

THE WORLD BANK GROUP ARCHIVES

PUBLIC DISCLOSURE AUTHORIZED

Folder Title: Research Committee - Volume 2

Folder ID: 30065636

Series: Subject Files of the Research Advisers

Dates: 04/01/1978 – 06/30/1979

Subfonds: Records of the Office of the Vice President, Development Policy (VPD) and the Development Policy Staff

Fonds: Records of the Office of the Chief Economist

ISAD Reference Code: WB IBRD/IDA DEC-01-04

Digitized: 03/29/2022

To cite materials from this archival folder, please follow the following format:
[Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to <http://www.worldbank.org/terms-of-use-earchives> for full copyright terms of use and disclaimers.



THE WORLD BANK

Washington, D.C.

© International Bank for Reconstruction and Development / International Development Association or

The World Bank

1818 H Street NW

Washington DC 20433

Telephone: 202-473-1000

Internet: www.worldbank.org

PUBLIC DISCLOSURE AUTHORIZED

RESEARCH COMMITTEE

RC 1

Vol. II

The World Bank Group
Archives



30065636

A1994-076 Other #: 2

211011B

The World Bank Group
Archives



30065636

A1994-076 Other #: 2 Box # 211011B

Research Committee - Volume 2

RETURN TO ARCHIVES IN HB1-001

ISN # 50654 ACC# A1994-076

BOX # 2

~~NIS~~ ^{HB} LOCATION H-214-2-04

**DECLASSIFIED
WITH RESTRICTIONS
WBG Archives**

RESEARCH COMMITTEE MEMBERS

- FY72 Chenery, Adelman, J. Adler, Avramovic, Balassa, Baldwin, Gulhati, B. King, Weiner
- FY73 Chenery, H. Adler, J. Adler, Avramovic, Balassa, Baneth, Gulhati, Haq, Kuczynski, Qureshi, Schulmann, Stern, van der Tak
- FY74 Chenery, H. Adler, Avramovic, Balassa, Baneth, Gulhati, Hughes, Karaosmanoglu, Kuczynski, Qureshi, Schulmann, Stern, van der Tak, Yudelman
- FY75 Chenery, Balassa, de Vries, Hughes, Karaosmanoglu, B. King, Lerdaу, Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman
- FY76 Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox, B. King, Lerdaу, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman
- FY77 Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerdaу, Little, Picciotto, van der Tak, Vergin
- FY78 Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Lerdaу, Little, Picciotto, van der Tak, Vergin, Waide
- FY79 Chenery, Balassa, Benard, de Azcarate, Holsen, B. King, Lerdaу, Picciotto, van der Tak, Turnham, Waide, Walters, Wood
- FY80 Chenery, Acharya, Balassa, de Azcarate, Baneth, Gulhati, Holsen, Kavalsky, Knox, Picciotto, Selowsky, Turnham, van der Tak, Waide, Walters

Attendance at Research Committee Meetings

<u>Member</u> (Main Topic)	<u>5/30/73</u> (Review)	<u>6/4/73</u> (Review)	<u>6/6/73</u> (Review)	<u>6/8/73</u> (Review)	<u>7/5/73</u> (Review)	<u>10/23/73</u> (Review)	<u>2/7/74</u> (Mid-Year Budget)
Chenery	X	X	X	X	X	X	X
Stern	X	X	X	X	X	X	X
H. Adler	X	Abs.	X	X	X	X	Abs.
Avramovic	Abs.	X	Abs.	Abs.	Abs.	Abs.	X
Balassa	X	X	X	X	Abs.	X	X
Baneth	X	X	X	X	X	X	Abs.
Gulhati	X	X	X	X	X	X	X
Karaosmanoglu	X	X	X	X	X	Abs.	X
<i>Russ. B. B.</i> Kuczynski	X	Abs.	X	X	X	-	-
Qureshi	Abs.	X	X	Abs.	X	X	X
Schulmann	X	X	Abs.	X	X	X	X
Van der Tak	X	X	X	Abs.	X	X	Abs.
Yudelman							X

Attendance at Research Committee Meetings

<u>Member</u> (Main Topic)	<u>3/25/74</u> (FY75 Prop.)	<u>6/12/74</u> FY75 Prop.) I	<u>6/18/74</u> (FY75 Prop.) II	<u>7/29/74</u> (FY75 Prop.)
Chenery	X	X	X	X
Stern	X	X	X	Abs.
Adler, H.	X	X	X	X
Avramovic	X	X	X	X
Balassa	X	X	X	X
Baneth	X	Abs.	X	Abs.
Gulhati	X	X	X	X
Karaosmanoglu	X	X	X	Abs.
Kuczynski	-	-	-	-
Qureshi	Abs.	Abs.	Abs.	Abs.
Schulmann	X	X	X	X
van der Tak	X	X	X	X
Yudelman	X	X	Abs.	X
King, B. B.	-	Abs.	X	X

Attendance at Research Committee Meetings

<u>Member</u> (Main Topic)	<u>10/21/74</u>	<u>1/30/75</u>	<u>3/21/75</u>	<u>4/16/75</u>	<u>5/19/75</u>
Chenery	X	X	X	X	
Balassa	X	X	Abs.	Abs.	
de Vries, B.	X	Abs.	X	X	
Hughes	Abs.	X	X	X	
Karaosmanoglu	X	X	X	X	
King, B. B.	Abs.	Abs.	X	X	
Lerdau	X	X	X	Abs.	
Schulmann	X	X	Abs.	X	
Thalwitz	X	X	X	X	
van der Tak	X	X	Abs.	X	
Vergin	X	X	Abs.	Abs.	
Waelbroeck	X	Abs.	X	X	
Yudelman	X	X	Abs.	X	

File → "Research
Personnel"
Committee" (?)

OFFICE MEMORANDUM

TO: Mr. Hollis Chenery, VPD

DATE: June 4, 1979.

FROM: Bela Balassa, VPD

ConfidentialSUBJECT: Research Committee Membership

I enclose a list of Research Committee members for the past eight years, with suggested replacements for B. B. King and E. Lerdau who have resigned from the Committee as well as for J. Benard and J. Wood who will not be with us next year. I further propose that, in view of his contributions to the revision of the research program, Bob Picciotto be asked to continue on the Committee beyond the expiration of his three year term. Finally, in order to cope with the increased work load, I suggest increasing the membership of the Research Committee from 13 to 15. With Bevan Waide moving to the DPS, this may be done by adding regional economists.

cc: Messrs. B. B. King and Acharya

DECLASSIFIED

JUL 27 2022

WBG ARCHIVES

Enclosure
BBalassa:nc

RESEARCH COMMITTEE MEMBERS

- FY72 Chenery, Adelman, J. Adler, Avramovic, Balassa, Baldwin, Gulhati, B. King, Weiner
- FY73 Chenery, H. Adler, J. Adler, Avramovic, Balassa, Baneth, Gulhati, Haq, Kuczynski, Qureshi, Schulmann, Stern, van der Tak
- FY74 Chenery, H. Adler, Avramovic, Balassa, Baneth, Gulhati, Hughes, Karaosmanoglu, Kuczynski, Qureshi, Schulmann, Stern, van der Tak, Yudelman
- FY75 Chenery, Balassa, de Vries, Hughes, Karaosmanoglu, B. King, Lerdau, Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman
- FY76 Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox, B. King, Lerdau, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman
- FY77 Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerdau, Little, Picciotto, van der Tak, Vergin
- FY78 Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Lerdau, Little, Picciotto, van der Tak, Vergin, Waide
- FY79 Chenery, Balassa, (Benard,) de Azcarate, Holsen, (B. King,) (Lerdau,) Picciotto, van der Tak, Turnham, Waide, Walters, (Wood)

Suggested Changes in the Composition

of the Research Committee

To Be Replaced

B. B. King, DED, Director, FY75
E. Lerda, LC2, Director, FY77
J. Benard, EPD, Adviser, FY79
J. Wood, PAB, Assistant Director, FY79
-
-

Suggested Replacements and Additions

M. Selowsky, DED, Economic Adviser
D. Knox, EMP, Director
S. Acharya, DPS, Research Adviser
J. Baneth, PAB, Assistant Director
R. Gulhati, EANVP, Chief Economist
B. Kavalsky, EMI, Senior Economist

BBK

HBC

? → HBC

Call

Call

Piccato to stay on (no call necessary)

Other candidates proposed by B. B. King

P. Bottelier
P. Landell-Mills
C. Willoughby

/RC
Shankar

OFFICE MEMORANDUM

TO: Research Committee

DATE: May 25, 1979

FROM: ^{How} B. Mitchell, Feeder Road Unit, RMWA ^{OR}SUBJECT: Storage and Retrieval Facilities for Medium-to-Long
Term Research Projects.

1. On the occasion of the submission of the attached 'completion' reports on the first part (baseline surveys) of several feeder road studies, I would like to draw the attention of the Committee to what has for me - and perhaps for other researchers in the Bank - been quite a serious problem: the non-existence of adequate storage and retrieval facilities for the various and copious documents that are generated by regional studies and household surveys such as these.
2. My concern is the more acute, since I find myself no longer in Washington, but on a three-year assignment with the Regional Mission in West Africa, Abidjan. As long as I was at headquarters, the miscellaneous boxes, rolls, files and file-drawers containing the "memory" of four studies (YAR: Taiz-Turba, Wadi-Mawr; ETHIOPIA: Agaro-Chira; MADAGASCAR: Sambava-Andapa) faithfully followed me through four-six offices moves and somehow were found a niche in some corner, where at least I myself would know how to find them again. On moving to the field, my office had, of course, had to be cleared out. Now background materials and maps, completed interviews and codesheets, boxes of punched cards, and data tapes are somehow squared away with spare copies of the final reports in a miscellany of shelves and drawers in a hall-way cubby-hole that serves as departmental storage. For a while, my secretary may remember what is where, but there is no other guarantee of the survival of this information than variously pasted notices "Base Survey Materials - please do not remove".
3. The Madagascar Feeder Road Report (attached) mentions the disappearance of the base data tape from the consultant's office - but at least the base survey information could finally be restored from code sheets. In the case of the Ethiopia Study, the Government insisted that original questionnaires and punched cards stay in Addis Ababa. To ensure availability of base data for any follow-up study, I had all punch card information transferred to magnetic tape. This was handcarried to Washington, where I had a full printout produced, so as to be able to verify what information was in hand. I then conferred with Computing Activities on the best way to safely-store the tape and was referred to the external tape library where the tape was deposited. While finalizing the report, I wanted to undertake some additional tabulations and analyses. The tape was retrieved, put in the works and - nothing happened. With the exception of the first 100 or so, all 12,000 + records on the tape had been wiped out! Everyone involved assured me that such a thing could not happen - but nevertheless: there was my original printout, and there was the same - only now empty - tape from which it had been produced. As with the Madagascar base tape, cards were punched again from the printout, and three tape copies produced, one of which is stored at the JCC as History Tape #F-0615, the others on miscellaneous shelves in the Transportation Department. But I wonder...

4. I would like to suggest that the Committee seriously consider designation of a 'safe place' at least for study materials that represent bench-mark data for later survey stages. Originally the full survey horizon for the YAR Feeder Road Study was estimated to be 5-7 years. While on the long side, one and the same researcher might be involved for that period. But not untypically, project implementation is slower than anticipated and follow-up surveys are delayed to year 9 or 10. Over such periods it is indispensable that there be an 'institutional memory' (apart from any particular researcher's) which ensures that the often considerable investment (both of money and effort) in base data generation is not simply 'lost' in the cracks of the system. Such a repository could further serve as a ready reference for other researchers on such matters as questionnaire design coding formats and a host of other practical problems.

5. Finally, as pointed out by several of the Research Review Commissions which recently examined the Bank's external research efforts, the Bank in one way or another has been getting more and more involved in primary data generation in the course of preparing, implementing, monitoring and evaluating 'new style' projects. The first step in making such data accessible and useable for comparative study purposes would again be a 'case study document repository' of some kind, ably and flexibly administered so that staff would entrust it with their materials, since they would be assured access to them as and when required.

attachments

BMitchell:ww

OFFICE MEMORANDUM

TO: The Research Committee

FROM: Suman Bery, VPD *SKB*

SUBJECT: Minutes of the Meeting of June 27th

DATE: June 29, 1979

1. Present at the meeting were Messrs. Chenery, Balassa, Benard, de Azcarate, King, Picciotto, Ray (for van der Tak), Turnham and Wood. Messrs. Acharya (for part of the time) and Nankani also attended.

FY80 Budget

2. Mr. Bery was asked to outline the budgetary position for FY80. Given present estimates of FY79 authorizations likely to be deferred to FY80, and given existing FY80 authorizations, approximately 97% of the FY80 budget was already allocated. This was virtually identical to the position at this time last year. The present year's experience suggested that fairly substantial overprogramming was required to make expenditures equal availability; however, it did not seem advisable to take all of this overprogramming into account just yet, since there were proposals forthcoming in the fall which would place additional demands on FY80 resources. A level of 10% overprogramming at this stage seemed the maximum that was prudent.

Outstanding Matters

3. Mr. Balassa reported to the committee on the various tasks that had been assigned him at the last meeting. His discussions on the budgets of the proposals "India: Impact of Agricultural Development on Employment and Poverty: Phase II" and "Highway Design Study: Phase III" had resulted in reductions in their budgets of \$120,000 and \$20,000 respectively. On two other proposals he had been instructed to undertake more substantive discussions. Of these, the proposal "An Econometric Model for the Supply of Perennials" had not been cleared for implementation in Malaysia, and the possibility of modelling in Sri Lanka was being explored. In the case of "The Labor Market Consequences of Educational Expansion", the methodological note to be prepared by the sponsors was still under preparation.

ProposalsNarangwal Population Study - Phase II

4. In Mr. Holsen's absence the proposal was presented by Mr. Grawe, country economist for India and a member of the review panel. The proposal requested funding for further analytic work to exploit the rich data generated by the Narangwal population experiments. These experiments had involved provision of family planning services in various combinations and in tandem with health services. The additional analysis included the specification of more refined measures of program inputs and outputs than had been attempted so far, and the development of a simulation model for analysis of optimal program design. The work was to be undertaken, as before, by a joint team of World Bank and Johns Hopkins University researchers. The proposal had been supported by both the Population Projects Department and the South Asia Programs Department.
5. The panel had in general accepted the desirability of additional analytic work on these data, given the importance of the matters under study, the near ideal conditions under which the experiment had been conducted and the fact that the data had been only partially exploited to date. Several of the proposed tasks were felt to be of particular value, including a more refined specification of service and outcome variables, the inclusion of a time dimension in the analysis and the identification of replicable design features of the Narangwal study. However, some panel members had reservations regarding the appropriateness of a simulation framework for determining optimal mixes of service components. There were also doubts about the broader applicability of the policy recommendations that might emerge from Narangwal, given the absence of administrative constraints in the execution of the study. Quite apart from these specific difficulties, the panel had felt that the presentation of the objectives of the proposed Phase II had been less clear and specific than was warranted given the extensive work already undertaken on the data. The panel had therefore agreed to recommend the proposal subject to the condition that the research team undertake to revise the proposal so as to specify better the objectives of this phase, and the analyses to be undertaken. In addition, the panel suggested that approval of Phase II include the requirement that the Hopkins team provide both data and complete documentation, such that the data could be used by subsequent investigators.

6. In the committee's discussion of the proposal there was general support for the additional work on the grounds that it was worth exploiting the data as far as they could be taken, given their unique nature. Further analysis would strengthen the policy conclusions of the work, while to reject the proposal was to risk losing ready access to an important body of data as well as the opportunity to orient the analysis of these data toward questions of interest to the Bank. Mr. Picciotto noted that the Narangwal experimental design could be of use in planning the monitoring and evaluation component of the forthcoming population project in India and hoped that the researchers would be in touch with the Population Projects Department in this regard.

7. After further discussion, the committee decided to approve the proposal subject to the panel's recommendations regarding data and subject to the preparation of a redraft of the proposal, to be approved by the review panel as a condition of effectiveness of the project. In addition, the sponsoring department was urged to explore the possibility of linking the proposed research with the preparation of the forthcoming population project in India, and to be in touch with the Population Project's Department in this regard.

China's Rural Development Experience

8. In presenting the proposal Mr. Turnham said that, apart from the reasons for support given in the panel memorandum, the review panel had been impressed by the attitude and qualifications of Mr. Perkins, the consultant who would undertake the major work on the study proposed. Given his background and interests the Bank could expect to get a fair, non-ideological account of the Chinese rural development experience, and one that might make a genuine contribution to the literature. In hiring Mr. Perkins the Bank would be gaining access to his extensive prior experience, and would, through him, be in a position to assimilate additional material from China as it became available. It would also be gaining access to the work of already trained research assistants at Harvard.

9. There had been some discussion in the review panel of the best mechanism for the Bank to make use of the paper once prepared. The panel had agreed that, if the project were funded, a panel of Bank readers should be identified to make comments and suggestions as drafts become available. This had been agreed to by the sponsoring department.

10. After some comments by Mr. Chenery on the genesis of the proposal, most of the discussion related to the need for and the functions of the proposed Readership Panel. It was stressed that members of the Readership Panel would need to be given adequate time to read the drafts closely in order to assimilate the information generated by the project.

11. Some committee members felt that there was a need for a wider evaluation of the effort at its completion, in order to better prepare the Bank for any further research on China. It was pointed out that the provision for a seminar at the end of the research effort was guided by precisely such considerations. Providing for anything larger at this stage would expand the budget beyond the limits appropriate for an exploratory first cut at research on China.

12. In conclusion, the committee approved the project and strongly endorsed the idea of having an active Readership Panel. It was recommended that the Policy Planning Division contact interested departments regarding the composition of the Panel, and identify eight to ten panel members to represent these departments.

Sector Planning for Agricultural and Rural Development

13. Introducing the proposal Mr. Picciotto said that the somewhat confusing structure of the proposal resulted from its being an assemblage of various components of the sponsoring division's work program. The work proposed fell into three parts: a review of the literature on agricultural development and agricultural sectoral analysis; an assessment of the operational utility of existing agricultural sector models; and the adaptation of the social accounting matrix methodology to agricultural sector analysis, including application of this technique in two case studies to be undertaken under operational constraints and conditions.

Earlier versions of the proposal had been severely criticized by the panel for their tone, and had been thought to be overambitious and underbudgeted; in addition, organizational arrangements for the case studies had not been resolved at the first review. The present draft was more modest in its aspirations, somewhat more realistically costed and more advanced in the organization of the case studies. Given the undeniable importance of the work for the Bank, the panel now was willing to recommend the proposal for funding.

14. While there was general agreement in the committee on the need for a better approach to sector analysis in agriculture, members were critical of both the presentation and the content of the proposal. In particular, there was little support for the literature review as currently presented, with several members feeling that its scope was adequately covered by existing texts on agricultural development.

15. The choice of consultant on the literature review was also questioned and his paper for the recent World Development Report was negatively commented on. There was more support for the case study component of the research project. The committee concluded that there was a definite need for the proposal to be reduced in scale and re-cast so as to concentrate on the applications of the social accounting matrix methodology. It was suggested that this was the kind of research in which LDC research institutes could be effectively involved, and that this possibility ought to be explored even if it implied somewhat higher project costs.

Supplementary Requests

Programming and Designing Investment, Indus Basin (Ref. No. 671-45)

16. Introducing the proposal, Mr. Benard said that the panel had been satisfied that the causes of the overrun on the project genuinely arose from unforeseeable factors. These were, firstly, the difficulties in data gathering for the project resulting from the problems encountered by the larger Master Planning exercise with which it was associated, and secondly, the discovery in the course of the work that water management was a more important issue than investment planning.

17. The panel had taken the occasion of the review to assess progress on the project to date without attempting a full-scale evaluation. Some disappointment had been expressed at the lack of inclusion of distributional issues in the present model, given that these had originally been intended to be the focus of the study. The panel also enquired whether the model would allow examination of water pricing issues; given its programming framework, the model could provide shadow prices in response to alternative exogenously specified water allocations, but could not incorporate behavioral responses to pricing alternatives.

18. The panel had agreed that the request for funding should be supported, given the explanations on the overruns and the relatively small ~~sum~~ requested in relation to the scale of the project provided it was understood that this was the final financial allocation to be provided. In recommending approval the panel wished to record certain qualifications. In particular, it was suggested that a concerted and effective dissemination effort be mounted. The panel had also noted that an interim review had been scheduled to be held in 1977 but had not occurred. It felt that this review should take place at the completion of the project, and that the review panel conducting this review could well include outside consultants, and staff from the Operations Evaluation Department.

19. In the discussion, it was noted that the review proposed by the panel was along the lines of the conventional evaluations of completed projects and would therefore occur in the normal course of events; the idea that outside consultants be involved in this review was endorsed by the committee. Mr. Picciotto said he would welcome the evaluation, but thought it would need to be linked with an evaluation of the UNDP project with which the research was connected. Notwithstanding the difficulties encountered, the technical assistance project and the research project together appeared to have influenced a Government of Pakistan sector planning report with considerable policy implications. In addition the research project had generated a rich body of data which would be useful in a variety of other contexts. After some further discussion, the committee accepted the recommendations of the review panel and approved the request for supplementary funding.

Wage and Employment Trends and Structures: Mexico Case Study

20. In introducing the proposal Mr. de Azcarate said that the proposal was a request for extension of the project to another country, Mexico, rather than being a request for supplementary funding in the conventional sense. The inclusion of Mexico had been strongly supported by the region. The major questions the panel had raised were, whether there was a case for extending the scope of the project at this time, whether Mexico was an appropriate choice of country, and whether data difficulties of the kind that had impeded the study of income distribution in Mexico were material for the present work. In response, the proposal's sponsors had indicated that the initial proposal had envisaged around six country studies, which was the minimum needed for any comparative analysis. The choice of Mexico was dictated by both the dynamism of its economy, on the one hand, and by the availability of a particular consultant, Mr. Peter Gregory, at this time. On the data question, the sponsors had said that access to the latest round of the household survey which had proved the stumbling block in the other project, was not crucial to this proposal. The panel had accepted these various arguments and recommended approval of the proposal.

21. In the brief discussion of the request, some committee members again questioned the advisability of proceeding to work on more countries when the framework of analysis on the earlier studies was still being developed. Others, though, felt that it was important to understand the link between growth, labor markets and distribution in both Brazil and Mexico, as archetypes of a particular kind of development strategy. In conclusion, the committee approved the request for funding as presented.

Resubmitted ProposalsReal Products and Purchasing Power Comparisons: Support for the Kravis Team

22. The committee reviewed the recent submission from Mrs. Hughes on the future role of the Bank in the International Comparison Project (ICP) and the prospects for the project at the U.N. The contents of the memorandum were summarized by Mr. Balassa who cited Mrs. Hughes' view that decisions on funding

for the ICP should be kept separate from other decisions on support for the U.N. Statistical Organization (such as support for the Household Survey Capability Program). In addition it was felt that the Kravis team was the only group capable of providing authoritative intellectual guidance to the program of the U.N. and of other regional institutions intending to operationalize international national accounts comparisons. In the absence of this focal point there was a danger that the various regional initiatives would result in non-comparable methodologies being adopted. Finally, Mr. Balassa noted that Mrs. Hughes' memorandum, in referring to the work to be done by Prof. Marris using the ICP data, had stated that "much of his research will focus on application of the ICP results to growth models and the development and analysis of long time series". He reminded the committee that, in approving Prof. Marris' project (ref. no. 671-87), the committee had explicitly requested that the modelling components of the work be de-emphasized, and he wished to have the committee's approval to set the record straight.

23. In the discussion there was general agreement that support for the international comparisons exercise from the research budget was no longer appropriate, but that the Bank lacked any other channel for providing funds for this kind of support. In the judgement of the committee refusal of the request would probably result in a lower level of support from the Kravis team to the U.N. and associated bodies, but not a total termination of the relationship. There was a strong sentiment expressed that steps should now be taken to phase the ICP out of the research budget, and that the principal issue was how this could be done in a way which allowed the U.N. and the group at the University of Pennsylvania adequate time to find other sources of support.

24. In conclusion, the committee agreed to provide a total (and final) allocation of \$50,000 to the international comparison project budget so as to facilitate orderly withdrawal by the Bank from the project. The time phasing of this amount between fiscal years was left for negotiation between Mr. Balassa and the proposal's sponsors in the Bank, with the committee indicating some preference for spreading the allocation across two fiscal years. Mr. Balassa was also asked to correct the record on the committee's expectations from the Marris project.

Industrial Statistics

25. The committee reviewed the additional material submitted by Mrs. Hughes on this proposal. It noted that there had been no other source of funding which had been identified for such data development work other than the research budget and that a decision would need to be taken on the appropriate scale of research funding given the open-ended nature of the work proposed.

26. Questions were raised regarding the suitability of the consultant, Mr. Weeks, for the work at hand. Messrs. Balassa and Acharya were asked to discuss the suitability of his qualifications with the sponsors. If the consultant question was satisfactorily resolved Mr. Balassa was asked to negotiate an appropriate budget with the sponsors to allow the methodological and initial data work to proceed. Once the methodological and theoretical work was complete the output would need to be reviewed by a body instructed by the committee, prior to the full scale data manipulation exercise commencing.

Distribution: Messrs. H. Chenery
B. Balassa
J. Benard
L. de Azcarate
J. Holsen
B. B. King
R. Picciotto
H. van der Tak
D. Turnham
B. Waide
A. Walters
J. Wood
S. Acharya
G. Nankani

SBery:tqr

Research Committee Members

June 26, 1979

Suman Bery, VPD

Minutes of the Meeting on May 22nd, 1979

1. In response to comments received from a member of the committee, page 12 of the May 22nd meeting's minutes has been revised to include the phrase "and the Government of Brazil" in para. 27, line 12.

2. A revised page 12 is attached for your records. The earlier page 12 should be discarded.

Attachment

Distribution: Messrs. H. Chenery
B. Balassa
J. Benard
L. de Azcarate
J. Holsen
B. B. King
R. Picciotto
H. van der Tak
D. Turnham
B. Waide
A. Walters
J. Wood

SBery:tr

RC

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 26, 1979

FROM: Suman Bery, VPD *SKB*SUBJECT: Additional Material for June 27th Meeting

I attach the revised research proposal on "Sector Planning for Agricultural and Rural Development", sponsored by the Agricultural and Rural Development Department. This should be filed at tab 2-c in your Black Book.

Distribution: Messrs. H. Chenery
B. Balassa
J. Benard
L. de Azcarate
J. Holsen
B.B. King
R. Picciotto
H. van der Tak
D. Turnham
B. Waide
A. Walters
J. Wood
S. Acharya

SKBery:bf

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Suman Bery, VPD *SKB*

SUBJECT: Research Committee Meeting

DATE: June 20, 1979

1. The Research Committee will meet on Wednesday, June 27th at 3:00 p.m. in Room E-1208.

2. This volume contains material to be discussed at the meeting. The agenda is as outlined below:

3. The Agenda

Proposals:

- (1) China's Rural Development Experience.
- (2) Sector Planning for Agricultural and Rural Development.
- (3) Narangwal Population Study - Phase II.

Supplementary Requests:

- (4) Programming and Designing Investment: Indus Basin (Ref. No. 671-45).
- (5) Wage and Employment Trends and Structures (Ref. No. 671-84).

Resubmitted Research Proposals:

- (6) Real Product and Purchasing Power Comparisons: Support for the Kravis team.
- (7) Industrial Statistics.

Other Business

- (8) Any other business.

4. Papers for this meeting may be found in the following sections:

- (i) Budget information: Given current authorizations and estimated slippage of FY79 authorization into FY80, about 98% of the FY80 budget is already allocated. With 10% overprogramming the amount still available for further FY80 authorization would be \$344,000. Forthcoming proposals presently identified (on Exports of Technology, Poverty of Urban Women and El Salvador sites and services evaluation) are expected to make a further \$280,000 in demand for FY80 funds at the next meeting of the committee, in September.
- (ii) Research proposals: This section contains the research proposals to be discussed and associated material. Each proposal the material is organized as follows:
 - (a) Review panel memorandum.
 - (b) Other comments and responses on the proposals.
 - (c) Research proposal (final).
 - (d) Background material.

The sponsors of proposal no. 2, "Sector Planning for Agricultural and Rural Development" are presently revising their proposal in response to the review panel's comments. The revised proposal will be circulated to you when received. In addition, the review panel memorandum on proposal no. 3, "Narangwal Population Study - Phase II", has not yet been received and will also be circulated later.

- (iii) Supplementary requests: This section contains material on requests for supplementary funding of ongoing projects, and follows the same format as the 'Proposals' section.
- (iv) Resubmitted proposals: Two requests for funding are outstanding from the last meeting: (i) support for the Kravis team in their work for the UNSO on operationalizing the ICP system, and (ii) work within the Bank on improving industrial statistics. In both cases the sponsors were asked to provide further material for the committee's consideration. The material in this section is organized as follows:
 - (a) Memorandum from Research Committee and response by sponsors.
 - (b) Research proposal
 - (c) Background material, including previous review panel memoranda.

No further review panel meetings were held on either proposal.

Distribution:

Messrs. H. Chenery
B. Balassa
J. Benard
L. de Azcarate
J. Holsen
B.B. King
R. Picciotto
H. van der Tak
D. Turnham
B. Waide
A. Walters
J. Wood

SKBery:bf

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 8, 1979

FROM: Suman Bery, VPD *SKB*SUBJECT: Minutes of the Meeting on May 22nd, 1979

1. Present at the meeting were Messrs. Chenery, Balassa, Benard, de Azcarate, Holsen, King, Picciotto, van der Tak, Waide, Walters and Wood. Messrs. Acharya (for part of the time) and Nankani were also present.

Budgetary Matters

2. Mr. Chenery, noting the tight budgetary position that already existed for FY80, proposed that the committee classify the proposals to be discussed under three heads: unconditional approval, unconditional rejection, and marginal. The marginal projects could then be considered, together with projects submitted at the next meeting, in the light of available funds. This suggestion was accepted by the committee. Mr. Bery was then asked to outline the budgetary situation for FY80. He pointed out that current authorizations for FY80 together with anticipated slippage of FY79 authorizations into FY80 meant that 80% of the FY80 budgetary allocation was already authorized. Full approval of proposals currently before the committee would result in virtually 100% of FY80 funds being authorized, leaving only the overprogramming margin remaining for the remainder of the fiscal year. As regards the FY79 budget, current indications were that expenditures would equal or exceed the budgetary allocation for the year, and that therefore there would be no carry-over of funds from FY79 into FY80.

The Labor Market Consequences of Educational Expansion

3. In Mr. Turnham's absence the proposal was presented by Mr. Tidrick, country economist for Kenya and a member of the review panel. He noted that the present proposal arose from previous work undertaken by the researchers on East African labor markets. The basic concept underlying the present study was the concept of occupation specific production functions. It was intended to apply this concept to empirical analyses of Kenyan and Tanzanian labor market experience over roughly the past decade. The two countries provided a good opportunity for a comparative study given their contrasting development strategies,

the apparent differences in the structure of their labor markets, and their relatively good data. Both countries had earlier labor market surveys (of wage earners in Kenya and of manufacturing employees in Tanzania), and the researchers were intending to undertake comparable resurveys so as to provide both cross-section and time series data for both countries.

4. The Region's staff had initially expressed strong reservations on the proposal, particularly on the question of changes in the quality of education over time. They had felt that if the probable decline in educational quality was not incorporated in the analysis it could seriously bias the estimates of the production functions and provide a poor policy guide to the levels of education which were demanded in the labor market today. The region had also wished for more analysis of the productivity of educated workers in rural areas. The redraft of the proposal had taken the first point into account to the Region's satisfaction; not much could be done about the second. These changes, together with other modifications to the proposal, had resulted in the Region becoming strongly supportive of the proposal.

5. Other panel members continued to have reservations about the proposal, on the grounds that in accommodating various Bank interests the researchers may have taken on too much, that the methodology was inadequately specified and that the presentation was diffuse. Despite these reservations the panel had come out supporting the proposal because of the region's interest in the project; the quality of the researchers and their previous experience in this field and in these countries; the relatively low cost of the project and the undoubted importance of the topic for Bank lending and analysis. The panel had not thought it worthwhile to insist on a redraft. The past record of the researchers made it likely that they would make a good start in illuminating this important set of issues.

June 8, 1979

6. In the following discussion, several committee members cited the diffuseness of the presentation, and said that they were unclear on what the researchers actually expected to do. At the same time there was general agreement on the importance of the topic for the Bank, and on the credentials of the research team for undertaking this work. While the methodological deficiencies in the present proposal were acknowledged, committee members were skeptical that the state of the art allowed for any more precise formulation at this stage. Given the importance of the topic, some members felt it was worth taking the risk of allowing qualified researchers to embark on the project without a well-defined methodology to see what they could make of the material. Mr. King noted that the present studies were explicitly intended to be experimental, to determine along what lines further such research should proceed. Other committee members felt that, given their experience, the researchers should have been able to come up with a more precise enunciation of what they intended to do. It was also questioned whether the project was all that low cost; Mr. Balassa pointed out that with imputed costs of staff time the cost of the project would amount to almost a quarter of a million dollars.

7. Questions were further raised about the generalizability and the policy importance of the analysis. Mr. Walters felt that the institutional imperfections which characterized labor markets would differ between countries, and these would make for different patterns of adjustment. The results from Tanzania or Kenya could not therefore easily be transferred to other countries. Mr. Waide said that while he fully agreed on the credentials of the researchers and the importance of the issues, it was unclear on what policy conclusions would flow from the kind of analysis that was being proposed. In response, Mr. Tidrick said that earlier analyses for the Region by Paul Collier (a member of the proposed research team) had suggested that, on account of different labor market characteristics, expansion of secondary education had had beneficial effects in Kenya but unfavorable effects in Tanzania. These contrary results were striking and in need of further substantiation; if they were further validated by the present research, they would have direct implications for the Bank's lending in education in the two countries.

June 8, 1979

8. In conclusion, the committee decided to approve the project conditionally, subject to the proviso that the research sponsors furnish a four or five page note specifying with greater rigor the hypotheses to be tested, the data to be used in testing them, the generalizations to be made from the analyses of the specific data set to the urban labor market more generally, and the ways in which changes in the quality of education would be measured and would be integrated into the formal analysis. This note would need to be approved by Mr. Balassa, Acting Research Advisor, in consultation with Mr. Turnham, the panel chairman, and Messrs. Tidrick and Ahluwalia. If no acceptable formulation could be agreed upon, the sponsors would need to refer this note back to the Research Committee for approval.

Real Product and Purchasing Power Comparison
(Reduced Information Methods)

9. Introducing the proposal Mr. Holsen said that the importance to the Bank of an operational reduced information approach to international purchasing power comparisons had long been recognized. The problem had been to find a group of scholars willing to do the work. At its last meeting the Research Committee had requested the Economic Analysis and Projections Department to approach the Kravis team at the University of Pennsylvania to undertake this work; the letter received in response suggested only lukewarm interest. Under these circumstances it seemed best for the Bank to use its own in-house expertise (located primarily in the Economic Analysis and Projections Department) and to take the lead in this area. Mrs. Hughes had agreed to consider this seriously, and the panel felt that the initiative should now be pursued.

10. This left the initial request made by the Kravis team for Bank support to continue their association with the United Nations Statistical Office (UNSO) in the transition to an operational ICP system. While the panel had earlier considered such budgetary support inappropriate, it now felt that there was a case for the Bank to provide support since it seemed an important step in getting the real product approach installed at the UNSO. The panel still did not consider the external

June 8, 1979

research budget the most appropriate source of such support and thought other avenues of funding should be explored. If no other source could be found, however, the panel was prepared to recommend that the annual outlay of \$50,000 requested by Professor Kravis be provided by the Research Committee. The panel had given some thought to what might occur if the Bank were not to provide this support, and had concluded that the Kravis team would probably continue its involvement with the U.N., though at a reduced level.

11. In the discussion of the proposal, the major issue raised was the appropriate format of Bank relationships with the UNSO in this and other contexts, in the transition from research to operational data systems. Mr. Chenery noted that the Bank had in the past paid for a member of the UNSO staff under the ICP project; it had also provided ad hoc support for the Household Survey Capability program. Similar issues of support might arise in the areas of income distribution and industrial data, and it would be useful to explore modes of funding outside the research budget for such support. If the research budget were in fact the only source of funds to support the Kravis team then the present proposal ought, in his view, to be considered together with other marginal projects. There did not appear to be any particular time constraint associated with the Kravis proposal so he proposed that consideration of it be postponed until the next meeting, by which time the position on other channels of funding might have clarified.

12. The Committee decided to defer consideration of the proposal until the next meeting. In the meantime Mrs. Hughes was requested to prepare a short statement for the committee's next meeting indicating how the transition from research to routine operations on international comparisons was expected to be achieved at the U.N., and the role that the Bank's financing could play in facilitating this process.

India: Impact of Agricultural Development on
Employment and Poverty, Phase II

13. Introducing the proposal, Mr. Waide said that the origin of this study lay in work by Mr. Ahluwalia on rural poverty in India, which had indicated both that the extent of poverty remained pervasive, and that a better understanding of rural poverty and of the role of policy in alleviating poverty could necessitate examination of income generation processes at the household level. A first phase had been approved by the Research Committee in 1977 to permit the researchers to elaborate the approach to be used. The research team, principally Messrs. Srinivasan and Bell, had now put forward a second stage proposal. The new proposal was premised on the idea that the interdependence of transactions in several markets (particularly the markets for credit and for labor) was a crucial aspect of economic organization in rural India, and that an analysis of the distribution of income flowing from agricultural activities had to reflect this institutional structure. The researchers were intending to conduct extensive empirical analyses in three regions of India where agrarian relationships varied from the capitalist to the semi-feudal, in order to develop generalizations on the nature, extent and determinants of various forms of market organization. These analyses in their turn would be important for tracing the links from policy interventions to welfare improvements. An attractive feature of the current proposal was that the proposed work was to be undertaken in close collaboration with three research institutes in India, who would be responsible for all the data collection and a large part of the empirical analysis.

14. In the panel review of the project two major issues had arisen. Firstly the panel had felt that the proposal's focus on farm-related activities was too restrictive, given that the rural poor in India received only half their income from agriculture. It seemed important therefore to extend the scope of the empirical work to encompass rural non-farm activities and the workings of rural labor markets. This the team had agreed to do, with particular emphasis on the landless. Secondly, the panel had some doubt about the ability of a questionnaire survey technique to capture the important and intricate relationships that were presumed to exist. Given that a quarter of a million dollars were proposed to be spent on data collection, the panel would have preferred more reassurance

that the questionnaire would be adequate for the analysis intended. Such pretesting had been an objective of Phase I, but its execution had not proved possible. So as to minimize the risks involved, the panel had suggested that the research team add a testing round in the 1979 Rabi season on a reduced sample. In response, the researchers had proposed that they pretest the questionnaire before launching formal data collection, run a full first round in Rabi Summer of 1979-1980, and analyze the first round data in the Khariff 1980-81 with a view to modifying the framework for subsequent data collection if necessary. This alternative was considered acceptable by the panel.

15. Mr. Waide noted that the South Asia region had been concerned that the work remain focussed on issues of policy interest to them, particularly the better measurement of the impact of agricultural projects. To ensure this the panel had proposed and the sponsors had agreed that staff at a senior level from the South Asia region be actively involved in the progress of the project.

16. Supplementing Mr. Waide's presentation, Mr. Picciotto said that a basic assumption of the Bank's lending for irrigation in India was that improving the quality of irrigation would benefit the rural poor, and it would be important to have a validation or refutation of this premise. In this connection it was important that the project focus particularly on the distribution of benefits from irrigation investments in a variety of economic setting, as was proposed. Secondly, it appeared as though the project sponsors were intending to make use of data generated from the monitoring and evaluation units of Bank-financed irrigation projects. The analyses undertaken in connection with this project could perhaps serve as a guide to how these data could be used to establish project impact.

17. In the following discussion there was general support for the analytic objectives of the project, which were felt to be important for a better understanding of rural economic systems. Some committee members were, however, unclear on the precise scope of the analysis: was the objective of the project merely to describe existing market structures, was it to account for differing market structures, or was it to examine the effects that exogenous policy interventions (particularly investment projects) had in

altering market structures. There was also uncertainty expressed on the precise way in which such structural analyses would be used in tracing the links from investments to outcomes, which was felt by the committee to be a primary rationale for the project. Mr. Walters said that while he supported the proposal, he was surprised to see no reference to the earlier work on market organization, such as that of Demsetz.

18. There was considerable discussion about the necessity, scale and cost of the data collection being proposed. Mr. Waide said that the panel had itself been extremely concerned to establish the need for new primary data collection in a country as data-rich as India. They had, however, been persuaded that the need to have information on both participants in the various sets of transactions being studied created a need for a completely new data set. The panel had also queried the need for such wide and simultaneous geographical coverage in the data, and had been told that the necessary heterogeneity in market structure and in its determinants required data collection on such a scale. The cost of \$80 per surveyed household had also seemed high to the panel, but this had been justified on the grounds that each household would need to be surveyed four times, that the questionnaire was expected to be a relatively difficult one to administer, and that further difficulties would arise in matching both transactors in the various transactions being studied. Mr. Chenery enquired whether there was any assurance that these sort of data would continue to be collected by the collaborating institutions at the end of the project. Mr. Waide said that there was no guarantee or understanding to this effect. The collaborating institutions were, however, enthusiastic about the project and proficient in data collection; if such data were found to be useful in analysis, they would perhaps continue to be collected by the collaborating institutions or other bodies.

19. While committee members agreed that the data collection exercise was going to be a complex one for the reasons outlined by Mr. Waide, they considered the further scrutiny was still warranted and requested Mr. Balassa, as Acting Research Advisor, to review the budget with the sponsors. The committee endorsed the need for effective communication between the researchers and the regional

economics staff and requested the researchers to keep regional staff (including the Delhi office), fully informed of the progress of the project at every stage. It was emphasized that a major reason for the support of the project was the expectation that this research would provide a framework for assessing the impact of Bank investment projects on the rural economy and requested that this interest be kept in mind by the researchers in shaping their work. With these provisos the project was approved.

The Construction of Economic Models for the Supply of Perennials

20. The proposal was introduced by Mr. Bénard who said that the research proposed had two distinct objectives. One was to specify and estimate a structural vintage model of the age structure of a perennial tree crop (in this case rubber). The other was the development of econometric techniques to permit estimates of such a structural system even when data were sparse. The case of rubber in Malaysia had been chosen because the data base was extremely good for estate production. This would permit the testing of the model's specification under near ideal conditions. Subsequently, the model would be estimated for the case of Malaysian small-holder rubber production, where important data are unavailable, to see how well it performed under those circumstances. Finally, if these experiments with Malaysian rubber proved fruitful, the intention was to transfer the model structure, suitably modified, to the case of cocoa production in West Africa where the data were much poorer, to see if a satisfactory supply model could be constructed for that crop.

21. Members of the review panel had agreed that better supply modelling would be useful for both national and international analysis, although some had felt that devising econometric techniques to cope with missing data should not be regarded as a substitute for improving the data base, which should remain a major long run goal for the Bank and the countries concerned. Nonetheless, the panel considered the proposed research to be useful and recommended approval of the proposal.

22. In the discussion, members generally commended the presentation in the proposal. Some members were however, skeptical on how important these particular methodological improvements were for better price forecasting given the myriad other influences and uncertainties that existed. In particular, Mr. Walters cited the treatment of expectations, which he felt was treated extremely summarily in the proposal but which he regarded as fundamental for accurate representation of the planting decisions. Mr. Waide in turn felt that a proper representation of the choice between alternative crops was crucial, but was very difficult to do properly. Questions were also raised on the scale of the budget, and on the issue of governmental approval. Mr. Balassa noted that Bank relationships with the Government of Malaysia were sensitive in the area of research and the concern was expressed that the researchers be certain of governmental concurrence with the project before it went ahead.

23. In conclusion the committee requested Mr. Balassa to scrutinize the budget on its behalf, and to ascertain from the country programs department that the project was of interest to the Government of Malaysia and would be supported by them. If the country programs department so certified, the committee agreed to approve the project at the budgetary level agreed between the Acting Research Advisor and the project sponsors.

Industrial Statistics

24. The proposal was presented by Mr. Wood who said that the objective of the proposal was to improve the quality of industrial statistics available to the Bank, to link industrial data and trade data at the four digit level. These statistical refinements were felt to be necessary for a better analysis of industrial diversification and market penetration issues. The review panel had been concerned to establish whether it was appropriate for the Bank to undertake such a data clearing and assembly exercise, since these seemed duties assigned to either UNSO or UNIDO within the U.N. system. The sponsors of the proposal had assured the panel that they had been in touch with both these agencies and had established that they had no

June 8, 1979

plans to undertake such work in the immediate future, and that staff and political constraints would probably preclude such work from being undertaken at all. Given the importance of better data in this area for the Bank's analyses, the sponsors suggested that there remained no alternative except for the Bank to do the work in question. The panel had accepted this explanation, but with a certain degree of unease.

25. The panel had also been concerned whether the proposed activities could legitimately be considered research, and appropriate for funding from the external research budget. It had decided that the actual activity being financed was not dissimilar to the first stage of many research projects, which often involved extensive data gathering and manipulation. What was relatively unusual in the present case was the fact that the analytic uses for the data had been defined only in very broad terms. The panel was satisfied however, that the resulting data sets would be of importance in a variety of Bank policy and research contexts. Finally, while the panel had felt that the level or resources requested was probably sufficient for a one-shot data clearing and manipulation effort, there was no indication in the proposal of what additional resources would be needed to institutionalize and update the system which was the ultimate purpose of the exercise. Despite misgivings on these issues and on the usefulness for this exercise for country economic analysis, the panel had decided to recommend the proposal for support by the Research Committee.

26. Mr. Chenery said that this was another of the data related projects which involved Bank-UN relationships and he would prefer to defer a decision on it until the appropriate modalities for such relationships could be clarified. Others on the committee felt that if the project were to be funded from the External Research Budget, additional information would be needed on the conceptual problems to be tackled, and of the precise use to be made of the data. In conclusion, the committee decided to defer decision on the proposal until at least its next meeting and to ask the sponsoring department to provide further information on the conceptual problems to be tackled and on the expected analyses to be performed using the data before the proposal was reconsidered.

Highway Design Study: Phase III

27. Introducing the proposal, Mr. Walters said that the Highway Design Study which has been under way since 1971, has as its principal objective the generation of up-to-date data on the determinants of user cost savings from alternative standards of highway design and maintenance. The most widely used current source of such data, the study by de Weille, contained information in some cases fifty years old. The initial study under this research project had been of Kenya, and had been executed by the Transport and Road Research Laboratory (TRRL) of the United Kingdom. The lessons from this study had been incorporated in the design of the ongoing Brazil study, which was being financed by the UNDP and which was yielding data of extraordinary robustness and integrity. A third study, on India, had experienced difficulties and delays and was likely to produce data of somewhat lower quality than the Brazil study. The present request for financing was to allow the findings of these various studies to be absorbed and integrated, and to allow their incorporation in the Highway Design Model already developed under this project.

28. The panel reviewing the proposal had thought the completion of this study as being of great importance to the Bank, given the enormous sums projected to be spent by developing countries on their highway systems, and given that user cost savings are the basis for all road improvement programs. The principal consultants, Messrs. Harrison and Chesher were well versed in this material already and well known to the Bank. The panel noted that uncertainties surrounding the India project made for some difficulty in integrating its findings into the proposed synthesis, but felt that there was enough material in the Brazil and Kenya studies to proceed with until the India study was completed. The panel in sum felt that the proposal represented the completion of important work of immediate operational interest to the Bank and its clients, and should be supported.

29. In the brief discussion of the project that followed, the only issue raised was the size of the budget. Mr. Balassa was requested to review the budget with the sponsors before formal authorization was provided, but apart from this the project was considered approved.

Distribution: Messrs H. Chenery
B. Balassa
J. Benard
L. de Azcarate
J. Holsen
B. B. King
R. Picciotto
H. van der Tak
D. Turnham
B. Waide
A. Walters
J. Wood

SBery:tr

ROUTING SLIP		DATE: May 21, 1979
NAME		ROOM NO.
Mr. D. Turnham		D839
Mr. B. Waide		A513
Mr. J. Wood		E624
Mr. A. Walters		D623
Mr. B.B. King		K4000
Mr. B. Balassa		K3411
Mr. J. Holsen		A900
Mr. H. Chenery		E1239
Mr. J. Benard		K5109
Mr. L. de Azcarate		A313
Mr. R. Picciotto		A507
Mr. H. van der Tak		E1023
APPROPRIATE DISPOSITION	NOTE AND RETURN	
APPROVAL	NOTE AND SEND ON	
CLEARANCE	PER OUR CONVERSATION	
COMMENT	PER YOUR REQUEST	
FOR ACTION	PREPARE REPLY	
INFORMATION	RECOMMENDATION	
INITIAL	SIGNATURE	
NOTE AND FILE	URGENT	
REMARKS:		

I attach the review panel memo for proposal No. 1, "Real Product and Purchasing Power Comparisons (Reduced Information Methods)". This should be filed at tab 1-a in the black book for tomorrow's meeting.

FROM: Suman Bery, VPD	ROOM NO.: K3501	EXTENSION: 60012
--------------------------	--------------------	---------------------

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: May 18, 1979

FROM: Suman Bery, VPD *SKB*

SUBJECT: Additional Material for May 22nd
Research Committee Meeting

1. I attach the following material for the Tuesday, May 22nd Research Committee meeting:

- (i) A response by Mr. T. King to Mr. Ahluwalia's memorandum on proposal No. 6, "A Comparative Study of Labor Market Consequences of Educational Expansion". This should be filed at tab 6-b in your black book.
- (ii) Statement of Intent from Mr. Jaycox regarding a proposal on "Poverty Among Urban Women", to be submitted to the committee at its next meeting.

Attachment (s)

SKBery:bf

OFFICE MEMORANDUM

TO: Mr. Suman K. Bery, VDP

FROM: Edward V. K. Jaycox, Director, URB

SUBJECT: Research Proposal on Poverty Among Urban Women
Statement of Intent

DATE: May 18, 1979



1. The Urban Projects Department in collaboration with the Adviser on Women in Development, PSVP, and the Urban and Regional Economics Division of the Development Economics Department, intends to submit to the research committee at the early Fall 1979 meeting, a research proposal for the study of poverty among urban women and its implications for Bank lending. The analysis will be based, primarily, on the current experience of World Bank urban lending in selected cities. This study would utilize approximately 40 person/months of consultants and some 6 person/months of Bank staff over a period of 18 months starting in September 1979. The study would be carried out in two phases and is estimated to cost \$200,768.

2. A summary statement of objectives and research approach is attached as Annex 1. A full proposal will be available for panel review in a few weeks.

3. We would appreciate your taking this forthcoming research project into consideration in programming the activities for FY80 and FY81 and advising the research committee, at its next meeting, of our intentions.

cc and cleared with: Mrs. Gloria L. Scott (PSVP)
Mr. Douglas H. Keare (DED)

cc: Messrs. van der Tak (CPS); Dunkerley, Churchill, Mould, Walters,
D. Singh, Stone, Cook, Madavo, McCulloch, Sandstrom,
Strombom (URB).

Attachment

Sant'Anna/Grimes/Cohen:am

RESEARCH PROPOSAL ON POVERTY AMONG URBAN WOMEN

SUMMARY

1. To date evidence from urban project documents indicates differences in performance of and impact upon women and men project participants. In part, these differences may be a result of higher absolute levels of poverty for women and distinct factors which restrict their economic participation. The lack of development related research on women among the urban poor hinders our understanding of these performance differences and calls for timely, policy oriented research on women participants in urban projects.
2. The goal of the proposed project is to establish a conceptual and empirical basis for understanding women's urban poverty in order to identify means to promote their more effective participation in urban projects financed by the World Bank. The purpose is to identify particular problems faced by women participants as well as the determinants of their success or failure in urban projects. Three specific research objectives have been identified as steps toward achieving this goal. They are: (1) the study of the socioeconomic context that defines the present structure of economic options open to and constraints impinging upon low income women, (2) an assessment of women's participation in World Bank financed urban projects within this framework and, (3) an analysis of the impacts of World Bank financed urban projects upon the structure of economic opportunities for women among the urban poor.
3. The first and second objectives will be explored in three cities where World Bank financed urban projects are in the consolidation stage. The third, impact objective, will be explored in two of these three cities. The study will use data from both secondary sources (censuses and surveys) and primary ones (field work and data from Evaluation Studies financed by the World Bank and different qualitative and quantitative methods).
4. The research will be divided into two phases. Phase one will be carried out over a twelve month period; it will involve analysis of secondary and evaluation data and include one month of field work in each of the three cities. Phase two, to be carried out over six months, will focus primarily on studying the impacts of two projects on women and will involve three weeks of field work in two of the original three cities. The integration of the research during the final four months will lead to the identification of specific suggestions for programs and policies to be implemented in World Bank financed urban projects. The cost of the project is \$133,629 for Phase 1 and \$67,139 for Phase 2.

OFFICE MEMORANDUM

TO: Research Committee Members

DATE May 15, 1979

FROM: Suman Bery, VPD *SB*SUBJECT: Research Committee Meeting

1. The Research Committee will meet on Tuesday, May 22nd at 3:00 p.m. in Room E-1208.
2. This volume contains material to be discussed at the meeting. The agenda is as outlined below:
3. The Agenda

Proposals:

- (1) Real Product and Purchasing Power Comparisons (Reduced Information Methods)
- (2) India: Impact of Agricultural Development on Employment and Poverty: Phase II
- (3) The Construction of Econometric Models for the Supply of Perennials
- (4) Industrial Statistics
- (5) Highway Design and Maintenance Standards: Phase III
- (6) A Comparative Study of Labor Market Consequences of Educational Expansion

Other Business

- (a) Any other business

4. Papers for this meeting may be found in the following sections:

- (i) Budget information: Present authorizations for FY80 together with underspending in FY79 likely to be transferred to FY80 (\$550,000) results in approximately 80% of the FY80 budget already being allocated. Full approval of all proposals currently before the committee would result in the allocation of approximately 100% of the FY80 Budget.

(ii) Research proposals: This section contains the research proposals to be discussed and associated material. For each proposal the material is organized as follows:

- (a) Review panel memorandum
- (b) Other comments on the proposal and responses
- (c) Research proposal (final)
- (d) Background material

Please note that the review panel recommendation on proposal No. 1: "Real Product and Purchasing Power Comparisons (Reduced Information Methods)", has not yet been received and will be circulated separately.

Distribution:

Messrs. H. Chenery
B. Balassa
J. Benard
L. de Azcarate
J. Holsen
B.B. King
R. Picciotto
H. van der Tak
D. Turnham
B. Waide
A. Walters
J. Wood

SKBery:bf

Table 1: FY79 and FY80 SUMMARY OF RESOURCE POSITION
(\$10³ rounded)

FY79

I. Availability

(i)	FY79 Budget Entitlement	2,524
(ii)	Plus: Carryover from FY78	243
(iii)	Total available for FY79 authorization	2,767
(iv)	Less: Authorization for on-going projects	3,250
(v)	Balance available for FY79 Authorization <u>1/</u>	-483

II.	<u>Demand</u> <u>2/</u>	5
-----	-------------------------	---

FY80

I. Availability

(i)	Expected FY80 Budget Authorization <u>3/</u>	2,758
(ii)	Plus: Expected FY79 Carryover <u>4/</u>	-
(iii)	Total available for FY80 Authorization	2,758
(iv)	Less: Authorization for on-going projects	1,662
(v)	Less: Expected FY79 underspending transferred to FY80 <u>5/</u>	550
(vi)	Total Amount already committed for FY80 (iv + v)	2,212
(vii)	Balance available for FY80 authorization (iii - vi)	546

II. Demand

	May 22nd meeting <u>2/</u> , <u>6/</u>	578
--	--	-----

-
- 1/ Represents 17.4% overprogramming.
 - 2/ Please see Table 2 for details.
 - 3/ This is an estimate.
 - 4/ Actual expenditure in FY79 is likely to exceed the FY79 Budget entitlement of \$2,524,000. There will probably be no carryover of funds to FY80.
 - 5/ Represents 16.9% of FY79 authorizations.
 - 6/ Full approval would represent 1.2% overprogramming.

Table 2: BUDGET IMPLICATIONS OF ITEMS TO BE
DISCUSSED AT MAY 22ND MEETING
(10³)

<u>Proposals</u>	<u>FY79</u>	<u>FY80</u>	<u>FY81</u>	<u>FY81+</u>	<u>Total</u>	<u>Funds Authorized to date</u>
Real Product and Purchasing Power Comparisons	-	90.7	90.7*	90.7*	272.1	754.2 ^{1/}
India: Impact of Agricultural Dev. on Employment and Poverty, Phase II	-	204.5	179.5	138.5	522.5	25.5
The Construction Of Econometric Models for the Supply of Perennials	-	50.0	35.0	-	85.0	-
Industrial Statistics	-	85.0	29.0	-	114.0	-
Highway Design Study Phase III	5.0	90.2	102.4	-	197.7	604.6
A Comparative Study of Labor Market Consequences of Educational Expansion	57.6 57	57.6	26.4	-	84.0	-
Total	5.0	578.0	463.0	229.2	1275.3	1384.3

* To be indexed for inflation.

^{1/} Represents Bank contribution to International Comparison Project.

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: April 26, 1979

FROM: Suman Bery, VPD *SB*SUBJECT: Forthcoming Research Committee Meetings

1. The next meeting of the Research Committee will be on May 21st. A further meeting will be held in mid-June. While the June meeting is primarily intended to complete the processing of proposals already in the pipeline, requests for supplementary funding will be entertained and should be submitted to this office no later than May 11th. Ten copies of all documentation should be provided.

2. Following the June meeting, the Research Committee will next meet in September.

Distribution:

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
DPS, CPS Administrative Assistants
Mrs. L. Cleave
Ms. M. Hazzah

SKBery:bf

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: June 29, 1979

FROM: Suman Bery, VPD *AKB*SUBJECT: Research Committee Meeting

1. The Research Committee is expected to hold its next meeting in mid-September. In order to be considered at this meeting, draft proposals in a form suitable for workshop discussion should be submitted to this office (K-3501) by July 16. Fifteen copies of the proposal should be provided. While the draft should provide some indication of the likely budget, full costing is not required at the workshop stage, nor are fully completed cover sheets.

2. Following the workshop discussions, final proposals (and requests for supplementary funding) would need to be submitted no later than July 30 for formal panel review. Ten copies of the final proposal should be submitted. In formal as well as informal submissions, particular attention should be given to the preparation of a clear and concise summary as described in the attached "Guidelines for Submission of Research Proposals".

3. To facilitate planning of the FY80 external research budget it would be appreciated if this office could be notified of all proposals expected to be submitted for the September and subsequent meetings which will involve commitments of funds in FY80.

4. Following the September meeting the Committee will probably meet again in mid-November.

Attachment

Distribution:

Research Committee Members; Messrs. Nankani, Acharya
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
DPS, CPS Administrative Assistants
Ms. L. Cleave
Ms. L. Thampy

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: March 15, 1979

FROM: Suman Bery, VPD *SKB*

SUBJECT: Additional Material for March 16th
Research Committee Meeting

I attach the following memoranda pertaining to tomorrow's meeting:

Proposals

'Real Product and Purchasing Power Comparisons' and
'International Real Product Estimates': Memorandum
from Mr. Holsen on a further meeting of the Review Panel.

Supplementary Request

'Structure of Rural Employment Income and Labor Markets'
(671-30): Review Panel report (memorandum from
Mr. Picciotto) and memorandum from Messrs. Leiserson and
Singh.

Attachments

SKBery:bf

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: Suman Bery, VPD *SB*
SUBJECT: Research Committee Meeting

DATE: March 9, 1979

1. The Research Committee will meet on Friday, March 16, at 3:00 p.m. in Room E-1208.
2. This volume contains material to be discussed at the meeting. The agenda is as outlined below:
3. The Agenda

Proposals:

- (a) Real Product and Purchasing Power Comparisons: Continuation of support for the Kravis team.
- (b) International Real Product Estimates and World Income Distribution.
- (c) Adoption of Farm Technology in Northern Nigeria.
- (d) The Industrial Incentive System in Morocco.
- (e) Standards of Rural Electrification.
- (f) Extension to the City Study Research Project.

Requests for Supplementary Funds

- (a) Structure of Rural Employment, Income and Labor Markets (671-30)^{1/}

Other Business

- (a) Any other business.

^{1/} This request may be considered jointly with proposal (c) above, "Adoption of Farm Technology in Northern Nigeria".

4. Papers for this meeting may be found in the following sections:

- (i) Budget information: The attention of committee members is drawn to Table 2, which indicates the significant commitments already made out of the FY80 Budget.
- (ii) Research proposals: This section contains the research proposals to be discussed, panel recommendations, and related documents and memoranda. A further review panel meeting on proposal (a), "Real Product and Purchasing Power Comparisons" has been scheduled; the memorandum of recommendation will be circulated when available. Owing to their length, Appendices I and II of proposal (b), "International Real Product Estimates" are not being circulated. They are available on request from this office.
- (iii) Supplementary Requests: This section contains the request for additional funding on RPO 671-30, together with supporting documentation. The panel review memorandum is not yet available and will be circulated separately.
- (iv) Evaluation Reports: This section contains evaluation reports on the projects "Smallholder Agriculture in Yugoslavia" (670-89) and "Maximizing the Usefulness of Household Surveys" (671-03).

Forthcoming Proposals:

Memorandum from Development Research Center indicating future work program.

Miscellaneous:

- (i) Report of review panel on Kenya and India case-studies of research project 671-84, "Wage and Employment Trends and Structures".
- (ii) Memorandum from Mr. Kalbermatten on completion of project 671-46, "Appropriate Technology for Water Supply in Developing Countries". The full report is available from this office.
- (iii) Defining Research Priorities: response from Bank staff to suggestions for research directions requested by the General Research Advisory Panel.

Distribution:

Messrs. H. Chenery
B. Balassa
J. Benard
L. de Azcarate
J. Holsen
B.B. King
R. Picciotto
H. van der Tak
D. Turnham
B. Waide
A. Walters
J. Wood

SKBery:lt

Table 1: SUMMARY OF FY79 RESOURCE POSITION
(\$10³ rounded)

I. Availability

(i)	FY79 Budget Entitlement	2,524
(ii)	Plus: Carryover from FY78	243
(iii)	Total available for FY79 authorization	2,767
(iv)	Less: Funds already authorized for on-going projects <u>1/</u>	3,212
(v)	Balance available fur further FY79 Authorization	-445

II. Demand

Supplementary Request <u>2/</u>	22
---------------------------------	----

1/ Represents 16% overprogramming.

2/ See Table 3 for details.

Table 2: ESTIMATED STATUS OF FY80 BUDGET

I.	<u>Availability</u>	
	1. Likely P&B Budget Entitlement	2,726
	2. Likely Carryover from FY79	-
II.	<u>Demand</u>	
	1. Slippage from FY79 on ongoing projects	445
	2. Existing FY80 authorizations on ongoing projects	1,011
	3. March 16th meeting ^{1/}	644
	4. Future meetings ^{2/}	800
	<u>Total</u>	2,900

^{1/} See Table 3 for details.

^{2/} Tentative estimate.

Table 3: BUDGET IMPLICATIONS OF ITEMS TO BE
DISCUSSED AT MARCH 16TH MEETING
(\$10³)

<u>Proposals</u>	<u>FY79</u>	<u>FY80</u>	<u>FY80+</u>	<u>Total</u>	<u>Funds Authorized To Date</u>
Real Product and Purchasing Power Comparisons	-	50.0	100.0	150.0	-
International Real Product Estimates and World Income Distribution	-	76.0	12.0	88.0	-
Adoption of Farm Technology in Northern Nigeria	-	76.2	49.5	125.7	-
Industrial Incentive System in Morocco	-	77.3	16.2	93.5	-
Standards of Rural Electrification	22.0	66.5	23.6	112.1	-
Extension to City Study	-	255.5	134.0	389.5	-
Sub-Total	22.0	601.5	335.3	958.8	-
<u>Supplementary Requests</u>					
Structure of Rural Employment, Income and Labor Markets		43.0	-	43.0	109.8
Sub-Total	-	43.0	-	43.0	109.8
<u>Total</u>	<u>22.0</u>	<u>644.5</u>	<u>335.3</u>	<u>1001.8</u>	

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Suman Bery, VPP *SKB*

SUBJECT: Additional material for December 18th meeting

DATE: December 14, 1978

I attach the following additional memoranda for the Research Committee's meeting on December 18th.

Proposals

'Wage - Employment Trends and Structures': Memorandum ✓
from Mr. R. Grawe

Supplementary Requests

671-60: Memorandum from Francis Lethem

671-61: Review Panel report (memo from Mr. E. Lerdau)

671-80:

(i) Review Panel report (memo from Mr. J. \ Holsen)

(ii) Memorandum from Mr. T.N. Srinivasan]

AttachmentsDistribution:

Messrs. H. Chenery, B. Balassa, L. de Azcarate, J. Holsen,
B.B. King, E. Lerdau, R. Picciotto, H. van der Tak,
D. Turnham, B. Waide, A. Walters, J. Wood

SKBery:bf

Res Com Meet

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: December 8, 1978

FROM: Suman Bery, *SKB* WPD

SUBJECT: Research Committee Meeting

1. The Research Committee will meet on Monday, December 18, at 3:30 p.m. in Room E-1208.
2. This volume contains material to be discussed at the meeting. The agenda is as outlined below.

3. The Agenda

Proposals

- (a) Mass-Media and Rural Education
- (b) Wage-Employment Trends and Structures

Supplementary Requests

- (a) School Resources and Educational Quality (671-60).
- (b) Socio-Economic Aspects of Fertility Behavior in Botswana (671-61).
- (c) Evaluation of Food Distribution Schemes (671-80).

Other Business

- (a) Discussion of procedures concerning completion and evaluation of research projects, and publication of research output.
- (b) Any other business.

4. Papers for this meeting may be found in the following sections

- (i) Budget Information: Since the last Research Committee Meeting, \$263,000 of funds previously authorized for FY79 have been deferred into FY80 or cancelled. A note is provided relating these actions to Mr. Balassa's earlier memorandum, and tables are provided showing the current budgetary position and the budgetary implications of proposals to be discussed by the committee.

- (ii) Research Proposals: This section contains the research proposals to be discussed, panel recommendations, and related documents and memoranda.
- (iii) Supplementary Requests: This section contains materials relating to requests for additional funding on ongoing projects. Interim drafts papers produced by project 671-61 have not been included but are available on request from this office. Panel recommendations on projects 671-61 and 671-80 are not yet available and will be circulated separately. The additional funding requested for project 671-60 is to finance project components which were reviewed by the original panel in August but subsequently rejected by the Research Committee. The resubmitted proposal has been circulated to the original panel for comment.
- (iv) Completion Reports and Evaluation Reports: As a number of research projects are approaching completion, the committee may wish to consider the existing procedures for completion and evaluation of projects, and the links between these procedures and dissemination and publication. In addition to completion and evaluation reports received since the last research committee meeting, these sections contain a list of projects completed as well as those evaluated, and a copy of the 'Guidelines for Evaluation of Completed Research Projects'.

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: November 7, 1978

FROM: Suman Bery, VPD

SUBJECT: Forthcoming Research Committee Meeting

1. The Research Committee will hold its next meeting on December 18. Following this meeting it is expected to meet in mid-February. Proposals to be considered at the February meeting should be submitted in a form suitable for workshop discussion by Friday, December 1, 1978. Sponsors are requested to provide this office with 20 copies of the draft proposal for workshop distribution.

2. Following the workshop discussions, proposals in final form should reach this office by Friday, January 5, 1979, for formal review by an ad hoc panel prior to Research Committee consideration. Sponsors are requested to provide this office with the original and 10 copies of the final proposal.

3. I would appreciate your letting me know, as soon as possible, of the submissions you expect to make for the February meeting, as well as any estimates that you can provide of other proposals in the pipeline that may be submitted this fiscal year.

Distribution:

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Ms. L. Cleave
Ms. M. Hazzah

ROUTING SLIP	DATE:
---------------------	--------------

NAME	ROOM NO.
<i>Suman</i>	<i>F1233</i>

APPROPRIATE DISPOSITION	NOTE AND RETURN
APPROVAL	NOTE AND SEND ON
CLEARANCE	PER OUR CONVERSATION
COMMENT	PER YOUR REQUEST
FOR ACTION	PREPARE REPLY
INFORMATION	RECOMMENDATION
INITIAL	SIGNATURE
NOTE AND FILE	URGENT

REMARKS:

*As per your request
Kenole*

FROM:	ROOM NO.:	EXTENSION:
-------	-----------	------------



Record Removal Notice

File Title Research Committee - Volume 2		Barcode No. 30065636		
Document Date July 26, 1977	Document Type Form			
Correspondents / Participants				
Subject / Title Personal History Form of Jean Charles Benard				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information or other disclosure policies of the World Bank Group.</p> <table border="1"><tr><td>Withdrawn by Ann May</td><td>Date July 22, 2022</td></tr></table>	Withdrawn by Ann May	Date July 22, 2022
Withdrawn by Ann May	Date July 22, 2022			

RESEARCH COMMITTEE MEMBERS

<u>Current Members</u>	<u>No. of Years on Research Committee</u>	<u>Since FY</u>
H. Chenery (Chairman)	8	1972
B. Balassa	8	1972
Jean Benard		1979
L. de Azcarate	1	1979
J. Holsen	2	1978
B.B. King	6	(1972); 1975
E. Lerdau	5	1975
R. Picciotto	3	1977
H. van der Tak	7	1973
D. Turnham	1	1979
B. Waide	2	1978
A. Walters	1	1979
J. Wood	1	1979

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: September 21, 1978

FROM: Suman Bery, VPD *SKB*

SUBJECT: Additional material for September 22nd meeting

I attach additional memoranda pertaining to two proposals due for discussion at the September 22nd meeting.

- (i) Proposal "Penetration of Japanese, Canadian and Australian Markets by LDC Manufactures":
Attached is a revised page 2 cover sheet which reconciles the budget detail with the aggregate request for \$70,000.
- (ii) Proposal "International Study for the Retention of Literacy and Numeracy: Egypt Case Study":
Attached are the recommendations of the Review Panel on this proposal. Also attached are various memoranda which clarify the organizational arrangements and analytic responsibilities which will apply to this proposal, if approved.

Attachments

Distribution:

Messrs. H. Chenery, B. Balassa, L. de Azcarate, J. Holsen, B.B. King, E. Lerdau, R. Picciotto, H. van der Tak, D. Turnham, B. Waide, A. Walters, J. Wood

SKBery:lt

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: September 15, 1978

FROM: Suman Bery, VPD *SKB*SUBJECT: Research Committee Meeting on September 22

1. The Research Committee Meeting will be held on Friday, September 22 at 3:00 p.m. in Room E1208.

2. This volume contains the material to be discussed at the meeting. The agenda is as outlined below.

3. The Agenda

Proposals

- (a) Penetration of Japanese, Canadian and Australian Markets by LDC Manufactures. (Extension of Projects 671-66 and 671-67)
- (b) Export of Manpower from Pakistan and Bangladesh to the Middle East.
- (c) International Study of the Retention of Literacy and Numeracy (Stage II: Egypt Case Study). (Continuation of Project 671-55)
- (d) School Resources and Educational Quality: Phase II. (Continuation of Project 671-60)

4. The papers for this meeting may be found in the following sections:

- (i) Budget Information: Committee members may wish to note that there was considerable underexpenditure in FY78. The transfer of these funds to FY79 together with previous authorizations for FY79 have already resulted in 10.1% overprogramming of FY79 resources.
- (ii) Research Proposals: This section contains the research proposals, panel recommendations and other related documents. The panel recommendations on the project "International Study of the Retention of Literacy and Numeracy (Stage II)" are not included and will be circulated separately.

- (iii) Completion Reports: Completion Reports for project 671-39, "Optimality of Tax Subsidies Intervention" and project 671-55, "International Study of Retention of Literacy/Numeracy Among School Leavers - Stage I" are in this section.

Distribution:

Messrs. H. Chenery, B. Balassa, L. de Azcarate,
J. Holsen, B.B. King, E. Lerdau,
R. Picciotto, H. van der Tak, D. Turnham,
B. Waide, A. Walters, J. Wood

SKBery:lt

Table 1: FY78 AND FY79 SUMMARY OF RESOURCE POSITION
(\$10³ rounded)

FY78

Availability

(i)	FY78 budget entitlement	2,430
(ii)	Plus: carryover from FY77	229
(iii)	Total resource availability for FY78	2,659

Authorization and Use

(i)	Total FY78 authorization ^{1/}	3,038
(ii)	Actual expenditure ^{2/}	2,180
(iii)	Underexpenditure	858

FY79

Availability

(i)	FY79 budget entitlement	2,524
(ii)	Plus: carryover from FY78	243
(iii)	Total	2,767
(iv)	Less: Funds already authorized for ongoing projects ^{3/}	3,046
(v)	Balance available for further FY79 authorization ^{4/}	- 279

Demand

September 22nd meeting

Proposals ^{5/}	387
-------------------------	-----

-
- 1/ This represents overprogramming of 14.3% for FY78.
- 2/ Represents 71.8% of total FY78 authorization and 82% of total resources available for FY78.
- 3/ Includes \$797,000 of funds originally authorized for FY78 and \$2,249,000 of funds previously authorized for FY77. Assumes full approval of Project 671-81 "Determinants of Fertility in Egypt".
- 4/ Represents 10.1% overprogramming.
- 5/ Full approval would imply overprogramming of 24.1%.

September 15, 1978

Table 2: BUDGET IMPLICATIONS OF ITEMS TO BE DISCUSSED
AT THE SEPTEMBER 22nd MEETING

<u>Proposals</u>	<u>FY79</u>	<u>FY80</u>	<u>FY81</u>	<u>Total</u>
1. Penetration of Japanese, Canadian and Australian Markets by LDC manufactures	55.00	15.00	-	70.00
2. Export of Manpower from Bangladesh & Pakistan to the Middle East	122.60	30.40	-	153.00
3. School Resources and Educational Quality (continuation of RPO 671-60)	58.50	63.95	24.14	146.60
4. International Study for the Retention of Literacy and Numeracy (continuation of RPO 671-55)	150.80	69.20	-	220.00
<u>Total</u>	<u>386.90</u>	<u>178.55</u>	<u>24.14</u>	<u>589.60</u>

September 15, 1978

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Suman Bery, VPD *SKB*

SUBJECT: Forthcoming Research Committee Meeting

DATE: September 7, 1978

The Research Committee will hold its next meeting on September 22. Following this meeting, it is expected to meet again in early December.

As was indicated by Mr. Balassa's memorandum of July 11 the intention is that henceforth all research proposals be discussed at a workshop prior to their formal review by a panel. Accordingly, proposals to be considered at the December meeting should be submitted to this office in a form suitable for workshop discussion by c.o.b. October 7. Ten copies of the draft proposal should be provided.

On receipt of the draft proposal this office will nominate members of the panel which would review the proposal upon its formal submission. Panel members will be invited to participate at the workshop. Following the workshop, researchers will be required to submit the proposal complete in all respects by c.o.b. November 10. This office should be provided with ten copies and the original of the final proposal.

In informal as well as formal submissions, particular attention should be given to the preparation of a clear and concise summary as described in the attached "Guidelines for Submission of Research Proposals".

I would appreciate it if those planning to submit research proposals for the December meeting could inform me of their intentions by September 14.

Attachment

Distribution:

Research Committee Members
 DPS, CPS Directors and Division Chiefs
 Regional Chief Economists
 DPS, CPS Administrative Assistants
 Ms. L. Cleave
 Ms. M. Hazzah *to*

SKBery:lt

C: DPS Director
Research Com.

July 12, 1978

JUL 19 1978

Mr. Hollis B. Chenery
Vice President
Development Policy Staff

Dear Hollis:

Thank you for your note of appreciation upon termination of my 3-year term on the Research Committee. I am pleased to know that the 3-year rotation is a general policy so new blood and ideas can be blended into the Committee's efforts. While the work on this Committee was time consuming, I enjoyed it and benefitted from it greatly. I believe it is the best Committee I have belonged to in my many years with the Bank. I am grateful to you and the other members for the encouraging way in which we collaborated even though frequently there are differences on specific topics and issues. I can only congratulate you with the way you and your associates in the DPS Management run the Committee. I may add that my impression from talking with various Executive Directors is that they perceive a very significant improvement in the research program management.

I am particularly pleased that during my three years the evaluation of completed research got started and improved; and, I hope that this part of the Committee's work will increasingly be integrated with the review and dissemination process.

From my participation in the Committee's work, permit me to make the following observations:

- (1) The Committee could spend more time on broad issues concerning the Bank's research as a whole. How much of our research should be directed toward improving our policy dialogue with member Governments and their institutions? How much should we direct ourselves toward model building and manipulation of statistics? From my early academic association with some of the leaders in econometrics, I have much admiration and sympathy for this branch of our research. However, with many others in the Bank, I feel that the Bank does not provide a good environment for this type of work, and that it ought best be placed in academic institutions.

July 12, 1978

- (2) Committee members spend very large blocks of time on reviewing individual projects, and often in doing so they are assuming at least part of the functions of the directors of the departments in which the research projects originate.
- (3) We should continuously consider what is the legitimate output of the Bank's research work. Should we place less emphasis on published work and more emphasis on improved procedures and practices in the workshops of the Bank and its borrowers? Such a shift could also be the core of improved dissemination of our work. I am thinking of all phases of project, sector, and country work in which researchers ought to participate (without being swallowed up). From time-to-time the Committee could review the results obtained in terms of innovations achieved in the different phases of the Bank's work.
- (4) I would encourage shifting more of our research toward LDC institutions around the world. Economic sophistication in most LDCs has now reached the level where high quality work in the field can be the rule and centralization in Washington the exception.

I am aware of the fact that you have already many of these points in mind. In the future I would be pleased to work with you to help implement them.

Yours sincerely,



Barend A. de Vries
Industrial Policy Adviser
Industrial Development
and Finance Department

JUL 7 1978

The World Bank / 1818 H Street, N.W., Washington, D.C. 20433, U.S.A. • Telephone: (202) 477-1234 • Cables: INTBAFRAD

July 6, 1978

Mr. Hollis B. Chenery
Vice-President
Development Policy Staff
Room E-1239

Dear Hollis:

Thank you for your invitation to become a member
of the Research Committee. I am very pleased to
accept.

Yours sincerely,



Alan A. Walters

Xeroxed to: Messrs. Balassa and Bery

7/7

July 5, 1978

Mr. B. de Vries
Industrial Policy Adviser
Industrial Development and
Finance Department

Dear

As you know members of the Research Committee are appointed for periods of three years, both to limit demands on their time and to vary the composition of the Committee. As your term comes to an end in the Fall of 1978, I would like to thank you for the contribution you have made to the work of the Committee. Your participation has certainly contributed to improve the Bank's research effort.

Yours sincerely,

Hollis B. Chenery

cc: Mr. Balassa

BBalassa/HChenery:lt

July 5, 1978

Mr. Heinz Vergin
Asst. Director
Programming and Budgeting Dept.

Dear

As you know members of the Research Committee are appointed for periods of three years, both to limit demands on their time and to vary the composition of the Committee. As your term comes to an end in the Fall of 1978, I would like to thank you for the contribution you have made to the work of the Committee. Your participation has certainly contributed to improve the Bank's research effort.

Yours sincerely,

Hollis B. Chenery

cc: Mr. B. Balassa

BBalassa/HChenery:lt

July 5, 1978

Mr. Vinod Dubey
Chief Economist
Europe, Middle East and
North Africa Regional Office

Dear

As you know members of the Research Committee are appointed for periods of three years, both to limit demands on their time and to vary the composition of the Committee. As your term comes to an end in the Fall of 1978, I would like to thank you for the contribution you have made to the work of the Committee. Your participation has certainly contributed to improve the Bank's research effort.

Yours sincerely,

Hollis B. Chenery

cc: Mr. B. Balassa

BBalassa/HChenery:lt

July 5, 1978

Mr. Edward Jaycox
Director
Urban Projects Department

Dear

As you know members of the Research Committee are appointed for periods of three years, both to limit demands on their time and to vary the composition of the Committee. As your term comes to an end in the Fall of 1978, I would like to thank you for the contribution you have made to the work of the Committee. Your participation has certainly contributed to improve the Bank's research effort.

Yours sincerely,

Hollis B. Chenery

cc: Mr. B. Balassa

BBalassa/HChenery:lt

Polane

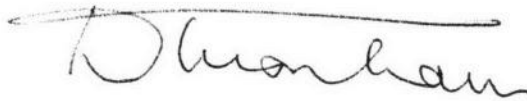
June 19, 1978

Mr. Hollis B. Chenery
Vice President
Development Policy Staff
Room E1239

Dear Hollis:

I am pleased to accept your invitation to become a
member of the Research Committee.

Yours sincerely,



David J. Turnham

The World Bank

Baldwin

June 19, 1978

Dear Hollis:

Thank you for your invitation to join the
Research Committee. I shall be glad to serve.

Yours sincerely,

Joe
Joe Wood

Mr. Hollis B. Chenery
Vice President
Development Policy
Room E-1239

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 23, 1978

FROM: Suman Bery, VPD *AKB*

SUBJECT: Budget Tables for Research Committee Meeting on June 27th

1. I attach two tables summarizing the budgetary position for FY78 and FY79, and the budgetary implications of items to be discussed at the June 27th meeting. These tables incorporate the authorizations made by the Committee at its June 5 and June 7 meetings.
2. Estimates of total FY79 availability and of the balance available for FY79 authorization both depend on expected expenditure in FY78. This is a tentative figure drawn from project supervisors' estimates.
3. Assuming no overprogramming, the estimated balance presently available for FY79 authorization is \$68,000.

SBery:lt

Table 1: FY78 and FY79 Summary of Resource Position (\$10³ rounded)

FY78

1. Availability and Authorization

(i)	FY78 budget authorization	2,430
(ii)	Plus: FY78 carryover	229
(iii)	Sub-total	2,659
(iv)	Authorizations for ongoing projects ^{1/}	3,038

2. Expected Carryover: FY79

(i)	FY78 authorization plus carryover	2,659
(ii)	Less: FY78 expected expenditure ^{2/}	2,455
(iii)	Expected carryover	204

FY79

1. Availability

(i)	Expected budget authorization ^{3/}	2,524
(ii)	Expected FY79 carryover	204
(iii)	Sub-total	2,728
(iv)	Less: Funds already authorized for ongoing and new projects ^{4/}	2,660
(v)	Balance available for FY79 authorization	68

2. Demand

(a)	June 27th meeting ^{5/}	
(i)	Proposals	83
(ii)	Supplementary requests	19
(iii)	Sub-total ^{6/}	102
(b)	Future meetings ^{7/}	400
(c)	Total ^{8/}	502

1/ This figure represents overprogramming of 14.3% for FY78.

2/ Based on Project Supervisors' estimates.

3/ Figure furnished by P&B.

4/ This total is arrived at as follows:

(i) Authorizations for on-going and new projects	2,077
(ii) Slippage of authorized funds from FY78 to FY79	583
Total	2,660

5/ For details please see Table 2.

6/ Represents overprogramming for FY79 of 1.25%.

7/ This is a very rough estimate.

8/ Represents overprogramming for FY79 of 15.9%.

June 23, 1978

Table 2: BUDGET IMPLICATIONS OF ITEMS TO BE
DISCUSSED AT THE JUNE 27TH MEETING
(\$10³)

<u>Proposals</u>	<u>FY79</u>	<u>FY80</u>	<u>FY81+</u>	<u>Total</u>	
1. Determinants of Fertility in Egypt	54.00	87.10	38.40	179.50	
2. Evaluation of Food Distribution Schemes	29.00	-	-	29.00	
Sub-Total	83.00	87.10	38.40	208.20	
<u>Supplementary Requests</u>	<u>FY79</u>	<u>FY80</u>	<u>FY81+</u>	<u>Total</u>	<u>Funds Authorized To Date</u>
1. Education and Rural Development in Nepal	19.00	12.00	-	31.00	110.70
Sub-Total	19.00	12.00	-	31.00	
Total	102.00	99.10	-	239.20	

June 23, 1978

June 15, 1978

Mr. Alan A. Walters
Urban Adviser
Urban Projects Department
Room D-623

Dear Alan:

I would like to invite you to become a member of the Research Committee. Members are appointed for three-year periods, both to limit demands on their time and to vary the composition of the Committee. Please let me know whether you will be able to accept.

Yours sincerely,

Hollis B. Chenery

June 15, 1978

Mr. D. Joseph Wood
Assistant Director,
Financial Analysis
Programming and Budgeting Dept.
Room E-624

Dear Joe:

I would like to invite you to become a member of the Research Committee. Members are appointed for three-year periods, both to limit demands on their time and to vary the composition of the Committee. Please let me know whether you will be able to accept.

Yours sincerely,

Hollis B. Chenery

June 15, 1978

Mr. Luis de Azcarate
Chief Economist
Western Africa Regional Office
Room A-313

Dear Luis:

I would like to invite you to become a member of the Research Committee. Members are appointed for three-year periods, both to limit demands on their time and to vary the composition of the Committee. Please let me know whether you will be able to accept.

Yours sincerely,

Hollis B. Chenery

June 15, 1978

Mr. David J. Turnham
Acting Asst. Director
Rural Development & Nutrition
Room D-839

Dear David:

I would like to invite you to become a member of the Research Committee. Members are appointed for three-year periods, both to limit demands on their time and to vary the composition of the Committee. Please let me know whether you will be able to accept.

Yours sincerely,


Hollis B. Chenery

Accepted. June 20.

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: May 30, 1978

FROM: Armeane M. Choksi, VPD

SUBJECT: "The Lau Proposal" - Educational & Other
Determinants of Farm Household Response
to External Stimuli

Attached are the panel recommendations and the cover sheets for the above research proposal.

Due to a misunderstanding on the part of the research sponsors, this proposal has been presented as a supplementary funding request for the research project 671-49. It is, therefore, in the Supplementary Requests section in Volume II of the notebooks containing material for the June meetings. As the panel recommendation memorandum states, this proposal will not be treated as a request for supplementary funds, but rather as a separate proposition on its own. Hence, the attached cover sheets.

The agenda is now amended to read:

Volume I

As before.

Volume IIProposals

- (i) The Sources of Growth & Productivity Change: A Comparative Analysis of Three Countries.
- (ii) Determinants of Fertility in Egypt.
- (iii) Educational and Other Determinants of Farm Household Response to External Stimuli

Supplementary Funds

- (iv) Education and Rural Development in Nepal and Thailand (671-49).

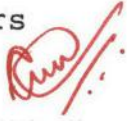
Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, King, Lerda, Picciotto, van der Tak, Vergin, Waide

AMChoksi:lt

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: May 24, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Research Committee Meetings on
June 5 and June 7

1. The amount of material to be considered by the Research Committee warrants two meetings. They will be held on Monday, June 5 and Wednesday, June 7 at 3 p.m. in Room E-1208.

2. Two volumes contain the material to be discussed at these meetings. It is expected that the proposals and supplementary requests in Volume I will be discussed on June 5 and those in Volume II on June 7. The agenda is outlined below.

3. The AgendaVolume I(a) Proposals

- (i) Household Incomes and Expenditures in Mexico.^{1/}
- (ii) Evaluation of Food Distribution Schemes
- (iii) Appropriate Industrial Technology - Phase II.

(b) Supplementary Funds

- (iv) Evaluation of Asian Data on Income Distribution - Phase II (671-08)^{1/}
- (v) Small Scale Enterprise Development (671-59).

Volume II(a) Proposals

- (i) The Sources of Growth & Productivity Change: A Comparative Analysis of Three Countries

^{1/} It may be convenient for the Research Committee members to consider items (i) and (iv) consecutively as they relate to the same subject.

(ii) Determinants of Fertility in Egypt.

(b) Supplementary Funds

(iii) Education and Rural Development in Nepal and Thailand (671-49).

4. The papers for these meetings may be found in the following sections:

- (i) Budget Tables (in Vol. I): Tables summarizing the budgetary positions for FY78 and FY79 are in this section. The following points are worth noting:
 - (a) There are no requests for FY78 funding, thus, the FY78 budget is overprogrammed by 14%;
 - (b) the FY79 budget has only about \$456,000 available for Research Committee authorizations. This is a tentative figure based on the most current, but incomplete, information available;
 - (c) if all the proposals and supplementary funding requests presented at this meeting, are approved, the FY79 budget will already be overprogrammed by 0.02% before the start of the new fiscal year.
- (ii) Research Proposals (in Vols. I and II): This section contains the research proposals, panel recommendations and other related documents and memoranda.
- (iii) Supplementary Requests (in Vols. I and II): Requests for additional funds for ongoing research projects are presented in this section.
- (iv) Completion Reports (in Vol. I): Completion Reports for project 670-98 "Urban Land Use Policies: Taxation and Control" and project 670-80 "Land Reform in Latin America" are in this section.
- (v) Miscellaneous (in Vol. I): This section includes a Newsletter "Further Analysis of Data from Botswana's Rural Income Distribution Survey".

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Lerdau, Picciotto, van der Tak, Vergin, Waide

AMChoksi:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 22, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Change of Submission Date for
Research Proposals

Please note that the final submission date for research proposals to be considered at the September meeting has been changed to Thursday, August 10.

Those wishing to have their early draft proposals reviewed informally should now send ten copies of that draft to this office by Thursday, July 27.

Distribution:

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Stout
Ms. Hidalgo-Gato
Ms. Peter
Ms. Cleave
Ms. Hazzah

AMChoksi:lt

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 12, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Forthcoming Research Committee Meeting

1. The Research Committee will hold its next meeting on June 5 and June 7. Following this meeting it will meet again in September. Proposals to be considered at the September meeting should reach this office, in final form, by Thursday, August 31. Researchers are reminded that, for the review process, this office requires the original and ten copies of the final proposal.

2. It would be useful if those planning to submit research proposals for the September meeting would confirm their intentions with me by August 10. Further, those wishing to have their early draft proposals reviewed informally by the panel, should send ten copies of that draft to this office no later than Thursday, August 10, and even sooner, if possible.

Distribution: Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Stout
Ms. Hidalgo-Gato
Ms. Peter
Ms. Cleave
Ms. Hazzah

AMChoksi:lt

Suggested Changes in the Composition
of the Research Committee

To Be Replaced

- E. Jaycox, Director (URB)
1976
- B. de Vries, Industrial Policy
Adviser (IDF), 1975
- E. Lerdau, Director (LAC2)
1975
- H. Vergin, Asst. Director (PAB)
1975
- I. Little, Special Adviser (DEDDR)
1977
- V. Dubey, Chief Economist (EMNVP)
1976

Suggested Replacements

- A. Walters, Urban Adviser,
(URB)
- D. Turnham, Acting Asst.
Director, (AGR)
- S. Please, Director (EAl)
- D. Wood, Asst. Director (PAB)
- J. Benard, Senior Adviser,
(EPD)
- L. de Azcarate, Chief
Economist (WANVP)

OFFICE MEMORANDUM

TO: Research Committee Members

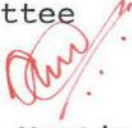
DATE: April 19, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Research Committee Meeting

1. The Research Committee Meeting will be held on Thursday, April 27, at 3.00 p.m. in Room E-1208.
2. The agenda for this meeting is outlined below; it includes the three items not discussed at the April 14 meeting and one other supplementary funding request. Therefore, the first three items on the agenda may be found in the note-book prepared for the April 14 meeting; the last item is attached.
3. The Agenda
 - (a) Proposals
 - (i) International Trade Policy for the Development of Bangladesh;
 - (ii) Transfer of Technology to Small and Medium Industries.
 - (b) Supplementary Requests
 - (i) International Comparison Project (Ref. No. 670-68);
 - (ii) Small Enterprise Financing: Role of Informal Credit Markets (Ref. No. 671-65).
 - (c) Any other business.
4. The revised Budget Tables 1 and 2 are also attached; they incorporate the decisions made by the Research Committee on April 14. Research projects with funding in FY79 and beyond are listed in Table 3.

OFFICE MEMORANDUM

TO: The Research Committee

FROM: A.M. Choksi, VPD 

SUBJECT: Research Committee Meeting on April 14

DATE: April 11, 1978

1. I have just received three memoranda relating to the agenda for the April 14 meeting. Two of these refer to research proposals to be considered at the meeting and the third one relates to a forthcoming request for supplementary funds and is for information only.

2. The first memorandum is from Jean Waelbroeck and refers to Proposal No. 1, Research Committee Support for the World Development Report. It provides additional information and deals with three aspects of the research proposal.

3. The second memorandum is from John Simmons; it refers to Proposal No. 2, Basic Needs and Popular Participation. It accepts the review panel's recommendations and requests \$38,000 to implement them as opposed to the initial request of \$114,840. This new request does not as yet have the formal approval of the panel.

4. The third memorandum deals with a forthcoming request for supplementary funds for the research project "Labour Migration and Manpower in the Middle East and North Africa (Ref. No. 671-63). This request is expected to be before the Research Committee for its June Meeting.


cc: Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Lerdau, Little, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: March 20, 1978

FROM: Armeane M. Choksi, VPD

SUBJECT: Forthcoming Research Committee Meeting 

1. The Research Committee will hold its next meeting on April 14. Following this meeting it will meet again in early June. Proposals to be considered at the June meeting should reach this office, in final form, by Friday, April 21. Researchers are reminded that, for the review process, this office requires the original and ten copies of the final proposal.

2. It would be useful if those planning to submit research proposals for the June meeting would confirm their intentions with me by April 7. Further, those wishing to have their early draft proposals reviewed informally by the panel, should send ten copies of that draft to this office no later than Friday, April 7, and even sooner, if possible.

Distribution: Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Stout
Miss Hidalgo-Gato
Miss Peter
Mrs. Cleave
Mrs. Hazzah

AMChoksi:tr

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: April 5, 1978

FROM: Armeane M. Choksi, VPD

SUBJECT: Research Committee Meeting on April 14

1. The Research Committee Meeting will be held on Friday, April 14 at 3 p.m. in Room E1208.

2. This volume contains the material to be discussed at the meeting. The agenda is outlined below.

3. The Agenda

(a) Research Advisory Panels (RAPs)

(i) A discussion of possible chairpersons for the RAPs.

(b) Proposals

(i) Research Committee Support for the World Development Report

(ii) Basic Needs and Popular Participation

(iii) International Trade Policy for the Development of Bangladesh

(iv) Transfer of Technology to Small and Medium Industries.

(c) Supplementary Requests

(i) International Comparison Project (670-68).

4. The papers for this meeting may be found in the following sections:

(i) Budget Tables: Tables summarizing the budgetary positions for FY78 and FY79 are in this section. In addition, tables showing the allocation and distribution of research funds for research proposals approved in FY78 are also provided. Three points are worth noting: (a) the budget is already overprogrammed by 12%; (b) if all proposals presented at this meeting are approved, the budget will be overprogrammed by 16%; and (c) the expected balance available for allocation to new research proposals in FY79 is \$566,000.

- (ii) Research Advisory Panels: This section contains a list of suggestions made by the Executive Directors at the Board discussion on the Research Advisory Panels.
- (iii) Research Proposals: This section contains the research proposals, panel recommendations and other related documents and memoranda.
- (iv) Supplementary Requests: A request for additional funds for an ongoing research project is presented in this section.
- (v) Completion Reports: A completion report for project 670-79, "Economic Development of East and Southeast Asia", is in this section.
- (vi) Forthcoming Proposals: This section includes a list of proposals to be discussed at the next Research Committee Meeting.

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Lerdau, Little, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Armeane M. Choksi, VPD *Amc*

SUBJECT: Research Committee Meeting on February 17

DATE: February 7, 1978

1. The Research Committee meeting will be held on Friday, February 17 at 3 p.m. in Room E1208.
2. This volume contains the material to be discussed at the meeting. The agenda is as outlined below.
3. The Agenda
 - (a) Proposals
 - (i) Managerial Structures and Practices: Public Manufacturing Enterprises.
 - (ii) Basic Needs and Popular Participation.
 - (iii) Growth, Poverty and Basic Needs: Development Policies - Sri Lanka, Punjab and Kerala.
 - (iv) Kenya: Health, Nutrition and Worker Productivity Studies.
 - (v) The Economics of Schistosomiasis Control - Phase I and Phase II.
 - (b) Requests for Supplementary Funds
 - (i) Analytics of Change in Rural Communities (671-17).
 - (ii) Programming in the Manufacturing Sector (670-24).
 - (c) Other Business
 - (i) A request from G. Pyatt who wishes to know if the enclosed proposal on UN Global Modelling is eligible for Research Committee funds. 1/
 - (ii) A Summary of the Review of Bank Research.
 - (iii) A Change and a Reminder Regarding the Research Proposal Review Process.
 - (iv) Any other business.

4. The papers for this meeting may be found in the following sections:

- (i) Budget Information: Tables showing the budgetary positions for FY78 and FY79 and the proposals to be considered at this meeting are in this section. In addition, tables showing the allocation and distribution of research funds across functional categories are provided for the proposals approved in FY78.
- (ii) Research Proposals: This section contains the research proposals, panel recommendations and other related documents and memoranda.
- (iii) Supplementary Requests: Requests for additional funds for ongoing research projects are presented in this section.
- (iv) Miscellaneous: This section contains the items to be discussed in "Other Business" and an evaluation of the research project "Labor Markets in a Rapidly Growing Economy" (Ref. No. 670-90).
- (v) Forthcoming Proposals: This section includes a list of proposals to be discussed at the next meeting and one draft proposal from the Economics of Industry Division, DED.


Distribution

Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox,
B. King, Lerdau, Little, Picciotto, van der Tak,
Vergin, Waide

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: January 17, 1978

FROM: Ameane M. Choksi, VPD 

SUBJECT: Forthcoming Research Committee Meeting

1. Following its meeting on February 17, the Research Committee will meet again in early April. Proposals to be considered at this meeting should reach this office, in final form, by Friday, February 24. Researchers are reminded that, for the review process, this office requires the original and ten copies of the final proposal.

2. It would be useful if those planning to submit research proposals for this meeting would confirm their intentions with me by February 10. Further, to facilitate the review process for all concerned, it is recommended that research proposals in draft form be submitted to this office prior to the February 24 deadline, and the sooner the better.

Distribution: Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Stout
Miss Hidalgo-Gato
Miss Peter
Mrs. Cleave
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: December 12, 1977

FROM: Orville F. Grimes, Jr., VPD SUBJECT: Meetings on December 16 and December 20, 1977

This volume contains material for the meeting of the Research Committee on Friday, December 16, 1977 at 3 p.m. in Room E1208. With the agenda outlined below, we will no doubt find it necessary to reconvene on Tuesday, December 20, 1977, at 3 p.m. in Room C1006.

Not all the materials pertaining to each agenda item can be provided at this time. In particular, review panel memoranda on many of the submissions will be distributed to you as soon as they are available.

The agenda for these meetings is:

Proposals

1. Research Support for World Development Report
2. Short-Cut Methodology - International Comparisons
3. Small Enterprise Financing: Role of Informal Credit Markets
4. Capital Market Imperfections and Economic Development
5. Key Institutions and Expansion of Manufactured Exports
6. Industry and Regional Effects of Increased Imports of Manufactured Goods from Developing Countries
7. Projections on the Extent of Food Deficits of Target Groups Under Alternative Policy Programs
8. Labor Migration and Manpower in the Middle East and North Africa
9. Case Studies of Determinants of Recent Fertility Decline in Sri Lanka and South India

Requests for Supplemental Funding

1. "Labor Force Participation, Income, and Unemployment" (670-45)
2. "Prototype Models for Country Analysis" (670-86)
3. "Social Accounts and Development Models" (671-27)
4. "Linkage of Commodity and Country Models" (671-28)
5. "Narangwal Population and Nutrition" (671-38)
6. "Textbook Availability and Educational Quality" (671-60)

It is likely that proposals one, three, seven, and eight in the above list, plus the supplementary requests, will be considered on Friday, December 16.

The papers for the meetings are in the following sections:

- i) Budget Information - tables showing budgetary positions for FY78 and FY79, and the proposals to be considered at these meetings
- ii) Proposals - the research proposals, panel recommendations where available, and related documents
- iii) Supplementary Requests - requests for additional funding under existing research projects
- iv) Forthcoming Proposals
- v) Completion Reports

Distribution

Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Lerdau, Little, Picciotto, van der Tak, Vergin, Waide

Table 2: BUDGET IMPLICATIONS OF ITEMS TO BE
DISCUSSED AT DECEMBER MEETINGS
(\$'000)

<u>Proposals</u>	<u>FY78</u>	<u>FY79</u>	<u>FY80 and after</u>	<u>Total</u>	<u>Funds Authorized to Date</u>
1. Research Support for World Development Report	134.0	268.0	402.0	804.0	-
2. Short-Cut Methodology: International Comparisons	20.2	29.1	-	49.3	-
3. Small Enterprise Financing: Role of Informal Credit Markets	-	43.1	-	43.1	-
4. Capital Market Imperfections and Economic Development	28.2	10.1	-	38.3	-
5. Key Institutions and Expansion of Manufactured Exports <u>a/</u>	39.8	68.8	6.3	114.9	-
6. Industry and Regional Effects of Increased Imports of Manufactured Goods from Developing Countries	-	91.2	9.6	100.8	-
7. Projections on the Extent of Food Deficits of Target Groups under Alternative Policy Programs <u>a/</u>	12.0	27.8	-	39.8	-
8. Labor Migration and Manpower in the Middle East and North Africa	41.5	88.0	-	129.5	-
9. Case Studies of Determinants of Recent Fertility Decline in Sri Lanka and South India	33.5	81.5	-	115.0	-
Sub-Total	309.2	707.6	417.9	1,434.7	

<u>Supplementary Requests</u>	<u>FY78</u>	<u>FY79</u>	<u>FY80 and after</u>	<u>Total</u>	<u>Funds Authorized to date</u>
1. Labor Force Participation, Income, and Unemployment (670-45)	10.0	-	-	10.0	111.9
2. Prototype Models for Country Analysis (670-86)	119.0	33.0	-	152.0	190.0
3. Social Accounts and Development Models (671-27)	40.6	-	-	40.6	166.9
4. Linkage of Commodity and Country Models (671-28)	43.0 ^{b/}	-	-	43.0 ^{b/}	57.5
5. Narangwal Population and Nutrition (671-38)	75.0	25.0	-	100.0	103.0
6. Textbook Availability and Educational Quality	6.6	-	-	6.6	39.7
Sub-Total	251.2	58.0		309.2	
Total	560.4	765.6	417.9	1,743.9	

a/ Subject to revision

b/ Accounted for in existing commitments; not included in sub-total.

December 12, 1977

Mr. Thomas D. Rimpler

November 29, 1977

Hollis B. Chenery


Reservation of Conference Room C-1006

This will confirm our reservation for Conference Room C-1006 on Tuesday, December 20, 1977 from 3:00 p.m. through the balance of the day. Audio equipment will not be needed.

OFGrimes:nf

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

DATE: November 23, 1977

1. It is likely that following its meeting in mid-December, the Research Committee will next meet in the latter half of February. To be considered at this meeting, proposals in final form should consequently reach this office no later than Friday, January 13.

2. I would appreciate it if those planning to submit proposals for the February meeting would confirm, by the end of December, their intention of doing so. Even more than usual, submission of proposals in draft form prior to the January 13 deadline will greatly facilitate the review process.

OFGrimes:nf

Distribution:

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Stout
Miss Hidalgo-Gato
Miss Peter
Mrs. Cleave
Mrs. Hazzah

Research Committee Meeting, October 19, 1977

Suggested Agenda


<u>Item</u>	<u>Reference</u>
1. Distribution of Evaluation Reports and Request for Comments on Draft Completion Report	-
2. Textbooks	VIII.A - plus note distributed October 18
3. Indian Agriculture	"Agriculture and Rural Development"
4. Botswana	Material distributed October 12
5. Irrigation Management and Organization	671-34
6. Sources of Industrial Growth and Structural Change	671-32
7. Diffusion Study, Low Cost Waste Disposal Technologies	Note distributed October 18
8. Standards of Electricity Reliability	670-67

October 19, 1977

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: October 18, 1977

FROM: Orville F. Grimes, Jr., VPD SUBJECT: Additional Items for October 19 Meeting

1. Last week you were sent the revised proposal "Socio-Economic Aspects of Fertility Behavior in Rural Botswana," which, along with the review panel note of October 5, 1977, will be considered at the Research Committee meeting of Wednesday, October 19 (Category VIII.C).

2. Attached you will find two additional items for consideration at the October 19 meeting. One is a note from the sponsors of the proposal to study the effects of books on learning, which describes the background and design of the Nicaragua component. The other is a supplementary request under the project on Appropriate Technology for Water Supply and Waste Disposal (No. 671-46) to examine technology diffusion. An earlier version of the proposed diffusion study was reviewed with other elements of the future work program of this project at the Research Committee meeting of June 24, 1977. At that time it was noted that "...a revised approach to modeling diffusion mechanisms had been prepared following the panel meeting, for review by the project Steering Group and panel members. On their favorable recommendation, this portion of the study would be considered in the normal manner at a forthcoming Research Committee meeting." (minutes, July 1, 1977).

Attachments

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. King, Lerdau, Little, Picciotto, van der Tak, Vergin, Waide

OCT 13 1977

OFFICE MEMORANDUM

King
File: Rsch
Com.

TO: Mr. Hollis B. Chenery

DECLASSIFIED

DATE: October 13, 1977

FROM: Benjamin B. King *BBK*

JUL 27 2022

CONFIDENTIALSUBJECT: Research Committee

WBG ARCHIVES

I would like to replace Kuczynski on the Committee by John Holsen, who is as well qualified as anyone for membership. Do you agree? I would not advise any further changes at present, although we usually do a triple play at this time of the year. The best time might be in the Spring, when Ian Little will be going anyway.

Agree
BBK

cc: Mr. Karaosmanoglu
Mr. Grimes

RESEARCH COMMITTEE MEMBERS

<u>Name</u>	<u>Room No.</u>	<u>Ext</u>
H. B. Chenery (VPD) Chairman	E1239	3665
B. Balassa (DRC)	N 236	61626
B. de Vries (IDF)	P 421	61201
V. Dubey (EMN)	E 723	4263
E. V. K. Jaycox (URB)	D 630	3996
B. B. King (VPD)	F1233	6001
E. Lerdau (LCN)	A 837	2333
I. M. D. Little (ECD)	K4006	61007
R. Picciotto (ASP)	A 507	2657
H. van der Tak (VPS)	E1023	3622
H. Vergin (AEP)	A 607	4281
E. B. Waide (ASA)	A 513	2397

October 1, 1977

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: September 29, 1977

FROM: Orville F. Grimes, Jr., VPD

SUBJECT: Meetings on October 7 and October 19, 1977

This volume contains material for the meeting of the Research Committee on Friday, October 7, 1977 at 3 p.m. in Room E1208. With a full agenda, we will probably find it necessary to reconvene on Wednesday, October 19, 1977, again at 3 p.m. in Room E1208.

The agenda for these meetings is:

- 1) Proposal: A General Algebraic Modeling System (GAMS)
- 2) Proposal: India: Impact of Agricultural Development on Employment and Poverty: Phase I
- 3) Proposal: Small-Scale Enterprise Development
- 4) Proposal: The Influence of Books on Learning
- 5) Proposal: Socio-Economic Aspects of Fertility Behavior in Rural Botswana
- 6) Request for Supplemental Funding: "Standards of Reliability of Urban Electricity Supply" (No. 670-67)
- 7) Request for Supplemental Funding: "Social Accounts and Development Models" (No. 671-27): Conference
- 8) Request for Supplemental Funding: "A Comparative Study of the Sources of Industrial Growth and Structural Change" (No. 671-32)
- 9) Request for Supplemental Funding: "Management and Organization of Irrigation Projects" (No. 671-34)
- 10) Request for Supplemental Funding: "Strategic Planning to Accommodate Rapid Growth in Cities of Developing Countries" (No. 671-47)

The papers for the meeting are in the following sections:

- i) Budget Information - tables showing budgetary positions for FY78, and the proposals to be considered at these meetings
- ii) Proposals - the research proposals, panel recommendations, and related documents
- iii) Supplementary Requests - requests for additional funding under existing research projects

- iv) Forthcoming Proposals
- v) Completion Reports
- vi) Miscellaneous


- Draft Completion Report and Evaluation Guidelines

Distribution

Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. King,
Lerdau, Little, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

DATE: September 21, 1977

1. Following its meetings in October, the Research Committee will most probably meet in mid-December. To be considered at this meeting, proposals in final form should consequently reach me no later than Friday, November 18.

2. I would appreciate it if those planning to submit proposals for the mid-December meeting could confirm their intentions as soon as possible. One reason for doing so is to assist in deciding whether, in fact, the November 18 deadline may be too early for some sponsors of research. If so, there may be a case for postponing the submission date until after the Thanksgiving holidays, with a Research Committee meeting in January.

cc: Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Stout
Miss Hidalgo-Gato
Miss Peter
Mrs. Cleave
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Forthcoming Research Committee Meeting

DATE: July 6, 1977

It is likely that following its meeting on June 24, the Research Committee will next meet in late September or early October. To be considered at this meeting, proposals in final form should consequently reach me no later than Wednesday, August 31. I would also urge sponsors to submit proposals in semi-finished form prior to August 31, so that either I (in July) or Ben King (in August) may assist at that stage of the review process. Subsequent meetings will be scheduled at approximately 4-6 week intervals, depending on the flow of work.

cc: Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Stout
Miss Hidalgo-Gato
Miss Peter
Mrs. Cleave
Mrs. Hazzah (o/r)

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 22, 1977

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Meeting, Friday, June 24

Attached please find some additional items of relevance for the meeting of the Research Committee, Friday, June 24 at 3 p.m. in Room E1208.

1. (Agenda Item 2: Proposal on "Distribution of Income from Irrigation Projects through the Extended Family System in the Sahel"): A memorandum from the project sponsors in response to the review panel's recommendations.
2. (Agenda Item 4: Request for Supplemental Funding: "Strategic Planning to Accommodate Rapid Growth in LDC Cities" -- No. 671-47): A memorandum from the project sponsors in response to points raised during the panel review.
3. (New Agenda Item 5): A request for additional funding under the recently approved project "Economics of Educational Radio" (No. 671-54).

Attachments

cc: Mr. D. Carmichael

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 17, 1977

FROM: Benjamin B. King, VPD *BBK*

SUBJECT: Proposals for June 24 Meeting

1. Since I will not be at the meeting, I would like to make a few points on the proposals in writing.

Marketing Manufactured Exports (Colombia)

2. I strongly support this project. Since there is limited time available to the researcher, I think the project should not be overloaded with a study of incentives, except insofar as it is strictly relevant to the original purpose.

Distribution of Income from Irrigation Projects (Sahel)

3. I support this project, while recognizing the risk involved and its apparently region-specific nature. On the latter point, it would appear justified as a model for possible studies in other areas where nothing is known about the social system and the unexpected consequences for rural development projects. There may even be insights into the difference between traditional "poverty" and slightly developed "poverty".

4. Again, I think there is some risk of overloading the project. To the extent that farm management methodology is used to identify the benefits being distributed and possibly to illuminate the impact of the social system on farm management, well and good. However, if it is expected that the study should, except in a rough way, identify the difference between actual and potential farm benefits (under a different social system), I think you are asking for a different or additional project. This is not to say that the differences within the available spectrum of evolving social systems should not be identified.

City Study

5. While I agree with Bevan Waide (and others) that there is a need to identify objectives in order to avoid chasing wild geese, I suspect that this is very much an iterative process. If we knew what could be achieved now, we would be a lot better off. I have no objection to preparing a menu of objectives, provided it is whittled

down and otherwise modified as the project proceeds. My own feeling, for example, is that optimum city size is about the last thing we will get out of this, but would not prejudge the issue at this stage to the extent of leaving it off the list.

6. The continuous process of identifying objectives suitable for the Bank is very much a job for the Steering Group, which, ceteris paribus, should meet quarterly to review the progress of the project and send a brief note on the conclusions (if any) to the Secretary for distribution to the Committee. I think it might be desirable to have a fuller progress report after nine months or a year and an in-depth review after not more than 18 months in order to give guidance for the next tranche of the project. By that time, we ought to know where we are going. I have misgivings about the open-ended nature of the project, but would suppress them, if the end is going to be closed at that time.

7. If any member of the Steering Group cannot attend a meeting and has strong views on any subject, he should feel free to make a written statement.

8. I do not think approval of the Committee need be delayed. It can be made conditional on reasonable agreement with the Steering Group on initial objectives in the near future.

Appropriate Technologies for Water Supply

9. While I support the general objective of this project, I think the "dynamic regional model" should be out. We have considerable expertise in the Bank on the subject in general, apparently untapped. To go outside to a firm of consultants, left on their own, is to court disaster. I feel somewhat the same way about diffusion of technology, but less so, only through greater ignorance. In other words, more pipes and fewer pipe-dreams!

Distribution:

Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, Kuczynski, Lerdaу, Little, Picciotto, van der Tak, Vergin, Waide

cc: Mr. Grimes

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Meeting on June 24, 1977

DATE: June 17, 1977

This volume contains material for the meeting of the Research Committee on Friday, June 24, 1977 at 3 p.m. in Room E1208. The agenda for the meeting is:

- 1) Proposal: Marketing Manufactured Exports: A Colombian Case Study
- 2) Proposal: Distribution of Income from Irrigation Projects through the Extended Family System in the Sahel
- 3) Request for Supplemental Funding: "Appropriate Technology for Water and Waste Disposal" (671-46)
- 4) Request for Supplemental Funding: "Strategic Planning to Accommodate Rapid Growth in LDC Cities" (671-47)

The papers for the meeting are in the following sections:

- i) Budget Information - tables showing budgetary positions for FY78 and the proposals to be considered at this meeting
- ii) Proposals - the research proposals, panel recommendations, and related documents
- iii) Supplementary Requests - requests for additional funding under existing research projects
- iv) Miscellaneous

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. B. King, Kuczynski, Lerdau, Little, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Those listed below

DATE: June 3, 1977

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

1. It is likely that after its June 24 meeting, the Research Committee will next meet in late September. A subsequent meeting would probably take place in late October.

2. To be considered at the September meeting, research proposals in final form and requests for supplemental funding under existing projects should reach me no later than Wednesday, August 31. A corresponding submission date for the subsequent meeting will be fixed later.

3. I would appreciate it if those planning to submit proposals by August 31 would confirm their intention of doing so (preferably with a semi-final proposal draft) sometime during the summer.

Distribution:

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Chernichovsky
Mr. Lowther
Ms. Hidalgo-Gato, Stout
Miss Peter
Mrs. Cleave
Mrs. Hazzah o/r

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Meetings on May 20 and May 23, 1977

DATE: May 13, 1977

This volume contains material for the meeting of the Research Committee on Friday, May 20, 1977 at 3 p.m. in Room E1208. With a rather full agenda, we will probably find it necessary to reconvene on Monday, May 23, 1977 at 3 p.m. in Room E1208.

The agenda for these meetings is:

- 1) Proposal: Appropriate Industrial Technology: Macro-Economic Implications and Policy Issues
- 2) Proposal: International Study of Retention of Literacy/Numeracy Skills among School Leavers
- 3) Proposal: An Evaluation of the Effects of a Sites and Services Project on the Health of the Low Income Population in the Cities of El Salvador
- 4) Proposal: Construction Standards and Methods Appropriate for Simple Building Accommodation Requirements
- 5) Proposal: Occupational Structures of Industries
- 6) Proposal: Economics of Educational Radio
- 7) Request for Supplemental Funding: "International Comparison Project" (670-68)
- 8) Request for Supplemental Funding: "Education and Rural Development in Nepal" (671-49)

The papers for the meeting are in the following sections:

- i) Budget Information - tables showing budgetary positions for FY77 and FY78, and the proposals to be considered at the next several meetings
- ii) Proposals - the research proposals, panel recommendations, and related documents

- iii) Supplementary Requests - requests for additional funding under existing research projects
- iv) Forthcoming Proposals
- v) Completion Reports
- vi) Miscellaneous - revised guidelines for preparation of proposals and Status Report

Distribution

Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerdau, Little, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Meeting on March 17, 1977

DATE: March 10, 1977

This volume contains material for the meeting of the Research Committee on Thursday, March 17, 1977 at 3 p.m. in Room E 1208. The agenda for the meeting is:

- 1) Proposal: Economic Role of Railways - Determinants of Rail Traffic
- 2) Proposal: Stage II, "Management and Organization of Irrigation Projects" (No. 671-34)
- 3) Request for Supplemental Funding: "A Comparative Study of the Sources of Industrial Growth and Structural Change" (No. 671-32)
- 4) Bank Research on Population: Progress Report

The papers for the meeting are in the following sections:

- i) Budget Information - tables showing budgetary positions for FY77, and the proposals to be considered at this meeting
- ii) Proposals - the research proposals, panel recommendations, and related documents
- *iii) Supplementary Requests - requests for additional funding under existing research projects
- iv) Forthcoming Proposals
- v) Completion Reports
- vi) Miscellaneous - Progress Report on Population Research

* Note: Materials included here also report on the outcome of deliberations of the "Agricultural Prices and Subsidies" ad hoc group, established at the meeting of February 4. As these materials indicate, no request for additional funds is presently being sought under this project.

Distribution

Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerdau, Little, Picciotto, van der Tak, Vergin

OFFICE MEMORANDUM

TO: Distribution

DATE: March 9, 1977

FROM: Orville F. Grimes, Jr., VPD SUBJECT: Forthcoming Research Committee Meetings

1. Following its meeting on March 17, the Research Committee will meet on May 20 and June 24. Consequently, proposals in final form should reach me no later than Friday, April 15 for the May meeting and Friday, May 20 for the June meeting. A subsequent meeting will probably take place in late August or early September.

2. As is customary, I also urge you to forward proposals in draft form prior to the April 15 and May 20 submission dates; this will greatly facilitate the review process.

Distribution:

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Lowther
Ms. Hidalgo-Gato
Miss Peter
Mrs. Cleave
Mrs. Hazzah

B. King

OFFICE MEMORANDUM

TO: Mr. Hollis Chenery

DATE: February 3, 1977

FROM: Dragoslav Avramovic

DAV

SUBJECT: Research Committee

Now that Mr. Little is on the Research Committee, I think it is appropriate that I should leave it. This would be consistent with the principle which I understand is tacitly accepted, that two people from the same Department should not be members of the Committee at the same time.

I think this is correct.

vk

cc: Mr. B.B. King
Mr. I.M.D. Little

OFFICE MEMORANDUM

TO: Research Committee Members
DATE: January 17, 1977

FROM: Benjamin B. King, VPD *BBK*

SUBJECT: Agenda: Meetings of January 21 and February 4

Item 8 on the agenda, which is a request for funding for a conference, will be considered first. Arrangements for this conference were started some time ago. It has not been submitted to the Committee earlier because of an oversight, which is regretted. If there are any objections, we would like to know as soon as possible - for obvious reasons. Please let Mr. Grimes or me know in advance of the meeting, if you are able to do so.


Distribution

Mr. Chenery
Mr. Avramovic
Mr. Balassa
Mr. de Vries
Mr. Dubey
Mr. Jaycox
Mr. Kuczynski
Mr. Lerdau
Mr. Little
Mr. Picciotto
Mr. van der Tak
Mr. Vergin

cc: Mr. Grimes

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

DATE: January 17, 1977

In addition to those in January and February, a meeting of the Research Committee is scheduled for mid-March. To be considered at the March meeting, proposal in final form should reach me no later than Friday, February 11, 1977. I would also urge you to forward proposals in draft form prior to February 11; this will greatly facilitate the review process.

Distribution

Research Committee members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Miss Gary
Mr. Lowther
Mrs. Cleave
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Meetings on January 21 and February 4, 1977

DATE: January 14, 1977

This volume contains material for the meetings of the Research Committee on January 21 and February 4, 1977 in Room E1208. Both meetings will begin at 3 p.m. Included with this volume is the Annual Report on Bank Research (World Bank Research Program, January 13, 1977), which is scheduled to be discussed at the February 4 meeting.

The agenda for the meetings is:

- 1) Proposal: Strategic Planning to Accommodate Rapid Growth in LDC Cities
- 2) Proposal: Urban Labor Markets in Latin America
- *3) Proposal: Education and Rural Development in Nepal
- **4) Proposal: International Study of Retention of Literacy/Numeracy Skills among School Leavers
- 5) Supplementary Request: "Social Accounts and Development Models" (No. 671-27)
- 6) Supplementary Request: "Urban Traffic Restraint - Singapore" (671-20)
- 7) Supplementary Request: "Urban Public Finance and Administration" (670-70)
- 8) Request for Funding: Conference on "The Analysis of Distributional Issues in Development Planning" (No. 670-92)
- *9) Annual Report on Bank Research (World Bank Research Program, January 13, 1977)

-
- * To be considered at February 4 meeting.
 ** To be considered at a later date.

The papers for the meetings are in the following sections:


- i) Budget Information - tables showing budgetary positions for FY77, the proposals to be considered at these meetings, and the distribution by Department of external research expenditures
- ii) Proposals - the research proposals, panel recommendations, and related documents
- iii) Supplementary Requests - requests for additional funding under existing research projects
- iv) Forthcoming Proposals
- v) Completion Reports
- vi) Evaluation Reports - reports on projects evaluated over the past year
- vii) Miscellaneous

Distribution

Messrs. Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox, B. B. King, Kuczynski, Lerdau, Little, Picciotto, van der Tak, Vergin

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

DATE: December 6, 1976

The Research Committee will next meet on Friday, January 21, 1977 instead of mid-December as originally scheduled. Accordingly, research proposals can be accepted until Friday, December 17, 1976 for consideration at the January meeting. I would appreciate it if those planning to submit proposals by December 17 could confirm their intention to do so and the date on which the proposal will be submitted.

Distribution:

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Webb
Mr. Jamison
Miss Gary
Mr. Lowther
Mrs. Cleave
Mrs. Hazzah

OFFICE MEMORANDUM

NOV 11 1976
King

TO: Mr. Hollis B. Chenery

DECLASSIFIED

DATE: November 10, 1976

FROM: Benjamin B. King *box*

CONFIDENTIAL

SUBJECT: Research Committee

JUL 27 2022

WBG ARCHIVES

We have three vacancies (Waelbroeck, Thalwitz, Yudelman). In addition to Kuczynski, I would suggest:

Ian Little
Bob Picciotto

Neither of them has been approached. I attach a copy of a note from Monty Yudelman. I would propose replying that we don't have departmental representation, but are glad to have his suggestion.

Can we discuss?

Yes

Agree

only "Permanent" Members
Bolassa - *PhC* Committee
Van der Tak - all CDS

cc: Mr. Grimes

Attachment

DECLASSIFIED

JUL 27 2022

WBG ARCHIVES

Research Committee

OFFICE MEMORANDUM

TO: Mr. Ben King., Research Adviser, VPD

FROM: Montague Yudelman, Director, AGP *my*

SUBJECT: Research Committee

DATE: November 3, 1976

This is to confirm that I shall be leaving the Research Committee as of today. I believe that it is important that the Agriculture and Rural Development Department be adequately represented on this committee. Therefore I would like to suggest that you appoint either Mr. Colin Bruce or Mr. David Turnham in my place.

cc: Messrs. Bruce
Turnham

MYudelman:lkt

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Meeting on October 28, 1976

DATE: October 20, 1976

This volume contains material for the meeting of the Research Committee on Thursday, October 28, 1976 in Room E855. We will meet at 3:00 p.m. The agenda for this meeting is:

- 1) Request for Supplemental Funding: "Country Case Studies of Agricultural Prices and Subsidies" (671-42).
- 2) Request for Supplemental Funding: "Simulation of Buffer Stocks" (No. 671-24).
- 3) Proposal: "Standards of Reliability of Urban Electricity Supply" (No. 670-67).

The papers for the meeting are in the following sections:


- i) Budget Information - tables showing budgetary positions for FY77, and the proposals to be considered at this meeting and future meetings.
- ii) Proposals/Supplementary Requests - the research proposals and supplementary requests, panel recommendations and related documents.
- iii) Completion Reports.

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey, Jaycox, B. B. King, Lerdau, van der Tak, Vergin, Yudelman

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

DATE: October 18, 1976

1. It is likely that after its October 28 meeting, the Research Committee will next meet in mid-December. To be considered at this meeting, proposals in final form should consequently reach me no later than Thursday, November 18.

2. I would also encourage supervisors of existing projects for which additional funding during FY77 is desired to consider submitting requests for supplemental authorizations at the same time.

Distribution

Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Miss Gary
Mr. Lowther
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OF*

SUBJECT: Meeting on September 23, 1976

DATE: September 17, 1976

This volume contains material for the meeting of the Research Committee on Thursday, September 23, 1976 in Room E1201. We will meet at 3:00 p.m.. The agenda for this meeting is:

- 1) Proposal: "Programming and Designing Investment: The Indus Basin"
- 2) Proposal: "Cost Saving in the Water and Waste Disposal Sectors Through the Use of Appropriate Technology"
- 3) Request for Supplemental Funding: "Madagascar Feeder Road" (No. 671-14)

The papers for the meeting are in the following sections:


- i) Budget Information - tables showing budgetary positions for FY77, the proposals to be considered at this meeting and the next, and sectoral allocations of research funds.
- ii) Proposals - the research proposals, panel recommendations and related documents.
- iii) Supplementary Request - request for additional funding under existing research projects.
- iv) Forthcoming Proposals.
- v) Completion Reports.
- vi) Miscellaneous.

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey, Jaycox, B. B. King, Lerdaun, van der Tak, Vergin, Waelbroeck, Yudelman

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

DATE: September 3, 1976

1. As indicated in my memorandum of August 9, the next meeting of the Research Committee will be on Thursday, September 23. A subsequent meeting will be held on Wednesday, October 27. To be considered at this meeting, proposals in final form should reach me no later than Wednesday, September 29.
2. Particularly as the agenda for the October 27 meeting is already approaching capacity, I also urge you to forward proposals in draft form prior to September 29; this will greatly facilitate the review process.

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey,
Jaycox, B. B. King, Lerdau, Thalwitz (info.),
van der Tak, Vergin, Waelbroeck (info.), Yudelman
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Mr. Hotes
Messrs. Holland/Watson
Mr. Webb
Miss Peter
Miss Gary
Mr. Lowther
Mrs. Cleave
Mrs. Hazzah

Mr. Hollis B. Chenery, Vice President, VPD

K
-
Jie
August 19, 1976

Wilfried P. Thalwitz

As you probably know I will leave by the end of September for my sabbatical year in Germany. Since my last month will be taken up by winding-up and handing-over activities, it would be wise if I terminated my position as a member of the Research Committee as of September 1, 1976. Let me assure you that I have enjoyed participation in the work of the Committee, and that I will be prepared to resume membership upon my return.

c.c. Messrs. King
Grimes

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *df*

SUBJECT: Forthcoming Research Committee Meeting

DATE: August 9, 1976

1. The Research Committee meeting originally scheduled for August 26 has been deferred to Thursday, September 23. To be considered at this meeting, proposals in final form should consequently reach me no later than Friday, August 27.

2. The dates of subsequent meetings are not yet fixed. Based on the presently expected flow of proposals, however, meetings at approximately 4-6 week intervals following the September session can be anticipated.

Distribution

Messrs. Chenery, Karaosmanoglu, B. B. King (o/r), Avramovic,
Balassa (o/r), Lerdau (o/r), Thalwitz, Vergin (o/r),
Waelbroeck

DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Miss Gary
Mr. Lowther
Mrs. Cleave
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Orville F. Grimes, Jr. *OGJ*

SUBJECT: Forthcoming Research Committee Meeting

DATE: June 18, 1976

Following its meeting on June 23, the Research Committee will meet on Thursday, August 26. Consequently, proposals in final form should reach me no later than Thursday, July 29 in order to be considered at the August meeting. I also urge you to submit proposals in semi-finished form prior to July 29; this greatly facilitates the review process. If you have questions about submission procedures, please get in touch with me on extension 6003 before June 25 or after my return from leave on July 26.


OFGrimes:nff

Distribution:

Messrs. Chenery
Avramovic
Balassa
de Vries
Dubey
Jaycox
King
Lerdau
Thalwitz
van der Tak
Vergin
Waelbroeck
Yudelman
DPS, CPS Directors and Division Chiefs
Miss Gary
Mr. Lowther
Mrs. Hazzah
Regional Chief Economists

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Meeting on June 23, 1976

DATE: June 16, 1976

This volume contains material for the meeting of the Research Committee on Wednesday, June 23, 1976 in Room E1201. We will meet at 3:00 p.m. The agenda for this meeting is:

- 1) Proposal: "The Effect of Incorrect Estimates of Non-Monetary and Other Activities on Comparisons of Income between and within Low-Income Countries"
- 2) Proposal: "Country Case Studies of Agricultural Prices and Subsidies"
- 3) Proposal: "Consequences of Risk for Agricultural Policy"
- 4) Proposal: "Agricultural Innovation and Rural Development"
- 5) Request for Supplemental Funding: "Highway Design Study: Phase II" (No. 670-27)
- 6) Request for release of previously authorized funds under "Linkage" research project (No. 671-28) and other supplementary requests

The papers for the meeting are in the following sections:

- i) Budget Information - tables showing budgetary positions for FY77 and preliminary information on the FY76 exercise.
- ii) Proposals - the research proposals, panel recommendations and related documents.
- iii) Supplementary Requests - requests for additional funding under existing research projects.
- iv) Forthcoming Proposals.

Distribution: Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey, Jaycox, B. B. King, Lerdau, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman

OFFICE MEMORANDUM

TO: Those listed below

DATE: June 7, 1976

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Forthcoming Research Committee Meeting

1. The July/August meeting of the Research Committee is now scheduled to take place on Thursday, August 26, 1976. Consequently, proposals in final form, with all necessary signatures, should reach me no later than Thursday, July 29, 1976. It is furthermore becoming the custom for proposals in draft or semi-final form to be sent to this office at least one or two weeks prior to the submission date. This permits a review panel to offer early advice to the researchers, individually or at an informal meeting, and allows a more extended treatment of the research design and objectives.

2. The Research Committee will subsequently meet in October, at a date to be announced.

Distribution: Research Committee Members
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Miss Gary
Mr. Lowther
Mrs. Hazzah

Mr. Mervyn L. Weiner, Director-General
Operations Evaluation
Benjamin B. King, Development Policy
Forthcoming Research Committee Meeting

May 5, 1976

As Orv Grimes confirmed with you last week, we would be pleased to have you or your designee attend the next meeting of the Research Committee, on Tuesday, May 11 at 3:30 p.m. in Room E1201.

I would appreciate your letting Mr. Grimes know a day or two ahead of time who will be attending. Thank you.

OFGrimes:gm

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: May 4, 1976

FROM: Orville F. Grimes, Jr., VPD SUBJECT: Meeting of May 11, 1976

This volume contains material for the meeting of the Research Committee on Tuesday, May 11, 1976 in Room E1201. Please note that we will meet at 3:30 p.m. instead of the usual 3:00 p.m. The agenda for this meeting is:

- 1) Proposal: "Personal Distribution of Income"
- 2) "An Agenda for Urban Research"

The papers for the meeting are in the following sections:


- i) Budget Tables - financial information on budgetary positions for FY76 and FY77 and on the proposals to be considered at this meeting and the next.
- ii) Proposal - the research proposal and panel recommendation.
- iii) Forthcoming Proposals.
- iv) Completion Reports.
- v) Miscellaneous.
 - a) Approval of research proposals.
 - b) "An Agenda for Urban Research."

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey, Jaycox, B. B. King, Lerdau, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Schedule of Forthcoming Research Committee Meetings

DATE: April 2, 1976

The next two meetings of the Research Committee will take place on Tuesday, May 11 and Thursday, June 17. Consequently, proposals in final form should reach me no later than Thursday, April 15 for the May meeting and Thursday, May 20 for the June meeting. Dates for subsequent meetings remain at present the same as outlined earlier -- late July/early August and late August/early September. I will let you know of any changes in this schedule.


Distribution

Messrs. Chenery, Karaosmanoglu, B. B. King
Avramovic, Balassa, Lerdau, Thalwitz, Vergin,
Waelbroeck

DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Miss Gary
Mr. Lowther
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Meeting on March 25, 1976

DATE: March 18, 1976

This volume contains material for the meeting of the Research Committee on Thursday, March 25, 1976 in Room E1201. Please note that we will meet at 3:30 p.m. instead of the usual 3:00 p.m. The agenda for this meeting is:

- 1) New Proposal: "International Review Group on Social Science Research in Population and Development".
- 2) Request for Supplemental Funding: "Evaluation of Asian Data on Income Distribution" (No. 671-08).
- 3) Proposal on optimal tax-subsidy intervention.
- 4) Any other business.

The papers for the meeting are in the following sections:


- i) Budget Tables - financial information on budgetary positions for FY76 and later years, and on the proposals to be considered at this meeting.
- ii) Proposals - the research proposals and panel recommendations.
- iii) Supplementary Request - request for additional funding under an existing research project.
- iv) Forthcoming Proposals.
- v) Miscellaneous.
 - a) Distribution of annual report on Bank research.
 - b) Exchanges with research institutions.

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey, Jaycox, B. B. King, Lerdau, Thalwitz, van der Tak, Verign, Waelbroeck, Yudelman

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Forthcoming Research Committee Meeting

DATE: February 25, 1976

The next meeting of the Research Committee will be on Thursday, March 25, 1976 at 3:30 p.m. in Room E1201. As indicated in my memorandum of February 13, proposals to be considered at this meeting should reach me by Thursday, March 4.

Distribution

Research Committee Members
DPS & CPS Directors & Division Chiefs
Regional Chief Economists

OFFICE MEMORANDUM

TO: Those listed below

DATE: February 13, 1976

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Schedule of Research Committee Meetings

1. Many of us remember that the research proposal submission and panel review process tended to become rushed toward the end of each fiscal year. The sentiment that because of budgetary stringencies proposals at the end of the queue might get slightly more summary treatment than those at the beginning led to a bunching of proposals in May and June, a time when Research Committee members were facing urgent administrative responsibilities in their own departments. We have been moving toward a lengthening of the review process for proposals, and intend to continue doing so during FY77.

2. Consequently, we are planning a regular schedule of Research Committee meetings at approximately 4-6 week intervals from late March through early September. We can think of no strong reason to expect any one meeting to be top-heavy with proposals, and in fact would encourage authors to resubmit at a later meeting if this appeared to be the case.

3. We have scheduled the March meeting for the week of March 22-26. Proposals in final form, with all necessary signatures, should therefore reach me by Thursday, March 4. We will of course let you know if this particular meeting date changes. The schedule for ensuing meetings is necessarily much less clear, but at present can be set out as follows:

Indicative Schedule, Forthcoming Research Committee Meetings

<u>Meeting Date (range)</u>	<u>Submission of Proposal</u>
week of March 22-26	March 4
week of April 12-16	March 25
week of May 24-28	May 6
week of July 26-30	July 8
week of August 30-September 3	August 13

It is important not to try to be overly specific about these dates now but to keep in mind (a) the approximate range of Research Committee meeting dates, and (b) the fact that proposals are due in final form about three weeks before the Committee meeting^{1/}. I include a schedule of this kind with some trepidation since, for various reasons, they are nearly impossible to keep to. Nevertheless some indicative programming should help researchers plan their project submissions with a bit more predictability.

1/ We are, of course, no less desirous of seeing proposals in semi-final form somewhat earlier, about 5-6 weeks prior to the Committee meeting. This will allow the review panel to offer early advice to the researchers and permit a more extended treatment of the research design and objectives.

Distribution

Messrs. Chenery (o/r), Karaosmanoglu, B. B. King (o/r), Mrs. Cleave
Messrs. Avramovic, Balassa, Lerdaу, Thalwitz, Vergin, Waelbroeck
DPS, CPS Directors and Division Chiefs
Regional Chief Economists
Ms. Gary
Mr. Lowther
Ms. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr. *Ofj*

SUBJECT: Meeting on February 13, 1976

DATE: February 6, 1976

This volume contains material for the meeting of the Research Committee on Friday, October 13, 1976 at 3:00 p.m. in Room E1201. The agenda for this meeting is:

- 1) Resubmitted Proposal: Narangwal Population and Nutrition Project.
- 2) New Proposal: "Analyzing the Effects of Urban Housing Policies in LDCs".
- 3) Interim Evaluation of "Analytics of Change in Rural Communities" (No. 671-17) and request for additional funding.
- 4) Any other business.

The papers for the meeting are in the following sections:

- i) Budget Tables - financial information concerning research proposals, the FY76 budgetary position, and ongoing research projects.
- ii) Proposals - the research proposals and panel recommendations, including supplemental request.
- iii) Completion Reports
- iv) Miscellaneous - Tables prepared for possible use at Board discussion of research program, distributed for information.

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey, Jaycox, B. B. King, Lerdau, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman

Distribution Below

January 16, 1976

Orville F. Grimes, Jr., VPD *of*

Forthcoming Research Committee Meeting

The next meeting of the Research Committee will be on Friday, February 13, 1976 at 3:00 p.m. in Room E1201.

Distribution:

Research Committee Members
DPS and CPS Directors and Division Chiefs
Regional Chief Economists

Distribution Below

January 8, 1976

Orville F. Grimes, Jr., VPD

Forthcoming Research Committee Meeting

The Research Committee meeting originally scheduled for Thursday, January 29, 1976 will be postponed by one to two weeks. The new date and time will be announced shortly.

Distribution:

Research Committee Members
DPS and CPS Directors and Division Chiefs
Regional Chief Economists

OFFICE MEMORANDUM

TO: DPS and CPS Directors and Division
Chiefs, Regional Chief Economists

DATE: December 15, 1975

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Forthcoming Research Committee Meeting

The Research Committee will hold its next meeting on Thursday, January 29, 1976. If there are proposals already well advanced that will be ready for consideration at that time, please ensure that the completed research proposal in the standard format is submitted before Wednesday, January 7, 1976.

Mr. D. Avramovic, VPD

November 5, 1975

Benjamin B. King, VPD

Research Committee

This is to confirm our telephone conversation
in which you agreed to serve on the Research Committee.

We are very glad to see you back.

cc: Messrs. Chenery
Karacosmanoglu
Grimes

BBKing:gm

Mr. V. Dubey, EMN

November 5, 1975

Benjamin B. King, VPD

Research Committee

This is to confirm our telephone conversation in which you agreed to serve on the Research Committee. I am glad you accepted.

cc: Messrs. Chenery
Karaosmanoglu
Grimes

BBKing:gm

Mr. A. Karaosmanoglu, VPD

November 5, 1975

Benjamin B. King, VPD

Research Committee

Now that Avramovic, Dubey and Jaycox have all been added to the Research Committee, we can - reluctantly - release you from this obligation; very reluctantly, not only because of the high quality of your participation, but also because of your patience, which we have from time to time shamelessly abused.

cc: Messrs. Chenery
Grimes

BBKing:gm

ROUTING SLIP		DATE 10/31/75
NAME		ROOM NO.
Messrs. Chenery ✓		
Karaosmanoglu ←		
		assume you agree!
		Yes
APPROPRIATE DISPOSITION	NOTE AND RETURN	
APPROVAL	NOTE AND SEND ON	
COMMENT	PER OUR CONVERSATION	
FOR ACTION	PER YOUR REQUEST	
INFORMATION	PREPARE REPLY	
INITIAL	RECOMMENDATION	
NOTE AND FILE	SIGNATURE	
REMARKS		
<p>1) Stanley's reply attached. I wonder whether it is even fair to ask Blobel, starting a new job. As we have only one current Chief Economist (de Vries), my next vote would be for <u>Dubey</u>. What do you think?</p> <p>2) Drag has accepted.</p> <p style="text-align: center; color: red; font-size: 2em;">OK</p>		
FROM	B. B. King	ROOM NO. EXTENSION

INCOMING TELEX

06 31 RECD
RECEIVED

EP

FROM: DAR-ES-SALAAM

OCTOBER 31, 1975

Distribution:

Mr. King F1233 ✓

Mr. Please's Office

1975 OCT 31 PM 9:16

COMMUNICATIONS
SECTION

609. BEN KING. EGO SUGGESTS EYE ACCEPT YOUR INVITATION TO JOIN
RESEARCH COMMITTEE BUT COMMONSENSE PREVAILS AND EYE HAVE TO
DECLINE STOP EYE HAVE NEVER BEEN SO OVERSTRETCHED AS IN MY
PRESENT POST AND IT WOULD BE FOOLISH OF ME TO TAKE ON ADDITIONAL
RESPONSIBILITIES WHICH IF THEY WERE TO BE TAKEN SERIOUSLY
COULD ONLY BE AT THE EXPENSE OF OTHERS STOP EYE HOPE HOLLIS AND
YOU WILL NOT INTERPRETE THIS AS REFLECTING ANY ^{DIMINUTION} DINATION
WHATSOEVER ^{OF?} CN MY COMMITMENT TO THE OVERRIDING IMPORTANCE OF THE
BANK'S ECONOMIC WORK STOP IT SHOULD BE INTERPRETED AS AN ATTEMPT
TO BE HONEST WITH MYSELF REGARDING THE MOST USEFUL CONTRIBUTION
EYE CAN MAKE TO OUR ECONOMIC WORK STOP WOULD BE PLEASED TO
DISCUSS THIS MORE GENERALLY WHEN EYE RETURN AT END NOVEMBER.
REGARDS STANLEY PLEASE

 as received.

October 20, 1975

Letter No. 75

Mr. Torgeir Finsaas
Resident Representative
World Bank Resident Mission
N.I.C. Bldg. 7th Floor, B
P.O. Box 2054
Dar-es-Salaam, Tanzania

Dear Torgeir:

I would be most grateful if you would hand the enclosed letter to Stanely Please, if, as planned, he comes to Dar or, if not, you can readily reach him. Otherwise, please destroy it and let me know you have done so.

Perhaps one of these days I should revisit East Africa. How are you liking it?

Sincerely yours,

Benjamin B. King
Research Adviser
Development Policy

Encl.

BBKing:gm

October 20, 1975

Mr. Stanley Please
c/o Mr. Torgeir Finsaas
Resident Representative
World Bank Resident Mission
N.I.C. Bldg. 7th Floor, B
P.O. Box 2054
Dar-es-Salaam, Tanzania

Dear Stanley:

Our annual musical chairs on the Research Committee is in progress. If you can spare the time and feel it is worth the cost, Hollis and I would like you to become a member.

Since you are travelling for a long time, it would help me, if you could give me some sort of answer by cable. If the answer is a more or less unequivocal yes or no, I can then stop or start looking for alternatives accordingly. If it is anything in between, I will simply hold off until you have had time to reflect or until you return, whichever, as they say, is the earlier.

Have a good trip.

Yours sincerely,

Benjamin B. King

BBKing:gm

Mr. Edward V. K. Jaycox, TRU

October 16, 1975

Benjamin B. King, VPD

Research Committee

This is to confirm my request that you become a member of the Research Committee and your acceptance. Relevant documents for the next meeting on October 23 at 3:00 p.m. in Room E1201 will be sent to you in due course.

cc: Messrs. Chenery
Grimes

BBKing:gm

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: Orville F. Grimes, Jr., VPD *OGJ*
SUBJECT: Meeting on October 23, 1975

DATE: October 15, 1975

This volume contains material for the meeting of the Research Committee on Thursday, October 23, 1975 at 3:00 p.m. in Room E 1201¹. If necessary, the Committee will meet again on Thursday, October 30 at the same time and place.

The agenda for this meeting is

- 1) The two research proposals
- 2) Requests for supplemental authorizations
- 3) Education Strategy Research paper
- 4) Any other business

The papers for the meeting are in the following sections:

- i) Budget Tables - financial information concerning research proposals, forthcoming proposals and ongoing research projects.
- ii) Research Proposals - the research proposals and panel recommendations.
- iii) Supplementary Requests - requests for additional funding under existing research projects.
- iv) Forthcoming Proposals
- v) Completion Reports
- vi) Miscellaneous
 - (a) Evaluation
 - (b) Proposal for a Research Strategy and Program in Education.

/1 Please note that one item needed for this meeting is to be found in the Black Book distributed prior to the previous meeting (July 3, 1975). This is the Proposal for a Research Strategy and Program in Education - see Miscellaneous sections of this and the previous Black Books.

Distribution:

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu, B. B. King, Lerda, Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: B. B. King, VPD *Bank*

SUBJECT: Research Committee Meeting

DATE: September 16, 1975

1. The next meeting of the Research Committee will be on Thursday, October 23, 1975 at 3:00 p.m. in Room E1201. The full agenda and papers relating to the meeting will be sent to you soon.

2. With research project evaluation and a few panel reviews scheduled for later this month, we felt it a bit much to meet to discuss the "Proposal for a Research Strategy and Program in Education" paper distributed to you at the July meeting. We propose that it be reviewed at the October 23 meeting. In the meantime, written comments, especially on Section IV (pages 12-16) are still encouraged. We would be pleased to extend the time period for these comments, which should be addressed to me with copies to Messrs. Ballantine, Gulhati and Simmons, to Friday, October 10.

Distribution:

H. Chenery, B. Balassa B. de Vries, H. Hughes, A. Karaosmanoglu, E. Lerdau, H. Schulmann, W. Thalwitz, H. van der Tak, H. Vergin, J. Waelbroeck, M. Yudelman

cc: O. Grimes, M. Hazzah

OFFICE MEMORANDUM

TO: Research Committee File

FROM: B. B. King, VPD *Bark*

SUBJECT: Replacement of Helen Hughes

DATE: July 9, 1975

CONFIDENTIAL

I suggested to Hollis Chenery today that Avramovic, who appears likely (but not definitely) to come to the DPS on his return, replace Helen Hughes. He agreed. No approach has, of course, yet been made to Avramovic.

cc: Mr. D. C. Rao (o/r)

DECLASSIFIED

JUL 27 2022

WBG ARCHIVES

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 25, 1975

FROM: O. F. Grimes, Jr. *of*SUBJECT: Meeting on July 3, 1975

This volume contains material for the meeting of the Research Committee on Thursday, July 3, 1975 at 3:00 p.m. in Room E1201.

The agenda for the meeting is:

1. The two research proposals.
2. The panel review process (memo under Miscellaneous).
3. Evaluation (memo under Miscellaneous).
4. RPO 284 (Yale) - oral report and 285 (ECIEL).
5. Possible procedure for consideration of Education Research Overview (included under Miscellaneous)^{1/}
6. Any other business.

The papers for the meeting are in the following sections:

- i) Budget Tables - financial information concerning research proposals, forthcoming proposals and ongoing research projects.
- ii) Research Proposals - the research proposals and panel recommendations that have been received so far.
- iii) Forthcoming Proposals
- iv) Completion Reports
- v) Miscellaneous
 - (a) Panel Reviews
 - (b) Evaluation
 - (c) Proposal for a Research Strategy and Program in Education

1/ The Committee is not expected to read this document for this meeting, but it would be helpful if they looked it through to get a general idea of the contents.

Distribution:

Mrs. Hughes
Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu, B. B. King,
Lerdau, Schulmann, Thalwitz, van der Tak, Vergin,
Waelbroeck, Yudelman

cc: Mr. D. C. Rao o/r

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 24, 1975

FROM: B. B. King, VPD *BBK*SUBJECT: Panel Reviews

1. Members of the Committee may well feel that the panel review process is both too rushed and too bunched at a particular time of the year. Consequently, the process of review is liable to suffer both in the panels and in the Committee. The attached memorandum from Mr. Tims, now two years old, is a good exposition of the problem.

2. In addition, we are beginning to have difficulties in finding enough members as panel chairmen, as illustrated by our last May meeting. Two members conducted panel reviews for the April meeting of the Committee. Since we did not wish to use these two members again for the May meeting, this left nine to choose from, apart from the Chairman and myself. In practice, only three of the nine were available because of absence during the review period, absence at the meeting, sickness or exceptional administrative responsibility at the time. This is not too satisfactory a proportion.

3. In this note, I describe some of the actions we have in mind to lessen the pressure and concentration. I would be grateful for any comments and suggestions the Committee may have.

Lengthening the review process

4. For the current meeting, we have experimented with an earlier start to the review process. The idea is simply to distribute the proposal to the panel at the penultimate stage, i.e. before it has received final clearance from other departments. This gives a little more time (Maybe a week) with, as far as I can see, no great loss. If a project is withdrawn at the last moment, the panel would have done some unnecessary work, but this is not likely to happen very often.

5. There are two additional things we could do. The first is to make the submission deadline earlier and to formalize the idea of submitting a "penultimate" version. Since one should allow at least ten days between panel meeting and Committee meeting, a deadline of [D - 1 month] would allow three weeks for the panel process. Does the Committee consider this enough?

6. The second is to involve the panel at an even earlier stage. We now ask for statements of intent (and quite often get them). We would appoint a panel at that time. The panel would receive a briefing from the proposers

in advance of the actual proposal. This would not replace the review, but would give panel members time to reflect, ask for specific information on the proposal and possibly coopt other views. However, stretching out the time increases the scheduling problems, if panel members are subject to changes in travel plans at short notice.

Smoothing out project reviews during the year

7. If we wish to smooth out the process of project review over the year, we have to have some way of reducing the need to commit all or most of the budgetary funds in one fell swoop and also of eliminating the suspicion that those at the end of the queue are likely to get shorter shrift than those at the beginning. The first condition is greater flexibility in using budgetary funds from year to year. We now have this to a limited extent, since P & B has permitted us to have a "carry over" of 10% of the annual budgetary authorization, if it is not spent fully in the fiscal year. This amount is not cumulative. This means that we will have a limited capability to save money in lean years (in terms of the quality of projects) and use it in fat years. There should be less advantage in being at the head of the queue.

8. It also appears that we will have an unusually favorable budgetary condition in FY77. Since most of this year's projects have by now been reviewed, we are concerned mainly with what happens to projects which will substantially start in FY77. Expenditure expected in FY77 from projects already approved is only about \$800,000. This will no doubt increase, but it is much smaller than the expenditure from ongoing projects (i.e. approved in 1975 or earlier) in FY76. This amounts to about \$1.4 million. These figures are, of course, not comparable since one is an expectation at the beginning of the current fiscal year and the other an expectation one year away. Nevertheless, the difference is large.

9. It does not look today as though there will be queuing pressure in FY77, although things can change. Therefore, it would make sense to start the review process considerably earlier and have regularly spaced meetings, each with a much lower workload. We already intend to review certain existing projects (e.g. Analytics of Rural Change - RPO 317) early in calendar 1976. We could schedule five meetings at approximately six-week intervals from March to August 1976. A few projects would be reviewed at each meeting. If there were none, the meeting would be cancelled.

Deputies

10. It might, on occasion, be useful for members to have deputies. One alternative is to have a permanent deputy for each member. If the member were away for a panel meeting or a Research Committee meeting, the deputy would take his place. The argument against this is that it encourages absenteeism. If, after some remedial measures have been taken, members of the Committee are unable to meet a reasonable proportion of their obligations, then there is a question whether they should remain members.

11. However, it has to be recognized that many members travel. If the review process is extended, the probability of a member conducting a panel review being away when the Committee discusses the proposal is higher. There is, therefore, a case for an alternative: ad hoc deputies on each panel, who could, if necessary, present the proposal to the Committee. We would simply designate a "Deputy Chairman".

Attachment

Distribution:

Mrs. Hughes
Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu, Lerdau,
Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck,
Yudelman

cc: Mr. Grimes

OFFICE MEMORANDUM

RPO 273
Mr. King.
RAY

TO: Mr. Ernest Stern, Senior Adviser, VPD
DATE: April 2, 1973

FROM: Wouter Tims, ^{W.T.} Deputy Director, EAPD

SUBJECT: Research Proposal: An Analysis of Development Strategies for
Northeast Brazil

1. This large and complicated research project, submitted to the Research Committee on March 22 and received by me on March 24 is supposed to be on-going in April 1973. If I read it correctly, the total number of man-months to be used for the project (professional only, from all sources) before the current fiscal year is out will be around 35, of which one-quarter from DRC. Given the obviously advanced state of preparation and the tight schedule of work, it would create an untenable situation if anyone would ask for more time to study the proposal and the relevant background documents and to discuss it with persons knowledgeable about Brazil's Northeast and its problems. I feel myself, not an expert on this particular project, put into a position where one can say either "yes" to the proposal or a well-considered "no", based on thorough analysis of the proposal. I would doubt the wisdom of endorsing the proposal, having an awkwardly long list of questions to raise about it (partly because of sheer ignorance, for another part related to my own involvement with a similar project, at about five times the price of this one, for the Northeast of Thailand) to which I cannot possibly expect to find the answers in time. Neither am I capable of taking a negative stand as my questions are not more than just questions. I have the gravest doubts about the proposal, consider it an effort with goals too ambitious to be reached with the proposed limited inputs, and within the time constraints set. But I may be wrong.

2. I would appreciate to be relieved of my duty of appraising this proposal. If there was less pressure to get an approval in a hurry I would certainly be glad to make an effort to acquaint myself more with the subject of the study and its proposed organization and method. Under the existing circumstances I feel unreasonably pressured and prefer to excuse myself from judgment.

cc: Mr. Kuczynski, PP&PRD
Mr. Murray Ross, LAC, Dept. II
Mr. A. Ray, Office of VP, DP

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 10, 1975

FROM: B. B. King, VPD *blk*

SUBJECT: Research Committee Meeting

The next meeting of the Research Committee will be on July 3 at 3:00 p.m. in Room E1201. The full agenda and papers relating to the meeting will be sent to you shortly.

Distribution:

Mrs. Hughes
Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
Lerdau, Schulmann, Thalwitz, van der Tak, Vergin,
Waelbroeck, Yudelman

cc: Mr. Grimes
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: D. C. Rao, VPD *DR*
SUBJECT: Meeting on May 19, 1975

DATE: May 13, 1975

This volume contains material for the meeting of the Research Committee on Monday, May 19, 1975 at 3:00 p.m. in Room E1201. If necessary, the Committee will meet again on May 29 at the same time and place.

The agenda for the meeting is:

1. The 11 research proposals.
2. The panel review process.
3. ECIEL.
4. RPO 284 (Project on "Growth, Employment and Size Distribution of Income" by the Yale Growth Center).
5. Any other business.

The papers for the meeting are in the following sections:

- i) Budget Tables - financial information concerning research proposals, forthcoming proposals and ongoing research projects.
- ii) Research Proposals - the research proposals and panel recommendations that have been received so far; other panel recommendations will follow and should be inserted at the specified locations in this volume.
- iii) Forthcoming - Proposals

No Completion Reports have been received since the last meeting.

Distribution:

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu, B. B. King, Lerdau, Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman, Mrs. Hughes

cc: Mr. Grimes

NUMBER OF PROPOSALS REVIEWED BY PANELS
CHAired BY INCUMBENT RESEARCH COMMITTEE MEMBERS

	<u>May 75</u>	<u>April 75</u>	<u>Jan 75</u>	<u>Oct. 74</u>	<u>July 74</u>	<u>June 74</u>
Total No. of Proposals	11	2	1	5	7	31
Balassa	2	-	-	2	-	-
Karaosmanoglu	2	1	-	1	-	4
Schulmann	1	-	-	1	3	2
van der Tak/(Ray) (1)		-	-	-	-	4
Yudelman	-	-	-	-	-	2
<u>Since Oct. 74</u>						
de Vries	-	-	-			
Hughes	-	-	-			
Lerdau	-	-	-			
Thalwitz	-	1	-			
Vergin	-	-				
Waelbroeck	3	-	1			

May 13, 1975

OFFICE MEMORANDUM

TO: Research Committee Members
DATE: May 8, 1975

FROM: D. C. Rao, Secretary, Research Committee *DR*

SUBJECT: Possible Meeting on May 29, 1975

The meeting of the Research Committee on May 19th might not succeed in finishing with the agenda of 11 research proposals. I am therefore scheduling a second meeting on Thursday, May 29, 1975, at 3 p.m. in Room E-1201. At the end of the first meeting, the Committee will decide whether or not the second meeting is necessary.

cc: Mr. Grimes
Ms. Hazzah

Distribution:

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman
Mrs. Hughes

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: D. C. Rao, VPD *DR*
SUBJECT: Research Committee Meeting

DATE: April 23, 1975

The next meeting of the Research Committee will be on May 19 at 3:00 p.m. in Room E1201. The full agenda and papers relating to the meeting will be sent to you shortly.

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman
Mrs. Hughes

cc: Mr. Grimes
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: D. C. Rao, VPD
SUBJECT: Meeting on April 16, 1975

DATE: April 11, 1975

This volume contains material for the meeting of the Research Committee on Wednesday, April 16, 1975 at 4:00 p.m. in Room E1201.

The agenda for the meeting is:

1. The two research proposals.
2. Consideration of forthcoming proposals, particularly
 - (a) West African Migration (Part B).
 - (b) ECIEL - Income Distribution (RPO 285).
3. Any other business.

The papers for the meeting are in the following sections.

- (i) Budget Tables - financial information concerning research proposals, forthcoming proposals and ongoing research projects.
- (ii) Research Proposals - the two research proposals and panel recommendations* are in subject categories I.c and VIII.b.
- (iii) Forthcoming Proposals.
- (iv) Completion Reports.

*Will follow.

Distribution:

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman
Mrs. Hughes

cc: Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: D. C. Rao, VPD *DR*
SUBJECT: Meeting on April 16, 1975

DATE: March 21, 1975

Provided there are research proposals to consider, there will be a meeting of the Research Committee on Wednesday, April 16, 1975 at 4:00 p.m. in Room E1201.

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz, van der Tak,
Vergin, Waelbroeck, Yudelman
Mrs. Hughes

cc: Mr. Grimes

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: D. C. Rao, VPD *DR*
SUBJECT: Meeting on March 19, 1975

DATE: March 14, 1975

This volume contains material for the meeting of the Research Committee on Wednesday, March 19, 1975 at 3:00 p.m. in Room E1201.

The agenda for the meeting is:

1. Overview on Income Distribution Research.
2. Cost overrun on RPO 280.
3. Draft Guidelines for Review Panels.
4. Any other business.

The papers for the meeting are in the following sections:

- (i) Income Distribution Overview - a paper by Mr. Ahluwalia.
- (ii) Budget Table - summary of resource position and a memorandum concerning the cost overrun on RPO 280.
- (iii) Review Panel Guidelines - a draft.
- (iv) Completion Report: RPO 233 - Railway Traffic Costing Study.

Messrs. Graham Pyatt and Montek Ahluwalia will join the Committee for Item (1).

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu, B. B. King, Lerdau, Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman, Mrs. Hughes

Messrs. G. Pyatt & M. Ahluwalia, DRC

March 14, 1975

D. C. Rao, VPD

Research Committee Meeting

You are invited to attend a meeting of the Research Committee to be held on Wednesday, March 19 at 3:00 p.m. in Room E1201.

Attached is a copy of the agenda for the meeting.

Attachment

:gm

OFFICE MEMORANDUM

TO: Research Committee Members
FROM: D. C. Rao, VPD *DK*
SUBJECT: Meeting on March 19, 1975

DATE: March 14, 1975

This volume contains material for the meeting of the Research Committee on Wednesday, March 19, 1975 at 3:00 p.m. in Room E1201.

The agenda for the meeting is:

1. Overview on Income Distribution Research.
2. Cost overrun on RPO 280.
3. Draft Guidelines for Review Panels.
4. Any other business.

The papers for the meeting are in the following sections:

- (i) Income Distribution Overview - a paper by Mr. Ahluwalia.
- (ii) Budget Table - summary of resource position and a memorandum concerning the cost overrun on RPO 280.
- (iii) Review Panel Guidelines - a draft.
- (iv) Completion Report: RPO 233 - Railway Traffic Costing Study.

Messrs. Graham Pyatt and Montek Ahluwalia will join the Committee for Item (1).

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu, B. B. King, Lerdau, Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman,
Mrs. Hughes

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: March 10, 1975

FROM: *for* D. C. Rao, VPD *JCR*

SUBJECT: Research Committee Meeting

The next meeting of the Research Committee will be on March 19 at 3:00 p.m. in Room E1201. The principal purpose of the meeting will be to discuss the "overview" of research on income distribution, prepared by Mr. Ahluwalia. The full agenda and papers relating to the meeting will be sent to you shortly.

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman
Mrs. Hughes

OFFICE MEMORANDUM

~~D-13~~
D file

TO: Mr. B. B. King / Mr. Rao

DATE: January 30, 1975

FROM: E. Lerdau

SUBJECT: Research Committee Meeting Agenda

Since I will only be able to attend the first hour of today's meeting, I would like to give you my views on the questions posed in your memo of January 23.

Item (i) a (Overview and Bank Comparative Advantage)
Yes on agreement, no on suggestions.

Item (i) b (Transmission)
Same

Item (i) c (Early Warning)
No on agreement with idea. The paperwork required to get research proposals approved is formidable enough already; another effort at encapsulation seems excessive. If present time is insufficient for organizing panels (is it?), give more time after a full proposal is received.

Item (ii) (Budgetting)
Yes on both counts.

OFFICE MEMORANDUM

TO: Research Committee Members
DATE: January 23, 1975

FROM: B. B. King, VPD *BBK*

SUBJECT: Research Committee Meeting - Further Note on Agenda

I attach a note elaborating the following points for discussion at the meeting on January 30.

Please note that each section ends with a "Q" (Question).

- (i) Annual Report (follow-up)
- (ii) Budgetting Questions
- (iii) Timing of Meetings

Attachment

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
Lerdau, Schulmann, Thalwitz, van der Tak,
Vergin, Waelbroeck, Yudelman, Mrs. Hughes
cc: Mr. D. C. Rao

Further note to the Agenda for January 30, 1975

Item (i) The Annual Report (Follow-up)

(a) Overviews and Bank Comparative Advantage

The present procedure for reviewing research proposals does not provide an adequate basis for judging them in the light of what is going on elsewhere, what might be done in the near future in the Bank (much less elsewhere), what alternatives there might be and so on. In other words, there is no basis for judging the opportunity cost of accepting a good project; "good" being defined as acceptable in respect of methodology and apparent, but rather general, importance of the problem to be investigated. Since personnel and funds are short, opportunity cost may be high.

We have started to commission "overviews" on various subjects which are intended to:

- (i) Identify the nature of the problems that we are trying to solve in the real world, i.e. what is it that research - or other activities - is intended to illuminate?
- (ii) Identify those lines of research which, on the face of it, are already mining low-grade ore.
- (iii) Identify those lines of research which might have a higher payoff and are at least worth exploring.
- (iv) Identify which of the lines in (iii) are particularly suitable for the Bank.

This would be the basis for outlining a strategy for Bank or Bank-sponsored research and for possible promotion by the Bank, through persuasion and propaganda of research in other agencies. Such a strategy would act as a guideline to the Research Committee in judging the suitability (as distinct from the technical competence) of proposals.

These overviews will take time and we do not know how successful they will be. In the meantime we think that those who submit proposals should be encouraged to include a mini-overview or similar justification in their proposal. At least they should be made aware that the panel would quiz them in this spirit and would report to the Committee.

Q. Does the Committee agree in general and has it any specific suggestions to offer?

(b) Transmission of research to ultimate user

We believe that, to the extent possible, research projects should focus at the outset on the ultimate user. Consequently, the proposal should include not only an account of what interesting results are expected, but who can be expected to use them and what steps are needed to facilitate this.

Again, we would require a statement of this kind in the proposal and ask the panel to examine the latter and report to the Committee on this aspect.

Q. Does the Committee agree in general and has it any specific suggestions to offer?

(c) Early Warning

The present system of scheduling proposals gives little time for the organization of panels and transmission of their findings to the Committee. Moreover, in difficult or controversial cases, the Committee has little opportunity to reflect on what additional information it should really have to make a decision.

We propose to ask for "preliminary notices" some four to six weeks in advance of the formal proposals themselves. These notices could be confined to a one-page description of the project together with a rough estimate of the total cost, though any other details (e.g. collaborators) could be included, if known. The Committee would have the opportunity of giving a preliminary reaction and guidance to the panel on the questions it would be particularly interested in. The panel, in turn, could be selected less hurriedly, could make early informal contact and should be much less pressed for time.

- A. (1) Does the Committee agree with this idea?
- (2) If so, does it think circulation for comment would be sufficient or would a short meeting be preferred?
- (3) Does four or six weeks seem about right?

Item (ii) Budgetting Questions

At present we have a rather loose idea of the amounts we are committing ourselves to in future years. There have been several cases of large overruns. Some managers keep a very tight control and others do not.

We propose that for each project there be (1) a total authorization and (2) a current FY authorization, similar to the practice of various governments, including the US. Any overrun in total authorization would, in principle, be submitted to the Committee for approval, but in practice this authority would be delegated for overruns not exceeding 10% of the original authorization or \$10,000, whichever was the less.

Q. (1) Does the Committee agree in principle?

(2) Does it agree to the delegated limits?

Item (iii) Timing of meetings

Q. Does the Committee agree that the next two should be on or about:

(a) March 5

(b) May 15?

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: D. C. Rao, VPD *DR*

SUBJECT: Meeting on January 30, 1975

DATE: January 23, 1975

This volume contains material for the meeting of the Research Committee on Thursday, January 30, 1975 at 3:00 p.m. in Room E1201.

The agenda for the meeting is:

1. Research proposal on Buffer Stocks.
2. The Annual Report and follow-up.
3. Budgetting questions.
4. Timing of meetings to review proposals.
5. Any other business.

The papers for the meeting are in the following sections:

- (i) Budget Table
- (ii) Research Proposals
- (iii) Further Notes (covering Items 2-4 on the agenda)
- (iv) Completion Reports (for your information)

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman,
Mrs. Hughes

OFFICE MEMORANDUM

TO: Research Committee Members DATE: January 23, 1975
FROM: B. B. King, VPD *BBK*
SUBJECT: Research Committee Meeting - Further Note on Agenda

I attach a note elaborating the following points for discussion at the meeting on January 30.

Please note that each section ends with a "Q" (Question).

- (i) Annual Report (follow-up)
- (ii) Budgetting Questions
- (iii) Timing of Meetings

Attachment

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
Lerdau, Schulmann, Thalwitz, van der Tak,
Vergin, Waelbroeck, Yudelma, Mrs. Hughes

cc: Mr. D. C. Rao

Further note to the Agenda for January 30, 1975

Item (i) The Annual Report (Follow-up)

(a) Overviews and Bank Comparative Advantage

The present procedure for reviewing research proposals does not provide an adequate basis for judging them in the light of what is going on elsewhere, what might be done in the near future in the Bank (much less elsewhere), what alternatives there might be and so on. In other words, there is no basis for judging the opportunity cost of accepting a good project; "good" being defined as acceptable in respect of methodology and apparent, but rather general, importance of the problem to be investigated. Since personnel and funds are short, opportunity cost may be high.

We have started to commission "overviews" on various subjects which are intended to:

- (i) Identify the nature of the problems that we are trying to solve in the real world, i.e. what is it that research - or other activities - is intended to illuminate?
- (ii) Identify those lines of research which, on the face of it, are already mining low-grade ore.
- (iii) Identify those lines of research which might have a higher payoff and are at least worth exploring.
- (iv) Identify which of the lines in (iii) are particularly suitable for the Bank.

This would be the basis for outlining a strategy for Bank or Bank-sponsored research and for possible promotion by the Bank, through persuasion and propaganda of research in other agencies. Such a strategy would act as a guideline to the Research Committee in judging the suitability (as distinct from the technical competence) of proposals.

These overviews will take time and we do not know how successful they will be. In the meantime we think that those who submit proposals should be encouraged to include a mini-overview or similar justification in their proposal. At least they should be made aware that the panel would quiz them in this spirit and would report to the Committee.

Q. Does the Committee agree in general and has it any specific suggestions to offer?

(b) Transmission of research to ultimate user

We believe that, to the extent possible, research projects should focus at the outset on the ultimate user. Consequently, the proposal should include not only an account of what interesting results are expected, but who can be expected to use them and what steps are needed to facilitate this.

Again, we would require a statement of this kind in the proposal and ask the panel to examine the latter and report to the Committee on this aspect.

Q. Does the Committee agree in general and has it any specific suggestions to offer?

(c) Early Warning

The present system of scheduling proposals gives little time for the organization of panels and transmission of their findings to the Committee. Moreover, in difficult or controversial cases, the Committee has little opportunity to reflect on what additional information it should really have to make a decision.

We propose to ask for "preliminary notices" some four to six weeks in advance of the formal proposals themselves. These notices could be confined to a one-page description of the project together with a rough estimate of the total cost, though any other details (e.g. collaborators) could be included, if known. The Committee would have the opportunity of giving a preliminary reaction and guidance to the panel on the questions it would be particularly interested in. The panel, in turn, could be selected less hurriedly, could make early informal contact and should be much less pressed for time.

- A. (1) Does the Committee agree with this idea?
- (2) If so, does it think circulation for comment would be sufficient or would a short meeting be preferred?
- (3) Does four or six weeks seem about right?

Item (ii) Budgetting Questions

At present we have a rather loose idea of the amounts we are committing ourselves to in future years. There have been several cases of large overruns. Some managers keep a very tight control and others do not.

We propose that for each project there be (1) a total authorization and (2) a current FY authorization, similar to the practice of various governments, including the US. Any overrun in total authorization would, in principle, be submitted to the Committee for approval, but in practice this authority would be delegated for overruns not exceeding 10% of the original authorization or \$10,000, whichever was the less.

Q. (1) Does the Committee agree in principle?

(2) Does it agree to the delegated limits?

Item (iii) Timing of meetings

Q. Does the Committee agree that the next two should be on or about:

(a) March 5

(b) May 15?

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: January 16, 1975

FROM: D. C. Rao, VPD *DR*

SUBJECT: Meeting of the Research Committee

1. The next meeting of the Research Committee will be on Thursday, January 30, 1975 at 3:00 p.m. in Room E1201.

2. We will discuss:

- (i) The Annual Report;
- (ii) Budgetting questions;
- (iii) Timing of meetings to review proposals;
- (iv) Any other business.

3. As you know, the Board discussion of the Annual Report is scheduled for February 4. I hope you will be able to attend.

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman
Mrs. Hughes

Mr. Hollis B. Chenery, VP - VPD

January 14, 1975

B. B. King, VPD

Research Committee/Annual Report

1. I attach one page each of two subjects for discussion:

- (A) Agenda for Research Committee meeting. There would be a note on 1(i) and 2.
- (B) Tentative allocation of E.D.'s for pre-briefing.

2. I have spoken to Don Pryor, who appears to have William Clark's proposal in hand.

Attachments

cc: Mr. D. C. Rao

BBKing:gm

A. AGENDA FOR RESEARCH COMMITTEE

1. Annual Report Follow-up

(i) Modifications to procedure for submission of proposals, emphasizing requirements for:

- (a) Rough overview (as long as none exists) and justification of Bank comparative advantage.
- (b) Stating ultimate use and means for dissemination to ultimate user.
- (c) Early warning system 4-6 weeks in advance of actual proposal to get initial reactions of Committee, any instructions to panel and more time for panel.

(ii) Any other observations.

2. Budgetting

With ongoing system, we need better idea of "forward commitments". Committee should "authorize" (unfortunately we use that word differently now) an overall cost and "appropriate" a current FY cost. At present, the system is very loose.

3. Suggested timing of next meetings:

(i) February 28

(ii) May 15

4. Any other business.

E.D.'s

Chenery (or Stern)

Sigurdsson (Iceland)
Sethness (US)
Razafindrabe (Malagasy)
Mekki (Sudan)
Khelif (Algeria)
Choi (Malaysia) - With Ahluwalia?

King

Rawlinson (UK)
Janssen (Germany)
Isbister (Canada)
Franco-Holguin (Colombia)

Rao/Karaosmanoglu

Sen (India)
Al-Atrash (Syria)

van der Tak

Witte (Netherlands)

Unallocated

McLeod (New Zealand)
Wahl (France)
Rota (Spain)
Hori (Japan)
de Groote (Belgium)

RC Meeting Minutes

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Suman Bery, VPD *SB*

SUBJECT: Minutes of the Meeting on March 16th, 1979

DATE: March 26, 1979

Present at the meeting were Messrs. Chenery (for part of the time), Balassa, Bènard, de Azcarate, Holsen, King, Picciotto (for the first hour), van der Tak, Waide, Walters and Wood.

Activities of Research Advisory Panels

Messrs. Balassa and Chenery informed the committee of the status of the various Specialized Research Advisory Panels and the General Research Advisory Panel. Mr. Balassa said that the final reports of all specialized panels should be ready in April and would be provided to Research Committee members when finalized. Draft reports had been provided to Research Committee members assigned to the panel in question. While the quality of reports varied, an attempt had been made to get all reports to provide a summary retrospective evaluation of research in their area, recommendations for future research and implications of these recommendations for staffing. Mr. Chenery said that on balance the exercise had been successful, given the innate difficulties of getting groups of outsiders to focus on issues from the perspective of the Bank.

Mr. Chenery reported on the recent meetings of the General Research Advisory Panel. The plan was for a further draft to be prepared within the Bank by April 1, which would be sent to the members of the panel after approval by Sir Arthur Lewis. On receipt of comments from them a further draft would be prepared prior to the panel's next meetings in early June. In order to provide a Research Committee input into these various drafts, he proposed the establishment of a small working group consisting of Messrs. Holsen, Picciotto and van der Tak in addition to Mr. Balassa and himself. This group would review the draft that was to be sent to Sir Arthur Lewis; however, all Research Committee members (as well as other selected Bank participants in the March meetings) would receive the approved draft sent out to members of the General Panel. In the mean time Mr. Balassa requested members of the committee to provide their reactions to the draft report circulated before the March meetings, as well as the companion note by himself and Mr. Chenery.

'Adoption of Farm Technology in Northern Nigeria' and Supplementary Request: 'Structure of Rural Employment, Income and Labor Markets' (671-30)

Introducing the two proposals Mr. Picciotto (chairman of both review panels) said that the two submissions were linked by their use of the same data set for essentially the same client. The data had been generated by an agricultural projects' monitoring and evaluation unit in Northern Nigeria and had involved considerable expense in collection and cleaning. The principal internal client for both studies was the Western Africa regional office, especially the agricultural projects division. The objective of the ongoing project (671-30) was to build a programming model of farm production and to integrate this with demand system estimates to explore the implications of various policy interventions on household incomes and labor allocation. The proposal from the West Africa region was also to build farm production models, but with the intention of exploring issues of technology choice in a rainfed, multicrop environment. While the review panels concluded that both proposals had considerable merit, their concurrent execution raised certain organizational questions. Both studies were intending to build linear programming production models, and he felt some rationalization of this duplication was desirable. The ideal solution would have been for the work on technology choice to be incorporated into the ongoing work on 671-30, under the overall charge of Mr. I.J. Singh. Unfortunately, Mr. Singh's time commitments did not allow such a solution. Mr. Picciotto's recommendation was therefore that project 671-30 be phased out and responsibility for analyzing the Nigerian data be transferred to the research group on the 'adoption' proposal, if that were approved. He further felt that the supplementary request on 671-30 needed to be scaled down since it represented a large cost overrun, and appeared in part to have arisen from a substitution of consultant for staff resources. Accordingly he thought that only \$10,000 to \$15,000 should be allocated as a supplementary amount to assist in the orderly phase-out of 671-30. On the 'adoption' proposal he noted the importance of substantial and sustained analytic support to the regional sponsors of the study and was pleased to see that such support from the DRC had recently been pledged. Finally, in the event that both requests were approved, he endorsed the idea of a steering group to ensure a minimum of duplication in their efforts.

The ensuing discussion revolved around the overlap between the two studies, the mechanisms for coordination if both went ahead, and the appropriate level of commitment on each. Mr. de Azcarate said that in the view of the Western Africa region there was no major overlap between the two projects; given the paucity of analytic work on Nigeria, they welcomed all efforts at exploiting the data in question. He doubted whether substantial economies would be achieved by incorporating the

analytic objectives of 671-30 into the adoption proposal. Instead, to ensure coordination, he endorsed the idea of a steering group on which both sets of researchers, the region, and other knowledgeable staff were represented. He also noted that the results on technology adoption transcended Nigeria alone: the similarity of agro-climatic conditions gave the analysis a potential relevance for the entire region from Sudan to Senegal. Mr. King acknowledged that the resources required for 671-30 had been grossly underestimated to begin with; the cost and timing had been further affected by a variety of unforeseeable developments such as Mr. Singh's secondment to the core team on the World Development Report. He stressed that over the next year Mr. Singh would spend a substantial part of his time on this project, but his other commitments did not permit the inclusion of additional tasks in the study. In his view the main overlap between the two exercises were mechanical and data-related rather than analytic. Mr. Balassa noted that full approval of the 671-30 request would imply a 53% overrun over the original estimate for essentially unaltered objectives. This he felt created undesirable precedents.

There was further discussion of the size of any aggregate allocation to the two projects, the question of how any aggregate allocation ought to be shared between the two projects, and the terms of reference of the steering group.

In conclusion, the Research Committee decided to allocate a total of \$100,000 to the two projects jointly, in order to allow for completion of 671-30 and to permit work to commence on the proposal on adoption of technology. The allocation of funds as between the two projects was \$30,000 for 671-30 and \$70,000 for the proposal on adoption of technology. Funding on the adoption proposal would be expected to result in an interim report, on the basis of which the sponsors could return to the Research Committee for further funding. A steering group would be formed to assist in the coordination of analytic work between the two studies and to reallocate funds between the two projects if this seemed desirable.

Policy on Cost Overruns

Committee members raised the question of policy towards cost overruns more generally, and expressed the view that some proportion of overruns be borne by the sponsoring department. The suggestion was made that in future overruns of up to \$25,000 in excess of the committed amount would be borne by the sponsoring department, and that thereafter overruns be financed on a fifty percent basis from departmental discretionary resources. Committee members agreed, however, that due allowance should be made for general inflation, and for increases arising from exchange rate changes.

"Real Product and Purchasing Power Comparisons" and
"Real Product and World Income Distribution"

Both proposals were introduced by Mr. Holsen, Chairman of the review panel which had examined both projects. In the case of the first request (the 'Kravis proposal') the view of the panel was that no real proposal had been submitted. What was being requested was budgetary support for a research team with which the Bank had a long association, and whose capacities were proven. While mention had been made of work on 'limited information' real product estimates, no detailed work program or research objectives had been supplied. In the absence of such documentation the panel had outlined alternatives for consideration by the Research Committee. These consisted of (a) approval of the amount requested, as budgetary support, with a specific work program to be negotiated by the sponsoring department, EPD; (b) approval in principle of the amount requested, subject to approval of a work program by the Research Committee; and (c) postponement of any decision until a more conventional work program and proposal had been submitted. Of these three alternatives, he personally favored (b).

On the second proposal (the 'Marris proposal') the panel had succeeded, after some effort, in eliciting a satisfactory proposal. Professor Marris would work on improving purchasing power parity estimates for the services sector, index number problems, better short-cut estimates and the use of resulting real product estimates in empirical growth models. In addition, Professor Marris would prepare some notes on the uses and abuses of ICP data. The panel had, at its final meeting, strongly endorsed the revised proposal.

In the ensuing discussion on the Kravis proposal questions were raised on what additional work was worth financing and which of the alternatives outlined by the review panel represented the best response to the Kravis team. It was noted that the Research Committee had previously taken a decision not to finance further country studies, nor to finance additional data collection. Mr. Balassa said it was unclear from Professor Kravis' letter whether further countries were to be added to the 34 studied under Phase III of the ICP project. He questioned whether further data collection was needed to generate limited information estimates for countries already studied under the full information system. Mr. Chenery stressed that the Bank's interest was in testing alternative limited information approaches against the full information purchasing power parity estimates. Others on the committee felt that the Bank was in effect being asked to finance data collection, while National Science Foundation funds would be used to finance analytic uses of ICP data. Given these ambiguities and uncertainties on the scope of the intended work and its objectives, the committee requested

the proposal's sponsors within the Bank to convey the following points to Professor Kravis:

- (i) The Research Committee was not willing to entertain a request for pure budgetary support and would require a clear statement of research objectives, work program and intended output.
- (ii) The interest of the committee was in making better use of available data in refining reduced information techniques and validating them against full information estimates. It was not interested in financing further country studies or substantial primary data collection.
- (iii) The committee would review a submission from the Kravis team on its merits and was not willing to make any commitment at present on the likelihood or scale of possible financial support.

On the Marris proposal, committee members generally accepted the panel's recommendation for support, but indicated that they favored those parts of the proposal which were concerned with critiquing the ICP data and improving short-cut estimates rather than in the fitting of nonlinear growth curves. However, as the last element was considered to represent a relatively small part of the total cost of the study, the full allocation was approved.

The Industrial Incentive System in Morocco

Mr. de Azcarate, panel chairman, introduced the proposal. He said that the major issue raised by this project was whether Research Committee funds should be used to finance a straightforward application of a familiar methodology. While ideally such work ought to be funded by the regional offices from their economic and sector work budgets, the amounts required for such a study were too large to be accommodated under existing budgetary provisions. In the absence of alternative sources of finance, and given the strong governmental interest in having such a study done, the region had decided to approach the Research Committee. The review panel had only minor difficulties with the proposal itself; these had been adequately addressed in the redraft which was now before the committee.

The discussion of the proposal revolved exclusively around the issue of policy that it raised for the funding of research applications. There were differing views on whether

present budgetary arrangements in fact precluded such work from being undertaken from regional budgets, or whether the alleged lack of funds implicitly reflected the low priority assigned to such work. There was also considerable discussion of the dangers to the external research budget from setting a precedent. Several committee members felt that the budget would quickly be overwhelmed by requests for applications, at the expense of more innovative research. In this connection, several members expressed the view that a way out would be for a separate budget to be created, reserved exclusively for financing research applications. Proposals like the present one could then be examined in competition with other proposed applications rather than with more basic research. Mr. Chenery noted that the present period was a transitional one, from the old charter for research which had concentrated on building a research staff and portfolio, to the new one which emphasized the dissemination and absorption of research. He expected that more formal arrangements for research applications would emerge from the report of the General Research Advisory Panel; in the interim it was perhaps possible to be somewhat more liberal, though without establishing any general precedents. He thought it a good principle that the region contribute some proportion of the total costs of the project, as an earnest of its commitment. He solicited suggestions from committee members for such a cost-sharing formula.

The committee ultimately approved the proposal subject to the proviso that the regional contribution to the project be about half the Bank's total outlay, including both staff time and funding. Mr. Bery was requested to discuss the regional contribution with the sponsors and to report back to the chairman before an exact allocation from the external research budget was decided upon. Such approval was on the express understanding that the financing of this particular application of effective protection methodology created no presumption that future applications would necessarily be financed from research funds.

Standards of Rural Electrification

Mr. Bénard, panel chairman, said that the review panel had found this a sound proposal dealing with a topic of direct operational importance to the Bank. The proposal was in two parts, a review of current design practices and the development of an analytic framework for optimizing design. Of the two, the latter was more innovative and valuable, although perhaps more risky. The review panel had raised certain questions, which had been adequately answered by Mr. Munasinghe; in addition, the input of staff time had been increased at the request of the panel. As a result of these clarifications and changes, he recommended approval of the proposal. There was general support for the proposal, which was passed in total subject to the undertakings specified in Mr. Munasinghe's memorandum of March 6, 1979.

Extension of the City Study (671-47)

Mr. Waide, panel chairman, introduced the proposal. He said that the review panel had met twice to consider the request for extension of the project. While the panel had agreed that the project had been commendably managed to date and represented an impressive logistical effort, the submission discussed at the first meeting had left the panel unclear as to the basic objectives of the project. The doubts expressed by panel members were similar to those that had been voiced at the outset of the project. Essentially, these were that the research team was more interested in gathering data to test received hypotheses regarding urban processes, rather than being concerned with the analysis of particular policy problems faced by Bogotá in particular and cities more generally. Accordingly, the panel had requested a redraft of the proposal to illuminate the links between the data being gathered, the models being constructed and particular policy issue or instruments. The project sponsors had proved responsive to the panel's comments, and in a redraft of the proposal, had furnished the required clarifications. On the basis of the new submission the panel was unanimously prepared to recommend the extension for Research Committee funding. The panel was satisfied that the proposed organizational arrangements would result in the output of the study being transferred to the various audiences in the Bank. It recommended that the steering group's mandate be renewed, with possible expansion of membership.

General support for the proposal was voiced in the discussion. Mr. Holsen said that while the LAC region had originally been skeptical on the utility of the project, they now supported it. It appeared as though the researchers had learned a great deal about local conditions, which in turn had led to many beneficial changes in the direction of the research. Mr. Walters said that several of the results emerging from the study were genuinely surprising, thus adding to our knowledge. In conclusion, the request for extension was passed, subject to the recommendations of the review panel as regards the steering group.

Distribution:

Messrs. H. Chenery, B. Balassa, J. Benard, L. de Azcarate, J. Holsen, B.B. King, R. Picciotto, H. van der Tak, D. Turnham, B. Waide, A. Walters, J. Wood.

SKBery:lt

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Suman Bery, VPD *SB*

SUBJECT: Minutes of the Meeting on December 18, 1978

DATE: January 2, 1979

1. Present at the meeting were Messrs. Chenery (chairman), Benard, Balassa, de Azcarate, Holsen, King, Picciotto, Turnham, van der Tak, Walters and Wood. Mr. C. Weiss was present for the discussion of the proposal on "Mass Media and Rural Education".

2. Mr. Bery drew the attention of committee members to the budgetary situation for FY79. He noted that \$263,000 of funds formerly committed for FY79 had now been postponed to FY80, but that after taking such postponement into account, FY79 authorizations for ongoing projects were overprogrammed by 12%. He also noted that commitments plus disbursements for FY79 were already at 92% of budgetary allocation (exclusive of carryover) at the end of November in contrast to 53% at the same time last year. There was therefore some risk of over-expenditure this year in contrast to last year when funds had been lost to the program.

Mass Media and Rural Education

3. In Mr. Waide's absence, the proposal was presented by Mr. Weiss. He noted there had been significant change in the proposal as a result of the review process. In its final form the proposal was to produce three outputs: a survey paper on mass media in rural adult education, a survey paper on mass media in agricultural extension, and a methodology to evaluate the effectiveness of mass media in agricultural extension projects. A follow-up proposal would use this methodology to evaluate media components in ongoing agricultural extension projects.

4. The review panel had felt the main strength of the proposal to be its link with an important project area for the Bank. The major weakness of the proposal had been its diffuseness, but this had been largely eliminated through successive drafts. The review panel had made several suggestions to the project sponsors for further focussing the proposal and increasing its operational utility.

5. In the discussion of the proposal, questions were raised on the usefulness and scope of the proposed survey papers, the importance of the evaluation methodology for Bank projects and the size of the budget being requested. Of the two survey papers, committee members showed more interest in the one dealing with agricultural extension than the one dealing with adult rural education. The links between the two papers were seen as slight, and several members felt that the second paper would not lead to anything useful. While there was interest expressed in the first paper, it was felt that the terms of reference for the survey had not been elaborated sufficiently. Doubts were also expressed on whether survey papers were necessary for the design of an evaluation methodology, which was the major point of the research. While it was recognized that the focus on agricultural extension (especially T & V projects) had been suggested to the sponsors by the review panel, some members were skeptical about the value of examining the influence of mass-media in this context. The number of T & V projects that had a media component was quite small; furthermore, evaluation of the impact of extension projects was itself so intractable that a cost-benefit analysis of the media component seemed an ambitious undertaking. Committee members also raised questions on the scale of the funding being requested for the survey papers, which several considered excessive.

6. After further discussion the committee decided to ask the sponsors to articulate the objectives, scope and terms of reference of the proposed survey papers more precisely for reconsideration by the review panel. The panel would be empowered to approve organizational arrangements and budgets appropriate for the papers approved, subject to an upper limit of \$25,000.

Wage and Employment Trends and Structures

7. The proposal was presented by Mr. de Azcarate, chairman of the review panel, who said that the panel had found the work proposed of importance to the Bank. The proposal consisted of two, fairly self-contained components. Part I was a proposal to review and critically examine data on wage and employment trends in a number of countries, particularly data assembled by the ILO. Part II consisted of in-depth country case studies of labor markets in India, Kenya and Brazil, in each case building upon prior work in the area.

8. The review panel had mixed sentiments regarding Part I. Some panel members had felt not much would be gleaned from a quick review of existing data sources, and felt that what was needed was a thorough examination of concepts, definitions and data sources country by country. This would be a much larger undertaking than had been proposed by the sponsors. Others on the panel (including Mr. de Azcarate) had felt that a review of standard employment and wage data sources would be helpful to country economists. There was still a question whether such data examination and documentation should be funded from the research budget or whether it should be an ongoing activity of the sponsoring division, funded if necessary by an expansion in divisional resources.

9. On Part II, while the panel had thought the country studies contemplated to be interesting and useful, the precise scope of each study had not been clearly articulated, nor was it clear that the work intended on the individual studies would lend itself to systematic comparative analysis. In view of the country specificity of the intended studies there was again a question of whether the work should be funded from the research budget rather than from regional resources, but the panel had not had very strong views on this issue. At the time of the review the panel had felt that greater consultation with regional offices in formulating country studies would have been desirable. Subsequent responses from the regions endorsing the proposal had eliminated much of this concern.

10. In the subsequent discussion there was general support for the work intended in Part I. It was recognized that the principal "value added" by the research would be better documentation of existing data. This was felt a necessary first step toward incorporating such data into the Bank's social and economic data systems. The principal issue was the appropriateness of research funding for this exercise. Mr. Chenery noted that the Bank did not have provision for innovative data work, and that in other fields (e.g. income distribution) research funds had been used to get such work launched. Such a pump-priming role for research funds seemed sensible, provided it did not extend to routine data collection.

11. In the discussion of Part II, questions were raised on the comparability and scope of the proposed country studies as well as on the specific countries chosen. It was recognized that the analyses would have to be fairly country-specific to be of policy interest. In addition, the individual country analyses could be seen as pilot studies for the treatment of these issues in country economic reporting, so that again country specificity and institutional analysis would be

important. Once these pilot studies had been undertaken, further such work could be undertaken within the framework of country economic work.

12. On the specific countries to be studied, strong interest was expressed in the Brazil case study, which followed from a prior study of Brazilian income distribution, and where the issues to be examined seemed clear. The scope of the intended work on India and Kenya was less clearly defined in the proposal and was felt to need some reformulation. One advantage noted in studying Kenya was the substantial existing body of work on Kenyan labor markets. Committee members were divided on the usefulness of a study on Indian labor markets, given the relative sluggishness of the economy and the lack of significant structural change. One member noted that this was not true of the Punjab which would be one of the regions analysed in the Indian study.

13. After considerable discussion the committee agreed to approve Part I of the proposal and the Brazil study unconditionally. In the case of the India and Kenya studies it requested the project sponsors to reformulate and clarify the scope of the studies with the original review panel. Upon acceptance of the reformulated proposals by the review panel, funds would be released for these studies as per the amounts itemized in the research proposal.

Supplementary Funding for "School Resources and Educational Quality"
(Ref. No. 671-60)

14. The proposal was introduced by Mr. Walters who said that the aim of the study was to use existing data sets from Latin America to explore the relationship between school resources and educational quality. The present proposal considered of two separate studies, one using data from El Salvador and the other using data from several countries collected by ECIEL. These studies had formed part of a proposal submitted to the Research Committee at its last meeting but had been rejected in part because the time of Mr. Heyneman, the principal researcher, had apparently been committed to the research project on literacy retention. Mr. Heyneman's commitments had since been clarified and his role on the other project was now a subsidiary one. In addition, the Education projects staff in the Latin American region had expressed disappointment at the committee's decision not to fund studies on Latin America which they considered to be of operational interest. Mr. Heyneman had therefore chosen to resubmit the present two studies for Research Committee consideration. The original panel had supported the proposal as being of potential interest to Bank

operations and as contributing to the knowledge on determinants of educational achievement in LDC's. With the strong support expressed by the region, and with Mr. Heyneman's other commitments having been resolved, the resubmitted proposal seemed worth supporting.

15. In the ensuing discussion, Mr. Holsen confirmed the interest of the Latin American region in the project. After some discussion, the committee approved the proposal as submitted.

Supplementary Funding for "Socio-Economic Determinants of Fertility in Rural Botswana" (Ref. No. 671-61)

16. Mr. Balassa drew the attention of the committee to the report of the review panel chaired by Mr. Lerda. The panel had reviewed progress on the project in order to determine whether Phase II funding should be approved, and had evaluated a request for supplementary funding for a seminar in Botswana. In the brief discussion of the proposal, one member noted a weakening in the focus on fertility determinants and asked what the scope of the multivariable analysis would now be. Others endorsed the funding of a seminar in Botswana as assisting in the dissemination of research results. The committee accepted the recommendations of the review panel and approved full release of the original authorization of the project and a supplementary amount to finance the proposed seminar in Botswana.

Supplementary Funding for "Evaluation of Food Distribution Schemes" (Ref. No. 671-80)

17. The supplementary request was introduced by Mr. Holsen. He reminded members that this proposal had been considered by the committee in June. At that time it had been felt to be too oriented toward econometric work and cost-benefit analysis, and insufficiently concerned with the institutional aspects of food distribution schemes. The committee had approved an initial allocation to permit reformulation of the proposal. This had been done, and the revised proposal was fundamentally different from the earlier one. The primary intention of the study was now to examine the institutional aspects of food distribution schemes in two states in India and two specific programs in Chile. While panel members had some reservations about the cost-benefit methodology to be applied they had not felt this sufficiently important to prejudice the study given its present institutional orientation. The panel had also noted Mr. Srinivasan's comments regarding the difficulty of establishing minimum caloric

requirements, but had felt that pragmatically some such measure for establishing target groups had to be used.

18. After some discussion the Research Committee approved the request for supplementary funding on the understanding that the proposed case studies would be primarily institutional in their orientation, and that the researchers would make every attempt to familiarize themselves with prior work in this area including knowledge about these schemes within the Bank.

Suman Bery, VPD

Minutes of the Meeting on December 18, 1978

1. Present at the meeting were Messrs. Chenery (chairman), Benard, Balassa, de Azcarate, Holsen, King, Picciotto, Turnham, van der Tak, Walters and Wood. Mr. C. Weiss was present for the discussion of the proposal on "Mass Media and Rural Education".

2. Mr. Bery drew the attention of committee members to the budgetary situation for FY79. He noted that \$263,000 of funds formerly committed for FY79 had now been postponed to FY80, but that after taking such postponement into account, FY79 authorizations for ongoing projects were overprogrammed by 12%. He also noted that commitments plus disbursements for FY79 were already at 92% of budgetary allocation (exclusive of carryover) at the end of November in contrast to 53% at the same time last year. There was therefore some risk of over-expenditure this year in contrast to last year when funds had been lost to the program.

Mass Media and Rural Education

3. In Mr. Waide's absence, the proposal was presented by Mr. Weiss. He noted there had been significant change in the proposal as a result of the review process. In its final form the proposal was to produce three outputs: a survey paper on mass media in rural adult education, a survey paper on mass media in agricultural extension, and a methodology to evaluate the effectiveness of mass media in agricultural extension projects. A follow-up proposal would use this methodology to evaluate media components in ongoing agricultural extension projects.

4. The review panel had felt the main strength of the proposal to be its link with an important project area for the Bank. The major weakness of the proposal had been its diffuseness, but this had been largely eliminated through successive drafts. The review panel had made several suggestions to the project sponsors for further focussing the proposal and increasing its operational utility.

5. In the discussion of the proposal, questions were raised on the usefulness and scope of the proposed survey papers, the importance of the evaluation methodology for Bank projects and the size of the budget being requested. Of the two survey papers, committee members showed more interest in the one dealing with agricultural extension than the one dealing with adult rural education. The links between the two papers were seen as slight, and several members felt that the second paper would not lead to anything useful. While there was interest expressed in the first paper, it was felt that the terms of reference for the survey had not been elaborated sufficiently. Doubts were also expressed on whether survey papers were necessary for the design of an evaluation methodology, which was the major point of the research. While it was recognized that the focus on agricultural extension (especially T & V projects) had been suggested to the sponsors by the review panel, some members were skeptical about the value of examining the influence of mass-media in this context. The number of T & V projects that had a media component was quite small; furthermore, evaluation of the impact of extension projects was itself so intractable that a cost-benefit analysis of the media component seemed an ambitious undertaking. Committee members also raised questions on the scale of the funding being requested for the survey papers, which several considered excessive.

6. After further discussion the committee decided to ask the sponsors to articulate the objectives, scope and terms of reference of the proposed survey papers more precisely for reconsideration by the review panel. The panel would be empowered to approve organizational arrangements and budgets appropriate for the papers approved, subject to an upper limit of \$25,000.

Wage and Employment Trends and Structures

7. The proposal was presented by Mr. de Azcarate, chairman of the review panel, who said that the panel had found the work proposed of importance to the Bank. The proposal consisted of two, fairly self-contained components. Part I was a proposal to review and critically examine data on wage and employment trends in a number of countries, particularly data assembled by the ILO. Part II consisted of in-depth country case studies of labor markets in India, Kenya and Brazil, in each case building upon prior work in the area.

8. The review panel had mixed sentiments regarding Part I. Some panel members had felt not much would be gleaned from a quick review of existing data sources, and felt that what was needed was a thorough examination of concepts, definitions and data sources country by country. This would be a much larger undertaking than had been proposed by the sponsors. Others on the panel (including Mr. de Azcarate) had felt that a review of standard employment and wage data sources would be helpful to country economists. There was still a question whether such data examination and documentation should be funded from the research budget or whether it should be an ongoing activity of the sponsoring division, funded if necessary by an expansion in divisional resources.
9. On Part II, while the panel had thought the country studies contemplated to be interesting and useful, the precise scope of each study had not been clearly articulated, nor was it clear that the work intended on the individual studies would lend itself to systematic comparative analysis. In view of the country specificity of the intended studies there was again a question of whether the work should be funded from the research budget rather than from regional resources, but the panel had not had very strong views on this issue. At the time of the review the panel had felt that greater consultation with regional offices in formulating country studies would have been desirable. Subsequent responses from the regions endorsing the proposal had eliminated much of this concern.
10. In the subsequent discussion there was general support for the work intended in Part I. It was recognized that the principal "value added" by the research would be better documentation of existing data. This was felt a necessary first step toward incorporating such data into the Bank's social and economic data systems. The principal issue was the appropriateness of research funding for this exercise. Mr. Chenery noted that the Bank did not have provision for innovative data work, and that in other fields (e.g. income distribution) research funds had been used to get such work launched. Such a pump-priming role for research funds seemed sensible, provided it did not extend to routine data collection.
11. In the discussion of Part II, questions were raised on the comparability and scope of the proposed country studies as well as on the specific countries chosen. It was recognized that the analyses would have to be fairly country-specific to be of policy interest. In addition, the individual country analyses could be seen as pilot studies for the treatment of these issues in country economic reporting, so that again country specificity and institutional analysis would be

important. Once these pilot studies had been undertaken, further such work could be undertaken within the framework of country economic work.

12. On the specific countries to be studied, strong interest was expressed in the Brazil case study, which followed from a prior study of Brazilian income distribution, and where the issues to be examined seemed clear. The scope of the intended work on India and Kenya was less clearly defined in the proposal and was felt to need some reformulation. One advantage noted in studying Kenya was the substantial existing body of work on Kenyan labor markets. Committee members were divided on the usefulness of a study on Indian labor markets, given the relative sluggishness of the economy and the lack of significant structural change. One member noted that this was not true of the Punjab which would be one of the regions analysed in the Indian study.

13. After considerable discussion the committee agreed to approve Part I of the proposal and the Brazil study unconditionally. In the case of the India and Kenya studies it requested the project sponsors to reformulate and clarify the scope of the studies with the original review panel. Upon acceptance of the reformulated proposals by the review panel, funds would be released for these studies as per the amounts itemized in the research proposal.

Supplementary Funding for "School Resources and Educational Quality"
(Ref. No. 671-60)

14. The proposal was introduced by Mr. Walters who said that the aim of the study was to use existing data sets from Latin America to explore the relationship between school resources and educational quality. The present proposal considered of two separate studies, one using data from El Salvador and the other using data from several countries collected by ECIEL. These studies had formed part of a proposal submitted to the Research Committee at its last meeting but had been rejected in part because the time of Mr. Heyneman, the principal researcher, had apparently been committed to the research project on literacy retention. Mr. Heyneman's commitments had since been clarified and his role on the other project was now a subsidiary one. In addition, the Education projects staff in the Latin American region had expressed disappointment at the committee's decision not to fund studies on Latin America which they considered to be of operational interest. Mr. Heyneman had therefore chosen to resubmit the present two studies for Research Committee consideration. The original panel had supported the proposal as being of potential interest to Bank

operations and as contributing to the knowledge on determinants of educational achievement in LDC's. With the strong support expressed by the region, and with Mr. Heyneman's other commitments having been resolved, the resubmitted proposal seemed worth supporting.

15. In the ensuing discussion, Mr. Holsen confirmed the interest of the Latin American region in the project. After some discussion, the committee approved the proposal as submitted.

Supplementary Funding for "Socio-Economic Determinants of Fertility in Rural Botswana" (Ref. No. 671-61)

16. Mr. Balassa drew the attention of the committee to the report of the review panel chaired by Mr. Lerdau. The panel had reviewed progress on the project in order to determine whether Phase II funding should be approved, and had evaluated a request for supplementary funding for a seminar in Botswana. In the brief discussion of the proposal, one member noted a weakening in the focus on fertility determinants and asked what the scope of the multivariable analysis would now be. Others endorsed the funding of a seminar in Botswana as assisting in the dissemination of research results. The committee accepted the recommendations of the review panel and approved full release of the original authorization of the project and a supplementary amount to finance the proposed seminar in Botswana.

Supplementary Funding for "Evaluation of Food Distribution Schemes" (Ref. No. 671-80)

17. The supplementary request was introduced by Mr. Holsen. He reminded members that this proposal had been considered by the committee in June. At that time it had been felt to be too oriented toward econometric work and cost-benefit analysis, and insufficiently concerned with the institutional aspects of food distribution schemes. The committee had approved an initial allocation to permit reformulation of the proposal. This had been done, and the revised proposal was fundamentally different from the earlier one. The primary intention of the study was now to examine the institutional aspects of food distribution schemes in two states in India and two specific programs in Chile. While panel members had some reservations about the cost-benefit methodology to be applied they had not felt this sufficiently important to prejudice the study given its present institutional orientation. The panel had also noted Mr. Srinivasan's comments regarding the difficulty of establishing minimum caloric

requirements, but had felt that pragmatically some such measure for establishing target groups had to be used.

18. After some discussion the Research Committee approved the request for supplementary funding on the understanding that the proposed case studies would be primarily institutional in their orientation, and that the researchers would make every attempt to familiarize themselves with prior work in this area including knowledge about these schemes within the Bank.

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: October 10, 1978

FROM: Suman Bery, VPP *SKB*SUBJECT: Minutes of the Meeting on September 22, 1978

1. Present at the meeting were Messrs. Balassa (Acting Research Adviser and Chairman), de Azcarate, Holsen, King, Lerda, Picciotto, Turnham, Waide, Walters and Wood. Mr. van der Tak was present for part of the meeting.

International Study of the Retention of Literacy and Numeracy (Stage II: Egypt Case Study)
(Continuation of RPO 671-55)

2. The proposal was presented by Mr. van der Tak, Chairman of the review panel, who said that the importance of the subject was not disputed by the panel. There had, however, been controversy on the analytic design that was appropriate in order to achieve the objectives of the research. Initial drafts of the proposal had envisaged a single round of testing and surveying and had expected to analyze the data on a cross-sectional basis. Participants at various workshops as well as members of the review panel had urged the importance of re-testing some of the students identified in the first round, in order to permit adequate control for a variety of background and environmental factors. In response to these observations the project sponsors had agreed to include a retest in the study design. In order to provide funds for this retest they had agreed to reduce the size of the sample of schools to be surveyed in the first round. The proponents of the longitudinal approach were satisfied by this outcome. Mr. van der Tak noted that certain organizational issues on the study were still not fully resolved.

3. In the ensuing discussion general support was expressed for the aims of the proposal. Mr. Balassa noted that this was a case where the new workshop format had proved useful in clarifying the objectives of the research and modifying the methodology. There was concern expressed by committee members on the timing of the project and particular concern about the over-commitment of the time of one of the principal analysts on the project. A question was also raised about the

scale of the demands represented by the project, particularly in view of the strained budgetary situation.

4. On the specific organizational questions raised by Mr. van der Tak, there was general agreement that the substantial involvement of Mr. Hartley of the Development Economics Department in the statistical design and data analysis would be desirable. It was further suggested that a steering group which included staff from the departments be appointed to oversee the progress of the project.

5. After further discussion the committee agreed to accept the recommendations of the review panel and to approve the proposal in its revised form including a second round of testing, provided adequate funds were available and provided that Mr. Hartley joined Mr. Heyneman as team members responsible for statistical design and data analysis on the project. The committee asked that a steering group be formed which included representatives from the various departments, to oversee the progress of the study and to ensure adequate coordination between the departments involved in the execution of the study. The committee also suggested that target completion dates be reconsidered in light of the retesting now included in the proposal.

Resource Availability in FY79

6. Mr. Balassa drew the attention of the committee to the substantial overcommitment of FY79 funds that had already occurred, and asked Mr. Bery to explain the origins of the problem. Mr. Bery said that the major problem was the slippage of expenditure originally budgeted for FY78 into FY79, particularly on some of the larger projects. The resulting underexpenditure in FY78 had resulted in funds being lost to the program while the carryforward of commitments into FY79 when combined with prior commitments for FY79 had resulted in the present overcommitment of FY79 resources. The figures for slippage in FY78 expenditure and hence the degree of overcommitment in FY79 had only recently been finalized. It was now intended to undertake a review to determine whether certain funds could be decommitted for FY79 and phased into FY80. Committee members agreed that explicit overprogramming needed to be kept within reasonable bounds to ensure that overexpenditure did not occur.

They also agreed that in the case of proposals present before them, the best procedure was to indicate in each case the committee's general support or lack of it, and to indicate their rankings, leaving the actual authorizations to be determined in the light of budgetary availability.

School Resources and Educational Quality

7. Mr. Walters, panel chairman, said that this proposal had been thought worthy of support for a variety of reasons. The Uganda study, conducted under Phase I of the project, had found that school resources, including textbooks, did have a significant positive effect on academic achievement. These results were contrary to the conventional wisdom prevalent for the developed world; their confirmation or refutation on a larger scale would be worthwhile and would have definite implications for Bank lending policy. An attractive feature of the proposal was that it intended to use existing data rather than undertaking primary data generation. The rate of return on research committee funds ought therefore to be very high. The only major concern felt by the panel was that inadequate time might be being made available for the detailed consideration that the analyses deserved.

8. In the committee's discussion questions were raised on the intrinsic value of the work to the Bank, the coherence and relationship between the various elements being proposed and the phasing and timing of the additional work being contemplated. Some committee members were skeptical as to whether there would be genuine 'value added' as a result of the proposed research while others felt both that the questions being asked were of substantial policy interest, and that the exploitation of existing data sources to answer these questions should be supported. Some members were uncomfortable about the diffuseness of the proposal before them, had doubts about the comparability of the results that would be yielded, and were not convinced that work on all fronts needed to proceed simultaneously, particularly in view of the time pressure that had been mentioned by Mr. Walters. The discussion therefore turned to components of the work which committee members felt to be of high priority. There was a general view that the most interesting data set to be analysed was the data being generated by the Philippine textbook project and that the researchers would do best by concentrating on this work first. This view

was, however, opposed by some members who felt there were significant benefits to be derived from attacking the basic question on a variety of fronts. In conclusion the committee agreed to authorize work only on the Philippine component of the proposal at this stage.

Export of Manpower from Bangladesh and Pakistan
to the Middle East

9. Introducing the proposal, Mr. King reported that the principal reservations of the panel he had chaired were regarding the cost benefit framework to be adopted in the proposed study. The proposal had been through several reviews. Over the course of these it had been agreed that a common methodology for the cost benefit analysis be used in both country case studies. However, it had also been recognized that the issues were intrinsically difficult, and that the precise approach that could be taken depended substantially upon the data that were available. Accordingly, the panel had felt it important that a steering group be appointed for the project, and that the chief methodological consultant, Mr. Guisinger, discuss these conceptual issues with the steering group at an early stage. Provided this was done the panel was prepared to recommend approval of the proposal to the Research Committee.

10. Supplementing Mr. King's presentation, Mr. Waide commented that there had been steady improvement in the proposal through the review process and said that the project sponsors were in full agreement with the panel on the need for a detailed articulation of the methodology before launching into the heart of the work. However, he wished to request the committee that the project be permitted to proceed ahead directly to its second stage once the methodology had been finalized and accepted by the steering group instead of an approval of the first phase only, which would involve a return to the Research Committee for further approval.

11. In the discussion of the proposal some questions were asked as to the operational significance of the proposed research. Responding Mr. Waide said that the countries concerned had an urgent need to decide upon their overall policies towards temporary migration, which had become a very important source of foreign exchange for them. They were still unclear and the Bank was equally unclear on whether migration should be supported or restricted, whether explicit training schemes were warranted to encourage the flow of migrants, and whether existing policies on the collection and use of remittances were adequate. Mr. Picciotto commented

that the conclusions of this research would have a direct bearing on the design and justification of training projects currently proposed.

12. Some questions were also raised on the capacity of the principal consulting organization, PIDE, to execute the tasks to be assigned to it. In response, Mr. Waide acknowledged that there were weaknesses in the existing PIDE set up. It was expected, however, that the new Director would act to improve the quality of the institution markedly. It was also thought that Mr. Guisinger's prior links with PIDE would be a substantial force for getting the best out of the organization.

13. The committee agreed to accept the panel's recommendation and to support the project, subject to funds being available. It endorsed the panel's suggestion that a steering group be established to oversee the progress of the project, and that Mr. Guisinger be exposed to the methodological reservations expressed by the panel at an early stage so as to address these issues explicitly in the work on Phase I. Continuation of the project into the second phase would be contingent on approval of the results of the first phase by the steering group.

Penetration of Japanese, Canadian and
Australian Markets by LDC Manufactures

14. Introducing the proposal, Mr. Holsen said that the country studies to be funded were to employ a methodology similar to that being undertaken in Market Penetration studies of the U.S. and of other OECD countries under Research Project 671-66 and 671-67. The extension of the work to Australia, Japan and Canada seemed sensible and he recommended the proposal for the committee's support. He wished to point out, however, that the stated budget in the proposal was charged fairly heavily to FY79 and this did not seem in accordance with the phasing of the project envisaged in the detailed submission.

15. Commenting on the proposal, Mr. Walters said that he was surprised to see no mention of the work done by the tariff board of Australia on market penetration. This was probably the most extensive work done on market penetration anywhere and it was clearly important that the group of researchers identified in the present proposal be fully aware of what had already been done. On the Japanese study, Mr. Balassa noted that the objective circumstances were somewhat different from those facing other countries, in

October 4, 1978

that the problem was one of too little penetration rather than too much. In this connection he wondered whether it was entirely appropriate for full responsibility to be entrusted to the Japan Economic Research Organization (JERO), given that JERO was closely allied with the Ministry of Industrial Trade and Investment (MITI). He suggested that it might be useful to involve outside researchers capable of speaking Japanese in order to ensure that the analytic purposes of the research were adequately served.

16. The committee expressed its general support for the proposal and endorsed the comments of Mr. Walters and Mr. Balassa. It recommended that the scope for rephrasing the expenditure on the project be actively explored with the sponsors.

17. At the end of the discussion of the individual proposals, Mr. Balassa asked committee members to establish rankings for the proposals before them, in order to provide guidelines on how projects should be regarded following the budgetary review. The rankings were as follows:

Export of Manpower from Bangladesh and Pakistan	1st
Penetration of Developed Country Markets	2nd
Retention of Literacy and Numeracy	3rd
School Resources and Achievement	4th

18. Committee members were also asked to provide rankings considering just the Philippine component of the school resources study. In this vote the migration and penetration studies were again placed first and second respectively; however, the Philippine component of the school resources proposal was placed third and the retention proposal was placed fourth.

Determinants of Fertility in Egypt (Ref. No. 671-81)

19. Mr. Picciotto reported on the meeting of the steering committee on the project, "Determinants of Fertility in Egypt" of which he was chairman. He said that in approving the proposal the Research Committee had required that a steering committee review the proposed survey questionnaires and the

October 4, 1978

proposed methodology of analysis prepared by the investigators before releasing full funding. It was the judgement of the steering committee, which had included outside consultants and a representative from the Population Projects Department that there had been substantial progress made in articulating the goals of the study and the methodology to be used. The steering committee was, therefore, prepared to recommend release of the remaining funds subject to the continuation of the involvement of outside consultants in the preparation of the detailed survey module, and thereafter into the elaboration of the analysis.

20. The Research Committee accepted the steering committee's recommendation that full funding be released as per the initial budget request. It requested that the steering group continue to oversee the progress of the project for the time being and that Mr. Picciotto continue as committee chairman. The costs of consultants involved in the steering committee ought from now on to be charged against the project budget.

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: July 20, 1978

FROM: Suman Bery, VPD *SKB*SUBJECT: Minutes of the Research Committee Meeting on June 27

The meeting on June 27th was held in two parts. The first part discussed the report of the Research Advisory Panel on Income Distribution and Employment (the "RAPIDE Report") and the issues raised in the Internal Review of the Bank Research Program conducted in November/December 1977 (the "internal review"). The second part transacted Research Committee business. Research Committee Members present at the meeting were Messrs. Chenery (chairman), Balassa, Dubey, Holsen, Lerdau, van der Tak and Waide. Also present throughout was Mr. Choksi, the outgoing secretary. Messrs. Turnham, Wood, Wright, Leiserson, Duloy, Ahluwalia and Stoutjesdijk were present for the first part of the meeting.

I. The RAPIDE Report

Mr. Chenery opened the discussion on the RAPIDE Report by summarizing the views on the report expressed at the President's Council meeting the previous day. The report had generally been well-received. Mr. McNamara had expressed interest in the report's recommendation that the Bank assume an important role in data-gathering. The issue of dissemination of research results was also discussed.

Mr. Chenery turned next to the procedures that had been followed with the Income Distribution and Employment Panel and invited comments on how these procedures might be improved in the case of the additional panels recently constituted. The view was expressed that greater opportunity for comment on the draft RAPIDE report would have been useful and that there should have been more contact between researchers and panel members. In turn, some participants felt there was a danger of loss of objectivity if there was too much contact between researchers and the panels. The lessons of the RAPIDE report for the new specialised panels was discussed and the question was raised of how research aspects of country economic work ought to be addressed by the panels. Mr. Balassa (Acting Research Adviser) said that Chief Economists had been requested to provide a list of reports prepared in their regions which they felt to be good examples of applied economic work. These lists would be furnished to the panels for their consideration,

although the final decision on what ought to be reviewed lay with the panels themselves.

The meeting next provided overall reactions to the report. Some participants felt that the forward looking research suggestions in the report were not very helpful. There was some concern that the report had not placed the external research program in the context of the total Bank analytic effort, and that considerations of balance and policy support relevant to the whole were being improperly applied to the external research program alone.

The discussion then turned to the specific recommendations of the RAPIDE report.^{1/}

Data: Mr. Chenery said that the data recommendations of the report would need to be examined closely in an internal paper. The strategy adopted would need to examine whether the Bank had comparative advantage for doing such work. An extreme alternative would be for the Bank to accept full, formal responsibility for defining world standards in the collection of such data, and to establish the institutional machinery necessary for gathering such data on a regular basis. Alternatively the Bank could concentrate on developing the methodology for data analysis and collect data on a selective basis as needed for such methodological studies. Both alternatives would raise issues on the Bank's role in the U.N. system which would have to be explicitly considered. The RAPIDE suggestion of Bank involvement in the 1980 census would also be explored.

In the ensuing discussion there was reluctance expressed at the Bank embarking on a comprehensive, world-wide data collection effort. Two participants felt that such data gathering could only be justified to member countries if a link could be established with country specific policy issues, or as part of a closely defined comparative research effort. Others felt that the Bank should not engage in the systematic collection of income distribution data at all.

Income Distribution Research: Participants generally concurred with the RAPIDE recommendation that the focus of income distribution research be shifted from the size distribution of income per se to the income status of socio-economic groups. Researchers present said that, to a considerable extent, this change in emphasis had already occurred. There were varying interpretations on what the report meant by 'comparative case studies organized

^{1/} As presented on pp. (v) and (vi) of the report.

around representative country units'. Some participants felt that such work was already underway in the modeling of income distribution in Korea, Brazil and Taiwan, and in the work on basic needs. Others felt that the present work was too country specific to yield useful comparative insights.

Employment Research: Participants were uncertain about the import of some of the employment recommendations, and also noted some conflict between the summary of recommendations and the body of the text. There was agreement, however, that the report's focus on the data generated by World Bank projects was interesting and that the monitoring and evaluation exercises currently underway could be strengthened substantially.

Other recommendations: As several of the policy issues raised by the RAPIDE report are likely to recur in the report of the General Research Advisory Panel, it was decided to defer discussion of these points until that report is available. However, Mr. Chenery mentioned discussion in the President's Council of the appropriate role for the Research Committee in the approval process.

II. The Internal Review

Discussion on the Internal Review centered on the question of dissemination mechanisms and procedures. Participants had divergent views on whether there was a dissemination problem at all. One speaker felt that there were plenty of channels available for routing research results to interested operational staff and that good research received adequate attention. Several speakers felt that the true constraints were on the demand side rather than the supply side, and that the problem was to make potential users more interested in research applications. Some speakers felt that there was an overwhelming flow of research results, and that mechanisms for predigesting the output were needed. There was general agreement that a periodic digest of research results, presented in simplified form would prove useful. It was recognized that a more activist approach to dissemination could be quite demanding, both for researchers and for users. Experience had shown that once interest was whetted in a new technique, numerous operational requests followed which the research divisions were unable to meet. The major issue, therefore, was the scale of resources to be committed to dissemination, rather than the mechanics of the process.

Summarizing the discussion, Mr. Chenery said that it was difficult to decide a priori which of the dissemination

mechanisms cited in the internal review were likely to be the most effective, but that a start could be made by allocating a block of time in each research division for dissemination purposes. He noted that the mission support activities of the Development Economics Department already constituted an informal mechanism for contact between researchers and operational staff. He also suggested that some of the less costly proposals cited in the internal review (such as user-oriented seminars and user-oriented abstracts) could be experimented with, but that initiatives which involved a substantial commitment of resources should await the report of the General Research Advisory Panel.

III. Research Committee Business

Evaluation of Food Distribution Schemes:

This proposal had been discussed by the Committee at its last meeting and had been returned to the sponsors for reformulation after discussion with Messrs. Holsen and Balassa. The amendatory note submitted by the sponsors was found acceptable, and the committee authorized an amount of \$29,000 for the first phase of the project.

Determinants of Fertility in Egypt:

The Committee was asked by the project sponsors to reconsider the conditions under which this project had been previously approved, particularly the requirement that the methodology and questionnaire be approved by a Steering Group before full authorization could be made. It was felt in the discussion that a) there was need for the analytic purposes of the survey to be more sharply defined and that b) providing full authorization at this stage would not be desirable. It was decided therefore to adhere to the earlier decision of giving the steering group final approval power over the project. To facilitate preparatory work over the summer, the Committee authorized a sum of \$11,000.

Supplementary Funding for "Education and Rural Development in Nepal and Thailand" (671-49):

In the absence of the panel chairman Mr. Jaycox, the request was presented by Mr. Balassa. He noted that the Research Committee had approved a related project "Educational and Other Determinants of Farm Household Response to External Stimuli" (Ref. No. 671-78) at its last meeting and outlined the reasons for the supplementary request. The Committee accepted the panel's recommendations and authorized the sum of \$31,000, as requested by the sponsors.

Research Committee Approval Process:

The Committee discussed Mr. Balassa's draft proposal for modifying the proposal review process, and used the occasion to raise general issues on the functioning of the Research Committee. In response to questions from the Committee, Mr. Balassa clarified that the proposed mandatory 'workshop' would be prior to the formal review and that it could be combined with the departmental review at the initiative of the department. He also indicated that while the review panel for the proposal would already have been constituted prior to the workshop, not all panel members would need to attend the workshop. It was decided to apply the new process on a provisional basis in the next year or two.

The general discussion centered on the role of the Research Committee. Some members felt that the mechanics of authorization consumed too much committee time leaving little scope for policy guidance and review. One member said that the scale of many projects was too small to warrant the present expenditure of Research Committee time. In many cases approval could be entrusted to the sponsoring Departments themselves. Mr. van der Tak suggested that projects under a certain size be dealt with by sub-committees rather than the whole committee. Other members while agreeing that the absolute size of research projects was small in comparison with other Bank operations, felt that the visibility of the External Research Program at the Board warranted case by case consideration.

Responding to these and other comments Mr. Chenery said that over the next few months several forward looking papers would be prepared on policy issues connected with the research program. These would help define positions on issues likely to be brought up by the various external review panels. Discussion of these papers would both permit the committee to deliberate on larger policy issues, and, perhaps, to redefine the form and function of the committee itself.

Distribution:

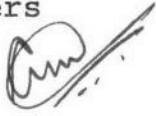
Messrs. Chenery, Balassa, de Vries, de Azcarate, Dubey, Holsen, Jaycox, King, Lerdau, Picciotto, van der Tak, Turnham, Vergin, Waide, Walters, Wood

SBery:lt

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 13, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Minutes of the Meetings on June 5 and June 7

Present at the meeting on June 5 were Messrs. Chenery (Chairman), Balassa, de Vries, Dubey, Holsen, King, van der Tak, Vergin, Waide, and Choksi. The June 7 meeting was attended by those present on June 5, except for Mr. Waide. In addition, Messrs. Lerdaun, Picciotto and Hazell also attended this meeting.

1. Regarding budgetary matters, Mr. Choksi drew the attention of the Committee that in FY79, approximately \$400,000 would be available for commitment to new proposals. This figure included estimated underspending in FY78 which would be carried over to FY79. If the FY79 budget were to be overprogrammed by 10%, then the amount available for commitment to new proposals in FY79 would increase to about \$650,000.

2. Mr. Balassa, as Acting Research Advisor, noted the relatively poor quality of research proposals and suggested new rules for the review of proposals which were accepted by the Committee members. These rules would (a) make mandatory the informal review of research proposals; this would necessitate earlier submission of research proposals than at present; and (b) ensure stricter quality control at the Departmental review level. It was suggested that, where feasible, the informal review could be combined with the Departmental review to avoid three stages of evaluation. A proposal for modifying the review process will be prepared before the next meeting of the Research Committee.

Household Incomes and Expenditures in Mexico

3. The panel chairman for this proposal, Mr. Vergin, pointed out that this proposal had benefited from an informal review. The proposal, as it now stood, was restricted to the fact finding part. The interpretation of the data and hypothesis testing would be conducted in a second phase. He said that the panel pursued questions about the quality of the data base and its availability for work to be done outside Mexico, the availability of a Government statistician which needed to be reconfirmed, and the agreement of the Government to publish the research on its completion. In addition, he noted that the availability of the principal researcher,

Mr. J. Bergsman, was now in question, but he felt that since the LAC region was strongly committed to the project, they would ensure the availability of an alternate researcher or reschedule the project. He concluded by announcing the panel's recommendation to approve the project subject to the conditions stated in his memorandum of May 24, 1978.

4. Mr. Holsen responded that his region had no problems in accepting the recommendation and conditions imposed by the panel. He also said that Mr. Bergsman would be released from the WDR II work sometime in January, which would imply that the project would be postponed by about 6 months and would be completed by December 1979. Therefore, the budget request would now be divided between FY79 and FY80, rather than only FY79. The 1977 data were still being processed and would be completed in August. He had been assured by Mr. Solis that the data would be made available, but this assurance had not as yet been formalized. The Mexican Government had also agreed, in principal, to publish the final report but the final decision to do so would be subject to a review of the manuscript. It was pointed out that there would be no problems associated with internal publication for the Bank's own use. Such a conditional agreement was acceptable to the Research Committee.

5. One committee member felt that Mexico was crucial to the general attempt to understand growth patterns and that even if all the material could not be published, publication in some form should still be possible. It was also noted that a similar issue had previously arisen in another research project with the Government of the Ivory Coast which in the end agreed to the publication. Other Committee Members raised the issue of financing of Phase II and the possibility of delays that could arise due to the poor quality of the data.

6. Mr. Holsen assured the Committee that Phase II would be conducted primarily using regional resources with CPS/DPS support and the Research Committee would be approached for limited funds, probably to cover consultant costs only. Regarding the data quality, he said that the 1968 tape had already been cleaned for some purposes but that the 1975 and 1977 data needed work. However, Mr. Bergsman's delay in starting work would be useful in the sense that that time could be used for cleaning the rest of the data.

7. The Committee accepted the recommendations and conditions of the panel and approved the proposal.

Evaluation of Food Distribution Schemes

8. Mr. Holsen, as chairman of the panel that had reviewed this proposal, mentioned that it was a continuation of on-going work in the division and the end result was to be a policy paper. He said that the project would consist primarily of an analysis of the household surveys and other data for 10 countries, an analysis of the costs and benefits of food distribution schemes under alternate scenarios, and more detailed case studies of programs in Sri Lanka and Chile. The theoretical work on cost-benefit analysis was already underway and caused considerable debate in the panel review. Mr. Holsen reported that the panel was critical of the project for not considering adequately the institutional and administrative obstacles to implementation of effective distribution schemes and that it had reservations that these aspects would not be given the consideration they merited.

9. There was considerable discussion by the Committee members regarding the absence of these institutional aspects, the analytical framework, the costs of distribution, and the cost benefit methodology, in particular the need to utilise alternative methodologies in addition to the one suggested in the proposal. Mr. Waide added that in the case of Sri Lanka the institutional aspects were very important, the household survey available was at a national level and, in addition, there was no control group for those who do not receive food. He suggested that if the proposal were to be reformulated, that it be done in consultation with the region.

10. Given the doubts raised during the discussion, the Committee decided that the proposal be reformulated to take account of the Committee's concerns and an advisory panel be established to review the on-going work. It was agreed that Messrs. Balassa and Holsen would discuss this reformulation with the research sponsors.

Appropriate Industrial Technology - Phase II

11. Reporting the panel's views, Mr. de Vries, the panel chairman, said that this was a good proposal to study the design of the Bank's textile projects with Mr. Pack as the consultant. The work would be conducted by the Economics of Industry Division in cooperation with the Industrial Projects Department. He noted that this cooperation grew out of a discussion regarding the choice of techniques in the Bank's textile project at Morogoro in Tanzania. The Morogoro data would be an input into the study which would also draw on the Bank's project files. He noted that the methodology of the project should be made more explicit. Also, clarifications were necessary with respect to the choice of countries and

consultancy arrangements. Subject to these clarifications, the panel recommended approval of the proposal.

12. The Committee had a brief discussion about the limited number of observations in East Africa and the possibility of obtaining data from other countries where different technologies would be available, e.g. India, Taiwan and Korea. It was noted that in Mr. Pack's supplementary note, information from other (non-African) equipment manufacturing LDCs would be used.

13. The Committee approved the proposal subject to a reduction in the budget to be negotiated with Mr. Pack by Mr. Balassa.

Educational and Other Determinants of Farm Household Response to External Stimuli

14. In the absence of Mr. Jaycox, the panel chairman, Mr. Hazell was asked to present this proposal. He noted that this research would be conducted by Professor Lau, that it would use the same data as the Research Project 671-49 and the required budget was \$30,900 with minimal Bank staff input. He pointed out that the methodology to be used would involve the use of a profit-function, an innovative approach developed by Professor Lau himself. On the data side there did not appear to be any problems in Thailand, but there was some discussion in the panel meeting regarding Nepal.

15. The Committee raised questions regarding the issues of risk aversion and whether parts of the areas under study were irrigated areas or rainfed. It was pointed out that most of the area under consideration was irrigated, but rainfed areas would introduce the issue of risk. Professor Lau had, at the panel meeting, promised to look into this more carefully. After noting that Professor Lau's presence at the Bank for 6 months would be mutually beneficial, the Committee accepted the panel's recommendation and approved the proposal.

The Sources of Growth and Productivity Change: A Comparative Analysis of Three Countries

16. Presenting the panel's reactions, Mr. Dubey, the chairman, noted that this was a well prepared proposal, but that the panel felt that the project was perhaps over-ambitious. The panel had some reservations regarding the country modelling effort (Phase 2), particularly with respect to Yugoslavia and that though the panel had no objections to Phase 3, it could not be discussed given the paucity of information in the proposal.

17. Some Committee members said that they had doubts about the policy relevance of this proposal though the concept of validating the past using the country models was very encouraging. There was also considerable discussion regarding data comparability, the question of obtaining time series data, particularly of capital stock, and whether there would be any merit in reducing the number of countries studied to two or even one. There was disagreement among the members on this last issue. Some felt that only Turkey should be considered and others felt that there was some merit in considering Turkey and Korea to perform a comparative analysis. There was general agreement that building a model for Yugoslavia was of questionable value. Some members were also skeptical of the package concept as presented by the sponsors and considered various alternatives of "unpackaging" the proposal.

18. All members felt that such a large project needed a built-in review process. They considered various ways in which this process could be effectuated. As part of this review process one member suggested that the sponsors give a seminar to the Research Committee at an appropriate stage and another suggested that the sponsors themselves be asked to devise a review procedure which could permit a cut-back or a change in the direction of the proposal. After some discussion, the Committee agreed to fund the proposal for one year. In addition, the sponsors would be asked to limit substantive work to two countries (Korea and Turkey) at this time, and that a review of the progress of this work be conducted in March or April 1979. It was also suggested that the steering committee of the project include one or two Research Committee members.

Determinants of Fertility in Egypt

19. The panel chairman, Mr. Picciotto, stated that this proposal had been reviewed twice after having been rejected by the panel at its first meeting. The revised version of the proposal was an improvement on the first and now contained a fairly plausible set of objectives. Though there were analytical weaknesses in the proposal, this was the first time a methodology had been proposed with respect to population projects. He said that this was a high risk project, but also had a high potential pay-off. Thus, the panel recommended approval of the proposal subject to the caveats in his memorandum of May 25, 1978.

20. Some Committee members discussed the need for a competent econometrician. It was stated that one would be provided by DED. Others raised the possibility of asking the sponsors to strengthen the weaknesses in the proposal and resubmit it in September. However, the general consensus was in favour of approving the proposal subject to a review of the

methodology and the questionnaire by a steering committee in October 1978, and the inclusion of specialized agencies in Egypt in the design of the research and the interpretation of the results as recommended by the panel.

Supplementary Funding for "Evaluation of Asian Data on Income Distribution - Phase II" (Ref. No. 671-08)

21. Mr. Vergin, the panel chairman, discussed the reasons for the request as presented in his memorandum of May 24, 1978. He noted that the sponsors had agreed to complete the project by the end of this year. The Research Committee accepted the panel's recommendation to approve the request for \$45,000.

Supplementary Funding for "Small-Scale Enterprise Development" (Ref. No. 671-59)

22. The Research Committee approved supplementary funding of \$23,200 as requested by the sponsors.

23. The Research Committee decided to defer consideration of the supplementary funding request for "Education and Rural Development in Nepal and Thailand" (Ref. No. 671-49) to a later date, possibly in late June, when the Committee would meet to discuss the RAPIDE Report.

cc: Messrs. Chenery, Balassa, de Vries, Dubey, Holsen,
Jaycox, King, Lerdau, Picciotto,
van der Tak, Vergin, Waide

AMChoksi:lt

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: May 4, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Minutes of the Meeting on April 27

Present at the meeting were Messrs. Chenery (Chairman), Balassa, de Vries, Dubey, Holsen, King, Little, van der Tak, Waide, Lerdaun and Choksi.

1. This meeting was convened to consider research proposals and supplementary funding requests that were on the agenda for the April 14 meeting, but were not discussed on that day.
2. Mr. Choksi drew the attention of the Committee that, as of the beginning of the meeting, the FY78 budget was over-programmed by 13.46%, and that total expenditures, upto March 31, 1978 amounted to 74.5% of the total FY78 budget. In addition, it was pointed out that if all the proposals and supplementary funding requests before the Research Committee today were to be approved, \$618,000 would be available for commitments to new proposals in FY79. This figure excluded any possible under-spending in FY78 which would be carried over to FY79. This amount was considered to be on the low side for this time of the year, but it was pointed out that since authorizations normally exceed expenditures, the Research Committee could, in fact, authorize more than the above figure in FY79.

International Trade Policy for the Development of Bangladesh

3. Mr. Little, as the chairman of the panel that had reviewed this proposals, pointed out that the panel had agreed to support the proposal, but had done so with reservations. He stated that the panel felt that the proposal was over-ambitious and there were far too many people involved in the research. There was, therefore, some concern about the production of coherent results. In addition, there were doubts about the methodology and it was considered imperative that Messrs. G. Pursell and A. Ray keep in close contact with the principal researchers, Messrs. G. Papanek and D. Schydrowsky of Boston University. There were also doubts about the budget which the panel felt was too high.
4. One committee member stated that a similar study in Nigeria cost about \$98,000. He pointed out that he had found that, for such studies, the ideal approach was for the actual

researcher to go to each firm to gather data, rather than to send research assistants or associates. He also did not see sufficient understanding of the problems of data collection such as those associated with technical coefficients and world prices. He also expressed concern about the researchers' approach to estimating the value of capital stock. He suggested that social rates of return and effective rates of protection should also be calculated, since the data requirements would be much the same as that for the DRC calculations and would contribute to the policy analysis.

5. The sponsor (Mr. Waide) pointed out that the South Asia region considered this to be a high priority project; now, after five years of reconstruction, the policy recommendations from this study would be very useful to the Bangladesh Government.

6. Questions were also raised by various members regarding Mr. Schydrowsky's availability and the extent of his commitments to other projects that could lead to delays in the completion of this one. Due to past experience with Mr. Schydrowsky's involvement in other Bank research projects, suggestions were made that in the event the output is not delivered as specified, arrangements should be made to replace him. Another suggestion was that as a condition of employing him on this project, he should be barred from undertaking additional work. Mr. Waide responded that this issue had been taken up previously with Mr. Schydrowsky and that he would have 3 months available in the summer and would subsequently be on a twelve month sabbatical leave from Boston University.

7. The Committee expressed considerable concern with respect to the requested budget. While recognizing the benefits of conducting this study in Bangladesh, a much under-researched country, it felt that the costs were on the high side. After some discussion, it was agreed that the proposal should be resubmitted, incorporating proper time-phasing and with a budget between \$100,000 and \$120,000 and stating certain requirements that would need to be fulfilled in carrying out the project.

Transfer of Technology to Small and Medium Industries

8. Mr. King, as chairman of the panel that reviewed this proposal, discussed its evolution over a period that included two panel meetings. In these meetings the panel became more concerned about UNIDO's capabilities and felt that the national side of the study should be separated from the international side. The reservations of the panel were expressed in paragraph 3 of the panel's recommendation memorandum. Qualified support for the proposal was expressed by the panel subject to the conditions stated in that recommendation memorandum.

Several Research Committee members raised the issues of what precisely was being evaluated and researched and how the research was to be conducted. The issues discussed included the effectiveness of different institutional set-ups, how existing institutions react with one another and the cost-effectiveness of the services that would be provided by the agencies concerned. There was also general concern that the proposal lacked an adequately defined research design.

9. It was, therefore, decided that the proposal, in its present form, would not be approved by the Research Committee. The Committee recommended that a new proposal be submitted with a clearly defined research design, that it specify the precise questions to be investigated and how these questions are to be answered. Additional suggestions were that the focus should be on the national rather than the international TRSs, their current effectiveness and the costs associated with making such agencies more effective.

Supplementary Funding for "The International Comparison Project" (Ref. No. 670-68)

10. Mr. Dubey, the panel chairman, noted the fact that the project had not been monitored carefully and that the researchers had used Phase III funds to complete Phase II. This resulted in the present request for an additional \$150,000. He reported that the panel recommended approval of this request subject to the conditions stated in paragraph 7 of the panel's recommendation memorandum of March 29, 1978. After some discussions about the alternatives faced by the Bank in rejecting the request, the Research Committee accepted the panel's recommendations and conditions.

Supplementary Funding for "Small Enterprise Financing: The Role of Informal Credit Markets" (Ref. No. 671-65)

11. In considering this request, the Research Committee expressed some concern that research proposals that have been approved on an initial cost estimate, should not approach the Research Committee a few months later with a request for increasing the original budget. It was strongly felt that the researchers should not underestimate the expected cost of a proposal. A suggestion was made to inform the Bank's research community of this expressed concern. The Research Committee, with one dissenting vote, approved the request for the additional \$25,000.

Distribution Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, King, Lerda, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: April 20, 1978

FROM: Armeane M. Choksi, VPD

SUBJECT: Minutes of the Meeting on April 14

Present at the meeting were Messrs. Chenery (Chairman), Balassa, de Vries, Dubey, Holsen, Jaycox, King, Little, Picciotto, van der Tak, Vergin, Waide and Choksi. Messrs. Donaldson, Singh and Willoughby were present for the discussion of the Research Advisory Panels.

Research Advisory Panels

1. The discussion focused on the composition of the Overall Research Advisory Panel (ORAP). Mr. Chenery mentioned that Sir Arthur Lewis had agreed to be the chairman of ORAP. To the extent possible, it was decided that the other members of ORAP should be chosen to ensure a nationality balance and competence in the various fields. Therefore, the potential members would include, if possible, the chairpersons of the sub-panels. Those proposed by the departments and listed in Mr. Little's memorandum of April 11, 1978, raised no major problems. The Committee, however, questioned whether Mr. M. Boiteux (Public Utilities; France) would be able to participate fully on the panel. Questions were also raised regarding Mr. J. Cauas' (Transport; Chile) membership given that he was previously the Director of the DRC. It was concluded that, given his wide experience and his short tenure at the Bank, his name should not, at the moment, be eliminated as a member of ORAP. Some committee members raised the issue of his being a member and the chairman of the Transport panel. Mr. Willoughby argued that he was the best available candidate.

2. In addition to the list of chairpersons provided by Mr. Little, it was decided to include Mr. D. Bell (Population; U.S.A.) as a potential member of ORAP. Additional names mentioned by the Committee for potential membership of ORAP included Mr. A.K. Sen (India), Mr. M. Bruno (Israel), Mr. R. Campos (Brazil), Mr. A. Aboyadi (Nigeria), and Mr. J. Tinbergen (Netherlands). It was also decided that Messrs. K.N. Raj (India) and V. Irquidi (Mexico) would not be appropriate candidates for ORAP.

→ Mr Choksi
F/233
Sir John Crawford
↳ Australian
(p-2) Ⓟ

3. The Committee discussed the nature of research that would be considered by the Trade and Industry Panel and whether the work on commodities should not be considered by that panel. It was pointed out that Mr. McNamara had requested a separate panel to evaluate the work undertaken by the Bank on commodities and for this reason a separate panel was to be established. The question of separating Trade from Industry was also discussed. The high cost associated with each panel and the fact that the work on trade was closely related to industrial development justified consideration of these two areas by one panel. To emphasize the close connection between these two areas of research, it was decided to rename the Trade and Industry panel; the new name would be Industrial Development and Trade.

4. A suggestion was made to delete the name of either Mr. Bacha (Brazil) or Mr. French Davies (Chile) from this panel and include a specialist on technology. Another suggestion was the inclusion of an individual who had previously been the chairman of a tariff commission, such as Sir John Crawford (U.K.). Other names mentioned for this panel were Mr. J. Salgueiro (Portugal), Mr. J. Raj (India), and Mr. R. Caves (U.S.A.).

5. Regarding the Agriculture & Rural Development Panel, there was some question whether Mr. Vyas (India) was the best choice as chairman, and whether Mr. Dillon (Australia) or Mr. Linneman (Netherlands) might not be more appropriate candidates. After some discussion, it was decided to accept Mr. Vyas as chairman. A suggestion to include Mr. Gilbert Etienne (Swiss) as a panel member was also made.

Research Committee Support for the WDR

6. There was general concern among the Committee Members that the objectives of the global model in this proposal were not adequately spelled out. It was agreed that this was not a reflection of Mr. J. Waelbroeck and his team, but rather on the conflicting signals transmitted by the Bank to his European group; the competence of this group and the advantages of its location in Europe were recognized by all.

The Committee felt that it was imperative that the Bank should define clearly what was expected of and required from Mr. Waelbroeck and to this end it should provide him with a statement of the objectives. It was, therefore, decided that Messrs. Balassa, Holsen and van der Tak would be responsible for such a statement and it would be prepared in consultation with the principal researcher (Mr. Waelbroeck) and the department concerned. It was also agreed that an advisory group chaired by Mr. Chenery would be set up within the Bank. It

would consist of members with diverse opinions and Mr. Pyatt would be the vice-chairperson.^{1/} The function of this group would be to provide direction to the Waelbroeck team with respect to priorities and the felt needs of the Bank. The Committee, therefore, agreed to support this part of the proposal subject to the agreement by the three members of the Research Committee (Messrs. Balassa, Holsen, van der Tak) of the statement of objectives mentioned above.

7. With respect to the trade component of the proposal, it was recognized that it was similar to the Baldwin proposal and that the initial doubts of one panel member had been overcome by Mr. Waelbroeck's supplementary note of April 11, 1978. It was also pointed out that, in addition to the countries to be studied by the Baldwin and Waelbroeck proposals, the Economic Analysis and Projections Department would be undertaking similar studies in Canada, Japan and Australia. The Committee unconditionally approved this component of the proposal.

Basic Needs and Popular Participation

8. The Committee agreed to accept the panel's recommendation that the research proposal, as presented, was not acceptable and that a preparatory phase along the lines recommended by the panel should be undertaken first. It was suggested that another staff member on the research team, preferably someone working in rural development, would make a useful contribution to this phase. It was, therefore, agreed to investigate the feasibility of this suggestion. The Research Committee delegated this responsibility to Messrs. van der Tak and Jaycox. It agreed to support this preparatory phase subject to the approval of the Chairman.

Supplementary Funding for the Study of Urban Labour Markets in Latin America (671-48)

9. The Committee approved this request for \$14,500 without any objection.

10. The discussion of the rest of the agenda was postponed to a more convenient date.

^{1/} A suggestion was made to have Mrs. Hughes as the vice-chairperson instead of Mr. Pyatt.

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: April 20, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Minutes of the Meeting on April 14

Present at the meeting were Messrs. Chenery (Chairman), Balassa, de Vries, Dubey, Holsen, Jaycox, King, Little, Picciotto, van der Tak, Vergin, Waide and Choksi. Messrs. Donaldson, Singh and Willoughby were present for the discussion of the Research Advisory Panels.

Research Advisory Panels

1. The discussion focused on the composition of the Overall Research Advisory Panel (ORAP). Mr. Chenery mentioned that Sir Arthur Lewis had agreed to be the chairman of ORAP. To the extent possible, it was decided that the other members of ORAP should be chosen to ensure a nationality balance and competence in the various fields. Therefore, the potential members would include, if possible, the chairpersons of the sub-panels. Those proposed by the departments and listed in Mr. Little's memorandum of April 11, 1978, raised no major problems. The Committee, however, questioned whether Mr. M. Boiteux (Public Utilities; France) would be able to participate fully on the panel. Questions were also raised regarding Mr. J. Cauas' (Transport; Chile) membership given that he was previously the Director of the DRC. It was concluded that, given his wide experience and his short tenure at the Bank, his name should not, at the moment, be eliminated as a member of ORAP. Some committee members raised the issue of his being a member and the chairman of the Transport panel. Mr. Willoughby argued that he was the best available candidate.

2. In addition to the list of chairpersons provided by Mr. Little, it was decided to include Mr. D. Bell (Population; U.S.A.) as a potential member of ORAP. Additional names mentioned by the Committee for potential membership of ORAP included Mr. A.K. Sen (India), Mr. M. Bruno (Israel), Mr. R. Campos (Brazil), Mr. A. Aboyadi (Nigeria), and Mr. J. Tinbergen (Netherlands). It was also decided that Messrs. K.N. Raj (India) and V. Irquidi (Mexico) would not be appropriate candidates for ORAP.

3. The Committee discussed the nature of research that would be considered by the Trade and Industry Panel and whether the work on commodities should not be considered by that panel. It was pointed out that Mr. McNamara had requested a separate panel to evaluate the work undertaken by the Bank on commodities and for this reason a separate panel was to be established. The question of separating Trade from Industry was also discussed. The high cost associated with each panel and the fact that the work on trade was closely related to industrial development justified consideration of these two areas by one panel. To emphasize the close connection between these two areas of research, it was decided to rename the Trade and Industry panel; the new name would be Industrial Development and Trade.

4. A suggestion was made to delete the name of either Mr. Bacha (Brazil) or Mr. Ffrench Davies (Chile) from this panel and include a specialist on technology. Another suggestion was the inclusion of an individual who had previously been the chairman of a tariff commission, such as Sir John Crawford (U.K.). Other names mentioned for this panel were Mr. J. Salgueiro (Portugal), Mr. J. Raj (India), and Mr. R. Caves (U.S.A.).

5. Regarding the Agriculture & Rural Development Panel, there was some question whether Mr. Vyas (India) was the best choice as chairman, and whether Mr. Dillon (Australia) or Mr. Linneman (Netherlands) might not be more appropriate candidates. After some discussion, it was decided to accept Mr. Vyas as chairman. A suggestion to include Mr. Gilbert Etienne (Swiss) as a panel member was also made.

Research Committee Support for the WDR

6. There was general concern among the Committee Members that the objectives of the global model in this proposal were not adequately spelled out. It was agreed that this was not a reflection of Mr. J. Waelbroeck and his team, but rather on the conflicting signals transmitted by the Bank to his European group; the competence of this group and the advantages of its location in Europe were recognized by all.

The Committee felt that it was imperative that the Bank should define clearly what was expected of and required from Mr. Waelbroeck and to this end it should provide him with a statement of the objectives. It was, therefore, decided that Messrs. Balassa, Holsen and van der Tak would be responsible for such a statement and it would be prepared in consultation with the principal researcher (Mr. Waelbroeck) and the department concerned. It was also agreed that an advisory group chaired by Mr. Chenery would be set up within the Bank. It

would consist of members with diverse opinions and Mr. Pyatt would be the vice-chairperson.^{1/} The function of this group would be to provide direction to the Waelbroeck team with respect to priorities and the felt needs of the Bank. The Committee, therefore, agreed to support this part of the proposal subject to the agreement by the three members of the Research Committee (Messrs. Balassa, Holsen, van der Tak) of the statement of objectives mentioned above.

7. With respect to the trade component of the proposal, it was recognized that it was similar to the Baldwin proposal and that the initial doubts of one panel member had been overcome by Mr. Waelbroeck's supplementary note of April 11, 1978. It was also pointed out that, in addition to the countries to be studied by the Baldwin and Waelbroeck proposals, the Economic Analysis and Projections Department would be undertaking similar studies in Canada, Japan and Australia. The Committee unconditionally approved this component of the proposal.

Basic Needs and Popular Participation

8. The Committee agreed to accept the panel's recommendation that the research proposal, as presented, was not acceptable and that a preparatory phase along the lines recommended by the panel should be undertaken first. It was suggested that another staff member on the research team, preferably someone working in rural development, would make a useful contribution to this phase. It was, therefore, agreed to investigate the feasibility of this suggestion. The Research Committee delegated this responsibility to Messrs. van der Tak and Jaycox. It agreed to support this preparatory phase subject to the approval of the Chairman.

Supplementary Funding for the Study of Urban Labour Markets in Latin America (671-48)

9. The Committee approved this request for \$14,500 without any objection.


10. The discussion of the rest of the agenda was postponed to a more convenient date.

^{1/} A suggestion was made to have Mrs. Hughes as the vice-chairperson instead of Mr. Pyatt.

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: February 24, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Minutes of the Meeting on February 17, 1978

1. Present at the meeting were Messrs. Little (Chairman), Balassa, de Vries, Dubey, Jaycox, King, van der Tak, Vergin, Waide and Choksi. Mr. Waelbroeck was present for a discussion on his forthcoming research proposal on a global model for the WDR. Mr. Turnham attended the meeting to present the supplementary funding request for "Analytics of Change in Rural Communities" (Project No. 671-17).

2. Mr. Waelbroeck briefly discussed his forthcoming research proposal which is expected to be up for Research Committee consideration at the April meeting.

3. The proposal will have two components. One component will be a study of the development and penetration of LDC exports to Western Europe. It would be patterned along the lines undertaken by the Baldwin proposal and would consider issues such as "trigger points" and the obstacles to exports faced by LDCs. There would be a consultant for each country studied, but the trade data would be organized in Brussels and the whole study coordinated there. Mr. Karsten Laursen would probably be associated with the central direction of the study. It would take two years, starting from June 1978, to organize the relevant data and produce usable results. Full comparative analysis, involving econometric work, would require another year.

4. The other component would be to achieve a quantum step in the global modelling work of the World Bank. This would be the third step, after the SIMLINK model and the Gupta Model, and is expected to yield greater consistency in terms of supply and demand and the price formation mechanism. Its goal would be to generate consistent price projections and to simulate the effects of alternate policies.

5. The work would be based in Brussels with close links to the Bank. This model would come on-stream in the fall of 1979 and would be used for the 1980 WDR.

The Economics of Schistosomiasis Control -
Phases I and II

6. The Committee endorsed the recommendation of the review panel that both phases of this proposal be approved. This was, however, subject to the understanding that Phase II would be preceded by a detailed panel review of Phase I as well as that of an updated work program and budget for Phase II. It was recognized by the panel and the project sponsors that the objective function in the optimization model needed some revision. It was understood that this would be undertaken by the researchers.

7. Some members of the Committee raised the question of why the World Bank was the appropriate agency for funding this sort of research. The ensuing discussion determined that the other agencies concentrated their work program on medical and health aspects, whereas this proposal emphasized the cost-effectiveness of alternate control measures. In addition, this proposal would produce operationally useful results for the Bank which had a significant involvement in schistosomiasis control projects. One panel member raised the need for guidelines for evaluation of research projects as they come up, one by one, and that perhaps this project could be used as a test case. It was resolved to ask the sponsors to consider further the feasibility of WHO participation in Phase II. This, however, was not a condition of approval.

Kenya - Health, Nutrition and Worker Productivity Studies

8. As noted in Mr. King's memorandum of January 31, 1978, the panel members, in principle, recommended approval of the proposal, but they had some reservations. These reservations entailed a clearer statement of the objectives by Dr. Latham, the principal researcher; this was particularly true for Study No. 2.

9. The Committee members again raised the issue of joint financing of this proposal. It noted that in this case the ODM was a co-financier. The Committee recommended that the Bank's health research "community" be asked to consider seriously the feasibility of joint participation with other international agencies for all future research proposals in this area.

10. The Committee accepted the recommendations of this panel and approved the proposal subject to the condition that a panel be constituted (preferably the same as the review panel with the addition of Alan Berg) to ensure that the issues raised in Mr. King's memorandum are satisfactorily resolved in a meeting with Dr. Latham. The panel is expected to report the outcome of this meeting to the Research Advisor.

Growth, Poverty and Basic Needs: Development Policies - Sri Lanka, Kerala and Punjab

11. The panel chairman (Mr. Jaycox) started the discussion by mentioning that the other Basic Needs proposal (Basic Needs and Popular Participation) had been withdrawn and that he would associate himself with the next attempt as he was very interested in getting it off the ground.

12. Regarding this proposal, he pointed out that its main strength lay in Mr. Minhas' participation; he had demonstrated that he had an obvious grasp of the problems even though the proposal did not always reveal it. The panel unanimously recommended its approval with the knowledge that this was tantamount to giving Mr. Minhas a free rein in doing what he wanted to do.

13. Mr. Waide said that he wished to express a regional view. This view was that the Region was in favor of this proposal, and that the proposal had a pragmatic approach and would provide useful results. However, he expressed a concern regarding the extent to which Mr. Minhas had or would take into account other work on Basic Needs done in that (South Asia) Region. He wanted to be assured that Mr. Minhas would take into account this other work so as to avoid any potential difficulties with the Governments of India and Sri Lanka which may arise due to duplication.

14. Mr. Jaycox assured the Committee that Mr. Minhas had agreed to take this regional concern into account. The Committee, therefore, approved the proposal on the understanding that there would be suitable coordination between Mr. Minhas and the Region during the course of this research.

Managerial Structures and Practices:
Public Manufacturing Enterprises

15. The panel chairman (Mr. Waide) indicated that the panel had spent a considerable amount of time in discussing this proposal. There were two major points of concern. The first was whether the results that would be produced by the proposal would be useful. There had been much work in this field and the panel was unclear whether any additional new ideas could emerge from this proposal. They were concerned that full use would not be made of existing studies and remained unconvinced by the responses of the researchers, primarily because of the sheer volume of the existing literature.

16. The second point was with respect to the methodology to be used and the hypotheses that were to be tested. As presented, the hypotheses seemed self-evident and the panel would have preferred "better" researchable hypotheses. Despite these concerns, Mr. Waide stated that the subject was of sufficient interest in the Bank and given that three and a half years had already been spent in reaching this stage, the panel would recommend approval. This was, however, subject to the conditions that the project be undertaken in the three stages as specified in the recommendation memorandum of February 3, 1978, and that a steering committee be established to review the progress and assist at key stages.

17. The Committee was made aware of Mr. Shirazi's potential departure for ten months to work for the Secretariat of the Brandt Commission. The Committee discussed the memorandum from Mr. Bhatt to Mr. Little, dated February 15, 1978. This memorandum specified the alternate arrangements that would be made in case of Mr. Shirazi's departure; viz., Mr. Nankani would be in charge of the project during Mr. Shirazi's absence.

18. It was decided that the project be approved as recommended by the panel subject to the additional stipulation that, if he were to go to the Brandt Commission, Mr. Shirazi be released for a minimum of four weeks to enable him to take part in the case study on Egypt, and also possibly for a short visit to Yugoslavia with Mr. Granick. Mr. King undertook to call Mr. Avramovic to obtain his approval for Mr. Shirazi's release.

Supplementary Request: "Analytics of
Change in Rural Communities" (No. 671-17)

19. The request for supplementary funding of \$30,125 was approved as requested. However, the Committee wondered whether prerequisite 5(a) in the panel recommendation memorandum was fully understood by the researchers. The Committee felt strongly that there should be close cooperation with the Agriculture Projects Department in CPS and with the East Asia Region so that on completion of this research members from these departments could continue with the work. There was a perceived need for a short-cut approach to estimating secondary benefits rather than using the complete (large) model and incorporating the relevant data as done by the researchers.

20. The Committee, therefore, stipulated that the above approval was subject to an endorsement of the work program by the Agriculture Projects Department, CPS and by the East Asia and Pacific Region.

Supplementary Request: "Programming in
the Manufacturing Sector" (No. 670-24)

21. The request for \$23,000 was approved subject to the work program receiving a clear-cut endorsement by the Mexico Division of the Bank.

Other Business

22. The Committee considered Mr. Pyatt's request that the Committee determine whether the proposal on "Global Modelling: Experiments with the UN Modelling System" would be eligible for Research Committee funding.

23. The Committee determined that, pending a clear resolution on the source of financing for the WDR work program, the Pyatt proposal was not eligible for Research Committee funds at this stage.

24. The discussion of "A Summary of the Review of Bank Research" was postponed to a more convenient date.

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Lerdaun, Little, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: January 3, 1978

FROM: Orville F. Grimes, Jr., VPD *of*SUBJECT: Meetings on December 16 and 20, 1977

1. Present at the December 16 meeting were Messrs. Chenery (Chairman), Balassa, de Vries, Dubey, Holsen, Jaycox, B. King, Little, Picciotto, van der Tak, Vergin, A. Ray, and Grimes. Except for Messrs. Dubey and Ray, all of the above, in addition to Mr. Waide, attended the December 20 meeting.

Research Support for the World Development Report

2. On this proposal Committee members saw their task as one of assessing critically the technical merits of each component, while clarification was sought on whether any of the components could be supported separately.

3. The agriculture portion was not felt to be well enough developed to offer an adequate case for support. There was little basis, from the description provided, for confidence that this study could be of practical use to the Bank's rural lending program. Reformulation along more operationally useful lines might prove possible, but only with a much larger commitment from Bank agricultural staff than it was reasonable to expect. The Committee therefore acceded to the decision to withdraw this portion of the proposal, but nevertheless hoped that other means could be found to encourage links with the European research agencies concerned.

4. Although logically distinct, the other two components--assistance to the Bank's global modelling effort and a study of market penetration in Europe of manufactured exports from developing countries--constituted a package from the standpoint of financing. Mr. Waelbroeck had been awarded a major grant from the Ford Foundation, which he would relinquish were the Bank to support a comparable undertaking. Work on improving the core model is motivated chiefly by the need to draw on outside capabilities in model design, to supplement the Graham Pyatt working group preparing the ground for model frameworks of later World Development Reports. More knowledge is also needed of export prospects in key manufacturing industries, as recently noted by the Trade Steering Group. 1/ With a focus on penetration in

1/ See "A Medium-Term Work Program in Trade and Commodities," December 7, 1977.

European markets of developing countries' manufactured exports, the proposed study by Mr. Waelbroeck and associates would complement other Bank-sponsored research activities (actual and proposed), and forge closer ties with research institutions in Europe and the European Community.

5. Support was accordingly recommended, with the amount negotiable up to \$50,000, for preparation of a revised proposal that would more fully spell out the methodology to be employed in each instance. While this could occur within two or three months, the sponsors would be led by a common interest to consult closely with the Pyatt group, whose timetable calls for completion of initial discussions by April 1978. Committee members stopped short of recommending approval in principle of a more specific proposal. However, the tenor of the discussions indicated that they would be favorably inclined toward such a proposal once it is received.

6. Following the usual practice, a detailed budget would be provided in the revised version. Arrangements for Bank supervision would include a Steering Group, under the direction of the Economic Analysis and Projections Department, to oversee progress on the global modelling component. A different body would supervise the market penetration component and other related projects.

Short-Cut Methodology - International Comparisons

7. As indicated in the panel report, consideration of this proposal has been deferred pending further discussion of the proposed methodology. A seminar has been scheduled for late January 1978, to which Professor Kravis, among others, has been invited.

Small Enterprise Financing: Role of Informal Credit Markets

8. This proposal involving a proven researcher has benefited from extensive discussion with interested operating departments. Some skepticism had been expressed that major insights could be obtained on the wider applicability, in small enterprise operations of the formal banking system, of policies and practices of the Shroffs. However, the prevailing sentiment was that even if this segment proved inconclusive, the project should add significantly to

knowledge of institutional factors affecting the workings of informal credit markets. This alone would justify Research Committee support. The sponsors had contemplated the use of a local research agency to execute the study, but concluded that since close liaison with such an agency might actually impede access to sensitive information, reliance upon an outside scholar was preferred. The Committee accepted the recommendation of the review panel to approve this proposal.

Capital Market Imperfections and Economic Development

9. Partly because the sponsors had taken pains to present a full list of issues and hypotheses, this proposal seemed at first reading overambitious and insufficiently focused. However, it became apparent during the panel discussion that the overriding purpose was to construct an analytical framework relating monetary issues to investment, growth, and other real variables. Accepting this as the appropriate focus, Committee members noted the sponsors' agreement that sector-specific topics, including the activities of small enterprises and farms affected by credit imperfections, generally required a more disaggregated approach and should be left for a later stage of the study. Another issue was the extent of potential usefulness of the findings in Bank activities, judged to be low in an informal poll of some Regional economists. Research Committee support was therefore given on the understanding that Regional approval of the choice of countries for intensive study would be secured.

Key Institutions and Expansion of Manufactured Exports

10. There was broad agreement that knowledge of the marketing obstacles facing manufactured exports was a critical factor in evaluating export performance and prospects. Particularly in the Trade Steering Group, however, views had diverged on whether the design of the proposed study would permit an adequate treatment of these poorly understood issues. Concern was expressed that the research would lose depth if resources were spread over too many countries and industries.

11. Committee members accordingly urged the sponsors to concentrate first on marketing in the US of exports of selected industries in two or three developing countries. Choices would be made in consultation with the Steering

Group established to monitor this study as well as other research on similar issues. Concentration would also help ensure that in the cases selected the full range of marketing problems is examined, from the vantage point of both exporting and importing countries. In a later phase, as knowledge is gained and the study methodology refined, expansion to include export marketing in the Mediterranean region may well be appropriate, in parallel to the work proposed by Jean Waelbroeck (paragraphs 2-6) or even as part of it. For the initial ("Plan B") stage, a budget of \$93,000 was approved.

Industry and Regional Effects of Increased Imports of Manufactured Goods from Developing Countries

12. In recommending approval of this proposal, the Committee noted that the present work plan, modified as a result of discussions in the review panel and with Professor Baldwin, no longer bore a resemblance to the proposal as drafted. In particular, Professor Baldwin has recently agreed to give most attention to the "danger points" giving rise to pressure for greater protection, and to de-emphasize the analysis of the effects of imports on specific regions of the US. On the understanding that a more comprehensive statement of objectives and methodology will be prepared, the Committee recommended approval. Like the foregoing related projects (paragraphs 2-6, 10-11), this study would benefit from the advice of a steering group on which DPS, CPS, and Regional Departments with an interest in such matters would be represented.

Food Deficits of Target Groups

13. Committee members accepted the recommendation to support this proposed study on the basis of a satisfactory response to the issues raised during review. One suggestion--to include at least one African and one Latin American country while curtailing coverage of South Asia--has already been incorporated in the modified work program. In this regard Morocco and Brazil were considered quite suitable, but the final choice should be governed in part by the existence of complementary data on supply and production conditions generated by the Prices and Subsidies (671-42) case studies. A more precise definition of objectives and of the assumptions underlying the policy scenarios should also be prepared for discussion with the Regions concerned.

Labor Migration and Manpower in the
Middle East and North Africa

14. With the aid of currently available simulation models for manpower projections, this study proposes to analyze the economic implications of labor movements on labor importing and exporting countries of the Middle East and North Africa. It will be undertaken by a consultant in the Development Economics Department but will involve 35-40 weeks of staff resources, at least half of which will be provided by the EMENA Projects Department.

15. By and large, the Committee accepted the advantages and limitations of the model structure outlined in the proposal and review panel report. Several members would have wished for a more disaggregated treatment of labor flows that fill region-wide shortages, for example by including a subcontinental country among labor exporters. Mr. Picciotto strongly supported this suggestion and urged the sponsors to consider enlarging the study to give information on remittances flowing to these countries. In this way the costs and benefits to Pakistan or India of promoting labor export policies would be better understood. The Committee was prepared to support this proposal and hoped that the above suggestions would be acceptable to the sponsors.

Case Studies of Determinants of Recent Fertility Decline

16. The recommendations of the review panel, including that to form an advisory panel with user representatives, were supported by Committee members, who recommended approval of this proposed study.

"Prototype Models for Country Analysis" (No. 670-86)

17. On this request for additional funds the review panel had concluded that (a) extension of the project to embrace the remaining tasks of the work program is justified; (b) a second country application should await a thorough and exhaustive experimentation in Korea and completion of the PROLOG Workbook; and (c) the issue of adaptation of existing computer programs to the Bank computer should be raised with the Steering Committee, and will eventually need to be taken up with the Computing Priorities Subcommittee. Research Committee support for the proposed work program was given on the understanding that these points had been accepted by the study team.

"Social Accounts and Development Models" (No. 671-27)

18. The review panel had received assurances that future work on this project will include dissemination to Bank economists of the results of experience with SAMs and mini-SAMs. The sponsors have agreed to hold seminars and training sessions with potential users beginning in the fall of 1978, and to prepare materials explaining the construction and use of SAMs. Committee members supported the panel's recommendation that this request be approved.

"Narangwal Population and Nutrition" (No. 671-38)

19. On the understanding that overviews of both nutrition and population components would be prepared, Committee members recommended approval of the request for an extension of this project. Since it was uncertain whether the original contract referred to a synthesis of results, the terms are to be negotiated with the research team.

Bombay Labor Market Study (No. 670-45) and
"Textbook Availability and Educational Quality" (No. 671-60)

20. These requests for additional funding for FY78 and FY79 were approved as presented.

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey,
Holsen, Jaycox, B. King, Lerdau, Little,
Picciotto, van der Tak, Vergin, Waide

cc: Messrs. Ray, Choksi

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: October 27, 1977

FROM: Orville F. Grimes, Jr. *OG*SUBJECT: Meetings on October 7 and 19, 1977

1. Present at the October 7 meeting were Messrs. B. King, Balassa, de Vries, Dubey, Jaycox, Lerdau, Little, van der Tak, Vergin, Waide, Grimes and Choksi. Mr. Stoutjesdijk was present for the review of the City Study Steering Group report. Attending the meeting of October 19 were Messrs. Chenery (Chairman), de Vries, Dubey, Jaycox, B. King, Lerdau, Little, Vergin, Waide, A. Ray, and Grimes, with Mr. Lethem present for further discussion of the proposal on textbooks.

2. Mr. King reported that the group convened under the direction of Professor Albert Fishlow to review Bank research on income distribution and employment (RAPIDE) concluded its initial round of meetings on October 12. Working relations among members appeared to be harmonious. Members have volunteered for individual jobs, including visits to Malaysia and Chile to obtain a user's perspective on the effects of specific Bank research. The group will next meet on December 13, by which time Professor Fishlow will have made at least one further visit to the Bank. It appears feasible for preliminary findings to be reviewed before this year's annual report on research is distributed to the Board.

3. As to the issue of the proper size of the overall research budget, an approach suggested by Mr. Chenery would be for a sub-group of the Research Committee to consider the issue and make a recommendation. The first concern would be to determine what the actual pattern of research expenditures has been; whether, for example, demand and supply have been in balance.

4. From a table distributed at the second meeting, an unaccustomed stringency now appears to characterize the research expenses anticipated for FY78. If all presently known future submissions were to be approved, the program would be about 20 percent overbudgeted, compared with normal overprogramming of 10 to 15 percent. Efforts will be made to identify portions of existing FY78 authorizations that might, without loss, be reallocated to FY79.

"Strategic Planning to Accommodate Rapid Growth in Cities of Developing Countries ('The City Study')", No. 671-47: Statement of Objectives and Policy Questions

5. At the October 7 meeting the Committee considered a brief statement on the objectives of this research project and the policy questions to be addressed, as requested of the project

sponsors at the June 24 Research Committee meeting. In preparing this statement, the sponsors had met individually with virtually every member of the Steering Committee, incorporating their views to the extent necessary.

6. Committee members recommended that the original budget and time frame of the project be approved, on the understanding that they be kept closely informed of progress by the Steering Committee. Several members felt that the section dealing with the public sector still tried to encompass too many dissimilar themes. One of these members further suggested that additional thought should be given to extracting a number of specific policy issues from the range of questions it would be possible to address on the workings of the housing market. Several other members did not see much connection between the original June proposal and the present list of questions.

A General Algebraic Modeling System (GAMS)

7. The Committee agreed with the review panel that since specification of most current models follows no disciplined form, GAMS could help make modeling activities in the Bank far more useful. Tangible benefits from automating additional steps in the formulation and solution of a model would be reductions in manpower and computer costs. Improved understanding would perhaps be an even greater benefit. The modeler would be forced to specify more closely the relations being modeled, increasing his own knowledge of the model's structure and reducing errors; and strangers to the process would have easier access to the model at a later date. Noting that the sponsors had agreed to a review after one year and had submitted a list of interim output, the Committee recommended approval of the first year of work. Consideration would be given at a later stage to the conditions under which the output could best be placed in the public domain.

Small-Scale Enterprise Development

8. Review panel members had been satisfied that this program of research was likely to shed light on several operationally important questions. On the strength of its recommendations, the Committee was inclined to accept the proposal as presented. Signatures of approval had been obtained from the South Asia and East Asia Regions and from the Industrial Development and Finance Department, and approval from the Government of India for the full-scale survey work and case study in that country was regarded as likely. A major remaining issue was the level of Bank supervision after the departure in April 1978 of Ian Little. Committee members were told that Dennis Anderson would be the central Bank supervisory figure, on a nearly full-time basis, from that time through at least the end of Phase I. Their support for the proposed study was predicated on this assurance.

9. In reply to a query whether the Regions would be reimbursed for travel expenses in conjunction with the project, Mr. Anderson in a subsequent note indicated that for the case studies in India and the Philippines, travel and expenses of Regional staff members would indeed be charged to the project. No allowance had been made for travel of Regional staff to Colombia, but since the amount is rather small the sponsors planned to draw on contingency funds for this purpose.

The Influence of Books on Learning

10. Clarification was requested at the October 7 meeting of the relation between the experiments proposed for Nicaragua and work recently approved for that country under the "Educational Radio" project (No. 671-54). The Nicaragua Radio Mathematics Study has been establishing two groups, one exposed to radio and one not, with the radio group in grade 1 further split. In addition to a control group of 20 classrooms, there will be 40 classrooms with radio, half with worksheets (but not books) the entire year and half with worksheets two-thirds of the year. As indicated in an October 17 memorandum from the project sponsors, the proposed research would add 20 "book" classrooms. An essentially similar arrangement is proposed for grade 4. On this basis, Committee members at the October 19 meeting recommended approval of the proposed textbook study.

"Management and Organization of Irrigation Projects" (No. 671-34)

11. As this supplementary request had not been given a panel review, the Committee at the October 7 meeting found it difficult to judge whether the concerns expressed by the March 1977 review panel had been met. A more specific question was whether the sources of additional advice proposed (i.e., the country study teams) were adequate to meet the objectives of this component of the project, or whether, instead, a team of experts from one or two developing countries should supplement or replace some of the groups proposed. With the Bank project supervisor absent on leave, a telephone canvass was conducted of the panelists who reviewed the earlier version of this proposed supplement. Those who responded were generally satisfied that useful insights on evaluating and comparing the management and organization of irrigation projects would be obtained from the study as outlined, and that a search for additional study teams at this point would not be productive.

12. The prevailing sentiment of Committee members at the October 19 meeting, however, was that three simultaneous attempts to arrive at a conceptual framework in an area with so little received wisdom might not be the most useful way to narrow the focus of the project. Instead, the suggestion was made that a smaller group--perhaps two or three people--could subject the preliminary ODI report when it is received to an extensive critical review. This review would deal primarily with "... the utility of the evaluation methodology developed by (ODI)" (para. 3.i, memorandum from F. Hotes to O. F. Grimes, August 31).

Suggestions for alternative conceptual approaches, to the extent regarded as desirable, would be encouraged. When this group is selected, its terms of reference defined, and the relationship established between its work and the proposed integrative workshop, a budget should be submitted to the Research Committee Secretary for consideration by the Committee.

"Social Accounts and Development Models" (No. 671-27):
Proposal for Conference

13. In recommending approval of the proposed conference in England, the Committee noted that persons having already built a SAM or with a fair amount of first-hand experience were heavily represented among the proposed attendees. Further attempts should accordingly be made to include representatives of planning commissions or other potential users from developing countries, in addition to critics and model builders as yet unfamiliar with the SAM framework. This would lead to recommendations and suggestions for future work derived in larger measure from the record of experience to date about the usefulness of SAMs.

Socio-Economic Aspects of Fertility Behavior in Rural Botswana

14. This study would, in its first stage, explore the Botswana Rural Income Distribution Survey data to produce socio-economic correlates of the distribution of rural income and wealth. Broad support was expressed in the review panel and by Committee members for this portion of the research. Although the second stage multivariate analysis of fertility behavior was regarded as much riskier, the opportunity to apply time allocation models to such a potentially rich body of data probably made the risk worth taking. Panel recommendations for an advisory panel and mid-term review were accepted. The latter will be conducted in about May 1978, and will result in cancellation of the project if further data manipulation is not felt to be useful. The Research Committee, meanwhile, is to be kept fully informed of progress.

"A Comparative Study of the Sources of Industrial Growth and Structural Change" (No. 671-32)

15. Leading the discussion of this supplementary request, Messrs. B. King and de Vries noted the review panel's unanimity that the program proposed for completing the current phase of the project was satisfactory. With the data base nearly established, work can now focus more intensively on how the results relate to the policies followed in each country. The request for additional funding was consequently approved.

India -- Impact of Agricultural Development on Employment and Poverty: Phase I

16. The panel that reviewed this proposal had accepted the idea of a separately funded initial phase of project formulation. Panel members also believed that a more specific set of questions and issues could usefully be formulated now, since in their estimation the proposal had not done justice to the sponsors' awareness of specific hypotheses which they intended eventually to test. Some views from the literature on Indian agricultural development had been assembled, but their diversity still admitted to a wide range of possible issues on which to concentrate. One Committee member added that, as with similar previous examples, an opportunity for Bank staff to become more familiar with current controversies about Indian agriculture was being lost by arranging for the literature and data sources to be reviewed by consultants.

17. Committee members recommended approval on the understanding that arrangements for coordination with the Region and CPS following the review panel suggestions (page 2, ii) be made as soon as possible during Phase I. As this phase is the entering wedge which, if successful, will lead to a large project, close coordination with operating staff is particularly important from the beginning of Phase II onward, when the Region will become much more active in monitoring progress. Continuity within the Bank after the departure of Professor Srinivasan is also required if the project is to be completed successfully.

"Appropriate Technology for Water Supply and Waste Disposal"
(No. 671-46): Diffusion Study

18. The proposed study by an experienced researcher seemed an attractive means of determining the importance of sociological factors in the choice of technology. There was some disagreement whether "guidelines for the design of future projects" (para. 9, 2 of the October 11 submission) would in fact emerge, but none that making the effort was worthwhile. As the project sponsors have indicated that the \$27,700 "contingency" is quite likely to be committed during FY78, the funding proposed was approved as an addition to the FY78 authorization.

"Standards of Reliability of Urban Electricity Supply"
(No. 670-67)

19. This request to complete the work begun in September 1976 was approved as presented.

OFGrimes:nf

cc: Messrs. Chenery
Balassa
de Vries
Dubey
Holsen
Jaycox
B. King
Lerdau
Little
Picciotto
van der Tak
Vergin
Waide
Lethem
A. Ray
Stoutjesdijk

OFFICE MEMORANDUM

TO: Messrs. S. Futagami and D. Jamison

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Revised Budget for Research Project 671-54,
"Economics of Educational Radio"

DATE: July 6, 1977

1. The Research Committee in a meeting on June 24 approved the revised budget presented in your memos of June 20 and June 22. This brings the total authorization of this project to \$61,000, distributed as follows:

<u>FY</u>	<u>Authorization</u> (\$'000)
77	7.5
78	53.5
Total Authorization	61.0

2. As we have discussed, any portion of the FY77 authorization not yet committed will be reallocated to FY78. You should receive word in a few weeks on final FY77 expenses and on adjustments, if any, to the FY78 authorization.

cc: Messrs. B. B. King (o/r), Hultin, T. King

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Meeting on June 24

DATE: July 1, 1977

1. Attending the meeting on June 24 were Messrs. Chenery (Chairman), Balassa, de Vries, Dubey, Jaycox, Kuczynski, Lerda, Picciotto, van der Tak, Waide, and Grimes. Also present for the discussion of the intermediate waste disposal technologies project (No. 671-46) was Mr. A. Stone.

2. Mr. Chenery announced that Professor Albert Fishlow (University of California, Berkeley) has agreed to serve as chairman of the panel being established to survey Bank research in income distribution and employment. 1/ Professor Fishlow will discuss the panel's composition while on a visit to Washington during the week of June 27. Committee members are encouraged to offer their suggestions on panel membership; many have already done so.

Marketing Manufactured Exports

3. The reviewers of this proposal found it to be in a relatively neglected subject area, but one of high potential payoff for the Bank in improved understanding of the performance of exports and small industry. Committee members agreed, but felt it worthwhile to examine more closely how the principal researcher intends to treat the effects of changes during the study period in Colombia's incentive structure and in relative costs. As a reaction to his proposal not to generate new data but to draw on existing studies by Hutcheson and others, it was pointed out that these studies analyze changes over time in the relative profitability of exports taken together, but not clothing exports in particular. Therefore, although recommending approval of this proposal as amended by Mr. Morawetz's June 7 memorandum, the Committee suggested that further attention needs to be paid to costs and profitability as part of the explanation of the marketing successes and failures of Colombian clothing producers.

1/ Research Advisory Panel on Income Distribution and Employment (RAPIDE).

"Appropriate Technology for Water Supply and Waste Disposal" (No. 671-46)

4. Particularly in its search for existing intermediate technologies and for information about them, this project was seen as having made substantial progress since its approval in September 1976. Its accomplishments give reason to expect that the proposed field research emphasizing alternative technologies and the design of pilot projects will have an early operational payoff. Efforts to extend the study toward models of technology diffusion and regional impacts of project interventions, on the other hand, at present appeared markedly less promising. It was noted that a revised approach to modeling diffusion mechanisms had been prepared following the panel meeting, for review by the project Steering Group and panel members. On their favorable recommendation, this portion of the study would be considered in the normal manner at a forthcoming Research Committee meeting.

5. However, a review of the dynamic macro-regional model had already taken place (see memorandum from DeAnne Julius, June 17). From the outcome of this review, the prospects appeared remote that a set of policy questions of concern to the Bank could be satisfactorily dealt with in the model framework proposed. The Committee accordingly declined to support this aspect of the research. The additional funds approved for other aspects of the FY78 and FY79 work program amount to \$350,500.

"Strategic Planning to Accommodate Rapid Growth in LDC Cities" (The City Study - No. 671-47)

6. As with virtually every project where large amounts of data are collected and the research design is complex, the sponsors of the City Study have had to consider how carefully they were able to specify, before data collection was far advanced, the methodologies to be employed. Their approach to the methodological issues raised by the study, which had been arrived at in consultation with the project Steering Group, reflected a perception about the extent to which the range of policy questions of the full program of research could be specified at this early stage.

7. Most Committee members recognized that the experimental nature of research in this area suggested that these questions of methodology and policy focus could not be fully resolved in advance of the first tranche of

data collection and analysis, and would need to be reviewed in the course of the study. But they remained unpersuaded that a prior issue had been satisfactorily settled: What, specifically, were the policy questions, relationships, or hypotheses that the study would aim to address over the next two years and beyond? How were Bank activities in the field of urban development expected to be improved if the study could shed light on such questions?

8. It was agreed that in a relatively short time (e.g., by September 15), the project sponsors should compose a brief statement of the objectives to be addressed and the hypotheses to be tested. This statement would be submitted for review to the Steering Group, which would recommend to the Research Committee at its September 1977 meeting that the study be continued, modified, or possibly cancelled. To ensure progress in other domains of the research, interim funding of \$100,000 was approved pending receipt of the Steering Group's recommendation. In dissenting from this course of action, Mr. Lerdaud voted against approval of additional funds until a statement of objectives can be agreed upon.

Distribution of Income from Irrigation Projects
through the Extended Family System in the Sahel

9. Commending this proposal as one with a clear purpose that had been carefully thought out, Committee members recommended approval of this proposal as modified by the panel's comments and Mr. Bachmann's reply of June 22. Even though focused on one river valley, the sample design and study organization would likely encompass enough diversity in types of agriculture and groups of the population to hazard some generalizations about the importance elsewhere of sociological influences on the distribution of project benefits. At the very least, the proposed study should provide insight into whether such influences in the Senegal Valley would lead Bank staff to reconsider current methods of gauging project cost per beneficiary. The principal consultant was felt to have an adequate familiarity with the main features of research design and implementation in the Senegal Valley; the addition of an agricultural economist would strengthen the field team. A total authorization of \$175,300 was accordingly approved.

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerdaud, Little, Picciotto, van der Tak, Vergin, Waide

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: June 6, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*SUBJECT: Minutes of Meetings on May 20 and 23, 1977

1. Present at the meeting on May 20 were Messrs. Chenery (Chairman), Balassa, Dubey, B. King, Kuczynski, Little, Picciotto, van der Tak, Vergin, Waide, and Grimes. Attending the May 23 meeting were Messrs. B. King, Balassa, Dubey, Kuczynski, Little, van der Tak, Waide, Pfeffermann, and Grimes.

2. Mr. Grimes reported that the shortfall in disbursements from the FY77 budget was indeed likely to exceed the 10% carryover limit, as mentioned at a previous meeting. Modest underdisbursements for most projects combined with a few very large discrepancies accounted for this result. While some forthcoming proposals, notably for later phases of the Water and Waste Disposal (671-46) and City Study (671-47) projects, were expected to make substantial claims on future resources, FY78 should likewise see little or no financial stringency.

3. Manpower, rather than external resources, seems at present the main constraint on expansion of the Bank's research capability. It was recalled that at the most recent Board discussion of research, the question of how to determine the appropriate level of research expenditure was singled out for more intensive study prior to the Board research review in February 1978. Mr. King at a forthcoming Research Committee meeting will initiate a discussion of this topic, whose eventual outcome will be a set of recommendations to Mr. McNamara.

Appropriate Industrial Technology

4. Committee members agreed with the review panel that this study could develop practical ideas on the design of industrial projects and lending programs, as well as a general strategy for research on employment-maximizing production techniques. However, to produce a thorough survey of the field and a program for further research was all that could realistically be accomplished within the time and resources available. Discussion was consequently directed toward examining how the objectives of the proposed study could be brought further in line

with these limited resources. It was felt that this could best be accomplished by confining the study to (a) a micro-level investigation of substitution possibilities facing producers, including reasons why existing appropriate techniques have not been adopted, to be based on data of known or easily determined reliability; and (b) an assessment of the policy instruments available to stimulate adoption of more appropriate techniques; that is, to two of the three major topics the proposal seeks to study. The third--estimation of total employment impacts derived or interpolated from the micro findings--was discouraged, except for those industries where it could be done without much expenditure of time. Dissimilar procedures and assumptions used in the available studies, plus missing data, would greatly complicate the task of aggregation. Moreover, whatever implications could be drawn for employment creation at the economy-wide level would need to take fuller account of incentives, comparative advantage, and related issues than is feasible in the proposed research.

5. On this understanding the Committee recommended approval of the proposal, authorizing a total of \$26,800. Agreement will be sought from the sponsors to include an IFC representative on the steering group which will be established to advise on the proposed research and discuss its findings. This group should be constituted so as to furnish some of the substantial engineering inputs needed for the study to be successful.

Construction Standards for Simple Building Accommodation Requirements

6. As noted in Mr. Dubey's memorandum of May 10, review panel members were not sure what specifically this research could add to the Bank's knowledge of appropriate low cost construction designs for basic education and other facilities, and what the expected output was from the proposed study. Some of their doubts, reflected also in the Committee's views, had to do with whether it was possible to derive any general conclusions in this area given the findings of many previous studies that the most appropriate construction methods were those using indigenous materials and techniques adapted closely to local conditions. An in-depth review of national experience with such techniques might possibly more effectively be undertaken as part of ongoing operational work. One member pointed out that the revised proposal prepared after the review panel appeared to have responded satisfactorily to the questions

raised with regard to the purpose, scope, and output of the study, and argued strongly for its approval in view also of the general importance and operational relevance of the subject. However, a clear majority of the Committee voted to reject the proposal.

Occupational Structures of Industries

7. Despite their shortcomings, forecasts of manpower requirements were acknowledged to be a useful tool for manpower and educational planning. Bank project analysts would likely benefit from a set of updated coefficients on which to base projections, as has been confirmed by those who assisted in reviewing this proposal. On these grounds the Committee recommended acceptance of the proposed Stage 1, including provision for a progress report and review after nine months as outlined in Mr. Little's memorandum of May 12. A further consideration was that the research might also improve the Bank's analytical capacity in related areas, such as the links between productivity and occupational structure and the development of new skill groupings. At an early stage it might be found desirable, as one illustration, to experiment with disaggregation of both industries and skills at the 3-digit level. Several Committee members would indeed encourage more disaggregation of industries than of skills, to the extent permitted with the present resources. The sponsors will accordingly be asked to involve in the design of the study an expert who could incorporate this wider range of potential benefits.

El Salvador Health Study

8. Queries of review panel members that had been resolved to their satisfaction in the current, revised proposal included the extent of Bank supervision, the need for disentangling insofar as possible the separate impacts of housing components on health, and possible delays or disruptions to the research stemming from political unrest in El Salvador. A key issue for the success of the study is the adequacy of the statistical design and sociometric measurements used. Given the complexity of the problems to be studied, the sponsors were urged to get a second opinion on these matters from a top-flight outside expert. With this proviso, the Committee commended this path-breaking proposal, and recommended its approval as revised with a total authorization of \$57,000.

Economics of Educational Radio

9. As the two-volume compilation of educational radio case studies recently issued by the Education Department had not been available before the review panel met, it was not easy to assess the relationship between that study and the present proposal. Furthermore a volume synthesizing the case studies was under preparation and would indicate major areas for further research. The proposed research would take up two of these areas, and in particular aim at greater quantification of costs and benefits of educational radio in various settings. After some discussion, Committee members were persuaded that the proposed research complements and further extends the studies now nearing completion. Nonetheless, the sponsors should be asked to ensure that a review of what is already known is in hand before additional case studies are launched. Committee members further endorsed the review panel's recommendation to include an example of non-success with distance learning, by adding a study of the Brazil madureza program to those proposed for Israel, Kenya and Korea. The Brazil study would be undertaken at an additional cost of \$4,000, bringing the total authorization to \$52,000.

Retention of Literacy/Numeracy Skills Among School Leavers

10. Reservations about this proposal centered on uncertainties about (a) the specific content and output of Stage 1; the extent to which, for example, survey instruments would actually be applied to a sample of school leavers; (b) which variables, particularly intelligence, location (rural/urban), and post-school experience, could be successfully controlled for in the experimental design; and (c) the most appropriate means of ensuring that adequate statistical techniques are brought to bear at the critical design stage.

11. Primarily on the premise that Stage 1 seems to allow enough time to clear up these issues before conducting intensive case studies, the Committee recommended that the proposed Stage 1 be approved, but that the sponsors provide a clearer articulation of the budgetary expenditure and the functions performed by those employed on the project. Messrs. Serageldin and Wodajo in consultation with the Research Committee Secretary should establish a steering group with an eye to what its members can contribute to the

statistical design. The sponsors should furthermore not hesitate to seek an outside opinion on the adequacy of sampling techniques, even at a small addition to the budget, should that prove desirable.

Supplementary Request: "Education and Rural Development in Nepal" (No. 671-49)

12. While this request for an extension of the Nepal study to the Chiang Mai region in Thailand was approved as presented, some Committee members would have welcomed a prior statement of research objectives in rural development more generally, against which to evaluate this request. Without one, it was difficult to judge whether the economy of the Chiang Mai region presented features of sufficient general interest to make it a high priority for intensive study.

Supplementary Request: "International Comparison Project" (No. 670-68)

13. The request for an additional FY77 allocation of \$20,000 under this project was approved as presented.

Distribution: Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerda, Little, Picciotto, van der Tak, Vergin, Waide; Pfeffermann

OFFICE MEMORANDUM

TO: Research Committee Members


DATE: March 24, 1977

FROM: Orville F. Grimes, Jr., VPD SUBJECT: Minutes of Meeting on March 17, 1977

Attending the meeting were Messrs. Chenery (Chairman), de Vries, Dubey, Jaycox, B. King, Little, Picciotto, van der Tak, and Grimes. Also present for the discussion of the report on Bank population research were Messrs. Kanagaratnam, T. King, Messenger, and Stoutjesdijk.

Data-Intensive Research

The Chairman noted that few proposals had recently been submitted involving the large-scale generation of original data. Particularly as expenditures are again expected to fall considerably short of the current year authorization, the research program could probably support one or two such projects each year. This matter will be taken up with the research-producing departments.

 Management and Organization of Irrigation Projects (No. 671-34)

Two rather distinct points of view had been reflected in the panel recommendations. While project practitioners had tended to argue for further field studies to deepen the lessons from experience, others had been frustrated at the continued lack of an adequate analytical framework within which such experience could be interpreted. Support was expressed for a two-pronged approach based on these views, in which further field studies by ODI would be supplemented by a parallel desk study focusing in detail on the questions to be addressed in a later, more extensive field phase.

The Committee accordingly recommended approval of the ODI portion of the proposed Phase II, including associated staff travel. In addition, while recommending approval in principle, the Committee requested that the desk study on methodology be described more fully in a resubmitted proposal. Instead of several methodological studies, the sponsors should concentrate on developing the single most promising approach, perhaps using one principal consultant with specialized guidance from others. Such a procedure would undoubtedly also prove less costly than that reflected in the present proposal.

Economic Role of Railways -
Determinants of Rail Traffic

The development of improved methods of forecasting rail traffic was seen as one of several objectives of this proposal, which taken together constitute a research program for the entire sector. Several Committee members accordingly stressed the need to be as specific as possible about the content of the first phase. Guidance on the research design and the choice of consultants should be sought from an Advisory Panel, which would include appropriate Regional staff and other experts such as Alan Walters. The Committee authorized the Research Adviser to negotiate a final figure with the sponsors, on the basis of a reduced first phase budget which some Committee members felt should be in the range of \$10-15,000.

Supplementary Request: "A Comparative Study of
the Sources of Industrial Growth and Structural
Change" (No. 671-32)

The request for an additional \$10,100 under this project (memorandum from L. Westphal to B. King and O. Grimes, February 23, 1977) was approved.

"Bank Research on Population Issues"

Committee members in the main felt that a clear program of research, with priority issues identified, did not yet emerge from Part Two of this draft report. Many felt that what seemed a strong emphasis on household surveys left the impression that the Bank viewed such techniques as ends in themselves, rather than tools for an improved understanding of the main issues. In this regard some participants felt that more attention should be given to the Bank's comparative advantage in pursuing the research topics it considered of highest priority. Some suggested also that methods of determining the cost-effectiveness of various policy instruments could be given greater emphasis. In revising Part Two and reducing the report's length for Board presentation, the authors should therefore give primary consideration to questions such as (a) What should the Bank, as contrasted with others, do?; (b) Within broad categories ("Population and Socioeconomic Development"), what are the major research issues?; and (c) Which tasks can be accomplished relatively quickly,

with immediate payoff to operational staff, and which others are suited to a longer-term, more analytical treatment?

Distribution

Messrs. Chenery, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerdau, Little, Picciotto, van der Tak, Vergin, T. King, Kanagaratnam, Messenger, Stoutjesdijk

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *of*

SUBJECT: Minutes of Meeting on February 4, 1977

DATE: February 8, 1977

1. Present at the meeting were Messrs. Chenery (Chairman), Balassa, de Vries, Jaycox, B. King, Kuczynski, Little, Ray (for Mr. van der Tak), and Grimes.

Education and Rural Development in Nepal

2. The Committee first noted that the review panel had thoroughly considered the methodological and statistical problems likely to arise as this study is carried out, and had been persuaded that the sponsors were aware of these problems and were equipped to deal with them. At the same time, the organization of the project in Nepal, especially confirmation of the role of New ERA and assurance of government support, remains to be clarified. On the understanding that these issues are to be resolved to the Committee's satisfaction before field surveys are undertaken, a recommendation to approve the proposal as presented carried without dissent. It was noted that a supplementary proposal to include Thailand as a second case study, covering all aspects of the Nepal research except the Benor extension evaluation, may be presented to the Committee at some time in the near future.

Interim Report and Supplementary Request:
"Country Case Studies of Agricultural Prices
and Subsidies" (No. 671-42)

3. Originally planned for November 1976, the interim report on this project (memorandum from Colin Bruce to B. B. King, January 25, 1977) outlines the current status of work on the partial equilibrium case studies. The report states that all are progressing satisfactorily except the Kenya report, whose shortcomings result from an unexpectedly skimpy data base combined with the unfamiliarity of the consultants with shadow prices in theory and application. When overruns and savings on the other case studies are considered, the additional funds requested to complete the partial equilibrium studies amount to \$15,100.

4. The Committee decided that an ad hoc group composed of Messrs. Balassa, Little and others should in the near future meet with the sponsors to take stock of where the project is, review the methodologies applied, and evaluate the prospects for successful completion of the case studies on schedule. Mr. Vergin has subsequently indicated his interest in participating in such a group, the findings of which will be reported to the Committee.

Annual Report on Bank Research

5. During a discussion of the World Bank Research Program report (January 13, 1977), it was decided that the Secretary to the Research Committee should circulate to Committee members selected report annexes of particular interest, together with some working notes on issues and questions concerning Bank research. Mr. Ray agreed that for the Board discussion of research on Tuesday, February 15 it would be useful for CPS to produce a listing of selected reports from its Departmental studies, to complement one currently in preparation for the DPS.


6. The Committee agreed that over the coming year, as the volume of completed research continues to rise, the need for a mechanism to ensure that findings are transmitted to users in an operationally useful form will become increasingly acute. While no consensus was reached on how this might best be accomplished, the Committee felt that future meetings could well address this issue in greater detail.

Distribution

Messrs. Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox, B. King, Kuczynski, Lerdaу, Little, Picciotto, van der Tak, Vergin, Ray

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Minutes of Meeting on January 21, 1977

DATE: February 4, 1977

1. Attending the meeting were Messrs. Chenery (Chairman), Avramovic, Balassa, de Vries, B. King, Lerdaу, Little, van der Tak, and Grimes. Present for the discussion of the proposal on Strategic Planning to Accommodate Rapid Growth in LDC Cities were Messrs. Churchill, Pfeffermann, Stoutjesdijk, and Waide.

Strategic Planning to Accommodate
Rapid Growth in LDC Cities

2. The Committee agreed with the review panel that a study to develop tools for spatial and economic planning in one city was of high priority. However, Committee members, in considering the revised Stage 1 proposal and overview of Stage 2 (January 13, 1977), shared the continuing reservations of the review panel about the objectives, methodology, and design of the proposed study. Since it remained unclear what specific problems or hypotheses would be addressed, there was wide agreement that "additional descriptive and analytical work," prescribed for Stage 1 under Task 4 (pp. 3-4) of the January 13 proposal, was of prime importance. Some Committee members felt it was the central focus of Stage 1; all felt it should find a much more prominent place in the execution of Stage 1. Several Committee members suggested changing the order of Stage 1 to examine first the questions to be addressed and the methodology to be applied, and to select subsequently a city whose problems resemble those identified in the design phase.

3. One panel member present at the meeting said that, while the purposes and concepts of the study had been somewhat clarified in the revised proposal, there remained an immoderate preoccupation with purely spatial concerns. The spatial dimension of this project is, in his view, neither relevant to the Bank nor likely to survive generalization from the site city to other cities in the developing world. While not reaching a consensus on what specifically is meant by "spatial" analysis or its operational usefulness, Committee members shared the concern that an analysis undertaken in one city should in its essentials be replicable elsewhere.

4. The Committee felt that the choices on this project boiled down to three:

- (a) The sponsors would be asked to define their hypotheses in more concrete terms, which in the view of some Committee members should be possible even before choosing the city. A revised proposal, perhaps reviewed by the present panel, would then be considered at a future Research Committee meeting.
- (b) The sponsors would proceed with Stage 1, on the understanding that the appropriate balance between the design of a research methodology (task 4) and the selection of a site city (tasks 1-3) was to be established in consultation with the Steering Group directed by Mr. Stoutjesdijk.
- (c) The concept of a City Study as embodied in the present proposal is unacceptably deficient.

5. By a substantial margin, Committee members voted to recommend adoption of the second alternative (b). In addition to giving more attention to methodology and the formulation of hypotheses in consultation with the Steering Group (which will include as members Messrs. Pfeffermann and Waide), the sponsors were enjoined not to exclude the option of undertaking the project in more than one city. It is also understood that the sponsors will obtain the consent and cooperation of municipal and national authorities, and of the Bank Regional Office(s), as a necessary step during Stage 1 in establishing a case for a City Study. A FY77 authorization of \$35,000 was approved.

Urban Labor Markets in Latin America

6. This proposal had benefited from a long gestation period, during which it was possible to formulate specific hypotheses about labor market behavior and evaluate their importance from the standpoint of a more general "Framework for Research on Urban Labor Markets." A note from the principal Bank researcher (memorandum from Richard Webb to Messrs. King and Grimes, January 12, 1977) had clarified to the satisfaction of the panel the scope of the proposed project in relation to the overall research program, and the nature of the statistical work on employment matrices. The Committee therefore recommended approval of the proposal as presented, authorizing a total of \$43,600, of which \$20,100 is for FY77.

Supplementary Requests: "Social Accounts and Development Models" (671-27), and "Urban Traffic Restraint - Singapore" (671-20)

7. These requests were also approved as presented. The specific budget authorizations are to be determined by the Research Adviser after examining whether any savings in the amounts requested are possible, consistent with maintaining a reserve against contingencies.

Supplementary Request: "Urban Public Finance and Administration" (670-70)

8. Additional funding was viewed by the Committee as necessary if the voluminous case study material produced under this project is to be pulled together in a more coherent framework. It was felt that an additional payment to the principal consultant should not exceed \$10,000. Accordingly, the supplementary authorization for this project is \$13,700.

Request for Funding: Conference on "The Analysis of Distributional Issues in Development Planning" (670-92)

9. The Committee responded positively to the request for financial support for this Bellagio Conference, but anticipated that the final budget will likely be lower than the one presented. It has subsequently been decided to seek funds for Bank staff travel from the respective Departmental budgets. The resulting claim on the research budget (still perhaps subject to minor adjustment) would therefore be \$14,000.

Other

10. The proposal "Education and Rural Development in Nepal" and the Annual Report on Bank Research, together with a memorandum from Colin Bruce on the "Country Case Studies of Agricultural Prices and Subsidies" project (671-42) circulated separately on January 28, are on the agenda of the next meeting of the Committee, Friday, February 4. Later this month, on Thursday, February 24, a special meeting of the Committee is scheduled to discuss a draft progress report on Bank population research following publication of the Berelson Report ("External Advisory Panel on Population - Final Report," SecM76-647, September 14, 1976).

Distribution

Messrs. Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox,
B. King, Kuczynski, Lerdau, Little, Picciotto,
van der Tak, Vergin
Churchill, Pfeffermann, Stoutjesdijk, Waide

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Minutes of Meeting on October 28, 1976

DATE: November 4, 1976

1. Present at the meeting were Messrs. Chenery (Chairman), Avramovic, Balassa, de Vries, Dubey, Jaycox, B. King, Pfeffermann (for Mr. Lerdaу), van der Tak, Vergin, and Grimes.

Country Case Studies of Agricultural Prices and Subsidies (No. 671-42)

2. Supporting the conclusions reached by the review panel, the Committee agreed that a fuller investigation of agricultural prices and subsidies with formal sector models could serve as a valuable check on partial equilibrium results, adding weight to the policy conclusions that are eventually reached. At the same time, there was concern that the three case studies envisaged might seriously overburden an already ambitious work schedule. For Thailand, furthermore, the doubts expressed concerning the overall quality of the model, together with an apparently low degree of commitment by the government, would effectively rule out any chance of coming to a satisfactory agreement within the budgetary limits established. The Committee agreed that this possibility should not be pursued further. However, an analysis for Mexico based on the CHAC model appears promising, particularly as the Zambia model would probably not be ready in time to be useful for this project. Likewise, the Portugal study could likely be undertaken at low marginal cost in an atmosphere of increasing Bank involvement with agriculture in that country.

The Committee accordingly decided to approve in principle case studies of Portugal and Mexico of the type envisaged in Colin Bruce's memorandum of August 26 (leaving open the possibility that the partial equilibrium analysis might not be necessary in both cases), on condition that support from the respective governments is obtained. The budgetary consequences are to be determined by the Research Adviser, in consultation with the project sponsors who are to review carefully the scheduling of these studies in relation to that of the original research program and the Policy Paper.

Simulation of Buffer Stocks (No. 671-24)

3. The Committee approved this request for supplemental funding, noting the consensus between panel members and the principal researcher that the intent of the proposed additional work is to examine grain storage and trade policies in India as a background to further development of the model. A FY77 authorization of \$25,000 was approved. The principal researcher should discuss with Mr. Balassa the possibility of devoting greater attention than proposed to the impacts of restrictive foreign trade policies (question (a) of Mr. van der Tak's memorandum of October 5), particularly in view of the difficulties in estimating the cost of fluctuations in foreign exchange levels (question (c) of the above memorandum) when grain supplies are stabilized through trade.

Standards of Reliability of Urban
Electricity Supply (No. 670-67)

4. Noting the reservations of the review panel about how (and whether) this topic could be addressed using the approach outlined in the proposal, the Committee decided that approval should be contingent on a favorable review, by an ad hoc group to be organized by Mr. van der Tak, of a note that would specify the methodological approaches to be employed, focusing in particular on how the cost of power outages is to be measured and the tradeoff between distribution costs and reliability assessed.

Other

5. Mr. de Vries suggested, and it was agreed, that the Operations Evaluation Department should be consulted as and when the forms to be submitted upon completion of a research project are revised.

6. Messrs. Balassa, de Vries, and others favored circulation of evaluation reports, to which a great deal of energy and effort has been devoted, to all Committee members. Copies of the evaluations completed in early October will therefore be included in the materials furnished for the next meeting.

7. If there is enough business, the Committee will next meet on Friday, December 17.

Distribution

Messrs. Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox,
B. King, Lerdau, van der Tak, Vergin, Yudelman
cc: Messrs. Pfeffermann, Weiner, Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD

SUBJECT: Minutes of Meeting on September 23, 1976

DATE: September 27, 1976

1. Attending the meeting were Messrs. Chenery (Chairman), Avramovic, Balassa, de Vries, Dubey, Jaycox, B. King, Lerdaу, Ray (for Mr. van der Tak), and Grimes.

Programming and Designing Investment: The Indus Basin

2. Noting in particular that this proposal in its 3-4 year time frame seeks to improve project design in an environment in which investment decisions will be made and carried out over many decades, Committee members agreed with the review panel that the project has significant operational and policy value. It also builds on previous research in its capability to assess income distribution as well as efficiency aspects of farm-level investment activity and instruments of policy. The Committee accordingly supported the recommendation of the panel, approving a total authorization of \$270,000, of which \$85,000 is for FY77.

Cost Saving in the Water and Waste Disposal Sectors through the Use of Appropriate Technology

3. The Committee agreed with the review panel that the topic proposed for study is of high operational significance. Although it might eventually form the basis for research conducted in closer harmony with other agencies, up to the present these agencies have been slow to recognize the need for environmentally acceptable supply and disposal systems that also are affordable. The study would therefore be carried out by the Bank, but with participation from interested outside individuals. Such individuals are likely to be included with Bank staff in the Steering Committee that will advise the project sponsors. It was noted that provision for Bank staff inputs, supplemented by a consultant program manager (Mr. Gunnerson) half time, seemed adequate but no more than adequate to carry out the project.

4. Like the panel, however, the Committee found the methodology not clearly specified and expressed reservations about the sequencing of field work. It was pointed out that the sponsors planned to develop techniques of analysis through the first phases of the research, leading to a clearer conception of ways in which "pilot project designs" or other operational results may be realized. Strong sympathy was expressed

for the panel's concern that the research avoid covering too many countries right away, before the lessons learned could be incorporated in future field work. Yet from the revised field work schedule, ten country case studies are to be prepared within the first year.

5. The Committee recommended approval of Phase I of the project (a bibliographic search and preparation of consultants' terms of reference), noting that the outcome would be subject to a Research Committee review as agreed with the project sponsors and stated on page 7 of the revised proposal. It also recommended approval of a limited Phase II, the funding for which is intended to finance work on the first three country case studies (Japan, Korea, and Taiwan). Specific authorizations are to be determined by Messrs. King and Grimes in consultation with the project sponsors. A progress review to evaluate the results of the field work will take place in September 1977 or upon completion of the case study reports, whichever comes first. This review is, of course, additional to the progress report expected at the end of Phase I. The Committee further endorsed the need for a Steering Group, which should include a member of the Research Committee, to oversee progress of the study. Mr. Jaycox has agreed to serve on such a Group.

Madagascar Feeder Road (No. 671-14)

6. In its execution this project has encountered unusual difficulties. However, preliminary tabulations of the post-construction survey of economic activity are reported to be promising. The bulk of the additional funding requested would bring the consultant most familiar with these tabulations to Washington to finish his report. On balance, Committee members felt that the additional funds needed to complete the project were justified. A FY77 authorization of \$16,500 is therefore approved. When a cost overrun of \$3,100, now charged against FY76 research expenditures under this project, is transferred to the budget of the Transportation Department, the FY77 authorization will be increased accordingly.

Distribution

Messrs. Chenery, Avramovic, Balassa, de Vries, Dubey, Jaycox,
B. King, Lerda, van der Tak, Vergin, Waelbroeck,
Yudelman

cc: Mr. Ray
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members
 FROM: Orville F. Grimes, Jr., VPD *Bank*
 SUBJECT: Minutes of Meeting on June 23, 1976

DATE: June 25, 1976

1. Present at the meeting were Messrs. Chenery (Chairman), Avramovic, Balassa, de Vries, Thalwitz, Vergin, Waelbroeck, Yudelman, Ray, B. King and Grimes.

Non-Monetary Activities and Income Comparisons

2. The Committee agreed with the review panel that although the issues raised in the study are of significant intellectual interest, this proposal is not likely to address them in ways that would significantly benefit Bank operations. While declining to recommend approval of this proposal, the Committee encouraged the sponsors, in collaboration with the DRC Income Distribution Division and an interested Regional Office (possibly East Asia and Pacific), to examine whether a different proposal that would focus more intensively on within-country comparisons of income, could eventually be formulated.

Agricultural Innovation and Rural Development

3. This proposal, according to most Committee members, could usefully bring together evidence now scattered on the role of innovation and problems of introducing new technologies in agriculture. Reservations were expressed, however, about the ambitiousness of the proposal's objectives (as an illustration, members questioned whether "The Role of Innovation in Agricultural Development" -- the proposed Chapter 1 -- could be adequately covered), and whether existing case studies would permit the development of typologies that would enhance the comparability of results. The Committee recognized that to a certain extent these issues had to be examined over time, as the research unfolds. It welcomed the proposed "peer group" as a desirable means of monitoring the progress of the research.

4. The Committee accordingly suggested that the sponsors discuss with the peer group the means by which the proposal's objectives and methodology can be made even more specific and narrowly focused. A revised proposal, accompanied by a memorandum describing the revisions undertaken, could then be discussed with Messrs. Thalwitz and Waelbroeck, constituting an ad hoc advisory group of the Research Committee. Based on their reaction, it could thereafter be circulated to Research Committee members to determine whether the proposal as revised can be accepted.

Country Case Studies of Agricultural
Prices and Subsidies

5. The Committee noted that the "expected minimum results" -- items (i) - (vi), pages 2 and 3 of Colin Bruce's memorandum of May 24 -- are confined to an analysis of comparative advantage within agriculture, rather than on an economy-wide basis. Even so, within these limited objectives such an exercise was felt to be worthwhile. A total of \$157,000 was consequently approved for FY77 (on the assumption that Turkey will be excluded) under option (a) of Mr. Vergin's memorandum of June 10, according to which a detailed review in November 1976 will offer suggestions on research design, methodology, and the scope of the study based on a progress report summarizing results achieved up to November. The Committee doubted that a fuller investigation, using sector-wide general equilibrium models like those developed in the DRC, is feasible within the budget and time constraints outlined. It therefore urges that first priority be given to work on the "expected minimum results." If desirable, a separate proposal for research using DRC sector models could be considered at a future meeting.

Consequences of Risk for Agricultural Policy

6. The Committee supported the panel's recommendation on this project, approving a total authorization of \$48,000 of which \$28,000 is for FY77.

Highway Design Study (Project No. 670-27)

7. Noting that this request for supplemental funding had been extensively reviewed in light of work accomplished so far on the project, the Committee agreed that the additional amounts sought were reasonable. A three-year (FY77-79) grant of \$129,000 was approved, with a strong likelihood that about \$48,800 would be required in FY77.

Linkage of Commodity and Country Models (Project No. 671-28)

8. The request for release of additional funds to continue work on this project was approved. The FY77 authorization is now \$30,000; the total authorization (FY76 and later years) remains \$100,500.

9. Also approved were requests for supplemental funding under the following projects:

<u>Project</u>	<u>Additional Authorization (FY77)</u>
Short-run and Long-run Influences upon Income Distribution (670-06)	10.9
Labor Force Participation, Income and Unemployment (670-45)	15.0
Employment Models and Projections (671-06)	28.8

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey, Jaycox,
B. B. King, Lerdau, Thalwitz, van der Tak, Vergin,
Waelbroeck, Yudelman

cc: Mr. Ray
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OF*

SUBJECT: Minutes of Meeting on May 11, 1976

DATE: May 18, 1976

1. Present at the meeting were Messrs. Chenery (Chairman), Balassa, de Vries, Dubey, Jaycox, B. B. King, Lerdaу, van der Tak, Vergin, Waelbroeck, Yudelman, Bohr (Operations Evaluation Department), Stoutjesdijk (Development Research Center), and Grimes.

Personal Distribution of Income (Eckaus Proposal)

2. Though some Committee members felt that this proposal can be given only a modest chance of success, members viewed it as an intriguing idea. Making the attempt should, by itself, prove useful. The Committee accordingly approved the proposal, authorizing \$13,300 for FY77.

"An Agenda for Urban Research"

3. Mr. Chenery noted that preparation of this paper, which sets out an orientation for a Bank-sponsored urban research program, benefited from studies begun in 1974 by the Urban Poverty Task Force. He said that the main objective of the paper is to provide guidelines for preparation of research proposals that address issues of urban poverty.

4. Mr. Jaycox said that the Urban Task Group, which had discussed the paper on May 10, had been broadly supportive of the research strategy proposed. An appropriate balance seemed to have been struck between research to support specific components of the Action Program on the one hand, and, on the other, studies that could add to knowledge of alternative approaches as the Action Program unfolds. Discussions throughout the Bank in preparation of this paper had themselves heightened awareness among Bank staff of urban problems and research requirements.

5. Little concrete guidance seemed to be provided, however, on which topics should receive high priority in such a program of research. As one illustration, a group of studies like that envisaged in the "City Study" could conceivably take up an inordinately large share of available funds. Whether this is appropriate is an issue that needs to be addressed. The Task Group also agreed that a revised draft of the paper should more fully reflect the importance of research conducted as part of the monitoring and evaluation

of urban development projects. Analysis of the cost-effectiveness of poverty-related projects would shed light on crucial interdependencies in project design and execution, permitting a more precise assessment of the tradeoffs between project cost and the number of persons reached.

6. At the same time, Mr. Balassa stressed that the more specific interdependencies in market operations in urban areas could be given more emphasis. The paper also seemed vague, he said, about how specifically to gauge the impact on poverty of emphasizing small scale production. An important gap in knowledge is the extent to which small scale enterprises are in fact competitive or complementary with larger firms. He added that the paper correctly highlights the importance of the urban poor as both producers and consumers.

7. Several members noted that the paper does not establish a clear set of priority research topics, though opinions were divided as to whether this was more appropriately the responsibility of individual research-sponsoring units. Mr. de Vries said that mention should be made of the benefits expected from ongoing studies in industry, income distribution, and other fields. Research on urban problems is also being undertaken in the framework of urban sector and basic missions. Results from these efforts could usefully be discussed in about nine months at a meeting with DPS and CPS staff.

8. After the paper is revised to take account of suggestions from the Urban Task Group, it should have a wide distribution, to Programs and Projects managers as well as research staff. Researchers would be encouraged, with the drafting group as an advisory body, to come up with specific proposals that follow the spirit of the present research agenda. Close contact with operating departments (DFCs, for instance) is also needed to improve the design of monitoring and evaluation systems.

Cleared with and cc: Messrs. B. B. King, Jaycox, Stoutjesdijk

Distribution: Messrs. Chenery, Avramovic, Balassa,
B. de Vries, Dubey, Lerdau, Thalwitz,
van der Tak, Vergin, Waelbroeck,
Yudelman

cc: Mr. Weiner, Mr. Bohr, Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: Orville F. Grimes, Jr., VPD *OF*

SUBJECT: Minutes of Meeting of March 25, 1976

DATE: March 26, 1976

1. Present at the meeting were Messrs. Chenery (Chairman), Avramovic, Dubey, Jaycox, B. B. King, Lerdaun, Thalwitz, van der Tak, Waelbroeck and Grimes.

International Review Group on Social Science Research in Population and Development

2. The Committee unanimously agreed with the review panel that although issues in population research are of interest to the Bank, this proposal, when judged according to the standards routinely applied to Bank research proposals, seems incapable adequately of addressing these issues. It felt that support of a research program whose methodology, objectives and usefulness to ultimate users were, according to a technical review by Bank staff, found wanting could set an unfortunate precedent. Recognizing, however, that such a technical review may not be a ruling factor in this case, members decided to report these conclusions to Mr. McNamara, who had earlier indicated agreement that the work should be undertaken and, if so, that it should be financed from the Research budget. Mr. Chenery will send a memorandum to Mr. McNamara outlining the Committee's findings and suggesting what possible further action might be taken if it is decided on other than technical grounds that the Bank should make a contribution.

Evaluation of Asian Data on Income Distribution (Project No. 671-08)

3. The Committee noted that Phase 2 of this project, and eventually Phase 3, should help identify major characteristics of poverty groups in a broad cross-country framework and, together with companion research on income distribution in Latin America, lead to policy-oriented results. It accordingly approved the work program planned for Phase 2, authorizing an additional \$94,400 (\$74,400 in FY77 and \$20,000 in FY78). Phase 3 will be the subject of a separate submission to the Committee at a later date.

Optimality of Tax-Subsidy Intervention

4. This proposal was received too late for review. Questions arose of principle -- the proposal would cost so little that funding by the sponsoring department might be

more appropriate -- and of execution, particularly whether the DRC had adequate staff to manage additional research in this area. Given, in addition, the links between this proposal and that on agricultural prices and subsidies forthcoming from CPS in support of a Policy Paper on the same subject, the Committee recommended that an ad hoc group under Mr. van der Tak examine how the proposal's objectives and methodology relate to those of the CPS effort in research and policy. This group will report its findings to the Committee.

Urban Research

5. Under other business, Mr. Chenery reported on the progress of the Stoutjesdijk paper outlining a framework for Bank urban research, and of the "City Study" (see "Strategic Planning to Accommodate Rapid Growth in LDC Cities," included with materials for the February 13 meeting of the Committee). Although the objectives and, more particularly, the methodology of the "City Study" need to be set down more clearly, the work envisaged does seem to fit logically into the framework for urban research, a revised draft of which will shortly be available. A group of interested Bank staff, discussing the most recent version of the proposal on March 23 with Messrs. Keare and Renaud and the major consultant (Professor Rothenberg), was sufficiently encouraged to ask for a redrafted proposal spelling out more clearly what is to be undertaken and what methods will be used. Mr. Chenery's feelings on the concept of such a study, he reported, had evolved from essentially negative to neutral or slightly positive. The redrafted proposal could be considered at the next meeting of the Committee so that, if approved, a research team could be assembled before its members are obliged to accept other commitments.

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey,
Jaycox, B. B. King, Lerdau, Thalwitz, van der Tak,
Vergin, Waelbroeck, Yudelman
Ms. Weaving
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: February 19, 1976

FROM: Orville F. Grimes, Jr., VPD SUBJECT: Minutes of Meeting on February 13, 1976

1. Attending the meeting were Messrs. B. B. King, Avramovic, Balassa, Jaycox, Lerdaу, van der Tak, Waelbroeck, and Grimes. Mr. Warford was present for the discussion of the urban proposal.

Analyzing the Effects of Urban Housing Policies in LDCs

2. Opinions on the merits of this proposal were widely divergent. Members felt that many of the reservations expressed in the review panel meeting -- particularly whether the model, conceived and calibrated for US cities, could be modified to take account of housing market conditions in developing countries -- raised real doubts about the proposal's chances of producing useful results. Views were fairly evenly divided, however, on whether this risk was worth taking. Mr. Balassa felt that discussion of this and other urban proposals would be considerably strengthened when the Stoutjesdijk paper outlining a framework for Bank urban research is completed and reviewed. He added that the process of calibrating the Urban Institute model to depict conditions in developing countries would be likely to take far more time than the four months of professional manpower envisaged in the proposal. Mr. Waelbroeck said that the proposal did not adequately spell out how the model worked and furthermore did not seem capable of dealing with the major decisions (infrastructure provision, roads, and so on) municipal governments in LDCs are called upon to make. Mr. Lerdaу questioned whether, among urban research topics needing attention, housing was as important as employment and related issues. He also questioned the realism of the proposal to re-examine the project after the first \$32,000 was spent (Task I), and to make the second \$37,000 contingent on a satisfactory finding on Task I. He feared that no valid new elements for making a judgment would be available at the time of the re-evaluation, since it was only during Stage II that the model would be tested. In response it was noted that the Bank is mounting a significantly greater lending effort in urban housing than in the past. Findings from this research could shed light on important features of urban housing market operations in LDCs and help evaluate the impacts of specific policy interventions.

3. The Committee ultimately decided -- by a vote of four to three -- to accept the review panel's recommendation to approve Task I of the proposal. A total authorization of \$32,200 was approved, of which \$10,000 was allocated for FY76. Upon completion of Task I a panel of experts, composed of urban and housing specialists and persons familiar with the construction and use of models, will be established to review the achievements of the project and judge whether further work is warranted.

Narangwal Population and Nutrition

4. The Committee noted that questions as to the operational significance of the broad issues to be treated in the research, and the economic inputs needed to supplement the Johns Hopkins research team, were in the main satisfactorily resolved in the resubmitted proposal. However, it was still not clear whether the Narangwal data could be assembled in such a way as to treat these issues adequately. Mr. Avramovic asked about the extent to which authorities in India had been consulted about the proposed use of the data. The Secretary will examine this question with the Bank and Johns Hopkins researchers.

5. While acknowledging the view expressed by the proposers that a phasing of the research would be difficult, the Committee felt that an interim review was necessary. A total of \$93,000 (\$46,000 in FY76 and \$47,000 in FY77) was accordingly authorized to support the project through the first half of FY77. Additional funding would be contingent on a favorable recommendation from a review panel that would meet in December 1976. A progress report describing the evolution of the project and outlining a future work program would be prepared prior to this review. By the end of April 1976 the researchers are also to submit a work plan for the project as a whole, including a reasonable specification of the intermediate and final outputs to be expected.

Analytics of Change in Rural Communities, 671-17

6. The request for additional funding during FY77 and FY78 was approved as presented. The budget for this project is now:

	(\$'000)
FY76	73.6
FY77	53.2
FY78	24.3
Total	151.1

Cleared with in substance and cc: Mr. B. B. King

Distribution

Messrs. Chenery, Avramovic, Balassa, B. de Vries, Dubey,
Jaycox, Lerdau, Thalwitz, van der Tak, Vergin,
Waelbroeck, Yudelman

cc: Mrs. Hazzah

ROUTING SLIP	DATE Feb. 18, 1976
--------------	--------------------

NAME	ROOM NO.
Mr. E. Lerdaу	B 906
<i>Mr. Grimes</i>	

	APPROPRIATE DISPOSITION	NOTE AND RETURN
	APPROVAL	NOTE AND SEND ON
X	COMMENT	PER OUR CONVERSATION
	FOR ACTION	PER YOUR REQUEST
	INFORMATION	PREPARE REPLY
	INITIAL	RECOMMENDATION
	NOTE AND FILE	SIGNATURE

REMARKS

Are there changes that should be made in this section?

I would be grateful if the attached could be inserted.

LG

FROM O. Grimes	ROOM NO. F 1233	EXTENSION 6003
-------------------	--------------------	-------------------

Analyzing the Effects of Urban Housing Policies in LDCs

2. Opinions on the merits of this proposal were widely divergent. Members felt that many of the reservations expressed in the review panel meeting particularly whether the model, conceived and calibrated for US cities, could be modified to take account of housing market conditions in developing countries -- raised real doubts about the proposal's chances of producing useful results. Views were fairly evenly divided, however, on whether this risk was worth taking. Mr. Balassa felt that discussion of this and other urban proposals would be considerably strengthened when the Stoutjesdijk paper outlining a framework for Bank urban research is completed and reviewed. Mr. Waelbroeck said that the proposal did not adequately spell out how the model worked and furthermore did not seem capable of dealing with the major decisions (infrastructure provision, roads and so on) municipal governments in LDCs are called upon to make. Mr. Lerdaу questioned whether, among urban research topics needing attention, housing was as important as employment and related issues. In response it was noted that the Bank is mounting a significantly greater lending effort in urban housing than in the past. Findings from this research could shed light on important features of urban housing market operations in LDCs and help evaluate the impacts of specific policy interventions.

Insert

-- by a ~~vote of 4 to 3~~ *narrow margin--*

3. The Committee ultimately decided to accept the review panel's recommendation to approve Task I of the proposal. A total authorization of \$32,200 was approved, of which \$10,000 was allocated for FY76. Upon completion of Task I a panel of experts, composed of urban and housing specialists and persons familiar with the construction and use of models, will be established to review the achievements of the project and judge whether further work is warranted.

He also questioned the realism of the proposal to re-examine the project after the first \$32,000 were spent (Task I), and to make the second \$37,000 contingent on a satisfactory finding on Task I. He feared that no valid new elements for making a judgment would be available at the time of the re-evaluation, since it was only during Stage II that the model would be tested.

OFFICE MEMORANDUM

TO: Research Committee Members
DATE: October 28, 1975

FROM: Orville F. Grimes, Jr., VPD *OF*

SUBJECT: Minutes of Meeting on October 23, 1975

1. Attending the meeting were Messrs. Chenery, Balassa, B. de Vries, Jaycox, Karaosmanoglu, B. B. King, Lerdau, Schulmann, Thalwitz, van der Tak, Waelbroeck, Yudelman and Grimes. Present for the education strategy paper discussion were Messrs. T. King, Jallade and Simmons. Mr. Winterbottom (Information and Public Affairs Department) attended as an observer.

Income Distribution in Thailand - Phase I (671-36)

2. This project was approved as presented. The total authorization (FY76 and FY77) is \$53,000 of which \$42,000 is authorized for FY76. Mr. de Vries and others suggested that early discussions between researchers and potential users in the Regional Offices would help give the project a better articulated focus in operational work. Mr. Jaycox said that liaison with members of the Urban Poverty Task Group is also desirable, especially to help define target populations for urban-oriented projects.

Narangwal Population and Nutrition

3. Despite general agreement that the research proposed under this project was of potential usefulness for the Bank, many questions about the design and purpose of the project had not yet been resolved to the Committee's satisfaction. Uncertainties remained about the suitability of the data for Bank research objectives, the operational significance of the broad issues to be treated in the research (deriving in part from lingering uncertainty as to what these issues were), and the nature and magnitude of the economic inputs needed to bolster the Johns Hopkins research team.

4. The Committee accordingly approved a "program grant" of \$10,000 to meet expenses incurred in reformulating the proposal over a maximum of three months. In their deliberations with the Johns Hopkins team, Mr. T. King and other Bank sponsors should work closely with an informal advisory group composed of members of the Population and Nutrition Projects Department and other Bank staff under the general guidance of Mr. van der Tak. A revised proposal would then be considered in the normal course of a future Research Committee meeting.

Supplemental Requests

5. The following supplemental requests were approved as presented:

- (a) An increase of \$40,000 in the Bank's contribution to the International Comparison Project (No. 670-68). The total Bank commitment to this project for FY75-78 thus becomes \$400,000.
- (b) An additional authorization for FY76 of \$16,000 in computer funds for Distributive Impact of Public Expenditures (No. 670-96).
- (c) An additional authorization for FY76 of \$20,000 for the Singapore Traffic Restraint Study (No. 671-20), for the purposes stated in Mr. Jaycox's memorandum to Mr. B. B. King of September 19, 1975. To the extent that funds turn out not to be required for these purposes, they will be returned.

Proposal for a Research Strategy and Program in Education

6. The Committee discussed a paper on education research prepared by the Education Projects and Development Economics Departments (memorandum from Messrs. Ballantine and Gulhati to Mr. B. B. King, June 12, 1975). Messrs. Jallade and Simmons participated in this discussion. The paper identified six priority areas for policy-oriented research:

- (i) the process of learning;
- (ii) education and employment;
- (iii) education and rural development;
- (iv) equity;
- (v) cost and finance; and
- (vi) evaluation, planning and management.

Committee members said that these categories were so all-inclusive as to admit all potential research on an equal footing. It was felt that the paper provided a wide-ranging overview of possible research categories much more than a strategy for setting priorities in Bank education research. It fails to pinpoint those research topics not worth pursuing, either because past research on them has led nowhere or because sufficient knowledge has been accumulated that additional effort would have a low marginal return. Nor does it identify research areas in which the Bank has a comparative advantage. Messrs.

October 28, 1975

Simmons and Jallade said that progress has been made in setting up priority topics within the broad categories -- "education and rural development" was one -- and it was agreed that additional work in this area should be pursued with interested Departments.

Distribution

Messrs. Chenery, Balassa, B. de Vries, Jaycox, Karaosmanoglu, B. B. King, Lerdau, Schulmann, Thalwitz, van der Tak, Vergin, Waelbroeck, Yudelman

cc: Messrs. Simmons, Jallade, T. King, Gulhati, Ballantine, Winterbottom

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: O. F. Grimes, Jr. *OG*

SUBJECT: Minutes of Meeting of July 3, 1975

DATE: July 7, 1975

1. Present at the meeting were Messrs. B. B. King, Balassa, B. de Vries, Karaosmanoglu, Lerdaу, Schulmann, Vergin, Waelbroeck, Ray and Grimes.

Organization and Management of Irrigation Projects (III.1)

2. The Committee authorized \$45,000 for Stage I, to be undertaken during FY76. Whether Stage II will eventually be supported depends on results obtained from Stage I. Since a portion of Bank staff time on the project represents inputs from the Regional Offices, it is important to obtain a commitment of support, including staff time, from the Regions during the desk study. Mr. Vergin said that East Asia and Pacific Region, for one, would provide such support.

Export Incentives in Developing Countries (IV.1)

3. Subject to arrangements being worked out in the four preferred countries (Brazil, Korea, Mexico and Turkey), this project was approved as presented. A total of \$168,000 through FY78, with \$28,000 for FY76, was authorized. Mr. de Vries said that the project sponsors should keep in close touch with research within the DPS on market conditions for industrial products, which would complement the project's objectives. It was also agreed that the researchers should review the Bank's experience with DFC's as an additional source of information.

ECIEL Income Distribution Project (RPO 285)

4. Two courses of action were felt to be appropriate based on recent proposals for additional funding. The Committee recommended approval of the entire request of \$85,000 (FY76) on condition that the ECIEL tapes will be acquired by the Bank when the research is completed in June 1976. If acquiring the tapes is not possible, the Committee did not agree on whether the project should go ahead on a phased basis (with, perhaps, \$42,500 authorized now and a review in six months) or be dropped, although it tended to favor the latter solution. The Research Advisor will inquire further about securing the tapes and report to the Committee.

Yale Income Distribution Project (RPO 284)

5. Mr. King reported that there now exists a good possibility of an agreement acceptable to all parties. This will be presented to the Committee later. The Committee felt strongly that disbursements should be scheduled to coincide with production of research output.

Panel Reviews (Memorandum from B. B. King, June 24, 1975)
and Evaluation (Memorandum from B. B. King, June 25, 1975)

6. Reactions of the Committee members to these memoranda will be sought by telephone over the next few days.

Cleared with and cc: Mr. B. B. King

Distribution: Messrs. Chenery, Balassa, B. de Vries,
Karaosmanoglu, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman,
Ray, Mrs. Hughes

cc: Mrs. Hazzah

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: O. F. Grimes, Jr., ECDRB *OG*

SUBJECT: Minutes of Meetings of May 19 and 29, 1975

DATE: June 2, 1975

1. Present at the May 19 meeting were Messrs. (Ms.) Chenery, Balassa, Hughes, Karaosmanoglu, B. B. King, Lerdau, Schulmann, van der Tak, Vergin, Waelbroeck, D. C. Rao and Ray. Attending the May 29 meeting were Messrs. (Ms.) Chenery, Balassa, Hughes, Karaosmanoglu, B. B. King, Lerdau, Schulmann, Thalwitz, van der Tak, Waelbroeck, Yudelman and Ray. Mr. Grimes, who will become the Research Committee Secretary on September 1, was present at both meetings. Action on the 11 projects presented is discussed below, in their order of consideration.

Social Accounting (I.c.1)

2. The Research Committee approved \$63,000 for data collection and analysis in two countries in FY76, on condition that the research take place in countries in which prototype models (RPO 286) have been built. Peru should be dropped if prototype research does not materialize or if the findings will not be publishable there. Consideration of the remaining \$14,000 of the FY76 request, for building a model, was deferred.

Linkage of Commodity and Country Models (II.1)

3. The Committee approved the request of \$100,500 as a three-year package, FY76-78, and \$28,500 for FY76. The recommendation in paragraph 5 of the review panel memorandum, suggesting a review after the first phase, was accepted.

Agricultural Pricing in East Africa (III.1)

4. Financing for the first country study -- Zambia -- of \$73,000 for FY76 was recommended by the review panel and approved by the Committee.

5. Mr. van der Tak suggested that it would be useful to have a review of the agricultural sector models developed so far, emphasizing their application to agricultural planning and policy in countries where the research has been carried out. The question of the appropriate time to undertake this review was also raised. A wider discussion ensued about dissemination of research results. Ms. Hughes said that the Research Committee Secretariat ought to think about how to review work already completed.

Analytics of Rural Change - RPO 317 (III.2)

6. Mr. Ray reported that, although the review panel saw the usefulness in principle of the Muda Basin portion of this proposal, only the Development Economics Department contribution (allocation of time in rural households) was well defined. Responding to Mr. Vergin's comment on the need for careful phrasing of this study, the Committee decided to organize a steering committee, chaired by Mr. Vergin, to review the project in December 1975 after the "interim report" (page 24 of proposal) is discussed with the government of Malaysia.

7. In the meantime, clarification was sought of the project's content and the budget for each part. This was supplied in a note by the project sponsors received shortly before the May 29 meeting. Committee members felt from a necessarily brief review of this note that the scope and cost of the project was now much clearer. Mr. King suggested that Committee members contact him within the next few days with major objections to the proposal as it now stood: if none were received, the proposal would be considered approved and a FY76 budget of \$76,600 authorized. This suggestion was adopted. The total budget authorization will be considered after the steering committee has reviewed progress on the project.

Rural Employment, Income and Labor Markets (VIII.b.1)

8. The Committee approved the total FY76-77 authorization of \$100,000 and the FY76 budget of \$55,000 on condition that the Western Africa Regional Office support the project. A statement of Western Africa support was circulated at the May 29 meeting. The question of whether portions of the Turkey research could be covered under a Bank loan to Turkey was left open.

Rural-Urban Interactions (VIII.b.2)

9. Considering the proposal on May 19, the Committee felt it could support only the initial conference, including a paper prepared by the researcher and Professor Harris on the conference agenda. However, it did not know the cost of either. A subsequent detailed budget submission showed \$32,400 for the conference and \$5,000 for a separate rural survey, for a total request of \$37,400. Deciding that the rural survey was worthwhile and that conference expenses could be roughly \$25,000, the Committee authorized \$30,000 for FY76 under this project.

Patterns of Industrial Development - RPO 305 (IV.1)

10. The committee excised the case studies portion of this proposal, feeling that it warranted a separate request at a later date, and consequently approved \$29,000 of the original request of \$40,500 in FY76 and \$45,000 total for FY76-77.

Sources of Industrial Growth (IV.2)

11. Clear support was expressed for this project as a worthwhile experiment in modeling industrial growth and structural change. To attain the desired richness of experience and fully use the expertise of the researchers, all six country models should be included, though not necessarily simultaneously. The total request of \$91,400 through FY78 was approved, with \$45,300 for FY76. The Committee directed each researcher to discuss fully all aspects of the project with the Regional Offices concerned throughout the course of project design, preparation and execution.

Bikeways (V.1)

12. Although the feasibility of constructing separate bicycle rights of way in developing country cities was a worthy topic for Bank concern, several aspects of this proposal seemed dubious. Modal splits, or the opportunity cost of bikeways compared with other modes of transport, seemed much more important than pure engineering feasibility. It was also not clear what LDC cities would get out of a study done in England. The Committee therefore decided to reject this proposal.

Socio-cultural Impacts of Tourism (IV.3)

13. The Committee again felt that, although the subject deserves serious consideration, its embodiment in this proposal left much to be desired. If the researchers wished to submit another proposal, perhaps aided by an advisory panel as in paragraph 11 of the review panel recommendation, it would be considered in the normal course of the next meeting. However, no endorsement of the project in principle was made or assurance given that funds would be available.

Ability Characteristics (VIII.a.1)

14. This project was approved as presented; \$19,500 was authorized for FY76.

15. Mr. King reported that a request for an additional \$85,000 under RPO 285 (ECIEL Urban Income Distribution in Latin America) would be considered by a review panel on May 30. He was also authorized by the Committee to negotiate the terms under which additional funds would be made available under RPO 284 (Yale Income Distribution Project) to complete the Taiwan case study.

16. The next Research Committee meeting is scheduled for Thursday, July 3, 1975 at 3:00 p.m. in Room E1201.

Attachment

Cleared with and cc: Mr. B. B. King

Distribution:

Messrs. (Ms.) Chenery, Balassa, B. de Vries, Hughes,
Karaosmanoglu, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman,
Ray

Attachment

<u>Project</u>	<u>Authorizations Approved</u> ('000)	
	<u>FY76</u>	<u>Total</u> ^{/1}
Social Accounting	63.0	63.0
Linkage of Commodity and Country Models	28.5	100.5
Agricultural Pricing in East Africa	73.0	73.0
Analytics of Rural Change	76.6 ^{/2}	76.6 ^{/2}
Rural Employment, Income and Labor Markets	55.0	100.0
Rural-Urban Interactions	30.0	30.0
Patterns of Industrial Development	29.0	45.0
Sources of Industrial Growth	45.3	91.4
Ability Characteristics	<u>19.5</u>	<u>19.5</u>
Total	419.9	599.0

^{/1} FY76 onward.
^{/2} Conditional, see paragraph 7.

June 2, 1975

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: D. C. Rao, VPD *DR*

SUBJECT: Minutes of Meeting on April 16, 1975

DATE: April 17, 1975

Present: Messrs. Chenery, B. de Vries, Karaosmanoglu,
B. B. King, Schulmann, Thalwitz,
van der Tak, Waelbroeck, Yudelman,
D. C. Rao, Mrs. Hughes

1. Considering budget Table 2 which shows the estimated demand for funds in FY76 by subject category, Mr. Yudelman pointed out that Agriculture and Rural Development Department would attempt to submit a couple of research proposals in FY76, in view of the shortfall compared with the "guidelines" for this category. Mr. Chenery suggested that where we are short of proposals in priority areas, we might consider research proposals from outside the Bank.

2. Commercial Bank Behavior: The research proposal was approved with modifications. The research should be conducted in a maximum of three countries and the total authorization for this project is a maximum of \$50,000. The precise authorization should be settled between the researchers and Mr. B. B. King after the countries have been selected.

Mr. de Vries suggested that there should be a small group composed of representatives from the Region and the Development Economics Department to ensure effective liaison between the researchers and the needs of the operating departments.

3. West African Migration: The Research Committee approved Part A of the proposal. The total authorization is \$61,000 (for FY76 and FY77), on the assumption that OECD will provide a francophone demographer for this study. If this assumption turns out to be incorrect, the researchers should approach the Committee again.

The researchers were directed to resubmit Part B of the proposal in May, with a better delineation of the methodology to meet the needs of the review panel.

4. ECIEL: The Committee considered Mr. King's memorandum concerning the forthcoming proposal from ECIEL. Mr. King was directed to insist that a minimum condition for financing a proposal from ECIEL is that the proposal should clearly define a research project (rather than a program) which should be fully sponsored by someone from the Bank. The proposal to the Research Committee should also include the background of our financing of ECIEL and an evaluation of what we have got out of the arrangement so far.

Distribution: Messrs. Chenery, Balassa, de Vries, Karaosmanoglu,
King, Lerdaun, Schulmann, Thalwitz, van der Tak,
Vergin, Waelbroeck, Yudelman, Mrs. Hughes

OFFICE MEMORANDUM

TO: Research Committee Members

DATE: March 21, 1975

FROM: D. C. Rao, VPD *DR*SUBJECT: Minutes of Meeting on March 19, 1975

Present: Messrs. Chenery, B. de Vries,
Karaosmanoglu, B. B. King, Lerdaу,
Ray, Thalwitz, Waelbroeck,
Mrs. Hughes

Present for Item 1: Messrs. Pyatt and Ahluwalia

Income Distribution Overview

The Committee discussed the paper prepared by Mr. Ahluwalia. Messrs. Graham Pyatt and Montek Ahluwalia of the DRC participated in this discussion. Mr. Ahluwalia's paper identified seven categories of research on income distribution:

- (i) Developing a factual base;
- (ii) Measures of inequality and social welfare;
- (iii) Formal modelling of growth and distribution;
- (iv) Modelling a part of the economy;
- (v) Studying isolated relationships;
- (vi) Studying the historical experience of growth and distribution;
- (vii) Studying the impact of particular policy instruments.

Mr. Ahluwalia suggested that while topics (v) to (vii) were apparently of higher priority, the problem was that studies in these categories tended to be descriptive, methodologically weak and country particular. He asked for guidance on the relative weight he should place on these various categories in designing future research. No clear guidance was forthcoming. It was generally agreed that there was a striking need for research that helped operational people make the decisions regarding policy instruments that they were routinely making already; and that it was possible to have either relevant or irrelevant research in each of the categories identified by Mr. Ahluwalia. It was suggested that additional work on collecting data or modelling should have a clear policy focus. It was suggested that the Income Distribution Division should canvass the "doers" and "thinkers" to draw up a list of policy instruments that influence income distribution, were particularly important for Bank operational decisions and were researchable.

March 21, 1975

In summary, it was suggested that an imaginative research proposal on particular policy instruments would be preferred to a dull, though methodologically superior proposal in the other categories identified in the overview paper.

RPO 280

The Committee agreed to provide additional funds for the completion of the project "Land Reform in Latin America" (RPO 280). Mrs. Hughes suggested the possibility of paring down the request for additional funds. The Committee directed Mrs. Hughes and Mr. King to settle on a figure and increase the authorization for RPO 280 accordingly.

RPO 276

The Committee approved the request for an additional \$5,900 for the project "Pricing and Investment in Telecommunications".

RPO 233

It was remarked that the completion report appeared to be rather guarded in its evaluation of the project. Mr. Thalwitz, however, said he was aware of this project and considered it an excellent study. It was particularly useful as a manual for new financial analysts entering the Bank.

Problem Projects

It was suggested that compiling and distributing a list of problem research projects might serve to exert salutary pressure on the supervising departments.

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman,
Mrs. Hughes

cc: Messrs. Pyatt, Ahluwalia, Duloy

OFFICE MEMORANDUM

TO: Research Committee Members

FROM: D. C. Rao, VPD *DR*

SUBJECT: Minutes of Research Committee Meeting
January 30, 1975

DATE: January 31, 1975

Present: B. Balassa, H. B. Chenery, H. Hughes,
A. Karaosmanoglu, E. Lerdau, H. Schulmann,
W. Thalwitz, H. van der Tak, H. Vergin,
M. Yudelman

Absent: B. de Vries, B. B. King, J. Waelbroeck

The Research Committee met on January 30, from 3:00 p.m. to 4:30 p.m.. The following decisions were reached:

1. Research Proposal on Buffer Stocks. The proposal from Mr. Reutlinger (ECD) was approved. The proposer should be advised that he should (possibly in subsequent phases of the research) attempt to make the analysis sufficiently comprehensive for operational application in specific countries. For example, he should try to take account of the response of supply to price stabilization and measures relating to the provision of inputs.
2. Annual Report Follow-up. It was agreed to experiment with a couple of overviews along the lines of Mr. King's note. The authors of the overviews should establish contact with Bank users at an early stage and attempt to be specific on desirable lines of research. The Research Committee should then attempt to induce research proposals in priority areas.
3. Budgetting. The Committee supports the suggestion that there be (1) a total authorization and (2) a current FY authorization for each new research project. The Committee would not expect to be consulted on overruns not exceeding 10% of the original total authorization or \$10,000, whichever is the less. However, this agreement was subject to the continuation of the present practice of phasing research projects, and reviewing the progress of the project between phases.
4. Next Meetings. The meetings to consider research proposals for FY76 should be scheduled for mid April and mid May.

5. Completion Reports. It was noted that not all completion reports were sufficiently self critical. An attempt should be made to solicit objective user comments on completed research projects , initially by circulating completion reports to those who signed Part II of the research proposal.

Distribution

Messrs. Chenery, Balassa, B. de Vries, Karaosmanoglu,
B. B. King, Lerdau, Schulmann, Thalwitz,
van der Tak, Vergin, Waelbroeck, Yudelman
Mrs. Hughes

Panel Review Meetings

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: Nov. 13, 1978

FROM: Suman Bery, VPD

SKB

SUBJECT: A Panel to Review a Research Proposal:
Mass-Media for Rural Education

1. A panel consisting of Messrs. B. Waide, ASA, (Chairman), F. Farner (AEP), M. Cernea (AGR), C. Weiss (PAS), and P. Hazell, (DRC), has been established to review the attached research proposal on Tuesday, November 21, at 3:30 p.m. in Room A-520.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Mass-Media for Rural Education	D. Jamison S. Futagami	\$125,000

2. The panel is expected to consider issues such as:

- (i) Is the proposed research of interest to the Bank?
- (ii) What contribution are the research findings expected to make to the Bank's operations?
- (iii) Are the hypotheses to be tested and the methods of analysis well defined? Will they yield robust conclusions?

Guidelines designed for the preparation and submission of research proposals are attached. Also attached is a memorandum indicating the principal points raised in the workshop discussion of a prior draft of the proposal. These may be of assistance in the review.

3. The recommendations of the panel should be sent to me by Tuesday, November 28.

Attachments:

Distribution:

- Panel Members
- cc: Messrs. D. Jamison, S. Futagami
- cc: Messrs. B.B. King, A. Habte, B. Balassa (information)

SKBery:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: Nov. 13, 1978

FROM: Suman Bery, VPD *SKB*

SUBJECT: A Panel to Review a Research Proposal:
Wage and Employment Trends and
Structures

1. A panel consisting of Messrs. L. de Azcarate, WANVP, (Chairman), R. Gulhati (EANVP), T.N. Srinivasan (DRC), P. Knight (LC2), and J. Wall (ASA) has been established to review the attached research proposal on Friday, November 17 at 3:30 p.m. in Room A-520.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Wage and Employment Trends and Structures	M. Leiserson S. Bose D. Lal R. Webb	\$129,300

2. The panel is expected to consider issues such as:

- (i) Is the proposed research of interest to the Bank?
- (ii) What contribution are the research findings expected to make to the Bank's operations?
- (iii) Are the hypotheses to be tested and the methods of analysis well defined? Will they yield robust conclusions?

Guidelines designed for the preparation and submission of research proposals are attached. Also attached is a memorandum indicating the principal points raised in the workshop discussion of a prior draft of the proposal. These may be of assistance in the review.

3. The recommendations of the panel should be sent to me by Monday, November 27.

Attachments:

Distribution:

Panel Members
 cc: Messrs. M. Leiserson, S. Bose, D. Lal, R. Webb
 B.B. King, B. Balassa (information only)

SKBery:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: September 11, 1978

FROM: Suman Bery, VPD *SB*

SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of Messrs. H.G. van der Tak (Chairman), C. Lluch, M. Selowsky, J.J. Stewart, and G. Pfeffermann has been established to review the attached research proposal on Thursday, September 14 at 3:00 p.m. in Room D-556.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
International Study of the Retention of Literacy and Numeracy (Stage II: Egypt Case Study)	M. Wodajo M. Wilson	\$220,000

2. This proposal marks the second phase of a project approved last year. Attached for your reference are materials connected with Phase I: the original proposal, comments on the original proposal, output from Phase I and the Phase I Completion Report. Earlier drafts of the Phase II proposal have been discussed at several meetings, and have elicited written comments from participants. These are also attached.

3. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? To aid in considering such questions, informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals are attached. These highlight many of the issues that may be relevant for the panel discussion and may, therefore, be a useful aid in considering this proposal.

4. The recommendations of the panel should be sent to me by Tuesday, September 19.

Attachments

Distribution: Messrs. H. van der Tak (PAS), C. Lluch (DRC),
M. Selowsky (DED), J.J. Stewart (EMP),
G. Pfeffermann (LC2), B.B. Balassa (VPD),
cc: M. Wilson, M. Wodajo (guidelines only)
cc: M. Serageldin, A. Habte, D. Knox (information only)

SKBery:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: August 25, 1978

FROM: Suman Bery, VPD *SKB*SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of Messrs. B.B. King (Chairman), D. Mazumdar, D. Papageorgiou, C. Merat and R. Romain has been established to review the attached research proposal on Tuesday, August 29 at 3:30 p.m. in Room K4500.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Export of Manpower from Pakistan and Bangladesh to the Middle East	Jayarajah/van Nimmen Berkoff/Tsakok Waide/Jansen/van der Mel Ecevit	\$153,000

2. The complete proposal is comprised of an 'umbrella' statement, defining the objectives and methodology of both the Pakistan and Bangladesh studies, with individual proposals for the two countries attached as Appendices 1 and 2. The sponsors have revised the umbrella statement to take into account comments made at the informal meeting on August 4th. This revised version is attached. The two appendices are not altered from the drafts circulated to you already, and are therefore not attached.

3. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? To aid in considering such questions, informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals are attached. These highlight many of the issues that may be relevant for the panel discussion and may, therefore, be a useful aid in considering this proposal.

4. The recommendations of the panel should be sent to me by Tuesday, September 5, 1978.

Attachments:

Distribution: Messrs. B.B. King, D. Mazumdar, D. Papageorgiou (DED)
C. Merat (EM2), R. Romain (OED),
B. Balassa (VPD)
cc: Messrs. C. Jayarajah, van Nimmen, D. Berkoff,
B. Waide, C. Jansen, M. van der Mel,
Z. Ecevit, Ms. I. Tsakok (guidelines only)
cc: Mr. M. Blobel (information only)

SKBery:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: August 21, 1978

FROM: Suman Bery, VPD *SB*

SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of A. Walters (Chairman), G. O'Mara, F. Lethem, A. Freire, and L. Wolf has been established to review the attached research proposal on Friday, August 25, 1978 at 3:30 p.m. in Room D556.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
School Resources and Educational Quality: Phase II	S. Heyneman D. Jamison	\$146,845

2. This is a revised version taking into account the comments made at the workshop on August 9th. The principal changes in the proposal are signalled in the attached memorandum from Messrs. Heyneman and Jamison.

3. The panel is expected to consider issues such as (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? To aid in considering such questions, informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals are attached. These highlight many of the issues that may be relevant for the panel discussion and may, therefore, be a useful aid in considering this proposal.

4. The recommendations of the panel should be sent to me by Thursday, August 31, 1978.

Attachments:

Distribution: Messrs. A. Walters (URB), G. O'Mara (DRC), F. Lethem (PAS), A. Freire (LCP), L. Wolf (EAP)

cc: Messrs. S. Heyneman, D. Jamison (guidelines only)
A. Habte, B.B. King (information only)

SBery:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 22, 1978

FROM: Armeane M. Choksi, VPD

SUBJECT: Supplementary Funding Request (671-49)

1. A panel consisting of Messrs. E. Jaycox (Chairman), P. Hazell, A. ter Weele, J.P. Jallade and S. Rajapatirana has been established to review the attached request for supplementary funds on Friday, May 26 at 11.00 p.m. in Room D-461.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>	<u>Funds Authorized To Date</u>
Education and Rural Development in Nepal and Thailand (Ref. No. 671-49)	S.H. Cochrane D.T. Jamison	\$61,900	\$110,700

2. The panel has already approved part of this request (\$31,000) at its meeting on May 3. In response to the panel's request, this particular request for additional funds has been presented separately.

3. The panel is expected to consider issues such as:
(i) Why did the initial allocation prove to be insufficient?
(ii) Is the present request justified? (iii) Is this request for increasing or changing the scope of the project? and (iv) If so, are the new objectives consistent with those of the research proposal and do they enhance the project's contribution to the understanding of the development process relevant for Bank operations?

4. Since there is not very much time left before the next Research Committee meeting, the recommendations of the panel should be sent to me by c.o.b. on Friday, May 26.

Attachments


Distribution

Panel Members and Mr. Balassa
Messrs. B.B. King, T. King, D. Jamison and
S.H. Cochrane (for information)

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 10, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: A Panel To Review A Research Proposal

1. A panel consisting of J. Holsen (Chairman), L. Squire, P. Zuckerman, M. Ahluwalia and N. Hicks has been established to review the attached research proposal on Monday, May 15 at 11 am in Room A-330.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Evaluation of Food Distribution Schemes	P. Scandizzo Belai Abbai A. Sfeir-Younis	\$87,000

2. The panel is expected to consider issues such as (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Monday, May 22.

Attachments

Distribution

Messrs. M. Ahluwalia (DRC), N. Hicks (PPR), J. Holsen (LCNVP),
L. Squire (AEA), P. Zuckerman (WAP), B. Balassa (DRC)

cc (guidelines only): P. Scandizzo, B. Abbai, A. Sfeir-Younis
cc (information): M. Yudelman, G. Donaldson

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 10, 1978

FROM: Armeane M. Choksi, VPD *Amc*

SUBJECT: Review of a Research Proposal and a Request for Supplementary Funds

1. A panel consisting of Messrs. H. Vergin (Chairman), R. Norton, J. Meerman, S. Robinson, and L. Squire has been established to review the attached research proposal and the request for supplementary funds on Monday, May 15 at 4 p.m. in Room C-610.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Household Incomes and Expenditures in Mexico	J. Bergsman	\$96,170
<u>Supplementary Request</u>		
Evaluation of Asian Data on Income Distribution - Phase II	M.S. Ahluwalia P. Visaria	\$45,000

2. For the proposal, the panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal. Comments arising from an informal review of this proposal are attached.

3. For the supplementary request, the panel is expected to consider issues such as: (i) Why did the initial allocation prove to be insufficient? (ii) Is the present request justified? (iii) Is this request for increasing or changing the scope of the project? and (iv) If so, are the new objectives consistent with those of the research proposal and do they enhance the project's contribution to the understanding of the development process relevant for Bank operations.

The recommendations of the panel should be sent to me by Monday, May 22.

Attachments

Distribution

Messrs. J. Meerman (DED), R. Norton (DRC), S. Robinson (DED),
L. Squire (AEA), H. Vergin (PAB), B. Balassa (DRC)

cc(guidelines only): J. Bergsman

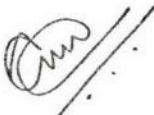
cc(information): M. Ahluwalia, J. Duloy, J. Holsen, E. Lari,
P. Visaria

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 8, 1978

FROM: Armeane M. Choksi, VPD

SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of E. Lerdau (Chairman), D. Wood, P. Hazell, P. Ljung and L. de Azcarate has been established to review the attached research proposal on Monday, May 15 at 9.30 a.m. in A-837.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Methodology for Assessment of Socio-Economic Elements in Rural Development Projects	A. Sfeir-Younis	\$39,000

2. The panel is expected to consider issues such as (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Monday, May 22.

Attachments

Distribution

Messrs. L. de Azcarate (WANVP), P. Hazell (DRC),
E. Lerdau (LC2), P. Ljung (ASP), D.J. Wood (PAB),
B. Balassa (DRC)


cc (guidelines only): A. Sfeir-Younis (AGR)
cc (information): M. Yudelman (AGR), G. Donaldson (AGR)

AMChoksi:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 2, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of Messrs. B.B. King (Chairman), G. Feder, D. Mazumdar, C. Merat and R. Romain has been established to review the attached research proposal on Thursday, May 11 at 11.00 a.m. in K-4015.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Labour Migration to the Middle East from Pakistan & Bangladesh	H. Pilvin D. Berkoff C. Jayarajah	\$99,750

2. The panel is expected to consider issues such as (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Thursday, May 18.

Attachments

Distribution

Messrs. G. Feder (DRCDP), B.B. King (DEDDR), D. Mazumdar (DEDER),
C. Merat (EM2), R. Romain (OED), B. Balassa (DRC)


cc (guidelines only): H. Pilvin, D. Berkoff, C. Jayarajah
cc (information): M. Blobel, R. Picciotto

AMChoksi:lt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 1, 1978

FROM: Armeane M. Choksi, 

SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of R. Picciotto (Chairman), G. Baldwin, J. Ingram, K. Ranganathan and M. Selowsky has been established to review the attached research proposal on Tuesday, May 9 at 3.00 p.m. in E-1208.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Determinants of Fertility in Egypt	T. King S. Cochrane K. Ikram	\$179,500

2. The panel is expected to consider issues such as (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Tuesday, May 16.

Attachments

Distribution

Messrs. G. Baldwin (POP), J. Ingram (EM2), R. Picciotto (ASP),
K. Ranganathan (POP), M. Selowsky (DRC), B. Balassa (DRC)

cc (guidelines only): T. King, S. Cochrane, K. Ikram


cc (information): B. King, M. Paijmans

AMChoksi:lt

OFFICE MEMORANDUM

TO: Those listed below

DATE: April 25, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Informal Review of a Research Proposal

1. A panel consisting of Messrs. J. Holsen, LCN (Chairman), J. Meerman, DEDPF, A. Ray, PAS, S. Robinson, DEDND and L. Squire, AEA has been established to review the attached research proposal on Wednesday, May 3 at 11.00 a.m. in Room K-3700. This informal review will take place simultaneously with a DRC seminar at which this proposal will be discussed by the sponsors.

<u>Proposal</u>	<u>Staff Responsible</u>
Study of Income and Expenditure Distribution in Mexico, 1963-68-75-77	J. Bergsman M. Ahluwalia

2. The proposal is in an early draft form. The purpose of this meeting is to discuss informally the merits of this proposal, to guide the research sponsor to improve it, if necessary, and to permit him to formulate a well-defined final proposal. The panel is, therefore, expected to raise any issue that it considers relevant. These issues may range from those of methodology proposed to presentation and funding.

3. A set of guidelines designed for the preparation and submission of research proposals in final draft is attached. It highlights many of the issues that may be relevant for discussion at this stage. It may therefore be a useful aid in considering this draft proposal.


Attachments

Distribution: Panel Members and Mr. B. Balassa
Messrs. J. Bergsman and M. Ahluwalia (guidelines only)
Messrs. J. Duloy and E. Lari (information)

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: April 24, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of V. Dubey (Chairman), C. Blitzer, D. Jamison, J. Datta-Mitra, F. Moore and B. Kavalsky has been established to review the attached research proposal on Tuesday, May 2 at 2.30 p.m. in D958.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
The Sources of Growth & Productivity Change: A Comparative Analysis of Three Countries	S. Robinson K. Dervis Y. Kubo	\$173,283

2. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Tuesday, May 9.

Attachments

Distribution

Ms. J. Datta-Mitra
Messrs. C. Blitzer, V. Dubey, D. Jamison, F. Moore,
B. Kavalsky, B. Balassa, I. Little

cc (guidelines only): S. Robinson, K. Dervis, Y. Kubo
cc (information): B. King

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: April 24, 1978

FROM: Armeane M. Choksi, VPD

SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of Messrs. B. de Vries (Chairman), C. Harral, F. Moore, D. Weigel and C. Weiss has been established to review the attached research proposal on Thursday, May 4 at 2.30 p.m. in Room D-556.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Appropriate Industrial Technology Phase II (Ref. No. 671-51)	L. Westphal M. Iskander H. Pack	\$118,285

2. This is the second phase of the research project of the same name. The panel consists of a sub-set of the advisory committee set up for the original proposal. Other members of this group are also invited to attend this review.

3. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

4. The recommendations of the panel should be sent to me by Thursday, May 11.


Attachmentsdistribution

Messrs. B. de Vries, C. Harral, F. Moore, D. Weigel
C. Weiss, B. Balassa, I. Little

Remaining Ad. Com. Members: G. Sciolli, G. Hyde, E. Lim,
P. Scandizzo, R. Steinberg, A. Tarnawiecki
cc (guidelines only): L. Westphal, M. Iskander, H. Pack
cc (information) : B.B. King, H. Fuchs

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Armeane M. Choksi, VPD 

SUBJECT: Informal Review of a Research Proposal

DATE: April 17, 1978

1. A panel consisting of Messrs. B. de Vries (Chairman), J. Bergsman, P. Bottelier, D. Keesing, D. Papageorgiou, and R. Grawe has been established to review the attached research proposal on Friday, April 21 at 2.30 p.m. in Room D-556.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
North-South Complementary	J. Holsen	\$165,920
Intra-Industry Trade	J. Grunewald (consultant)	

Mr. Grunewald will be present at this meeting.

2. The proposal is in an early draft form. The purpose of this meeting is to discuss informally the merits of this proposal, to guide the research sponsor to improve it, if necessary, and to permit him to formulate a well-defined final proposal. The panel is, therefore, expected to raise any issue that it considers relevant. These issues may range from those of methodology proposed to presentation and funding.

3. A set of guidelines designed for the preparation and submission of research proposals in final draft is attached. It highlights many of the issues that may be relevant for discussion at this stage. It may therefore, be a useful aid in considering this draft proposal.


Attachments

Distribution: Panel Members, Messrs. Balassa, Little
cc (guidelines only): Mr. J. Holsen
cc (information): Messrs. van der Meer, Lari, Lerda

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: March 23, 1978

FROM: Armeane M. Choksi, VPD 

SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of Messrs. I.M.D. Little (Chairman), C. Jansen, D. Papageorgiou, and G. Pursell, has been established to review the attached research proposal on Tuesday, March 28 at 10:00 a.m. in Room K 4500.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Trade and Development in Bangladesh	E. B. Waide C. Jayarajah	

2. The panel is expected to consider issues such as:
 (i) Is the proposed research of interest to the Bank?
 (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Monday, April 3.

Attachment

Distribution: Messrs. I.M.D. Little, C. Jansen, D. Papageorgiou, G. Pursell

cc (Information): Messrs. M. Blobel, R. Picciotto, E. Waide, C. Jayarajah

Those Listed Below

March 17, 1978

A. M. Choksi, VPD

Change of Panel Chairman for the Research Proposal
"Basic Needs and Popular Participation."

The review panel chairman for the above proposal
will be Mr. I.M.D. Little instead of Mr. H. van der Tak.


Distribution: Messrs. I.M.D. Little, T.N. Srinivasan, A. Walters
R. Stern, F. Lethem, H. van der Tak
J. Simmons, S. J. Burki
M. ul Haq

AMChoksi:tr

OFFICE MEMORANDUM

TO: Those listed below

DATE: March 16, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: A Panel to Review a Research Proposal

1. A panel consisting of Messrs. J. Holsen (Chairman), G. Pyatt, P. Meo, G. Pursell, S. Robinson, has been established to review the attached research proposal on Friday, March 24 at 10:30 a.m. in Room A730.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Research Committee Support for the WDR	H. Hughes J. Waelbrock	\$596,000

2. The panel is expected to consider issues such as:
 (i) Is the proposed research of interest to the Bank?
 (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Friday, March 31.

Attachment

Distribution: Messrs. J. Holsen, G. Pyatt, P. Meo, G. Pursell,
 S. Robinson, I.M.D. Little
 cc (guidelines only): Mrs. H. Hughes

AChoksi:tr

Those Listed Below

March 14, 1978

Armeane M. Choksi, VPD

A Panel to Review a Research Proposal

1. A panel consisting of Messrs. H. van der Tak (Chairman), T. N. Srinivasan, A. Walters, R. Stern, and F. Lethem has been established to review the attached research proposal on Monday, March 27 at 10:30 a.m. in Room A630.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Basic Needs and Popular Participation	J. Simmons S. J. Burki	\$114,800

2. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Monday, April 3.

Attachments

Distribution: Messrs. H. van der Tak, T. N. Srinivasan, A. Walters, R. Stern, F. Lethem, I.M.D. Little.
cc (guidelines only): Messrs. J. Simmons, S. J. Burki
cc (information): Mr. M. ul Haq

AChoksi:tr

Those listed below

March 13, 1978

Armeane M. Choksi, VPD

A Panel to Review a Research Proposal

1. A panel consisting of Messrs. B. King (Chairman), H. Pack, A. Meeraus, F. Batzella, and C. Weiss, has been established to review the attached research proposal on Monday, March 27 at 2:30 p.m. in Room K4500.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Transfer of Technology to Small and Medium Industries	B. de Vries R. Steinberg	\$ 94,500

2. The panel is expected to consider issues such as:
(i) Is the proposed research of interest to the Bank?
(ii) What is the expected usefulness of this research for Bank operations?
(iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Monday, April 3.

Attachments

Distribution: Messrs. B. King, H. Pack, A. Meeraus, F. Batzella, C. Weiss, I.M.D. Little


cc (Guidelines only): Messrs. B. de Vries, R. Steinberg

cc (Information): Mr. D. Gordon

AChoksi:tr

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Armeane M. Choksi, VPD 

SUBJECT: A Panel to Review a Request for Supplementary Funds
(Research Project No. 670-68)

DATE: March 13, 1978

1. A panel consisting of Messrs. V. Dubey (Chairman), C. Lluch, J. Edelman, M. Selowsky and G. Tidrick, has been established to review the attached request for supplementary funds on Monday, March 20 at 10:30 a.m. in Room A630.
2. The request is for an additional \$150,000 for FY79. The funds are required to complete Phase II of the U.N. International Comparison Project by June 1979.
3. The panel is expected to consider issues such as:
 - (i) Why did the initial allocation prove to be insufficient?
 - (ii) Is the present request justified?
 - (iii) Is this request for increasing or changing the scope of the project? and
 - (iv) If so, are the new objectives consistent with those of the research proposal and do they enhance the project's contribution to the understanding of the development process relevant for Bank operations?
4. The recommendations of the panel should be sent to me by c.o.b. Monday, March 27.

Attachments

Distribution: Messrs. V. Dubey, C. Lluch, J. Edelman,
M. Selowsky, G. Tidrick, I.M.D. Little

cc (information): Mrs. H. Hughes, Mr. R. McPheeters


AChoksi:tr

Law. Res.

OFFICE MEMORANDUM

TO: Those listed below

DATE: February 15, 1978

FROM: Armeane M. Choksi, VPD SUBJECT: Informal Review of a Research Proposal

1. A panel consisting of Messrs. B. B. King (Chairman), D. Anderson, F. Chaudhri, A. Meeraus, H. Pack and G. Shepherd has been established to review the attached research proposal on Thursday, February 23 at 2:30 p.m. in Room K 4500.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Transfer of Technology to Small and Medium Industries	B. A. de Vries	\$118,400

2. The proposal is in an early draft form. The purpose of this meeting is to discuss informally the merits of this proposal, to guide the research sponsor to improve it, if necessary, and to permit him to formulate a well-defined final proposal. The panel is, therefore, expected to raise any issue that it considers relevant. These issues may range from those of methodology proposed to presentation and funding.

3. A set of guidelines designed for the preparation and submission of research proposals in final draft is attached. It highlights many of the issues that may be relevant for discussion at this stage. It may therefore, be a useful aid in considering this draft proposal.

Attachments

Distribution: Messrs. Anderson, Chaudhri, B. B. King, Little, Meeraus, Pack, Shepherd
 cc (guidelines only): Mr. de Vries
 cc (information): Mr. D. Gordon

OFFICE MEMORANDUM

Paul Lev.

TO: Those listed below

FROM: Armeane M. Choksi, VPD *Am*

SUBJECT: Informal Review of a Research Proposal

DATE: February 14, 1978

1. A panel consisting of Messrs. I. M. D. Little (Chairman), C. Jansen, D. Papageorgiou, G. Pursell, and D. Williams has been established to review the attached research proposal on Tuesday, February 21 at 11 a.m. in Room K 4500.

<u>Proposal</u>	<u>Staff Responsible</u>
Trade Development in Bangladesh	E. B. Waide C. Jayarajah

2. The proposal is in an early draft form. The purpose of this meeting is to discuss informally the merits of this proposal, to guide the research sponsors to improve it, if necessary, and to permit them to formulate a well-defined final proposal. The panel is, therefore, expected to raise any issue that it considers relevant. These issues may range from those of methodology proposed to presentation and funding.

3. A set of guidelines designed for the preparation and submission of research proposals in final draft is attached. It highlights many of the issues that may be relevant for discussion at this stage. It may, therefore, be a useful aid in considering this draft proposal.

Attachments

Distribution: Messrs. Jansen, Little, Papageorgiou, Pursell, Williams

cc (guidelines only): Messrs. Jayarajah, Waide

cc (information): Messrs. Blobel, Picciotto

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Armeane M. Choksi, VPD *AMC*

SUBJECT: A Panel to Review a Research Proposal

DATE: January 27, 1978

1. A panel consisting of Messrs. E. V. K. Jaycox (Chairman), K. Dervis, S. Rajapatirana, T. N. Srinivasan, and A. Walters has been established to review the attached research proposal on Thursday, February 2 at 10 a.m. in Room A720.

<u>Proposal</u>	<u>Staff Responsible</u>	<u>Amount Requested</u>
Basic Needs and Popular Participation	J. Simmons S. J. Burki	\$66,900

2. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Wednesday, February 8.

Attachments


Distribution: Messrs. Dervis, Jaycox, Rajapatirana, T. N. Srinivasan, Walters, Little, B. King

cc (guidelines only): J. Simmons, S. J. Burki
cc (information) M. ul Haq

Pan. Rev

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Armeane M. Choksi, VPD 

SUBJECT: A Panel to Review a Research Proposal

DATE: January 17, 1978

1. A panel consisting of Messrs. E. V. K. Jaycox (Chairman), S. Burki, K. Dervis, C. Robless and A. Walters has been established to review the attached research proposal on Thursday, January 26 at 10 a.m. in Room A720.

<u>Proposal</u>	<u>Staff Responsible</u>
Growth, Poverty and Basic Needs: Development Policies - Sri Lanka, Kerala and Punjab	M. S. Ahluwalia B. Minhas

2. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Thursday, February 2.

Attachments

Distribution: Messrs. Burki, Dervis, Jaycox, Robless,
Walters, Little, B. B King
cc (guidelines only): Messrs. Ahluwalia, Minhas
cc (information): Messrs. Duloy, Pyatt

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: January 17, 1978

FROM: Ameane M. Choksi, VPD

SUBJECT: A Panel to Review Research Proposal

1. A panel consisting of Messrs. E. B. Waide (Chairman), F. Colaco, R. Maubouche, F. T. Moore and S. Please has been established to review the attached research proposal on Wednesday, January 25, at 2:30 p.m. in Room A620.

<u>Proposal</u>	<u>Staff Responsible</u>
Managerial Structures and Practices: Public Manufacturing Enterprises	V. V. Bhatt J. Khalilzadeh- Shirazi

2. The panel is expected to consider issues such as:
 (i) Is the proposed research of interest to the Bank?
 (ii) What is the expected usefulness of the research for Bank operations? (iii) Is the study designed to deal with the hypotheses that it proposes to test? (iv) Is the method of analysis well-defined or will it lead to anecdotal results and conclusions? (v) Is there any provision made to disseminate these results to the non-research community in the Bank? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Wednesday, February 1.

Attachments

Distribution: Messrs. Colaco, Maubouche, F. Moore, Please, Waide, B. B. King, I.M.D. Little

cc (Guidelines only); Messrs. V. V. Bhatt, J. Khalilzadeh-Shirazi

cc (Information): Mr. E. Stoutjesdijk

OFFICE MEMORANDUM

TO: Those listed below

FROM: Armeane M. Choksi, VPD *(Signature)*

SUBJECT: Panel to Review Research Proposal

DATE: January 5, 1978

1. A panel consisting of Messrs. E. B. Waide (Chairman), L. Casazza, R. Faruqee, J. Greene and F. S. O'Brien has been established to review the attached research proposal on Thursday, January 12, at 9.30 a.m. in Room A620.

<u>Proposal</u>	<u>Staff Responsible</u>
Kenya: Health, Nutrition and Worker Productivity Studies	C. G. Harral S. Basta

2. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Thursday, January 19.

Attachments

Distribution: Messrs. Casazza, Faruqee, Greene, O'Brien, Waide, B. B. King
cc (guidelines only): Messrs. Basta, Harral
cc (Information): Messrs. Willoughby, Schebeck

Panel Review

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Armeane M. Choksi, VPD *AMC*

SUBJECT: A Panel to Review a Research Proposal

DATE: January 16, 1978

1. A panel consisting of Messrs. H. Vergin (Chairman), J. Duloy, E. Giglioli, M. French-Mullen and P. Scandizzo has been established to review the attached research proposal on Tuesday, January 24 at 2:30 p.m. in Room D556.

ProposalStaff Responsible

The Economics of Schistosomiasis Control Activities - Phase I F. L. Golladay

2. The panel is expected to consider issues such as: (i) Is the proposed research of interest to the Bank? (ii) What is the expected usefulness of this research for Bank operations? (iii) Is the study designed to deal with the issues that it raises? A set of guidelines designed for the preparation and submission of research proposals is attached. It highlights many of the issues that may be relevant for the panel discussion. It may, therefore, be a useful aid in considering this proposal.

3. The recommendations of the panel should be sent to me by Tuesday, January 31.

Attachments

Distribution: Messrs. Duloy, French-Mullen, Giglioli, Scandizzo, Vergin, B. B. King
 cc (guidelines only): Mr. Golladay
 cc (information): Messrs. van der Tak, J. A. Lee

Plan Rev

OFFICE MEMORANDUM

TO: Those Listed Below

FROM: Armeane M. Choksi, VPD *Armeane*

SUBJECT: A Panel to Review a Request for Supplementary Funds (Research Project No. 671-17)

DATE: January 16, 1978

1. A panel consisting of Messrs. R. Picciotto (Chairman), D. Anderson, T. Davis, J. Goldberg and D. Turnham has been established to review the attached request for supplementary funds on Tuesday, January 24 at 10 a.m. in Room A730.
2. The request is for an additional \$30,125 for FY78 and FY79; \$19,825 is requested for FY78 and \$10,300 for FY79. The funds are required to complete the Muda Study component of the research proposal "Analytics of Change in Rural Communities" (No. 671-17). The staff responsible are C. Bell and P. Hazell.
3. The panel is expected to consider the issues such as: (i) Why did the initial allocation prove to be insufficient? (ii) Is the present request justified? (iii) Is this request for increasing or changing the scope of the project? and (iv) If so, are the new objectives consistent with those of the research proposal and do they enhance the project's contribution to the understanding of the development process relevant for Bank operations?
4. For your information, the project proposal submitted by the researchers on January 14, 1976 is attached.
5. The recommendations of the panel should be sent to me by Tuesday, January 31.

Attachments

Distribution: Messrs. Anderson, Davis, Goldberg,
Picciotto, Turnham, B. B. King
cc (information): Messrs. Duloy, Ahluwalia, Candler

Those listed below

December 9, 1977

Orville F. Grimes, Jr., VPD

Panel to Review Research Proposal

1. A panel consisting of Messrs. B. B. King (Chairman), F. Colaco, J. Edelman, C. Lluch, and G. Tidrick has been established to review the attached research proposal on Wednesday, December 14 at 3 p.m. in Room A520.

<u>Proposal</u>	<u>Staff Responsible</u>
Short-Cut Methodology - International Comparisons	R. McPheeters
2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering the quality and relevance of the proposed research, panel members may find useful the attached guidelines for preparation of research proposals.	
3. The recommendations of the panel should be sent to me as soon as possible after the meeting.	

Attachments

Distribution:

Messrs. B. King, Colaco, Edelman, Lluch, Tidrick, Kamarck

cc: Mrs. Hughes, Messrs. Cheetham, McPheeters, A. Schwartz,
S. Ahmad, Mrs. Sachse

OFGrimes:gm

Law. Rev. file

OFFICE MEMORANDUM

TO: Those listed below

DATE: December 7, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. E. V. K. Jaycox (Chairman), S. Banerji, F. Colaco, W. Diamond and D. Gill has been established to review the attached research proposal on Wednesday, December 14 at 11 a.m. in Room A520.

<u>Proposal</u>	<u>Staff Responsible</u>
Capital Market Imperfections and Economic Development	V. V. Bhatt/ W. Dellalfar

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering the quality and relevance of the proposed research, panel members may find useful the attached guidelines for preparation of research proposals.

3. The recommendations of the panel should be sent to me as soon as possible after the meeting.

Attachments

Distribution:

Messrs. Jaycox, Banerji, Colaco, Diamond, Gill, Pyatt, B. King

cc: Messrs. Stoutjesdijk, Bhatt, Dellalfar, D. Gordon, Dubey, Medhora

*Paul Leo
Mtg*

OFFICE MEMORANDUM

TO: Those listed below

DATE: December 6, 1977

FROM: Orville F. Grimes, Jr., VPD *OGJ*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. I. M. D. Little (Chairman), H. Jones, C. Robless, C. Taylor, and P. Visaria has been established to review the attached research proposal on Tuesday, December 13 at 10 a.m. in Room A520.

<u>Proposal</u>	<u>Staff Responsible</u>
Case Studies of Determinants of Recent Fertility Decline in Sri Lanka and South India	K. C. Zachariah

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering the quality and relevance of the proposed research, panel members may find useful the attached guidelines for preparation of research proposals.

3. The recommendations of the panel should be sent to me as soon as possible after the meeting.

Attachments

Distribution:

Messrs. Little, H. Jones, Robless, C. Taylor*, Visaria, B. King

* without proposal, distributed earlier

cc: Messrs. Stoutjesdijk, T. King, Zachariah, Kanagaratnam, McBride

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: December 2, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. A. Ray (Chairman), D. Mazumdar*, C. Merat, R. Romain, and M. Zymelman has been established to review the attached research proposal on Thursday, December 8 at 10:00 a.m. in Room E-1026.

ProposalStaff Responsible

Labor Migration and Manpower in
the Middle East and North Africa

K. C. Zachariah/Z.Ecevit

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering the quality and relevance of the proposed research, panel members may find useful the attached guidelines for preparation of research proposals.

3. The recommendations of the panel should be sent to me as soon as possible after the meeting.

* Participation to be confirmed.

Attachments

Distribution:

Messrs. A. Ray, Mazumdar, Merat, Romain, Zymelman, B. King

cc: Messrs. Avramovic, Stoutjesdijk, Zachariah, Ecevit,
Serageldin, J. J. Stewart

file copy

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: December 2, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. B. Balassa (Chairman), W. Bussink, G. Hyde, and D. Keesing has been established to review the attached research proposal on Monday, December 12 at 10:00 a.m. in Room D-958.

ProposalStaff Responsible

Industry and Regional Effects of
Increased Imports of Manufac-
tured Goods from Developing
Countries

S. Singh/R. Baldwin (cons.)

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering the quality and relevance of the proposed research, panel members may find useful the attached guidelines for preparation of research proposals.

3. The recommendations of the panel should be sent to me as soon as possible after the meeting.

Attachments

OFGrimes:nf

Distribution:

Messrs. Balassa, Bussink*, Hyde, Keesing, B. King

*without proposal, distributed earlier

cc: Mrs. Hughes, Messrs. S. Singh, Bale, Streeten, D. Gordon,
P. Hasan

File copy

OFFICE MEMORANDUM

TO: Those listed below

DATE: December 1, 1977

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. B. de Vries (Chairman), G. Kalu, K. Laursen, F. Moore, and G. Pfeffermann has been established to review the attached research proposal on Monday, December 12 at 3 p.m. in Room ~~2556~~ *D 260*

Proposal

Staff Responsible

Key Institutions and Expansion
of Manufactured Exports

D. Keesing/K. Dervis

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering the quality and relevance of the proposed research, panel members may find useful the attached guidelines for preparation of research proposals.

3. The recommendations of the panel should be sent to me as soon as possible after the meeting.

Attachments

Distribution:

Messrs. B. de Vries, Kalu, Laursen, F. Moore, Pfeffermann, B. King

cc: Messrs. Keesing, Dervis, Weigel, Dubey, Stoutjesdijk, Westphal (o/r)

OFFICE MEMORANDUM

TO: Those listed below

DATE: December 1, 1977

FROM: Orville F. Grimes, Jr., VPD *OGJ*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. H. Vergin (Chairman), R. Headworth, G. Hyde, and C. Taylor* has been established to review the attached research proposal on Thursday, December 8 at 2:30 p.m. in Room D860.

ProposalStaff
Responsible

Small Enterprise Financing: Role
of Informal Credit Markets

V. V. Bhatt

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering the quality and relevance of the proposed research, panel members may find useful the attached guidelines for preparation of research proposals.

3. The recommendations of the panel should be sent to me as soon as possible after the meeting.

* Or other staff member from India Division.

Attachments

Distribution:

Messrs. Vergin, Headworth, Hyde, C. Taylor, B. King

cc: Messrs. Stoutjesdijk, Bhatt, Nankani

File copy

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: November 29, 1977

FROM: Orville F. Grimes, Jr., VPD *of*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. R. Picciotto (Chairman), S. J. Burki, O. Price and M. Selowsky has been established to review the research proposals listed below on Thursday, December 1 at 3:00 p.m. in Room D-860.

<u>Proposals</u>	<u>Staff Responsible</u>
(a) Projections on the Extent of Food Deficits of Target Groups Under Alternative Policy Programs	B. Abbai/G. Donaldson
(b) Sector Planning for Agricultural and Rural Development: Implications for Bank Sector Work	G. Donaldson/B. Abbai, A. Egbert

2. Professors Knudsen and David, Brookings Fellows affiliated with the Agriculture and Rural Development Department (AGR) for the academic year 1977-78, would carry out the bulk of the proposed research. Research Committee approval of these proposals thus entails a shift in the financial charge of their tenure from AGR to the research budget, in addition to their commitment to the specific work programs outlined. With this background, panel members should, in the usual manner, make their recommendations on the basis of the intrinsic merits of the proposals. A general updating with details on the budgets will be provided at the meeting by the research sponsors.

3. The recommendations of the panel should be sent to me by Thursday, December 8.

OFGrimes:nf

Attachments

Distribution:

Messrs. Picciotto*, Burki, O. Price*, Selowsky*, B. King
(* memorandum only; proposals distributed earlier)

cc: Messrs. Donaldson (w/att.), Abbai, Egbert, David, Knudsen

OFFICE MEMORANDUM

Panel Review

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Botswana Research Proposal: Panel Review

DATE: September 26, 1977

1. Attached you will find a revised proposal to investigate economic aspects of rural household behavior based on data from the Botswana Rural Income Distribution Survey. As you recall, an earlier version of this proposal was reviewed in May; for convenience the panel's report is attached.

2. The panel, now consisting of Mr. C. Boucher (E. Africa Programs) in addition to Messrs. R. Picciotto (Chairman), M. Ahluwalia, G. Baldwin (or a nominee), and G. Donaldson, will meet on Friday, September 30 at 3 p.m. in Room A620 to consider the revised proposal. As is customary, our conclusions will be forwarded to the Research Committee and will include recommendations on whether the additional funds requested should be approved.

Attachments

Distribution: Messrs. Picciotto, Ahluwalia, Baldwin,
Boucher (w/guidelines), Donaldson, B. King
cc (w/o proposal): Messrs. T. King, Chernichovsky, Moran,
Stoutjesdijk
cc (information): Messrs. Avramovic, Hultin, Maane,
Maubouche, Pennisi

Ben Lew

Those listed below

September 16, 1977

Orville F. Grimes, Jr., VPD

Panel to Review Research Proposal

1. A panel comprising Mr. H. G. van der Tak (Chairman), A. Freire, F. Lethem, M. Selowsky, and H. Thias has been established to review the attached research proposal on Thursday, September 22 at 3 p.m. in Room E1026.

Proposal

Staff Responsible

The Influence of Books on Learning

S. Heyneman
D. Jamison

2. The panel should seek to determine whether the issues raised by the proposed research are of relevance to the Bank, and whether, if so, the proposal gives sufficient promise that the study will be capable of dealing adequately with these issues. To aid in considering such questions, you will find attached a set of guidelines for preparation and submission of research proposals which illuminate many of the issues relevant for the panel discussion.

3. I would appreciate receiving the recommendations of the panel by Thursday, September 29.

Attachments

Distribution: Messrs. van der Tak, Freire, Lethem, Selowsky, Thias,
B. B. King

Cc: Mr. Heyneman

Cc(information): Messrs. T. King, Jamison (o/r), Habte, Zymelman
R. Johanson, Thint

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *of*

SUBJECT: "Social Accounts and Development Models" and
"Prototype Models for Country Analysis" -
Review of Progress

DATE: September 14, 1977

1. A panel consisting of Messrs. V. Dubey (Chairman), R. Cheetham, F. Colaco, and J. Holsen will meet on Thursday, September 22 at 4 p.m. in Room D860 to review the progress of the above research projects and consider proposals for additional funding. To this end you will find attached (a) a report (August 31, 1977) which outlines the future work program and progress achieved to date under the social accounts project (671-27), and (b) memoranda requesting a continuing authorization for the Prototype project, together with a recent report on the application of the PROLOG model system to the Korean economy.

2. Rather than entailing a full-fledged evaluation, this meeting is an occasion to take stock of the progress attained under these studies and to review the major hypotheses and findings. In doing so, an appreciation will be gained of how the proposed work programs are justified in the light of past efforts and achievements. Our conclusions will be forwarded to the Research Committee and will include recommendations on whether the additional funds requested should be approved.

Attachments

Distribution: Messrs. Dubey, Cheetham, Colaco, Holsen,
B. B. King

cc: Messrs. Duloy, Pyatt, Norton (o/r) (or nominee),
S. Gupta

cc(information): Mr. Chenery

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

DATE: September 13, 1977

1. A panel comprising Messrs. H. Vergin (Chairman), G. Donaldson, N. Krafft, P. Nottidge, and M. Wolf has been established to review the attached research proposal on Monday, September 19 at 2:30 p.m. in Room C610.

<u>Proposal</u>	<u>Staff Responsible</u>
India: Impact of Agricultural Development on Employment and Poverty: Phase I	T. N. Srinivasan

2. The panel should seek to determine whether the issues raised by the proposed research are of interest to the Bank, and whether, if so, the proposal gives sufficient promise that the study itself will be capable of dealing adequately with these issues. To aid in considering such questions, you will find attached a set of guidelines for preparation and submission of research proposals which illuminate many of the issues relevant for the panel discussion.

3. I would appreciate receiving the recommendations of the panel by Monday, September 26.

Attachments

Distribution: Messrs. Vergin, Donaldson, Krafft, Nottidge, M. Wolf

cc: Messrs. Duloy, Srinivasan, B. B. King

cc (information): Messrs. E. B. Waide, Picciotto, Candler

OFFICE MEMORANDUM

TO: Those listed below

DATE: September 13, 1977

FROM: Orville F. Grimes, Jr., VPDC *OG*SUBJECT: "A Comparative Analysis of the Sources of Industrial Growth and Structural Change" (Research Project No. 671-32) - Review of Progress

1. A panel comprising Messrs. B. de Vries (Chairman), R. Chopra, P. Meo, F. Moore, and A. Nowicki * will meet on Thursday, September 22 at 10 a.m. in Room A620 to review the progress of this research project and consider a proposal for further work. To this end you will find attached documents that provide the basis for our discussions. In addition to a memorandum (August 4) from the project sponsors and a budget summary, these are: (a) a Progress Report describing the background and interim results of the project, with a methodological annex; (b) a paper by Chenery and Syrquin which outlines the approach and some of the results to date; and (c) the country case study for Turkey.

2. Rather than entailing a full-fledged evaluation, this meeting is an occasion to take stock of where the project is and discuss the major hypotheses and findings to date. In doing so, an appreciation will be gained of how the proposed work program is justified in light of past efforts and achievements. Our conclusions will be forwarded to the Research Committee and will include recommendations on whether the additional funds requested (August 4 memorandum, page 2) should be approved.

Attachments

* Participation to be confirmed.

Distribution: Messrs. de Vries, Chopra, Meo, F. Moore, Nowicki, B. King
cc (without att.): Messrs. S. Robinson, Westphal
cc (information): Mr. Chenery

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

DATE: September 8, 1977

1. A panel consisting of Messrs. B. Balassa (Chairman), J. Gunning, S. Sandstrom, C. Taylor, and G. West* has been established to review the attached research proposal on Thursday, September 15 at 3 p.m. in Room N231.

<u>Proposal</u>	<u>Staff Responsible</u>
A General Algebraic Modeling System	A. Meeraus J. Bisschop

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, I attach a set of guidelines for the preparation and submission of research proposals which illuminate many of the issues relevant for the panel discussion.

3. The recommendations of the panel should be sent to me by Thursday, September 22.

* Participation to be confirmed.

Attachments

Distribution: Messrs. Balassa, Gunning, Sandstrom, C. Taylor,
G. West, B. B. King

cc: Messrs. Meeraus, Bisschop

cc (information): Messrs. Duloy, Candler

*Res. Cttee.
Pan Review.*

OFFICE MEMORANDUM

TO: Messrs. B. de Vries, G. Hyde, F. Kahnert, DATE: September 7, 1977
G. Maniatis, D. Turnham
FROM: Orville F. Grimes, Jr., VPD
SUBJECT: Panel to Review Research Proposal on Small-Scale
Enterprises Development

1. The above members of the Working Group on Small-Scale Enterprises Research have agreed to meet as a panel on Wednesday, September 14 at 3 p.m. in Room C910 to review this research proposal. The documents to be considered are the August 18 research proposal and the revised set of cost estimates distributed last week. Please contact my office (Ext. 6003) if you lack either of these documents.
2. The attached guidelines for the preparation and submission of research proposals should illuminate some of the issues that will likely arise in the course of the review.
3. I would much appreciate receiving a memorandum setting out the recommendations of the panel by Wednesday, September 21.

Attachments

cc: Messrs. I.M.D. Little, D. Anderson, Leiserson, Mazumdar,
B. B. King

cc (Information): Messrs. Bottelier, Nowicki, R. Stern,
C. Taylor
Ms. M. Cortez, Datta Mitra

OFFICE MEMORANDUM

TO: Those listed below

DATE: June 3, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. V. Dubey (Chairman), M. Cernea, J. F. Cunningham,* S. Reutlinger and Mrs. U. Lele has been established to review the attached research proposal on Thursday, June 9 at 11 a.m. in Room E725.

<u>Proposal</u>	<u>Staff Responsible</u>
Distribution of Income from Irrigation Projects through the Extended Family System in the Sahel	H. Bachmann

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for the preparation and submission of research proposals, are attached.

3. The recommendations of the panel should be sent to me by Wednesday, June 15.

*To be confirmed.

Attachments

Distribution: Messrs. Dubey, Cernea, Cunningham, Reutlinger, Mrs. Lele

cc: Messrs. B. B. King, Bachmann, Payson, Ginnsz, Meimaris

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 26, 1977

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. B. de Vries (Chairman), I. Baskind, F. Colaco, A. Favilla, and G. Pursell with the participation of G. Hyde has been established to review the attached research proposal on Thursday, June 2 at 3 p.m. in Room C910.

<u>Proposal</u>	<u>Staff Responsible</u>
Marketing Manufactured Exports: A Colombian Case Study	D. Keesing

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached. Comments on an earlier draft of the proposal by Messrs. Agarwal (LC2) and Hutcheson (LCP) are also included.

3. The recommendations of the panel should be sent to me by Wednesday, June 8.

Attachments

Distribution: Messrs. B. de Vries, Baskind, Colaco, Favilla, Pursell; Hyde

cc: Messrs. B. King, Avramovic, Stoutjesdijk, Westphal
cc (w/o proposal): Messrs. Keesing, Morawetz

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 26, 1977

FROM: John M. Kalbermatten, EWTDR and Orville F. Grimes, Jr., VPD *OF*

SUBJECT: "Appropriate Technology for Water Supply and Waste Disposal"
(671-46) - Review of Progress

1. You earlier received a memo (dated May 5) announcing that a meeting on May 31 of the Steering Committee would be held to review the activities undertaken during FY77 under this project. A Research Committee panel review of the request for additional funding would subsequently take place. But as these efforts would pursue quite similar, not to say identical, objectives with the same Bank staff, we feel it makes more sense to meet once instead of twice. Such a meeting has been scheduled for Thursday, June 2 at 10:00 a.m. in Room C-910. In addition to Mr. Jaycox, whose concurrence with these arrangements will be sought on May 31, Steering Committee members who will also serve on the review panel include Messrs. A. Bruestle, R. Overby, A. Stone, and C. Weiss.

2. We do not conceive of this meeting as entailing a full-fledged evaluation of the project's usefulness, but rather as an occasion to take stock of where the project is and discuss the major hypotheses and findings produced to date. In doing so, an appreciation will be gained of how the proposed work program is justified in light of past efforts and achievements. To provide the basis for our discussions, you have already received a Progress Report provided by the project staff. Informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached.

3. Our conclusions will be forwarded to the Research Committee, and will include recommendations on whether the budget requested for FY78 and FY79 (page 31 of Progress Report) should be approved.

Attachments


Distribution: Steering Committee/Review Panel: Messrs. Jaycox(URB), Bruestle Overby(PAS), Stone(URB), C. Weiss(PAS)
 Other Review Panel Member: Mr. D. Anderson(ECD)(o/r)
 Other Steering Committee Members: Messrs. Hotes/Yudelman(AGPDR), Keare/Linn(ECD), Middleton(EWTDR), Pettigrew(ASPEN), Cosgrove(EMPWS)

cc: Messrs. B.B. King(VPD), Gunnerson(EWTDR)
 Ms. Julius (EWTDR)

OFGrimes:mk

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Panel to Review Research Proposal

DATE: May 26, 1977

1. A panel consisting of Messrs. P.-P. Kuczynski (Chairman), S. Chernick, J. Duloy, G. Pfeffermann, J. Warford, and E. B. Waide will review the attached research proposal on Monday, June 6 at 10 a.m. in Room D1358.

<u>Proposal</u>	<u>Staff Responsible</u>
The City Study (continuation of "Strategic Planning to Accommodate Rapid Growth in LDC Cities," 671-47)	G. Ingram
<p>2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for the preparation and submission of research proposals, are included.</p>	
<p>3. The recommendations of the panel should be sent to me by Friday, June 10.</p>	

Attachments

Distribution: Messrs. Kuczynski, Chernick, Duloy, Pfeffermann, Warford, Waide

cc: Messrs. B. B. King, Avramovic, Stoutjesdijk, Jaycox, Holsen

cc (w/o att.): Messrs. Keare, Ingram, Mohan

Mr. Bernard Masters, EMP

April 29, 1977

Orville F. Grimes, Jr., VPD

Research Proposal

1. We are pleased that you are able to participate in the panel that will review the attached research proposal on Thursday, May 5 at 2:15 p.m. in Room N231. The panel, to be chaired by Mr. Bela Balassa also includes Messrs. F. Lethem, M. Wilson and Ms. H. Goris.

2. Ad hoc groups of this kind customarily seek to determine whether the issues raised by the proposed research are of interest to the Bank, and whether, if so, the study is designed to deal meaningfully with these issues. To aid in considering such questions, informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are being circulated to panel members. You will find these documents attached.

Attachments

cc: Messrs. Balassa, Lethem, M. Wilson, Ms. Goris,
B. B. King, Multin, Futagami, Jamison

OFGrimes:tgr

OFFICE MEMORANDUM

TO: Mr. G. Pennisi, EAP

DATE: April 26, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Research Proposal

1. We are pleased that you are able to participate in the panel that will review the attached research proposal on Wednesday, May 4 at 10 a.m. in Room D556. The panel, to be chaired by Mr. I. M. D. Little, also includes Messrs. D. Hilsaca, M. Leiserson, and S. Sung.

2. Ad hoc groups of this kind customarily seek to determine whether the issues raised by the proposed research are of interest to the Bank, and whether, if so, the study is designed to deal meaningfully with these issues. To aid in considering such questions, informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are being circulated to panel members. You will find these documents attached.

Attachments

cc: Messrs. Little, Hilsaca, Leiserson, Sung, B. B. King, Hultin, Zymelman

ROUTING SLIP

DATE:

April 26, 1977

NAME

ROOM NO.

Ms. Carroll Long

APPROPRIATE DISPOSITION

NOTE AND RETURN

APPROVAL

NOTE AND SEND ON

CLEARANCE

PER OUR CONVERSATION

COMMENT

PER YOUR REQUEST

FOR ACTION

PREPARE REPLY

INFORMATION

RECOMMENDATION

INITIAL

SIGNATURE

NOTE AND FILE

URGENT

REMARKS:

Attached is the El Salvador S & S research proposal we discussed. If you have the time and the inclination, Heinz Vergin and I would welcome your participation in the meeting (Mon. May 2, 2:30 p.m., C610).

FROM:

Orv Grimes

ROOM NO.:

F1233

EXTENSION:

6003

Ken Lev.

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

DATE: April 26, 1977

1. A panel consisting of Messrs. H. Vergin (Chairman), L. Casazza, C. Morse, A. Nowicki, and S. Venkitaramanan has been established to review the attached research proposal on Monday, May 2 at 2:30 p.m. in Room C610.

<u>Proposal</u>	<u>Staff Responsible</u>
An Evaluation of the Effects of a Sites and Services Project on the Health of the Low Income Population in the Cities of El Salvador	D. Keare/ S. Basta

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached.

3. The recommendations of the panel should be sent to me by Friday, May 6.

Attachments

Distribution: Messrs. Vergin, Casazza, Morse, Nowicki, Venkitaramanan; Golladay, Ms. Long

cc: Messrs. B. B. King, Avramovic, Stoutjesdijk, Keare, Rush, Basta

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

DATE: April 22, 1977

1. A panel consisting of Messrs. E. Lerdau (Chairman), D. Dowsett, G. Pfeffermann, M. Selowsky, and M. Wilson has been established to review the attached research proposal on Friday, April 29 at 3 p.m. in Room B906.

<u>Proposal</u>	<u>Staff Responsible</u>
International Study of Retention of Literacy/Numeracy Skills Among School Leavers	I. Serageldin/ M. Wodajo

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached.

3. An earlier version of this proposal was reviewed in January by a panel whose members included Ms. Dowsett and Mr. Wilson. You will find attached a memorandum (B. de Vries to B. B. King, January 6, 1977) on the outcome of these discussions.

4. The recommendations of the panel should be sent to me by Thursday, May 5.

Attachments

Distribution: Messrs. Lerdau, Pfeffermann, Selowsky, M. Wilson, Ms. Dowsett

cc: Messrs. B. B. King, Hultin, W. Armstrong, Serageldin, Wodajo

Panel Rev.

OFFICE MEMORANDUM

TO: Those listed below

DATE: April 22, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. B. Balassa (Chairman), H. Goris, F. Lethem, M. Wilson, and M. You has been established to review the attached research proposal on Thursday, May 5 at 3 p.m. in Room N231.

<u>Proposal</u>	<u>Staff Responsible</u>
The Economics of Educational Radio	S. Futagami/ D. Jamison

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached.

3. The recommendations of the panel should be sent to me by Tuesday, May 10.

Attachments

Distribution: Messrs. Balassa, Lethem, M. Wilson, You, Miss Goris

cc: Messrs. B. B. King, Hultin, Futagami, Jamison

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

DATE: April 21, 1977

1. A panel consisting of Messrs. E. B. Waide (Chairman), G. Donaldson, G. Hyde, F. Moore and C. Weiss has been established to review the attached research proposal on Wednesday, April 27 at 3:30 p.m. in Room D860.

<u>Proposal</u>	<u>Staff Responsible</u>
Appropriate Technology -- Macro-Economic Implications, and Sources and Marketing of Equipment	L. Westphal

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached.

3. Professor Howard Pack, who would assume primary responsibility for carrying out this study, is presently revising the attached proposal in the light of comments received at a Departmental review (April 12) and a seminar (April 13). In doing so Professor Pack plans to be in the Bank on Tuesday and Wednesday, April 26 and 27, which will permit him to attend the review panel meeting on Wednesday afternoon. Should panel members wish to meet with him prior to the panel meeting, they may make arrangements through Ms. Mitsuyasu, at Ext. 4235.

4. The recommendations of the panel should be sent to me by Tuesday, May 3.

Attachments

Distribution: Messrs. Waide, Donaldson, Hyde, F. Moore, C. Weiss

cc: Messrs. B. B. King, Avramovic, Stoutjesdijk, Westphal, Thadani

Law Mtg

OFFICE MEMORANDUM

TO: Those listed below

DATE: April 21, 1977

FROM: Orville F. Grimes, Jr., VPD *OG*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. R. Picciotto (Chairman), M. Ahluwalia, G. Baldwin, G. Donaldson, and A. ter Weele has been established to review the attached research proposal on Thursday, May 5 at 10 a.m. in Room A730.

<u>Proposal</u>	<u>Staff Responsible</u>
Socio-Economic Aspects of Household Behavior in Rural Botswana	D. Chernichovsky

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached.

3. The recommendations of the panel should be sent to me by Tuesday, May 10.

Attachments

Distribution: Messrs. Picciotto, Ahluwalia, Baldwin, Donaldson, ter Weele

cc: Messrs. B. B. King, Avramovic, Stoutjesdijk, T. King, Chernichovsky

Panel Rev.

OFFICE MEMORANDUM

TO: Those listed below

DATE: April 21, 1977

FROM: Orville F. Grimes, Jr., VPD *OGJ*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. I. M. D. Little (Chairman), D. Hilsaca, M. Leiserson, R. Romain, and S. Sung has been established to review the attached research proposal on Wednesday, May 4 at 10 a.m. in Room D556.

<u>Proposal</u>	<u>Staff Responsible</u>
Occupational Structures of Industries	M. Zymelman

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for preparation and submission of research proposals, are attached.

3. The recommendations of the panel should be sent to me by Monday, May 9.

Attachments.

Distribution: Messrs. Little, Hilsaca, Leiserson, Romain, Sung

cc: Messrs. B. B. King, Hultin, Zymelman

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *of*

SUBJECT: Panel to Review Research Proposal

DATE: April 21, 1977

1. A panel consisting of Messrs. V. Dubey (Chairman)*, B. Hubert, A. Naimie, P. Patel, and W. Rees has been established to review the attached research proposal on Tuesday, May 3 at 3 p.m. in Room E725.

<u>Proposal</u>	<u>Staff Responsible</u>
Construction Standards and Methods Appropriate for Simple Basic Education and Adult Training Facilities	D. Lewis

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels, together with more recent guidelines for the preparation and submission of research proposals, are included. Appended to the proposal you will also find a c.v. of the principal consultant proposed for execution of the study, with a paper of his entitled "Life Cycle Costing."

3. The recommendations of the panel should be sent to me by Monday, May 9.

*To be confirmed April 29.

Attachments

Distribution: Messrs. Dubey, B. Hubert, Naimie, Patel, Rees

cc: Messrs. B. B. King, Hultin, D. Lewis

OFFICE MEMORANDUM

TO: Those listed below

DATE: February 22, 1977

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. R. Picciotto (Chairman), J. F. Cunningham, E. Giglioli, A. Meimaris and S. Reutlinger has been established to review the attached research proposal on Tuesday, March 1 at 10:30 a.m. in Room A520.

<u>Proposal</u>	<u>Staff Responsible</u>
Management and Organization of Irrigation Projects - Phase II (Research Project No. 671-34)	F. Hotes
<p>2. Stage I of this project was approved by the Research Committee in July 1975, following a panel review (memorandum from Heinz Vergin, June 24, 1975, attached) of the original proposal, also attached. To provide additional background information for the panel's deliberations, the principal reports from Stage I are included herewith. They are the Preliminary Desk Study (January 1976), a field study in India focusing in particular on the Chambal CAD Project (May 1976), and a progress report on irrigation work at ODI discussed at a workshop in September 1976.</p>	
<p>3. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.</p>	
<p>4. The recommendations of the panel should be sent to me by Friday, March 4.</p>	

Attachments


Distribution

Messrs. Picciotto, J. F. Cunningham, Giglioli, Meimaris, Reutlinger, Hotes, B. King
 cc (w/o att.): Messrs. Yudelman, Egbert

OFFICE MEMORANDUM

TO: Those listed below

DATE: February 17, 1977

FROM: Orville F. Grimes, Jr., VPD SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. B. King (Chairman), B. Bostrom, P. Joshi,* M. Martinez, and A. Walters has been established to review the attached research proposal on Friday, February 25 at 3 p.m. in Room D461.

ProposalStaff Responsible

Economic Role of Railways -
Determinants of Rail Traffic

P. Taborga/
M. Nanjundiah

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Wednesday, March 2.

*To be confirmed February 22.

Attachments

Distribution

Messrs. B. King, Bostrom, P. Joshi, Martinez, Walters
cc (w/o att.): Messrs. Willoughby, Taborga, Nanjundiah

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OF*

SUBJECT: "City Study" Research Proposal

DATE: December 28, 1976

As confirmed with panel members, the meeting to review the research proposal "Strategic Planning to Accommodate Rapid Growth in LDC Cities" will now be held on Wednesday, January 5, 1977 at 10 a.m. in Room D1358, instead of the following day (see my memorandum of December 22, 1976).

Distribution: Messrs. Kuczynski, Chernick (o/r), Pfeiffermann (o/r),
Pyatt, Waide, Warford
Avramovic, Stoutjesdijk, Jaycox, Churchill,
B. King
Keare, Mohan

Mr. S. Banarji, DFC

December 23, 1976

Orville F. Grimes, Jr., VPD

Panel to Review Research Proposal

1. We are pleased that you are able to participate in a panel established to review the attached research proposal. The review meeting will be on Thursday, December 30, 1976, at 3 p.m. in Room N231. Mr. Bela Balassa will chair the meeting. Other panel members include Messrs. Chaparro, A. Churchill, and D. Turnham.

2. Such panels customarily seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, I attach some informal guidelines for review panels.

Attachments

cc: (w/o att.) Mr. Balassa
Mr. Hyde

Those listed below

December 23, 1976

Orville F. Grimes, Jr., VPD

Panel to Review Research Proposal

1. A panel consisting of Messrs. E. V. K. Jaycox (Chairman), M. Furst, C. Ladonne, A. ter Weele, and M. Zymelman has been established to review the attached research proposal on Thursday, January 6, 1977 at 3:30 p.m. in Room E 447.

<u>Proposal</u>	<u>Staff Responsible</u>
Education and Rural Development in Nepal	D. Jamison

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Tuesday, January 11, 1977.

Attachments

Distribution: Messrs. Jaycox, Furst, Ladonne, ter Weele, Zymelman

cc: Messrs. T. King, B. King

cc (w/o att.): Messrs. Avramovic, Ballantine, Jamison

Those listed below

December 22, 1976

Orville F. Grimes, Jr., VPD

Panel to Review Research Proposal

1. A panel consisting of Messrs. P. Kuczynski (Chairman), S. Chernick, G. Pfeffermann, G. Pyatt, E. B. Waide, and J. Warford has been established to review the attached research proposal on Thursday, January 5, 1977 at 10 a.m. in Room D 1358.

Proposal

Staff Responsible

Strategic Planning to Accommodate
Rapid Growth in LDC Cities

D. Keare

2. An earlier draft of the program of research outlined in this proposal was discussed in January 1976 by a review panel whose members included Messrs. Chernick, Pfeffermann, and Warford. Much of this discussion turned on questions posed in an earlier memorandum by Mr. Chenery (January 22, 1976; attached). The substance of these deliberations is reported in the attached memorandum from Mr. Dubey (February 3, 1976). A later draft of the proposal was the subject of the other attached memorandum from Mr. Chenery (November 17, 1976).

3. The recommendations of the panel should be sent to me by Tuesday, January 11, 1977.

Attachments

Distribution: Messrs. Kuczynski, Pyatt, Waide, Warford
Messrs. Chernick, Pfeffermann (all material
except proposal, distributed 12/21)
Messrs. Avramovic, Jaycox, Stoutjesdijk, B. King

cc (att. only): Messrs. Keare, Mohan

OFGGrimes:tr

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OH*

SUBJECT: Panel to Review Research Proposal

DATE: December 22, 1976

1. A panel consisting of Messrs. B. de Vries (Chairman), D. Mazumdar, J. Simmons, M. Wilson, and Ms. D. Dowsett has been established to review the attached research proposal on Monday, January 3, 1977 at 3 p.m. in Room C910.

<u>Proposal</u>	<u>Staff Responsible</u>
International Study of Retention of Literacy/Numeracy Skills among School Leavers	M. Hultin/ I. Serageldin

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Thursday, January 6, 1977.

Attachments

Distribution : Messrs. de Vries, Mazumdar, Simmons, M. Wilson, Ms. Dowsett
Messrs. Hultin, Serageldin, B. King
cc (w/o att.): Messrs. Ballantine, Knox, W. Armstrong, T. King

Those listed below

December 21, 1976

Orville F. Grimes, Jr., VPD

Panel to Review Research Proposal

1. A panel consisting of Messrs. B. Balassa (Chairman), E. Chaparro, A. Churchill, A. Cracco, and D. Turnham has been established to review the attached research proposal on Thursday, December 30, 1976 at 3 p.m. in Room N231.

<u>Proposal</u>	<u>Staff Responsible</u>
Urban Labor Markets in Latin America	R. Webb

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the proposed research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Thursday, January 6, 1977.

Attachments

Distribution: Mr. Balassa
Mr. Chaparro
Mr. Churchill
Mr. Cracco
Mr. Turnham

cc: Mr. Leiserson
Mr. Pfeffermann (o/r)
Mr. D. Greene
Mr. Pyatt
Mr. B. King

cc (w/o proposal) Mr. Webb

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

DATE: September 17, 1976

1. A panel consisting of Messrs. H. van der Tak (Chairman), P. Scandizzo, D. Steeds, and J. Waelbroeck will meet on Monday, September 27, 1976 at 3 p.m. in Room E1026 to review the attached request for funding of a second phase of the research project on simulation of foodgrain buffer stocks (No. 671-24).
2. Panelists in reviewing this request should consider the extent to which the additional work proposed (a) complements the main study by extending its scope or by deepening understanding of particular aspects; and (b) can be expected to yield results that justify the additional expenditure of research funds. To aid in considering these issues, I also attach the original proposal (September 20, 1974) and panel review memorandum (October 16, 1974).


Attachments

Distribution

Messrs. van der Tak, Scandizzo, Steeds, Waelbroeck
Mr. B. King
Mr. Reutlinger, Mr. Blobel (supp. materials only)
cc: Mr. Avramovic, Mr. Stoutjesdijk

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Panel to Review Research Proposal

DATE: September 2, 1976

1. A panel comprising Messrs. M. Yudelman (Chairman), G. Brown, J. Cleave, A. Ray, I. J. Singh, and J. McInerney (consultant) will review the attached research proposal on Friday, September 10, 1976 at 10 a.m. in Room A630.

- | <u>Proposal</u> | <u>Staff Responsible</u> |
|--|--------------------------|
| Programming and Designing
Investment: The Indus Basin | J. Duloy
R. Picciotto |
2. The panel should, as is customary, seek answers to questions like (a) Are the issues raised by the research proposal of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.
3. Based on its findings, the panel might choose to reconvene a short while after the September 10 meeting to evaluate a revised proposal. However, if in its view the proposal (a) needs substantial rethinking or is in other ways unsuitable, or (b) is acceptable as is (perhaps with minor modifications), it should not feel bound to meet again.
4. The recommendations of the panel should be sent to me by Tuesday, September 14.


AttachmentsDistribution

Messrs. Yudelman, G. Brown, J. Cleave, A. Ray, I. J. Singh,
J. McInerney

cc: (w.attch.) Messrs. Duloy, Picciotto, Gilmartin, Norton,
Hicks, B. B. King

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Panel to Review Research Proposal

DATE: August 17, 1976

1. A panel consisting of Messrs. E. V. K. Jaycox (Chairman), D. Anderson, A. Bruestle, R. Overby, and A. Stone will review the attached research proposal on Thursday, September 2 at 10 a.m. in Room C610.

ProposalPrincipal
Researchers

Cost Saving in the Water and Waste Disposal Sectors Through the Use of Appropriate Technology

J. Kalbermatten/
J. Warford

2. The panel should, as is customary, seek answers to questions like (a) Are the issues raised by the research proposal of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. Based on its findings, the panel might choose to reconvene a short while after the September 2 meeting to evaluate a revised proposal. However, if in its view the proposal either (a) needs substantial rethinking or is in other ways unsuitable, or (b) is acceptable as is (perhaps with minor modifications), it should not feel bound to meet again.

4. The recommendations of the panel should be sent to me by Tuesday, September 7.

Attachments

Distribution

Messrs. Jaycox, D. Anderson, Bruestle, Overby, Stone
cc: (w/attch.) Messrs. Kalbermatten, Warford, Rovani,
Lee, B. B. King

Mr. Bela Balassa, DRCDR

June 24, 1976

Orville F. Grimes, Jr., VPD

Review Panel for Cooper Proposal

1. Confirmed members of the panel that will meet on July 15 or 21 to review the Cooper proposal are listed on the attached sheet. An additional three persons (Chanmugam, Weiss and Bergsman) would have been willing to participate, but travel plans intervened. They could be called upon should later panel meetings be desirable.

2. I have not sent panel guidelines to anyone; our office can arrange for them to be sent to panel members, along with Mr. Cooper's revised proposal, presumably during the first week of July.

Attachment *Westphal to supply*

cc: Messrs. B. B. King
L. Westphal

OFGrimes:gm

COOPER PROPOSAL

I. CONFIRMED FOR PANEL MEETING ON JULY 15 OR JULY 21

F. Moore

A. Vaidyanathan

H. Pilvin*

D. Goodman

*Availability on July 21 uncertain at present.

II. INTERESTED BUT NOT AVAILABLE ON ABOVE DATES

J. Chanmugam (leaves at end of June)

C. Weiss (returns August 4)

J. Bergsman (leaves July 15)

III. PROBABLY INTERESTED BUT AVAILABILITY UNKNOWN

P. Mistry (returns July 16)

G. Hyde (returns July 6)

I. Baskind

S. Fuh (South Asia)

June 24, 1976

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Panel to Review Research Proposal

DATE: June 3, 1976

1. A panel consisting of Messrs. B. de Vries (Chairman), C. Downing, J. Hendry, P. Scandizzo, and C. Weiss will review the attached research proposal on Thursday, June 10, 1976 at 10:00 a.m. in Room C910.

Proposal

Agricultural Innovation and
Rural Development

Principal
Researchers

G. Donaldson
J. McInerney (cons.)
F. Jarrett (cons.)

Although not so indicated on the cover submission form, the proposal is being supported by the Development Economics Department (M. Leiserson) and the Policy Planning and Program Review Department (S. Burki). Mr. Leiserson's memorandum of support, noting points that in his view need further attention, is appended. Mr. Burki's memorandum of support is also attached.

2. As always, the panel should seek answers to questions like (a) Are the issues raised by the research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Monday, June 14.

Attachments

Distribution: Messrs. de Vries, Downing, Hendry, Scandizzo, Weiss
cc: Messrs. Donaldson, Bruce, Leiserson, Burki
Mr. B. B. King
cc: (w/o attch.) Mr. A. Ray
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Research Review Panel

DATE: June 2, 1976

1. A panel consisting of Messrs. D. Avramovic (Chairman), J. Bharier (Policy Planning and Program Review), H. Goris (CP I, East Africa), N. Hicks (CP, South Asia), and G. Pyatt (DRC) has been established to review the attached research proposal and consider a request for additional funding under an existing project. We will meet on Thursday, June 10, 1976 at 3:00 p.m. in Room D556.

2. At this meeting we will review the proposal, "The Effect of Incorrect Estimates of Non-Monetary and other Activities on Comparisons of Income between and within Low-Income Countries." Some informal guidelines are attached to aid the panel in seeking answers to questions like (a) Are the issues raised by the research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues?

3. The meeting should also review progress made to date under an existing research project, "Linkage of Commodity and Country Models" (No. 671-28). Although a three-year authorization was granted when the project was approved in May 1975, a progress review after the first phase was felt to be desirable before funds are released for the following phases. To this end I attach a preliminary report on work undertaken during 1975-76, together with two recent papers by the project staff. Jean Waelbroeck will outline the project's usefulness for the Bank in a note which he will distribute to you before the end of this week. Finally, as background I am also attaching the original proposal.

4. Please note that these arrangements must be confirmed with Mr. Avramovic, who returns from mission on June 7. In the event they must be altered I will let you know immediately.


5. The recommendations of the panel should be sent to me by Monday, June 14.

Attachments

Distribution: Messrs. Avramovic, Bharier, Goris, Hicks, Pyatt
cc: Mr. Waelbroeck, Mr. Tims
Mrs. Sachse, Mr. Schreiber
Mr. B. B. King
Mrs. M. Hazzah

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Panel to Review Research Proposal

DATE: June 1, 1976

As discussed with you, the date of the review panel meeting to discuss the proposal "Country Case Studies of Agricultural Prices and Subsidies" has been changed. We will now meet on Thursday, June 3, 1976 at 3:00 p.m. instead of the following Friday morning. The meeting place -- A630 -- remains the same.

Distribution:

Messrs. Vergin, R. Harris, Little, McGarry, Ray, Squire
cc: Messrs. Pyatt, Burki, B. King
Ballesteros, G. Brown, Cuddihy, Donaldson,
Egbert, Temple

File

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OF*

SUBJECT: Panel on "Highway Design" Research Project

DATE: May 28, 1976

Mr. Helmut Kaden (Projects, W. Africa) will also be a member of the panel that will meet on Friday, June 4, 1976 at 3.p.m. in Room C-310 to review this project and consider a request for additional funding.


Distribution: Messrs. Thalwitz, Hazell, Kaden,
Martinez, Shields, I. Smith,
M. Wolf

cc: Messrs. Harral, Fossberg, Agarwal,
A. Ray, B.B. King

OFGrimes/sc

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Panel to Review Research Proposal

DATE: May 26, 1976

You should have received from Colin Bruce, in his memorandum of May 24, additional information on the proposal "Country Case Studies of Agricultural Prices and Subsidies," discussed in our informal meeting of May 12. (If not, please request a copy from Mr. Bruce). We will meet as a panel to consider the revised proposal on Friday, June 4, 1976 at 10:00 a.m. in Room A630.

Distribution

Messrs. Vergin, R. Harris, Little, McGarry, Ray, Squire
cc: Messrs. Pyatt, Burki, B. King
Ballesteros, G. Brown, Cuddihy, Donaldson,
Egbert, Temple

Those listed below

March 10, 1976

Orville F. Grimes, Jr., VPD

Review Panel

Mr. Roger Grawe (South Asia - YP) will replace Mr. Harold Pilvin on the panel to review the proposal that the Bank share in the funding of an evaluation of research in population and development. We will meet, as previously announced, on Monday, March 15 at 11:00 a.m. in Room D556.

Distribution


Messrs. Jaycox, Ahluwalia, Bruce, Grawe, Nijhawan
cc: Messrs. T. King, Baldwin

OFGrimes:gm

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 19, 1976

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. J. Waelbroeck (Chairman), J. Cleave, C. Perry, I. J. Singh and L. Squire will review the attached research proposal, "Consequences of Risk for Agricultural Policy," on Wednesday, May 26, 1976 at 3:00 p.m. in Room D461. Included with the proposal are papers outlining theoretical and empirical results from earlier research, extensions of which are proposed in the present study. As you will note, the proposal is supported by the Agriculture and Rural Development Department; a memorandum from Colin Bruce to this effect is attached.

2. As always, the panel should seek answers to questions like (a) Are the issues raised by the research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Wednesday, June 2.


Attachments

Distribution: Messrs. Waelbroeck, Cleave, Perry, I.J. Singh, Squire

cc: Messrs. Duloy, Norton, Hazell, Scandizzo
Mr. Bruce
Mr. B. B. King
Mrs. M. Hazzah

OFFICE MEMORANDUM

TO: Review Panel Members

FROM: Orville F. Grimes, Jr., VPD 

SUBJECT: Review of Research Proposal on Personal
Distribution of Income (Eckaus)

DATE: April 9, 1976

1. As discussed with you, we have arranged an informal meeting with Professor Richard Eckaus, the principal researcher, and DRC staff supporting this proposal on Wednesday, April 14 at 3:00 p.m. in Room B906. This meeting will allow panel members to gain a first-hand appreciation of specific aspects of the proposal. In principle, the panel will then reconvene in two or three weeks to evaluate a proposal revised according to suggestions made at the informal meeting. There is no reason to suspect that the procedure in this case will be different. However, the panel should not feel bound to meet again if, in its judgment, (a) the proposal needs substantial rethinking or is in other ways unsuitable; or (b) the proposal, perhaps with minor modifications, is acceptable as is.

2. You will find attached the draft proposal, with a note from Montek Ahluwalia that outlines how this study would contribute to the Bank's program of research on income distribution and poverty.

Attch.

Distribution

Messrs. Lerdau, Bussink, Jansen, Little, Villarzu
cc: Messrs. Ahluwalia, Duloy, B. B. King

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *ofj*

SUBJECT: Review Panel: International Review
Group on Population and Development

DATE: March 8, 1976

1. A panel consisting of Messrs. E.V.K. Jaycox (Chairman), M. Ahluwalia, C. Bruce, O. M. Nijhawan, and H. Pilvin will review the attached research proposal on Monday, March 15, 1976 at 11:00 a.m. in Room D556.
2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached. An earlier but substantially similar version of this proposal was sent to Research Committee members last week for information and comment; the reactions of Messrs. Waelbroeck and Yudelman are attached.
3. The recommendations of the panel should be sent to me by Wednesday, March 17.

Attachments

Distribution

Messrs. Jaycox, Ahluwalia, Bruce, Nijhawan, Pilvin
cc: Messrs. Gulhati, Little, T. King, Zachariah
Messrs. Kanagaratnam, Baldwin

OFFICE MEMORANDUM

TO: Those listed below

DATE: March 5, 1976

FROM: Orville F. Grimes, Jr., VPD *copy*SUBJECT: Review Panel: Asian Data on
Income Distribution (No. 671-08)

1. By now you have received the revised proposal for additional funding under this project, together with, earlier this week, a set of informal guidelines for review panels. The upper right hand notation on page 1 about the draft applying to our March 1 meeting is a holdover from that time and should be disregarded.
2. Mr. W. Bussink has agreed to join the panel reviewing this project. Mr. D. C. Rao will be unable to participate.
3. As mentioned earlier, we will meet on Monday, March 8, 1976 at 11:00 a.m. in Room D461.

Distribution

Messrs. Waelbroeck
Bussink
Jansen
Meerman

Messrs. Duloy
Pyatt
Ahluwalia
Mrs. Chiswick

Mr. W. Bussink, EAP

March 3, 1976

Orville F. Grimes, Jr., VPD
Review Panel, "Evaluation of Asian Data on
Income Distribution" Research Project

1. Attached is an early draft report on the progress of the Bank/ESCAP Income Distribution research with a request for additional funding. Mr. Ahluwalia will prepare and distribute a revised proposal by Friday, March 5.

2. Other panel members are Messrs. J. Waelbroeck (Chairman), C. Jansen (South Asia) and J. Meerman (Development Economics). We will meet on Monday, March 8 at 11:00 a.m. in Room D461 to consider the revised proposal.

Attachment

OFGGrimes:gm

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OGJ*

SUBJECT: Review Panel: Asian Data on Income Distribution

DATE: March 2, 1976

1. The panel will meet to review the progress of this project and entertain a proposal for additional funding on Monday, March 8, 1976 at 11:00 a.m. in Room D461.

2. A proposal revised along the lines of yesterday's discussion is scheduled to be available by late Thursday, and will be distributed at that time. Meanwhile, to aid in considering the proposal some informal guidelines for review panels are attached.

Attachment

Distribution

Messrs. Waelbroeck
 Jansen
 Meerman
 D.C. Rao (w/o att.)

Messrs. Duloy (w/o att.)
 Pyatt (" ")
 Ahluwalia (" ")
 Mrs. Chiswick (" ")

Mr. Edward V. K. Jaycox, TRU

February 26, 1976

Orville F. Grimes, Jr., VPD

Proposal to Review Research on
Population and Development

1. The panel to review this forthcoming proposal consists of yourself as Chairman, M. Ahluwalia, G. Baldwin (to be confirmed on his return March 1), O. M. Nijhawan, and H. Pilvin (to be confirmed on his return March 3). We could meet in your office on Monday, March 15 at 11:00 a.m. if convenient. We will confirm with Timothy King that, as his present schedule indicates, he will have returned to the Bank by then.
2. As I mentioned, the proposal in its final version will be distributed late next week.
3. Please let me know if there are any changes in these arrangements that you would like to make.

cc: Mr. B. B. King

OFGrimes:gm

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes *OGS* Jr., VPD

SUBJECT: Review Panel: "Evaluation of Asian Data
on Income Distribution" (Research Project
No. 671-08)

DATE: February 26, 1976

1. A panel composed of Messrs. J. Waelbroeck (Chairman), C. Jansen, J. Meerman and D. C. Rao will meet on Monday March 8, 1976 at 11:00 a.m. to review the progress of this project and entertain a proposal for additional funding. The place of the meeting together with guidelines on the review process, will be given later. Mr. Ahluwalia is preparing a note outlining the project's accomplishments to date and the work envisaged, which he will distribute to panel members by c.o.b. Friday, February 27.

2. As discussed with you, we have also arranged an informal meeting with the chief researcher, Mr. Pravin Visaria, on Monday, March 1 at 4:00 p.m. in the DRC Conference Room (N231). This will permit a first-hand appreciation of specific features of the project and thus a more informed review later. Panel members should let me know if, through a change in their schedules, they will be unable to attend.

Distribution

Messrs. Waelbroeck, Jansen, Meerman, D. C. Rao, Ahluwalia,
Duloy, Mrs. Chiswick

Review Panel on Urban
Research Proposals
Orvill F. Grimes, VPD

January 22, 1976

Additional Items

1. As my secretary has confirmed with all of you, we will meet at 10:30 a.m. (instead of 10:00 a.m.) on Monday January 26, in the conference room adjoining Room E723.
2. By now you have received the second proposal, "Strategic Planning to Accommodate Rapid Growth in LDC Cities." Because discussions about urban research that will inform the Action Program on urban poverty are still in the preliminary stages, and in view of the large amount of resources this proposal will ultimately require, it was felt desirable to defer formal consideration by the Research Committee until these matters, and their consequences for the organization of Bank urban research, are more fully clarified. In this instance Panel should therefore concentrate on advising the researchers how best to refine and sharpen the proposal for presentation at a future Research Committee meeting. These views will of course be expressed in the Panel's memorandum to the Research Committee.
3. Meanwhile the first proposal, "Analyzing the Effects of Urban Housing Policies in LDCs," should be considered in the normal way, and a specific recommendation made to the Research Committee for the February 13 meeting about its suitability for financing.

Distribution:

Messrs. Dubey, Chernick, Pfeffermann, I. Scott,
Taylor, Warford

Mr. B. B. King
Mr. Keare
Mr. Churchill
Mr. Duloy

Those Listed Below

January 15, 1976

Orville F. Grimes, Jr., VPD *og*

Panel to Review Research Projects

1. A panel consisting of Messrs. V. Dubey (Chairman), S. Chernick, G. Pfeffermann, I. Scott, C. Taylor and J. Warford will review the research proposals listed below on Monday, January 26, 1976 at 10:00 a.m. in Room E723. Mr. Scott will not attend the review meeting but will comment on the proposals beforehand.

<u>Proposal</u>	<u>Principal Researchers</u>
Analyzing the Effects of Urban Housing Policies in LDCs	B. Renaud
Strategic Planning to Accommodate Rapid Growth in LDC Cities	D. Keare

2. As is customary, the panel should seek answers to questions like (a) Are the issues raised by the research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. You will find attached the first proposal, with supporting materials. The second will be distributed on or about Monday, January 19.

4. The recommendations of the panel should be sent to me by Thursday, January 29.

Attachments

Distribution:

Messrs. Dubey, Chernick, Pfeffermann, Scott, Taylor, Warford

cc: Messrs. Gulhati, Avramovic, Keare,
Renaud, Jaycox, Churchill

OFG/cw

Mr. John Duloy, DRCDR

January 13, 1976

Orville F. Grimes, Jr., VPD *og*

Review Panel for Proposed CHAC-Indus Research

Mr. Yudelman has agreed to be Chairman of this panel, which also includes Messrs. C. Bruce (Agriculture and Rural Development), J. Cleave (Eastern Africa Projects), A. Berg (Agriculture and Rural Development), and G. Brown (Policy Planning and Program Review). If the views of an outside researcher would also be useful, you might consider Eric Thorbecke (Mr. Yudelman's suggestion); we have no objection. I explained to panel members that since no proposal will come forward at this stage, you will arrange to meet with them when more details on the research become known and a meeting would be beneficial.

cc: Panel Members
Mr. B. B. King

OFG/cw

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *ofj*

SUBJECT: Narangwal Population and Nutrition
Research Proposal

DATE: October 7, 1975

1. Messrs. G. Baldwin and S. Reutlinger have agreed to join the panel to review this proposal. Messrs. Berg and Selowsky will not attend the review meeting but will comment on the proposal beforehand.

2. Please note that we will meet on Friday, October 10 at 3:00 p.m. instead of 3:30 p.m., in Room E1026.

Distribution:

Messrs. van der Tak, Baldwin, Berg, Gilmartin, Koch-Weser,
Reutlinger, Selowsky

cc: Messrs. T. King, Chernichovsky, Faruqee, Duloy, Gulhati,
Kanagaratnam, B. B. King, Ms. Hazzah

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Project

DATE: October 2, 1975

1. A panel consisting of Messrs. E. Lerda (Chairman), D. Greene, L. Hinkle, P. Meo and O. Yenel will review the attached research proposal on Wednesday, October 8, 1975 at 4:00 p.m. in Room B 906.

Proposal

Income Distribution in Thailand
Phase I

Principal
Researchers

C. Chiswick/
M. Ahluwalia

2. As always, the panel should seek answers to questions like (a) Are the issues raised by the research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Friday, October 10.

Attachments

Distribution:

Messrs. Lerda, D. Greene, Hinkle, Meo, Yenel

cc: Messrs. Ahluwalia, Duloy, Votaw, Ms. Chiswick, Ms. Hazzah

OFFICE MEMORANDUM

TO: Those listed below

FROM: Orville F. Grimes, Jr., VPD *OG*

SUBJECT: Panel to Review Research Proposal

DATE: October 1, 1975

1. A panel consisting of Messrs. H. van der Tak (Chairman), A. Berg, W. Gilmartin, C. Koch-Weser and M. Selowsky will review the attached research proposal on Friday, October 10, 1975 at 3:30 p.m. in Room E1026.

Proposal

Narangwal Population and
Nutrition

Principal
Researcher

R. Faruqee and
D. Chernichovsky

2. As always, the panel should seek answers to questions like (a) Are the issues raised by the research of interest to the Bank? and (b) Is the study so designed as to deal meaningfully with these issues? To aid in considering these questions, some informal guidelines for review panels are attached.

3. The recommendations of the panel should be sent to me by Tuesday, October 14, preferably by Monday, October 13.

Attachments

Distribution:

Messrs. van der Tak, Berg, Gilmartin, Koch-Weser, Selowsky,
Baldwin (for information)

cc: Messrs. T. King, Chernichovsky, Faruqee, Duloy, Gulhati,
Kanagaratnam, B. B. King
Ms. Hazzah

OFFICE MEMORANDUM

Keray

TO: Those Listed Below

DATE: June 13, 1975

FROM: O. F. Grimes, Jr. *OG*

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. H. Vergin (Chairman), R.A. Berry, D. Haynes and R. Picciotto will review the attached research proposal on Wednesday, June 18, 1975, at 3:30 p.m. in Room A607.

Proposal

Principal Researcher

Organization and Management
of Irrigation Projects

F. L. Hotes

2. In addition to the proposal, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by Friday, June 20, preferably by Thursday, June 19.

Attachments

Distribution:

Messrs. Vergin, Berry, Haynes, Picciotto

cc: Messrs. Hotes, Darnell, Bruce (for information, w/o att.)
Messrs. Yudelman, Ray, B. King, Ms. Hazzah

OFFICE MEMORANDUM

TO: Those listed below
FROM: D. C. Rao, VPD *DC Rao*
SUBJECT: Panel to Review Research Proposal *per CF*

DATE: June 9, 1975

1. A panel consisting of Messrs. B. de Vries (Chairman), G. Hyde, B. Kavalsky and J. Thadani will review the research proposal "Export Incentives in Developing Countries" on Friday, June 13 at 10:00 a.m. in Room A907. The proposal is being submitted by Messrs. B. Balassa and L. Westphal.

2. The Review Panel will need the following documents for Friday's meeting:

- (a) Guidelines for Review Panels.
- (b) Memorandum from L. E. Westphal to B. B. King and D. C. Rao, May 1, 1975.
- (c) Project Proposal: "Export Incentives in Developing Countries; An Overview", June 1, 1975.
- (d) Project Submission Form.
- (e) Methodological Annex and Questionnaire.

Items (a) and (b) are attached. Panel members have already received (c) from Mr. Balassa, who will also send (d) and (e) to panel members by late afternoon Monday, June 9.

3. The recommendations of the panel should be sent to me by Wednesday, June 18, preferably by Tuesday, June 17.

Attachments

Distribution:

Messrs. B. de Vries, G. Hyde, B. Kavalsky, J. Thadani
cc: Messrs. B. Balassa, L. Westphal, B. B. King, J. Duloy, Mrs. Hughes
D. Greene (for information), O. Grimes,
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Those Listed Below

DATE: May 27, 1975

FROM: D. C. Rao, VPD

*D.C. Rao
per off*

SUBJECT: Panel to Review Research Proposal

1. Mr. Oktay Yenel will also be a member of the panel to review the ECIEL Income Distribution research proposal (Second Stage). The panel, chaired by Mr. Lerdau, will meet as scheduled on Friday, May 30, 1975 at 10:00 a.m. in Room B-906.

Distribution: Messrs. Lerdau, Greene, Meo, Bussink, Yenel, B. de Vries, Duloy, Ahluwalia, B. B. King, O. Grimes, Mrs. Hazzah

Mr. Oktay Yenel

May 27, 1975

D. C. Rao, VPD

Panel to Review Research Proposal

1. A panel consisting of Messrs. Enrique Lerdau (Chairman), David Greens, Paul Meo, Willem Bussink and Oktay Yenel will review the attached research proposal on Friday, May 30, 1975 at 10:00 a.m. in Room B-906.

Proposal

Principal Researcher

ECIEL Income Distribution Study-
Second Stage

M. Ahluwalia

2. In addition to the proposal, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by June 4, preferably by June 3.

Attachments

cc: Messrs. B. B. King, O. Grimes ✓
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Those listed below
FROM: D. C. Rao, VPD *D.C. Rao
per OJ*
SUBJECT: Panel to Review Research Proposal

DATE: May 27, 1975

1. A panel consisting of Messrs. Enrique Lerdaу (Chairman), David Greene, Paul Meo and Willem Bussink will review the attached research proposal on Friday, May 30, 1975 at 10:00 a.m. in Room B906.

ProposalPrincipal
Researcher

ECIEL Income Distribution Study -
Second Stage

M. Ahluwalia

2. In addition to the proposal, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by June 4, preferably by June 3.

Attachments

Distribution: Messrs. Lerdaу, Greene, Meo, Bussink,
B. de Vries

cc: Messrs. Duloy, Ahluwalia, B. B. King, O. Grimes,
Mrs. Hazzah

OFFICE MEMORANDUM

TO: Those listed below
FROM: D. C. Rao, VPD *DR*
SUBJECT: Panel to Review Research Proposals

DATE: May 6, 1975

A panel consisting of Messrs. Waelbroeck (Chairman), V. Dragomanovic, J. Holsen, P. Meo and F. Moore will review the attached research proposals on Thursday, May 8, 1975 at 11:00 a.m. in Room D426.

<u>Proposals</u>	<u>Principal Researchers</u>
a) Patterns of Industrial Development	V. Prakash, L. Westphal
b) A Comparative Study of the Sources of Industrial Growth and Structural Changes	L. Westphal, M. Syrquin

2. In addition to the proposals, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by May 12, preferably by May 9.

Attachments

Distribution

Messrs. Chenery, Waelbroeck, Dragomanovic, Holsen, Meo, Moore, Prakash, Westphal, Syrquin, Mrs. Hughes

cc: Mr. B. B. King, Mrs. Hazzah, Mr. Grimes

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 6, 1975

FROM: D. C. Rao, VPD *DR*

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. Schulmann (Chairman), de Capitani and M. Hultin will review the attached research proposal on Monday, May 12, 1975 at 3:00 p.m. in Room E624.

Proposal

Principal Researchers

Ability Characteristics as
Factors of Production

M. Selowsky
D. Mazumdar

2. In addition to the proposal, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by May 14, preferably on May 13.

Attachments

Distribution

Messrs. Schulmann, de Capitani, Hultin, Selowsky, Mazumdar,
Duloy, Mrs. Hughes

cc: Mr. B. B. King, Mrs. Hazzah, Mr. Grimes

OFFICE MEMORANDUM

TO: Those listed below
FROM: D. C. Rao, VPD
SUBJECT: Panel to Review Research Proposal

DATE: May 6, 1975

1. A panel consisting of Messrs. A. Ray (Chairman), C. Bruce, P. Duane and D. Sutherland will review the attached research proposal on Friday, May 9, 1975 at 10:00 a.m. in Room E1026.

ProposalPrincipal
Researchers

Analytics of Change in Rural
Communities

C. Bell, P. Hazell,
L. Squire

2. In addition to the proposal, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by May 13, preferably on May 12.

4. This project was approved by the Research Committee in FY75, but the proposal was not then clearly defined. The proposed overall cost has now doubled. The panel should treat the proposal as though there had been an "exploratory" grant in FY75 and they now have a specific proposal before them for the first time. An additional question is whether the "project" should not be treated as two separate projects, though they may be related.

Attachments

Distribution

Messrs. Ray, Bruce, Duane, Sutherland, Bell, Hazell, Squire,
Ahluwalia, Norton, Duloy, Mrs. Hughes

cc: Mr. B. B. King, Mrs. Hazzah, Mr. Grimes

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 6, 1975

FROM: D. C. Rao, VPD *DR*

SUBJECT: Panel to Review Research Proposals

1. A panel consisting of ^{B.B. King} ~~Mrs. Hughes~~ (Chairman), Messrs. de Weille, B. Renaud and I. Scott will review the attached research proposals on Thursday, May 8, 1975 at 3:00 p.m. in Room D529.

Proposals

Principal Researchers

- | | |
|---|--------------------------|
| a) Socio-Cultural Impacts of Tourism | F. Mitchell/J.A. Simmons |
| b) Bikeways for Urban Transport in Developing Countries | G. Roth |

2. In addition to the proposals, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by May 12, preferably by May 9.

Attachments

Distribution

Mrs. Hughes, Messrs. de Weille, Renaud, Scott, Tolbert, Simmons, Mitchell, Jaycox, Dunkerley, Roth

cc: Mr. B. B. King, Mrs. Hazzah, Mr. Grimes

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 5, 1975

FROM: D. C. Rao, VPD *DC Rao
per off*SUBJECT: Panel to Review Research Proposals

1. A panel consisting of Messrs. Karaosmanoglu (Chairman), G. Baldwin, G. Beier, R. Vaurs and Mrs. U. Lele will review the attached research proposals on Friday, May 9, 1975 at 3:30 p.m. in Room E723.

ProposalsPrincipal
Researchers

- | | |
|---|---------------|
| a) Agricultural Pricing and Storage Policies in East Africa | R. Norton |
| b) Linkage of Commodity and Country Models | J. Waelbroeck |

2. In addition to the proposal, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by May 13, preferably on May 12.

Attachments

Distribution

Messrs. Karaosmanoglu, Baldwin, Beier, Vaurs, Mrs. Lele
Norton, Duloy, Waelbroeck, Tims
cc: Mr. B. B. King, Mrs. Hazzah, Mr. Grimes

OFFICE MEMORANDUM

TO: Those listed below

DATE: May 5, 1975

FROM: D. C. Rao, VPD

*DC Rao
per Dy*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. Balassa (Chairman), C. Bell, P. Hall, D. Turnham and P. Zuckerman will review the attached research proposals on Thursday, May 8, 1975 at ~~3:00~~ p.m. in Room N236.

*2:30*ProposalsPrincipal
Researchers

- | | |
|--|--------------------|
| a) Structure of Rural Employment
Income and Labor Markets | S. Bose, L. Squire |
| b) A Comparative Analysis of Rural-
Urban Labor Market Interactions | R. Sabot |

2. In addition to the proposals, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by May 12, preferably on May 9.

Attachments

Distribution

Messrs. Balassa, Bell, Hall, Turnham, Zuckerman, Bose, Squire,
Sabot, Leiserson, Mrs. Hughes
cc: Mr. B. B. King, Mrs. Hazzah, Mr. Grimes

OFFICE MEMORANDUM

TO: Those listed below

FROM: D. C. Rao, VPD *DC Rao per OJ*

SUBJECT: Panel to Review Research Proposals

DATE: May 5, 1975

1. A panel consisting of Messrs. Waelbroeck (Chairman), Westphal, Raj Krishna and Miss Yudin will review the attached research proposal on Thursday, May 8 at 10:00 a.m. in Room D426

Proposal

Principal
Researcher

Social Accounts and Development Models

G. Pyatt

2. In addition to the proposal, I am also attaching some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by May 12, preferably on May 9.

Attachments

Distribution

Messrs. Waelbroeck, Krishna, Westphal, Yudin, Pyatt, Duloy
cc: Mr. B. B. King, Mrs. M. Hazzah, Mr. O. Grimes

OFFICE MEMORANDUM

TO: Those listed below
DATE: April 2, 1975

FROM: D. C. Rao, VPD *DR*

SUBJECT: Research Proposal on West African Migration

I would like to draw your attention to the last attachment to my memo of April 1. This is a draft proposal on "Comparative Analysis of Rural-Urban Labor Market Interactions" which is not submitted for your review at this stage but for your information. This forthcoming proposal is referred to at the top of page 2 of the research proposal on "West African Migration"

Distribution

Messrs. W. Thalwitz, C. Bell, P. Hall, D. Turnham, J. Zachariah,
R. Sabot, T. King, R. Krishna, Mrs. Hughes

cc: Messrs. B. B. King, O. Grimes, Mrs. M. Hazzah

OFFICE MEMORANDUM

TO: Those listed below

DATE: April 1, 1975

FROM: D. C. Rao, VPD *DR*SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. A. Karaosmanoglu (Chairman), G. Hyde, G. Brown and S-C. Yang will review the following research proposal on ~~Tuesday~~, April 8, 1975 at 3:00 p.m. in Room E723. *Thur. 10*

ProposalProposer

Commercial Bank Behavior and Selective
Credit Policies

S. Bery

2. Attached is a copy of the proposal and some informal guidelines for review panels.
3. The recommendations of the panel should be sent to me by April 10.

Attachments

Distribution

Messrs. Karaosmanoglu, Hyde, G. Brown, S-C. Yang, Bery,
Yenal, Mrs. Hughes

cc: Mr. B. B. King
Mrs. M. Hazzah
Mr. O. Grimes

OFFICE MEMORANDUM

TO: Those listed below

DATE: April 1, 1975

FROM: D. C. Rao, VPD *DR*

SUBJECT: Panel to Review Research Proposal

1. A panel consisting of Messrs. Thalwitz (Chairman), C. Bell, P. Hall and D. Turnham will review the following research proposal on Wednesday, April 9, 1975 at 3:00 p.m. in Room A210.

Proposal

West African Migration

Proposers

Zachariah, Sabot,
T. King

2. Attached is a copy of the proposal and some informal guidelines for review panels.

3. The recommendations of the panel should be sent to me by April 11 (preferably on April 10).

Attachments

Distribution

Messrs. W. Thalwitz, C. Bell, P. Hall, D. Turnham, J. Zachariah,
R. Sabot, T. King, R. Krishna, Mrs. Hughes

cc: Mr. B. B. King
Mrs. M. Hazzah
Mr. O. Grimes

Those listed below

January 20, 1975

D. C. Rao, VPD

Review Panel for Research Proposal

A panel consisting of Messrs. Waelbroeck (chairman), Kavalsky and Shamsheer Singh will review the following research proposal on Tuesday, January 21, 1975 at 4:00 p.m. in Room D426. Mr. Reutlinger will participate in the discussion.

<u>Title</u>	<u>Proposer</u>
Simulation of Buffer Stocks	S. Reutlinger

The recommendation of the panel should be sent to me by January 23.

Copies of the proposal are attached.

Distribution:

Messrs. Waelbroeck, Kavalsky, Singh, Reutlinger

cc: Mrs. Hazzah/Mr. B. B. King
Mr. Gulhati, Mr. Norton

Attachment

DCRao:gm