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THE WORLD BANK
Washington, D.C.

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1818 H Street NW
Washington DC 20433
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McNamara Paper

Maddox Chronological file, 1977 (Jan-Dec)

Vol 15

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493/1/201

DEC 23 1977

Dear Mr. Pino:

Thank you for your letter and its warm invitation to speak at the inauguration of the International Laboratory for Research on Animal Diseases in Nairobi next April.

I appreciate your thinking of me in this connection and regret that a previous commitment for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. John A. Pino
Chairman, ILRAD Board of Trustees
Room 2300
1133 Avenue of the Americas
New York, New York 10036

JLMaddux:mmm
December 22, 1977

1.1 Int'l Lab. for Research on Animal Diseases
Pino, J.

493/1/200

DEC 22 1977

Dear Mr. Seigal:

Thank you for your letter requesting my comments on Okinawa.

I appreciate the importance of such a study and regret that I must decline. In my present position as an international civil servant heading a specialized U.S. agency with 130 member governments, it would be inappropriate for me to comment on the past or present defense policies of any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the success of your study.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Albert Seigal
Independence Hill
Van Vorris Road
Box 451
Morgantown, West Virginia 26505

JLMaddux:mam
December 20, 1977

4.16 Seigal, A.

493/1/199

DEC 22 1977.

Dear Mr. Miner:

Thank you for your letter and its gracious invitation to address the Mid-America Committee.

Unfortunately, I will again have to decline. The press of business here in Washington, compounded by necessary visits to our developing member countries, just do not make it possible for me to accept many outside commitments.

I do appreciate your thinking of me. It was kind of you to write again.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas H. Miner
President
The Mid-America Committee
135 South LaSalle Street
Chicago, Illinois 60603

JLMaddux:mwm
December 21, 1977

1.1 The Mid-America Committee
Miner, T.

493/1/198

DEC 22 1977

Dear Dr. Leitenberg:

Thank you for your letter requesting an interview in connection with the recent U.N. proposal on disarmament and development.

I appreciate your thinking of me in this connection, and regret having to decline. I will, in fact, be out of the city during much of the period you indicate.

But quite apart from that, I am afraid I could not be very helpful on OSD's 1963-64 defense industry conversion studies, or the US-USSR discussions during that period. These events were 15 years ago, my memory of the details is not reliable, and I have no files at hand with which to refresh it.

I do, however, have a suggestion. If you have not done so already, I would recommend you get in touch with Dr. Rudolph A. Winnacker, who was for many years the official historian of OSD. He is retired now, but I understand he still works part-time in that office, and that he is available on (202) 695-0700. He may well be able to help you in this matter.

It was very thoughtful of you to write to me, and please accept my best wishes for the success of what is manifestly an important project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Milton Leitenberg
Center for International Studies
Cornell University,
170 Uris Hall
Tower Road
Ithaca, New York 14853

JIMaddux:mwm
December 21, 1977

2.5 Leitenberg, M.

493/1/197

DEC 21 1977

Dear Mr. Cho:

Thank you for your letter and its warm invitation to address the American Society for Public Administration next April.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Yong H. Cho
Office of the Assistant Secretary
for Policy Development and Research
Department of Housing and Urban Development
Washington, D.C. 20410

JMaddux:mwa
December 19, 1977

1.1 Am. Society for Public Administration
Cho, Y.

493/1/196

DEC 19 1977

Dear Ms. Littlefield:

Thank you for your letter and its warm invitation to talk to the Congressional Seminar participants sometime next year.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank work.

But we would be happy to have the group visit the Bank and talk with one of our staff members. If you would like to arrange for such a visit, please call Mr. Paul Danquah (477-2365).

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Cyndy Littlefield
Director
Congressional Seminar
The Washington Workshops
1329 E Street, N.W., Suite 1111
Washington, D. C. 20004

JIMaddux:mwm
December 15, 1977

1.1 Congressional Seminar
Littlefield, C.

cc: Mr. Danquah

493/1/195

DEC 19 1977

Dear Mr. McFarlane:

Thank you for your letter and its warm invitation to address a futures studies conference in Grahamstown next July.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. J. McFarlane
Director
The 1820 Settlers National Monument
Foundation
P.O. Box 304
Grahamstown 6140
South Africa

JLMaddux:mwm
December 15, 1977

1.1 The 1820 Settlers Nat'l Monument Foundation
McFarlane, R.

493/1/194

DEC 19 1977

Dear Tom:

Thank you for your letter inquiring how the Bank might be able to help the World Mercy Fund establish a hospital in Pikine, Senegal.

I am afraid this is likely to be beyond the scope of our own operations. However, I would suggest that next time you are in Washington you get in touch with Dr. James A. Lee, who directs our Office of Environmental and Health Affairs. He can be reached on (202) 477-6151.

It was thoughtful of you to write to me, and please accept my best wishes for the success of your important work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas C. McGrath, Jr.
110 South Kenyon Avenue
Margate City, New Jersey 08402

JLMaddux:mwm
December 16, 1977

4.2 McGrath, T.

493/1/193

DEC 16 1977

Dear Dr. Diekema:

Thank you for your letter and its warm invitation to be the first Distinguished Lecturer on Business Issues at Calvin College next February or March.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank Meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Anthony J. Diekema
President
Calvin College
Grand Rapids, Michigan 49506

JIMaddux:mwm
December 13, 1977

1.1 Calvin College
Diekema, A.

493A/192

DEC 13 1977

Dear Patricia:

Thank you for your letter inquiring about my personal views of President Kennedy's handling of the Cuban missile crisis.

I hope you will understand that it just is not possible to discuss all the aspects of that very complicated and serious time in the short space of a letter.

I am glad to know of your history project and thought you might like to read the enclosed book, Thirteen Days, by Robert F. Kennedy. Perhaps you can share this with your classmates by giving it to your school library when you have finished with it.

It was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Patricia Kennedy
P.O. Box 63
Chakas Kraal
4430
Natal
South Africa

JLMaddux:mwm
December 9, 1977

3.1 Kennedy, P.

403/1/1991

DEC 12 1977

Dear Ms. Osmena:

Thank you for your letter and its warm invitation to address the Kennedy School of Government next March 1.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for a stimulating lunch.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Maria Victoria Osmena
Vice President, External Affairs
Student Government
Harvard University
John Fitzgerald Kennedy School of Government
Cambridge, Massachusetts 02138

JIMaddux:mwm
December 8, 1977

1.1 Harvard Univ.
Osmena, M.

403/1/190

DEC-12 1977

Dear Mr. Gibson:

Thank you for your letter and its warm invitation to address a conference on "Justice on a Finite Plane" next March or April.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William E. Gibson
Coordinator, Eco-Justice Project
Centre for Religion, Ethics and Social Policy
Anabel Taylor Hall
Ithaca, New York 14853

JIM:dux:mwm
December 8, 1977

1.1 Centre for Religion, Ethics & Soc. Policy
Gibson, W.

493/1 1/189

DEC 12 1977

Dear Lord Ritchie-Calder:

Thank you for your letter, and its warm invitation to contribute a chapter to your forthcoming book, The Future of the World.

I appreciate your thinking of me in this connection, and regret having to decline. The pressures of my work here, compounded by a heavy schedule of travel, just do not permit me the time that such a project would clearly merit.

I do hope you will understand, and please accept my best wishes for what I'm confident is going to be a stimulating volume.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Lord Ritchie-Calder
1, Randolph Place
Edinburgh EH3 7TQ
Scotland

JLMaddux:men
December 7, 1977

4.12 Ritchie-Calder

493/1 HBB

DEC 12 1977

Dear Mr. Heffernan:

Thank you for your note and the copy of your article in The Money Manager.

It was very thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Paul Heffernan
Contributing Editor
The Money Manager
37-A Cornhill Street
Annapolis, Maryland 21401

JIMaddux:mwm
December 8, 1977

3.1 Heffernan, P.

493/1 1087

DEC 12 1977

Dear Mr. Bagby:

Thank you for your letter and its warm invitation to address the National Association of Corporate Real Estate Executives conference next April on the general topic "The Dawn of International Society -- World Economic Forecast for the Next Fifty Years."

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank Meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joseph R. Bagby
President
National Association of Corporate Real
Estate Executives
7799 S.W. 62nd Avenue
South Miami, Florida 33143

JLMaddux:mwm
December 9, 1977

1.1 Nat'l Assoc. of Corp. RealEstate Executives
Bagby, J.

493/1 1186

DEC 12 1977

Dear Ted:

Thank you for your letter on the recent work of the Overseas Development Council. I am pleased to confirm in response that the Bank will again be able to contribute to the O.D.C. budget in calendar 1978, and will provide a sum of \$38,000.

As you know, I believe the work of O.D.C. has been particularly valuable to the Bank as well as to the rest of the development community. At this time, when so many of the leading American thinkers on development issues are entering government, there is a greater need than ever through O.D.C. to expand the dialogue between the official community and other elements who play a part in forming public policy on development issues. I very much hope O.D.C. will be able to continue this valuable work.

With all best wishes for the holiday season,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Reverend Theodore M. Hesburgh, C.S.C.
Chairman of the Board
Overseas Development Council
1717 Massachusetts Avenue, N.W.
Washington, D.C. 20036

John E. Merriam:rgw
December 6, 1977

493/1 1185

DEC 12 1977

Dear Mr. Hamilton:

Thank you for your letter, and its interesting enclosures.

I appreciate your invitation that the Bank furnish financial support for the Conference Board's research on the management of external communications of multinational corporations in the developing country context, and regret that we are not in a position to do so.

Such a study clearly has merit, but it lies outside the purview of our own operations. I do hope you will understand, and please accept my best wishes for the success of the project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter A. Hamilton
Vice President, Public Affairs Research
The Conference Board
845 Third Avenue
New York, N. Y. 10022

JIMaddux:mwm
December 6, 1977

493/1/1984

DEC 6 1977

Dear Mr. Abhyankar:

Thank you for your letter and its interesting enclosure.

I appreciate having your views and it was thoughtful of you to send your paper along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. N. G. Abhyankar
All India Manufacturers' Organization
Jeevan Sahakar
Sir Phirozshah Mehta Road
Bombay 400 001
India

JLMaddux:mwm
December 5, 1977

3.1 Abhyankar, N.

493/1 /183

DEC 5 1977

Dear Mr. Gibraltar:

Thank you for your letter and its warm invitation to participate in the Distinguished Leaders Lecture Series at the Graduate School of Business of Columbia University sometime next February or March.

Unhappily, I must decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert S. Gibraltar
88 Lexington Avenue #17H
New York, N. Y. 10016

JLMaddux:mwm
December 2, 1977

1.1 Columbia Univ.
Gibraltar, R.

493/1 1/82

DEC 1 1977

Dear Mr. Masee:

Thank you for your letter, and its generous comment.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. William H. Masee
69 Water Street
Norway, Maine 04268

JLMaddux:mwm

3.1 Masee, W.

493/1 /181

NOV 29 1977.

Dear Mr. Hayes:

Thank you for your letter and its warm invitation to present the keynote address at the National Management Conference in Killarney next April.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. P. Hayes
Managing Director
Henry Ford & Son, Limited
Cork
Ireland

JLMaddux:mwm
November 23, 1977

1.1 Irish Management Inst.
Hayes, J.

493/1 /180

NOV 28 1977

Dear Mr. Armstrong:

Thank you for your letter and its generous comments about my M.I.T. address.

I appreciate having your views, and it was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. Livingstone Armstrong
1171 Fesby (Vaud)
Switzerland

JLMaddux:mwa
November 22, 1973

3.1 Armstrong, P.

493/1/179

NOV 28 1977

Dear Mrs. Lofving:

Thank you for your letter requesting permission to quote from the Time Essay on my M.I.T. speech in your forthcoming textbook. You may of course do so.

With the thought that it might be helpful, I am enclosing a copy of the complete speech. And, I would appreciate receiving a copy of your text when it is published.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Sara M. Lofving
Editor
Education Department
Pergamon Press, Inc.
Maxwell House
Fairview Park
Elmsford, New York 10523

JIMaddux:mwm
November 22, 1977

4.17 Lofving, S.

493/1/1978

NOV 21 1977

Dear Messrs. Brownell and McCarthy:

Thank you for your letter requesting an interview in connection with your study of codes of conduct to regulate transnational corporations.

I appreciate the importance of your research and regret having to decline. Pressures on my schedule here, compounded by trips to our developing member countries, just do not make it possible for me to devote the time that your project would merit.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. F. William Brownell
Mr. Robert E. McCarthy
Georgetown University
JD-MSFS Joint Degree Program
In International Studies
600 New Jersey Ave., N.W.
Washington, D.C. 20001

JLHaddux:mwm
November 17, 1977

4.14 Brownell, F.

493/1/177

NOV 18 1977

Dear Mr. Alderson:

Thank you for your gracious letter and
the copy of OXFAM's Handbook.

It was very thoughtful of you to send
it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Jeff Alderson
OXFAM
274 Banbury Road
Oxford OX2 7DE
ENGLAND

JLMaddux:mem
November 16, 1977

3.1 Alderson, J.

493/1/176

NOV 18 1977

Dear Professor Cochrane:

Thank you for your letter in connection with the Brookings Institution project on the evolution of U.S. energy policies.

Due to the press of work since leaving the Defense Department, I have not yet had the opportunity to organize my own papers, nor is it likely that I will be able to do so very soon. As a consequence, they are not yet available for outside use.

In view of the pressures on my schedule here, compounded by frequent trips to our developing member countries, I am afraid it will not be possible for me to review or discuss your upcoming drafts, but I do have one suggestion. If you have not already done so, you might wish to chat with Tom Morris, and Paul Ignatius, each of whom served as Assistant Secretary of Defense for Installations and Logistics during the period I was at the Pentagon.

Mr. Morris is now Inspector General of H.B.W., and Mr. Ignatius is President of the Air Transport Association.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor James L. Cochrane
University of South Carolina
College of Business Administration
Columbia, South Carolina 29208

JLMaddux:mwm
November 16, 1977

2.5 Cochrane, J.

493/1/175

NOV 17 1977

Dear Mr. Vogel:

Thank you for your letter and its warm invitation to address your conference on ASEAM and the Pacific Rim in Honolulu on January 13th and 14th.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ezra F. Vogel
Council on East Asian Studies
Harvard University
1737 Cambridge Street
Cambridge, Massachusetts 02138

JLMaddux:mwm
Nov. 15, 1977

1.1 Council on East Asian Studies
Vogel, E.

493/1/174

NOV 17 1977

Dear Mr. Legorreta:

Thank you for your letter which arrived while I was out of the country and the copy of your interesting paper.

I appreciate having your views and it was very thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Luis G. Legorreta
Consejo de Administracion Presidente de Honor
Banco Nacional de Mexico, S.A.
Isabella Catolica 44
Mexico 1, D.F.

JLMaddux:mwm
November 4, 1977

3.1 Legorreta, L.

193/1/173

NOV 16 1977

Dear Mr. Keches:

Thank you for your letter and its warm invitation to speak at the Loyola Lecture series at Boston College sometime in 1978.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George A. Keches
Loyola Lecture Committee
68 Piermont Street
Quincy, Massachusetts 02170

JIMaddux:mwm
November 11, 1977

1.1 Boston College
Keches, G.

693/1/172

NOV 16 1977

Dear Professor Halan:

Thank you for your letter, and its invitation to contribute a paper to the collection of essays to be published in honor of Dr. V.K.R.V. Rao.

I appreciate your thinking of me in this connection, and regret having to decline. The pressures on my schedule, compounded by frequent trips to our developing member countries, unfortunately do not allow me the time that such an essay would clearly deserve.

I do hope you will understand, and please accept my best wishes for the success of your project. It was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Y. C. Halan
Department of Economics
Rajdhani College
University of Delhi
116B-DDA Flats (MIG)
Rajouri Garden
New Delhi-110027, India

JLMaddux:mam
October 4, 1977

4.12 Halan, Y.

693/1/171

NOV 16 1977

Dear Mr. Jeffery:

Thank you for the copy of your book, Unless, which has just reached me on my return from Africa.

I appreciate your sending it to me, and look forward to reading it.

I enclose copies of my two principal statements on the population issue, which you may find interesting.

It was kind of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William P. Jeffery, Jr.
25 Woodland Avenue
Westwood, New Jersey 07675

JLMaddux:mwm
November 14, 1977

3.1 Jeffery, W.

493/1/170

NOV 1 1977

Dear Mr. Lynch:

Thank you for your warm letter, and its generous comments on our recent discussions.

I was delighted to see you at the Annual Meeting, and look forward to chatting with you whenever your work brings you to Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Right Honorable
Phillip Lynch, M.P.
Treasurer of the Commonwealth
of Australia
Parliament House
Canberra, A.C.T., 2600
Australia

JLMaddux:mnw
October 27, 1977

2.5 Lynch, P.

NOV 1 1977

493/1/169

Dear Dr. MacDonell:

Thank you for your letter and its warm invitation to speak at your Symposium on Human Development at St. Francis Xavier University next July.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Malcolm MacDonell
President
St. Francis Xavier University
Antigonish, Nova Scotia B2G 1C0

JIMaddux:mwm
October 31, 1977

1.1 St. Francis Xavier Univ.
MacDonell, M.

NOV 1 1977

493/1/168

Dear Dr. Ferris-Prabhu:

Thank you for your letter and its generous comments about the Time Essay on my MIT speech.

I have enclosed a copy of the full text. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Albert V. Ferris-Prabhu
Rural Route 2, Box 121
Shelburne, Vermont 05482

JLMaddux:mwn
November 1, 1977

493/1/167

OCT 20 1977

Dear Dr. Baker:

Thank you for your warm letter, and its generous comments on my appearance on the MacNeil/Lairer Report.

As you know, the interview dealt with a number of points connected with the address I made to the World Bank's Board of Governors. With the thought that you may find it interesting, I have enclosed a copy of that speech.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Oren Muling Baker
2151 East Avenue, G
Rochester, N.Y. 14610

JLMaddux:pam
October 18, 1977

OCT 20 1977

493/1/166

Dear Mr. Henry:

Thank you for your letter and its warm invitation to address The Constock Club in Sacramento sometime in the next few months.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Paul W. Henry
President
The Constock Club Inc.
2206 K Street
Sacramento, California 95816

JLMaddux:pam
October 18, 1977

493/A/165

OCT 20 1977

Dear Adlai:

Thank you for your letter of October 12 urging me to accept Dr. Rolf Well's warm invitation to deliver the annual Walter E. Heller Lecture at Roosevelt University.

As I explained to Dr. Well, pressures on my schedule here, compounded by trips to our developing countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I appreciate your thinking of me in this connection, and regret that I cannot accept the invitation.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

The Honorable
Adlai E. Stevenson
United States Senate
Washington, D.C. 20510

PAMuddiman:pam

493/1/164

OCT 18 1977

Dear Mr. Lee:

Thank you for your warm letter, and its generous comments on The Essence of Security.

It was thoughtful of you to take the time to write.

My best wishes for success in your studies at the University of Montana.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ken Lee
403 Aber
University of Montana
Missoula, MT 59801

PAMuddiman
October 17, 1977

493/1/163

OCT 18 1977

Dear Mr. Wellman:

Thank you for your letter and its gracious invitation to address the Engineering Foundation Conference next April.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Lewis C. Wellman
Wellman Associates International
Post Office Drawer 1158
Palm Desert, California 92260

JLMaddux:mwm
October 13, 1977

1.1 Engineering Foundation Conf.
Wellman, L.

493/1/162

OCT 18 1977

Dear Mr. Depies:

Thank you for your letter and its warm invitation to address the Investment Analysts Society of Chicago next February.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. James E. Depies
The Investment Analysts Society of Chicago
130 North Michigan Avenue
Chicago, Illinois 60601

JLMaddux:mwm
October 13, 1977

1.1 Investment Analysts Soc. of Chicago
Depies, J.

493/1/1961

OCT 18 1977

Dear Judge Bramwell:

Thank you for your letter discussing the problems of Jamaica.

I appreciate having your views and it was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Henry Bramwell
United States District Judge
United States District Court
Eastern District of New York
225 Cadman Plaza East
Brooklyn, New York 11201

JIMaddux:mmm
October 14, 1977

3.1 Bramwell, H.

493/1/160

OCT 18 1977

Dear Mr. Nelson:

Thank you for your letter and its warm invitation to address the students at American University next spring.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. John C. Nelson
Director
Kennedy Political Union
The American University
Massachusetts and Nebraska Aves., N.W.
Washington, D.C. 20016

JLMaddux:mmm
October 14, 1977

1.1 American Univ.
Nelson, J.

493/1/159

OCT 18 1977

Dear Ms. Hawkins:

Thank you for your warm letter, and its generous comments on my recent address to the World Bank's Board of Governors.

With the thought that you may find it interesting, I have enclosed a copy of the full text.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Marjory Hawkins
2114 Janeson St.
Millcrest Heights, Maryland 20031

JJMaddux:swm
October 14, 1977

3.1 Hawkins, M.

OCT 18 1977

493/1/158

Dear Mrs. Taylor:

Thank you for your warm letter, and its generous comments on my reappointment as President of the World Bank.

With the thought that you may find it interesting, I am enclosing a copy of my recent address to the Bank's Board of Governors.

It was very kind of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Ruth K. Taylor
566 Kenilworth Avenue
Glen Ellyn, Illinois 60137

JIMaddux:mwm
October 14, 1977

3.1 Taylor, R.

493/1/157

OCT 11 1977

Dear Mr. Reddy:

Thank you for your warm letter and
its generous comments.

It was very thoughtful of you to write
to me.

Sincerely,

((Signed) Robert S. McNamara
Robert S. McNamara

Mr. K. B. Manivenkata Reddy
1, Konena Agrahara
Bangalore - 560 017
India

JLMaddux:mwm
October 10, 1977

3.1 Reddy, K.B.

493/1/156

OCT 10 1977

Dear Dr. Bhatt:

Thank you for your letter and its warm invitation to be a guest speaker at Buffalo sometime in the future.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating lecture series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Bhal J. Bhatt
Project Director
School of Management
International Management and Policy
Analysis Project
State University of New York at Buffalo
133 Crosby Hall
Buffalo, New York 14214

JLMaddux:mwm
October 7, 1977

1.1 St. Univ. of NY at Buffalo
Bhatt, B.

493/1/155

October 10, 1977

Dear Mr. Farragher:

Thank you for your warm letter, and its generous comments on my appearance on the MacNeil/Lehrer Report.

As you know, the interview dealt with a number of points connected with the address I made to the World Bank's Board of Governors. With the thought that you may find it interesting, I have enclosed a copy of that speech.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Shaun Farragher
P. O. Box 270
Edgewater, New Jersey 07020

JLMaddux/RMcNamara:bmm
Oct. 10, 1977

493/1/154

OCT 10 1977

Dear Mr. Jathar:

Thank you for your letter and its generous comments on my appearance on the MacNeil/Lehrer Report.

As you know, the interview dealt with a number of points connected with the address I made to the World Bank's Board of Governors. With the thought that you may find it interesting, I have enclosed a copy of that speech.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Vijay Jathar
6106 - 42nd Avenue
Hyattsville, Maryland 20781

JLMaddux:mwm
October 5, 1977

3.1 Jathar, V.

493/1/153

Dear Dr. Weil:

Thank you for your letter and its warm invitation to deliver the Walter E. Heller Lecture for 1978.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Rolf A. Weil
President
Roosevelt University
430 South Michigan Avenue
Chicago, Illinois 60605

JLMaddix:mwm
October 5, 1977

1.1 Roosevelt Univ.
Weil, R.

493/1/152

OCT 10 1977

Dear Mr. Zinman:

Thank you for your warm letter, and its suggestion that I address the State Department's Executive Seminar in National and International Affairs sometime in the coming months.

I appreciate your thinking of me in this connection, but the problem is that my travel schedule makes it very difficult for me to accept outside engagements, as interesting as this one would clearly be.

I do have a suggestion, however. My colleague, Mr. William Clark, Vice President, External Relations, would be a very stimulating and informative guest lecturer for the seminar, and I would recommend that Ambassador Van Hollen explore with him a mutually convenient date, should you decide to schedule a talk on the work of the Bank.

It was thoughtful of you to write to me, and please accept my best wishes for what I am sure will be a fascinating year.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bernard Zinman
6934 Churchill Road
McLean, Virginia 22101

JIMaddux:mwm
October 5, 1977

cc: Mr. Clark

1.1 State Dept. Executive Seminar
Zinman, B.

493/1/151

OCT 10 1977

Dear Mr. Bhandary:

Thank you for your letter commenting on the problems facing Nepal.

I appreciate having your views and it was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. S. R. Bhandary
Boite Postale 97
Brazzaville
People's Republic of the Congo

JIMaddux:mmm
October 7, 1977

3.1 Bhandary, S.

493/1/150

OCT 10 1977

Dear Dr. Roberts:

Thank you for your letter and its generous comments on my appearance on the MacNeil/Lehrer Report.

As you know, the interview dealt with a number of points connected with the address I made to the World Bank's Board of Governors. With the thought that you may find it interesting, I have enclosed a copy of that speech.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Ellis W. Roberts
President
Lackawanna Junior College
Wilkes-Barre Center
69 Public Square
Wilkes-Barre, Pennsylvania 18701

JLMaddux:mwa
October 7, 1977

3.1 Roberts, E.

493/1/149

OCT 10 1977

Dear Mr. Murphy:

Thank you for your letter and its generous comments about my appearance on the MacNeil/Lehrer Report.

The support of organizations such as yours is vital to the Bank and I am delighted that you found our financial seminar so effective. I look forward to seeing you at the next one.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Daniel L. Murphy
President
First National Bank of Florida
P.O. Box 1810
Tampa, Florida 33601

JLMaddux:mwm
October 5, 1977

3.1 Murphy, D.

cc: Mr. Bennett

493/1/148

OCT 6 1977

Dear Mr. Bambade:

Thank you for your letter, and the copy
of your study.

It was very thoughtful of you to send it
along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Yves Bambade
176 Bd. Malesherbes
Paris 75017
France

JIMaddux:mwn
October 4, 1977

3.1 Bambade, Y.

493/1/147

OCT 6 1977

Dear Dr. Wedge:

Thank you for your letter and its interesting enclosure. Unfortunately, the project you describe -- despite its merits -- lies outside the scope of the World Bank's activities.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Bryant Wedge
President
Institute for the Study of National Behavior
1629 K Street, N.W. Suite 400
Washington, D.C. 20006

JLMaddux:mwm
October 4, 1977

4.2 Wedge, B.

OCT 6 1977

493/1/146

Dear Professor Ulam:

It was thoughtful of you to write to me, endorsing the request of your student, Mr. Sestanovich, for an interview in connection with his doctoral research on nuclear non-proliferation.

I do recognize the importance of the study, and in the event he has not already done so, I would suggest that Mr. Sestanovich try to get in touch with some of my former colleagues who were involved with the issue in the early 1960s: Paul Witze, Adam Yarmolinsky, Herbert York, and Harold Brown.

In addition, he might want to chat with Dr. R. A. Winnacker, former historian of the Office of the Secretary of Defense. Though Dr. Winnacker has now retired, I believe he still resides in the Washington area.

As for myself, I am afraid that the limitations circumscribing my present office are genuine, and I do hope that you and Mr. Sestanovich will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Adam S. Ulam
Harvard University
Russian Research Center
1737 Cambridge Street
Cambridge, Massachusetts 02138

JLMaddux:mwm
October 4, 1977

4.14 Sestanovich, S.

493/1/145
OCT 6 1977

Dear Mr. Olson:

Thank you for your thoughtful letter regarding the counseling work you are doing with Vietnam veterans. I can appreciate your concern that one should try to view that difficult historical period in the light of all its complex elements.

It was good of you to ask me, but I am afraid that I am not really the appropriate one to comment on the matter. One reason is that in my present position as an international civil servant, heading a U.N. development agency with 129 member nations, it is just not correct for me to comment on the military policies of any of these countries, including my own.

But even were that not the case, there is another reason why I have personally refrained from commenting on the Vietnam issue. And that is that I do not believe that anyone deeply involved in a matter of that complexity can be wholly objective about his own role. I believe that now, and I believed it then. And it was because of that belief that prior to leaving the Defense Department I directed that the original records be compiled so that historians and others would have the opportunity to study them, and draw their own conclusions.

That collection came later to be called, "The Pentagon Papers," and serves as an important source for forming an independent judgment about the issues.

It is encouraging that you and those you are trying to help, and other concerned individuals everywhere, discuss these questions, and try to arrive at balanced judgments. That is what freedom of inquiry is all about, and it is a very precious and essential freedom for us all.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gary L. Olson
16203 Genie Drive
Anoka, Minnesota 55303

October 4, 1977

693/1/144

Dear Mr. Hixson:

Thank you for your letter and its generous comment on my appearance on the MacNeil/Lehrer Report and indicating your interest in working for the World Bank.

I have forwarded your letter to our Personnel Department and have asked them to explore the possibility of employment with you.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. William F. Hixson
Route 4 Box 502
Greensburg, Kentucky 42743

cc: Mr. Clarke

JIMaddux:RSMcNamara:ml

4.18 Hixson, W.

4931/143

OCT 4 1977

Dear Mr. Gerdes:

Thank you for your warm letter, and its generous comments on my appearance on the MacNeil/Lehrer Report.

As you know, the interview dealt with a number of points connected with the address I made to the World Bank's Board of Governors. With the thought that you may find it interesting, I have enclosed a copy of that speech.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Donald W. Gerdes
2611 Melissa Apartment 4
Memphis, Tennessee 38127

JLMaddux:mwm
September 30, 1977

3.1 Gerdes, D.

493/1/192

OCT 4 1977

Dear Mr. Tohra:

Thank you for your letter and its warm invitation to attend the celebration of the 400th anniversary of the founding of the city of Amritsar, on October 29th.

I appreciate your thinking of me in this connection and regret that previous commitments for the last week of October will not make it possible for me to join you.

I do hope you will understand. It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gurcharan Singh Tohra, M.P.
President
Shiromani G.P. Committee
Amritsar - 143001
India

JLMaddux:mwm
October 3, 1977

1.1 Amritsar
Tohra, G.S.

693/1/41

OCT 4 1977

Dear Mayor Deora:

I was pleased to have your letter, and to learn that you will be visiting here again this fall.

If you will let me know the dates you plan to be in Washington, I will be happy to try to arrange a time that we can meet. I will, however, be in Africa from November 1st to the 15th.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Murli S. Deora
Mayor of Bombay
Corporation Hall
Mahapalika Marg
Bombay - 400001
India

JLMaddux:mwm
October 3, 1977

4.14 Deora, M.

693/1/140

OCT 4 1977

Dear Mr. Hixson:

Thank you for your letter and its generous comment on my appearance on the MacNeil/Lehrer Report and indicating your interest in working for the World Bank.

Hiring decisions are made by our Personnel Department, and I am forwarding your letter to them to explore the possibility further with you.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William F. Hixson
Route 4 Box 502
Greensburg, Kentucky 42743

JLMaddux:mvm
October 3, 1977

4.18 Hixson, W.

cc: Mr. Clarke

693/1/139

SEP 30 1977

Dear Mr. Guffey:

Thank you for your letter and its warm invitation to address a symposium on agricultural trade sponsored by the Federal Reserve Bank of Kansas City next May.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Roger Guffey
President
Federal Reserve Bank of Kansas City
Kansas City, Missouri

JLMaddux:mwm
September 27, 1977

1.1 Fed. Reserve Bank of Kansas City
Guffey, R.

493 / 1/138

SEP 20 1977

Dear Colonel Hamilton:

Thank you for your letter requesting an interview or my comments in connection with your dissertation on U.S. foreign policy between 1964 and 1984.

I appreciate the importance of such a study and regret that I must decline. In my present position as an international civil servant heading a specialized U.N. agency with 129 member governments, it would be inappropriate for me to comment on the past or present military policies of any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the success of your study.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Lt. Colonel William A. Hamilton
2736 Ammon Avenue
Lincoln, Nebraska 68507

JIMaddux:mwm
Sept. 15, 1977

4.14 Hamilton, W.

493/1/137

SEP 20 1977

Dear Mr. Hutchins:

Thank you for your letter, and its generous comments regarding the address I delivered at the University of Notre Dame in 1969.

Enclosed is a copy of that address, as well as another on the population question that I gave this April at the Massachusetts Institute of Technology. In accord with your request, we are sending a hundred copies of each statement for use by your congregation. If additional copies would be useful, do let us know.

It was very thoughtful of you to write, and I appreciate your concern with this urgent issue.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles B. Hutchins
1427 35 Avenue
Seattle, Washington 98122

JLMaddux:mwm
September 15, 1977

4.8 Hutchins, C.

493/1/136

SEP 20 1977

Dear Mr. Bullock:

Thank you for your letter graciously inviting me again to address the Calvin Bullock Forum.

Unhappily, I must again decline. The problem remains my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

But I do appreciate the invitation and your thoughtfulness in writing again.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hugh Bullock
President
Calvin Bullock Forum
One Wall Street
New York, New York 10005

JIMaddux:mwm
September 16, 1977

1.1 Calvin Bullock Forum
Bullock, H.

493/1/135

SEP 19 1977

Tom
Dear ~~Senator Eagleton:~~

Thank you for your letter endorsing
Father O'Connell's invitation to speak at Saint
Louis University in November.

I have written to Father O'Connell
explaining that pressures on my schedule, compounded
by travel to our developing member countries, have
made it necessary for me to decline. But I do
appreciate the invitation and your thoughtfulness
in seconding it.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Thomas F. Eagleton
United States Senate
Washington, D.C. 20510

JIMaddux:mwm
September 15, 1977

1.1 Saint Louis Univ.
EAgleton, T.

493 / 1 / 1734

SEP 19 1977

Dear Dr. Bassow:

Thank you for your letter and its warm invitation to address the International Environment Forum.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for the success of your program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Whitman Bassow
Executive Director
International Environment Forum
345 East 46th Street
New York, N. Y. 10017

JIMaddux:mmm
September 15, 1977

1.1 Int'l Environment Forum
Bassow, W.

493/1/133

SEP 16 1977

Dear Dr. Michaelis:

Thank you for sending me the attractive September issue of your journal, with its excerpt from the M.I.T. address on population.

I am pleased that through this means your distinguished readership will have the opportunity to ponder further the implications of this critically urgent problem.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. A. R. Michaelis
Executive Editor
Interdisciplinary Science Reviews
Spectrum House, Alderton Crescent
London NW4 3XX
England

JIMaddux:mwm

4.17 Michaelis, A.

493/1/132

SEP 16 1977

Dear Dr. Michaelis:

Thank you for sending me the attractive September issue of your journal, with its excerpt from the M.I.T. address on population.

I am pleased that through this means your distinguished readership will have the opportunity to ponder further the implications of this critically urgent problem.

Sincerely,

Robert S. McManara

Dr. A. R. Michaelis
Executive Editor
Interdisciplinary Science Reviews
Spectrum House, Alderton Crescent
London NW4 3XX
England

JLMaddux:mwm

4.17 Michaelis, A.

693/9/131

SEP 9 1977

Dear Father O'Connell:

Thank you for your letter and its warm invitation to address an international conference at Saint Louis University on November 8.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Daniel C. O'Connell, S.J.
President
Saint Louis University
221 North Grand Boulevard
Saint Louis, Missouri 63103

JLHaddux:mwm
September 2, 1977

1.1 Saint Louis Univ.
O'Connell, D.

493/1/130

SEP 9 1977

Dear Mr. Boyd:

Thank you for your warm invitation, which arrived while I was out of the city, to speak at the annual meeting of the World Without War Council in Seattle next November.

Unhappily, I must again decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

It was very thoughtful of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stephen Boyd
Executive Director
World Without War Council of
Greater Seattle
Suite 312
1514 NE 45th St.
Seattle, Washington 98105

JIMaddux:mwm
September 2, 1977

1.1 World Without War Council
Boyd, S.

493/1/129

SEP 9 1977

Dear Mr. Margerum:

Thank you for your letter and its warm invitation to address the Graduate School of Business next May at the time of the Advisory Council meeting.

I appreciate your thinking of me in this connection and regret having to decline. The uncertainties of my schedule make it difficult for me to say at this time whether I will be able to come to Stanford next May.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Barry Margerum
c/o Goldman, Sachs & Co.
55 Broad Street
New York, N. Y. 10004

JLMaddux:mwm
August 30, 1977

1.1 Stanford Univ.
Margerum, B.

493/1/128

SEP 9 1977

Dear Sir Edmund:

Thank you for your letter, which arrived while I was out of the city.

I would be delighted to talk to you here about Nepal. If you will ring my office [(202) 477-2001] when you reach North America in early December, we will try to arrange a mutually convenient time.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir Edmund Hillary
Chairman
Himalayan Trust
P.O. Box 28-391
Remuera
Auckland 5
New Zealand

JLMaddux:mwm
August 30, 1977

2.5 Hillary, E.

493/1/127

SEP 9 1977

Dear Mr. Jeffs:

Thank you for your letter and the copy of your editorial in Energy International which arrived while I was out of the city.

I appreciate having your views and it was very thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Eric J. Jeffs
Editor
Energy International
Circle House North
69-71 Wembley Hill Road
Wembley, Middlesex HA9 8BL
England

JLMaddux:mwm
August 22, 1977

MIT Speech

493/1/126

AUG 19 1977

Dear Dr. Hanlon:

I want to thank you for your inquiry as to whether I would like to have the \$500 honorarium for my forthcoming lecture allocated to a charity.

I have thought about the matter, and would like to have it allocated to the Research Fund of the American Urological Association.

I look forward to meeting with you and your colleagues in Dallas.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

C. Rollins Hanlon, M.D., F.A.C.S.
Director
American College of Surgeons
55 East Erie Street
Chicago, Illinois 60611

cc: Dr. Willard E. Goodwin

JIMaddux:mwm
August 19, 1977

493/1/125

AUG 19 1977

Dear Ms. Giffin:

Thank you for your recent letter. I had earlier expected that I might be able to provide an advance copy of the full text of my lecture to the Clinical Congress, but unfortunately that now appears unlikely.

I am, however, enclosing an abstract of what I plan to say, with the hope that you may find it useful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Sue Giffin
Media Relations Manager
American College of Surgeons
55 East Erie Street
Chicago, Illinois 60611

JLMaddux:mwm
August 19, 1977

693/1/124

AUG 18 1977

Dear General Rogers:

Thank you for your letter and its warm invitation to address a "Senior Executive Symposium" at Wright-Patterson Air Force Base next November 8.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

General F. M. Rogers
Commander
Headquarters Air Force Logistics Command
Wright-Patterson Air Force Base, Ohio 45433

JLMaddux:mwm
August 16, 1977

1.1 Wright-Patterson Air Force Base
Rogers, F. M.

493/1/123

AUG 18 1977

Dear Messrs. Stamos and Alben:

Thank you for your letter and its warm invitation to address the Stanford Committee on Political Education.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Messrs. Peter Stamos and Alex Alben
1637 Berwick Place
Westlake Village, California 91361

JLMaddux:mmm
August 16, 1977

1.1 Stanford Univ.
Stamos, P.

493/1/22

August 15, 1977

Dear Miss Ingram:

Mr. McNamara has asked me to thank you for your letter requesting an interview in connection with your paper on American involvement in Vietnam.

Mr. McNamara appreciates the importance of your research and regrets that he must decline. In his present position as an international civil servant heading a specialized U.N. agency with 129 member governments, it would be inappropriate for him to comment on past or present military policies of any of these governments, including his own.

He hopes you will understand his position and sends his best wishes for the success of your study.

Sincerely,

(Miss) Margaret S. Stroud
Secretary to Mr. McNamara

Miss Ginna Ingram
Apt. 5
1734 Spruce Street
Berkeley, Calif. 94709

August 6, 1977

Mr. Robert McNamara
2412 Tracy Place
Washington D. C.
20008

Dear Mr. McNamara,

I am a senior honors student in history at the University of California, Berkeley. My honors topic is "The Ideological Justifications for American Involvement in Vietnam." I have received the President of the University's Undergraduate Fellowship for the 1977-78 academic year to facilitate my research.

I am interested in interviewing the people who were involved in the decision-making process in Vietnam. My goal is to analyze the influence of different ideological factors at key moments in the evolution of American involvement.

In 1945, for example, there were at least three identifiable ideological factors that dominated the American perception of Vietnam: anti-communism, anti-colonialism, and internationalism. My question is to what extent did these three sets of beliefs form a framework for the decision-making process, and how did their respective influence change as events unfolded in Vietnam.

You would be of great help to me in this endeavor. I will be in your city during the first three weeks of September, and would like to interview you. I would like to tape the session for my academic uses. If this is disagreeable to you, something else could be arranged. If you are unable to see me personally, I hope you will respond to written questions, or perhaps consent to a telephone interview. I realize that you are extremely busy, so whatever time you can spare will be greatly appreciated.

Yours Truly,

Ginna Ingram
Ginna Ingram
1734 Spruce #5
Berkeley, California
94709

693/1/121

AUG 12 1977

Dear Ms. Kling:

Thank you for your letter and its warm invitation to address a Face-to-Face dinner discussion sometime in the future.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Ms. Susan M. Kling
Director
Face-To-Face
11 Dupont Circle, N.W.
Washington, D.C. 20036

JLMaddux:mwm
August 11, 1977

1.1 Face-To-Face
Kling, S.

493/1/120

AUG 11 1977

Dear Ms. Jennes:

Thank you for your letter regarding the possibility of an interview for the "In His Own Words" section of PEOPLE magazine.

I appreciate you and your editors thinking of me in this connection, and am sorry to have to decline. My problem just now is my schedule. We are preparing for our Annual Meeting next month, and just after that I will have to make a number of trips abroad.

I do hope you will understand. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Ms. Gail Jennes
Staff Correspondent
PEOPLE
302 Berkeley Street
Boston, Massachusetts 02116

4.14 Jennes, G.

JLMaddux:mwm
August 9, 1977

603/1/119

AUG 10 1977

Dear Dr. Nicholls and Professor Mikdashi:

Thank you for your letter and its warm invitation to address the Second Arab-European Business Cooperation Symposium in Montreux on May 31, 1978.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. John Nicholls
Director
European Management Forum
Professor Zuhayr Mikdashi
Secretary General
Arab-European Business Cooperation Symposium
CH-1223 Coligny/Geneve, 19
chemin des Hauts-Creux
Switzerland

JLMaddux:mwm
August 8, 1977

1.1 European Management Forum
Nicholls, J.

493/1 1978

AUG 10 1977

Dear Reverend Smith:

Thank you for your letter and its warm invitation to give an address at Albany State University sometime during the coming academic year.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Reverend Paul R. Smith
Chaplain
State University of New York
at Albany
Chapel House
16 Waverly Place
Albany, New York 12203

JLMaddux:nmm
August 5, 1977

1.1 State Univ. New York at Albany
Smith, P.

493/1 1/17

AUG 10 1977

Dear Sir John and Mr. Warder:

Thank you for your gracious invitation to attend the Sixth International Conference on the Unity of the Sciences.

Unhappily, I must again decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sir John Eccles
Chairman
Mr. Michael Young Warder
Secretary-General
The Sixth International Conference
on the Unity of the Sciences
P.O. Box 3939, Grand Central Station
New York, New York 10017

JLMaddux:mwn
August 8, 1977

1.1 Int'l Conf on the Unity of the Sciences
Eccles, J.

6013/1/116

July 29, 1977

Dear Dr. McClendon

Just before receiving your letter urging that I accept Dr. Stair's invitation to speak to the Union Theological Seminary, I had sent him the attached letter. I regret very much it will not be possible for me to accept Dr. Stair's invitation.

Mrs. McNamara and I have the warmest memories of the New York Avenue Presbyterian Church and you and Dr. McKay can rest assured that we will attend it often in the future.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jack E. McClendon
The New York Avenue
Presbyterian Church
1313 New York Avenue, N.W.
Washington, D.C. 20005

cc: Mr. Maddux w/incoming

RSMcNamara:m1

493/7/115

JUL 28 1977

Dear Mr. Sestanovich:

Thank you for your letter requesting an interview in connection with your thesis on nuclear non-proliferation.

I appreciate the importance of your research and regret that I must decline. In my present position as an international civil servant heading a specialized U.N. agency with 129 member governments, it would be inappropriate for me to comment on past or present military policies of any of these governments, including my own.

I do hope you will understand and please accept my best wishes for the success of your study.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stephen R. Sestanovich
Harvard University
Center for European Studies
5 Bryant Street
Cambridge, Massachusetts 02138

JIMaddux:mwm
July 27, 1977

4.14 Sestanovich, S.

493/1/114

JUL 28 1977

Dear Mr. Gibson:

Thank you for your letter and its warm invitation to participate in the Iran-U.S. Symposium next October in Washington.

I appreciate your thinking of me in this connection and regret having to decline. Previous commitments for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Weldon B. Gibson
Executive Vice President
Stanford Research Institute
Menlo Park, California 94025

JLMaddux:mwm
July 27, 1977

1.1 Stanford Research Inst.
Gibson, W.

493/1/113

JUL 21 1977

Dear Mr. Stair:

Thank you for your letter and its warm invitation to address the Union Theological Seminary in Virginia next April.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Fred R. Stair, Jr.
Union Theological Seminary in Virginia
3401 Brook Road
Richmond, Virginia 23227

JLMaddux:mwm
July 20, 1977

1.1 Union Theological Seminary in Virginia
Stair, F.

493/1/112

JUL 21 1977

Dear Michael:

Thank you for your letter asking me to describe my position during the Kennedy Administration.

I hope you will understand that it is just not possible in the short space of a letter to explain the complex assignment of the Secretary of Defense. And, in my present position as an international civil servant, heading a United Nations development agency with 129 member nations, it would not be correct for me to discuss the past or present defense policies of any of these governments, including my own.

I am glad to know that you are interested in the Kennedy era, and encourage you to continue with your study. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Michael Carowitz
2260 Rolling Hill Dr.
Grand Rapids, Michigan 49506

MWessiter
July 20, 1977

2.7 Carowitz, M.

493/1/111

JUL 21 1977

Dear Mr. Vandamme:

Thank you for your letter and its gracious invitation to address the Wharton Graduate Association Management Society next November.

I appreciate your thinking of me in this connection and regret having to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Marc Vandamme
President, Management Society
Henle Village, Apt. 79
Georgetown University
Washington, D. C. 20057

JLMaddux:mwm
July 20, 1977

1.1 Wharton Graduate Assoc.
Vandamme, M.

493/7/110

JUL 21 1977

Dear Lieutenant Jennings:

Thank you for your letter requesting an interview in connection with your thesis on the theory of nuclear deterrence.

I appreciate the importance of your study and regret that I must decline. In my present position as an international civil servant heading a specialized U.N. agency with 129 member governments, it would be inappropriate for me to comment on military issues affecting any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

2nd Lt. Kenneth A. Jennings
4865 Third Street, N.W.
Canton, Ohio 44708

JLMaddux:mwm
July 20, 1977

4.14 Jennings, K.

493/1/109

JUL 14 1977

Dear Mr. & Mrs. Sakkis:

Thank you for sending me a copy of your letter to President Carter with regard to your property in Mexico.

I must make it clear that the stories printed in the Mexican press about my alleged land holdings in that country are totally unfounded. I have never owned land or other property in Mexico under my name or anyone else's. A statement to this effect has been published in Excelsior.

Sincerely,

Robert S. McNamara

Mr. & Mrs. Peter Sakkis
7364 Terrace Drive
El Cerrito, California 94530

CGamarra/AMorris:rgw
July 13, 1977

493/1/108

JUL 14 1977

Dear Mr. Rondinelli:

Thank you for your thoughtfulness in sending me your article entitled "Local Organization for Integrated Rural Development: Implementing Equity Policy in Developing Countries."

I look forward to an opportunity to read it.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Dennis A. Rondinelli
Urban and Regional Planning Program
The Maxwell School
Syracuse University
Syracuse, New York 13210

P. Muddiman
July 13, 1977

493/1/107

JUL 13 1977

Dear Mr. Hertz:

Thank you for your letter and its warm invitation to speak at The Temple.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures of my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand and please accept my best wishes for a stimulating speaking series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Harlan Stone Hertz
The Temple
University Circle at Silver Park
Cleveland, Ohio 44106

P. Muddiman
7/12/77

49319/106

JUL 7 1977

Dear Ms. Garvey:

Thank you for your gracious note.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara^a

Robert S. McNamara

Ms. Helen Garvey, SNJM
Peace Studies Consultant
NCEA Peace Studies Program
1730 Grove Street
Berkeley, CA 94709

PAMaddiman
July 7, 1977

493/1/105

JUL 1 1977

Dear Mr. Knudsen:

Thank you for your letter regarding your plans for the Europahøjskolen.

Though I am afraid I cannot advise you on specific sources of financial support, I will keep in mind the availability of the school as a conference site.

I enjoyed my stay there, and it was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ingolf Knudsen
Director
Europahøjskolen
Ulvshale
4780 Stege/Møn
Danmark

JLMaddux:mwm
July 1, 1977

3.1 Knudsen, I.

493/1/104

JUN 30 1977

Dear Dr. Matheis:

Thank you for your letter and its warm invitation to address the Marketing Management Institut's conference in Frankfurt on October 27-28.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. R. Matheis
Marketing Management Institut
6063 Frankfurt-Walldorf
Zeisigweg 9
Federal Republic of Germany

JLMaddux:nwm
June 28, 1977

1.1 Marketing Mgmt Inst.
Matheis, R.

493/1/103

JUN 30 1977

Dear Mr. Mulkern:

Thank you for your letter suggesting that I consider writing a book on development finance.

At the moment I have no plans for such a project, but I appreciate your interest in the matter.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard Mulkern
Managing Director, Publishing
Mowbrays
The Alden Press
Osney Mead
Oxford OX2 0EG
England

JLMaddux:mwm
June 29, 1977

2.5 Mulkern, R.

493/1/102

JUN 30 1977

Dear Mr. Pfeiffer:

Thank you for your gracious note. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edward J. Pfeiffer
526 West Norman Avenue
Arcadia, California 91006

JIMaddux:mwm
June 28, 1977

4.14 Pfeiffer, E.

493/1/101

JUN 28 1977

Dear Mr. Matsunaga:

Thank you for your gracious note enclosing Mr. Watanabe's book, "Towards a New Asia."

I would be grateful if you would convey to him my appreciation for his thoughtfulness.

It was very kind of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Masanao Matsunaga
Executive Director
International Monetary Fund
Washington, D.C.

JLMaddux:mwm
June 24, 1977

493/1/100

JUN 27 1977

Dear Mr. Reid:

Thank you for your letter and the copy of your article for International Perspectives.

I appreciate having your views, and it was thoughtful of you to send it to me.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Escott Reid
Hannah's Hill Farm
R.R. 2, Ste. Cecile De Masham
Quebec, Canada J0K 2W0

JLMaddux:mwm
June 22, 1977

3.1 Reid, E.

493/1/99

JUN 23 1977

Dear Egon:

Thank you for your letter and its warm invitation to speak at the Social-Democratic Party's conference on development policy on September 1 and 2 in Munich.

I appreciate your thinking of me in this connection, and regret that a previous commitment for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting. In the event that the proceedings are published, I would appreciate receiving a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Egon Bahr
Sozialdemokratische Partei Deutschlands
Ollenhauerstrasse 1
Postfach 2280
5300 Bonn 1
Federal Republic of Germany

JLMaddux:mwm
June 21, 1977

1.1 Social-Democratic Party,
Bahr, E.

493/1/98

JUN 15 1977

Dear Mrs. Davis:

Thank you for your thoughtful letter regarding the discussions with your grandson, Martin, on America's involvement with Viet Nam. I can appreciate your concern that he try to view that difficult historical period in the light of all its complex elements.

It was good of you to ask me, but I am afraid that I am not really the appropriate one to comment on the matter to Martin. One reason is that in my present position as an international civil servant, heading a U.N. development agency with 129 member nations, it is just not correct for me to comment on the military policies of any of these countries, including my own.

But even were that not the case, there is another reason why I have personally refrained from commenting on the Viet Nam issue. And that is that I do not believe that anyone deeply involved in a matter of that complexity can be wholly objective about his own role. I believe that now, and I believed it then. And it was because of that belief that prior to leaving the Defense Department I directed that the original records be compiled so that historians and others would have the opportunity to study them, and draw their own conclusions.

That collection came later to be called, "The Pentagon Papers," and serves as an important source for forming an independent judgment about the issues.

I am glad that you and your grandson, and other concerned individuals everywhere, discuss these questions, and try to arrive at balanced judgments. That is what freedom of inquiry is all about, and it is a very precious and essential freedom for us all.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Sylvia Davis
48-28 39th St.
Long Island City, New York 11104

JLMaddux:mwm
June 14, 1977

493/1/97

JUN 14 1977

Dear Dr. Solomon:

Thank you for your telex inviting me to participate in your annual European Management Symposium in early February.

I appreciate your renewing your invitation, but unfortunately previous commitments for that general period will not make it possible for me to join you.

Please do accept my best wishes for a very successful symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Norman B. Solomon
Associate Director
European Management Forum
19, Chemin Des Hauts Crets
CH-1223 Coligny/Geneve
Switzerland

JLMaddux:mwm
June 10, 1977

1.1 European Management Forum
Solomon, N.

493/1/96

JUN 13 1977

Dear Ms. Borden:

Thank you for your letter, and your request to inspect my papers on the subject of Project 100,000 and related matters.

Due to the press of work since leaving the Defense Department, I have not yet had the opportunity to organize my own papers, nor is it likely that I will be able to do so very soon. As a consequence, they are not yet available for outside use.

With respect to papers on military manpower programs that may now be in the Johnson Library, I would have thought that such papers are under the jurisdiction of the library itself. I am not familiar with the policies governing their use, but that would be a matter for you to negotiate with the officials there.

I appreciate your research problem, and regret that I cannot be more directly helpful. I assume that you have been in touch with Mr. Alfred Pitt, who was Assistant Secretary of Defense for Manpower during the Project 100,000 period. He is currently Assistant Director and General Counsel of the Congressional Budget Office. You might also contact Dr. Rudolph Winnacker, formerly Historian of OSD, now retired, but living in the Washington area. I believe he can be reached through the OSD Historian's Office at the Pentagon.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Fern Borden
1018 Monte Drive
Santa Barbara, California

JLMaddux:mwn
June 10, 1977

4.14 Borden, P.

493/1/95

JUN 10 1977

Dear Mr. Graves:

Thank you for your note, and the copy
of your study, INTERNATIONAL DISTRIBUTION OF INCOME
AMONG 188 COUNTRIES, 1971 AND 1972.

It was very thoughtful of you to send it
to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Frank M. Graves
Institute of Public Administration
1717 Massachusetts Avenue, N.W.
Washington, D.C.

JLMaddux:mwm
June 9, 1977

3.1 Graves, F.

493/1/94

JUN 10 1977

Dear Mr. Leggett:

Thank you for your letter and its generous comments about my population address.

Copies of the earlier addresses you requested are enclosed along with a collection of speeches I delivered from 1968 to 1972 entitled, One Hundred Countries, Two Billion People.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stanton Leggett
Stanton Leggett and Associates, Inc.
West Tisbury
Martha's Vineyard, Massachusetts 02575

JLMaddux:mwm
June 7, 1977

3.1 Leggett, S.

493 19/93

MAY 27 1977

Dear Mr. Yusif:

Saad El Fishawy has passed along to me your warm invitation to address the annual meeting of the American-Arab Association on June 21.

Unhappily, I will have to decline. The Bank's fiscal year ends in June, and with additional pressures on my schedule it is just not possible for me to be away from Washington.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joe Yusif
Director of Research
American-Arab Association for Commerce &
Industry, Inc.
342 Madison Avenue
New York, N. Y. 10017

JLMaddux:mwm
May 27, 1977

1.1 American-Arab Assoc. for Commerce & Industry
Yusif, J.

493/1/92

MAY 27 1977

Dear Ms. Borden:

Thank you for your letter requesting an interview in connection with your dissertation.

I appreciate the importance of your study and regret that I must decline. In my present position as an international civil servant heading a specialized U.N. agency with 128 member governments, it would be inappropriate for me to comment on past or present military policies of any of these governments, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Penn Borden
1018 Monte Drive
Santa Barbara, California

JLMaddux:mwa
May 26, 1977

4.14 Borden, P.

493/7/91

MAY 25 1977

Dear Norm:

Thank you for your letter and its warm invitation to address the Quebec Society of Chartered Accountants next November.

Unhappily I will have to decline. Previous travel commitments for that time just will not make it possible for me to join you.

I do hope you will understand and look forward to visiting together with you soon.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Norman A. Bolz
Managing Partner
Coopers & Lybrand
1800 M Street, N.W.
Washington, D.C. 20036

JLMaddux:mwm
May 23, 1977

1.1 Quebec Society of Chartered Accountants
Bolz, N.

493/1/90

MAY 25 1977

Dear Mr. Thompson:

Thank you for your letter graciously endorsing Reverend Stewart's invitation to address the Westminster Presbyterian Church at the end of next September.

I have written to Reverend Stewart that the Bank's own Annual Meeting will take place at that time and it will not be possible for me to be away from Washington.

But I do appreciate the invitation and your thoughtfulness in seconding it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William P. Thompson
Stated Clerk
The United Presbyterian Church
1201 Interchurch Center
475 Riverside Drive
New York, N. Y. 10027

JLMaddux:mwm
May 23, 1977

1.1 Westminster Presbyterian Church
Thompson, W.

493/1/89

MAY 25 1977

Dear Mr. Lépine:

Thank you for your letter and its warm invitation to address the Annual General Meeting of the Rotary Club of Montreal next February or March.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this leaves very little flexibility to accept outside commitments.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gérard Lépine
Director and Secretary-Treasurer
The Rotary Club of Montreal
Suite 2260, Place du Canada
1010 LaGauchetière St. W.
Montreal, Que. H3B 2N2
Canada

JLMaddux:mmm
May 23, 1977

1.1 Rotary Club of Montreal
Lépine, G.

493/1/88

MAY 24 1977

Dear Dr. Jamgotch:

Thank you for your letter requesting permission to reprint my Population address.

You may of course do so. I would appreciate a copy of the book when it is published.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Nish Jamgotch, Jr.
4640 Randolph Road
Charlotte, North Carolina 28211

JLMaddux:nwn
May 23, 1977

4.17 Jamgotch, N.

493/1/87

MAY 18 1977

Dear Ms. Genster:

Thank you for your letter of May 5 which just arrived on May 13, and its warm invitation to speak at the BUSINESS TODAY Conference next November.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Sally Genster
Vice President
BUSINESS TODAY
Green Hall Annex
Princeton, New Jersey 08540

JLMaddux:mwm
May 16, 1977

1.1 Business Today
Genster, S.

493/1/86

MAY 18 1977

Dear Mr. Nelson:

Thank you for your letter and its warm invitation to be the Orientation Speaker at American University next September.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. John C. Nelson
41 North Maple Ave.
Lansdowne, Pennsylvania 19050

JLMaddux:mmm
May 16, 1977

1.1 American Univ.
Nelson, J.

493/1/85

MAY 18 1977

Dear Mr. Eggleton:

Thank you for your letter and its warm invitation to speak at the Liberal Party's Annual Council Meeting in Canberra next October.

I appreciate your thinking of me in this connection, and regret that a previous commitment for that time will not make it possible for me to join you.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Tony Eggleton
Federal Director
The Liberal Party of Australia
Blackall & Macquarie Streets
G.P.O Box 13
Canberra, A.C.T. 2600
Australia

JLMaddux:mwm
May 13, 1977

1.1 Australia, Liberal Party
Eggleton, T.

493/1/84

MAY 11 1977

Dear Mr. Morgan:

Thank you for your letter requesting that I make a statement on the need for a population policy in the U.S.

I appreciate the importance of your activities and regret that I must decline. In my present position as an international civil servant heading a specialized U.N. agency with 128 member governments, it would be inappropriate for me to comment directly on national issues affecting any of these governments, including my own.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating news conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Roy Morgan
Executive Director
Zero Population Growth
1346 Connecticut Avenue, N.W.
Washington, D.C. 20036

JLMaddux:nwm
May 9, 1977

4.14 Morgan, R.

493/1/83

MAY 11 1977

Dear Colonel Miles:

Thank you for your letter requesting an interview in connection with your work at Princeton.

I appreciate the importance of your study and regret that I must decline. In my present position as an international civil servant heading a specialized U.S. agency with 128 member governments, it would be inappropriate for me to comment on officials of any of these governments, past or present, including my own.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating lecture.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lt. Colonel Paul L. Miles, Jr.
Visiting Fellow
Princeton University
Center of International Studies
Corwin Hall
Princeton, New Jersey 08540

JLMaddux:uwm
May 9, 1977

4.14 Miles, P.

493/1/82

MAY 11 1977

Dear Dr. Kim:

Thank you for your letter enclosing a copy of your booklet.

It was very thoughtful of you to send it to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Ke Chang Kim
College of Agriculture
The Pennsylvania State University
106 Fatterson Building
University Park, Pennsylvania 16802

JLMaddux:swm
May 9, 1977

3.1 Kim, K.C.

493/1/81

MAY 11 1977

Dear Dr. Michaelis:

Thank you for your letter and the copy of
Interdisciplinary Science Reviews.

A copy of my address at M.I.T. is enclosed.
If you wish to print any of the material, you may of
course do so. In that event, I would appreciate a copy
of the issue in which it appears.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Anthony R. Michaelis
Editor
Interdisciplinary Science Reviews
Spectrum House
Alderton Crescent
London NW4 3XX
England

JLMaddux:mwm

May 9, 1977

4.17 Michaelis, A.

493/1/80

MAY 11 1977

Dear Mr. Rittner:

Thank you for your letter, and your warm offer to paint my portrait.

I appreciate your thinking of me, but the truth is that I have no plans for having a portrait done, and must respectfully decline.

It was very good of you to write, and I do hope you enjoy your stay in the United States.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gunter Rittner
8 München 40
Isabellastrasse 13
Federal Republic of Germany

JLMaddux:mwm
May 10, 1977

2.5 Rittner, G.

493/1/79

MAY 9 1977

Dear Reverend Stewart:

Thank you for your letter and its warm invitation to address the religious community of Western Michigan next September 30th.

I appreciate your thinking of me in this connection and regret that the Bank's own Annual Meeting will take place at that time and it will not be possible for me to be away from Washington.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

Robert S. McNamara

Reverend John W. Stewart
Senior Pastor
Westminster Presbyterian Church
47 Jefferson Ave., S.E.
Grand Rapids, Michigan 49503

JLMaddux:mwa
May 3, 1977

1.1 Westminster Presbyterian Church
Stewart, J.

493/1/78

MAY 9 1977

Dear Mr. Helmers:

Thank you for your letter and the copy
of your book.

It was very thoughtful of you to send
it to me.

Sincerely,

Robert S. McManara

Mr. F. Leslie Helmers
9123 Southwick Street
Fairfax, Virginia 22030

JLMaddux:mmw
May 5, 1977

3.1 Helmers, F.

493/7/77

MAY 9 1977

Dear Dr. Freedman:

Thank you for your letter and its generous comments on the population speech. In accord with your request, ten copies are being sent to you under separate cover. If you or your colleagues would like more for classroom use, we would be happy to send them.

With respect to the comment in the text on the decline in the number of new acceptors, we were not considering the People's Republic of China. We excluded the PRC in many of the tables -- and so indicated -- in view of the very wide range of estimates being made about it.

Data from the Population Reference Bureau, based on USAID calculations, indicate that the number of new acceptors of contraceptive methods in family planning programs of 46 developing countries declined in both 1973 and 1974 from the levels reached in 1972.

I want to thank you again for all the time and effort you spent on the draft. It was very helpful to us.

Sincerely,

Robert S. McNamara

Dr. Ronald Freedman
The Population Studies Center
of the University of Michigan
1225 South University Avenue
Ann Arbor, Michigan 48109

JLMaddux:mwm
May 6, 1977

493/1/76

MAY 9 1977

Dear Mr. Mannan:

Thank you for your letter and its warm invitation to address a symposium on the Third World next fall at Indiana University.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do appreciate the invitation and your thoughtfulness in writing.

Sincerely,

Robert S. McLamara

Mr. Golam Mannan
Director, International Programs
Indiana University - Purdue University
1300 West Michigan Street
Indianapolis, Indiana 46202

JLMaddux:nem
May 3, 1977

1.1 Indiana Univ.
Mannan, G.

493/1/75

MAY 9 1977

Dear Dr. Freedman:

Thank you for your letter and its generous comments on the population speech. In accord with your request, ten copies are being sent to you under separate cover. If you or your colleagues would like more for classroom use, we would be happy to send them.

With respect to the comment in the text on the decline in the number of new acceptors, we were not considering the People's Republic of China. We excluded the PRC in many of the tables -- and so indicated -- in view of the very wide range of estimates being made about it.

Data from the Population Reference Bureau, based on USAID calculations, indicate that the number of new acceptors of contraceptive methods in family planning programs of 46 developing countries declined in both 1973 and 1974 from the levels reached in 1972.

I want to thank you again for all the time and effort you spent on the draft. It was very helpful to us.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Ronald Freedman
The Population Studies Center
of the University of Michigan
1225 South University Avenue
Ann Arbor, Michigan 48109

JLMaddux:mwm

May 6, 1977

493 (1/74

MAY 9 1977

Dear Mr. Mannan:

Thank you for your letter and its warm invitation to address a symposium on the Third World next fall at Indiana University.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do appreciate the invitation and your thoughtfulness in writing.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Golan Mannan
Director, International Programs
Indiana University - Purdue University
1300 West Michigan Street
Indianapolis, Indiana 46202

JLMaddux:mws
May 3, 1977

1.1 Indiana Univ.
Mannan, G.

493/1/73

MAY 9 1977

Dear Reverend Stewart:

Thank you for your letter and its warm invitation to address the religious community of Western Michigan next September 30th.

I appreciate your thinking of me in this connection and regret that the Bank's own Annual Meeting will take place at that time and it will not be possible for me to be away from Washington.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Reverend John W. Stewart
Senior Pastor
Westminster Presbyterian Church
47 Jefferson Ave., S.E.
Grand Rapids, Michigan 49503

JLMaddux:smm
May 3, 1977

1.1 Westminster Presbyterian Church
Stewart, J.

493/1/72

MAY 9 1977

Dear Mr. Helmers:

Thank you for your letter and the copy of your book.

It was very thoughtful of you to send it to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. Leslie Helmers
9123 Southwick Street
Fairfax, Virginia 22030

JLMaddux:msm
May 5, 1977

3.1 Helmers, P.

493/1/71

MAY 4 1977

Dear Jim:

Thank you for your letter and its warm invitation to serve on the International Advisory Board of the Center for Public Resources.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to United Nations and World Bank work.

I do hope you will understand, and please accept my best wishes for the success of the Center.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James F. Henry
President
Center For Public Resources, Inc.
250 Park Avenue
New York, N. Y. 10017

JLMaddux:mmm
May 3, 1977

1.1 Center for Public Resources, Inc.
Henry, J.

693 11/70

MAY 4 1977

Dear Dr. Frejka:

Enclosed is a copy of my address on
population at M.I.T.

I am deeply grateful for all the comments
and suggestions you made on the draft. They were
immensely helpful to me. It was very generous of
you to devote so much time and effort to it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Tomas Frejka
The Population Council
245 Park Avenue
New York, N. Y. 10017

JLM:ddux:mym
April 28, 1977

493/1/69

MAY 4 1977

Dear Dr. Harkavy:

Enclosed is a copy of my address on population at H.I.T. Additional copies are coming under separate cover.

I deeply appreciate the comments and suggestions that you and your colleagues made on the draft. It was very good of you to do so. Please convey to all of them my gratitude.

Sincerely,

Robert S. McNamee

Dr. Oscar Harkavy
The Ford Foundation
320 East 43rd Street
New York, N. Y. 10017

JIMaddux:mmm
April 28, 1977

493 / 1 / 68

MAY 4 1977

Bud:

~~Dear Dr. Barkov:~~

Enclosed is a copy of my address on population at M.I.T. Additional copies are coming under separate cover.

I deeply appreciate the comments and suggestions that you and your colleagues made on the draft. It was very good of you to do so. Please convey to all of them my gratitude.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Oscar Barkov
The Ford Foundation
320 East 43rd Street
New York, N. Y. 10017

JLMaddux:mam
April 28, 1977

493/1/67

MAY 2 1977

Dear Mr. de Rothschild:

Thank you for your letter and its interesting enclosure.

It was very thoughtful of you to send it to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edmund de Rothschild
New Court
St. Swithin's Lane
London EC4P 4DU
England

JLMaddux:swm
April 29, 1977

3.1 de Rothschild

493/1/66

APR 29 1977

Dear Mr. Gray:

Thank you for your letter requesting an interview in connection with your dissertation.

I appreciate the importance of such a study and regret that I must decline. In my present position as an international civil servant heading a specialized U.N. agency with 128 member governments, it would be inappropriate for me to comment on the past or present military policies of any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for the success of your study.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Joel I. Gray
3901 Locust Walk
Box J 544
Philadelphia, Pennsylvania 19104

JLMaddux:mwm
April 27, 1977

4.14 Gray, J.

493/1/65

APR 28 1977

Dear Mr. Dormann:

Thank you for your letter requesting an interview in connection with an article for Chief Executive Magazine.

I appreciate your thinking of me and regret having to decline. The pressure of my schedule here, compounded by frequent trips to our developing member countries, have made it necessary for me to turn down many such requests.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henry O. Dormann
President and Editor in Chief
Chief Executive Magazine
59 East 54th Street
New York, N. Y. 10022

JLMaddux:mvm
April 26, 1977

4.14 Dormann, H.

493/1/64

APR 28 1977

Dear Professor Kamrany:

Thank you for your letter and its warm invitation to deliver a lecture on the "Position and Prospects of the Less Developed Countries" next fall in Los Angeles.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Nake M. Kamrany
Department of Economics
University of Southern California
University Park
Los Angeles, California 90007

JLMaddux:swm
April 26, 1977

1.1 Univ. of Southern California
Kamrany, N.

493/1/63

APR 28 1977

Dear Professor Enthoven:

Thank you for your letter and its gracious invitation to speak at a one-day Conference on Multi-national Enterprise Activities, on November 29, 1977.

Unfortunately, I will again have to decline. The press of business here in Washington, compounded by necessary visits to our developing member countries, just do not make it possible for me to accept many outside commitments.

I do appreciate your thinking of me. It was kind of you to write again.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Adolf J. H. Enthoven
Director - Center for International
Accounting Development
The University of Texas at Dallas
Box 688
Richardson, Texas 75080

JLMaddux:mwm
April 26, 1977

1.1 Univ. of Texas at Dallas
Enthoven, A.

493/1/62

APR 28 1977

Dear Mr. Gabre-Madhin:

Thank you for your warm letter and its very generous comments.

It was kind of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Saude Gabre-Madhin
Resident Representative
United Nations Development Programme
Boite Postale 445
Kigali
Rwanda

JLMaddux:mwm
April 25, 1977

3.1 Gabre-Madhin

493/1/61

April 25, 1977

Dear Mr. Mitchell:

Thank you for your letter, requesting a brief recorded interview at the reception, following my address at MIT on April 28, for the radio program, "Development Issues."

I am delighted to hear that, with Oxfam-America's help, a group of volunteers is producing a series of programs on development problems.

I appreciate your thinking of me in this connection, but regret that time will not permit me to accede to your request for an interview Thursday evening.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William P. Mitchell
Co-Producer
"Development Issues"
c/o Oxfam-America
302 Columbus Avenue
Boston, Massachusetts 02116

JMaddux/RMcNamara:bmm
April 25, 1977

493/1/60

APR 24 1977

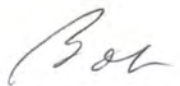
Dear Hubert:

Thank you for your letter endorsing Mrs. Llona's invitation to address the Minnesota Women's Rally for the United Nations on October 28.

I have written to Mrs. Llona explaining that pressures on my schedule, compounded by travel to our developing member countries, have made it necessary to decline. But I do appreciate the invitation and your thoughtfulness in sending it.

And, I want to take this opportunity to thank you for the continuing support you have given to the World Bank and IDA and to the overall international development effort. It is support we need and greatly appreciate.

Sincerely,



Robert S. McNamara

The Honorable
Hubert H. Humphrey
United States Senate
Washington, D.C. 20510

JLMaddux:mwm
April 21, 1977

1.1 U.N. Rally Board
Humphrey, H.

493/1/59

APR 15 1977

Dear Mr. Stanic:

Thank you for your letter and its gracious invitation to deliver a paper on the "Role of the World Bank Group in International Financing" at the World Scientific and Banking Meeting on International Financing in Dubrovnik next September 26 to 30.

I appreciate your thinking of me in this connection and regret that the Bank's own Annual Meeting will take place the following week and it will not be possible for me to be away from Washington at that time.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Rodoljub Stanic
General Director
Administration For International Scientific,
Educational, Cultural and Technical Cooperation
of the Socialist Republic of Serbia
Nemanjina 22/III
11124 Beograd, POB 45-26
Yugoslavia

JL:ad:mxm
April 14, 1977

1.1 World Scientific and Banking Meeting on Int'l Financing
Stanic, R.

493/1 158

APR 15 1977

Dear Mr. Moncrieff:

Thank you for your letter requesting my comments about the American involvement in Vietnam.

While I appreciate the importance of your series, in my present position as an international civil servant, heading a specialized U.N. agency with 128 member countries, it would be inappropriate for me to comment on the past or present military policies of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Anthony Moncrieff
Talks and Documentaries, Radio
British Broadcasting Corporation
Broadcasting House
London W1A 1AA
England

JLMaddux:smm
April 14, 1977

2.7 Moncrieff, A.

APR 14 1977

493/1/57

Dear Sister Uhlen:

Thank you for your warm letter and its very generous comments about my article in The Monitor.

In the end, the solution to the global poverty problem -- as with other development issues -- depends in great part on public understanding and support for the necessary policy changes and actions. I am confident that your work in Nicaragua will make a significant contribution to this effort, and I very much hope that other segments of the religious community will take the same serious look at these questions.

It was very thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Sister Joan Uhlen
Casa Comunal
Pueblo Nuevo, Esteli
Nicaragua, C.A.

JLMaddux:mwm
April 13, 1977

3.1 Uhlen, J.

APR 14 1977

493/1/56

Dear Mr. Sauvant:

Thank you for your letter and the first chapter of your book.

It was very thoughtful of you to send it to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Karl P. Sauvant
347 East 51st St.
Apt. 4A
New York, New York 10022

JLMaddux:nwm
April 8, 1977

3.1 Sauvant, K.

493/a 155

APR 1 1977

Dear Dr. Polunin:

Thank you for your letter and its gracious invitation to attend the International Conference on Environmental Future in Reykjavik from June 5-11.

Unhappily, I must again decline. Our fiscal year ends in June, and it is just not possible for me to be away from Washington at that time.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Nicholas Polunin
Secretary-General
International Conferences on Environmental Future
15 Chemin F.-Lehmann
1218 Grand-Saconnex
Geneva, Switzerland

JLMaddux:mmm
March 30, 1977

1.1 Int'l Conf. on Environmental Future
Polunin, N.

493/a 154

MAR 30 1977

Dear Mr. Wyden:

Thank you for your letter of March 21, 1977.

I can appreciate your problems with the gaps in the record. But I am afraid I can't be of any meaningful assistance, for the reasons I have already outlined.

It was thoughtful of you to write again.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Peter H. Wyden
Wyden Books
Box 151
Ridgefield, Connecticut 06877

JLMaddux:mwm
March 28, 1977

4.9 Wyden, P

493/1 153

MAR 30 1977

Dear Dr. Pitts:

Thank you for your letter and its warm invitation to participate in the World Education and Development Congress from May 25-29 in Honolulu.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my activities almost exclusively to official United Nations and World Bank work.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Paul A. Pitts
Executive Director
Alpha Kappa Omega
Center For Social Development
16052 Beach Boulevard
Huntington Beach, California 92647

JLMaddux:mwm
March 25, 1977

1.1 World Education & Development Congress
Pitts, P.

493/1/52

MAR 30 1977

Dear Mr. Braden:

Thank you for your letter requesting permission to reprint my address to the World Affairs Council in the next edition of Representative American Speeches. You may, of course, do so.

A copy of the full text and a biographical sketch are enclosed. Mr. Stanley E. Spangler, Executive Director of the Council handled the details of the meeting. His address is: World Affairs Council, 70 Hereford Street, Boston, Massachusetts 02115.

I look forward to receiving a copy of your book when it is published. It was very kind of you to write.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Waldo W. Braden
Editor
Representative American Speeches
Department of Speech
Louisiana State University
Baton Rouge, Louisiana 70803

JLMaddux:mmm
March 25, 1977

493/1/51

MAR 29 1977

Dear Ms. Roberson:

Thank you for your letter and its warm invitation to speak at the conference on International Political Economy and the Developing Nations in London on October 14-15.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Barbara Allen Roberson
Special Editorial Adviser
Millennium: Journal of International Studies
London School of Economics and Political Science
Rm E489
Houghton Street
London, WC2A 2AE
England

JLMaddux:mwm
Mar 21, 1977

1.1 London School of Economics
Roberson, B.

493/1/50

MAR 28 1977

Dear Bradley:

Thank you for your letter requesting my comments on the Cuban Missile Crisis.

While I appreciate the importance of your study, in my present position as an international civil servant, heading a specialized U.N. agency with 128 member countries, it would not be appropriate for me to comment on the past or present military policies of any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara,

Robert S. McNamara

Mr. Bradley J. Lewis
7131 Pine Grove Drive
Hubbard, Ohio 44425

JLMaddux:mam
March 21, 1977

4.16 Lewis, B.

493 / 1 / 49

MAR 22 1977

Dear Dr. Harvard:

Thank you for your letter and its warm invitation to deliver a lecture as part of the University of Delaware's Honors Forum next December.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this makes it virtually impossible to accept outside commitments.

I do appreciate the invitation and your thoughtfulness in writing.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Donald W. Harvard
Director University Honors Program
College of Arts and Science
University of Delaware
Newark, Delaware 19711

JLMaddux:mwm
March 21, 1977

1.1 Univ. of Delaware
Harvard, D.

493/1/48

MAR 22 1977

Dear Mr. Andorfer:

Thank you for your letter requesting that I give a short rebuttal essay following Professor Galbraith's eighth episode of "The Age of Uncertainty."

While I look forward to this important series and appreciate your thinking of me in this connection, in my present position as an international civil servant heading a specialized U.N. agency with 128 member governments, it would be inappropriate for me to comment on the past or present military policies of any of these governments, including my own.

I do hope you will understand, and please accept my best wishes for what will clearly be a fascinating series.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Gregory P. Andorfer
Project Director
"The Age of Uncertainty"
KCST
4401 Sunset Boulevard
Los Angeles, California 90027

JIMaddux:mwm
March 21, 1977

4.14 Andorfer, G.

493/1/47

MAR 15 1977

Dear Dr. Freedman:

I have asked Mr. Jean Carriere, Director of our European Office, in Paris, to deliver to you the attached unfinalized draft of a major statement I plan to make in April on the population issue.

As you will note, the statement relates closely to a number of points that you and the other members of the External Advisory Panel on Population made in your report to the Bank.

I would, therefore, be particularly grateful to have your personal comments on the draft as it currently stands. I have hesitated to bother you in Paris about this, but as the time is rather short before we must commit the statement to print, it occurred to me you might have the opportunity to read it on the plane, returning from Europe to Ann Arbor. I have sent an additional copy to your office in Ann Arbor, as well, to guard against the possibility of this present package failing to reach you in Paris.

I deeply appreciate your taking the time to review the draft, and look forward to having your candid views.

Sincerely,

Robert S. McNamara

Dr. Ronald Freedman
c/o Hotel Orleans-Palace
185 Boulevard Brune
75014 Paris

JLMaddux:mms
March 14, 1977

493/1 146

MAR 21 1977

^{Don}
Dear ~~Mr. Fraser~~:

Thank you for your letter endorsing Mrs. Liona's invitation to address the Minnesota Women's Rally for the United Nations on October 28.

I have written to Mrs. Liona explaining that pressures on my schedule, compounded by travel to our developing member countries, have made it necessary to decline. But I do appreciate the invitation and your thoughtfulness in seconding it.

And, I want to take this opportunity to thank you for the continuing support you have given to the World Bank and IDA and to the overall international development effort. It is support we need and greatly appreciate.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Donald M. Fraser
House of Representatives
Washington, D.C. 20515

JLMaddux:mwm
March 18, 1977

1.1 Minnesota Women's Rally for the UN
Fraser, D.

493/1 145

MAR 18 1977

Dear Professor Radvanyi:

Thank you for your letter requesting that I review your forthcoming book on the Russian involvement in the Vietnam war and Soviet policy in Southeast Asia.

While I appreciate the importance of your research, in my present position as an international civil servant, heading a specialized agency of the United Nations with 128 member countries, it would be inappropriate for me to comment on the military policies of any country, including my own.

The Board of Executive Directors of the World Bank in September, 1976 recognized the membership of the unified Vietnam as a continuation of the membership which South Vietnam had held since 1956. This paralleled action taken by the Board of Executive Directors of the International Monetary Fund.

The Fund has made one loan of \$31 million which is described in the attached press release.

The Bank has sent an economic mission, and a press release summarizing this visit is attached.

At the present time Yugoslavia and Romania are the only Eastern European members of the Fund.

If you do need more detailed information on the Fund's activities, I suggest you write to Mr. Jay Reid, the Director of Information, as the Fund and Bank are separate institutions.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Janos Radvanyi, Sr.
Department of History
Mississippi State University
Mississippi State, Mississippi 39762

493/1/44

MAR 15 1977

Dear Jean:

Enclosed is a copy of an unfinalized draft of my upcoming statement on population, together with a covering letter, for Dr. Ronald Freedman, a population expert at the University of Michigan, currently traveling in Europe.

My information is that he will be staying at the Hotel Orleans-Palace from March 20 to 24.

I would appreciate your seeing that the draft and covering letter is delivered to him by hand. Should he not turn up in Paris at all, simply return the package to me.

Should you speak to Dr. Freedman personally, please convey to him my personal gratitude, and my reluctance to bother him about the matter. Our problem is that we will be committing a finalized draft to print here soon, and I am anxious to have Dr. Freedman's comments prior to doing that.

Sincerely,

Robert S. McEamara

Mr. Jean Carriere
Director
European Office
The World Bank
66 Avenue d'Iena
75116 Paris

JLMaddux:mwm
March 14, 1977

493/1 143

MAR 10 1977

Dear Ann:

Thank you for your warm invitation to speak at the Man and Ideas series.

I do appreciate your thinking of me and regret that I am going to have to decline. The fact is that I don't feel qualified to lecture on cultural matters, and this is compounded by the practical problem of an unpredictable travel schedule in our member countries.

The scheduling of these trips is complicated and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this does not allow me such flexibility for accepting outside commitments.

It was very kind of you to write. Margie joins me in sending you best wishes for what is clearly a fascinating series.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Ann Wardrop
"Hawthorne Ridge"
Scaife Road
Sewickley, Pennsylvania

JLMaddux:mwm
March 9, 1977

1.1 Carnegie Institute
Wardrop, A.

493/1/142

MAR 4 1977

Dear Bill:

Thank you for your letter and its warm invitation to speak at the IITA anniversary celebration in Lagos and Ibadan next July.

I appreciate your thinking of me in this connection, and regret that a previous commitment for that period will not make it possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William K. Gamble
Director General
International Institute of Tropical Agriculture
Oyo Road
P.M.B. 5320
Ibadan, Nigeria

JIMaddux:mwm
March 3, 1977

I.I. Int'l Inst. of Tropical Agriculture
Gamble, W.

493 (1) 141

MAR 3 1977

Dear Mr. Steinberg:

Thank you for your letter and its warm invitation to speak at a luncheon meeting of the Council of Washington Representatives on the United Nations later this month.

Unhappily, I will have to decline. The problem is my schedule, which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments. There are often changes as the dates draw near, and this does not allow such flexibility for accepting outside commitments.

I do hope you will understand. It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David J. Steinberg
President
U.S. Council for an Open World Economy, Inc.
1028 Connecticut Avenue, N.W.
Washington, D.C. 20036

JLMaddux:mwm
March 2, 1977

1.1 Council of Wash. Representatives on the UN
Steinberg, D.

493/1/40

MAR 3 1977

Dear Mr. Brown:

Thank you for your letter and its warm invitation to speak at the National Micrographics Association and the International Micrographic Congress on September 29th in Washington.

I appreciate your thinking of me in this connection and regret having to decline. The Bank's own Annual Meeting will take place at that time and it will not be possible for me to join you.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Dudley G. Brown
Meeting Chairman
National Micrographics Association
8728 Colesville Road
Silver Spring, Maryland 20910

JLMSddux:www
March 1, 1977

1.1 Nat'l Micrographics Assoc.
Brown, D.

493/1 /39

MAR 3 1977

Dear Mr. Hellwig:

Thank you for your cable and its very gracious invitation to speak at the celebration of AIESEC's 25th Jubilee in Cologne from April 23-25.

I appreciate your thinking of me in this connection, and very much regret that due to a previous commitment for that period, I will not be able to join you.

I do hope you will understand, and please accept my warm best wishes for what will clearly be a stimulating celebration.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ulf K. Hellwig
President
AIESEC German
5000 Koeln 1
Moltkestr. 10
Federal Republic of Germany

JLMaddux:nmw
March 2, 1977

1.1 AIESEC
Hellwig, U.

49311 138

MAR 3 1977

Dear Dean Foster:

Thank you for your letter and its warm invitation to address the School of Forestry and Environmental Studies this spring.

It is a very attractive opportunity -- one I especially appreciate as a father -- and I very much regret that I will have to decline.

The difficulty is with my schedule, which involves a good deal of travel to our developing member countries. The timing of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this does not allow much flexibility for accepting outside commitments.

I do hope you will understand. It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Charles H. W. Foster
Dean
School of Forestry and Environmental Studies
Yale University
205 Prospect Street
New Haven, Connecticut 06511

JLMaddux:mwm
March 2, 1977

1.1 Yale Univ.
Foster, C.

493/11/37

MAR 3 1977

Dear Mr. Kennedy:

Thank you for your letter and its warm invitation to speak informally at a luncheon of the Foundation International Group.

Unhappily, I have to decline. The problem is my schedule which involves a good deal of travel to our developing member countries. The scheduling of these trips is complicated, and must be coordinated with the senior officials of the governments involved. There are often changes as the dates draw near, and this does not allow much flexibility for accepting outside commitments.

I do appreciate your thinking of me in this connection and hope you will understand. It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Patrick W. Kennedy
The Council on Foundations
888 Seventh Avenue
New York, N. Y. 10019

JLMaddux:mmm
March 1, 1977

1.1 Foundation Int'l Group.
Kennedy, P.

493/1 B6

FEB 22 1977

Dear Mrs. Ingraham:

Thank you for your letter and its warm invitation to address the annual meeting of the Board of Advisory Consultants of the Wright-Ingraham Institute on May 7 in Denver.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Elizabeth Wright Ingraham
Director
Wright-Ingraham Institute
1228 Terrace Road
Colorado Springs, Colorado 80904

JIMaddux:swm
February 18, 1977

1.1 Wright-Ingraham Inst.
Ingraham, E.

493/1/35

FEB 22 1977

Dear Professor Enthoven:

Thank you for your letter and the copy
of your Shoah Memorial Lecture.

It was very thoughtful of you to send it
along.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Adolf J. H. Enthoven
Director - Center for International
Accounting Development
The University of Texas At Dallas
Box 686
Richardson, Texas 75080

JLMaddur:mwm
February 18, 1977

1.1 Univ. of Texas AT Dallas
Enthoven, A.

493/1/34

FEB 22 1977

Dear Mrs. Schecter:

Thank you for your letter requesting an interview in connection with your book about social change in America.

While I appreciate the importance of the questions you have raised, in my present position as an international civil servant, heading a U.N. development agency with 127 member countries, it would be inappropriate for me to comment on past or present military issues in any of these countries, including my own.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Leona Schecter
3748 Huntington Street, N.W.
Washington, D. C. 20015

JLMaddux:mwm
February 18, 1977

2.7 Schecter, L.

493/1/33

FEB 22 1977

Dear Mr. Currie:

Thank you for your letter and its gracious invitation to give a lecture at a World Hunger Symposium on April 8 & 9 at Hobart and William Smith Colleges.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. John Currie
Box 717
Hobart & William Smith Colleges
Geneva, New York 14456

JLMaddux:mwm
February 18, 1977

1.1 Hobart & Wm. Smith Colleges
Currie, J.

493/1/32

FEB 16 1977

Dear Mr. Cracknell:

Thank you for your letter graciously inviting me to be the guest speaker at the 22nd General Conference of the International Federation of Agricultural Producers in Helsinki on June 14th.

I appreciate your renewing the invitation and regret that previous commitments for that time will not make it possible for me to join you.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. P. Cracknell
Secretary General
International Federation of Agricultural
Producers
1, Rue D'Auteville
75010 Paris
France

JLMaddux:mwm
February 11, 1977

1.1 Int'l Federation of Agricultural Producers
Cracknell, M.

493/1/31

FEB 16 1977

Dear Dr. Garrish:

Thank you for your letter regarding background material in connection with my address to the American College of Surgeons. The requested items are enclosed.

My address will be related to the economic problems of the developing world, possibly including the problems caused by unrestricted population growth. I am sorry I cannot be more specific at this time.

With respect to a formal written text, none may be available prior to the occasion.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Edwin W. Garrish
Assistant Director, Assembly
American College of Surgeons
55 East Erie Street
Chicago, Illinois 60611

RSMcNamara:nwm
February 11, 1977

493/1/30

FEB 16 1977

Dear Dr. Gerrish:

Thank you for your letter regarding background material in connection with my address to the American College of Surgeons. The requested items are enclosed.

My address will be related to the economic problems of the developing world, possibly including the problems caused by unrestricted population growth. I am sorry I cannot be more specific at this time.

With respect to a formal written text, none may be available prior to the occasion.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Dr. Edwin W. Gerrish
Assistant Director, Assembly
American College of Surgeons
55 East Erie Street
Chicago, Illinois 60611

MADDOX
RSMcNamara:mwm
February 11, 1977

493/1 129

FEB 16 1977

Dear Mr. Cracknell:

Thank you for your letter graciously inviting me to be the guest speaker at the 22nd General Conference of the International Federation of Agricultural Producers in Helsinki on June 14th.

I appreciate your renewing the invitation and regret that previous commitments for that time will not make it possible for me to join you.

It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. P. Cracknell
Secretary General
International Federation of Agricultural
Producers
1, Rue D'Hauteville
75010 Paris
France

JLMaddux:swm
February 11, 1977

1.1 Int'l Federation of Agricultural Producers
Cracknell, M.

493/1/28

FEB 14 1977

Dear Mr. Bigio:

Thank you for your letter and your "Report on International Monetary Reform."

I do appreciate having your views, and it was thoughtful of you to send it along.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Douglas J. Bigio
Manager
Financial Planning Unit
The Equitable Life Assurance Society
4 Coleman Street
London EC2R 5AP
England

JLMaddux:mwm
February 11, 1977

3.1 Bigio, D.

493/1/27

FEB 9 1977

Dear Mr. Drexler and Mr. Dudley:

Thank you for your letter and its gracious invitation to give a lecture at the Museum of Modern Art during the end of October or early November, 1977.

I appreciate your thinking of me in this connection, and regret that a previous commitment for that period will not make it possible for me to join you.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arthur Drexler
Director, Architecture and Design
Mr. George Dudley
Trustee, A.I.A. Foundation
The Museum of Modern Art
11 West 53 Street
New York, N. Y. 10019

JLMaddux:mmm
February 1, 1977

1.1 The Museum of Modern Art
Drexler, A.

493/1/26

FEB 9 1977

Dear Mr. Levitin:

Thank you for your letter and its warm invitation to address the 1977 Annual Meeting of the Licensing Executives Society on October 10 in Palm Beach.

I appreciate your thinking of me in this connection and regret that I must decline. Pressures on my schedule here, compounded by trips to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Martin A. Levitin
Associate Counsel and Manager of Licensing
G & F Corporation
1361 Alps Road
Wayne, New Jersey 07470

JLMaddux:mwm
February 8, 1977

1.1 Licensing Executives Society
Levitin, M.

493/1/25

FEB 3 1977

Dear Mr. White:

Thank you for your letter, which Dr. Wiesner has forwarded to me, requesting that I meet with the Sloan Fellows on March 30 from 3:00 to 4:00 p.m.

My schedule is uncertain for that period at the moment, and it is a little too early for me to make a commitment. I would appreciate your phoning my office during the week of March 14, and Miss Stroud or Miss Moore should be able to let you know then how things stand.

If I am unable to meet with the Fellows, I will be glad to arrange for one of my senior colleagues to do so.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alan F. White
Director of Executive Development Programs
Massachusetts Institute of Technology
Alfred P. Sloan School of Management
50 Memorial Drive
Cambridge, Massachusetts 02139

JLMaddux:mwm
February 2, 1977

4.14 MIT- Sloan Fellows

493/1/24

FEB 3 1977

Dear Jerry:

Thank you for your letter enclosing Mr. White's request that I meet with the Sloan Fellows on March 30.

I've written to Mr. White that my schedule is uncertain for that period just now, and it is a little too early for me to be able to make a commitment. I've asked him to get in touch with my office during the week of March 14, and I should be able to let him know then.

If I am unable to see the Fellows, I will be happy to arrange for one of my senior colleagues to meet with them.

It was kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jerome B. Wiesner
President
Massachusetts Institute of Technology
Cambridge, Massachusetts 02139

JLMaddux:mmm
February 2, 1977

4.14 MIT - Sloan Fellows

493/123

FEB 3 1977

Dear Mr. Myers:

Thank you for your letter and its warm invitation to be the keynote speaker at an international conference on capital needs and uses in Chicago on November 29, 1977.

I appreciate your thinking of me, and very much regret that I am already committed to traveling in Africa at that time.

I do hope you will understand, and please accept my best wishes for what is clearly going to be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ray F. Myers
Executive Vice President
Continental Bank
231 South LaSalle Street
Chicago, Illinois 60693

JIMaddux:mwm
February 2, 1977

1.1 Continental Bank
Myers, R.

493/1/22

FEB 3 1977

Dear Mr. Caton:

Thank you for your letter requesting an interview in connection with your dissertation on presidential transitions.

I appreciate the importance of such research, but the pressures of my commitments here, together with a heavy schedule of travel to our developing member countries, unfortunately do not make it feasible for me to comply with your request.

I do hope you will understand, and please accept my best wishes for the success of your project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bernard Caton
B-7 University Gardens
Charlottesville, Virginia 22903

JLMaddux:mwm
February 1, 1977

4.14 Caton, B.

493/1/27

FEB 1 1977

Dear Professor Hardin:

Thank you for your letter and its interesting enclosure.

We will be happy to add your name to our mailing list.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Garrett Hardin
Department of Biological Sciences
University of California, Santa Barbara
Santa Barbara, California 93106

JLMaddux:mwm
January 28, 1977

4.8 Hardin, G.

Enc. 73, 75, 76 speeches
Assault on World Poverty
Population Sector Paper

cc: Ms. Stevens, Publications

493/1/20

FEB 1 1977

Dear Mr. Dick:

Thank you for your letter and your comments
about the proposed commission.

It was very thoughtful of you to write and
I appreciate having your views.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J. K. Dick
Cotts House
Canonile Street
London EC3A 7BJ
England

JLMaddux:mwm
January 31, 1977

3.1 Dick, J.K.

493/1/19

JAN 27 1977

Dear Mr. Reimann:

Thank you for your letter and its warm invitation to speak at a Conference on "New Vistas For International Banking in the U.S.A." on April 11 and 12, 1977.

I appreciate your thinking of me in this connection and regret having to decline. Pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official United Nations and World Bank meetings.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating program.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Guenter Reimann
Editor and Publisher
International Reports
200 Park Avenue South
New York, N. Y. 10003

JLMaddux:mww
January 25, 1977

1.1 International Reports
Reimann, Guenter

493/1/18

JAN 27 1977

Dear Mr. Spangler:

Thank you for your letter and its generous comments on my remarks at the World Affairs Council, as well as for the press clips you have forwarded to Mr. Maddux.

It was a very enjoyable afternoon, and I deeply appreciate the hospitality that you and your colleagues in the Council so graciously extended to me. Please convey to them my warm gratitude.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Stanley E. Spangler
Executive Director
World Affairs Council
70 Hereford Street
Boston, Massachusetts 02115

JIMaddux:mwm
January 26, 1977

World Affairs Council
Spangler, S.

493/1/17

JAN 27 1977

Dear Irving:

Thank you for your letter conveying Dr. Varner's gracious invitation to address a seminar on food at the University of Nebraska.

I appreciate his thinking of me in this connection and regret that I will not be able to accept. The problem, as usual, is my schedule. It is, as you know, particularly heavy in the spring. I do hope he will understand.

It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Irving S. Friedman
Senior Vice President
Citibank, N.A.
399 Park Avenue
New York, N. Y. 10022

JLMaddux:mwm
January 24, 1977

1.1 Univ. of Nebraska
Varner, D.B.

693/1/16

JAN 27 1977

Dear Mr. Kane:

Thank you for your letter and its generous comments on my speech in Boston.

It was very thoughtful of you to write and I appreciate your offer of help.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arthur Kane
Process Consultants Inc.
4391 E. University Drive
Fort Lauderdale, Florida 33321

JLMaddux:mwm
January 25, 1977

3.1 Kane, A.

493/1/15

JAN 27 1977

Dear Ms. McLaughlin:

Thank you for your letter and its generous comments on my speech in Boston.

A copy of the text is enclosed. It was very thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Lois Ingalls McLaughlin
Vice President
Rusfill-Hoyt, Inc.
380 Madison Avenue
New York, New York 10017

JLMaddux:msm
January 25, 1977

3.1 McLaughlin, L.

493/1/14

JAN 27 1977

Dear Dr. Oberndorfer:

Thank you for your letter and its warm invitation to participate in a panel discussion on "The economies of the United States and the Federal Republic of Germany" on March 24th.

I appreciate your thinking of me in this connection and regret having to decline. The pressures on my schedule here, compounded by travel to our developing member countries, have made it necessary for me to restrict my speaking almost exclusively to official World Bank and United Nations meetings.

I do hope you will understand and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Prof. Dr. Dieter Oberndorfer
Sozialwissenschaftliches Forschungsinstitut
der Konrad-Adenauer-Stiftung
Rathausallee 12
5205 St. Augustin 1 bei Bonn
Federal Republic of Germany

JLMaddux:msm
January 24, 1977

1.1 Sozialwissenschaftliches Forschungsinstitut
Oberndorfer, D.

493/1/13

JAN 27 1977

Dear Mr. Lamb:

Thank you for your letter and its generous comments on my speech in Boston.

It was very thoughtful of you to write and I appreciate your offer of help.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edward Lamb
Chairman of the Board
Nevada National Bancorporation
One West Liberty Street
Reno, Nevada 89510

JLMaddux:mwm
January 24, 1977

3.1 Lamb, E.

493/1/12

JAN 27 1977

Dear Ms. Williams:

Thank you for your letter and its generous comments.

The copies you requested of my address at Manila are being sent under separate cover.

It was very kind of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ms. Carolyn Williams
Brynwood Farm
2400 Pulling Hill Road
Middletown, Pennsylvania 17057

JLMaddux:swm
January 19, 1977

4.8 Williams, C.

693/1/11

JAN 19 1977

Dear Mr. Fore:

It was pleasant chatting with you and Dr. Robinson, and I have given careful consideration to your warm invitation to participate in the "Congress of the Laity."

I appreciate your thinking of me in this matter, and deeply regret having to decline. I just don't think it would be wholly appropriate for me, in view of my current responsibilities in an international organization representing so many different national and ideological points of view, to address the issue of "the Christian Church and contemporary culture."

I have, of course, my own personal views, but I think it would be more responsible for me to express them at some future time when I am no longer serving in my present capacity.

I do hope you will understand. I am not indifferent to these questions. On the contrary, international development itself is, in my view, a deeply moral issue. I simply think that my present office is not the appropriate one from which to deal with a number of the specific points the Congress wants to explore.

I am confident that it is going to be a unique and stimulating event, and I wish you and your colleagues every success. It was very thoughtful of you to invite me.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sam L. Fore
National Director of Leadership Services
3765 South Alameda, Suite 426
Corpus Christi, Texas 78411

cc: The Reverend Henry Kuisenga
Dr. F. Willard Robinson

693/1/10

JAN 17 1977

Dear Dr. Sorenson:

Thank you for your letter and its warm invitation to speak at Babson College's Founder's Day Symposium.

It is gracious of you to invite me, and I regret that I am going to have to pass up so attractive an opportunity.

The problem is my schedule. It is particularly heavy in the spring, and is compounded by travel to our developing member countries.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating symposium.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Ralph S. Sorenson
President
Babson College
Babson Park
Wellesley, Massachusetts 02157

JLMaddux:mwm
January 14, 1977

1.1 Babson College
Sorenson, R.

493/1/9

JAN 17 1977

Dear Stan:

Thank you for your letter and its warm invitation to speak at the commencement exercises of the University of the Pacific on May 20th.

I appreciate your thinking of me in this connection and regret that it will not be possible for me to join you. I will be out of the country at that time.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Stanley E. McCaffrey
President
University of the Pacific
Stockton, California 95211

JLMaddux:mwm
January 14, 1977

1.1 Univ. of the Pacific
McCaffrey, S.

493/1/8

JAN 14 1977

Dear Dave:

Thank you for your letter, and its gracious invitation to attend the Civilian/Military Institute's symposium in Colorado Springs from February 10-12.

I appreciate your thinking of me in this connection, and regret that a previous commitment for that period will not make it possible for me to join you.

I do hope you will understand, and should you plan to publish the proceedings of the symposium, I would appreciate your sending me a copy.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
David Packard
Civilian/Military Institute
P.O. Box 1638
Colorado Springs, Colorado 80901

JLMaddux:mwm
January 12, 1977

1.1 Civilian/Military Institute
Packard, David.

493/1/7

JAN 13 1977

Dear Mr. Pfeiffer:

Thank you for your letter, and its generous comments, and your request for an interview.

I appreciate your thinking of me in this connection, and regret that a heavy travel schedule in our developing member countries is, I am afraid, not going to make an interview feasible.

I do hope you will understand. It was thoughtful of you to write.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edward J. Pfeiffer
526 West Norman Avenue
Arcadia, California 91006

JLMaddux:mwm
January 10, 1977

4.14 Pfeiffer, E.

493/1/6

JAN 12 1977

Dear Eric:

You have often spoken of the importance of international economic development. In Boston on Friday I am again addressing the problems of the North-South dialogue and trying to find a new approach to the solution of this problem. I thought you might be interested in these remarks and, accordingly, pass along a copy.

With best wishes for the New Year,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Eric Sevareid
CBS
2020 M Street, N.W.
Washington, D.C. 20036

Attachment

JEMerriam:rgw
January 11, 1977

493/115

JAN 12 1977

Dear Scotty:

You were kind enough to single out the importance of our debates during the World Bank meetings at Manila last fall. I am again addressing the problems of the North-South dialogue in a few brief remarks in Boston on Friday. In taking my Manila remarks a step further I am trying to find a new approach to these problems. I thought you would be interested.

With best wishes for the New Year,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James Reston
New York Times
1920 L Street, N.W.
Washington, D.C. 20036

Attachment

JEMerriam:rgw
January 11, 1977

493/1/4

JAN 10 1977

Dear Cliff:

Thank you for your letter. It is gracious of you to invite me to address the International Development Lecture Series at Michigan State, and I regret that I am going to have to pass up so attractive an opportunity.

The problem, as usual, is my schedule. It's particularly heavy in the spring, and is compounded by travel to our developing member countries. I do hope you will understand.

It was thoughtful of you to write and I do appreciate your thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Clifton R. Wharton, Jr.
President
Michigan State University
East Lansing, Michigan 48824

JLMaddux:mas
Jan. 7, 1976

1.1 Michigan St. Univ.
Wharton, C.

493/1/3

JAN 3 1976

Dear Mr. Svenson:

Thank you for your letter and its warm invitation to speak at the 1977 conference of the Swedish Savings Banks Association in Stockholm next March.

I appreciate your thinking of me in this connection, and regret that previous commitments for that period will not make it possible for me to accept.

I do hope you will understand, and please accept my best wishes for what will clearly be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Sven G. Svenson
General Manager
Svenska sparbanksforeningen
Fack, 103 20 Stockholm 16
Sweden

JLMaddux:mwm
December 28, 1976

1.1 Swedish Savings Banks Association
Svenson, S.

493/1/2

JAN 3 1976

Dear Jack:

Thank you for your letter and warm invitation to participate in the IX Biennial American-German Conference, in Princeton, March 11-13.

I appreciate your thinking of me, and very much regret that due to a previous commitment for that week-end, I am not going to be able to join you.

I do hope you will understand, and please accept my warm best wishes for what is clearly going to be a stimulating conference.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
John J. McCloy
Chairman
The American Council on Germany
680 Fifth Avenue
New York, N. Y. 10019

JLMaddux:mwm
December 30, 1976

1.1 Am. Council on Germany
McCloy, J.

6093/1/1

JAN 3 1976

Dear Ted:

I wish to confirm with this letter that the Bank will be able to contribute \$35,000 to O.D.C. in calendar 1977. We very much appreciate the work O.D.C. is undertaking in behalf of public education on development issues and hope it will continue to be effective in the coming years.

With all best wishes for the holiday season,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Reverend Theodore M. Hesburgh, C.S.C.
Chairman of the Board
Overseas Development Council
1717 Massachusetts Avenue, N.W.
Washington, D.C. 20036

JEM:rgw

December 23, 1976