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THE WORLD BANK

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MANAGING COMMITTEE - AGENDAS,

1981

Vol 1



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Managing Committee Official Files: Agendas - Agandas 01

Managing Committee Calendar, July-September 1982

- Managing Committee
- Senior Management Council

JULY 1982							AUGUST 1982							SEPTEMBER 1982						
SUN	MON	TUE	WED	THUR	FRI	SAT	SUN	MON	TUE	WED	THUR	FRI	SAT	SUN	MON	TUE	WED	THUR	FRI	SAT
				1	2	3	1	2	3	4	5	6	7							
4	5	6	7	8	9	10	8	9	10	11	12	13	14	5	6	7	8	9	10	11
11	12	13	14	15	16	17	15	16	17	18	19	20	21	12	13	14	15	16	17	18
18	19	20	21	22	23	24	22	23	24	25	26	27	28	19	20	21	22	23	24	25
25	26	27	28	29	30	31	29	30	31					26	27	28	29	30		

Secretary's/Board
Board Meetings and Seminars (other than consideration of Loans and Credits)

Revw. IBRD Borrowing and Lending Rate Policies	1st	Allocation of FY82 Net Income	3rd
WDR V	13th	International Investment Insurance	10th
Draft Annual Report	13th	Two Year Bond Issue	17th
IDA Retrospec. Seminar Development Committee (annotated Agenda)	20th	Cofinancing with Commercial Banks	
IDA Retrospective	27th		
Financial Statements	29th		

Finance

Admin. Budget Issues

Report on outcome FY82 Program & Budgets

Program Allocation/Portfolio Management

Semi-Annual Rep. on Creditworthiness and exposure

Financial Reporting and Accounting
Financial Plans

End-June Financial Report
Allocation of Net Income

End-July Financial Report

End-August Financial Report

IBRD Lending Levels

IDA

IDA Retrospective Study

Operations

Operations Policies

Women in Development

Economics & Research

Legal

Cofinancing Fund^{1/}
Investment Insurance Scheme (draft report to EDs)

External Relations

IDA Retrospective Study Draft

Dissemination of IDA Retrospective

Personnel & Administration

Compensation Policies

Expatriate Benefits
Overseas Conditions of Service
Review of Edu. Benefits

Personnel Policies

Performance Review
Senior Position Plan Rev.
External Service Policy

Administrative Policies

Operational Travel Policy
Charge-back
Organizations & Systems for Internal Docs. & Publicatns.

Organization & Management Policies

MEIP Progress Report

General

Development Fund for^{1/} Computing

Other

IFC - Future Plans

^{1/} For information.

OFFICE MEMORANDUM

TO: The Managing Committee
DATE: December 23, 1981

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, January 4, 1981 Meeting - 9:30 a.m.

1. Approval of Minutes of December 21 Meeting
2. Financial Statistics - Table Ic Mr. Hattori
Memo (Hattori) to be distributed.
3. Attitude Survey Messrs. Paijmans, Kaji, Rosen
Memo (Paijmans) December 22, 1981.
4. FY83 Budget Formulation Messrs. Qureshi, Gabriel, Vergin
Memo (Gabriel) December 23, 1981: FY83 Budget
Formulation; Planning Objectives and Assumptions.
5. Other Business

OL/ct

WORLD BANK INTERNATIONAL FINANCE DEPT.

OFFICE MEMORANDUM

TO: Members of the Managing Committee

DATE December 30, 1981

FROM: Olivier Lafourcade *OL*

SUBJECT: Distribution of Documents for January 4 Meeting

1. I attach the following documents related to the agenda for the Managing Committee meeting of January 4:

- a. Minutes of the December 21 Meeting (including amended Minutes of the December 14 Meeting)
- b. Financial Statistics - Table Ic

Documents related to the two other items on the agenda were already distributed (along with the agenda). These are:

- i. Attitude Survey - Memo (Paijmans) December 22, 1981, distributed on December 23 (A revised page 3 for Attachment I was distributed separately by Mr. Paijmans on December 23)
- ii. FY 83 Budget Formulation - Memo (Gabriel) December 23, 1981, distributed on December 24

2. In addition to the items mentioned above, I attach the following documents per request of their authors:

- a. Memo (Rohrbacher) December 29, 1981: Process for Appointing a Secretary to the Managing Committee and Senior Management Council
- b. Memo (Stern) December 24, 1981: Reorganization of DPS
- c. Memo (Stern) December 30, 1981: Proposal to Raise Additional IDA Commitment Authority

These items are for information and can be considered by the Committee under "Other Business".

- d) Memo (Paijmans) Dec. 21 - Survey of Compensation Levels for Secretarial Staff in New York

OLafourcade:ct

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December 18, 1981
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Managing Committee

FROM: Olivier Lafourcade *O.L.*

SUBJECT: Agenda for Monday, December 21, 1981, Meeting--9:30 a.m.

1. Approval of Minutes of December 14 meeting.
2. World Bank Magazine: "The Bank's World"--Mr. Vogl.
 - 2.1 Memo (Vogl) December 17, 1981: Terms of Reference for the Bank's World.
3. International Investment Protection and Multilateral Investment Insurance Agency--Mr. Golsong.
 - 3.1 Memo (Golsong) December 18, 1981.
4. Working assumptions for initiating the budget process for FY82--Mr. Qureshi.
Oral presentation.
5. Other Business.

MANAGING COMMITTEE

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CONFIDENTIAL

December 10, 1981

WBG ARCHIVES

FROM: Olivier Lafourcade *OL*

SUBJECT: Agenda for Monday, December 14, 1981, Meeting, 9:30 a.m.

1. Approval of Minutes of December 7 meeting.
2. DPS Reorganization--Mr. Rohrbacher.
3. World Bank Magazine: "The Bank's World"--Messrs. Benjenk, Vogl.
 - 3.1 Memo (Vogl) December 10, 1981: Internal Communications.
 - 3.2 Memo (Sagnier) December 9, 1981: "The Bank's World" stories.
4. China/Taiwan--Mr. Husain
 - 4.1 Memo (Husain) October 27, 1981: China: Reference in Bank Publication and Statistics to Taiwan.
5. Staff Association--Report on the Bank in the 1980s
 - 5.1 Memo (Paijmans) December 8, 1981: Follow-up discussions on the Association's report on the Bank in the 80s.
 - 5.2 Memo (Paijmans) December 9, 1981: Draft statement for the Staff Association.
6. Other Business.

Note: The Minutes of the December 7 meeting (Item 1) and documentation related to DPS reorganization (Item 2) will be delivered to MC members' homes on Friday, December 11, 1981.

THE WORLD BANK

Office of the President

TO: Managing Committee

Memo from Mr. Paijmans, December 4, 1981,
shown under 3.1 will be distributed by
his office later this afternoon.

Muriel Lee
December 4, 1981

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Managing Committee

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FROM: Olivier Lafourcade *O.L.*

December 4, 1981

SUBJECT: Agenda for December 7, 1981, Meeting--Conference Room, 9:30 a.m.

1. Approval of revised Minutes of November 23 meeting.
2. Approval of Minutes of November 30 meeting.
3. Yearly Merit Increase Messrs. Paijmans and Kaji
3.1 Memo (Paijmans) December 4, 1981
4. DPS Reorganization Mr. Rohrbacher
4.1 Memo (Paijmans) December 3, 1981: Reorganization of Economic Analysis, Research, and Policy Activities.
5. Other Business.

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November 25, 1981

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WBG ARCHIVES

Managing Committee

FROM: Olivier Lafourcade

SUBJECT: Agenda for November 30, 1981, Meeting--Conference Room, 9:30 a.m.

1. Approval of revised Minutes of November 16 meeting.
2. Approval of Minutes of November 23 meeting.
3. Bank's Financial Statistics--October Table Ic. Presentation: Mr. Hattori
Attending: Mr. Hattori

3.1 Memo (Hattori) November 19, 1981: October Table Ic.

COMMITTEE ACTION: Discuss

4. Seminars of the Board--List of Subjects. Presentation: Mr. Thahane
 - 4.1 Memo (Thahane) November 24, 1981: Suggestions for subjects to be taken up by the Executive Directors in Seminars or Informal Meetings.
 - 4.2 Memo (Chenery) November 26, 1981.

COMMITTEE ACTION: Approve suggested list.

5. New Monthly In-house Publication. Presentation: Mr. Benjenk
 - 5.1 Memo (Benjenk) November 24, 1981: Proposal for a new monthly in-house publication intended for all staff.
(Note: Mr. Benjenk will show the two available mock-ups at the meeting.)

COMMITTEE ACTION: See accompanying summary.

6. Small Grants Program. Presentation: Mr. Benjenk
 - 6.1 Memo (Benjenk) November 23, 1981: Proposal to rationalize and coordinate cash contributions of the Bank to Development Institutions and International Conferences.

COMMITTEE ACTION: See accompanying summary.

7. Clearance of Public Statements and Public Appearances by Bank Staff. Presentation: Mr. Benjenk
 - 7.1 Memo (Benjenk) November 25, 1981.
 - 7.2 Draft circular on Clearance of Public Information Material, November 18, 1981
 - 7.3 Draft circular on Clearance of Staff Attendance at Meetings, November 18, 1981.

8. Co-financing: Informal Meeting with Executive Directors
Report by Mr. Stern on the informal meeting with Executive Directors held on November 23, 1981
9. Other Business.

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November 19, 1981 FEB 16 2017

WBG ARCHIVE

Managing Committee

FROM: Olivier Lafourcade *O.L.*

SUBJECT: Agenda for November 23, 1981, Meeting--Conference Room, 9:30 a.m.

- *1. Approval of revised Minutes of November 9 meeting.
 - *2. Approval of Minutes of November 16 meeting.
 - 3. FY81 Retrospective Review. Presentation: Mr. Gabriel.
Attending: Messrs. Gabriel and Vergin.
 - 3.1. Memo (Gabriel) November 18, 1981: FY81 Retrospective Review of Programs and Budgets for IBRD and IDA.
 - 3.2. Reference files, November 16, 1981.
 - 4. Revised special procedures for Board Presentation of Projects--Draft Board Paper. Presentation: Mr. Stern.
 - 4.1. Draft Board Paper, November 19, 1981.
 - 5. Other business.
- * To be distributed Friday, November 20, 1981.

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Office of the President

November 13, 1981

TO: **WBG ARCHIVES** Managing Committee

FROM: Olivier Lafourcade O.L.

SUBJECT: Managing Committee Meeting Minutes

I have attached for your attention Minutes of the November 9, 1981, Managing Committee meeting and amended Minutes for the October 26, 1981, meeting. You will note the amended Minutes indicate the changes you suggested as follows: insertions are underlined and bracketed, deletions are lined through. The historical record will contain only an integrated version of the amended Minutes.

Managing Committee

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FEB 16 2017

WBG ARCHIVES CONFIDENTIAL
November 13, 1981

FROM: Olivier Lafourcade *O.L.*

SUBJECT: Agenda for November 16, 1981, Meeting--Conference Room, 9:30 a.m.

1. *Approval of revised Minutes of October 26 meeting.
2. *Approval of Minutes of November 9 meeting.
3. IBRD Finances--Draft Board Paper. Presentation: Mr. Wood.
Attending: Messrs. Gabriel, Wood.

*3.1 Draft Board Paper, November 13, 1981.

COMMITTEE ACTION: See accompanying summary.

4. IDA6 Stretch-out: Contingent Planning. Presentation: Mr. Vergin.
Attending: Messrs. Vergin, Mistry.

*4.1 Memo (Qureshi) November 5, 1981

COMMITTEE ACTION: See accompanying summary.

5. Graduation from Bank and IDA. Presentation: Mr. Stern.
Attending: Mr. Barletta.

5.1 Memo (Stern) November 4, 1981: Graduation from Bank and IDA.

*5.2 Memo (Chaufournier) November 11, 1981: Graduation.

COMMITTEE ACTION: See accompanying summary.

6. Establishment of Central American Group. Presentation: Mr. Barletta.
Attending: Mr. Barletta.

*6.1 Memo (Barletta) November 12, 1981: Central American Basic Plan and Establishment of Central American Group for Cooperation in Economic Development.

COMMITTEE ACTION: See accompanying summary.

7. Field Offices--Staff Housing and Office Space. Presentation: Mr. Paijmans.

7.1 Note (Compensation Department) September 15, 1981

COMMITTEE ACTION: See accompanying summary.

8. Pre-emptive Rights--Selective Capital Increases. Messrs. Golsong and Thahane.

8.1 Memo (Golsong) November 6, 1981: Exercise of Pre-emptive rights by Latin American and Hispanic members.

*8.2 Memo (Thahane) November 9, 1981: Increase in Authorized Capital and Subscription by China. Exercise of Pre-emptive rights.

*8.3 Note (Qureshi) November 5, 1981: Availability of IBRD Shares and Demands for Increases.

COMMITTEE ACTION: Discuss and decide course of action.

9. Publication of Muldoon Committee Report. Presentation: Mr. Thahane.

- *9.1 Memo (Thahane) October 27, 1981: Publication of the Muldoon Committee Report on the Summary Proceedings of the 1981 Annual Meetings.

COMMITTEE ACTION: See accompanying summary.

10. Board Agenda. Presentation: Mr. Thahane.

- *10.1 Memo (Thahane) October 13, 1981: Board Agenda.
- *10.2 Note (Stern) August 6, 1981: Streamlining Board Procedures for Consideration of Projects.
- *10.3 Note (Thahane) August 6, 1981: Possible Options for Consideration of Board Procedures to Permit More Policy Discussion.

COMMITTEE ACTION: Discuss and decide course of action.

11. Multilateral Investment Insurance Scheme--Interim Report. Presentation: Mr. Golsong.

- 11.1 Memo (Golsong) November 6, 1981.
- 11.2 Memo (Thahane) November 13, 1981.

COMMITTEE ACTION: Discuss and decide course of action.

12. Other business.

* Attached

THE WORLD BANK

Office of the President

November 13, 1981

TO: Managing Committee
FROM: Olivier Lafourcade *O.L.*

Please note that the following documents, to be considered at Monday's MC meeting, have been distributed separately to you by their authors:

- . item 5.1 Mr. Stern's memo on graduation.
- . item 7.1 Mr. Paijmans' note on Field Offices.
- . item 11.1 Mr. Golsong's memo on Multilateral Investment Insurance Scheme.
- . item 11.2 Mr. Thahane's memo on MIIs.

In the future, I would appreciate if all papers addressed to the MC could be sent to my office for distribution to MC members.

THE WORLD BANK

Office of the President

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August 6, 1981

FEB 16 2017

WBG ARCHIVES

TO: Members of the Managing Committee
RE: Agenda for Managing Committee Meeting,
August 7, 1981

1. Proposal for Mr. McNamara commemoration. Please see copy of attached memo from Mr. Benjenk to Mr. Clausen.

2. Proposal for selection of projects for special procedures. Broader issue of more meaningful discussion between the Board and Management. Notes to be distributed today by Mr. Thahane and Stern.

3. Selective Capital Increases. Please see attached memo from Mr. Qureshi to Mr. Clausen.

4. Financial issues work program. Mr. Qureshi's note to Mr. Clausen on this subject already distributed.

Notes a. The meeting is scheduled for 9:30 a.m. in Mr. Clausen's conference room.

b. Attached are the minutes of last week's Managing Committee meeting.

O.L.

Olivier Lafourcade

TO: Managing Committee Members

November 4, 1981

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FROM: Olivier Lafourcade

WBG ARCHIVES

SUBJ: Agenda for Meeting of November 9, 1981, 9:30 a.m., Conference Room

1. Staff Association--Report on the Bank in the 1980s: Mr. Paijmans
Memo (Paijmans) October 16, 1981 (already distributed).
2. Guidelines for Public Appearances by Bank Officers: Mr. Benjenk
Memo (Stern) October 28, 1981 (attached).
3. Joint Audit Committee Meeting of October 7: Mr. Thahane
Memo (Thahane) October 13, 1981 (already distributed).
4. Timing of Future WDRs: Messrs. Benjenk and Chenery
Oral presentation. Relevant memos issued to date are attached.
5. McNamara Fellowships: Mr. Benjenk
Memo (Benjenk) November 3, 1981 (attached).
6. Board Room: Messrs. Paijmans and Thahane
Oral presentation.
7. Other business.

The following items are tentatively scheduled for the meeting of the
Managing Committee of November 16:

- Graduation from Bank and IDA: Mr. Stern
- China/Taiwan issue: Messrs. Golsong and Stern
- Field offices--staff housing and office space: Mr. Paijmans
- "Development Review" monthly publication: Messrs. Benjenk and Chenery

The minutes of the October 26 meeting of the Committee are attached.

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FEB 16 2017

October 22, 1981

WBG ARCHIVES

TO: Managing Committee

FROM: Olivier Lafourcade *M.L.*

SUBJECT: Agenda for Managing Committee Meeting, October 26, 1981

1. Restructuring IBRD finances. Memo from Mr. Qureshi to the Managing Committee, dated October 6, 1981, with attachment: (a) Variable Loan Charges; (b) New Sources of Borrowing; (c) IBRD front-end fees (revised version of the September 16 memo from Mr. Qureshi); and (d) Options to Alter IBRD/IDA Budget Perspectives (memo dated October 9, 1981). Documents already distributed to the Committee. Messrs. Rotberg, Gabriel, J Wood, Barletta, Chaufournier and Husain will attend.
2. Review of Bank's financial statistics (Table Ic). Mr. Hattori will attend.
3. Future IBRD Lending Program. Memo from Mr. Qureshi dated September 16, already distributed. Options beyond the General Capital Increase. Report of the Task Force on IBRD Capital (memo to the Managing Committee dated September 23, 1981).
4. Program for Improving Bank Information Technology. Memo from Mr. Paijmans dated August 28.
5. Recommendations for Acquisition and Development of Computing Support Facilities for Bank Economic Work. Memo from Messrs. Paijmans and Chenery, dated October 7, 1981, attached.
6. Managing Committee Organization and Processes. Memo from Mr. Rohrbacher, dated October 21, 1981, attached.
7. Joint Audit Committee Meeting of October 7. Memo from Mr. Thahane dated October 13, 1981, attached.
8. Staff Association--Report on the '80s. Memo from Mr. Paijmans dated October 16, 1981, attached.

Please note that the meeting will start at 9:30 a.m. and will extend through lunch. Sandwiches will be served in the Conference Room at 12:30 p.m.

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October 9, 1981

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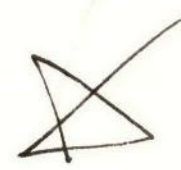
TO: Managing Committee

FROM: Olivier Lafourcade

SUBJECT: Agenda for Managing Committee Meeting
October 14, 1981

1. Bank-wide Attitude Survey. Note from Mr. Paijmans dated October 9, 1981, with attachments: (a) pre-pilot draft questionnaire; and (b) proposal for staff attitude survey. Documents attached. Mr. Ned Rosen, Industrial Psychologist (Consultant) will attend.
2. Review of Bank's financial statistics (Table Ic). Mr. Hattori will attend. *- for review Oct 26/81 mtg*
3. Technical Assistance. Memo from Mr. Stern to the Managing Committee, dated October 7, 1981. Attached.
4. Restructuring IBRD finances. Memo from Mr. Qureshi to the Managing Committee, dated October 6, 1981, with attachment: (a) Variable Loan Charges; (b) New Sources of Borrowing; (c) IBRD front-end fees (revised version of the September 16 memo from Mr. Qureshi); and (d) Options to Alter IBRD/IDA Budget Perspectives (memo dated October 9, 1981). Documents already distributed to the Committee. Messrs E. Rotberg, G. Gabriel and J. Wood will attend. *- for review Oct 26/81 mtg*
5. Future IBRD Lending Program. Memo from Mr. Qureshi dated September 16, already distributed. Messrs. G. Gabriel and J. Wood will attend. *- for review Oct 26/81 mtg*
6. Options beyond the General Capital Increase. Report of the Task Force on IBRD Capital (memo to the Managing Committee dated September 23, 1981). Mr. Wood (Coordinator of the Task Force) and Mr. Gabriel will attend. *- for review Oct 26/81 mtg*
7. Program for Improving Bank Information Technology. Memo from Mr. Paijmans dated August 28. *- for review Oct 26/81 mtg*
8. Field Offices--Staff Housing and Office Space. Note from Compensation Department dated September 15.

Please remember that the meeting will start at 10:30 a.m. and will extend over lunch. Sandwiches will be served in the Conference Room at 12:30 p.m.



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WBG ARCHIVES

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October 2, 1981

TO: Members of the Managing Committee

FROM: Olivier Lafourcade *O.L.*

SUBJECT: Agenda for Managing Committee Meeting, October 5, 1981

- ✓ 1. Review of the 1981 Annual Meeting.
- ✓ 2. Review of the Treasury report on MDB's (see note from Mr. Stern, dated September 28, 1981).
- ✓ 3. Review of Country Lending Programs for FY82-FY86 (memo from Mr. Stern to Mr. Clausen, dated October 1, 1981).
- ✓ 4. Continuation of consideration of items on the agenda for the last MC meeting (September 18, 1981): ✓ Co-financing paper, etc.
5. Other business:

The meeting will start at 9:30 a.m. in the President's Conference Room.

Under "other business," the Managing Committee may wish to consider the timing of the next meeting of the President's Council, especially in view of Mr. Clausen's absences in the coming weeks.

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TO: Members of the Managing Committee

FEB 16 2017

September 17, 1981

Agenda for Managing Committee Meeting, September 18, 1981

The following items are scheduled for discussion by the Managing Committee on Friday, September 18, 1981.

1. IDA7. Report of the Task Force. Memorandum from Mr. Qureshi, dated September 16, 1981, already distributed.
2. Bank's Poverty focus. Memorandum from Mr. Chenery, dated September 15, 1981, already distributed.
3. World Buttery. Final decision required. Note from Mr. Paijmans, September 16, 1981, attached.
4. Proposal for Senior Staff Resource Group. Note from Mr. Paijmans, dated September 10, 1981, attached.
5. Cofinancing. Report of the Task Force. Memorandum from Mr. Stern, dated September 10, 1981, already distributed to Managing Committee members.
6. Program for Improving Bank Information Technology. Memorandum from Mr. Paijmans, dated August 28, 1981, attached.
7. Other business.

A. In addition, the following papers are being circulated and may be discussed at the meeting, time permitting, or may be scheduled for discussion at a later date:

- a. Future IBRD Lending Program. Report of the Task Force. Memorandum from Mr. Qureshi, dated September 16, 1981. Already distributed.
- b. IBRD front-end fees. Report of the Task Force. Memorandum from Mr. Qureshi, dated September 16, 1981. Already distributed.
- c. Field Offices. Staff Housing and Office Space. Note from Compensation Department, dated September 15, 1981, attached.

Please note that the meeting will start at 9:00 a.m. It will adjourn at 10:00 because of the Board Meeting. The Managing Committee may wish to reconvene at the conclusion of the Board Meeting.

In its first meeting of July 30, the Managing Committee decided that the time of its meetings would be changed to Monday mornings after the Annual Meetings. The Committee may wish to consider the timing of its next meeting as well as the timing of the next PC meeting.

O.L.
Olivier Lafourcade

VANHEWER

OMSBOSMAN