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**Folder Title:** Chronological (outgoing) Files - Chrons 58

**Folder ID:** 1777497

**Series:** Chronological [outgoing] files

**Dates:** 01/01/1984-12/31/1986

**Sub-Fonds:** Records of President A. W. Clausen

**Fonds:** Records of the Office of the President

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THE WORLD BANK

Washington, D.C.

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The World Bank

1818 H Street NW

Washington DC 20433

Telephone: 202-473-1000


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PRESIDENT CLAUSEN  
CHRONOLOGICAL FILES

April 1986 (58)

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WBG Archives

 **Archives**

 **1777497**

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Chronological (outgoing) Files - Chrons 58

April 30, 1986

Dear Stan:

I wanted to write to you and let you and your colleagues know that we will be getting back to you very shortly on micro-enterprise financing, and to assure you that the matter hasn't slipped through the cracks.

I have just returned from an overseas trip. In my absence, our operational staff have been working with Hugh Foster, the Acting U.S. Executive Director for The World Bank, on gathering information about Bank activities relating to microenterprises. Hugh himself is away at present and is due back on May 5. I am sure that he will be in touch with you shortly after his return to share that information with you.

Please do not hesitate to give me a call if there is any further information you would like once you have received Mr. Foster's letter.

Sincerely,

A stylized handwritten signature consisting of a large, sweeping 'A' shape with a horizontal line extending to the right and a vertical line intersecting it.

A. W. Clausen

The Honorable Stan Lundine  
Chairman  
Subcommittee on International  
Development Institutions and  
Finance  
U. S. House of Representatives  
Washington, D. C. 20515

bcc: Mr. Stern  
Mr. Foster

NR:MH



April 30, 1986

Dear Bill:

Thank you for your letter concerning Jean Maxey, which arrived while I was out of the country for a few weeks. From looking at her resume, I would say that Jean has a fine start on her career. I'll certainly be happy to pass her resume on to my colleagues in our Personnel Department for their further consideration.

However, I should at the same time mention that our openings are limited, and we generally look for candidates with some international experience -- which, I realize, is not very encouraging to a young person trying to get a foot in the door. But we will certainly look at what possibilities might exist and will get in touch with her directly.

Thanks for bringing Jean to our attention.

Warm regards.

Sincerely,

A stylized handwritten signature consisting of a large capital 'A' with a horizontal line extending to the right.

A. W. Clausen

Mr. William J. Casey  
Director  
Central Intelligence Agency  
Washington, D. C. 20505

bcc: Mr. Chandran )  
Miss Gary ) w/ copy of incoming

MH



April 30, 1986

Dear Mr. Sakai:

Thank you for your letter, which arrived while I was out of the country, advising me of your new position at Meiji Mutual Life.

You can certainly look back with pride on what you have achieved on the foreign investment side, and undoubtedly you will find the area of investment administration equally challenging.

It was a pleasure meeting you in Tokyo last October. Although I will be retiring as President of The World Bank at the end of June, I will take with me many wonderful memories of my visit to your country and of the people I met there. I wish you every success in the future.

Sincerely,



A. W. Clausen

Mr. Yuichi Sakai  
Vice President  
Investment Administration  
The Meiji Mutual  
1-1, Marunouchi 2-Chome  
Chiyoda-ku  
Tokyo, Japan

MH

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A.W. CLAUSEN  
President

April 30, 1986

Dear Mr. Robinson:

Thank you for your letter of April 14 inviting me to attend TransAfrica Forum's Annual Foreign Policy Conference on "Rethinking Economic Development to Africa and the Caribbean" on June 6.

Unfortunately, I am unable to accept due to other commitments but our Bank will be represented by Mr. N. Ramachandran, Senior Economist in our Caribbean Division. You have a timely, interesting and comprehensive program developed and I shall be interested in hearing more about the Conference when Mr. Ramachandran returns.

Best wishes for a successful event.

Sincerely,



Mr. Randall Robinson  
Executive Director  
TransAfrica Forum  
545 Eighth Street, S. E.  
Suite 200  
Washington, D. C. 20003

✓ BC: J. Botafogo

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A.W. CLAUSEN  
President

April 30, 1986

Dear Ed:

It was great seeing you the other evening after an interregnum of a few years. Peggy and I were delighted to be with you and Inez at your table and have the chance to "catch up" a little.

Congratulations on your Chairmanship of the U. S. Chamber! This is a well-deserved recognition of your efforts on behalf of the Chamber and you are very generous to assume the leadership in view of your already heavy schedule. In addition, your new role will also mean that you will be coming to Washington with some frequency. Perhaps we can get together for lunch one day.

Warm regards.

Sincerely,



Mr. Edward Donley  
Chairman  
Air Products and Chemicals, Inc.  
Box 538  
Allentown, Pennsylvania 18105



THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A.W. CLAUSEN  
President

April 30, 1986

Dear Mr. Morsani:

Just a brief note of appreciation for inviting us to be your guests at the 74th Annual Dinner of the Chamber of Commerce of the United States.

Peggy and I were delighted to be there and enjoyed the evening very much. Your program was excellent and we were pleased to have the opportunity of seeing so many of our friends.

Again, congratulations on your successful term as Chairman of the Board of the Chamber and best wishes for continued good health and happiness.

Warm regards.

Sincerely,

Mr. Frank L. Morsani  
c/o Chamber of Commerce  
of the United States  
1615 H Street, N. W.  
Washington, D. C. 20062

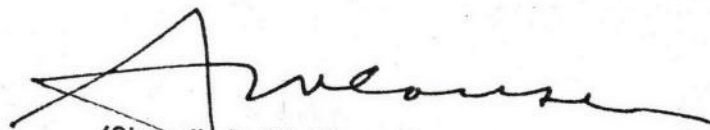
April 30, 1986

Dear Mr. Haxthausen:

Pursuant to Section 7.9 of the Staff Retirement Plan, as amended through July 1, 1981, I should like to appoint you, effective immediately, a member of the Pension Finance Committee. The appointment would be for a term of two years.

If you are willing to accept this appointment, please sign the attached copy of this letter, where indicated, and send it to Mr. Bernard Holland, the Secretary of the Pension Finance Committee.

Sincerely,

A handwritten signature in dark ink, appearing to read "A. W. Clausen". The signature is stylized with a large, sweeping initial "A" and a long horizontal stroke extending to the right.

(Signed) A. W. Clausen

Mr. C. Ulrik Haxthausen  
Executive Director  
Room E-1101

Attachment

Accepted: \_\_\_\_\_

Date: \_\_\_\_\_


April 30, 1986

Dear Tim:

Thank you for sending me the U.K.'s position paper on the Future Role of the Bank, which awaited me on my return this week. We shall be getting back to you shortly with some comments on the proposals outlined by your colleagues.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Timothy P. Lankester  
Executive Director  
The World Bank  
Room IMF 11-120

bcc: Messrs. Stern  
Qureshi  
Ryrie

NR:MH



A. W. CLAUSEN  
President

April 30, 1986

Dear Michel:

After seeing you in Paris, Peggy and I went on to Saudi Arabia and Morocco and we have just now returned to Washington.

The evening spent with you and Brigitte at the dinner you hosted at the Bank of France was truly delightful. Not only was the setting spectacular, the dinner delicious and the 1953 Graves superb, but also we were especially pleased to be with such good and close friends of many years. It was really most thoughtful of you to arrange this for us.

Thank you also, Michel, for your gracious and generous remarks at dinner! We have always valued your friendship and wise counsel and the close association enjoyed over the years. More importantly, however, your strong support of The World Bank and its objectives has made our task much less difficult and we are tremendously grateful for that!

Warm regards.

Sincerely,



His Excellency  
Michel Camdessus  
Governor  
Bank of France  
1, rue de la Vrilliere  
75001-Paris, France

✓ BC: Mme. Ploix  
J. Botafogo  
M. Bart

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 30, 1986

Dear Chancellor Schmidt:

Just a brief note to express my deep appreciation to you for attending the dinner meeting of the German Society of Foreign Affairs and for your introduction. You were very generous in your personal remarks for which I thank you but I was particularly pleased that you spoke so highly of The World Bank and its objectives before such a distinguished forum. You have been a strong support of the Bank and we are most appreciative.

The discussion period following my talk was very interesting and I was delighted to have the occasion to respond to questions and to convey the message of the Bank to so many of your member colleagues.

Again, I am grateful to you for your participation and send every good wish to you.

Sincerely,



Herrn Bundeskanzler, a.D.  
Helmut Schmidt  
Bundeshaus  
D 53 Bonn 1  
Federal Republic of Germany

✓ BC: G. Boehmer  
J. Botafogo  
M. Bart

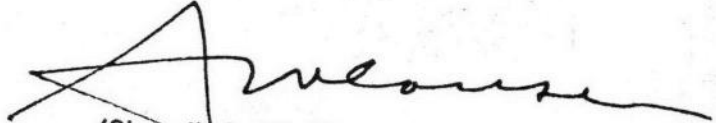
April 30, 1986

Dear Mr. Haxthausen:

Pursuant to Section 7.9 of the Staff Retirement Plan, as amended through July 1, 1981, I should like to appoint you, effective immediately, a member of the Pension Finance Committee. The appointment would be for a term of two years.

If you are willing to accept this appointment, please sign the attached copy of this letter, where indicated, and send it to Mr. Bernard Holland, the Secretary of the Pension Finance Committee.

Sincerely,

  
(Signed) A. W. Clausen

Mr. C. Ulrik Haxthausen  
Executive Director  
Room E-1101

Attachment

Accepted: \_\_\_\_\_

Date: \_\_\_\_\_

BC: B. Holland



THE WORLD BANK  
Washington, D. C. 20433  
U.S.A.

A.W. CLAUSEN  
President

April 29, 1986

Dear Reg:

We've just returned from Europe and the Middle East and are sorry to learn that you have had to undergo surgery. I'm sure there will be some rough periods ahead but don't let them discourage you. Give yourself time and follow the doctor's instructions (and Serena's) and you will feel like yourself again before long.

Meantime, be assured we are thinking of you and I am looking forward to having you back with us.

Warm regards.

Sincerely,



Mr. Reginald A. Clarke  
8104 Hamilton Spring Road  
Bethesda, Maryland

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 29, 1986

Dear Mr. Ambassador:

I have just now returned to Washington after seeing you in Bonn. In the interim I have traveled to Paris, Saudi Arabia and Morocco.

This, then, is just a brief note to express my thanks to you for inviting me to address the German Foreign Policy Association. Yours is a very prestigious group and I appreciated this opportunity to become acquainted with some of the members.

In the discussion following my address, I was most impressed by the interest shown in The World Bank. I was delighted to be able to tell the members something of what we are presently doing, as well as our plans and hopes for the future, in our relationships with the developing countries.

Please convey my appreciation to your membership for their warm and cordial hospitality.

Sincerely,



Ambassador Gunter Diehl  
Deutsche Gesellschaft  
fur Auswertige Politik  
Adenauer-Allee 131  
5300 Bonn 1, Germany

✓ BC: G. Boehmer  
J. Botafogo  
M. Bart

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 29, 1986

Dear Graf zu Eltz:

Mrs. Clausen joins me in expressing our thanks and appreciation for your warm hospitality during our recent visit. Seeing your home--Schloss Eltz--was one of the highlights of our stay in Germany. The castle itself and the collections as well are magnificent.

It was also a privilege for us to meet your Mother. She is a charming lady and certainly makes Schloss Eltz a real home!

Again, our thanks and gratitude.

Sincerely,



Dr. Karl Graf zu Eltz  
Schloss Eltz  
D-6228 Eltville am Rhein  
Federal Republic of Germany

✓ BC: G. Boehmer  
J. Botafogo  
M. Bart



A. W. CLAUSEN  
1818 H Street, N. W.  
Washington, D. C. 20433

April 29, 1986

Dear Mr. Hilliard:

I am writing to resign from membership  
in The Links effective April 30, 1986.

It has been a privilege to be associated  
with the club and its membership these past sixteen  
years but, regrettably, my plans for the future will  
preclude my using its facilities with any frequency  
in the years ahead.

I appreciate the courtesies extended to  
me over the years and extend my very best wishes to  
you and the other officers and Governors of The Links.

Sincerely,

A handwritten signature, likely of A. W. Clausen, consisting of a stylized capital 'A' followed by a horizontal line.

Mr. Landon Hilliard, III  
Chairman  
Membership Committee  
The Links  
36 East 62nd Street  
New York, New York 10021

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 29, 1986

Dear John:

On the occasion of your retirement, I would like to thank you for your 10 years of dedicated service to the World Bank.

You should be proud of the valuable contribution you have made to the organization especially to education policy in South Asia. You have been highly regarded for your professional competence, commitment to your work, and your responsiveness to the needs of borrowers. Though you will no doubt miss your daily contacts with your friends and colleagues, I am sure you must be looking forward to doing some of the things you have not had time for during your career.

My best wishes to you for good luck and happiness in the years ahead.

Sincerely,



Mr. John K. Lubbock  
Oldcastle  
Ringmore  
Kingsbridge, Devon, U.K.

THE WORLD BANK  
Washington, D. C. 20433  
U.S.A.

A.W. CLAUSEN  
President

April 29, 1986

Dear Mr. Jaskulski:

Your letter was awaiting my return to the office from a trip overseas. I am pleased that you wish to include my photo among others for your exhibit in the Winter Garden and appreciate your offer of a photography session in your New York City studio. At this moment, I have no plans to be in the City for the coming months. My term as President of The World Bank ends on June 30 and from now until then, I have an extremely heavy schedule here in Washington.

Bachrach Photographers is, of course, not a new name to me. In fact when I came to The World Bank in July of 1981, a photograph was taken of me by your firm and it is one which is frequently used by the Bank for publicity purposes.

Again, my thanks for your invitation.

Sincerely,

Mr. Edmund Jaskulski  
Senior Photographer  
Bachrach Photographers  
48 East 50th Street  
New York, New York 10022

April 29, 1986

Dear Ms. Staley:

Thank you for your letter inviting me to make a nomination for the 1986 Beyond War Award.

Regretfully I must decline. While sharing fully your Foundation's concern to help build a world beyond war, I feel that for me to single out a group or an individual, however deserving, for such an award would not be compatible with my status as an international civil servant.

With best wishes,

Sincerely,

A. W. Clausen

Ms. Margaret L. Staley  
Director, Beyond War Award  
Beyond War Foundation  
222 High Street  
Palo Alto, CA 94301

cc: Messrs. Koelle, Grenfell, Roberts  
Mesdames Maguire, Sheen  
Dr. Lionel Traubman

J.Grenfell/avs 04/24/86  
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IPAPA

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MR. NORBERTO GONZALEZ, EXECUTIVE SECRETARY TO THE ECONOMIC COMMISSION FOR LATIN AMERICA AND THE CARIBBEAN (ECLAC) SANTIAGO, CHILE

ON BEHALF OF THE MANAGEMENT AND STAFF OF THE WORLD BANK MAY I EXPRESS OUR SADNESS AT THE NEWS OF THE DEATH OF RAUL PREBISCH. A MAJOR SOURCE OF INSPIRATION FOR A GENERATION OF ECONOMIC AND POLITICAL THINKERS IN LATIN AMERICA AND IN THE DEVELOPING WORLD, MR. RAUL PREBISCH WAS INDEED A PIONEER IN THE TRUE SENSE OF THE WORD. HIS CONTRIBUTION TO DEVELOPMENT ECONOMICS DURING FOUR DECADES IS EMBEDDED IN THE HISTORY OF THE LATIN AMERICAN REGION AND WILL ALSO HAVE ITS IMPRINT IN THE GLOBAL DISCUSSIONS FOR A BETTER FUTURE OF MANKIND. PARA. THROUGH HIS SUBSTANTIAL PARTICIPATION IN THE UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT (UNCTAD) AND IN THE ECONOMIC COMMISSIONS FOR LATIN AMERICA AND THE CARIBBEAN (ECLAC) AS WELL AS IN OTHER INTERNATIONAL AND REGIONAL INSTITUTIONS, MR. PREBISCH WAS A CONSTANT SOURCE OF STIMULUS FOR THE WORLD BANK. PARA. HE DEVELOPED A CLOSE RELATIONSHIP WITH THE BANK AND PARTICIPATED FREQUENTLY IN SEMINARS AND DISCUSSIONS AT THE INSTITUTIONS. ONE OF HIS MORE RECENT CONTRIBUTIONS WAS IN APRIL 1984 WHEN, TOGETHER WITH NINE OTHER LEADING ECONOMISTS, HE PARTICIPATED IN A SERIES OF

END  
OF  
TEXT

PINK AREA TO BE LEFT BLANK AT ALL TIMES

INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE: **TELEX**TELEX NO.: **240077 UNSGO CL**DATE: **4/29/86**

SUBJECT:

DRAFTED BY:

EXTENSION:

**Ciro Gamarra:md/IPAPA****75320**

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AUTHORIZED BY (Name and Signature):

**A. W. Clausen**

DEPARTMENT:

**President**

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WORLD BANK OUTGOING MESSAGE FORM Cable, Telex  
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OFFICIAL DEPT/DIV  
ABBREVIATION

IPAPA

MESSAGE NUMBER

TEST NUMBER  
(FOR CASHIER'S USE ONLY)START  
2 HERE

LECTURES ABOUT DEVELOPMENT, LATER REPRODUCED AS A BOOK UNDER  
THE TITLE QUOTE PIONEERS IN DEVELOPMENT UNQUOTE. PARA. HIS  
PRESENCE IN INTERNATIONAL CONFERENCES AND SEMINARS ABOUT  
DEVELOPMENT WILL BE MISSED BUT HIS WORKS AND CONTRIBUTION TO  
DEVELOPMENT WILL ALWAYS BE REMEMBERED. THE WORLD BANK STAFF  
SHARE IN THE SORROW AT HIS PASSING AND EXPRESS CONDOLENCES TO  
THOSE WHO KNEW AND WORKED WITH HIM. REGARDS. A.W. CLAUSEN,  
PRESIDENT, THE WORLD BANK.

END  
OF  
TEXT

PINK AREA TO BE LEFT BLANK AT ALL TIMES

INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE:

TELEX

TELEX NO.:

240077 UNSGO CL

DATE:

4/29/86

SUBJECT:

DRAFTED BY:

EXTENSION:

Ciro Gamarra:md/IPAPA

75320

CLEARANCES AND COPY DISTRIBUTION:

cc: Messrs. Stern, Knox, Botafogo, Vogl,  
Quijano, Blinkhorn, Sankaran  
Mrs. Krueger  
Messrs. Coates, Gutierrez-Castro  
Ms. Gonzalez

AUTHORIZED BY (Name and Signature):

A. W. Clausen

DEPARTMENT:

President

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH



Dr. Uwe Holtz  
Deutscher Bundestag  
Bundeshaus  
D-53-Bonn (1)  
Germany

Dear Dr. Holtz,

Back in Washington, I wish to thank you once again for the contribution which you made to our recent World Bank Symposium in Bonn, together with your colleagues Dr. Hüscher, Professor Hauchler, Professor Rumpf, and Mr. Volmer.

I fully share the view expressed by Dr. Hüscher and others of your colleagues that our Symposium should not be seen as an end in itself, but rather as a first step towards a more regular dialogue with the German Parliamentarians. Let me assure you that on our side there is every readiness to be available for such a dialogue.

As our next step, you might envisage a visit of interested members of the German Bundestag to our Washington Headquarters in order to discuss issues of mutual interest. We would certainly be very pleased to receive you and try to make your visit a success. At a later stage, we might also consider an informal meeting of World Bank staff exclusively with members of your Parliamentary Committee in Bonn, as I understand had been suggested earlier by some of your colleagues.

Please let me know whatever initiatives you may consider useful in order to extend our dialogue. I myself, Mr. Botafogo, or the Director of our European Office, Mr. Bart, will be pleased to respond to any initiatives.

Warm regards,

Sincerely

A stylized handwritten signature consisting of a large, open 'A' shape with a horizontal line extending to the right from the center.

A.W. Clausen

Washington, den 28. April, 1986

Sehr geehrter Herr Dr. Holtz,

Zurück in Washington, möchte ich Ihnen nochmals für den Beitrag danken, den Sie und Ihre Kollegen im Deutschen Bundestag - Herr Dr. Hüscher, Professor Hauchler, Professor Rumpf und Herr Volmer - zu unserem kürzlichen Bonner Symposium geleistet haben.

Ich teile vollständig die von Herrn Dr. Hüscher und anderen Ihrer Mitarbeiter geäußerte Ansicht, dass unser Symposium nicht als Selbstzweck, sondern lediglich als ein erster Schritt für einen regelmässigen Dialog mit den deutschen Parlamentariern verstanden werden sollte. Bitte seien Sie versichert, dass die Weltbank den Mitgliedern des Deutschen Bundestags für einen solchen Dialog stets zur Verfügung steht.

Als möglichen nächsten Schritt in dieser Richtung möchte ich deswegen gern anregen, einen Besuch von interessierten Mitgliedern des Deutschen Bundestags bei der Weltbank in Washington in Erwägung zu ziehen, wobei dann alle gemeinsam interessierenden Themen weiter vertieft werden könnten. Meine Mitarbeiter und ich würden uns freuen, Sie hier zu empfangen und zum Erfolg eines solchen Besuchs beizutragen.

Als weiteren Schritt könnte dann gewünschtenfalls auch an die Möglichkeit eines informellen Zusammentreffens von Mitarbeitern der Weltbank ausschliesslich mit den Mitgliedern des Bundestagsausschusses für wirtschaftliche Zusammenarbeit in Bonn gedacht werden, wie dies offenbar von Seiten einzelner Parlamentarier angeregt worden war. Ich selbst, Herr Botafogo oder auch der Leiter unseres Europa-Büros, Herr Bart, sind jederzeit gern bereit, auf entsprechende Initiativen von Ihrer Seite einzugehen.

Mit freundlichen Grüßen,  
Ihr

(Signed) A. W. Clausen

Dr. Uwe Holtz, MdB  
Deutscher Bundestag  
Bundeshaus  
D-53 Bonn (1)  
Bundesrepublik Deutschland



Office of the President

April 28, 1986

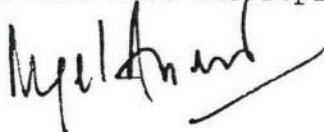
Mr. Conable:

As the enclosed telex from Joseph C. Wheeler indicates, you have been invited to attend the "Tidewater" meeting in Islamabad, Pakistan, on November 21-22, 1986.

I have attached a 1981 letter to Mr. Clausen which explains the Tidewater concept, as well as a list of participants at the 1985 Berlin Tidewater meeting.

Mr. Clausen has attended these annual gatherings and you may wish to do so this year; this is Mr. Ernest Stern's recommendation.

Perhaps you would like to let Bill Stanton or myself know your feelings on this one; I can then deal with the reply for you.

A handwritten signature in dark ink, appearing to read 'Nigel Roberts', with a long horizontal stroke extending to the right.

Nigel Roberts  
Assistant to the President  
Tel: (202) 477-3585

cc: Messrs. Stanton & Stern

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 28, 1986

Dear Eric:

I am writing in support of the application of William E. B. Siart for membership in the Bohemian Club.

In the mid-1970's Bill worked with me as my administrative assistant at Bank of America. He is an outstanding young man with a high degree of intelligence, a pleasant personality and considerable talent. Bill is highly regarded by his peers in the business community.

While at Bank of America, he was considered one of our brightest "stars" but, unfortunately, we lost him to the competition--albeit friendly--First Interstate Bank. And now he is the President and Chief Executive Officer of that major banking institution. If Bill doesn't watch out, perhaps some day he might amount to something!

I am certain that Bill will fit well into the ambience of the Club and, in fact, add to it. I urge you to give favorable consideration to his application.

Sincerely,



Mr. Eric A. Pedley  
Secretary, Membership Committee  
Bohemian Club  
624 Taylor Street  
San Francisco, California 94102-1075

BC: William E. B. Siart

April 28, 1986

Dear Mr. Sommaruga:

Thank you very much indeed for your kind letter. I, too, am pleased that we had the opportunity to meet while you were in Washington.

Switzerland has been, and most certainly will continue to be, a very important friend of The World Bank. We have always been able to rely upon the generosity of the Swiss Government, and it has often been its support which has helped to bring many of our initiatives to fruition.

On a personal note, I have thoroughly enjoyed knowing and working with you and your colleagues and will miss our regular contacts in the future. But I will take away many good memories of my visits to your country and of the warm hospitality I experienced there.

I am sure that our paths will continue to cross, although perhaps not in an "official" way, but in the meantime, please accept my warmest good wishes.

Sincerely,



A. W. Clausen

His Excellency  
Cornelio Sommaruga  
The State Secretary for  
External Economic Affairs  
Ch-3003 Berne  
Switzerland

MH



April 28, 1986

Dear Mr. Nakahara:

On the occasion of your forthcoming retirement, I am writing to express the thanks of management for your dedicated service to the Bank over the past 15 and a half years.

You have been highly regarded for your professional competence, sound judgment, and the effective way in which you have worked with our borrowers. We greatly appreciate your valuable contributions to the agricultural activities of the Bank.

My best wishes to you for good luck and happiness in the years ahead.

Sincerely,



A. W. Clausen

Mr. Yoshio Nakahara  
3003 Van Ness Street, N. W.  
Washington, D. C. 20008



April 28, 1986

Dear Dan:

Thank you for your letter inviting me to address the MasterCard international banking conference. I am indeed pleased to be asked and certainly a few days in Monte Carlo would be pleasant!

However, I just cannot accept. My term as President of the Bank ends on June 30. That day also marks the end of our fiscal year, so between the two I am locked into a very heavy schedule here and simply cannot be away on June 24 and 25.

Once again, Dan, I do appreciate the invitation and send my best wishes for a successful conference.

Sincerely,



A. W. Clausen

Admiral Daniel J. Murphy, USN (Ret)  
Vice Chairman  
Gray and Company  
The Power House  
Washington, D. C. 20007-3614

bcc: Mr. Botafogo  
Mr. Vogl

MH

April 28, 1986

Dear Ms. Hirsch:

Thank you for your letter concerning the search for a new Director for the Exploratorium. I will be glad to give it some thought, but having been out of the San Francisco area for five years now, in addition to being fully occupied with my work at The World Bank, I am not sure I am in a position to be very helpful.

However, if an appropriate name does occur to me, I will surely let you know.

Sincerely,

A. W. ClaUsen

Ms. Julia C. Hirsch  
Senior Vice President  
Boyden Associates, Inc.  
Suite 1760  
One Maritime Plaza  
San Francisco, California 94111

MH

April 28, 1986

Dear Javed:

This is my first chance to send you and your staff a proper word of thanks for all of your efforts during the week of the G-24, Interim and Development Committee meetings. It was a terribly hectic week for me (and for others as well!), but your briefing papers, remarks and talking points were a great help and made it much easier.

I know that these meetings mean longer hours and a lot of extra work for everyone in IRD, but you can be assured that it was very much appreciated by me.

Sincerely,

A. W. Clausen

Mr. Javed Burki  
Director  
International Relations  
Department  
The World Bank  
Room E 812

MH

April 28, 1986

Dear Fritz:

On my return from an overseas trip, I want to take this opportunity to thank you and your staff for the hours of work and planning that went into making the Development Committee meeting a success. I know that the smooth functioning of this meeting is a result of a great deal of preparation, coordination, compromise and diplomacy on your part, and you are to be congratulated on another excellent job.

Sincerely,

A. W. Clausen

Mr. Fritz Fischer  
Executive Secretary  
Development Committee  
Room D 1248

MH



April 28, 1986

Dear Ron:

Thanks very much for your letter. I am sorry I am somewhat delayed in replying, but it arrived during the G-24, Interim and Development Committee week and then I left immediately after on a two-week trip.

I really appreciate your nice comments about my term as President. Although the Bank has had to operate in a difficult political and economic climate, I think we have made progress on many fronts -- and the progress we have made in Sub-Saharan Africa is particularly satisfying.

My five years here have been rewarding ones, and that is due largely to the Bank staff. They are dedicated people who are truly committed to solving the problems of the less-developed countries, and it has been a privilege to work with them.

Peggy and I have many good memories of our visit to Nigeria and of the kindness and helpfulness shown to us by you and Liz. Although we do not have any definite plans for the future, we will always have a deep interest in the Bank and our many friends there. Best wishes to you and Liz.

Sincerely,

Mr. Ronald Fennell  
Resident Representative  
The World Bank  
P. O. Box 2054  
Dar-es-Salaam, Tanzania

E. W. Clausen

MH

April 28, 1986

Mr. Domingo Siazon, Jr.  
Director General  
United Nations Industrial Development  
Organization  
P.O. Box 300  
Vienna International Center  
A-1400 Vienna, Austria

Dear Mr. Siazon:

I wish to thank you for your letter of March 17, 1986 and for giving the Bank an opportunity to comment on the designation of Mr. Jean-Luc Ayme Jeanroy as the new Director of the Cooperative Program.

We have reviewed Mr. Jeanroy's background and experience and are pleased to agree to his appointment. Please convey my good wishes to Mr. Jeanroy in his new assignment. I will appreciate if you could also convey to Mr. Becker-Boost our sincere appreciation for his long and dedicated service to the Cooperative Program and before its establishment to the World Bank Group. We wish him a happy retirement.

In agreeing to Mr. Jeanroy's designation to the Cooperative Program at this time, I think it is important that I share with you our views on the future of the program and the relations between UNIDO and the World Bank. Further to our agreement during your visit to Washington last Fall, our two staffs have reviewed the efficacy of the Cooperative Program as currently conceived, and the possibility of invigorating it. As a result of this review, I understand, a work program has been agreed at the staff level for the Bank's Fiscal Year 1987. Based on this understanding we have tentatively decided to continue the Program next year at this year's level, subject of course to a final agreement being reached by our respective staffs on the detailed work program.

However, this review has also heightened our reservations about the program, some of which were discussed during your visit to my office last year. In fact, what should have been a collaborative effort on policy and operations of natural interest to both institutions frequently turned into a discussion of the size of the program and the numbers of staff months to be provided by it to a particular activity or the means to secure additional technical assistance contracts for UNIDO.

In a recent review of our collaboration with other Specialized Agencies, we were struck by the fact that we maintain the closest collaboration with those agencies which have no cooperative programs with the Bank; a good example would be WHO and ILO. In the light of this situation,

the World Bank would like to treat FY87 as the final year of the Cooperative Program with UNIDO. As of July 1, 1987, we would like to initiate the establishment of a broader and more flexible framework for collaboration on a wide range of issues in the industrial sector, such as promotion of foreign direct investment, development of small industry and industrial infrastructure (e.g., standards institutes, industrial estates) with particular focus on Sub-Saharan Africa; these were the three areas identified in the recent review by our staffs as offering the best opportunity for creating a greater synergy between the work of the two institutions.

The elapse of the Cooperative Program should serve as a challenge to both institutions to chart a new course of cooperation unencumbered by a rigid framework. Consequently, I have instructed my staff to explore with your staff mechanics for future collaboration which would be mutually more fruitful and long lasting. Should you so desire, they will be pleased to visit Vienna at your convenience.

As I will shortly be relinquishing the presidency of the World Bank, I would like to take this opportunity to express my profound admiration for the efforts you have made in the short time of your stewardship of UNIDO to bring the agency's fullest potential to bear upon the industrial problems of the developing countries. May I wish you continued success in the future.

With warm personal regards.

Sincerely,

A handwritten signature in black ink, consisting of a stylized 'A' with a horizontal line extending to the right.

A. W. Clausen

Cleared & cc: Messrs. Botafogo, Husain, Golan, Burki, Rajagopalan,  
Raphaeli, Riley and Krafft

HSKohli/NRaphaeli



April 28, 1986

Dear Mr. Chairman:

On my return from a two-week, overseas trip, I want to take this first opportunity to thank you for the fine job you did in chairing the Development Committee meeting. All of us involved in the meeting are well aware of the personal attention, time and effort you devote to these proceedings, and it is due largely to your contributions that the Development Committee is the highly respected and successful entity that it is today.

Your kind words as I leave the Presidency of The World Bank are much appreciated and valued. It has been a privilege to work with so many dedicated and distinguished statesmen, and I have been impressed yet again with the progress that can be achieved when this group of committed people sits down and works together.

On a more personal level, I want to thank you for your guidance, cooperation and good advice during these years. You have not only been a staunch friend of the Bank, but also a good friend to me. Although we may no longer meet on such a regular basis, I feel assured that our paths will continue to cross in the future. In the meantime, please accept my good wishes and warmest regards.

Sincerely,



A. W. Clausen

His Excellency  
Ghulam Ishaq Khan  
Chairman of the Senate  
National Assembly  
Islamabad, Pakistan



April 28, 1986

Dear Ladislav:

On the occasion of your retirement, I am writing to express the thanks of management for your dedicated service to the Bank during the past twenty one years. We appreciate the valuable contribution you have made to the organization and especially to the Finance Complex.

You have earned the respect of your associates for your outstanding professional competence, high standards, and sense of responsibility. Your considerable achievements should be a source of pride and satisfaction to you.

Though you will no doubt miss your daily contacts with your colleagues, I am sure you must be looking forward to doing some of the things you have not had time for during your career.

My best wishes to you for good luck and happiness in the years ahead.

Sincerely,

  
(Signed) A. W. Clausen

Mr. Ladislav Topolaky  
9944 Derbyshire Lane  
Bethesda, MD 20817

Biodata

Mr. Ladislav Topolsky

Nationality: American

Age of retirement: 64

No. years service in Bank: 21 years 9 months

Position and grade: Chief, Receipts & Payments Operations Division  
Cashier's Department, Level 25

Assignments in Bank: Foreign Exchange Asst. (TRE): 5 years

Foreign Exchange Officer (TRE): 5 years

Deputy Division Chief (TRE): 7 years

Division Chief (CSH): 4 years

Performance: High level of responsibility and integrity (disbursing and receiving Bank monies in sizable amounts; e.g., disbursement of \$11.4 billion in FY85). Hardworking and well motivated.

Comments: Before joining the Bank, had more than 10 years of experience with Mellon National Bank and Trust Company in Pittsburgh.

April 25, 1986

Dear Bob:

You will be pleased to know that eleven McNamara Fellowships have been awarded for the fourth cycle of the Fellowships Program. We feel we have chosen a group of outstanding Fellows in line with the Board's instructions to seek "innovative and imaginative" proposals drawn from a number of subject-matter fields and representing a broad spread of geographical regions. I am enclosing a list of the Fellows and their proposals.

The McNamara Fellowships Program generated widespread interest and enthusiasm. We received approximately 700 applications - most of them very imaginative - from member countries all over the world. The quality of the proposals was high and they covered a broad range of subjects. Topics suggested for research ranged from an award to study construction standards and urban equipment in earthquake-risk areas to a comparison study of efficient education administration in Japan and the United States for later application in Mexico.

The proposals and the fine people who have been awarded Fellowships to pursue them are a real credit to you and to the efforts you made as President of the World Bank to accelerate development in our low-income member countries. I think you can be proud of the McNamara Fellows, just as we are proud to award them in your honor.

Sincerely,



A. W. Clausen

Mr. Robert S. McNamara  
Suite 1110  
1800 "K" Street, N.W.  
Washington, D.C. 20006

Enclosure

JPGittinger:jcm

**AWARDS LIST**  
**1986 ROBERT S. MCNAMARA FELLOWS**

<u>NAME</u>	<u>AGE</u>	<u>COUNTRY</u>	<u>TITLE</u>	<u>LOCATION</u>	<u>AWARD</u>	<u>PROPOSED START</u>
1. ACHARYA, Ballabh	37	NEPAL	Positive Land Management for Increasing Urban Land Supply in India & South Asia	INDIA/ THAILAND	US\$22,000	July 1
2. BERG, James	32	UNITED STATES	Rapid Detection of Microbiological Quality of Potable & Fish Farming Water	NORWAY	25,000	September 1
3. DUTT, Gautam	36	INDIA	Future of Cooking Technologies: The Case of Mexico	MEXICO	19,000	July 1
4. GIOVANNINI, Alberto	30	ITALY	Capital Controls & Liberalization: Costs & Benefits	UNITED STATES	21,000	July 1
5. HUQ, Saleemul	33	BANGLADESH	Investigation of Cyanide Resistant Respiration in Tropical Root Crops	UNITED KINGDOM	20,000	July 1
6. LIU Xin	37	CHINA	Synthesis of Modified Taxols	UNITED STATES	20,000	September 1
7. MEZA E., Miguel	34	MEXICO	Toward a Model of Efficient Educa- tion Administration: Study of Education Comparing Japan-U.S. for Application in Mexico	JAPAN/ UNITED STATES	25,820	August 1
8. MTAWALI, Katundu	36	MALAWI	The Economic & Commercial Aspects of SADCC's Food Security Program	ZIMBABWE	14,059	July 1
9. PASCAL DE PÉREZ, Marina	33	PANAMA	Contruction Standards & Urban Equipment in Earthquake-risk Areas: The Case of Grand Mendoza & Its Applicability to Panama City	ARGENTINA	10,010	August 1
10. SHAFEE, Meeransa	35	INDIA	Development of Aquaculture Programs in Morocco	MOROCCO	17,000	July 1
11. TOMEKPE, Kodjo	30	TOGO	Molecular Biology of a Particular Plant/Bacterium Interaction	BELGIUM	25,000	July 1



Le 11 avril 1986

Monsieur le Ministre de la  
Cooperation et du Développement  
20, rue Monsieur  
75007 Paris, France

Monsieur le Ministre,

J'ai été très sensible à votre proposition d'étendre le financement par votre Ministère de consultants français participant à des missions de la Banque Mondiale, aux pays en développement hors Afrique de l'Ouest.

Je pense comme vous qu'un tel accord ne peut que renforcer la collaboration déjà étroite qui existe entre nos institutions et je voudrais par conséquent vous remercier vivement de cette initiative.

Je me réjouis également de pouvoir grâce à la diligence de nos services respectifs vous faire parvenir, ci-joint, une copie de l'accord juridique qui nous permettra de disposer rapidement de ces ressources.

Je vous prie d'agréer, Monsieur le Ministre, l'expression de ma très haute considération.

(Signed) A. W. Clausen

A. W. Clausen

MBéguery:mb

April 10, 1986

Dear Jim,


Thank you for your letter of March 17. I agree that we should have standard procedures for the attendance of WFP in consortia and Consultative Groups.

Consultative Groups and aid consortia are a mechanism for mobilizing and coordinating financial assistance for countries in the context of their programs and policies. Consequently, we try to limit attendance to governments and organizations which have an active program of assistance in these countries.

In countries where WFP has a program of assistance, we would welcome its attendance in its own name. As to other countries where WFP may have an interest but is not engaged in assistance, I would suggest that it is represented through the UNDP chair.

With warm personal regards.

Sincerely,

  
(Signed) A. W. Clausen

Mr. James Ingram  
Executive Director  
World Food Programme  
Rome, Italy

cc: Messrs. Stern (with incoming)  
Botafogo ( " " )  
Regional Vice Presidents( " " )  
Schuh  
Shakow

SSHusain:bce

April 11, 1986

Dear Senator Byrd:

Thank you for your letter bringing Mr. Chanly Yin to our attention. I will be happy to pass his resume and your letter on to my colleagues in our Personnel Department for their further consideration.

Mr. Yin has certainly demonstrated perseverance and determination in the face of what must have been tremendous odds -- and these are traits that any organization values. In looking at his resume, however, I'm not sure that Mr. Yin has the kind of background that we generally seek in a staff member -- that is, some basis in international finance and development. But we will surely look for any suitable openings and will contact Mr. Yin directly.

Thanks again for writing.

Sincerely,



A. W. Clausen

The Honorable  
Robert C. Byrd  
United States Senate  
Washington, D. C. 20510

bcc: Mr. Chandran

MH

April 11, 1986

Dear Mr. Ambassador:

Just a note to thank you for the excellent dinner Wednesday evening. In this very busy week, it was good to have a chance to get together with Juergen and some other friends whom I may not have been able to see otherwise! It was a most enjoyable evening, as always, and I appreciate being included.

Warm regards.

Sincerely,



A. W. Clausen

His Excellency  
Guenther van Well  
Ambassador of the Federal  
Republic of Germany  
4645 Reservoir Road, N. W.  
Washington, D. C. 20007

MH



April 11, 1986

Dear Mr. Ambassador:

Many thanks to you and Mrs. Petrignani for the wonderful dinner last evening. Peggy and I were delighted to be included, and it was a pleasure to see Minister Gorla other than in formal meetings!

As always, it was a memorable evening, and we enjoyed ourselves immensely.

Warm regards.

Sincerely,



A. W. Clausen

His Excellency  
Rinaldo Petrignani  
Ambassador of Italy  
1601 Fuller Street, N. W.  
Washington, D. C. 20009

MH

## WORLD BANK OUTGOING MESSAGE FORM Cable, Telex

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Completely in  
Box!

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1 OF 1

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TEST NUMBER  
(FOR CASHIER'S USE ONLY)

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2 HERE

MR. LJUBISA PLAVSIC, EDITOR-IN-CHIEF, VESNIK, INVESTBANKA,  
BELGRADE, YUGOSLAVIA. THANK YOU FOR YOUR INVITATION TO PROVIDE  
AN INTERVIEW TO VESNIK MARKING INVESTBANKA'S 125TH ANNIVERSARY.  
I SHALL BE HAPPY TO RESPOND. I SUGGEST THAT YOU SEND ME YOUR  
QUESTIONS IN WRITTEN FORM. I WILL THEN PROMPTLY SEND YOU MY  
WRITTEN RESPONSES. WITH BEST WISHES, A. W. CLAUSEN, PRESIDENT,  
THE WORLD BANK.

END  
OF  
TEXT

PINK AREA TO BE LEFT BLANK AT ALL TIMES

## INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE: TELEX

TELEX NO.: 11147 I 11837

DATE: 4.10.86

SUBJECT:

INVESTBANKA

DRAFTED BY:

J. GRENFELL

EXTENSION:

78843

CLEARANCES AND COPY DISTRIBUTION:

cc: Messrs. Wapenhans (EMNVP),  
Ingram (EM1DB), Koelle,  
Blinkhorn (IPA), Roberts (EXC)

AUTHORIZED BY (Name and Signature):

A. W. CLAUSEN

DEPARTMENT:

EXC

## SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

April 11, 1986

Dear Mervyn:

Before I also leave town -- for Europe and the Middle East -- let me thank you for your kind letter. One of the greatest pleasures -- and rewards -- of this job for both Peggy and me has been getting to know people like you and Shirley.

If The World Bank is a better, stronger place today, it is due more to the efforts and dedication of the staff of the Bank as a whole than to anything I have done. But the sentiments expressed in your letter are certainly heartwarming and much appreciated.

Peggy and I send you and Shirley our warmest good wishes in your continuing adventures! We certainly hope and expect that our paths will cross again in the future.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Mervyn L. Weiner  
3206 Cummings Lane  
Chevy Chase, Maryland 20815

MH



April 11, 1986

Dear Mr. Huber:

Thank you for sending me the papers on debt and the Third World. Due to an extremely busy week, I have not had a chance to read them yet. But, considering the increasingly important role the debt crisis has assumed in the world -- and the role that the Bank is being called upon to play in resolving this crisis -- let me assure you that I am looking forward to the opportunity.

We appreciate your contribution to our thinking on this subject.

Sincerely,

A. W. Clausen

Mr. John H. Huber  
Senior Economist  
Export-Import Bank of  
the United States  
811 Vermont Avenue, N. W.  
Washington, D. C. 20571

bcc Mr. Stern )  
Mrs. Krueger) w/ incoming

MH

April 11, 1986

Dear Oral:

Just a belated note to thank you and the United Way of the National Capital Area for the award at the luncheon the other day. To say that it was a complete surprise is an understatement! But I was very touched and pleased by this honor, and I'm sure I have you to thank for it!

It has been a real pleasure to work with you over the past few years, and I wish you and the United Way continued success in the years to come.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Oral Suer  
Executive Vice President  
United Way of the National  
Capital Area  
95 M Street, N. W.  
Washington, D. C. 20024

MH

April 11, 1986

Dear Congressman Lundine:

Just a note to thank you and your colleagues for your letter of March 17 (which, incidentally, was only received here on March 31) concerning the role of multilateral development institutions in micro-enterprise financing. I have asked our Operational staff to consider your proposal and, because we do want to give you and your Committee a well-thought out response, it may take a little more time. But I do assure you that a reply is forthcoming!

Thanks again for writing.

Sincerely,

TC

A. W. Clausen

The Honorable Stan Lundine  
Member of Congress  
U. S. House of Representatives  
Washington, D. C. 20515

bcc: Mr. Stern

MH



April 11, 1986

Dear Bill:

Your letter came today and I am leaving tomorrow for a trip out of the country for approximately two weeks. Thus this is a hasty response.

I am delighted you are joining the Bohemian Club and will be pleased to say the right words on your behalf. It will be first on my agenda when I get back.

In the meantime, every good wish to you,  
Bill.

Sincerely,

A. W. Clausen

Mr. William E. B. Siart  
President  
First Interstate Bank of  
California  
Box 3666 Terminal Annex  
Los Angeles, California 90051

April 11, 1986

Dear Don:

Although this is a somewhat belated note, I did want to thank you again for the very nice award presented to me at the United Way Awards luncheon the other day. It was a complete surprise to me and a most touching one.

The increased enthusiasm and interest (not to mention the contributions!) of The World Bank staff in the United Way campaign have been very gratifying to me, and I fully expect this trend to continue in the years to come. It has been a pleasure working with you, and I wish you and the United Way effort here in the Washington area continued success.

Warm regards.

Sincerely,

A. W. Clausen

Mr. Donald E. Graham  
Chairman  
1985 United Way Campaign  
c/o The Washington Post  
1150 15th Street, N. W.  
Washington, D. C. 20071

MH

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(FOR CASHIER'S USE ONLY)START  
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MR. PETER G. PETERSON, THE BLACKSTONE GROUP, NEW YORK, NEW YORK.  
I AM SORRY I HAVEN'T HAD A CHANCE TO CALL YOU, BUT THIS PAST  
WEEK WAS EXTREMELY HECTIC WITH THE GROUP OF TWENTY-FOUR, INTERIM  
AND DEVELOPMENT COMMITTEE MEETINGS HERE IN WASHINGTON. IN  
ADDITION, I AM LEAVING TOMORROW ON A TWO-WEEK OVERSEAS TRIP.  
HOWEVER, I DID WANT TO LET YOU KNOW THAT I SIMPLY CANNOT ACCEPT  
YOUR KIND INVITATION TO ADDRESS THE NEW YORK COUNCIL ON FOREIGN  
RELATIONS. MY SCHEDULE HERE UNTIL THE END OF JUNE IS OVERLOADED  
AS IT IS, AND I REALLY CANNOT FIT IN ANYTHING ELSE. I HOPE YOU  
UNDERSTAND MY SITUATION AND THANKS FOR ASKING ME. WARM REGARDS.  
TOM CLAUSEN.

END  
OF  
TEXT

PINK AREA TO BE LEFT BLANK AT ALL TIMES

INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE: **TELEX**TELEX NO.: **4972925**DATE: **4/14/86**

SUBJECT:

DRAFTED BY:

**MH**

EXTENSION:

**72001**

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

**Myra Holsinger**

DEPARTMENT:

**Office of the President**

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH



WORLD BANK OUTGOING MESSAGE FORM Cable, Telex  
IMPORTANT—PLEASE READ INSTRUCTIONS BELOW BEFORE TYPING FORMTypewritten  
Character  
Must Fall  
Completely in  
Box!PAGE  
OF

1 1

OFFICIAL DEPT/DIV  
ABBREVIATION

EXC

MESSAGE NUMBER

TEST NUMBER  
(FOR CASHIER'S USE ONLY)START  
2 HERE

EMORY UNIVERSITY, ATLANTA, GEORGIA. FOR DR. JAMES LANEY,  
PRESIDENT. I REGRET THAT WITH MY VERY HECTIC SCHEDULE THIS  
PAST WEEK, INCLUDING MEETINGS OF THE GROUP OF TWENTY-FOUR, THE  
INTERIM AND DEVELOPMENT COMMITTEES, I WAS UNABLE TO CALL YOU.  
IN ADDITION, I AM LEAVING TOMORROW FOR A TWO-WEEK OVERSEAS TRIP.  
HOWEVER, I THOUGHT YOU SHOULD KNOW THAT I HAVE BEEN GIVING CAREFUL  
CONSIDERATION TO THE MATTER WE DISCUSSED AND, UNFORTUNATELY, DO  
NOT FEEL THAT I CAN ACCOMMODATE YOU. I WILL CERTAINLY GET IN  
TOUCH WITH YOU ON MY RETURN APRIL 28 AND EXPLAIN MORE FULLY,  
BUT I DID WANT TO GIVE YOU THIS WORD IN THE MEANTIME. WARM  
REGARDS, TOM CLAUSEN.

END  
OF  
TEXT

PINK AREA TO BE LEFT BLANK AT ALL TIMES

INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE: **TELEX**

TELEX NO.:

DATE: **4/11/86**

SUBJECT:

DRAFTED BY:

EXTENSION:

**MH****72001**

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

**Myra Holsinger**

DEPARTMENT:

**Office of the President**

SECTION BELOW FOR USE OF CABLE SECTION

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April 10, 1986

Dear Mr. Brassington:

Thank you for your recent letter renewing your invitation to speak before the Commonwealth Club of California. I am well aware of the prestigious forum that this is --and am pleased that you haven't given up on me!

As you may know, I am retiring from The World Bank as of June 30 so, until then and for several months afterward, I am not accepting any more speaking engagements. However, I would be happy to consider addressing the Club anytime from October 1986 onwards. If this is agreeable to you, perhaps we can work out a mutually convenient date a few months down the line.

I look forward to hearing from you.

Sincerely,

A handwritten signature consisting of a stylized 'A' with a horizontal line extending to the right.

A. W. Clausen

Mr. Michael J. Brassington  
Executive Director  
The Commonwealth Club of California  
681 Market Street  
San Francisco, California 94105

bcc: Mr. Walter Hoadley

Mr. Vogl

MH

April 10, 1986

Dear Walter:

Thanks for your letter encouraging me to accept the Commonwealth Club's invitation to speak. As you can see from the enclosed letter, I have agreed to do so -- but sometime down the road. I feel it would be more politic to wait until after the Bank/IMF Annual Meetings in September before making any major addresses. So I have suggested to Michael Brassington that we try to find a date in the latter part of 1986.

I hope we can work something out.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Walter E. Hoadley  
Bank of America Center  
Department 9996  
P. O. Box 37000  
San Francisco, California 94137

bcc: Mr. Vogl

MH



April 10, 1986

Dear Bob:

Thank you for bringing Barbara Newell to my attention. I have written to her directly (a copy of that letter is enclosed), and as much as I would like to be encouraging, I can't hold out too much hope. I don't foresee any changes in senior level staff and, in any event, when openings do occur, we try to promote from within. However, she is an outstanding person, and we will certainly give her every consideration.

Thanks, too, for your kind words about my term here at the Bank. Although these past five years have been challenging ones, they have also been immensely rewarding ones.

It was good to hear from you, Bob -- thanks again for writing.

Sincerely,



A. W. Clausen

Mr. Robben W. Fleming  
President Emeritus  
The University of Michigan  
Law School  
Hutchins Hall  
Ann Arbor, Michigan 48109-1215

✓ bcc: Mr. Williams (w/ incoming)

MH



April 10, 1986

Dear Dr. Newell:

Bob Fleming wrote to me recently concerning your interest in The World Bank. I am certainly very pleased -- and needless to say it is a compliment to the Bank itself -- that you are interested!

Bob said that you would be an asset to any organization, and he is undoubtedly right. However, you would obviously be seeking a high-level position and, to be perfectly frank, there just is not much turnover at that level here. But I will be happy to pass Bob's letter and your resume on to our Director of Personnel, Anthony Williams, and I am asking him to explore possibilities within the Bank Group. He will be in touch with you in due course.

Sincerely,



A. W. Clausen

Dr. Barbara W. Newell  
975 Memorial Drive  
Cambridge, Massachusetts 02138

✓ cc: Mr. Robben W. Fleming

✓ bcc: Mr. Williams

MH

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 10, 1986

Dear Yusuf:

Just a note to thank you for the most pleasant dinner party at your home on Monday evening. I've also written to Sheikh Abalkhail but I wanted to express my appreciation to you as well for organizing such an enjoyable occasion.

Every good wish to you.

Sincerely,

Mr. Yusuf A. Nimatallah  
Executive Director  
International Monetary Fund  
Room 11-306

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 10, 1986

Dear Mr. Minister:

Just a note to express my appreciation and thanks for the delightful dinner you hosted on Monday night. In this hectic week, to be able to gather so many distinguished guests under one roof for a relaxing evening is a real tribute to you. I appreciated the chance to chat with you and Governor Al-Sayari and I am looking forward to seeing you again in Saudi Arabia later this month.

Warm regards.

Sincerely,



His Excellency  
Sheikh Mohammed Abalkhail  
Minister of Finance and  
National Economy  
Ministry of Finance and  
National Economy  
Riyadh, Saudi Arabia

THE WORLD BANK  
Washington, D. C. 20433  
U.S.A.

A.W. CLAUSEN  
President

April 10, 1986

Dear Haydn:

Many thanks for inviting Peggy and me to join you and the Board of Trustees of The Asia Foundation for dinner here in Washington on April 20.

How ironic it is that so many of our good friends will be in town and we will be out of the country and therefore will miss seeing them. Peggy and I are sorry to miss the occasion and hope that all of you will enjoy Washington--especially beautiful at this time of year--and have a good meeting as well.

Warm regards.

Sincerely,

Mr. Haydn Williams  
President  
The Asia Foundation  
550 Kearny Street  
San Francisco, California 94108



April 9, 1986

Dear General Guest:

Thank you for your letter inviting me to participate in the International Affairs Symposium which the Special Warfare Center has scheduled for May 28-30, 1986, for your Foreign Area Officer Class 1-86.

Regretfully I must decline. I retire from The World Bank on June 30, 1986, and the schedule of engagements to which I am already committed in my final weeks is just too full for me to be able to take on any more.

I do hope you understand the constraints on my time. Meanwhile, may I wish the Symposium every success.

Sincerely,

A. W. Clausen

Brigadier General James A. Guest, USA  
Commanding  
John F. Kennedy Special Warfare Center  
Fort Bragg, NC 28307-5000

cc: Messrs. Koelle, Grenfell, Roberts  
Mesdames Maguire, Sheen

J.Grenfell/avs 04/08/86  
#418

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 18, 1986

Dear Yves:

Congratulations on the thirtieth anniversary of your service with The World Bank! This is indeed a significant milestone in your career with the Bank.

Over the years our Bank has grown substantially and you have played an active and constructive role in the progress we have made. Your experience in the operations side of the Bank has given you a good perspective of development needs and how they can best be met. Your contributions to this end and your personal achievements, I hope, have given you a deep sense of pride and satisfaction. You have the appreciation and thanks of management for your long and dedicated service to The World Bank.

Best wishes, Yves, for continued success.

Sincerely,



Mr. Yves Rovani  
The World Bank  
Washington, D. C.

April 9, 1986

Dear Mrs. Lee:

We were all saddened to learn of Sang's death on Monday. It is difficult to lose a loved one, especially a husband and father, and I hope the memories of your life together will help sustain you in the difficult days ahead.

Sang was extremely well liked by his friends and associates at the Bank. He will be greatly missed.

You and your children have our deepest sympathy.

Sincerely,

A handwritten signature in black ink, consisting of a stylized capital 'A' followed by a horizontal line extending to the right.

A.W. Clausen

Mrs. Chung Lee  
5416 Flint Tavern Place  
Burke, Virginia 22015

bcc: Mr. A.W. Clausen (2)  
Mr. A. P. Williams (1)

✓ AFoltz:lmo

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A.W. CLAUSEN  
President

April 9, 1986

Dear John:

Congratulations on your appointment as President of the Export-Import Bank! Yours is an outstanding institution and I know that your previous track record makes you eminently qualified to take over from Bill. I am equally certain that you personally will derive much satisfaction from guiding and managing such a prestigious organization.

I am sorry, John, that I cannot be with you and Barbara and your other guests for the taking of your oath of office on Friday afternoon. As you may be aware, this week is filled with meetings of the Development Committee and Interim Committee of the Bank and the Fund and following their conclusion on Friday, there is to be a press conference. Immediately afterward there will be a signing of the Multilateral Investment Guarantee Agency by one of our member countries. All of this precludes my joining on this happy occasion. I look forward to a chance to offer you my congratulations personally.

Warm regards.

Sincerely,



Mr. John A. Bohn, Jr.  
President Designate  
Export-Import Bank of the United States  
811 Vermont Avenue, N. W.  
Washington, D. C. 20571



# International Finance Corporation

1818 H Street, N.W.  
Washington, D.C. 20433  
U.S.A.

(202) 477-1234  
Cable Address: CORINTFIN

A. W. CLAUSEN  
President

April 9, 1986

Dear Mr. Minister:

Thank you for your letter of March 19 and the enclosed formal notification detailing Japan's subscription to the IFC capital increase.

I am very pleased with Japan's continued strong support of our expanded private sector development efforts and of the Bank Group as a whole.

You may be interested to know that support for the capital increase has generally been very good with subscriptions coming in at a somewhat faster pace than anticipated. Furthermore, IFC's Five-Year Program for FY85-89, now approaching the end of its second year, is progressing well. We are confident that our investment operations, which actually exceeded our objectives the first year, will be close to this year's target.

Sincerely,



His Excellency  
Noboru Takeshita  
Minister of Finance  
Ministry of Finance  
3-1-1 Kasumigaseki, Chiyoda-ku  
Tokyo 100, Japan

bcc: Mr. Yamaguchi, EDS

✓ HReddy/jhc  
(6160R)

April 8, 1986

Dear Mr. Rao Sahib:

Just a note to thank you and Mrs. Rao Sahib for the pleasant dinner Sunday evening in honor of Finance Minister Singh. Peggy and I were pleased to be included, and in this very busy week, it was a good opportunity to chat with the Minister, Governor Malhotra and members of the Indian delegation to the meetings in the very relaxed setting of your home!

In every respect, it was a delightful evening.

Warm regards.

Sincerely,



A. W. Clausen

Mr. C. R. K. Rao Sahib  
Executive Director  
The World Bank  
Room E-1139

AWC:MH

WORLD BANK OUTGOING MESSAGE FORM Cable, Telex  
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WBG ARCHIVES

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(FOR CASHIER'S USE ONLY)

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2 HERE

THE BANK OF TOKYO LIMITED, NIHOMBASHI, CHUOKU, TOKYO, JAPAN.  
STRICTLY CONFIDENTIAL FOR MR. YUSUKE KASHIWAGI, CHAIRMAN, THE  
BOARD OF DIRECTORS. I AM PLEASED TO ADVISE YOU OF OUR DECISION  
TO APPOINT MR. KUNIHICO INAKAGE VICE PRESIDENT, COFINANCING,  
SUBJECT TO CONSULTATION WITH OUR BOARD OF EXECUTIVE DIRECTORS  
AND MEDICAL CLEARANCE. WE HAVE BEEN IN TOUCH DIRECTLY WITH  
MR. INAKAGE IN THIS REGARD. MANY THANKS FOR YOUR ASSISTANCE  
IN THIS SELECTION. WARM REGARDS. A.W. CLAUSEN, THE WORLD BANK

END  
OF  
TEXT

PINK AREA TO BE LEFT BLANK AT ALL TIMES

INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE: CABLE

TELEX NO.:

DATE: 4/8/86

SUBJECT:

DRAFTED BY:

H. James Dyck

EXTENSION:

33654

CLEARANCES AND COPY DISTRIBUTION:

cc: Mr. Stern  
Mr. Williams

AUTHORIZED BY (Name and Signature):

A.W. Clausen

DEPARTMENT:

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

April 8, 1986

Dear Mr. Xu:

Just a note to tell you how much I enjoyed Friday evening's dinner. I've written to Vice Minister Li to thank him, but I also wanted to thank you for your part in organizing the evening. Caio and I were both honored and touched by this most thoughtful gesture.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Xu Naijiong  
Executive Director  
The World Bank  
Room D 1304

MH

*Copy to Mr. Koch-Weser*



April 8, 1986

Dear Vice Minister Li:

Just a note to thank you for hosting the delightful dinner on Friday evening. I know all of us enjoyed the excellent meal, not to mention the good company!

It was most thoughtful of you to honor Caio Koch-Weser and me in this way. My association with the People's Republic of China has been one of the most satisfying aspects of my term as President of the Bank -- and I'm sure Caio shares the same feeling.

Again, my warmest thanks to you for your kindness.

Sincerely,



A. W. Clausen

Mr. Li Peng  
Vice Minister of Finance  
Ministry of Finance  
Beijing  
People's Republic of China

MH

*Copy to Caio Koch-Weser*

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A.W. CLAUSEN  
President

April 8, 1986

Dear Bernadette:

I appreciate your nice note but regret that you will be leaving Brookings at the end of June. Working with you is enjoyable and you will be missed.

Please know that you have my very best wishes for the future and I hope our paths will cross from time to time.

Warm regards.

Sincerely,



Mrs. Bernadette Toomey  
Secretary  
The Brookings Institution  
1775 Massachusetts Avenue, N. W.  
Washington, D. C. 20036

P.S.: With respect to the Board of Trustees meetings in Annapolis in June, we can only be with you for Wednesday night's dinner and the business session following. As you are aware, my term at the Bank finishes on June 30 and I have to be here for meetings of our Bank board and senior management on the 26th and 27th.

AWC

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 8, 1986

Dear Jack:

Peggy and I were deeply saddened to read of Mrs. McCloy's death on Sunday.

Your devotion to Ellen, especially during the long years of her illness, has been an inspiration to all your friends. The pain of her loss and the adjustment of your future without her will be difficult but time and happy memories of the life you shared together will help you through this sorrowful time. In addition, Jack, having your children and grandchildren near will also bring great comfort to you.

Please know that Peggy and I share your sorrow at this time, and we will keep you in our prayers and thoughts.

Sincerely,



Mr. John J. McCloy  
404 June Road  
Stamford, Connecticut 06903

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 7, 1986

Dear Dick:

My thanks for your thoughtful note and for the generous things you had to say. I was delighted to see you, too. It has been a long time--even though we're only across the river from one another.

The salute to me at luncheon was a total surprise. I'm not so certain that I deserved it but I do appreciate it. As you know, my work with United Way of America was a personally satisfying and rewarding experience and it pleases me to hear from you that the Strategic Planning aspect has been well received and continues to work. I am looking forward to seeing the highlights you mentioned in your note. Though I am not actively participating on the team, I remain a strong supporter and always will.

Warm regards.

Sincerely,



Mr. Richard J. O'Brien  
Executive Vice President  
United Way of America  
701 North Fairfax Street  
Alexandria, Virginia



THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 4, 1986

Mr. J. de Larosiere  
Managing Director  
International Monetary Fund  
Washington, D. C.

Dear Jacques:

Thank you for your letter of March 26th. Let me try to respond to some of your concerns.

I'm not sure there is really any basic difference between us in how we understand the meaning of parallelism. Since the principle was first embraced by our predecessors in the early 1970s, no one on our side of the street, be it Board or Management, has inferred that parallelism requires identical actions at all times and in all circumstances.

On the other hand, it must imply comparable treatment of staff, except where differences are warranted by clearly different circumstances that are accepted as such by both institutions.

On Thursday last, at the conclusion of a most thoughtful discussion, the Bank's Executive Directors unanimously reaffirmed their full commitment to parallelism as I have just defined it. They also instructed me to approach you with a view to establishing a Standing Joint Committee of the two Boards to improve the coordination between our two institutions at the Board level. I am, of course, aware of your reservations on this point -- but I feel sure we can come to a constructive meeting of the minds. For their part, the Executive Directors undertook to approach their counterparts on the Fund Executive Board, who represent the same member governments, along similar lines.

Parallelism, as we understand it, certainly does not preclude either institution from acting in accordance with what it believes to be in its own best interest. However, it does require that decisions, whether at the Board or Management level, be taken in full knowledge of the views of the other institution, the reasons for those views and the implications the decisions will have for the other institution. I feel that this may not always have been the case in the past -- and herein may lie the root of the problem. We in the Bank, I'm sure, have been guilty in this respect on occasion.

April 4, 1986

It is for this reason that we believe a Standing Joint Committee would be most helpful. It would provide a forum for Members of the two Boards, together with representatives of both Managements, to consider compensation proposals in advance of their consideration by the Boards. The rationale for any differences could then be examined in more depth, and perhaps in a less formal manner than might be appropriate at Board level. A Standing Committee would not in any way diminish the responsibilities of the two Boards to act as they see fit. It would be advisory in nature, with no delegated powers of decision making. In effect, it would enhance the Boards' responsibilities, by ensuring decisions were taken in full knowledge of all the implications for both institutions.

The Joint Committee approach worked well in 1984 when differences had arisen between our two institutions on certain aspects of our expatriate benefits package. The pros and cons of various approaches were carefully weighed and agreement reached. On that occasion a common approach was decided upon, although this will not always be the case -- nor should it be, for legitimate differences will of course arise. I would suggest, in fact, that the existence of a Standing Joint Committee would have saved you the embarrassment you faced during the 1985 Compensation Review, and me the embarrassment I'm facing today!

The Bank's Board Committee on Staff Compensation Issues is presently considering what action to recommend to address differences that have arisen in arrangements for implementing our respective Job Grading Programs. The differences and the reasons for them were considered at length by our Managing Committee, which concluded that Bank Management really had no alternative but to seek direction from our Executive Directors. As my paper points out, the Bank would appear to be more justified in taking actions of the type taken by the Fund than was the Fund itself (except in the case of grandfathering). I'm sure you appreciate that this puts us in an untenable position vis-a-vis our staff.

What the immediate outcome of this will be is still not clear; but my real concern, which is shared by our Executive Directors and the Managing Committee, is to improve coordination between our institutions and to minimize the risk of a similar situation arising in the future. To this end, Jacques, I should like to propose an early meeting with you so we can go over the options together.

Warm regards.

Sincerely,

(Signed) A. W. Clausen

A. W. Clausen  
President

Cleared with & cc: Mr. Paijmans

RAClarke:MH



THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A.W. CLAUSEN  
President

April 3, 1986

Dear Stan:

Many thanks for your invitation to speak at the University of the Pacific Commencement Convocation on Friday, May 16, and to receive an honorary degree. Indeed I am flattered!

There are, however, a couple of things which prevent me from accepting. Primarily, as an employee of The World Bank, I am precluded from accepting honors and awards, and honorary degrees fall under this umbrella. Additionally, Stan, because June 30 is my last day at the Bank as well as the last day of our fiscal year, I am literally swamped with Board meetings, budget meetings and overseas travel from here on out. There is just no way I can fit anything else into my crowded schedule. I hope you understand how much I appreciate your invitation as well as the reasons for my inability to accept.

Warm regards.

Sincerely,



Mr. Stanley E. McCaffrey  
President  
University of the Pacific  
Stockton, California 95211

April 3, 1986

Dear Mr. Razafindrakoto:


Thank you for your recent letter enclosing your updated curriculum vitae.

My colleagues in Personnel have explored the possibilities for your continued employment with us after your present contract has expired. Unfortunately, they have not been able to locate a suitable opening for you at this time. However, our Recruitment Officers will keep you in mind for possible short and long-term technical assistance positions, especially in Sub-Saharan Africa.

I appreciate the dedication of staff like yourself and I sincerely wish that I could offer more positive encouragement to you.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Raymond Razafindrakoto  
P.N.U.D./Banque Mondiale  
Djibouti P.P. 2001  
Republique de Djibouti

✓ CRB:anter:jbb



April 2, 1986

Dear Mr. Secretary-General:

Thank you for your letter of February 28 concerning the World Bank's proposal for support of the development of applications of meteorological information in Africa.

As you note, staff from the WMO secretariat already have discussed this with Bank staff, as well as with the United States National Weather Service. We welcome your offer for further close collaboration in the formulation of the program, and the staff here will continue the contacts with WMO to assure this. Meanwhile, I am pleased to say that the principles mentioned in your letter are incorporated into the foundation of the Bank's proposal.

A draft of the proposal is expected to be completed in late April-early May. At that time, it will be circulated to WMO, USAID, NOAA and others for comments. These comments would be incorporated into the final proposal, and the donor community and African participants will be invited to Washington for discussions of the final proposal and implementation of an action program.

I look forward to a closer working relationship with WMO to produce a program that will generate wide donor support and, most importantly, benefit the developing countries of Africa in their efforts to improve agricultural production and improve the management of water resources.

Sincerely,

  
(Signed) A. W. Clausen

The Secretary-General,  
World Meteorological Organization,  
Case Postale No. 5,  
CH-1211 Geneva 20,  
SWITZERLAND

Cleared with & cc: Mr. J. McKenna

VJRiley:sk

April 2, 1986

Dear Barend:

Just a note to thank you for sending me your study on the future of The World Bank. I know this is the product of many months of research, interviews and of your own unique position as a former Bank staff member. So, needless to say, I am looking forward to reading it.

I also appreciate your kind words about my tenure here at the Bank. It has been a tremendous experience for me, and it is especially gratifying that the Bank's potential is now receiving the recognition it deserves.

Thanks again, and best wishes with the book.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Barend de Vries  
10018 Woodhill Road  
Bethesda, Maryland 20817

MH

April 2, 1986

Dear Dr. Tolba:

It was a pleasure to learn from your January 28 letter about the positive results of the first African Ministerial Conference on the Environment. I also was pleased to learn that the Bank's support was useful both before and at the Conference.


Protection of the environment is very important to the Bank. You can be assured of our interest in working closely with UNEP and the inter-agency working group in addressing the prime objectives agreed at the Conference -- halting and reversing the degradation of the African environment, especially in areas affecting food and energy (fuelwood) supplies.

The Bank's Environmental Adviser, Dr. James Lee, and our Regional Mission to Eastern and Southern Africa in Nairobi, have already been in contact with your staff to learn more about the prospective activities of the working group.

I am asking Mr. Hans Wyss, Director of our Projects Department for the Eastern and Southern Africa Region, to coordinate with Dr. Lee and others in the Bank to ensure the most effective Bank participation in the working group.

Once again, thank you very much for your most helpful and informative letter.

Sincerely,

  
(Signed) A. W. Clausen

Dr. Mostafa K. Tolba,  
Executive Director,  
United Nations Environment Programme,  
P.O. Box 30552,  
Nairobi, Kenya

HWyss/VRiley:sk

Cleared with & cc: Dr. J. Lee  
cc: Messrs. Thalwitz, Jaycox, Schuh, Fuchs, de La Renaudiere,  
Adams (RMESA)

April 2, 1986

Dear Brian:

Many thanks for sending me "Authentic Development in Africa". It is a highly readable account of the crisis in Africa and how it has evolved, and the solutions you have proposed are certainly practical and achievable ones. I'm glad that the Bank could contribute to this book. Africa is, and will remain, a high priority on our agenda.

Warm regards.

Sincerely,



A. W. Clausen

Mr. Brian W. Walker  
President  
International Institute for  
Environment and Development  
1717 Massachusetts Avenue, N. W.  
Suite 302  
Washington, D. C. 20036

MH



April 1, 1986

Dear Peter,

Thank you for visiting the Bank. I enjoyed our discussion and we have informed our Regional staff of the issues you raised on the Philippines and Central America. They will pursue these with your staff.

I was particularly gratified to hear your views on the CGIAR and agricultural research in Africa. The meeting next week in Paris on national agricultural research in Africa is important. I hope that this will lead to clear and practical arrangements for donor coordination and assistance to countries in establishing and managing programs of agricultural research. As to CGIAR, you mentioned that in your FY86 and FY87 you expected to maintain US share of contribution at 25%. This reassurance is timely and crucial when the group looks ahead to the issues and priorities for the rest of the century. Your leadership will be essential in maintaining the cohesion and dynamism of this international venture.

With best personal regards.

Sincerely,



(Signed) A. W. Clausen

Mr. M. Peter McPherson  
Administrator  
Agency for International Development  
Washington, D.C.

cc: Messrs. Stern  
Husain  
Farrar

SSHusain:bce

THE WORLD BANK  
Washington, D. C. 20433  
U. S. A.

A. W. CLAUSEN  
President

April 1, 1986

Dear Mr. Ambassador:

It was very kind of you to send the video cassette on Chile. Congratulations to you and the Embassy staff who worked on the production and to the National Geographic Society as well.

The film is extremely well done and very interesting. Your objective of producing a piece which will contribute to the enhancement of understanding between our two countries has been achieved.

Thank you for your thoughtfulness.

Sincerely,



His Excellency  
Hernan Felipe Errazuriz  
Ambassador of Chile  
Embassy of Chile  
1732 Massachusetts Avenue, N.W.  
Washington, D. C. 20036

April 1, 1986

Dear Ray:

Thank you for your letter indicating your interest in joining The World Bank. I will, of course, be happy to pass your resume on to my colleagues in our Personnel Department. They will take a look at your experience and qualifications in terms of the type of positions we are trying to fill and will be in touch in due course.

However, from your resume I see that you are at a senior level at the Bank of New York, and frankly, we have very few openings at that level here. Furthermore, we always look first to promoting from within. But we do appreciate your interest and will give you every consideration.

Thanks, too, for your kind words about my work here at the Bank and at Bank of America. Let me take this opportunity to wish you good luck and success in whatever path your career takes in the future.

Sincerely,

A stylized handwritten signature consisting of a large 'A' with a horizontal line through it and a diagonal line extending from the top right.

A. W. Clausen

Mr. Raymond E. Aporta  
510 Piermont Avenue, South  
River Vale, New Jersey 07675

bcc: Mr. Chandran (w/ incoming)

MH

(Modified -- 1/85)

WORLD BANK OUTGOING MESSAGE FORM Cable, Telex  
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PAGE 1 OF 2

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-SUBJECT: COSTA RICA - INVITATION

-DRAFTED BY: GEORGE PARK

-AUTHORIZED BY: GEORGE PARK, ACTG. CHIEF, LCICA

-CLEARED W/ & CC: MESSRS. KNOX, LCNVP; STECKHAN, LC1DR

-CC: MESSRS. LANDAU, LC1DR; BARAN

323 2107 =

-MR. RODRIGO MADRIGAL NIETO

-COMISION DE TRASPASO DEL PODER EJECUTIVO

-MINISTERIO DE RELACIONES EXTERIORES Y CULTO

-SAN JOSE, COSTA RICA

BT

WASHINGTON DC -01-APR-86

FOR MR. RODRIGO MADRIGAL NIETO, COMISION DE TRASPASO DEL PODER  
EJECUTIVO, MINISTERIO DE RELACIONES EXTERIORES Y CULTO. THANK

YOU FOR YOUR LETTER OF MARCH 10 ON BEHALF OF THE PRESIDENT ELECT

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TEXT

SIGNATURES:

DRAFTED BY: George Park:sct

AUTHORIZED BY: A. W. Clausen

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TRANSMISSION:

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TRANSMITTED BY:

DATE:

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modified -- 1/85)

TEXTNAME: Telex (nieto)

PAGE 2 OF 2

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OF COSTA RICA DR. OSCAR ARIAS INVITING ME TO ATTEND THE  
PRESIDENTIAL INAUGURATION TO BE HELD ON MAY 7 AND 8. I AM  
GREATLY HONORED BY THE INVITATION, BUT REGRET THAT OTHER  
COMMITMENTS WILL NOT PERMIT ME TO ATTEND. I HAVE THEREFORE  
ASKED THAT THE ACTING DIVISION CHIEF AND SENIOR LOAN OFFICER FOR  
COSTA RICA ATTEND THE CEREMONIES ON BEHALF OF THE BANK. PLEASE  
CONVEY TO DR. ARIAS MY CONGRATULATIONS AND BEST WISHES. WE LOOK  
FORWARD TO WORKING CLOSELY WITH THE NEW GOVERNMENT TO FURTHER  
ASSIST COSTA RICA IN ITS ECONOMIC RECOVERY AND ADJUSTMENT  
EFFORTS. REGARDS, A. W. CLAUSEN, PRESIDENT, INTBAFRAD

END  
OF  
TEXT

SIGNATURES:

DRAFTED BY: \_\_\_\_\_

AUTHORIZED BY: \_\_\_\_\_

READY FOR  
TRANSMISSION:

(Inputter's Initials)

TRANSMITTED BY: \_\_\_\_\_

DATE: \_\_\_\_\_

DELIVERY NOTICES RECEIVED? \_\_\_\_\_

A. W. CLAUSEN  
1818 H Street, N. W.  
Washington, D. C. 20433

April 1, 1986

Dear Bill:

A memo from Bill Evers announcing Alden Yates as our newest Hill Billy also mentioned that you are under the weather these days. I am sorry to learn about it and hope that by this time you have made great strides toward a total recovery.

Need I remind you that it is now April and not far down the line is the annual meeting of the Hill Billies. And for that, one must be in good shape!

All the best, Bill.

Sincerely,



Mr. William C. Matthews  
2200 Leavenworth Street  
Apt. 105  
San Francisco, California 94133

A. W. CLAUSEN  
1818 H Street, N. W.  
Washington, D. C. 20433

April 1, 1986

Dear Alden:

Yesterday's mail brought the great news from Bill Evers that you are now a Hill Billy and, I might add, a most welcome addition to the Camp.

All your campmates look forward to greeting you in an appropriate fashion in July---which is a style to which one can quickly become accustomed!

Warm regards.

Sincerely,



Mr. Alden Yates  
President  
Bechtel Group, Inc.  
P. O. Box 3965  
San Francisco, California 94119