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Series: Chronological file (outgoing)

Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK
Washington, D.C.

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The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
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PUBLIC DISCLOSURE AUTHORIZED

McNamara Papers

1972 (Sept. - Dec.)
Vol. 50

The World Bank Group
Archives
1771899
A1995-252 Other #: 3 309648B
President's papers - Robert S. McNamara Chronological files - (outgoing) - Chron 80

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490/3/151

OCT 26 1972

Dear John:

Thank you for your letter on the issue of municipal solid waste disposal.

As I am sure you have discovered, most of the research in this field, here in the U.S., has been carried out by the universities and various consulting organizations under contract to the Environmental Protection Agency. There is a Solid Waste Management office in E.P.A., which I assume you have contacted.

However, it is true that research funding sources in the United States are presently very limited. The National Science Foundation has an Office of Research Applied to National Needs, and I understand that Mrs. Josephine Dougherty would be an appropriate person to speak to in that office. In the Ford Foundation, Mr. Gordon Harrison deals with these issues.

Dr. James A. Lee is our Environmental Advisor here in the Bank. He is currently on a trip, but you might wish to get in touch with him directly for a discussion of the problem as it affects urban planning in developing countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John L. Marsh
President
Marsh & Templin, Inc.
116 East 60th Street, 21 E
New York, New York 10022

October 24, 1972

Ljungh:pay

Fide L. J. Lee 10/26

490/3/150

OCT 26 1972

Dear Mr. Breck:

I want to acknowledge your letter of October 18 written in connection with the possible attendance of your wife and yourself at the 1973 Annual Meetings of our Boards of Governors in Nairobi next September.

As you are aware the facilities open to us in Nairobi will have limitations, and it will be difficult to accommodate all those who wish to attend. In fact, it will be necessary to reduce our list of Special Guests if we are to accommodate our official delegates and others who must be present.

It will be some months before we start preparation of a guest list. On that occasion I shall certainly bear in mind what you have written, although I am sorry that I cannot offer any real encouragement.

With best regards.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henry C. Breck
J. & W. Seligman & Co.
65 Broadway
New York, N.Y. 10006

MMendels:re

cc: Miss Copeland

490/3/149

OCT 26 1972

For Mr. McNamara's Office

Dear Senator Schweiker:

Thank you for your letter of October 12, regarding the interest of Miss Frances S. Kirshner in part-time employment with the World Bank Group.

I have asked our Personnel Department to explore all possibilities for Miss Kirshner and to contact her directly in this regard.

You may rest assured that her application will be given most serious consideration.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

The Honorable
Richard S. Schweiker
United States Senate
Washington, D.C. 20510

RAClarke:ss
October 24, 1972

490/3/148

OFFICE MEMORANDUM

TO: Mr. R. L. Knight

DATE: October 26, 1972

FROM: Robert S. McNamara

SUBJECT: IFC Lending Policies

Thank you for your note of October 13 regarding IFC.

I will be glad to schedule a Board discussion on IFC's policies. I will set the date for a meeting after Mr. Gaud returns in November.

RS

c.c. Mr. Marc Viénot

490/3/147

OCT 26 1972

Dear Mr. Maheu:

In view of the significant role which the Cooperative Program has come to play for both our organizations as well as the reorganization which is taking place in the Bank, it has seemed to us that a high level exchange of views on the educational objectives and policies of both organizations in the early future might be useful. Specifically, I would like to extend an invitation for Mr. M'Bow, the Assistant Director-General for Education, to visit Washington at his early convenience to meet with various of our officials who will be providing leadership under our new organization.

I appreciate of course that such a visit could not take place until after completion of Unesco's General Conference, but we would warmly welcome a visit by Mr. M'Bow at some convenient time thereafter.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Rene Maheu
Director-General
United Nations Educational, Scientific
and Cultural Organization
Place de Fontenoy
Paris 75007
France

cc and cleared with Mr. Demuth

DSBallantine:jsc

490/3/146

October 26, 1972

Dear Dave,

Much of the work of the CED is indeed of interest to us, and the staff regularly utilizes the CED publications. We shall, therefore, be pleased to enter an institutional subscription to CED's publications.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Davidson Sommers
Chairman of the Board
The Equitable Life Assurance Society
of the United States
1285 Avenue of the Americas
New York, New York 10019

EStern/lm
October 24, 1972

49013/145

OCT 24 1972

Dear Mr. Yamamoto:

The special supplement issued by the Mainichi Daily News on the occasion of the World Bank's Annual Meeting last month was excellent; and I should like to congratulate you and Mr. Fujimoto on a product that was both highly informative and of exceptional technical quality. Many of those who had an opportunity to see it during the Annual Meeting share my opinion; and the great care and thoughtfulness devoted to its planning was already evident to the numerous members of our staff who had the opportunity to welcome Mr. Fukushima here last May. The supplement makes a valuable contribution to mutual understanding at a time when Japan and the World Bank need to strengthen further their partnership in support of economic development in the poorer nations. We are grateful to you for the initiative you took in helping fill this need.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. Yamamoto
President
The Mainichi Newspapers
1-1 Hitotsubashi
Chiyoda-ku
Tokyo

DBahl/pa
October 20, 1972

A1230

490/3/144

October 24, 1972

Dear Mr. Abdel-Rahman:

In your letter of September 13 to Mr. Richard Demuth, you proposed that the financial and procedural arrangements for the proposed cooperative program between UNIDO and the International Bank might be formalized by an exchange of letters between the two institutions. For that purpose, you sent along the draft of a possible letter agreement.

We found your draft entirely satisfactory, with the exception of its last sentence. I understand that Mr. Hans Fuchs recently discussed with you the change in that sentence which we proposed, and that you had no objection to the revision.

I have therefore signed the letter, as revised, and am pleased to enclose it. As soon as your confirmation is received, we shall make the initial deposit of \$20,000. I am gratified that the procedural preliminaries have proceeded so smoothly and I look forward, as I am sure you do, to an early start on substantive cooperation.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. I. H. Abdel-Rahman
Executive Director
United Nations Industrial Development
Organization
P.O. Box 707
Vienna, Austria

SEBoskey:pa
October 19, 1972

cc: Office of the President (2) ✓
Mr. Fuchs
Mr. Nurick

October 24, 1972

Mr. I. H. Abdel-Rahman
Executive Director
United Nations Industrial Development
Organization
P.O. Box 707
Vienna, Austria

Dear Mr. Abdel-Rahman:

Following the discussions between UNIDO and the IBRD for the establishment of a co-operative program between the two organizations and having received your assurance that the Secretary-General of the United Nations had approved the principle of the proposed program and that all other necessary clearances have been obtained by you to implement the substance of the co-operative program along the lines of the memorandum of understanding that was tentatively agreed upon between the two organizations on May 30, 1972, I am pleased to inform you of the Bank's agreement to contribute an amount of \$50,000 for the setting up by the United Nations of a fund-in-trust under the following conditions:

- a) It is the purpose of the Bank's contribution of \$50,000 to assist in the financing of the initial expenditures of the co-operative program until December 31, 1973 as agreed upon between UNIDO and the IBRD and in conformity with the timetable contained in Annex B to the record on the discussions between UNIDO and the IBRD dated May 30, 1972.
- b) The fund-in-trust shall be charged with the costs of salaries, allowances and other benefits and travel costs of staff appointed by UNIDO in conformity with the schedule contained in Annex B of the note for the record on discussions between UNIDO and the IBRD dated May 30, 1972, provided that the expenditures to be borne by the fund-in-trust for the period up to January 1, 1974 shall not amount to more than 75 per cent of the total expenditures for work under the provisional co-operative arrangements.

October 24, 1972

- c) The fund-in-trust shall be operated under the United Nations Financial Regulations and Rules, particularly those of Regulations 7.2 and 7.3, which govern the financial administration of the funds-in-trust.
- d) The IBRD will be provided by UNIDO with detailed reports showing utilization of the credit to the fund-in-trust.
- e) UNIDO will return to the IBRD any uncommitted balance remaining in the fund-in-trust at the expiration of its validity on December 31, 1973.

It would be appreciated if you would signify your acceptance of the proposed contribution by the IBRD to UNIDO under the terms and conditions set forth herein. On receipt of your confirmation, the Bank will make an initial deposit of \$20,000 to a bank account to be designated by UNIDO, such deposit to be replenished by further deposits up to a maximum aggregate of \$50,000 upon certification by UNIDO to the Bank from time to time that such additional deposits are required to meet expenditures to be borne by the fund-in-trust as provided above.

Sincerely,

Robert S. McNamara

October 19, 1972

cc: Office of the President (2)

Mr. Fuchs
Mr. Nurick

490/3/143

OCT 20 1972

Dear Sir:

I wish to acknowledge your letters of October 11, applying, on behalf of your Government, for membership of Malta in the International Bank for Reconstruction and Development and the International Finance Corporation. These applications are being brought to the attention of the Executive Directors of the Bank and the Board of Directors of the Corporation.

I note that the Central Bank of Malta has been authorized to conduct, on behalf of your Government, the negotiations with the Bank and Corporation regarding these applications and to transmit to us any information which may be required in this connection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Joseph Abela
Minister of Finance and Customs
Ministry of Finance
The Palace
Valletta, Malta

UKGhoshal:rc
(October 19, 1972)

Unofficial translation

OCT 20 1972

Dear Mr. President,

I wish to thank you warmly for your letter of October 5, agreeing to the date of my visit to Togo. In this regard, I can now indicate that I would like to visit West Africa toward the end of the first fortnight in January.

I have asked Mr. Roger Chaufournier, Regional Vice President for West Africa, to coordinate the preparation for this visit with Mr. Kochman, your representative on our Board. Messrs. Kochman and Chaufournier will be in touch with your Government in the near future in order to firm up the program of the visit.

I am very much looking forward to soon visiting your country and to meeting you personally.

Sincerely,

Robert S. McNamara

His Excellency
le Général Etienne Eyadema
Président de la République
Lomé, Togo

490/3/142

for the Office of the President

OCT 20 1972

Monsieur le Président,

Je vous remercie bien vivement de votre lettre du 5 courant marquant votre accord sur la date de ma visite au Togo. C'est avec plaisir que je puis maintenant vous préciser que je souhaiterais me rendre en Afrique de l'Ouest vers la fin de la première quinzaine de janvier.

J'ai demandé à M. Roger Chaufourier, Vice-Président Régional pour l'Afrique de l'Ouest, de coordonner les préparatifs pour cette visite avec M. Kochman, votre représentant à notre Conseil. MM. Kochman et Chaufourier ne manqueront pas de se mettre en contact avec votre Gouvernement très prochainement afin de mettre au point le programme de la visite.

Je me fais un très grand plaisir à l'idée de me rendre bientôt dans votre pays et d'avoir l'honneur de vous rencontrer, et vous prie d'agréer, Monsieur le Président, l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Le Général Etienne Eyadema
Président de la République
Lomé, Togo

10/19/72

ARGué:sjb

cc: Mr. Kochman

490/3/141

Mr. McNamara's office

OCT 20 1972

Dear Mr. Minister:

Thank you for your letter of September 21, 1972, informing us of your Government's interest in Bank financing for the Agricultural Credit and Education Projects, and telling us of the priority that these two projects have been given by the Instituto Nacional de Planificación. We are also glad to see that the Government has taken the legal steps required on both projects. As you are aware, we have recently sent to Perú two appraisal missions to study these projects.

I have instructed Mr. Edgar Gutiérrez, the new Director of the Programs Department which includes Perú, to contact you as soon as we have reviewed the findings of the above mentioned appraisal missions.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

General de División
Francisco Morales Bermúdez
Ministro de Economía y Finanzas
Av. Abascoy 5ª Casca
Lima, Perú

Cleared with and cc: Messrs. Gutiérrez, Lari

cc: Mr. McNamara's Office (2)

MSchloss:mlk

Typed: October 18, 1972

cc: Mr. Lajous

490/3/140

October 20, 1972

Dear Mr. Chancellor:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

I now write to ask you whether you would be good enough to appoint a Deputy to represent your government in these discussions.

As soon as I have heard from all the Ministers of the Part I member countries, we shall propose a date and place for the meeting. My present idea is that it might be held at the Bank's European Office in Paris on some convenient date in the middle of December. An earlier meeting would not be practicable in view of the fact that elections are taking place before then in several of the participating countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Anthony Barber, M.P.
Chancellor of the Exchequer
Treasury Chambers
Great George Street
London, S.W.1, England

Copy to: The Minister of Overseas Development
London, England

Copy to: The Governor of the Bank of England
London, England

DHFRickett:emcc
IDA-IV

Copy to Mr. Mitchell

October 20, 1972

490/3/139

Dear Mr. Secretary:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
George P. Shultz
Secretary of the Treasury
Department of the Treasury
Washington, D.C. 20220

Copy to Mr. Wiczorowski

DHFRickett:emcc
IDA-IV

490/3/128

October 20, 1972

Dear Mr. Minister;

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Hannes Androsch
Minister of Finance
Postfach 2
A-1015 Vienna, Austria

Copy to Mr. van Campenhout

DHFRickett:emcc
IDA-IV

490/13/137

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
M. Andre Vlerick
Minister of Finance
Ministry of Finance
Rue de la Loi, 12
B-1000 Brussels, Belgium

Copy to Mr. van Campenhout

DHFRickett:emcc
IDA-IV

480/3/136

October 20, 1972

Dear Mr. Treasurer:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Right Honorable
B. M. Snedden, M.P.
Treasurer of the Commonwealth
of Australia
Parliament House
Canberra, 2600, A. C. T.
Australia

Copy to Mr. Knight

490/3/135

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
John N. Turner
Minister of Finance
Department of Finance
Ottawa, Ontario K1A 0G5
Canada

Copy to Mr. Isbister

DHFRickett:emcc
IDA-IV

490/3/134

October 20, 1972

Dear Mr. Minister:

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Ivar Nørgaard
Minister for Foreign Economic Affairs
Ministry for Foreign Economic Affairs
Stormgade 10
DK-1470 Copenhagen K, Denmark

Copy to Mr. Tornqvist

DHFRickett:emcc
IDA-IV

490/3/133

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Mauno Koivisto
Minister of Finance
Ministry of Finance
Helsinki, Finland

Copy to Mr. Tornqvist

DHFRickett:emcc
IDA-IV

490/3/132

October 20, 1972

Dear Mr. Minister:

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Valery Giscard d'Estaing
Minister of Economy and Finance
93 rue de Rivoli
F-75001 Paris, France

Copy to Mr. Vienot

DHFRickett:emcc
IDA-IV

490/3/131

October 20, 1972

Dear Mr. Minister:

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Helmut Schmidt
Minister for Economic Affairs and Finance
D-5300 Bonn
Federal Republic of Germany

Copy to Dr. Stedtfeld

DHFRickett:emcc
IDA-IV

490/3/130

October 20, 1972

Dear Mr. Minister:

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Ludvik Josepsson
Minister of Commerce
Ministry of Commerce
Reykjavik, Iceland

Copy to Mr. Tornqvist

DHFRickett:emcc
IDA-IV

490/3/129

October 20, 1972

Dear Mr. Minister:

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
The Honorable Giovanni Malagodi
Minister of the Treasury
Ministry of the Treasury
Via XX Settembre
Rome, Italy

Copy to Dr. Guido Carli
Governor
Bank of Italy
Via Nazionale 91
I-00184 Rome, Italy

DHFRickett:emcc
IDA-IV

Copy to Mr. Rota

490/3/128

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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As soon as I have heard from all the Ministers of the Part I member countries, we shall propose a date and place for the meeting. My present idea is that it might be held at the Bank's European Office in Paris on some convenient date in the middle of December. An earlier meeting would not be practicable in view of the fact that elections are taking place before then in several of the participating countries.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Koshiro Ueki
Minister of Finance
Ministry of Finance
Tokyo, Japan

Copy to Mr. Hattori

DHFRickett:emcc
IDA-IV

490/3/127

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Abdul Rahman Salim Al-Ateeqy
Minister of Finance and Oil
Ministry of Finance and Oil
P. O. Box 9
Kuwait, State of Kuwait

Copy to Mr. Abdlatif Y. Al-Hamad
Director General
Kuwait Fund for Arab
Economic Development
P. O. Box 2921
Kuwait, State of Kuwait

DFRickett:emcc
IDA-IV

490/3/126

October 20, 1972

Dear Mr. President:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
M. Pierre Werner
Ministre d'Etat, President du
Gouvernement, et Ministre
des Finances
3, rue de la Congregation
Luxembourg
Grand-Duche de Luxembourg

Copy to Mr. van Campenhout

DHFRickett:emcc
IDA-IV

October 20, 1972

490/3/125

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
R. J. Melissen
Minister of Finance
Ministry of Finance
Kneuterdijk 22
The Hague, The Netherlands

Copy to:

Baron Reint Hendrik De Vos Van Steenwijk
Financial Attache
Netherlands Embassy
4200 Linnean Avenue, N.W.
Washington, D.C. 20008

MFRickett:emcc
IDA-IV

Copy to Mr. Rinnooy Kan

490/3/124

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Per Kleppe
Minister of Commerce and Shipping
Ministry of Commerce and Shipping
Oslo - Dep., Norway

Copy to Mr. Tornqvist

DHFRickett:emcc
IDA-IV

490/3/123

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. The Honorable
Nicolaas Diederichs
Minister of Finance
Union Buildings
Pretoria
Republic of South Africa

Copy to Mr. Knight

DHFRickett:emcc
IDA-IV

490 (3/122

October 20, 1972

Dear Mr. Minister:

You will remember that in my concluding remarks at our Annual Meeting this year I said that I had been greatly encouraged by the reference made by so many of the Governors from the industrialized countries to the importance of moving promptly towards negotiations for the Fourth Replenishment of the International Development Association so that it might become effective on July 1st, 1974. I therefore proposed that before the end of the year these negotiations should begin in earnest so that by the middle of 1973 the Executive Directors could consider a formal plan for submission to governments.

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Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
G. E. Sträng
Minister of Finance
Kungl. Finansdepartementet
Fack 103 10 Stockholm 2, Sweden

Copy to Mr. Tornqvist

FILED: Thailand

4910 | 3 | 121

October 20, 1972

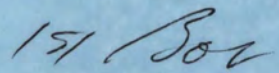
Dear Hugh:

I received on October 17 a letter from Mr. Hoyt P. Steele, Vice President of General Electric Company, protesting the action of Thailand in the procurement of locomotives. I immediately asked that we delay any action with respect to that procurement until we had time to review the basis of the protest. We are doing so now and we will not give our approval to the award of the contract until we are convinced that Bank procurement procedures have been followed. Yesterday we so advised General Electric.

I am most grateful for the temperate tone of your note. It is true that "locomotive problems are nothing new." But it is new to me to receive a thoughtful, temperate comment from anyone concerned with such problems. I assure you that both I and Burke Knapp, our Senior Vice President for Operations, will personally review the facts of this case.

With best wishes.

Sincerely,



Robert S. McNamara

Honorable Hugh Scott
United States Senate
Washington, D. C. 20510

RMcN:mss



OFFICE OF THE PRESIDENT

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

October 19, 1972

490/3/120

MEMORANDUM FOR MR. ISBISTER

SUBJECT: Egyptian Railways Tender

I refer to your memorandum to me dated October 12, 1972. The facts of the case are briefly as follows. Egyptian Railways (ER) obtained international bids which were publicly opened on July 5, 1972. ER, whose tendering procedures were reviewed by the Association and found to be satisfactory, made an evaluation of these bids and made its proposals to the Association in its letter dated August 14, 1972. A summary analysis of the offers was also furnished along with the proposals. The proposals and the analysis of ER were reviewed by the Association Staff to ensure conformity with the guidelines and the provisions of the Credit Agreement. The proposals of ER were considered acceptable. However, before the ER was informed accordingly, MLW Industries' representations were received with your memorandum of September 11, 1972. The substantive points raised by MLW were considered by the Association Staff and it was concluded that sufficient reasons did not exist to justify the Association's objection to the proposed award to the lowest evaluated bidder, General Motors, whose bid was 6% to 8% below those of MLW. On October 5, ER was notified of the Association's "no objection" to the proposed award.

The main technical points raised in MLW's "Aide Memoire" are briefly dealt with below:

- (a) Engine room pressurization - This aspect of the GM offer had been noted by ER and by the Association Staff; this is a minor matter and ER took the view that this discrepancy did not merit rejection of the GM offer. The Association reviewed the matter and found ER's decision to be reasonable.
- (b) Cab visibility - An elevated driving cab was "preferred," but was not an "essential" requirement, and non-provision thereof cannot be construed as failure to meet the specification.
- (c) Cooling air for generator and traction motor - The point raised is a minor one. In any case, all air entering the GM locomotives is filtered.
- (d) Tractive effort - ER has few wagons of 25-ton gross weight. A train of 1500 tons composed entirely of 25-ton wagons could occur only in exceptional circumstances and the effect

on operation would be insignificant as the main line has gradients much less than 1%. The GM offer substantially meets the specification requirements, including derating.

- (e) Traction motors - There is no reference in the specifications to the need for "three years" of proven service for traction motors. In any case, the traction motors included in the GM offer have been in use for over three years in a number of countries with varying climates.
- (f) Brake gear - The variation here is a very minor one, and both ER and the Association agreed that it did not constitute grounds for rejection of an attractive offer.
- (g) Fuel consumption - Here the claim of MLW was not that the GM offer did not meet the specifications, but that the MLW product was superior in this respect.

I am satisfied that the Association Staff did review the substantive points made in MLW's memorandum at, or prior to, the time they were raised by MLW, and that they weighed these and other factors responsibly in concluding that the Association should not object to the proposed award. Subsequently, and in accordance with normal procedure, the Association's views were communicated to the Borrower. I regret we did not inform you at the same time. Moreover, when we did inform you, a more complete statement than that provided in Mr. Votaw's memorandum of October 6 would have served you better. I hope that the present memorandum will more fully respond to your concern.

Robert S. McNamara

cc: Messrs. Knapp
Benjenk
Baum

490/3/119

OCT 19 1972

Dear Philippe:

I was glad to get your letter of October 5, 1972, containing the agenda on which our respective staffs had agreed for the November 8 Bank/UN review meeting. I fully agree with you that these matters are mutually useful and should be a regular feature of our coordination activities.

Unfortunately, I will be leaving for Africa on November 7 and so will not be able to meet with you. The agenda which you suggest is entirely satisfactory to us. I would only like to add, as a pre-agenda item, a statement by Mr. Mohamed Shoaib, Vice President, on the recent reorganization of the Bank. This is the first major reorganization of the Bank's structure in more than 20 years and I thought it would be useful for you to have somewhat fuller explanations of what we have done and the reasons therefor than you may have been able to obtain from various reports in the press.

Mr. J. Burke Knapp, Senior Vice President, will be host to you and your colleagues at lunch. The meeting will begin at 10:00 a.m., November 8, in Room D1156 and will continue in the afternoon if necessary. Messrs. Demuth and Hoffman will be present throughout and they have arranged for other Bank officials interested in particular items on the agenda to be present as appropriate.

With best personal wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Philippe de Seynes
Under-Secretary-General for
Economic and Social Affairs
United Nations, New York 10017

MLHoffman/pnn October 17, 1972

cc: Mr. McNamara's files (2)
Mr. Knapp
Mr. Shoaib
Mr. Demuth

OCT 19 1972

490/3/118

For Mr. McNamara's office

Monsieur l'Ambassadeur,

J'ai l'honneur de vous accuser réception de votre lettre du 22 septembre, m'informant des procédures applicables aux experts des Nations Unies et des organisations spécialisées qui désirent se rendre en République Malgache sans entreprendre les formalités habituelles en matière de visa.

Vous remerciant de l'amabilité dont vous avez fait preuve en nous communiquant ces renseignements, je saisis cette occasion pour vous adresser, Monsieur l'Ambassadeur, les assurances de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence Monsieur Raharijaona
Ambassadeur de la République Malgache
2374 Massachusetts Avenue, N.W.
WASHINGTON, D.C. 20008

DAdeSilva/Language Services
October 18, 1972

490 | 3 | 117

OCT 19 1972

Dear Mr. Minister:

The International Bank for Reconstruction and Development proposes to borrow from two Belgian banks, Société Générale de Banque and Banque de Paris et des Pays-Bas Belgique, an aggregate principal amount of BF 1,100,000,000 in the form of a direct placement of Belgian Franc bonds with the aforesaid banks. The amount borrowed will be repayable from 1980 to 1985 and will bear interest at a rate of 7% per annum.

The Government of the Kingdom of Belgium is hereby requested, in accordance with Section 1 (b) of the Article IV of the Bank's Articles of Agreement, to approve the borrowing by the Bank of the aforesaid amount of BF 1,100,000,000. The Government of the Kingdom of Belgium is further requested to agree, pursuant to the same provision of the Articles of Agreement, that the proceeds of such borrowing may be exchanged for the currency of any other member of the Bank without restriction.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Monsieur A.J. Vlerick
Ministre des Finances
Ministère des Finances
Rue de la Loi 12
B-1000 Bruxelles
Belgium

cleared with and cc to Mr. Sella (Legal Department)
cc: Messrs. Aldewereld
Rotberg
Deely/Sec.Div.Files
Uhrig

HMoya:pjw
October 18, 1972

490 | 3 | 116

OCTOBER 17, 1972

MR SATOSHI SUMITA
PRESIDENT
EXPORTBANK
TOKYO

JAPAN

MY ASSOCIATES IN THE WORLD BANK JOIN ME IN EXTENDING TO YOU OUR
WARMEST CONGRATULATIONS UPON YOUR APPOINTMENT AS PRESIDENT OF THE
EXPORT IMPORT BANK OF JAPAN STOP WE LOOK FORWARD TO OUR CONTINUED
CLOSE COOPERATION WITH YOUR DISTINGUISHED INSTITUTION UNDER YOUR
LEADERSHIP STOP BEST REGARDS

10/18

McNAMARA
INTBAFRAD

Mr. J. Burke Knapp, Senior Vice President,
Operations.

Executive Offices

cc: Mr. Knapp
Sir Denis Rickett
Mr. Cargill
Mr. Goodman
Mr. Rotberg
Mr. Aldewereld

JBKnapp:ism

President has seen

490/3/115
OCT 17 1972

His Excellency
Señor Alfredo Stroessner
President of Paraguay
Asunción, Paraguay

Dear Mr. President:

Last July you wrote to me concerning the Bank lending program in Paraguay. In your letter you requested that the proposed project for highway construction be financed with 50 percent IDA (soft term) and 50 percent IERD (hard term) resources. I subsequently advised you that we were reviewing your request. We have now completed our review and, while we would very much like to be in a position to make the financing available on softer terms, we must advise you that we are able to consider the highway project for financing only with IERD resources. Our reasons are the following:

(a) The scarcity of IDA resources greatly limits their availability to countries at Paraguay's level of development. Paraguay, with an annual per capita GNP of the equivalent of US\$240, is in a relatively better economic position than many of the poorer less developed countries which wish to share in the very limited amounts of IDA resources available to us. Asia and Africa, in particular, contain many countries, including some extremely large ones, which are clients of the Bank and which have per capita incomes below US\$200. In the Latin America and Caribbean region, the number of countries with equally low per capita incomes is relatively small and the only country in the region that has been receiving a more favorable mix of IDA and Bank financing than Paraguay is one with a per capita GNP of considerably less than US\$200. Because of this heavy demand in the face of scarce IDA resources, we are unable to adequately provide such needed soft-term resources to even the poorest countries, and are confronted with a situation which leaves no room for going beyond the 50/50 blend of IDA and Bank resources for a country with Paraguay's level of per capita GNP.

(b) Favorable economic prospects for Paraguay should permit its servicing of IERD debt. Paraguay's increasing foreign exchange earnings creates confidence that it will have the capacity to repay the harder-term IERD loans. We have been particularly impressed with the recent marked gains in beef and oil seeds exports. Paraguay's abundant land resources and capacity to expand agropastoral and forestry production present a good basis for future economic growth. Assuming your Government is successful in its fiscal reform program and the fiscal goals it has agreed

to with CIAP, it should be able to achieve the six percent annual economic growth target it has set for this decade. In 1971, the amount required to service Paraguay's external debts stood at 13.1 percent of gross foreign exchange earnings. Our projections indicate this percentage may decline to 10.8 percent over the next five years. Under these circumstances we are optimistic that your Government can service a reasonable amount of IFRD debt.

(c) Financing the highway construction project with IFRD funds will bring the IFRD/IDA financing ratio into balance. Paraguay has received US\$43.8 millions of loans and credits from the World Bank Group. This amount has been almost equally divided between IDA credits (US\$21.4 million) and IFRD loans (US\$22.4 million). We are presently processing a US\$5.1 million IDA credit for education and a US\$1.2 million IDA credit for tourism. In order to maintain the 50/50 blend for the two sources of funds, it would be necessary to base our next lending operation of US\$5.6 million for the highway construction project on IFRD financing. Members of my staff have explored with officials of your Government various alternative patterns for blending IFRD and IDA resources in our forthcoming lending operations in Paraguay. Unfortunately, they could find no other mutually satisfactory pattern which would keep the 50/50 balance. Financing the three new projects - education, tourism and highway construction - in the manner proposed by us, would give Paraguay US\$27.7 of IDA credits and US\$26.0 of IFRD loans.

Permit me to refer again, Mr. President, to another matter directly related to the highway project and to the proposed loan for the secondary education project. As you know, in view of Paraguay's tight fiscal situation and in order to assure that complementary local resources would be available as needed, these two projects have been related to the fiscal targets which your Government has agreed upon with CIAP. We intend to present the education loan to our Board of Directors for approval in November, if your Government has substantially met its fiscal target commitments through the third quarter of 1972. The highway construction loan could go ahead early in 1973 if the targets for 1972 have been substantially met and if there are satisfactory expectations that 1973 targets will be met. My staff informs me that your Government has begun taking steps recently that are designed to bring about substantial fiscal improvements. Please be assured that I share your earnest hope that these efforts prove successful and that we will be able to proceed on schedule with the education and highway projects.

We are pleased to participate in Paraguay's economic development program and would like to assure you that we have attempted to provide

President Stroessner

-3-

for your country the greatest amount of IDA funds which is consistent with an equitable worldwide allocation of IDA resources.

I should like to offer my personal best wishes to you, Mr. President, and the efforts you are undertaking for the development of Paraguay.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

RKanchuger:mv

Cleared with and cc. Messrs.: Alter
Wiese
Flood
Quijano

cc: Messrs.: Knox
Cheek
Geli
Glaessner

RKanchuger:mv

490/3/114

10889 NOBELST

OCTOBER 16, 1972

STOCKHOLM, SWEDEN

FOR MONSEN. FORGIVE DELAY DUE TO BANKWIDE REORGANIZATION AND MOVING.
YOU WILL RECEIVE CABLE FROM OUR CEYLON DIVISION REQUESTING EXACT
INFORMATION TO IDENTIFY YOUR CONTRACT. REGARDS.

ANDERS LJUNGH

INTBAFRAD

Anders Ljungh

President's Office

AL:pay

490/3/113

October 12, 1972

Dear Mr. Nicol:

I want to thank you for your kind letter of September 18, informing me that you have assumed your new responsibilities as Executive Director of UNITAR. Close and effective relationships were established between UNITAR and the World Bank under your predecessor, Chief Adebo, and I share your view of the importance that we maintain and, if possible, strengthen, those relationships during the years ahead.

I expect to attend the ACC meeting in New York on October 25 and I will be looking forward to meeting you at that time.

Sincerely,

Robert S. McNamara

Mr. Davidson Nicol
Executive Director
United Nations Institute
for Training and Research
801 United Nations Plaza
New York

RHDemuth:tf
October 10, 1972

cc: Office of the President (2)

490/3/112

OCT 7 1972 C'D

Dear Hoot:

I refer to my interim reply of June 6, 1972 to your letter of May 19, inviting the Bank to be represented at the SRI-Singapore Meeting to be held on January 17 to 20, 1973 as part of the Institute's International Associates Plan.

At this time, I am pleased to inform you that Mr. Manfred Elobel, who will soon be heading the Bank's resident mission in Bangkok, will represent the Bank and that Mr. Judhvir Parmar, Director, Department of Investments, Asia, will represent the International Finance Corporation. It would be appreciated if documentation issued ahead of the meeting could be sent to the attention of Mr. Elobel, at the following address: World Bank, Udom Vidhya Building, 956 Rama IV Road, Sala Daeng, Bangkok 5, Thailand. The documentation for Mr. Parmar should be sent to the Corporation in Washington.

I take this opportunity to wish you every success in running this important gathering.

Sincerely,

RS/ Bob

Robert S. McNamara

Mr. Weldon B. Gibson
Executive Vice President
Stanford Research Institute
Menlo Park, California 94025

Cleared in substance & cc: Messrs. von Hoffmann and Goodman

cc: Office of the President (2)
Mr. Elobel
Mr. Parmar

LPChatenay:mmcd
October 5, 1972

490/3/111

OCT 11 1972

Dear Mr. Fernandez Hurtado:

Thank you so much for sending me the studies of Professor Mundell and Mr. Bernstein which the Mexican Delegation presented to the Intergovernmental Group of 77 on International Monetary Matters.

I can assure you that the World Bank Group is vitally interested in this subject. As you will recall, I referred to the possibility of providing assistance to developing countries as part of the international monetary reform now under consideration in the Group of 20 both in my address at the U.N. Conference on Trade & Development in Santiago and in my closing remarks at the Fund/Bank Annual Meeting in Washington. I shall read the two papers with great interest.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ernesto Fernandez Hurtado
Director General
Banco de Mexico
Mexico, D.F., Mexico

JHADler/DHFRickett:emcc

cc: Mr. McNamara's Office
Sir Denis Rickett
Mr. Adler

490/3/110

October 11, 1972

Dear Kai:

Thank you very much for sending your artful and interesting catalogue which reminds me of our all-too-short conversation more than a year ago and my intentions to write you since then.

I am passing on the English version of the document to Mr. Christian Finne who is our special contact with consultants, and have asked him to send you further information on our policy in this regard.

Almost all consulting and project management work under World Bank loans is procured by our borrowers, and many of the projects which you may be interested in are advertised internationally. You may also wish to contact Mr. Thord Bengtsson at the Swedish Embassy in Washington who keeps a special eye on projects financed by the World Bank and other international institutions. He may be able to give you information of an earlier date and better suited to your interests than the ones you happen to observe in the press.

Please let me know in advance if you should plan to come to the United States.

Best wishes,

Anders Ljungh
Assistant to the President

Mr. Kai Dierks
Kai Dierks Konsult AB
Karlavagen 62
S-11449 Stockholm
SWEDEN

For Mr. McNamara's Office

OCT 11 1972

490/3/109

My dear Senator Caglayangil:

Many thanks for your letter of September 28, 1972. I, too, enjoyed seeing you again in Washington last week and share your hopes for further progress.

With regard to Mr. Ertugrul Koprulu I find our Personnel Department is aware of Mr. Koprulu's interest and that as recently as last March employment possibilities were again explored for him. Unfortunately, we have not been able to identify a vacancy for someone with his particular background. Our Information and Public Affairs Department where his experience would be most relevant is extremely small and vacancies seldom occur.

Please be assured, however, that we shall keep his file under review and especially in light of your high regard of Mr. Koprulu we shall consider his candidacy very seriously when a suitable vacancy occurs.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Insan Sabri Caglayangil
Senator
Ankara, Turkey

EEDeister:jk
October 6, 1972

490 | 3 | 108

OCT 6 1972

The Honorable
George P. Shultz
Secretary of the Treasury
Washington, D. C.

Dear Mr. Secretary:

We are deeply grateful for the security and protection arrangements provided by the United States Secret Service and its affiliate, the Executive Protective Service, during the 1972 Annual Meetings of the Bank-Fund Governors.

Realizing that vacation leave and all days off were cancelled in order to meet the personnel requirements for this and other unusual protection needs at this time, we especially appreciate the courteous and quiet comportment and the uniformly neat appearance of the officials and officers assigned.

We hope that Director Rowley, Mr. Mroz and the other senior Secret Service officials and the Executive Protective Service officers assigned realize the large contribution they made to the smooth and successful conduct of the Governors' Meetings.

Sincerely yours,

(Signed) Robert S. McNamara

P.-P. Schweitzer
Managing Director
International Monetary Fund

Robert S. McNamara
President
International Bank for
Reconstruction and Development

DM
d.h.B.

*cc: Mr. Helbard
Mr. Mendels*

DEB:rc

CENTRAL FILES

490/3/107

OCT 6 1972

Dear Mr. Minister:

I am most grateful for your invitation to the Bank to send a representative to the proposed Multi-Donor Conference which will meet in Monrovia on October 23-25 to discuss the new Five Year Highway Maintenance and Development Program. We can assure you of our interest in participating actively in the conference. Mr. L.E. Christoffersen, Division Chief, Western Africa Department, will be present, accompanied by staff specialists in transportation.

This initiative by the Government of Liberia to stimulate and strengthen aid coordination is most laudable. I wish you every success with the conference, and express the hope that it will contribute substantively to your Government's efforts to promote economic and social development for the people of Liberia.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Stephen Tolbert
Minister of Finance
Ministry of Finance
Monrovia, Liberia

cc: Mr. Bihute (Executive Director)

Messrs. Ljungh (Office of the President)
Chaufournier (Western Africa)
Demuth (Development Services)
Thalwitz (Western Africa)
Wright (Western Africa)
Oursin (Western Africa)
Christoffersen (Western Africa)

ThomasABlinkhorn/LeifEChristoffersen:sc

October 5, 1972

490/3/106

October 6, 1972

Dear Bo:

Sven Sandstrom and I enjoyed very much your visit to the Bank. I am sending under separate cover some reports which you may find interesting.

I hope the rest of your trip was successful.

Best regards,

Anders Ljungh

Mr. Bo Broms
Ab Gustavsbergs Fabriker
13400 Gustavsberg
SWEDEN

cc: *Mr. Sandstrom*

490/3/105

For Mr. McNamara's Office ✓

October 6, 1972

Dear Dean:

I am writing to let you know the outcome of our consideration of Mr. Christopher Egwin, concerning whom you were good enough to write to me on June 9.

As I mentioned in my earlier reply, we considered Mr. Egwin for entry to the Bank through our Young Professionals Program. From all accounts he certainly is an attractive individual and comes well recommended both by you and by his professors at Georgia. His academic record, however, although pretty good, was not quite up to the standards we have come to expect from the top-flight candidates for this Program. Nevertheless, in view of your warm recommendation and his good references, we brought him to Washington for a full series of interviews. Unfortunately, these interviews did not go at all well. His personality and manner were beyond reproach but none of his interviewers felt that his intellectual capacity and analytical ability were of the same order.

Particularly since the competition for entry into the Program remains intensely keen - there are some 795 applicants from whom we shall select only 16 for the current intake - we are therefore unable to consider Mr. Egwin further and have written to him in this vein.

I very much appreciate your bringing this man to my attention. The fact that we are not taking him is not really a reflection on him but just a measure of the competition. I personally know of a number of quite outstanding young men and women whom we have had to turn down. Please do not let this deter you from letting me know of any other good people - we are always on the lookout for them.

Sincerely,

RS/ Bol

Robert S. McNamara

The Honorable
Dean Rusk
School of Law
The University of Georgia
Athens, Georgia 30601

RAClarke:ss
October 4, 1972

490/3/104

OCT 4 1972

Dear Mr. Kittani:

Thank you for your letter of September 26, 1972, setting out the schedule and agenda for the ACC meeting on October 25-26. I have no additional items to suggest for discussion at either the private or regular meetings.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ismat T. Kittani
Assistant Secretary-General
for Inter-Agency Affairs
United Nations, N. Y. 10017

EFranco/RHDemuth:tf
September 29, 1972

cc: Office of the President(2)

For Mr. McNamara's Office

490/3/103

OCT 4 1972

Dear Mr. Flowers:

Thank you for your very kind letter of September 26, expressing your appreciation for our recent in-depth interviews of Mr. David G. Bronner, who is being considered for entry into the World Bank Group through our Young Professionals Program. I was particularly pleased to hear that Mr. Bronner was so complimentary of our staff and shall so inform those concerned.

Although this is an intensely competitive program, as I mentioned in my letter to you of July 7, your warm recommendation of Mr. Bronner will certainly be a significant factor in evaluating his qualifications. You may be sure he will receive every consideration.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Walter Flowers
House of Representatives
Washington, D.C. 20515

RAClarke:ss
October 3, 1972

490 13/102

October 4, 1972

MEMORANDUM FOR MR. KNAPP

SUBJECT: Mexican Steel Project

If we are to finance the Las Truchas Steel project, it would seem desirable to ensure that steel produced by the plant will be sold to Mexican processing facilities at world market prices.

Will this be possible?

Robert S. McNamara

ALjungh:RMcN:mss

490/3/101

JUL 2 1972

Dear Mr. Perez-Guerrero:

In your letter of July 17, 1972, you asked the Bank to provide information that would assist you in preparing a report, covering the period 1970-72, on the implementation of the International Development Strategy and related resolutions, decisions and recommendations of the Third UN Conference on Trade and Development. You indicated that you wanted the Bank to reply only on those particular items listed in the annex to your letter which concern the Bank Group.

We have endeavored to comply with your wishes in the annex to this letter. I hope the information contained or referred to therein will be useful to you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Manuel Perez-Guerrero
Secretary-General
United Nations Conference
on Trade and Development
Palais des Nations
CH-1211 Geneva 10
Switzerland

cc: Mr. Knapp
Mr. Chenery
Mr. McNamara's files (2)

MLHoffman/RHDemuth/pnn

cc: Mr. Franco
Mr. Steuber

SEP

490/3/99

SEP 28 1972

Dear Mr. Minister:

Thank you for your letters of September 7 and 12. I am sorry that you could not make it to the Annual Meeting this year due to your preoccupation with Peru's biennial budget for 1973-74. We had useful discussions with General Guillermo Marco del Pont, and he will no doubt be reporting to the Government on his return. In connection with the Consultative Group meeting next year, we have not yet contacted the member countries' representatives; we expect to be doing this shortly and, should we find agreement among member countries that a further meeting of the Group be convened, we would be happy to do so. The timing, in that event, would probably be early May, 1973.

As to the Bank Economic Mission, I agree that it would be very useful for the mission's work if your budget review for 1973-74 is completed by the time the mission arrives in Peru. We are therefore planning on the mission arriving in Lima around November 11, as suggested by you. We will later inform you of the precise date and composition of the mission.

With my warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

General Francisco Morales Bermudez
Minister of Economy and Finance
Avenida Abancay
Lima, Peru

cc: Mr. Alter

Mr. Ljungh (2)

Typed September 26, 1972

SSKap:sub

Typed September 26, 1972

490/3/98

SEP 28 1972

Dear Mr. Minister:

With the close of the 1972 Annual Meetings, I would like to take this opportunity to express my very warm appreciation for the admirable manner in which the proceedings of the Meetings were conducted under the able chairmanship of yourself and your fellow chairman from Indonesia. It was a great pleasure to work with you on the platform.

I am certain that we can all look back upon a most successful and eventful week with satisfaction at having completed a heavy schedule smoothly and efficiently.

Mrs. McNamara and I were delighted that your charming wife accompanied you and we look forward to renewing our acquaintance in the future.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Ali Wardhana
Chairman, Board of Governors
International Monetary Fund
Room B-420
Sheraton Park Hotel
Washington, D.C.

MMM/bm

49013/97

SEP 28 1972

Dear Governor:

Now that the 1972 Annual Meetings are over, I would like to express my warm appreciation for the admirable manner in which the proceedings of the Meetings were conducted under the able chairmanship of yourself and your fellow chairman from Indonesia.

I know that we can all look back upon this past week with a feeling of satisfaction at a heavy schedule being completed so smoothly.

Mrs. McNamara and I were delighted that your wife accompanied you and we look forward to seeing you both again in the future.

With warm personal regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Ratus Prawiro
Chairman, Board of Governors
International Bank for Reconstruction
and Development and Affiliates
Room B-420
Sheraton Park Hotel
Washington, D.C.

MMM/bm

490/3/96
SEP 23 1972

His Highness
Sultan Hamengku Buwono IX
State Minister in Charge of Economic,
Financial and Industrial Affairs
Djakarta, Indonesia

Your Highness:

I was concerned to learn from your letter, and from other messages I have received from your Government, that the changes consequent on the reorganization of the Bank are being read as a sign of lessening interest in the affairs of Asia, and in Indonesia, particularly. May I confirm, in the strongest possible terms, that this is not the case. One of my first acts as President of the Bank was to plan an active program of assistance to Indonesia, placing special responsibility for initiating it on a resident mission of unusual competence. I am delighted to know from you that this mission, and our efforts generally, have been helpful.

For my part, I have watched the efforts of your Government during these four years with keen interest and have the greatest admiration for the singleminded and effective way in which the problems of stabilization and rehabilitation have been tackled. But I know that this is only a beginning and that the combined efforts of Indonesia and her friends will be needed in the coming phase no less than in the past. This is clearly not the time when either we or the other members of the IGGI can afford to reduce our own support, either financial or technical. Speaking for the Bank Group, I intend to see that Indonesia continues to get her proportionate share of what will, I hope, be a rising volume of IDA resources.

As to the organizational changes, you may know that Mr. Bell's return to Washington was first discussed at this time last year but he and I decided that it was too early at that time. Now with the creation of a series of new Vice Presidential appointments, I was anxious to have him fill one of them, and this is the reason that I have felt unable to agree to a further extension of his stay in Djakarta. He will, however, be available to attend the next IGGI meeting in Amsterdam, which will agree on the scale of assistance needed for the forthcoming year.

The remainder of the team in Djakarta will be unchanged and the new Director, Mr. Gordon, is one of our most experienced men, in whom I have great confidence. At headquarters, he and his associates will continue to have the full support of the present area department, including a division solely concerned with the affairs of Indonesia. The fact that they will be able to work directly with project personnel assigned to the Asia region should significantly speed up our operations in your country and lead generally to a more effective use of the financial and human resources we will be devoting to the task.

In closing, let me respond to your kind suggestion that I visit Indonesia again soon. I am certainly anxious to come and see for myself how things have improved in the four years since my last visit. It would also give me an opportunity of talking with the President, yourself and your associates about some of the matters that were touched on in recent correspondence. I will be in touch with you again as soon as my plans are firm.

With warm regards and good wishes,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara



OFFICE OF THE PRESIDENT

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
WASHINGTON, D. C. 20433, U.S.A.



490/3/95

SEP 23 1972

Excmo. Señor
Francisco Macías Nguema
Presidente de la República
de Guinea Ecuatorial
Santa Isabel, Guinea Ecuatorial

Estimado señor Presidente:

He leído con el mayor interés su carta del 8 de septiembre que me fue entregada por el señor Fernández, quien también me ha informado de las conversaciones que usted ha sostenido con él, y deseo aprovechar esta oportunidad para darle las más expresivas gracias por las múltiples atenciones que le ha dispensado.

Como usted sabe, es costumbre del Banco preparar, a intervalos regulares, informes sobre la situación actual y perspectivas económicas de los países miembros. Seguimos este procedimiento con todos los países a los que proporcionamos créditos, porque estimamos que no podemos apoyar los esfuerzos de desarrollo de ningún país en forma eficaz sin tener todos los conocimientos posibles sobre sus problemas y políticas de desarrollo. Nuestro propósito al enviarle un proyecto de informe económico, de carácter interno, era, por lo tanto, conocer su reacción al mismo y verificar los hechos. Le agradezco, señor Presidente, que haya comunicado al señor Fernández sus comentarios respecto del informe, de los que hemos tomado nota cuidadosamente.

En este momento nuestra tarea más urgente estriba en tratar de ir adelante con el proyecto de mantenimiento de la red de carreteras, y el informe económico, debidamente modificado a la luz de sus observaciones, ayudará a preparar el camino para lograr ese objetivo. Recordará usted, señor Presidente, que en abril de este año su Gobierno solicitó que fueran expertos del PNUD, y no una firma consultora como había sugerido nuestra misión de evaluación, los que ejecutarán el proyecto propuesto de mantenimiento de la red de carreteras. Accedimos a sus deseos y hemos modificado nuestro proyecto de informe de evaluación en ese sentido. Estamos ahora ayudando al PNUD, a solicitud de su Gobierno,

a encontrar candidatos apropiados para presentarlos a usted para su aprobación. Tan pronto como se encuentren los expertos necesarios y que éstos hayan sido aprobados por usted, estaremos dispuestos a negociar el crédito y haremos cuanto esté a nuestro alcance para tramitarlo lo más rápidamente posible.

A este respecto, he pedido al señor Chaufournier, el Vicepresidente del Banco que tiene la responsabilidad general de nuestras operaciones en Africa Occidental, incluida Africa Ecuatorial, que disponga que sus servicios examinen con la delegación de su país, durante la Reunión Anual de los Gobernadores del Banco Mundial, qué debe hacerse para acelerar la tramitación de este proyecto.

Por último, he tomado nota de su deseo de que el señor Fernández vuelva a Guinea Ecuatorial para asistirle en sus tareas de desarrollo, y tengo sumo gusto en ponerle a su disposición por un período de hasta dos meses, a partir de octubre. Comparto totalmente su opinión de que no sabemos lo suficiente sobre las realizaciones y perspectivas de desarrollo de Guinea Ecuatorial, y creo que la visita del señor Fernández podría ayudarnos a todos a mejorar nuestros conocimientos a ese respecto. El señor Fernández podría aprovechar esa oportunidad para tratar con usted la cuestión de cómo organizar nuestra futura labor económica en Guinea Ecuatorial. Por supuesto, el objetivo principal de su visita sería, como usted mismo sugiere, asistirle en el establecimiento de un mecanismo apropiado para la preparación de proyectos adecuados. El señor Chaufournier se pondrá en contacto con usted en breve plazo con el fin de determinar los detalles de la próxima visita del señor Fernández.

Permítame concluir reiterándole nuestro vivo deseo de hacer todo lo que esté en nuestras manos para coadyuvar al sólido desarrollo de su país.

Aprovecho esta ocasión para reiterarle la expresión de mi más distinguida consideración.

ROBERT S. McNAMARA

Robert S. McNamara

SEP 22 1972

Son Excellence
Monsieur Albert Bernard Bongo
Président de la République gabonaise
Libreville, Gabon

Monsieur le Président,

Je vous remercie de votre lettre en date du 2 septembre dernier dans laquelle vous attirez à nouveau mon attention sur l'importance que vous attachez à la réalisation du projet du Transgabonais.

Je suis particulièrement sensible aux aimables paroles dont vous avez qualifié le rôle que notre Banque a joué jusqu'à présent dans la préparation d'un projet ferroviaire viable et je voudrais à cette occasion vous assurer que nous poursuivrons cette tâche en collaboration étroite non seulement avec votre gouvernement mais aussi avec le FED et les autres participants éventuels. Vous comprendrez néanmoins qu'en raison de l'importance et de la complexité du projet, l'évaluation actuellement en cours prendra nécessairement un certain temps. Afin d'essayer de réduire ce délai, M. Chauffournier a fait parvenir le mois dernier les conclusions préliminaires de notre mission d'évaluation à votre Ministre du Plan et au FED, et nous attendons actuellement leurs observations. Il va sans dire que nous continuerons de vous tenir constamment informés de l'état d'avancement de cette évaluation.

Notre Assemblée Annuelle nous fournira une nouvelle occasion de procéder à des échanges de vues avec votre délégation la semaine prochaine. A ce sujet, j'ai donné des instructions à nos collaborateurs les plus proches pour qu'ils étudient avec votre délégation la situation actuelle du projet en vue de mettre au point un calendrier détaillé pour l'achèvement des travaux d'évaluation et les étapes suivantes du projet. Je pense que ces entretiens fourniront tous les éléments nécessaires pour déterminer la date optimale de la prochaine réunion des bailleurs de fonds.

Je ne voudrais pas conclure sans vous assurer personnellement, Monsieur le Président, que nous continuerons de faire tout ce qui est en notre pouvoir pour aider le Gabon à développer au maximum le vaste potentiel qui est le sien.

Veillez agréer, Monsieur le Président, l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

September 21, 1972

RBSteckhan/GDavid:cm

cc: Mr. Kochman
Embassy
Mr. Chaufournier
Mr. de la Renaudière
Mr. Thalwitz
Mr. Cash
Mr. Erim

cleared with in substance and cc: Mr. Oursin

490/3/94

SEP 22 1972

Monsieur le Président,

Je vous remercie de votre lettre référence 325/FR/CAB en date du 5 septembre 1972, relative au projet de route Trans-africaine.

Bien que la Banque Mondiale suive de près l'évolution de ce projet, comme en témoigne sa participation à la dernière réunion du Comité de coordination de Bangui en qualité d'observateur, elle ne prend pas directement part à sa préparation. Néanmoins, j'ai pris bonne note de vos observations, et j'ai demandé à mes collaborateurs d'examiner cette question la semaine prochaine avec la délégation qui à Washington vous représentera à l'Assemblée annuelle des Gouverneurs de la Banque Mondiale.

Veuillez agréer, Monsieur le Président, l'assurance de ma très haute considération.

(Signed) Robert S. McNamara
Robert S. McNamara

Son Excellence
Monsieur François Tombalbaye
Président de la République
Fort Lamy
Tchad
CVBManthali/GDavid:mec

cc: Messrs. Kochman
Chaufournier
de la Renaudière
Thalwitz
Wilkinson

September 21, 1972

490/3/91

September 21, 1972

Excellency:

I am happy to acknowledge your letter of September 20 applying for membership of the Socialist Republic of Romania in the International Bank for Reconstruction and Development. This is being brought to the notice of the Executive Directors of the Bank.

I note that His Excellency Florea Dumitrescu, Minister of Finance, has been authorized to conduct, on behalf of your Government, the negotiations with the Bank regarding the application and to transmit any information which may be required in this connection and that the Socialist Republic of Romania has also applied for membership in the International Monetary Fund.

I look forward to receiving your Government's representatives and assure you of our cooperation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Corneliu Bogdan
Ambassador of the Socialist
Republic of Romania
1607 23rd Street, N.W.
Washington, D.C. 20008

UKGhoshal:ALjungh:ml

490/3/90

SEP 20 1972

Dear Mr. Vorobyov:

Please find enclosed the Annual Report of the World Bank Group for the fiscal year 71/72, which I hope you will find of interest.

I take this opportunity to thank you for the Annual Report of the International Investment Bank, which you kindly sent me last month.

Yours sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. V. Vorobyov
Chairman
International Investment Bank
17, Presnenski Val
Moscow D-22, USSR

MPBenjenk/dm

490/ 3/89

For Mr. McNamara's Office

Dear Senator Young:

Thank you for your letter of September 12, regarding Mrs. Patricia Wright's interest in employment with the World Bank Group.

We had a number of highly qualified candidates for the vacancy for which Mrs. Wright was interviewed earlier this month. In the final analysis we concluded that the background and experience of one of these candidates were more closely related to the requirements of that particular vacancy than were those of Mrs. Wright.

Although we do not at present have any further openings for which Mrs. Wright could be considered, you may rest assured, in view of your warm endorsement of her, we shall consider her very seriously whenever a suitable opening does arise in the future.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Milton R. Young
United States Senate
Washington, D.C. 20510

RAClarke :ss
September 19, 1972

490/3/87

September 18, 1972

Dear Mr. Perez-Guerrero:

I have your letter of August 24, 1972, in which, responding to paragraph 9 of Resolution 48 (III) of the Santiago Conference, you ask for the World Bank's views on the desirability of convening a meeting of multilateral financial institutions to examine ways of giving greater support to multinational projects of developing countries, in particular those emanating from regional groupings.

As the Resolution itself is expressed in very general terms, it is difficult for us to form a judgment as to the probable utility of such a meeting. I would be grateful, therefore, if you could let me have your views as to the main topics that you believe could usefully be discussed at the kind of meeting proposed and also your present thinking as to what the meeting should try to accomplish. When we have received this information, we will be in touch with you again on this matter.

Meanwhile, we will shortly be sending you a statement of the World Bank Group's support for regional projects and institutions in answer to question 1.5 of the general questionnaire circulated with your letter of July 17, 1972.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Manuel Perez-Guerrero
Secretary-General
United Nations Conference on
Trade and Development
Palais des Nations
CH-1211 Geneva 10, Switzerland

MLHoffman/RHDemuth:tf
September 15, 1972

cc: Mr. Franco and Office of the President (2)
Cleared with and cc: Mr. Knapp
Mr. Franco and Office of the President (2)

49013/86

HIS EXCELLENCY
DOM MINTOFF
PRIME MINISTER
VALLETTA

SEPTEMBER 18, 1972

LT

MALTA

THANK YOU FOR YOUR LETTER OF SEPTEMBER TWO stop I HAVE NOTED WITH PLEASURE
YOUR STATEMENT ON PROSPECTIVE MEMBERSHIP IN THE BANK stop SHOULD YOU CONSIDER
IT APPROPRIATE comma OUR STAFF WILL BE HAPPY TO DISCUSS ANY ARRANGEMENTS WITH
YOUR DELEGATION TO THE INTERNATIONAL MONETARY FUND ANNUAL MEETING stop
REGARDS

(Signed) Robert S. McNamara

McNAMARA

Robert S. McNamara

cc: Messrs. Mendels, Kalmanoff, Clyde

NHorsley/MPBenjenk/11j
September 15, 1972

4010/3/85

SWISS BANK CORPORATION

SEPTEMBER 15, 1972

1 AESCHENVORSTADT

NL

4002 BASLE

SWITZERLAND

FOR ASCHINGER

MCNAMARA PLEASED TO MEET WITH STAHELIN AND YOURSELF DURING INTERMEET

STOP PROPOSE MONDAY AFTERNOON SEPTEMBER TWENTY-FIVE AT THREE FIFTEEN

ANDERS LJUNGH
ASSISTANT TO THE PRESIDENT
INTBAFRAD

Anders Ljungh

Office of the President

490/3/84

SEP 14 1972

Dear Mr. Perez-Guerrero:

I thank you for your letters of September 1, 1972 (Ref: TDO 233/7, TD 902) and of September 5, 1972 (Ref: TDO 430/3) calling particular attention to several resolutions adopted by UNCTAD at its third session in Santiago and to the UNCTAD III report and resolutions sent under separate cover.

Your report to the Secretary-General of the United Nations on evaluation of the Conference (TD/179) will be circulated to the Board of Executive Directors for the information of its members. Their attention will also be called to the availability of the provisional edition of the report of the Conference itself (TD/178) and to the complete set of resolutions and decisions of the Conference. Soon after the Conference, the Executive Directors had received a report prepared by the Bank delegation to the Conference. I attach a copy of this report (SecM72-319) for your information.

I am also pleased to inform you that document TD/117 concerning Research and Development for Natural Products and the text of resolution 50(III) on "Competitiveness of natural products, synthetics and substitutes" have already been circulated to all members of the Consultative Group on International Agricultural Research and of its Technical Advisory Committee.

Finally, I wish to inform you that active consideration is being given to the items contained in your letter of July 17, 1972 and that the Bank's reply will be forthcoming as soon as all the required information is collected.

Sincerely,

(Signed) Robert S. McNamara¹

Robert S. McNamara

Att.

Mr. Manuel Perez-Guerrero
Secretary-General
United Nations Conference on
Trade and Development
Palais des Nations
CH-1211 Geneva 10
Switzerland

cc: Mr. McNamara (2)
Central Files with incoming letters
LPChatenay:mmcd September 13, 1972

UNOFFICIAL TRANSLATION

Mr. Prime Minister:

Thank you for your letter which you sent on August 2, 1972, shortly after your nomination as Prime Minister of the new Government of Burundi.

I have followed with consternation and sorrow the tragic events which have taken place in your country since May, and I am fully aware of the magnitude of the task of reconstruction and especially of national reconciliation which is facing your Government.

I assure you, Mr. Prime Minister that we will explore every possibility to assist your country in its economic development. We have maintained our contacts with your Government in order to evaluate the consequences of the recent events on the execution of ongoing projects, especially the coffee project. We have done the same in regard to the Road Construction and Maintenance Project, which was negotiated last April. We hope that you will soon obtain UNDP's confirmation of the financing of the important technical assistance component included in this project. In the meantime we propose soon to send a technical mission to Burundi to review with your Government's representatives the administrative, economic and financial data which were obtained in the course of preparation of the project. Moreover, we look forward to the opportunity to discuss other projects with your delegation to the Annual Meetings of our institution, at the end of the month.

I hope that these contacts will be fruitful and will permit us to remain associated with the economic development of your country.

Closing sentence.

Robert S. McNamara

490 / 3/83

SEP 14 1972

Son Excellence Albin Nyamoya
Premier Ministre
Bujumbura
Burundi

Monsieur le Premier Ministre,

Je vous remercie de la lettre que vous m'avez adressée en date du 2 août 1972, peu de temps après votre nomination à la tête du nouveau Gouvernement du Burundi.

J'ai suivi avec consternation et chagrin les événements tragiques qui ont secoué votre pays depuis le mois de mai, et je suis pleinement conscient de l'ampleur des tâches de reconstruction, et surtout de réconciliation nationale, qui attendent votre Gouvernement.

Je puis vous assurer, Monsieur le Premier Ministre, que nous explorerons toute possibilité d'aider votre pays dans son développement économique. Nous avons poursuivi les contacts avec votre Gouvernement pour obtenir les détails qui nous permettraient d'évaluer les conséquences des événements sur l'exécution des opérations en cours, notamment en ce qui concerne le projet d'amélioration du café. Il en est de même pour le projet de construction et d'entretien routier qui a été négocié au mois d'avril dernier. Nous sommes confiants que vous obtiendrez bientôt la confirmation du Programme des Nations Unies pour le Développement pour le financement de l'assistance technique qui représente une partie importante du projet. Parallèlement, nous nous proposons d'envoyer le plus tôt possible une mission technique au Burundi afin de revoir avec vos hauts fonctionnaires les données de base administratives, économiques et financières qui ont été retenues au cours de l'évaluation du projet.

D'autre part, je suis heureux que l'Assemblée Annuelle de nos institutions à la fin de ce mois nous donnera l'occasion de discuter avec votre délégation l'ensemble des autres projets en préparation.

Je suis persuadé que ces contacts seront fructueux et nous permettront de rester associés au développement économique de votre pays.

Je vous prie de croire, Monsieur le Premier Ministre, à l'assurance de ma plus haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Unofficial translation

11/10/60

Dear Mr. President,

I should like to take this opportunity to sincerely thank you for the honor of having invited me to officially visit Togo next December.

Until recently, I had intended to visit Africa toward the end of the year and I would have been delighted to visit your country at that time. Unfortunately, for unforeseen reasons, it will be extremely difficult for me to undertake this trip as planned. Consequently, I should like to suggest that we postpone my visit, if at all possible, until next January.

I would appreciate it if you would advise me if this new date is convenient to you. I look forward with real pleasure to learning personally of the efforts which your Government has undertaken to accelerate Togo's economic and social development and of the role which the Bank Group could play in this.

Sincerely,

Robert S. McNamara

490/3/82

For the use of the President's office

SEP 13 1972

Monsieur le Président,

Je vous remercie bien vivement de l'honneur que vous avez bien voulu me faire en m'invitant à me rendre en visite officielle au Togo au mois de décembre.

Jusqu'à ces derniers temps, j'avais pensé pouvoir me rendre en Afrique vers la fin de cette année et c'est avec le plus grand plaisir que j'aurais aimé rendre visite à votre pays à cette époque. Malheureusement, pour des raisons qui étaient imprévisibles, il me sera très difficile d'entreprendre ce voyage comme prévu et j'aurais, par conséquent, aimé vous proposer de reporter, si possible, ma visite au mois de janvier de l'année prochaine.

Aussi je vous serais très reconnaissant de bien vouloir me dire si cette date pourrait vous convenir. C'est avec un réel plaisir que j'envisage de me rendre compte personnellement des efforts entrepris par votre gouvernement pour accélérer le développement économique et social du Togo et du rôle que le Groupe de la Banque pourra y jouer.

Je vous prie d'agréer, Monsieur le Président, l'expression de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
le Général Etienne Eyadema
Président de la République
Lomé, Togo

9/11/72

ARGus/RChaufournier:sjb

cc: Mr. Kochman

Unofficial Translation

Dear Mr. President:

I am pleased to acknowledge receipt of your letter dated August 22, 1972. In this regard, I sincerely appreciate the honor of having been invited to officially visit Dahomey next December as well as your kind words regarding the Bank Group's activities in your country.

I had hoped to visit Africa in December and I would have been delighted to visit your country at that time. Unfortunately, due to unforeseen circumstances, it will be extremely difficult for me to undertake the trip at that time. Consequently, may I suggest that we postpone my visit until next January.

I would appreciate your advising me if this date is convenient to you.

Sincerely,

Robert S. McNamara

490/3/81

SEP 13 1972

Monsieur le Président,

J'ai l'honneur d'accuser réception de votre lettre du 22 août 1972. Je vous remercie bien vivement de l'honneur que vous me faites en m'invitant à me rendre en visite officielle au Dahomey au mois de décembre prochain, ainsi que des paroles aimables que vous avez à l'égard des activités du Groupe de la Banque dans votre pays.

J'avais bon espoir de me rendre en Afrique vers le mois de décembre et j'aurais eu le plus grand plaisir à me rendre dans votre pays à cette occasion. Pour des raisons tout à fait imprévisibles, il me sera malheureusement extrêmement difficile d'entreprendre ce voyage à la date prévue. C'est pourquoi j'aimerais vous proposer de reporter, si possible, ma visite au mois de janvier de l'année prochaine.

Aussi je vous serais très reconnaissant de bien vouloir me dire si cette date vous conviendrait.

Je vous prie de croire, Monsieur le Président, en l'assurance de ma très haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence
Monsieur Justin Ahomadegbé-Tomatin
Président du Conseil Présidentiel
Cotonou, Dahomey

9/11/72

cc: Mr. Kochman
ARGué/RChaufournier:sjb

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT

INTERNATIONAL DEVELOPMENT
ASSOCIATION

INTERNATIONAL FINANCE
CORPORATION

File

OFFICE OF THE PRESIDENT

Mr. McNamara:

September 12, 1972

When reading through the document "Recommendations for Strengthening Science and Technology" in Selected Areas of Africa South of the Sahara" which you presumably received from Mr. James H. Smith, Jr., it is quite apparent that it was written about ten years ago. The ideas and concept of economic development date back to the sixties and the specific project proposals are based on values, local conditions and cost estimates which are no longer valid.

Therefore I believe that the study will be of limited use to AID or the Bank, but it should perhaps be sent to Mr. Weiss and Mr. Baum's group for reading to ensure that we do benefit from the thoughtful analysis by the many contributors.

You may wish to send the attached letter to Mr. Smith.

*Sent to
Baum & Weiss*

AL

4910 / 3 / 80



INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

September 13, 1972

OFFICE OF THE PRESIDENT

Dear Jim:

After my return to Washington, I have had an opportunity to read the report on science and technology in Africa south of the Sahara which you wisely initiated some years back. It gives a thoughtful analysis of the very problems which we face today in our work in that part of the world, and it should be useful to us as well as other development institutions. Thank you for thinking of me in this connection.

Sincerely,

Robert S. McNamara -

We enjoyed our visits with the Smiths and will look forward to repeating them next winter. Our best to you both.

Mr. James H. Smith, Jr.
North Star Ranch
Post Office Box 58
Aspen, Colorado 81611

copy of report sent to
Messrs. Baum and Weiss

490/3/79

For use of President's Office

SEP 12 1972

His Imperial Majesty
Mohammad Reza Shah Pahlavi
The Shahanshah of Iran
Tehran, Iran

Your Imperial Majesty:

When I had the pleasure of meeting with you in Tehran, you invited me to communicate with you directly on matters which I considered of special importance and significance in the Bank's relationship with Iran.

Last January Ministers Rouhani, Vahidi, Valian and Dr. Farmanfarmaian visited the Bank and conveyed to me your increasing concern about the problems of the agricultural sector and your intention to initiate a special campaign during the Fifth Plan period to deal with them in order to improve rural living standards. To this end, the delegation requested increased Bank assistance.

We welcomed the invitation to participate more actively in this challenging task, and as I informed Dr. Farmanfarmaian in my letter of May 17, 1972, we proposed creating a special task force within the Bank to work with your authorities on the preparation of programs and projects which would assist in accelerating agricultural development in Iran and also provide opportunities for increased financial assistance from the Bank. A Bank mission visited Tehran in early June to discuss with the Ministers concerned, in a preliminary way, the form and content of the assistance the Bank should provide.

As you will appreciate, I had to satisfy myself that an intensification of the Bank's assistance to Iranian agriculture should be under leadership of the highest calibre. We were very pleased, therefore, when Sir John Crawford, presently Vice Chancellor of the Australian National University in Canberra, agreed to undertake this assignment. Sir John enjoys an outstanding international reputation in the fields of agriculture and public administration. We in the Bank have had the benefit of his advice on problems of agriculture and have worked closely with him for several years. He has served as Senior Advisor to the Bank from time to time, and has played a key role in developing Bank supported agricultural programs as, for example, for India. I consider him eminently suitable for directing and guiding any effort the Bank might make to increase its assistance to Iran's agricultural sector.

Sir John is planning to visit Iran in October of this year to explore further how the proposed effort should be developed. I believe it would be extremely useful for him to have an opportunity to exchange views with Your Majesty during his visit and I should be most grateful if this could be arranged.

After I have had Sir John's report, I will write to Your Majesty further on the nature and timing of the assistance proposed, which will be determined in the light of Sir John's discussions.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. M.M. Ahmad
Dr. Yeganeh
Dr. Amuzegar, Iranian Economic Mission

490/3/78

September 12, 1972

Dear Mr. Minister:

Thank you for your thoughtful letter, which arrived while I was out of Washington.

We at the World Bank Group are grateful and encouraged with the close cooperation we have enjoyed with the Federal Republic of Germany over the past few years, and look forward to that relationship both continuing and growing.

We have in fact made an effort over these years to increase the proportion of personnel from the Federal Republic, and plan to continue to search for candidates to meet our special needs.

As you perhaps know, we have a German national, Mr. Ladislaus von Hoffmann, as a Vice President in the World Bank Group and another, Mr. Georg Gabriel, as a Senior Officer.

I appreciate your consideration in writing, and look forward to seeing you during your visit to Washington for the Bank-Fund Annual Meeting at the end of this month.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Helmut Schmidt
Minister for Economics
and Finance
53 Bonn, Germany

cc: Mr. Artopoeus

JLMaddux:MShoab:ALjungh:ml

49013/77

LADY JACKSON

SEPTEMBER 11, 1972

THE POUND HOUSE, LODSWORTH

NL

NORTH PETWORTH

SUSSEX, ENGLAND

UNFORTUNATELY, SCHEDULED APPEARANCE BEFORE ECOSOC MAKES IMPOSSIBLE
ACCEPTANCE INVITATION TO ADDRESS OCTOBER 18 MEETING. WHEN YOU
RETURN, HOPE YOU WILL FIND TIME TO VISIT US. BEST WISHES

BOB MCNAMARA

Robert S. McNamara

President

RSMcN:pay

490/3/76

SEP 8 1972

Mr. Richard A. Debs
Vice President
Federal Reserve Bank of New York
33 Liberty Street
New York, New York 10045

Dear Mr. Debs:

Pursuant to paragraph 3 of the Fiscal Agency Agreement between the International Bank for Reconstruction and Development and the Federal Reserve Bank of New York, you are hereby authorized and instructed to authenticate and to deliver on or after September 15, 1972 to a representative of each of the purchasers set forth in Schedule A hereto the respective principal amount of Two Year Bonds of 1972, due September 15, 1974 of the International Bank for Reconstruction and Development, set forth in said Schedule with respect to such purchaser. Each such delivery is to be made upon receipt by you of 7-7/8% Two Year Bonds of 1970, due September 15, 1972, of the Bank or of Federal Reserve Bank of New York funds for our account of an amount equal to the principal amount of Bonds allotted to each such purchaser as set forth in said Schedule plus, in the event all or a portion is to be paid in Federal Reserve Bank of New York funds, accrued interest on such portion at 5-7/8% per annum from September 15, 1972 to the date of delivery of the Bonds in each instance.

Authorized denominations and numbering of such Bonds are as follows: registered Bonds without coupons in denominations of \$1,000 and any multiple thereof, to be numbered ZZRB 1 and upwards; and \$1,000, \$10,000 and \$100,000 denomination coupon Bonds to be numbered, respectively, ZZM 1, ZZX 1 and ZZC 1, and upwards.

Sincerely,
(Signed) Robert S. McNamara
Robert S. McNamara
President

H.C. Hittmair
Deputy Treasurer

cc and cleared with: Mr. Mwine

DEHarris/mr
9/6/72

DECLASSIFIED
CONFIDENTIAL

SCHEDULE A

OCT 22 2012

PURCHASERS OF INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
5-7/8% TWO YEAR BONDS OF 1972, DUE SEPTEMBER 15, 1974

WBG ARCHIVES

<u>Purchaser</u>	<u>Amount</u>
The Government of Abu Dhabi Abu Dhabi, United Arab Emirates	\$ 1,000,000
Reserve Bank of Australia Sydney, Australia	6,450,000
Oesterreichische Nationalbank Vienna, Austria	4,050,000
The Government of Bahrain Manamah, Bahrain	1,000,000
Bangladesh Bank Dacca, Bangladesh	2,000,000
Panque Nationale de Belgique Brussels, Belgium	12,000,000
Banco Central de Bolivia La Paz, Bolivia	500,000
Banco Central do Brasil Brasilia, Brasil	9,700,000
Bank of Canada as Fiscal Agent of the Government of Canada Ottawa, Ontario, Canada	12,500,000
Central Bank of China Taipei, Taiwan, Republic of China	1,000,000
Banco de la Republica Bogota, Colombia	3,230,000
Central Bank of Cyprus Nicosia, Cyprus	500,000
Danmarks Nationalbank Copenhagen, Denmark	2,000,000
Banco Central del Ecuador Quito, Ecuador	1,000,000
National Bank of Ethiopia Addis Ababa, Ethiopia	2,430,000
Bank of Finland Helsinki, Finland	4,850,000

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OCT 22 2012
WBG ARCHIVES

-2-

SCHEDULE A

<u>Purchaser</u>	<u>Amount</u>
Banque de France Paris, France	\$ 2,000,000
Deutsche Bundesbank Frankfurt, Federal Republic of Germany	16,000,000
Bank of Ghana Accra, Ghana	100,000
Bank of Greece Athens, Greece	1,000,000
Banco de Guatemala Ciudad de Guatemala, Guatemala	250,000
Bank of Guyana Georgetown, Guyana	250,000
Banco Central de Honduras Tegucigalpa, Honduras	500,000
Central Bank of Iceland Reykjavik, Iceland	2,430,000
Reserve Bank of India Bombay, India	2,430,000
Bank Markazi Iran Tehran, Iran	6,450,000
Central Bank of Ireland Dublin, Ireland	2,000,000
Bank of Israel Jerusalem, Israel	2,430,000
Ufficio Italiano dei Cambi Rome, Italy	8,080,000
Caisse Autonome d'Amortissement de Cote d'Ivoire Abidjan, Ivory Coast	700,000
The Bank of Japan Tokyo, Japan	4,050,000
Central Bank of Jordan Amman, Jordan	2,000,000
Central Bank of Kenya Nairobi, Kenya	2,000,000
The Bank of Korea Seoul, Republic of Korea	1,000,000

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OCT 27 2012

-3-

SCHEDULE A

<u>Purchaser</u>	<u>Amount</u>
Central Bank of Kuwait Kuwait, State of Kuwait	\$ 1,000,000
Kuwait Fund For Arab Economic Development Kuwait, State of Kuwait	1,000,000
Ministry of Finance and Oil Kuwait, State of Kuwait	1,500,000
Central Bank of Libya Tripoli, Libyan Arab Republic	8,080,000
Reserve Bank of Malawi Blantyre, Malawi	250,000
Bank Negara Malaysia Kuala Lumpur, Malaysia	1,000,000
Banco de Mexico, S.A. Mexico, Mexico	8,080,000
Banque du Maroc Rabat, Morocco	200,000
De Nederlandsche Bank N.V. Amsterdam, The Netherlands	3,230,000
Reserve Bank of New Zealand Wellington, New Zealand	2,430,000
Banco Central de Nicaragua Managua, Nicaragua	1,000,000
Central Bank of Nigeria Lagos, Federal Republic of Nigeria	8,080,000
Norges Bank Oslo, Norway	8,080,000
Oman Currency Board Muscat, Sultanate of Oman	1,000,000
Banco Central de Reserva del Peru Lima, Peru	1,000,000
Caixa Geral de Depositos Credito e Previdencia Lisbon, Portugal	1,000,000
The Government of Qatar Doha, Qatar	100,000

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~~CONFIDENTIAL~~

OCT 27 2012

Purchaser
WBG ARCHIVES

-4-

SCHEDULE A

Amount

Saudi Arabian Monetary Agency Jeddah, Saudi Arabia	\$ 8,080,000
South African Reserve Bank Pretoria, Republic of South Africa	1,000,000
Instituto Espanol de Moneda Extranjera Madrid, Spain	4,850,000
Bank of Thailand Bangkok, Thailand	8,080,000
Central Bank of Trinidad and Tobago Port-of-Spain, Trinidad and Tobago	200,000
Bank of England London, England	4,850,000
Banco Central de Venezuela Caracas, Venezuela	2,000,000
National Bank of Viet-Nam Saigon, Viet-Nam	1,000,000
Banque Nationale de Yougoslavie Beograd, Yugoslavia	2,030,000
Bank for International Settlements Basle, Switzerland	2,000,000
United Nations Development Programme New York, New York	1,000,000



OFFICE OF THE PRESIDENT

INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

September 7, 1972

1. P.L.
2. CNRON.
490/3/74

Dear Rudy:

You have asked for my suggestions for subjects to be discussed at the meeting planned for Friday evening, October 27. I suggest the following:

1. Will the flow of Official Development Assistance to the developing countries reach the UN objective of .7% of the developed countries' GNP by 1975. If not, what will be the level of such aid and what will be the effect of the failure to meet the objective. What, if anything, can be done to increase the level of ODA and/or minimize the adverse effects of deficiencies.

2. Is there a conflict, in the LDC's, between maximizing economic growth on the one hand and achieving a reasonably equitable distribution of income on the other. What are the facts regarding distribution of benefits of growth in the developing countries. What action, if any, should the UN agencies recommend to increase the equity of the distribution of the benefits of growth.

3. Would it be desirable to establish some mechanism for producing a periodic "State of Development" report by an outstanding, objective, non-political group of people (along the lines of the Pearson Commission, but with broader geographic representation). If such a report is desirable, what sort of machinery for its production should be established.

There are many other subjects which we might discuss during our evening together, and I will quite understand if you do not include any one of the above suggestions on the agenda.

Sincerely,

Robert S. McNamara

Honorable Rudolph A. Peterson
Administrator
United Nations Development Programme
United Nations, New York 10017

490/3/73

HIS HIGHNESS SRI SULTAN HAMENCKU BURONO IX
MINISTER OF STATE FOR FINANCE COMMA
ECONOMY AND INDUSTRY
GOVERNMENT OF THE REPUBLIC OF INDONESIA
DJAKARTA

SEPTEMBER 7, 1972

FULL RATE

INDONESIA

I AM GRATEFUL FOR YOUR GOVERNMENT'S APPRECIATION OF OUR EFFORTS IN RENDERING
ASSISTANCE TO INDONESIA. WE UNDERSTAND FULLY THE CONCERNS OF YOUR GOVERNMENT
OVER THE DEPARTURE OF MR. BELL AND WELL UNDERSTAND YOUR DESIRE FOR HIS ADVICE
AND ASSISTANCE OVER THE NEXT SEVERAL MONTHS. BEFORE DECIDING UPON THIS IMPORTANT
NEW ASSIGNMENT FOR MR BELL COMMA CAREFUL CONSIDERATION WAS GIVEN TO THE EFFECT
IT WOULD HAVE ON INDONESIA. OUR CONCLUSION WAS REACHED WITH GREAT RELUCTANCE
BUT WITH CONFIDENCE THAT IT SERVED THE BEST INTERESTS OF ALL MEMBERS OF THE
BANK INCLUDING INDONESIA. AS MUCH AS ^{we} ~~I PERSONALLY~~ WOULD LIKE TO ACCEDE TO
YOUR REQUEST TO DELAY MR. BELL'S DEPARTURE COMMA WE CONSIDER IT ESSENTIAL THAT
HE ASSUME HIS NEW DUTIES ON OCTOBER ONE. WE ARE COMMA HOWEVER COMMA CONFIDENT
THAT MR. DAVID GORDON COMMA AN EXTREMELY ABLE AND EXPERIENCED MEMBER OF THE
STAFF COMMA WILL BE ABLE TO TAKE OVER HIS NEW RESPONSIBILITIES QUICKLY AND
PROVIDE THE ADVICE AND ASSISTANCE NEEDED DURING THE CRITICAL PERIOD BEFORE YOU.
MR. BELL WILL HOWEVER BE ASSOCIATED WITH THE DECEMBER 1971 MEETING.

LET ME REASSURE YOU THAT NO IMPORTANT CHANGES ARE INTENDED ON OUR PART IN THE
TERMS OF REFERENCE OF THE RESIDENT BANK STAFF NOR IN ITS RELATION TO YOUR

PAGE TWO

GOVERNMENT. WE ARE VERY PLEASED WITH THESE ARRANGEMENTS AND LOOK FORWARD TO THEIR CONTINUATION. AS A COROLLARY OF THE REORGANIZATION VICE PRESIDENT SHOAB'S NAME WILL BE REPLACED ON OCTOBER 1 WITH THE NAME OF VICE PRESIDENT CARGILL. WE APPRECIATE YOUR CONCERN THAT AFTER THE REORGANIZATION INDONESIA WILL BE GROUPED WITH A LARGER NUMBER OF COUNTRIES THAN AT PRESENT. HOWEVER YOU SHOULD CONSIDER THE FACT THAT AS A RESULT OF THE REORGANIZATION COMMA MR. CARGILL, WILL HAVE UNDER HIS DIRECT CONTROL NOT ONLY THE LOAN OFFICERS AND ECONOMISTS BUT ALSO MOST OF THE PROJECTS STAFF WHO SUPPORT THE INDONESIAN PROGRAM. THIS NEW ARRANGEMENT WILL INCREASE THE RESPONSIVENESS COMMA SPEED COMMA AND EFFECTIVENESS OF THE BANK'S SUPPORT FOR INDONESIA'S DEVELOPMENT PROGRAMS.

ROBERT S. McNAMARA

INTBAFRAD

Robert S. McNamara

President