

THE WORLD BANK GROUP ARCHIVES

PUBLIC DISCLOSURE AUTHORIZED

Folder Title: IPA Chronological files (outgoing) - Chrons 13

Folder ID: 1772385

ISAD(G) Reference Code: WB IBRD/IDA 03 EXC-10-5765S

Series: IPA chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

Digitized: June 30, 2012

To cite materials from this archival folder, please follow the following format:

[Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to <http://www.worldbank.org/terms-of-use-earchives> for full copyright terms of use and disclaimers.



THE WORLD BANK
Washington, D.C.

© 2012 International Bank for Reconstruction and Development / International Development Association or
The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
Internet: www.worldbank.org


PUBLIC DISCLOSURE AUTHORIZED

McNamara Papers

Malheur Chronological file, 1975 (Jan - Sept.)

Vol. 13

THE WOODS BARK GROUP
Archives



1772385

A2004-031 Other #: 2 309645B

IPA Chronological files (outgoing) - Chrons 13

**DECLASSIFIED
WITH RESTRICTIONS
WBG Archives**

492/2/1162

SEP 25 1975

Dear Mr. Rappleye:

Now that the pressures of the Annual Meeting have eased I want to take this opportunity to thank you for the excellent editorial appearing in the September Second Edition of the American Banker. It was highly perceptive, recognizing clearly what we are trying to do here at the Bank in terms of developing a "practical aid philosophy" covering the physical and social aspects of development. I very much appreciate the thoughtful statement the Banker has published.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Willard C. Rappleye, Jr.
Editor
The American Banker
525 West 42nd Street
New York, N.Y. 10036

JEM:rgw
September 24, 1975

492/2/167

SEP 25 1975

Dear Professor Berwick:

Thank you for your letter and its warm invitation to speak at the School of Forestry and Environmental Studies during the academic year.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Stephen E. Berwick
School of Forestry and Environmental Studies
Yale University
205 Prospect Street
New Haven, Connecticut 06511

JLMaddux:mwm
September 23, 1975

1.1 Yale University
BERWICK, S.

492/2/160

SEP 25 1975

Dear Ms. Sullivan:

Thank you for your letter and its warm invitation to speak to the Cornell Forum during the academic year.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Kathleen Sullivan
President
Cornell Forum
Cornell University
217 West Ave.
Ithaca, New York 14850

JIMaddux:mwm
September 23, 1975

1.1 Cornell Univ.
SULLIVAN, K.

492 / 2 / 159

SEP 25 1975

Dear Dr. Pollack:

Thank you for your letter and its warm invitation to speak at the Tenth Annual Executive Update at Fairleigh Dickinson next February 5th.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating seminar.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jerome M. Pollack
President
Fairleigh Dickinson University
Rutherford, New Jersey 07070

JLMaddux:nwm
September 23, 1975

1.1 Fairleigh Dickinson University
POLLACK, J.

492/2/158

SEP 25 1975

Dear Mr. Mottu:

Thank you for your letter and its invitation to speak to the Junior Chamber of Geneva next January.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating debate.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jean-Pierre Mottu
Entreprise De Demain
P. O. Box 401, 1211 Geneva 26
Switzerland

JIMaddux:nwm
September 23, 1975

1.1 Junior Chamber of Geneva
MOTTU, J.

492/2/156

SFP 23 1975

Dear Mr. Westhoff:

Thank you for your letter and its interesting enclosure which Prince Bernhard has kindly forwarded to me.

Quite frankly, due to pressures on my schedule, I have been unable to give your work the close attention an informed opinion would require. However, I am aware of studies being done in the field of cyclical forces, and I appreciate having your views.

It was thoughtful of you to write.

Sincerely,

Robert S. McNamara

Mr. Henri Westhoff
Baarnsteyn
Prins Hendriklaan 152
Baarn
Holland

MW Messiter
September 23, 1975

3.1 WESTHOFF, H.

492/2/154

SF 22 1975

Dear Mr. Dayal:

Thank you for your letter and the copy of your article which appeared in "The Economic Times." I appreciate having your views.

It was very thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ishwar Dayal
National Fellow
Indian Council of Social Science
Research
D2A/5, Vasant Vihar
New Delhi 110057
India

JLMaddux:mwm
September 19, 1975

3.1 DAYAL, I.

492/2/153

SEP 22 1975

Dear Mr. Gallagher:

Thank you for your letter and its warm invitation to speak to the Syracuse Jaycees next January.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William Gallagher
President
Syracuse Jaycees, Inc.
1700 Mony Plaza
Syracuse, New York 13202

JLMaddux:mwm
September 19, 1975

1.1 Syracuse Jaycees
GALLAGHER, W.

492/2/152

SFP 22 1975

Dear Senator Culver:

I enclose my response to President Parks of Iowa State University declining, with regret, his kind invitation to address the World Food Conference in Ames next July.

I understand that Peter Riddleberger of the Bank staff has been in touch with your office to discuss other ways in which the World Bank might contribute to the success of this Conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Encl.

The Honorable
John C. Culver
United States Senate
Washington, D.C. 20510

PBRiddleberger/JEMerriam/pam
September 18, 1975

For Mr. McNamara's Office (2)

692/2/151

SEP 22 1975

Dear President Parks:

Thank you for your kind invitation to address the World Food Conference in Ames on July 1, 1976. I am familiar with the effort that has gone into preparation for this conference and the work done on its behalf by both Senators Culver and Clark.

Unfortunately, early July is an extremely busy time for us here in the Bank, since it comes at the close of our fiscal year when we must balance accounts and take stock of our annual effort. I have found over the years that these demands, compounded with normal activity, make it virtually impossible for me to leave Washington. Accordingly, I must regretfully decline your kind invitation. But please allow me to extend my best wishes for the success of your conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. W. Robert Parks
President
Iowa State University
Ames, Iowa 50010

PBRiddleberger/JEMerriam/pam
September 17, 1975

For Mr. McNamara's Office (2)

492/2/150

SEP 18 1975

Dear Phil:

Thank you for your warm letter and your gracious invitation that I speak to the World Population Society on November 20.

I appreciate your thinking of me, and I'm very sorry to have to decline. Unfortunately, I will be in Latin America at that time.

This is an important forum, and I would be very interested to see a copy of the papers and discussion summaries if they are published.

With best wishes for the success of the conference and warm regards, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Philander Claxton
World Population Society
P. O. Box 106
Eagle Station
Washington, D. C. 20016

JIMaddux:mwm
September 17, 1975

1.1 World Population Society
CLAXTON, P.

492/2/149

SEP 17 1975

Dear Mr. Segel:

Thank you for your letter of September 3, 1975 inviting me to address the American Society of Newspaper Editors and the National Conference of Editorial Writers in cooperation with the United Nations Association in New York on October 6, 1975. Much as I would like to accept your offer, my schedule simply will not permit me to be in New York on that day.

The issues currently under consideration at the Seventh Special Session are of immense importance and deserve serious attention and analysis by the American press and other media. Your efforts to do just this are most laudable, and I am sorry that I will not be able to join you at this time.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joseph M. Segel
Program Chairman
United Nations Association
345 East 46th Street
New York, N.Y. 10017

PBRiddleberger:pam
September 15, 1975

cc: For Mr. McNamara's Office (2)

Cleared by Mr. J. E. Merriam

492/2/148

SEP 16 1975

Dear Mr. Ainslie:

Thank you for your note and your
generous comments.

It was very thoughtful of you to
write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James F. Ainslie
12551 Corlies N.
Seattle, Washington 98133

JIMaddux:mwm
September 9, 1975

692/2/147

SEP 5 1975

Dear Messrs. Sullivan and Summey:

Thank you for your letter and its warm invitation to speak at the Cumberland School of Law during the coming academic year.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. James A. Sullivan
Mr. Sidney C. Summey, Jr.
Student Bar Association
Cumberland School of Law
Samford University
800 Lakeshore Drive
Birmingham, Alabama 35209

JLMaddux:nwm
Sept. 3, 1975

1.1 Samford University
SULLIVAN, J.

492/2/146

SEP 5 1975

Dear Mr. Gray:

Thank you for your letter of August 25. It is gracious of you to have renewed the invitation for me to speak to the Chicago Committee, and I very much regret having to decline.

My problem unhappily remains the same: a very crowded schedule complicated by necessary overseas travel. These trips have somehow to be fitted in between a tight schedule of Board meetings, and are difficult to coordinate with other activities.

It was very thoughtful of you to write again and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John D. Gray
Chairman
The Chicago Committee
The Chicago Council on Foreign Relations
116 South Michigan Avenue
Chicago, Illinois 60603

JLMaddux:mwm
Sept. 3, 1975

1.1 The Chicago Committee
GRAY, J.

492/2/145

AUG 28 1975

Dear Mr. Nunes:

Thank you for your letter, which has just reached me on my return from a trip, and your request for a personal chat.

I appreciate your generous comments, and regret having to decline. Next week our Annual Meeting of the Board of Governors convenes, and my schedule is hopelessly jammed. After that I will be traveling.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Morris A. Nunes
4527 Airlie Way
Annandale, Virginia 22203

JLMaddux:mwm
August 27, 1975

Req. Int.
NUNES, M.

492/2/144

AUG 15 1975

Dear Mr. King:

Thank you for your letter and its warm invitation to speak to the Harvard Business School Association of Southern California next month.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William D. King
9944 Santa Monica Boulevard
Beverly Hills, California 90212

JLMaddux:mwm
August 15, 1975

1.1 Harvard Business School Assoc. of Southern Cal.
KING, W.

492/2/143

AUG 15 1975

Dear Mrs. Kegan :

Thank you for your letter, and its gracious invitation to speak at the Library's next Bicentennial Symposium in early May, 1976.

I appreciate your thinking of me in this connection, and regret having to decline. In view of my present position as an international civil servant I feel it would be inappropriate for me to talk about the United States' relationship with the world at large, as clearly important as that is.

I do hope you will understand, and please accept my congratulations on so distinguished a series of symposia.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Elizabeth Hamer Kegan
Acting Librarian of Congress
The Library of Congress
Washington, D.C. 20540

JLMaddux:mwm
August 15, 1975

1.1 Library of Congress
KEGAN, E.

492/2/142

AUG 15 1975

Dear Messrs Lacy and Morehead:

Thank you for your letter and its warm invitation to speak to the American Graduate School of International Management during the coming academic year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Phillips Lacy
Mr. Dean Morehead
American Graduate School of International
Management
Thunderbird Campus
Glendale, Arizona 85306

JLMaddux:mmm
August 14, 1975

1.1 Am. Graduate School of Intl Management
LACY, P.

492/2/141

AUG 13 1975

Dear Dr. Carli:

Thank you for your kind letter regarding your leaving the governorship of the Banca d'Italia.

I want to add my personal congratulations to those of your legion of friends and colleagues in the international financial community for the impressive contribution you have made over the years in the critical field of world monetary affairs. Yours has been a distinguished and fruitful career.

Please accept my warm best wishes for your future activities, and I do hope we can meet again soon.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Guido Carli
Governor
Banca d'Italia
Rome, Italy

JLMaddux:mwm
August 12, 1975

692/2/140

AUG 13 1975

Dear Mr. Stone:

Thank you for your letter and its warm invitation to speak at the Yale Political Union during the coming academic year.

I appreciate your thinking of me, and I am sorry to have to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael K. Stone
President
The Yale Political Union
1951 Yale Station
New Haven, Connecticut 06520

JLMaddux:mwm
August 12, 1975

1.1 Yale Political Union
STONE, M.

492/2/139

AUG 13 1975

Dear Mr. Zell:

Thank you for your letter and its warm invitation to speak at UCLA during the coming academic year.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eric Zell
Director
Associated Students Speakers Program
University of California at Los Angeles
308 Westwood Plaza
Los Angeles, California 90024

JLMaddux:mam
August 12, 1975

1.1 UCLA
ZELL, E.

492/2/138

AUG 12 1975

Dear Dr. Watt:

Thank you for your letter, and its enclosure.

I appreciate your asking my comments on the manuscript of your forthcoming volume, and regret having to decline. My schedule just does not make it possible for me to give the attention to the book that it would merit.

I do hope you will understand. It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Kenneth E.F. Watt
Interdisciplinary Systems Group
Institute of Ecology
University of California at Davis
Davis, California 95616

JLMaddux:mwm
August 8, 1975

492/2/137

AUG 12 1975

Dear Dr. Kamm:

Thank you for your letter and its warm invitation to speak at a symposium-conference at Oklahoma State University next April.

I appreciate your thinking of me in this connection, and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert B. Kamm
President
Oklahoma State University
Stillwater, Oklahoma 74074

JLMaddux:mwm
August 8, 1975

1.1 Oklahoma St. Univ.
KAMM, R.

AUG 8 1975

Dear Ms. Armstrong:

Thank you for your letter and its warm invitation to speak at the annual meeting of the national Home Economists In Business next June.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating annual meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Jane Armstrong
Vice President
Consumer Affairs
Jewel Food Stores
1955 West North Avenue
Melrose Park, Illinois 60160

JIMaddux:mmm
August 6, 1975

1.1 Home Economists In Business
ARMSTRONG, J.

492/2/136

AUG 6 1975

Dear Professor Wirsing:

Thank you for your letter requesting that I participate in a videotaped education interview on Food Supply and Population Control.

I appreciate your thinking of me in this connection and regret that pressures on my schedule, compounded by our forthcoming Annual Meeting in early September, make it necessary for me to decline.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Robert G. Wirsing
Department of Government and
International Studies
University of South Carolina
Columbia, South Carolina 29208

JLMaddux:mmm
August 5, 1975

Req. Interview
WIRSING, R.

cc: Mr. Noone



Record Removal Notice



File Title IPA Chronological files (outgoing) - Chrons 13	Barcode No. 1772385
---	-----------------------------------

Document Date Aug 7, 1975	Document Type Letter
-------------------------------------	--------------------------------

Correspondents / Participants
 To: Mr. Chairman
 From: Robert S. McNamara, H. Johannes Witteveen

Subject / Title
 Results of the voting on the resolution proposed by the Joint Remuneration Committee.

Exception No(s).

1 2 3 4 5 6 7 8 9 10 A-C 10 D Prerogative to Restrict

Reason for Removal
 Personal information relating to staff appointment and selection processes.

Additional Comments

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn by Tonya Ceesay	Date Apr 15, 2013
-------------------------------------	-----------------------------

492/4/134

AUG 6 1975

Dear Dr. Gibson:

Thank you for your warm invitation to visit Macquarie University and speak at the American Revolution Bicentenary celebration next April.

It is very thoughtful of you to invite me, and I am sorry to have to decline. Unfortunately, pressures on my schedule here have made it necessary for me to limit my traveling to World Bank business.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating seminar.

Sincerely,

[(Signed)] Robert S. McNamara

Robert S. McNamara

Dr. D.M.T. Gibson
Chairman, Universities Committee
Macquarie University
North Ryde
New South Wales 2113
Australia

JLMaddux:mwm
August 4, 1975

1.1 American Revolution Bicentenary
GIBSON, D.

JUL 31 1975

492/2/133

Dear Mr. Morgenstern:

Thank you for your letter and its warm invitation to speak in Muskegon next December.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. H. Richard Morgenstern
President
The Muskegon Bank and Trust Company
335 West Western Avenue
Muskegon, Michigan 49443

JLMaddux:mwm
July 29, 1975

1.1 Muskegon Bank & Trust Co.
MORGENSTERN, H.

JUL 31 1975

492/2/132

Dear Mr. Mersman:

Thank you for your letter and its warm invitation to speak before a group of international organizations in the San Francisco Bay Area this fall.

I appreciate your thinking of me, and I am sorry to have to decline. Pressures on my schedule here in Washington, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Scudder Mersman, Jr.
Senior Vice President
Bank of America National Trust
And Savings Association
San Francisco, California 94137

JJMaddux:mwm
July 28, 1975

1.1 Bank of America
MERSMAN, S.

492/2/131

JUL 25 1975

Dear Mr. Manton:

Thank you for your letter inviting me to join the Advisory Council of Resources and Industries Associates.

I appreciate your thinking of me, and I am sorry to have to decline. Pressures on my schedule here in Washington, compounded by trips to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank work.

I do hope you will understand, and please accept my best wishes for the success of your endeavor.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas B. Manton
Managing Director
Resources and Industries Associates
25 West 43rd St., Suite 1400
New York, N. Y. 10036

cc: Mr. W. Clark

JIMaddux:mmm
7/23/75

1.1 Resources & Industries Assoc.
MANTON, T.

JUL 25 1975

492/2/129

Dear Mr. Shah:

Thank you for your letter and its warm invitation to lecture under the auspices of the Dr. Vikram A. Sarabhai AMA Memorial Trust next December or January.

I appreciate your thinking of me in this connection, and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. I. C. Shah
Chairman
Dr. Vikram A. Sarabhai AMA Memorial Trust
Ahmedabad Management Association
Bank of India Building
Bhadra, Ahmedabad 380 001
India

JLMaddux:mwm
July 23, 1975

1.1 Sarabhai AMA Memorial Trust
SHAH, I.

492/2/128

JUL 25 1975

Dear Mr. Reynolds:

Thank you for your letter inviting me to speak at the International Center for Dynamics of Development's conference on August 29 in New York.

I appreciate your thinking of me, and regret having to decline. The Bank's Annual Meeting will begin on September 1, and it will not be possible for me to leave Washington the week before.

I do hope you will understand, and please accept my best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Dana D. Reynolds
President
International Center For Dynamics Of
Development
4201 South 31st Street, #616
Arlington, Virginia 22206

JLMaddux:mwm
July 23, 1975

1.1 Int'l Center For Dynamics of Dev.
REYNOLDS, D.

JUL 24 1975

492/2/127

Dear Reverend Sanders:

Thank you for your warm invitation that I speak to the congregation on the issue of world hunger.

The prospect of visiting Ann Arbor is attractive, and I regret having to decline. I have to make a number of trips abroad during the fall.

I am delighted to hear of the congregation's plans to emphasize the global issues of hunger and poverty, and am confident that this will make an important contribution to a broader understanding of the international development task.

Please accept my best wishes for the success of the program. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Reverend Robert E. Sanders
First Presbyterian Church
1432 Washtenaw Avenue
Ann Arbor, Michigan 48104

1.1 First Presbyterian Church
SANDERS, R.

JLMaddux:mam
July 22, 1975

492/2 /12 6

JUL 24 1975

Dear Dr. Nelson:

Thank you for your letter and its invitation that Mrs. McNamara and I participate in the Forty-ninth American Assembly, October 30 - November 2.

I appreciate your thinking of us in this connection and regret having to decline. We will be out of the country during that period.

It was kind of you to write, and please accept our best wishes for the success of the program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Clifford C. Nelson
President
The American Assembly
Columbia University
New York, New York 10027

JLMaddux:mwm
July 22, 1975

1.1 The American Assembly
NELSON, C.

JUL 24 1975

492/2/125

Dear Mr. Lamberson:

Thank you for your letter and its warm invitation to speak at the Annual Meeting of the International Institute of Synthetic Rubber Producers on April 1 or 2, 1976.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ralph Lamberson
Managing Director
International Institute of Synthetic
Rubber Producers, Inc.
45 Rockefeller Plaza
New York, New York 10020

JMaddux:mwm
July 22, 1975

1.1 Int'l Institute of Synthetic Rubber Producers, Inc.
LAMBERSON, R.

4912/2/124

JUL 11 1975

Dear Sid:

Thank you for your gracious invitation for me to participate in the 27th annual Student Conference on United States Affairs at West Point in the third week of November.

I appreciate your thinking of me, and I'm sorry again to have to decline. I'll probably be out of the country at that time.

I found the Proceedings of the 1974 Conference fascinating and hope that you will send me a copy of this year's when it is published.

With best wishes for its success, and warm personal regards, I am

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Lieutenant General Sidney B. Berry
Superintendent
United States Military Academy
West Point, New York 10996

JIMaddux:mmm
July 10, 1975

1.1 U.S. Military Academy
BERRY, S.

492/2/123

JUL 11 1975

Dear Mr. Peters:

Thank you for your letter and its invitation to speak at the annual President's Conference of the Management Institute on August 7th.

I appreciate your thinking of me in this connection and regret that due to previous commitments for that period I will have to decline.

I do hope you will understand. It was thoughtful of you to write, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gordon Peters
President
Multi-Functional Management, Inc.
681 Market Street, Suite 998
San Francisco, California 94105

JLMaddux:mwm
July 10, 1975

1.1 Multi-Functional Management Inc.
PETERS, G.

492/2/122

JUL 10 1975

Dear Dr. Todenhöfer:

Thank you for your letter regarding the CDU's congress on international development, to be held in Bonn on the 4th and 5th of September.

It is kind of you to ask if I would like to receive an invitation. As it happens, our own Annual Meeting of the Board of Governors will be taking place that same week (September 1-6) here in Washington, and I will not be able to leave the city.

Please accept my best wishes for the success of the congress. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jürgen G. Todenhöfer
Member of the Bundestag
Bundeshaus
53 Bonn
Federal Republic of Germany

JLMaddux:mwm
July 8, 1975

3.1 Germany
TODENHOFER, J.

492 / 2/121

JUL 10 1975

Dear Claude:

I have your note indicating that you will be resigning your position as Executive Director on August 18, 1975, and returning to Canada.

It's going to be a blue Monday for all of us in the Bank. The fact is that your five years of service here have simply been outstanding. Throughout the entire period no Director has contributed more to the Bank's program of assistance to its developing member countries than you.

It is not only that your advice has been sound, and your support constructive and consistent, but it has been characterized by a warm and sagacious wit, and an incisive power of expression that has added grace as well as clarity to innumerable Board discussions.

I am going to miss that, and miss you. All of us are. And I want you to know how grateful I am for all that you have done to advance the Bank's efforts over these years.

With warm personal regards, I am

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Claude M. Isbister
Executive Director
Room F1111

JLMaddux:mwm
July 8, 1975

492/2/119

JUL 9 1975

Dear John:

Thank you for your letter in support of Dr. M. S. Swaminathan's invitation that I address the Indian Science Congress Association at its meetings in early January.

Unfortunately, due to previous commitments for that period, I have had to decline, and have so written to him.

It was good of you to write, and I look forward to seeing you soon.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Sir John Crawford
32 Melbourne Avenue
Deakin
Canberra, A.C.T. 2600
Australia

JIMaddux:mwm
July 7, 1975

1.1
CRAWFORD, J.

492/2/117

JUL 9 1975

Your Excellency:

It was kind of you to send me a copy of your new book, "To Win the Future," through Mr. de Borchgrave.

Though I haven't yet had the opportunity to study it in detail, I am grateful for your generous comments regarding my speech in Nairobi, and the Bank's concern with rural development.

It was very thoughtful of you to arrange for me to receive the volume.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Sayed Marei
Speaker
National Assembly
Sharia Maglis Al Oumrah
Cairo
Arab Republic of Egypt

JLMaddux: mwm
July 7, 1975

Misc.
MAREI, S.

492 12/116

JUL 8 1975

Dear Professor Cohen:

Thank you for your letter requesting an interview, and later comments on the manuscript of your forthcoming book on Dean Rusk.

I appreciate your thinking of me in this connection, and regret that I have to decline. In my current position as head of a U.N. agency, with 125 member countries, it would be inappropriate for me to comment on the present or recent political personalities of any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for what I am confident will be a valuable volume.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Warren I Cohen
Department of History
College of Arts and Letters
Michigan State University
East Lansing, Michigan 48824

JLMaddux:mwm
July 2, 1975

Req. Int.
COHEN, W.

492 12/115

JUL 8 1975

Dear Messrs. Corrigan and Waldrop:

Thank you for your letter and its warm invitation to contribute to your Committee's workshop.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank work.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James H. Corrigan, Jr.
Mr. Thomas E. Waldrop
Winston-Salem/Forsyth County Schools
P. O. Box 2513
Winston-Salem, North Carolina 27102

JLMaddux:mwm
July 3, 1975

File: 1.1
CORRIGAN/WALDROP

492 12/114

JUL 8 1975

Dear Miss Pratt:

Thank you for your letter, and its very generous comments.

While I appreciate your thoughtfulness, I have no plans for the future other than to carry on my work in the international development field.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Tanya Grace Pratt
c/o Senator Charles Percy
Rm. 117 U.S. Postal Division
6th Street and Monroe
Springfield, Illinois 62403

JLMaddux:mwm
July 2, 1975

JUL 8 1975

492/2/113

Dear Secretary General:

Thank you for your letter of June 25, 1975 referring to the U.N. Emergency Operation.

I am grateful for your mention of the World Bank's contribution to the Operation and am pleased to note, in particular, the comment that participation by Bank staff has enhanced the usefulness and significance of the work performed for the benefit of the countries most affected by the economic crisis. I also share your view about the advantages which the developing countries can derive from effective co-operative arrangements among the channels of aid.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Kurt Waldheim
Secretary General
United Nations
New York, N.Y. 10017

LPChatenay:sf
cc. & cleared: Mr. H. Chenery;
cc. Messrs. William Clark,
E. Stern
M. Hoffman/Boskey
J. Grenfell/Burney

492/2/112

JUN 30 1975

Dear Dr. Swaminathan:

Thank you for your letter, which arrived while I was abroad. I appreciate your warm invitation for me to speak in early January at the Indian Science Congress Association and am sorry that due to previous commitments for that period I have to decline.

I am delighted that the theme of the conference is going to be "Science and Integrated Rural Development," and I'm grateful for your very generous comments on my interest in this field. I do hope it may be possible for us to have a chat when you are here in July for the meeting of the Technical Advisory Committee.

It was very thoughtful of you to write, and please accept my best wishes for what I am confident will be a very stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. M. S. Swaminathan
President
Indian Science Congress Association
61, Shahjahan Road
New Delhi
India

JLMaddux:mwm
June 24, 1975

File: 1.1 Indian Science Congress Assoc.
SWAMINATHAN, M.S.

492 12/111

JUN 30 1975

Dear Dr. Head:

Thank you for your letter -- which arrived while I was abroad -- and its warm invitation to address the First Inter-Hemispheric Conference for Bankers on July 21.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period I have to decline. Should you feel that one of my senior colleagues would be helpful to the program, please let me know and I will be glad to explore that possibility.

It was very thoughtful of you to write, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Murdock Head
Director
Airlie Foundation
Airlie, Virginia 22186

492/2/110

JUN 30 1975

Dear Dr. Kendrick:

Thank you for your letter -- which arrived while I was abroad -- and its warm invitation to participate in the International Food Delivery Systems Symposium this September.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period I have to decline.

It was very thoughtful of you to write, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. J. B. Kendrick, Jr.
Vice President
University of California
Division of Agricultural Sciences
Berkeley, California 94720

JLMaddux:mmm
June 24, 1975

File: 1.1 Univ. of California
KENDRICK, J.B.

492/2/109

JUN 30 1975

Dear Mr. Holland:

Thank you for your letter -- which arrived while I was abroad -- and its warm invitation to speak at the annual banquet of the Agricultural Research Institute next October.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period I have to decline.

It was very thoughtful of you to write, and please accept my best wishes for what I am confident will be a stimulating program.

Sincerely,

(Signed) R. S. McNamara

Robert S. McNamara

Mr. R. F. Holland
Vice President, Agronomic Research
DeKalb AgResearch, Inc.
Sycamore Road
DeKalb, Illinois 60115

JLMaddux:mwm
June 24, 1975

1.1 Agricultural Res. Inst.
HOLLAND, R.F.

492/2/108

JUN 9 1975

Dear General Rikhye:

Thank you for your letter inviting me to speak at the Academy's conference in Minnesota, November 20th, on the subject, "A World Review of Political-Economic Problems and How to Resolve Them Through Cooperative and Peaceful Efforts."

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period I have to decline. I do hope you will understand, and please accept my best wishes for what will clearly be an interesting conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Major General Indar Jit Rikhye
President
International Peace Academy
777 United Nations Plaza
New York, N. Y. 10017

JIMaddux:mwm
June 6, 1975

File: Inv. to Speak
RIKHYE, I.

492/2/107

JUN 9 1975

Dear Reverend Meneilly:

Thank you for your gracious letter,
and its very generous comments.

In the end, the solution to the global
food problem -- as with other development issues --
depends in great part on public understanding and
support for the necessary policy changes and actions.
I am confident that what you and your congregation
are doing will make a significant contribution to
this effort, and I very much hope that other seg-
ments of the religious community will take the
same serious look at these questions.

It was very thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Reverend Robert H. Meneilly
The Village Church
P. O. Box 8050
Prairie Village, Kansas 66208

JLMaddux:uwm
June 6, 1975

File: Misc.
MENEILLY, R.

492/2/106

JUN 5 1975

Dear Father Blecker:

Thank you for your letter and its warm invitation to speak at a Bicentennial lecture series to be given at St. John's University in 1976.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Reverend Michael Blecker, O.S.B.
President
St. John's University
Collegeville, Minnesota 56311

MWessiter/JLMaddux:mwm
June 4, 1975

File: Inv. to speak
BLECKER, M.

492/2/105

JUN 5 1975

Dear Elise:

Thank you for your letter and its interesting enclosures, as well as your warm invitation that I speak at the workshop on economic growth and income distribution.

I am delighted that you and Kenneth are getting into this subject with your usual thoroughness and originality, and am confident that something very worthwhile will emerge out of the discussions. The attractiveness of the invitation is immense: the importance of the subject, the opportunity of seeing the Bouldings, and the charms of Colorado -- all these conspire to make it almost irresistible, but I am afraid I am very reluctantly going to have to pass. The problem, of course, is my schedule, particularly the overseas trips. They are necessary, but they cut into everything. I know you will understand.

I am counting on you to let me peruse the papers and the summaries of the discussions, when the workshop has been completed. They are certain to be stimulating.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Elise Boulding
Institute of Behavioral Science
University of Colorado
Boulder, Colorado 80302

JLMaddux:mwm
June 4, 1975

File: Inv. to speak
BOULDING, E.

JUN 5 1975

492/2/104

Dear Mr. Townsend:

Thank you for your letter inviting me to contribute an essay to the collection being planned by the Eisenhower Exchange Fellowships.

While I appreciate your thinking of me in this connection, you do not indicate when such an essay would be due. I am afraid that in view of the current pressures on my schedule it would be unlikely that I could write such an essay soon, if indeed at all. I do hope you will understand.

It was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Samuel C. Townsend
President & Executive Director
Eisenhower Exchange Fellowships, Inc.
256 South Sixteenth Street
Philadelphia, Pennsylvania 19102

JIMaddux:mwm
June 4, 1975

File: Inv. to publish
TOWNSEND, S.

492/2/103

JUN 5 1975

Dear Mr. Hudig:

Thank you for your letter and its enclosures, and your warm invitation for me to speak at the Jaycees International 30th World Conference, in Amsterdam, in early November.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period I have to decline.

Please accept my best wishes for what is clearly going to be a stimulating conference. It was very thoughtful of you and Professor Tinbergen to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. D. F. Hudig
President
World Congress Theme Day Commission
Charlotte de Bourbonlaan 25c
Rotterdam, Holland

JLMaddux:mwm
June 4, 1975

File: Inv. to speak
HUDIG, D.

492/2/102

JUN 5 1975

Dear Professor Tinbergen:

Thank you for your warm letter endorsing the invitation of the Jaycees International for me to speak at their World Congress in Amsterdam in early November.

Unhappily I have previous commitments for that period, and have had to decline.

It was very thoughtful of you to write, and I do hope you will come to see me the next time your work brings you to Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Jan Tinbergen
Nauiklaan 31
Den Haag
Holland

JLMaddux:wmw
June 4, 1975

File: Inv. to speak
TINBERGEN, J.

292 (2/101

JUN 4 1975

Dear Fritz:

Thank you for your warm note, seconding President Magrath's invitation that I speak at the International Seminar on the Role of Corporations in Social Development, September 3.

Unhappily, I have had to decline. Our own Annual Meeting will be going on during that week, and will keep me here in Washington.

I have already written to President Magrath, conveying my appreciation for the invitation, and want to thank you too for thinking of me.

Sincerely,

Robert S. McNamara

The Honorable
Walter F. Mondale
The United States Senate
Washington, D. C. 20510

MRMessiter/JLMaddux:nwm
June 2, 1975

File: 2-Inv. to speak
MONDALE, W.

492 12/100

MAY 30 1975

Dear Mr. Klingensmith:

Thank you for your letter and its warm invitation for me to speak at the annual meeting of the Chemical Specialties Manufacturing Association in Washington, D.C., next December.

It is thoughtful of you to invite me, and I am sorry to have to decline. Pressures on my schedule here at the Bank, complicated by necessary travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating meeting.

Sincerely,

(Signed) Robert S. McHamara

Robert S. McHamara

Mr. W. H. Klingensmith
Chairman, General Public Relations
Committee and Program Committee, CSMA
Union Carbide Corporation
270 Park Avenue
New York, N. Y. 10017

MWessiter
May 28, 1975

File: I to speak
KLINGENSMITH, W.

492/2/99

MAY 30 1975

Dear Messrs. Lutz and Coreth:

Thank you for your letter and its warm invitation to speak at a luncheon session of the 27th Annual Virginia Conference on World Trade on October 3.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here at the Bank, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Boris H. Lutz
Mr. Max A. Coreth
27th Annual Virginia Conference on
World Trade
611 East Franklin Street
Richmond, Virginia 23219

MWessiter/JIMaddux:mwm
May 28, 1975

File: Inv. to speak
LUTS, B.

492 12/97

MAY 25 1975

Dear Mr. McCoy:

Thank you for your letter and its gracious invitation to speak at the Center for Ethics and Social Policy next year.

It is thoughtful of you to invite me, and I regret having to decline. My problem is a very jammed schedule here, made even worse by necessary trips to our developing member countries abroad. Unhappily, I have had to decline the invitation from the United Methodist Church in Palo Alto, as well.

I do hope you will understand, and please accept my best wishes for the continuing work of the Center.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Charles S. McCoy
Director
Center For Ethics And Social Policy
2465 LeConte Avenue
Berkeley, California 94709

MWessiter/JLMaddux:mwm
May 21, 1975

File: 2-Center For Ethics & Social Policy
MCCOY, C.

492/2/96

MAY 23 1975

Dear President Magrath:

Thank you for your letter and its warm invitation to speak at the opening plenary session of the International Seminar on the Role of Corporations in Social Development next September.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here at the Bank, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating seminar.

Sincerely,

Robert S. McNamara

Mr. C. Peter Magrath
President
University of Minnesota
202 Morrill Hall
Minneapolis, Minnesota 55455

JLMaddux:mmm
May 19, 1975

File: 2-Univ. of Minnesota
MAGRATH, C.

492/2/95

MAY 23 1975

Dear Mr. Trebon:

Thank you for your letter and its warm invitation for me to speak at the opening session of the Seattle University community forum next October.

It is thoughtful of you to invite me, and I am sorry to have to decline. Pressures on my schedule here at the Bank, complicated by necessary travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas J. Trebon
Seattle University
College of Arts and Sciences
Seattle, Washington 98122

JLMaddux:mzm

File: Inv. to speak
TREBON, T.

492 (2/94)

MAY 23 1975

Dear Mr. Dienna:

Thank you for your letter inquiring about President Kennedy's position on Viet-Nam.

While I appreciate the importance of the questions you have raised, in my present position as an international civil servant, heading a U.N. development agency with 125 member countries, it would be inappropriate for me to comment on military issues affecting any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William Dienna
6 Queens Avenue
Malvern, Pennsylvania 19355

JLMaddux:mwm
May 21, 1975

File: Viet-Nam
DIENNA, W.

492/2/93

MAY 23 1975

Dear Mr. Cracknell

Thank you for your gracious invitation to address the 21st General Conference of the International Federation of Agricultural Producers to be held in Washington, D.C. October 27 - November 5.

It is clearly going to be an interesting Conference, and I very much regret having to decline. I expect to be abroad during that general period.

I have received a warm endorsement of your invitation from Mr. Maden, President of the National Council of Farmer Cooperatives, and enclose a copy of my reply to him.

Please accept my best wishes for a very successful Conference.

Sincerely,

(Signed) Robert S. McManara

Robert S. McManara

Mr. M. P. Cracknell
Secretary General
International Federation of Agricultural
Producers
1, Rue D'Hauteville
75010 Paris
France

cc: Mr. Kenneth D. Naden

JLMaddux:mwm
May 21, 1975

492/2/92

MAY 23 1975

Dear Mr. Maden:

Thank you for your letter and its warm endorsement of the invitation extended by Mr. Cracknell, Secretary General of the International Federation of Agricultural Producers, to address the 21st General Conference of the Federation at its meeting this fall.

I appreciate the Federation's thinking of me in this connection, and regret having to decline. I expect to be out of the country during that general period.

Please convey to Mr. Cracknell both my gratitude for the invitation, and my disappointment that I will not be able to join you. Should he or you be interested in the Bank's being represented at the Conference by one of my senior colleagues, please let me know and we will be happy to explore that possibility.

It was very thoughtful of you to write, and please accept my best wishes for the success of the Conference.

Sincerely,

(Signed) Robert S. McHamara

Robert S. McHamara

Mr. Kenneth D. Maden
President
National Council of Farmer Cooperatives
1129 Twentieth Street, N.W.
Washington, D. C. 20036

cc: Mr. H. P. Cracknell

JLMaddux:mwm
May 21, 1975

File: 2-Inv. to speak
HADEN, K.

492/2/91

MAY 23 1975

Dear Mr. Herling:

Thank you for your note regarding the possibility of my addressing a National Press Club luncheon.

My schedule is so jammed up for the months immediately ahead that I cannot make a commitment just now. But I will keep it seriously in mind and will try to suggest a feasible time later on when things ease up a bit.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McManara
Robert S. McManara

Mr. John Herling
Chairman
Speakers Committee
National Press Club
Washington, D. C.

JLMaddux:mwm
May 21, 1975

File: 2-Inv. to speak
HERLING, J.

492/2/90

MAY 19 1975

Dear Jim:

Thank you for your warm letter, urging that I accept the invitation of the Village Presbyterian Church, in Prairie Village, Kansas, to speak on world food problems.

It is an attractive prospect, and as it carries your recommendation, I doubly regret having to decline. The problem is my schedule. I have to somehow fit into an already jammed agenda here in Washington frequent visits to our developing member countries -- and as you know, there are roughly 100 of them. There just doesn't seem to be enough hours in the day, or night, to get everything done that I should, and the result has been that I have had to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and that you will convey both my gratitude to Reverend Robert Henneilly for the invitation, and my regret that I am unable to accept.

We are deeply grateful here for all the help you and your staff have given the Bank on the Hill, and we continue to count heavily on your generous and effective support.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
James B. Pearson
The United States Senate
Washington, D. C. 20510

JLWaddux:mwm
May 15, 1975

492/2/89

MAY 19 1975

Dear Mr. Smith:

Thank you for your letter and its enclosure.

While I appreciate the importance of such research, in my present position as an international civil servant, heading a U.N. development agency with 125 member nations, it would be inappropriate for me to comment on recent or present military policies of any of these countries, including my own.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Martin Smith
2395 Piedmont Avenue
Berkeley, California 94704

JLMaddux:mwn
May 15, 1975
File: Misc.
SMITH, M.

492/2/87

MAY 13 1975

Dear Reverend Rowlett:

Thank you for your letter and its warm invitation to speak at the Global Living Lecture Series next year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here at the Bank, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for the coming year's program.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Reverend Martha G. Rowlett
The First United Methodist Church
625 Hamilton Avenue
Palo Alto, California 94301

MWessiter/JLMaddux:mmm
May 9, 1975

File: 2-First United Methodist Church
ROWLETT, M.

492/2/86

May 10, 1975

Dear Mr. Green:

Pursuant to Section 7.9 of the Staff Retirement Plan, as amended through October 23, 1974, I should like to appoint you a member of the Pension Benefits Administration Committee, for a term of three years, effective immediately.

If you are willing to accept this appointment, please sign the attached copy of this letter, where indicated, and send it to Mr. Bernard Holland, the Secretary of the Pension Benefits Administration Committee.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara
President

International Bank for Reconstruction and Development
International Finance Corporation

Mr. W. A. E. Green
4515 Willard Avenue
Chevy Chase, MD 20015

Accepted: _____

Date: _____

492/2/85

MAY 9 1975

Dear Colonel Cook:

Thank you for your letter and its warm invitation for me to participate in the Erehon Burke Somervell Distinguished Management Lecturer Series next January.

It is thoughtful of you to invite me, and I am sorry to have to decline. Pressures on my schedule here at the Bank, complicated by necessary travel to our developing member countries, will unfortunately not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Colonel Raymond L. Cook
Director, Defense Management Studies
U. S. Army War College
Carlisle Barracks, Pennsylvania 17013

MWMessiter/JLMaddux:rwm
May 7, 1975

File: 2-U.S. Army War College
COOK,R

492/2/83

MAY 7 1975

Dear Mr. Drucker:

Thank you for your letter and its warm invitation for me to speak at Duke Law School during the coming academic year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here at the Bank, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for this year's program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jim Drucker
Chairman, Duke Law Forum
Duke University
Durham, North Carolina 27706

MWMessiter/JLMaddux:mwm
May 6, 1975

File: 2-Duke Law Forum
DRUCKER, J.

492/2/82

MAY 7 1975

Dear Admiral Bayne:

Thank you for your letter requesting my views on the defense planning process, and how it might be improved.

While I appreciate the importance of such research, in my present position as an international civil servant, heading a specialized U.N. agency with 125 member countries, it would be inappropriate for me to comment on the military issues of any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for the success of your project. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Vice Admiral M. G. Bayne
U. S. Navy
Commandant
The National War College
Washington, D. C. 20319

JLMaddux:mwm
May 6, 1975

File: 7a-US-DOD, Nat'l War College
BAYNE, M.G.

492/2/81

MAY 6 1975

Dear Mr. Okeke:

Thank you for your letter, and its generous comments on the Bank's concern with rural development.

Under separate cover I am sending you copies of our recent sector policy papers Rural Development, Agricultural Credit, and Land Reform. I think you will find them interesting.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Cyril O. Okeke
P. O. Box 7283
Station "A"
Toronto, Ontario
Canada M5W 1X9

JLMaddux:dcc
April 28, 1975

FILE: OKEKE, C.O.
5-0

492/2/79

MAY 6 1975

Dear Dr. Todenhöfer:

Thank you for your letter, and its enclosure, which has come by surface mail, and has just reached me.

I have not yet had the opportunity to study the document in detail, but in looking it over briefly I am pleased to see that it gives particular attention to the needs of the lowest income groups in the developing countries.

It was very thoughtful of you to send the document to me, and I hope that the discussions in September will serve to strengthen the long-standing commitment of the German people to the critical tasks of international development.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Jürgen G. Todenhöfer
Member of the Bundestag
Bundeshaus
53 Bonn
Federal Republic of Germany

JLMaddux:dcc
April 29, 1975

FILE: 5-Germany

492/2/78

MAY 6 1975

Dear Mr. Sibthorp:

Thank you for your letter and its warm invitation on behalf of the Executive Committee to deliver the Institute's Annual Memorial Lecture sometime this year.

It is very good of you to think of me in this connection, and I very much regret having to decline. My problem is the press of work here, compounded by travel in our developing member countries. These trips have somehow to be fitted in between a tight schedule of Board meetings, and are difficult to coordinate with other activities.

I do hope you will understand. It was very thoughtful of you to write, and please convey my gratitude to the Committee for its kindness, and my regret that I will not be able to join you.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. M. M. Sibthorp
Director and Editor
The David Davies Memorial Institute
of International Studies
Thorney House
34 Smith Square
London, SW1P 3HF
JLMaddux:pam
May 2, 1975

492/2/76

APR 22 1975

Dear Mr. Menon:

Thank you for your letter, inviting me to contribute an article to the inaugural issue of the journal, Specialist Administrator.

I appreciate your thinking of me in this connection, and regret that heavy pressures on my schedule here, compounded by travel in our developing member countries, will not make it possible for me to accept the invitation.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. K. Menon
Managing Editor
Specialist Administrator
6/2 Madan Street
Calcutta 13, India

JLMaddux:dcc
April 21, 1975

FILE: MENON, P.K.
2-S

490/2/75

APR 21 1975

Dear Professor Khaleque:

Please convey to the members of the Bangladesh International Population Policy Seminar my warm best wishes for the success of their deliberations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Prof. K. A. Khaleque
Secretary, Population Control
and Family Planning Division
Ministry of Health, Population
Control and Family Planning
Government of Bangladesh
Bangladesh Secretariat
Dacca, Bangladesh

JLMaddux:dcc
April 17, 1975

FILE: Khaleque, K.A.
Central Files

492/2/73

APR 17 1975

Dear Mr. Rey:

Thank you for your letter and its warm invitation to visit Brussels under the auspices of the Atlantic Visitors Association.

It is an attractive prospect, and I regret having to decline. The problem is my schedule: in addition to the heavy flow of business here at the Bank's headquarters, I have somehow to fit in necessary travel to our developing member countries -- and there are roughly one hundred of them.

I do hope you will understand. It was very thoughtful of you to invite me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jean Rey, President
Atlantic Visitors Association
Square de Meeus 1
B-1040 Brussels
Belgium

JLMaddux:dcc
April 16, 1975

FILE: REY, J.
2-Atlantic Vis. Ass'n

492/2/72

APR 17 1975

Dear Mr. Warder:

Thank you for your letter of April 9 inviting me to serve on the American Advisory Board in connection with the Fourth International Conference on the Unity of the Sciences, to be held in late November.

I appreciate your thinking of me in this connection, and regret that I must decline. My problem is the press of business here, compounded by necessary travel in our developing member countries. The circumstances are such that I would just not be able to give the time and attention as an advisor which the importance of the conference merits -- and I am reluctant to be listed as one without making a meaningful contribution.

I do hope you will understand. It was very thoughtful of you to write, and please accept my best wishes for what I am confident will be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael Young Warder
Secretary General, Fourth International
Conference on the Unity of the Sciences
723 South Broadway
Tarrytown, New York 10591

JLMaddux:dcc
April 16, 1975

FILE: Warder, M.Y.
2-INT'L CULTURAL FOUNDATION

492/2/70

APR 15 1975

Dear Mr. Barakat:

I have just received the two books that you so kindly sent me by the hand of Mr. Cyril Martin. I am most grateful to you for sending these which serve as a reminder of my fascinating visit to Jordan last year.

Thank you also for sending me the bibliography which will enable me to extend my reading on Jordan's archaeology.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mr. Ghaleb Barakat
Minister of Tourism & Antiquities
Hashemite Kingdom of Jordan
P.O. Box 224, Amman

WDCClark:sf

492/2/69

APR 15 1975

Dear Mr. Laytner:

Thank you for your letter regarding a forthcoming book, The Defense Department and Vietnam.

It is thoughtful of you to be concerned, but my own view is that it is difficult for anyone to be wholly objective about evaluating one's own role in so complicated a matter, and I do not think, therefore, that I am the proper one to comment on such a book -- either before or after publication. That task belongs more appropriately to others.

What matters is that the historical truth emerge. It was with that objective in view that I directed that what came to be known as the "Pentagon Papers" be collected. That process was still underway when I left the government, but it constitutes an important source for any serious study of the subject.

If your friend, the author, is doubtful about the accuracy of his assessment, there are a number of people who worked as my senior colleagues during those years -- men such as Cyrus Vance, Paul Nitze, Adam Yarmolinsky, Alain Enthoven, Joseph Califano, and others -- who could comment more objectively than I on my personal role.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. Laytner
Plaza Travel Center
607 South Hill
Los Angeles, California 90014

JLMaddux:dcc
April 14, 1975

492/2/68

APR 9 1975

Dear Mr. Rigau:

Thank you for your letter, and its interesting enclosure.

I am sorry to learn of the Department of Education's budget problems, and appreciate your concern. But unfortunately, under the terms of our Charter, Puerto Rico is not eligible for loans or credits from the World Bank.

Under separate cover I am sending you a copy of our recent sector policy paper on Education, as well as some other material on the Bank which I think you may find interesting.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Angel Rigau
Box 667
Old San Juan, Puerto Rico

JLMaddux:dcc
April 8, 1975

FILE: RIGAU, A.
6

492/2/67

APR 9 1975

Dear Arthur:

Margy has passed on to me your letter, with its enclosures, inviting me to participate in your MONITOR CONFERENCE on October 30.

It is clearly going to be a stimulating conference, and I very much regret that I have to decline. I am going to be in Asia in the latter part of October and early November.

I found the transcript of the 1973 proceedings fascinating, and hope that you will send me a copy of what comes out of the meeting this year.

With warm personal regards, I am

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arthur H. White
Executive Vice President
Yankelovich, Skelly and White, Inc.
1234 Summer Street
Stamford, Connecticut 06905

JIMaddux:dcc
April 8, 1975

FILE: White, A.H.
2-Yankelovich

492/2/65

APR 7 1975

Dear Miss Egan:

Thank you for your letter requesting that I write to Mr. Greve of the Norwegian Nobel Committee in support of the nomination of Mother Teresa of Calcutta for the 1975 Nobel Peace Prize.

I have done so, and hope that it will prove helpful.

Enclosed is a copy for your personal information.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Eileen Egan
Catholic Relief Services
1011 First Avenue
New York, New York 10022

JIMaddux:dcc
April 3, 1975

FILE: EGAN, E.
2-Nobel Peace Prize
(Cross Ref: 2-Cath.Relief Serv.)

692/2/64

APR 7 1975

Dear Mr. Greve:

I would like to express my support for the nomination of Mother Teresa of Calcutta for the 1975 Nobel Peace Prize.

Many public personalities -- government officials, diplomats, members of international communities, and others -- advance the cause of peace, and deserve recognition. But I believe Mother Teresa merits the unique honor of the Nobel Peace Prize because she advances peace in the most fundamental way possible: by her extraordinary reaffirmation of the inviolability of human dignity.

She does this by serving the needs of the absolute poor -- the poor who are so disadvantaged that they have nowhere else to turn. She serves them irrespective of their religion, their race, their nationality, or their political beliefs. She serves them simply because of their intrinsic worth as individual human beings.

Her work is not sentimental. It is realistic and effective. And it is expanding. A growing number of others around the world -- in an international ecumenical association, the Co-Workers of Mother Teresa -- are undertaking similar efforts under her inspiration.

But more important than the organizational structure of her work is the message it conveys: that genuine peace is not the mere absence of hostilities, but rather the tranquility that arises out of a social order in which individuals treat one another with justice and compassion. The long history of human conflict suggests that without greater recognition of that fact -- a fact which Mother Teresa's concern for the absolute poor so strikingly illustrates -- the prospects for world peace will remain perilously fragile.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Tim Greve
Nobel Institute of Norway
Oslo 2, Norway

JLMaddux:dcc
April 3, 1975

FILE: 2-Nobel Peace Prize, and
2-Catholic Relief Services.

49212/63

APR 3 1975

Dear Mr. McNaughton:

I understand that you serve as Chairman of the Executive Committee on Corporate Social Responsibility of the insurance industry, and that your committee is currently considering the possibility of recommending the industry's support for the proposed HEART HOUSE.

Though I do not profess to be an expert on health care, it does seem to me that the proposal has merit, and I would hope that the insurance industry would support it.

What appears to me to be particularly sensible about the project is that its objective is to strengthen the link between medical knowledge and actual medical practice in the treatment of cardiovascular disease, and thus effectively to extend longevity. That link clearly needs strengthening.

In our work here in the international development field we often run into the same kind of situation: the necessary knowledge to solve a given development problem may in fact exist, but in practice there may be no adequate way to get the knowledge in a usable form into the hands of those who must actually apply it. Effectively linking knowledge to practice is, of course, a major managerial task in any field, but I would think that an institution such as the proposed HEART HOUSE is likely to make a major contribution to better health delivery service,, and thus to add a significant span of useful life to the millions who might otherwise succumb to preventable or curable cardiovascular problems.

The project's comparatively modest cost, relative to its potential benefits, seems to me to deserve careful consideration.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Donald S. McNaughton
Chairman of the Board
Prudential Insurance Company
Newark, New Jersey 07102

cc: Dr. Dwight E. Harken

JLMaddux:dcc
April 2, 1975

FILE: 2-Harvard Med.Sch.

492/2/60

MAR 27 1975

Dear Jim:

Thank you for your generous letter inviting me to deliver the Keynote Address at the June 12 summary session of NASA's first symposium in Houston on Remote Sensing.

I appreciate your thinking of me in this connection and regret that due to previous commitments for that period, I will not be able to join you.

I do hope you will understand, and please accept my best wishes for what clearly will be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James C. Fletcher, Administrator
National Aeronautics and Space Administration
Washington, D. C. 20546

JLMaddux:dcc
March 25, 1975

FILE: Fletcher, J.C.
2-NASA

492/2/59

MAR 27 1975

Dear Mr. Brody:

Thank you for your letter of February 11, and your subsequent letter to Miss Han. I am sorry that there appears to have been some mix-up with the correspondence, and I can appreciate your being puzzled over it.

Your frustration that Americans seem too complacent over the serious problems of the developing world is understandable, particularly in one with your extensive background. My own experience has been that public indifference here is often a matter of being uninformed or, worse still, misinformed about the true dimensions of absolute poverty in the developing world. To some extent, we in the international development community itself may share some blame for that: we perhaps haven't gotten the facts out as effectively as we should. In any case, it is clearly important that the facts emerge through private channels as well.

Hence, while I am afraid I have no detailed advice to offer you in connection with the personal question you raise, I would hope that you would take every opportunity available to speak out publicly on these issues. With your broad experience, I am sure that you have a great deal to say about the central needs of development, and I am confident that you will find interested and concerned groups in educational, business, professional and church-related circles who can benefit from your insights.

It was very thoughtful of you to write, and I do appreciate having your views.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Donald A. Brody
Hon. Consul of the
Republic of Malawi
4504 Coolhaven Court
Westlake Village,
California 91360

FILE: Brody, D.A.
5-MALAWI Brody

JLMaddux:dcc

49212 / 58

MAR 27 1975

Dear Kerry:

Thank you for your letter which arrived while I was on a trip in the Middle East. I am very pleased to hear that your school is going to have a conference on the world food situation. It is an immensely important problem, and one that all of us need to understand as well as we can so that we can find the right solutions.

I very much appreciate your inviting me to attend the conference, but unfortunately my schedule is already filled up for that particular period in May. I will write to Ms. Bartovics and explain, but I did want you to know how nice it was to get your letter, and how sorry I am I cannot come.

Sincerely,

Robert S. McNamara

Miss Kerry Kennedy
The Putney School
Elm Lea Farm
Putney, Vermont 05346

JLMaddux:dcc
March 25, 1975

FILE: KENNEDY, K.
2-Putney School

492/2 157

MAR 27 1975

Dear Ms. Bartovics:

Thank you for your letter inviting me to participate in the conference on food, population, and world resource problems.

I am delighted that the school is taking a serious look at these matters, and I only regret that previous commitments for that period will not make it possible for me to join you.

I have written to Kerry Kennedy explaining that I will not be able to come, but I do want you to know how much I appreciate the invitation.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Ms. Becky Bartovics, Adult Head
Spring Symposium Committee
The Putney School
Elm Lea Farm
Putney, Vermont 05346

JLMaddux:dcc
March 25, 1975

FILE: BARTOVICS, B.
2-Putney School

492 | 2 / 56

MAR 27 1975

Dear Faith:

Thank you for your kind note urging me to accept the invitation to be the guest speaker at the annual banquet of the National Association for Foreign Student Affairs. I appreciate the Association thinking of me in this connection, and only regret that previous commitments will not make it possible for me to accept.

I do hope you will understand, and I am confident it will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Donaldson Magill
Deputy Chairman
Foreign Student Service Council
1860 19th Street, N.W.
Washington, D. C. 20009

JLMaddux:dcc
March 25, 1975

FILE: Magill, D.
2-FSSC

492 / 2 / 55

MAR 27 1975

Dear Mr. Jenkins:

Thank you for your kind invitation for me to be the guest speaker at the annual banquet of the National Association for Foreign Student Affairs.

It was very thoughtful of you to write, and I regret that previous commitments for that period make it necessary for me to decline. Please accept my best wishes for the success of the conference, and my disappointment that I cannot join you.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Hugh M. Jenkins
Executive Vice President
National Association for
Foreign Student Affairs
1860 19th Street, N.W.
Washington, D. C. 20009

JLMaddux:dcc
March 25, 1975

FILE: Jenkins, H.M.
2-NAFSA

492 12/54

MAR 27 1975

Dear Mr. Levy:

Thank you for your letter requesting information on the late Robert F. Kennedy.

While I appreciate the importance of such research, I regret that in my present position as head of a specialized agency of the United Nations with 125 member countries, it would be inappropriate for me to comment on the current or recent leaders of any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arthur N. Levy
1135 Strahle Street
Philadelphia, Pennsylvania 19111

JIMaddux:dcc
March 25, 1975

FILE: LEVY, A.N.
7a-Levy

492 12/53

MAR 25 1975

Dear Mr. Gude:

Thank you for sending me your comments on the recent Washington Post article about the World Bank's rural development program. I very much appreciate your interest and support for the Bank's increased attention to small farmers. The Post article was based on a recently published paper on rural development of which I am sending along a copy. The Bank will be publishing more items in this series, and I shall be happy to see that you are kept supplied with them.

I share your enthusiasm for this dialogue and hope you will continue to take an interest in our work.

With best regards,
Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Gilbert Gude
Congress of the United States
House of Representatives
332 Cannon House Office Building
Washington, D.C. 20515

Enclosure

JEMerriam:rgw
March 21, 1975

492/2/52

MAR 20 1975

Dear Ms. Pardee:

Thank you for your generous letter inviting me to participate in the National Meeting of United Presbyterian Women July 14-19 at Purdue University.

I appreciate your thinking of me in this connection and regret that previous commitments for that period will not make it possible for me to join you.

I do hope you will understand. It was very thoughtful of you to write, and please accept my best wishes for what I am confident will be a valuable meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Mary E. Pardee, President
United Presbyterian Women
402 Duke of Kent Drive
Gibsonia, Pennsylvania 15044

JLMaddux:dcc
March 24, 1975

FILE: PARDEE, M.E.
2-U.P.Church

492/2/51

MAR 19 1975

Dear Mr. Dorland:

Thank you for your letter. While I appreciate the importance of research on the subjects you mention, in my present position as an international civil servant, heading a U.N. agency with 125 member countries, it would be inappropriate for me to comment on the internal policies of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Harold H. Dorland
833 82nd Avenue, N.E.
Minneapolis, Minnesota 55432

JLMaddux:dcc
~~MMXXY~~
March 17, 1975

FILE: DORLAND, H.H.
7a-D

492 12/50

MAR 19 1975

Dear President Pettit:

Thank you for your letter and its generous invitation that I address an annual policy strategy meeting on rural development in Atlanta in May.

I appreciate your thinking of me in this connection and regret that due to previous commitments for that period I will not be able to join you.

I do hope you will understand, and please accept my best wishes for the success of the meetings.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

J. M. Pettit, President
Georgia Institute of Technology
Atlanta, Georgia 33032

DCChitwood
March 18, 1975

FILE: PETTIT, J.M.
2-Ga. Inst. of Tech.
(Cross Reference: 2-US-AID)

492 12/49

MAR 19 1975

Dear Professor Rousseas:

Thank you for your invitation that I be the principal speaker at a conference on the Politics of Hunger April 5.

I appreciate your thinking of me in this connection and regret that due to previous commitments for that period I will not be able to join you.

I do hope you will understand, and please accept my best wishes for the conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Prof. Stephen W. Rousseas
Vassar College
Poughkeepsie, New York 12601

JLMaddux:dcc
March 14, 1975

FILE: ROUSSEAS, S.W.
2-Vassar

492 12/48

MAR 19 1975

Dear Ms. Grace:

Thank you for your letter and its generous comments regarding the Tad Szulc article. It is kind of you to repeat the invitation to participate in the summer seminar program, and I very much regret having to again decline. My problem remains the same: a hopelessly jammed schedule. The truth is that it doesn't seem to get any less crowded in the summer, and particularly this year with an earlier date for our Annual Meeting, and its necessary preparations.

It was thoughtful of you to write, and I am sorry that I will not be able to join you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Kathy Ann Grace
Director, Wharton Public Policy
Fellowship Program
Wharton School of
Finance and Commerce
University of Pennsylvania
Philadelphia, Pennsylvania 19104

JLMaddux:dcc
March 14, 1975

FILE: GRACE, K.
2-U.Pa.

492 12/47

MAR 19 1975

Dear Ms. Ranomeier:

Thank you for your letter inviting me to address the students and Dartmouth community on April 15.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period, I will have to decline.

It was thoughtful of you to write, and please accept my best wishes for the success of the project, and pass on my warm regards to Betsy Ingersoll.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Peggy Ranomeier
Dartmouth Hunger Action Project
Tucker Foundation
Dartmouth College
Hanover, New Hampshire 03755

JLMaddux:doc
March 13, 1975

FILE: Ranomeier, P.
2-Dartmouth

492/2/45

MAR 19 1975

Dear Erik:

Thank you for your thoughtful letter which arrived while I was away from Washington.

I agree with your point about "redistribution." In my address to the Governors last September, I pointed out: "[The Bank's] program will put primary emphasis not on the redistribution of income and wealth -- as justified as that may be in many of our member countries -- but rather on increasing the productivity of the poor, thereby providing for a more equitable sharing of the benefits of growth."

It was good of you to write, and I appreciate having your views.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Erik Tornqvist
Ambassador of Finland
Homero 136
Mexico 5, D. F.
Mexico

JLMaddux: dcc
March 11, 1975

FILE: 8

492/2/43

Mr. Lars Korvald, M.P.
Stortinget
Karl Johans gt. 22
Oslo 1, Norway

3-5-75

LF
(Ext. 2659)

ATTENTION: 11369
Mr. SKOHLAND

Dear Mr. KORVALD:

THANK YOU FOR YOUR TELEX WHICH ARRIVED WHILE I WAS OUT OF THE CITY. I HAVE TO LEAVE NOW FOR THE MIDDLE EAST, BUT WILL SEE TO IT THAT YOUR OFFICE IS INFORMED BY TELEX WITHIN A FEW DAYS REGARDING THE POSSIBILITY OF ONE OF OUR OPERATIONAL VICE PRESIDENTS ATTENDING THE OSLO MEETING APRIL 18-19. IF ONE IS ABLE TO COME, THE BANK WILL BEAR THE TRAVEL EXPENSES.

SINCERELY,

(Signed) Robert S. McNamara
ROBERT S. McNAMARA

John L. Maddux
Information & Public Affairs

JLMaddux:doc

492/2/40

MAR 4 1975

Dear Mr. Miner:

Thank you for your generous invitation that I address the Mid-America Committee this year.

I appreciate your thinking of me in this connection, and regret having to decline. My problem is that pressures here in Washington, combined with trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas H. Miner
The Mid-America Committee
135 So. LaSalle Street
Chicago, Illinois 60603

JLMaddux:dcc
March 3, 1975

FILE: MINER, T.H.
2-Mid-America Committee

492/2/38

FEB 21 1975

Dear President Wallin:

Thank you for your note endorsing the invitation of York University that I speak there in late May.

Unfortunately, due to complications with my schedule, I have had to decline.

It was good of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Franklin W. Wallin
The President
Earlham College
Richmond, Indiana 47374

JLMaddux:dcc
February 21, 1975

FILE: WALLIN, F.W.
2-York U.

492/2/37

FEB 21 1975

Dear Mr. Markel:

Thank you for your letter and your generous comments regarding my appearance on the Bill Moyers program.

Technical assistance is, of course, an important ingredient in the solution of the food problem in developing countries, and you are right that a voluntary "Hunger Corps" approach to supplying such assistance -- on a scale that would be significant -- would itself entail very formidable financing and administrative problems. For the immediate future, at least, I would think that increased technical assistance is more likely to be funded and staffed through existing development institutions.

What is required is a greater degree of public support that will translate into government actions to maintain, and eventually increase (in real terms) the current inadequate levels of official development assistance.

You and your colleagues' interest in the problem is precisely the kind of public awareness that will help this happen, and I appreciate your thoughtfulness in writing to me.

Sincerely,

Robert S. McNameara

Mr. A. L. Markel
Reynolds International, Inc.
P. O. Box 27002
Richmond, Virginia 23261

JL Maddux: dcc
February 19, 1975

FILE: MARKEL, A.L.
5-15

492/2/34

FEB 19 1975

Dear Ms. Peterson:

Thank you for your letter inviting me to be one of the keynote speakers at the Model United Nations of the Far West this April.

I appreciate your thinking of me in this connection, and regret having to decline. I will be traveling during that period.

I do hope you will understand, and please accept my best wishes for the success of the conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Cheri Peterson
MUNFW Secretary General
Associated Students Office
California State University
Fullerton, California 92634

DCChitwood
February 14, 1975

FILE: PETERSON, C.
2-UN Groups
2-Cal. State U.

492/2/31

FEB 14 1975

Dear Mr. Harrison:

Thank you for your letter requesting an interview to discuss the United States' foreign policy in 1967 at the time of the Six-Day War.

I appreciate the importance of such research and regret having to decline. In my present position as head of a specialized U.N. agency with 125 member countries, I feel that it would be inappropriate for me to comment on the internal affairs of any of these countries, even my own.

I do hope you will understand, and please accept my best wishes for your thesis.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Payne Harrison, Jr.
Department of Journalism
College of Liberal Arts
Texas A & M University
College Station, Texas 77843

DCChitwood:dcc
February 13, 1975

FILE: HARRISON, P
4-T. ASM

492/2/29

FEB 10 1975

Dear Mr. Pruett:

Thank you for your letter requesting information regarding the life of President Lyndon Johnson.

I appreciate the importance of this kind of research and regret having to decline. In my present position as head of a specialized U.N. agency with 125 member countries, I feel that it would be inappropriate for me to comment on the lives of political figures in any of these countries, even my own.

I do hope you will understand, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. L. Pruett, Principal
Dept. of Special Education
713 W. Mahan Street
Richwood-Clute, Texas 77531

DCChitwood
February 7, 1975

FILE: PRUETT, J.L.
7a-P

492/2/28

FEB 6 1975

Dear Mr. Cosman:

Thank you for your letter and its invitation to participate in the "Halifax Conference" in the late summer.

I appreciate your thinking of me in this connection, and regret that I have to decline. Our own Annual Meeting will take place at about the same time, and the preparation and follow-up will not make it possible for me to leave Washington during that general period.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. W. Cosman, Coordinator
Halifax Conference
Saint Mary's University
Halifax B3H 3C3
Canada

JLMaddux:dcc
February 3, 1975

FILE: COSMAN, J.W.
2-Saint Mary's U.

492/2/27

FEB 6 1975

Dear Mr. Ambassador:

Thank you for your note and the copy of Oto Bihalji-Marin's Art Treasures of Yugoslavia.

It is a magnificent volume, and will be an honored -- and much used -- addition to the Bank's library collection on Yugoslavia.

It was very thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mr. Toma Granfil
The Ambassador
of Yugoslavia
2410 California Street, N.W.
Washington, D. C. 20008

JIMADDUX:DCC
FEBRUARY 4, 1975

FILE: Granfil, T.
8-Yugoslavia

492/2/26

FEB 6 1975

Dear Dr. Gardner:

Thank you for your letter inviting me to be one of the University's Bicentennial Professors during the coming academic year.

I appreciate your thinking of me in this connection, and regret having to decline. Pressures on my schedule here, compounded with trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official World Bank and United Nations meetings.

I do hope you and the Selection Committee will understand, and please accept my best wishes for the success of your program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. David Pierpont Gardner
President
The University of Utah
Salt Lake City, Utah 84112

JLMADDUX:dcc
February 3, 1975

FILE: GARDNER, D.P?
2-U. of Utah

492/2/25

FEB 6 1975

Dear Mr. Korvald:

Thank you for your letter, and its cordial invitation to speak at the conference on development, to be held in Oslo on April 18-19.

As I would very much enjoy meeting with you, Foreign Minister Frydenlund, and your colleagues in Parliament and the Government who have a special interest in development, I had hoped that I could rearrange my travel schedule for April to make this possible. Unhappily, it now looks as if this is not going to be feasible, and I regret that I have to decline.

If you feel that the participation in the conference of one of the Bank's operational Vice Presidents would be appropriate and helpful, I will be glad to see if that can be arranged.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Lars Korvald, M.P.
Stortinget
Karl Johans gt. 22
Oslo, Norway

JIMaddux:dcc
February 4, 1975

FILE: KRS KORVALD, L.
2-Norway

492/2/24

JAN 31 1975

Dear Mr. Stanley:

Thank you for your letter and its invitation to participate in the Foundation's Tenth Conference on the United Nations of the Next Decade, June 22-29, in Austria.

I appreciate your thinking of me in this connection and regret that I have to decline. The World Bank has a heavy schedule of Board meetings towards the end of June, and it will not be possible for me to leave Washington.

I do hope you will understand, and please accept my best wishes for the success of what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. C. Maxwell Stanley
President
The Stanley Foundation
Stanley Building
Muscatine, Iowa 52761

JLMaddux:dcc
January 30, 1975

FILE: STANLEY, C.M.
2-Stanley Foundation

49 2/2/23

JAN 28 1975

Dear Dr. Wandmacher:

Thank you for your warm invitation that I be the keynote speaker at the Plenary Session during the 83rd Annual Conference of the American Society for Engineering Education in Colorado next June.

I appreciate your thinking of me in this connection and regret having to decline. June, just prior to the end of the Bank's fiscal year, is a particularly busy time here, and I just will not be able to get away from Washington.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Cornelius Wandmacher
American Society for Engineering Education
One Dupont Circle
Washington, D. C. 20036

FILE: WANDMACHER, C.
2-U. of Cincinnati
and 2-Am.Soc. for Eng. Ed.

JLMaddux:dcc
January 24, 1975

492/2/22

JAN 28 1975

Dear Mr. Keller:

Thank you for your letter inviting me to participate in your forthcoming meeting of the Advisory Board and senior management of ADELA on February 4th or 5th.

I appreciate your thinking of me in this connection, and regret that due to previous commitments I will not be able to join you.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating session.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ernst Keller, President
ADELA Investment Company S.A.
P. O. Box 207
Lima 27, Peru

JLMaddux:dcc
January 24, 1975

FILE: KELLER, E.
2-ADELA

492/2/21

JAN 28 1975

Dear Mr. Mandel:

Thank you for your letter in which you request an appointment to discuss the fallout shelter controversy during the Kennedy Administration.

I appreciate the importance of such research, and regret that I must decline. In my current position as president of a specialized agency of the United Nations, with 125 member countries, it would be inappropriate for me to comment on the internal policy issues of any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alan Mandel
84 Gainsborough Street #4A
Boston, Massachusetts 02115

JLMaddux:dcc
January 24, 1975

FILE: MANDEL, A.
7a-Columbia U.

492/2/20

JAN 28 1975

Dear Mr. Heiskell:

Thank you for your letter inviting me to participate in the conference on "Investment Capital Needs and Sources" to be held in the Bahamas on April 24th through the 27th.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be on a trip abroad during that period.

Please accept my best wishes for the success of your meetings on what is clearly an important issue.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Andrew Heiskell
TIME, Incorporated
Time & Life Building
Rockefeller Center
New York, New York 10020

JLMaddux: dcc
JANUARY 24, 1975

FILE: HEISKELL, A.
2-TIME

492/2/19

JAN 27 1975

Dear Rev. Coffin:

Thank you for your letter urging that I make a major statement on the world food crisis.

I share your view that generosity can still be appealed to, and you are of course right that what is essential in such an appeal is that it should be in support of a realistic policy.

In that connection, I would hope that you and your colleagues who are professionally concerned with the ethical aspect of public policy would inject some good sense into the muddled debate on "Triage" and the so-called "lifeboat ethic" as applied to development assistance.

In my view, some of the positions now being taken are not only morally unacceptable, but are based on erroneous assumptions. The analogies being cited are misleading. It seems to me that it is an important discussion for moral philosophers to comment on, and thus to help the public better understand the underlying issues.

I very much hope that you, and your friends throughout the American religious community, take the opportunity to do that.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rev. William Sloane Coffin, Jr.
Chaplain, Yale University
258 Durfee Hall
New Haven, Connecticut 06520

JLMaddux:dcc
January 24, 1975

FILE: COFFIN, W.S.
2-Yale

492/2/18

JAN 24 1975

Dear Mr. Weddel:

Thank you for your warm invitation that I be the keynote speaker at the American Legion Convention next June in San Diego.

I appreciate your thinking of me in this connection and regret having to decline. Late June, just prior to the end of the Bank's fiscal year, is a particularly busy time here, and I just will not be able to get away from Washington.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating convention.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bernard L. Weddel
Department Commander
American Legion
War Memorial, Veterans Building
San Francisco, California 94102

JLMaddux:dcc
January 22, 1975

FILE: WEDDEL, B. L.
2-American Legion

492/2/17

JAN 24 1975

Dear John:

Thank you for the warm invitation that I participate in your meetings in Amsterdam in March.

I appreciate your thinking of me in this connection, but as I will be in the Middle East at that time, I am not going to be able to join you.

I do hope you will understand, and please accept my best wishes for the success of the conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John T. Garrity
McKinsey & Company, Inc.
1700 Pennsylvania Avenue, N.W.
Washington, D. C. 20006

JLMaddux:dcc
January 23, 1975

FILE: GARRITY, J.T.
2- McKinsey & Co.

492|2|16

JAN 24 1975

Dear Mr. Glade:

Thank you for your letter and its warm invitation that I participate in the InterAmerican Forum on Technological Development in Austin, February 24-27.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for that period I will not be able to join you.

I do hope you will understand, and please accept my best wishes for the success of what I am confident will be a stimulating series of discussions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William Glade, Director
The Institute of Latin American Studies
The University of Texas at Austin
Sid W. Richardson Hall
Austin, Texas 78712

JLMaddux:dcc
January 21, 1975

FILE: GLADE, W.
2-UT

492/2/15

JAN 16 1975

Dear Mr. Kugler:

Thank you for your letter requesting an interview regarding the exercise of restraint in the acquisition of strategic nuclear forces in the final five years of my tenure of the Office of Secretary of Defense.

As I appreciate the importance of such research, I regret that I must decline. In my present position as president of a specialized U.N. agency with 125 member governments, it would be inappropriate for me to comment on the present or recent military policies of any of these countries, including my own.

I do hope you will understand, and please accept my best wishes for the success of your project.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard L. Kugler
Department of Political Science
Massachusetts Institute of Technology
Cambridge, Massachusetts 02139

JLMaddux:dcc
January 15, 1975

FILE: Kugler, R.L.
5-MIT

492/2/14

JAN 16 1975

Dear Ms. Ravits:

Thank you for your letter, with its cordial invitation to speak under the auspices of the American Whig-Cliosophic Society.

The Society has been generous in renewing this invitation a number of times, and I am sorry that the pressures of my schedule have not made it possible for me to accept. Unfortunately, the situation remains the same: I will have to travel extensively during the spring and early summer, and somehow fit these trips into an accelerated program of operations here at the Bank's headquarters.

It was very thoughtful of you to write, and please accept my best wishes for the success of your new season.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Ms. Tina A. Ravits, President
The American Whig-Cliosophic Society
Whig Hall, Princeton University
Princeton, New Jersey 08540

JLMaddux:dcc
January 16, 1975

FILE: RAVITZ, T.A.
2-Princeton U.

492/2/13

JAN 16 1975

Dear Mr. Weiner:

Thank you for your and Mr. Aquilina's letter, and its warm invitation to speak at the luncheon of the Regional Meeting of the American Society of International Law on February 14.

I appreciate your thinking of me in this connection, and regret that due to a previous commitment I will not be able to join you.

I do hope you will understand, and please accept my best wishes for the success of what I am confident will be a stimulating series of discussions.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George J. Weiner
Editor in Chief
American University Law Review
Washington College of Law
The American University
Washington, D. C. 20016

JLMaddux:dcc
January 15, 1975

FILE: WEINER, G.J.
2-AU

492/2/13

JAN 15 1975

Dear Sister Justine:

Thank you for your warm letter, and its generous comments. It was very thoughtful of you to write to me.

You are, of course, right: the peoples of the developing world do have a great zest for life. What is tragic is that the circumstances in which they must live often deny them the fulfillment of that priceless potential.

Please accept my best wishes for the success of your studies in development.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sister Justine Church, M.M.S.
Sancta Sophia
5090 Warwick Terrace
Pittsburgh, Pennsylvania 15213

JL#addux:dcc
January 13, 1975

FILE: Church, J.
50

492/2/12

JAN 15 1975

Dear Mr. and Mrs. Bell:

Thank you for your letter and its generous comments on my article in Saturday Review - World.

Your suggestions about a T.V. documentary on the work of the World Bank has merit, and we do have some plans along those general lines. Certainly your central point is absolutely correct. There are literally hundreds of millions of human beings in the developing world today who are living at a level of poverty and deprivation almost beyond the average American's capacity to imagine. They stand in critical need of help: help from their own governments, of course, but help from the more privileged peoples of the world as well.

More effective public support for the international development effort will depend on a broader understanding of that reality.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. and Mrs. Quinn J. Bell
Mann Road, RFD #1
Port Sanilac, Michigan 48469

JLMaddux: dcc
January 13, 1975

FILE: BELL, Q.J.
50

492/2/11

JAN 13 1975

Dear Ms. Schlumberger:

Thank you for your letter inviting me to have my views on the current mood in America and the prospects of the nation's future included in the forthcoming issue of SKEPTIC magazine.

I appreciate your thinking of me in this connection, but regret that I must decline.

I am grateful for your having sent me the issue on Energy, and please accept my best wishes for the success of the magazine.

Sincerely,

(Signed) Robert S. McNamara,

Robert S. McNamara

Ms. Christiane Schlumberger
Managing Editor, SKEPTIC
812 Anacapa Street
Santa Barbara, California 93101

JLMaddux:dcc
January 9, 1975

FILE: SCHLUMBERGER, C.
20-Skeptic

492/2/110

JAN 8 1975

Dear President Longenecker:

Thank you for your letter endorsing the invitation of Mr. Brian Eipp that I participate in the student-sponsored symposium, DIRECTION '75.

Unfortunately I will be abroad during March, and will be unable to join you.

I enclose a copy of my reply to Mr. Eipp. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

President Herbert E. Longenecker
Tulane University
New Orleans, Louisiana 70118

JIMaddux:dcc
January 7, 1975

FILE: LONGENECKER, H.E.
2-Tulane

492/2/9

JAN 8 1975

Dear Mr. Zipp:

Thank you for your letter inviting me to participate in the symposium DIRECTION '75, in mid-March, which will deal this year with the theme The New American Dream.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be abroad during that period.

Please accept my best wishes for what will clearly be a stimulating series of meetings.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Brian R. Zipp
Chairman, DIRECTION '75
Tulane University
University Center
New Orleans, Louisiana 70118

cc: President Herbert E. Longenecker

JLMaddux:dcc
January 7, 1975

FILE: ZIPP, B. R.
2-Tulane

492 (2/18)

JAN 6 1975

Dear Mr. Wehberg:

Thank you for your letter inviting me to address one of the two management conferences sponsored by the Professional Development Committee of the Purchasing Management Association of New York.

I appreciate your thinking of me in this connection, and regret that due to previous commitments for both periods -- the end of February and mid-June -- I have to decline. I will be out of the country during the first, and involved with Board discussions during the second.

I do hope you will understand, and please accept my best wishes for the success of the conferences.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Dirk A. Wehberg
Westvaco Building
299 Park Avenue
New York, New York 10017

JLMaddux:dcc
January 3, 1975

FILE: WEHBERG, D.A.
2-Purchasing Management Association of N.Y.

492/2/7

JAN 5 1975

Dear Rev. Coffin:

Thank you for your warm letter, and the gracious invitation to speak at Yale on the role of the international agencies in the overall world food crisis.

I am delighted that the lecture series is getting underway, and that our nutritional expert, Alan Berg, will be participating. As much as I would enjoy coming myself, I am afraid I am going to have to decline. The problem, as usual, is my schedule. The pace of work here is being compounded by a number of trips I have to make abroad in the months immediately ahead.

I do hope you will understand. It was very thoughtful of you to write, and I am confident that Yale will make a significant contribution to a broader understanding of the development task.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Rev. William Sloane Coffin, Jr.
Chaplain, Yale University
258 Durfee Hall
New Haven, Connecticut 06520

JLMaddux:dcc
January 3, 1975

FILE: COFFIN, W.S.
2-Yale

492/2/6

JAN 6 1975

Dear Bob:

Thank you for your gracious letter which has just reached me now on my return from a brief vacation in Aspen.

I appreciate the invitation to address the 1975 World Trade Conference in Chicago on April 30. It is an important forum, and will be dealing with critical issues. And all of this makes it doubly disappointing for me to have to decline. The problem is that my schedule is booked up with travel to our developing member countries during that general period.

I do hope you will understand. It was very thoughtful of you to write, and please accept my best wishes for what I am confident will be a lively series of meetings.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. Robert Abboud
Honorary Chairman
World Trade Conference
130 South Michigan Avenue
Chicago, Illinois 60603

JLMaddux: dcc
January 3, 1975

FILE: Abboud, A.R.
2-World Trade Conf.

492/2/5

JAN 6 1975

Dear Mr. Thomson:

Thank you for your note regarding Mr. Hutchison's invitation that I address the annual meeting of the U.S. Chamber of Commerce in Australia, in Melbourne on March 21.

I appreciate his thinking of me in this connection, and regret that due to travel during that period I will not be able to accept.

It was kind of you to write, and please convey my best wishes to Mr. Hutchison.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. E. Keith Thomson
Vice President
Bechtel International Services, Inc.
1620 Eye Street N.W., Suite 703
Washington, D. C. 20006

JLMaddux:dcc
January 3, 1978

FILE: Thomson, E.K.
2-Chambers of Commerce

492/2/4

JAN 6 1975

Dear Stan:

Thank you for your warm invitation that I participate in the Claremont Colleges Annual Lecture Series for 1975.

It is an excellent forum, and I am sorry to have to decline. I will be traveling abroad during the general period indicated.

Please convey to your colleagues my regret that I will not be able to join you, and accept my best wishes for what is clearly a distinguished series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. Stanton Avery
Chairman of the Board
Avery Products Corporation
415 Huntington Drive
San Marino, California 91108

JLMaddux:dcc
January 3, 1975

FILE: AVERY, R.S.
2-Claremont C.

492/2/3

JAN 6 1975

Dear Mr. Bonus:

Thank you for your letter and its warm invitation that I address the Annual General Meeting of the Mining Association of Canada, in Ottawa on February 26.

I appreciate your thinking of me in this connection, and regret that I must decline. I will be on an overseas trip at that time.

I do hope you will understand, and please accept my best wishes for what I am confident will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John L. Bonus
Managing Director
The Mining Association of Canada
Suite 2170, Tower A
Place de Ville
Ottawa, Ontario K1R 5A3
Canada

JLMaddux:dcc
January 3, 1975

FILE: BONUS, J.L.
2-Mining Asso. of Canada

69 2/2 1/2

JAN 3 1975

Dear Mrs. Sivard:

Thank you for the copy of your publication, World Military and Social Expenditures, 1974, which has reached me now on my return from a trip out of the city.

Compendia of this sort are clearly useful, and assist the public in understanding the urgency of the development task.

It was very thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Ruth Sivard
3013 Dumbarton Avenue
Washington, D. C. 20007

JLMaddux:dec
January 2, 1975

FILE: 5-Sivard

492/2/1

JAN 3 1975

Dear Merrimon:

Thank you for your note regarding the invitation from the St. Louis UN Association to address the Conference on Food and Population to be held this spring.

I received a letter from Clifford Hardin, indicating that they would be willing to accommodate the date to my schedule. It is very gracious of them, but as you will see from the enclosed copy of my reply, I regretfully have to decline. The problem is that I am going to be traveling in much of March and April, and the precise dates are still uncertain.

It was very thoughtful of you to write, and I am sorry that it is just not feasible for me to accept this one.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Merrimon Cuninggis
The Ford Foundation
7733 Forsyth Boulevard, Suite 1854
St. Louis, Missouri 63105

JLMaddux:dcc
December 26, 1974

FILE: CUNINGGIM, M.
2-UNA/USA of St. Louis