

THE WORLD BANK GROUP ARCHIVES

PUBLIC DISCLOSURE AUTHORIZED

Folder Title: Consultative Group on International Agricultural Research [CGIAR] - F-1 - Technical Advisory Committee [TAC] - 1975 / 1977 Correspondence - Volume 4

Folder ID: 1759687

Series: Central Files

Dates: 10/04/1976 - 04/26/1977

Fonds: Records of the Consultative Group on International Agricultural Research (CGIAR)

ISAD Reference Code: WB IBRD/IDA CGIAR-4177S

Digitized: 04/27/2021

To cite materials from this archival folder, please follow the following format:
[Descriptive name of item], [Folder Title], Folder ID [Folder ID], ISAD(G) Reference Code [Reference Code], [Each Level Label as applicable], World Bank Group Archives, Washington, D.C., United States.

The records in this folder were created or received by The World Bank in the course of its business.

The records that were created by the staff of The World Bank are subject to the Bank's copyright.

Please refer to <http://www.worldbank.org/terms-of-use-earchives> for full copyright terms of use and disclaimers.



THE WORLD BANK

Washington, D.C.

© International Bank for Reconstruction and Development / International Development Association or

The World Bank

1818 H Street NW

Washington DC 20433

Telephone: 202-473-1000

Internet: www.worldbank.org

PUBLIC DISCLOSURE AUTHORIZED

RETURN TO DAILY ADMIN
POLICY FILES

F-1 TAC Correspondence 1975/77
Vol. IV

DECLASSIFIED
WITH RESTRICTIONS
WBG Archives.

RETURN TO
RECORDS CENTER ROOM 68-1
Box No. 964-05

Archives
The World Bank Group
A2003-012 Other #: 45 205535B
1759687
Consultative Group on International Agricultural Research [CGIAR] - F-1 - Technical
Advisory Committee [TAC] - 1975 / 1977 Correspondence - Volume 4

This file is closed as of April 30, 1977

For further correspondence, please see Vol. IV

RECORDS MANAGEMENT SECTION



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date April 26, 1977	Document Type Letter and invoice	
Correspondents / Participants To: Banca Commerciale Italiana, FAO Branch From: Robert D. Osler, Deputy Director General and Treasurer		
Subject / Title Cost related to the TAC Quinquennial Review		
Exception(s) Financial Information (iv)		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F-1

- IBRD
- IDA
- IFC
- ICSID

TO: CINATROP
CALI

DATE: APRIL 25, 1977

ORIGINATOR'S EXT.: 3592

cm

COUNTRY: COLOMBIA

CLASS OF SERVICE: TELEX NO. 3965769

CABLE NO. & TEXT:

FOR JOHN COULTER FURTHER URTELEPHONE CONVERSATION WITH HAYMAN.
THERE ARE NO SPECIFIC URGENT MATTERS REQUIRING DISCUSSION WITH MAHLER AT CONCLUSION OF CIAT MISSION. HOWEVER, HAVE NOT HAD OPPORTUNITY GENERAL EXCHANGE OF VIEWS WITH HIM SINCE NOVEMBER CG MEETING AND AM NOT LIKELY TO SEE HIM AGAIN UNTIL HE COMES THROUGH WASHINGTON FOLLOWING TAC MEETING. WOULD WELCOME AN EARLY OPPORTUNITY TO MEET WITH HIM BUILDING ON MY DISCUSSIONS WITH WEBSTER IN ROME AND WITH CUMMINGS DURING HIS RECENT VISIT HERE BUT OBVIOUSLY MAHLER MUST BE THE JUDGE OF HIS PRIORITIES AND WOULD NOT PRESS HIM TO COME TO WASHINGTON NOW IF THIS IS INCONVENIENT. PLEASE SO ADVISE HIM

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: File F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLejeune:apm	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

DISPATCHED

CHECKED FOR DISPATCH

SECTION SET ON FOR USE OF CIVIL SECTION

[Handwritten signature]

APR 26 9 59 AM 1977

OPERATIONS AND COBA DISTRIBUTION:

MTT 1-1

INITIALS (AS APPLICABLE) TO BE PLACED IN THIS SPACE

CIVIL SECTION

PREPARED BY:

COMMUNICATIONS SECTION

OPERATIONS

MTT 1-1

Michael J. DeLoane

REFERENCE:

APPROVED BY (NAME):

NOT TO BE TRANSMITTED

REFERENCE

RECEIVED

TO VADISE MIN

NOT PRESS HIM TO COME TO WASHINGTON NOW IN THIS IS UNCOMFORTABLE. MYSELF
HERE WAS OPERATING WINTER WOULD BE THE MIND OF HIS PREFERENCES AND WOULD
DISCUSSIONS WITH MENDEL IN WOME AND WITH COMMINGS DURING HIS RECENT VISIT
WOULD BECOME AN EVENT OCCASIONALLY TO MEET WITH HIM REGARDING ON MA
TO SEE HIM WOULD BECOME THROUGH WASHINGTON FOLLOWING THE WINTER
EXCHANGE OF ITEMS WITH HIM SINCE WASHINGTON IS WINTER AND AN FOR THE
THE CONSTRUCTION OF CIVIL MISSION. WINTER WOULD NOT HAVE OPERATIONAL ELEMENT
HERE WAS NO SPECIFIC RECENT WINTER REGARDING DISCUSSION WITH WINTER

FOR YOUR COMPLETE ADVISORY INFORMATION CONVERSATION WITH ADVISE

CIVIL NO. 1 TEXT

COPIES: COPIES

SERVICE: CIVIL

LETTER NO. 2222

OPERATIONS TEXT

2222

CIVIL
TO CIVIL

DATE

APR 26 1977

(TELETYPE/CABLE/TEXT)

OUTGOING MESSAGE FORM

WORLD BANK / IFC

- CIVIL
- IFC
- ADI
- WORLD

1-1

JL

Central Files 7-1

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH
TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS
Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

PR 3/10.16

April 26, 1977

TO: Members of the Technical Advisory Committee
Members of the Consultative Group on International
Agricultural Research
Directors of the International Agricultural Research Centres

FROM: *m* The Executive Secretary, TAC *Bill*

SUBJECT: Sixteenth Meeting of the Technical Advisory Committee

1. The Sixteenth Meeting of the Technical Advisory Committee will be held at the headquarters of the Centro Internacional de Agricultura Tropical (CIAT), Cali, Colombia, from 30 May to 3 June, 1977.
2. Accommodation is being arranged by CIAT and therefore members and observers anticipating attending are requested to inform both this office and Dr. John Nickel, the Director General of CIAT as soon as possible of their intentions to attend and their ETA's and flight numbers to facilitate transportation. The address of CIAT is: Apartado Aereo 67-13, Cali, Colombia; cable: CINATROP, Cali.
3. For the information of TAC members, air tickets will be issued prepaid in the usual way.
4. Members of the Consultative Group are reminded that they are free to appoint a single observer each to attend OPEN sessions of the meeting.
5. The Provisional Agenda for the meeting is submitted herewith. The Report of the 15th meeting will follow shortly. The main purpose of the meeting is for the Committee to consider in Closed Session the 1978 Programmes and Budgets of the International Agricultural Research Centres along with the draft Secretariat commentaries. The second draft of the CIP Quinquennial Review report and the first draft of the CIAT Quinquennial Review report will be discussed during the sessions devoted to those two Centres.
6. The Programmes of Work and Budgets will be distributed directly from the Centres to all TAC Members.
7. The Committee will also discuss in open session progress reports on vegetable research, soyabeans, farming systems research, and the preparation

..../..

of the Quinquennial Review of IITA. Relevant documentation on the above subjects will be distributed as soon as available.

8. The Secretariat will be pleased to answer any enquiries which members or observers may wish to submit.

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy

Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI

Telephone: 5797

SIXTEENTH MEETING

Cali, Colombia -- 30 May - 3 June, 1977

PROVISIONAL AGENDA

Monday, 30 May

9.00 - 12.30 Morning Session OPEN

Welcome Address by the Director-General of CIAT,
Dr. John Nickel

Item 1 Adoption of the Agenda

Item 2 Adoption of the Report of the 15th Meeting

Item 3 Progress Reports on Vegetable Research, Soyabeans, Farming
Systems Research, Preparation of IITA Quinquennial
Review, etc.

14.00 - 17.00 Afternoon Session CLOSED

Item 4 Consideration of the Report of the Quinquennial Review
of CIP and of CIP's Programme and Budget for 1978

Tuesday, 31 May

9.00 - 12.30 Morning Session CLOSED

Item 5 Report of the TAC mission to ILCA and ILCA's Programme
and Budget for 1978

Item 6 Report on TAC Water Buffalo Research Mission

14.00 - 17.00 Afternoon Session CLOSED

Item 7 Review of Centres Programmes

(a) IRRI

(b) IITA

Wednesday, 1 June

9.00 - 12.30 Morning Session CLOSED

Item 7 (c) WARDA (d) ICRISAT

14.00 - 17.00 Afternoon Session CLOSED

Item 7 (e) IBPGR

Formulation of recommendations on Items 3 and 6 and the Programmes of Work and Budget of CIP, ILCA, IRRI, IITA, WARDA and ICRISAT

Thursday, 2 June

9.00 - 12.30 Morning Session CLOSED

Item 8 Consideration of the draft report of the Quinquennial Review of CIAT and CIAT's Programme of Work and Budget for 1978

14.00 - 17.00 Afternoon Session CLOSED

Item 7 (cont.) (f) ICARDA (g) CIMMYT (h) ILRAD

Friday, 3 June

9.00 - 12.30 Morning Session CLOSED

Formulation of recommendations on the Programmes of Work and Budget of IBPGR, CIAT, ICARDA, CIMMYT and ILRAD

14.00 - 12.30 Afternoon Session OPEN

Item 9 Other Business

Item 10 Date and Place and Agenda of Next Meeting

Item 11 Chairman's Summing-Up.

D-3
cc F-1

Mr. Warren C. Baum

April 25, 1977

((signed) Michael L. Lejeune

Michael L. Lejeune

^{March 29}
Attached Letter from Mr. Mashler

1. This question of circulating the terms of reference for a quinquennial review mission for comment while still in draft form is an old problem which Mashler has, quite rightly, complained about before.
2. Originally, Peter Oram and Sir John Crawford took the position that the terms of reference were drafted by the TAC Secretariat, cleared with the center concerned, but were not shown in advance to anyone else. This was the case with the terms of reference of the first quinquennial review mission, the one to IRRI. As soon as Mashler drew this to my attention, I discussed it with Oram and Crawford, and reached agreement with them that in the future draft terms of reference would be circulated to the donors to the center in question as well as the Co-Sponsors and the CG Secretariat for comment in time for these comments to be taken into account. The terms of reference for the second quinquennial review mission -- the one to CIMMYT -- had by that time already been agreed with CIMMYT and given to the team members, so it was too late to apply the arrangements on that occasion, but Oram promised it would be done in the future. It would appear that in the course of the hand-over from Oram to Mahler, the agreement got lost in the shuffle. This became apparent with respect to the CIP mission. I thereupon took the matter up with Mahler and it was as a result of this intervention that he then circulated the CIAT terms of reference. But once again it was late in the day. I have now discussed this all over again with Webster and Cummings. There is no disagreement in principle, but the implementation of the agreement has not been properly carried out. I am hoping for improvement in the future and have so told Mashler.

Attachment

MLLejeune:fa
Files:D-3/F-1

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

~~DR~~
~~AH~~
~~JC~~
~~EG~~
Gene,
Take
note
pls.

F-1

PR 3/10 Mem.

20 April, 1977

From: The Secretary, Technical Advisory Committee

Am.

Dr Antoine Abou Khaled has been appointed Scientific Coordinator at the Bari Institute. His address is now:-

International Centre for Advanced Mediterranean
Agronomic Studies
Bari Institute
C.P. 135
Bari
Italy

New Lead of it!

Tel.: (080) 652401 - 652157 - 652160

Distribution: TAC Chairman
TAC Members
CGIAR Secretariat
Centre Directors

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH
TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

PR 3/10 Mem.

4 March, 1977

From: The Secretary, Technical Advisory Committee

Dr Hussein Idris has requested me to inform you that he resigned from his position as Minister of State for Agriculture, Food and Natural Resources to the Government of the Democratic Republic of the Sudan, with effect from 11 February, 1977. Communications should, however, still be addressed to him care of the Ministry.

Dr Idris will be taking a few months' leave, and intends to visit CIMMYT in late March and to attend the 16th TAC Meeting to be held at CIAT from 30 May to 3 June, 1977.

Distribution: TAC Chairman
TAC Members
CGIAR Secretariat
Centre Directors

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

HLW
Copied to
CG Staff)
APR 27 1977

F-1

PR 3/10 Mem.

20 April, 1977

From: The Secretary, Technical Advisory Committee

aml

Dr Antoine Abou Khaled has been appointed Scientific Coordinator at the Bari Institute. His address is now:-

International Centre for Advanced Mediterranean
Agronomic Studies
Bari Institute
C.P. 135
Bari
Italy

Tel.: (080) 652401 - 652157 - 652160

Distribution: TAC Chairman
TAC Members
CGIAR Secretariat
Centre Directors

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy

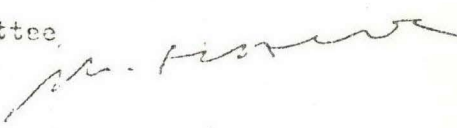
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI

Telephone: 5797

PR 3/10 Mem.

4 March, 1977

From: The Secretary, Technical Advisory Committee


Dr Hussein Idris has requested me to inform you that he resigned from his position as Minister of State for Agriculture, Food and Natural Resources to the Government of the Democratic Republic of the Sudan, with effect from 11 February, 1977. Communications should, however, still be addressed to him care of the Ministry.

Dr Idris will be taking a few months' leave, and intends to visit CIMMYT in late March and to attend the 16th TAC Meeting to be held at CIAT from 30 May to 3 June, 1977.

Distribution: TAC Chairman
TAC Members
CGIAR Secretariat
Centre Directors

April 18, 1977

VIA FAO POUCH

Mr. Philippe Jean Mahler
Executive Secretary
Technical Advisory Committee, CGIAR
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
Rome 00100, Italy

Dear Philippe:

This is just a note to let you know that we will be asking the centers to ensure that the TAC Secretariat and each member of the TAC receives a copy of the 1976 Annual Report and the 1978 (or 1978-79) Program and Budget Paper. Memoranda on this subject are enclosed for your information.

With best wishes,

Yours sincerely,

(signed) Michael E. Lejeune

Michael L. Lejeune
Executive Secretary

Enclosures

AHayman:evl/File F-1

Yellow F-1

Messrs. Ritchie, Coulter and Hayman

April 14, 1977

Michael L. Lejeune

In preparation for Ralph Cummings' visit on Monday and Tuesday could I please have your suggestions of matters to raise with him. Since I shall probably wish to have a meeting with Mr. Baum on this tomorrow (Friday), could I please have your suggestions by mid-afternoon today.

MLLejeune:ia
Files:F-1

Mr. Warren C. Baum

F-1
April 14, 1977

Michael L. Lejeune

(signed) Michael L. Lejeune

TAC Secretariat

The TAC Secretariat continues for the time being under Yriart but is due to move to be under Bommer January 1, 1978. Meanwhile, however, it is going to move physically in a few weeks from its present quarters in an annex (with Yriart) back to the main building in Bommer's area. I get the impression that while formal transfer is due in January (as part of the process of starting a new Biennium) informally Bommer may already be playing a larger part in TAC and OSIAR affairs.

cc: Messrs. Ritchie
Coulter
Hayman
Gavino

MLejeune:ia
Files:F-1

F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

TO: MAHLER
FOODAGRI
ROME

DATE: APRIL 14, 1977

ORIGINATOR'S EXT.: 3592

COUNTRY: ITALY

CLASS OF SERVICE: TELEX:61181

CABLE NO. & TEXT:

WAS SORRY TO MISS YOU IN ROME. IF CONVENIENT TO YOU TO STOP IN WASHINGTON FOLLOWING CIAT MISSION WOULD WELCOME OPPORTUNITY TO DISCUSS THINGS OF MUTUAL INTEREST REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

CHECKED
DISPATCHED

SECTION BEFORE USE OF CABLE SECTION

1977 APR 15 PM 1:01

COMMUNICATIONS SECTION

OPERATIONS AND CODE DISTRIBUTION:

ORIGINATED BY:

REFERENCE:

NOT TO BE TRANSMITTED

TELETYPE

DISCUSS MATTERS OF MUTUAL INTEREST BETWEEN
WASHINGTON BOTTOMING CIVIL MISSION WOULD BECOME RESPONSIBLE TO
MAY BECOME TO MISS FOR IN WORK. IT COMMISSION TO FOR TO FOR IN

CABLE NO. & TEXT:

COUNTRY: **RUSSIA**

FROM:
BOODASKI

TO: **MUNICH**

SERVICE: **TELETYPE**
CLASS OF

ORIGINATOR'S EXT: **3383**

DATE: **APR 15 1977**

M

(TELEGRAM/CABLE/TELEX)
OUTGOING MESSAGE FORM
WORLD BANK / IFC

- ICSID
- IFC
- IDA
- IFRD

F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

68509/68304

TO: ARLIDGE
FOODAGRI
ROME

DATE: MARCH 30, 1977

ORIGINATOR'S EXT.: 2765

COUNTRY: ITALY

CLASS OF SERVICE: TELEX NO. 61181

CABLE NO. & TEXT:

MOST HOTELS FULLY BOOKED. HAVE BOOKED GUEST QUARTERS 801 NEW HAMPSHIRE AVENUE NORTHWEST APRIL 14 THROUGH 18. RATE IS \$39 PER NIGHT SINGLE

4
4

REGARDS

COULTER

SECTION COMMUNICATIONS
MAY 30 10 15 AM '77
RECEIVED

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name):
File F-1	John K. Coulter
DRAFTED BY:	DEPARTMENT:
JKCoulter:apm	CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
	<i>John Coulter</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:
	<i>ww</i>

CHECKED FOR DISPATCH SECTION OF THE OFFICE OF THE CHIEF OF POLICE	SECTION OF THE OFFICE OF THE CHIEF OF POLICE ACTIVE REGISTERED
DISPATCHED BY FILE #	DEPARTMENT JOHN K. CONLEY
AUTHORIZED BY (Name): NOT TO BE RECLASSIFIED	

DISPATCHED
 MAR 30 10 12 PM 1977
 COMMUNICATIONS SECTION

TELETYPE UNIT AND COPY DISTRIBUTION
 TELETYPE UNIT

DISPATCHED BY
 FILE #

REFERENCE

COMMUNIC
 REGISTER

TELETYPE UNIT

TELETYPE UNIT REGISTERED BY TELETYPE UNIT
 TELETYPE UNIT REGISTERED BY TELETYPE UNIT

TELETYPE UNIT

TELETYPE UNIT

TELETYPE UNIT
 TELETYPE UNIT
 TELETYPE UNIT

TELETYPE UNIT

TELETYPE UNIT

0888/10288
 0830/98304

TELETYPE UNIT

TELETYPE UNIT

Mr. Michael L. Lejeune

F1
March 30, 1977

John K. Coulter *JK*

Telephone Conversation with Mr. Zane Arlidge, TAC Secretariat,
March 30, 1977

Arlidge called me this morning to discuss his coming visit (arriving April 14 - leaving April 19). He made the following points:

1. He had heard a rumor that the IFAD meeting was not starting until Wednesday, but will make further enquiries about this and let us know if there is, in fact, a change.
2. He plans to see Cummings during his visit; he does not yet know whether it will be in Raleigh or in Washington.
3. The TAC Secretariat are doing the program commentaries on IITA, Genes Board, ICARDA, ILCA and ILRAD and he will bring drafts of these with him.
4. He asked us to book a hotel - Park Central, if possible. They are fully booked for the dates required, but we were able to reserve a single room at the Guest House, for April 14 through 18, and we have telexed this information to Arlidge.

JKCoulter:apm

File F-1

D-3/F-1

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

ONE UNITED NATIONS PLAZA
NEW YORK, N.Y. 10017

W

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVPRO • NEW YORK

REFERENCE: PRO/301/CGIAR/TAC

24 March 1977

Mr. Logan
John Logan

Dear Warren,

About two weeks ago we received from IDRC an invitation to attend a meeting in Amsterdam on April 5 and 6 to discuss the establishment of an agro-forestry institute and to inquire whether UNDP would be prepared to contribute to it. This issue was discussed at the initiative of IDRC by the most recent meeting of the TAC in Rome, which endorsed the idea but did not commit itself to recommending it for consideration by the Consultative Group itself. While I do not propose to discuss the substance of the proposal, I am merely referring to it as one of a number of issues that have come over quite a period of time, and continue to be, under consideration by TAC without having the slightest chance of being considered by the CGIAR for financing in the near and distant future. I have in mind such items as the water buffalo, aquaculture, vegetable research, to mention a few. Taking into account the recommendations concerning the scope of activities sponsored by the Consultative Group which emerged out of the deliberations of the Review Group, the question that comes to mind is, to what extent TAC should continue to concern itself with matters which seem to have less and less relevance to the CGIAR and to its ability and willingness to finance. I am concerned with the fact that the priorities of the TAC and, for that matter, of the CGIAR, are being diluted with what I consider more and more extraneous issues which are burdening the TAC's work as well as its budget. The question therefore arises whether the time has come for TAC to divest itself of such issues and to focus on matters of immediate concern to the CGIAR.

Since it is obvious that the present budget of TAC as well as future requirements will soon come under review again, it might be useful at this time for us to discuss with Ralph Cummings the whole issue to which I have referred above, and to attempt to resolve some of the main problems that TAC is now facing. As I see it, the real issue which we need to consider is whether TAC can continue to receive for consideration

/...

Mr. Warren C. Baum
Chairman
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

- 2 -

and evaluation increasing numbers of proposals which have not the slightest chance of seeing the light of day, and, by the same token, to define more clearly the role of TAC in relation to the expressed desires by the CGIAR.

With best personal regards,

Yours sincerely,

A handwritten signature in cursive script, appearing to read "W. Mashler".

William T. Mashler
Senior Director

Division for Global and Interregional Projects

Mar. 23, 1977

From: Rome

INCOMING TELEX

Distribution:

cc: Given Mr. Coulter

RECEIVED
Mr. Lejeune

sj

F-1

MAR 23 10 21 PM 1977
SECTION 45

FAOG 1615 FOR LEJEUNE REYOURTELS 22/3 REGRET ABSENT ROME 4-7
APRIL STOP WEBSTER AND ARLIDGE WILL REVIEW WITH YOU PROGRESS OUR
RESPECTIVE COMMENTARY SECTIONS STOP SUGGEST YOU BRING DRAFT
BUDGET SECTIONS AVAILABLE AND SHALL CONTINUE SENDING OURS
STOP PURPOSE ARLIDGE VISIT IS DISCUSS COMPATIBILITY RESPECTIVE
COMMENTARIES THEREFORE EQUALLY IMPORTANT HE DISCUSS WITH YOUR
BUDGET SPECIALISTS REGARDS

MAHLER



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date March 23, 1977	Document Type Letter			
Correspondents / Participants To: Mr. Robert Jones From: Daniel Ritchie				
Subject / Title Contribution of the Bank to TAC for 1977				
Exception(s) Financial Information (iv)				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"> <tr> <td>Withdrawn by Shiri Alon</td> <td>Date 23-Mar-16</td> </tr> </table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			

copy sent to files

cc: Coulter

INCOMING TELER From Rome

March 22 77

Distribution:

Mr. Lejeune

F-1

FA08 1592 FOR LEJEUNE THANKS URTEL 18/3 AAA DUE OTHER COMMITMENTS
 AND NEED PROCESS DOCUMENTATION ONLY POSSIBILITY ARLIDGES VISIT
 COINCIDING COULTERS PRESENCE IS ARRIVAL WASHINGTON AFTERNOON
 APRIL 14 STOP SUGGEST ARLIDGE STAY THROUGH WEDNESDAY 20TH
 STOP GRATEFUL YOUR CABLED CONCURRENCE BBB AGREE RELEASE TAC
 AQUACULTURE DOCUMENT DDDR/IAR/25 TO NATIONAL ACADEMY SCIENCES
 REGARDS

MAHLER +

-(=0

68509 FOODAGRI@

INTSAFRA WASH DCO

F-1

Our Ref: 16.1



Ministry of Agriculture
Fisheries and Food
10 Whitehall Place
London
SW1A 2HH

Warren C Baum Esq
Chairman
CGIAR
1818 H St NW
Washington DC 20433
USA

Mr. Ferreira

21 March 1977

Dear Mr Baum

Thank you for your letter of 10 March, which I appreciate greatly. I have enjoyed the opportunity to take part in the CG enterprise, which I sincerely believe to be the most effective international means yet devised for reducing hunger in the tropical world.

RECEIVED

For this year I shall stay in touch with TAC and the Consultative Group through chairmanship of the Quinquennial Review Mission to CIAT. By the end of the year I shall have completed the 5-year "stint" which I undertook in Whitehall and will be free to help with problems of tropical agriculture wherever I can be useful.

With best wishes

Yours sincerely

Charles Ferreira

CHARLES PEREIRA

CHVAVTES BEBEIVA

Charles Bebeiva

YOUNG SINCERELY

With best wishes

troubled agriculture wherever I can be useful.
and will be free to help with projects of
2-year "stint" which I undertook in Wittenhall
the end of the year I shall have completed the
of the Commonwealth Health Mission to G.I.A.V. By
and the Consultative Group through arrangements
for the year I shall stay in touch with I.A.C.

Let me know in the tropical world.
the international means yet devised for
which I sincerely believe to be the most effec-
tive to take part in the C.G. enterprise.
Thank you for your letter of 10 March, which I

Dear Mr. Bebeiva

USA
Washington DC 20433
1818 H St NW
CGIAR
Consultant
Walter G Bebeiva Esq

15 March 1971

W. G. Bebeiva

OUR REF: 10.1



SMVA SHH
London
10 WITTENHALL PLACE
BRISTOL AND FOOD
MINISTRY OF AGRICULTURE

RECEIVED

1971 MAR 23 PM 3:08
INCOMING UNIT

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F-1

- BRD
- IDA
- IFC
- ICSID

TO: MAHLER
FOODAGRI
ROME

DATE: MARCH 17, 1977

ORIGINATOR'S EXT.: 3592

COUNTRY: ITALY

CLASS OF SERVICE: TELEX NO. 61181

He

CABLE NO. & TEXT:

ALPHA REGRET DELAY RESPONSE URLET 25/2 BUT HAVE BEEN ABSENT.
COULTER WILL BE PRESENT APRIL 12 THROUGH 15 BUT ABROAD THEREAFTER.
SINCE HE WOULD BE MAIN PERSON IN SECRETARIAT KNOWLEDGEABLE ABOUT
SUBSTANTIVE PROGRAMS OF CENTERS STRONGLY SUGGEST ARLIDGE VISIT WHILE
COULTER HERE. HE WOULD BE WELCOME TO CONTINUE INTO FOLLOWING WEEK.

BETA NATIONAL ACADEMY OF SCIENCES HAVE REQUESTED PERMISSION TO
USE TABLE ONE FROM TECHNICAL ADVISORY COMMITTEE (1974) AQUACULTURE
RESEARCH PROGRAMME. REPORT OF THE TAC SUBCOMMITTEE ON AQUACULTURE
DDDR/IAR/25 IN THEIR PAPER ON WORLD FOOD AND NUTRITION STUDY. IF
YOU AGREE WILL RELEASE IT. PLEASE ADVISE.

REGARDS

LEJEUNE

RECEIVED
COMMUNICATIONS SECTION

NOT TO BE TRANSMITTED

REFERENCE: File F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: JKCOULTER/MLEJEUNE : apm	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>[Signature]</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: <i>[Signature]</i>

CHECKED FOR DISPATCH

SECTION BEING DISPATCHED TO

SIGNATURE OF DISPATCHER

OPERATIONS AND CABLE DISTRIBUTION

130012Z MARCH 1977

DISPATCHED

ACTIVE SECRETARIAT

PREPARED BY

BTG E-T

Michael J. Gelinek

REFERENCE

NO. 1

MAR 17 11 26 PM 1977

COMMUNICATIONS SECTION

PERIODIC

RECEIVED

FOR YOUR INFO PLEASE IS. PLEASE ADVISE.

DDK/IVB/52 IN THEIR LATER ON MARCH 1000 AND INFORMATION STATE. IT
RESEARCH PROGRAMS. REPORT OF THE LVC SUBCOMMITTEE ON VOLUNTEER
USE LATE ONE FROM TECHNICAL ADVISORY COMMITTEE (TAC) VOLUNTEER

BEING WILLIAM VANDERBILT OF SCIENCE HAVE REQUESTED PERMISSION TO
CONDUCT RESEARCH. HE WOULD BE WELCOME TO CONTINUE INTO FORTHCOMING WEEK.
SUBSTANTIAL PROGRAMS OF RESEARCH DEMONSTRATE SUCCESS. VARIOUS ASPECTS
SINCE HE WOULD BE MAIN PERSON IN RESEARCHIVE KNOWLEDGEABLE ABOUT
CONDUCT WILL BE RESEARCH ABOUT IS THROUGH IS FOR APPROV INFORMATION.

VERY BEST WISHES FROM THE 52/5 WILL HAVE BEEN ADVISED.

CABLE NO. 8 TEXT

COMMUN: IAVA

CLASS OF SERVICE: INDEX NO. 2121

HOME
BOOKS
TO: NUMBER

ORIGINATOR: 3285

DATE: MARCH 17 1977

M

TELEGRAM/CABLE/TELEX
OUTGOING MESSAGE FORM
FORM NO. 1 (REV. 1-67)

- 1000
- 1010
- 1020
- 1030

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

4c F-1

- IBRD
- IDA
- IFC
- ICSID

68304 / 68509

TO: MAHLER
FOODAGRI
ROME

DATE: MARCH 22, 1977

ORIGINATOR'S EXT.: 3592

COUNTRY: ITALY

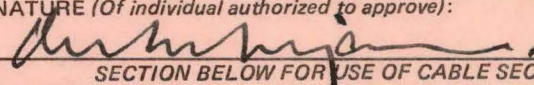

CLASS OF SERVICE: ~~TELEX: 61181~~

CABLE NO. & TEXT:

SHALL BE ATTENDING IFAD PREPARATORY COMMISSION ROME APRIL 4 THROUGH 7. WOULD LIKE TO MEET WITH YOU AND OTHERS IN TAC SECRETARIAT DURING THIS PERIOD IF CONVENIENT REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

68509

TO: MAHLER
FOODAGRI
ROME

DATE: MARCH 22, 1977

ORIGINATOR'S EXT.: 3592

COUNTRY: ITALY

CLASS OF SERVICE: TELEX NO. 61181

CABLE NO. & TEXT:

THANKS URTEL 22/3 RE ARLIDGE VISIT.

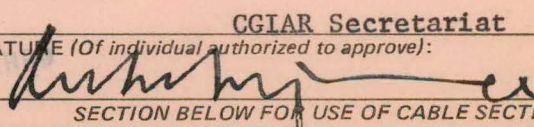
AAA BELIEVE SOME OVERLAP WITH COULTER ESSENTIAL. WOULD HOPE
PROGRESS OF YOUR WORK PROGRAM WOULD ALLOW ARLIDGE TO ARRIVE EARLIER
SO AS TO HAVE AS MUCH AS THREE DAYS, BUT IF THIS PROVES IMPOSSIBLE
ONE DAY WILL HAVE TO SUFFICE. GLAD TO HAVE HIM STAY THROUGH APRIL 20.

BBB BECAUSE OF SHORT TIME FOR DISCUSSIONS GRATEFUL TO HAVE SOME
DRAFT PROGRAM SECTIONS IN ADVANCE. SUGGEST DRAFTS BE POUCHED TO US
AS COMPLETED.

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name):
File F-1	Michael L. Lejeune
DRAFTED BY:	DEPARTMENT:
JKCoulter/MLLejeune:apm	CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
	
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

March 15 77

INCOMING TELEX From Rom

Central
Files
sd

for

Distribution:

Mr. Lejeune

1977 MAR 15 AM 10:33

RECORDS AND
COMMUNICATIONS

FAOG 1388 FOR LEJEUNE REMYLET 25/2 GRATEFUL YOU ADVISE
CONVENIENCE ARLIDGES VISIT WEEK APRIL 18-22 FOR JOINT
COMMENTARY PREPARATION RGDS

MAHLER

counter absent

A

11th

⊕

INTBAFRA WASH DCMT



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date March 15, 1977	Document Type Telex			
Correspondents / Participants To: Daniel Ritchie From: Mahler				
Subject / Title Transfer to TAC account				
Exception(s) Financial Information (iv)				
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.		
		<table border="1"><tr><td>Withdrawn by Shiri Alon</td><td>Date 23-Mar-16</td></tr></table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			

March 10, 1977

Dr. M. S. Swaminathan
Director General
Indian Council of Agricultural Research
Secretary to the Government of India
Krishi Bhawan
Dr. Rajendra Pradas Road
New Delhi 1, India

Dear Dr. Swaminathan:

Now that the period of your appointment to the Technical Advisory Committee has come to an end, I would like to thank you, on behalf of the members of the Consultative Group, for the great contribution you have made to the work of the TAC and hence to the success of the Group as a whole.

The quality of the work of the TAC, and the personal dedication of its members have been key factors in the rapid growth and significant achievements of the Consultative Group system. Your own efforts will remain greatly appreciated by us all.

I hope you will maintain your interest in our activities. Your wise counsel will always be most welcome at any time you wish to offer it.

With very best wishes,

Yours sincerely,

Warren C. Baum
Chairman

6/21 AHayman:ev1/File F-1

F-1

March 10, 1977

Sir Charles Pereira
Ministry of Agriculture,
Fisheries and Food
10 Whitehall Place
London SW1, England

Dear Sir Charles:

Now that the period of your appointment to the Technical Advisory Committee has come to an end, I would like to thank you, on behalf of the members of the Consultative Group, for the great contribution you have made to the work of the TAC and hence to the success of the Group as a whole.

The quality of the work of the TAC, and the personal dedication of its members have been key factors in the rapid growth and significant achievements of the Consultative Group system. Your own efforts will remain greatly appreciated by us all.

I hope you will maintain your interest in our activities. Your wise counsel will always be most welcome at any time you wish to offer it.

With very best wishes,

Yours sincerely,

Warren C. Baum
Chairman

AWA AHayman:evl/File F-1

FI

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH
TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

MAR 24 1977

MLL

JC

DR

~~CC~~

~~BB~~

PR 3/10 Mem.

4 March, 1977

From: The Secretary, Technical Advisory Committee

Dr Hussein Idris has requested me to inform you that he resigned from his position as Minister of State for Agriculture, Food and Natural Resources to the Government of the Democratic Republic of the Sudan, with effect from 11 February, 1977. Communications should, however, still be addressed to him care of the Ministry.

Dr Idris will be taking a few months' leave, and intends to visit CIMMYT in late March and to attend the 16th TAC Meeting to be held at CIAT from 30 May to 3 June, 1977.

Distribution: TAC Chairman
TAC Members

cc: Messrs: Bommer, ADG/AG
Yriart, ADG/DD
de Mèredieu, ODG
Kimmel, LNOR
Lejeune, CGIAR
Webster, DDD/TAC
Arlidge, DDD/TAC

PJM/mg

BY POUCH

February 28, 1977

Mr. Philippe Jean Mahler
Executive Secretary
Technical Advisory Committee, CGIAR
Food and Agriculture Organization of
the United Nations
Via delle Terme di Caracalla
Rome 00100, Italy

Dear Philippe:

We are currently reviewing the CGIAR Secretariat's administrative budget as we get close to the end of the fiscal year. One of the items in our budget is the contribution made by the World Bank to cover the annual budget of TAC.

In October last year, it was agreed among the three co-sponsors that each of them would contribute \$85,000 to finance the TAC budget for 1977. Historically, the World Bank's contribution has been made in two tranches --one in the spring and one in the autumn. Accordingly, we would expect to make a payment of \$42,500 for the TAC budget before June 30, which is the end of the World Bank's fiscal year.

As far as I know, we have not yet received from the TAC Secretariat a request for the Bank's contribution for 1977. If you could send me a request for the first tranche of \$42,500, I will arrange for payment to be made before the end of June. It is important for us to make this payment during the fiscal year as otherwise we would have an unusually large amount to meet out of the budget for the fiscal year ending June 30, 1978.

Best wishes,

Yours sincerely,



Daniel Ritchie
Deputy Executive Secretary

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH
TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

F-1

MAR - 7 1977

PR 3/3 Gen.
PR 3/11 Gen.

25 February, 1977

Dear Mike,

As we come closer to our deadlines for the preparation of the joint commentaries, I feel it necessary to elaborate further on the details of the cooperative arrangements set out in your letter of 23 December, 1976, and my reply of 14 January, 1977.

With regard to the programme of joint visits, I am pleased to see that our plans have been implemented. I very much appreciated receiving copy of Dan Ritchie's report on ICRISAT and on the Executive Committee Meeting of ICARDA as well as the preliminary notes by John Coulter on ICIPE and WARDA. These will be very helpful in the preparation of the draft programme sections of the commentaries. You should by now have received copy of my report on the ICARDA Programme Committee. Preliminary notes by Brian Webster on IITA and by myself on IBPGR should follow next week, so that you may have advance information on the points we shall raise in the draft programme sections.

Regarding the preparation of the commentaries, I wish to confirm my intention of meeting the end-of-April deadline, in as far as the receipt of the Programme and Budget documents from the centres permits. Earlier in the year, I had planned that Zane Arlidge visit Washington, about mid-April, to attempt an initial harmonization of our draft programme sections with the budget sections of the commentaries prepared by the CG Secretariat. I reasoned that this would prove mutually useful, and would also fit in best with our agreed schedule for the preparation of the commentaries.

Although Dr Coulter has indicated that in his opinion the week beginning 4 April would be the most convenient for Zane Arlidge's visit as far as his own programme or work for April is concerned, I consider that this is too early. Firstly, although we hope to have the Programme and Budget papers from the centres by 1 April, our experience is that we can expect delays of a week or more. This is partly a consequence of the Italian postal service. Secondly, I should like us to have drafted as many as possible of our respective commentary sections before Zane Arlidge goes to Washington.

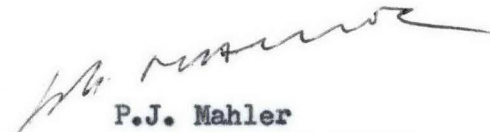
.../.

Mr Michael L. Lejeune
Executive Secretary
Consultative Group on
International Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433

I therefore suggest that, if convenient to you, Zane Arlidge arrive the week commencing 18 April and work with Dan Ritchie and others in the CG Secretariat on making our respective draft sections as compatible and complete as possible. Before I leave CIAT, he would inform me by cable of the progress made and, if necessary, I could stop over in Washington on my way back to Rome on 2 May to further review the situation with you. I would, however, like to be able to return to Rome as soon as possible after my visit to CIAT in order to clear and ensure the early despatch of the documents for the 16th TAC Meeting. These will include the draft report of the CIAT Quinquennial Review and the draft programme sections expected to be completed at that time.

With best regards,

Yours sincerely,



P.J. Mahler
Executive Secretary

F-1

VIA POUCH

February 17, 1977

Dr. Philippe Jean Mahler
Executive Secretary
Technical Advisory Committee, CGIAR
Food and Agriculture Organization of the
United Nations
Via delle Terme di Caracalla
Rome 00100, Italy

Dear Philippe:

Bill Mashler has reminded me about a point on the terms of reference of quinquennial review missions. He says he believes that it was agreed that draft terms of reference would be provided to CGIAR members (or at least to the donors to the center in question) for comment before being made final. He says, however, that he did not receive draft terms of reference for either CIP or CIAT.

Bill's recollection is correct. This question came up at the time of preparing for the CIMMYT Quinquennial Review. I talked with Peter Oram about it, and I know that he discussed it with Sir John Crawford. The outcome at that time was that things had progressed too far for the proposed terms of reference for the CIMMYT mission to be circulated for comment, but this would be done in future cases. Sir John made the point, which is obviously right, that TAC must have the final decision on the terms of reference, but he fully agreed that interested CGIAR members and the CG Secretariat should be given the opportunity to comment.

The CG members rely very heavily on the TAC Quinquennial Reviews and it should be useful both to them and to you that they have an opportunity to comment.

I am off to CIAT this weekend, after which I will spend a day in Caracas as a first step in endeavoring to get Venezuela to participate in the CGIAR. I then go on to CIMMYT for a few days before returning to Washington.

Best wishes,

Yours sincerely,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

MLLejeune:ia
Files:F-1

F 1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- BRD
- IDA
- IFC
- ICSID

L/c

TO: MAHLER
FOODAGRI
ROME

DATE: FEBRUARY 15, 1977

ORIGINATOR'S EXT.: 3454

COUNTRY: ITALY

CLASS OF SERVICE: TELEX 61181

CABLE NO. & TEXT:

THANKS YOURCAB FEBRUARY 15 STOP COPY OF MY REPORT ON ICARDA
MEETING AIRMAILED TO YOU FEBRUARY 4

REGARDS

RITCHIE

NOT TO BE TRANSMITTED

REFERENCE: DanielRitchie/ms/F1	AUTHORIZED BY (Name): Daniel Ritchie
DRAFTED BY: Daniel Ritchie	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>Daniel Ritchie</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 50

F-1
FEB 23 1977

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH
TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS
Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

~~DR~~
Gone
please note ①
+ supply ②

PR 3/3 Rep.

February 14, 1977

Dear Mr. Lejeune:

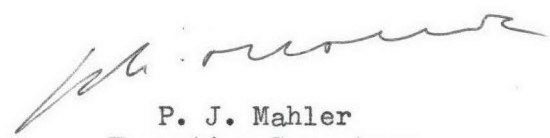
Shortly before the last TAC meeting we received copies of Mr. Baum's letters of January 7, to the new members of the Consultative Group representing the developing regions of the world.

I have made arrangements for the addressees to be placed on our mailing list to receive all future unrestricted TAC documentation. If you receive any changes to these names I would appreciate your forwarding them to me. I would also appreciate receiving an up-dated mailing list of all CG members.

①
②
Bel

With best wishes,

Yours sincerely,



P. J. Mahler
Executive Secretary

Mr. Michael L. Lejeune
Executive Secretary
Consultative Group on International
Agricultural Research
World Bank Group
1818 H Street, N.W.
Washington, D. C. 20433

OFFICE MEMORANDUM

LF-1
cc S

TO: Files

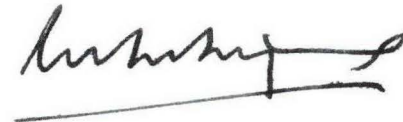
DATE: February 11, 1977

FROM: Michael L. Lejeune

SUBJECT:

I spoke to Mr. Mashler re the attached letter. I explained the timing problems which constrained the TAC Secretariat to push ahead with the first draft of the Quinquennial Report on CIP. As to the general question of informing CGIAR members -- particularly donors -- about the terms of reference for Quinquennial Review Missions, I told him that the TAC Secretariat's failure to inform him of the CIP and CIAT terms of reference must have been inadvertent as I had agreement from Oram and Crawford that they would be circulated. I undertook to write to Mahler.

Mr. Mashler said he did not need to have any further response to his letter to Mr. Baum.



cc: Messrs. Baum
Ritchie
Coulter o/r

MLejeune:ia
Files:F-1/S

✓ F-1/G-2

PEM:mcj

10.2.77

MAR - 1 1977

cc: Mahler (chrono.)

File - PR 3/11.1 CIAT

W. Lepage (CIAR)

February 10, 1977

TO: CGIAR Donors to CIAT
FROM: Executive Secretary, TAC
SUBJECT: TAC Quinquennial Review of CIAT — Progress Report

.....
At the request of the CGIAR Secretariat I enclose herewith a copy of the progress report on the preparation of the TAC Quinquennial Review of CIAT (DDD/TAC:IAR/77/5) which was presented to the 15th Session of TAC held in FAO Headquarters, Rome, from 31 January to 4 February, 1977. The document includes the Terms of Reference of the review and a provisional list of questions for consideration by the Review Panel.

Should you have any comments on this document, I would appreciate receiving them not later than 7 March, 1977. These comments should also be copied to Dr. J. Nickel and Sir Charles Pereira, Team Leader of the Review at the Ministry of Agriculture, Fisheries and Food, 10 Whitehall Place, London, S.W. 1.

DDD/TAC:IAR/77/5

THE CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH
TECHNICAL ADVISORY COMMITTEE

Fifteenth Meeting, Rome, 31 January - 4 February, 1977

TAC QUINQUENNIAL REVIEW MISSION
TO THE
INTERNATIONAL CENTRE FOR TROPICAL AGRICULTURE (CIAT)

TAC Secretariat Paper
(Agenda Item 4a)

TAC SECRETARIAT
FOOD AND AGRICULTURE ORGANISATION OF THE UNITED NATIONS
Rome 1977

TAC Quinquennial Review Mission to the International Centre
for Tropical Agriculture - Progress Report

I. Progress

Following discussions at the Fourteenth TAC Meeting, the terms of reference, timing and composition of the team to visit CIAT have been finalized in consultation with the Chairman of TAC, the Director General of CIAT, and the Team Leader of the mission, Sir Herbert Pereira, taking into account suggestions received from TAC members and from CIAT.

The Executive Secretary of TAC, who will act as Secretary to the review team, met with Sir Herbert Pereira in London on 24 January, 1977. A list of questions for consideration by the review team, and a provisional programme were discussed and agreed upon. These were then submitted to the Director General of CIAT for comment, and, once agreement has been reached on the content, will be communicated to the team members.

II. Composition of the Team

Leader: Sir Herbert Pereira, United Kingdom. Former TAC Member.

Dr Enrique Ampuero, Ecuador. Director of the Instituto Nacional para Investigaciones Agropecuarias (INIAP), Quito, Ecuador.

Prof. J. Dillon, Australia. Professor, Department of Agricultural Economics and Business Management, University of New England.

Dr E.M. Hutton, Australia. Chief, Division of Tropical Agronomy, Commonwealth Scientific and Industrial Research Organisation (CSIRO), Queensland.

Dr P.J. McCosker, United Kingdom. FAO, Animal Production and Health Division.

Dr J. Ortiz Mendez, Colombia. Former Director of the Instituto Colombiano Agropecuario (ICA).

Dr Leonel Robles G, Mexico. Division of Agricultural and Ocean Sciences, Monterrey Institute of Technology.

Prof. H. David Thurston, U.S.A. Department of Plant Pathology, Cornell University, New York.

Dr J.H. Weniger, Federal Republic of Germany. Director, Institute for Animal Production, University of Berlin.

Secretary: Mr P.J. Mahler, TAC Secretariat. Executive Secretary, TAC.

Observer: Dr J.K. Coulter, CGIAR Secretariat. Scientific Adviser, CGIAR.

III. Provisional Programme

1977

- April 14 - 16 Visits to CIAT outreach programmes. One group to visit the beef programme in the Llanos Orientales, another the cooperative activities with ICTA, Guatemala, on crop research (mainly beans).
- April 17 Team to assemble at CIAT Headquarters, Cali, and general briefing.
- April 18 General presentation of CIAT policies, priorities and programmes.
- April 19 - 22 Visit to specific research programmes.
- April 23 - 24 Team meeting, general preliminary evaluation and draft report writing.
- April 25 Visit to CIAT sub-stations.
- April 26 - 27 Complementary discussions with staff, and report writing.
- April 28 Collation of report and final team discussion.
- April 29 Presentation of the team's conclusions and discussion with the Director General.
- April 30 Departure.

IV. Some General and Specific Questions to be addressed by the CIAT Review Team

A. Preliminary Studies

The use to which the results of past research and training are being put.

B. At CIAT and Sub-stations

1. Interpretation of the mandate. The place of the Llanos resources in CIAT priorities: the relative importance of high-altitude and low-altitude agricultural development.
2. Programme balance between areas and between disciplines; balance between production and post-harvest studies; forward planning of programme changes.
3. Organisation of multi-disciplinary teamwork.
4. Staff recruitment and management policies.

5. Adequacy of sites, facilities and resources in relation to the research objectives and to the problems addressed.
6. Agreements with other IARCs for cooperation and for delimitation of areas of responsibility.
7. Cooperation with IBPGR in germ-plasm collection and storage, data processing and retrieval.
8. Cooperation with advanced research institutions outside the CGIAR system. Progress with Latin American cooperation in research on Phaseolus.
9. Socio-economic studies and their part in the philosophy and formulation of programmes: the relative advantages of the integration of economics with the study of individual crop production systems as compared with the former research on farming systems.
10. Outreach activities, their present scope, their impact and future plans: relations with the host country, ICA and other national programmes: regional representation and impact on extension activities.
11. Training: needs, levels and effectiveness: relative importance of training in production agronomy as compared with research work.
12. Quarantine problems and needs, especially for the movement of tissue cultures.

TERMS OF REFERENCE

The major objective of such missions has been defined by TAC in agreement with the Directors of the International Centres as follows:

"on behalf of the Consultative Group, to assess the quality and value of the scientific programmes of the Centres in order to assure the Consultative Group members that the operations being funded are being carried out in line with declared policies and to the full international standard expected."

It is hoped that the review will inter alia assist the International Centres themselves in planning their programmes and ensuring the validity of the research priorities recognized by the Boards of the Centres.

In pursuance of the main objective, defined above, the Mission is requested to give particular attention to the following aspects of the Work of the Centre:

- (i) the results of past research and training programmes at the Centre and the use to which the results have been (or are planned to be) put;
- (ii) the relevance, scope, content and objectives of the present and planned programmes of research at the Centre in relation to (a) the broad mandate of the Centre, and (b) the immediate and long-term needs for increased food supplies globally, and to advise on the future composition and balance of the programme of research;
- (iii) the current conference and training programmes being undertaken or planned by the Centre and the factors affecting the use of trainees by the recipient countries once their training has been completed;
- (iv) the effectiveness of the work conducted under the information service and outreach programmes of the Centre, and its impact on recipient countries;
- (v) the expenditures of the Centre in relation to the quantity, nature and quality of its research and training programmes;
- (vi) the adequacy of the resources available to implement the programmes of research and training recommended above;
- (vii) the constraints which may be hindering the achievement of the Centre's objectives, and possible means of reducing or eliminating such constraints;
- (viii) the effectiveness of coordination of activities at the Centre, both in respect of internal consistency and balance of programme elements, and in particular with reference to its linkages with other national and international organizations.

On the basis of its review, the Mission will report to the Chairman of TAC its views on the need for any changes in the basic objectives or orientation of the Centre's programme elements, and on means of improving the efficiency of operations, and will make proposals for overcoming any constraints identified under item (vii). While the Mission should feel free to make any observations or recommendations it wishes, it must be clearly understood that the Mission cannot commit the sponsoring organization, viz., the CGIAR/TAC.

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

cc: Mr. Baum

F-1

ONE UNITED NATIONS PLAZA
NEW YORK, N.Y. 10017

TELEPHONE: 754-1234

CABLE ADDRESS: UNDEVELOP • NEW YORK

PRO/301/CGIAR/TAC

29 March 1977

REFERENCE:

Mr. Cassin
Mr. Mahler -
why can't
Final title
know
his?
4/6

Dear Mr. Mahler,

As in the past, it has again come to my attention that this time the terms of reference for the quinquennial review mission to CIAT were not circulated for comment by members of the CGIAR. I received the draft terms of reference under the cover of a memorandum issued by you on 3 March as one of the documents which were tabled in open session "at the fifteenth meeting of TAC" and "could not be distributed in advance of the sessions".

I would like to repeat once again that the quinquennial review missions cannot be considered as being esoteric exercises but were designed by the CGIAR to serve as a review to guide the Centres and the donors in their work and decisions. That being the case, I fail to see why the TAC, which is the technical advisory arm of the CGIAR, cannot circulate terms of reference in respect of these missions, the timing of which is known well ahead of their being fielded, to the member donors of the CGIAR for their comments. As I pointed out previously, individual donors may use the quinquennial review as a means of having the mission look into certain substantive aspects of the work of a Centre which may not be covered by the rather broad and general terms of reference. To some, including us, the quinquennial review mission serves as a means of establishing accountability for our involvement with them. I would therefore appreciate it if in future a formal note be addressed to all donors along the lines I have set out above, well ahead of the time of the fielding of review missions. I hope you will not take this letter as a rebuke or anything of the kind, but merely as a reminder that we consider the quinquennial review missions to be an important tool in assessing the work we are financing and for that reason would like to have a chance to ask questions. I am sure that this matter can easily and without undue burdens be dealt with in future.

With best personal regards,

Yours sincerely,

W. T. Mahler
William T. Mahler
Senior Director

Division for Global and Interregional Projects

Mr. P. Mahler
Technical Advisory Committee
Food and Agriculture Organization of the United Nations
Via delle Terme di Caracalla
00100 Rome, Italy

INTERNATIONAL CROPS RESEARCH INSTITUTE
FOR THE SEMI-ARID TROPICS
(I C R I S A T)

m. Lejeune
DR
AT
JL
ML
ok

1-11-256, Begumpet,
Hyderabad-500 016, A. P., India.

February 7, 1977

F-1

Mr. Warren C. Baum
Chairman
Consultative Group on International
Agricultural Research
1818 H Street, N.W.
Washington, D.C. 20433
U.S.A.

Dear Warren:

I appreciate very much your help and advice with reference to the Vice-Chairmanship of the TAC. The principles on which we exchanged letters were quite consistent with the views of the TAC membership and the group has reached a consensus on the unanimous selection of Dr. Almiro Blumenschein as the Vice-Chairman of TAC for the current year.

I believe we had a very constructive and useful meeting of the TAC in Rome, January 31 through February 4. John Coulter will no doubt be reporting back to you directly after his return from his current trip in Africa and in due course we will have a full report on the meeting for your information. We were able to complete the draft of the proceedings before leaving Rome and hope that we may be able to finalise these relatively soon.

I am sure you will be pleased to learn that the new members of TAC were all present and were very positive contributors to the discussions. I am personally very much pleased with these selections. I shall be completing my duties with ICRISAT before mid-March and hope to be back in the U.S.A. before the end of March. I shall be looking forward to meeting you and discussing a number of matters of mutual interest as soon as may be convenient after my return.

Sincerely yours,

Ralph W. Cummings
Ralph W. Cummings
Director

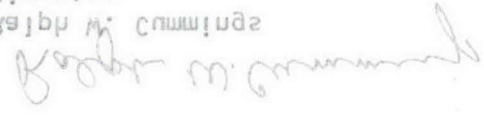
INCOMING MAIL UNIT
18 FEB 18 PM 2:10

RECEIVED
cc: Mr. Michael Lejeune

cc: Mr. M. M. ...

RECEIVED
1977 FEB 18 PM 5:46
INCOMING MAIL UNIT

Director
Ralph M. Cummings



Sincerely yours,

Return:

matters of mutual interest as soon as may be convenient after my
shall be looking forward to meeting you and discussing a number of
March and hope to be back in the U.S.A. before the end of March. I
selections. I shall be completing my duties with ICRIAT before mid-
to the discussions. I am personally very much pleased with these
memberships TAC were all present and were very positive contributors
I am sure you will be pleased to learn that the new

that we may be able to finalize these relatively soon.
complete the draft of the proceedings before leaving home and hope
full report on the meeting for your information. We were able to
from his current trip in Africa and in due course we will have a
will no doubt be reporting back to you directly after his return
of the TAC in Rome, January 31 through February 4. John Conter

I believe we had a very constructive and useful meeting


for the current year.

selection of Dr. Almirio Blumenschein as the Vice-Chairman of TAC
membership and the group has reached a consensus on the unanimous
exchanged letters were quite consistent with the views of the TAC
to the Vice-Chairmanship of the TAC. The principles on which we

I appreciate very much your help and advice with reference

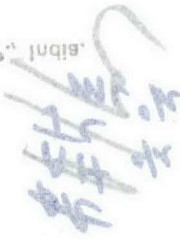
Dear Warren:

U.S.A.
Washington, D.C. 20433
1818 H Street, N.W.
Agricultural Research
Consultative Group on International
Chairman
Mr. Warren C. Baum



February 17, 1977

Hyderabad-200 010, A.P., India.
1-11-200, Begumber



(ICRISAT)
FOR THE SEMI-ARID TROPICS
INTERNATIONAL CROPS RESEARCH INSTITUTE

F-1

Mr. Philippe J. Mahler
Food & Agriculture Organization of the
United Nations
Via delle Terme di Caracalla
Rome 00100
ITALY

February 4, 1977

Dear Philippe:

Attached for your information is a copy of a note I did on my return to Washington from the ICARDA meeting.

The ICARDA Executive Committee meeting ended in three hours. You didn't miss a thing. Jim McWilliam summarized the Program Committee Discussion, and a copy of a note on the program which was circulated at the meeting is attached to my memo.

The only other substantive matter was a brief budget discussion, a note about which is also attached.

Best regards,

Sincerely yours,

Daniel Ritchie
Deputy Executive Secretary



DanielRitchie/ms/Fl

yellow "F-1"

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

FROM: The Secretariat

February 1, 1977

Appointment of Members
to the Technical Advisory Committee

By memorandum from the Secretariat dated November 29, 1976, the members of the Group were asked to consider the Co-Sponsors' recommendation that Dr. Ruttan's term as a member of TAC be extended until December 31, 1977, and that Drs. Abou Khaled, Joshi, Ishikura, and Hopper be appointed to two-year terms ending December 31, 1978.

The recommendation was accepted by the members and accordingly offers of appointment were made on behalf of the Group. All of the candidates accepted appointment.

The membership of TAC for 1977 is:

- Dr. Ralph W. Cummings, Chairman
- Dr. Antoine Abou Khaled
- Dr. Almiro Blumenschein
- Dr. Guy Camus
- Dr. W. David Hopper
- Dr. Hussein Idris
- Dr. Hidetsugu Ishikura
- Dr. A. B. Joshi
- Dr. Joseph Madamba
- Prof. Dr. Hans J. Oslage
- Dr. Vernon W. Ruttan
- Dr. Timothy Ajibola Taylor
- Prof. Dr. J. G. ten Houten

Distribution:

- CG Members
- Center Directors
- TAC Chairman
- TAC Secretariat

OFFICE MEMORANDUM

Yellow
D25, D11, FL
G7, D21, G10
DATE: January 26, 1977

TO: Mr. Michael L. Lejeune, CGIAR Secretariat
FROM: Daniel Ritchie, CGIAR Secretariat DR
SUBJECT: Visits to EEC, Belgium, TAC Secretariat, ICRISAT, ODM and ICARDA - January 16-25, 1977

EEC

1. I visited Brussels on January 17, and reviewed the arrangements for the EEC contribution to ICRISAT, using the IBRD Trust Account.
2. The EEC will deposit half of its 1977 contribution (or \$1.25 million) into the IBRD Account as soon as ICRISAT and the EEC have agreed on a "cost estimate." The Director General of ICRISAT would then request the Bank to transfer the funds to the ICRISAT account. Two other installments would be made on submission by ICRISAT to the EEC of quarterly statements of expenditure.
3. On the basis of my discussion, I prepared a note for Dr. Cummings on preparation of the cost estimate (Annex I). I also prepared a note indicating the approach which ICRISAT might use with the EEC to ensure maximum flexibility (Annex II).
4. Eggers of EEC indicated that they were planning on an allocation of three million units of account for 1978 (\$3.75 million). They hoped to provide contributions to the Latin Centers. In fact, the EEC would be prepared to consider any center except those located in Africa. The EEC may want to play a residual donor role; they would work out their contributions after the CG pledging session.

Belgium

5. I called on the Belgians also on January 17. Mme. Vervaeke was away. I spoke with Messrs. de Langhe, Ramboux and de Smet. The essential items agreed were as follows:
 - (a) ICIPE - Belgium is prepared to consider some short-term financing for the ICIPE-IITA cooperative program. I promised to send them ICIPE materials as soon as possible;
 - (b) Belgium is prepared to consider an additional contribution to CARIS in 1977. We should write formally asking for consideration of an additional pledge of about \$50,000. (I informed Mahler in Rome);
 - (c) The contributions to CIAT and CIMMYT for 1976 had finally been deposited in the IBRD Account with the National Bank of Belgium; the CIP contribution was to be deposited momentarily. I suggested this mechanism should not be used again. It was confirmed that it had been done in 1976 as

/Continued...

F-1

January 24, 1977

Dear Ralph:

Warren Baum wrote to you on January 21, amplifying somewhat his cable to you in answer to your letter of January 3 about the Vice Chairman of TAC. You will, however, have left Hyderabad before the letter gets there, so I have asked John Coulter to bring you this copy.

Very best wishes,

Yours sincerely,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

Dr. Ralph W. Cummings
Director
International Crops Research Institute
for the Semi-Arid Tropics (ICRISAT)
1-11-256, Begumpet
Hyderabad 500016, A.P.
India

MLLejeune:ia
Files:F-1

F-1
January 21, 1977

Dr. Ralph W. Cummings
Director
International Crops Research Institute
for the Semi-Arid Tropics (ICRISAT)
1-11-256, Begumpet
Hyderabad 500016, A.P.
INDIA

Dear Ralph:

Thank you for your letter of January 3. I would agree with you that although Camus is sometimes apologetic about his command of English, he is, in fact, quite fluent in the language. His considerable experience on the TAC, his very broad experience as the director of a large research complex, his knowledge of the tropics and his sound judgment, make him the best candidate for Vice Chairman from among the members from developed countries.

I think the members of TAC should themselves choose the Vice Chairman. In doing so, however, I would hope they would recognize that the membership of TAC itself is carefully balanced between those from the developed countries and those from the LDCs, and I would hope they would see the merit, other things being equal, of maintaining that balance as between the Chairman and the Vice Chairman.

Both Blumenschein and Hussein Idris look like good candidates from developing countries. Both have had considerable experience in research management and both appear to be fair-minded and have sound judgment. A point in favor of Blumenschein is that he is still active in research management, whereas Hussein Idris, as a Minister, is involved at the political level. As between them, I too would lean towards Blumenschein.

All three are well qualified and would, I am sure, be thoroughly acceptable personally by the other members. I would hope, however, that in the interests of balance, they would opt for a candidate from a developing country.

Sincerely,

Warren C. Baum
Chairman

Warren C. Baum
MLLejeune:ia Files:F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F-1
HC/ITT

- IBRD
- IDA
- IFC
- ICSID

TO: CUMMINGS
CRISAT
SECUNDERABAD

22
DATE: JANUARY 21, 1977

DECLASSIFIED

MAR 22 2016

ORIGINATOR'S EXT.: 3592

COUNTRY: INDIA

WBG ARCHIVES

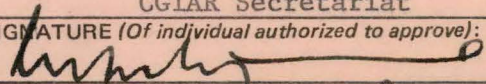
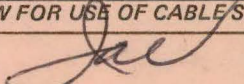
CLASS OF SERVICE: TELEX: 015366
953

CABLE NO. & TEXT:

PERSONAL FOR CUMMINGS. AGREE CAMUS WOULD BE BEST CANDIDATE FROM DEVELOPED COUNTRIES. HIS ENGLISH IS ADEQUATE AND HIS EXPERIENCE ON TAC AND IN RESEARCH MANAGEMENT VERY APPROPRIATE. ALSO AGREE BLUMENSCHNEIN PROBABLY BEST CANDIDATE FROM LDCs, THOUGH IDRIS ALSO GOOD. CHOICE OF VICE CHAIRMAN SHOULD BE BY TAC MEMBERS. BELIEVE, HOWEVER, THEY WILL WISH GIVE SUBSTANTIAL WEIGHT TO PROPOSITION THAT IF CHAIRMAN IS FROM DEVELOPED COUNTRY VICE CHAIRMAN SHOULD BE FROM LDC. WOULD HOPE TAC MEMBERS WOULD BE GUIDED BY IT IN THIS INSTANCE REGARDS

BAUM

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION: Cleared with and cc: Mr. Baum	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH: 

Mr. Warren C. Baum

F-1
January 19, 1977

Michael L. Lejeune (signed) Michael L. Lejeune

CGIAR - Vice Chairman of TAC

I have redrafted the letter and cable along the lines we discussed. We should get the cable out soon. After getting your approval (and any modifications) I will dispatch it. John Coulter will carry the letter.

Attachments

MLLejeune:ia
Files:F-1



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date January 17, 1977	Document Type Telex			
Correspondents / Participants To: Mr. Warren C. Baum, Chairman, CGIAR From: William T. Mashler, Senior Director, UNDP				
Subject / Title Draft of the TAC Quinquennial Review Mission to the International Potato Centre				
Exception(s) Information Provided by Member Countries or Third Parties in Confidence				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"><tr><td>Withdrawn by Shiri Alon</td><td>Date 23-Mar-16</td></tr></table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			



INTERNATIONAL CROPS RESEARCH INSTITUTE
FOR THE SEMI-ARID TROPICS
(I C R I S A T)

G-7/F-1

Phones : City Offices : 72091, 72628
Laboratory : 36029
Farm : 39676
Grams : CRISAT, SECUNDERABAD
Telex : ICRISAT 015-366

CITY OFFICE :
1-11-256, Begumpet,
Hyderabad-500016, A. P., India.

January 17, 1977

Mr. Michael Lejeune
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St., N.W.
Washington, D.C. 20433
U.S.A.

Dear Mike:

I have now been able to go over your letter of December 28, with enclosures, on which you invited my comments. I will address my comments to several of the points covered in your letter of December 23 to Philippe Mahler.

With reference to ICIPE, I found the memorandum of December 17, which was distributed to the Consultative Group members and Center Directors a very useful presentation of the background and one which posed some of the essential questions. I shall be interested in learning of the responses and shall look forward to conferring further as you suggest, as the strategy paper is under preparation.

With reference to items 7 to 13, it seems to me that you have outlined a logical program for preparation of the commentaries on center programs and budgets and for preparation of the integrative paper. I hope there won't be too much slippage in actually carrying this out. It seems to me that you have provided in a logical way for joint participation of the two secretariats and for consultation with the center directors and the TAC. I don't have any better suggestions at the moment. I shall be discussing this with the TAC secretariat at the time of the 15th TAC meeting in Rome late this month. If I have any further suggestions as I get more deeply into TAC affairs, I'll forward them. I expect to be free of my responsibilities as Director of ICRISAT in early March and will then have more time available for TAC. I shall wish to keep in as close touch as possible with both Secretariats.

Mr. Michael Lejeune
Washington, D.C.

2

January 17, 1977

As you know, TAC is fielding a visiting mission to ILCA at the time of its Governing Board meeting in mid-March. Sir John Crawford will be leading this TAC group and I may possibly find it possible to join them. I am anxious to get acquainted at first hand with ILCA as soon as possible and this may afford a good opportunity.

With warm regards and best wishes.

Sincerely yours,

Ralph W. Cummings
Ralph W. Cummings
Director

cc: Mr. P.J. Mahler

RWC:pm

Mr. Warren C. Baum

January 17, 1977

Michael L. Lejeune

(signed) Michael L. Lejeune

CGIAR - Vice Chairman of TAC

1. John Coulter and I think that Camus, Blumenschein or Idris would all be good choices for Vice Chairman of TAC. Substantively, Camus would be a very good choice. He has long experience of TAC, Broad experience of running a large research organization and knows the underdeveloped tropical countries well. His English is fully adequate for the purpose. He is well liked, and highly respected by everyone.

2. There is a good deal to be said for having the Vice Chairman come from a developing country. Blumenschein and Idris would be the two best choices. Of the two, Blumenschein might be better, being a manager of a large national research operation. Idris, while experienced in research, has been away from it for some time and is now a minister.

3. I attach a draft cable for your approval and a letter, which can be carried by John Coulter in case the cable fails to reach him for some reason.

Attachments

MLejeune:is
Files:F-1

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

cc: Given Mr. Coulter
Mr. Hayman

U
F-1

PR 3/3 Gen.

January 14, 1977

Dear Mike:

1. Thank you for your letter of 23 December which we discussed on the telephone on Wednesday. I would now like to confirm and expand on a few points stemming from our discussion.

Joint Visits

2. Mr. Webster will visit ICIPE, IITA and WARDA along with Dr. Coulter and Mr. Hayman during the second and third weeks of February. They could leave Rome on either Monday evening, 7 February, or Tuesday 8 February, as I would like Mr. Webster to be available on the 7th to review with me the outcome of the 15th TAC meeting.

3. I am ready to attend the meeting of the Programme Committee of ICARDA on 22-23 January, and, along with Mr. Ritchie, the Executive Committee of ICARDA on 24-25 January. I understand you will suggest to the ICARDA Board that an invitation be sent to me to this effect.

4. I have noted that Mr. Griffiths will be visiting Mr. Pichel around 4 February. It is our understanding and that of Mr. Pichel that this visit will essentially deal with the format and the presentation of the IBPGR Budget in line with established standards. Mr. Pichel may, however, wish to take advantage of Dr. Coulter's presence in Rome on 7 February to give him some advance information on the substance of the draft programme of IBPGR for 1978.

5. We have agreed that there is no need for a joint visit to ICRISAT at this stage since the purpose of the forthcoming travel of Mr. Ritchie to Hyderabad is confined to the construction programme of the Centre.

....//..

Mr. Michael L. Lejeune
Executive Secretary
Consultative Group on International
Agricultural Research
World Bank Group
1818 H Street, N. W.
Washington, D. C. 20433

6. I would suggest that Dr. Coulter stop-over in Rome on his way back from ICIPE, IITA and WARDA to finalize with Mr. Webster the draft comments on the IITA and WARDA programmes, and the draft strategy paper on ICIPE. At this time Dr. Coulter might also review with us the IBPGR programme of work and budget for 1978 which should by then have been reviewed and approved by the Board.

Documentation Preparation Schedule

7. The delays involved in correspondence from and to the Centres make it very unlikely that all the Programmes of Work and Budget papers will have reached us in Rome by April 1. As I shall be away myself during the second half of that month for the CIAT Quinquennial Review, I do not think it possible to have all the draft 'programme' sections of the Commentaries ready by April 29 for comments by the Centres. Those which will be ready by that time will be sent to the Centres concerned and to TAC members along with the documents for the 16th TAC meeting. The others will be made available at the meeting in Cali, which as you know will be attended by the Centre Directors. The Directors will have an opportunity to review these draft comments before they make their presentation to TAC.

8. We agreed that the draft programme sections of the Commentaries will not be submitted to TAC for a formal clearance and therefore, as was pointed out to you by Sir John Crawford I understand, TAC and its Chairman in particular will not feel bound by these Commentaries which will remain a responsibility of our Secretariats. I consider it my duty, however, to ensure that the TAC Secretariat contributions to these Commentaries, in their final form, will fully reflect the views of TAC as expressed at the 16th meeting of the Committee. It is also my understanding that prior to this meeting the TAC Secretariat will take the initiative of identifying the programme issues and of commenting on these as a preparation for seeking the views of TAC.

Format

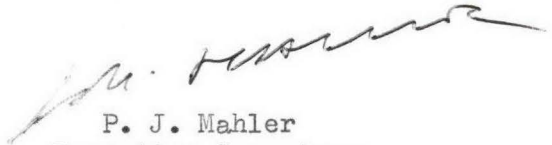
9. Your proposed format for the Commentaries includes a number of items of a purely descriptive nature on the mandate, programme, and progress of the Centres which are likely to duplicate the introductory statement requested in the Programme and Budget submissions. I feel that the Commentaries should be confined to actual comments and observations and that substantive information on the programmes and budgets of the Centres should be included only when of direct relevance to the Commentaries. Should you find it essential to have general factual information included in the Commentaries, this could best be prepared by the Centres themselves, although this may further duplicate their written and verbal presentations to TAC and to the CG.

10. TAC and its Secretariat will certainly have an interest in commenting on the section 'Institutional Relationships' which is of direct relevance to the programme aspects. As to the section on 'Issues', obviously its outline will vary with the Centre concerned. It must, of course, include issues related to new programmes, new special projects, programme shifts and the implementation of recommendations of Quinquennial Reviews.

11. It is clear that we shall have to be flexible on both the procedures and the format for these Commentaries. Of most importance at this stage is to have reached this mutual understanding on our cooperation and to continue to remain in close and frequent contact so as to adjust our schedules and our contributions as we proceed. You can rest assured that the small reservations which I have made above are in no way an attempt to limit our cooperation but rather a constructive effort to ensure that we embark on a realistic and feasible programme with attainable objectives for our respective Secretariats.

With best wishes,

Yours sincerely,

A handwritten signature in black ink, appearing to read 'P. J. Mahler', written in a cursive style.

P. J. Mahler
Executive Secretary

F-1

OFFICE MEMORANDUM

TO: Files

DATE: January 13, 1977

FROM: Michael L. Lejeune

SUBJECT: Collaboration with TAC Secretariat

1. Mr. Mahler telephoned Tuesday, January 11, in response to our letter of December 23 which he had just received.
2. On Joint Visits he confirmed that Webster would be available for visits to West Africa and Nairobi. Webster would get in touch with Mr. Coulter about the timing of his departure for Nairobi. Mahler suggested that Coulter and Hayman return to Washington via Rome so that they could join with the TAC Secretariat in a discussion with the Genes Board Secretariat about its 1978 program. The Genes Board Executive Committee would have met by that time. With respect to ICARDA, Mahler is eager to attend the Program Committee meeting on January 22 and 23. I said we would immediately seek to get him an invitation.
3. Mahler asked whether John Griffith's visit to Pichel on February 4 would be just to discuss budgetary procedures or would also be for discussing program. I said I thought it was the former.
4. On the Document Preparation Schedule Mahler said that he felt that it was not possible for the TAC Secretariat to produce draft program sections of the commentaries for circulation in advance of the TAC meeting. He proposed that they be "tabled" at the TAC meeting and hence available for the center directors on their arrival in Cali. I did not have in front of me at the time I was talking to him the attachment to our letter of December 23, and now that I look at it, I am not quite clear whether Mahler was saying that it would not be possible to get action number 7 accomplished by May 13 (or whatever is the date sufficiently in advance of the TAC meeting to ensure receipt of the TAC member ahead of time) or whether he was in effect saying that it would not be possible to get out the draft program sections to the centers and the CG Secretariat by April 29 (action number 4). If the former, this may not be a serious problem, but if the latter, it means that neither the center directors nor the CG Secretariat will have had anything from the TAC Secretariat before the Cali meeting. This would be very unsatisfactory. (Since dictating the above, I have received a copy of the TAC Secretariat work program. It is ambiguous on this point, but seems to tip toward the second interpretation.)
5. Mahler did say, however, that for some of the centers, he saw no problem meeting the timetable. The ones he mentioned were IITA, WARDA and ICARDA. These presumably came to his mind because they are mentioned for joint visits in the first part of the letter.

January 13, 1977

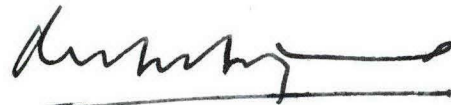
6. The implication seems to be -- but this needs checking -- that Mahler is dubious about being able to do any work on the program sections during April because of other commitments, of which the Quinquennial Review of CIAT is the principal one (See TAC work program).

7. Mahler next commented on the relationship between the TAC Secretariat's part of the commentary and the input from TAC itself. He did not refer to an earlier idea he had had -- namely, that the summary minutes of the TAC meeting with respect to the centers' programs could serve both as TAC's official minutes and as the program sections of the commentaries. However, his remarks on the necessity of consistency between TAC's views and the Secretariat's comments suggested that he saw a more formal relationship between these two than I did (and, I think, than did the Review Committee and the Group). As we discussed this question, I agreed that the TAC Secretariat's comments had to take account of the views of TAC, and I think I understood him to say that this did not in any way imply that the content of the program sections of the commentaries had to be "cleared" with TAC. I emphasized to him, as had been done in the letter, that the Group expected these commentaries to be the work of the two Secretariats and not of the CG Secretariat on the one hand and TAC on the other. I think he now understands this, but I am not sure how he proposes to proceed. This is a matter to be discussed further.

8. On the Draft Commentaries Outline paper Mahler's only comment was that Item 1 under Section II, "General description of strategy and programs; new programs for 1978, beyond 1978," should be prepared by the centers themselves. In fact, he may have been referring to all Items I through 8. I told him that I thought the task would become impossible if we sought to have the centers themselves write part of the commentaries. There would be inconsistencies in presentation both as between commentaries and internally within each commentary. Moreover, to leave an important part of the task such as this to twelve centers and programs would make it impossible to keep up to time. I felt strongly that the production of these commentaries was the responsibility of the Secretariats and they would have to do the work themselves, drawing, of course, from the information supplied by the centers and, if necessary, putting questions to them. I am not sure he was convinced.

9. Mahler said that he would put his comments in a letter. Obviously, however, we will not receive this before Dan Ritchie departs and probably not before John Coulter leaves. Therefore, even before getting his letter, we should clarify our position on the various issues so that they may be discussed by Ritchie and Coulter in Rome.

cc: Messrs. Ritchie
Coulter
Hayman o/r



MLLejeune:ia
Files:F-1

TAC

*With the Compliments
of
P.J. Mahler
The Executive Secretary*

TECHNICAL ADVISORY COMMITTEE
to the
CONSULTATIVE GROUP
ON INTERNATIONAL AGRICULTURAL RESEARCH
FAO/UN

*Via delle Terme di Caracalla, 00100 - Rome, Italy
Cables: FOODAGRI ROME Telex: 61181 FOODAGRI Telephone: 5797*

JAN 12 1977

TAC WORK SCHEDULE FOR 1977^{1/}January

- 10 to 20 - Desk study on farming systems research
- 27 to 28 - Ad hoc consultation on soya bean research
- 31 to 4/2 - 15th TAC Meeting, Rome

February

- Review of Programme of Work and Budget (PWB) of IITA, WARDA and IBPGR

March

- Completion of the Quinquennial Review Report on CIP
- 16 to 20 (?) - TAC mission to ILCA

April

- Review of PWBs of other centres
- 18 to 30 - Quinquennial Review of CIAT

May

- Preparation of commentaries on the PWBs of centres
- 30 to 3/6 - 16th TAC Meeting, Cali, Columbia

June

- Finalization of Joint Commentaries with CGIAR Secretariat, including additional visits to centres, as required, for clarification of programme issues.
- Finalization of the Quinquennial Review Report on CIAT.
- Review of 1977 Budget and preparation of 1978 Budget of TAC.
- Preparation of a progress report on farming systems research.

July

- Finalization of Integrative Report for the CGIAR
- Completion of progress report on review of farming systems research
- Finalization of documentation for 17th TAC Meeting

^{1/} This does not include the additional tasks which may be entrusted to the TAC Secretariat at the 15th, 16th and 17th TAC Meetings, and which may also lead to changes in this schedule.

September

Review of farming systems research at IRRI and ICRISAT^{2/}

8 to 9 (?) 17th TAC Meeting, Washington

12 - 16 (?) Centres' Week and CGIAR meeting, Washington (and Cosponsors' meeting?)

October - November

Preparations for the 18th TAC Meeting

IITA Quinquennial Review (23 October to 12 Nov.)

Preparations for the Quinquennial Review of ICRISAT

CGIAR Meeting, Washington (early November?)

December

Ad hoc consultation on farming systems research

Finalization of documents for 18th TAC Meeting.

^{2/} This may alternatively be combined with the Quinquennial Reviews of CIAT and IITA

Central Files / F-1

~~MLL~~
~~JC~~
~~CG~~

WORLD BANK / INTERNATIONAL FINANCE CORPORATION

1/10/77

10:55 a.m.

As dictated over the 'phone by Dr.Hopper's Secretary.

THE REFERENCE FROM BAUM LETTER DECEMBER 22 PLEASE
TO CONFIRM ACCEPTANCE TWOYEAR APPOINTMENT TO TAC
BEST
ENDING DECEMBER 31, 1978/REGARDS HOPPER

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

IBRD
 IDA
 IFC
 ICSID

F-1

68509

TO: PHILIPPE MAHLER
FOODAGRI
ROME

DATE: JANUARY 10, 1977

ORIGINATOR'S EXT.: 3454

COUNTRY: ITALY

CLASS OF SERVICE: LT *chy*

CABLE NO. & TEXT:

WILL BE PASSING THROUGH ROME TUESDAY JANUARY 18 ENROUTE HYDERABAD
AND WOULD LIKE TO VISIT TAC SECRETARIAT ABOUT 1000 IF CONVENIENT

REGARDS

RITCHIE

NOT TO BE TRANSMITTED

REFERENCE: Daniel Ritchie/ms/F1

AUTHORIZED BY (Name): Daniel Ritchie

DRAFTED BY: Daniel Ritchie

DEPARTMENT: CGIAR Secretariat

CLEARANCES AND COPY DISTRIBUTION:

SIGNATURE (Of individual authorized to approve): *Daniel Ritchie*

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH: *[Signature]*

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- AIRTEL
- IDA
- IFC
- ICSD

1809

DATE: JANUARY 10, 1977
 ORIGINATOR'S EXT: 3484
 CLASS OF SERVICE: *LT*
 TO: PHILIPPE MAHER
 FOODACI
 ROME
 COUNTRY: ITALY
 CABLE NO. & TEXT:

AND WOULD LIKE TO VISIT FAC SECRETARIAT ABOUT 1000 IF CONVENIENT
 WILL BE PASSING THROUGH ROME TUESDAY JANUARY 13 ENROUTE HYDRABAD

REGARDS
 RITCHIE

DISPATCHED
 Jan 10 5 12 PM 1977
 COMMUNICATIONS SECTION

NOT TO BE TRANSMITTED

REFERENCE:	Daniel Ritchie/ma/II
DRAFTED BY:	Daniel Ritchie
CLEARANCES AND COPY DISTRIBUTION:	
SIGNATURE (of individual authorized to approve):	<i>Daniel Ritchie</i>
DEPARTMENT:	OGIA Secretariat
AUTHORIZED BY (Name):	Daniel Ritchie
CHECKED FOR DISPATCH:	
SECTION BELOW FOR USE OF CABLE SECTION	

Central Files File 7-1

JAPAN MARINE SCIENCE AND TECHNOLOGY CENTER
(JAMSTEC)

JAN 14 1977

HEADQUARTERS
NATSUSHIMA-CHO,
YOKOSUKA 237 JAPAN.
TEL. 0468 (65) 2865 · 6490 · 1558

TOKYO OFFICE
DKB BUILDING, 4-6-15, SHINBASHI,
MINATO-KU, TOKYO 105 JAPAN.
TEL. 03 (432) 2981 · 2982

January 7, 1977

Dr. Michael L. Lejeune,
Executive Secretary,
Consultative Group on International Agricultural Research,
1818 H St., N. W.,
Washington, D. C. 20433,
U. S. A.

Dear Dr. Lejeune:

I appreciate very much your cable informing me in advance the writing of Dr. Baum on the formal appointment of me to a member of Technical Advisory Committee which those concerned with CGIAR in Japan had been looking forward. His letter was delivered during during holidays in the end and at the beginning of year and therefore I was rather belated to respond it.

In response to his request that I should confirm my appointment by the cable addressed to you, I sent you a cable which I expect that you have already received.

Mr. Mahler, Executive Secretary of TAC, already wrote me to invite me to the forthcoming 15th TAC Meeting which will be held in Rome from January 31 through February 4th. I will proceed and participate in the meeting for the first time.

With the warmest regards.

Sincerely yours,

H. Ishikura

Hidetsugu Ishikura,
Director General

JAPAN MARINE SCIENCE AND TECHNOLOGY CENTER
(JAMSTEC)

HEADQUARTERS
NATSUSHIMA-CHO,
YOKOSUKA 237 JAPAN.
TEL. 0468 (65) 2865 · 6490 · 1558

TOKYO OFFICE
DKB BUILDING, 4-6-15, SHINBASHI,
MINATO-KU, TOKYO 105 JAPAN.
TEL. 03 (432) 2981 · 2982

Handwritten notes and signatures in the top right corner, including a signature that appears to be "H. Ishikura" and other initials.

January 6, 1977

Dr. Warren C. Baum,
Chairman,
Consulative Group on International Agricultural Research,
1818 H St., N. W.,
Washington, D. C. 20433,
U. S. A.

Dear Dr. Baum:

I appreciate very much your letter of December 22 offering me officially the appointment to the Technical Advisory Committee of the Consulative Group on International Agricultural Research for two years terminating December 31, 1978.

In response to your request, I have cabled to Mr. Lejeune that I would accept the appointment with my great honor.

It is my pleasure to inform you that those who are concerned with CGIAR in the Ministry of Agriculture and Forestry and in the Ministry of Foreign Affairs welcomed my appointment. Although the appointment is on my personal capacity basis, they welcomed that Japan will be more closely involved in the activities of CGIAR.

I have received a letter from Mr. Mahler of FAO which manifested the condition of service and the invitation to the 15th Committee Meeting to be held from January 31 through February 4th in Rome. He was kind enough to give me instructions for the preparation of travelling to the meeting. Therefore, I do not think that I have any question which need your help.

With the warmest regards.

Yours sincerely,

H. Ishikura

Hidetsugu Ishikura,
Director General.

INCOMING MAIL UNIT
JAN 11 PM 2:18
RECEIVED

RECEIVED

1977 JAN 11 PM 5:16

INCOMING MAIL UNIT

Director General,
Higetsuho Institute,



Yours sincerely,

With the warmest regards,

I do not think that I have any question which need your help for the preparation of travelling to the meeting. Therefore, perhaps for in Rome. He was kind enough to give me instructions for Committee Meeting to be held from January 31 through manifested the condition of service and the invitation to the

I have received a letter from Mr. Marler of FAO which activities of CEIVK.

welcomed that Japan will be more closely involved in the although the appointment is on my personal capacity basis, they and in the Ministry of Foreign Affairs welcomed my appointment. concerned with CEIVK in the Ministry of Agriculture and Forestry

It is my pleasure to inform you that those who are that I would accept the appointment with my great honor.

In response to your request, I have applied to Mr. Teruhide Research for two years terminating December 31, 1978.

Committee of the Consultative Group on International Agricultural we officially the appointment to the Technical Advisory

I appreciate very much your letter of December 22 offering

Dear Dr. Baum:

U. S. A.
Washington, D. C. 20433,
1818 H St., N. W.,
Consultative Group on International Agricultural Research,
Chairman,
Dr. Warren C. Baum,

JANUARY 9, 1977

TEL: 0428 (22) 3802 · 4400 · 1228
ДОКЮМЕНТАЦИЯ
НАУЧНО-ТЕХНИЧЕСКОЕ
УПРАВЛЕНИЕ

TEL: 03 (43) 2801 · 2885
МИНИСТЕРСТВО НАУКИ
ДКВ БУЛГАРИЯ 4-6-12, СНИЖАНИЕ
ТОКЛО ОФИС

(INMSTEC)

JAPAN NATURE SCIENCE AND TECHNOLOGY CENTER





Telegram

Central Files #1

LLC113 WAB178(1653)(2-166935G007)PD 01/07/77 1977-7 PH 4: 59

ICS IPMIHBISS

INCOMING TELEX

Mr Coulter

1b

IISS FM CNT 07 1652 **VIA PHONE**

PMS STREET NW WASHINGTON DC

DISTRIBUTION: MR. L. LEJEUNE ✓

CNDO153 GGB381 NL

UQWA

TLX OTTAWA ONT 1-7

MICHAEL LEJEUNE 477-3592

WORLD BANK
1818 H NW

181 H STREET NW WASHINGTON DC

477 3592		
By	At	To
DA 7378/8/151		
DA-845A-195		
DA 1241P-133		

DA 73,8-104/81

BT

REF BAUM LETTER DECEMBER TWENTY TWO PLEASED TO CONFIRM

ACCEPTANCE TWO-YEAR APPOINTMENT TO TAC

ENDING DECEMBER THIRTY ONE 1978. BEST REGARDS

HOPPER RECENTRE OTTAWA

TAC 1978.

NNN

50432A

248423 WORLDBANK

INCOMING TELEX

Copy sent to files

1b

SOPAC AA62694 (Telex No.)

F-1

DISTRIBUTION: MR. LEJEUNE

FOR LEJEUNE

YOUR LETTER OF DECEMBER 28 RECEIVED. WILL DISCUSS WITH YOU IN

WASHINGTON JANUARY 10TH.

REGARDS CRAWFORD

5.1.77

RECORDS AND
COMMUNICATIONS

1977 JAN -5 AM 10:38

Copy sent to files

Copy given ① Mr. Conley
② Mr. Gannon

Jan 6, 1977

INCOMING CABLE

1b

1977 JAN -6 AM 8:47

F-1

NNNN

DISTRIBUTION: MR. M. LEJEUNE

RCW4

ZCZC YWB173 RMF5597 JRY660 PTS451 LSA13

URWN CO JPTS 027

TOKYO 27 5 1529

MICHAEL LEJEUNE

INTRAFRAD

WASHINGTONDC

WITH GREAT HONOR I WILL ACCEPT APPOINTMENT TO TAC CGIAR

STOP YOUR ASSISTANCE ON THIS MATTER IS MOST CORDIALLY

APPRECIATED REGARDS

HIDETSUGU ISHIKURA

COL NIL

Central Files 7/1

Telephone : 5 8 1 4 9 3
Telegram : KRISHIPUSA

डा० आत्माराम भैरव जोशी
निदेशक

भारतीय कृषि अनुसंधान संस्थान,
नई दिल्ली-११००१२

JAN 14 1977

DR. A. B. JOSHI
DIRECTOR

INDIAN AGRICULTURAL RESEARCH INSTITUTE,
NEW DELHI-110012.

D.O.No. PS/F/1.

दिनांक { ..January..5:..1976
Date

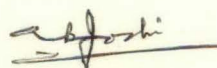
Mr. Michael L. Lejeune
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St., N.W. Washington D.C. 20433
(USA)

Dear Mr. Lejeune:

I hope you have received ^{the} a telex message, giving a summary of my bio-data, which I arranged to send you on November 26, 1976 through the courtesy of Mr. J. van der Meulen, Senior Agricultural Advisor/FAO Country Representative in India. I am sending for your record a copy of the bio-data.

With kind regards,

Yours sincerely,



(A.B. Joshi)

Encl: ref.to

ABJ/jld
5.1.77



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date N/A	Document Type Chart / Table / Diagram	
Correspondents / Participants Atmaram Bhairav Joshi		
Subject / Title		
Exception(s) Personal Information		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16

440098 WORLDBANK

Copy sent to files

*Copy given to Mr. Coates
Mr. Evans*

INCOMING CABLE

1b ① Mr. Coates
② Mr. Evans

IIT1/4 JAN

AWA359 VIA IIT PIA799 MPG933 PL7514

1977 JAN -4 AM 8:15

F-1

USWA HL RSSE 028

SINGAPORE 28 3 1447

DISTRIBUTION: MR. LEJEUNE

Jan 3, 1977

LT

LEJEUNE INTBAFRAD

WASHINGTON/DC20433/USA

PLEASED TO ACCEPT INVITATION TO SERVE AS MEMBER OF TAC FOR 1977

STOP SORRY WILL NOT BE ABLE TO PARTICIPATE IN ROME MEETING

RUITAN



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date January 3, 1977	Document Type Letter			
Correspondents / Participants To: Mr. Warren C. Baum, Chairman, CGIAR From: Ralph W. Cummings, Director, International Crops Research Institute for the Semi-Arid Tropics				
Subject / Title Selection of the Vice-Chairman of the TAC				
Exception(s) Information Provided by Member Countries or Third Parties in Confidence				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"><tr><td>Withdrawn by Shiri Alon</td><td>Date 23-Mar-16</td></tr></table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			

64145 WORLDBANK

64145 WORLDBANK

68509 FOBBAGRI

(Telex No.)

INCOMING TELETYPE

Copy not 15 files

F-1

RECEIVED 11:11

DISTRIBUTION: MR. LEJEUNE

FAO/R 6187

FOR LEJEUNE CGIAR AAA WOULD APPRECIATE YOUR REACTION MYLET 25/11
 RECENTRES ANNUAL PROGRAMME REVIEWS AND MYCAB 15/12 REPAYMENT QUIN-
 QUENNIAL REVIEW COSTS BBB YOURLETS 9/12 SENT REGULAR MAIL REFERENCE
 IBPAR AND COST EFFECTIVENESS RESEAC/// RESEARCH RECEIVED ONLY
 TODAY STOP RECOMMEND UTILIZE FAO OFFICE POUCH REGARDS

MAHLER FAO ROME+

64145 WORLDBANK

68509 FOBBAGRI.....

F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

68509

TO: MAHLER
FOODAGRI
ROME

DATE: Dec. 30, 1976

ORIGINATOR'S EXT.: 3592

4c

COUNTRY: ITALY

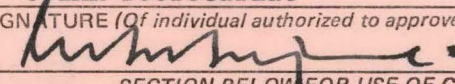

CLASS OF SERVICE: TELEX NO. 61181

CABLE NO. & TEXT:

REUR TELEX ON YOUR LETTER 25/11 AND CABLE 15/12 STOP THESE
AND OTHER POINTS COVERED IN MY LETTER 23/12 POUCHED TO YOU
HAPPY NEW YEAR

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: File F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLejeune:evl	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

CHECKED FOR DISPATCH

DISPATCHED

SECTION SET ON FOR USE OF CYRILIC SECTION

SIGNATURE (OR UNIT/SECTION IDENTIFICATION) TO BE PRINTED

CIVIL REGISTER

Dec 30 10 56 PM 1976

MESSAGE P. REFERENCE

COMMUNICATIONS

NOT TO BE REPRODUCED

STANDARDIZATION AND COPY DISTRIBUTION:

DISPATCHED BY:

MTS/STN: 541

REFERENCE:

RTT 4-1

REFERENCE

RUSSIA REA 4248

AND OTHER POINTS COVERED IN RE FELLOW 33/TS BOICOTT JO. 408

STATE DEPT ON XORS FELLOW 33/TT AND CIVIL 12/TS 2808 4248

CYRILIC NO. & TEXT:

COMPLWA:

TEXT

NOTE

10000001

TO:

RUSSIA

SERVICE: INDEX NO. 01781

CLASS OF

ORIGINATOR'S EXT: 3335

DATE: Dec 30 1976

(TELEGRAM/CABLE/TELEX)
OUTGOING MESSAGE FORM
MORNING BANK / REC

- ICSD
- REC
- ADV
- INFO

Passd

1-2

F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

TO: CRISAT
SECUNDERABAD

DECLASSIFIED
MAR 22 2016
WBG ARCHIVES

DATE: DECEMBER 29, 1976

COUNTRY: INDIA

ORIGINATOR'S EXT.: 3592

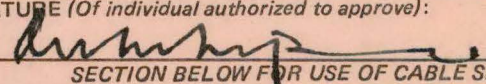

CLASS OF SERVICE: 953
TELEX: ICRISAT
015366

CABLE NO. & TEXT:

PERSONAL FOR CUMMINGS RE TAC VICE CHAIRMAN SWAMINATHAN WAS APPOINTED AT INITIAL TAC MEETING AND NO OTHER OCCASION HAS ARISEN FOR APPOINTING A VICE CHAIRMAN. ON THAT OCCASION AFTER CONSULTATION BETWEEN CG CHAIRMAN AND TAC CHAIRMAN QUESTION OF TAC VICE CHAIRMAN WAS DISCUSSED IN EXECUTIVE SESSION OF TAC WHICH DEALT WITH SEVERAL MATTERS AFFECTING SERVICE OF TAC MEMBERS. IN SUBSEQUENT OPEN SESSION VICE CHAIRMAN WAS ELECTED BY TAC MEMBERS THEMSELVES. SUGGEST GOVERNING PRINCIPLE SHOULD BE THAT VICE CHAIRMAN IS FREELY ELECTED BY TAC MEMBERSHIP RATHER THAN BY FOR EXAMPLE CONSULTATIVE GROUP ACTING ON RECOMMENDATION OF A COMMITTEE OR BY COSPONSORS. AS A PRACTICAL MATTER WOULD HOPE TAC MEMBERSHIP WOULD GIVE CAREFUL CONSIDERATION TO VIEWS OF TAC CHAIRMAN AND THAT HE WOULD CONSULT AHEAD OF TIME WITH CHAIRMAN OF GROUP. IN GENERAL BELIEVE IT WOULD BE WISE THAT VICE CHAIRMAN BE DRAWN FROM AMONG TAC MEMBERS FROM DEVELOPING COUNTRIES BUT PERHAPS FOR 1977 WHEN CHAIRMAN WILL BE NEW THERE WOULD BE MERIT IN CHOOSING MEMBER WITH LONG EXPERIENCE SUCH AS CAMUS. BELIEVE TERM OF SERVICE AS VICE CHAIRMAN SHOULD BE COTERMINOUS WITH MEMBER'S CURRENT TAC TERM OF SERVICE. THUS TAC MEMBERS THEMSELVES COULD DETERMINE WHETHER THEY WISHED CURRENT VICE CHAIRMAN TO CONTINUE IN THAT OFFICE EVEN IF APPOINTED TO SUBSEQUENT TERM AS MEMBER. WILL BE GLAD TO DISCUSS THIS MATTER WITH YOU FURTHER

REGARDS
BAUM

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION: Cleared with and cc: Mr. Baum	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

Mr. Warren C. Baum

December 29, 1976

Michael L. Lejeune

(signed) Michael L. Lejeune

TAC Vice Chairman

1. With reference to Cummings's inquiry about the procedure of appointing a Vice Chairman of TAC, I have checked with Oram and Demuth. It is clear that in practice what happened was that Crawford and Demuth agreed between them, ahead of the initial meeting of TAC, that Swaminathan was the obvious candidate. The question was presumably discussed in an executive session of TAC, which, among other things, discussed the staggered terms of the initial TAC members. We have no minutes of this executive session, and neither Oram nor Demuth can remember whether they were present or what transpired. The record shows, however, that immediately after the executive session, Swaminathan was unanimously elected Vice Chairman in open session.

2. I think it is highly desirable that election of a TAC Vice Chairman be left to TAC itself. Certainly we do not wish to get involved in a procedure which requires the Co-Sponsors, or a special selection committee of the CG, to make a recommendation to the CG as a whole which would then make the appointment. This would be much too heavy-handed and fraught with potential problems. Neither do I think it should be a personal prerogative of either the Chairman of TAC or the Chairman of the Group to appoint the TAC Vice Chairman. Nevertheless, I think the views of both of them should be given due weight.

3. The attached reply to Cummings tells him what happened last time and makes suggestions for the future. It leaves open, for the time being, any definitive suggestion on your part. There is an issue here. Normally I think it would be wise to choose as Vice Chairman one of the TAC members from a developing country. It is a useful way to demonstrate the wish to have the client countries participate in the management of the System. John Coulter makes two points, however, which you should consider. First, the two best candidates from the developing countries are Idris and Blumenschein. Both hold responsible jobs in their own countries, but both have had only one year on TAC; it would be useful to give them another year and a chance for Cummings to size them up before electing one. Moreover, there is likely to be pressure to have the next Chairman (who might possibly take over when Cummings completes his three years) from a developing country and an incumbent vice chairman would be a strong candidate, even if his term had to be extended beyond four years for the purpose. Therefore, we should be very sure of the quality of the Vice Chairman incumbent at the time. Second, Cummings is new and it might be well to have, at least for the first year, a seasoned TAC member as vice chairman. This would suggest Camus.

4. Because of these considerations, the cable does not come down clearly on the issue of whether the next vice chairman should come from a developing country.

5. I think Coulter's views are well worth considering, though my own view is that the vice chairman over the next year is likely to be symbolic rather than operational, and while a Frenchman would be a useful choice (because of Pagot, etc.) a Sudanese or a Brazilian would fit the overall situation better. But a decision on this issue can await Cummings's consultation with you, and hence the cable leaves the issue open. If you want to close it, we can change the cable.

Attachment

MLLejeune:ia
Files:F-1

D R A F T

MLLejeune:ia
December 23, '76

DECLASSIFIED

CRISAT
SECUNDERABAD

JUN 17 2021

TELEX:ICRISAT 015366

INDIA

WBG ARCHIVES

PERSONAL FOR CUMMINGS RE TAC VICE CHAIRMAN SWAMINATHAN WAS APPOINTED AT INITIAL TAC MEETING AND NO OTHER OCCASION HAS ARISEN FOR APPOINTING A VICE CHAIRMAN. ON THAT OCCASION AFTER CONSULTATION BETWEEN CG CHAIRMAN AND TAC CHAIRMAN QUESTION OF TAC VICE CHAIRMAN WAS DISCUSSED IN EXECUTIVE SESSION OF TAC WHICH DEALT WITH SEVERAL MATTERS AFFECTING SERVICE OF TAC MEMBERS. IN SUBSEQUENT OPEN SESSION VICE CHAIRMAN WAS ELECTED BY TAC MEMBERS THEMSELVES. SUGGEST GOVERNING PRINCIPLE SHOULD BE THAT VICE CHAIRMAN IS FREELY ELECTED BY TAC MEMBERSHIP RATHER THAN BY FOR EXAMPLE CONSULTATIVE GROUP ACTING ON RECOMMENDATION OF A COMMITTEE OR COSPONSORS. AS A PRACTICAL MATTER WOULD HOPE TAC MEMBERSHIP WOULD GIVE CAREFUL CONSIDERATION TO VIEWS OF TAC CHAIRMAN AND THAT HE WOULD CONSULT AHEAD OF TIME WITH CHAIRMAN OF GROUP. IN GENERAL BELIEVE IT WOULD BE WISE THAT VICE CHAIRMAN BE DRAWN FROM AMONG TAC MEMBERS FROM DEVELOPING COUNTRIES BUT PERHAPS FOR 1977 WHEN CHAIRMAN WILL BE NEW THERE WOULD BE MERIT IN CHOOSING MEMBER WITH LONG EXPERIENCE SUCH AS CAM'S. BELIEVE TERM OF SERVICE AS VICE CHAIRMAN SHOULD BE COORDINATED WITH MEMBER'S CURRENT TAC TERM OF SERVICE. THUS TAC MEMBERS THEMSELVES COULD DETERMINE WHETHER THEY WISHED CURRENT VICE CHAIRMAN TO CONTINUE IN THAT OFFICE EVEN IF APPOINTED TO SUBSEQUENT TERM AS MEMBER BEGANS

BAUN

Copy sent to files

INCOMING CABLE

cc given Mr. Coulter
" " Mr. Gavino SD

F-1

Distributions:

Mr. Lejeune

ZCZC 248424 RC010 PDD0649 RMG6855 HDN072 NDS225/29

URWT HL INND 031

NEW DELHI A 31 29 1035 OCS1234

Dec. 29 76

LT

INTBAFRAD

WASHINGTON-DC20433

PRO MICHAEL L LEJEUNE EXECUTIVE SECRETARY CGIAR (.)

REFER CHAIR MAN BAUMS LETTER TWENTY SECOND DECEMBER (.)

POINTMENT TO TAC ACCEPTED (.) REGARDS

DOCTOR AB JOSHI DIRECTOR IAR

COL LT (.) (.) (.)

DEC 29 10 17 35

J-1

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

27/tH/jk

Wageningen, 24th December 1976

Dr. J. K. Coulter,
Scientific Adviser CGIAR,
World Bank,
1818 H St. N.W.,
Washington, D.C. 20433,
U.S.A.

JK

Dear John,

Now that the task of our mission, at least the first phase of it, is fulfilled, I want to thank you on behalf of TAC for your most valuable contribution. It was really a pleasure to work with you and your enthusiasm and knowledge of your special subject was of great value to the draft report.

The draft report in its edited form will be sent to you about mid January 1977.

May I end by wishing you a Merry Christmas and a Happy New Year.

With kind regards,

J. G. ten Houten

J. G. ten Houten.

✓ F-1
cc D-21

December 28, 1976

Mr. J. E. Whitelegg
Ministry of Overseas Development
Eland House
Stag Place
London SW1E 5DH, ENGLAND

Dear Mr. Whitelegg:

Thank you for your letter of December 8 and your comments on the selection of members of TAC.

Every member of TAC serves in his individual capacity and, as you say, is selected for his individual competence. The Secretariat, on behalf of the Co-Sponsors and the Group in general, maintains a roster of possible candidates. For the most part this roster is built up from the suggestions made by members of the Group who, from time to time, are specifically asked to make suggestions. While the roster is fairly long, it would be disingenuous to say that it is exhaustive or comprehensive and sometimes we find that the number of potential candidates with competence in a particular discipline is small. Water management is an example.

In making their recommendations to the Group, the Co-Sponsors are at pains to ensure that the membership of TAC includes experts in the various fields and with experience of the various regions with which the system of research supported by the Group is concerned. Moreover, it was agreed by the Group at the beginning that half the members of TAC would be drawn from the developed countries and half from the developing countries, and that among the latter some would, if practicable, be drawn from each of the major regions of the developing world.

You can be assured, however, that while attention is given to this balance between members from the developed and the developing countries, members of TAC are selected for their individual competence in the fields of interest to the Group. Nationality and political considerations play no more part than is implicit in the policies I have described.

I should add that in considering each candidate, the Co-Sponsors, with the help of the Secretariat, check his qualifications, experience and suitability with persons who know him. Furthermore, initial appointment is for two years. It is intended that TAC members who do not meet the standards of the Group will not have their appointments renewed for a second term.

Mr. J. E. Whitelegg

- 2 -

December 23, 1976

I would be glad to answer any further questions on this or any other aspect of the CGIAR you may have. When I am next in London, I hope very much to see you and if you come to Washington meantime, please come to see us.

Yours sincerely,

((signed) Michael L. Lejeune
Michael L. Lejeune
Executive Secretary

MLejeune:ia
Files:F-1/D-21

F₁

cc D 21

Mr. Warren C. Baum

December 23, 1976

Michael L. Lejeune (signed) Michael L. Lejeune

Attached Letter from the U.K. on TAC

1. As I mentioned to you earlier, Mr. Whitelegg, (who has succeeded Mr. Maniece as the desk man at the Ministry of Overseas Development on CGIAR affairs) has written to me about the proposed appointments to TAC. His letter, which is self-explanatory, is attached.
2. Also attached is my proposed reply. I have purposely avoided Abou Khaled as such. It may very well be that the British have information of their own about him, but they have not imparted it to us, and they are specifically not raising any objection to his appointment. Consequently, I have drafted my reply in general terms.
3. Both Whitelegg and his superiors are new to the CGIAR, and while nothing I have said will be new to Cunningham, it may be useful to give Whitelegg a fairly full explanation both for himself and for the record.
4. I would be glad to have your comments.

Attachment

Files:F-1/D-21

MLLejeune:ia

December 23, 1976

Mr. Philippe Jean Mahler
Executive Secretary
Technical Advisory Committee, CGIAR
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
Rome 00100, Italy

Dear Philippe:

1. Thank you for your letter of November 25. I believe we are clearly on the right path together in our joint activities for 1977. Let me respond to several of your suggestions and questions.

Joint Visits

2. We are writing to IITA and WARDA suggesting a visit during the second and third weeks of February. I believe it would also be useful for John Coulter and Andrew Hayman to visit ICIPE again, possibly en route to West Africa. Brian Webster would be welcome to join if you feel it would be useful. It is essential that ICIPE produce an appropriate Program and Budget paper for 1978 and I feel a joint visit would be very useful. Dr. Odhiambo would welcome a visit about February 7.

3. Regarding ICARDA, Dan Ritchie is tentatively planning to attend the ICARDA Executive Committee meeting in London January 24-25. There is a Program Committee meeting also on January 22-23. I know that falls just before the TAC meeting, but if you feel that you or Brian would find it useful to attend, we would certainly suggest to the ICARDA Board that they invite you. I'm not sure what other time would be available to review ICARDA jointly.

4. As for the Genes Board, John Griffith (on loan to us from the Bank's Programming and Budgeting Department) will be visiting Pichel about February 4 for a couple of days to discuss the 1978 Budget. We may have to rely on the TAC Secretariat for any further review with the IBPGR Board.

ICIPE

5. I am enclosing for your information a preliminary paper on ICIPE which we have circulated to the members of the CGIAR and to Center Directors. You will see it is only a fore-runner of the ICIPE strategy paper, giving the background of the situation and mainly dealing with the question of interim (1977) financing of ICIPE. The strategy paper itself, which I agree should be seen and commented on by you and Sir John and Ralph Cummings before issue, will go out later. In fact, it could be drafted jointly following the visit to ICIPE.

Mr. P. J. Mahler
December 23, 1976
Page two

1977 Center Presentation Days/Board Meetings

6. We have asked all centers for their 1977 calendar of events, but do not expect to have all the replies before January 10. We will send the calendar as soon as it has been compiled.

Center Program and Budget Submissions

7. Also enclosed are two papers circulated to Center Directors regarding the implementation of the CGIAR Review Committee recommendations. As you will see from the paper on the 1978 Program and Budget Papers, we have asked the Centers to include the introductory program material which you have suggested, and additional information on special projects.

Document Preparation Schedule

8. There are two questions here I think we need to clarify a bit. The first relates to the process of preparing the program sections of the commentaries. I have the impression from your letter that you believe the program sections will essentially present the views of TAC, and that it would be TAC's responsibility to identify the issues and action dealing with them. The concept is, I think, a little different. The Bell Subcommittee (which established the procedure) saw it as a function of the Secretariat to comment on each center's Program and Budget Paper and to present an integrative report on the system as a whole, taking into account whatever views it felt were relevant and useful. The only change recommended by the Review Committee was that these commentaries and the integrative report be improved and made more comprehensive by taking program as well as budget questions fully into account in an integrated way. As a means of doing this it was recommended that the two Secretariats collaborate on the commentaries and the integrative report. Obviously we can profit from the views of the TAC members and should take them into account, but as both a formal and a practical matter the commentaries and the integrative report are products of the Secretariats.

9. There is also a further practical consideration. If we are to get our task done in the very little time available we shall, between us, have to take the initiative to identify the issues -- both program and budget issues. We can ask others (including TAC members) to express their views on the issues as we see them, but in order to get the job done efficiently I am sure we are going to have to do the formulation of the issues and our comment on them rather than look to others to do it. The implication is, I believe, that the commentaries in their entirety will need to be in first draft before the TAC meeting so that TAC members will have something to react to.

10. This brings me to the second point of clarification. Customarily, we have tried to resolve budget issues with the Centers before the commentaries are finalized. I believe the Center Directors would

Mr. P. J. Mahler
December 23, 1976
Page three

appreciate seeing our draft sections on both budget and program before the TAC meeting, so that they know what the issues are and can prepare a response, if required. This suggests that we should submit our draft sections to the Center Directors well before the TAC meeting to permit time for a response. There would probably not be time to revise the drafts before they are given to TAC members, but the responses from the Centers could be circulated at the TAC meeting, and taken into account in the discussion.

11. Since the budget sections would presumably not need to be given to TAC in advance of the meeting (and would be made available to TAC members at the meeting only if they felt it would be useful), we would use most of May to revise the draft budget sections and have revisions ready by the end of the month.

12. The mechanics of producing the commentaries would therefore be as follows:

- (a) Each commentary would be divided into sections.
- (b) The initial drafting of each section would be allocated to one or the other Secretariat.
- (c) As soon as each section is drafted, it would be sent for comment to (i) the other Secretariat and (ii) the Center concerned.
- (d) The Secretariats would exchange comments on each other's drafts.
- (e) Center comments (whether on budget or program) would be sent to both Secretariats.
- (f) Prior to the TAC meeting, TAC members would be given whatever is the latest draft of the program sections available at the time, and at the TAC meeting they would be given a later draft, if there is one, plus the Center's comments.
- (g) With the TAC members' views and the Centers' comments in mind, the two Secretariats would then produce a final complete draft.

To simplify matters, I attach a brief outline schedule which identifies the major steps, timing and responsibility. I believe it is a workable plan and I would appreciate your comments on it.

Formats

13. Enclosed also is a suggested format for the 1977 Secretariat

Mr. P. J. Mahler
December 23, 1976
Page four

Commentaries. I would appreciate your thoughts and suggestions. We have also done a first draft on the format and coverage of the Integrative Report. We will be doing a second draft shortly, and will be sending it along in early January.

Payment for Quinquennial Reviews

14. Finally, regarding payment for the costs of the Quinquennial Reviews (your cable of December 15), I believe the simplest solution would be for the TAC Secretariat to submit an invoice directly to the center for the actual costs incurred by TAC. The center could charge to its own budget any costs which it has incurred.

Please pass along our best wishes to everyone in the TAC Secretariat for the New Year.

With best regards,

Sincerely yours,

(signed) Michael L. Lejeune
Michael L. Lejeune
Executive Secretary

Attachments

cc: Sir John Crawford
Dr. Ralph Cummings
Mr. Ritchie
Dr. Coulter
Mr. Hayman

DRitchie/MLejeune:evl
File F-1/G-1

Preparation of 1977 Commentaries
on Center Program and Budget Papers

Work Program

<u>Action</u>	<u>Date</u>	<u>Primary Responsibility</u>
1. Center visits	by end March	CG/TAC Secretariats
2. Submission of Draft P & B Papers to both Secretariats	receipt by April 1	Center
3. Draft "budget" sections of commentaries sent to Centers (copy to TAC Secretariat)	by April 29	CG Secretariat
4. Draft "program" sections sent to Centers (copy to CG Secretariat)	by April 29	TAC Secretariat
5. Comments on draft "program" sections sent to both Secretariats	by May 13	Center, CG Secretariat
6. Comments on "budget" sections sent to both Secretariats	by May 20	Center, TAC Secretariat
7. Provision of "program" sections (possibly a second draft in some instances) to TAC	(May 13) ^{1/}	TAC Secretariat
8. Draft of complete synthesized commentaries prepared	by TAC meeting	CG Secretariat
9. Discussion of issues	TAC meeting	TAC, assisted by TAC and CG Secretariats
10. Final revised draft of synthesized commentaries ^{2/}	TAC meeting plus one week (mid-June)	CG and TAC Secretariats
11. Finalization ^{3/} and issuance	early July	CG Secretariat

^{1/}This date to be enough in advance of the date of the TAC meeting to ensure receipt by the TAC member reasonably in advance of his departure for the meeting.

^{2/}Comments of TAC Chairman would be taken account of at this point.

^{3/}Comments of CG Chairman would be taken account of at this point.

Attachment

Outline for Drafting Commentaries on the 1978 Program and Budget Papers of Centers

A. The attached outline attempts to take the following into account:

(i) The Review Committee's recommendation for more program input, and collaboration between the two Secretariats in preparing the commentaries;

(ii) The need to reconcile standardization of presentation with flexibility to draw attention to unique issues arising at individual centers;

(iii) The requirement to give CG members full information in a convenient form, without undue repetition of material already available in the 1978 Budget document;

(iv) A format which will enable different sections to be drafted in Washington and Rome;

(v) Suggestions for guidance in the editing of the drafts into consistent versions;

(vi) Replacement of year-by-year program and budget analysis with a 6-year "trend" section. Discussion of comparisons of "budget" v. "actual" figures, which takes up a good deal of space in previous commentaries, would be limited to those cases where the comparison reveals something significant.

(vii) Ease of abstracting information from individual commentaries for use in the Integrative Report.

B. Certain parts of each commentary will be drafted by each Secretariat. A tentative allocation of each part has been made; those to be done by the CG Secretariat have been marked with a single asterisk and those for the TAC Secretariat with a double asterisk. Though the initial drafting of subsections of Section IV (Issues) has been divided, final drafting of

Draft Covering Memorandum

FROM: The Secretariat

Commentary on the 1978 Program and Budget
of the (name) (acronym).

Attached for information of members of the Consultative Group and of the Technical Advisory Committee is a paper giving observations on the 1978 budget submission of the (name) (acronym). The Secretariats of the CGIAR and its Technical Advisory Committee have collaborated in the preparation of these observations.

Distribution: Participants in 1978 Centers Week

December 23, 1976

this section, even more than of others, will have to be done in close collaboration.

Draft Commentary Outline

Consultative Group on International Agricultural Research

The 1978 Program and Budget

of the

..... (name) (acronym)

Observations of the Secretariats

I. INTRODUCTION (*)

1. Outline of mandate. Main "target" problems addressed. Significant changes in mandate, if any.
2. Form of organization (if any unusual features).
3. Brief history (date established, other key dates).
4. Special characteristics as compared to other centers.
5. "Maturity" of main programs (e.g. in planning, starting up, under way, expanding, contracting).
6. Any special features relevant to preparation of 1978 budget.
7. Basis for Commentary (sources, missions, etc.)

II. PROGRAMS (**)

1. General description of strategy and programs; new programs for 1978, beyond 1978.
2. Outline location of activities (H.Q., field stations, outreach, etc.).
3. Summary of main core research programs, including trends.
4. Summary of main programs for technology transfer (demonstration, training, links with national research and production programs).
5. Special projects.
6. Linkages with a) other centers b) national programs c) institutions in developed countries.
7. Significant research achievements.

8. Broad outline of program for next five years.
9. Reference, if applicable, to past quinquennial reviews and their findings, and planned future reviews.

III. BUDGETS(*)

A. Budget trends 1973-78

1. Summary of overall evolution and growth in budgets:

Table I - Summary of budgets (current \$)

	1973 actual	1974 actual	1975 actual	1976 revised	1977 revised	1978 budget
Senior staff man-years #						
Core operating \$'000						
Capital \$'000						
Total core \$'000						
Special projects \$'000						
Total \$'000						

Comment on growth rate in current and constant terms. If significant, comment on changes between budgets and actuals, with any program implications.

2. Allocation of resources between activities:

Table II - Allocations between activities (current \$)

	1973 actual	1974 actual	1975 actual	1976 revised	1977 revised	1978 budget
Research:						
Main Programs _____ \$'000						
_____ \$'000						
_____ \$'000						
Training \$'000						
Admin, others \$'000						
Total core operating \$'000						

Comment on program implications of changes between allocations.

3. Trends in selected ratios.

Introduction stressing qualifications to use of ratios for inter-center comparisons. Indication of special features of Center which may affect interpretation.

	1973 actual	1974 actual	1975 actual	1976 revised	1977 revised	1978 budget
Senior staff fill-rates ^{1/} %						
Operating budget per senior staff man-years \$'000						
Research cost as % of total core operating %						
Special projects as % of total core operating %						
Research snr. man-years as % of total snr. man-years %						
Support staff man-years per snr. staff man-years #						

Program implications of trend.

4. Donors

Trends in numbers of donors supporting the Center. Degree of dependence on one or more major donors. Extent to which contributions a) restricted b) unrestricted c) special projects. Contributions to special projects by non-CG members.

5. Capital

Estimate (in 1976 \$) of total capital cost of center up to end 1976. Breakdown, if possible, between major capital items (e.g. research facilities: library and documentation: training facilities: administration: staff housing: etc.).

^{1/} Actual or current revised estimate as percent of number in budget presented at Centers Week.

6. Training

Main objectives of training program. Numbers trained, by duration and type of course, and by nationality.

1973 1974 1975 1976 1977 1978

Categories of course/trainee:

B. Institutional Relationships(*)

7. Relationships with national programs

Description of growth of main cooperative programs. Significant problems.

8. Relationships with other CGIAR centers

Summary of formal and informal agreements.

9. Relationships with advanced institutions

Summary of formal and informal agreements in a) developed b) developing countries.

10. Organization and management

Boards, executive committees, review committees, etc.

C. 1978 Budget in Relation to Program(*)

Introduction, including any significant changes or new items.

Discussion of detail of 1978 Budget.

Analysis will vary from center to center, but might typically include:

- discussion of significant details of 1978 program
- new capital investment, with rationale
- new staff positions
- new outreach activities
- realism of assumptions on a) fill rates b) inflation

- special projects
- funds carried over
- working capital
- earned income

D. Future Projections (to 1981) (*)

1. Main assumptions underlying projection a) programs, b) real unit cost increases, c) inflation.
2. Comment on any significant change expected in a) basic mandate b) priorities c) new programs.
3. Comment whether projection "constrained" (e.g. by expected funds, recruitment, or other), or "unconstrained."
4. Table: Core operations and capital budget (\$'000)

	1978		1979		1980		1981		Average annual rate of increase 1978 - 1981 % p.a.	
	Current \$	1976 \$	Current \$	1976 \$	Current \$	1976 \$	Current \$	1976 \$	Current \$	1976 \$
Research										
Other										
Total operations										
Capital										
Total										

IV. ISSUES

Will vary greatly between centers. Will usually have a "program" and a "budget" aspect.

(**)1. Questions, if any, about priorities.

- (**)2. Proposed pace of expansion.
- (**)3. Optimum size.
- (*)4. Relationship with national programs, donors, other centers.
- (*)5. Management.
- (*)6. Implementation of Review Committee recommendations.

December 23, 1976

INCOMING CABLE

ed

1976 DEC 23 PM 12 03

FEDERAL BUREAU OF INVESTIGATION
COMMUNICATIONS

F-1

ZCZC 248423 RCO18 PDG0547 RMX4883 KNY629 BS420/23

URWT CO INBX 013

SECUNDERABAD 13 23 1615 OCS1913

Distribution:

Mr. Baum

Mr. [unclear]

Dec. 23 76

INTBAFRAD

WASHINGTONDC

ATTENTION BAUM PLEASE ADVISE PROCEDURE SELECTION TAC

VICECHAIRMAN REGARDS

CUMMINGS CRISAT

COL WASHINGTONDC

F

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

TO: RUTTAN
AGRIDEVEL

DATE: DECEMBER 23, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: SINGAPORE

CLASS OF SERVICE: LT

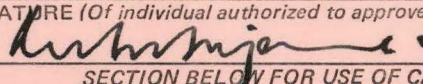
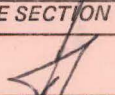
CABLE NO. & TEXT:

FOR YOUR INFORMATION CHAIRMAN OF CONSULTATIVE GROUP ON INTERNATIONAL
 AGRICULTURAL RESEARCH, WARREN C. BAUM, HAS WRITTEN YOU TO OFFER YOU
 OFFICIALLY REAPPOINTMENT TO TECHNICAL ADVISORY COMMITTEE OF GROUP FOR
 ONE YEAR TERM ENDING DECEMBER 31, 1977

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: MLLejeune:apm File F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

DISPATCHED

CHECKED FOR DISPATCH

SECTION BEGINS FOR USE OF CYRILIC SECTION

SIGNATURE (OF PERSONNEL AUTHORIZED TO SIGNIFY)

[Handwritten signature]

CLASSIFICATION

CLASSIFICATION AND COPY DISTRIBUTION

SECRET

ORIGINATOR

SECRET

DEC 23 5 04 PM 1976

REFERENCE

TYPE

COMMUNICATIONS

CLASSIFICATION

NOT TO BE TRANSMITTED

RECEIVED

RECEIVED

ONE COPY BEING FORWARDED TO THE DIRECTOR

OF THE FEDERAL BUREAU OF INVESTIGATION

AND THE UNITED STATES DEPARTMENT OF JUSTICE

FOR THE INFORMATION OF THE DIRECTOR OF THE FEDERAL BUREAU OF INVESTIGATION

CYRILIC NO. 1234

COUNTRY: ZIMBABWE

SERVICE: RL

TO: WASHINGTON

ORIGINATOR: 3333

DATE: DECEMBER 23, 1976

(TELETYPE/CYRILIC)
OUTGOING MESSAGE FORM
MORFO BAKC \TSC

- IC810
- IFC
- IDA
- ICRD

F1

December 23, 1976

Dear Dr. Ruttan:

This is to offer you officially an extension of your appointment to the Technical Advisory Committee of the Consultative Group on International Agricultural Research for a further period of one year ending December 31, 1977.

Your past experience on the TAC will be of great value in helping to guide its future deliberations under the new Chairman.

The Secretariat of the TAC will be communicating with you about the terms and conditions of service and the plans for its upcoming meeting in Rome on January 31-February 4, 1977.


Could you please confirm by cable to Mr. Lejeune, the Executive Secretary of CGIAR, your acceptance of this appointment?

Best wishes,

Sincerely,

Warren C. Baum
Chairman

Dr. Vernon W. Ruttan
President
Agricultural Development Council
Tanglin P. O. Box 84
Singapore, 10



MLejeune:apm

File F-1

F₁

December 22, 1976

Dr. Antoine Abou Khaled
c/o FAO Regional Office for Near East
P. O. Box 2223
Cairo, EGYPT

Dear Dr. Abou Khaled:

This is to offer you officially appointment to the Technical Advisory Committee of the Consultative Group on International Agricultural Research for a two-year term ending December 31, 1978.

The system of research and training supported by the CGIAR has been significantly broadened and strengthened in recent years. We must now endeavor to ensure that its efforts are effectively concentrated to achieve the Group's aims of increasing the production and improving the quality of food in the developing countries. Your advice in these endeavors will be greatly appreciated.

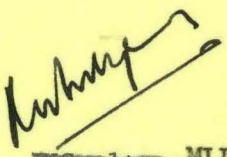
The Secretariat of the TAC is communicating with you about the terms and conditions of service and the plans for its upcoming meeting in Rome on January 31-February 4, 1977.

Could you please confirm by cable to Mr. Lejeune, the Executive Secretary of CGIAR, your acceptance of this appointment?

Best wishes,

Sincerely,

Warren C. Baum
Chairman



~~MLLejeune~~:MLLejeune:ia
Files:F-1

Identical letters sent to: Dr. A. B. Joshi (India); Dr. Hidetsugu Ishikura (Japan)
Dr. W. David Hopper (Canada)

F.

Mr. Warren C. Baum

December 22, 1976

Michael L. Lejeune (signed) Michael L. Lejeune

Appointment of New TAC Members

1. No objections to the appointment of the new TAC members as recommended by the Co-Sponsors have been received and the deadline has now passed. There was a hint of unhappiness from the British about Abou Khaled but they specifically did not object. I will show you their letter and my proposed reply.
2. Attached for your signature are letters to Drs. Abou Khaled, Joshi, Hopper and Ishikura. They are in a form identical to what we have used before and I think there is some virtue in keeping to a standard form. You may, however, want to pen a personal postscript to Dave Hopper welcoming him back.
3. A different letter is being drafted for Dr. Ruttan whose existing appointment is being extended. It will come to you shortly.
4. I would like to get these off before Christmas, if possible.

Attachment

MLejeune:ia
Files:F-1

Blue F,
x

MAHLER
POODAGRI
ROME

DECEMBER 22, 1976

3592

ITALY

TELEX;61181

RE NEW TAC MEMBERS OFFICIAL LETTERS OF APPOINTMENT EXPECTED TO BE
DISPATCHED LATER TODAY OR TOMORROW THURSDAY. WILL TELEX YOU IMMEDIATELY
REGARDS

LEJEUNE

Files:F-1

MLLejeune:ia

Michael L. Lejeune

CGIAR Secretariat

64145 WORLDBANK

INCOMING TELEX

Distribution

mc

64145 WORLDBANK From: Rome

Mr. Lejeune

Copy sent to files

✓ F-1

68304 FOODAGRI (Telex no.)

FA066100 URGENT FOR LEJEUNE FURTHER YOURLET 1/12 WOULD

APPRECIATE RECEIVING CONFIRMATION OFFICIAL APPOINTMENT NEW

TAC MEMBERS REGARDS =

MAHLER +

RECORDS AND
COMMUNICATIONS

1976 DEC 22 AM 10-27

64145 WORLDBANK.....

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

IBRD
 IDA
 IFC
 ICSID

TO: BOOK OF FOUR *LT/ITT* DATE: DECEMBER 22, 1976
 DR. ANTOINE ABOU KHALED
 c/o FAO REGIONAL OFFICE FOR NEAR EAST ORIGINATOR'S EXT.: 3592
 COUNTRY: CAIRO NOTE: CABLE ADDRESS FOODAGRI
 EGYPT CAIRO, EGYPT CLASS OF SERVICE:

CABLE NO. & TEXT: DR. A. B. JOSHI
 DIRECTOR
 INDIAN AGRICULTURAL RESEARCH INSTITUTE *LT/ITT*
 NEW DELHI
 INDIA

DR. W. DAVID HOPPER
 RECENTRE TELEX NO. 053-3753 *wh 7+p*
 OTTAWA
 CANADA

DR. HIDETSUGU ISHIKURA *LT/ITT*
 DIRECTOR GENERAL
 JAPAN MARINE SCIENCE AND TECHNOLOGY CENTER
 6-15, 4-CHOME
 SHINBASHI, MINATO-KU
 TOKYO
 JAPAN

FOR YOUR INFORMATION CHAIRMAN OF CONSULTATIVE GROUP ON INTERNATIONAL
 AGRICULTURAL RESEARCH, WARREN C. BAUM, HAS WRITTEN YOU TO OFFER YOU
 OFFICIALLY APPOINTMENT TO TECHNICAL ADVISORY COMMITTEE OF GROUP FOR TWO
 YEAR TERM ENDING DECEMBER 1978. MEANWHILE SECRETARIAT OF TAC WILL
 CONTACT YOU ABOUT TERMS AND CONDITIONS OF SERVICE AND PLANS FOR TAC
 MEETING ROME JANUARY 31 THROUGH FEBRUARY 4, 1977

BEST WISHES

LEJEUNE
 EXECUTIVE SECRETARY
 CGIAR

NOT TO BE TRANSMITTED

REFERENCE: MLLejeune:apm File F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: Michael L. Lejeune	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>Michael L. Lejeune</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: <i>E</i>

ORGANIZATION AND COPY DISTRIBUTION:	CHECKED FOR DISPATCH: <i>[Signature]</i>
DRAFTED BY: MICHAEL P. GELBERG	SECTION BEING FOR USE OF CYRIL SECTION
REFERENCE: MICHAEL: sba 116 R-1	SIGNATURE FOR DISPATCH (to address):
	DEPARTMENT: CIVIL SECRETARIAT
	APPROVED BY (initials): MICHAEL P. GELBERG

NOT TO BE TRANSMITTED

CIVIL
EXECUTIVE SECRETARIA
TELAVO
BEST WISHER

MEETING ROOM JANUARY 21 THROUGH FEBRUARY 4, 1948

CONDUCT FOR ABOVE TERMS AND CONDITIONS OF SERVICE AND FILING FOR THE

LEVIN TERM ENDING DECEMBER 1948. MEMORANDUM SECRETARIAL OF THE

OFFICIALLY APPOINTMENT TO TECHNICAL ADVISORY COMMITTEE OF THE

TELECOMMUNICATIONS RESEARCH BOARD. ADVISE C. B. BROWN HAS APPLIED FOR TO

FOR MORE INFORMATION CONTACT THE COMMUNICATIONS SECTION ON

DISPATCHED

COMMUNICATIONS SECTION

Dec 26 11 06 AM 1948

TELAVO
LOKIO
TELECOMMUNICATIONS SECTION
2-12-48
TELAVO BUREAU SCIENCE AND TECHNOLOGY CENTER
DIRECTOR GENERAL
DR. HIRSHMAN TELAVO

CIVIL
DELIVER
TELETYPE TELETYPE NO. 023-31236
DR. M. WALD HOBBS

INDIA
INDIA DELHI
INDIAN TELECOMMUNICATIONS SERVICE
DIRECTOR
DR. A. B. BROWN

EXACT
CIVIL NO. 101: CIVIL ADDRESS BOOKS
C/O BUREAU TELETYPE OFFICE FOR NEW YORK
DR. WALD HOBBS

CYRIL NO. 8 TEX:

SERVICE: CLASS OF
ORIGINATOR'S EXT: 3265
DATE: DECEMBER 25, 1948

BOOK OF WORK

(TELECOMMUNICATIONS/TELETYPE)
OUTGOING MESSAGE FORM
FORM 1000

- 1010
- 1020
- 1030
- 1040
- 1050

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

IBRD
 IDA
 IFC
 ICSID

TO: MAHLER
FOODAGRI
ROME

DATE: DECEMBER 22, 1976

ORIGINATOR'S EXT.: 3592

4c

COUNTRY: ITALY

CLASS OF SERVICE: TELEX NO. 61181

CABLE NO. & TEXT:

HAVE TODAY DISPATCHED APPOINTMENT LETTERS TO ABOU KHALED, ISHIKURA, JOSHI AND HOPPER. HAVE ALSO CABLED THEM AS FOLLOWS:

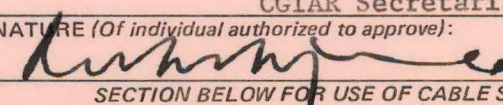
QUOTE FOR YOUR INFORMATION CHAIRMAN OF CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH, WARREN C. BAUM, HAS WRITTEN YOU TO OFFER YOU OFFICIALLY APPOINTMENT TO TECHNICAL ADVISORY COMMITTEE OF GROUP FOR TWO YEAR TERM ENDING DECEMBER 1978. MEANWHILE SECRETARIAT OF TAC WILL CONTACT YOU ABOUT TERMS AND CONDITIONS OF SERVICE AND PLANS FOR TAC MEETING ROME JANUARY 31 THROUGH FEBRUARY 4, 1977 UNQUOTE

LETTER AND APPROPRIATE CABLE WILL GO TO RUTTAN

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name):
MLejeune:apm File E-1	Michael L. Lejeune
DRAFTED BY:	DEPARTMENT:
MLejeune	CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
	
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:
	50

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBCD
- ICA
- IFC
- ICSID

DATE: DECEMBER 22, 1976

TO: MAHARR
YODAGRI
ROME

ORIGINATOR'S EXT.: 3592

COUNTRY: ITALY

CLASS OF SERVICE: TELETYPE NO. 61151

CABLE NO. & TEXT:

HAVE TODAY DISPATCHED APPOINTMENT LETTERS TO ABOVE NAMED, ISHUKAWA,
 JOSHI AND HOFFER. HAVE ALSO CABLED THEM AS FOLLOWS:
 QUOTE FOR YOUR INFORMATION CHAIRMAN OF CONSULTATIVE GROUP ON
 INTERNATIONAL AGRICULTURAL RESEARCH, WARREN C. BAUM, HAS WRITTEN YOU
 TO OFFER YOU OFFICIALLY APPOINTMENT TO TECHNICAL ADVISORY COMMITTEE OF
 GROUP FOR TWO YEAR TERM ENDING DECEMBER 1978. BEAUMVILLE SECRETARIAL
 OF IAC WILL CONTACT YOU ABOUT TERMS AND CONDITIONS OF SERVICE AND PLANS
 FOR IAC MEETING ROME JANUARY 31 THROUGH FEBRUARY 4, 1977 UNQUOTE
 LETTER AND APPROPRIATE CABLE WILL GO TO RUTAN

REGARDS

LEJUNIK

SECTION COMMUNICATIONS
NOT TO BE TRANSMITTED

Dec 23 6 58 PM 1976

REFERENCE:

Michael L. Latane

DRAFTED BY:

Michael L. Latane

CLEARANCES AND COPY DISTRIBUTION

COIAA Secretariat

[Handwritten signature]

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

20

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

68509

TO: MAHLER
FOODAGRI
ROME

DATE: DECEMBER 22, 1976

ORIGINATOR'S EXT.: 3592

40

COUNTRY: ITALY

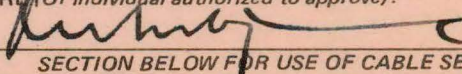

CLASS OF
SERVICE: TELEX;61181

CABLE NO. & TEXT:

RE NEW TAC MEMBERS OFFICIAL LETTERS OF APPOINTMENT EXPECTED TO BE
DISPATCHED LATER TODAY OR TOMORROW THURSDAY. WILL TELEX YOU IMMEDIATELY
REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

CHECKED FOR DISPATCH

SECTION BEG ON USE OF CABLE SECTION

SIGNATURE OF PERSON IN CHARGE OF SECTION

JOHN J. ...

DESIGNATION

... ..

AUTHORIZED BY

STANDARD AND CABLE DISTRIBUTION

... ..

ORIGINATOR

... ..

REFERENCE

NOT TO BE REPRODUCED OR TRANSMITTED IN ANY FORM OR BY ANY MEANS, ELECTRONIC OR MECHANICAL, INCLUDING PHOTOCOPYING, RECORDING, OR BY ANY INFORMATION STORAGE AND RETRIEVAL SYSTEM.

COMMUNICATIONS SECTION

TELETYPE

RECEIVED

DISPATCHED UNDER CODE OF

CABLE NO. & TEXT

COMMUNICATIONS SECTION

... ..

SERVICE

ORIGINATOR

DATE: DECEMBER 31, 1976

10280

(TELEGRAM/CABLE/TELEX)
OUTGOING MESSAGE FORM
WORLD BANK / IFC

- 10310
10320
10330
10340

Dr. John K. Coulter

December 21, 1976

Michael L. Lejeune *[(signed) Michael L. Lejeune]*

Appointment of New TAC Members

1. We circularized the CG membership sometime ago with the Co-Sponsors' recommendations of new members for TAC. The deadline for comments was about this time. As soon as the deadline has passed, and providing there are no objections or comments which give rise to problems, we should promptly get official appointment letters out to the new members.

2. I expect that the form of letter we used last year can be used again, but can you please specifically check this? As I remember, last year we also sent new members a cable at the same time as dispatching the appointment letter so as to give them a little advance notice. We should do the same again this year, particularly in the light of the short time remaining before the January TAC meeting.

3. As soon as appointment cables and letters have gone out, the TAC Secretariat will have to write to each new member giving him the terms and conditions of service, etc. and advising him of the upcoming TAC meeting, if they have not already done so. In a recent letter from me to Philippe Mahler I laid out the procedure in some detail including reminding him that the TAC Chairman (Crawford? Cummings?) will also probably wish to send a welcoming letter to the new members.

4. To clew up these new appointments, there are quite a lot of things to be done, but they are all pretty routine. Could you please set it all in motion? The specific actions required are:

- a. Checking whether we have arrived at the deadline for comments from CG members, and whether the comments received give rise to any problem. (In this connection you will find a letter from Whitelegg of the United Kingdom which is a bit stuffy about the appointment of Abou Khaled. Would you please read it and consider whether it warrants a reply. If it does, could you please draft one for my signature?)
- b. Preparation of appointment letters for Warren Baum's signature.
- c. Preparation of a cable to each appointee for my signature advising him that an appointment letter is on the way.
- d. Preparation of cable for Mahler saying no objections have been received, appointment letters and cables have been dispatched, and reminding him about welcoming letters from the TAC Chairman.

Memorandum to Dr. Coulter
December 21, 1976
Page two

5. If the timing of the deadline set in the circular to the CG members permits, and considering the short time before the TAC meeting, we should try to get these letters in the mail before Christmas.

MLejeune:evl/File F-1

cc sent to files

INCOMING TELEX

Distribution F-1^{mc}
Mr. Lejeune

From: Rome
Dec. 20, 1976

FA066047 FOR LEJEUNE EYE CONFIRM AVAILABILITY FUNDS 1977
TAC BUDGET FOR CHAIRMAINS FIXED EMOLUMENTS TRAVEL COMMUNICATIONS
AND THOSE RELATED EXPENSES COSTED IN YOUR CABLE 15/12 STOP
THIS WOULD MEKEEEEE THIS WOULD MAKE 1977 TAC BUDGET EXTREMELY
TIGHT BUT WOULD NOT JUSTIFY REQUEST FOR INCREASED CONTRIBUTINS
FROM COSPONSORS NOW SINCE SEVERAL OTHER COSTS CANNOT BE
REASONABLY ESTIMATED AT THIS STAGE STOP UNDESTAND PARA FOUR
SUMMARY COSPONSORS MEETING 16/10 PROVIDES FLEXIBILITY IF
REQUIRED REGARDS =

MAHLER +

REC'D
DEC 20 1976

RECEIVED

INCOMING TELEX

E-1039

mc

RECEIVED

Copy sent to files

From: Rome
Dec. 15, 1976

Distribution

Mr. Lejeune

F-1

1976 ~~Dec~~ 15 PM 1:51

COMMUNICATIONS
SECTION

FAOG5995 FOR LEJEUNE RE PLEDGED CONTRIBUTIONS TAC BUDGET FOR
 QUINQUENNIAL REVIEWS USD54,000 FROM IRRI AND USD50,000 EACH
 FROM CIMMYT AND CIP NOT ACTUALLY TRANSFERRED TO TAC BUT
 EARMARKED IN CENTRES' BUDGETS AAA IRRI AND CIMMYT
 QUINQUENNIAL REVIEW ACCOUNTS NOW CLOSED AT USD54,471 AND
 USD42,915 RESPECTIVELY FOR EXPENDITURES INCURRED BY TAC
 SECRETARIAT BBB CIP REVIEW ESTIMATED USD38,000 CCC THESE
 ACCOUNTS DONT INCLUDE RELATED EXPENDITURES BY CENTRES FOR
 WHICH CIMMYT CLAIMS USD8,570 NO CLAIM FROM IRRI DDD GRATEFUL
 YOU ADVISE ON PROCEDURE FOR REIMBURSEMENT STOP SUGGEST
 SUBMITTING INVOICES THROUGH YOUR SECRETARIAT TO CENTRES
 REGARDS =

MAHLER +

ETRANGERES F KH

Copy sent to files

INCOMING TELEX

SD
F-1/D-13

Dec. 10 76

Distribution:

Mr. Lejeune

INTBAFRAD

DEC 10 10 11 51

CONSULTATIVE GROUP ON

INTERNATIONAL AGRICULTURAL RESEARCH ORGANIZATIONS

THE MINISTRY OF FOREIGN AFFAIRS, COPENHAGEN 10/12-1976 AT 1450

APPOINTMENT OF 5 MEMBERS TO TAC.

DENMARK CONCURS WITH THE RECOMMENDATIONS OF THE
CO-SPONSORS.

SJOERN OLSEN

DANIDA/ETRANGERES

Central Files
J-1

jk

DEC 16 1976

JAPAN MARINE SCIENCE AND TECHNOLOGY CENTER
(JAMSTEC)

HEADQUARTERS
NATSUSHIMA-CHO,
YOKOSUKA 237 JAPAN.
TEL. 0468 (65) 2865 · 6490 · 1558

TOKYO OFFICE
DKB BUILDING, 4-6-15, SHINBASHI,
MINATO-KU, TOKYO 105 JAPAN.
TEL. 03 (432) 2981 · 2982

December 10, 1976 *in context*

Mr. Michael L. Lejeune,
Executive Secretary,
Consultative Group on International Agricultural Research,
1818 H St., N. W.
Washington, D. C. 20433,
U. S. A.

Dear Mr. Lejeune:

Thank you very much for your letter informing me the procedure of appointment of Technical Advisory Committee member now under way and including me as one of the candidates.

I understand from your letter that the final procedure of appointment will be completed during this month and that the meeting of TAC will be held on January 31 through February 4, 1977. I do not think that I have any question at the moment. If I come across, I would like to ask you.

Wishing you and your family a Merry Christmas and Prosperous New Year.

Sincerely yours,

H. Ishikura

Hidetsugu Ishikura,
Director General.



Ministry of Overseas Development
 Eland House Stag Place London SW1E 5DH

Telephone 01-828 4366 ext 1357

DEC 15 1976

OK
FI

Mr M L Lejeune
 Consultative Group on International Agricultural
 Research
 1818 H Street NW
 Washington DC 20433

Your reference

Our reference NRR 236/222/02

Date 8 December 1976

Dear Mr. Lejeune,

Thank you for your telegram of 30 November about the proposed appointments to the Technical Advisory Committee. We have now received the Secretariat document enclosing details of the proposed members.

2. We support the recommendations wholeheartedly with one slight reservation and that is in respect of Mr Khaled who is not well known to us. I am afraid there may be other at least equally qualified candidates available. Be that as it may, we do not object to his appointment. But I should welcome an assurance that the selection of candidates for membership of the TAC is determined wholly on the basis of individual competence irrespective of nationality and that political and other considerations play no part. I am sure that only on such a basis can CGIAR continue to receive the excellence of professional advice from which it has benefited hitherto.

Jane Sweeney
John Whitley

J E WHITELEGG

Natural Resources Research Department

SO
SO
 water management

Central Files F-1

THE FORD FOUNDATION
320 EAST 43RD STREET
NEW YORK, NEW YORK 10017

INTERNATIONAL DIVISION
OFFICE OF THE VICE PRESIDENT

DEC 10 1976

December 7, 1976

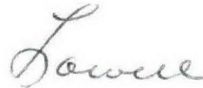
Mr. Michael Lejeune
Executive Secretariat
CGIAR
World Bank
1818 H Street N.W.
Washington, D.C. 20433

Mr. Ettinger (info)
Mr. Gervino (see records)
Mr. Conley of

Dear Mike:

We here at the Foundation record our agreement on the five individuals whom the co-sponsors have recommended to membership on TAC.

Sincerely yours,



Lowell S. Hardin

LSH:cf

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

FROM: The Secretariat

December 3, 1976

Appointment of Members
to the Technical Advisory Committee

As promised in the Secretariat's memorandum of November 29, 1976, attached is a brief biography of Dr. A. B. Joshi who has been recommended by the Co-Sponsors for appointment to the Technical Advisory Committee for a two-year term ending December 31, 1978.

Attachment

Distribution:

CG Members
TAC Chairman
TAC Secretariat



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date N/A	Document Type CV / Resumé	
Correspondents / Participants Atmaram Bhairav Joshi		
Subject / Title		
Exception(s) Personal Information		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16

✓ F-1
cc D-1

Mr. Montague Yudelman

December 3, 1976

Michael L. Lejeune

Appointment Letter of Dr. Cummings

1. During Centers Week I showed each of the Co-Sponsors a first draft of a letter of appointment for Dr. Cummings as the new chairman of TAC. I also showed it to Mr. Mahler for his opinion as to whether it would satisfactorily serve as the basis for making payments to Dr. Cummings out of the TAC Trust Fund, administered by FAO. Everyone found it acceptable, subject to certain minor amendments and I thereupon discussed it with Dr. Cummings, who, likewise, found it acceptable.
2. I enclose a new draft which takes into account certain comments made at the time. I recently asked Dr. Cummings for his estimate of what his expenses (other than for travel) would amount to. He has suggested a total of up to \$12,000 for 1977. I am asking him what he thinks would be reasonable limits for items of expense under (b) and (c), and I would appreciate having your own suggestions before finalizing these limits.
3. I am sending a copy of this draft to Dr. Cummings for his final clearance (subject, of course, to final agreement on the limits set for items of expense under (b) and (c) and to Mr. Mahler for his comments as to whether this letter dovetails with the budgetary and accounting procedures of the TAC Secretariat and FAO as administrator of the TAC Trust Fund.
4. I would be grateful to have your comments on this draft as soon as possible, as we should issue the letter of appointment before Christmas.

Attachment

MLejeune:ia
Files:F-1/D-1

S/F-1 ✓

December 2, 1976

To: Ms. Blanche Morcendce

I know that Mr. Mashler is in Geneva at present. I read this letter to him on the telephone before he departed, and he said he was in full agreement with it. I am sending it to him officially now for the record. If there is anyone who has comments on it in Mr. Mashler's absence, I would be glad to have them as soon as possible.

Michael L. Lejeune

S
cc F-1

December 2, 1976

Mr. William T. Mashler
Senior Director, Division for Global
and Interregional Projects
United Nations Development Programme
1 United Nations Plaza
New York, N. Y. 10017

Dear Bill:

During Centers Week I showed each of the Co-Sponsors a first draft of a letter of appointment for Dr. Cummings as the new chairman of TAC. I also showed it to Mr. Mahler for his opinion as to whether it would satisfactorily serve as the basis for making payments to Dr. Cummings out of the TAC Trust Fund, administered by FAO. Everyone found it acceptable, subject to certain minor amendments and I thereupon discussed it with Dr. Cummings, who, likewise, found it acceptable.

I enclose a new draft which takes into account certain comments made at the time. I recently asked Dr. Cummings for his estimate of what his expenses (other than for travel) would amount to. He has suggested a total of up to \$12,000 for 1977. I am asking him what he thinks would be reasonable limits for items of expense under (b) and (c), and I would appreciate having your own suggestions before finalizing these limits.

I am sending a copy of this draft to Dr. Cummings for his final clearance (subject, of course, to final agreement on the limits set for items of expense under (b) and (c)) and to Mr. Mahler for his comments as to whether this letter dovetails with the budgetary and accounting procedures of the TAC Secretariat and FAO as administrator of the TAC Trust Fund.

I would be grateful to have your comments on this draft as soon as possible, as we should issue the letter of appointment before Christmas.

Yours sincerely,

Michael L. Lejeune
Executive Secretary

Attachment

MLLejeune:ia
Files:S/F-1



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 2, 1976	Document Type Letter	
Correspondents / Participants To: Dr. Donald C. Kimmel, North American Representative, FAO From: Michael L. Lejeune, Executive Secretary		
Subject / Title Letter of appointment for Dr. Cummings		
Exception(s) Personal Information		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 2, 1976	Document Type Letter	
Correspondents / Participants To: Dr. Ralph Cummings, Director, International Crops Research Institute for the Semi-Arid Tropics From: Warren C. Baum, Chairman		
Subject / Title Draft letter of appointment for Dr. Cummings		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

Yellow
✓ F-1/N
cc N

December 2, 1976

BY POUCH

Dr. Philippe Jean Mahler
Executive Secretary
Technical Advisory Committee, CGIAR
Food and Agriculture Organization of
the United Nations
Via delle Terme di Caracalla
Rome 00100, ITALY

Dear Philippe:

I enclose copy of a letter I have written to Don Kimmel with which is enclosed the latest draft of the proposed appointment letter to Ralph Cummings. Identical letters have gone to Monty Yudelman in the Bank and Bill Mashler in UNDP. All four of them saw the earlier draft which I showed to you when you were here, and they were in agreement with it at that time.

I have also sent this latest draft to Ralph Cummings for his final clearance. I enclose a copy of my letter to him.

Since the substance of the letter and the earlier draft itself were fully discussed with everyone concerned, I do not expect that this present clearance will give rise to any significant further revision.

I think I have taken account of all your suggestions. Could you please confirm to me soon that this draft is adequate to serve as the basis for the TAC Secretariat to pay Ralph Cummings his fee and reimburse him for his TAC expenses? We aim to get the letter off in final form around December 15.

Best wishes,

Yours sincerely,



Michael L. Lejeune
Executive Secretary

Attachments



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 2, 1976	Document Type Letter	
Correspondents / Participants To: DR. Donald C. Kimmel, North American Representative FAO From: Michael L. Lejeune, Executive Secretary		
Subject / Title Letter of appointment for Dr. Cummings		
Exception(s) Personal Information		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 2, 1976	Document Type Letter	
Correspondents / Participants To: Dr. Ralph Cummings, Director, International Crops Research Institute for the Semi-Arid Tropics From: Warren C. Baum, Chairman		
Subject / Title Draft letter of appointment for Dr. Cummings		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 2, 1976	Document Type Letter	
Correspondents / Participants To: Dr. Ralph Cummings, Director, International Crops Research Institute for the Semi-Arid Tropics From: Michael L. Lejeune, Executive Secretary, CGIAR		
Subject / Title Letter of appointment for TC chairman		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date December 2, 1976	Document Type Letter			
Correspondents / Participants To: Dr. Ralph Cummings, Director, International Crops Research Institute for the Semi-Arid Tropics From: Michael L. Lejeune, Executive Secretary, CGIAR				
Subject / Title Letter of appointment for TC chairman				
Exception(s) Information Provided by Member Countries or Third Parties in Confidence				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"><tr><td>Withdrawn by Shiri Alon</td><td>Date 23-Mar-16</td></tr></table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date December 2, 1976	Document Type Letter			
Correspondents / Participants To: Dr. Ralph Cummings, Director, International Crops Research Institute for the Semi-Arid Tropics From: Warren C. Baum, Chairman				
Subject / Title Draft letter of appointment for TAC chairman				
Exception(s) Information Provided by Member Countries or Third Parties in Confidence				
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.		
		<table border="1"><tr><td>Withdrawn by Shiri Alon</td><td>Date 23-Mar-16</td></tr></table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 1, 1976	Document Type Letter	
Correspondents / Participants To: Dr. Hidetsugu Ishikura From: Michael L. Lejeune, Executive Secretary		
Subject / Title Recommendations on appointments to the TAC of the CGIAR		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date December 1, 1976	Document Type Letter			
Correspondents / Participants To: Dr. Antoine Abou Khaled From: Michael L. Lejeune, Executive Secretary				
Subject / Title Recommendations on appointments to the TAC of the CGIAR				
Exception(s) Information Provided by Member Countries or Third Parties in Confidence				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"><tr><td>Withdrawn by Shiri Alon</td><td>Date 23-Mar-16</td></tr></table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 1, 1976	Document Type Letter	
Correspondents / Participants To: Dr. W. David Hopper From: Michael L. Lejeune, Executive Secretary		
Subject / Title Recommendations on appointments to the TAC of the CGIAR		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 1, 1976	Document Type Letter	
Correspondents / Participants To: Dr. Vernon W. Ruttan From: Michael L. Lejeune, Executive Secretary		
Subject / Title Recommendations on appointments to the TAC of the CGIAR		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date December 1, 1976	Document Type Letter	
Correspondents / Participants To: Dr. A.B. Joshi From: Michael L. Lejeune, Executive Secretary		
Subject / Title Recommendations on appointments to the TAC of the CGIAR		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16

F-1

cc D-16

December 1, 1976

Mr. Kiyohiko Nanao
First Secretary
Embassy of Japan
2520 Massachusetts Avenue, N.W.
Washington, D.C. 20008

Dear Mr. Nanao:

We mailed yesterday the attached circular to all members of the CGIAR and I believe you already have received a copy. Because the deadline for a response is fairly short, we have also sent a telex to most of the more distant CG members, including Japan. A copy of the telex is attached.

Yours sincerely,
(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

Attachments

MLLejeune:ev1/F-1/D-16

F.

December 1, 1976

Mr. Philippe Jean Mahler
Executive Secretary
Technical Advisory Committee, CGIAR
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
Rome 00100, Italy

Dear Philippe:

We have been taking the necessary steps to clear away the new TAC appointments. You will already have received a copy of the memorandum which has been sent to all CGIAR members. For your information I enclose another as well as a copy of a telex which has been sent to the more distant members so as to alert them and copies of letters I have sent to the candidates.

We have a standard procedure for the appointment of TAC members which is laid out in a letter I wrote to Peter Oram on January 9, 1975. As soon as the 20th of December has passed, I shall let you know whether there have been any significant comments or objections from the CG members. I think it is most unlikely there will be any. If there is no problem, we shall send out official appointment letters to all five candidates from the Chairman of the Group. We shall cable when these are dispatched and send you copies. In the past, Sir John Crawford has at that point sent a personal welcoming letter to each new member. I am not sure whether he drafted these himself or whether these were done for him by the TAC Secretariat. You may wish to look into this and to consider whether welcoming letters this time should go out from Dr. Cummings.

Immediately after the appointment letters are sent the TAC Secretariat issues a standard information letter on terms and conditions, etc. to each new member, of which you send us a copy. From there on the TAC members are entirely in your hands until the end of their term of service, at which time the Chairman of the Group sends them a brief letter of thanks. This will be done again this year for those whose terms are expiring, and we shall send you copies.

It all seems a bit complicated, but it is routine and I expect it to go entirely smoothly. If you foresee any hitch or problem, please let me know.

Best wishes.

Yours sincerely,

Michael L. Lejeune
Executive Secretary

Attachments

Mllejeune:evl/F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F₁
 MBRD
 IDA
 IFC
 ICSID

TO: MAHLER
FOODAGRI
ROME

DATE: DECEMBER 1, 1976

ORIGINATOR'S EXT.: 3592 *yc*

COUNTRY: ITALY

CLASS OF SERVICE: TELEX:61181

CABLE NO. & TEXT: REURTELEX ON TAC MEMBERS
ALPHA CIRCULAR GIVING COSPONSORS RECOMMENDATIONS WAS ISSUED TO CG NOVEMBER 29 WITH COPY TO TAC CHAIRMAN AND YOU. CIRCULAR REQUESTED COMMENTS BY DECEMBER 20. BETA HAVE ALREADY SENT YOU LETTER OUTLINING FURTHER PROCEDURE AND ENCLOSING COPIES OF LETTERS EYE HAVE SENT TO FIVE NOMINEES WHICH INTER ALIA ALERTED THEM TO UPCOMING TAC MEETING JANUARY 30 TO FEBRUARY 4. NO OBJECTION TO YOUR GIVING INFORMAL ADVANCE NOTICE TO PROSPECTIVE NEW MEMBERS BUT SUGGEST YOU AWAIT MY LETTER WITH ENCLOSURES GAMMA TARGET DATE FOR ISSUING OFFICIAL APPOINTMENT LETTERS IS DECEMBER 21 REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>[Signature]</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: <i>[Signature]</i>

CHECKED FOR DISPATCH:

RECEIVED

SECTION BEING USED FOR USE OF CYRILIC SECTION

DEC 1 9 53 PM 1976

COMMUNICATIONS DEPARTMENT

OPERATIONS AND COPY DISTRIBUTION:

DRAFTER: [illegible]

REFERENCE: [illegible]

NOT TO BE REPRODUCED

REFERENCE

[Faint, mostly illegible text, likely a reference or header section]

CYRILIC NO. 8 TEXT

COPIES: [illegible]

NAME: [illegible]

TO: [illegible]

SERVICE: [illegible]

ORIGINATOR'S EXT: [illegible]

DATE: [illegible]

TELEGRAM/CYRILIC/TELEX
OUTGOING MESSAGE FORM
WORLD BANK / IFC

- ICSID
- IFC
- IDA
- IDB



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date November 30, 1976	Document Type Telex	
Correspondents / Participants To: Michael L. Lejeune, Executive Secretary From: Dr. A.B. Joshi		
Subject / Title Summary Bio-Data		
Exception(s) Personal Information		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16

64145 WORLDBANK

From: Rome

INCOMING TELEK

Distribution:

64145 WORLDBANK

Mr. Lejeune

F-1^{sj}

68509 FOODAGRI (Telex Nr.)

FA065762 FOR LEJEUNE RE APPOINTMENT NEW TAC MEMBERS PLS
INFORM DEADLINES SET FOR ENDORSEMENT BY CG MEMBERS AND
FORMAL COMMUNICATION OF APPOINTMENTS TO TAC CHAIRMAN AND MYSELF
STOP TRUST NO OBJECTION TO TAC SECRETARIAT GIVING INFORMAL
ADVANCE NOTICE OF NEXT TAC MEETING TO NEW MEMBERS REGARDS

MAHLER +

64145 WORLDBANK.....

1050 11/30

NOV 30 PM 3:45

F₁

- IBRD
- IDA
- IFC
- ICSID

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

BOOK OF SEVENTEEN

PAGE ONE OF TWO

TO:

DATE: NOVEMBER 30, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: (1) AL-JAROUDI
INMARABI
KUWAIT
CABLE NO. & TEXT: TELEX: 2153

LT/RN

CLASS OF SERVICE: TELEX OR LT

LC 270819

(2) VERVALCKE 21376
MINISTRY OF FOREIGN AFFAIRS
BLDG. A.G.
PLACE DU CHAMP DE MARS, 5
1050 BRUSSELS
BELGIUM

LC

(3) OLSEN
DANIDA
COPENHAGEN
DENMARK
TELEX: 27174

(4) VERNEDE
MINISTERE DE LA COOPERATION
20 RUE LA BOETIE
PARIS 75008
FRANCE

~~78/2250~~

(5) TREITZ
FEDERAL MINISTRY OF
ECONOMIC COOPERATION
BONN
FEDERAL REPUBLIC OF
GERMANY
TELEX: 8869452

(6) MIRHEYDAR
MINISTRY OF AGRICULTURE
& NATURAL RESOURCES
TEHRAN
IRAN

LT/RN

(7) KIKUCHI
MINISTRY OF FOREIGN AFFAIRS
TOKYO
JAPAN

LT/RN

(8) KIEWIET DE JONGE
~~XXXXXXXXXXXXXXXXXXXXXXXXXX~~
~~XXXXXXXXXX~~ CELER
THE HAGUE
NETHERLANDS
TELEX: 84431326

LC

(9) OLORUNTOBA
PERMSEARCH
LAGOS
NIGERIA

LT/RN

(10) BOG
NORAD
OSLO
NORWAY
TELEX: 16548

LC

(11) SAADI
MINISTRY OF
AGRICULTURE &
WATER
RIYADH
SAUDI ARABIA

18/RN

(12) ELMER
CABINET
STOCKHOLM
SWEDEN
TELEX: 10590

LC

(13) ~~XXXXXXXX~~ WILHELM
DIRECTOR OF PROJECTS
SWISS TECHNICAL COOPERATION
OF THE FEDERAL POLITICAL
DEPARTMENT
BERNE
SWITZERLAND

31276

21878
21877

(14) WHITELEGG
MINISTRANT
LONDON
UNITED KINGDOM

263907 LC

(15) OLEMBO
~~XXXXXXXXXX~~
UNITED NATIONS ENVIRONMENT
PROGRAMME
NAIROBI
KENYA

LT/RN

(16) EGGERS
COMMISSION OF THE EUROPEAN
COMMUNITIES
BRUSSELS 1049
BELGIUM

LC

(17) ~~MOORTHY~~ KRISHNA MOORTHI
ASIAN DEVELOPMENT BANK
MANILA
PHILIPPINES

LT/RN

NOT TO BE TRANSMITTED

REFERENCE: File F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLejeune:evl	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION: cc: Mr. Cheek Mr. Nanao Mr. Mahler	SIGNATURE (Of individual authorized to approve):
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

IBRD
 IDA
 IFC
 ICSID

PAGE OF TWO

TO:

DATE: NOVEMBER 30, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY:

CLASS OF SERVICE: TELEX OR LT

CABLE NO. & TEXT:

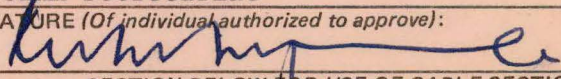
HAVE TODAY DISPATCHED MEMORANDUM GIVING CO-SPONSORS RECOMMENDATIONS ON TAC APPOINTMENTS COMMA NAMELY EXTEND VERNON RUTTAN (AMERICAN) ONE YEAR COMMA APPOINT FOR TWO YEARS ANTOINE ABOU KHALED (LEBANESE) COMMA HIDETSUGU ISHIKURA (JAPANESE) COMMA A.B. JOSHI (INDIAN) AND DAVID HOPPER (CANADIAN) STOP BIOGRAPHIES WITH LETTER STOP HAVE ASKED FOR COMMENTS IF ANY BY DECEMBER 20 STOP

XXX LEJEUNE

EXECUTIVE SECRETARY

CGIAR

NOT TO BE TRANSMITTED

REFERENCE: File F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLejeune:evl	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION: cc: Messrs. Cheek, Nanao and Mahler	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH

1818 H St., N.W. Washington, D.C. 20433 U.S.A.
Telephone (Area Code 202) 477-3592
Cable Address - INTBAFRAD

Yellow
F-1

FROM: The Secretariat

November 29, 1976

Appointment of Members
to the Technical Advisory Committee

1. On August 5, 1976, we circulated a memorandum on the election of Technical Advisory Committee members and invited members of the Consultative Group to suggest candidates to fill five vacancies on TAC arising at the end of 1976.

2. The Co-Sponsors have reviewed all the suggestions and information put forward in response to the August 5th memorandum as well as that already on hand from submissions made last year. With so many vacancies arising and considering that TAC will have a new Chairman beginning in January, they believe it wise to ensure some continuity in filling the five vacancies. This is reflected in their recommendations.

3. The Co-Sponsors unanimously recommend the following appointments:

Dr. Vernon Ruttan
Dr. Antoine Abou Khaled
Dr. A. B. Joshi
Dr. Hidetsugu Ishikura
Dr. W. David Hopper

Under a procedure foreseen in the August 5th memorandum, Dr. Ruttan's present two-year term would be extended for one year to December 31, 1977. The others would be appointed to two-year terms ending December 31, 1978. Biographies of Dr. Abou Khaled, Dr. Ishikura and Dr. Hopper are attached, and one of Dr. Joshi, Director of the Indian Agricultural Research Institute, will follow shortly.

4. Members are asked for their early agreement to these recommendations so the nominees may be appointed in good time to attend the next TAC meeting at the end of January 1977 to be held in Rome. Any comments on these nominations should reach the Secretariat by December 20, 1976. In the absence of objection, we plan to notify the candidates of their appointment by December 31, 1976.

Attachments

Distribution:

CG Members
TAC Chairman
TAC Secretariat



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date N/A	Document Type CV / Resumé	
Correspondents / Participants Antoine Abou Khaled		
Subject / Title		
Exception(s) Personal Information		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date N/A	Document Type CV / Resumé	
Correspondents / Participants Hidetsugu Ishikura		
Subject / Title		
Exception(s) Personal Information		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687		
Document Date N/A	Document Type CV / Resumé			
Correspondents / Participants W. David Hopper				
Subject / Title				
Exception(s) Personal Information				
Additional Comments		<p>The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.</p> <table border="1"><tr><td>Withdrawn by Shiri Alon</td><td>Date 23-Mar-16</td></tr></table>	Withdrawn by Shiri Alon	Date 23-Mar-16
Withdrawn by Shiri Alon	Date 23-Mar-16			

CONSULTATIVE GROUP ON INTERNATIONAL AGRICULTURAL RESEARCH F-1

TECHNICAL ADVISORY COMMITTEE

FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS

Via delle Terme di Caracalla, 00100 Rome, Italy
Cables: FOODAGRI ROME - Telex: 61181 FOODAGRI
Telephone: 5797

PR 3/3 Gen.

25 November, 1976

Dear Mike,

Yesterday I sent a cable in reply to your request for my comments on the draft minutes of the last cosponsors' meeting made at the end of your letter of 16 November, 1976, as I thought you may want to finalize these as soon as possible. I wish now to cover the other points raised in your letter regarding our cooperation in 1977.

Joint Visits

I agree in general with your proposals for joint visits to the IARCs, and with the schedule which reflects my earlier discussions with John Coulter and Dan Ritchie. IITA, WARDA, and possibly some aspects of the work done by ICRISAT and CIMMYT in West Africa could be covered by Mr Webster in February, after the 15th TAC Meeting. Discussions with the IBPGR Secretariat could then be held in Rome after the visits to IITA and WARDA, and in conjunction with the meeting of the IBPGR Board. As far as ICARDA is concerned, I feel that, besides the consultation with IDRC, a joint visit to meet with the Acting Director and the Chairman of the Board may be necessary.

I shall leave it to your Secretariat to make the necessary arrangements with the centres concerned for these visits and for their timing, and would like to receive confirmation from you as soon as possible. I would also appreciate receiving a copy of the schedule of IARC Presentation Days and Board Meetings for 1977 which I understand has been compiled by your Secretariat.

As far as ICIPE is concerned, during his visit to Rome last week Dr Cummings raised the question as to whether this could actually be considered as finished business for TAC. I would recommend that, prior to issuing a paper on ICIPE for distribution to CGIAR members, you give Sir John Crawford, Dr Cummings, and myself an opportunity to comment.

Centre Commentaries and Integrative Report

I look forward to receiving your suggestions regarding the format and coverage of the Centre Commentaries and Integrative Report. As you know, my approach would be to try to frame the discussions of TAC and its report at the May meeting in Cali in such a way that extracts of the report can be directly incorporated into the commentaries.

.../.

Mr Michael L. Lejeune
Executive Secretary, CGIAR
1818 H. St., N.W.
Washington D.C. 10433
U.S.A.

① including + should see with Downing & Melville
② //
③ how envisage & papers. They should certainly see second necessary they see 1st?
④
⑤ Does this fit our ideas?



Centre Programme and Budget Submissions

The preparation of the commentaries and the related contributions from TAC would be greatly facilitated if the centres could agree on the broad lines of a common format for the presentation of their programmes. In line with the recent discussions at the CGIAR meeting last October, I would strongly recommend that the programme and budget documents include an introductory statement on:-

- (i) the interpretation of the mandate of the centre;
- (ii) its present and future strategies;
- (iii) major achievements in the course of the past year;
- (iv) proposed new activities;
- (v) main qualitative and quantitative changes in ongoing activities.

Where appropriate, these introductory statements should include reference to action taken as a consequence of the recommendations of the quinquennial reviews and of TAC comments on the programmes and budgets of the preceding year. I would consider this statement as an essential condition to enable our Secretariats to identify issues in time for the preparation of commentaries and the centre programmes, as you suggest. I agree that the CIAT and ILRAD submissions for 1977 could serve as models, providing that the above introductory statement is also included. Moreover, I think we should insist on having the costs of the main programme activities clearly identified, especially those which are new or subject to change, and those of the special projects. If you agree with these requirements, I would appreciate it if you could ask the centres to modify the programme sections of their documents accordingly. I feel that this introductory statement would not involve much extra work for the centres since they prepare an introduction for oral presentation to their Boards, TAC and Centres' Week.

I also agree with you that it is the TAC Secretariat's task to analyze these programme documents and identify the issues. It is, however, my understanding that the final commentaries on these issues will be those of TAC, as set out in the TAC report.

Document Preparation Schedule

I agree in general with your proposed schedule, although it may prove unrealistic to attempt to identify issues and make comments before receipt of the centres' submissions, even in respect of those centres on which we are best informed! Of course, the issues which were raised by the quinquennial reviews, or by TAC, on the preceding submissions can serve as a starting point. With regard to the distribution of draft commentaries, I think they should not only go to the centre directors but also to TAC members before the end of the May meeting. Then, I would expect that the TAC Secretariat's contributions to the commentaries after the TAC meeting would be rather limited if, as I hope, relevant excerpts from the TAC report can be used for this purpose. You can rest assured that, in any case, we stand ready to assist you as best we can with these commentaries as well as with the integrative report for which we may also use some of the general observations made by TAC and the CG Review Committee during their last meetings.

6

7

Is realistic?

2. is fair to send them to TAC before trying out questions with centres?

Centre Forward Planning, Programme Balance and Optimum Size

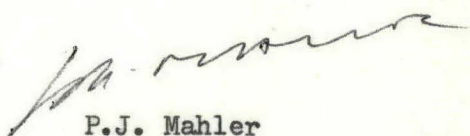
023
I agree with your cautious approach in this respect. At the same time, I think we should already have, this year, an outline on the overall strategy of the centres for the next five years and a five-year plan for all centres in their submissions in early 1978. CIP has already been requested to outline its five-year programme for the quinquennial review and, as you know, CIAT has made an attempt in this direction last year.

We have certainly got a busy year ahead of us, and you can count on our cooperation in this respect. I think that, if the submissions from the centres and the draft comments for TAC consideration are properly framed, we can avoid considerable duplication of effort in the preparation of documents for TAC and for the CGIAR.

NOTE // I am sending copies of your letter and of my reply to Sir John Crawford and Dr Cummings, and I would recommend that you take no action prior to having received their reactions to the proposed arrangements. Perhaps you have already sent copies of your letter to them. It would be helpful if, in future, you would indicate that you do so on the original of your correspondence to me.

With best personal regards,

Yours sincerely,


P.J. Mahler
Executive Secretary

Copied to: Sir John Crawford, TAC
Dr R.W. Cummings, TAC

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F.
 IBRD
 IDA
 IFC
 ICSID

TO: DR. A. B. JOSHI
DIRECTOR
INDIAN AGRICULTURAL RESEARCH INSTITUTE
NEW DELHI

DATE: NOVEMBER 23, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: INDIA

CLASS OF SERVICE: LT *lit*

CABLE NO. & TEXT:

THANKS YOUR CABLE RE TAC STOP NEXT STEP IS FOR SECRETARIAT TO
SUBMIT ALL FIVE NOMINATIONS RECOMMENDED BY CO-SPONSORS TO MEMBERS OF
CONSULTATIVE GROUP FOR APPROVAL STOP SUBMISSION WILL BE ACCOMPANIED
BY BRIEF CURRICULUM VITAE OF EACH NOMINEE STOP GRATEFUL YOU TELEX
REQUISITE BIOGRAPHICAL INFORMATION SOONEST SO WE MAY ISSUE SUBMISSION

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: <i>MLejeune:apm File F-1</i>	AUTHORIZED BY (Name): <i>Michael L. Lejeune</i>
DRAFTED BY: <i>Michael L. Lejeune</i>	DEPARTMENT: <i>CGIAR Secretariat</i>
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>[Signature]</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: <i>[Signature]</i>

CHECKED FOR DISPATCH	SECTION REGION
SPECIAL INSTRUCTIONS AND COPY DISTRIBUTION: MICHAEL J. TOLSON	OFFICE OF CHIEF OF SECTION
DATE: Nov 23	SIGNATURE (OR PRINT NAME AND TITLE): CHIEF SECRETARY
ORIGINATED BY: MICHAEL J. TOLSON	DEPARTMENT: COMMUNICATIONS
REFERENCE:	AUTHORIZED BY: MICHAEL J. TOLSON

NOT TO BE INVAILED

REFERENCE

RECORDS

NECESSARY DISSEMINATION INFORMATION SHOULD BE MADE TO THE ISSUING AGENCY
 AS WELL AS TO THE AGENCIES OF EACH MEMBER STATE WHERE APPROPRIATE AND
 CONSIDERABLE CARE SHOULD BE TAKEN TO PREVENT SUCH INFORMATION FROM BEING
 DISSEMINATED TO THE PUBLIC UNLESS IT IS DETERMINED BY THE AGENCIES
 CONCERNED THAT SUCH DISSEMINATION IS IN THE INTERESTS OF NATIONAL DEFENSE
 AND THAT THE INFORMATION IS OF A NATURE WHICH IS NOT SECRETARY TO

CABLE NO. 7-1511

COUNTRY: INDIA

INDIA

NEW DELHI

INDIAN VICE CONSUL GENERAL RESERVE INSTITUTE

DIRECTOR

TO: BY: V. B. JONES

SERVICE: 12
CLASS OF

ORIGINATOR: EX-100

DATE: NOVEMBER 23 1950

(TELEGRAM/CABLE/TELEX)

OUTGOING MESSAGE FORM

MOVED BANK 1100

- 1000
- 1001
- 1002
- 1003
- 1004

F-1

Messrs. Lejeune, Ritchie, Coulter and Gavino

November 19, 1976

A. Hayman *CH*

Copies of correspondence to TAC Secretariat

1. In answer to your query, I suggest the following:
2. In principal, I think we should send copies of all correspondence to TAC if: a) it contains information of any conceivable use to them, and b) it would go to them anyway through another channel.
3. I suggest that we mail them, say weekly, a copy of all correspondence, except that which is:
 - internal to the Secretariat or the Bank;
 - sensitive;
 - routine administration; ~~and~~ OR
 - irrelevant to TAC's activities.
4. People drafting letters, memos, etc. should, therefore, add "cc: TAC Secretariat" as a matter of routine. Not to do so should be taken as implying that there is a reason why TAC should not get a copy.

INCOMING TELEX Via Geneva

F-1

sd

Distribution:

Mr. Lejeune

RECORDS AND
COMMUNICATIONS
1875 NOV 17 AM 9 35

GL-48

AZ132 DA-45 NEWDELHI 28/26 17 0500Z =

LTF

Nov. 17, 76

INTBAFRAD

WASHINGTON =

TELEX 610323F =

MISC-2723 MICHAEL LLL LEJEUNE EXECUTIVE SECRETARY CCCGGGIIIAAARRR

FROM AAA BBB JOSHI DIRECTOR IARI. REFYRLET 9/11. AVAILABLE

FOR SERVING ON TAC =

VANDERMEULEN +

COLL MISC-2723 9/11 +

Copy sent to files

cc: Given Mr. Coalter

11/17

sd

INCOMING TELEX Via Geneva

Distribution:

F-1

Mr. Lejeune

GL-48

AZ132 DA-45 NEWDELHI 28/26 17 0500Z =

LTF

Nov. 17, 76

INTBAFRAD

WASHINGTON =

TELEX 610323F =

RECEIVED AND
COMMUNICATED

NOV 17 11 09 35

MISC-2723 MICHAEL LLL LEJEUNE EXECUTIVE SECRETARY CCCGGGIIIAARRR

FROM AAA BBB JOSHI DIRECTOR IARI. REFYRLET 9/11. AVAILABLE

FOR SERVING ON TAC =

VANDERMEULEN +

COLL MISC-2723 9/11 +

F-1

November 16, 1976

Mr. Philippe J. Mahler
Food & Agriculture Organization of
the United Nations
Via delle Terme di Caracalla
Rome 00100, Italy

Dear Philippe:

We have now begun to address ourselves to the "fallout" from the Consultative Group meeting, and I wanted to follow up with you on several matters regarding our prospective joint activities.

To be able to produce joint Center Commentaries and the 1977 Integrative Report, I believe we must agree promptly on a coordinated schedule of work. This includes joint visits to selected centers and an agreement on the format, coverage, and mutual responsibilities for the material to be produced. Let me cover these matters separately.

Joint Visits

I believe you have talked briefly with John Coulter and Dan Ritchie about the schedule of visits to several international centers. For joint visits, I believe we should concentrate on CIP, CIAT, ILCA, IITA and WARDA for 1977. I enclose some comments which explain the reasons for focusing on these centers. Joint visits to CIP and CIAT will take place in the course of the Quinquennial Reviews; we will also be together for the ILCA Program Committee and Board meetings. For IITA and WARDA I believe we should schedule a joint visit, possibly just after the Rome TAC meeting. Several donors have expressed concern over IITA's diffuse program and high costs, and I would like to suggest a joint visit in about mid-February.

Center Commentaries and Integrative Report

We will be sending you before Christmas our suggestions regarding the format and coverage of the Center Commentaries and Integrative Report. I believe the 1977 Commentaries can be somewhat similar to the 1976 ones, with a condensed financial section and an enlarged program issues section. We are developing ideas on the Integrative Report as well, and will try to prepare an outline and some draft sections for discussion before the February TAC meeting.

Mr. P. J. Mahler
November 16, 1976
Page two

Center Program and Budget Submissions

I hope that the TAC Secretariat will be able to produce program analyses of all the centers, not only those for which a visit is scheduled. To ensure you have the kind of information required, I would appreciate your reviewing this year's program and budget proposals from the centers and advise us of any changes or additions in the program content in each document which you feel would be helpful. I believe the CIAT and ILRAD budget papers, for example, are relatively thorough in their program descriptions, and you may feel no changes are required if all centers could follow the pattern of these two centers. Please let us know as soon as possible if you would wish us to ask any center to modify the program sections of their P&B submissions. We should notify the centers involved by the end of the year.

Document Preparation Schedule

As you know, we are scheduled to receive the draft P&B submissions on April 1. We must aim, I think, at having the financial and program sections of the Secretariat commentaries drafted (separately) by early May at the latest, in time to have them combined and sent to the centers for comment before the May/June TAC meeting. To meet a schedule as tight as this, I think it essential to begin drafting the program sections even before the P&B submissions are received for those centers on whose programs we are best informed. This would ease the pressure during April, and enable us to send combined commentaries to the Center Directors well before the TAC meeting. Perhaps you could also visit Washington briefly en route from CIAT, to discuss how to proceed with completion of the commentaries.

Following the TAC meeting in June, I also feel the two Secretariats' staff should work together, probably in Washington, for two weeks to complete the Center Commentaries and the Integrative Report. To do all this in two weeks will mean that the Integrative Report (except for the final figures for 1978) should also be drafted well in advance. It should be done before April 1 if possible.

I am attaching an outline work cycle which I believe would enable us to prepare our integrated documents in good time.

Center Forward Planning, Program Balance and Optimum Size

Another matter on which we must advise the Center Directors relates to the recommendations of the Review Committee regarding the forward planning of research, the balance between research, training, etc., and the somewhat controversial optimum size question.

Mr. P. J. Mahler
November 16, 1976
Page ~~two~~ three

I think the CG meeting agreed that these matters cannot be considered by the Centers overnight. It requires a good deal of thought, discussion and consideration.

We think an appropriate approach to this question might be through the mechanism of the Quinquennial Reviews. Perhaps the Centers scheduled for a Quinquennial Review could be asked to prepare a paper outlining their longer term objectives, program plans, appropriate balance in their program and other aspects suggested by the Review Committee. This is, of course, also the recommendation of the CIMMYT Review Panel regarding future Quinquennial Reviews. We look forward to hearing from you regarding your instructions to CIAT on this question, and would appreciate discussing this whole matter with you further before the CIAT Quinquennial Review mission planning is too advanced.

Other Matters

I believe you had a couple of suggestions on the draft minutes of the Co-Sponsors' meeting of October 26. Please let us have them at your earliest convenience. We want to issue these minutes as soon as possible.

Regarding TAC membership, as soon as we hear from Joshi, we will be circulating to the Consultative Group the Co-Sponsors' proposals for the appointment of Abou Khaled, Hopper, Ishikura and Joshi, and the extension of Ruttan.

We have a lot to do together between now and the end of July. All of us here are looking forward to working closely with you, Brian and Dr. Arledge.

With best regards,

Sincerely yours,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

Attachments

DRitchie/MLejeune/AHayman:evl/File F-1

cc: Mr. Ritchie, Dr. Coulter, Mr. Hayman and Mr. Gavino

REVIEW WITH CENTERS OF 1978 PROGRAM AND BUDGET

ILCA. Sir John Crawford and his TAC mission with Philippe Mahler will attend the Board meeting at end of March. Dan Ritchie will also be there. If there are any visits of CG Programming and Budgeting staff to be made to ILCA for the coming year, it would be preferable to have John Griffith or Jane Feldstein visit before this meeting. It is essential next year to avoid the major revisions of ILCA's budget which were necessary this year and last.

ILRAD. This Center was visited recently, and has no particular problems. A visit is probably unnecessary for the time being.

CIAT. There will be a TAC Quinquennial Review in April 1977. Philippe Mahler will be Secretary and John Coulter hopes to attend. CIAT's budgeting process is in good hands.

CIP. There will be a TAC Quinquennial Review in December 1976. Brian Webster will be Secretary and John Coulter plans to attend. We should decide what additional P&B input would be desirable later.

CIMMYT. The TAC Quinquennial Review has been completed, so that there should be no need for a program review visit. There are still some budgeting problems, and John Griffith may visit.

IITA. This will have a Quinquennial Review late in 1977. There are problems with the capital budget and some donors are uneasy with the expansion of the research program. A 'holding' operation may be appropriate for 1978, and the TAC Quinquennial Review would serve as a basis for planning the 1979 program and budget.

WARDA. It is time to review their program, although Dr. Chandler has been closely involved with it and there are believed to be no major problems.

There could be a joint TAC/CG Secretariat visit to IITA and WARDA. IITA has appointed a new Director of Research and it would be useful to discuss future programs with him.

ICRISAT. The main problem here is the capital program. There is expected to be a delay in the implementation of this and various problems are looming. Dr. Cummings promised the CG Secretariat a revised capital budget for 1977 and 1978 to be ready in time for the 1977 September meeting. John Griffith plans to visit ICRISAT sometime next year. Both the TAC Secretariat and John Coulter visited recently, so there should be no need for another visit.

IRRI. This Center has recently had a Quinquennial Review. No program visit should be necessary. The budgeting process is now in good shape.

IPBGR. This is one Center where we should insist that they give us a proper five-year forward plan, both for the Board's activities and for the activities which they propose to sponsor at the Centers. One donor at least is unhappy that the Board has expanded its functions beyond

what was originally intended. There is also a management problem and the Board should have a plan for solving it. We have talked to Dick Demuth about both of these problems (which are interrelated) and he will be alerting the Executive Committee of the Board to the need for action at its next meeting. The two Secretariats need to consider together how to proceed.

ICARDA. This Center also has a management problem. Responsibility is still dispersed among the Board, the Executing Agency, the Sub-Committee and an 'Acting Director' who, under his present terms of reference, has limited responsibility. Harold Graves and Dan Ritchie (Chairman and Secretary of the Sub-Committee respectively) are visiting IDRC (the Executing Agency) to endeavor to get the Board to arrange for more effective administration during that interim period before the new Director General takes up his duties. The two Secretariats need to consider how to proceed in the light of the actions of the Board.

ICIPE. The CG Secretariat will prepare a paper for distribution to CGIAR members. Meanwhile, we should encourage bilateral donors to collaborate on funding some of the ICIPE/center projects.

PROPOSED TIMETABLE FOR
PREPARATION OF MAIN DOCUMENTS FOR
CENTERS WEEK, SEPTEMBER 1977

- | | | |
|----|--|--------------------------|
| 1. | Visits to centers | Dec. '76 - March '77 |
| 2. | Outlines of commentaries and Integrative Report agreed by two Secretariats. | By end January '77 |
| 3. | TAC Secretariat prepares preliminary drafts, program analysis, selected Centers. | Dec. '76 - March '77 |
| 4. | Draft '78 P&B documents received from Centers. | By April 1, '77 |
| 5. | Separate sections of commentaries drafted by two Secretariats and exchanged for comment. | By early May '77 |
| 6. | The two sections of commentaries combined and sent to Centers by CG Secretariat. | By late May '77 |
| 7. | Center Comments to Washington and Rome. | By late June '77 |
| 8. | Joint preparation of final versions of commentaries and Integrative Report. | Late June/early July '77 |
| 9. | Dispatch of commentaries and Integrative Report. | July 29, '77 |

CGIAR Secretariat
November 16, 1976

ROUTING SLIP		DATE
NAME		ROOM NO.
① Mr Coulter (info)		MC
② Mr Garrison - for adding to our collection of potential TAC members		
APPROPRIATE DISPOSITION	NOTE AND RETURN	
APPROVAL	NOTE AND SEND ON	
COMMENT	PER OUR CONVERSATION	
FOR ACTION	PER YOUR REQUEST	
INFORMATION	PREPARE REPLY	
INITIAL	RECOMMENDATION	
NOTE AND FILE	SIGNATURE	

REMARKS

Incidentally, I think our collection should not be limited solely to names suggested by CC members, but can include names which come in from reputable sources, like this. However, on lists used for co-sponsors' meetings, etc, we will want to

FROM	indicate the source of the suggestion	ROOM NO.	EXTENSION
			- Reading Room



THE AUSTRALIAN NATIONAL UNIVERSITY

Central Files
(CGIAR)

~~E-1~~
by
Mr. J. J. ...

Box 4, P.O., Canberra, A.C.T. 2600 Telephone: 49-5111 Telegrams and Cables: "Natumiv" Canberra

IN REPLY PLEASE QUOTE:

15th November 1976

Mr Warren C. Baum
Vice-President
Projects Staff
World Bank
1818 H Street, NW
Washington DC 20433
USA

Dear Warren,

Thank you for your telex on Joshi, which reported the situation as I understood it to be. In response to your request, however, I am sending you a copy of the information on Rao and of Ruttan's letter about Amir Muhammed.

Warm regards,

Yours sincerely,

John Crawford

(J.G. Crawford)

Enclosures

INCOMING MAIL UNIT

1378 WDA St W 10: 15

RECEIVED

RECEIVED
1976 NOV 24 AM 10:12
INCOMING MAIL UNIT

ENCLOSURES

(1.0. CIVILIAN)

Handwritten signature

Yours sincerely,

Mark Warren

Enclosed is a letter about Amir Muhammad and you a copy of the information on KAO and of in response to your request, however, I am sending reported the situation as I understood it to be. Thank you for your telex on 10/21, which

Dear Warren,

USA
Washington DC 20533
1818 H Street, NW
World Bank
Projects Staff
Vice-President
Mr Warren C. Bahr

IN REPLY PLEASE QUOTE:

12th November 1976

Box 4, P.O. Canberra, A.C.T. 2600

Telephone: 49-2111

Telegrams and Cables: "National, Canberra"



THE AUSTRALIAN NATIONAL UNIVERSITY

(511015)

29.11.76

Handwritten notes and signatures

A/D/C

COPY

The Agricultural Development Council, Inc.

Regional English Language Centre International House; 30 Orange Grove Road, Singapore 10, Republic of Singapore

Established by John D. Rockefeller 3rd

New York Office:

1290 Avenue of the Americas
New York, N.Y. 10019, USA.

Incorporated in the State of New York, USA,
with Limited Liability.

Mail: Tanglin P.O. Box 84

Singapore 10, Republic of Singapore

Phone: 379075, 379266, 379643

Cable: AGRIDEVEL, Singapore.

November 4, 1976

Dr Ralph Cummings
ICRISAT
1-11-256, Begumpet
Hyderabad-500016, A.P.
India

Dear Ralph

You will recall that at the recent TAC meetings at ICRISAT we discussed the need for a replacement from South Asia for Dr Swaminathan. At that time I agree to give you my reaction to the Vice-Chancellor of the University of Agriculture at Lyallpur, Dr Amir Muhammed as a potential TAC member.

I had an opportunity to spend several hours with Dr Muhammed at Lyallpur. His background is in physics and formerly directed the atomic science research program in Pakistan. He impresses me as both a good scientist and administrator. He is personable and direct in his communication. He seems to have good relationships with his faculty. It is my impression that faculty morale has improved substantially since I visited Lyallpur two years ago.

In spite of the fact that Dr Amir Muhammed is not trained in agricultural science his current role as the administrator of the major scientific institution in the field of agriculture in Pakistan puts him in a strong position to be an effective TAC member.

Sincerely yours

Vernon W. Ruttan
President

VWR/tjk/lpl

cc: ✓ John G. Crawford

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

REF

- IBRD
- IDA
- IFC
- ICSID

TO: CRAWFORD
MELBAVE
CANBERRA

DATE: NOVEMBER 11, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: AUSTRALIA

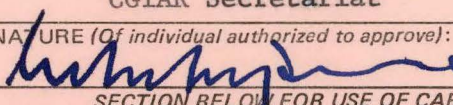
CLASS OF SERVICE: TELEX: SOPAC AA62694

CABLE NO. & TEXT:

THANKSUR TELEX ON JOSHI. THREE COSPONSORS AGREED AT THEIR MEETING THAT JOSHI WOULD BE RECOMMENDED BY THEM IN LIEU OF SWAMINATHAN. FAO AGREEMENT TO JOSHI WAS SUBSEQUENTLY CONFIRMED. LEJEUNE SUBSEQUENTLY WROTE JOSHI CUSTOMARY LETTER ASKING IF HE WOULD BE AVAILABLE AND WILLING TO SERVE IF APPOINTMENT APPROVED BY FULL CG. NO REPLY RECEIVED BUT IT IS TOO EARLY. WE PLAN PUT ALL FIVE NAMES (RUTTAN, HOPPER, JOSHI, ISHIKURA, ABOU KHALED) AS A SLATE TO CG AS SOON AS WE RECEIVE AFFIRMATIVE REPLY FROM JOSHI. UNDER CIRCUMSTANCES IT IS NOT FEASIBLE RECONSIDER JOSHI BUT AGAINST UNLIKELY POSSIBILITY HE WILL BE UNABLE SERVE AND MORE IMPORTANTLY WITH EYE TO FUTURE APPOINTMENTS WOULD WELCOME INFORMATION ON RAO AND AMIR MUHAMMED REGARDS

BAUM

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION: Cleared and cc: Mr. Baum	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

F-1

Mr. Warren C. Baum

November 11, 1976

Michael L. Lejeune (signed) Michael L. Lejeune

Attached Cable from Sir John Crawford

1. The position on Joshi is as follows. It was agreed at the meeting of the Co-Sponsors that Joshi would be a candidate in lieu of Swaminathan subject to approval by FAO Hq. Kimmel subsequently informed me that he had received the approval of FAO. On November 9, I wrote to Joshi asking him if he would be available and willing to serve. I asked for a telexed reply, but he will not as yet have received my letter. If his reply is in the affirmative, we shall immediately put all five names (Ruttan, Hopper, Joshi, Ishikura and Abou Khaled) to the CG for approval.

2. While Joshi's name has not yet gone forward to the CG for approval, it is too late to turn to another candidate unless Joshi turns us down, which I would doubt. I suggest you send the attached cable to Crawford.

Attachments

MLLejeune:ia
Files:F-1

248423 WORLDBANK

SOPAC AA62694

Copy sent to Files

INCOMING TELEX From Sydney sd

(Telex NO.)

✓ F-1

FOR BAUM

Nov. 11, 76

1975 NOV 11 AM 6 30
RECEIVED
COMMUNICATIONS

Distribution:

Mr. Baum

*Mr. Baum
please advise me*

HAS NAME OF JOSHI FOR TAC GONE FORWARD? IF NOT NOW HAVE INFORMATION

ON DR RAO (NOMINATED BY SWAMINATHAN) WHICH EYE CAN FORWARD.

ALSO LETTER FROM RUTTAN RE DR AMIR MUHAMMED OF PAKISTAN. LET ME

KNOW YOUR WISHES.

REGARDS CRAWFORD.

11 NOVEMBER

*John
A. b.*

248423 WORLDBANK

SOPAC AA62694

F 1

Mr. Charles Weiss, Office-V.P., Projects

November 11, 1976

Daniel Ritchie, CGIAR Secretariat

Cotton Production Research Centers - Estimated Construction Costs

1. As Mr. Ramanujam has requested, I have prepared estimates of the cost of developing two cotton production research centers. These costs are based on the experience of the CGIAR with the establishment of ICRISAT, ILCA and ILRAD.

2. You will see from the attached table that the costs of the two stations are estimated as follows:

	<u>Sudan Station</u>	<u>India Station</u>	<u>Total cost</u>
	(\$ million)		
1. Construction	3.0	2.2	5.2
2. Equipment	0.7	0.6	1.3
3. Contingency	1.4	1.0	2.4
	<hr/>	<hr/>	<hr/>
TOTAL	5.1	3.8	8.9
	<hr/>	<hr/>	<hr/>

3. The total cost of about \$9 million compares with the original Working Group estimate of \$20 million and the revised estimate of \$12 million. John Coulter and I believe \$8 - 9 million should be ample.

4. If the two centers are associated with centers such as ICRISAT or the Sudan national cotton research institute, the construction costs of the library, conference and training facilities, housing and site development could be reduced substantially, by perhaps \$2 million.

5. Regarding operating costs, the CGIAR centers have an average annual operating cost per senior staff member of \$150,000 to \$230,000. On the basis of 17 senior staff at each cotton research center, the annual operating cost estimated by the Working Group of \$3.28 million appears realistic.

6. Please let me know if you want additional information.

c.c. Messrs. Baum, Lejeune, Coulter, Hayman & Gavino

DanielRitchie/ms/File I

COTTON PRODUCTION RESEARCH CENTERS

Estimated Construction Costs

(US\$ thousands)

	<u>Sudan Station</u>	<u>India Station</u>
1. <u>Construction:</u>		
Laboratories	1,000	700
Admin.	200	150
Library/Conf.	150	100
Field Facilities	300	200
Staff/Student Accommodation	550	450
	<hr/>	<hr/>
SUB-TOTAL	2,200	1,600
2. <u>Equipment:</u>	725	550
3. <u>Site Development:</u>	525	400
4. <u>Architect's Fees:</u>	300	200
	<hr/>	<hr/>
SUB-TOTAL	3,750	2,750
5. Contingency (10%)	375	275
6. Price Escalation (25%)	1,025	750
	<hr/> <hr/>	<hr/> <hr/>
TOTAL	5,150	3,775

COTTON PRODUCTION RESEARCH CENTERS

Cost/Space Assumptions

1. Staff: 15 Senior scientists
2 Senior admin./training staff

17 Each center

2. Space: 18 m² (gross) lab. space
per senior scientist
or 2700 m² total lab. space,
each center.

3. Cost: Lab. costs at -
\$350 per m² in East Africa
\$250 per m² in India

4. Total Space Distribution:

	<u>A</u> ^{1/}	<u>B</u> ^{1/}
Laboratories	45%	58%
Admin.	9	11
Library/Conference	7	9
Field Facilities	13	16
Catering	5	6
Staff Housing (8 units)	11	-
Student Housing	10	-
	-----	-----
TOTAL	100	100

^{1/} A = including housing
B = excluding housing

5. Estimated cost Distribution

% of total cost

Construction:	60
Equipment	20
Site Development	13
Fees	7
	<hr/>
	100
	<hr/>

248423 WORLDBANK

SOPAC AA62694

Copy sent to files

INCOMING TELEX From Sydney ad

F-1

(Telex NO.)

FOR BAUM

Nov. 11, 76

NOV 11 AM 8 30

Distribution:

Mr. Baum

HAS NAME OF JOSHI FOR TAC GONE FORWARD? IF NOT NOW HAVE INFORMATION

ON DR RAD (NOMINATED BY SWAMINATHAN) WHICH EYE CAN FORWARD.

ALSO LETTER FROM RUITAN RE DR AMIR MUHAMMED OF PAKISTAN. LET ME

KNOW YOUR WISHES.

REGARDS CRAWFORD.

11 NOVEMBER

248423 WORLDBANK

SOPAC AA62694

64145 WORLDBANK

68304 FOODAGRI

(Telex NO.)

INCOMING TELEX From Rome

sd

~~FR~~

F-1

DR J COULTER

Nov. 10, 76

SCIENTIFIC ADVISER

Distribution:

INTBAFRAD

Mr. Coulter E1039

1976 NOV 10 AM 11:46

RECORDS AND
COMMUNICATIONS

FA065429 PLEASE NOTE ACCOMMODATION HAS BEEN RESERVED
SHERATON HOTEL LIMA NIGHTS 4-17 DECEMBER FOR CIP MISSION RGDS
WEBSTER FAO ROME +

64145 WORLDBANK.....



Record Removal Notice



File Title Consultative Group on International Agricultural Research [CGIAR] - F-1- Technical Advisory Committee [TAC] - 1975/1977 - Correspondence - Volume 4		Barcode No. 1759687
Document Date November 9, 1976	Document Type Letter	
Correspondents / Participants To: Dr. A.B. Joshi, Director, Indian Agricultural Research Institute From: Michael L. Lejeune, Executive Director		
Subject / Title Appointment as member of the TAC of the CGIAR		
Exception(s) Information Provided by Member Countries or Third Parties in Confidence		
Additional Comments		The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.
		Withdrawn by Shiri Alon
		Date 23-Mar-16

ROUTING SLIP		DATE
NAME		ROOM NO.
<i>Mr Ritchie</i>		<i>11</i>
<i>File</i>		
<i>TRAC</i>		
APPROPRIATE DISPOSITION		NOTE AND RETURN
APPROVAL		NOTE AND SEND ON
COMMENT		PER OUR CONVERSATION
FOR ACTION		PER YOUR REQUEST
INFORMATION		PREPARE REPLY
INITIAL		RECOMMENDATION
NOTE AND FILE		SIGNATURE
R .RKS		
<i>Take this into account in your calculation on timeliness</i>		
<i>M</i>		
FROM	ROOM NO.	EXTENSION



OUTGOING TELEGRAM FI

4

ADDRESSEE (Note: X-out errors. Do not erase)

CINATROP

CALI

COLOMBIA

TX: 2935769

MESSAGE *final visit*

DISPATCH REQUESTED

Cable LTF (reduced rate) 000324

Telex ETAT (full rate) PRESS

FOR MAIL AND CABLES UNIT USE ONLY

Received by	Date	Hour
Transmission Method	No.	Date
<i>OT</i>	011 4	08 44 '76

FOR NICKEL REYRTEL 30/9 ~~AGREE~~ NEED AVOID OVERLAP QUINQUENNIAL REVIEW 8/11/76

WITH CIAT PRESENTATION DAYS AND BOARD MEETING FOR FOLLOWING REASONS

AAA PRESENTATION DAYS AIMED AT DIFFERENT AUDIENCE BBB STAFF SHOULD BE AVAILABLE AS MUCH POSSIBLE FOR DISCUSSIONS WITH REVIEW TEAM CCC YOU MAY WISH BOARD MEETING APPRISED CONCLUSIONS AFTER REVIEW COMPLETED STOP

EASTER HOLIDAYS MAY LIMIT AVAILABILITY OF PROPOSED MEMBERS AND YOUR STAFF FOR VISIT OUTREACH WEEK PRIOR REVIEW IF REVIEW ADVANCED ONE WEEK STARTING 12/4 STOP POSTPONING REVIEW WOULD LEAVE INSUFFICIENT TIME FOR DRAFT REPORT REACHING TAC MEMBERS BEFORE END MAY MEETING STOP THEREFORE GRATEFUL YOUR CONFIRMATION AGREEMENT YOUR LAST PROPOSED ALTERNATIVE POSTPONING PRESENTATION AND BOARD MEETING TO FIRST WEEK MAY AND MAINTAINING REVIEW 18-30 APRIL STOP OTHERWISE WOULD RELUCTANTLY PROPOSE 14-27 APRIL WITH TEAM FINALIZING REPORT DURING PRESENTATION DAYS STOP APPRECIATE CABLED REPLY REGARDS ~~END~~

MAHLER

4-
3-
2-
1-

PROGRAMME		TF 5549		
	Name	Initials	Date	Hour (0000-2400)
Drafted	P.J. Mahler	<i>PM</i>	1/10	16.20
Cleared				

Authorized (Name, Title and Signature)				
P.J. Mahler, Exec. Sec., DD/TAC		<i>PM</i>	1/10	16.30

DISTRIBUTION OF COPIES

DG

DDG cc: Yriart, ADG/DD
Crawford, G-306
Lejeune, G-806
Webster, DD/TAC
Mahler (chrono)
File

FILING CODES: PR 3/11.1 CIAT

AFS 90 - 4 576 500 . M

F-1

Nov 5, 1976

VWR challenged having ^{as} 7 Board members
the coordinators of 7 countries.
Came pointed out they would simply
divide up the pie.
Several people challenged having documentation
Center at SEARCA
Modamba fought hard to keep it for
SEARCA.

Agenda Item IV

WATER BUFFALO RESEARCH

an

It was recalled that two countries of Asia initially proposed to host ~~our~~ international center for water buffalo research. A UNDP/FAO survey had confirmed the needs and interests of the countries of the region in this field and proposed an international cooperative buffalo research programme. TAC then called an expert consultation on the subject.

Why FAO
to administer?
Bommes
implies FAO
was not consulted.
??
11

The report of the consultation recommended that an international effort be made to strengthen water buffalo research through the establishment of a cooperative network of national programme. Within this network, some participating national institutions with relatively advanced expertise would be assigned regional responsibilities for leading the common research effort in specific programme areas. The network would be guided by international board or steering committee including representatives of the national and international institutions involved. A coordinating unit and a documentation center would service the network. Their proposed location had been agreed upon by the network e.g. the coordinating unit in Bangkok, Thailand and the documentation center in SEARCA.¹

The consultation recommended that the project be executed through FAO. The consultation further suggested that FAO consider making full use of the mechanisms provided under its Regional Animal Production and health commission of Asia, Far East and South West Pacific in the implementation of the project. It was felt that through this mechanism and that of the international board of the network, the participating national institutions could ensure that the international network programme would respond to their needs for buffalo research and development.

While confirming the need for an international effort for water buffalo research, TAC made a number of comments on the proposal:

(1) Concern was expressed about the possible risk of disferision of activities in a cooperative network involving several national institutions. The proposed scheme would however have the advantage of maintaining close links between research and national development programme, providing that development plans of the countries concerned, especially their objectives, were further examined during the elaboration of the cooperative programme.

(2) A close coordination should be ensured both within the network and outside, in particular with several international centers and programmes such as the Agricultural Information Bank of Asia operated by SEARCA in Liaison with the ABRIS Programme of FAO.

¹In both cases one country did not concurr with the proposal and reviewed its offer to host these facilities.

(3) The type of research carried out through the network should be production-oriented and take due account of the actual capabilities and development needs of the national institutions involved.

(4) The scope of the international effort could be viewed either as that of a decentralized institute or that of an international secretariat servicing national programs. For the time being, TAC recommended a step-by-step approach starting with a preparatory phase while donors may, in a second phase, provide part of the larger support needed directly to the national programmes.

As far as the execution of the project is concerned, TAC

INTERNATIONAL COOPERATIVE BUFFALO RESEARCH PROJECT

The domestic water buffalo population of the world, which numbers about 150 million, constitutes a major source of farm power, milk and meat; that in spite of its great importance to the overall economy of many Asian, Far East and Near East countries, no major effort has been made to increase farm level output from the buffalo through programmes of improved feeding, management and the conservation and use of selected superior germ plasm. It is considered that many of the biological and socio-economic problems limiting the efficiency of production and utilization of the buffalo require careful and intensive research.

This project proposal is a possible alternative to the original proposal for establishing an international buffalo research and training centre to achieve the same purpose. As such, although the magnitude of the investment requirements may be about the same, this proposal would have the advantage of moving the programme at a faster rate and at the same time build the necessary infrastructure for institutionalizing buffalo development schemes by strengthening basic national buffalo research capabilities and maximizing advances in the use of the technology that may be developed.

Objectives of the Project

Long-term objectives

The long-term objectives of the project are to assist the governments of the developing countries in which buffaloes have a potentially important role in agriculture, to strengthen their national buffalo research and development programmes and to establish cooperative arrangements between research institutions and organizations in the different countries, so as to improve their efficiency in the utilization of scarce research resources and in the implementation of research results.

In particular, the project will:

1. Build the necessary infrastructure for an international buffalo research and development programme by strengthening the basic national capabilities and maximizing advances in technology developed on an international level.
2. Establish a linkage mechanism that would meaningfully weld the national research programmes together in an international network for buffalo development; and thereby
3. Improve buffalo production and utilization so that large numbers of the farming population of the developing countries in Asia and the Near East could benefit through improvement of agro-livestock production, increased income and better nutrition.

Immediate objectives

1. To catalyze effectively the establishment and strengthening of national buffalo research and development programmes.
2. To stimulate new/continuing in-depth assessment of the national buffalo development programmes in the countries concerned, including the identification of benchmark information, developmental constraints, and evolving/updating relevant strategies for national buffalo research and development.
3. To utilize the existing resources and capabilities in some of the countries involved and utilize them for research and research training activities which would have implications in several of the countries included in the project, for example, along the following lines:
 - Egypt - nutrition studies (meat type)
 - India - dairy production
 - germ plasm conservation and resource development (dairy buffaloes)
 - reproductive physiology and artificial insemination (dairy buffaloes)
 - Pakistan - nutrition (dairy buffaloes)
 - Philippines - meat production technology
 - Thailand - reproductive physiology and artificial insemination (meat-type buffaloes)
 - germ plasm resource conservation and development (meat-type buffaloes)
 - Sri Lanka - buffalo diseases, including reproductive disease
4. To establish a sustained national documentation programme on the buffalo in each of the countries involved and feed the information into an international buffalo documentation centre which will be established as a repository of information on the buffalo and which would be responsible for dissemination of such information to all interested countries.
5. To develop an effective mechanism for interaction between research institutions at the country and international levels; this would

involve inter alia the establishment of research cooperation between institutions active in research on specific subjects with a view to tackling related problems in a concerted manner, by organizing the exchange of information on recent research findings, exchanging staff and consultants, and organizing workshops and seminars on topics of common interest to participating institutions.

6. To establish an international coordinating unit for the project which would develop and implement an effective mechanism for coordinating an international buffalo research development programme.

Institutional Framework

The project shall operate under the basic concept of injecting self-reliance in the various country development schemes. Thus, the project shall operate through the appropriate Ministry of the countries concerned. In so doing, the Government of each participating country shall establish a national buffalo research and development centre, or simply identify an existing institution to serve as such and designate a national research coordinator to liaise with the project.

Buffalo research capabilities are not equally developed in all countries. A few countries, such as Egypt, India, Philippines, Pakistan, Thailand and Sri-Lanka, which have developed some relatively advanced capabilities in certain key areas of buffalo production, will be asked to take on added responsibility in the initial stages, for intercountry cooperation in research and research training.

The project shall be organized through a flexible framework of cooperating national institutions and with a small coordinating unit.

There would be a national buffalo research coordinator in each cooperating country, who would be the national focal point for international cooperation. The project would be headed by a small coordinating unit and an international board, which should include the national coordinators; one representative from the two FAO Commissions concerned (the Regional Animal Production and Health Commission for Asia, the Far East and South-West Pacific; and the Near East Animal Production and Health Commission), and one from FAO Headquarters together with the nominees of the Consultative Group on International Agricultural Research. At board meetings the activities of the project during the coming year would be decided, particularly in relation to equipment, fellowships, consultants, training, workshops and other meetings.

It was considered that the proposed machinery would permit of a high degree of autonomy in the research organization without alienating it from development, and bearing in mind that national research

programmes should serve national development. It was agreed that activities and funding should be in accordance with capabilities, and all activities should be thoroughly reviewed by an international board each year.

Considering that the project would involve the channeling of funds to research programmes in a number of different countries, the arranging of workshops and seminars with participants from several national institutes, the use of consultants, and the services of a project director to guide the effective utilization of international inputs into the national buffalo research programmes, and being aware of the fact that the necessary agreements already exist between FAO and the governments concerned for executing projects of this nature, the Expert Consultation recommended that the project should be executed through FAO.

The consultation recommended that the project be executed through FAO. The consultation further suggested that FAO consider making full use of the mechanism provided by the RPHCAP in the implementation of the project. It was felt that through this mechanism and that of the international board of the project, the participating national institutions could exert the necessary control and supervision of the project so as to insure that the project will respond to their needs for buffalo research and development.

The consultation discussed tentative arrangements and an international cooperative buffalo research project proposed here could initially involve seven countries (Egypt, India, Indonesia, Pakistan, Philippines, Sri Lanka and Thailand)¹ which collectively have some 70 percent of the world's buffalo population. However, as the project develops additional countries may be brought into the programme of cooperation. For research training the project would be open from the beginning to selected participants also from other countries with sizeable buffalo population.

It is proposed that the support to the International Cooperative Buffalo Research Project (ICBRP) be phased as follows: a preparatory phase in year 1, and an establishment phase in years 2 and 3. It should be stressed that the proposed budget for the establishment phase are purely indicative and would be fleshed out during the initial meetings of the ICBRP international board. In year 3, a review mission will be mounted to take stock of the progress made and to develop concrete plans of action on a longer term basis.

###

¹Representatives of these countries indicated at the Consultation interest in participating in an international buffalo research project. However, it was recognized that additional countries which, due to budgetary constraints, were not invited to the consultation might also wish to participate in the project.

PREPARATORY PHASE (Year 1)

	<u>Total US\$</u>
1. Coordinating Unit	
a) <u>Personal</u>	
Project Director (12 mm)	55,200
Production Planning Specialist (6 mm)	25,200
1 secretary (12 mm)	<u>15,000</u>
	95,400
b) Operating costs	40,000
c) Travel expenses	<u>30,000</u>
	Sub-total 165,400
2. International Board	
Meetings (2 meetings)	40,000
3. International Workshop(one)	30,000
4. International Buffalo Documentation Center	25,000
5. Consultancies (3 mm)	<u>12,000</u>
	TOTAL. . . . \$ 272,400

INTERNATIONAL COOPERATIVE BUFFALO RESEARCH PROJECT

PROPOSED BUDGET IN US DOLLARS

	1977	1978	1979	1980
	Year Preparatory Phase	<u>Year 2</u> (Establishment Phase)	<u>Year 3</u>	<u>Year 4</u> (Implementation Phase)
				<u>Year N</u>
<u>I. Centrally organized</u>				
1. Coordinating unit	(165,400)	233,600	25,000	262,000
2. Meetings of Inter- national Board	(40,000)	20,000	20,000	20,000
3. International Workshops	(30,000)	60,000	60,000	60,000
4. International Buffalo Documen- tation Center	(25,000)	50,000	50,000	100,000
5. Fellowships	-	90,000	120,000	120,000
6. Review Mission	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>-</u>
Sub-Total	(260,400)	453,600	540,000	547,000
<u>II. Support o National Activities</u>				
1. Consultancies	(12,000)	60,000	60,000	60,000
2. Research Program Contracts	-	1,000,000	1,200,000	1,500,000
3. Support to national buffalo documenta- tion programs	-	<u>10,000</u>	<u>20,000</u>	<u>20,000</u>
Sub-total	(12,000)	1,070,000	1,280,000	1,580,000
GRAND TOTAL	(272,400)	\$ 1,523,600	\$1,820,000	\$2,127,000

F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

68509/68304

TO: WEBSTER
FOODAGRI
ROME

DATE: OCTOBER 26, 1976

COUNTRY: ITALY

ORIGINATOR'S EXT.: 3592

de

CLASS OF SERVICE: TELEX 61181

CABLE NO. & TEXT:

URGENT FOR WEBSTER DD/TAC RE ICIPE PROPOSAL DDR/IAR/76/15 AND YOUR DISCUSSIONS
NAIROBI GRATEFUL YOU CABLE WHICH PROGRAMME ITEMS AND BUDGET FIGURES YOU
RECOMMENDED FOR CGIAR FUNDING 1977 MAINLY IN SUPPORT OF EXISTING AGREEMENTS
WITH IRRI AND IITA.

MAHLER

NOT TO BE TRANSMITTED

REFERENCE: PJMahler:ia Files:F-1	AUTHORIZED BY (Name): Andrew Hayman Daniel Ritchie
DRAFTED BY: PJMahler	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>Daniel Ritchie</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: <i>W</i>

CHECKED FOR DISPATCH

SECTION REGION FOR USE OF CYRILIC SECTION

ORGANIZATION AND COPY DISTRIBUTION:

DRAFTED BY:

REFERENCE:

Oct 26 7 19 PM 1976

COMMUNICATIONS SECTION

URGENT

TO: DIRECTOR GENERAL

FROM: DIRECTOR GENERAL (100-100000)

SUBJECT: [Illegible]

RE: [Illegible]

TEXT & EX:

CLASSIFICATION:

SECRET

SERVICE: TELETYPE UNIT

ORIGINATOR: EX: 1000

DATE: OCTOBER 26 1976

TELEGRAMS/TELETYPE
OUTGOING MESSAGE FORM
WORLD BANK, INC.

- ICSD
- IFC
- IDA
- IBRD

1-1

F-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

68509/68304

TO: MAHLER
FOODAGRI
ROME

DATE: OCTOBER 20, 1976

ORIGINATOR'S EXT.: 3454

COUNTRY: ITALY

CLASS OF SERVICE: LT LC

CABLE NO. & TEXT:

ALPHA TWO SECRETARIES WILL BE AVAILABLE WEDNESDAY OCTOBER 27 FOR TYPING AND
PHOTOCOPYING STOP


BETA CO-SPONSORS MEETING HAS BEEN RESCHEDULED TO 1930 HOURS TUESDAY OCTOBER 26 STOP

GAMMA WATER BUFFALO MEETING HAS BEEN CANCELLED AS SUGGESTED BY SIR JOHN STOP

REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: DanielRitchie/ms/F1	AUTHORIZED BY (Name): Daniel Ritchie
DRAFTED BY: Daniel Ritchie	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

CHECKED FOR DISPATCH

SECTION SECTION FOR USE OF SVRGE SECTION

PREPARATION AND COPY DISTRIBUTION:

PREPARED BY:

Dante Kutschke

ODIVK SECRETARY

REFERENCE:

Dante Kutschke/10/1/76

Dante Kutschke

OCT 20 8 05 PM 1976

COMBINATION SECTION

RECEIVED

RECEIVED

COPIES HAVE BEEN PREPARED AND DISPATCHED BY THE UNIT

CO-OPERATION MEETING HAS BEEN RESCHEDULED TO 1030 HOURS MONDAY OCTOBER 20 1976

PROCEEDING UNIT

UNIT SECRETARIES WILL BE AVAILABLE MONDAY OCTOBER 21 FOR THE UNIT

UNIT NO. & TEXT:

COUNTRY: ITALY

HOME
FOODS/ST

TO: MEMBER

SERVICE: FI

ORIGINATOR'S EXT: 3424

DATE: OCTOBER 20 1976

(TELETYPE/CABLE/TELEX)
OUTGOING MESSAGE FORM
WORLD BANK / IFC

- ICSD
- IFC
- IDV
- IFRD

10/20/76

E-1

64145 WORLDBANK

INCOMING TELEX

copy sent to files

VO

64145 WORLDBANK FROM: ROME

Distribution: Mr. Lejeune

F-1

68509 FOODAGRI (TLX NO)

FAOG5078 FLR LEJEUNE INVIEW SHORT TIME AVAILABLE AFTER
TAC MEETING GRATEFUL YOU ARRANGE TYPING AND PHOTOCOPYING
FACILITIES AVAILABLE WEDNESDAY 27/10 FOR DRAFT SUMMARY
RECOMMENDATIONS FOURTEENTH TAC AND DRAFT SUPPLEMENT CIMMYT
REPORT STOP REGARDS

MAHLER +

*Mr. Ritches
Please arrange
& confirm to
TAC Sec.*

1976 OCT 19 PM 4:23

64145 WORLDBANK.....

64145 WORLDBANK

INCOMING TELEX

10/19/76

F-1

VO

66509 FOODAGRI FROM: ROME

Distribution: Mr. Lejeune

FA065078 FLR LEJEUNE INVIEW SHORT TIME AVAILABLE AFTER
(TLX NO)

TAC MEETING GRATEFUL YOU ARRANGE TYPING AND PHOTOCOPYING

FACILITIES AVAILABLE WEDNESDAY 27/10 FOR DRAFT SUMMARY

RECOMMENDATIONS FOURTEENTH TAC AND DRAFT SUPPLEMENT CIMMYT

REPORT STOP REGARDS

MAHLER +

64145 WORLDBANK.....

1255 10/19e

RECEIVED 10 19 1976

INCOMING CABLE

F-1

VO

ZCZC 246424 RC009 PDB0655 RMF7291 KHY974 BDS794/18

URWT HL INBX 171

SECUNDERABAD 171/169 18 1850 PAGE 1/50 OCS2343

OCT 18 1976

LT

Distribution: Mr. Lejeune

INTBAFRAD

WASHINGTONDC

ATTENTION LEJEUNE TAC WELCOMED THE REPORT OF THE REVIEW COMMITTEE

BETA

CHAIRMAN TAC PROPOSES TO INTRODUCE THE REPORTSON THE REVIEWS OF

IRRI AND

CIMMYT AT CG MEETING WITH PERIRA AND RILEY IN ATTENDANCE FOR

PARTICIPATING THE DISCUSSIONS STOP GAMNA TAC IS NOW PROPOSING

THAT THE

TAC ITSELF

COL LI.

~~BDS794/18 PAGE 2/50~~

CARRYOUT PHASE ONE OF THE WATER BUFFALO PROPOSAL STOP

THE REVISED PROJECT PROPOSAL WOULD THEN BE CONSIDERED BY TAC AND IF

ENDORSED THE PROPOSAL WOULD BE SUBMITTED TO THE CG AND THROUGH

THE CG TO

INTERESTED BILATERAL DONORS DELTA CHAIRMAN OF TAC WILL REPORT THIS
DEVELOPMENT TO THE CG AND

~~COL NIL~~

~~BDS794/18 PAGE 3/90~~

SUGGESTS THAT

MEMBERS BE INFORMED

OF THIS DEVELOPMENT STOP YOU MAY WISH TO RECONSIDER THE NEED FOR A
MEETING

ON TUESDAY TWENTYSIXTH STOP CHAIRMAN TAC WOULD NOT OPPOSE

DECISION TO CANCEL THIS MEETING EPSILON TAC SUPPORTED ICIPE

DEVELOPMENT OF AGREEMENTS WITH CENTERS BUT EMPHASISED NEED FOR PHASIN

-G STOP IT IS SUGGESTED

~~COL NIL~~

~~BDS794/18 PAGE 4/19~~

THAT CG FUNDING BE DIRECT TO ICIPE RATHAN

THAN VIA CENTRES OMEGA WILL PHONE TUESDAY FROM NAIROBI

REGARDS

COULTER

FROM: NEW DELHI
October 12 1976

INCOMING TELEX

DISTRIBUTION

Mr. Baum
Mr. Lejeune

F

FOR BAUM AND LEJEUNE

1. SWAMINATHAN HAS RECEIVED YOUR LETTER COPY OF WHICH I HAVE NOT YET RECEIVED. DESPITE MY BEST EFFORTS HE WILL NOT ACCEPT EXTENSION OF APPOINTMENT, "PREFERRING TO LEAVE WITH PLEASANT MEMORIES OF TAC." HE IS CLEARLY DISAPPOINTED OUTCOME OF ELECTION CERTAINLY PREFERRING HOPPER TO CUMMINGS AND NO DOUBT HE HAD HOPED THAT HE WOULD BE APPOINTED. HE EXPRESSED RESENTMENT HOWEVER OF THE FACT THAT HIS NAME HAD BEEN PUBLICLY MENTIONED ON BEHALF OF FAO AT CG MEETING. HE ARGUED QUITE STRONGLY THAT THE APPOINTMENT OF THE TAC CHAIRMAN IS TOO IMPORTANT TO BE PUT INTO THE PUBLIC ARENA AND HE BELIEVES THE THREE CO-SPONSERS SHOULD HAVE BATTLED IT OUT. WHILE DISAPPOINTED I SHOULD STRESS THAT SWAMINATHAN WAS NOT BITTER NOR DID HE REVEAL HOSTILITY TO ANY ONE PERSON OR INSTITUTION. HE HAS OFFERED CUMMINGS ALL SUPPORT FROM HIS INDIA BASE BUT EXPRESSED VIEW THAT HOPPER'S FURTHER MEMBERSHIP IS VITAL TO OFFSET WEAKNESSES HE PROFESSES TO SEE IN CUMMINGS AS CHAIRMAN. HE HAS ACCEPTED MY PERSUASION TO ATTEND THE TWO MOST CRITICAL DAYS OF MEETING OF TAC IN HYDERABAD WHICH DOES CLASH WITH SOME OTHER LEGITIMATE APPOINTMENTS HE HAS IN NEW DELHI. IN MY JUDGEMENT IT IS IMPORTANT TO SEEK ANOTHER GOOD SCIENTIST FROM THE SOUTH

CI

ASIA REGION AND I WAS PLEASED TO OBSERVE THAT SWAMINATHAN INDICATED THAT THERE WERE ONE OR TWO GOOD PAKISTANIS WHO SHOULD BE CONSIDERED. I WILL TRY TO GET NAMES WHI =((2(@343.

REGARDS

RECEIVED

CRAWFORD

as received.

RECEIVED

FROM: NEW DELHI
October 12 1976

F-1

INCOMING TELEEX

DISTRIBUTION

Mr. Baum
Mr. Lejeune

given to R. Thie/Coulter
[Signature]

FOR BAUM AND LEJEUNE

1. SWAMINATHAN HAS RECEIVED YOUR LETTER COPY OF WHICH I HAVE NOT YET RECEIVED. DESPITE MY BEST EFFORTS HE WILL NOT ACCEPT EXTENSION OF APPOINTMENT, "PREFERRING TO LEAVE WITH PLEASANT MEMORIES OF TAC." HE IS CLEARLY DISAPPOINTED OUTCOME OF ELECTION CERTAINLY PREFERRING HOPPER TO CUMMINGS AND NO DOUBT HE HAD HOPED THAT HE WOULD BE APPOINTED. HE EXPRESSED RESENTMENT HOWEVER OF THE FACT THAT HIS NAME HAD BEEN PUBLICLY MENTIONED ON BEHALF OF FAO AT CG MEETING.

HE ARGUED QUITE STRONGLY THAT THE APPOINTMENT OF THE TAC CHAIRMAN IS TOO IMPORTANT TO BE PUT INTO THE PUBLIC ARENA AND HE BELIEVES THE THREE CO-SPONSERS SHOULD HAVE BATTLED IT OUT.

WHILE DISAPPOINTED I SHOULD STRESS THAT SWAMINATHAN WAS NOT BITTER NOR DID HE REVEAL HOSTILITY TO ANY ONE PERSON OR INSTITUTION. HE HAS OFFERED CUMMINGS ALL SUPPORT FROM HIS INDIA BASE BUT EXPRESSED VIEW THAT HOPPER'S FURTHER MEMBERSHIP IS VITAL TO OFFSET WEAKNESSES HE PROFESSES TO SEE IN CUMMINGS AS CHAIRMAN.

HE HAS ACCEPTED MY PERSUASION TO ATTEND THE TWO MOST CRITICAL DAYS OF MEETING OF TAC IN HYDERABAD WHICH DOES CLASH WITH SOME OTHER LEGITIMATE APPOINTMENTS HE HAS IN NEW DELHI.

IN MY JUDGEMENT IT IS IMPORTANT TO SEEK ANOTHER GOOD SCIENTIST FROM THE SOUTH

ASIA REGION AND I WAS PLEASED TO OBSERVE THAT SWAMINATHAN INDICATED THAT THERE WERE ONE OR TWO GOOD PAKISTANIS WHO SHOULD BE CONSIDERED. I WILL TRY TO GET NAMES WHI = ((20 2343.

REGARDS

CRAWFORD

as received.

RECEIVED

*To be repeated
Open my
conversation
with
Comm.)
Send ref.*

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F.

- IBRD
- IDA
- IFC
- ICSID

TO: CRISAT
SECUNDERABAD

DATE: OCTOBER 12, 1976

ORIGINATOR'S EXT.: 3592 953

COUNTRY: INDIA

CLASS OF SERVICE: *Wai*
TELEX: ICRISAT 015366

CABLE NO. & TEXT:

PLEASE DELIVER FOLLOWING TO COULTER OF CGIAR FURTHER MY TELEX OF OCTOBER 6 ALPHA RITCHIE MET WITH DUTCH, BELGIANS, GERMANS, FRENCH AND EEC. FOUND NO ENTHUSIASM FOR BUFFALO PROPOSAL. NONE BUT TREITZ LIKELY ATTEND MEETING AND TREITZ UNLIKELY CONTRIBUTE FUNDS. HAVE INFORMED CRAWFORD. CAMUS WAS THERE. BETA CRAWFORD HAS FULL INFORMATION ON TAC ACCEPTANCES GAMMA REVIEW COMMITTEE RECOMMENDATION NUMBER FOUR THAT CGIAR SERVE AS FORUM FOR WIDER DISCUSSION SEEMS HAVE SOLID SUPPORT. PLEASE USE OCCASION THIS TAC MEETING TO GARNER USEFUL IDEAS FROM WHICH WE CAN DERIVE TWO OR THREE TOPICS FOR FORUM DISCUSSION NEXT CENTERS WEEK. DELTA PLEASE CABLE WHETHER YOU RECEIVED OCTOBER 6 TELEX COLOMBO REGARDS

LEJEUNE

OCT 15 2 53 PM 1976

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>[Signature]</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: <i>[Signature]</i>

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F₁
 BRD
 IDA
 IFC
 ICSID

TO: INTBAFRAD
NEW DELHI

DATE: OCTOBER 11, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: INDIA

CLASS OF SERVICE: TELEX:953313150

CABLE NO. & TEXT: 1190

FOR CRAWFORD FOR YOUR INFORMATION ALPHA RUTTAN AGREES TO ONE YEAR
EXTENSION ENDING DECEMBER 1977. HOPPER, ISHIKURA AND ABOUKHALED AGREE TO TWO
YEAR TERMS STARTING JANUARY 1977. NOTHING YET HEARD FROM SWAMINATHAN. YOU
MENTIONED TO/YOU INTENDED CONFIRM UNOFFICIALLY TO PEREIRA AND MARCANO THEIR
TERMS WOULD END DECEMBER 1976. BETA RITCHIE ATTENDED INFORMAL WAGENINGEN
MEETING OF DUTCH, BELGIANS, GERMANS, FRENCH AND EEC TO DISCUSS CGIAR MATTERS
IN GENERAL. FOUND ALMOST NO SUPPORT FOR WATER BUFFALO PROPOSAL AS SUBMITTED
TO TAC. HAVE FOUND SAME REACTION FROM US, UK, ROCKEFELLER, FORD, UNDP AND CANADA.
ATTENDANCE AT SCHEDULED BUFFALO MEETING LIKELY TO BE VERY LIMITED AND EXPECT
VIRTUALLY NO COMMITMENT OF FUNDS THROUGH CGIAR REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name):
Files: F-1	Michael L. Lejeune
DRAFTED BY:	DEPARTMENT:
MLLejeune:ia	CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
	<i>[Signature]</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:
	<i>[Signature]</i>

F -1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

TO: WEBSTER
FOODAGRI
ROME

DATE: OCTOBER 8, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: ITALY

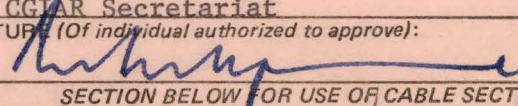

CLASS OF SERVICE: TELEX; 61181

CABLE NO. & TEXT:

PERSONS ATTENDING CG MEETING SHOULD BRING THEIR COPIES OF CIMMYT AND
IRRI MISSION REPORTS BUT INEVITABLY SOME WILL COME WITHOUT THEM. PLEASE
SEND REASONABLE SUPPLY OF EACH, SAY THIRTY OR FORTY COPIES REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: <u>Files:F-1</u>	AUTHORIZED BY (Name): <u>Michael L. Lejeune</u>
DRAFTED BY: <u>MLejeune:ia</u>	DEPARTMENT: <u>CGIAR Secretariat</u>
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

CLEARANCES AND COPY DISTRIBUTION:	CHECKED FOR DISPATCH:
PREPARED BY:	SECTION BEGOM OR USE OF CABLE SECTION
REFERENCE:	SIGNATURE (of person in charge of section)
	DATE AND TIME

M
[Signature]
 OCT 8 8 16 PM 1976
 AUTHORIZED SIGNATURE

NOT TO BE TRANSMITTED

REFERENCE

SEND RESPONSIBLE OFFICER OF EACH OF THE OFFICES OF LOCAL COUNTRIES RECEIVING
 THIS MESSAGE MESSAGE FOR IMMEDIATE ACTION WITH COPY WITHOUT DELAY. PLEASE
 PERSONS ATTENDING TO MESSAGE SHOULD BEING THEIR COPIES OF CABLE AND

CABLE NO. & TEXT:

COUNTRY: ITALY
 TO: ROME
 BOGDANSKI
 MESSAGE

SERVICE: TELETYPE
 CLASS OF: 2225
 DATE: OCTOBER 8, 1976

(TELEGRAM/CABLE/TELEX)
 OUTGOING MESSAGE FORM
 WORLD BANK / IFC

- ICRD
- IFC
- IDA
- IBRD

E-1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

- IBRD
- IDA
- IFC
- ICSID

F-1
954
177

TO: INHOTELCOR
COLOMBO

DATE: OCTOBER 6, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: SRI LANKA

PAGE 1 of 2

CLASS OF
SERVICE: TELEX 1188

CABLE NO. & TEXT:

FOR JOHN COULTER FOR YOUR INFORMATION AND GUIDANCE RESPECTING ITEMS FOR DISCUSSION AT TAC MEETING ALPHA HAVE CONSULTED US, UK, GERMANY, ROCKEFELLER, FORD, UNDP AND CANADA ON WATER BUFFALO AND FIND VIRTUALLY NO SUPPORT FOR PROPOSAL PUT TO TAC IN MAY. UK AND CANADA WILL NOT PARTICIPATE IN PROPOSED MEETING OF INTERESTED PARTIES. OTHERS MAY PARTICIPATE BUT ARE UNLIKELY TO CONTRIBUTE THROUGH THE CGIAR THOUGH SOME MAY PROVIDE SOME BILATERAL SUPPORT FOR WATER BUFFALO RESEARCH IN CERTAIN COUNTRIES. RITCHIE, [REDACTED] WILL, IF POSSIBLE MAKE SOME SOUNDINGS AMONG [REDACTED] EUROPEANS AT END OF THIS WEEK. EYE FEAR THE PROPOSED MEETING OF INTERESTED CG MEMBERS MAY HAVE ADVERSE EFFECTS ON FAO AND TAC UNLESS IT IS CLEAR THEY ARE READY TO RECONSIDER STRUCTURE OF PRESENT PROPOSAL. PROBABLY TAC WOULD BE WISE TAKE THEIR RECOMMENDATION BACK FOR FURTHER CONSIDERATION BETA ICIPE HAS SUBMITTED DETAILED PROPOSAL TO TAC COPY OF WHICH HAS GONE TO EVERY CG MEMBER. ODHIAMBO CLEARLY HOPES FOR FAVORABLE RECOMMENDATION FROM TAC AT OCTOBER MEETING TO BE FOLLOWED BY IMMEDIATE CONSIDERATION AT OCTOBER CG. HE SEEKS 3.4 MILLION FOR 1977 OF WHICH 1.4 CAPITAL AND 2 OPERATING. HAVE ADVISED MAHLER AND CRAWFORD THAT WE ESTIMATE NO FUNDS WILL BE AVAILABLE UNLESS OTHER PROGRAMS ALREADY APPROVED ARE TO BE CUT TO ACCOMMODATE ICIPE. MOREOVER REVIEW COMMITTEE IS RECOMMENDING CG TAKE ON NO MORE SUBSTANTIAL COMMITMENTS IN IMMEDIATE FUTURE. EVEN IF TAC BELIEVES ICIPE SHOULD BE PART OF

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name):
DRAFTED BY:	DEPARTMENT:
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

A / D / C

Central Files . File 7-1
OCT 15 1976

The Agricultural Development Council, Inc.

Regional English Language Centre International House; 30 Orange Grove Road, Singapore 10, Republic of Singapore

Established by John D. Rockefeller 3rd

New York Office:

1390 Avenue of the Americas
New York, N.Y. 10019, USA.

Incorporated in the State of New York, USA,
with Limited Liability.

Mail: Tanglin P.O. Box 84

Singapore 10, Republic of Singapore

Phone: 379075, 379266, 379643

Cable: AGRIDEVEL, Singapore.

October 6, 1976

Mr Michael Lejeune
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St. N.W.
Washington D.C. 20433
USA

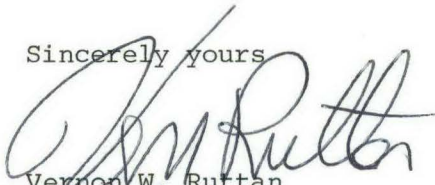
Dear Michael

This in response to your letter of September 24. I am pleased to accept the invitation of the Co-Sponsors to continue to serve as a member of the TAC through 1977.

As you know I am fully committed to the work of the International Agricultural Research System. At the same time I have felt somewhat guilty that my ADC responsibilities have made it impossible to respond to invitations to participate in the Colloquium review process.

I trust that the work of the study team for the review committee of the consultative group has now been wrapped. I will be looking forward to seeing a copy of the final report.

Sincerely yours


Vernon W. Ruttan
President

VWR/tjk/lpl

SECTION
COMMUNICATIONS
OCT 14 1976 3:00

RECEIVED

A/D/C

The Agricultural Development Council, Inc.

Regional English Language Centre International House; 30 Orange Grove Road, Singapore 10, Republic of Singapore

Mail: Tanglin P.O. Box 84
Singapore 10, Republic of Singapore
Phone: 37075, 37058, 37043
Cable: AGRIDEVEL, Singapore

Established by John D. Rockefeller 3rd
New York Office:
1200 Avenue of the Americas
New York, N.Y. 10019, USA
Incorporated in the State of New York, USA,
with Limited Liability.

October 6, 1976


Mr Michael Lejeune
Executive Secretary
Consultative Group on International
Agricultural Research
1818 H St. N.W.
Washington D.C. 20433
USA

Dear Michael

This in response to your letter of September 24. I am pleased to accept the invitation of the Co-Sponsors to continue to serve as a member of the TAC through 1977.

As you know I am fully committed to the work of the International Agricultural Research System. At the same time I have felt somewhat guilty that my ADC responsibilities have made it impossible to respond to invitations to participate in the Colloquium review process.

I trust that the work of the study team for the review committee of the consultative group has now been wrapped. I will be looking forward to seeing a copy of the final report.

Sincerely yours

Vernon W. Ruttan
President

SECTION
COMMUNICATIONS
1976 OCT 14 PM 3:00

VWR\TJK\1p1

RECEIVED

OCT 1 5 1976

Central Files

File 3-1

F1

Mr. Bjorn Olsen
Head of Department
DANIDA
Ministry of Foreign Affairs
Amaliegade 7
DK-1256 Copenhagen K
DENMARK

October 5, 1976

Dear Mr. Olsen:

Thank you for your letter of September 24 submitting the name of Dr. H. C. Aslyng as a candidate for appointment to the Technical Advisory Committee.

As you will know from our circular of August 5, the Co-Sponsors of the CGIAR (FAO, the UNDP and the World Bank) met September 13 to consider the recommendations they are to make to the Group on the replacement of TAC members retiring at the end of the year. Their recommendations will be circulated to the Group shortly. However, there will be a number of vacancies occurring at the end of 1977 and we shall be happy to include Dr. Aslyng among candidates to be considered.

We very much share your view that we should encourage greater contacts between Danish scientists and the international agricultural research centers. Regardless of whether Dr. Aslyng is selected to serve on TAC, we would very much hope that he, or other highly qualified scientists, could participate in the meetings of the CGIAR itself and in the seminars and programs sponsored by the international centers.

I had hoped to see you in Copenhagen last June but unfortunately you were away. I look forward to seeing you there or here before long.

Best Wishes,

Sincerely yours,

(signed) Michael L. Lejeune

Michael L. Lejeune
Executive Secretary

MichaelLLejeune/
DanielRitchie/ms/F1

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

IBRD
 IDA
 IFC
 ICSID

ITT

TO: INTBAFRAD
NEW DELHI

DATE: OCTOBER 5, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: INDIA

PAGE 1 of 2

CLASS OF SERVICE: TELEX 953313150

CABLE NO. & TEXT: 1147

FOR CRAWFORD RECEIVED LATE LAST WEEK COPY OF ODHIAMBO'S ICIPE SUBMISSION TO TAC WHICH HE HAS ALSO CIRCULATED TO ALL MEMBERS OF CGIAR IN CONTEMPLATION OF FAVORABLE RECOMMENDATION BY TAC AND ACCEPTANCE BY CG LATER THIS MONTH. UNDERSTAND NO CENTER HAS INCLUDED ^{FUNDS} /IN ITS 1977 BUDGET ██████ TO COVER SERVICES CONTRACTED FROM ICIPE SO \$3.4 MILLION REQUESTED IS NET ADDITION TO TOTAL REQUIREMENTS. IN LIGHT OF RECOMMENDATIONS OF REVIEW COMMITTEE AND INSUFFICIENT FUNDS HAVE CABLED MAHLER FOLLOWING QUOTE HAVE RECEIVED COPY OF ICIPE SUBMISSION TO TAC WHICH CALLS FOR \$3.4 MILLION IN 1977 FROM CGIAR. EVEN IF TAC ACCORDS HIGH PRIORITY TO ICIPE'S PROGRAM AND CONCLUDES IT SHOULD BECOME PART OF CGIAR SYSTEM, THERE REMAINS AN IMPORTANT QUESTION OF TIMING. IT IS NOT PRACTICABLE TO REVIEW AND COMMENT ON THE ICIPE BUDGET BETWEEN TAC MEETING AND CG MEETING. MUCH MORE IMPORTANT, HOWEVER, ALPHA NO SURPLUS FUNDS WILL BE AVAILABLE FROM THE CG NEXT YEAR AND ICIPE COULD ONLY BE FUNDED AT EXPENSE OF ONGOING ACTIVITIES AND BETA REVIEW COMMITTEE IS RECOMMENDING PERIOD OF CONSOLIDATION AND CAUTIONS AGAINST UNDERTAKING NEW ACTIVITIES REQUIRING MAJOR FINANCIAL COMMITMENTS. DOUBT THAT CG WOULD BE WILLING ACCEPT FINANCIAL RESPONSIBILITY FOR ICIPE IN OCTOBER WITHOUT FURTHER CONSIDERATION. HOPE YOU CAN ENSURE TAC MEMBERS WILL KEEP THESE CONSIDERATIONS IN MIND. IF THEY DECIDE TO

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name):
DRAFTED BY:	DEPARTMENT:
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

IBRD
 IDA
 IFC
 ICSID

TO: INTBAFRAD
NEW DELHI

DATE: OCTOBER 5, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: INDIA

PAGE 2 of 2

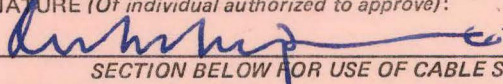

CLASS OF SERVICE: TELEX 953313150

CABLE NO. & TEXT:

RECOMMEND ICIPE TO THE GROUP THEY MAY FEEL IT SHOULD BE FINANCED AS PART OF
SYSTEM IN 1978 RATHER THAN 1977 UNQUOTE REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION: cc: Mr. Ritchie o/r	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: 

64145 WORLDBANK

WUI NYK

WUI001

SINGAPORE 17 4 1048

October 4 1976

LT

MICHAEL LEJEUNE INTMAFRAD

WASHINGTON/DC/20433

INCOMING CABLE

DISTRIBUTION:

Mr. Lejeune

Copy sent to files

RECEIVED

F-1

1976 OCT -4 AM 11: 04

COMMUNICATIONS SECTION

cc: Given Mr. Coakley

*10/7
Serr*

PLEASE TO ACCEPT INVITATION TO SERVE ON TAC THROUGH NEXT YEAR
RUTTAN

WUI NYK *

64145 WORLDBANK

Y
Mr. Cate

FYI.

This is, no doubt, all very unsatisfactory for and not at

INCOMING CABLE

TAC - A-1
sd

Distribution: Mr. Lejeune

ITT9/OCT 5 1976 VIA ITT WORLDCOMM

CZC AWA665 VIA ITT PWG6214 CRB385 FR349 517DK142DODY

UIAW HL UNCA 024

CAIRO 24/23 4 150

Oct. 4, 76

LT

INTBAFRAD

WASINRWASHINGTON D.C.

COMMUNICATIONS
SECTION
OCT 5 12 39 PM 1976

RECEIVED

MICHAEL LEJEUNE REURLET 24/9 WOULD BE GLAD CALLLABORATE AND
SERVE IF APPOINTMENT OFFERED STOP THANKS

ANTOINE ABOUKHALED FOODAGRI CAIRO

COL LT 24/9

INCOMING CABLE

sd

F-1

Distribution: Mr. Lejeune

ITT9/OCT 5 1976 VIA ITT WORLDCOMM

CZC AWA665 VIA ITT PWG6214 CRB385 FR349 517DK142DODY

UIAW HL UNCA 024

CAIRO 24/23 '4 150

cc: Given
Mr. Boulter's
10/5

Oct. 4, 76

LT

INTBAFRAD

WASINRWASHINGTON D.C.

COMMUNICATIONS
SECTION
OCT 5 12 39 PM 1976

RECEIVED

MICHAEL LEJEUNE REURLET 24/9 WOULD BE GLAD CALLLABORATE AND
SERVE IF APPOINTMENT OFFERED STOP THANKS

ANTOINE ABOUKHALED FOODAGRI CAIRO

COL LT 24/9

F.

- IBRD
- IDA
- IFC
- ICSID

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

TO: MAHLER
FOODAGRI
ROME

DATE: OCTOBER 4, 1976

ORIGINATOR'S EXT.: 3592

COUNTRY: ITALY

CLASS OF SERVICE: TELEX 61181

CABLE NO. & TEXT:

HAVE RECEIVED COPY OF ICIPE SUBMISSION TO TAC WHICH CALLS FOR \$3.4 MILLION IN 1977 FROM CGIAR. EVEN IF TAC ACCORDS HIGH PRIORITY TO ICIPE'S PROGRAM AND CONCLUDES IT SHOULD BECOME PART OF CGIAR SYSTEM, THERE REMAINS AN IMPORTANT QUESTION OF TIMING. ~~STOP~~ IT IS NOT PRACTICABLE TO REVIEW AND COMMENT ON THE ICIPE BUDGET BETWEEN TAC MEETING AND CG MEETING. MUCH MORE IMPORTANT, HOWEVER, ALPHA NO SURPLUS FUNDS WILL BE AVAILABLE FROM THE CG NEXT YEAR AND ICIPE COULD ONLY BE FUNDED AT EXPENSE OF ONGOING ACTIVITIES AND BETA REVIEW COMMITTEE IS RECOMMENDING PERIOD OF CONSOLIDATION AND CAUTIONS AGAINST UNDERTAKING NEW ACTIVITIES REQUIRING MAJOR FINANCIAL COMMITMENTS. DOUBT THAT CG WOULD BE WILLING ACCEPT FINANCIAL RESPONSIBILITY FOR ICIPE IN OCTOBER WITHOUT FURTHER CONSIDERATION. HOPE YOU CAN ENSURE TAC MEMBERS WILL KEEP THESE CONSIDERATIONS IN MIND. IF THEY DECIDE TO RECOMMEND ICIPE TO THE GROUP THEY MAY FEEL IT SHOULD BE FINANCED AS PART OF SYSTEM IN 1978 RATHER THAN 1977 REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: DRitchie:MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): <i>Daniel Ritchie</i>
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH: <i>Ma</i>

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

F₁
 IBRD
 IDA
 IFC
 ICSID

TO: MAHLER
FOODAGRI
ROME

DATE: OCTOBER 4, 1976

ORIGINATOR'S EXT.: 3592

4C

COUNTRY:

CLASS OF SERVICE: TELEX 61181

CABLE NO. & TEXT:

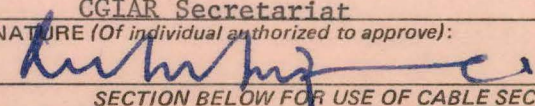
AS YOU WILL SEE IN THE FINAL REPORT OF THE REVIEW COMMITTEE AND WILL HEAR FROM CRAWFORD THE COMMITTEE STRONGLY EMPHASIZED THE IMPORTANCE OF COORDINATING THE WORK OF THE TWO SECRETARIATS SO AS TO PRODUCE ANNUAL CENTER BUDGET COMMENTARIES DRAWING ON THE EXPERTISE OF BOTH SECRETARIATS AND SIMILIARLY FOR THE ANNUAL INTEGRATED REPORT. WE HEARTILY AGREE WITH THESE PROPOSALS AND WILL WISH TO HAVE FULL DISCUSSION ON HOW TO COMBINE OUR EFFORTS IN 1977. IT WOULD BE HELPFUL IF YOU COULD REMAIN AFTER THE CONCLUSION OF THE CG MEETING (WHICH IS SCHEDULED FOR MIDDAY FRIDAY) FOR THIS PURPOSE.

WE HAVE BEEN CONSIDERING IMPLICATIONS OF THIS METHOD OF WORKING. BECAUSE OF EXTRA TIME REQUIRED AND FOR OTHER REASONS WE BELIEVE WE SHOULD PROPOSE TO CG AT THE OCTOBER MEETING THAT CENTERS WEEK NEXT YEAR BE HELD IN SEPTEMBER RATHER THAN JULY. THIS SUGGESTS POSTPONING THE SECOND CG MEETING TO NOVEMBER OR, POSSIBLY, DISPENSING WITH IT.

GRATEFUL YOU PHONE ME TUESDAY OR WEDNESDAY WITH YOUR VIEWS ON THIS CHANGE OF CG MEETING SCHEDULE AND IMPLICATIONS IT MAY HAVE ON TIMING OF TAC MEETINGS REGARDS

LEJEUNE

NOT TO BE TRANSMITTED

REFERENCE: Files:F-1	AUTHORIZED BY (Name): Michael L. Lejeune
DRAFTED BY: MLLejeune:ia	DEPARTMENT: CGIAR Secretariat
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve): 
	SECTION BELOW FOR USE OF CABLE SECTION
	CHECKED FOR DISPATCH:

STANDARDIZATION AND COPY DISTRIBUTION:	CHECKED FOR DISPATCH:
DRAWN BY:	SECTION SET ON FOR USE OF CABLE SECTION
REFERENCE:	SIGNATURE FOR DISPATCH (Name of person to whom to address):
	DELIVERY:
	ED BY (Name):

OCT 7 4 50 PM 1976
 TO BE TRANSMITTED
 COMMUNICATIONS SECTION

TELETYPE

MEETING SCHEDULE AND PARTICIPATIONS IS NOW UNDER ON LINKING OF JVC MEETINGS BECAUSE
 CHAIRMAN DON KNOWS HE WOULD ON WASHINGTON WITH DON ALLEN ON THIS CHANGE OF CO
 POSSIBLY DISSENTING WITH IT.
 THAT IS. THIS SUCCESS BECAUSE THE SECOND OF MEETING TO HOLDING OF
 IN THE OCTOBER MEETING THAT SEVERAL WEEK NEXT MAY BE HELD IN SEVERAL PLACES
 EXCEPT TIME PROVIDED AND FOR OTHER REASONS WE BELIEVE WE SHOULD BECOME TO CO
 WE HAVE BEEN CONSIDERING PARTICIPATIONS OF THIS METHOD OF WORKING. BECAUSE OF
 SCHEDULED FOR WEDNESDAY (MAY) FOR THIS PURPOSE.
 HOWEVER IT IS NOT CLEAR WHETHER THE COMPLETION OF THE CO MEETING (WHICH IS
 HAVE THAT DISCUSSION ON HOW TO COMBINE OUR EFFORTS IN 1977. IT WOULD BE
 UNDERTAKEN BEFORE. WE WOULD LIKE WITH THESE PROPOSALS AND WITH VIEW TO
 BEARING ON THE EFFICIENCY OF BOTH SECRETARIATS AND SIGNIFICANT FOR THE VARIOUS
 WORK OF THE JVC SECRETARIATS SO AS TO PRODUCE VARIOUS SEVERAL BUDGET CONSIDERATIONS
 THROUGH THE COMMITTEE THROUGH EMPHASIS THE IMPORTANCE OF COORDINATING THE

TEXT ON PAGE 2

COPIES:

HOME
 FOODS
 TO NUMBER

SERVICE: JVC
 CLASS OF

ORIGINATOR'S EXT: 3225

DATE: OCTOBER 4, 1976

Handwritten initials/signature

(TELETYPE/CABLE/TELEX)
 OUTGOING MESSAGE FORM
 WORLD BANK / IFC

- ICB
- IFC
- IDA
- IFR