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**Folder Title:** Liaison files : United Nations Children's Fund (UNICEF) - Correspondence 01

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**Series:** Liaison files - Non-governmental and international agencies

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**Subfonds:** Records of President Barber B. Conable

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THE WORLD BANK

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Liaison Files - United Nations Children's Fund [UNICEF] - Correspondence  
- Volume 1

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WBG Archives



WORLD BANK OFFICE TRACKING SYSTEM  
OFFICE OF THE PRESIDENT  
Routing and Action Transmittal Sheet

UNICEF

1/24  
5:30

TO: Mr. B. Conable (E-1227) DATE: 1/23/91

SUBJECT:

Document From: Mr. Shakow (WT)

To: bbc

Dated: 1/23/91

Reference No.: EXC910123010

Topic: BRIEFING: meeting with UNICEF Executive Director Mr. Grant  
on Thursday, Jan 24, 1991 at 5:30 pm.

ACTION INSTRUCTIONS:

DUE DATE:

HANDLE

REVIEW AND RECOMMEND

XXX FOR YOUR INFORMATION

1/23/91

DISCUSS WITH

AS WE DISCUSSED

PREPARE RESPONSE FOR SIGNATURE

FOR YOUR FILES

RETURN TO

OTHER:

Remarks:

cc: mr. Sandstrom

# OFFICE MEMORANDUM

DATE: January 23, 1991

TO: Mr. Barber B. Conable, President  
(through: W. P. Thalwitz, PRESV)

FROM: Alexander Shakow, EXTDR

EXTENSION: 31828

SUBJECT: UNICEF Executive Director Jim Grant's visit: 5:30 p.m.,  
Thursday, January 24

1. Jim Grant has asked to see you to discuss follow-up to the Children's Summit. Specifically, he wants your agreement that the Child Survival Task Force should be a prime coordinating mechanism for this purpose. We agree that it should be and suggest you so indicate to Jim.
2. The Task Force has been reasonably successful in increasing policy and program support and coordination, providing technical direction and monitoring, disseminating information and organizing a series of key health policy conferences (the last in March 1990). Its emphasis initially was on immunization. The goals have become more comprehensive, articulated in the Talloires Declaration and Bangkok Call for Action which formed the basis for the World Summit Declaration and Plan of Action.
3. The Task Force was established in 1984 to facilitate cooperation in child survival and is led by Dr. Bill Foege, with a small secretariat in Atlanta. Financial sponsorship has been provided by the World Health Organization, UNICEF, UNDP, the Rockefeller Foundation and the World Bank.
4. We believe that the Task Force should continue to follow-up on the Summit, with a scope that reflects its broad child survival goals -- immunization, diarrheal disease, acute respiratory infections, micronutrients, breast feeding, maternal health and family planning. Other members of the Task Force share this view, although WHO has special concerns as Dr. Nakajima has reservations linked to the ongoing rivalry and competition between UNICEF and WHO. Dr. Nakajima sees the Task Force as a threat to WHO's policy role and resents Grant's visibility. In practice, however, the Task Force is a useful device and WHO should continue to participate. Grant is about to go to Geneva to see Nakajima and wants to indicate that he has your support (he already has Bill Draper's) for continued effective use of the Task Force. It would be useful to do this.
5. You are aware of the enthusiasm with which Jim pushes certain ideas and how effective he can be. This can create difficulties. He is for example, a strong supporter of a vaccine development initiative which is being promoted as a magic bullet solution to child health.

Barber B. Conable

January 23, 1991

This is a separate and distinct issue which is not part of the broader mandate of the Task Force. By agreeing to promote the Task Force we are not committed to this most recent "magic bullet".

6. You should also know that we are encouraging close collaboration with UNICEF/UNDP to assure that our consensus on approaches to poverty reduction are implemented in a common coordinated fashion. We are thinking of a first small meeting with policy and operational staff of the three key agencies in February. Jim is aware of this and supports it as a way to move our broad agenda forward as soon as possible.

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

January 14, 1991

Mr. Richard Jolly  
Chairman, CCSQ(OPS)  
UNICEF House  
3 United Nations Plaza  
New York, N.Y. 10017

Dear Mr. Jolly:

Thank you for your letter of December 17 requesting my views on the appointment of the Coordinator of Consultative Committee on Substantive Questions (Operational Activities) CCSQ(OPS). I have no names to propose at the present time but look forward to receiving the list of all candidates when it is available later this month.

I concur in your suggestion that the Coordinator be appointed for a two-year term and that the term of office coincide with the cycle of the Administrative Committee on Coordination (ACC) meetings. I defer to your judgement as to the location of the Coordinator's office.

Sincerely,

(Signed) Barber B. Conable

Cleared with and cc: Baneth, Loos

GHandwerger/pp



WORLD BANK OFFICE TRACKING SYSTEM  
OFFICE OF THE PRESIDENT  
Routing and Action Transmittal Sheet

TO: Mr. Shakow (T-8011) DATE: 1/03/91

SUBJECT:

Document From: Richard Jolly, UNICEF

To: BBC

Dated: 12/17/90

Reference No.: EXC910102007

Topic: Re.appt.of Coord. of CCSQ(OPS)Mr. Kumarakulasinghe interested  
reappointment; req.BBCs views on his candidacy/other candidate

ACTION INSTRUCTIONS:

| DUE DATE: |

HANDLE

REVIEW AND RECOMMEND

FOR YOUR INFORMATION

DISCUSS WITH

AS WE DISCUSSED

XXX PREPARE RESPONSE FOR BBC'S SIGNATURE

FOR YOUR FILES

RETURN TO

OTHER:

1/14/91

Remarks: cc: ~~Mr. Shakow~~ *Mr. Chelinty*

NOTE: Please have response ready for Mr. Conable's signature  
by January 14th. (C. Perera)

EXPEDITE

17 December 1990

Dear Mr. Conable,

I was most pleased to have the opportunity to brief you on the work of CCSQ(OPS) at the recent meeting of the ACC. As I stated then, I believe we have made significant progress in overhauling the Resident Coordinator system, as well as encouraging progress in collaboration in programme processes, and the beginning of efforts to define operational goals and strategies for the 1990's. The support of ACC, along with the hardworking efforts of your representative to CCSQ(OPS), has been a crucial factor in this progress.

I am writing you today regarding the appointment of the Coordinator of CCSQ(OPS) - an appointment that is made by the ACC. In the fall of 1989, the OC (acting on behalf of the ACC) appointed the current Coordinator for a term lasting until 31 March 1991 (ACC decision 1989/31).

As I informed your representatives at CCSQ(OPS), I am writing to solicit your views regarding the appointment to be made at the end of March 1991. The current incumbent, Mr. Prabha Kumarakulasinghe, has informed me of his interest in being reappointed. I would like your views either on his candidacy and/or any other candidates you may wish to propose. In late January I will write you again informing you of the responses I have received and informing you of all the candidates available (therefore please respond to this letter by mid-January). At that time I will solicit your final views. Based on your responses, I will then either propose a name, or continue informal consultations until a consensus has been achieved. I hope to be in a position to complete the entire process by end February. This would enable the ACC to act upon the matter at its spring session.

I believe we should also take this opportunity to regularise some of the arrangements for appointing the Coordinator. Unless I hear views to the contrary, I suggest extending the current incumbent's term for two months (i.e. until 31 May) so as to coincide with the cycle of ACC meetings. I also suggest we standardize the term of office as a two-year term.

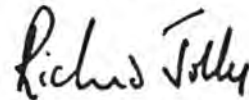
Mr. Barber B. Conable  
President  
World Bank/International Finance  
Corporation (IFC)  
1818 H Street, N.W.  
Washington, D.C. 20433



A related question is the location of the Coordinator's office. In 1989, upon the appointment of the current incumbent, I had indicated that he would be located in New York. This was based on my consultations. Later in the process it was agreed that, for now, he would continue to remain in Geneva. My own view, which has changed as a result of experience, is that the Geneva arrangement has worked reasonably well, especially with the Coordinator travelling more and now spending about a quarter of his time in New York. Your views on how this has worked and on the location of the Coordinator's office would also be appreciated.

I look forward to hearing from you on this matter and thank you in advance for your cooperation.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Richard Jolly". The script is cursive and fluid, with the first name "Richard" and last name "Jolly" clearly distinguishable.

Richard Jolly  
Chairman  
CCSQ(OPS)

87-04-04-008  
unsub

COPY

April 20, 1989

Dear Mr. Haddad:

Thank you for your informative report. I appreciate being kept up to date on the work of the Interagency Commission.

Regarding the issues you raise, I support the principle of limiting the primary sponsorship to the original four initiating agencies. The concept of co-sponsors and associate sponsors should enable other potential partners to feel a sense of ownership of the work of the Commission. I also endorse your early effort to broaden the financial base of support by looking to other institutional contributors.

I will certainly attend the conference. However, at this time I am not able to give you precise dates. My staff will be in touch with you as soon as possible.

With kind regards,

Sincerely,

(Signed) Barber B. Conable

Barber B. Conable

Mr. Wadi D. Haddad  
Executive Secretary  
World Conference on Education for All  
UNICEF House  
Three, United Nations Plaza  
New York, NY 10017

Cleared with & cc: Mr. Rajagopalan, Mrs. Hamilton  
cc: Mr. Hopper

MWilson:so  
(wh disk 5 haddad)

WORLD BANK OTS SYSTEM  
OFFICE OF THE PRESIDENT

(See last para)

RECEIVED DATE : 87/02/24

DUE DATE : 00/00/00

LOG NUMBER : EXC870224006

SUBJECT : (EStern) UNICEF: Visit of Messrs. Grant and Jolly on  
on Friday, February 27.

OFFICE ASSIGNED TO FOR ACTION : (2) Mr. Barber Conable E1227

ACTION:

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FOR YOUR REVIEW AND RECOMMENDATION  
FOR THE FILES  
PLEASE DISCUSS WITH \_\_\_\_\_  
PLEASE PREPARE RESPONSE FOR \_\_\_\_\_ SIGNATURE  
AS WE DISCUSSED  
RETURN TO \_\_\_\_\_

COMMENTS :

Copies given to JWS/JM.  
Logged out (2/24/84).  
Ch



# OFFICE MEMORANDUM

DATE: February 23, 1987

TO: Mr. Barber B. Conable

FROM: Ernest Stern *ES*

SUBJECT: UNICEF: Visit of Messrs. Grant and Jolly

I agree with the attached.

Mr. Grant and we share the same broad objectives. But there are lots of other items on his agenda on which we do not necessarily agree.

Specifically, UNICEF is trying to establish itself as the arbiter of social adjustment costs. For this they are ill equipped. They can generate data on such matters as child malnutrition but that is neither the totality of any government's social concerns nor is it usually seen in a context of resource constraints or limitations on implementation capacity. UNICEF would like to join the Fund and ourselves at the country level in discussions with Finance and Planning Ministries on the design and implementation of adjustment programs. This is not feasible. These matters are complex enough as is and UNICEF does not have the capacity, the mandate, or the funds for such a role. There are great needs for UNICEF to address in countries with and without adjustment programs.

I recommend that you follow the line in the attached memo if asked about UNICEF participation in Consultative Group meetings. Their assistance, which is both important and helpful, should be integrated at the operational level. We already have a number of pilot countries for monitoring social costs, funded by UNDP, and these may be suitable for more detailed discussion with UNICEF and other donors.

I don't know who is scheduled to attend the meeting but you might want to add Mr. de la Renaudiere or Mr. Birnbaum (Special Office for Africa) if the focus is likely to be on Africa.

# OFFICE MEMORANDUM

Date: February 20, 1987

To: Mr. Ernest Stern, SVPOP

From: Xavier de la Renaudière, SOA

Ext.: 73931

Subject: Visit of James Grant, Executive Director, and Richard Jolly, Deputy Executive Director, of UNICEF

As you know, Messrs. Grant and Jolly will be meeting with Mr. Conable on Friday, February 27th. We have suggested to External Relations (Alex Shakow) that you might be also interested in meeting with them.

We believe that one of the major items they will raise with Mr. Conable is the need to give more attention to the social impact of the adjustment programs in sub-Saharan Africa, particularly within the framework of CG and RT meetings.

In this connection, UNICEF (Mr. Jolly) has recommended, at a meeting of the UN-Inter-Agency Task Force on Follow-Up to the UN Programme of Action for African Economic Recovery and Development, that the Bank and UNDP should make a special effort to place this issue on the agenda of two or three forthcoming CG and RT meetings. For these meetings, Mr. Jolly recommended the preparation of an analysis of the social impact of the adjustment programs as well as the priority actions required to put a human face on adjustment and that UN specialized agencies (UNICEF) could help in the preparation of such analysis. Incidentally, we understand that UNICEF has also suggested that the UN Inter-Agency Task Force sponsor an International Conference on the Human Dimensions of Africa's Economic Recovery and Development.

We suggest that our response to Messrs. Grant and Jolly include:

First, a brief statement indicating the Bank's awareness of the problem and its efforts to protect the poor during periods of adjustment, along the following lines.

- In developing adjustment programs with sub-Saharan governments, the Bank is taking account of the impact of these programs on income distribution. In many countries, one of the major adjustment objectives is to increase agricultural production and real incomes in the rural areas relative to urban areas.
- It is recognized, however, that the costs and benefits will not be evenly distributed and that there will be transitional costs. Therefore, the Bank is incorporating specific compensatory measures in many adjustment loans to protect the most vulnerable groups. For

example, in Senegal, Guinea, and the Gambia, there are special schemes to help resettle redundant civil servants in agricultural schemes.

- Another major thrust of the Bank's efforts to alleviate poverty is to improve the efficiency and expand the coverage of basic health, education, and other government services in face of a growing population and resources shortages. The Bank's lending program is placing greater emphasis on low-cost preventive health care, primary education and greater use of non-governmental organizations.

Second, we believe a sector or special meeting rather than a CG meeting is a better venue for in-depth discussions with the recipient governments and donors how to protect the poor during the period of adjustment. CG meetings are only 1 or 2 days' duration and concentrate on overall review of the country's adjustment and public investment/expenditure programs and the major financing requirements of these programs. Furthermore, donor representatives at CG meetings are not the best qualified people to discuss how to design and implement adjustment programs so as to improve their social impact. A sector meeting with specialists from the donor agencies and from the appropriate UN specialized agencies would be a more effective group.

cc: Messrs. Thalwitz, WANVP  
Wyss, ESAVP  
Shakow, IRDIE

PBirnbaum/rh