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THE WORLD BANK
Washington, D.C.

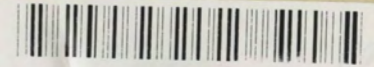
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McNamara Papers

IPA Chronological file, 1970 (Apr. - Dec)

The Worst Work Group
Archives



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A2004-031 Other #: 1

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President's papers - Robert S. McNamara IPA Chronological files (outgoing) - Chrons 04

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489/1/192

DEC 24 1970

Dear Dr. Nilsson:

I am honored and grateful for your invitation to address the Nobel-Rockefeller Foundations Workshop at Villa Serbelloni in April. I followed with interest the Nobel Symposium held in Stockholm last year, and your plans for this follow-up workshop look very stimulating.

Unfortunately, due to a conflict with prior commitments, I must regretfully decline. But may I wish you every success in your deliberations. The items on your agenda are clearly both significant and urgent.

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Sam Nilsson
Incentive AB
Arsenalsgatan 4
S-111 47 Stockholm
Sweden

JLM:ij

489/1/111

DEC 24 1970

Dear Mr. Mitgang:

Your thoughtful invitation for me to write a piece on the evolving notions of what might generally be termed macro institutions is tempting. But the practical difficulty is that the work here at the World Bank, including the concomitant travel to our member developing countries, makes it necessary for me to keep such writing down almost exclusively to official Bank business.

The concepts you are exploring are important ones, and while it is regrettably not possible for me to participate, I hope you will continue to keep the issues before the public with the liveliness that characterizes the Times.

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Herbert Mitgang
Editorial Board
The New York Times
229 West 43rd Street
New York, N.Y. 10036

JLM:ij

489/1/170

December 17, 1970

Dear Mr. Rhyne:

I feel complimented by your invitation to become a member of the Commission for World Order Under Law. The aims and ideals, as enumerated in the pamphlet and press release, are truly commendable.

Unfortunately, I must decline this offer. The press of business here is such that I really could not give the Commission the time and attention it deserves.

Thank you for thinking of me, however, and I wish you every success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Charles S. Rhyne
President
World Peace Through Law Center
400 Hill Building
Washington, D.C. 20006

TAB/RSMcN/pay

489/1/109

DEC 17 1970

Dear Mr. McCan:

As I indicated earlier, I am impressed by the overall design for the Dag Hammarskjöld College and think its objectives are entirely laudable. But while I have agreed to help in limited ways, I do not think it appropriate for me to go so far as to intercede on your behalf in a fundraising effort. I will be pleased, however, to submit the following endorsement for use in your program booklet at the College dinner in New York on February 8:

"In a global community that is, at once, marked with abundant promise and great peril, the educational ideal of the Dag Hammarskjöld College strikes me as both pertinent and imperative. I welcome this fine initiative in international understanding."

Thank you and best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert McCan
President
Dag Hammarskjöld College
432 Dupont Circle Building
Washington, D.C. 20036

TAB/jaw

483/K/100

DEC 15 1970

Dear Governor Rasminsky:

Claude Isbister has forwarded to me your very gracious invitation on behalf of the Saskatchewan Government to address the industrialists' meeting next May. It sounds like a premier event and I am honored indeed to have been asked.

Unfortunately, I must decline. My travel schedule next year is very heavy. In addition, there is a growing volume of business here in Washington, which leaves precious little time for public engagements, even compelling ones such as this.

Please accept my deepest regrets. I am sincerely grateful to you and the Government of Saskatchewan for thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Louis Rasminsky
Governor
The Bank of Canada
234 Wellington Street
Ottawa, Ontario
Canada

cc: Mr. Isbister

TAB/jsw

489/1/107

DEC 15 1970

Dear Mr. Leet:

In response to your kind invitation, I have
pleasure in sending a statement, which is enclosed.

With my best wishes,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Enclosure

Mr. Glen Leet, President
International Society for
Community Development
345 East 46th Street
New York, N. Y. 10017

DB:mmh

cc: Mr. Blinkhorn
with incoming



INTERNATIONAL BANK FOR
RECONSTRUCTION AND DEVELOPMENT
WASHINGTON, D. C. 20433, U.S.A.

489/1/106

OFFICE OF THE PRESIDENT

December 7, 1970

The Nobel Committee of the
Norwegian Parliament
Drammensveien 19
Oslo, Norway

Your Excellencies:

I would like to express my strong support for the nomination of Mr. Spurgeon Milton Keeny for the 1971 Nobel Peace Prize.

Mr. Keeny's contribution over more than half a century to upgrading the quality of human life, on an international scale, is both well documented and exceptionally impressive. He has taken on tasks of immense complexity and has pursued them not only with imagination, vigor and skill, but with an outstanding measure of success. His career exemplifies public service to humanity in the finest tradition.

For this alone he merits recognition. But there is a very particular reason, in my judgment, that he deserves the most serious consideration for the Nobel Peace Prize. That is because the two most profound dangers to peace in our era are unquestionably the threat of nuclear war, and the threat of unmanageable population pressures. Both threats can -- and will -- have catastrophic consequences unless they are dealt with rapidly and rationally. It is clear that population pressures in the underdeveloped areas of the world can lead to economic tensions and political turbulence: severe stresses in society which in the end can bring on conflicts among nations.

Peace, no less than human dignity, cannot be preserved in the decades that lie ahead unless humane, moral and satisfactory solutions to the population problem are found and applied. I know of no one over the past several years -- or at the moment -- who is working more effectively towards the realization of this goal than Spurgeon Milton Keeny.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Francis Stuart Harmon

cc: Info Files w/incoming

489/1/105

Dec. 1, 1970

Dear Mr. Squadrilli:

I deeply appreciate your invitation to be the keynote speaker at the forthcoming triennial General Conference of the International Council of Voluntary Agencies. Regretfully, however, I must decline. The period of the General Conference coincides with the end of the World Bank's fiscal year, and I know from experience that it is quite impossible for me to commit myself to any outside engagements during this particularly busy period. I do hope you will understand my situation.

My regret is compounded by the fact that I am very much aware of the important contribution made by voluntary agencies to the worldwide development effort. May I take this opportunity to convey to you every good wish, both for the success of the General Conference, and for the valuable work of your Council and its voluntary agency members during the years to come.

With warm regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Alexander E. Squadrilli
General Secretary
International Council of
Voluntary Agencies
7 avenue de la Paix
Geneva, Switzerland

PB:ij

489/1/104

November 19, 1970

Dear Dr. Remiche:

Thank you very much for your letter of October 28, which I have discussed with those members of the staff who are most concerned with our population activities.

I am most interested in the work that you are doing, as are my colleagues who are more fully acquainted with it. However, the Bank's Articles of Agreement do not make it easy for us to make grants to Institutions of your sort. We have in a few very select cases made grants in return for special studies, or flows of information; we have also on a very few occasions helped to finance conferences which were of direct interest to our work.

I am afraid it is therefore not possible for us to make any direct grant to your Institution, but I am asking Dr. Kanagaratnam, the Director of our Population Projects Department, to maintain contact with you in order to see whether there is any way in which we might collaborate for our mutual benefit.

In any case I send you my very best wishes for the continuance of your valuable work.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. B. Remiche
Executive Secretary
International Union for the
Scientific Study of Population
Rue Charles Magnette 2
4000 Liege, Belgium

cc: Dr. Ronald Freedman
University of Michigan

WDClark:RMcN:mss

483/1/103

November 19, 1970

Dear Professor Freedman:

Thank you very much for your letter of November 6 in support of Dr. Remiche's letter to me of October 28.

I enclose a copy of my reply to Dr. Remiche, and I hope that indeed we may be able to come to some mutually useful arrangement.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Ronald Freedman
The Population Studies Center
of the University of Michigan
1225 South University Avenue
Ann Arbor, Michigan 48104

489/1/1002

NOV 18 1970

Dear Dr. McCan:

Many thanks for thinking of Mrs. McNamara and me in connection with the dinner for Dag Hammarskjöld College. Unfortunately, my travel plans for that period make it impossible to accept.

Since official commitments will prevent any real participation, I hope you will also excuse me from membership on the Honorary Committee.

Despite this rather negative response, please accept my best wishes for success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Robert L. McCan
President
Dag Hammarskjöld College
432 Dupont Circle Bldg.
Washington, D.C. 20036

DJP:ij

489/1/101

November 17, 1970

Dear Prince Bernhard:

Following my return from Yugoslavia and Ethiopia, I found your letter of October 14 awaiting me.

We are considering the financing of a transmission line in Tanzania which, according to present plans, would pass through one of the national parks. I am grateful to you for bringing to my attention the possible damage that this would do to the park. We have just employed an ecologist, Dr. James A. Lee, and I will ask him, as one of his first tasks in the Bank, to review this project.

With all best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Royal Highness
Prince Bernhard
Palace Soestdijk
Soestdijk
The Netherlands

cc: Mr. John Owen
Director
Tanzania National Parks

cc: Mr. Lee

RC/DB:RSMcN:pay

489/1/100

NOV 16 1970

Dear Mr. Goode:

Your invitation of November 2 to address the annual joint meeting of Los Angeles area bankers and CPA's is exceptionally attractive, and I wish it were possible for me to accept. Unfortunately I cannot. If you wish, however, I shall be happy to explore the availability of another senior officer of the Bank for this occasion. Meanwhile, many thanks.

Sincerely,

(Signed) R. S. McNamara

Robert S. McNamara

Mr. Dwight E. Goode
President
California Society/CPA
2600 Wilshire Boulevard
Los Angeles, California 90057

DJP:apz

689/1/99

NOV 16 1970

Dear Mr. Miles:

I wish I could agree to give the lecture you propose on "Planning--Programming--Budgeting Systems," but am afraid that any additional commitment is just not possible.

I am of course deeply interested in the subject matter, and should like very much to receive copies of any of the lectures that may become available.

Please accept my sincere regrets, along with my genuine interest.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Ralph F. Miles, Jr.
Aeronautics and Environmental
Engineering Science
California Institute of
Technology
Pasadena, California 91109

DJP:ij

489/1/98

NOV 16 1970

Dear Mr. Palkhivala:

In catching up with my correspondence after extensive travels overseas, I was especially struck by your very generous and gracious comments on my Copenhagen address.

Thank you for taking the time to write. Expressions of support such as yours are dearly appreciated.

With warm regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. N.A. Palkhivala
Commonwealth
181, Backbay Reclamation
Bombay 20
India

TAB/jsw

489/1/97

NOV 10 1970

Dear Lord Cromer:

I am delighted to hear that you are coming to the British Embassy in Washington. I look forward to welcoming you in person in the New Year, and hope we shall be able to continue the very pleasant conversations we have had in the past.

Many of my colleagues in the Bank remember with great pleasure your distinguished tour of duty here as Executive Director, and join me in welcoming you back to Washington.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. The Earl of Cromer
Frenchstreet Farm
Westerham, Kent
England

WDClark:sf

489/1/96

NOV 10 1970

Dear Mr. Raj:

How very kind of you to think of me in that extra special way! Normally, the flow of correspondence into this office is fairly prosaic. Imagine my surprise, then, to receive a postcard from Pin valley and a first day cover of the Everest expedition as well.

Your kindness is most touching. And I thank you sincerely.

With all best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Mulk Raj
B-21, Nizamudin East
New Delhi 13
India

TAB/jsw

489/1/95

DR. ERICH M. SCHEID
~~C/O SCHEIDT~~ EFENEDE
~~APARTADO AEREO 26413~~
BOGOTA D.E.

NOVEMBER 5, 1970

~~XX~~ FULL RATE

COLOMBIA

MUCH REGRET I AM NOT FREE TO SEE YOU MONDAY NOVEMBER
NINE STOP MY COLLEAGUE WILLIAM CLARK WOULD BE ABLE TO
MEET WITH YOU BETWEEN ELEVEN AND NOON IF YOU WISH STOP
PLEASE ADVISE.

(Signed) Robert S. McNamara
ROBERT S. MCNAMARA

Mr. William Clark
Information and Public Affairs

WDClark:sf

489/1/94

NOV 5 1970

Dear Mr. Armstrong:

I have been traveling a great deal lately; thus the delay in responding to your recent letter.

The standing invitation to submit an essay to Foreign Affairs is intriguing indeed. And I thank you for your continuing interest in a possible contribution from me.

However, after pondering this matter, I really feel I must again decline. As you know, we at the Bank are moving into several largely unexplored areas of the development and modernization process. Progress comes slowly. New advances and fresh thoughts do emerge, of course, but I think it only proper to save these for my annual speech to the Board of Governors.

I shall, nonetheless, keep your kind offer in mind. But I cannot at this time commit myself to a definite deadline.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Hamilton Fish Armstrong
Editor
Foreign Affairs
58 East Sixty-eighth Street
New York
New York 10021

TAB/jsw

489/1/93

A.F. FORBES
CHAIRMAN
MIDLANDBANK
LONDON

November 4, 1970

LT

REGRET DELAY IN RESPONDING TO LETTER OWING TO MY TRAVELS ABROAD.
LETTER HAS BEEN DISPATCHED EXPLAINING WHY I SHALL NOT BE ABLE TO
JOIN YOU. THANK YOU FOR INVITATION. BEST REGARDS

(Signed) Robert S. McNamara
ROBERT S. McNAMARA

William Clark
Information and Public Affairs

TAB/jsw

489/1/92

NOV 4 1970

Dear Bill,

Attached is a note explaining the tax liabilities of U.S. citizens employed by the World Bank. I hope it will help to clarify some of the problems arising from recent Floor discussion of the matter. It is worth emphasizing that the Bank's payments to American employees on account of their Federal and State tax liabilities amounts to 12 percent of total payroll.

I shall be glad to take up with you personally any further questions that may arise.

With best regards,

Sincerely,

(Signed) Robert S. McNamara

Atch.

Robert S. McNamara

The Honorable
William S. Moorhead
House of Representatives
Washington, D.C. 20515

489/1/91

November 2, 1970

Dear Mr. Forbes:

Please excuse the delay in responding to your letter but I have just recently returned from extensive travels abroad and am only now catching up with correspondence.

I am honored indeed by your very kind invitation to be principal overseas guest at the Overseas Bankers Club Banquet. It is a most compelling affair, but unfortunately I must respectfully decline because of a previous scheduling commitment.

Travels to the developing world have been a major priority for me since becoming President here. Early next year I plan to be in Western Africa -- unfortunately, just about the time of the Banquet.

I sincerely appreciate your gracious gesture and I wish you every success for the meeting.

Best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. A.F. Forbes
Chairman
Midland Bank Limited
Poultry
London, E.C.2
England

TAB/jsw

489/1/89

OCT 5 1970

Dear Mr. Thor:

I, too, regret that we were not able to meet in Copenhagen last week but I am most grateful indeed for your very kind note of encouragement. Our association during the first months of my presidency were especially helpful for me. And as the Bank expands its range and volume of operations, I am heartened by such expressions of support, particularly from one who shares the ideals of development and knows firsthand of the difficulties involved.

Mrs. McNamara and I send warmest regards to you and Mrs. Thor, along with the hope that we may meet again soon.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Vilhjalmur Thor
P.O. Box 1024
Reykjavik
Iceland

TAB/jew

489/1/88

SEP 14 1970

Dear Brute,

I was glad to hear your greetings passed along by Duke Merriam this week on his return from California.

You may be interested in the attached comments which I propose to deliver at our annual meeting in Copenhagen on September 21.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Encl.

Robert S. McNamara

Lieut. General V.H. Krulak
USMC (Ret.)
President
Copley News Service
Charter Oil Building
P.O. Box 190
San Diego, California 92112

489/1/

SEP 10 1970

Dear Mr. Rubin,

Thank you for your letter regarding the recent environmental mission undertaken by the Partners of the Americas.

I am pleased to know that the Partners' program is taking up the issue of making the process of economic development compatible with the maintenance of an agreeable environment, and I look forward to seeing your report.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Allan Rubin
President
The National Association of the
Partners of the Americas
1518 K Street, Second Floor
Washington, D.C. 20005

JEM:pam

489/1/87

SEP 2 1970

Dear Mr. Hodson:

Thank you so much for your renewed invitation to Ditchley in December.

Unfortunately as I wrote earlier that part of December is often very crowded for me, and I am afraid the dates do clash with a meeting of the Ford Foundation trustees, which I cannot miss.

In the circumstances I must most regretfully refuse. I would so much have enjoyed the conference, your hospitality and perhaps a drive around the Cotswolds in winter.

I have checked with William Clark who is both willing and able to come if it still suits your purposes.

Sincerely,

((Signed) Robert S. McNamara
Robert S. McNamara

Mr. H.V. Hodson
Provost
The Ditchley Foundation
Ditchley Park, Enstone,
Oxfordshire OX7 4ER,
England

WDClark:sf

489/1/86

JUL 31 1970

Dear Mr. Goldman:

It is a very considerate gesture to honor Dr. Dessauer on his retirement with what appears to be an excellent symposium. And I am grateful to you for the invitation to participate.

Much as I would like to join you, however, I simply cannot. The Bank's Annual Meeting in Copenhagen comes at the end of September. Thank you for thinking of me and please give my regards to Sandy Kaplan.

With all best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. J.E. Goldman
Senior Vice President
Research & Development
XEROX Corporation
Stamford
Connecticut 06904

TAB/jaw

493/1/85

June 24, 1970

Dear Hubert:

I must say the prospect of visiting the Humphreys in Minnesota in autumn makes the invitation to address the United Nations Rally extremely alluring indeed.

Unfortunately, I must decline. The combination of the Bank's Annual Meeting in Copenhagen plus travels to the developing world and the press of normal business here adds up to an unusually tight schedule this fall. Regrets have already been sent to Miss Stuhler.

It was kind of you to write, Hubert, and I hope that it will not be long before our paths cross again.

All best wishes,

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Hubert H. Humphrey
Waverly
Minnesota 55390

TAB:ml

689/1/84

JUN 24 1970

Dear Mr. Tencic-Sorinj:

Please excuse the delay in responding to your recent letter. I have been traveling a great deal lately.

The Bank and the Council are indeed linked by long standing and durable relations of mutual confidence. So I was particularly interested in your request for some form of Bank assistance for the Resettlement Fund. After due consideration, however, I regret to inform you that such assistance would not be legally possible under the Articles of Agreement of the Bank.

Thank you for writing. I am grateful for your kind words about the Bank.

With all best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Lugo Tencic-Sorinj
The Secretary General
Council of Europe
Strasbourg
France

TAB/jsw

689/1/83

JUN 24 1970

Dear Alec:

Just a brief personal note to say how pleased I am to see you back in office, and to wish you the best of good fortune in the complex tasks that lie before you.

I remember very well that when we last met you said that you thought Mr. Wilson would be very rash to risk an election in June. Another example of your excellent judgment which I have so long admired.

With all good wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Rt. Hon. Sir Alec Douglas-Home, M.P.,
1 Carlton House Gardens
London, S.W.1
England

WDC:sf

489/1/82

JUN 23 1970

Dear Mr. McLaughlin:

Thank you very much for your letter of May 12 and its kind invitation for me to speak at the Federal Trust Meeting in November.

I had already heard about this from Lady Jackson, and as I wrote to her I would certainly try to fix this into my schedule. But as I had to warn this period of mid-November is one that is already allocated for visiting some of our developing member countries. I am afraid that I now have to say that I cannot accept your invitation because I am committed to travel overseas at that time. These visits take up a good deal of my time, but I feel that they deserve the highest priority, even though as on this occasion they may prevent me from undertaking pleasant and rewarding engagements.


Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Diarmid McLaughlin
Director
Federal Trust
12a Maddox Street
London W1R 9PL, England.

WDClark:sf



483/1/81

JUN 17 1970

Dear Mr. McDonald:

I will read with interest the record of the seminar on "Technology and Change in the Seventies," which you so kindly sent me. Please accept my thanks for your thoughtfulness.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. R. E. McDonald, President
Sperry Rand Corporation
Univac Division
P.O. Box 8100
Philadelphia, Pa. 19101

WLB:apz

493/1/80

JUN 10 1970

Dear Phil:

Your proposal for a "problem solving Heuristic" center is most intriguing. The inter-disciplinary approach certainly appears sensible and the general objective seems sound.

Apart from these general observations, I really have nothing very innovative to add. Nor do I see a possible role as active participant. As you can understand, the press of business here is simply too demanding. Nonetheless, I wish you every success.

Sincerely,

(Signed) - Robert S. McNamara

Robert S. McNamara

Mr. Philip S. Break, Jr.
President, The California Survey
593 Market Street
San Francisco, California 94105

TAB:apz

489/1/79

JUN 9 1970

Dear Birch:

With the Bank's Annual Meeting coming up soon, my normally tight schedule is beginning to bulge. And I have had to limit speaking engagements strictly to official functions only. I am grateful for the kind invitation of the Industrial Relations Club to speak in St. Louis but I really must decline. Mr. McIntosh has been informed of this decision.

It was nice to hear from you again, Birch, and I hope that when the present pace subsides a bit we might have an opportunity to get together.

With all good wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Birch Bayh
United States Senate
Washington, D.C. 20510

TAB:apz

489/1/78

JUN 3 1970

Dear Mr. Kollegger:

Your plan for the Ecology Forum strikes me as eminently sensible and most timely. I am honored indeed to have been invited to join your advisory board.

Much as I am tempted to accept, however, I really think it would be far more preferable, and appropriate, if the World Bank's ecological advisor were to fill the position. We hope to appoint such a person in the near future. He could give such an assignment the kind of attention and contribution that it deserves.

You are embarked on what appears to be a truly worthwhile mission. I wish you every success.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James G. Kollegger
Ecology Forum, Inc.
Suite 303 East
200 Park Avenue
New York, New York 10017

TAB:apz

489/1/77

JUN 3 1970

Dear Mr. Ambassador:

Your very gracious note of farewell leaves me with feelings of regret and deep appreciation.

I shall long remember the exemplary spirit of constructive partnership that you helped nurture and that is so very vital to the long range success of our efforts in international development. Personally, it has been a distinct honor to have worked with you.

On behalf of the World Bank Group, may I extend sincerest gratitude.

With warm regards, I am,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Lic. Luis Demetrio Tinoco
c/o Embassy of Costa Rica
2112 S Street, N.W.
Washington, D.C. 20008

tab:apz

489/1/76

Dear Barbara:

I was so glad to get your letter and hear that you are much better. I do hope you will take it easy for a time and be restored to us on this side of the Atlantic next Fall. We need you!

I will look into the possibility of speaking to the Federal Trust, especially as you back their request. But I must warn you that that period of the year is very likely to be occupied by my travels to the developing world.

With all good wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lady Jackson
Clos de Coleron
St. Brelades
Jersey, Channel Islands.

WDCClark:sf

489/1/75

MAY 27 1970

Dear Dr. Blake:

I am honored indeed by your invitation to address the Swiss Evangelical Church Federation in September. Unfortunately, I must decline -- the Bank's Annual Meeting comes during that same period.

The polarization in America that you speak of concerns me also. As an international public servant, however, I am precluded from becoming involved in the manner you suggest. Instead, as President of the World Bank, I shall try to help mitigate the worst consequences of an even wider polarization, the global one between rich and poor.

Thank you for writing.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

The Rev. Dr. Eugene C. Blake
World Council of Churches
150, Route de Ferney 1211
Geneva 20, Switzerland

TAB:RMcN:mss

489/1/74

MAY 27 1970

Dear Mr. Seigler:

Thank you for sending me a copy of the Youth Task Force's document on development. I wasn't able to respond sooner because of travels abroad.

The document, overall, is a splendid piece of work. You and your colleagues merit the highest congratulations. I especially appreciated the emphasis on "human" development and the need for a stronger partnership approach. Your discussion of the rationale for development -- based on the interrelatedness of human affairs -- also was well put. But may I suggest that you consider expanding this point? It is not obvious to everyone and the argument could be strengthened considerably by illustrating specifically the growing interdependence of our world.

Again, congratulations on a job well done. It is always heartening to know that people such as members of the Youth Task Force are willing to invest energy and commitment to the cause of development, a cause that vitally affects all of us.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Bill Seigler, Co-Chairman
Youth Task Force for International
Development
1717 Massachusetts Avenue, N.W.
Suite 501
Washington, D.C. 20036

TAB:apz

489/1/23

MAY 26 1970

Dear Professor Wakatsumi:

It is with deep regret that I must decline the alluring invitation of you and Mr. Ono to lecture at the University. Perhaps in the distant future it might be possible but, as I have already written Mr. Ono, the immediate horizon is so full with commitments that it would be impossible to squeeze in another engagement. Thank you for the invitation. Your thoughtfulness is warmly appreciated.

Best regards.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Professor Kei Wakatsumi
Kyoto Sangyo University
1-11-3, Monoi
Suginami-Ku
Tokyo, Japan

TAB:ape

489/1/72

MAY 26 1970

Dear Mr. Ono:

It was very kind of you to extend again the invitation to lecture at Kyoto Sangyo University. That prospect, together with the opportunity to do some skiing in Japan, sounds most appealing indeed. Unfortunately my schedule for the immediate future is exceptionally demanding. So, much as I would like to accept your gracious offer, I must respectfully decline. Please give my regrets to Dr. Araki.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Ryosuke Ono, Chairman
The Board of Trustees
Kyoto Sangyo University
Kamigao-Motoyama
Kita-ku, Kyoto, Japan

TAB:spz

689/1/71

MAY 26 1970

Dear Mr. FitzGibbon:

I appreciate your letter about Mr. Mario Piccagli's address in Birmingham last month, which I found on my return from a trip to the Far East. The engineering profession, of course, has always played an important role in our operations, so we appreciate such opportunities to exchange views and increase our mutual understanding. I am glad that we were able to make Mr. Piccagli available for your Six Institutions meeting, and pleased to know that it was so successful.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. M.E. FitzGibbon
Joint Hon. Secretary
The Institution of Civil Engineers
Engineering and Building Centre
Broad Street
Birmingham 1, England

DJP:apz

489/1/70

MAY 7 1970

Dear Mr. Hagner:

I fear I can offer no useful advice as to potential sponsors of newspaper advertisements on behalf of Zero Population Growth. You might, however, want to contact other population groups to see what suggestions they would have.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Thomas R. Hagner, Jr.
Washington Area Co-ordinator
Zero Population Growth
1410 Kanawha St. #201
Hyattsville
Maryland 20783

DCF/jsw

489/1/69

MAY 7 1970

Dear Senator Ellender:

In response to your letter of April 27,
the Bank has not been involved in financing any
of the power reactors on the list you enclosed.
In fact, the Bank has made only one loan for
nuclear power in its entire history. This was
to Italy, in the amount of \$40 million, in 1959.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Allen J. Ellender
Chairman, Subcommittee on
Public Works
United States Senate
Washington, D.C. 20510

DCF/jsw

489/1/68

MAY 7 1970

Dear Mr. Riely:

Grateful as I am for your kind invitation to speak at one of next year's Main Line Forum meetings, I regret to say that I am not able to accept.

My schedule here at the World Bank is a demanding one, and involves a great deal of travel. For that reason, I have had to adopt a policy of limiting my speaking to official occasions.

Many thanks for thinking of me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. James E. Riely
STASSEN & KEPHART
1020 The Fidelity Building
Philadelphia
Pennsylvania 19109

DCF/jew

489/1/62

MAY 6 1970

Dear Mr. Hodson:

I am most grateful to you for consulting me about your proposed Development Strategy Conference.

First of all let me say that I think the subject is highly suitable for the sort of Conference you propose, and it may be very topical next December as the U.N. General Assembly will probably just have debated the resolutions on the Second Development Decade.

I find your revised Terms of Reference preferable to the earlier draft, but I wonder whether there ought to be explicit reference to the problems of donor-recipient relationship.

As to membership of the Conference I feel that we must look for growth in aid programs to Japan, Germany, Canada and Scandinavia, so I hope representatives of some of those countries may be included as well as representatives of the LDCs.

I would, of course, like to attend this Conference, and I gladly accept in principle. But I must warn you that mid-December is often a very busy time at the Bank, and I might be prevented from leaving Washington. If I were to be detained, I would hope you might accept as my substitute William Clark, who has been involved in these matters, as you know, for many years and is currently working closely with me.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. H. V. Hodson
Provost
The Ditchley Foundation
Ditchley Park
Enstone
Oxon, England

WDClark:mss

489/1/66

MAY 6 1970

Ambassador Edwin M. Martin
Chairman
OECD
2 rue Andre-Pascal
Paris XVI, France.

Dear Ed:

Thank you very much for your most thoughtful and thought provoking letter of April 22. I can only say that I agree with almost every word of it.

In particular I agree with your two ideas for future 'Tidewater' conferences i.e. The Aid Relationship and Employment. I would suggest however that they could not both be dealt with in a short conference and might be better separated.

Since you have papers on Employment coming up in the Fall it would seem appropriate to discuss the issue at a meeting next Spring. I agree with you that this is an issue that cuts across nearly everything; in fact I feel that providing employment for the exploding work force of the LDC.s is likely to be the dominant factor in our development programs for the 70's (as providing food once seemed likely to be). Furthermore, as you know, I believe that it will prove an insoluble problem if we do not find ways of moderating the population explosion. Would it be worth while having the heads of ILO and UNCTAD to this meeting, as representatives of the U.N. agencies most concerned?

The aid relationship, or as you say the donor-recipient relationship, however, remains another critical problem, that is giving me more and more concern. I would very much like to see the ideas you are going to present to the Harry Truman Peace Foundation Conference, and I will share privately with you later in the year some ideas that I am considering on the same topic for possible inclusion in my Annual Meeting speech. I would much appreciate your comments on these.

As I see it at present the problem is how to make the "Development Partnership" credible. I.G. Patel's thesis (in the paper you mention) is roughly that the donor's role should be simply to hand over the resources, leaving the recipient to allocate them and to evaluate the results. The difficulty about this approach is, I believe, that it would have so little appeal to the donors that the sources of finance would dry up.

Secondly I believe that in most LDC.s there is real value in the advice given by the donors, if only because it provides pressure from the economic viewpoint to counter-balance the political pressures which are brought to bear on all Governments. (For example, as you well know, the Bank has often provided pressure to reduce inflation while all the domestic political pressures are in the opposite direction).

Such economic pressures are almost never popular with the Government as a whole (though they are often welcomed by the Finance Minister), and the question arises how the donors can maintain their position without becoming divided off from the recipients and denounced as neo-colonialist.

These complaints of interference are increasingly heard from the "recipient" majority at the U.N., so I expect that the issue will be raised in the DD II resolutions this Fall. I agree with your view that we should look at these resolutions and if any matter of sufficient urgency arises it might take precedence over "Employment" as a subject for the next 'Tidewater' meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

WDC:ark:sf

489/1/65

APR 30 1970

Dear Mr. Mars:

I was very much interested in your letter outlining plans for the creation of an Institute for Tax Administration at USC, and I fully appreciate the importance of efficient systems of tax administration as a factor in the development process.

We would certainly follow the work of the Institute, if and when it is established, with keen interest. I could not, however, be encouraging about the possibility of financial support from the Bank since our funds are almost entirely earmarked for project lending.

Please accept my best wishes for success in establishing the Institute.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David Mars
Director
University of Southern California
School of Public Administration
University Park
Los Angeles
California 90007

DCF/jaw

489/1/64

April 30, 1970

Dear Brute:

I would be glad to see Mr. Cary, but since I will be away during most of May, I would prefer to put it off until the first week in June.

Would Wednesday, June 3, at 5:00 p.m. be convenient?

With kindest regards to the Krulaks,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Lieut. General V.H. Krulak
USMC(Ret.)
President
Copley News Service
Charter Oil Building
P.O. Box 190
San Diego, California 92112

DCF:jsw:pay

489/1/63

APR 29 1970

Dear Mr. Halpern:

Many thanks to you and Congressman Reuss, as well as to Senators Hartke and Hatfield, for your letter of April 14 describing your initiative on behalf of the Peace Act Advisory Council.

Much as I support what you are doing, I feel it would be inappropriate for me, as an international civil servant, to become a Council member. However, I am honored that you have thought of me in this connection, and I do hope you will understand the reasons which lead me to decline.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
Seymour Halpern
House of Representatives
Washington, D.C. 20515

DCF/jaw

489/1/62

April 24, 1970

Dear Miss Jacobson:

Much as I would like to participate in the dinner of the American Freedom from Hunger Foundation on May 5, I have conflicting obligations for that evening which will prevent me from being with you.

I do appreciate your kind comments, and extend my best wishes for a successful dinner.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Miss Dorothy H. Jacobson
American Freedom from Hunger
Foundation, Inc.
1717 H Street, N.W.
Washington, D.C. 20006

DCF/jsw

489/1/61

April 24, 1970

Dear Senator Medici:

Shortly after I wrote you on April 21 we received the very interesting copies of the World Atlas of Agriculture. This is indeed a worthwhile project, and I wish you every success in it.

Unfortunately, however, we are unable to offer financial support for the reasons in which I suggested in my earlier letter.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Senator Prof. G. Medici
Senato Della Repubblica
Rome
Italy

DCF/jsw

489/1/60

APR 23 1970

Dear Mr. O'Brien:

Thank you so much for the gracious invitation to attend the Council's 42nd Washington Consultation. Unfortunately, I shall be out of the country during that period and must, therefore, regretfully decline. It was kind of you and Dr. Loos to remember me. Best wishes for a stimulating meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. William V. O'Brien
Washington Consultant, CRIA
Institute of World Polity
Georgetown University
Washington, D.C.

TAB:apz

489/1/ 59

APR 21 1970

Dear Mr. Hagner:

Please forgive a very tardy reply to your letter of March 27. I have, in fact, been out of the country.

I was glad to have the literature on Zero Population Growth. It is an interesting approach, and I gather the movement is making great strides on college campuses.

Best of luck,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Thomas R. Hagner Jr.
Washington Area Co-ordinator
Zero Population Growth
1410 Kanawha Street
#201 Hyattsville, Md. 20783

DCF:cc

489/1/ 58

APR 21 1970

Dear Mr. Dent:

Not knowing you, it is difficult to respond intelligently to your questions, but as a generalisation I would say that the more education you can obtain in your chosen speciality the better off you will be, whether in business or any other field.

If business is your ultimate goal, you might well consider supplementing your area studies with courses in economics and business administration.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Joe Dent
1211 Wilson Drive
Norman, Oklahoma 73069

DCF cc

489/1/57

APR 21 1970

Dear Senator Medici:

I am grateful to you for writing me about your World Atlas of Agriculture project, and for the set of maps you are sending, which I will examine with interest upon their arrival.

Quite frankly, I think it doubtful that we would be able to support your work in any meaningful way, since our resources are virtually all earmarked for loans and technical assistance projects of a very specific nature. I would want, however, to defer any final judgment on this matter until we had had an opportunity to examine the material you are sending.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Senator Prof. G. Medici
Senato Della Repubblica
Rome
Italy

DCF:cc

489/1/56

APR 21 1970

Dear Mr. Swain:

I fear there is no real possibility that I could accept an invitation to speak at the Sixth World Highway Conference of the International Road Federation next October, as I expect to be traveling outside North America at that time.

Many thanks for thinking of me.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Robert O. Swain
President
International Road Federation
1023 Washington Building
Washington D.C. 20005

DCF cc

489/1/55

APR 20 1970

Dear Mr. Smith:

Many thanks for your invitation to meet with the International Fellows of Columbia University. I would enjoy doing so, but for the fact that I have conflicting commitments during the period you will be in Washington.

With best wishes,

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Mr. David S. Smith
Director, International Fellows Program
Columbia University
Box 18, Law School Building
435 West 116th Street
New York, N.Y. 10027

DCF:cc

489/1/54

APR 20 1970

Dear Mr. Keith:

Many thanks for sending me the resolution adopted by the National Housing Conference in support of international programs for housing.

As you know, the World Bank is not active in the housing field at the present time, but more and more of our lending will be directed to projects which are related in one way or other to the improvement of the human environment. It is good to know of your interest and support in this very important area.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Nathaniel S. Keith
President
National Housing Conference Inc.
1250 Connecticut Avenue N.W.
Washington D.C. 20036

DCF:cc

489/1/53

APR 16 1970

Dear Mr. Hodson:

I was very sorry that I had to leave so hurriedly and a little early on Sunday. I had enjoyed my stay at Ditchley very much indeed and would have liked to have stayed on longer for the rest of the meeting.

I am most grateful to you for providing so splendid a setting for this conference, and also for that fascinating drive around the Cotswolds on Friday morning.

With my very best thanks to your wife and yourself for your hospitality,

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. H.V. Hodson
Provost, Ditchley Park
Enstone, Oxford
England

WC:ij cc

689/1/52

APR 16 1970

Dear Dr. Eppler:

I very much enjoyed the conversations we had at Ditchley last weekend, and I was very sorry that I had to leave earlier than the rest of you. I hope we may renew our conversations in the future.

As soon as I got back here, I looked at my diary for June, and I am sorry to say there is a conflict of dates for June 18. The problem is that during those two middle weeks of June we have more than 16 loans and credits coming before the Board, and our usual Tuesday meeting is almost certain to be extended to Thursday morning. I have always made it a rule to try to avoid missing Board meetings at which important projects are being considered by our Executive Directors, and so I will have to fly to Germany that evening rather than the previous day.

I am very sorry to let you down on that matter, as I would have liked to have attended the meeting in Bonn.

With best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Dr. Erhard Eppler
Minister for Economic Cooperation
Bonn
Federal Republic of Germany

WC:lj:cc

489/1/51

APR 14 1970

Dear Mr. Moore:

Your letter of April 2 was awaiting me when I returned from a brief trip abroad. It is quite true that I do get to Paris now and again, and I would enjoy talking to the American Club on one of my future visits. Unfortunately, however, the pressures of my schedule have forced me to adopt a policy of restricting my speaking to official occasions, so that at the present time I do not feel able to accept.

Thank you for writing and best wishes,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Richard H. Moore
The American Club of Paris
49 Rue Pierre Charron
Paris, France

DCF:cc

489/7/50

APR 3 1970

Dear Major Head:

Much as I would like to accommodate you, in my present position as an international civil servant it would be inappropriate for me to comment on the background of decisions taken while I was Secretary of Defense.

I hope you will understand my position.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Major Richard G. Head
3961 Cherry Valley Road
Marietta
New York 13110

DCF;cc

489/1/49

APR 3 1970

Dear Bill:

I was very much interested in the plans for the First National Congress on Optimum Population and Environment. Since I expect to be involved in overseas travel in early June, I will not be able to attend personally, but I will look into the matter of possible representation by one or more members of the Bank staff, and will be in touch with you again in the near future.

All good wishes,

Sincerely,

RS/ Bob.

Robert S. McNamara

The Honorable Willard Wirtz
Chairman of the Board
First National Congress on Optimum
Population and Environment
65 E. Huron Street
Chicago, Ill. 60611

DCF:cc

cc: Mr. E.K. Hawkins (with incoming material)

489/1/28

APR 3 1970

Dear Mr. Patman:

We have sent off a selection of material on
the World Bank to your constituent, Mr. Wright.
I hope it will be helpful to him.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Wright Patman
House of Representatives
Washington D.C. 20515

DCF:cc

489/1/47

APR 2 1970

Dear Mr. White:

Many thanks for your letter.

I have autographed your copy of my book,
and am returning it along with my best wishes
for your future success.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Robert White
Tulane University
P.O. Box 497
31 McAlister Drive
New Orleans, Louisiana 70118

DCF:cc

489/1/46

APR 1 1970

Dear Dr. Fisher:

It was thoughtful of you to send me your recent papers. I read them with interest.

I too enjoyed our talk, and am glad that your discussions with people at the Bank are proceeding well.

Kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Joseph L. Fisher
Resources for the Future Inc.
1755 Massachusetts Avenue, N.W.
Washington D.C. 20036

DCF:cc

488/1/45

April 1, 1970

Dear Alastair:

Tempting as your invitation is, and much as I would like to accept it, I must say in all candor that I see little chance of my being able to come to the IDC during 1970. My schedule is already far more full than I would like; and September and October will be entirely occupied first in getting ready for our Annual Meeting in Copenhagen, and subsequently in becoming disentangled from it.

I do appreciate your thinking of me.

Kindest regards,

Sincerely,

15/ Bob

Robert S. McNamara

Mr. Alastair Buchan
Commandant
Imperial Defence College
Seaford House
37 Belgrave Square
London S.W. 1, England

DCF:cc:pay

488/1/44

APR 1 1970

Dear Professor Reynolds:

Thank you for your letter, forwarded to me by Bob Leggett. Your description of Hammarskjold House is very persuasive, and I am sure I would enjoy meeting with its members, with or without jackets and ties.

Regretfully, however, I have no present plans to visit northern California, at least for the remainder of 1970.

Thank you for thinking of me, and best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Professor Donald M. Reynolds
Hammerskjold House
University of California
Davis, California 95616

489/1/43

APR 1 1970

Dear Bob:

Thank you for passing on to me Professor Reynolds' invitation to speak at Hammarshjold House at Davis.

I would like to accept but at the present time I have no travel plans involving northern California. I am writing Professor Reynolds separately to thank him, and to say that I am not now able to accept his invitation.

Kindest regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Hon. Robert Leggett
Congress of the United States
House of Representatives
Cannon House Office Building
Washington D.C. 20515

DCF:cc