## Knowledge building and capacity assessment of parliaments in public debt management

Webinar: The Role of Parliament in Public Debt Management

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#### Ten observations from the workshops

Workshops in West-Africa and East/Southern Africa enable *inter-jurisdictional* learning between participants from different countries and *inter-disciplinary* learning between debt managers, MPs and parliamentary staff.

- 1. Parliamentary oversight of debt management is strengthened through a working relationship & trust between DMO and Parliament, resulting from transparency to parliament.
- 2. From an institutional viewpoint, we notice a trend towards establishing dedicated public debt committees in parliament (Kenya, Nigeria). In other countries, Committees on Finance, Budget or Public Accounts include public debt in their remit. (Sierra Leone, The Gambia)
- 3. Where parliaments receive debt related information, it often lacks info on debts and liabilities of sub-national governments (Nigeria) and SOEs (The Gambia, Nigeria). Need for whole-of-government debt information, beyond central government information on debt.



- 4. The annual budget cycle provides an opportunity for parliament to receive debt information through the different phases of the budget cycle, including at the Pre-Budget Statement, and through mid-year and in-year reports.
- 5. Where debt information is available to parliament, it is sometimes treated for informational purposes, and is not actively reviewed or scrutinized by parliament. This indicates a significant gap in oversight practices. (e.g. Sierra Leone and The Gambia)
- 6. Where there is a PBO, it is sometimes focused on examining revenues and expenditures, and doesn't always include public debt in its remit. As PBOs are still emerging, they need the staff and knowledge to be able to cover debt. (Sierra Leone)
- 7. Where there is no PBO, public debt is left to be covered by Committee staff. The Nigeria parliamentary committees and their staff are reviewing borrowing practices regularly. The legal framework for a National Assembly Budget and Research Office (NABRO) is underway.



- 8. Where a DMS is approved by parliament, it results in tangible benefits (e.g. Kenya):
  - Provides visibility of public debt management and reinforces citizens, lenders / investor confidence.
  - Enhances accountability, transparency and prudence in borrowing decisions.
  - Potentially contributes to refinement of DMS.
  - Contributes to cross-party consensus building on the DMS.
  - Enables parliamentary scrutiny of regular reports on implementation of the DMS.
- 9. There are varying practices regarding the formal approval of borrowing. Some jurisdictions approve borrowing through the ABP, while others review individual loans for approval.
- 10. Best practice for parliamentary approval of the ABP ensures that the ABP includes key information (e.g. Zambia): purpose of the loans to be contracted, debt instruments to be used, broad terms of the borrowing. Guarantees are approved by parliament.



### Capacity needs of parliaments (as expressed during workshops)

- i. Need for parliament to better understand and identify key players, process and workflow related to debt management.
- ii. Need for parliament to update its Rules of Procedure and the PFM Act to facilitate reviewing debt documents.
- iii. Need for MPs to receive more detailed explanation of the debt related documents tabled in parliament.
- iv. Need for parliament to receive periodic updates on the execution of the Annual Borrowing Plan and Medium-Term Debt Strategy and need to receive guidance on how to review ABP and MTDS.
- v. Need for guidance to the Committee on what to look for in loan agreements.
- vi. Need to identify and analyse options for parliamentary engagement in loan approval based on a solid legal framework on parliaments role in debt management.



### Public Debt Management Assessment Tool for Parliaments (PDMAT)

#### **Purpose**

- To provide an objective measurement of parliamentary debt management oversight capacity.
- To support parliament in identifying priorities to upscale its ability to address various dimensions of public debt and public debt management.

#### How it works

The PDMAT conducts the assessment based on a scoring on **46 indicators** across six dimensions

The six dimensions are:

- actual levels of public debt, including any fiscal rules or strategic benchmarks set by the executive branch
- (2) contingent and future liabilities
- (3) parliament's legislative role, including adoption of a legal framework
- (4) ratification of loan agreements/external borrowing
- (5) oversight of the budget through all four stages of the budget cycle
- (6) State owned enterprises.



### Six PDMAT debt management dimensions and sub-dimensions

Dimension	Sub-dimension
1. Public debt on the balance sheet	1.1 Actual levels of public debt
	1.2 Reporting on portfolio risks
2. Oversight of contingent liabilities	2.1 Communication and limitation
3. Legislative role	3.1 Legal framework
4. Parliamentary ratification of loan	4.1 Government process for borrowing operations
agreements / external borrowing	4.2 Parliamentary ratification of loan agreements
5. Role of parliament in the budget cycle	5.1 Formulation stage
	5.2 Approval stage
	5.3 Execution phase (debt management processes)
	5.4 Role of parliament in execution stage
	5.5 Audit / oversight stage
6. State-owned enterprises (SOEs)	6.1 Governance

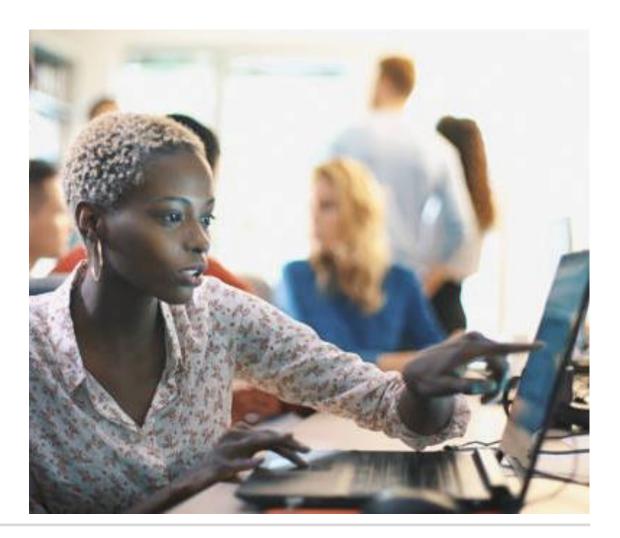


#### **PDMAT** indicators

Specific questions, referred to as indicators, were developed in order to assess PDM capacity across all six dimensions and corresponding sub-dimensions.

Many of these PDMAT indicators were drawn from four public financial management (PFM) assessment tools:

- The Debt Management Performance Assessment (**DeMPA**);
- 2) The Debt Transparency **Heat** Map;
- The Public Expenditure Financial Accountability (PEFA) Framework for Assessing PFM;
- 4) The International Budget Partnership's Open Budget Survey (**OBS**).





# Scoring options for the indicators under one debt management dimension:

# 4.2. Parliamentary ratification of loan agreements

4.2.1 Is parliament legally required to ratify any loan agreements before they become effective?  L2 Legal requirement with government override  L3 Legal requirement - no government override and occasional vote  L4 Legal requirement - no government override and frequent vote  L4 Legal requirement - no government override and frequent vote  L4 Legal requirement - no government override and frequent vote  L4 Legal requirement - no government override and frequent vote  L4 Legal requirement - no government override and frequent vote  L4 Legal requirement - no government override and frequent vote  L4 Legal requirement - no government override and frequent vote  L4 Legal requirement - no government override and occasional vote  L4 Legal requirement - no government override and occasion  L4 Legal requirement - no government override and occasion proces in the power in the la legal requirement with government override and occasion in the la legal requirement with government override and occasion in the la legal requirement with government override and occasion in the la legal requirement with government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government override and occasion in the la legal requirement - no government overrid	Indicators		Answers with rating	
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process?				
L4 Yes used regularly				



5.2. Dii	mension of debt in the budget ap	proval phase in parliament	
	Indicator	Answers with rating	Indicator explanation
5.2.1	Does the EBP or any supporting	L1 No - none of the three estimates	According to best practices the
	budget documentation present	are presented	EBP or other supporting
	three estimates related to	L2 Yes - one of the three estimates	documentation should present
	government borrowing and	is presented	three estimates related to
	debt: the amount of net new	L3 Yes - two of the three elements	government borrowing and
	borrowing required during the	are presented	debt: the amount of net new
	budget year; the total debt	L4 Yes - all of the three estimates	borrowing required during the
	outstanding at the end of the	are presented	budget year; the total debt
	budget year; and interest		outstanding at the end of the
	payments on the debt for the		budget year; and interest
	budget year?		payments on the debt for the
			budget year.
5.2.4	Does committee scrutiny of the	L1 No parliamentary committee	According to best practices at
	EBP include scrutiny of public	scrutiny of EBP	least one committee of
	debt information?	L2 Parliamentary scrutiny of EBP	parliament should scrutinise
		but does not include public debt	the EBP, which should also include scrutiny of public debt
		L3 Parliamentary scrutiny of EBP	information.
		includes public debt	וווטווומוטוו.
		L4 Parliamentary scrutiny and	
		committee report on EBP includes	
		public debt	



5.4. D	5.4. Dimension of debt in the budget execution phase in parliament				
	Indicator	Answers with rating	Indicator explanation		
5.4.3	Does the mid-year review of the budget include updated estimates of government borrowing and debt, including its composition, for the budget year underway?	L1 No - estimates not updated L2 Yes - estimates updated but information on differences not presented L3 Yes - estimates updated and information on some differences is presented L4 Yes - estimates updated and information on all differences is presented	The mid-year report provides a comprehensive update on the implementation of the budget, including an updated forecast of the budget outcome for the current fiscal year and, at least, the following two fiscal years. The report may contain additionally the economic assumptions underlying the budget as well as a comprehensive discussion of the government's financial assets and liabilities, non-financial assets, employee pension obligations and contingent liabilities.		
5.4.4	Does a parliamentary committee scrutinise the in-year or mid-year reviews?	L1 No committee review L2 Committee review but no witnesses L3 Committee review with expert witnesses and representative from executive L4 Parliamentary committee review with expert witnesses and representative from executive and committee recommendations	According to best practices at least one parliamentary committee should scrutinise the in-year or mid-year reviews.		



INDICATOR ON THE MEDIUM-TERM DEBT STRATEGY (MTDS)				
	Indicator	Answers with rating	Indicator explanation	
5.1.5	To what extent is the MTDS	L1 Not published	According to best practices the	
	tabled in parliament and reviewed by a parliamentary committee?	L2 Published but not tabled in parliament L3 Tabled in parliament for informational purposes	MTDS should be tabled in parliament and reviewed by at least one parliamentary committee.	
		L4 Tabled in parliament and		
		scrutinised		



#### Aggregation of scoring and averaging of scoring per dimension

- Once each indicator is assigned a score of 1 to 4.
- The individual scores for each of the six dimensions are then aggregated and averaged.
- Given that scores range from 1 to 4, averages for each debt management dimension will range from a minimum of 1 to a maximum of 4.
- These averaged scores determine the level of (recommended) attention required by parliamentarians.

Averaged scoring for each of the six debt management dimensions

Averaged score	Level of attention required
1 to 1.74	Urgent priority
1.75 to 2.49	High priority
2.5 to 3.24	Medium priority
3.25 to 4	Low priority

Examples of Averaging of 'Public Debt on the Balance Sheet' indicators

Public Debt on the Balance Sheet dimension	$(2+3+4+1+3+3+2) \div 7 = 2.57$
Actual levels of public debt sub-dimension	$(2+3+4) \div 3 = 3$
Portfolio risks sub-dimension	$(1+3+3+2) \div 4 = 2.25$





#### PARLIAMENTARY DEBT-MANAGEMENT **ASSESSMENT TOOL: SUMMARY SHEET**



Sam	ple
resu	lts

CATEGORY	Rating / 4	Level of ATTENTION Required
Public debt on the balance sheet	2.9	MEDIUM PRIORITY
Actual levels of public debt	2.7	MEDIUM PRIORITY
Portfolio risks	3.0	MEDIUM PRIORITY
Contingent liabilities	2.3	HIGH PRIORITY
Legislative role	4.0	LOW PRIORITY
Parliamentary ratification of loan agreements/external borrowing	3.0	
A- Government process for borrowing operations	3.3	LOW PRIORITY
B- Parliamentary ratification of loan agreements	2.8	MEDIUM PRIORITY
A- Formulation stage	2.6	MEDIUM PRIORITY
B- Approval stage	3.3	LOW PRIORITY
C1- Execution phase (debt management processes)	4.0	LOW PRIORITY
C2- Role of parliament in execution stage	2.2	HIGH PRIORITY
D - Audit / oversight Stage	2.1	HIGH PRIORITY
State-owned enterprises (SOEs)	1.3	URGENT PRIORITY
Fiscal or debt transparency	2.9	MEDIUM PRIORITY
Parliamentary committee review	2.4	HIGH PRIORITY
Capacity of the executive branch to manage public debt	2.7	MEDIUM PRIORITY

#### **LEGEND**

Rating COLOR Description			
		Immediate attention required as	
URGENT PRIORITY	PURPLE	there are significant deficiences	
		in many areas	
Attention required in the short			
HIGH PRIORITY	RED	term as there are deficiences in	
	many areas		
		Attention required as there are	
MEDIUM PRIORITY	YELLOW	some deficiencies in some areas	
		Attention only required to	
LOW PRIORITY	GREEN	address minor deficiencies in	
		some areas	



#### Steps in conducting the assessment



Most information should be available in the four datasets: the DeMPA, the Debt Transparency Heat Map, the PEFA framework, and the OBS Data Explorer.



If data are not available from the datasets, responses to the indicators can be collected through parliament, MoF, or SAI.



Need to consult parliament prior to contacting external organisations. CSOs, academics, or monitoring parliamentary monitoring organizations may be able to contribute.



All data should be validated through the parliamentary interlocutor, to ensure the accuracy of the responses to the indicators, including cross-referencing.



Any remaining informational gaps should be identified. It may be necessary to obtain some answers directly from parliament.



Develop a narrative report that covers or flags key dimensions and functions requiring urgent and high priority and make specific recommendations.

