SERBIA – PUBLIC PROCUREMENT

Lessons Learned
Objectives

- To present key findings and recommendations from a GGF project related to public procurement in Serbia.
- To generate discussion and to identify potential broader implications for stronger design and delivery of future procurement projects.
Project Development Objective

- Support the Public Procurement Office (PPO) to increase efficiency, accountability and transparency by enhancing:
  1. The e-Procurement system
  2. The procurement performance monitoring system
  3. The procurement procedures in general with more use of Framework Agreements, Centralized Purchasing and key concepts such as LCC, MEAT and Value for Money.
Implementation

Roadblocks

- The firm selected by the World Bank failed to deliver.
- Delay of six months due to contract termination
- PPO reported that Activity 6 on centralized purchasing was implemented through another donor (EU funded GIZ project)

Solutions

- The contract was terminated.
- Individual consultants (ICs) were hired.
- The project was still completed within the project duration.
- Activity 6 was dropped from the project
The e-Procurement analysis road map, functional specifications and public procurement indicators helped the PPO move forward in their e-Procurement implementation.

Providing Framework Agreement templates of commonly purchased items, such as air transport, computer equipment, and translation services.

The PPO increased the use of Framework Agreements in number and in value.
Outcomes and Impact

- By building detailed “how to documents” as part of the capacity-building activities on the use of Framework Agreements, implementation of life-cycle cost, and the use of the most economically advantageous tender principle

- The project helped procurement practitioners in Serbia to put together more thorough and complete procurement packages.
Outcomes and Impact

- Laid the groundwork for achieving the two procurement Disbursement Linked Indicators (DLIs) of the Program for Results Modernization and Optimization of Public Administration.
- The project contributed to the initial drafting of the new Public Procurement Law that was eventually adopted in 2019 and became effective July 1, 2020.
- The new PPL is aligned with the EU directives.
World Bank Team’s Contributions

- Global knowledge
- Close coordination with Client (PPO) and international donors
- Review and approval of deliverables under the project
- Contract monitoring of consultants
- Review and comment on the draft PPL
- Legal and Procurement advice
- Follow-up work to ensure sustainability
Reflections and Pointers for Future Engagements

- Mobilization of other resources
- Efficiency
- Replicability
- Assess e-procurement for potential application in Bank-financed projects
- Keep the Public Procurement Office engaged
- Programme for the Development of Public Procurement in The Republic Of Serbia For Period 2019-2023
Thank you!

Questions