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Fonds: Records of the Office of the President

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THE WORLD BANK
Washington, D.C.

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Washington DC 20433
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McNamara Papers

IPA Chronology file, 1969 (Jan-April)

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President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 03

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WBG Archives

488/2/24

APR 14 1969

c.c. Mr. McNamara's office

Dear Mr. Elkins:

I am grateful for your invitation to address the Annual National Student Leadership Institute on World Affairs next June. Unfortunately, however, I expect to be out of the country at that time.

If we could provide any help in the way of materials for your meeting, or if you would like us to explore the possibility of other speakers, I hope you will let us know. The proper person to contact would be Mr. David Fulton of our Information and Public Affairs Department.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. Edison Elkins
Executive Director
Council on International Relations
and United Nations Affairs
345 East 46th Street
New York, New York 10017

DCF:imt

c.c. Mr. McNamara's office

480/2/923

APR 14 1969

Dear Arthur:

I am grateful for your letter in support of the invitation from the Council on International Relations and United Nations Affairs. As I have explained in a letter to Mr. Elkins, I expect to be out of the country during the time of their meeting and must therefore regretfully decline.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

**The Honorable Arthur J. Goldberg
Chairman of the Board
United Nations Association of the
United States of America
833 United Nations Plaza
New York, New York 10017**

DCF:imt

488/2/122

c.c. Mr. McNamara's office

APR 11 1969

Dear Mr. Steele:

I am honored by your invitation to speak at Worcester in May, but must regretfully decline. That month will be a particularly busy one for me and I am simply not able to take on any further commitments.

Thank you for thinking of me and best wishes.

Sincerely,

Robert S. McNamara

Mr. Richard C. Steele
President and Publisher
Worcester Telegram
20 Franklin Street
Worcester, Massachusetts 01608

DCF:lmt

488/2/121
c.c. Mr. McNamara's office

APR 11 1969

Dear Father Cahill:

I am honored by your invitation to speak at St. John's on October 23, and would indeed enjoy doing so. However, the pressures of business at the World Bank have reluctantly caused me to hold my outside speaking to a minimum and next fall already looks like a particularly busy period. I must therefore decline with regret.

With best wishes,

Sincerely,

Robert S. McNamara

The Very Rev. Joseph T. Cahill, C.M.
President, St. John's University
Jamaica, New York 11432

DCF:lmt

488/2/120

c.c. Mr. McNamara's office

APR 10 1969

Dear Mr. Davis:

I am honored by your invitation to speak at the 34th Annual Meeting of the State Bar of Michigan. It would be a pleasure to do so, but unfortunately, the dates come at a time when I will be fully occupied in preparing for the Annual Meeting of the World Bank's Board of Governors.

I am grateful for having been asked and extend my best wishes for a successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gilbert H. Davis
President, State Bar of Michigan
306 Townsend Street
Lansing, Michigan 48914

DCF:imt

c.c. Mr. McNamara's office

488/2/779

APR 10 1969

Dear Mr. Garrity:

I would very much like to speak at the April 29 meeting of the Harvard Business School Club of Washington, but unfortunately, I expect to be out of the country on that date.

Thank you for thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John T. Garrity
President, Harvard Business
School Club of Washington, D.C.
Suite 400
1700 Pennsylvania Avenue, N.W.
Washington, D.C. 20006

DCF:lmt

488/2/118

c.c. Mr. McNamara's office

APR 4 1969

Dear Mr. McCartney:

I am in the midst of an intensive program review at the Bank which will fully occupy my time until April 21, when I must go to Europe.

It will not be possible, therefore, to see you this month. I regret this and hope you will understand my situation.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James McCartney
Knight Newspapers, Inc.
1195 National Press Building
529 14th Street, N.W.
Washington, D.C. 20004

DCF:imt

c.c. Mr. McNamara's office

488/2/117

APR 2 1969

Dear Mr. Charters:

I am grateful for your invitation to serve as a member of the advisory committee for your Galaxy Conference on Adult Education. I would be honored to do so, but have reluctantly had to adopt a policy of limiting my outside activities mainly to matters related to World Bank business.

Many thanks for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alexander N. Charters
General Chairman, Galaxy
Conference on Adult Education
Syracuse University
Syracuse, New York 13210

DCF: lmt

Mr. McNamara's office

488/2/116

APR 1 1969

Dear Mr. Stunzi:

I am grateful to you for writing me about the plans of Allied Bank International, and wish you every success.

Unfortunately I will not be able to accept your invitation to the reception on April 14, due to other commitments on that date, but if it would not be out of order, you might wish to extend an invitation to the Bank's Treasurer, Mr. Eugene Rotberg.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jacques R. Stunzi
President, Allied Bank International
P.O. Box 3076
Church Street Station
New York, New York 10008

DCF:lmt
c.c. Mr. Rotberg with incoming

c.c. Mr. McNamara's office

488/2/115

APR 1 1969

Dear Bill:

If only to oblige you personally, I would like to participate in the project about which you wrote me. However, I cannot help but feel that doing so from my present vantage point would subject me to justifiable criticism.

I am sorry to have to write you in this vein, and I do hope you will understand my situation.

When you are down in Washington with some time to spare, I would look forward to seeing you.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William Attwood
Editor in Chief
Cowles Communications, Inc.
488 Madison Avenue
New York, New York 10022

DCF:imt

488/2/774

c.c. Mr. McNamara's office

APR 1 1969

Dear Dr. Kirdar:

I am most grateful for your letter of March 12, and for your thoughtfulness in sending me a copy of your book. I particularly appreciate the inscription.

We will gladly have a look at those sections relating to the Bank and its affiliates and will forward our comments on these, together with some material which you can use in updating your manuscript. You may expect this material within the next two weeks.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Uner Kirdar
Deputy Permanent Representative
Turkish Permanent Delegation to
the United Nations Office in Geneva
56 rue de Moillebeau
Geneva, Switzerland

DCF:lmt

c.c. Mr. McNamara's office

488/2/113

APR 1 1969

Dear Mr. Espy:

I am grateful for your letter of March 20 with its kind comments about my record of public service.

I have gladly autographed your First Day Cover and signed the small card as requested, and return them herewith.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Major Watt Espy, Jr.
P.O. Box 247
Headland, Alabama 36345

DCF:lmt

c.c. Mr. McNamara's office

488/2/112

APR 1 1969

Dear Mr. Reid:

I have not yet had time to read your paper -- although I assure you I will -- but I certainly applaud its message as described in your letter of March 19.

When you do visit Patrick in Washington, I look forward to seeing you.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Escott Reid
Principal, Glendon College
York University
2275 Bayview Avenue
Toronto 12, Canada

DCF:lmt

488/2/111

c.c. Mr. McNamara's office

APR 1 1969

Dear George:

Many thanks for your letter of March 25 endorsing Dr. Murray's invitation. By now you will have received a copy of my letter to Dr. Murray explaining why I am unable to accept.

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable George Mahon
Congress of the United States
House of Representatives
Washington, D.C. 20515

DCF:lmt

MAR 26 1969

The Honorable Charles C. Diggs, Jr.
Congress of the United States
House of Representatives
Washington, D.C. 20515

Dear Congressman Diggs:

Thank you for your letter of March 3.

Although the tone of the article in "Muhammad Speaks" is violently and unwarrantably biased against the Bank, some of the facts it sets out are substantially correct.

The Bank did make loans to Portugal and South Africa in 1966, for electric power projects; it has made no further loans to these countries.

The Soviet Union, which is not a member of the Bank, did indeed introduce Paragraph 5 of General Assembly Resolution 2426 (XXIII) which calls on the Bank to "withdraw" its loans to Portugal and South Africa. The facts on these loans are the following. As of February 28, 1969, the loans to South Africa were fully disbursed and South Africa owed about \$17 million to the Bank. As of the same date, the amount remaining to be disbursed under the loans to Portugal was \$11.1 million and Portugal owed the Bank \$44.5 million. The loans were made under formal loan or guarantee agreements entered into by the Bank with its Members which are registered with the United Nations Secretariat as international agreements pursuant to Article 102 of the United Nations Charter.

The Bank's Special Representative did inform the Secretary-General, who circulated this information to the General Assembly, that the Bank's General Counsel had advised that there were no contractual or other legal grounds which would permit the Bank to do what Paragraph 5 recommends that it do, namely to cancel and/or pre-mature the loans above referred to. I may add, incidentally, that if the Bank decided nevertheless to act in contravention of its agreements, the borrowers could bring proceedings against the Bank before the arbitral tribunals established under the loan agreements.

The Honorable Charles C. Diggs Jr.

It seems to me that there are three issues on which I can perhaps comment usefully. These are:

- (1) The Bank's relationship with the United Nations;
- (2) The prohibition in the Bank's Articles of Agreement on its taking account of political factors;
- (3) The Bank's attitude towards the developing countries of Africa.

With regard to the first issue, the relationship between the Bank and the United Nations has always been a close and cordial one. The Bank is a specialized agency of the United Nations and has always cooperated with it on matters of common concern. But, as a technical and financial agency, the Bank is required by its Charter to retain operational autonomy. You may be interested to know that this autonomy was explicitly acknowledged in the agreement between the Bank and the United Nations, which states:

"The United Nations recognizes that the action to be taken by the Bank on any loan is a matter to be determined by the independent exercise of the Bank's own judgment in accordance with the Bank's Articles of Agreement. The United Nations recognizes, therefore, that it would be sound policy to refrain from making recommendations to the Bank with respect to particular loans or with respect to terms or conditions of financing by the Bank."

(Agreement between the United Nations and the IBRD, Article IV.)

With regard to the second issue, the stipulation in its Articles that the Bank should eschew political considerations in its actions on any loan was made for good reasons. Those who lend money to the Bank were thereby notified that such lending would give them no leverage or policy influence over borrowing countries; at the same time, they were reassured that the Bank itself would use its funds solely for economic purposes, and that the effectiveness of its development investment policies would not be compromised by political considerations. Similarly, borrower countries could be confident that the Bank would not use its influence to dictate their political policies, and that its loans would be designed purely to advance their economic development. Without this guarantee of impartiality, the confidence of both lenders and borrowers in the Bank, and the Bank's own operational effectiveness, could be seriously impaired.

The Honorable Charles C. Diggs Jr.

With regard to the third issue, I think the record of the Bank Group in Africa speaks for itself. We have always viewed the development efforts of emerging countries in Africa with great sympathy, and have given them large amounts of technical and financial assistance. Up to the end of its last fiscal year (June 30, 1968), the Bank Group's total financial assistance to African countries amounted to around \$1500 million. As you probably know, it is my intention further to expand the Bank's activities in Africa. I have made this clear on a number of occasions, notably in my speech to the Bank's Governors on September 30, 1968, and in my speech to the Economic and Social Council of the United Nations on December 5, 1968. I enclose copies of these speeches. My determination greatly to increase World Bank activity in Africa has been strengthened as a result of my recent visit to the Ivory Coast, Senegal and the Democratic Republic of the Congo.

You may also be interested to know that the Bank maintains Permanent Missions in Africa, in Nairobi and Abidjan, for the purpose of assisting African Governments in identifying and preparing projects for Bank and IDA financing, thus speeding up the procedure for obtaining Bank assistance. Finally, I would like to draw your attention to the fact that the Bank's work in Africa received favorable and friendly recognition at the recent meeting of the Economic Commission for Africa at Addis Ababa on February 3-14, 1969.

I hope these comments will be of interest to you. Please do not hesitate to write to me again if there are any further points on which I can be of help.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosures

PWB:imt
c.c. Mr. Broches with incoming
c.c. Mr. Covey Oliver

(cleared with Mr. Demuth and Mr. Broches)

488/2/109

March 24, 1969

Dear Mr. Armstrong:

Thank you for your letter of March 10.

I know you will understand that I cannot make a completely firm commitment for a manuscript for the Fall issue of Foreign Affairs at this time, but I shall bear in mind your deadline of late July.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hamilton Fish Armstrong
Editor, Foreign Affairs
58 East 68th Street
New York, New York 10021

PWB:RMcN:pay

cc: Mr. Wm. Clark
Mr. McNamara (2)

488/2/108

c.c. Mr. McNamara's office

MAR 24 1969

Dear Dr. Rosner:

I am glad to learn that you expect to be in Washington and I would of course be delighted to see you. Would April 2 at 5 p.m. in my office be convenient?

With kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jorge M. Rosner
Executive Director
Curso Latinoamericano
de Biología de la Reproducción
Casilla de Correo 10
San Miguel, Buenos Aires, Argentina

DCF: lmt

488/2/107

c.c. Mr. McNamara's office

MAR 24 1969

Dear Mr. Conway:

Much as I appreciate your invitation, I regret to say that I am unable to accept because of commitments which will keep me here through July.

If you would be interested in hearing from a representative of our Tourism Projects Department, I would be pleased to explore this possibility. Please let me know if you wish to follow this up.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. H. M. Conway, Jr.
President, Conway Research Inc.
2600 Apple Valley Road
Atlanta, Georgia 30319

DCF:imt

c.c. Mr. Sadove with copy of incoming and attachments

c.c. for Mr. McNamara's office

488/2/106

MAR 24 1969

Dear Mrs. Kinnaird:

I am grateful for your invitation to speak to the members of the Operational Research Society in November. Unfortunately, much as I would enjoy doing so, this would conflict with some obligations I have already incurred for the autumn. More generally, the demands on my time at the Bank are so great that I have had to adopt a policy of severely limiting my outside speaking. For the most part I am talking only on official occasions.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. M. Kinnaird
Secretary, Operational
Research Society Ltd.
62/64 Cannon Street
London, E.C.4. England

DCF: lmt

488/2/105

c.c. Mr. McNamara's office

MAR 24 1969

Dear Mr. Smith:

I am honored by your invitation to meet with members of the Chicago Committee this spring. Indeed, over the years you have attracted a most impressive group of visitors, and it would be a pleasure to be numbered among them.

I am sorry to say, however, that there is little likelihood of my being able to accept in the foreseeable future. The demands on my time at the Bank are very great and I have had to adopt a policy of severely restricting my outside speaking. For the most part I am talking only on official occasions.

I do hope you will understand my situation, and please accept my sincere thanks for the invitation.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hermon Dunlap Smith
Chairman, The Chicago Committee
116 South Michigan Avenue
Chicago, Illinois 60603

DCF:imt

c.c. Mr. McNamara's office

488/2/104

MAR 24 1969

Dear President Murray:

I am most grateful to you for inviting me to speak at the dedication of your new Business Administration Building.

Unfortunately, the date comes just after the conclusion of the World Bank's Annual Meeting in Washington. A number of the Bank's Governors have already indicated their intention to remain here for several days following the meeting and it will be necessary for me to be in Washington, and available for discussions with them.

Permit me, however, to extend my best wishes for a successful dedication, and for the future of the School of Business Administration at Texas Tech.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Grover E. Murray
President, Texas Technological
College
P.O. Box 4349
Lubbock, Texas 79409

DCF: lmt
c.c. Congressman George Mahon

488/2/103

March 14, 1969

Dear Mr. Woodard:

I would very much like to have been able to participate in the celebration of the 50th Anniversary of the National Association of Accountants. Unfortunately, however, my World Bank duties leave me little or no time for outside activities, and I must therefore regretfully decline your invitation.

May I take this opportunity of congratulating the Association on this important Anniversary.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Donald M. Woodard
Publisher
Management Accounting
505 Park Avenue
New York, New York 10022

pwb:lmt

March 12, 1969

Dear Mr. Stillman:

I am honored by your invitation to become The Choate School's first John F. Kennedy Visiting Fellow. The establishment of the Fellowship seems an admirable tribute to the ideals of public service which President Kennedy felt to be of such fundamental importance.

It is with great regret that I find myself unable to accept your invitation. The pressure of my World Bank duties is extremely heavy at the moment, and I simply cannot see my way to taking on any outside engagements over the next few months. I am extremely sorry about this but feel sure you will understand my situation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P Gordon Stillman
Assistant Headmaster
The Choate School
Wallingford, Connecticut 06492

FWB:lmt

March 12, 1969

488/2/102

Dear Vivian:

Thank you for your nice letter of February 26. I am not sure that I can tell you very much of interest about myself, but I can certainly tell you a little about the World Bank.

Briefly, the Bank's job is to help the peoples of the poorer countries of the world by lending money to their governments for necessities like schools, food production, electric power, roads and railroads. We raise most of the money we lend by borrowing it in the richer countries of the world.

The Bank is part of the United Nations and is jointly owned by its 110 member countries. It has worked for over 20 years in the field of economic development, and I have been its President for nearly a year now.

I hope this will be of some interest to you. I enclose an autographed photograph for your scrapbook.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Vivian McLellan
411 S. Townville Street
Seneca, South Carolina, 29678

PWB:lmt

488/2/101

MAR 12 1969

Dear Vivian:

Thank you for your nice letter of February 26. I am not sure that I can tell you very much of interest about myself, but I can certainly tell you a little about the World Bank.

Briefly, the Bank's job is to help the peoples of the poorer countries of the world by lending money to their governments for necessities like schools, food production, electric power, roads and railroads. We raise most of the money we lend by borrowing it in the richer countries of the world.

The Bank is part of the United Nations and is jointly owned by its 110 member countries. It has worked for over 20 years in the field of economic development, and I have been its President for nearly a year now.

I hope this will be of some interest to you. I enclose an autographed photograph for your scrapbook.

Sincerely,

Robert S. McNamara

Miss Vivian McLellan
411 S. Townville Street
Seneca, South Carolina, 29678

PWB: lmt

488/2/100

March 11, 1969

Dear Professor Ehrlich:

Thank you for your generous remarks on my Millsaps College speech. I am encouraged that the debate over the issues continues, and that you plan to write on the subject. While I very much appreciate your interest in my views, I am afraid that the demands on my time here at the World Bank make it impossible for me to send you the sort of reply that your thoughtful questions deserve. I did, however, develop some of these concepts rather more fully in the book, The Essence of Security, and in the event you have not seen it, I am sending you a copy under separate cover.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Otto H. Ehrlich
410 Prospect Street
East Orange, New Jersey 07017

JM/ag

488/2/99

MAR 10 1969

Dear Dean Liebowitz:

I am deeply honored by the suggestion you make in your letter of February 27. Regretfully, however, having carefully considered your proposal, I find myself unable to accept it.

Since coming to the World Bank I have made it a rule to keep my outside engagements to an absolute minimum, and to focus such speeches as I make on questions of world economic development or related international issues.

Under the circumstances, I feel it would be inappropriate for me to accept your invitation. I am very sorry about this, particularly as your purpose -- that of increasing engineering students' awareness of the importance of managerial and administrative problems -- is one which I consider to be of fundamental significance. I hope, however, that you understand my reasons for not taking up your kind suggestion.

With all good wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Harold Liebowitz
School of Engineering and Applied Science
The George Washington University
Washington, D.C. 20006

PWB:lmt

488/2/98

MAR 10 1969

Dear Solly:

Many thanks for your letter of February 24.

Honored though I am by the Granada invitation, I am sorry to say that I cannot accept it. The early Autumn is an extremely busy time for me owing to the fact that the Bank's Annual Meeting takes place at the beginning of October. On the basis of last year's experience, I anticipate that the pressure of my Bank duties during the weeks both before and after the Meeting will be such that I really could not undertake any outside engagements.

I am extremely sorry not to be more accommodating in this matter, but know you understand my difficulty.

I do, however, intend to come to London at some stage just before the end of the year. I very much hope it may be possible for us to get together during my stay.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir Solly Zuckerman, O.M., K.C.B., F.R.S.
Chief Scientific Adviser
Cabinet Office
London, S.W.1. England

FWB:lmt

488/2/97

MAR 10 1969

Dear Mr. O'Brien:

I am indeed grateful that you should have written to invite me for the second year in succession to speak at the Annual Meeting of the American Importers Association. It is with deep regret that I must again decline your kind invitation. The period from mid-April to mid-May this year is likely to be an extremely busy one for me, involving extensive traveling abroad on World Bank business. Under the circumstances, I do not feel that it would be fair to the Association to undertake an important commitment of this kind.

May I say how much I agree with you about the need to speak out against isolationism and protectionism at this time, and may I take this opportunity to convey to you and your Association my very best wishes for a successful Annual Meeting Luncheon.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gerald O'Brien
Executive Vice President
American Importers Association Inc.
111 Fifth Avenue
New York, New York 10003

PWB: lmt

488 / 2 / 96

MAR 10 1968

Dear Mr. Kirkley:

Your letter of January 4 only arrived here on February 27, followed almost immediately by your second letter. I am sorry that delays in the mails have made you wait so long for my reply.

I am honored by your invitation, and wish I could accept it. Unfortunately, however, I already have a heavy schedule of engagements in October and November which I cannot break, while the earlier part of the year is, if anything, even more crowded.

My regret at having to make this negative response is compounded by the fact that I know and value Oxfam's impressive work in the field of development. I also share your belief in the importance of generating public awareness of the needs of the developing world. Nevertheless, I fear that at this stage there is no way in which I can be more accommodating.

I would like to take this opportunity to wish Oxfam every success, both in its regular programs and in your Autumn campaign.

With all good wishes,

Sincerely,

Robert S. McNamara

Mr. H. Leslie Kirkley, C.B.E.
Director, Oxfam
274 Banbury Road
Oxford OX2 7DZ, England

FWB:imt

488/2/95

MAR 10 1969

Dear Mr. Davis:

I would very much have liked to address the California Group of the Investment Bankers Association of America in June. Unfortunately, however, the pressure of my World Bank duties is such that I am having to keep my outside commitments to an absolute minimum over the coming months. Regretfully, therefore, I must decline your kind invitation: nevertheless I am grateful to you for having thought of me.

With best wishes for a successful Conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard M. Davis
Chairman, Investment Bankers
Association of America
160 Sansome Street
San Francisco, California 94104

FWB: lmt

488/2/94

MAR 10 1968

Dear Mr. Boone:

Thank you for your kind letter of February 13.

I would have liked to have been able to address your group early next year, but the pressures of my World Bank duties show no sign of declining, and I feel I cannot commit myself to any outside engagements of this kind during the coming 12 months.

I am very sorry about this, but am sure you understand my situation.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Dan W. Boone, III
Finance Club, Wharton School
of Finance and Commerce
3817 Spruce Street
Apartment 616
Philadelphia, Pennsylvania 19104

FWB:lmr

480/2/93

MAR 7 1965

Dear Mr. Clinchy:

I found your letter of February 3 awaiting me on my return from Africa, and I am very grateful for your invitation to the May conference. It sounds extremely interesting. I would of course like to attend, but as it happens, my schedule for the early part of May is already very crowded with commitments which simply cannot be changed.

My regret at not being able to be with you is mitigated to some extent by the fact that I understand William Clark is planning to go.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Everett R. Clinchy
The Institute on Man and Science
325 East 41st Street
New York, New York 10017

DCF:imt
c.c. Mr. Paul Hoffman

488/2/92

MAR 6 1969

Dear Karl:

Much as I would like to speak to the Canadian Manufacturers' Association next June, my schedule will not permit me to do so.

I have already written expressing my regrets.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Karl E. Scott
President, Ford Motor Company
of Canada, Limited
The Canadian Road
Oakville, Ontario, Canada

DCF:lmt

488/2/91

MAR 6 1961

Dear Mr. Armstrong:

I have indeed been thinking about an article for Foreign Affairs and would hope to be able to produce one soon, but probably not for the summer issue.

What would the possibilities be for next Fall, and when would a draft be needed?

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hamilton Fish Armstrong
Editor, Foreign Affairs
58 East Sixty-Eighth Street
New York, New York, 10021

DCF:lmt

480/2/90

MAR 6 1969

Dear Red:

I was interested to learn about the plans for your conference in Paris next Fall and am grateful indeed that you thought of me as a suitable chairman. However, because of your subject matter, it seems to me that it would be difficult for someone in an official position such as mine to undertake a leadership role.

On the other hand it would seem to me that you might wish to consider inviting one of the members of the Pearson Commission -- which is studying the very questions you propose to consider -- to be with you. The Commission will be making its report to the Bank's Annual Meeting in September, and I would think that one of its members might make a very useful contribution to your program.

A list of the members of the Pearson Commission is attached.

Kindest regards,

Sincerely,

((Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter Dowling
The Director-General
The Atlantic Institute
24 quai du 4-Septembre
Boulogne-sur-Seine, France

Attachment
DCF:lmc

488/2189

MAR 3 1969

Dear Dr. Wright:

It was kind of you to write me and I
deeply appreciate your words.

Letters like yours are one of the
nicest rewards of public service.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert S. Wright
Mayfair House, Apartment 1512
Philadelphia, Pennsylvania 19144

DCF:lmt

488/2188

MAR 3 1969

FEB 27 1969

Dear Mr. Hall:

I am grateful for your invitation to deliver the Desmond Fitzgerald Lecture at Saint Mark's next year, but I regret to say that I am not able to accept. Because my duties at the World Bank are very demanding, I have been forced to limit my speaking mainly to official occasions.

Thank you for thinking of me.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Edward T. Hall
Headmaster
Saint Mark's School
Southborough, Mass. 01074

DCF:lmt

488/2 187

MAR 3 1969

Dear Mr. Collins:

I am grateful for your letter of January 30, which was awaiting me on my return from Africa, and am honored to be invited to prepare and present the Maitland Lecture of 1970. I regret to say, however, that I do not feel I can accept. My first year at the World Bank has been an extremely busy one, and the months to come give promise of being just as full. For this reason I have had to adopt a policy of restricting my speaking mainly to official occasions.

Many thanks for thinking of me.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. A. R. Collins
President, The Institution
of Structural Engineers
11 Upper Belgrave Street
London, S.W.1. England

DCF:lmt

488/2/86

MAR 8 1969

Dear Mr. O'Dea:

I am honored by your invitation to address the Canadian Manufacturers' Association on June 2, and would enjoy doing so, were it not for severe pressures on my time. These have caused me to restrict my speaking mainly to official occasions.

Many thanks for thinking of me and best wishes for a successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John R. O'Dea
President, The Canadian
Manufacturers' Association
67 Yonge Street
Toronto 1, Ontario, Canada

DCF:lmt

488/2/85

MAR 3 1959

Dear Mr. Peters:

I am grateful to you for sending me a copy of The Washington Monthly, which I will read with interest.

It takes courage to begin a new magazine these days, and you have my admiration and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Peters
Editor, The Washington Monthly
1150 Connecticut Avenue, N.W.
Suite 54
Washington, D.C. 20036

DCF:lmt

488/2/84

MAR 3 1969

Dear Mr. Nickl:

I am most grateful for your kind words,
and appreciate your taking the time to write.

Letters like yours are one of the nicest
rewards of public service.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Nicholas J. Nickl
3636 Hermitage
Memphis, Tennessee 38116

DCF:lmt

488/2/83

APR 8 1983

Dear Mr. Donaldson:

I am grateful to you for letting me know about the Endowment Conference. It would be an interesting experience for me to attend, but your conjecture about my schedule was correct: it is very full during April.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William H. Donaldson
Donaldson, Lufkin & Jenrette, Inc.
140 Broadway
New York, New York 10005

DCF:lmf

488/2/82

MAR 3 1969

Dear Dean Murphy:

Many thanks for your cordial note. I am sure your own invitation list will cover the matter of guests adequately, and have no personal suggestions to make.

I look forward to hearing further from you.

With best wishes,

Sincerely,

((Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas T. Murphy, M.C.S.
Dean, College of Business
Administration
University of Notre Dame
Notre Dame, Indiana 46556

DCF:lmt

480/2/87

FEB 27 1969

Dear President McCabe:

It has been my good fortune to be awarded a number of honorary degrees, but until receiving your letter of February 17 I have not been offered the opportunity of picking the degree of my choice. I am grateful for your thoughtfulness and for your invitation to be the commencement speaker at Coe College next June. I would like to accept. Unfortunately, however, the demands of World Bank business are such that I must limit my outside speaking very severely, and at present I am talking mainly at official occasions. As I am sure you will realize, my principal problem is not in finding time to make an address, but in preparing one which would be worthy of the occasion.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Joseph E. McCabe
President, Coe College
Cedar Rapids, Iowa 52402

DCF:lmr

488/2/80

FEB 26 1950

Dear Mr. St. John-Stevas:

I have just returned from an extended trip abroad and hasten to thank you for your letter of February 11 and for the copy of your speech. I have read it carefully and found it the most thoughtful statement which has come to my attention.

When you next find yourself in Washington I hope it will be possible for us to meet.

Sincerely,
signed RSM

Robert S. McNamara

Mr. Norman St. John-Stevas, M.P.
House of Commons
London, S.W. 1, England

DCF:RMcn:mss

488/2/79

FEB 26 1960

Dear Mr. Eberly:

I greatly appreciate your invitation to become a member of the National Service Advisory Board, but feel it would be inappropriate for me to do so in view of my present international obligations.

Many thanks for thinking of me.

Sincerely,

(Signed) ROBERT S. MCNAMARA

Robert S. McNamara

Mr. Donald J. Eberly
Executive Director
National Service Secretariat
Suite 500
1629 K Street, N.W.
Washington, D.C. 20006

DCF:lmt

488/2/78

FEB 26 1969

Dear Larry:

I am now back from Africa and have your note of February 11.

I am sorry we are having such trouble in scheduling an appearance on "Meet the Press", but unfortunately I am planning a trip towards the end of March which would prevent me from being with you on the 30th.

Kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Lawrence E. Spivak
"Meet the Press"
2660 Woodley Road, N.W.
Washington, D.C. 20008

DCF:lmt

488/2/77

FEB 26 1969.

Dear Mr. Emery:

I am grateful for your note of February 10 and for the invitation to address the 1970 European Conference on Purchasing. I would enjoy accepting, but the pressures on my time at the World Bank, which show no sign of diminishing, have led me to adopt a policy of holding my speaking engagements to a minimum. In the main, I am talking only on official occasions.

I do appreciate your thinking of me and hope you will understand the reasons which lead me to decline.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter Emery, M.P.
House of Commons
London, S.W.1. England

DCF:lmt

488/2/76

FEB 26 1969

Dear Mr. Kurtz:

I am grateful for your letter of February 17 and flattered that you should think of me in connection with an article on "The World Economy" for the inaugural volume of the New York Times Almanac.

Unfortunately, the demands on my time are very heavy just now, and I could not devote the time necessary to preparing an article which would be worthy of the attention of the Almanac's readers.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Seymour Kurtz
Editor, The New York
Times Almanac
1501 Broadway
New York, New York 10036

DCF:imt

488/2/75

FEB 24 1969

Dear President Moos:

I have just returned from Africa to find your letter of February 6. Much as I would enjoy accepting your invitation to speak at the University of Minnesota next October, I am unable to do so. My schedule at the Bank is such that for the foreseeable future I am restricting my outside speaking mainly to official occasions.

I do appreciate your thinking of me.

With best wishes,

Sincerely,

[(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Malcolm Moos
President
University of Minnesota
Minneapolis, Minnesota 55455

DCF:imt

488/2/74

FEB 24 1969

Dear President Morse:

I am most grateful for your telegram inviting me to speak at the dinner honoring Mayor Stokes next April and, particularly because I am an admirer of the Mayor, I wish I could accept. Unfortunately the pressures on my time at the Bank are such that I am speaking very little these days, and principally on official occasions.

I regret that I am unable to be with you, and I do hope you will extend my regards and best wishes to Mayor Stokes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert W. Morse
President, Case Western
Reserve University
Dinner Committee Room 1003
Cleveland-Sheraton Hotel
Cleveland, Ohio

DCF:lmt

488/2/73

FEB 24 1969

Dear Dean Barr:

I have just returned from an extended trip abroad to find your letter of February 6, and I am indeed grateful to you and to the Management Conference Planning Committee for your invitation. Unfortunately, my schedule at the Bank is such that I have reluctantly had to adopt a policy of limiting my outside speaking mainly to official occasions. This means that I am having to forego a number of attractive invitations to speak, your own among them.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean John A. Barr
Northwestern University
School of Business
339 East Chicago Avenue
Chicago, Illinois 60611

DCF:1mt

488/2/72

FEB 24 1969

Dear Mr. Roosevelt:

Your letter of February 6 was awaiting me on my return from Africa.

While I would enjoy speaking at your May 7 Forum, I regret that it will not be possible for me to do so. The demands on my time at present have required me to limit my outside speaking mainly to official occasions.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James Roosevelt
President
I.O.S. Development Company Limited
119 Rue de Lausanne
1211 Geneva, Switzerland

DCF:imt
c.c. with incoming to Mr. Christensen

488/2/71

FEB 24 1968

Dear General Koster:

Your invitation to participate in the conference on leadership and organizational theory next June was awaiting me upon my return from an extended trip. I am most grateful for it, but the demands on my time at the World Bank are very considerable and I have reluctantly had to adopt a policy of severely limiting my speaking. I am therefore unable to accept, but I do thank you for thinking of me, and extend my best wishes for the success of the conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Major General S. W. Koster, USA
Superintendent
United States Military Academy
West Point, New York 10996

DCF:lmt

488/2/70

FEB 4 - 1969

Dear Mr. ^{Bob} Donovan:

I am about to depart for Europe and Africa, but would be glad to see you on my return.

If you would be kind enough to call my office at the end of this month, we can then fix an appointment.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert J. Donovan
Chief of Bureau
Los Angeles Times
Room 730
1700 Pennsylvania Avenue, N.W.
Washington, D.C. 20006

DCF:imt
c.c. to Miss Stroud
DATE FILE FEBRUARY 28

488/2/69

FEB 4 - 1969

Dear Miss Eisenberg:

I would very much like to speak at Ohio State and to meet students on the Campus, but currently my duties at the World Bank are so demanding that I am accepting very few outside engagements. Most of the speaking I do is related in one way or another to the official business of the World Bank.

I regret that I cannot accept your invitation, and I do hope you will understand my situation.

With best wishes,

Sincerely,

Signed

Robert S. McNamara

Miss Marilyn Eisenberg
Director of Public Affairs
The Undergraduate Student Government
of The Ohio State University
306 Ohio Union
1739 North High Street
Columbus, Ohio 43210

DCF:lmt

488/2/68

FEB 4 - 1968

Dear Mr. Allen:

I am glad that the luncheon meeting was successful from your standpoint. I too enjoyed it, and am most grateful for your kind words.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joseph H. Allen
President, McGraw-Hill Publications
330 West 42nd Street
New York, N.Y. 10036

DCF:lmt

488/2/67

FEB 4 - 1969

Dear Mr. Anderson:

I am honored by your invitation to speak at the Cambridge Union, but it is not likely that I will be able to do so this year. Because my schedule at the World Bank is quite demanding, I have reluctantly decided to restrict my speaking, for the present, mainly to official occasions.

I do appreciate your thinking of me, and hope that it will one day be possible for me to accept an invitation to address the Cambridge Union.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hugh Anderson
Secretary
The Union Society
Cambridge CB2 1UB, England

DCF:lmt

488/2/66

FEB 4 - 1969

Dear President Fawcett:

I very much appreciate your writing in support of the invitation from Miss Eisenberg. As I have explained to her in a separate letter, pressures of World Bank business are currently requiring me to hold my outside speaking to a minimum, so I am reluctantly unable to accept. In the main I am talking only on official occasions related to World Bank business.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Novice G. Fawcett
President, The Ohio State
University
190 North Oval Drive
Columbus, Ohio 43210

DCF:mt

488/2/65

FEB 4 - 1969

Dear Mr. Mitchell:

I regret to say that much as I would enjoy doing so I will not be able to participate in one of your Forums for Business Leaders. My schedule at the World Bank is currently so demanding that I am holding my outside speaking to a minimum.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James M. Mitchell
Director, Advanced Study Program
The Brookings Institution
1775 Massachusetts Avenue, N.W.
Washington, D.C. 20036

DCF:lmt

488/2/64

FEB 3 - 1969

Dear Bob:

I am grateful for your letter of January 22 and want you to know that I would certainly attend the International Rescue Committee dinner honoring General Clay if it were possible for me to do so. Alas, however, I cannot, since I expect to be traveling at that time.

With best wishes,

Sincerely,

Signed. Robert McNamara

Robert S. McNamara

Mr. Robert D. Murphy
Dinner Chairman
International Rescue Committee
386 Park Avenue South
New York, N.Y. 10016

DCF:jas

488/2/63

JAN 30 1969

Dear Mr. Grafflin:

Thank you for your letter of January 16 and for your observations about the efficacy of aid programs in Central America.

As an international civil servant it would hardly be appropriate for me to comment on the aid program of the United States. I would simply say, however, that over the years the World Bank has made it a firm policy to lend only for well worked out development projects. We disburse funds only to suppliers on submission of evidence that orders for goods and/or services have been placed. We have a vigorous program of loan supervision, which involves periodic visits by technically qualified Bank officials to projects during the life of any given loan. These procedures, we believe, insure the most efficient and effective possible use of the Bank's funds, and I might add that in Central America as elsewhere the results of projects we have financed seem to me to have fully justified the investment we have made in them.

I trust you are enjoying your assignments with the International Executive Service Corps of which, as you know, Mr. George Woods, the former President of the Bank, is now the Board Chairman.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Arthur C. Grafflin
604 Maple Lane
Sewickley, Pennsylvania 15143

DCF:jas

488/2/62

JAN 30 1969

Dear Mr. Grebenik:

I am grateful to you for inviting me to attend the General Conference of the International Union for the Scientific Study of Population next September. Unfortunately, since this falls on a date close to that of the Annual Meeting of our Board of Governors I am unable to accept.

Many thanks for thinking of me, and best wishes.

Sincerely,

Robert S. McNamara

Mr. E. Grebenik
Secretary General and Treasurer
International Union for the
Scientific Study of Population
Department of Social Studies
University of Leeds
Leeds, England

DCF:jas
c.c. Mr. Hawkins w/incoming

488/2/69

JAN 30 1969

Dear Mr. Garrett:

I am grateful for your note of January 15 and would indeed enjoy visiting Berkeley later this winter or in the spring. Unfortunately, however, my schedule at the World Bank is such that I have had to adopt a policy of restricting my speaking, for the time being, mainly to official functions.

I do hope you will understand the reasons which lead me to decline, and I hope very much that at some point I will be able to speak at the University.

Best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joseph Garrett
Chairman
Public Affairs Committee
303 Eshelman Hall
University of California
Berkeley, California 94720

DCF:1mt

488/2/60

JAN 30 1969

Dear Professor Briggs:

I am indeed grateful for your thoughtful note and for sending me the revised preliminary program for the conference being held by the Institute of Development Studies next summer.

This gives promise of being an extremely interesting meeting and I would enjoy attending, but unfortunately the problems of fitting it into my schedule which led me to decline Dudley Seers's earlier invitation still obtain.

It would be a great pleasure for me to visit the University of Sussex, about which I have heard so much, and which I hope to see one day. If and when a visit appears to be feasible, I will certainly be in touch with you.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Asa Briggs
Vice-Chancellor
University of Sussex
Essex House
Falmer, Brighton BN1 9QQ
Sussex, England

DCF:imt

488/2/59

JAN 3 0 1969

Dear Mr. Loganathan:

Far from being an intrusion on my time, I found your letter of January 18 both interesting and stimulating, and I am grateful to you for writing.

I fully agree with your point about self-help on the part of the peoples in developing countries which receive assistance from overseas. I cannot, however, agree with your assertion that previous assistance has reached only "a super-stratum of capitalists, or politicians in power who are just birds of passage." During my own recent travels in Latin America, Asia and the Middle East, I saw a great many achievements which were in large part due to foreign assistance programs, and which had benefited large numbers of ordinary citizens -- not just "elite groups" or those in power.

Certainly there is much to say for mobilizing the savings of ordinary citizens and enlisting them in the development effort. We at the World Bank have always felt that the encouragement of domestic savings and the development of domestic capital markets was an important aspect in any developing country's economy.

You will be interested to learn that Mr. Pearson and his associates are now at work and one of the important aspects of their task is to collect ideas and suggestions from informed persons such as yourself. I am therefore taking the liberty of passing your letter on to the Pearson Commission.

Meanwhile, thank you for writing and please accept my very kind regards and best wishes.

Sincerely,

Robert S. McNamara

Mr. C. Loganathan
Bank of Ceylon
Colombo
Ceylon

DCF:jas
c.c. Mr. Hamilton
Commission on International Development

488/2/58

JAN 30 1969

Dear Mr. Jennings:

Only the fact that I will be in Africa on February 15 will prevent me from attending the American Institute of Banking banquet that evening.

However, I am taking advantage of your kind suggestion that I nominate a World Bank representative, and would be grateful if an invitation were extended to Mr. William L. Bennett, financial relations adviser in the Bank's Information and Public Affairs Department.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. L. A. Jennings
Chairman of the Board
The Riggs National Bank
Washington, D.C. 20013

DCF:1mt
c.c. Mr. Bennett with incoming

488 / 2 / 57

JAN 30 1969

Dear Mr. Willens:

Unfortunately on the afternoon of February 6 I will be leaving for an extended trip abroad, and will therefore be unable to see you on your trip to Washington. I do hope you will be coming again in the near future, and that we will be more successful in arranging an appointment.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Harold Willens
Business Executives Move
for Vietnam Peace
800 W. Pico Boulevard
Los Angeles, California 90015

DCF:1mt

488/2/56

JAN 29 1969

Dear Mr. Gros:

Many thanks for your letter of January 8.
I have inscribed your copy of "The Essence of
Security", and it is on its way back to you
separately.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert R. Gros
Vice President - Public Relations
Pacific Gas and Electric Company
245 Market Street
San Francisco, California 94106

DCF:lmt

488/2/55

JAN 29 1969

Dear Mr. Clasby:

It was kind of you to write me and I
deeply appreciate your words.

Letters like yours are one of the nicest
rewards of public service.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Thomas L. Clasby
2239 Paris Drive
Louisville, Kentucky 40218

DCF:jas

488/2/54

JAN 27 1969

Dear Professor Lutz:

I am grateful to you and the members of your Board of Directors for the kind invitation to lecture in Zurich this spring. I agree that such a lecture might be very useful.

Unfortunately, however, I would not personally be able to be with you at that time, my own schedule for May and June being already overfull.

With best wishes,

Sincerely,

SgA.

Robert S. McNamara

Prof. Dr. Dr. h. c. F. A. Lutz
Director
Swiss Institute of International
Studies
Munstergasse 9
Zurich, Switzerland

DCF:jas

488/2/53

JAN 24 1969

Mr. William G. Harley
President
National Association of
Educational Broadcasters
1346 Connecticut Avenue
Washington, D.C. 20036

Dear Mr. Harley:

Thank you for your letter of January 6, 1969 and for the interesting comments and suggestions you make in connection with our expanded lending activity to promote educational development in our less-developed member countries.

Lending by the Bank and IDA for educational development, as you know, is relatively new; it started in 1962 and only recently has become a significant element in our lending operations in Africa, Asia and the Western Hemisphere. The views you have expressed in your letter regarding the most common causes of unsuccessful educational development effort conform with our own thinking and experience, and we are trying to avoid such pitfalls in our activities. We encourage our member countries to formulate comprehensive educational development plans, covering their needs for periods of five years or more. Within the context of such plans, highest-priority programs for sustained economic and social development are identified and considered for Bank/IDA financial support. As a part of our assistance to member countries, we try to ensure that traditional education procedures, as referred to in your letter, are suitably modified and updated, and that the curricula are made compatible with the environmental factors of the country concerned. Unesco, with which we have a cooperative agreement, has been assisting in the task of helping member countries prepare suitable educational development plans.

We share your view that wherever possible and appropriate efforts should be made to benefit from mass communications media in order to provide literacy and basic education for larger segments of national populations. There are feasibility studies or

Cont.....

pilot schemes already underway in some of our member countries, and we are taking an active interest in them. It is likely that as we gain experience we may be able to assist some governments in financing of projects in this important new field.

I appreciate your writing me and am glad to know that we may call upon you for assistance and support in promoting educational development in our member countries.

With best wishes,

Sincerely,

Robert S. McNamara

488/2/52

JAN 24 1969

Dear Dr. Cappon:

I am grateful for your letter of January 9 and interested to hear about your ideas for the use of educational films in birth control programs.


Let me point out, first, that the Bank is not making loans contingent on the borrower undertaking a birth control program. What we are doing is to point out to its member countries, where appropriate, the consequences to their economies of high birth rates. I discussed the Bank's views on the population problem in my address to the Governors at our annual meeting in September last year and in case you would find it of interest, I enclose a copy.

As to your plans for the use of films, it is unlikely that the Bank could involve itself in this venture, since we are committed to the principle of working with and through member governments, rather than taking direct action in the field of public education in population control matters. I am, however, passing along your letter to those on the Bank staff who are particularly concerned with population questions.

Sincerely,

Robert S. McNamara

Daniel Cappon, M.B., F.R.C.P.
Professor of Psychiatry
University of Maryland
Baltimore, Maryland 21201

c.c. Mr. Hawkins 

488/2/51

JAN 24 1969

Dear Dr. Donner:

The program for the Texas-Stanford Seminar on Commercial television at Asilomar next May sounds interesting indeed, and I would enjoy very much being with you for it, but unfortunately my schedule at the World Bank is such that I have had to adopt a policy of restricting my outside speaking activities mainly to official functions. I regret that I cannot accept, and I hope you will understand my situation.

With best wishes.

Sincerely,

Robert S. McNamara

Dr. Stanley T. Donner, Director
Texas-Stanford Television Seminar
The University of Texas at Austin
Austin, Texas 78712

DCF:ij

488/2/50

JAN 24 1969

Dear Messrs. Brock and Sifton:

I have delayed in responding to your very kind letter inviting me to address the Annual Assembly of the International Press Institute next June in the hope that I would be able to adjust my schedule so as to be with you at that time. Unfortunately, as it turns out, June will be an extremely busy month for me and I have reluctantly concluded that I simply cannot reschedule several prior commitments. This is a source of real regret to me.

Thank you for thinking of me and best wishes.

Sincerely,

Robert S. McNamara

Messrs. Antony Brock and
Clifford Sifton
International Press Institute
Munstergasse 9
8001 Zurich, Switzerland

DCF:jas

488/2/49

JAN 24 1969

Dear Mr. Royster:

I am grateful for your letter of December 20 regarding the invitation to speak to the International Press Institute. I have already advised Mr. Brock and Mr. Sifton that I had sincerely hoped I could accept this engagement, but it now appears that the pressures of World Bank business in June, and the existence of several prior commitments will make it impossible to do so. I hope very much that at some future time I will be able to speak to the IPI.

Many thanks for writing, and best wishes.

Sincerely,

Robert S. McNamara

Mr. Vermont Royster
Editor and Vice President
The Wall Street Journal
30 Broad Street
New York, N.Y. 10004

DCF:jas

488/2/4/8

JAN 24 1969

Dear Mr. Bingham:

Your letter of December 23 seconding the invitation from Messrs. Brock and Sifton to address the Annual Assembly of the International Press Institute is much appreciated.

As I have explained to them, I delayed in responding in the hope that I could adjust my schedule in order to accept, but I have reluctantly concluded that I cannot do so. This is a matter of regret, because I strongly support the work of the International Press Institute and fully recognize its importance in the area of world opinion.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Barry Bingham, Sr.
The Courier-Journal
The Louisville Times
Louisville, Kentucky 40202

DCF:jas

488/2/47

JAN 24 1969

Dear Dr. Tanton:

Many thanks for your note.

I am glad to know that you approve of the directions the Bank is taking in the field of population control.

In case it might be of interest to you, I enclose a copy of the address I made to the World Bank Governors in Washington last September.

With best wishes,

Sincerely,

Robert S. McNamara

Dr. John H. Tanton
Burns Clinic
Petoskey, Michigan 49770

DCF:jhg

488/2/46

JAN 23 1969

Dear Miss Stoutenberg:

I too enjoyed our conversation about the Travel Program for foreign diplomats, and I wish the Bank were in a position to participate in its support. As a policy matter, however, we must restrict our limited funds available for contributions to organizations which have a direct relationship to economic development.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Ellen Stoutenberg
Director, Travel Program for
Foreign Diplomats, Inc.
Room 7B
777 United Nations Plaza
New York, N.Y. 10017

DCF:lmt

488/2/46

JAN 23 1969

Dear Miss Stoutenberg:

I too enjoyed our conversation about the Travel Program for foreign diplomats, and I wish the Bank were in a position to participate in its support. As a policy matter, however, we must restrict our limited funds available for contributions to organizations which have a direct relationship to economic development.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Ellen Stoutenberg
Director, Travel Program for
Foreign Diplomats, Inc.
Room 7B
777 United Nations Plaza
New York, N.Y. 10017

DCF:lmt

488/2/45

JAN 23 1969

Dear Peggy:

I fear you will eventually get tired of asking me to appear on "Issues and Answers", and am sorry to say that from my standpoint the time is not yet appropriate for an appearance. I do indeed appreciate your continuing interest.

With kind regards and best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Peggy Whedon
American Broadcasting Company
1124 Connecticut Avenue, N.W.
Washington, D.C. 20006

DCF:jas

488/2/44

JAN 23 1969

Dear Mr. Carlson:

Grateful as I am for your kind invitation to participate in the Distinguished Visitors Series, I am not able to accept. The pressures on my time at the World Bank are very considerable, and I have reluctantly had to adopt a policy of declining all but essential speaking engagements.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Dean B. Carlson
D.V.S. Chairman
Society for Advancement
of Management
Investors Syndicate Life
Minneapolis, Minn. 55402

DCF:jas

488/2/43

JAN 23 1969

Dear Congressman Schneebeli:

I very much appreciate your writing in support of the invitation I recently received to participate in the banquet meeting of the Greater Williamsport Junior Chamber of Commerce.

Much as I would like to accommodate you and the Junior Chamber, the pressures on my time at the World Bank are such that I have had to adopt a policy of restricting my outside speaking mainly to official occasions.

I do appreciate your writing, and I hope that you will understand my situation.

With best wishes,

Sincerely,

Robert S. McNamara

The Honorable
Herman T. Schneebeli
House of Representatives
Washington, D.C. 20515

DCF: jas

488/2/42

JAN 23 1969

Dear Dr. Farley:

I am indeed grateful for your invitation to lecture at the State University College at Brockport. I regret to say that my time is very much taken up with matters relating to the World Bank, and while I would enjoy being with you, I have had to adopt a policy of declining all but essential speaking engagements. I do hope you will understand my situation.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Rawle Farley
Chairman
Department of Economics
State University College of
New York
Brockport, N.Y. 14420

DCF:jas

488/2 T41

JAN 23 1969

Dear Mr. Flannery:

I am grateful for your invitation to address the Conference of International Executives, and would enjoy doing so. However, the press of business at the World Bank has caused me to adopt a policy of accepting only essential speaking engagements, at least for the time being.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arthur R. Flannery
Deputy Manager
Brown Brothers Harriman & Co.
59 Wall Street
New York, N.Y. 10005

DCF:jas

488/2/40

JAN 17 1969

Dear Howard:

Many thanks for your letter of January 10 describing the various interests of the Mission Enterprise Loan and Investment Committee of the Methodist Board of Missions.

We have an active program of cooperation with church groups interested in development and related activities, and I would suggest that Mr. Brimijion get in touch with Mr. Harold N. Graves, Jr., Associate Director of Development Services at the Bank, or Mr. David Fulton, Chief of Public Affairs, either of whom would be glad to explore the possibilities of cooperation with him.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Howard J. Samuels
Administrator, Small Business
Administration
Washington, D.C. 20416

DCF:lmr

c.c. Mr. Graves, Mr. Fulton with copy of incoming

488 / 2 / 39

JAN 15 1969

Dear Shep:

Many thanks for your note. I too regret that it was not possible for me to participate in the Princeton conference, but it came at a particularly bad time for me -- just back from a long trip and then a bout with 'flu.

I read the newspaper accounts of the seminar and I shall be looking forward to receiving the report and other material you propose to send me.

If I have any suggestions or comments I shall certainly send them along.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Shepard Stone
International Association
for Cultural Freedom
104 Boulevard Haussmann
Paris (8^e), France

DCF:lmt

488/2/38

JAN 15 1969

Dear Mr. Harper:

Many thanks for your invitation to participate in the World Trade Conference in Providence on March 18. I would greatly enjoy doing so, but unfortunately I have plans for the month of March which will make it impossible for me to be with you.

Thank you for thinking of me and please accept my best wishes for a successful meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William E. Harper
Executive Director
The World Trade Club of the Greater
Providence Chamber of Commerce
Howard Building
Box 1, 10 Dorrance Street
Providence, Rhode Island 02903

DCF:lmc

488/2/37

JAN 15 1969

Dear Dean Brown:

Your program for the meeting of senior executives in Nassau sounds outstanding and I am grateful for your invitation to take part in it. I am sorry to say that the week of March 23 is already taken up with other commitments -- a fact which I regret, but which I would regret more if Barbara Ward were not expected to be there to uphold the cause of world development. She will, I know, do a splendid job, and since she is well versed on the Bank's future plans perhaps you can impose on her to cover some of the questions you wanted me to talk about.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean Courtney C. Brown
Graduate School of Business
Columbia University
New York, New York 10027

DCF:lmt

488/2/36

JAN 15 1969

Dear Mr. Rukeyser:

I would gladly be interviewed by you on World Bank matters some time in the latter part of February, and if you would be kind enough to call my office, we will arrange a mutually convenient appointment.

As to Issues and Answers, I am grateful for your continuing interest but I do not feel that it would be advisable for me to appear on the program at this time.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Louis Rukeyser
Economic Editor
American Broadcasting Company
1330 Avenue of the Americas
New York, New York, 10019

DCF:lmt

488/2/35

JAN 15 1969

Dear Mr. Schneider:

I am grateful to Franklin Murphy for his good opinion of me, and to you for your cordial invitation to attend the University for Presidents in Honolulu in the spring; and I would of course enjoy seeing my old friend Arjay Miller there. Unfortunately, however, I have commitments for that period which will prevent me from being with you -- a matter of regret, because your program sounds most interesting.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles I. Schneider
Young Presidents' Organization, Inc.
375 Park Avenue
New York, N.Y. 10022

DCF:lmt

488/2 134

JAN 15 1969

Dear Mr. Vollmer:

Many thanks for your letter of January 3, 1969. The basic point of disagreement with me, mentioned in your second paragraph, seems to relate to the means of limiting family size. I respect your beliefs, and am fully aware of the concern of your Church in this matter. In this connection, I only wish to say that we here at the Bank would certainly include among the methods of family planning those which are sanctioned, as I understand it, by the Roman Catholic Church.

In any event, I am grateful for your views, and glad that you realize the motivation which underlies our interest in the population problem.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Alberto J. Vollmer
Oficina de la Hacienda Santa Teresa
Avenida Vollmer
Urbanizacion San Bernardino
Caracas, Venezuela

DCF:1mt

488/2 /33

JAN 15 1969

Dear Brother Daniel:

Once again I am deeply honored by your invitation to receive the Doctor of Laws degree from La Salle College on June 1. Unfortunately, however, the demands on my time are such that I would not be able to prepare an address worthy of the occasion, and I must therefore decline, but with many thanks to you and the Board of Trustees for thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Brother Daniel Bernian, F.S.C.
President, La Salle College
Philadelphia, Pa. 19141

DCF:lmt

488/2/32

JAN 15 1969

Dear Mr. El-Sayeh:

Many thanks for your note of January 6.
I am glad you enjoyed the copy of "The
Essence of Security", and I am grateful
indeed for your comments about my address to
the Economic and Social Council.

Allow me to reciprocate your New Year's
greetings and best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hamed A. El-Sayeh
Under Secretary of State
Ministry of Economy & Foreign Trade
Cairo, United Arab Republic

DCF:1mt

488/2 B1

JAN 15 1969

Dear Mr. Corbitt:

I would greatly enjoy being with you in San Diego on May 15 and 16, but unfortunately, my schedule at the Bank is such that I have had to adopt a policy of holding my outside speaking to a minimum. I am therefore unable to accept your invitation, but I do thank you for thinking of me, and I hope you will understand my situation.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Charles W. Corbitt
President, California Mortgage
Bankers Association
243 Kearny Street
San Francisco, California 94108

DCF:lmt

488/2/30

JAN 10 1969

Dear Dr. Gilbert:

I am grateful for your letter of December 16, and pleased to know that you approve of the Bank's policies, particularly in the areas of population and agriculture.

With regard to your own country, the Bank greatly values its past relationships with Ecuador -- where our previous lending has been directed to the improvement of several key sectors of the economy, including agriculture, and where we expect to be active in the future. I am fully aware of the difficult problems you mention in regard to farm credit. This is a field in which the Bank hopes to become generally more active, although in many countries we are hampered in making loans for this purpose by the lack of suitable domestic institutions through which to work,

I would point out that the Bank has already made a loan for the development of livestock to the Government of Ecuador. The proceeds are being channeled through Banco Nacional de Fomento and COFIEC. Should you be interested in inquiring about the possibility of obtaining funds from this loan, I am sure that representatives from these institutions would be happy to discuss the situation with you.

Thank you for writing, and please accept my best wishes.

Sincerely,

Robert S. McNamara

Dr. Abdon Arturo Gilbert M.
Colon No. 103 y Malecon
Guayaquil, Ecuador

DCF:jas

Final of letter cleared with Western Hemisphere

488/2/29

JAN 10 1969

Dear Major Bodling:

I am pleased to enclose a photograph,
which I have signed. I send this along
with my best wishes.

Sincerely,

Robert S. McNamara

Major Walter J. E. Bodling, USA
3rd Admin. Co.
APO New York 09036

Enclosure
DCF:lmt

488/2/28

JAN 10 1969

Dear Mr. Egeland:

While grateful for your letter of December 23, it will not be possible for me to accept the invitation to speak to your Conference a year from next June. The press of business at the Bank, which shows no sign of diminishing, has forced me to adopt a policy of holding my speaking to a minimum.

I do hope you will understand my situation and that you will accept my best wishes for a successful meeting.

Sincerely,

Robert S. McNamara

Mr. Leif Egeland
National Chairman, The South
African Institute of International Affairs
Jan Smuts House
University of the Witwatersrand
Johannesburg, South Africa

DCF: lmt

488/2/27

JAN 10 1969

Dear Mr. Knight:

I am grateful to you for writing in support of the invitation from the Greater Williamsport JayCeas.

Unfortunately, it is not possible for me to accept this, and I have so advised them, but I am grateful to you for writing.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Woodrow A. Knight
President, Northern Central
Bank and Trust Company
Williamsport, Pennsylvania

DCF:imt

488/2/26

JAN 10 1969

Dear Mr. Cain:

I am indeed grateful for your invitation to address the Comstock Club of Sacramento, whose excellent reputation and standing are well known to me.

At present I have no plans to visit the West Coast, and because I found my schedule at the World Bank to be extremely demanding, I have had to adopt a policy of strictly limiting my outside speaking.

If my situation should change, I will certainly let you know. Meanwhile, I am grateful for your invitation.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Edward Cain
President
The Comstock Club Inc.
2206 K Street
Sacramento, California 95816

DCF:jas

488/2/25

JAN 9 1969

Dear Mr. Willens:

I am glad to have your letter of December 27, as well as the copies of your letters to John Gardner and Franklin Murphy.

Rather than comment on your ideas at this time, except to say that I think your concerns are soundly based, I would prefer to talk them over with you in person. To that end, I shall certainly try to schedule an appointment when you let me know that you are coming to Washington.

Sincerely,

Robert S. McNamara

Mr. Harold Willens
Business Executives Move for Vietnam Peace
800 W. Pico Boulevard
Los Angeles, California 90015

DCF:lmt

488/2/24

JAN 8 1969

Monsieur le Président,

Je tiens à vous remercier très sincèrement du volume de poèmes que vous m'avez adressé et de la touchante dédicace que vous y avez incluse. Il m'est difficile de trouver les mots pour vous témoigner le degré de ma gratitude. Ce cadeau m'est doublement précieux du fait qu'il est personnel et que je nourris un profond amour pour la poésie. Certes, mes connaissances en la matière se limitent pratiquement à la poésie anglaise; mais votre cadeau me fournit une nouvelle incitation pour combler mes lacunes.

Je saisis cette occasion pour vous adresser mes sentiments les plus chaleureux et pour vous dire le plaisir avec lequel j'envisage de vous rendre visite au Sénégal en 1969.

Veuillez agréer, Monsieur le Président, les assurances de ma haute considération.

(Signed) Robert S. McNamara

Robert S. McNamara

Son Excellence M. Léopold Sédar Senghor
Président de la République du Sénégal
Dakar, Sénégal

PB:jhg

488/2/23

JAN 8 1969

Dear Mr. Charles:

I wish it were possible for me to accept your kind invitation to deliver a paper to the Oxford United Nations Association but at the present time the demands of World Bank business are forcing me to decline virtually all invitations to speak.

I do hope to have an opportunity to visit Oxford in the not-too-distant future, and when I do I would enjoy meeting informally with the U.N. Association.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. David Charles
Beck Hall
19-26 Sleetly Road
Swansea, Wales

DCF:lmt

488/2/22

JAN 8 1969

Dear Mr. Cahill:

I am indeed grateful for your invitation to attend the Pre-Inaugural reception of the Michigan State Society. Unfortunately, a previous engagement on Friday, January 17 will prevent me from attending, but it was kind of you to think of me.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Raymond E. Cahill
Chairman
Pre-Inaugural Capitol Hill
Reception
Michigan State Society
Suite 818, 1028 Connecticut Ave., N.W.
Washington, D.C.

DCF:jas

488/2/21

January 8, 1969

Dear Rudy:

I have just returned from a brief vacation to find your letter of December 18. I am most grateful for your invitation to attend the Annual Monetary Conference of the American Bankers Association. I should like to accept but, much to my regret, I find a previously planned trip abroad will make this impossible. Many thanks for thinking of me.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R.A. Peterson
Chairman of the Conference
The American Banking Association
90 Park Avenue
New York, New York 10016

DCFulton:RSMcNamara:ml

488/2/20

JAN 7 1969

Dear Dr. Healey:

It was kind of you to take the time to write about my address to the Board of Governors and I am glad you approve of our determination to be helpful in the particularly poor countries.

I am grateful for the copy of the paper you wrote when you were with the E.D.I. I shall read it with interest.

With best wishes,

Sincerely,

Robert S. McNamara

Dr. Derek Healey
Department of Economics
The University of Adelaide
Adelaide, S. Australia

RSM/DCF:lm

488/2/19

JAN 7 1969

Dear Mr. Hopwood:

I am pleased to give you permission to reprint my speech to the Annual Meeting of the World Bank's Governors in "Interstate", and I would be grateful for two or three copies of the magazine when it comes out.

In the event that an extra copy of my speech might be useful to you, I enclose one.

Sincerely,

Robert S. McNamara

Mr. Ian G. Hopwood
66 Derby Road
Caergwrle
Nr. Wrexham
Denbighshire, Gt. Britain

Enclosure

DCF:lmr

488/2/17

JAN 7 1969

Dear Mr. Izzo:

I am sorry to say that I have commitments in April which will prevent me from being with you on the 19th, but I am grateful for your invitation and hope that the Chapter Dinner is a great success.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Len Izzo
Fraternity of Phi Gamma Delta
Nu Epsilon Chapter
135 Hall of Fame Terrace
New York, N.Y. 10053

DCF:lmf

488/2/17

JAN 7 1969

Dear Reverend Taylor:

I am grateful for your very kind note.

It is good to know that you approve of the directions we are taking at the Bank, and that we have your support in our efforts to increase the volume and improve the quality of international development assistance.

With best wishes,

Sincerely,

Robert S. McNamara

The Reverend Theophilus M. Taylor
The United Presbyterian Church
in the United States of America
General Council
475 Riverside Drive
New York, N.Y. 10027

DCF:imt

488/2 116

JAN 7 1969

Dear Mr. González:

Many thanks for your invitation to speak at your scholarship dinner. I would enjoy doing so. Unfortunately, however, Adam Yarmolinsky was correct in his surmise that it would not be possible for me to appear in connection with fund raising activities. Also, much as I would like to be of assistance to the Club Harvard, I would find it difficult to visit Mexico within the next six months. My schedule here is quite demanding, and the time available for travel in the immediate future is already committed to a program of visits to several of the Bank's other member countries.

I do appreciate your thinking of me. Please accept my best wishes for a successful dinner.

Sincerely,

Robert S. McNamara

Mr. Gregorio González Mariscal
Club Harvard de Mexico, A.C.
Tercuato Tasso 335
Mexico 5, D.F.

DCF:lmt

January 7, 1969

File

488 / 2 / 15

Dear Mr. Allen:

I would be glad to meet with you and
the management group at McGraw-Hill. May
I suggest 1:00 p.m. Monday, January 27?

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Joseph H. Allen
President
McGraw-Hill Publications
330 West 42nd Street
New York, N. Y. 10036

Date file: Jan 23

488/2/14

JAN 7 1969

Dear Mr. Shaw:

I was most interested to learn of your plans for "The Conference on National Priorities". Certainly the active and widespread involvement of thinking citizens in these questions is essential to the future well-being of the Country, and I wish you well in getting the Conference established.

Much as I would like to be helpful, however, I do not think it would be compatible with my role at the World Bank to join in the effort. I am sorry that this is the case, but in becoming an international official one has to make certain sacrifices. Active participation in organizations concerned purely with U.S. affairs is one of them.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Michael Stephan Shaw
First Chicago International
Finance Corporation
38 South Dearborn Street
Chicago, Illinois 60690

DCF:lmt

488/2 113

JAN 6 1969

Dear Congressman Rees:

I have just returned from a brief vacation to find your letter of December 18. I have inscribed a photograph to you which I enclose with my very best wishes.

May I say also that I greatly appreciate your interest in the World Bank and in the replenishment of IDA.

With best wishes,

Sincerely,

Robert S. McNamara

The Honorable
Thomas M. Rees
House of Representatives
Washington, D.C.

DCF:jas

488/2/12

JAN 6 1969

Dear Mr. Compton:

Many thanks for your invitation to participate in the National Convocation on the Challenge of Building Peace. I would greatly enjoy doing so, but unfortunately I already have commitments for early March which will prevent me from being with you.

Best wishes for a successful Convocation.

Sincerely,

Robert S. McNamara

Mr. Randolph P. Compton
Chairman, Board of Trustees
The Fund for Education in World Order
16 West 46th Street
New York, N.Y. 10036

DCF:jhg

488/2/11

JAN 6 1969

Dear Dr. Danielian:

I am grateful for your invitation to discuss the foreign aid program with representatives of your member companies, but in view of my role as an international civil servant I do not think it appropriate for me to comment on U.S. policy in that area.

With best wishes,

Sincerely,

Robert S. McNamara

Dr. N. R. Danielian
President
International Economic Policy Association
1625 Eye Street, N.W.
Washington, D.C. 20006

DCF:lm

488/2/90

JAN 6 1969

Dear Senator Jordan:

In response to your letter of December 26, I regret to say that the International Bank for Reconstruction and Development would not be able to assist in financing forest products industries in the United States. Our loans are entirely directed to supporting development projects in the less developed of our 110 member countries.

It occurred to me that it might be useful to you and your staff to have some basic information on file about the Bank, and I am asking that this be sent to you separately.

With kindest regards and best wishes,

Sincerely,

Robert S. McNamara

The Honorable Len B. Jordan
United States Senate
Washington, D.C. 20510

DCF:1mt
c.c. to Mrs. Eliason with incoming for action

480/2/9

JAN 6 1969

Dear Mr. Logelin:

I appreciate your writing in support of the invitation from Reverend Tempelman.

As I explained to him in an earlier letter, the demands on my time at the World Bank make it impossible for me to participate in the 1969 Lenten Series. I am sorry that this is the case, and am grateful to both of you for having written.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Edward C. Logelin
Vice President
United States Steel Corporation
208 South La Salle Street
Chicago, Illinois 60690

DCF:jas

480/218

JAN 6 1969

Dear Charlie:

Much as I would enjoy addressing the Wolverine Club, as well as accommodating you, I am sorry to say that I have plans for next June which would make it impossible for me to visit Lansing.

Everything is going well with me but I am finding life at the World Bank about as hectic as it was at the Pentagon.

Many thanks for your good wishes, which I reciprocate.

Sincerely,

Robert S. McNamara

Mr. Charles H. Hewitt
Consultant, The Detroit Bank
and Trust Company
Detroit, Michigan 48231

DCF:lmt

488/2/7

JAN 3 1969

Dear Miss Toigo:

Despite your indication that no reply to your letter was necessary, I do want to thank you for your kind words.

Letters like yours are one of the nicest rewards of public service, and I am most grateful to you for taking the trouble to write.

With best wishes,

Sincerely,

Robert S. McNamara

Miss Flora Toigo
301 East Walnut Street
Bened, Illinois 62009

DCF:jas

488/2/6

JAN 3 1969

Dear Mr. Ostrander:

I am grateful for your invitation to address the African-American Chamber of Commerce. I would enjoy doing so, but not without the benefit of firsthand experience which I do not now possess. Sometime in the next few months I intend to visit several of our member countries in Africa, and I would prefer to wait until after that visit before considering the possibility of speaking.

Sincerely,

Robert S. McNamara

Mr. F. Taylor Ostrander
President
African-American Chamber of
Commerce, Inc.
99 Church Street
New York, N.Y. 10007

DCF:jas

480/215

JAN 3 1969

Dear Mr. Erath:

I have just returned from a brief vacation to find your letter of December 16. I do not know what I might contribute in the way of advice that would be useful to the Los Angeles Technical Services Corporation but certainly I would be glad to meet with you and Mayor Yorty's Executive Assistant when you are next in Washington. May I suggest that you contact my office to arrange an appointment?

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Edward H. Erath
Los Angeles Technical Services
Corporation
3600 Wilshire Boulevard
Los Angeles, California 90005

DCF:jas

488 / 2 / 14

JAN 3 1969

Dear Mr. Calder:

I am honored by your invitation to address the International Law Club of the Harvard Law School. I would indeed enjoy doing so, but unfortunately my duties at the Bank force me to decline. The problem is not so much in fixing on a date to meet with you as it is in finding the time to prepare an address worthy of the group.

Thank you for thinking of me.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. Duncan G. Calder III
Associate Program Chairman
Harvard International Law Club
Harvard Law School
Cambridge, Massachusetts

DCF:jhg

488/2/B

JAN 3 1969

Dear Mr. Kamani:

I was delighted to receive your letter of December 17 and the original of the Laxman cartoon from the Times of India. It was thoughtful of you to send this to me, and I am most grateful.

With best wishes,

Sincerely,

Robert S. McNamara

Mr. P.R. Kamani
Kamani Brothers Private Ltd.
Kamani Chambers
Nicol Road, Ballard Estate
Bombay, India

DCF:jhg

488/2/2

JAN 2 1969

Dear Mr. Monroe:

My thanks to you and Reuven Frank for your kind invitation to the reception for the NBC News correspondents on January 7.

I would enjoy being with you, but unfortunately my schedule for that day is already committed.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. William B. Monroe, Jr.
Director, NBC News
4001 Nebraska Avenue, N.W.
Washington, D.C. 20016

DCF:jhg

488/2/1

JAN 2 1969

Dear Mr. Thomson:

I would greatly enjoy attending the Annual Banquet of the Overseas Bankers Club on February 3 but unfortunately commitments in Washington that day will prevent me from being present.

Many thanks for inviting me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. John Thomson
The Overseas Bankers Club
7 Lothbury
London, E.C.2., England

DCF:jas