planned in the organization and operation of these services; and
 - c. offer any comment the mission may feel to be useful concerning the efficiency of these operations, respects in which they might be improved, and concerning ways, if any, in which technical assistance from members or staff of the Consultative Group might contribute to such improvement.
11. With respect to budget and financial requirements, the mission will
 - a. analyze the core budget in terms of the distribution of manpower and expenditures among the program elements and administrative operations of the Center;
 - b. indicate levels of manpower deployment and core budget expenditures at the end of 1972 and at the end of 1973; and indicate, in some detail, changes proposed for the 1974 budget as compared to the 1973 budget, distinguishing changes due to program development from changes due to inflation;

c. ensure that the presentation of the budget is in accordance with the accepted paper on budgeting and accounting and arrange for prior years' figures to be adjusted to enable comparisons to be made between years;

d. examine methods used in determining the costs of programs and operations and the criteria used for allocating overheads;

e. briefly describe the capital plan of the center;

f. present a suggested 3-year projection of CIMMYT's core and capital budget, 1974-1976;

g. determine the usefulness of the system of planning and budgeting as a management tool;

h. identify financial issues (e.g., delay in receiving donors' contributions) and review operating policies to determine their effect on costs;

i. conduct preliminary discussions with the Director General of CIMMYT with respect to the financial level at which the budget of CIMMYT, apart from inflationary increases or new substantive programs endorsed by the Consultative Group, might ultimately be stabilized.

cc: Mr. Haldore Hanson

March 23, 1973

Dear George:

Here is a copy of the terms of reference for the visit you and Andrew Urquhart will be paying to CIMMYT at the beginning of April. They are very little modified from the CIAT draft.

Apart from what you yourself no doubt will have in mind, there may be two points of special interest. One of them is CIMMYT's outreach program. In TAC's report of its meeting in the summer of 1972, it was quite clear that TAC did not understand the arrangements under which CIMMYT does outreach (it seemed to think of outreach projects as part of the core program which for reasons of expedience had to be funded separately); and a good description of these arrangements would be helpful to TAC as well as the donors. Besides that, of course, outreach is a dominant activity of CIMMYT, even though it is not directly funded within the Consultative Group framework.

A second point of special interest has to do with CIMMYT's work on barley. Here again, a good (although preferably not long) description would be helpful: what TAC knows on this subject, it knows from the participation of one of its members, El-Tobgy, on CIMMYT's review panel last year. Since El-Tobgy has his own very strong views about where this work should be done, the report he gave to TAC may not have been completely objective. At any rate, it would be interesting to know what actually has been done on barley.

I am sending this letter to you at both CIDA and Mexico City. As before, I ask that you give copies of the terms of reference to the Center director.

Sincerely yours,

Harold Graves

Enclosure

Dr. George Dion
Technical Adviser
Canadian International
Development Agency
Jackson Building
122 Bank Street
Ottawa 4, Ontario
Canada

HG HGraves : apm

March 23, 1973

Dear Jerry:

Thank you kindly for your letter about the visit of George Dion and Andrew Urquhart. I'm glad to know that it went well from your point of view.

We haven't seen George's report yet, but will of course send you a copy.

Saludos,

Harold Graves

Dr. U. J. Grant
Director General
Centro Internacional de
Agricultura Tropical
Apartado Aereo 67-13
Apartado Nal. 737
Cali
Colombia



HGraves : apm

Dr. Dion and Mr. Urquhart

March 21, 1973

Harold Graves *HG*

CIP Mission

The following are the terms of reference for the mission, composed of Dr. George Dion and Mr. Andrew Urquhart, which is to visit the Centro Internacional de la Papa (CIP) at Lima, Peru.

1. The purpose of the mission is to report to the Chairman of the Consultative Group on the program and progress of CIP. The report is intended to cover the Center's substantive activities, administration and financial requirements.

2. Dr. Dion is the leader of the mission.

3. The mission will visit CIP for a period not to exceed three of the Center's working days, beginning on March 29, 1973. If it seems desirable to Dr. Dion and if time permits, members of the mission will visit CIP's station at Huancayo.

4. The mission will consult fully with the Director General of CIP and his senior staff, and, if possible, will discuss their conclusions and impressions with the Director General before their departure.

5. With respect to over-all features of the Center, the mission will

- a. describe the mandate of the Center;
- b. describe briefly the organizational structure of the Center; and
- c. describe briefly the physical facilities of the Center and the state of completion of the permanent facilities.

6. With respect to the research programs, the mission in its report will

- a. succinctly describe the research program of CIP and the objectives of this program;
- b. indicate if any research results of special interest are expected in 1973 or 1974 and, if so, what;

c. taking the objectives and scientific content of the programs as given, offer any comment the mission may feel to be useful concerning the effectiveness with which the research effort is being organized and gotten under way.

7. With respect to training programs, the mission will

a. briefly describe the training programs and the objectives of these programs. (Training integrated with the basic research programs of the Center and financed as part of the core budget, if discussed, should be distinguished from training undertaken as a special project or as an outreach activity and financed separately from the core program.)

b. report any new directions proposed for these activities in 1974 or foreseen for later years, either in the content of training or in the countries of origin of trainees;

c. indicate any innovations in the format of training exercises or programs;

d. offer any comment the mission may feel to be useful concerning the effectiveness with which the training programs are being carried out, both in terms of administrative arrangements and in relation to the volume of budgetary outlays.

8. The mission will also take note of the outreach activities of CIP. Even though these activities may be financed in whole or in part outside the core budget financed by members of the Consultative Group, they are essential to the purposes of the Center and may also have implications for core staffing and budget. To the extent that outreach activities are not dealt with under other topics in these terms of reference, therefore, the mission will

a. briefly describe the nature and extent of cooperative arrangements expected in 1974 with regional or national institutions, for research, training, extension or other joint activities, and indicate how these compare with similar activities, if any, in 1973; and

b. indicate how these arrangements are to be financed.

9. The mission will take note of the relation between the activities of CIP and those of other agricultural research centers being supported by the Consultative Group, including especially

a. research being undertaken by other organizations under contract to, or otherwise on behalf of, CIP; and

b. any areas of ambiguity in the research mandate of CIP as related to the mandates of other international agricultural research centers being supported by the Consultative Group.

10. With respect to administration, the mission will

a. briefly describe the operation of the Center's administrative and supporting services;

b. indicate any changes being made or planned in the organization and operation of these services; and

c. offer any comment the mission may feel to be useful concerning the efficiency of these operations, respects in which they might be improved, and ways in which technical assistance from members or staff of the Consultative Group might contribute to such improvement.

11. With respect to budget and financial requirements, the mission will

a. analyze the core budget in terms of the distribution of manpower and expenditures among the program elements and administrative operations of the Center;

b. indicate levels of manpower deployment and core budget expenditures at the end of 1972 and at the end of 1973; and indicate, in some detail, changes proposed for the 1974 budget as compared to the 1973 budget, distinguishing changes due to program development from changes due to inflation;

c. ensure that the presentation of the budget is in accordance with the accepted paper on budgeting and accounting and that prior years' figures will be adjusted to enable comparisons to be made between years;

d. review methods used in determining the costs of programs and operations and the criteria used for allocating overheads;

e. describe the capital plan of the Center, including its phasing into calendar years;

f. present a suggested 3 year projection of CIP's core and capital budget, 1974-1976;

g. examine the system of planning and budgeting to determine its usefulness as a management tool;

h. identify financial issues (e.g., delay in receiving donors' contributions) and review operating policies to determine their effect on costs;

i. conduct preliminary discussions with the Director General of CIP with respect to the financial level at which the budget of CIP, apart from inflationary increases or new substantive program elements endorsed by the Consultative Group, might ultimately be stabilized.

cc: Dr. R. L. Sawyer

HG:mcj

March 22, 1973

Dr. George Dion
Technical Adviser
Canadian International
Development Agency
Jackson Building
122 Bank Street
Ottawa 4, Ontario
Canada

Dear George:

Here are three copies of the terms of reference for your visit to CIP. As you will see, they are not very different from the terms of reference for your visit to CIAT, but I have checked three items for special mention:

On page 2, paragraph 8, I have checked the question of outreach activities. You will remember that TAC originally was very skeptical about whether CIP had adequate plans for outreach. In Rome in 1971, Dick Sawyer was at a particular disadvantage in trying to deal with this question, because this part of his program had not yet moved down from its base in Mexico. The situation in this respect, I understand, is still not completely clear; but we need to have an adequate description of what the situation is.

The second point I have checked is at the top of page 3. It has to do with the research which will be done for CIP on contract, as, for instance, work being done for CIP by the University of Wisconsin. You will appreciate that the donors wish to avoid a situation in which CIP itself becomes a source of grant funds to other institutions; in other words, assurance is wanted that work being done on contract is integral to CIP's own research program, and cannot be done equally well by CIP itself.

The final point I have checked is at the bottom of page 3 concerning CIP's capital plan. In its five-year projections, CIP previously has indicated, but in a very pro forma way, what capital expenditures

Dr. George Dion

- 2 -

March 22, 1973

it expects to be making. But the question is whether CIP really has a capital plan at all and, if so, what it is. I can imagine that something is known about the costs of the construction which is going on at Huancayo, but that the other estimates, presumably for the costs of equipment, are very approximate.

I would appreciate it if you would give the extra copies of these terms of reference to Andrew Urquhart and Dick Sawyer.

And, to repeat our telephone conversation: your hotel in Lima is the Gran Hotel Bolivar; in Mexico City, it is the Hotel Geneva.

With best wishes,

Sincerely yours,

Harold Graves

Attachments

HG
HGGraves:apm

(3) of terms of ref &

letter of Mar 14/73

from W. J. Grant
to H. Graves re
Dion & Urquhart.



THE INTERNATIONAL POTATO CENTER

Address:
Apartado 5969
Lima - Perú
Cables: CIPAPA - Lima
Telephone: 354283 354354

L-466-CIP-73

La Molina, March 20, 1973

Mr. Harold Graves
Consultative Group on
International Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433 / U.S.A.

Dear Harold,

This is to acknowledge your letter of March 14th concerning the socio-economic seminar to be held July 27 and 28 in Washington. I have passed this information on to Dr. Segura. With our expanded Board we will be having elections in May and I am not sure at the present moment who will end up being chairman of the Board of Trustees for this next two-year period. At any rate, Dr. Segura is the person to be notified at the present moment.

Since the International Potato Center does not yet have an economist on its staff, we will not be having a paper for presentation. We are accumulating curriculum vitae and I have several applications for the position which is open for filling by July 1st.

Concerning our funding for 1973, everything seems in fairly good order. I have had no final word from the Canadian government, the only thing I have had concerning a definite commitment was from personal conversations last year at Centers' week and their declared intentions in your letter after the November CG meeting. Since Dr. Dion will be here later this month on the CG team, looking at the status of development of CIP, I will be able to contact him personally at that time. I have a formal letter of request to them asking for more specific information so that our cash flow data for 1973 could be properly documented and our spending properly programed for 1973. CIP is somewhat hampered by the problem of late assignment of funding towards the 1973 budget. If it were not for the fact that Sweden had assigned its money for 1973 in November of 1972, we would be seriously embarrassed. We have no individual large donors such as the other Centers which can come in early and help take care of the critical months of January, February and March. USAID comes closest with filling this roll with us and they are still working out their procedures to help us better do the job with the limitations within their funding structure.

In February I visited with foreign technical assistance people in both Germany and the Netherlands. I believe the problems with Germany are being gradually straightened out, so that a major portion of its funding can be applied towards core program. I believe that they will be changing their funding from bilateral

The International Potato Center (CIP) is a scientific institution, autonomous and non-profit making, established by means of an agreement with the Government of Peru with the purpose of developing and disseminating knowledge for greater utilization of the potato as a basic food. International funding sources for technical assistance in agriculture are financing the Center.

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to multilateral in the future. The use of the German bilateral funding towards core program is somewhat difficult in that the Center never sees any of the money. The Germans are contracted by their own agency and assigned. Such a program will only work well when there is proper communication between the Center and the administering and implementing personnel in Germany. My last visit was aimed at establishing this necessary communication and I believe we are making excellent progress.

Concerning the Dutch funding, this has finally been shaken loose. I had long conversations with Mr. Albers and his funding personnel in The Hague, also with the Agricultural Ministry personnel who will be involved. I have been particularly concerned with the Dutch funding because there was a considerable sentiment in the Netherlands for using all of this money towards linkage projects of Dutch institutions. Under such an arrangement none of this could be considered as applying to core program. However, this has all been worked out nicely in that 50% of their funding will be used for flexible core support within CIP program area where there will be linkage projects to Dutch institutions. 25% will be utilized to hire Dutch scientists to fill vacancies in CIP's core program, should they be identified and fit the qualifications. Should Dutch scientists not be identified, this 25% will be applied towards core flexible operations by September 1st of the given fiscal year. The other 25% of the funding will be used for linkage projects to Netherland institutions where there are capabilities already existing to help CIP solve some of its priority problems for potato improvement in developing countries. This sort of a funding arrangement is something that CIP can live with and have the full 180 000 \$ applied towards our core program. We have come out much better on this one than I had anticipated. All of the money will be deposited in CIP's account and CIP will make and control the specific contractual arrangements with Dutch scientists and Dutch institutions.

I am explaining all of this to you in order for you to understand some of the problems CIP is going through to finalize its core program using a broad base of relatively small donors. I am still concerned with the attitude reflected by John Pino and the Rockefeller Foundation towards continuing core program support. As I have previously mentioned, although they have declared 141 000 \$ towards core program for 1973, the actual amount which can be applied towards core program is less than 100 000 \$. This short funding is particularly important to CIP at the present time. Our budget is different than other Centers' in that practically all of it is towards core operations and a very small percentage of it is in capital constructional costs. I would ask you to do everything possible to see that CIP's core budget as accepted by the Consultative Group be brought up to the level which was presented and accepted for funding. I certainly hope the Rockefeller Foundation will continue to be a donor of CIP. They basically co-sponsored with USAID the development of CIP. The International Rockefeller Potato Program is a part of CIP now. Final arrangements have been made with Dr. Niederhauser in that he will continue to work with CIP upon his retirement from the Rockefeller Foundation in July. I would hate to see the Rockefeller Foundation feel that they could back out of a financial responsibility now that the continuation of the Mexican program is secure. Anything

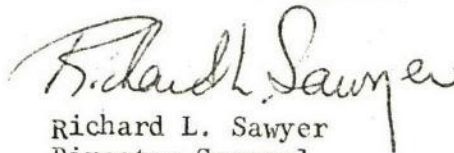
which your office might do to continue RF interests towards long term funding of CIP, would be appreciated. I am giving you my frank assessment of the situation in order that you can be knowledgeable of what I feel is taking place and I request that you keep this somewhat confidential.

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WBG ARCHIVES

Best personal regards,



Richard L. Sawyer
Director General

RLS/ed

March 15, 1973

Dear George:

With this letter, I'm sending a couple of Forms 188 on which, when the time comes, you should state your claim for reimbursement for the services performed on the CIAT report, and also a couple of Forms 8 on which you should state your claim for the expenses of travel and subsistence. Please return one copy of each to me; the second form, in each case, is for your own convenience.

You will have had by now copies of letters written to Dick Sawyer at CIP and to Haldore Hanson at CIMMYT about your impending visits. (I notice, incidentally, that the IITA Board meeting is not until May, so that the impression you and I had, that you might have to go direct from Mexico to Ibadan, was mistaken.)

What do you think -- would it be desirable for you to stop here on your way to CIP, to discuss any part of the CIAT experience which ought to be taken into account on these new visits, and to discuss any questions you foresee arising at CIP and CIMMYT?

Sincerely,

Harold Graves

Enclosures

Dr. H. G. Dion
Technical Adviser
Canadian International
Development Agency
Jackson Building
122 Bank Street
Ottawa 4, Ontario
Canada



HGraves:apm



GZF

APARTADO AEREO 67-13
APARTADO NAL. 737
CALI - COLOMBIA
CABLES: CINATROP

CENTRO INTERNACIONAL DE AGRICULTURA TROPICAL

DIR-319

March 14, 1973

Mr. Harold Graves
Consultative Group on
International Agricultural Research
1818 H. St. N. W.
Washington, D. C. 20433

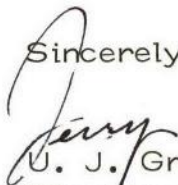
Dear Harold:

Thank you for your letter of February 16. George Dion and Andrew Urquhart have been with us for the past few days, and I must say we have enjoyed having them. I believe everything is worked out with one slight exception. The exception is that the data we have available for our 1974 budget proposal are not yet finalized and will not be finally ready to present to the Board until after another executive committee meeting to be held the last of April.

I believe that much progress has been made though in our understanding of the CG's needs and I believe that the system will indeed be useful not only to the CG but to the international centers.

I hope that these visits can be done with a minimum of difficulties on the part of everyone concerned. I am sure that in the case of CIAT such has been accomplished.

With best regards.

Sincerely yours,

U. J. Grant
Director General

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PARTADO AEREO 67-13
PARTADO MAL. 737
CALI - COLOMBIA
CABLES: CINATROP

CENTRO INTERNACIONAL DE AGRICULTURA TROPICAL

DIR-319

March 14, 1973

Mr. Harold Graves
Consultative Group on
International Agricultural Research
1818 H. St. N. W.
Washington, D. C. 20433

Dear Harold:

Thank you for your letter of February 16. George Dion and Andrew Urquhart have been with us for the past few days, and I must say we have enjoyed having them. I believe everything is worked out with one slight exception. The exception is that the data we have available for our 1974 budget proposal are not yet finalized and will not be finally ready to present to the Board until after another executive committee meeting to be held the last of April.

I believe that much progress has been made though in our understanding of the CG's needs and I believe that the system will indeed be useful not only to the CG but to the international centers.

I hope that these visits can be done with a minimum of difficulties on the part of everyone concerned. I am sure that in the case of CIAT such has been accomplished.

With best regards.

Sincerely yours,

U. J. Grant
U. J. Grant
Director General

UJG.caa

March 22 --
Copies sent to
Mr. Evans
Mr. Ruddy &
to Dr. Dion / w letter of March 22

March 14, 1973

Dear Ralph:

The dates for the socio-economic seminar to be held in connection with International Centers Week have now been fixed for July 27 and 28, the Friday and Saturday just preceding Centers Week. The Friday session will begin at 9 o'clock and will last through the day; the Saturday session will begin at 9 and end at lunch time. The meetings will be held in Washington, most likely on the premises of the World Bank.

The work of the international research institutes, of course, is at the heart of the agenda. We hope that the Director General, the Chairman of the Board and, in the case of centers with programs of economic work, an economist will be able to be present from each institute.

A small planning group under the chairmanship of Dr. Joel Bernstein of USAID is working on the seminar, and Dr. Bernstein no doubt will be arranging for details of the program to be circulated as soon as they are available. In the meantime, let me ask you -- will you have an economist on board by the date in question, and would you expect him to attend?

Sincerely yours,

Harold Graves

Dr. Ralph W. Cummings
Director
ICRISAT
1-11-256, Begumpet
Hyderabad 16
India

HG:mcj



C2

March 14, 1973

Dear Jerry:

The dates for the socio-economic seminar to be held in connection with International Centers Week have now been fixed for July 27 and 28, the Friday and Saturday just preceding Centers Week. The Friday session will begin at 9 o'clock and will last through the day; the Saturday session will begin at 9 and end at lunch time. The meetings will be held in Washington, most likely on the premises of the World Bank.

The work of the international research institutes, of course, is at the heart of the agenda. We will formally invite attendance by the Director General, the Chairman of the Board of Trustees and an economist of each Center. We will send out proper notice later on, but I would be grateful if you would give Dr. de Sola this information in the meantime.

In the case of CIAT, we hope that Per Pinstrup-Andersen will be able to attend, and will prepare a paper for the seminar. We would expect the paper to be similar to the presentation he made to TAC in Rome last January, with modifications as may be needed for the occasion. A small planning group under the chairmanship of Dr. Joel Bernstein of USAID is working on the seminar, and Dr. Bernstein no doubt will be in touch with prospective participants in due course. In the meantime, could you pass this word along to Per?

I have not heard from George Dion since his visit to CIAT. If there is anything more to be done about that, I will of course be in touch with you about it.

Sincerely,

Harold Graves

Dr. U. J. Grant
Director General
Centro Internacional de Agricultura
Tropical
Apartado Aereo 67-13
Apartado Nal. 737
Cali
Colombia

HG:mcj *Handwritten initials*

March 14, 1973

Dear Dr. Athwal:

The dates for the socio-economic seminar to be held in connection with International Centers Week have now been fixed for July 27 and 28, the Friday and Saturday just preceding Centers Week. The Friday session will begin at 9 o'clock and will last through the day; the Saturday session will begin at 9 and end at lunch time. The meetings will be held in Washington, most likely on the premises of the World Bank.

The work of the international research institutes, of course, is at the heart of the agenda. We will formally invite attendance by the Director General, the Chairman of the Board of Trustees and an economist of each Center.

In the case of IRRI, we hope that Randolph Barker will be able to attend, and will prepare a paper for the seminar. We would expect the paper to be similar to the presentation he made to TAC in Rome last January, with modifications as may be needed for the occasion. A small planning group under the chairmanship of Dr. Joel Bernstein of USAID is working on the seminar, and Dr. Bernstein no doubt will be in touch with prospective participants in due course. In the meantime, would you pass this word along to Dr. Barker?

I am grateful to you for your letter outlining your understanding of the purposes of the prospective Japanese grant to IRRI, and would appreciate having confirmation of the facts when the grant actually has been received.

Sincerely yours,

Harold Graves

Dr. D. S. Athwal
Associate Director
International Rice Research Institute
P.O. Box 583
Manila
Philippines

HG:mcj

cc: Dr. F. F. Hill, Ford Foundation

C2

March 14, 1973

Dear Dick:

The dates for the socio-economic seminar to be held in connection with International Centers Week have now been fixed for July 27 and 28, the Friday and Saturday just preceding Centers Week. The Friday session will begin at 9 o'clock and will last through the day; the Saturday session will begin at 9 and end at lunch time. The meetings will be held in Washington, most likely on the premises of the World Bank.

The work of the international research institutes, of course, is at the heart of the agenda. We will formally invite attendance by the Director General, the Chairman of the Board of Trustees and an economist of each Center. We will send out proper notices later on, but I would be grateful if you would give Dr. Segura this information in the meantime.

In the case of each center with a program of economic work, we will invite an economist to prepare a paper for the seminar. We would expect the paper to be similar to the presentations made by the economists of CIAT, CIMMYT and IRRI to TAC in Rome last January, with modifications as may be needed for the occasion. A small planning group under the chairmanship of Dr. Joel Bernstein of USAID is working on the seminar, and Dr. Bernstein no doubt will be in touch with prospective participants in due course.

Sincerely yours,

Harold Graves

Dr. Richard L. Sawyer
Director General
International Potato Center
Apartado 5969
Lima
Peru

Handwritten initials
HG:mcj

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

CENTRAL
FILES
C2

March 14, 1973

Dear Herb:

Many thanks for your informative letter of February 24. Let me respond right away to one of your points.

The dates for the socio-economic seminar have now been fixed for July 27 and 28 (a Friday and a Saturday), just preceding Centers Week. The July 27 session will begin at 9 o'clock and will last through the day; the July 28 session will begin at 9 and end at lunch time. The meetings will be held in the city of Washington, most likely on the premises of the World Bank.

The work of the institutes, of course, is at the heart of the agenda. We will formally invite attendance by the Director General, the Chairman of the Board of Trustees and an economist of each Center. We will send out proper invitations later on, but I would be grateful if you would give your associates some warning now.

We will invite each economist to prepare a paper for the seminar. We would expect the paper to be similar to the presentations made by the economists of CIAT, CIMMYT and IRRI to TAC in Rome last January, with such modifications as may be needed for the occasion. A small planning group under the chairmanship of Dr. Joel Bernstein of USAID is working on the seminar, and Dr. Bernstein no doubt will be in touch with all the prospective participants in due course.

I am sending this same letter to CIAT, CIMMYT, CIP, ICRISAT and IRRI today, and will inform Bob Chandler as well.

Sincerely yours,



Harold Graves

Dr. H. R. Albrecht
Director
International Institute of
Tropical Agriculture
P. O. Box 5320
Ibadan
Nigeria

cc: Dr. Albrecht, Washington; Dr. Joel Bernstein, USAID, Mr. R. H. Demuth;
Dr. Lowell Hardin, Ford Foundation; Dr. David Hopper, IDRC; and,
Mr. H. E. Kastoft, IBRD.

March 14, 1973

Dear Hal:

The dates for the socio-economic seminar to be held in connection with International Centers Week have now been fixed for July 27 and 28, the Friday and Saturday just preceding Centers Week. The Friday session will begin at 9 o'clock and will last through the day; the Saturday session will begin at 9 and end at lunch time. The meetings will be held in Washington, most likely on the premises of the World Bank.

The work of the international research institutes, of course, is at the heart of the agenda. We will formally invite attendance by the Director General, the Chairman of the Board of Trustees and an economist of each Center.

In the case of CIMMYT, we hope that Don Winkelmann will be able to attend, and will prepare a paper for the seminar. We would expect the paper to be similar to the presentation he made to TAC in Rome last January, with modifications as may be needed for the occasion. A small planning group under the chairmanship of Dr. Joel Bernstein of USAID is working on the seminar, and Dr. Bernstein no doubt will be in touch with prospective participants in due course. In the meantime, would you pass this word along to Don?

Sincerely yours,

Harold Graves

Mr. Haldore Hanson
Director General
International Maize and Wheat Improvement
Center
Londres 40
Mexico 6 D. F.

cc: Dr. Barco, IBRD

HG:mcj

C2

March 14, 1973

Dear Dr. Chandler:

With this letter, I am sending you a copy of an announcement which will be mailed out tomorrow concerning a seminar which will be held in conjunction with International Centers Week. The seminar is to be concerned with socio-economic aspects of international agricultural research, and program details will be coming to you later.

Needless to say, we would be very glad if you could attend the seminar. We also are looking forward to seeing you at International Centers Week itself, and you may want to note in your calendar that the dates are July 30-August 3.


Herbert Albrecht has written that you will be arranging a meeting of Center directors during Centers Week. We have not worked out a schedule of events for the Week yet, but hope to be able to make a proposal for a directors' day fairly soon. Off-hand, I would say now that a likely date would be Thursday, August 2.

Sincerely yours,

Harold Graves

Enclosure

Dr. Robert F. Chandler, Jr.
Director
Asian Vegetable Research Development Center
P. O. Box 42
Shanhna Tainan
Taiwan (741)
Republic of China



HGraves:apm

G 2 F

THE INTERNATIONAL RICE RESEARCH INSTITUTE
LOS BAÑOS, LAGUNA
THE PHILIPPINES

CITY OFFICE:
MANILA HOTEL, MANILA
TEL. 49-81-67

CABLE ADDRESS:
RICEFOUND, MANILA

MAIL ADDRESS:
THE INTERNATIONAL RICE RESEARCH INSTITUTE
P. O. Box 583
MANILA, PHILIPPINES

March 13, 1973

Dear Mr. Graves:

In reference to my December 7 letter to you I would like to confirm that the next meeting of the Board of Trustees of IRRI will be on June 8. We expect to have our budget and progress report ready by about May 24. It will, therefore, be all right for a Consultative Group team to visit the institute either in the last week of May or first week of June as you indicated in your December 14 letter.

Sincerely yours,



D. S. ATHWAL
Associate Director

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433
U.S.A.

/11d

THE INTERNATIONAL RICE RESEARCH INSTITUTE

LOS BAÑOS, LAGUNA
THE PHILIPPINES

CABLE ADDRESS:
RICEFOUND, MANILA

MAIL ADDRESS:
THE INTERNATIONAL RICE RESEARCH INSTITUTE
P. O. Box 282
MANILA, PHILIPPINES

CITY OFFICE:
MANILA HOTEL, MANILA
TEL. 39-81-07

March 13, 1973

Dear Mr. Graves:

In reference to my December 7 letter to you I would like to confirm that the next meeting of the Board of Trustees of IRRI will be on June 8. We expect to have our budget and progress report ready by about May 24. It will, therefore, be all right for a Consultative Group team to visit the Institute either in the last week of May or first week of June as you indicated in your December 14 letter.

Sincerely yours,



D. S. ATWAL
Associate Director

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433
U.S.A.

111

RECEIVED
MARCH 23 1973

RECEIVED

March 8, 1973

Mr. Haldore Hanson
Director General
International Maize and Wheat Improvement
Center
Londres 40
Mexico 6, D. F.

Dear Hal:

Thank you for your invitation for the World Bank and the Consultative Group Secretariat to attend CIMMYT's Presentation Week. Our intention, as you anticipated, is to send two people from the Secretariat, and we will look to them to absorb information on behalf of the Bank as well.

Our two delegates will be George Dion, who will be serving us as a consultant in this instance, and Andrew Urquhart, from the Programming and Budgeting Department of the Bank. As you know, this is an experimental exercise on our part, as Presentation Week is on yours; and I am not sure of the extent to which our needs, as we guess them to be, can be met from your presentation and at this stage in your planning and budget cycle.

For the purpose of the first mission of the Dion/Urquhart team, which was to CIAT, we drew up some terms of reference, a copy of which I attach. George and Andrew have not yet returned from CIAT, so I do not know how we will want to modify this outline in the light of their experience; but I believe that in the case of CIAT, at least, the preparation of the manpower and expenditure figures was not as advanced as we had hoped it would be, so that Urquhart may have to go back to Palmyra a bit later.

In the case of CIMMYT, we would, ideally, want to cover pretty much the same ground as is suggested in the CIAT terms of reference. From the prospectus you sent, I would gather that Presentation Week would certainly make this possible with respect to the program content of the Secretariat review. I do not know, however, how much budget information we might expect to get, or whether attendance at Centers Week would be the best way and time in which to get it.

Could we talk about this on the telephone after you have received this letter and have had time to think about it? In the meantime, perhaps you had better book us for two participants, and for attendance throughout the meeting. We can cut back from there if necessary.

Sincerely yours,

Harold Graves
Executive Secretary

Enclosure

cc: Dr. George Dion -- with copy of incoming
Mr. Andrew Urquhart -- with copy of incoming

HW
HG:mcj

March 6, 1973

Dear Dick:

Some months ago, you were kind enough to suggest dates on which a team from the Consultative Group might visit CIP for the purposes of preparing a report on the progress and 1974 budget of your Institute.

This is to let you know that our team will consist of two persons: Dr. George Dion of the Canadian International Development Agency, who in this case is acting as a consultant to the Group Secretariat, and Mr. Andrew Urquhart, a colleague of Mike Ruddy in the Programming and Budgeting Department of the World Bank. If you have no objection, they will be arriving in Lima on March 28, and will be prepared to spend the following three days (March 29-31) at CIP; within those days, they will be prepared to visit Huancayo if you and George Dion think that desirable and if time permits. I will write or cable you next week to confirm these dates and to inform you of specific arrival times.

The visit to CIP will be the second such exercise to be carried out this year on behalf of the Consultative Group. The first involved CIAT, and I thought you might be interested to see the terms of reference drawn up for that visit. We will be preparing a similar paper for the visit to CIP. We hope to send it to you in advance, but if not, George Dion will give it to you when he arrives.

Sincerely yours,

Harold Graves
Executive Secretary

Enclosure

Dr. Richard L. Sawyer
Director General
International Potato Center
Apartado 5969
Lima
Peru



cc: Dr. Dion
Messrs. Ruddy/Urquhart
HG:mcj

Dr. Dion and Mr. Urquhart

February 28, 1973

Harold Graves *HG*

CIAT Mission

The following are the terms of reference for the mission, composed of Dr. George Dion and Mr. Andrew Urquhart, which is to visit the Centro Internacional de Agricultura Tropical (CIAT) at Palmyra, Colombia:

1. The purpose of the mission is to report to the Chairman of the Consultative Group on the program and progress of CIAT. The report is intended to cover the Center's substantive activities, administration and financial requirements.
2. Dr. Dion is the leader of the mission.
3. The mission will visit CIAT for a period not to exceed five of the Center's working days, beginning on March 2, 1973. The members of the mission will attend such parts of the meeting of the Executive Committee of CIAT's Board of Trustees as are open to them. If it seems desirable to Dr. Dion and if time permits, members of the mission will visit activities of CIAT at locations other than Palmyra.
4. The mission will consult fully with the Director General of CIAT and his senior staff, and, if possible, will discuss their conclusions and impressions with the Director General before their departure.
5. With respect to over-all features of the Center, the mission will
 - a. describe the mandate of the Center; and indicate what changes in mandate were made in 1972 or are contemplated for 1973 and 1974;
 - b. describe briefly the organizational structure of the Center; and indicate what changes in organization were made in 1972 or are contemplated for 1973 and 1974; and
 - c. describe briefly the physical facilities of the Center and the state of completion of the permanent facilities.
6. With respect to the research programs, the mission in its report will
 - a. succinctly describe the research programs of CIAT and the objectives of these programs;

b. indicate any results of special interest which were achieved in these programs in 1972 or early in 1973 or any setbacks experienced in these programs;

c. report any significant changes of emphasis or any new directions proposed for these programs in 1974 or foreseen for later years;

d. indicate if any research results of special interest are expected in 1973 or 1974 and, if so, what;

e. taking the objectives and scientific content of the programs as given, offer any comment the mission may feel to be useful concerning the effectiveness with which the research effort is being executed within each program, in terms of quality, scale and organization of staffing and in relation to the volume of budgetary expenditures.

7. With respect to training programs, the mission will

a. briefly describe the training programs and the objectives of these programs. (Training integrated with the basic research programs of the Center and financed as part of the core budget, if discussed, should be distinguished from training undertaken as a special project or as an outreach activity and financed separately from the core program.)

b. report any significant changes of emphasis or any new directions proposed for these activities in 1974 or foreseen for later years, either in the content of training or in the countries of origin of trainees;

c. indicate any innovations in the format of training exercises or programs;

d. offer any comment the mission may feel to be useful concerning the effectiveness with which the training programs are being carried out, both in terms of administrative arrangements and in relation to the volume of budgetary outlays.

8. The mission will also take note of the outreach activities of CIAT. Even though these activities may be financed in whole or in part outside the core budget financed by members of the Consultative Group, they are essential to the purposes of the Center and may also have implications for core staffing and budget. To the extent that outreach activities are not dealt with under other topics in these terms of reference, therefore, the mission will

a. briefly describe the nature and extent of cooperative arrangements expected in 1974 with regional or national institutions, for research, training, extension or other joint activities, and should indicate how these compare with similar activities in 1973; and

b. indicate any results of special interest from the application of CIAT research or the use of CIAT personnel or trainees in national programs of agricultural development in 1972 and the early part of 1973.

9. The mission will take note of the relation between the activities of CIAT and those of other international agricultural research centers being supported by the Consultative Group, including especially

a. activities of CIAT devoted to the adaptation and application of primary work being done at other centers; and

b. any areas of ambiguity in the research mandate of CIAT as related to the mandates of other centers, or in the scope of outreach activities by CIAT in relation to the outreach activities of other centers.

10. With respect to administration, the mission will

a. briefly describe the operation of the Center's administrative and supporting services;

b. indicate any changes being made or planned in the organization and operation of these services; and

c. offer any comment the mission may feel to be useful concerning the efficiency of these operations, respects in which they might be improved, and ways in which technical assistance from members or staff of the Consultative Group might contribute to such improvement.

11. With respect to budget and financial requirements, the mission will

a. analyze the core budget in terms of the distribution of manpower and expenditures among the program elements and administrative operations of the Center;

b. indicate levels of manpower deployment and core budget expenditures at the end of 1972 and at the end of 1973; and indicate, in some detail, changes proposed for the 1974 budget as compared to the 1973 budget, distinguishing changes due to program development from changes due to inflation;

c. ensure that the presentation of the budget is in accordance with the accepted paper on budgeting and accounting and that prior years' figures will be adjusted to enable comparisons to be made between years;

d. review methods used in determining the costs of programs and operations and the criteria used for allocating overheads;

e. describe the capital plan of the Center, particularly with respect to the large capital outlays envisaged for 1975;

f. present a suggested 3 year projection of CIAT's core and capital budget, 1974-1976;

g. review the system of planning and budgeting to determine its usefulness as a management tool;

h. identify financial issues (e.g., delay in receiving donors' contributions) and review operating policies to determine their effect on costs;

i. conduct preliminary discussions with the Director General of CIAT with respect to the financial level at which the budget of CIAT, apart from inflationary increases or new substantive programs endorsed by the Consultative Group, might ultimately be stabilized.

cc: Dr. U. J. Grant

HGraves:apm

Mr. W. C. Hauenstein, Administrative Services

February 26, 1973

Harold Graves, Executive Secretary, CGIAR

Conference Sites near Washington

A few weeks ago, you were kind enough to provide me with some material (which I will return shortly) about conference sites near Washington. I am still looking into that subject, and now would be grateful for answers to the following questions:

- (1) What would be the cost of taking 70 people from Washington to Columbia, Md., by bus?
- (2) What would be the cost of bringing 70 people back from Columbia to Washington by bus, on a different day from (1)?
- (3) What is the taxi fare from Friendship Airport to Columbia?
- (4) Is there a limousine service from Friendship to Columbia?

HG:mcj

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE
CORPORATION

OUTGOING WIRE

TO: GRANT
CINATROP
CALI

DATE: FEBRUARY 26, 1973

CLASS OF
SERVICE: LT

COUNTRY: COLOMBIA



TEXT:
Cable No.:

AS PER MY LETTER FEBRUARY SIXTEEN DION AND URQUHART ARRIVING CALI
FIRST MARCH 1935 HOURS AVIANCA FLIGHT FIFTY FIVE. INTENDING ATTEND OPEN
PART YOUR EXECUTIVE COMMITTEE AND DEPARTING NOT LATER THAN MARCH EIGHT.
BOOKINGS MADE AT INTERCONTINENTAL. REGARDS.

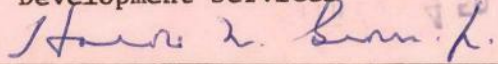
HAROLD GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME Harold N. Graves, Jr.

DEPT. Development Services

SIGNATURE 
(SIGNATURE OF INDIVIDUAL AUTHORIZED TO APPROVE)

REFERENCE: HGraves : apm

ORIGINAL (File Copy)

(IMPORTANT: See Secretaries Guide for preparing form)

CLEARANCES AND COPY DISTRIBUTION:

For Use By Communications Section

Checked for Dispatch: _____

INTERNATIONAL DEVELOPMENT ASSOCIATION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL FINANCE CORPORATION

OUTGOING WIRE

TO:

GRANT
CINATROP
CALI

COUNTRY:

COLOMBIA

TEXT:
Cable No.:

DATE: FEBRUARY 26, 1973

CLASS OF SERVICE:
LT

MM

AS PER MY LETTER FEBRUARY SIXTEEN DION AND URQUHART ARRIVING CALI
FIRST MARCH 1935 HOURS AVIANCA FLIGHT FIFTY FIVE. INTENDING ATTEND OPEN
PART YOUR EXECUTIVE COMMITTEE AND DEPARTING NOT LATER THAN MARCH EIGHT.
BOOKINGS MADE AT INTERCONTINENTAL. REGARDS.

HAROLD GRAVES

NOT TO BE TRANSMITTED

AUTHORIZED BY:

NAME:

Harold N. Graves, Jr.
COMMUNICATIONS

DEPT:

Development Services

SIGNATURE:

Harold N. Graves, Jr.
Feb 26 4 50 PM 1973

REFERENCE:

HGraves:qpm

DISPATCHED

ORIGINAL (File Copy)

IMPORTANT: See Secretary's Guide for preparing form.

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For Use By Communications Section

Checked for Dispatch

Mr. Twining, Director
Administrative Services Department

February 21, 1973

Harold Graves (Executive Secretary, CGIAR)

Space for Meetings of Consultative Group on
International Agricultural Research,
July 27-August 4, 1973

I would appreciate it if you would take note that the Consultative Group on International Agricultural Research will be having a number of meetings in the period July 27 through August 4, 1973, and that it is intended that these meetings, to the extent that space permits, should be held on the premises of the Bank in Washington.

Our needs are as follows:

A conference room with a seating capacity of 30, with microphones, earphones, sound equipment and booths for a simultaneous interpretation system handling three languages. We will need this room on July 25 and 26, and for four days during the following week -- probably August 1-4. (In 1972, we used a conference room in the Pan-American Health Organization for this purpose.)

A meeting room with a seating capacity of 120, with microphones, earphones and sound equipment serving about 20 places. We will need this room on July 30 and 31. (In 1972, we used the 4th floor auditorium in the Fund for this purpose. Room C-1006 might serve in 1973.)

A meeting room with a capacity to seat 80 persons, divided between a head table of from six to eight and an audience of 72 to 74. A few amplifiers and microphone positions may be needed, but there will be no need for an interpretation system. We will need this room on the morning of July 27 and again on the morning of July 28. (We had no counterpart of this room in our 1972 meetings.)

Two meeting rooms with a capacity to seat 40 persons each, divided between head tables of six and audiences of 34. Again, a few amplifiers and microphone positions may be needed, but there will be no interpretation system. (We had no counterpart of these rooms in our 1972 meetings.)

A meeting room with a capacity to seat 100 persons, with sound equipment and booths for an interpretation system handling three languages. We will need this room on August 1-3. (Last year, we used the Bank Board room for this purpose.)

A conference room for from 15 to 20 persons, without sound equipment, on August 2-3.

cc: Mr. Mendels, Secretary's Department

HGraves:apm



February 16, 1973

Dear Jerry:

Many thanks for your letter of January 19 concerning the meeting of your executive committee. Our present intention is to ask that two people be allowed to be present on behalf of the Consultative Group; as you have suggested, they would attend the first day and a half of the meeting, and would stay on after the meeting to complete their talks with you and your staff about the CIAT program and budget for 1973. The two persons we have in mind are Dr. George Dion, who will be acting as a consultant, and either Mike Ruddy or a new associate of his in the Bank's Programming and Budgeting Department, Mr. Andrew Urquhart.

I will write you again when I am able to confirm these names and to give times of arrival and other details.

With warm regards,

Sincerely,

Harold Graves

Dr. U. J. Grant
Director General
Centro Internacional de
Agricultura Tropical
Apartado Aereo 67-13
Apartado Nal. 737
Cali
Colombia

cc: Dr. George Dion
Mr. Francis C. Byrnes
HG Mr. Michael Ruddy

HGraves:apm

February 16, 1973

Dear George:

I promised to look into the Consultative Group budget situation when I got back here, to see whether it would support the travel envisaged in your letter of January 24; and I have now done so. The result isn't entirely negative, but it isn't immediately encouraging.

We have enough money in our budget to send Jim Evans to the Eastern Hemisphere centers and yourself to the Western Hemisphere ones, but we do not have much more than that. At the beginning of this fiscal year, we did not foresee that the Consultative Group budget would be charged with any of this travel at all, and we have been able to put together the requisite funds only by borrowing from another account. There is no possibility of getting any more, so that if some other urgent necessity for travel should arise -- as is quite likely, in view of the present state of play on the African livestock projects -- we would have to meet it out of the very small budget margin we have remaining. In the circumstances, it seems necessary to wait, at least until mid-April or so, before deciding whether we are in a position to ask you to join Evans on some of his visits to research centers.

Incidentally, you and I seem to have different recollections about what you refer to in your letter as an "understood agreement." On the other hand, it isn't difficult to agree that what you suggest is what we should aim for.

Dick Demuth is away until February 20, but I hope to be able to telephone you on that day to confirm that we would hope to see you here on February 27 or 28 on your way to CIAT.

Sincerely,

Harold Graves

John

Dr. H. G. Dion
Technical Adviser
Canadian International Development
Agency
Jackson Building
122 Bank Street
Ottawa 4, Ontario
Canada

February 14, 1973

Dear Sir John:

Joel Bernstein had a meeting yesterday of the planning group for next summer's seminar on socio-economic aspects of agricultural research. It was agreed that the dates of the seminar would be July 27 and 28. No doubt David Hopper will be writing you about the agenda in due course.

Sincerely yours,

Harold Graves
Executive Secretary

Sir John Crawford
Vice-Chancellor
Australian National University
24 Balmain Crescent
Acton, A.C.T. 2601
Australia

cc: Prof. Bommer, Ing. Elgueta, Dr. El-Tobgy, Dr. Hopper, Dr. Muriithi,
Mr. Oram, Dr. Pagot, Dr. Pereira, Dr. Sauger, Dr. Swaminathan and
Dr. Yamada

HG:mcj

HG

January 30, 1973

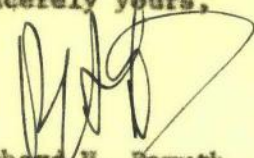
Dear George:

Thank you for sending me a copy of your letter to Harold Graves of January 24. I am writing in reply to one part of the letter because Harold is in Europe and will not be back until February 12.

You state in your letter that you are prepared to be present at the external review of IITA on February 19-23 "if this is what IITA prefers" or alternatively to go in April; and you suggest Harold ask Albrecht about this as soon as possible. Since Harold will be away until a week before the February external review begins, I think it would be best for you to put the two alternatives directly to Albrecht yourself; in that way, you will have the earliest possible advice as to whether you need to be in Ibadan by February 19.

With best regards,

Sincerely yours,



Richard H. Demuth
Chairman

Dr. H.G. Dion
Agricultural Adviser
Canadian International
Development Agency
Jackson Building
122 Bank Street
Ottawa, Canada
K1A 0G4

RHD:pa

January 24, 1973

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St. N.W.
Washington, D.C. 20433, U.S.A.

Your file Votre référence

Our file Notre référence

Dear Harold:

This is in reply to your telephone call of yesterday January 23, and your memo of January 18 Proposed Review Schedule.

First, I am somewhat perturbed that it is now suggested that Jim Evans and I will not always be a team of two to do the scientific program review, since I had assumed that this was an understood agreement. I can assure you that to present one's program for assessment before two people is very much different than presenting it before one, and very much more conducive to the development of a feeling of trust and confidence, which is essential to this whole operation. While I would have to accept the situation if on further analysis of Jim's commitments in the Bank over the next few months, it were decided that he could not be spared, and that Dion would have to begin alone on the scientific review, nevertheless, I urge that this kind of appraisal be made to see whether it isn't possible.

In any case, I assume that after his retirement, Evans and Dion will be a team of two to carry out this task.

I feel this is very important, both from the point of view of the staffs of the Institutes, and from the point of view of the donors, and both of these groups are equally important. I feel it is essential to appreciate that one man must be regarded as subject to all the preferences prejudices and biases that we all know we have, while in the case of two men, it is assumed that these cancel each other out, and the collective impartial conscience reigns, whether this is true or not is less important than the fact that it is generally regarded as being true, and will be so regarded by both the Institutes and the donors.

So much for that!

..../2

122 Bank Street
Ottawa, Canada
K1A 0G4

122, rue Bank
Ottawa, Canada
K1A 0G4

Original to: *Harold Graves*
Date: *Jan 31 1973*
Communications Section

With respect to the dates, I certainly have no objection to the CIAT dates of March 1 - 8 and am prepared to accept them. With respect to the CIP-CIMMYT meetings, I think I would prefer the first schedule, March 28-April 1 at CIP and April 2-6 at CIMMYT.

With respect to IITA, I am prepared to be present at the external review schedule on February 19-23 if this is what IITA prefers. I feel that part of our obligation in this exercise is to make it as easy as we can for the Institutes, and to give them the choice they prefer in order to prevent unnecessary diversion of research time. In any case, with some discomfort, it would be possible to make the trip from CIMMYT to IITA to arrive in Ibadan for April 9-13, if this is what they prefer. I suggest you ask Albrecht about this as soon as possible, or if you prefer, I can do it from here.

I am prepared to do the ICRISAT and IRRI assignments with Jim, between May 22 and June 3, and can make arrangements for the time here.

I think this first year will be a tough one, but we should be able to arrange a better schedule in the future.

One thing that I feel will be important, if we can arrange it, is for the Director, at least, to see a draft of the report before we leave the Institute. That may take some managing this year, but even that isn't impossible -- note that I am making this proposition, not Jim, and I don't want to scare him with it as part of his responsibility -- rather it is one I will discharge if I can, and always subject to his concurrence in the draft.

As you suggest, it would be good to discuss some of this across the table in Washington relatively soon -- my commitments for the near future are for January 29-February 6, with February 6 spent in New York if I do not go to Rome for February 3. As you are aware, it is not difficult to go from Ottawa to Washington and back in the same day -- but it isn't pleasant!

With my best regards

Yours sincerely,

George

H.G. Dion
Agricultural Adviser

P.S.--I wouldn't mind being present at the CIAT beef program review beginning April 30, for at least the initial period they spend in Colombia looking at CIAT's work, but I suspect that my Easter holiday with my wife would have to be terminated early (and so might my marriage!). However, it might be worth finding out whether Grant would agree, if it were possible.

PPS - I have just seen Cummings' letter - I've got two different graduations to attend to at about that time, - why not suggest we come early?

GZF



APARTADO AEREO 67-13
APARTADO NAL. 737
CALI - COLOMBIA
CABLES: CINATROP

CENTRO INTERNACIONAL DE AGRICULTURA TROPICAL

DIR-074

January 19, 1973

Mr. Harold Graves
Consultative Group on
International Agricultural Research
1818 H. Street, N. W.
Washington, D. C. 20433

Dear Harold:

It was good to talk with you on the telephone and be re-assured about the availability of funds for the 1973 budget.

I am sure you have received a letter from Frank Byrnes by now along with the proposed agenda for the executive committee meeting. Please let us know who will be attending the first day and a half of the meeting. We will be planning to have the group representatives stay on for additional time during the following week.

Sincerely yours,

U. J. Grant
Director General

UJG.caa

dictated but not seen.

Mr. Evans, Dr. Dion, Mr. Ruddy

January 18, 1973

Harold Graves

Proposed Review Schedule

As you know, members of the Consultative Group have asked the Secretariat to report annually on the progress and budgets of each of the international agricultural research centers. The reports should be circulated to the Consultative Group well in advance of International Centers Week, so that they can be considered along with the budget requests of the centers themselves.

It is intended that each report shall comment on the execution and progress of the center programs of research and training, and on the proposed budget for the following year. Each review will therefore consist of two elements; a program element, provided by Mr. Evans or Dr. Dion, and a budget element, provided by Mr. Ruddy or Mr. Urquhart of the Program and Budgeting Department.

The centers have been asked when they would be willing to have visits from Consultative Group staff for the purpose of these reviews, and their replies were summarized in a memorandum of January 10, 1972. This memorandum proposes a schedule of reviews based on those replies. It assumes that in 1973, at least, it will be convenient and preferable, on the scientific side, for Mr. Evans to undertake the reviews of the centers in Africa and Asia, whose preferred dates occur after his retirement from the Bank staff, and for Dr. Dion to undertake the reviews of Western Hemisphere centers, whose preferred dates fall earlier.

The proposed schedule is as follows:

CIAT

- March 1 --- Arrive CIAT
- March 2-7 --- At CIAT (in conjunction with meeting of Executive Committee)
- March 8 --- Depart CIAT
- March 16 --- Deadline for completion of draft report

CIMMYT-CIP

March 28 -- Arrive CIP
March 29-31 -- At CIP
April 1 -- Leave Lima/Arrive Mexico City
April 2-6 -- At CIMMYT
April 7 -- Leave Mexico City/Arrive Washington
April 16 -- Deadline for completion of draft reports

or

April 1 -- Arrive CIMMYT
April 2-6 -- At CIMMYT
April 7 -- Depart Mexico City/Arrive Lima
April 9-11 -- At CIP
April 12 -- Depart Lima
April 20 -- Deadline for completion of draft reports

IITA

Would it be desirable for the scientific review to take place as part of the external review schedule for February 19-23? If not,

April 8 -- Leave London/Arrive Lagos
April 9-13 -- At IITA
April 14 -- Depart Lagos/Arrive London
April 25 -- Deadline for draft report

ICRISAT-IRRI

May 22	---	Arrive New Delhi or Bombay
May 23	---	Arrive ICRISAT
May 24	---	At ICRISAT
May 25	---	Depart ICRISAT/Arrive New Delhi or Bombay
May 26	---	Leave India/Arrive Manila
May 28- June 1	---	At IRRI
June 2/3	---	Leave Manila
June 15	---	Deadline for completion of draft report.

cc: Mr. Demuth
HG:mej

Torson



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APARTADO AEREO 67-13
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CALI - COLOMBIA
CABLES: CINATROP

CENTRO INTERNACIONAL DE AGRICULTURA TROPICAL

TC-018-73
January 17, 1973

MR. HAROLD GRAVES
Executive Secretary,
Consultative Group on International
Agricultural Research
International Bank for Reconstruction
& Development
1818 H Street, N. W.
Washington, D. C. 20433

Dear Harold :

Enclosed is a tentative agenda prepared for the joint meeting of the Committee for the Consultative Group with the Executive Committee, Board of Trustees, CIAT. If the Consultative Group members desire additional time with CIAT management and staff, we are prepared to program this over the weekend, March 3 and 4, and in the following week. The Executive Committee wishes to meet in business session Saturday afternoon, March 3, and as many hours on Sunday, March 4, as necessary to complete the full agenda.

We would be pleased to receive suggestions from you and the members of the committee who will visit CIAT about particular agenda items.

Also enclosed for your information is the latest version of the program for the Seminar on the Potentials for Field Beans and Other Food Legumes in Latin America. If members of the committee wish to come early and participate in this, they will be most welcome. We would appreciate knowing, in any case, who is coming, and the day and time of their arrival so that appropriate local arrangements may be made.

Sincerely,

Francis C. Byrnes,
Secretary - Treasurer

FCB:get
enclosures

c.c. : Mr. Francisco de Sola
Dr. U. J. Grant

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Rm.

TENTATIVE AGENDA

Joint Meeting, Committee from Consultative Group, and
Executive Committee, Board of Trustees, CIAT

FRIDAY, March 2, 1973

- 07:45 Depart Hotel InterContinental Cali for CIAT
- 08:30 Call to Order
- Introductions
- Review of Tentative Agenda
- 09:00 Report of Director General, CIAT
- (a) Review of CIAT Progress to Date
- (b) Report on Internal Review of CIAT Programs by CIAT Staff in December, 1972
- (c) Status of Staffing
- 1973 PROGRESS REPORTS AND 1974 PROGRAM PLANS
- 10:30 Beef, Including Outline of External Review in May, 1973
- 13:00 Lunch
- 14:00 Swine
- 15:30 Cassava, Including Tour of Farm to Inspect Cassava and Other Plant Science Experiments
- 17:30 Depart for Cali

SATURDAY, March 3

- 07:45 Depart Hotel InterContinental for CIAT
- 08:30 Field Beans and Other Food Legumes
- 09:30 Maize
- 10:00 Rice
- 10:30 Agricultural Systems

SATURDAY, March 3 (Cont'ed.)

11:00 Training, Conferences, Library and Related Activities
11:30 Discussion
12:15 Depart for Cali
13:00 Lunch
14:00 Business Meeting, Executive Committee

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TENTATIVE AGENDA

BUSINESS MEETING, EXECUTIVE COMMITTEE, BOARD OF TRUSTEES

Hotel InterContinental Cali

SATURDAY, March 3

- 14:00 Call to Order
- Minutes of Previous Meeting
- Review of Agenda
- 14:30 Report by Director General and Discussion of Issues
 Arising Out of Report
- (a) Internal Program Reviews
- (b) Directors' Conference - Bellagio
- (c) Conversations with Donors and Consultative Group
- 15:30 Review of Financial Status of CIAT
- (a) Status of Capital Budget
- (b) Auditor's Report on 1972 Operations
- (c) Revised Budget for 1973
- 16:00 Review of Proposed Program and Budget for 1974
- 17:30 Reorganization of Finance Committee
- Review by Finance Committee of Recommendations on Staff
 Salaries

SUNDAY, March 4

- 08:00 Action by Executive Committee on Report of Finance Com-
 mittee on Salaries and Related Matters
- 08:15 Discussion of Proposed Agricultural Systems Research
 Program
- 09:00 Review of Plans for Dedication and Inaugural Seminar
- 10:00 Discussion of Future Program Reviews

- 10:30 Reports on and Discussions of Present and Projected Outreach Programs
- 11:30 Report on and Discussion of Seminar on Field Beans
- 12:00 Lunch
- 13:00 Review of Situation with Respect to Present and Future Board Members and Board Officers
- (a) Terms of Chairman and Vice-Chairman
 - (b) Possible Need to Recommend Revision in By-Laws to Permit Greater Flexibility in Membership Terms and to Provide for Continuity in Leadership.
 - (c) Nominating Committee and Consideration of Possible New Board Members
- 14:00 Report by Ford Foundation on Potential New Programs
- (a) Agricultural Economics Research Network
 - (b) Agricultural Economics Information, Collection and Distribution Activity
- 14:45 Other Business

C2

Mr. Ghoshal

December 18, 1972

Harold Graves

Attached for distribution to the Executive Directors and Alternates are the Informal Summary of Proceedings of International Centers Week and the Summary of Proceedings of the Consultative Group Meeting. Mr. Demuth has authorized the distribution of these documents.

December 6, 1972

Dear Dick:

Many thanks for your note of November 29, suggesting dates when the Consultative Group staff might visit CIP, and for the copy of your very comprehensive letter to your trustees on the subject of reviews and review schedules.

I will be in touch with you again with a proposal about the CG staff visit, although it may take quite some time, since we have to juggle dates for all six centers.

Sincerely,

Harold Graves

Dr. Richard L. Sawyer
General Director
Centro Internacional de la Papa
Apartado 5969
Lima
Peru

HG: apm

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

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C2

November 30, 1972

TO: Members of the Consultative Group
FROM: Executive Secretary
SUBJECT: Summary of Proceedings of Consultative Group Meeting
November 1-2, 1972

1. Attached is a draft Summary of Proceedings of the Consultative Group Meeting which was held in Washington on November 1 and 2, 1972.

2. Copies of the draft Summary in French and Spanish will be distributed shortly.

3. Members wishing to make amendments in the Summary are asked to have them in the hands of the Executive Secretary not later than January 10, 1973.

Attachment

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

Third Meeting

November 1 and 2, 1972
Washington, D.C.

Summary of Proceedings

1. The Third Meeting of the Consultative Group on International Agricultural Research, sponsored jointly by the Food and Agriculture Organization of the United Nations (FAO), the International Bank for Reconstruction and Development (IBRD), and the United Nations Development Programme (UNDP), was held on November 1 and 2, 1972, at IBRD Headquarters in Washington, D. C. Mr. Richard H. Demuth, Director, Development Services Department, IBRD, was in the Chair.

2. The Chairman announced that, since the last meeting, Australia had joined the Group as a full member.

3. The meeting was attended by 26 members and two observers; the African Development Bank, the Asian Development Bank, the Kellogg Foundation (members) and the Development Assistance Committee of the OECD (observer) were unable to attend. The Chairman of the Technical Advisory Committee (TAC) also attended. A list of delegates is attached as Annex I.

Agenda (Agenda Item 1)

4. The Agenda adopted at the meeting is attached as Annex II.

Discussion of programs of existing centers and TAC's recommendations concerning them (Agenda Item 2)

5. In introducing this item, the Chairman invited the Chairman of TAC to comment on the salient points of the Committee's report about the existing centers.

6. The Chairman of TAC said that TAC supported the proposed programs and budgets as requested for 1973 with minor reservations. He stressed, however, that TAC's role was an advisory one and that decisions for support had to be taken by the Consultative Group.

a) For CIMMYT, the reservation concerned the budgetary provision of \$40,000 for work on barley. Since there was no international center working on this crop at the moment, CIMMYT's work had to be recognized and its collection to be preserved. TAC felt, however, that the amount which CIMMYT had allocated to barley was inadequate to develop an effective contribution to the research on this crop. On the other hand, it believed that no decision about where to develop a major attack on barley should be made pending a thorough study of various alternative possibilities. In the meantime, CIMMYT's work should remain concentrated on wheat and maize.

b) For IRRI, TAC had emphasized that the institute should concentrate its research on rice. It encouraged IRRI to consider ways and means of expanding its work into upland, rainfed areas; but it did not recommend expenditures for this purpose in 1973. It suggested that discussions should be held between IRRI's new Director, once in office, and TAC before any decision was taken on this matter.

c) For IITA, TAC supported the division of its work into farming systems and crop improvement, and the reduction of the number of crops IITA was working on -- in particular, the concentration on yams, sweet potatoes, and cowpeas. It encouraged IITA to use its training capacity to the full, particularly in the interest of the work required in West Africa.

d) As for CIAT, TAC took the view that some clearer definition was needed of the scope of its economic work, which seemed to over-emphasize local farm management aspects and to overlap, in certain instances, with national extension activities. The discussions during Centers Week had, however, shown that the program was now more sharply focused than a year before.

e) As to CIP, TAC attached great importance to the station in the Toluca Valley in Mexico, which it hoped would be incorporated within CIP.

7. Discussion of the programs and budgets of the six centers by the members of the Group indicated general approval of the proposals as presented by the centers and endorsed by TAC. Referring to CIMMYT, the Chairman said that the budget the Group was approving included the \$40,000 item for barley. In his view, confirmed by the Chairman of TAC, the inclusion of this item was not contrary to the views of TAC as long as it was clearly understood that the Group was not endorsing a major barley program at CIMMYT and that the question was left open as to whether such a program would be properly located at CIMMYT or elsewhere.

8. The representative of one FAO region said that at a recent meeting of countries of his region, reference had been made to problems which farmers in many countries were encountering in trying to

apply those international research findings which had been based on highest yield from maximum inputs. The countries of his region were now asking FAO and other international organizations to help develop ways by which farmers could use medium yield varieties requiring only medium inputs and with low risks for the farmer.

International Network of Plant Genetic Resources
(Agenda Item 3 (a))

9. In introducing this item, for which TAC had recommended consultative Group support in 1973, the Chairman of TAC pointed out that the proposal for establishing an international network of plant genetic resources had evolved out of a working group of world experts in this field, which had been convened in Beltsville, Maryland, in the spring of 1972 with the cooperation of the United States Department of Agriculture. The working group had recommended the establishment of a coordinating committee and of a trust fund which would finance the costs both of the committee itself and of the creation and operation of the proposed network. The committee would be located at FAO headquarters in Rome but would be independent of FAO. It would include in its network the germ plasm collections already existing in various institutes in the developed countries and in international centers such as IRRI, IITA and CIMMYT. In addition, the Beltsville conference had recommended the fairly immediate establishment of nine regional collection centers. TAC had modified this recommendation by proposing that the coordinating committee initially be authorized to develop only three regional centers. The financial requirements for three centers would amount to \$2.2 million over a three-year period, with about \$381,000 required for 1973. The two major tasks of the coordinating committee were to improve the degree of access to the germ plasm stocks and to take steps for collecting, evaluating and safeguarding appropriate stocks for which present arrangements were not adequate, which was still the case for many crops. Responding to a question, the Chairman of TAC said that the collection of genetic resources was intended to include stocks of both food and non-food crops but was not intended to include animal stocks.

10. Some speakers expressed the view that FAO, as an international organization concerned with agriculture in all parts of the world, should deal with the aspects of the proposal having to do with coordination of collection activities and the retrieval and dissemination of information.

11. One speaker said that the funds required for germ plasm collection and conservation, as distinct from the financing of coordination activities, should be handled outside the FAO budget. The need for this kind of work would have to be defined on a crop by crop basis. Coordination might be handled by some redeployment of existing FAO staff; an alternative would be to approach other organizations that might be prepared to contribute some of their staff members' time to these functions under an FAO umbrella.

12. Asked about the scope of the activities of the coordinating committee, the Chairman of TAC said that, under the proposal, the coordinating committee would have the task of arranging for appropriate interlocking of all the existing stocks and for seeing to it that all necessary action was taken to fill any important gaps in the stocks. The TAC proposal was open to modifications with respect to the number of crops to be covered; the Chairman of TAC said that he would not object if TAC were asked to reconsider that aspect, even though this would result in delay in implementing the proposal.

13. One speaker said that since the proposal included an important training component which was designed mainly to strengthen national capacity to participate in the network, countries might apply to UNDP, for example, for support. One should also realize that the regional centers which would be used in the initial stage, according to the proposal, would form part of organizations already in existence, thus maximizing experience and minimizing capital costs. The same speaker said that thought should be given to whether this activity could not be regarded as a high priority claimant on the resources of the environment fund to be established by the Secretary-General of the United Nations.

14. One speaker said that FAO should coordinate its activities especially in the field of documentation, with Unesco, which was involved in similar kinds of research.

15. At the request of several speakers, the representative of FAO stated the position of his organization toward the proposal. He said that FAO rated this as a high priority task, fundamental to maintaining momentum research in crop improvement and that FAO was already devoting resources to this work. As for FAO's involvement in the proposed network which had been strongly recommended by TAC, he agreed that the functions of the coordinating committee staff could be viewed as a regular program responsibility given the solution of FAO's budgetary problems. Despite the tight budget situation, FAO would examine the feasibility of assuming a larger responsibility for genetic resources but it was difficult for him to make a firm commitment pending this review and clearance by FAO's governing body.

16. The Secretary of TAC explained that the proposed regional centers were intended to strengthen the operations of collecting and conserving germ plasm in the regions of greatest diversity of the major crops. These were all basically in developing countries, some of them quite a long way from the international centers which in any case only covered a limited number of crops. He agreed with previous speakers that the idea was not to create new institutions but to use existing establishments with appropriate strengthening facilities where necessary.

17. Summarizing this part of the discussion, the Chairman said that there appeared to be a general consensus that additional work on the collection and conservation of genetic resources was needed. The members of the Consultative Group were reluctant at this point, however, to commit themselves to the full program or to the precise pattern that TAC had proposed. A solution might be to ask FAO to consider between now and the end of January 1973, when the next meeting of TAC would be held, what part FAO might play in the coordination activities of the network proposal. In 1973, FAO would also be asked to

identify the main gaps in the genetic resources network and to recommend to TAC how these should be filled.

18. The Chairman of TAC agreed with the suggestion that FAO and TAC should consult further on the proposal. In its revised recommendation, TAC would emphasize the priorities already implicit in its recommendation to cut down the regional centers from nine to three. It would also further elaborate on the way the coordinating committee would operate in relation to the use of existing stocks and the identification of gaps.

19. The representative of FAO said that he accepted the solution proposed by the Chairman with the understanding that the proposal was of interest to the Group in principle. FAO would proceed in the expectation that, provided FAO and TAC together could bring forward an acceptable revised proposal -- perhaps with FAO's commitment to undertake the central coordination function -- the members of the Group would be prepared to consider financial support for the operational activities involved.

African Relay Stations Network related to ICRISAT
(Agenda Item 3 (b))

20. In introducing this agenda item, the Chairman of TAC said that when TAC had approved the original ICRISAT proposal it had emphasized that work in Africa would be a vital part of ICRISAT's over-all program for the semi-arid tropics; it had also foreseen the possibility of ultimate links with work in Brazil and other parts of the world. Some of the work could be carried out in the African centers without any supervision from ICRISAT; other work might, however, require ICRISAT personnel because of its specialized character. The nature of, and responsibility for, the programs in Africa should emerge from consultations between the Director of ICRISAT and the heads of the designated centers in Africa. TAC would, therefore, recommend the allocation of funds for the African relay stations only after the new Director of ICRISAT had established himself at the institute and was prepared for such discussions. This would probably not happen until sometime in 1973.

21. One speaker said that, since the African centers suggested to serve as relay stations were already in operation, it should be possible for ICRISAT's Director, even at the present stage, to hold discussions on the relationship with these centers. Another speaker pointed out that the African outreach program was on the agenda of the ICRISAT Board meeting scheduled for January 1973.

22. The Chairman concluded that the Group agreed with the recommendation of TAC that a network of relay stations be established in Africa. ICRISAT's Board and Director would be informed that the question of financial support for the network would be deferred until after specific proposals had been worked out.

Completion of capital facilities for Asian Vegetable Research
and Development Center (AVRDC) (Agenda Item 3 (c))

23. In introducing this agenda item, the Chairman of TAC said that TAC recommended that the Asian Vegetable Center should receive the capital support required to complete its building and equipment program for which \$1.4 million were needed. In considering the Center's request for funding, TAC had originally raised some questions both about the Center attempting to deal with too many commodities and about the priority to be accorded the work of the Center. In the discussions with AVRDC's Director, assurance had, however, been received that the Center would reduce the number of commodities. As for the priority question, AVRDC's Director had convincingly stated that vegetables did form an important part of the normal diet of the people in the Far East; the Center's program was not established in the interest of exporters, but was a genuine effort to meet a problem of food supply. TAC had also felt that the location of the Center in Taiwan might perhaps have certain disadvantages since it was a little too far north to be wholly representative of the tropical problems of most of the countries of Southeast Asia. In this context, TAC strongly supported the establishment of outreach relationships with countries such as Thailand which were located in the tropical zone.

24. As for the relationship of the Asian Vegetable Center with the Consultative Group and with the other international institutes, TAC supported the idea of a loose link without equal status. No core support was sought by AVRDC at the present time; TAC might consider a closer link if a request for such support was submitted at a later time.

25. In summarizing the discussion, the Chairman said that, since TAC had not recommended core support for the Asian Vegetable Center at the present time, no issue was presented of a continuing long-term relationship between the Consultative Group and the AVRDC. He proposed, and the Group agreed, that the Asian Vegetable Center should be considered as a kind of associate member of the network of international institutes; it would be encouraged to exchange information with the other centers and vice versa. A cooperation in outreach programs and linkages in research activities would be desirable and an invitation would be extended to AVRDC to participate fully in the discussion of International Centers Week.

The representative of the United Nations Development Programme requested to be recorded as not participating in the discussion of this agenda item.

West African Rice Development Association (WARDA)
(Agenda Item 3 (d))

26. In introducing this agenda item, the representative of the FAO region for Africa said that the countries of his area had been disappointed that TAC had not recommended support for WARDA. He said that WARDA would want to know whether it qualified for support from the Group and what kind of cooperation should be established with IITA and IRRI in order to prepare an acceptable program. If, on the other hand, a decision was taken that WARDA's activities were not eligible for support by the Consultative Group, this should be stated clearly.

27. The Chairman said that the reason WARDA had not been put on the agenda of this meeting was because TAC had not recommended financial support. TAC, however, had decided to retain the WARDA proposal on its agenda for further discussion of any revised program that WARDA might later submit to TAC.

28. The Chairman of TAC, while confirming TAC's position as described by the Chairman, said that during the TAC discussions, several members of TAC had expressed doubts about the principle of financing a regional institution whose primary function was not to undertake agricultural research itself, but rather to coordinate the research programs of various national institutions within the region. TAC would, however, have a further discussion of support for regional activities at its next meeting. As for the cooperation with existing institutes, TAC had specifically recommended that discussions between WARDA and the Directors of IITA, IRRI and IRAT should be held as soon as possible to develop a plan of cooperation.

29. Several speakers, referring to the terms of reference of TAC and the framework within which it was originally planned the Consultative Group should operate, expressed differing views as to whether a regional organization such as WARDA fell within this framework or not. It was agreed that a decision on this matter should be deferred until TAC had presented its recommendations.

Recommendations of the African Livestock Subcommittee
regarding activities for 1973. (Agenda Item 4)

30. In introducing this agenda item, the Chairman referred to the report on the results of the recent meeting of the African Livestock Subcommittee by the Chairman of that Subcommittee. The Subcommittee had met to consider the next steps to be taken with respect to the proposed animal disease laboratory in view of the decision of the East African Community that it could not be host to this laboratory. The Subcommittee had also had some preliminary discussions of the recommendations of the Task Force on Animal Production in Tropical Africa which had been commissioned to examine the feasibility and desirability of creating an integrated organization for research into animal production and health in tropical Africa.

The Subcommittee had agreed that the Bank should make a high-level approach to the Government of Kenya to see whether that Government would be willing to cooperate in the establishment of the disease laboratory. The Subcommittee recommended that if the approach to the Government of Kenya were successful, an initial fund of \$500,000 should be established for the development of the laboratory, similar to the fund established for ICRISAT. If that approach proved unsuccessful, then, in the view of the Subcommittee, the Rockefeller Foundation, as executing agency, should investigate other alternatives.

31. One member of the Group described the activities of the Near East Regional Animal Production and Health Commission and said that it was hoped that a close collaboration could be established between that Commission and the integrated livestock institute to be set up in Africa.

32. Several speakers emphasized the importance of integrating the research on animal production and on animal health. Efforts should be made to proceed with the disease laboratory, but it should be made clear that the laboratory would operate on an interim basis until a decision was made regarding the over-all livestock research center. The letter which was to go to the Government of Kenya should mention that it was envisaged that the laboratory would, at a later stage, become part of the integrated center, if and when created, and that the integrated center might well be established elsewhere in Africa.

33. The Chairman quoted the letter President Kenyatta had sent in June 1971 to Mr. McNamara when he first had offered the facilities of Kenya for an animal disease laboratory. In it, President Kenyatta had clearly stated that the offer was for an immunology sub-unit of an integrated center which might be established elsewhere in tropical Africa. Thus, the Government of Kenya had already agreed that the institute to be established in Kenya might be part of a larger organization.

34. One speaker said it was necessary that the negotiators for the animal disease laboratory be reassured that the Consultative Group was prepared to move ahead with it irrespective of the ultimate outcome of deliberations with respect to the African Livestock Research Center.

35. In summarizing the discussion, the Chairman said that the consensus of the Group favored approaching the Government of Kenya with a view to trying to establish in Kenya an immunology laboratory concentrating on East Coast Fever and Trypanosomiasis. It should, however, be made clear that this institute was not being established at the present time as a continuing separate international institution or center, but as a potential sub-unit of an integrated African Livestock Research Organization, if and when established. It should also be stated that if the integrated organization could not be established, consideration would then have to be given to how the laboratory could be put on a continuing basis if that was desired.

36. The Group agreed that the African Livestock Subcommittee should meet shortly after TAC had had a chance to consider the proposal for the integrated organization. It requested TAC to discuss the integrated organization as soon as possible, in view of the interim character envisaged for the disease laboratory.

37. The consensus of the Group, the Chairman noted, carried with it the implication that an initial fund for the disease laboratory would be established if the approach to the Kenya Government was favorably received. It would have to be understood that additional funds subsequently would be required to finance buildings and equipment for the laboratory, regardless of the progress being made in connection with the establishment of the integrated African Livestock Research Center.

Statements of intention regarding financing of existing
international centers (Agenda Item 5 (a))

38. A number of members made statements of intention, subject to legislative and other approvals, regarding the total amounts of funds to be made available for the existing centers for 1973 and, where possible, also for subsequent years. Those statements, with slight modifications to reflect subsequent developments, are presented in tabular form as Annex 3.

39. Some members also indicated the intended extent of their support for the existing centers in 1974. These indications are summarized in Annex 4.

40. In connection with the statements of intention a number of representatives made some general remarks about the purposes intended to be served by the research they were supporting. One speaker said the kind of research the Group was sponsoring should be designed not only to increase and improve yields, but also to meet nutritional needs. More generally, in designing research programs it was important to take relevant socio-economic factors into consideration, such as the effects of the technology and programs being developed upon the large mass of small farmers, on income distribution and employment, and on nutrition and health. The research undertaken at the institutes should also take ecological and environmental factors carefully into account.

41. Several representatives spoke about the importance of strengthening national research programs. International research centers depended for their effectiveness upon the delivery of their research results to the farmers, which could be only done through national programs. National programs therefore had to be regarded as an integral part of the global agricultural research and training system.

42. Other speakers urged on the Centers the importance of developing outreach programs. Such programs should include training in research personnel from developing countries, provision of advisory services of those countries, the carrying out of joint research with centers in the developing countries, and similar activities.

43. Referring to the forthcoming meeting of the Directors of the international institutes, a speaker noted that this kind of meeting was an important step towards relating the research programs of the institutes to each other, including studies of socio-economic questions of significance to the peoples of the developing world.

44. The representative of one of the FAO regions stressed the fact that developing countries should have the possibility of contributing, in however small a manner, to the activities of the Group. Unfortunately, the present structure of the Group seemed to be very restrictive.

Statements of intention regarding the capital facilities
of ICRISAT (Agenda Item 5 (b))

45. In introducing this agenda item, the Chairman observed that ICRISAT was the first center to be established under the sponsorship of the Consultative Group. Since ICRISAT was starting from the ground up, it would take at least until some time in 1976 to construct its buildings and install its equipment. Although most members of the Group could not appropriate funds from one year to the next, ICRISAT had to be in a position to sign long-term contracts for construction and to have funds in sight to purchase the necessary scientific and capital equipment.

46. The estimated capital budget requirements through 1976 were \$13.4 million. If donors were in a position to indicate their intention of providing long-term support on this scale, then the management of the World Bank Group would be prepared to consider the feasibility of entering into an underwriting arrangement, which, if approved by the Bank's Executive Directors, would enable ICRISAT to enter into long-term contracts with the assurance that it could meet the financial requirements as they came due. The Chairman also suggested that one way of approaching this matter might be for some members to indicate that they were willing to bear a certain percentage of the budget of ICRISAT, a procedure already being followed by one member with respect to all its contributions to the international centers.

47. Nine members of the Group indicated that their intentions were to continue to support ICRISAT during its formative period, although most of them were not able to give specific commitments as far ahead as 1976; six of these members were able to contribute funds for capital expenditures.

48. One member roughly estimated that these intentions implied that at least \$10 million was in sight for the ICRISAT capital budget over a period of three years, with additional contributions likely during the construction period. Other speakers concurred in the judgment that ICRISAT's capital needs would in all probability be met. The Chairman agreed to pursue the matter further, from the standpoint of the World Bank Group, by getting in touch with prospective donors to learn more about their long-term projections of support for ICRISAT.

Statements of intention regarding new activities endorsed
by the Consultative Group (Agenda Item 5 (c))

49. The Group then turned to the question of financing for new initiatives. It appeared that neither the proposed genetic resources network nor the linkage between ICRISAT and African relay stations would be ready for funding in 1973. That left for consideration the question of an initial fund for African livestock research.

50. Some members indicated that they would support the establishment of a development fund for the animal disease laboratory. Others indicated that they would contribute to an initial fund if it were intended for the development of an organization for comprehensive research on animal production and health, of which the laboratory would be a sub-unit; some would be unwilling, or at the least would find it difficult, to contribute to a fund for the laboratory alone. One member pointed out that it would be hard to negotiate an agreement with the Kenya Government without the prospect of a start-up fund for the disease laboratory.

51. No consensus appeared on the kind of initial fund which would attract the support of members. In any case, the Chairman pointed out, the Group had before it neither any recommendation from TAC concerning an integrated African livestock research center nor any proposal for an initial fund to support such a center. The Group concurred in the suggestion that the subject be referred to the African Livestock Subcommittee, to be considered by the Subcommittee soon after the next TAC meeting in the light both of the reaction of the Kenya Government on the animal disease laboratory and the recommendations of TAC on the proposed integrated livestock research center.

52. With respect to the ICRISAT network in Africa, one speaker said that his organization already was supporting some of the African institutes that might serve as relay stations.

53. With respect to the Asian Vegetable Center, two speakers said that they believed the Center would be carrying out important work, and were supporting it on that account. No new contributions to the Center were announced.

Selection Procedures for Consultative Group representation on
Center boards of trustees and nominations to the Board of
Trustees of CIP (Agenda Item 6)

54. The Chairman said that this Agenda Item related to the procedure for responding to requests from international centers or organizations for the Consultative Group to nominate candidates for election to their governing boards. The usual pattern was for each board to be composed of trustees of three kinds -- first, trustees representing the host country; second, trustees drawn from developing countries lying within the ecological zone with which the particular center was concerned; and third, trustees from developed countries able to offer the center financial assistance or technical knowledge. In the case of ICRISAT, for the first time, the charter of an international institute stipulated that three members of the institute's governing board should be selected by the Consultative Group.

A request had been received by the International Potato Center (CIP) for the Consultative Group to make three nominations to its Board, in accordance with the recently amended statutes of the Center. The Group, at its informal meeting during International Centers Week, had agreed to accede to this request. Thereafter, the Secretariat had tabled a paper suggesting a procedure for handling this request and any other similar ones which might be made to the Group. The proposed procedure contemplated that all members of the Consultative Group should be entitled to submit nominations to a board in which Group representation was sought, but that the nominees should be selected in each case by an ad hoc committee consisting of those members interested in providing financial support to the center or having a special relationship to the center.

55. In response to a question, the Chairman said that the proposal only referred to requests for nominations by the Group received from institutes and that it did not imply that institutes that did not ask for Consultative Group representation on its board should be persuaded to do so.

56. One speaker suggested that nominees recommended to centers' boards should not be considered as being representatives of the Consultative Group but rather be deemed to be members of the board appointed on the recommendation of the Consultative Group. This was agreed.

57. The proposal tabled by the Secretariat was approved by the Group and thereafter an ad hoc subcommittee met and selected three nominees to be recommended for appointment to the Board of the Potato Center. They are: Dr. I. C. de Bakker, The Netherlands; Dr. Borge Jacobsen, Denmark; and Professor E. R. Keller, Switzerland.

Socio-economic aspects of international agricultural research
(Agenda Item 7)

58. In introducing this item, the Chairman referred to a proposal made by the representative of the United States during International Centers Week. The first part of the proposal called for a seminar on the progress and prospects of socio-economic work by the international research centers which might be held in the Washington area at the end of next International Centers Week. This seminar would bring together personnel of the international centers, outside experts, and any members of TAC or the Consultative Group who wished to attend. The second part of the proposal suggested that consideration be given to means for strengthening the capacity of developing countries to formulate programs for the development of their agricultural sectors, perhaps by giving support to an international institution of some kind that would work toward this objective.

59. The Group agreed that a seminar on the socio-economic aspects of agricultural research should be held following International Centers Week in the summer of 1973. The seminar should include the Directors and economists of the international centers, members of TAC and of the Consultative Group, and a selected number of outside experts. The representative of the United States agreed to assume responsibility for assembling a planning group, which would work out an agenda, and of commissioning some preliminary working papers for this seminar.

60. During the discussion, the following suggestions, among others, were made for items that might be included in the agenda:

- the transmission of research results to the population of developing countries;
- implications of new technologies for farm-management practices;
- social or structural implications of these technologies (e.g., whether the technologies being developed by the centers were a function of large size, or were neutral as to size);
- research relationships between the centers and national governments, universities and research stations;
- appropriate training functions for the centers (it was recognized that it was impossible for the centers to take on the task of training the entire extension service in any one country);
- the problem of keeping people in rural areas;
- employment and income distribution (the possibility of using social science and biological innovations as a means of achieving goals of stimulating growth and creating employment);
- the issue of how to add a social science dimension to essentially biological and agronomic research.

61. Representatives of several members said that they were willing to provide the seminar and the planning group with material from research activities already under way in their countries or organizations.

62. As for the second part of the proposal, the Chairman of TAC said that this issue would be on the agenda for TAC's next meeting. He did not believe, however, that it would be desirable to create a single center to perform the functions envisaged by the representative of the United States. He said he was hopeful that the January meeting of TAC and the summer seminar would lead to further progress on this question of how to marshal available experience in agricultural sector analysis and planning for the benefit of developing countries.

63. One speaker speculated that, with new production technologies having been developed at the centers, there might now be a need for another kind of advance: the development of a methodology for analysis and selection of goals by which developing countries would be put in a position to apply these new technologies themselves without the advice of experts from the developed countries. This methodology might be developed by bringing together experts in this field and enabling them to work closely with those departments in developing countries which were trying to do this kind of work. It would have to be seen whether a centralized effort in this direction was the right approach. If the answer were affirmative, it might be that a center established for this purpose would be very different in structure from the existing biological centers. The answer might also be that no unified approach to this question was desirable. It was therefore suggested that TAC select international experts to look into the issues involved.

64. The Chairman of the Group concluded that it was the consensus that TAC be asked to take careful note of the discussion and to give its advice on whether continuing institutional arrangements would be desirable in connection with the set of problems encompassed within the second part of the proposal of the representative of the United States and, if so, what kind of arrangements there should be.

Discussion of the UNCTAD Resolution on Competitiveness of Natural Products, Synthetics and Substitutes (Agenda Item 8)

65. The Chairman, in introducing this item, cited the UNCTAD resolution which requested that the Consultative Group give urgent consideration to the need for assistance to research designed to improve the competitiveness of natural raw materials including processing and end use research as well as production research.

66. Several speakers expressed the fear that extending the Group's concerns to non-food crops and to research on commercial and industrial uses of these products might have the undesirable effect of diffusing the Group's financial resources and diverting the priority area of food crops. A representative of a developing region, on the other hand, said that there was pressure from all over the developing world for research that would enhance exports of non-food agricultural products from the developing countries, and urged the Group to take serious account of the UNCTAD resolution.

67. Most speakers suggested that it would be desirable for TAC to weigh the issues raised by the resolution, and the Chairman of TAC confirmed that non-food crops would be included in TAC's forthcoming consideration of research priorities. There was agreement that the Consultative Group would take no final decision on the UNCTAD resolution until it had received the advice of TAC.

Review Procedures (Agenda Item 9)

68. The Chairman said that the paper on review procedures which the Secretariat had prepared for the Group's consideration sought, for the most part, to express in the form of recommendations the consensus which seemed to have emerged from the discussion during the informal meeting of the Group in August 1972. The paper dealt with procedures for making an annual review of programs and budgets and with the external scientific reviews which occurred at different intervals at different centers and took a number of different forms.

The paper reflected the consensus that the initiative for designing and scheduling the latter kind of review should be left in the hands of the Centers and their Boards of Trustees. In addition, however, a number of suggestions had been made to meet the wishes of members of the Group who wanted to have some influence over the content and the scheduling of external reviews. One way of having members of the Group participate would be to ask the Centers to prepare a five-year schedule for reviews, indicating which of those reviews would be open to observers, and giving members a chance to

comment on timing and substance. Centers might also give the Group an opportunity to participate in the selection of members of external review panels: the Chairman of TAC, in consultation with the Chairman of the Group, could confirm the selection of experts nominated by the centers, and could appoint additional experts to review panels in cases where that appeared desirable. Should these suggestions be followed, then TAC would have less need than formerly to look into the execution of approved programs by on-going centers and it would have correspondingly more time to consider proposed program changes in those centers, other new research initiatives and how best to fill existing research gaps.

69. The Secretary of TAC made the following comments on behalf of the Chairman of TAC:

- TAC itself did not pretend to examine the budgets of the international centers in detail;
- TAC was anxious that any appearance of interference with approved center programs should be avoided;
- If review panels should be established, their reports would be particularly valuable to TAC;
- TAC would welcome being invited to designate one or more of its members to join in review panels, provided members did not come from the particular region where the center was located;
- TAC recognized the need to clarify review procedures and to improve the content of the Centers' annual reports;
- TAC's concerns should be limited to the difficulties encountered by the centers in carrying out their programs and any program changes which might be proposed.

70. During the discussion of this item, the following principal points were made:

- Several speakers said that they believed it would be better if members of TAC were not themselves members of review panels;
- Members of review panels should be selected in consultation between the institutes and TAC;
- In the case of those centers which had annual external reviews, the visit of the Consultative Group Secretariat's review staff should be concurrent with the center's own external review;
- The review procedure suggested should be tried for the first year on an experimental basis.

71. In summarizing the discussion, the Chairman said that it was the consensus of the Group that the review procedures as proposed should be tried on an experimental basis for one year or so. It should be assured

that, whenever possible, the visits of the Consultative Group reviewing staff should be coordinated with the centers' own reviews. The whole matter would, from time to time, be put on the agenda of Consultative Group meetings for reexamination. Responding to several questions, the Chairman said that the proposal had been sent to the centers for their comments.

Other Business (Agenda Item 10)

72. The Secretary of TAC reported on the FAO regional conferences which had met during the preceding weeks. This statement will be circulated separately.

73. One speaker referred to a resolution passed by one FAO regional conference which provided that research priorities established by the conference should be regarded as guidelines for choosing regional projects to be financed by the Consultative Group; the resolution stated that those guidelines were the more essential because of inadequate representation of the developing countries on the Consultative Group. The speaker said that, in his view, this resolution was based on a misconception of the purpose of the Consultative Group. Research priorities had to be determined in the first instance by TAC which would certainly welcome the advice of the regional conferences. As for a resolution stating the conference's dissent from the position taken by the Consultative Group in regard to the participation of the developing countries, the speaker said that the Consultative Group was a consulting body rather than an organization where decisions had to be reached collectively or by vote.

74. The representative of the FAO region for the Near East said that a mission organized by TAC was scheduled to visit the Middle East and North Africa in early 1973 to study the research problems of that area. During their recent conference, representatives of the region had discussed major research priorities in the area to facilitate the work of the mission. Among the problems discussed were those of dry farming, water use and irrigation techniques, animal food and new varieties of legumes and forage.

75. Of special interest for this region, he said, were the possibilities of aquaculture. For this reason, funds had been raised to finance a feasibility study of this problem in the Near East region. The study might, he suggested, be undertaken by a team appointed by TAC.

76. The point was also stressed that, in its program of conferences and of assistance to the developing countries, FAO should include more information about the research results of the centers.

77. Responding to a question by the Chairman, the Secretary of TAC observed that aquaculture was on the agenda of TAC's next meeting. The terms of reference for a proposed working group had already been drawn up

which would meet in May 1973. It would study the state of the art and advise whether additional research in aquaculture was likely to have significant results, primarily in terms of widespread production of high-protein food for the lower income groups.

78. Referring to the question of fuller participation of developing countries in the Consultative Group, one speaker said that, as had been pointed out at the first planning meeting of the Group, the primary business of the Group was consultation among a body of donors in an attempt to mobilize and coordinate financing for the international centers. TAC, on the other hand, had been set up as the body to advise the Group on research priorities. In doing so, it had been agreed that TAC should increasingly rely on selected panels of experts to advise it on particular matters. TAC might want to rely more heavily on experts from developing countries serving on these panels.

79. In response to this suggestion, the Secretary of TAC said that TAC had already convened such panels or working groups but that TAC's rather tight budget of \$150,000 did not allow a sizable increase in the number of these panels.

Date of next meeting (Agenda Item 11)

80. It was agreed that the next meeting of the Consultative Group would be held during International Centers Week which was scheduled for the week of July 30, 1973.

Press Communique (Agenda Item 12)

81. The Chairman was authorized to issue a press release on the meeting. The text of the release is attached as Annex 5.

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

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Third Meeting

November 1-3, 1972

Washington, D. C.

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CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

Third Meeting
November 1-3, 1972

AGENDA

1. Adoption of Agenda
2. Discussion of the programs of existing centers and TAC recommendations concerning them:
 - a) International Maize and Wheat Improvement Center (CIMMYT)
 - b) International Rice Research Institute (IRRI)
 - c) International Institute of Tropical Agriculture (IITA)
 - d) International Center of Tropical Agriculture (CIAT)
 - e) International Potato Center (CIP)
 - f) International Crops Research Institute for the Semi-Arid Tropics (ICRISAT)
3. Discussion of New Activities recommended to the Consultative Group by TAC:
 - a) International Network of Plant Genetic Resources
 - b) African Relay Station Network related to ICRISAT
 - c) Completion of capital facilities for Asian Vegetable Research and Development Center (AVRDC)
 - d) West African Rice Development Association (WARDA)
4. Discussion of recommendations of the African Livestock Subcommittee regarding activities for 1973
5. Statements of intention regarding financing of:
 - a) existing international centers, for 1973 and, to the extent possible, 1974 as well;
 - b) capital facilities of ICRISAT; and
 - c) any new activities endorsed by the Consultative Group under agenda items 3 and 4.
6. Discussion of selection procedures for Consultative Group representation on Center boards of trustees; and nominations to Board of Trustees of CIP
7. Socio-economic aspects of international agricultural research
8. Discussion of the UNCTAD Resolution on Competitiveness of Natural Products, Synthetics and Substitutes
9. Review Procedures
10. Other Business
11. Date and place of next meeting
12. Press Communique

Indications of Financing of
Existing Centers for 1973
(Equivalent of \$'000)

<u>Donor</u>	<u>Total</u>	<u>CIAT</u>	<u>CIMMYT</u>	<u>CIP</u>	<u>ICRISAT</u>	<u>IITA</u>	<u>IRRI</u>	<u>To Be Allocated</u>
Belgium	220					220 ^{a/}		
Canada	1,750	350 ^{b/}	450 ^{c/}	200		750		
Denmark	250			150-175				75-100
Ford	3,000	750	750			750	750	
Germany	1,975			75	<u>d/</u>	<u>d/</u>		1,900
UNRC	550				280		270	
Japan	<u>d/</u>						<u>d/</u>	
Kellogg	350	350						
Netherlands	430	125		180		125		
Norway	<u>d/</u>				<u>d/</u>			
Rockefeller	3,545	1,400 ^{e/}	870 ^{f/}	140		515	620	
Sweden	1,150			150	1,000			
Switzerland	260			65	130			65
U.K.	1,145			50	225	540	330	
UNDP	1,200		700 ^{g/}		500 ^{h/}			
U.S.	5,390	880	1,500	340	745	1,200	725	
World Bank Group	3,000							3,000

a/ Of which part may be devoted to special projects.

b/ Core support for cassava and swine programs.

c/ Core support for triticale program.

d/ Amount to be determined.

e/ Including \$718,000 to complete CIAT's basic capital facilities.

f/ Including \$120,000 for the Puebla project.

g/ Core support for high-lysine maize program; this amount adjustable in the light of cash needs.

h/ Core support for sorghum and millet programs; this amount adjustable in the light of cash needs.

Indications of Financing of
Existing Centers for 1974

During the Consultative Group meeting, various donors gave indications of their intentions concerning financial support for international agricultural research centers in 1974. In most cases, the amounts mentioned were subject to legislative or other approvals. The indications are summarized below.

General

The representatives of the Ford and Rockefeller Foundations indicated that the support of their organizations for the international agricultural research centers, and especially for the four original centers (CIAT, CIMMYT, IITA and IRRI), would continue; the representative of the Rockefeller Foundation also specifically mentioned a continuing interest in CIP. Both indicated that their organizations wished to be flexible with respect to individual grants, determining the amounts in the light of over-all needs and availabilities within the Consultative Group framework. The Ford representative said that it would continue to be the policy of his Foundation to make individual grants up to a total of \$3 million; the Rockefeller representative said that this also had been the policy of his Foundation.

Without specifying amounts for particular centers, the representative of the United States indicated that in 1974, subject to legislative approval and availability of funds, his Government would continue its support of international agricultural research activities, up to 25 per cent of requirements, so long as that 25 per cent did not exceed \$7 million. If the total of operations endorsed by the Consultative Group were to exceed four times that amount, his Government would re-study the situation in the light of the requirements then existing.

Certain other donors were not in a position to give specific indications of intentions with respect to individual centers in 1974. These included Germany and Japan.

CIAT

The representative of Canada said that his Government would have approximately \$550,000 available in 1974 for CIAT's work in cassava and swine. The representative of the Netherlands said that his Government would continue its support of CIAT at not less than the level for 1973 (\$125,000). With respect to the Kellogg Foundation, it had been indicated during International Centers Week that the Foundation's support would be given at a level of from \$250,000 to \$300,000.

CIMMYT

The representative of Canada said that approximately \$550,000 would be available for the triticale program in 1974. The representative of UNDP

indicated that his organization's support for the high-lysine corn program in 1974 would amount to approximately one-third of his organization's 3-year commitment of \$2,340,000 for this program.

CIP

The United Kingdom representative said that the British grant to CIP in 1974 would at least equal the £21,000 (about \$50,000) to be made available in 1973. The Danish representative indicated that a recommendation would be made within the Ministry of Foreign Affairs that support for CIP be continued at a sum not less than the 1973 level (between \$150,000 and \$175,000). The Swedish representative said that his Government intended to continue its support of CIP on a scale not less than that of 1973. The Netherlands representative said that it was the intention of his authorities to support CIP on at least the same scale as 1973 (\$180,000). The representative of Switzerland reported that his Government would contribute 250,000 Swiss francs (about \$65,000) to CIP in 1974. The representative of Canada said that he would expect the grant of his Government to CIP in 1974 to be at least as large as the \$200,000 grant recommended for 1973.

ICRISAT

The representative of UNDP said that his organization's contribution in 1974 would be roughly one-fifth of the \$3,585,000 his organization was committing to ICRISAT over a 5-year period. The United Kingdom, said its representative, was prepared to make a contribution in 1974 which would be "substantially increased" over the £95,000 (roughly \$225,000) intended for 1973. The Swedish representative said that while he could not commit his Government to specific figures, it was not the intention to diminish the support being given to ICRISAT (\$1,000,000 for 1972/73). The Swiss representative reported that his Government would make a grant of 500,000 Swiss francs (roughly \$130,000). The representative of Canada said that his Government intended to have \$2,100,000 available for ICRISAT in 1974, of which \$800,000 could be drawn down before April 1 of that year.

IITA

The United Kingdom representative said that his Government's support would at least equal its 1973 contribution (£230,000, or about \$540,000). The Netherlands representative indicated that his Government's grant would be maintained on at least the 1973 level. The Belgian representative expressed the hope that his Government's support would increase beyond the 10 million Belgian francs being considered for 1973. The representative of Canada said that his authorities would seek approval for a grant of at least \$750,000.

IRRI

The United Kingdom representative indicated that the British grant to IRRI in 1974 would be at least as much as the £140,250 (about \$330,000) to be granted for 1973. The representative of the International Development Research Centre of Canada said that up to \$280,000 would be available for IRRI's multiple-cropping program in 1974.

FOR IMMEDIATE RELEASE

**INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT**



INTERNATIONAL DEVELOPMENT ASSOCIATION

1818 H STREET, N.W.

WASHINGTON D. C. 20433

TELEPHONE: EXECUTIVE 3-6360

November 8, 1972

**Subject: Consultative Group on
International Agricultural
Research**

Governments and organizations making up the Consultative Group on International Agricultural Research have indicated an intention to make approximately \$24 million available in 1973 to finance international research programs aimed at raising the quantity and quality of food production in developing countries of Asia, Africa and Latin America. The Consultative Group operates under the co-sponsorship of the Food and Agriculture Organization of the United Nations, the United Nations Development Programme, and the World Bank Group.

The financing for next year was indicated in statements by members of the Group at a meeting held in Washington, D.C. on November 1 and 2. Among members of the Group intending to give aid, subject in some cases to legislative or other approvals, are Belgium, Canada, Denmark, the Ford Foundation, Germany, the International Development Research Centre, Japan, the Kellogg Foundation, the Netherlands, Norway, the Rockefeller Foundation, Sweden, Switzerland, the United Kingdom, the United Nations Development Programme, the United States and the World Bank Group.

Most of the funds to be provided will support the ongoing work of one or more of six international agricultural research centers. These are: the International Rice Research Institute, situated in the Philippines; the International Wheat and Maize Improvement Center, in Mexico; the International Center of Tropical Agriculture, in Colombia; the International Institute of Tropical Agriculture, in Africa; the International Potato Center, in Peru; and the International Crops Research Institute for the Semi-Arid Tropics (ICRISAT), in India.

Each of these centers is carrying out research intended to be applicable or adaptable in wide areas of the world. ICRISAT, for example, has a mandate to develop a program for better systems of farming in tropical zones of low rainfall that cover large parts of Africa and South America as well as Asia;

it will seek in the first instance to breed better varieties of certain crops -- sorghum, millet, chickpeas and pigeon peas -- that are particularly suited to these areas. Two of the centers -- the Wheat and Maize Center and the Rice Institute -- were instrumental in developing improved varieties of wheat and rice that led to the "green revolution" in the form of greatly increased production of these foods in Asia, North Africa and Latin America.

In the case of each center, the Group had the benefit of an appraisal by the Group's Technical Advisory Committee (TAC), consisting of 12 distinguished agricultural scientists drawn equally from less developed and developed countries, working under the chairmanship of Sir John Crawford, Vice Chancellor of the Australian National University.

In its Washington meeting, the Group also discussed the recommendations of TAC concerning projects for which specific financial proposals may be made in future years. These include projects for research to develop increased yields of rice on non-irrigated land, for the collection and preservation of genetic resources which have potential value in cross-breeding to produce new and more useful varieties, and for linking African research stations to the work of ICRISAT. The Group also received a progress report on steps being taken to develop an African Livestock Research Institute and to create, as a sub-unit of that Institute, an animal disease laboratory to develop vaccines to protect cattle against two major killer diseases, East Coast fever and trypanosomiasis.

A number of broad policy matters received the attention of the Group during its two-day meeting. One was a resolution from the 1972 session of the United Nations Conference on Trade and Development, asking the Consultative Group to consider broadening its concerns to include research on the production and processing of natural materials to keep them competitive with synthetic substitutes. The resolution was turned over to the Group's Technical Advisory Committee for study and recommendations. Another broad question discussed by the Group was how to promote the interrelationship between the technical research and socio-economic aspects of agricultural development. It was agreed that a special discussion of this topic would be held in conjunction with the next, informal meeting of the Group, in the summer of 1973.

G Z F



THE INTERNATIONAL POTATO CENTER

Address:
Apartado ~~XXXX~~ 5969
Lima - Perú
Cables: CIPAPA - Lima
Telephone: 350266

La Molina, 29 November, 1972

L-1074-CIP-72

Mr. Harold Graves,
Executive Secretary,
Consultative Group,
1818 H. Street, N.W.,
Washington, D.C.,
U.S.A.

Dear Harold,

In response to your letter of November 13, 1972, the International Potato Center will be pleased to cooperate. Enclosed is a copy of a tentative program of events for CIP through 1977 which has been sent to members of the Board of Trustees. A discussion of it has been placed on the Agenda for the January meeting. Since we are a new Center still getting our Board filled, we will need some internal discussions concerning this calendar. I believe what I have provided our Board for consideration, encompasses those points in which the Consultative Group is interested with a specific application to CIP.

Concerning the progress report by the Consultative Group staff, I suggest the following dates, March 26 - 31; April 2 - 6 or April 9 - 14. Our annual Board meeting is May 14 and 15 so by the dates I have given our 1974 budet should be in near final form. At our stage of development as a Center, five days may be more than your team would wish to give to CIP. This would be during the harvest period for our major field work in the Central Sierra which is a two-day trip by car should this be desired.

Best personal regards,
Richard L. Sawyer
Richard L. Sawyer
General Director

Enc.

RLS/hmg

1033000-1-110-13

The International Potato Center (CIP) is a scientific institution, autonomous and non-profit making, established by means of an agreement with the Government of Peru with the purpose of developing and disseminating knowledge for greater utilization of the potato as a basic food. International funding sources for technical assistance in agriculture are financing the Center.

237

THE INTERNATIONAL POTATO CENTER



Address:
Aparcado 3000
Lima - Peru
Cables: CIPAPA - Lima
Telephone: 320266

La Molina, 29 November, 1972

L-1074-CIP-72

Mr. Harold Graves,
Executive Secretary,
Consultative Group,
1818 H. Street, N.W.,
Washington, D.C.,
U.S.A.

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Best personal regards,

Richard L. Sawyer
Richard L. Sawyer
General Director

Enc.

RLS/nmg

1972 DEC - 7 10:43

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G 2 F

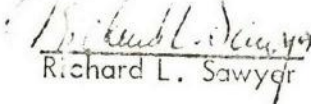
THE INTERNATIONAL POTATO CENTER

Address:
Apartado XXXX 5969
Lima - Peru
Cables: CIPAPA - Lima
Telephone: 350266

La Molina, 27 November, 1972

M-659-CIP-72

TO: Members of the Board of Trustees of CIP

FROM:  Director General
Richard L. Sawyer

SUBJECT: Tentative Calendar of Events for Program Review and Planning for CIP through 1977.

The International Potato Center is a member of the Network of Centers being funded through the Consultative Group on International Agricultural Research. The Consultative Group and each individual donor have their processes for reviewing programs and budgets for the institutions they are financing. The Board of Trustees of each Center may have their own specific procedures for program evaluation and budget acceptance. Thus a process must be developed which 1) adequately informs donors and gives them a feeling of participation, 2) provides the necessary information on schedule to the Consultative Group and, 3) maintains the authority for program planning and execution with the Board of Trustees of the given Center.

In relation to the other Centers in the Network, the Core budget of CIP is being financed by a relatively large number of small donors rather than a major portion coming from a small number of large donors. A calendar of events which provide a sound base for program and budget planning and review will help protect the staff of CIP from the need of constant uncoordinated reporting to visitors representing funding agencies.

Following are two paragraphs from a paper on "Review Procedures" as prepared by the Secretariat in response to the desire of the Consultative Group to have recommendations concerning the process of reviewing the programs and budgets of the Centers in the Network.

"Each agricultural research program endorsed by the Consultative Group is subject to several kinds of review. From the standpoint of the Group, the purpose of review procedures is to assure that the program warrants support and to indicate the appropriate amount of such support.

..//

27 November, 1972

The review procedures of the international agricultural research centers and of the Consultative Group are still in the process of evolving and being strengthened. The informal meeting of the Group during International Centers Week earlier this year clearly indicated the desire of members that this evolution continue, especially for the purpose of increasing the flow of information to donors and reinforcing the confidence with which they can make judgements about support."

The Consultative Group is associating with both CIP and ICRISAT from their initiation. CIP can take advantage of Consultative Group suggestions on planning and reviews from the start and not have to adjust as some of the older Centers are having to do.

All Centers have been asked to present a calendar of events with a tentative schedule of in-house reviews, external reviews, seminars and Executive Committee and Trustees' meetings through 1977. Thus a tentative calendar of events has been prepared for CIP which includes Board Meetings, reviews, planning workshops and conferences. This calendar is developed to help CIP have a strong program which is adequately reacting to the priority problems of potato improvement in developing countries. Review Programs include:

1. Internal Reviews (annually)

Review of progress made during the past year, the work being done the present year and plans for the next three years. Thus there is a five year internal program approach annually which is readjusted in accordance with progress.

2. External Project Reviews (Three year cycle)

Since CIP is a one crop Center, reviews can be handled by projects instead of commodities. Periodically a team of up to ten to twelve experts in the given area of work will review the progress to date and help plan the work for the next five year period. This is a review - planning conference approach using senior outside help to give guidance to CIP projects. At these conferences the Consultative Group and donor agencies may have representatives participating with CIP scientists, linkage program personnel and impartial review experts.

3. Total Program Review (five to seven year cycle)

Approximately every five years, an over-all review should be held to appraise CIP's activities and see what adjustments and changes in direction should be made. This program review panel will be determined by the CIP Board of Trustees with suggestions from the Consultative Group.

Board of Trustee activities include:

1. Annual Program Review and tentative budget presentation early in the year after the Annual Internal Review by CIP staff.
2. Annual Executive Committee Meeting prior to the annual meeting.
3. Annual Meeting at which the program and budget is approved for presentation at Centers¹ Week for funding from the Consultative Group members.

The Annual Calendar of Events for CIP must be coordinated with Centers¹ Week when program and budget information for the following year are presented to the Consultative Group for funding consideration. Centers¹ Week is being held the latter part of July and early August in order that donor agencies have time to review proposals, make decisions for specific funding commitments and have money available as close as possible to the first of the calendar year being funded. Thus there must be a logical sequence of events leading up to Centers¹ Week with adequate preparation time for each individual step. These are:

1. Annual internal review - Mid January
2. Meeting of the Board of Trustees- Late January
Review of progress and discussion of program and budget for the coming year.
3. Executive Committee - March
Finalizing program and budget for presentation at annual meeting.
4. Annual Meeting - May
Program and budget approval for the following year (presented to the Consultative Group at Centers¹ Week)
5. Centers¹ Week - late July - early August

In order to utilize the best possible scientific knowledge in an approach to the problem of potato improvement, an International Symposium was held in July of 1972 on "Key Problems and Potentials for Greater Use of the Potato in the Developing World". Leading scientists working with potatoes in developed and developing countries participated. A special committee of international scientists attending the conference reviewed the CIP documentation developed for the Technical Advisory Committee of the Consultative Group and at the end of the Symposium presented a report which was included in the proceedings of the Symposium. The committee was in agreement with the CIP documentation for the program of the Center. Thus this Symposium established a base for CIP program development. This can be considered a major over-all review of the status and the planning for the initial five to

27 November, 1972

seven years program of CIP.

CIP is already starting its review and planning conferences for individual projects. The first one takes place in December in Costa Rica on Bacterial Wilt. A copy of the itinerary is attached. The second one on potato taxonomy takes place in Lima in January of 1973 and is a planning workshop for the systematic collection and classification of potato germ plasm. The program itinerary is being planned by Professor Jack Hawkes of the University of Birmingham. In a three year period all of the major CIP projects will be included. During the second three year period, projects will tend to be looked at in conjunction with sister projects rather than separately. Thus the Bacterial Wilt Project will be reviewed in 1975 for the second time in association with late blight resistance and the physiology of adaptation as a part of a team approach to adaptation of the potato to the lowland tropics.

Following is the tentative schedule of events for CIP from 1972 through 1977 which has been provided to the Executive Secretary of the Consultative Group on International Agricultural Research. You will probably want to discuss this calendar and the philosophy of program approach it represents for CIP at our next Board meeting. I would appreciate your reactions.

Richard L. Sawyer
Director General

RLS/hmg

..//

1972

January 25

Board of Trustees Meeting - Lima
Review of Progress

May 22 - 23

Annual Meeting - Board of Trustees - Lima
Budget Approval for 1973

July 17 - 19

CIP Symposium - Key Problems and Potentials
for Greater Use of the Potato in the Develop-
ing World -
A review of progress with key potato improve-
ment problems to establish a base for CIP pro-
jects. A review committee composed of inter-
nationally recognized potato scientists reviewed
the CIP program and objectives as outlined in
the TAC 1972 documentation. Their report is
published in the Proceedings of the Symposium.

December 10 - 14

Review and Planning Conference for CIP Bac-
terial Wilt Project - Costa Rica.

1973

January 4 - 15

Taxonomy Workshop (Review and Planning Con-
ference for the systematic collection and classi-
fication of germ plasm)

January 15 - 17

In-house Program Review

January 25 - 26

Meeting of the Board of Trustees

May 14 - 15

Annual Meeting - Board of Trustees

September 1 - 15

Review and Workshop on Late Blight Resistance

November 5 - 9

Review and Workshop on Potato Nutritional
Quality

1974

January 14 - 18	In-house Program Review
January 28 - 29	Meeting of the Board of Trustees
February 11 - 13	Review and workshop on Golden Nematode Resistance
February 25 - 27	Review and workshop on Cold resistance
March 28 - 29	Executive Committee Meeting - Board of Trustees
May 27 - 29	Annual Meeting - Board of Trustees
August ?	Review and Workshop on Utilization of Genetic Resources (held in conjunction with the annual meeting of the Potato Association of America.
September 9 - 11	Seed Production technology for developing countries . Workshop

1975

January 20 - 24	In-house Program Review
February 3 - 6	Meeting of the Board of Trustees
February 17 - 19	Workshop on Potato Utilization (the potato within farming systems, processing, storage)
April 3 - 4	Meeting of the Executive Committee
May 26 - 30	Annual Meeting Board of Trustees
September	Workshop on Adaptation of the potato to the low-land tropics. (Review and planning for projects on Bacterial Wilt and Late Blight Resistance and physiology of adaptation) : To be conducted in conjunction with the sixth triennial Conference of the European Association for Potato Research in The Netherlands.

1976

January 19 - 23

In-house Program Review

February 2 - 4

Meeting of the Board of Trustees

February 23 - 27

Workshop on Germ plasm Collection,
Classification, Maintenance and Utilization.
(Taxonomy, germ plasm maintenance and breed-
ing/genetics program reviews and planning)

March 29 - 30

Meeting of Executive Committee

May 24 - 27

Annual Meeting Board of Trustees

August ?

Workshop on Nutritional Quality
(to be conducted in conjunction with Potato
Association of America Annual Meeting)

1977

January 17 - 21

In-house Program Review

February 2 - 4

Meeting of the Board of Trustees

February 21 - 25

Over-all Program Review

March 28 - 29

Meeting of the Executive Committee

May 23 - 25

Annual Meeting Board of Trustees

August 29 - 31

Golden Nematode Workshop

September 3 - 4

Cold Resistance Workshop

REGISTERED
MAIL NUMBER

0097



No. AC 0204/4121

Ministry of Agriculture
and Cooperatives
Bangkok, Thailand

October, 30, B.E. 2515 (1972)

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H.St., N.W.
Washington, D.C. 20433
U.S.A.

Dear Sir,

Kindly refer to the Ministry of Agriculture and Cooperatives' letter No. AC 0204/4012 dated October 17, B.E. 2515 (1972) informing you that Dr. Siribongse Boon-Long, Inspector-General has been designated to attend this year's formal meeting of the Consultative Group on International Agricultural Research to be held in Washington, D.C. from November 1 to 3, pending the approval of the National Executive Council of the Thai Government.

I am pleased to inform you that the NEC has now given approval. Therefore, Dr. Siribongse Boon-Long will attend the meeting accordingly.

Yours sincerely,

Thalerng Thamrong-Nawasawat
Deputy Under-Secretary of State for Agriculture

1235 NOV -3 1:55

RECEIVED

REGISTERED
MAIL NUMBER 0087

10



Ministry of Agriculture
and Cooperatives
Bangkok, Thailand

No. AC 0204/4121

October 30, B.E. 2512 (1972)

U.S.A.
Washington, D.C. 20433
1818 H.St., N.W.
Agricultural Research
Consultative Group on International
Executive Secretary
Mr. Harold Graves

Dear Sir,

Kindly refer to the Ministry of Agriculture and Cooperatives' letter No. AC 0204/4012 dated October 17, B.E. 2512 (1972) informing you that Dr. Siripongse Boon-Long, Inspector-General has been designated to attend this year's formal meeting of the Consultative Group on International Agricultural Research to be held in Washington, D.C. from November 1 to 5, pending the approval of the National Executive Council of the Thai Government.

I am pleased to inform you that the NEC has now given approval. Therefore, Dr. Siripongse Boon-Long will attend the meeting accordingly.

Yours sincerely,

Thalang Thamong-Nawasawat
Deputy Under-Secretary of State for Agriculture

1972 NOV -3 PM 1:22

RECEIVED

ROYAL NETHERLANDS EMBASSY
OFFICE OF THE FINANCIAL ATTACHE
4200 LINNEAN AVENUE, N. W.
WASHINGTON, D. C. 20008

CI

FA/3857

Washington, D.C.
October 30, 1972

Mr. Harold N. Graves
Executive Secretary of the
Consultative Group on
International Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433

Dear Mr. Graves: *See by H.S.*

This is to confirm that the Netherlands delegation to the meeting of the Consultative Group on International Agricultural Research in Washington on November 1, 2 and 3 1972 will consist of the following delegates:

Baron Reint H. de Vos van Steenwijk, Financial Attaché,
(head of delegation), and
Mr. W.M. Dijkstra, Agricultural Attaché.

Sincerely yours,



Baron Reint H. de Vos van Steenwijk
Financial Attaché

Files

EMBASSY OF FINLAND
1900 TWENTY-FOURTH ST., N. W.
WASHINGTON, D. C. 20008

2577

CI

October 30, 1972

Mr. Harold Graves
Room D1122
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433

Dear Sir:

I have the honor to inform you that Mr. Holger MAURIA, Forestry Office, Ministry of Agriculture, and Mr. Martti MANNINEN, Attaché, from this Embassy have been designated to participate in the capacity of observers in the November Meeting of the Consultative Group on International Agricultural Research.

Truly yours,



Niilo Pusa

Counselor

NP/ums

RECEIVED

Files

OFFICE MEMORANDUM

CI

TO: Executive Secretary

DATE: October 27, 1972

FROM: Seitaro Hattori

SH

SUBJECT: Consultative Group on International Agricultural Research

This is to inform you that the following members will attend the Consultative Group meeting on November 1 - 3 for Japan:

Mr. Masanari SUMI

Alternate Executive Director
for Japan, IBRD

Mr. Toshinobu AKAO

Second Secretary, Embassy of
Japan, Washington, D.C.

RECEIVED

Oct 27 3 16 PM 1972

COMMUNICATIONS SECTION

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CI

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WUI020 LONDON 36/35 27 1730 - October 27, 1972

ETAT PRIORITY

INTBAFRAD WASHDC

Distribution

Mr. Graves

MODEV 29 YRTEL EAGER 699

ICRISAT MATHIESON AND MELVILLE ARRIVING 1655HRS OCTOBER 31

FLT BA521 CRITCHLEY ADVISED 11 OCTOBER AND REQUESTED TO

ARRANGE TRANSPORT AND ACCOMMODATION PLEASE LIAISE WITH HIM

MINISTRANT

Copies of CIP Board of Trustees CVs sent
to Mathieson ; Melville, do Roger Smith,
Oct. 30.

10/27
4:15
other copy sent
given to Mr.
Hops. Jones

OFFICE MEMORANDUM

TO: Files

FROM: Franz H. Kaps *Franz Kaps*

SUBJECT:

DATE: October 27, 1972

00- Mr. Gucovsky of UNDP called me this morning to indicate some general comments UNDP will make at the forthcoming Consultative Group meeting.

1. UNDP will suggest to move Agenda Item 9, Review Procedures, up to become Agenda Item 3. He gave no particular explanation for this change in the Agenda.

2. In the context of the discussion of the Review Procedures, UNDP will suggest the establishment of a subcommittee of the Consultative Group to study this question further, and to report to the Consultative Group at its next Annual Meeting in the fall of 1973. As to the composition of this subcommittee, Mr. Gucovsky said that it should contain the three sponsors of the Group plus three or four other members.

3. UNDP will also suggest the establishment of a panel of experts to review the different centers during the next year on an interim experimental basis.

4. Under 'Other Business', UNDP will invite the attention of TAC on the impacts of pesticides on the environment, and will ask TAC to give this problem thorough thought.

cc: Mr. Demuth
Mr. Graves
FHK:mcj



EXECUTIVE DIRECTOR

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
WASHINGTON, D. C. 20433, U.S.A.



cl

October 27, 1972

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
International Bank for
Reconstruction & Development
Washington D.C.

Dear Mr. Graves:

Further to my Alternate's letter of October 26, I can now inform you that my New Zealand authorities have asked me to represent them as an observer at the next meeting of the Consultative Group on International Agricultural Research. I shall be accompanied by my Technical Assistant, Mr. I.E. Sliper.

Yours sincerely,

A handwritten signature in cursive script, appearing to read "R.L. Knight".

R.L. Knight



ALTERNATE
EXECUTIVE DIRECTOR

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
WASHINGTON, D. C. 20433, U.S.A.



CI

October 27, 1972

Dear Mr. Graves,

Further to my letter of October 17, 1972, would you please note that the Australian Delegation to the forthcoming meeting of the Consultative Group on International Agricultural Research will now be as follows:

- M. A. Cranswick, Alternate Executive Director, I.B.R.D.
- Mr. Stuart H. R. Hume, First Secretary, Embassy of Australia.
- Dr. Peter S. Muecke, Scientific Attache, Embassy of Australia.

Yours sincerely,

M. A. Cranswick

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
International Bank for Reconstruction
and Development
Washington, D.C.

*Embassy
of the
Argentine Republic*

Files
CI

Agricultural Counselor

Washington, D.C.

C.A.N° 149/72

October 26, 1972

Mr. Harold Graves
Executive Secretary
Consultative Group on
International Agricultural Research
Washington D.C. 20433

Dear Mr. Graves:

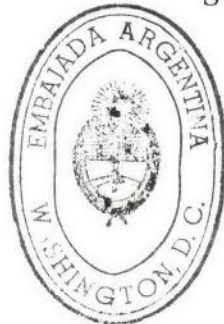
This is to acknowledge receipt of your letter dated October 6, 1972.

I wish to inform you that I will be able to attend the meeting of the Consultative Group which will be held in Washington D.C. from November 1 to 3, 1972.

Concerning your question, I wish to inform you that I been attending these meetings as Argentine Government Representative since the Second Meeting Held in Washington, on December 3rd., 1971.

In this respect I would like to know which will be the tenure of my representation at the next meeting that is whether I shall be alternate or standins Latinamerican Representative.

Sincerely yours,



JDA/mb

CONSEJERIA AGRICOLA


Jorge A. Del Aguila
Agricultural Counselor



ALTERNATE
EXECUTIVE DIRECTOR

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
WASHINGTON, D. C. 20433, U. S. A.

D Mr. Kaps /
Mr. Graves
3 CS (info)
C1

October 26, 1972

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
International Bank for
Reconstruction and Development
Washington, D.C.

Dear Mr. Graves,

In Mr. Knight's absence from Washington, I write to thank you for your letter of October 25 inviting the Government of New Zealand to be represented as an observer at the next meeting of the Consultative Group on International Agricultural Research.

Mr. Knight has asked me to let you know that the Government of New Zealand wishes to accept the invitation; he will be in touch with you himself about the composition of the delegation.

Yours sincerely,

M. A. Cranswick

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LOG 40.

① ~~Mr. Graves~~
② Mr. Kaps / CJ

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ITT TELEX OCTOBER 25, 1972

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AFDEV B ABIDJAN

Distribution:

Mr. Harold Graves

EXECUTIVE SECRETARY

CONSULTATIVE GROUP

INTBAFRAD

WASHINGTON

KK0616 REYRLET OCT 13 CONCERNING INVITATION TO MEETING
NOVEMBER FIRST STOP REGRET INABILITY ATTEND DUE TO COMMITMENTS
STOP REGARDS

BOUNJOUH

AFDEV

+++

25 OCTOBER 1972 AT 11.20

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AFDEV B ABIDJAN

(474) RCASF 742 2329

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TELEX FROM MANILA

OCTOBER 25, 1972

Log 20

~~① Mr. [unclear]~~
② Mr. Kaps (file)
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RICHARD H DEMUTH

DIRECTOR

DEVELOPMENT SERVICES DEPARTMENT

IBRD

WASHINGTON D.C.

OCT 25 7 56 AM 1972

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Distribution

Mr. Demuth

RE CONSULTATIVE GROUP MEETING INTERNATIONAL AGRICULTURAL
RESEARCH STOP REGRET TO INFORM YOU ADB'S INABILITY TO
ATTEND THE MEETING BY SENIOR STAFF DUE TO HEAVY PRESSURE
OF LOAN ACTIVITIES AT YEAR-END STOP REQUEST YOUR SYMPATHY
ON OUR CURRENT POSITION AND EXPECT TO RECEIVE RECORDS OF
YOUR MEETING FOR MY SUBMISSION TO MANAGEMENT WARM REGARDS

HSIEH

DIRECTOR OF PROJECTS

ASIANBANK - Philippines

⊕

24423 IBRD

(copy kept for RHD)

BRAZILIAN EMBASSY

WASHINGTON, D. C., October 25, 1972.

CI

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H Street N.W.
Washington, D.C. 20433

Dear Mr. Graves,

With reference to your letter of October 6, I have the honour to inform you that the Brazilian representatives to the Consultative Group on International Agricultural Research meeting will be the following:

Mr. Francisco Thompson Flores Neto
Head, Economic Section
Embassy of Brazil in Washington

Mr. Clemente Rodrigues Mourão Neto
Second Secretary
Embassy of Brazil in Washington

Sincerely yours,


Celso Diniz
Minister Counselor

MDV/hp.

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1972 OCT 27 PM 3:55

COMMUNICATIONS

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COMMUNICATIONS SECTION

COMMUNICATIONS SECTION

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BRUXELLES 24.10.72

TELEX NR 68252

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C.S./FK.

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COMMUNICATIONS
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C1

Distribution

Mr. Graves

INTBAFRAD WASHINGTON

=====

NOTREF 488340

ATTENTION MR HAROLD GRAVES STOP

CONCERNING YOUR LETTER OCTOBER 6 HAVE PLEASURE TO INFORM THAT EEC
COMMISSION WILL BE REPRESENTED BY OUR WASHINGTON DELEGATION AT
MEETING CONSULTATIVE GROUP STOP

ERICH WIRSING

DIRECTEUR COMEURFED

☼

24423 IBRD

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ROYAL DANISH EMBASSY
WASHINGTON, D.C.

Cl

Mr. Harold Graves,
International Bank for
Reconstruction and Development,
1818 H Street, N.W.,
Washington, D.C. 20433.

3200 WHITEHAVEN STREET, N.W.
WASHINGTON, D.C. 20008
TEL.: (202) 234-4300
TELGR.-ADR.: AMBADANE
TELEX NO.: 44-0081 (I.T.T.)
089-525 (W.U.I.)

.....copy(ies)enclosure(s) Ref. 73.C.2/33.a Date October 24, 1972.

Dear Mr. Harold Graves:

With reference to your letter of October 12, 1972, I beg to inform you that at the meeting of the Consultative Group on International Agricultural Research to be held in Washington, D.C. in the first days of November 1972, Denmark will be represented by Miss Inger Nielsen, Head of Department, DANIDA, Ministry of Foreign Affairs.

Miss Nielsen will, however, probably arrive in Washington, D.C. in the evening of November 1, 1972, but Mr. Lars Tybjerg will participate that day, and he will attend the meeting the following day(s) as well.

Sincerely yours,



Erik Hauge
Economic Counselor

c.c.: Mr. Erik Törnqvist,
Executive Director,
Nordic Office,
IBRD.

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1972 OCT 26 AM 10:36

IBED
MOLTO OFFICE
EXECUTIVE DIRECTOR
C.C. DE LAKE, DIRECTOR

Economic Commission
for Latin America
[Handwritten Signature]
Director

The meeting of the Commission for Latin America
will be held on October 1, 1972, at the
Hotel Intercontinental, Washington, D.C.

of representatives of the Commission for Latin America
will be held on October 1, 1972, at the
Hotel Intercontinental, Washington, D.C. The
meeting will be held on October 1, 1972, at the
Hotel Intercontinental, Washington, D.C.

Best regards,
[Name]

(10)

(10)

10

10/26/72

October 26, 1972

Washington, D.C. 20543
1818 N Street, N.W.
Economic Commission for Latin America
Intercontinental Hotel
Washington, D.C.

10/26/72
1818 N Street, N.W.
Washington, D.C. 20543
Economic Commission for Latin America

WASHINGTON, D.C.
ROYAL DANISH EMBASSY

C

EMBASSY OF THE
SOCIALIST REPUBLIC OF ROMANIA
WASHINGTON, D. C.

Washington, D.C., October 23, 1972

cl

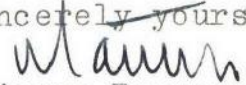
Mr. Harold Graves
Executive Secretary
Consultative Group on
International Agricultural Research
1818 H. St., N.W.
Washington, D.C. 20433

Dear Mr. Graves:

Referring to your letter of October 6, 1972 I would like to inform you that Mr. Octavian Ichim, economic officer in the Romanian Trade Office in New York will represent Romanian Government at the meeting of the Consultative Group on International Agricultural Research which will be held in Washington from November 1 to 3.

Please be free to contact me any time you feel it necessary.

Looking forward to hearing from you I remain,

Sincerely yours,

Mircea Raceanu
First Secretary

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1972 OCT 26 AM 10:58

COMMUNIST PARTY

Handwritten notes in the top right corner, including the name "N. J. ...".

Main body of faint, mostly illegible text, possibly a letter or report.

Additional faint text at the bottom of the main body, possibly a signature or address.

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D.C. 20433

Mr. F. Kape

*With the Compliments of
Placido L. Mapa
Alternate Executive Director*

10/31/72



REPUBLIKA NG PILIPINAS
KAGAWARAN NG MGA SULIRANING PANLABAS
(Department of Foreign Affairs)
MAYNILA

1

20 October 1972

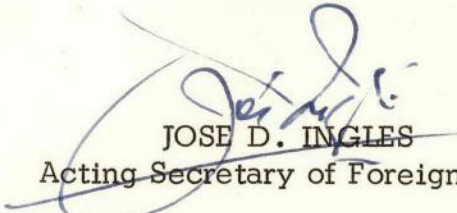
Sir:

25908

I have the honor to inform you that the Republic of the Philippines will be represented by Dr. Placido Mapa, Jr., Executive Director, International Monetary Fund, in the meeting of the Consultative Group on International Agricultural Research which will be held in Washington, D.C. from 1 to 3 November 1972.

Accept, Sir, the assurances of my high consideration.

Very truly yours,


JOSE D. INGLES
Acting Secretary of Foreign Affairs

The Executive Secretary

Consultative Group on International Agricultural Research
Washington, D. C.



Foreign and Commonwealth Office

Overseas Development Administration

Eland House Stag Place London SW1E 5DH

Telephone: 01 - 828 4366 ext 1351

Mr Harold Graves
Executive Secretary
Consultation Group on Inter-
national Agricultural Research
1818 H St NW
Washington DC 20433
USA

Your reference

Our reference STM 236/211/03

Date 18 October 1972

Dear Mr Graves

I am writing to inform you officially that our representatives at the meeting of the Consultative Group to be held in Washington during 1st to 3rd November will be Messrs W A C Mathieson and A R Melville.

Yours sincerely

J W Howard

RECEIVED
18 OCT 1972

RECEIVED



Your reference
Our reference STM 336751703
Date 18 October 1975

Mr Harold Graves
Executive Secretary
Consultation Group on Inter-
national Agricultural Research
1818 H St NW
Washington DC 20433
USA

Dear Mr Graves

I am writing to inform you officially that our representatives at the meeting of the Consultative Group to be held in Washington during 1st to 3rd November will be Messrs W A C Matheson and A R Melville.

Yours sincerely

J W Howard

SECTION
COMMUNICATIONS
1972 OCT 23 PM 12:12

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ALTERNATE
EXECUTIVE DIRECTOR

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
WASHINGTON, D. C. 20433, U. S. A.



Files
CI

October 17, 1972

~~1. Mr. Raps~~

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
Washington, D.C.

Dear Mr. Graves,

In answer to your letter dated October 6,
my Australian authorities have advised that they will
be represented at the November 1-3 meeting of the
Consultative Group on International Agricultural
Research by the following delegates:

- M. A. Cranswick, Alternate Executive Director
- Max Hughes, First Secretary, Australian Embassy.

Yours Sincerely,

M. A. Cranswick



REGISTERED
MAIL NUMBER 0310

No AC 0204/ 4012

Ministry of Agriculture
and Cooperatives
Bangkok, Thailand

October 17 , B.E. 2515 (1972)

Mr. Harold Graves
Executive Secretary
Consultative Group on International Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433
U.S.A.

Dear Sir,

Reference is made to your letter dated October 6, 1972 inviting representation at this year's formal meeting of the Consultative Group on International Agricultural Research to be held in Washington, D.C. from November 1 to 3.

I have the pleasure to inform you that the Ministry of Agriculture and Cooperatives has designated Dr. Siribongse Boon-Long, Inspector-General, to attend the said meeting, pending the approval of the National Executive Council of the Thai Government. I shall confirm you once the decision has been made by the Council.

Yours sincerely,

(Prida Karnasut)

Under-Secretary of State for Agriculture

SECTION
COMMUNICATIONS
OCT 17 1972

RECEIVED

120
REGISTERED
MAIL NUMBER



Ministry of Agriculture
and Cooperatives
Bangkok, Thailand

No AC 0204/4012

October 17, B.E. 2512 (1972)

Mr. Harold Graves
Executive Secretary
Consultative Group on International Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433
U.S.A.

Dear Sir,

Reference is made to your letter dated October 6, 1972 inviting representation at this year's formal meeting of the Consultative Group on International Agricultural Research to be held in Washington, D.C. from November 1 to 3.

I have the pleasure to inform you that the Ministry of Agriculture and Cooperatives has designated Dr. Siripongse Boon-long, Inspector-General, to attend the said meeting, pending the approval of the National Executive Council of the Thai Government. I shall confirm you once the decision has been made by the Council.

Yours sincerely,

(Prida Kamsri)
Under-Secretary of State for Agriculture

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1972 OCT 24 PM 1:03

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Southeast Asian Regional Center for Graduate Study and Research in Agriculture

Mailing Address:
College, Los Baños, Laguna
Philippines
Tel. Nos. 2317, 2290

Mr. Graves *Mr. Reyes*
Cable Address: (S)
SEARCA, Manila
file

October 16, 1972

Mr. Harold Graves
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H Street, N. W.
Washington, D. C. 20433
U. S. A.

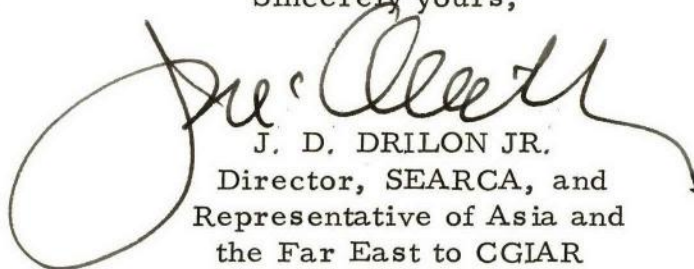
Dear Mr. Graves:

I have your letter of October 6, 1972 and I hasten to reply.

Because I would not be available for the CGIAR's meeting to be held in Washington, D. C. from November 1 to 3, 1972, I am arranging for Dr. Placido Mapa, Jr. to be the representative of our Government. He is now with the World Bank and that should prove convenient.

Of course, Dr. Mapa and your office will be officially informed by our Government.

Sincerely yours,


J. D. DRILON JR.
Director, SEARCA, and
Representative of Asia and
the Far East to CGIAR

cc: Hon. Roberto Reyes
Assistant Executive Secretary
Office of the President
Republic of the Philippines
M a n i l a

RECEIVED

1972 OCT 25 AM 8:57

COMMUNICATIONS SECTION

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