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THE WORLD BANK  
Washington, D.C.

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Washington DC 20433  
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**PUBLIC DISCLOSURE AUTHORIZED**

McNamara papers

Maddox chronological file, 1971 (9/1/00)  
To Del.

The World Bank Group  
**Archives**  
1772377  
A2004-031 Other #: 1 309644B  
President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 06

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DEC 23 1971

489/6/185

Dear Mr. Armstrong:

I deeply appreciate your letter of December 17, 1971, and its very generous comments about me. But in my present position as an international civil servant, it just simply would not be appropriate for me to undertake the kind of article you propose. I do hope you will understand.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hamilton Fish Armstrong  
Editor, Foreign Affairs  
58 East Sixty-eighth Street  
New York, New York 10021

JLMaddux:dec  
December 22, 1971

FILE: Armstrong, H. F.  
2-Foreign Affairs



489/6/184

DEC 23 1971

Dear Dr. Hewes:

Thank you for your recent letter, and its interesting enclosure.

There is no question that land reform is important in a number of developing countries -- and even less a question that it is often a thorny political issue for the governments involved.

It was thoughtful of you to bring your paper on the subject to my attention.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Laurence I. Hewes, Jr.  
Division Chief  
Rural Development  
Planning and Development Collaborative  
International  
Suite 509, 1211 Connecticut Avenue, N. W.  
Washington, D. C. 20036

JLMaddux:dcc  
December 23, 1971

FILE: Hewes, L. I.  
5-P





INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
INTERNATIONAL DEVELOPMENT ASSOCIATION  
WASHINGTON, D. C. 20433, U. S. A.



OFFICE OF THE PRESIDENT

489/6/183

DEC 22 1971

Dear Mortimer:

As one of the nation's most stimulating educators for more than 40 years, it is characteristic of you to now be probing about in the frontiers of the microfiche library.

We in the Bank are interested in certain aspects of the educational component of socio-economic progress in our developing member countries, but because of our specialized mandate that interest has to be quite specifically related to high-priority development goals. Admittedly, that opens up controversial questions as to the impact of various kinds of education on various kinds of goals.

I would enjoy nothing better than an evening of informal discussion with you sometime on these more general philosophical issues, but as to the two specific series that you mention, Library of American Civilization, and Library of English Literature, these would not serve the particular projects we are pursuing.

That in no way is to suggest that they lack merit, but simply that they fall outside the World Bank's purview.

I am confident that the uses of microfiche will expand, and as you move into new library collections, I hope that you will keep me informed. In the meantime, you have my very best wishes for the success of yet another Mortimer J. Adler innovation.

Sincerely,

Robert S. McNamara

Dr. Mortimer J. Adler  
Library Resources, Inc.  
301 East Erie Street  
Chicago, Illinois 60611

Best wishes for a Merry  
Christmas to you and  
Mrs. Adler



489/6/82

DEC 22 1971

Dear Mr. Secretary:

I am deeply grateful to you and to the Government of the Republic of Liberia for the invitation, which has reached me today, to attend the Inauguration of President-Elect, Dr. William R. Tolbert, Jr., as President of Liberia, which will take place in the City of Monrovia from January 2nd through January 4th. I appreciate, too, your kind suggestion that I attend the Sesquicentennial Anniversary of the founding of the nation, during the same week.

I very much regret that prior commitments make it impossible for me to take advantage of your Government's gracious invitation to attend the Inaugural and Sesquicentennial ceremonies, but I earnestly request that you extend my best wishes to the President-Elect, and to the Government and people of the Republic on the occasion of these important events.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable J. Rudolph Grimes  
Secretary of State  
c/o His Excellency S. Edward Peal  
Embassy of Liberia  
5201 16th Street, N. W.  
Washington, D. C. 20011  
cc: His Excellency S. Edward Peal

JLMaddux:dcc  
December 22, 1971

FILE: Grimes, J. R.  
Special





INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
INTERNATIONAL DEVELOPMENT ASSOCIATION  
WASHINGTON, D.C. 20433, U.S.A.



489/6/180

DEC 15 1971

Dear Holmes:

Thank you for your warm invitation to speak at the Union League Club sometime during the spring. It is an attractive prospect, and I very much regret having to decline. The problem is that the pressures of World Bank business here, compounded by necessary trips to our developing member countries, make it necessary for me to restrict my speaking almost exclusively to official Bank functions.

I do hope you will understand. I am sure you will have a stimulating series of meetings, and I do appreciate your having thought of me.

Sincerely,

Robert S. McNamara

Mr. Holmes Brown  
633 Third Avenue  
New York, New York 10017

Best wishes for a most  
Merry Christmas



December 14, 1971

489/6/179

Dear Mr. Ortiz Mena:

Upon my return from the Far East, I saw with great interest your letter of October 27, together with a copy of the proposed Information Bulletin of the Inter-American Development Bank.

I had already heard of this project from Mr. William Clark. I understand that he and some of his colleagues have been in contact with your associates discussing this project.

A high-class Information Bulletin such as you plan could render a very useful service indeed in assessing progress in economic and social development and the role your institution plays in this process. I also understand that you wish to make this Bulletin reach a wider readership than "the experts." Personally I have the impression that the many people -- not least the young -- who are interested in and committed to development of the Third World are more interested in results and experiences -- positive and negative -- than they are in institutional matters. It would be my rather intuitive advice, therefore, that you concentrate on what might be called effects stories, that is the benefit in human terms of specific projects or sector developments and pay less attention to matters that might be classified as "housekeeping"; more on the happenings and events on the recipient side than on the donor side. For development to gain real support from the "rich" they must be informed about the successes in development that really do occur and also get an inkling of the very real obstacles to progress that do exist. Some of this concept has been incorporated in the sample copy you were kind enough to send me and if you continue on that road I am sure that your initiative will be successful.

Please count on the cooperation of Mr. William Clark, Director of Information and Public Affairs of our institution, and the experience of his staff if you think this would be useful.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Antonio Ortiz Mena  
President  
Inter-American Development Bank  
Washington, D. C. 20577

Lind:Ebstein:WDCClark:mss



12/17 To Professor Olivier  
Covey, many thanks  
UNIVERSITY of PENNSYLVANIA

PHILADELPHIA 19104

The Law School  
3400 Chestnut Street

PERSONAL

Dear Bob:

Although you cannot be with us in April, your warm words cheer yet another man of good will cast down by events in South Asia. (Not unnaturally, I share the deep distress concerned about the effects of this tragedy on development. A further complication for me is that I am a UN Law expert.)

The Anspach Conference needs a representative from the World Bank Group. The organizers had been entirely UNDP-oriented until I was called into the planning. I have made them feel (correctly so) that the original representational schematic was not broad enough.

Your delegate should, I believe, be able to respond "scientifically and effectively" on the "credible quantification" point. When I wrote a little piece on this for the Foreign Service Journal last November (horribly botched by their editor), I was not stating my preferences but trying to outline the "why it is" that instrumentally and operationally Social Development is more difficult than "pure" or "purer" economic development. I so much WANT to be answered reassuringly!

Your Presidential addresses have all been great contributions. All good wishes for your efforts! My hope is that the Bank Group can evolve into a much-needed, full-range, universal DEVELOPMENT AGENCY--as UNDP cannot. Think, I urge you, about leading so bold a step when the time is right.

Warmly,

Covey

for the compliments.  
We will work toward  
the direction you  
suggested. Best wishes  
5 December 1971  
Enew

489/6/178



489 / 6/77

DEC 8 1971

Dear Dr. Laurenti:

Thank you for your kind letter of November 29.

I am encouraged that the climate is improving in Kenya for giving greater attention to the problems of population and malnutrition, and would hope that this momentum can be sustained.

It was very thoughtful of you to write to me, and I am grateful for the warmth and generosity of your comments.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. L. M. Laurenti  
Economic Advisor  
The Treasury  
P. O. Box 30007  
Nairobi, Kenya

JLMaddux:dcc  
December 7, 1971

FILE: Laurenti, L. M.  
Special Correspondence



489 / 6 / 176

DEC 6 1971

Dear Messrs. Champion and Cole:

Thank you for your informative letter of November 24.

I appreciate your warm invitation to add my name to your membership in the recently established organization, "Citizens for a New Prosperity," and it is with great regret that I must decline. The difficulty is that in my present position as an international civil servant, heading a specialized agency of the United Nations with 116 member governments, it is inappropriate for me to be identified with specifically national programs of any of the member governments.

This in no way reflects on the merits of your new organization, but only on the necessary limitations placed on one holding this office.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George Champion and  
Mr. Albert V. Cole  
Finance Committee Joint Chairmen  
Citizens for a New Prosperity  
1627 K Street N. W.  
Washington, D.C. 20006

JLMaddux:dcc  
December 1, 1971

FILE: ~~Champion, G. and also~~  
Cole, A. V.  
2-Citizens for a New Prosperity



489 / 6 1975

DEC 6 1971

Dear Dr. Doxiadis:

Thank you for your gracious letter of November 22.

It is kind of you to keep open the invitation to participate in the Delos Ten Symposium, despite the uncertainties of my schedule next summer.

I will let you know as soon as these problems are resolved. The prospect of taking part in the Symposium is a very attractive one.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. C. A. Doxiadis  
President  
Athens Technological  
Organization  
Athens Center of Ekistics  
24 Strat. Syndesmon Street  
Athens 136, Greece

JLMaddux:dcc  
December 1, 1971

FILE: Doxiadis, C. A.  
Invitations to Attend: Athens Center of Ekistics



409/6/1974

December 6, 1971

Dear Dr. Finnegan:

Thank you for your letter, and its enclosure, regarding the establishment of a World Workshop Library on Humour -- Its Past Uses and Future Potential.

It is an imaginative idea, and Ireland -- with its own great reservoir of native humour -- seems an appropriate place for such a library.

As creative a project as it is, I am afraid it is outside the purview of the World Bank, and I fear that there are no specific recommendations that I can make which would be of practical use to you.

True humour is clearly a precious natural resource in chronic short supply. I wish you every success in your efforts to amplify its beneficial influence in a world which sorely needs it.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Thomas A. Finnegan  
President  
World Workshop Library on Humour  
Associated with Summerhill College  
Sligo, Ireland

JLMaddux:dcc  
December 2, 1971

FILE: Finnegan, T. A.  
5-W



489/10/173

DEC 3 1971

Dear Dr. Rao:

Thank you for your thoughtful letter of November 29, and for the copy of your new book, which I look forward with pleasure to reading.

I have just recently returned from a rather extensive trip to a number of our member countries in Asia, and as a consequence, my schedule has been more than normally crowded with matters demanding immediate attention. I am very sorry that we were unable to get together during your stay in Washington.

I am delighted to hear about your new "Institute for Social and Economic Change" and I am confident that you will continue to make the significant contribution to the development effort in India which has so characterized your career.

Thank you again for your kindness in writing to me, and for the graciously autographed volume.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. V. K. R. V. Rao  
Member of Parliament  
8 Lodi Estate,  
New Delhi, India

JLMaddux:dcc  
December 2, 1971

FILE: Rao, V.  
Requests for Comment (2)-R



489 / 6 / 172

DEC 1 1971

Dear Jerry:

Thank you for your warm invitation to participate in "The M.I.T. Lecture Series on World Peace." It is an attractive prospect: one that I would genuinely enjoy doing. But I am afraid I must decline. The practical problem is that the issues of world peace are inevitably political, and it would just be outside the accepted responsibilities of the President of the World Bank to get into these matters. Were I to do so, I would have serious problems with some of our member governments.

I do hope you will understand. It is sure to be a stimulating series of lectures, and should they eventually be published I would very much like to see them.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Jerome B. Wiesner  
President  
Massachusetts Institute  
of Technology  
Cambridge, Massachusetts 02139

JLMaddux:dcc  
November 30, 1971

FILE: Wiesner, J. B.  
Invitation to Speak: MIT



189/6/171

DEC 1 1971

Dear Dean Morgan:

Thank you for your kind invitation to participate in the Anspach Conference on International Social Development. Your letter, together with Professor Oliver's warm and persuasive note -- which arrived while I was on an overseas trip -- make it doubly difficult for me to have to decline so attractive a proposal. As Covey knows, my schedule just seems to keep running off the page with Bank business, and it is complicated even further by the necessary trips to member developing countries abroad.

What you propose to discuss in the Conference is important, and I appreciate your alternative suggestion that one of my colleagues attend. I will look into this matter promptly, and see who might be available during that period to do so; and then have our Information and Public Affairs Department -- which handles such arrangements -- get in touch with you directly.

I do appreciate your thinking of me, and am confident that it will be a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dean John S. Morgan  
Kenneth L. H. Pray Professor  
The School of Social Work  
University of Pennsylvania  
3701 Locust Street  
Philadelphia, Pennsylvania 19104

cc: Professor Covey T. Oliver

JLMaddux:dcc  
November 30, 1971

FILE: Morgan, J. S.  
Invitations to Speak: University of Pennsylvania



489/6/170

DEC 1 1971

Dear Covey:

Your thoughtful note arrived just after I had left for an Asian trip, and in the meantime I have had a letter from Dean Morgan.

I enclose a copy of my reply. I am sorry that I cannot get to the event personally, but I will try to recruit an appropriate substitute. I can't really think of anyone we could send who would be a more able speaker than yourself, but I will do my best to have the Bank formally represented.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Covey T. Oliver  
The Law School  
University of Pennsylvania  
3400 Chestnut Street  
Philadelphia, Pennsylvania 19104

JLMaddux:dcc  
November 30, 1971

FILE: Oliver, C. T.  
2: University of Pennsylvania



489/6/169

DEC 1 1971

Dear Mr. Matsushita:

Thank you for your thoughtful letter of November 17. Your hospitality towards Mrs. McNamara and myself, and my associates, was warm and gracious. It helped make our stay in Kyoto particularly pleasant.

I was encouraged in my discussions with your government to find a sincere determination to raise significantly the level of both official and private assistance of Japan to developing countries. Nothing in this century, surely, is of more ultimate importance in the cause of peace and prosperity than that the people of the less-privileged nations have some reasonable chance to free themselves from a poverty that degrades human dignity and corrodes the very quality of life. The United States, Japan, and the other more-advantaged countries have an important role in this effort: an effort which is as much a matter of practicality as it is of principle. No nation, however affluent, can fully insure its own future security in a world wracked with severe deprivations.

We in the World Bank look to your country -- with its incredible energy and creativity -- to take a leading part in the development process. I am confident that it can and will, particularly if the dynamic personalities in the nation -- men of your stamp -- help mobilize the necessary public support.

Once again let me thank you for a lovely visit to Kyoto. It was a memorable occasion for us all.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Konosuke Matsushita  
Chairman of the Board  
Matsushita Electric Industrial Co., Ltd.  
Kadoma, Osaka, Japan

LEChristoffersen/JLMaddux:dcc  
November 30, 1971

FILE: Matsushita, K.  
5-Matsushita Electric



489/6/168

DEC 1 1971

Dear Dr. Krishnaswamy:

Thank you for your memorandum of October 27, 1971, suggesting that your last day of duty as Director of the Economic Development Institute be December 31, 1971. In view of this being your own request, I am glad to concur with your wishes.

I want you to know how deeply I appreciate the contribution you have made to the entire World Bank Group. In the longer run there are very few things we do which can have more far-reaching results than the work of the E.D.I. Its impact on the whole future of development -- through the caliber of its students, and the effectiveness of its training -- can be immense.

You have guided the Institute into its period of expansion, and deserve great credit for your dedication to a complicated task. You leave behind you many friends here at the Bank; and beyond that, throughout the whole developing world, a distinguished and grateful group of E.D.I. alumni. Through their work, your own efforts over these past five years will continue.

Please accept on my own behalf -- as well as that of the Bank itself -- the very best wishes for your future endeavors.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. K. S. Krishnaswamy  
International Bank for  
Reconstruction and Development  
Washington, D. C.

JLMaddux:dcc  
November 30, 1971

FILE: Krishnaswamy, K. S.  
Letters to Staff Members



489/6/67

DEC 1 1971

Dear Mr. Freed:

Thank you for your letter of November 10, which for some inexplicable reason reached me only on November 29. I regret the delay, and frankly do not know what caused it.

I regret even more having to decline your thoughtful request for an interview in connection with the upcoming documentary on Vietnam.

I fully appreciate the value of such a program, and am grateful for your thinking of me. But the insuperable difficulty I have is that in my present position as an international civil servant, heading a specialized agency of the United Nations with 116 member governments, it is simply not appropriate for me to comment on the military or political affairs of any of these governments -- including my own.

I do hope you will understand.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Fred Freed  
Executive Producer  
NBC News  
30 Rockefeller Plaza  
New York, New York 10020

JLMaddux:dcc  
November 30, 1971

FILE: Freed, Fred  
Request for Interview



489/6/167

NOV 30 1971

Dear Mr. Geyelin:

Thank you for your kind invitation to address the luncheon in New York on December 6, during the Annual Meeting of the Council of the Americas.

It is an attractive prospect, and I am sorry that my schedule for that period simply will not make it possible for me to accept. I appreciate your thinking of me in this connection, and I want to extend my very best wishes for a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Henry R. Geyelin  
Executive Vice President  
Council of the Americas  
680 Park Avenue  
New York, New York 10021

JLMaddux:dcc  
November 26, 1971

FILE REFERENCE: Geyelin, H. R.  
Invitations to Attend: Council of the Americas



489/6/1966

NOV 29 1971

Dear Dick:

Thank you for your interesting letter, which was waiting for me on my return from an overseas trip.

I appreciate your thinking of me in connection with the North American Conference of Management Consultants, meeting on January 25 of next year. It is an attractive prospect, and I am sorry that I must decline. I am scheduled to be on an Asian trip during that period.

It was good of you to write, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Richard M. Paget  
Cresap, McCormick and Paget, Inc.  
245 Park Avenue  
New York, New York 10017

JLMaddux:dcc  
November 22, 1971

FILE: Paget, R. M.  
Requests to Speak: C



489/6/165

NOV 29 1971

Dear Mr. Coulam:

Thank you for your letter, requesting an interview in connection with your thesis.

While I appreciate the importance of such research, I am regrettably unable to be of assistance. The practical difficulty is that in my present position as an international civil servant, heading a specialized agency of the United Nations with 116 member governments, it simply is not appropriate for me to comment on the military policy of any of these governments, including my own.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert F. Coulam  
Harvard College  
Quincy House, Room 307  
Cambridge, Massachusetts 02138

JLMaddux:dcc  
November 23, 1971

FILE: Coulam, R. F.  
Requests for Information Not Related to Bank



489/6/164

NOV 29 1971

Dear Mr. Wellhausen:

Thank you for your generous remarks on my recent address to the Board of Governors of the World Bank.

I have asked that the extra copies you request be forwarded to you under separate cover.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. E. J. Wellhausen  
Director General  
International Maize and  
Wheat Improvement Center  
Londres 40  
Mexico 6, D. F.  
Mexico

JLM:dcc

November 19, 1971

cc: Mrs. Bomstein

FILE: Wellhausen, E. J.  
Requests for Material



489/6/163

NOV 29 1971

Dear Mr. Bergqvist:

Thank you for your letter, requesting my comments on your current subject of research. I am afraid that I cannot be of any practical assistance. The problem is that in my present position as an international civil servant, heading a specialized agency of the United Nations with 116 member governments, it would be inappropriate for me to comment on the political affairs of any of these governments, including my own.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Gary Bergqvist  
Mariedalsgatan 8 1 tr.  
S-652 20 Karlstad  
Sweden

JIMaddux: dcc  
November 24, 1971

FILE: Bergqvist, G.  
Requests for Information Not related to IERD



489/6/162

NOV 29 1971

Dear Mrs. McLachlan:

Thank you for your letter regarding the return of the Prisoners of War. I deeply appreciate your concern, and can assure you that I will not let pass any opportunity to play an appropriate and effective role in this matter.

I am grateful for your taking the time to write to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Josie McLachlan  
256 Venetia Drive  
Long Beach, California 90803

JIMaddux:dcc  
November 24, 1971

FILE: McLachlan, J.  
POW Letters



NOV 24 1971

489/6/161

Dear Mr. Trueblood:

Thank you for your letter and its enclosure,  
An Invitation to Participate in the Work of the  
Accounting Objectives Study Group.

Because of the rather specialized international character of the World Bank Group I doubt that we can make a relevant input to your study. But I do appreciate your thinking of us in this connection, and I wish you success in what is clearly an important task.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert M. Trueblood  
Chairman  
American Institute of Certified  
Public Accountants  
Accounting Objectives Study Group  
Suite 1000  
111 East Wacker Drive  
Chicago, Illinois 60601

JLMaddux:dcc  
November 24, 1971

FILE: Trueblood, R. M.  
2: American Institute of CPA's



NOV 24 1971

489/6/160

Miss Gay Stebbins  
107 East 89th Street  
New York, New York 10028

Dear Gay:

I have just returned from an Asian trip -- too late, unhappily, to invite you to spend Thanksgiving with us. But I am delighted to hear of your new fellowship, and you are of course right that there is an important job to do in the field of Environmental Education. What is more, I am confident that you are one who can help get it done.

We in the Bank are concerned with population and environmental problems as they affect the social and economic well-being of our developing member countries. That well-being very much includes quality of life considerations. I am enclosing a copy of our recent brochure, The World Bank and the World Environment which describes our involvement in environmental questions.

We do not ourselves generate educational materials for school systems in the fields of population and the environment. In our population projects, however, we are prepared, where appropriate, to consider funding educational efforts since they are manifestly important in solving the overall population problem in some of our developing member countries.

I am sure you are in touch with the Population Council in New York, which is interested in this educational field. In Washington, both the Population Reference Bureau, and the Population Crisis Committee are sources of excellent material. Two experts in Washington you may wish to contact are: Dr. Richard Prindle, of the Pan American Health Organization (who is concerned with population programs in Latin America); and Dr. R. T. Ravenholt, Director of the Office of Population in AID.

As for educational materials in the environmental field, the Bank's own environmental advisor, Dr. James A. Lee, recommends that you get in touch with Mr. George Lowe, in the Environmental/Ecology Studies Program, Office of Education, ESW; and Mr. James Fowler, who is a Special Assistant to the Administrator of AID for environmental matters.



Last June a Conference on the Asian Environment was held at Ann Arbor under the sponsorship of the University of Michigan, and a number of other institutions. It brought together some 20 invited specialists in environmental fields and Asian studies, and approximately 30 participants, most of whom were Asian graduate students in American universities. One of the results was a decision to establish an Asian Environmental Society which could serve as a forum for information exchange, for public education, and for mobilizing forces to call for appropriate governmental action. You can get further information on this plan by writing Mr. Yuh-jao Wu, Coordinator of the Conference on Asian Environments, Institute for Environmental Quality, the University of Michigan, Ann Arbor, 48105.

I hope, Gay, that the above contacts will prove useful, and that your research will prosper. When you have completed it, I would very much enjoy seeing it. In the meantime, the family joins me in wishing you great success in what I am confident is going to be a stimulating project.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

JLMaddux:dcc  
November 24, 1971

FILE: Stebbins, G.  
Requests for Information



489/6/159

November  
February 22, 1971

Dear Mr. Lisberger:

I know I shall disappoint you by saying it will not be possible for me to assist you in your study on my role of Secretary of Defense. I have been besieged by requests from newsmen, scholars, and others for such information, and, because of my present position, as well as my reluctance to sit in judgment on my own activities, I have not been able to cooperate with any of them. It therefore becomes impossible for me to do so with you. I wish it were otherwise.

With best wishes for success in your new project,

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Charles Lisberger  
Freshman Advisor  
Office of the President  
Drew University  
Madison, New Jersey 07940

RSMcN:pay



489/6/158

November 22, 1971

Dear Mr. Garrity:

I should like to accept your invitation to meet with the Managing Directors of McKinsey & Company in January. Unfortunately, I am scheduled to be out of the country at that time.

With best wishes for a successful meeting,

Sincerely,

Robert S. McNamara

Mr. John T. Garrity  
McKinsey & Company, Inc.  
1700 Pennsylvania Ave., N.W.  
Washington, D.C. 20006

RSMcN:pay



489/6/157

CHRISTOFFERSEN

NOVEMBER 4, 1971

ROYAL HOTEL

FULL RATE

OSAKA

JAPAN

3

ALPHABETA SERIES STARTS TODAY STOP BETA ONE FOLLOWING ROGER'S APPEARANCE BEFORE FOREIGN RELATIONS COMMITTEE YESTERDAY NEW YORK TIMES (FINNEY) SAYS QUOTE ADMINISTRATION INSISTS CONGRESS PASS SAME VERSION FOREIGN AID REJECTED BY SENATE ENDQUOTE TIMES ALSO REPORTS THAT CHAIRMAN MAHON INTRODUCED THIRTY DAY CONTINUING RESOLUTION IN HOUSE ~~STAR~~ PARA POST STORY ENTITLED QUOTE ROGERS HUNTING NEW FOREIGN AID BILL ENDQUOTE REPORTS MAJOR CONCERN OF LIBERAL SENATORS AS CONTROL OVER ASSISTANCE TO LAOS CAMBODIA PARA STAR REPORTS ROGERS' STATEMENT AT WHITE HOUSE SAYING AID CUTOFF MAY BE FACTOR IN PRESIDENT'S NOVEMBER FIFTEEN POSITION ON TROOP WITHDRAWALS FROM VIETNAM ALSO QUOTES SENATE APPROPRIATIONS CHAIRMAN ELLENDER QUOTE UNLESS SENATE AND CONGRESS AGREE TO REVISED FOR OF AID COMMA WE DO NOT BELIEVE (SENATE) APPROPRIATIONS COMMITTEE WILL AGREE TO CONTINUING RESOLUTION ENDQUOTE PARA ALL PAPERS REPORT SENATE FOREIGN RELATIONS COMMITTEE WORKING ON NEW LOW BUDGET AID BILL TO BE FINISHED NEXT WEEK PARA MRS GHANDI'S ARRIVAL GIVEN LOW KEY TREATMENT STOP POST SAYS QUOTE NIXON AND GHANDI SESSIONS MAY BE TENSE ENDQUOTE PARA POST (ASTRACHAN FROM UN) SAYS UN SOURCES QUOTE FORESEE REAL DIFFICULTY IN EXPELLING NATIONALIST CHINA ONLY IN ILO COMMA IMF COMMA IBRD GROUP AND IAEA ENDQUOTE SAYS BANK/FUND SITUATION QUOTE COMPLICATED BY



489/6/156

- 2 -

TAIWAN'S \$292 MILLION IN OBLIGATIONS TO BANK AND BY FACT PEKING NOT LIKELY TO WANT MEMBERSHIP IN SUCH CAPITALISTIC INSTITUTIONS ENDQUOTE PARA POST ALSO CARRIES FRONT PAGE STORY QUOTE NIXON AID SAW PERIL IN A-TEST ENDQUOTE REPORTING OPPOSING VIEWS OF RUSSELL TRAIN OF ENVIRONMENTAL QUALITY COUNCIL TO CANNIKIN UNDERGROUND BLAST REGARDS

YATES

Muriel Lee

Office of the President



489/6/155

LEIF E. CHRISTOFFERSEN  
ROYAL HOTEL  
OSAKA

NOVEMBER 3, 1971

FULL RATE

JAPAN

1

FOLLOWING TEXT OF INFORMATION CABLE SENT TODAY: TODAY'S WASHINGTON AND NYORK TIMES REPORTS THAT QUOTE DESPITE NEW ADMINISTRATION APPEALS THE DEMOCRATIC LEADERSHIP OF THE SENATE BALKED TODAY AT PROPOSALS FOR A NINETY-DAY EXTENSION OF THE FOREIGN AID PROGRAM FINANCED AT LAST YEAR'S \$2.64 BILLION ANNUAL RATE. INSTEAD FULBRIGHT INDICATED THAT HIS PANEL WOULD HAVE AN INTERIM MEASURE READY FOR SENATE CONSIDERATION EARLY NEXT WEEK.

SHELDON ON FIRST PAGE CHRISTIAN SCIENCE MONITOR GIVES A 1,000-WORD ACCOUNT, QUOTE CONGRESS TESTS PRESIDENTIAL POWER UNQUOTE. WASHINGTON POST ON PAGE ONE SAYS, QUOTE ELLENDER OPPOSES AID FUND UNQUOTE. ROGERS WARNS NIXON DOCTRINE IS THREATENED.

QUOTE ROGERS SAID IT WOULD UNDERMIND THE NIXON DOCTRINE, UNDER WHICH THE UNITED STATES GRADUALLY WITHDRAWS TROOPS FROM VARIOUS PLACES AND LETS INDIGENOUS FORCES DO THE FIGHTING WITH US EQUIPMENT AND ECONOMIC AID UNQUOTE. ~~WIK~~ WHILE SENATE APPROPRIATIONS COMMITTEE CHAIRMAN ALLEN J. ELLENDER ANNOUNCED YESTERDAY THAT HE WILL OPPOSE EMERGENCY FINANCING FOR THE PROGRAM.

Margaret S. Stroud

Office of the President



PAGE TWO

WASHINGTON POST CARRIES A NEWS ANALYSIS WITH QUOTE SENATE, WHITE HOUSE GIRD FOR STRUGGLE. SENATE WAR CRITICS ARE PLANNING A NEW ATTEMPT TO PIN DOWN THE NIXON ADMINISTRATION ON ITS INTENTIONS TO KEEP "RESIDUAL" US FORCES IN INDOCHINA, AS A PRICE FOR AN "INTERIM" FOREIGN AID BILL UNQUOTE.

WALL STREET JOURNAL UNDER TITLE "BUSINESS AND FOREIGN AID" SAYS "US FIRMS PUSH TO GET AID BILL RESURRECTED; THE STAKES: ABOUT \$1 BILLION IN ANNUAL SALES" AND ANALYZES AND FIGURES THE IMPORTANCE OF THE AID BILL FOR ALL THE BUSINESS COMMUNITY.

WASHINGTON POST CONTAINS LETTER FROM MSGR BORDELON OF US CATHOLIC CONFERENCE SAYING SENATE ACTION IN THE LONG RUN WAS BLESSING, MOMENT OF TRUTH HAS COME. WE MUST ANSWER SUCH QUESTIONS AS: ONE "WHY HAVE AN ASSISTANCE PROGRAM?" TWO "CAN THE UNITED STATES, ACTING BINATIONALLY, BE AN INSTRUMENT OF DEVELOPMENT?" ETC.

WASHINGTON POST EDITORIAL POINTS THAT THE FOREIGN AID DEBATE IN THE SENATE MAKES THREE THINGS CLEAR: FIRST, THE ORIGINAL THREAT TO KILL THE AID PROGRAM CAME FROM THE PRESIDENT WHO PASSED THE WORD HE WOULD VETO ANY BILL CONTAINING THE



PAGE THREE

COOPER-CHURCH AMENDMENT; THE SECOND POINT EMERGING FROM THE DEBATE IS THAT CRITICS OF AID REPRESENT EVEN MORE DEEPLY AND ASYMMETRICALLY OPPOSED VIEWPOINTS THAN HAD BEEN PREVIOUSLY SUPPOSED; AND THIRD, THE TEMPER OF THE DEBATE WAS EMOTIONAL TO THE POINT OF BEING RANCOROUS, EVEN BY THE STANDARDS OF THE SENATE."

AN EDITORIAL ON THE SAME SUBJECT IN CHRISTIAN SCIENCE MONITOR CONCLUDES: "OBVIOUSLY THE MACHINERY AND ATTITUDES TOWARD AID WHICH GREW UP IN THE COLD WAR AND WERE ADJUSTED TO THE VIETNAM WAR ARE ALREADY OBSOLETE. THE WHOLE PROGRAM NEEDS THOROUGH OVERHAUL. PRESIDENT NIXON FORESAW THIS NEED SOON AFTER HE TOOK OFFICE AND CALLED FOR A REVIEW. A COMMISSION, HEADED BY RUDOLPH PETERSON, FORMER PRESIDENT OF BANK OF AMERICA, DID THE REVIEW AND CAME UP WITH BROAD PROPOSALS.

"THEY MAKE A LOT OF SENSE NOW. A MAIN PROPOSAL IS THAT HUMANITARIAN AND DEVELOPMENT AID BE CHANNLED FROM NOW ON THROUGH INTERNATIONAL ORGANIZATIONS SUCH AS THE WORLD BANK. AT PRESENT ALL AID IS MIXED UP IN POWER POLITICS."

EVENING STAR AND NEWS ALSO CARRY LONG STORIES ON THE FOREIGN AID DEBATE.

IN OTHER EVENTS JOURNAL OF COMMERCE REPORTS THAT HOUSE SUBCOMMITTEE CLEARS



PAGE FOUR

AID OF \$1 BILLION (\$900 MILLION AS A NEW CONTRIBUTION TO THE INTER-AMERICAN DEVELOPMENT BANK AND \$100 MILLION FOR THE ASIAN DEVELOPMENT BANK).

CHINA: WASHINGTON POST CARRIES A 1,000 WORD FRONT PAGE STORY OF HOBART KOWEN ON "TAIWAN WITHDREW \$59.9 MILLION FROM IMF PRIOR TO UN VOTE" BASED ON HIS TALKS WITH BANK AND FUND OFFICIALS AND US TREASURY. END. STROUD



489 / 6 / 154

NOV 2 1971

Dear President Come:

I appreciate the generous comments on me in your letter, again requesting that I speak at the Centennial banquet.

It is a gracious offer, but I must reluctantly decline. I simply feel that I must give all my energies to this huge task of assisting the more than 90 developing member countries of the Bank.

The schedule the job imposes makes it necessary to limit my speaking almost exclusively to official Bank functions. I do hope you will understand, and I am genuinely grateful for your thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Arnold B. Come  
President  
San Francisco Theological Seminary  
San Anselmo, California 94960

JLM:apz



489/6/153

NOV 2 1971

Dear Mr. Blankenship:

Thank you for your kind invitation for me to address the luncheon meeting of the World Marketing Conference of the American Marketing Association on April 5, 1972 in New York City.

I have looked at my calendar for that period, and I am afraid I must reluctantly decline. The pressure of business here, compounded by necessary visits to the Bank's developing member countries abroad, makes it necessary for me to confine my speaking almost exclusively to official Bank functions.

I do hope you will understand, and please do pass on my warm regards to E.H. Sonneck and Bob Eggert. It was very good of them to endorse your and President Leighton's invitation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. B. Blankenship  
AMA Conference Program Chairman  
Professor of Marketing  
Bowling Green State University  
Bowling Green, Ohio 43404

JLM:apz



**THOMAS**  
ELECTRONICS, INC.

100 Riverview Drive, Wayne, New Jersey 07470

12/14 "very much regret" [Signature]

18 October 1971

Mr. Robert S. McNamara, President  
The World Bank  
1818 "H" Street, N. W.  
Washington, D. C. 20433

Dear Bob:

Financial Executives Spring Conference  
Paradise Island Hotel, Nassau, Bahamas

The above conference will be attended by 300 to 400 financial officers and Institute members from May 11 to May 13, 1972.

Over the past few years, we have been vigorously attempting to broaden the perspective of the membership by pointing these conferences to the broader and more far reaching economic, social and political changes.

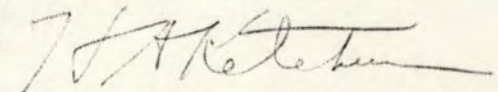
The Conference Committee believes that our membership should know more about The World Bank, the International Monetary Fund and related operations. The thought occurred that as a former Institute member, you could best describe the problems and opportunities for Institute members and their companies in working toward a better economic understanding and further cooperation between our Government, industry, and others.

We all appreciate the pressures on your time but could you bring us up to date at the above conference? I am sure you are familiar with the conference procedure and you may allow for questions and answers at your discretion.

You may select the morning of either Friday 5/12 or Saturday 5/13. The Institute, though a non-profit organization, will be pleased to handle all the related logistics and your expenses to and from the Conference at your pleasure. We all hope you can accept and await your comments with intense interest.

SECTION  
COMMUNICATIONS  
OCT 20 1971 8:35

Kind regards,



H. A. Ketchum  
Executive Vice President

HAK:am

Telephone: 201-696-5200 / TWX: 710-988-5836 / Cable: TOMTRONICS



489/6/152

NOV 2 1971

Dear Mr. Ketchum:

Thank you for your warm invitation to attend the Financial Executives Spring Conference in early May, 1972, at Nassau in the Bahamas. It is an attractive prospect, and I very much regret that I must decline. My schedule for that period just won't make it possible for me to get away.

I do appreciate your thinking of me, and please accept my best wishes for what I am confident will be a stimulating conference.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. H. A. Ketchum  
Executive Vice President  
Thomas Electronics, Inc.  
100 Riverview Drive  
Wayne, New Jersey 07470

JLMaddux:dcc

File Reference: Ketchum  
Thomas Electronics, Inc.



489/b/151

NOV 2 1971

Dear Mr. Lisberger:

Thank you for writing to me. I remember your father, and I am pleased to learn that you are studying in the field of political science.

While I appreciate your request for an interview, I am afraid I must reluctantly decline. The reason is that I don't believe that I could be a thoroughly objective evaluator of my own role in past events. It seems to me that is a matter for future historians to evaluate.

I do hope you will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles Lisberger  
College of Liberal Arts  
Drew University  
Madison, New Jersey 07940

JLM:apz



489/6 1150

NOV 2 1971

Dear Professor Freedman:

Thank you for your letter, recommending that I support the nomination of the Population Council for the 1972 Nobel Peace Prize.

I agree wholeheartedly with your recommendation, and am enclosing -- as you requested -- a letter of support.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Ronald Freedman, Professor  
of Sociology and Director,  
Population Studies Center  
1225 South University Avenue  
Ann Arbor, Michigan 48104

JLMaddux:dcc



Mr. August Schou  
Secretary, Det Norske  
Stortings Nobel-komite  
Drammensveien 19  
Oslo 2, Norway

NOV 2 1971

Dear Mr. Schou:

I would like to express my full support for the nomination of the Population Council for the 1972 Nobel Peace Prize.

There can be no question but that there exists a relationship between the planet's growing population problem and the prospects for world peace. Roughly one-third of mankind today lives in relative abundance, but the remaining two-thirds are caught up in a debilitating poverty that severely threatens social and political stability. The gap between the rich and poor countries is widening in both relative and absolute terms. The greatest single obstacle to the economic and social advancement of the majority of the peoples in the developing world is rampant population growth. The intractable reason is that the governments of these countries must divert an inordinately high proportion of their limited national savings from productive investment simply to keep their burgeoning populations from slipping beneath minimum subsistence levels.

On a planet now linked by instantaneous communication, but fragmented by conspicuous inequality, turbulence is virtually inevitable. The population explosion not only leads to a corrosive culture of poverty, but dangerously intensifies social and economic frustrations. Internal strife and civil chaos are the bitter fruits of that frustration.

For nearly 20 years now the Population Council has exercised leadership in seeking wise and humane solutions to the population problem. It has accomplished this both through a creative program of research, and a practical field program of action. It has worked successfully in this sensitive, controversial area, aware of the cultural differences of a wide spectrum of societies. What is particularly impressive is that it has not been content merely to point up problems: it has offered effective assistance to meet and mitigate those problems.



I know of no other organization -- national or international, public or private -- that has contributed more to a sensible solution to the global population dilemma. We in the World Bank, who are also concerned with finding ways to assist the developing world in this matter, have often been the beneficiary of the Council's cooperation and experience.

I believe that the cause of world peace would be served by recognizing the outstanding work of the Population Council through the award of the Nobel Peace Prize for 1972. The Council is deserving of the honor on its own merits. Further, by this action the world would have its attention drawn to the urgent importance of dealing with the population explosion in a reasonable and compassionate manner before societies are overwhelmed by the inevitable consequences of indifference and delay. The only real option in the face of this problem is to deal with the matter rationally, or suffer the irrational penalties of procrastination. The Population Council is promoting world peace in an essential manner. I strongly support its nomination for this unique award.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara



THE POPULATION STUDIES CENTER  
OF THE UNIVERSITY OF MICHIGAN

10/12 To Mr. McNamara  
I agree - please  
draft a reply.  
Loren

1225 SOUTH UNIVERSITY AVENUE  
ANN ARBOR, MICHIGAN 48104  
AREA CODE 313: 764-0454

18 October 1971

Mr. Robert S. McNamara  
President  
International Bank for  
Reconstruction & Development  
1818 H Street, N.W.  
Washington, D. C. 20433

Dear Mr. McNamara:

Professor Ansley Coale of Princeton, Professor Philip Hauser of Chicago, and I, as the directors of three American centers for population study, have constituted ourselves an informal group to propose the nomination of the Population Council for consideration for the 1972 Nobel Peace Prize. For your information, the nominating statement is enclosed. Dr. Norman Borlaug, qualified to make a nomination as a recent recipient of the Nobel Peace Prize, is making a formal nomination. It is likely that several other distinguished persons, qualified to make the formal nomination will do so.

My colleagues and I wish to invite you to send us a supporting statement for this nomination. The statement should of course be in your own words, but the enclosed statement will give you a sense of the general direction of this effort. It would be particularly helpful if you could speak of the contributions the Council has made to your own work and, in your view, to the advancement of the field.

We hope very much that you will be willing to associate yourself with this enterprise. If so, please address your statement to Mr. August Schou, Secretary, Det Norske Stortings Nobelkomite, Drammensveien 19, Oslo 2, Norway. However, please send your letter directly to me. I will collect all the material and send it to Oslo in a single package to support the formal nomination.

My colleagues and I feel that the Council deserves such consideration, but even more that the field itself warrants the international recognition that would come with such an award. As you see, we are proposing the Council in 1972 since that is its 20th anniversary.

RECEIVED  
OCT 20 1971 8:35

RECEIVED



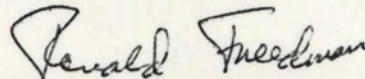
Mr. Robert S. McNamara

2

18 October 1971

If you wish any further information about this matter or have any questions, please do not hesitate to be in touch with me. I look forward to hearing from you at your early convenience.

Yours sincerely,

A handwritten signature in cursive script that reads "Ronald Freedman". The signature is written in dark ink and is positioned above the typed name.

Ronald Freedman, Professor  
of Sociology and Director,  
Population Studies Center

RF:mbs



489/6/149

NOV 2 1971

Dear Mrs. Stevens:

Thank you for writing to me. I can appreciate the anguish that you and the other families of the POWs are suffering. If there were any possible way in my present position in which I could further the cause of the return of the prisoners, I would of course do so. While I do not believe that a meeting with the families would be helpful, I do want you to know that any opportunities that may arise for me to further this cause in a practical and feasible way will not be neglected. Please do be assured of that.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. Charline Stevens  
5120 Hazeltine Avenue  
Sherman Oaks, California 91403

JLM:apz



489/6/148

NOV 2 1971

Dear Mrs. Stanbury:

Thank you for your kind invitation for me to speak to the League of Women Voters of Massachusetts in the week of April 2, 1972, on the roles of Congress and the President in making U.S. military policy decisions.

I appreciate your thinking of me, but in my present position as an international civil servant, heading a specialized agency of the United Nations, with 116 member countries, it is simply not appropriate for me to discuss the political or military policies of any of these governments, including my own.

I do hope you will understand. I believe, incidentally, that the League of Women Voters makes a very important contribution to American society. Thank you for writing to me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs. John Stanbury  
State Chairman, Foreign Policy  
League of Women Voters of Massachusetts  
120 Boylston Street  
Boston, Massachusetts 02116

JIMaddux:dcc

File reference: Stanbury  
League of Women Voters



489/6/147

November 2, 1971

Dear Mr. Psomopoulos:

Thank you for your letter requesting my confirmation of attending the 1972 Delos Symposium to be held July 9-17, 1972.

Though I still hope to attend, I now find that my schedule for that period may not make it possible for me to do so (for example, the Stockholm Conference may interfere).

I regret the uncertainty that surrounds my attendance. If you choose to withdraw the invitation I will understand.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. P. Psomopoulos  
Vice President  
Director, International Programs  
Athens Technological Organization  
24 Strat. Syndesmou Street  
Athens 136, Greece

JLMaddux:RMcN:mss



489/6/146

OCT 26 1971

Dear Mr. Pieler:

Mr. Maddux has told me of your phone call, and passed on to me your letter. I am touched that the Governing Council of the American Whig-Clisosophic Society, at Princeton, should select me for their Award for Distinguished Public Service.

I deeply appreciate the honor, but I am afriad it is going to be difficult for me to accept. The problem is that the pressures of my schedule here in Washington, compounded by visits to a number of the World Bank's developing member countries between now and the middle of December, make it virtually impossible for me to get to Princeton during that time period.

Matters are not much better during the early months of next year, and I feel that it is unfair of me to delay your Annual Banquet simply because of the crowded nature of my own schedule. I do hope you will understand, and that you will accept my genuine gratitude for your having thought of me in this connection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. George A. Pieler  
President  
American Whig-Clisosophic Society  
Whig Hall  
Princeton University  
Princeton, New Jersey

JLM:cap



489/6 1145

OCT 26 1971

Dear Mr. Parman:

Thank you for your invitation to participate in the workshop "Perspectives in Criminal Justice," to be held at Lorton Chapel on Saturday, November 13.

Unfortunately I will be out of the country at that time, but I do appreciate your thinking of me and want to wish your deliberations every success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Walter Parman, Chairman  
Lorton Lifers  
P. O. Box 25  
Lorton, Virginia 22079

JLM:dcc

October 21, 1971



Lorton Lifers  
P.O. Box 25  
Lorton, Virginia 22079

October 6, 1971

President Robert S. McNamara  
International Bank  
for Reconstruction and Development  
Washington, D.C.

Dear Mr. McNamara:

The Lifers, an inmate organization, proposes a workshop in "Perspectives in Criminal Justice" scheduled for 10:00 a.m. Saturday, November 13, 1971, at the Lorton Chapel. We would like your support and active participation.

A reform of the correctional processes is in the air. In recent speeches, President Richard M. Nixon, Mr. Chief Justice Burger, former Attorney General Ramsey Clark, and Congressman Walter Fauntroy, among many others, have stressed that reform of the total criminal justice system must include the prison.

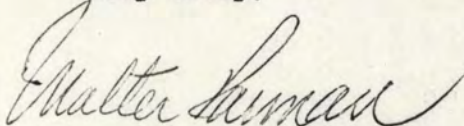
We are inviting Superior Court and District Court Judges, Senators and Representatives, to join with us in the workshop which will feature panel discussions on subjects listed in the attached program. We hope that Government officials, citizens, and the Lifers will thus gain a better understanding of these important issues. (The Lifers have agreed not to discuss their personal cases with the judges.)

The Honorable Luther Youngdahl, Senior U.S. District Court Judge, staffers from Senator Brooke, Senator Mathais, and Representative Fauntroy's offices are helping us in our planning. The Leadership Training Institute of Maryland is providing assistance in workshop presentations.

We would appreciate your advising us if you will be able to attend and how many friends will accompany you, so we may complete our planning.

Best wishes to you and yours. We remain

Very truly,



Walter Parman  
Chairman  
DCDC 89-287

SECTION  
COMMUNICATIONS  
OCT 15 1971 8:28

*Daniel Skoler, ABA,  
recommended you.  
Please come.*

RECEIVED



489/6/144

OCT 23 1971

Dear Mr. Sherwood:

Thank you for your warm invitation to address the Annual Dinner of Planned Parenthood World Population/Los Angeles on May 26, 1972.

It is an attractive prospect, and I am sorry to have to decline. The problem is that the pressures of work here, compounded by visits to developing member countries, makes it necessary for me to limit my speaking almost exclusively to official World Bank functions. I do hope you will understand, and accept my best wishes for what I am sure will be a stimulating evening.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. Richard E. Sherwood  
Chairman  
Planned Parenthood World Population/Los Angeles  
3100 West 8th Street  
Los Angeles  
California 90005

  
JLM:cap



October 15, 1971

OCT 18 REC'D  
out 26

## PLANNED PARENTHOOD WORLD POPULATION / LOS ANGELES CLERGY COUNSELING SERVICE FOR PROBLEM PREGNANCIES

3100 WEST 8TH STREET • LOS ANGELES, CALIFORNIA 90005 • TELEPHONE (213) 380-9300

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Norman Fleishman

October

13th

1971

Hon. Robert S. McNamara  
International Bank for  
Reconstruction and Development  
1818 H Street, N.W.  
Washington, D.C. 20433

Dear Mr. McNamara:

I am writing to invite you to address the Annual Dinner of Planned Parenthood World Population/Los Angeles on May 26, 1972 at the Beverly-Wilshire Hotel.

Los Angeles has the greatest unmet need for family planning services of any major metropolitan area in the United States. And our Planned Parenthood affiliate is probably the fastest-growing in the country. We provide clinical services, a path-breaking educational and public information program, and financial support not only to the local effort but also to the national and international Planned Parenthood movement.

Last May, at our first annual dinner, Dr. Roger Egeberg was our keynote speaker and Dr. Alan Guttmacher our honoree. We drew an audience of 500 people at \$50 per person, including a cross-section of Los Angeles business, medical, academic and civic leadership. We would expect a substantially larger audience next May.

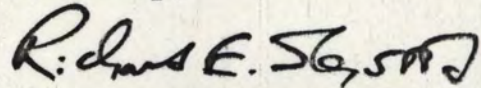
I am mindful that your schedule permits infrequent speeches and then only when you have something major and new to say. We would hope that you would utilize the occasion of our dinner to make a characteristically innovative address.



#2 - Hon. Robert S. McNamara - 10/13/71

Please join us.

Sincerely,

A handwritten signature in dark ink, appearing to read "Richard E. Sherwood". The signature is written in a cursive style with a large initial "R".

Richard E. Sherwood  
Chairman

RES:mc

P.S. Under separate cover, I have asked our Executive Director to send you some information about Planned Parenthood World Population/Los Angeles.



489/6/143

OCT 18 1971

Dear Mr. Abbas:

Thank you for your letter, describing your current research on the technical and financial aid provided to Africa by the United Nations family.

In response to your request, I am asking my Special Advisor, Mr. Abdel Faleel El Emery, to serve as your point of contact in the Bank. I suggest that you let him know in good time your itinerary in Africa so that he can alert our regional offices. I am confident they will be happy to assist you in any appropriate way that they can.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mekki Abbas  
Queen Elizabeth House  
21 St. Giles  
Oxford, OX1 3LA  
U.K.

John L. Maddux:njc



489/6/142

OCT 14 1971

Dear Mr. Zehnder:

Thank you for your warm invitation for me to speak at the formal dinner on March 17, 1972 on the occasion of the Annual Board of Directors' Meeting of the American Chamber of Commerce in Switzerland.

The prospect of a visit to Switzerland is always an attractive one, and it would be pleasant to meet you and your members and guests. But I am afraid that the pressures of my schedule here, compounded by necessary trips to our developing member countries abroad, make a visit to Switzerland unlikely in the foreseeable future.

For one who has enjoyed skiing and climbing in Switzerland as much as I, it is not without regret that I must decline your very gracious invitation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Egon P.S. Zehnder  
International A.G.,  
Toblerstrasse 80, 8044 Zurich

*RM*  
cap



489/6/141

OCT 14 1971

Dear Mr. Fitzgerald:

Thank you for your letter requesting my present views on military spending. Research in this matter is clearly important. But the practical difficulty about my commenting on it now is that in my current position as the head of a specialized agency of the United Nations, with 116 member countries, it is simply inappropriate for me to discuss the present defense policies of any of these countries, including my own. I do hope you will understand.

Shortly before leaving the Pentagon, I did comment on the subject. Chapter VIII, "Organization and Management," of my final posture statement, The Fiscal Year 1969-73 Defense Program and the 1969 Defense Budget (prepared in January of 1968 for testimony for the House Subcommittee on DoD Appropriations) deals with various aspects of defense spending, and sums up the views I had expressed at various times during my tenure in office.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A. Ernest Fitzgerald  
1552 Forest Villa Lane  
McLean, Virginia 22101

JLM:apz



489/6/140

OCT 8 1971

Dear Tom:

Thank you for your letter, and I particularly appreciate your giving an entire page to my address in the September 28th issue.

As for your comment, "We thought this was a pretty good speech," I am tempted to paraphrase, and say that we think The Boston Globe is a pretty good newspaper.

But that would be inaccurate. We think it is a very good one.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas Winship  
Editor, The Boston Globe  
Boston, Massachusetts 02107

JLM:lmt



489/6/139

OCT 6 1971

Dear Dr. Chathaparampil:

Thank you for your letter, and its enclosure, on the problem of the "Brain-Drain".

While the points you make are important ones, I am afraid that the kind of project you have in mind lies outside the scope of the World Bank.

It was good of you to write to me, and I appreciate your concern over a more rationalized approach to the distribution of human resources.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Joseph Chathaparampil, Ph.D.  
Assistant Director  
Saint Joseph's College  
Philadelphia, Pennsylvania 19131

JLM:lat



489/6/128

OCT 6 1971

Dear Mr. Umrath:

Thank you for your generous remarks about my recent address to the Board of Governors of the World Bank, and for the interesting enclosures of the ICFTU.

It was thoughtful of you to write to me.

Sincerely,

(Signed) Robert S. McNamara  
Robert S. McNamara

Mr. H. Umrath  
Economic Advisor  
International Confederation of  
Free Trade Unions  
820 Second Avenue  
New York, N.Y. 10017

JLM:lmt



489/6/137

OCT 6 1971

Dear Dr. Berelson:

Thank you for your letter of September 28, and its enclosures.

In accord with the Bank's commitment of last year, we will shortly be forwarding to you a check for \$25,000 as a grant to the Council's Information Program for the current year.

The caliber of the Council's publications is excellent, and we are happy to be able to contribute to their continuance. The only real problem is that our own grant funds for information activities is far more limited than we would like, and I am afraid that we will have to hold the level of next year's grant to \$25,000. I hope that you will understand. We here in the Bank find the publications very useful, and I am confident that many other institutions and individuals working in the population field do as well.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Bernard Berelson, President  
The Population Council  
245 Park Avenue  
New York, N.Y. 10017

JLM:lmt



489 / 6/136

OCT 6 1971

Dear Congressman Bolling:

Thanks for your kind invitation to appear on educational television in Kansas City.

As Duke Merriam has explained, I will not be able to accept, much as I would like to. I do, however, want you to know how much I appreciate your continued and thoughtful support of the Bank and IDA.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable  
Richard Bolling  
Room 2465  
U.S. House of Representatives  
Washington, D. C. 20515



489 / 6 / 135

OCT 6 1971

Dear President Bender:

Thank you for your warm invitation to visit the Asian Institute of Technology during my stay in Bangkok.

The details of my schedule have not been finalized, but if time permits, I would enjoy seeing the Institute, and learning first-hand of its contribution to the solution of Asian development problems.

Sincerely,  
(Signed) Robert S. McNamara

Robert S. McNamara

President Milton E. Bender, Jr.  
Asian Institute of Technology  
Henri Dunant Street  
P.O. Box 2754  
Bangkok, Thailand

JLM: lmt



October 5, 1971

489/6/134

Dear Henry:

Thank you for your note. The suggestion that we make deposits in minority-owned banks in the United States is one with which many of us are in sympathy.

At this point we do not have adequate information to make a judgment on such questions as the safety of the deposit, competitiveness of rates offered, and the ability to liquidate quickly. I assure you, however, that we are looking into the matter carefully and thoughtfully, and I would hope to be able to find a way to overcome whatever problems may arise.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Honorable Henry S. Reuss  
House of Representatives  
Washington, D. C. 20515

JEMerriam:RMcN:mss



489 / 6 / 133

OCT 1 1971

Dear Mr. Nismanaeminda:

It was kind of you to write, and invite me to visit  
Chiengmai during my stay in Thailand.

Actually, the details of the itinerary are not yet firm.  
But if it appears possible to include a visit to Chiengmai,  
I will of course let you know. Mrs. McNamara joins me in  
thanking you and Mrs. Nismanaeminda for your gracious  
invitation.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Kraisri Nismanaeminda  
President, Thai Finance Co., Ltd.  
P.O. Box 114  
Chiengmai, Thailand

JLM:lmt



SEP 25 1971

489 / 6/132

Dear Mr. Stinson:

Thank you for your kind invitation to speak under the auspices of Trinity Church on "The West and Developing Nations."

It is a very attractive prospect, but unfortunately my schedule for the period you indicate is jammed with World Bank business and I must regrettably decline.

It is possible that one of my colleagues in the Bank might be free to come to Toronto, and if you would like me to explore that possibility, write to me and I will be glad to pursue the matter. Should someone come, it is the Bank's policy to cover the expenses and no honorarium will be necessary.

Thank you for thinking of me in connection with your speaking program, and please accept my warm wishes for its success.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. F. C. Stinson  
Trinity Church  
The United Church of Canada  
427 Bloor Street West  
Toronto 179, Ontario, Canada

JLM:lmt





INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT  
 INTERNATIONAL DEVELOPMENT ASSOCIATION  
 WASHINGTON, D. C. 20433, U.S.A.



OFFICE OF THE PRESIDENT

489 / 6/13 1

SEP 25 1971

Dear Mr. Fadiman:

Thank you for your kind invitation for me to contribute an essay on What I Believe for the Britannica Society Quarterly, and for possible inclusion later on in book form.

I am familiar with some of the work you have edited before along these lines, and regard it as having made a valuable contribution.

The invitation, then, is attractive. But the practical difficulty is that to write a piece with the depth and care that such a series merits would simply require more time than my responsibilities at the World Bank allow me. I am afraid I must decline.

I do hope you will understand, and I am grateful for your having thought of me.

Sincerely,

*Robert S. McNamara*

Robert S. McNamara

Mr. Clifton Fadiman  
 345 St. Pierre Road  
 Los Angeles, California 90024

*Please give my good wishes to  
 If the Fadimans are ever in Washington,  
 my wife and I would enjoy dining with you*



August 19, 1971

CLIFTON FADIMAN

345 ST. PIERRE ROAD

LOS ANGELES, CALIFORNIA, 90024

August 17, 1971

AUG 20 REC'D

Mr. Robert S. McNamara  
International Bank for Reconstruction and Development  
Washington, D. C.

Dear Mr. McNamara,

I'm venturing to write to you partly because we have a very slight connection through my wife, Annalee, and my brother-in-law, Sharp Whitmore.

I am one of the Board of Editors of the Encyclopaedia Britannica and on the Executive Editorial Board of the Britannica Society Quarterly. The latter will be an illustrated magazine designed to appeal to the educational interests of Britannica users throughout the world. The first issue, appearing this fall, will contain, among other matter, articles by Professors Rexford G. Tugwell and Jacques Barzun.

Exactly forty years ago I edited for the then Forum magazine and for the publishing house of Simon and Schuster a book entitled Living Philosophies. Essays were contributed by twenty-two distinguished thinkers including Einstein, Jeans, Dreiser, Bertrand Russell, Dewey, Wells, Mumford and Haldane. Ten years later a sequel entitled I Believe: The Personal Philosophies of Certain Eminent Men and Women of Our Time also edited by me appeared, repeating the success of the first book. This second series included such names as Auden, Boas, Havelock Ellis, E. M. Forster, Julian Huxley, Thomas Mann, Maritain, Santayana, Rebecca West, and Pearl Buck.

The essays were characterized as a kind of "spiritual and intellectual last will and testament to our generation. . . a legacy to thoughtful readers that would indicate the personal philosophy by which the outstanding men and women of our day have guided their own lives and work". We now hope to start a similar series in the Britannica Society Quarterly. It might be entitled What I Believe.

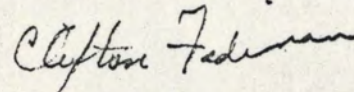
Would you consider writing such an essay for us? Should the series continue (I think it would), the essays might later be collected in book form; such matters can be settled later. For a typescript of 2500 words we would pay, on delivery, \$750.

The users of the Encyclopaedia Britannica, scattered throughout almost every country in the world, represent a curious audience difficult to describe. Many, of course, are scholars; but many more are average men and women, and particularly young people, sufficiently committed to the idea of self-education to warrant their having invested in a fairly expensive set of books. We believe this audience is especially designed to be enriched by communication with minds such as yours.



If our proposal should interest you, we would very much like to receive the typescript by the first of the year - although if this is not convenient, I am sure we could extend the date.

Sincerely

A handwritten signature in cursive script that reads "Clifton Fadiman". The signature is written in dark ink and is positioned above the typed name.

Clifton Fadiman

cc: B. Oberman

P.S. Annalee asks me to send her warmest good wishes.



489/6/130

SEP 25 1971

Dear Mr. Nicholson:

Thank you for your warm invitation for me to address your organization in Denver.

I have had a look at my schedule for the dates in question, and find that I have prior commitments for the entire period. The press of World Bank business here, compounded by necessary trips abroad to our developing member countries, just do not allow me to get to the Denver area as much as I would like. I do hope you will understand, and I am grateful for your thinking of me. Please accept my best wishes for the success of your program this year.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Robert J. Nicholson  
Vibrations for Understanding, Inc.  
555 - 17th Street, Suite 424  
Denver, Colorado 80202

JLM:lmt



489/6/129

SEP 25 1971

Dear Mr. Wallace:

It was good of you, and Mr. Bullock, to reactivate your invitation for me to address the Calvin Bullock Forum.

As much as I regret doing so, I am afraid I must decline. The difficulty remains the same: my schedule during the period you indicate is so crowded with World Bank business that I just cannot find an opening. Considering the caliber of the Forum, and its audience, it would be a very pleasant experience to come again. Thank you for thinking of me, and I do hope you will understand.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. William D. Wallace  
Assistant to the President  
Calvin Bullock Forum  
One Wall Street  
New York, N.Y. 10005

JLM:lmt



SEP 25 1971

489/6/128

Dear Mr. Boichel:

Thank you for drawing my attention to your editorial commentary, "The Urgent Case for a 'Stabilized State'" in the September issue of Survey of International Development.

I have read it with interest. You have drawn attention to many of the key questions the international development community must face, and resolve.

I appreciate your letter's generous remarks, and for your consideration in writing to me.

Sincerely,

ROBERT S. McNAMARA

Robert S. McNamara

Mr. Willem P. J. Boichel  
Editor, Survey of International  
Development  
Society for International Development  
1346 Connecticut Avenue, N.W.  
Washington, D.C. 20036

JLM:lnt