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Sub-Fonds: Records of President Robert S. McNamara

Fonds: Records of the Office of the President

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THE WORLD BANK
Washington, D.C.

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The World Bank
1818 H Street NW
Washington DC 20433
Telephone: 202-473-1000
Internet: www.worldbank.org

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McNamara Papers

1977 (Mash)

The World Bank Group
Archives



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A1995-252 Other #: 4

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President's papers - Robert S. McNamara Chronological files - (outgoing) - Chrons 58

DECLASSIFIED
WBG ARCHIVES

493/B/145
xx

TO BE SENT ONLY ON MARCH 29, 1977

HIS EXCELLENCY
ABDUL RAHMAN SALIM AL-ATEEQY
MINISTER OF FINANCE
KUWAIT
KUWAIT

31
MARCH 29, 1977
5754
TELEX

EYE AM PLEASED TO INFORM YOU THAT THE INTERNATIONAL DEVELOPMENT ASSOCIATION'S
(IDA) EXECUTIVE DIRECTORS HAVE ^{ON} TODAY, MARCH 29, 1977 APPROVED THEIR REPORT TO
THE BOARD OF GOVERNORS OF IDA AND ADOPTED A RESOLUTION ON ADDITIONS TO IDA'S
RESOURCES (FIFTH REPLENISHMENT) AMOUNTING TO THE EQUIVALENT OF MORE THAN
U.S. \$7.6 BILLION BY BOTH THE TRADITIONAL DONORS AND THE NEW CONTRIBUTORS
STOP EYE WOULD LIKE TO TAKE THIS OPPORTUNITY TO EXPRESS PERSONALLY AND ON
BEHALF OF THE POOREST MEMBER COUNTRIES THANKS AND APPRECIATION FOR YOUR
PERSONAL EFFORTS AND YOUR GOVERNMENT'S LEADING ROLE IN THIS MOST WORTHY
INTERNATIONAL ENDEAVOUR OF FIGHTING POVERTY AND HELPING THE POOR HELP
THEMSELVES OUT OF MISERY BY INCREASING THEIR PRODUCTIVE CAPACITY STOP
WARM REGARDS

(Signed) Robert S. McNamara

ROBERT S. MCNAMARA

SELFishawy/rh

Robert S. McNamara

Saad S. El Fishawy

President

Cleared with and cc: Mr. Cargill
cc: Messrs. Diamond/Vibert
Nurick

693/3/143

x

TO BE SENT ONLY ON MARCH 29, 1977

HIS HIGHNESS
SHEIKH JABER AL-AHMAD
CROWN PRINCE AND PRIME MINISTER
KUWAIT
KUWAIT

31
XX
MARCH 29, 1977
5754
TELEX

EYE AM PLEASED TO INFORM YOU THAT THE INTERNATIONAL DEVELOPMENT ASSOCIATION'S
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AND HELPING THE POOR HELP THEMSELVES OUT OF MISERY BY INCREASING THEIR
PRODUCTIVE CAPACITY STOP

WARM REGARDS

(Signed) Robert S. McNamara

ROBERT S. MCNAMARA
PRESIDENT, INTBAFRAD

SElFishawy/rh

Saad S. El Fishawy

Robert S. McNamara
President

Cleared with and cc: Mr. Cargill
cc: Messrs. Diamond/Vibert
Nurick

493/3/142
x

TO BE SENT ONLY ON MARCH 29, 1977

HIS EXCELLENCY
MOHAMMAD HABROUSH AL-SWEIDI
MINISTER OF STATE FOR FINANCIAL AND
INDUSTRIAL AFFAIRS
ABU DHABI
UNITED ARAB EMIRATES

31
MARCH 29, 1977
5754
TELEX

EYE AM PLEASED TO INFORM YOU THAT THE INTERNATIONAL DEVELOPMENT ASSOCIATION'S
(IDA) EXECUTIVE DIRECTORS HAVE ^{ON} TODAY, MARCH 29, 1977 APPROVED THEIR REPORT
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TO EXPRESS THANKS AND APPRECIATION FOR YOUR PERSONAL EFFORTS AND YOUR
GOVERNMENT'S COOPERATION IN THIS MOST WORTHY INTERNATIONAL ENDEAVOUR OF
FIGHTING POVERTY AND HELPING THE POOR HELP THEMSELVES OUT OF MISERY BY
INCREASING THEIR PRODUCTIVE CAPACITY STOP UAE'S CONTRIBUTION AS A NEW DONOR
EXEMPLIFIES ITS AWARENESS OF THE GREAT IMPORTANCE OF THE INTERNATIONAL
COMMUNITY COOPERATION IN THE FIELD OF ECONOMIC DEVELOPMENT AID AND THE
UAE'S CONCERN OF THE PLIGHT OF THE POOR COUNTRIES STOP

WARM REGARDS

(Signed) Robert S. McNamara
ROBERT S. MCNAMARA
PRESIDENT, INTBAFRAD

SELFishawy/rh
Saad S. El Fishawy

Robert S. McNamara
President

Cleared with and cc: Mr. Cargill
cc: Messrs. Diamond/Vibert
Nurick

493/3/141
x

TO BE SENT ONLY ON MARCH 29, 1977

HIS EXCELLENCY
SHEIKH AHMAD KHALIFA AL-SWEIDI
MINISTER OF FOREIGN AFFAIRS
THE PALACE OF THE RULER
ABU DHABI
UNITED ARAB EMIRATES

31
MARCH 29, 1977
5754
TELEX

EYE AM PLEASED TO INFORM YOU THAT THE INTERNATIONAL DEVELOPMENT ASSOCIATION'S
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UAE'S CONCERN OF THE PLIGHT OF THE POOR COUNTRIES STOP

WARM REGARDS

(Signed) Robert S. McNamara
ROBERT S. MCNAMARA
PRESIDENT, INTRAFRAD

SELFishawy/rh

Robert S. McNamara

Saad S. El Fishawy

President

Cleared with and cc: Mr. Cargill
cc: Messrs. Diamond/Vibert
Nurick

493/3/140

March 31, 1977

MEMORANDUM FOR MR. DAMRY

Attached is the statement of net worth and the tax returns which I referred to during the Board meeting this morning.

Please hold these on file and make them available to Board members for inspection upon request.

Robert S. McNamara

RMcN:bmm

493/3/138

March 31, 1977

MEMORANDUM FOR MR. BENJENK

Mr. Popovic last night asked whether the Bank could finance a project providing for the expansion of the International Agricultural Fair referred to in paragraph 3 of the attached memorandum.

Please prepare for me a proposed reply to Popovic's request.

Robert S. McNamara

RMcN:mss

493/2/137

March 31, 1977

MEMORANDUM FOR MR. MERRIAM

Attached is a memorandum from Mr. Popovic in the first paragraph of which he asks that I contribute an article to the annual publication of the "International Agricultural Fair", a copy of which is attached.

Unless you think otherwise, I believe we should accede to his request. Will you therefore prepare an appropriate draft, after consultation with him, and submit it to me before April 12.

Robert S. McNamara

cc: Mr. Wm. Clark

RMcN:mss

493/3/136

March 30, 1977

Dear Mr. Young:

Many thanks for your letter of March 17, 1977. I was very happy that we were able to get together over lunch for a discussion of current problems.

I have had the Secretary of our Board look into the possibility of inviting you to observe a Board meeting, as suggested in your letter. For reasons you will appreciate, our Board-Procedure Rules have been drafted by the Directors with the object of maintaining the confidentiality of Board discussions. I am advised that the rules provide strictly for the attendance only of staff as the President may designate for the occasion. Even a country which is a member but has not elected or appointed a Director is entitled to send a representative only when the Board is to consider a matter of direct concern to that country other than proposals for loans. By the same token, the Board would use its prerogative to invite persons to attend only when their presence is deemed necessary for the discussion of the matter in hand.

The Secretary tells me that in the 30-year history of the Bank, the Directors have never made an exception to these rules of confidentiality, which are designed to ensure free and frank discussion within the Board. In the circumstances, I hope you will understand my inability to arrange for you to attend and observe a Board meeting. However, I look forward greatly to meeting you elsewhere.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

The Honorable
C. W. Bill Young
House of Representatives
Washington, D. C. 20515

PDamry^vRSMcNamara:bmm

cc: Mr. Merriam

493/3/135

Class of Service: **TELEX**

Date: **MARCH 30, 1977**

Telex No.:

Originators Ext: **6673**

12

10

0 START
HERE

1 TO

RICHIE RYAN, MINISTER OF FINANCE,

CITY/
COUNTRY

DUBLIN, IRELAND

MESSAGE
NO.:

I AM VERY GRATEFUL FOR YOUR TELEX DATED MARCH 29 INCREASING IRELAND'S CONTRIBUTION TO THE FIFTH REPLENISHMENT FROM IRISH POUNDS 5 MILLION TO IRISH POUNDS 5,819,705. THE EXECUTIVE DIRECTORS HAD APPROVED THE REPORT ON THE FIFTH REPLENISHMENT JUST PRIOR TO OUR RECEIVING YOUR CABLE COLON THEREFORE, I PROPOSE TREATING IRELAND'S ADDITIONAL CONTRIBUTION OF IRISH POUNDS 819,705 AS A CONTRIBUTION TOWARDS DISTRIBUTING THE AMOUNT OF 51.7 MILLION DOLLARS WHICH IS PRESENTLY UNALLOCATED. WE WILL BE IN FURTHER TOUCH WITH YOUR DEPUTY ABOUT THIS. THANK YOU AGAIN FOR THE VERY GREAT PERSONAL EFFORT WHICH YOU HAVE MADE FOR THE FIFTH REPLENISHMENT DESPITE IRELAND'S ECONOMIC DIFFICULTIES. WITH BEST WISHES. ROBERT S. MCNAMARA

21 END
OF
22 TEXT

NOT TO BE TRANSMITTED

SUBJECT:

DRAFTED BY:

Frank Vibert

CLEARANCES AND COPY DISTRIBUTION:

AUTHORIZED BY (Name and Signature):

**Cleared with and cc: Mr. Cargill
cc: Messrs. Diamond/Vibert
Mr. Nurick**

Robert S. McNamara

DEPARTMENT:

President

SECTION BELOW FOR USE OF CABLE SECTION

CHECKED FOR DISPATCH

493/3/133

March 28, 1977

His Excellency
Dr. Houshang Ansary
Minister of Economic Affairs and Finance
Avenue Nasser Khosrow
Tehran, Iran

Dear Dr. Ansary:

I am writing to convey to you my personal thanks for the cordial, pleasant and constructive discussions that you had with Mr. Paijmans and his colleagues in Tehran on February 5. I was also very pleased to learn that the detailed discussions that our mission had with your colleagues and other officials of your Government provided for frank and fruitful exchanges of views between our two sides, and that they have greatly helped to clarify our respective situations and promise to pave the way for the renewed spirit of cooperation that we both feel should, at all times, characterize our relationship. We very much value your country's membership in the World Bank, and I would like you to rest assured that we in the Bank shall do all we can to be of use to Iran.

Our staff is now working on a broad analysis of Iran's economic position based on information received in February. On the basis of the understanding reached during the mission, we are arranging for a brief visit by a Bank economist in the next few weeks to review with your officials a first draft of that analysis. This should then provide a clearer view as to Iran's requirements and attendant policies and, thus, indicate the direction that cooperation with the Bank could take.

As Mr. Paijmans explained to you, we will then set ourselves the task, in the light of our current financial constraints and the decisions of the Executive Directors arising out of this, and in the light of the clarified needs and economic position of Iran, of exploring with you a workable financial relationship. I have taken note of the various points raised during the Working Group discussions, and I very much hope we shall be able to surmount the difficulties which might impede progress towards a substantive relationship satisfactory to both sides.

I also appreciate very much the sentiments that you expressed on the larger questions of the role and potential in the World Bank of countries such as Iran, which could be regarded as in the process of moving away from Part II to Part I status. This is a most important matter which deserves more thought, and one which I would be very interested in pursuing with you further.

His Excellency
Dr. Houshang Ansary

- 2 -

March 28, 1977

I am sure that the Bank can make a useful contribution in the context of the problems faced by Iran at this stage of its development in such areas as development planning, efficient resource mobilization, and structural reforms in various sectors of the economy. I was also pleased to learn of some of the recent economic and social policy initiatives of the Government, such as those aimed at reducing regional and personal income disparities and improving educational opportunities and nutritional standards. A comprehensive economic mission by the Bank could serve to highlight the details of these and other policy measures in an economic report distributed to our Executive Directors.

In order to move concurrently on all areas of interest, I understand that you indicated your agreement in principle to an economic mission which would include sector specialists to visit Tehran in the fall of 1977 for a detailed review of the economy and the draft Plan, with a view also to identifying possible areas that may be suitable for Bank activities, the basis for which we hope can be agreed upon before or at that time.

In order to enable us to discuss further the matter of workable financial arrangements and the overall place of countries such as Iran in the World Bank, I hope that it will be possible for us to meet at a mutually convenient time in Europe or elsewhere.

I look forward to hearing from you soon.

With kind regards.

Sincerely,

Robert S. McNamara

Cleared with and cc: Messrs. Knapp, Benjenk, Paijmans

SE1Serafy/MSAiyer/MJWPaijmans/MPBenjenk/JBKnapp:pl
March 21, 1977

✓ cc: For Mr. McNamara's Office (2)

493/3/132

MAR 28 1977

Dear Mr. Echeverria:

I thank you for your letter of March 7, 1977 and for its reference to the purposes of the Center for Economic and Social Studies of the Third World over which you preside.

I am also grateful for your invitation to visit the Center and will be pleased to keep it in mind, should my travel schedule allow. As you do, I remember with pleasure our conversation at Blair House, on the occasion of your presidential visit to Washington, some years ago.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Luis Echeverria
Chairman of the Board of Directors
Centro de Estudios Economicos
y Sociales del Tercer Munco, A.C.
Corl. Porfirio Diaz 50
San Jeronimo Lidice
Mexico 20, D.F.

cc: Mr. McNamara's Office (2)
Mr. Chenery
Mr. William Clark
Mr. Quijano
Mr. R. Church, UNDP

LPChatenay:mmh
March 25, 1977

493/3/131

MAR 28 1977

His Excellency
Anwar Sadat
President of the Arab
Republic of Egypt
Cairo
Arab Republic of Egypt

Dear President Sadat:

I was very happy to meet with your Deputy Prime Minister, Dr. Kaissouni, on March 7 to hear first hand about recent developments in Egypt and the strenuous efforts your Government is making to tackle Egypt's economic problems. I have been following these developments closely and was very impressed by your recent statements on the need to continue the "open-door" economic policy, together with a need for the most rational use of productive resources. I was particularly encouraged by the preliminary agreement between the Government and the International Monetary Fund on a Letter of Intent. This, when taken with the recent measures of your Government and the documents on your Government's policies and medium-term planning with which you have provided us, forms a basis for the first meeting of the Consultative Group for Egypt on May 11 and 12 in Paris.

As you may know, this meeting will be chaired by Mr. Munir F. Benjenk, Regional Vice President for the Europe, Middle East and North Africa Region of the Bank, who has already visited most of the countries which will be participating at the meeting. He will be arriving in Egypt on April 13 for further discussions with your Government on a number of points of key importance to the arrangement of additional external assistance for Egypt to help it surmount its current economic problems. I should be most grateful if it would be possible for you to see Mr. Benjenk so as to enable him to present to you during his visit some points relating to the way Egypt will use the larger flows of assistance we are attempting to muster.

His Excellency Anwar Sadat - 2 -

I shall regret having been out of the country during your visit to the United States and thus miss the opportunity of calling upon you at Blair House. I very much hope to have the opportunity of meeting you again before too long. My best wishes are with you in your difficult endeavors in the months ahead.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. McNamara's Office (2)

Whumphrey/MPaijmsns/MBenjenk/mojw

March 23, 1977

493/3/129

MAR 22 1977

Dear Mr. Mili:

Thank you for your letter of March 7, with its invitation to me to deliver the key-note address at the World Telecommunication Forum in 1979 and for World Bank co-sponsorship of the Investment and Economic Sessions of the Forum.

I appreciate the invitations, and regret that I must decline. The week-long Annual Meetings of the World Bank, the International Development Association and the International Finance Corporation are customarily held at the end of September. While the precise dates for the 1979 Annual Meetings have not yet been set, it is probable that they will coincide or overlap with those of the Forum. In any case, I could not undertake a speaking engagement away from the Bank at that time of year. As for co-sponsorship of the Forum, while you have kindly made plain that this would not imply any financial commitment, I must explain that it is Bank policy not to sponsor conferences in which the Bank will not be taking an active preparatory and contributory role.

Let me assure you, however, that the Bank will be pleased to be as helpful as it can in other ways. Bank staff have already met with your representative, Mr. W. Wolter, and took the occasion to explain the Bank's position and to offer to make available pertinent data and materials; the possibility of preparing a paper was discussed. Our staffs will keep in touch, and you can count on such cooperation as we can feasibly provide.

I look forward to seeing you at the ACC meeting next month.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. M. Mili
Secretary-General
International Telecommunication
Union
1211 Geneva 20
Switzerland

SEBoskey/rob

cc: Mr. Clark
Mr. Grenfell/Mr. Burney
Mr. Vasudevan

March 21, 1977

493/3/128

MAR 22 1977

Dear Robert,


It is good to hear from you again after all these years.

You may rest assured that we are following closely the questions that have arisen on procurement of telecommunications equipment, under our Loan 981-IVC, which you were kind enough to draw to my attention. We presently have a mission in the field to discuss these matters. My colleagues are keeping in close touch with Hal Reynolds, the US Alternate Executive Director in the Bank on this, and with Monty Stearns, the US Ambassador in the Ivory Coast.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Mr. Robert J. Nordstrom
Porter, Stanley, Flatt & Arthur
37 West Broad Street
Columbus, Ohio 43215

cc: Mr. McNamara's office (2) 
Mr. Chauffournier

JChaffey:lmc

493/3/127

MAR 22 1977

His Excellency
Rauf R. Denktash
President of the Turkish
Federated State of Cyprus
Lefkosa, Mersin 10
Turkey

Excellency:

I thank you for your letter of February 22 regarding the Bank's future activities in Cyprus. We appreciate your request that the Bank should attempt to ensure that both Cypriot communities benefit from future Bank loans to Cyprus.

As indicated in my letter of January 20, the Bank staff has indeed attempted to develop projects or portions of projects which would be of benefit to both communities. The realization of such attempts, however, would require that arrangements be concluded whereby the Bank, in accordance with its Articles of Agreement, could provide financial assistance through, or with the guarantee of, the Government which represents Cyprus as a member of the Bank. We have on several occasions, including my most recent letter to you, suggested that you give consideration to developing such arrangements. Once these were realized, the Bank would then be in a position to extend financing to priority projects of direct and equitable benefit to both communities.

We were particularly hopeful that arrangements to complete the Nicosia Sewerage Project, which were discussed by Bank staff with you and your colleagues in 1974 and 1975, could serve as a basis for benefiting both communities. As you recall, however, these arrangements, which were agreed to by the Nicosia Sewerage Board and the then Government of Cyprus, did not bear fruit. More recently, in separate discussions with Mr. Celik in Washington and Mr. Atakol in Nicosia, Bank representatives again raised the possibility of financing priority projects of an interdependent nature, beginning with a reconsideration of the arrangements proposed in 1975 to complete the Nicosia Sewerage Project.

We realize, of course, the difficulties of concluding arrangements of such delicate nature at this time, but we are hopeful that in the present context, the Bank's recent discussions with your colleagues might produce a mutually positive result. We would then be prepared to respond as quickly as possible to an appropriate request, reflecting agreement between the Turkish Cypriot and Greek Cypriot authorities, for Bank

His Excellency
Rauf R. Denkash

-2-

assistance benefiting both communities, for example to complete the Nicosia Sewerage Project, or to identify and prepare new projects. I sincerely hope that it may prove possible for such a request to be forthcoming in the near future.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. Looijen

Cleared with and cc: Messrs. Benjenk, Bart, Palmer, Sella

cc: Messrs. Davar (4/4), Knox,

cc: Mr. McNamara's office (2)

JKIngram:eg

493/3/126

March 21, 1977

Sir:

I enclose copy of a letter dated March 16, 1977, from His Excellency Hugo B. Margain, Ambassador of Mexico to the United States, requesting that you extend to Mr. Eduardo Pesqueira-Olea, an Executive Director in the International Bank for Reconstruction and Development, the privileges and immunities accorded to officials of Specialized Agencies referred to in paragraph 4 of Section 15 of Article V of the Headquarters Agreement between the United Nations and the United States.

In the event that you decide to accede to this request, I wish to inform you that, as President of the Bank, I shall have no objection.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Enclosure

The Honorable
Evan S. Dohelle
Chief of Protocol
Department of State
Room 1232
2201 C Street, N.W.
Washington, D.C. 20520

cc: Mr. McNamara's Office

493/3/125

MAR 21 1977

Dear Mr. Saouma:

Thank you for your letter of March 11, concerning your intention to organize a training course on project preparation for government officials of the Near East region. We should, of course, be glad to give you the benefit of our experience, and would be entirely willing to provide information and materials.

The extent and nature of further assistance which you might wish to have would depend, among other things, on where and when the training course would be given, its content, and the language of instruction. I believe, therefore, that the most practical way to proceed would be, as you proposed, to have a FAO officer come to Washington to meet with the Bank's Economic Development Institute. The EDI, as you no doubt know, has offered a number of courses in the broad field of agriculture. May I suggest that the officer you designate communicate directly with Mr. Andrew M. Kamarck, the Director of the EDI, 1818 H Street, Room G-1014, Washington, D.C. 20433. His telephone number is Area Code 202-477-2203. I would further suggest that, if possible, the official designated be someone who is expected to be involved in the organization or teaching of the training course; this would help to assure the immediate practical utility of the experience we are able to make available.

With kind regards,

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Edouard Saouma
Director-General
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
00100 Rome, Italy

SEBoskey/rob

March 18, 1977

cc: and cleared w/Mr. Stevenson
cc: Mr. Kamarck

Mr. Yudelman

Mr. Kimmel (Washington Liaison)

TELEX
640 187

MARCH 21, 1977
3585

493/3/124

EUROPEAN CENTER FOR INTERNATIONAL COOPERATION
PARIS, FRANCE

OLIVIER GISCARD D'ESTAING EYE HAVE RECEIVED YOUR LETTER OF MARCH NINE
CONFIRMING YOUR CABLE OF THE SAME DATE INVITING ME TO PARTICIPATE IN
THE LUNCHEON DISCUSSION ON APRIL TWENTYTWO IN PARIS. EYE BELIEVE
YOU WILL BY NOW HAVE RECEIVED MY TELEXED REPLY OF MARCH TEN
EXPLAINING MY INABILITY TO JOIN YOU DUE TO PREVIOUS COMMITMENTS.
THANK YOU AGAIN FOR THINKING OF ME IN THIS CONNECTION ROBERT S.
MCNAMARA INTBAFRAD

JLMaddux:RSMcNamara:al
Robert S. McNamara
President

493/3/122

MAR 18 1977

Monsieur le Président,

Je tiens à vous adresser mes vifs remerciements pour l'aide que vous avez bien voulu apporter à l'Association Internationale de Développement à l'occasion de la Cinquième reconstitution de ses ressources.

J'ai le plaisir de vous faire savoir que la France, de même que d'autres donateurs, a décidé de participer à cette Cinquième reconstitution dans les mêmes proportions qu'à la Quatrième, et qu'un accord a été réalisé au cours de la réunion des délégués qui s'est tenue à Vienne cette semaine. Après de longues et difficiles négociations, je veux croire que le nouvel Accord, qui doit encore être ratifié par les organes législatifs des pays intéressés, sera accueilli favorablement et qu'il permettra à l'IDA de continuer à tenir son rôle de chef de file du mouvement d'assistance aux pays les plus démunis.

Vous renouvelant l'expression de ma profonde reconnaissance pour votre contribution au bon déroulement des négociations, je vous prie d'agréer, Monsieur le Président, les assurances de ma très haute considération.

[[Signé,amara

Robert S. McNamara

Son Excellence
Léopold Sédar Senghor
Président de la République
Dakar, République du Sénégal

cc: Mr. McNamara's Office (2)
Messrs. Goodman/Hattori
Messrs. Diamond/Vibert
Mr. El Fishawy

RJGoodman:J.G.:F.D./rh
March 16, 1977

493/3/121

HIS EXCELLENCY HIDEO BOM
MINISTER OF FINANCE
MINISTRY OF FINANCE

18
MARCH XX, 1977

5483

TOKYO, JAPAN

TELEX

EYE WISH TO THANK YOU MOST WARMLY FOR THE GENEROUS AND COOPERATIVE ATTITUDE TAKEN BY JAPAN TOWARDS THE FIFTH REPLENISHMENT OF THE RESOURCES OF THE INTERNATIONAL DEVELOPMENT ASSOCIATION, AGREEMENT ON WHICH WAS REACHED BY THE DEPUTIES AT THEIR RECENT MEETING IN VIENNA. AS YOU KNOW THERE IS STILL A SHORTFALL OF DOLLARS FIFTY TWO MILLION BETWEEN CONTRIBUTIONS OFFERED BY THE TRADITIONAL DONOR COUNTRIES AND THE TARGET OF DOLLARS SEVEN POINT TWO BILLION. EYE AM INFORMED THAT OTHER PART ONE COUNTRIES ARE TRYING BETWEEN THEM TO INCREASE CONTRIBUTIONS TO MAKE UP THIS SHORTFALL AND HAVE ASKED JAPAN TO JOIN IN THIS COOPERATIVE EFFORT. EYE AM MOST APPRECIATIVE OF THE GENEROUS JAPANESE OFFER AT VIENNA FOR EYE AM AWARE OF THE PROBLEMS OF THE PRESENT BURDEN SHARING FORMULA. HOWEVER, EYE SINCERELY HOPE THAT JAPAN COULD PARTICIPATE IN MAKING UP THE SHORTFALL, FOR THAT WOULD BE MOST HELPFUL FOR THE TIMELY CONCLUSION OF AN ADEQUATE REPLENISHMENT OF IDA. EYE AM SENDING THE FOLLOWING MESSAGE TO HIS EXCELLENCY THE PRIME MINISTER WHO HAS KINDLY AGREED TO SEE ME DURING HIS COMING VISIT TO WASHINGTON. EYE HOPE YOU COULD SUPPORT MY APPEAL TO HIM. QUOTE EYE AM INFORMED THAT OTHER PART ONE MEMBERS OF INTERNATIONAL DEVELOPMENT ASSOCIATION ARE TRYING BETWEEN THEM TO INCREASE CONTRIBUTIONS

cc: Mr. Matsunaga

HIS EXCELLENCY HIDEO BOH
MINISTER OF FINANCE
MINISTRY OF FINANCE

MARCH 17, 1977

5483

TOKYO, JAPAN

TELEX

PAGE TWO

TO MAKE GOOD SHORTFALL FROM TARGET OF DOLLARS SEVEN POINT TWO BILLION
AND HAVE ASKED JAPAN TO JOIN IN THIS COOPERATIVE EFFORT. EYE HAVE MUCH
APPRECIATED COOPERATION OF JAPAN IN FIFTH REPLENISHMENT WHICH HAS BEEN
CHARACTERIZED BY GENEROUS ATTITUDE ALWAYS DISPLAYED BY YOUR COUNTRY.
EYE WOULD NOT HAVE TROUBLED YOU WITH THIS MATTER IF IT HAD NOT BEEN
RAISED BY OTHER COUNTRIES. HOWEVER, EYE DO BELIEVE IT WOULD BE VERY
HELPFUL IF JAPAN WERE TO RESPOND POSITIVELY TO INITIATIVES TAKEN IN
VIENNA ESPECIALLY AS AMOUNTS INVOLVED ARE MARGINAL. WE HERE ARE ALL
LOOKING FORWARD TO YOUR VISIT NEXT WEEK. WITH MY BEST WISHES,
ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD. UNQUOTE. WITH KIND REGARDS,
ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD

Raymond J. Goodman

Vice President Finance

Mhattori:gcl

TELEX
26838

MARCH 17, 1977
3585

403/3/120

INTBAFRAD

TOKYO, JAPAN

MCHANARA TELEXED FUKUDA TODAY AS FOLLOWS QUOTE EYE AM INFORMED THAT OTHER PART ONE MEMBERS OF INTERNATIONAL DEVELOPMENT ASSOCIATION ARE TRYING BETWEEN THEM TO INCREASE CONTRIBUTIONS TO MAKE GOOD SHORTFALL FROM TARGET OF DOLLARS SEVEN POINT TWO BILLION AND HAVE ASKED JAPAN TO JOIN IN THIS COOPERATIVE EFFORT. EYE HAVE MUCH APPRECIATED COOPERATION OF JAPAN IN FIFTH REPLENISHMENT WHICH HAS BEEN CHARACTERIZED BY GENEROUS ATTITUDE ALWAYS DISPLAYED BY YOUR COUNTRY. EYE WOULD NOT HAVE TROUBLED YOU WITH THIS MATTER IF IT HAD NOT BEEN RAISED BY OTHER COUNTRIES. HOWEVER EYE DO BELIEVE IT WOULD BE VERY HELPFUL IF JAPAN WERE TO RESPOND POSITIVELY TO INITIATIVES TAKEN IN VIENNA ESPECIALLY AS AMOUNTS INVOLVED ARE MARGINAL. WE HERE ARE ALL LOOKING FORWARD TO YOUR VISIT NEXT WEEK. WITH MY BEST WISHES UNQUOTE REGARDS BURMESTER

cc: Messrs. Cargill
Goodman
Nurick

Sven Burmester
Office of President

TELEX

MARCH 17, 1977
3585

493/3/119

TOKYO

JAPAN

TAKED FUKUDA PRIME MINISTER EYE AM INFORMED THAT OTHER PART ONE MEMBERS OF INTERNATIONAL DEVELOPMENT ASSOCIATION ARE TRYING BETWEEN THEM TO INCREASE CONTRIBUTIONS TO MAKE GOOD SHORTFALL FROM TARGET OF DOLLARS SEVEN POINT TWO BILLION AND HAVE ASKED JAPAN TO JOIN IN THIS COOPERATIVE EFFORT. EYE HAVE MUCH APPRECIATED COOPERATION OF JAPAN IN FIFTH REPLENISHMENT WHICH HAS BEEN CHARACTERIZED BY GENEROUS ATTITUDE ALWAYS DISPLAYED BY YOUR COUNTRY. EYE WOULD NOT HAVE TROUBLED YOU WITH THIS MATTER IF IT HAD NOT BEEN RAISED BY OTHER COUNTRIES. HOWEVER EYE DO BELIEVE IT WOULD BE VERY HELPFUL IF JAPAN WERE TO RESPOND POSITIVELY TO INITIATIVES TAKEN IN VIENNA ESPECIALLY AS AMOUNTS INVOLVED ARE MARGINAL. WE HERE ARE ALL LOOKING FORWARD TO YOUR VISIT NEXT WEEK. WITH MY BEST WISHES, ROBERT S. MCNAMARA, PRESIDENT, INTBAFRAD.

cc: Messrs. Cargill
Goodman
Nurick

IPMCargill:mlee

Robert S. McNamara
President

493/3/117

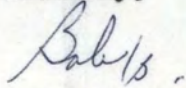
March 17, 1977

Dear Allan:

In your letter dated March 11, you asked if I would be willing to serve as a moderator for the morning session of the Bellagio meeting on June 9. I shall be happy to do so, with one qualification: although at present I am not planning to attend the meeting of the Board of Directors of the World Bank scheduled for that same day, the press of Bank business may force me to change my plans at the last minute. In that event, perhaps Dave Bell could take my place as "moderator".

With best wishes,

Sincerely,



Robert S. McNamara

Dr. Allan C. Barnes, M.D.
Vice President
The Rockefeller Foundation
1133 Avenue of the Americas
New York, N.Y. 10036

RMcN:bmm

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

693/3/196

- IBRD
- IDA
- IFC
- ICSID

TO: KANEC ISHIHARA
OECF
TOKYO
JAPAN

DATE: MARCH 16, 1977

ORIGINATOR'S EXT.: 5202

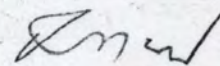
COUNTRY:

CLASS OF SERVICE: TELEX 28790-
COOPFUND

CABLE NO. & TEXT:


I HAVE LEARNED WITH GREAT PLEASURE OF YOUR APPOINTMENT, EFFECTIVE TODAY, AS PRESIDENT OF THE OVERSEAS ECONOMIC COOPERATION FUND. AS I AM SURE YOU KNOW, OECF AND THE WORLD BANK HAVE COLLABORATED CLOSELY DURING RECENT YEARS IN OUR COMMON EFFORTS TO ASSIST THE DEVELOPING COUNTRIES. I LOOK FORWARD TO CONTINUING AND STRENGTHENING OUR TIES WITH OECF UNDER YOUR LEADERSHIP AND EXTEND TO YOU MY CONGRATULATIONS AND WARM GOOD WISHES ON UNDERTAKING THIS IMPORTANT ASSIGNMENT.

SINCERELY,



ROBERT S. MCNAMARA

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name):  Raymond J. Goodman
DRAFTED BY:	DEPARTMENT: VP - Finance
CLEARANCES AND COPY DISTRIBUTION:	SIGNATURE (Of individual authorized to approve):
SECTION BELOW FOR USE OF CABLE SECTION	
cc: Mr. McNamara's office Mr. Knapp	Tokyo Office CHECKED FOR DISPATCH:

WORLD BANK / IFC
OUTGOING MESSAGE FORM
(TELEGRAM/CABLE/TELEX)

493/3/115

- IBRD
- IDA
- IFC
- ICSID

TO: SABURO OKITA
MORI BUILDING
TAMEIKE NO. 2, ANNEX 4 F 2-10-16
AKASAKA, MINATO-KU
COUNTRY: TOKYO, JAPAN 107

DATE: MARCH 16, 1977

ORIGINATOR'S EXT.: 5202

CLASS OF SERVICE: TELEX

CABLE NO. & TEXT:

ON THE OCCASION OF YOUR LEAVING OFFICE AS PRESIDENT OF OECF I SHOULD LIKE TO SAY HOW MUCH THE WORLD BANK AND I PERSONALLY HAVE VALUED THE INCREASINGLY CLOSE COOPERATION BETWEEN OUR INSTITUTIONS DURING RECENT YEARS. IT HAS BEEN A PARTICULAR PLEASURE FOR ME TO EXCHANGE IDEAS WITH YOU ON A NUMBER OF OCCASIONS AND I SINCERELY HOPE THAT SUCH OPPORTUNITIES WILL NOT BE LESS FREQUENT IN THE FUTURE. I UNDERSTAND THAT IT IS YOUR INTENTION TO REMAIN IN PUBLIC LIFE, A DECISION WHICH I HEARTILY SUPPORT IN THE INTEREST BOTH OF JAPAN AND THE INTERNATIONAL COMMUNITY. WITH ALL GOOD WISHES FOR THE FUTURE AND WITH WARM REGARDS,

SINCERELY

ROBERT S. MCNAMARA

NOT TO BE TRANSMITTED

REFERENCE:	AUTHORIZED BY (Name): Raymond J. Goodman
DRAFTED BY:	DEPARTMENT: VP - Finance
CLEARANCES AND COPY DISTRIBUTION: cc: Mr. McNamara's office Mr. Knapp Tokyo Office	SIGNATURE (Of individual authorized to approve):
	SECTION BELOW FOR USE OF CABLE SECTION CHECKED FOR DISPATCH:

C
O
P
Y

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

1818 H Street, N.W., Washington, D. C. 20433, U.S.A.

Area Code 202 • Telephone - EXecutive 3-6360 • Cable Address - INTBAFRAD

493/3/114

MAR 16 1977

Dear Mr. Dumitrescu:

I would like to thank you for your letter of March 10, 1977 and to use this opportunity to express again my deepest sympathies and those of all IBRD staff on the occasion of the tragic earthquake which struck Romania on March 4.

I was glad to have the opportunity to give my initial response to the request made in your letter, when I met with His Excellency Ambassador Nicolae and Mr. Diamandopol on Friday, March 11.

I understand that your Government is already engaged in the difficult process of assessing the exact extent of the damages, of establishing priorities in coping with the situation and of identifying the specific needs for restoring full production. A final response on whether the Bank would be able to make a loan for this purpose would of course have to await your Government's specific proposals on what your new priorities for Bank lending would be and on the types of goods for which you would wish to use a Bank loan. I have therefore suggested that we keep in touch and be ready to consider any specific proposals once they have been formulated by the Romanian authorities. I have added, however, that I would not want to mislead your authorities in this situation and have pointed out that it was highly unlikely that an operation along the lines mentioned in your letter would be possible. First, I regret to have to say that funds for lending at lower than the regular Bank interest rate are not available to us. Secondly, in view of the general limitation on Bank resources, with which you will be familiar, the order of magnitude mentioned in your letter represents a transfer volume which would require a very drastic reduction in the amounts we can make available not only for our usual project loans to Romania, but even for our total lending to other developing member countries. Under the circumstances I am certain that you will agree that a redirection of resources away from the perennially more needy countries will not be possible.

I shall expect to hear the results of your Government's assessment of the damage and the establishment of priorities, and of any specific proposals on how to use possible Bank assistance in your efforts of restoring production.

Wishing you all the best in this grave situation, I am

Sincerely yours,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Florea Dumitrescu
Minister of Finance
Bucharest, Romania

cc: Mr. McNamara's office (2)
Mr. Benjenk
Mr. Knapp
Cl. with and cc: Mr. Paijmans

HEKöpp:orp

493/3/113

March 16, 1977

MEMORANDUM FOR MR. STERN

Your memorandum, subject: "FY1978 Budget - An Anguished Appeal," dated March 15, begins by stating: "I am unable to complete our budget documentation, as requested by P&B . . . " I understand from Georg Gabriel that arrangements have been agreed upon under which your budget documentation will be completed and furnished to P&B. After P&B receives it, analyzes it, and integrates it with that of the other Regions, Messrs. Knapp, Cargill and I will consider your "anguished appeal".

Robert S. McNamara

cc: Mr. Gabriel (w/orig of Stern memo, 3/15/77)

RMcN:bmm

TELEX

MARCH 15, 1977
2001

493/3/112

SOZIALDEMOKRATISCHE PARTEI DEUTSCHLANDS OLLENHAUERSTRASSE 1

BONN FEDERAL REPUBLIC OF GERMANY

WILLY BRANDT PRESIDENT AAA THANK YOU VERY MUCH FOR YOUR MOST WELCOME

TELEGRAM GIVING YOUR STATEMENT TO THE PRESS IN WHICH YOU SAID YOU HAD

DECIDED TO MAKE YOURSELF AVAILABLE TO CHAIR THE QUOTE BRANDT COMMISSION

UNQUOTE. I AM GRATEFUL TO YOU ALSO FOR WRITING TO PEREZ GUERRERO. BBB PLEASE

LET ME KNOW IF I OR MEMBERS OF MY STAFF CAN BE OF ANY FURTHER ASSISTANCE

TO YOU. ROBERT S. MCNAMARA INTBAFRAD

WDCLARK/RSMCNAMARA/bmm

R. S. McNamara

President

W. C. Clark: V.P.-Ext. Rel.

493/3/110

March 14, 1977

Dear Mr. Minister:

Thank you for your letter of December 15, 1976 about IFC assistance to Israel.

I have reviewed the matter giving very serious consideration to the points you have made, but I regret very much that at the present time I find it very difficult to justify new or additional IFC investments in Israel. As you are well aware the Bank has, in the recent past, faced serious constraints in its lending program, and as a result it was found necessary to phase out lending to several high income borrowers. IFC, which borrows from the Bank and is likely to continue to rely on the Bank for the bulk of its loanable resources, also faces similar constraints.

I wish it were otherwise -- you and your associates know of my high regard for your country and my admiration for what you have accomplished in developing it economically and socially.

With best regards.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

His Excellency
Yehoshua Rabinowitz
Minister of Finance
Ministry of Finance
Hakiryia
Jerusalem, Israel

MAQureshi:RMcN:mss

493/3/109

MAR 14 1977

Dear Mr. Ahmad:

Thank you for your letter of February 11, 1977 concerning the Shoaib Memorial Foundation. I was most interested to note the purposes to be pursued by the Foundation and am delighted to say that it has my full approval.

On the matter of financial support, I am pleased to let you know that the World Bank will contribute a sum of \$1,000 to the Institute of Cost and Management Accountants of Pakistan for the financing of the establishment of the Foundation.

With all good wishes for the success of your initiative.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Khurshid Ahmad
President
Institute of Cost and
Management Accountants of Pakistan
Hussain Shah Shaheed Road
Soldier Bazar
P.O. Box 7284
Karachi 3, Pakistan

Cleared with and cc: Mr. William Clark
cc: Mr. McNamara's Office (2)
Mr. Blaxall, Mr. V. Chang

LPChatenay:mmh
March 11, 1977

493/3/108

MAR 14 1977

Dear Mr. Mtei:

Thank you very much for your letter of February 23 which was hand-carried by Mr. Ping Loh on his return to Washington. I should like to take this opportunity to congratulate you on your appointment as Minister of Finance and to wish you every success in your new office, which is so central to the effective management of the economy in Tanzania. At the same time, I should like to express to you my appreciation for your dedicated service as Secretary General of the East African Community during most difficult times.

As you know, the World Bank has always supported the concept and the requirements of the Community Corporations. It is thus with considerable concern that we observe the difficulties they presently face. In order to explore more fully the various options before us, I have asked Mr. Stanley Please to proceed to East Africa in due course. He will review with you and your colleagues in the Governments of Kenya and Uganda as well as with the EAC, all the ramifications in a comprehensive manner and thereafter report to me on the most appropriate course of action to take for the Bank.

I hope you will find it possible to share fully with Mr. Please your views on the future of the Community and the Corporations.

Sincerely,

(Signed) Robert S. McNamara
Robert S. McNamara

Hon. E. I. M. Mtei
Minister for Finance and Planning
Government of Tanzania
Dar es Salaam, Tanzania

W.A.Wapenhans:bjw
March 7, 1977

cc: for Mr. McNamara's Office (2)
Mr. Knapp
Mr. Please
Mr. Jalil

493/3/107

March 11, 1977

MEMORANDUM FOR MR. CARGILL
MR. ROTBERG

Goldman, Sachs came in today to again ask that we add them (and they recommended that we add Merrill Lynch also) to the managing underwriter group. I told them that if we were to make such a decision, it would probably be unwise to do so before our capital increase was approved.

I am more and more inclined to believe that when the capital increase is approved, we should expand the underwriting group. What are your views?

RMcN

Robert S. McNamara

Enclosure

RMcN:mss

493/3/106

March 11, 1977

MEMORANDUM FOR MR. CARGILL
MR. ROTBERG

Goldman, Sachs came in today to again ask that we add them (and they recommended that we add Merrill Lynch also) to the managing underwriter group. I told them that if we were to make such a decision, it would probably be unwise to do so before our capital increase was approved.

I am more and more inclined to believe that when the capital increase is approved, we should expand the underwriting group. What are your views?

Robert S. McNamara

Enclosure

RMcN:mss

493/3/105

MAR 14 1977

Dear Dr. Khane:

Thank you for your letter of February 25, concerning the study on international industrial cooperation which is being undertaken by governments under the auspices of the United Nations Industrial Development Organization. You suggest that Dr. Prebisch, your Special Adviser for the study, and Mr. Carre, the senior member of the UNIDO Secretariat responsible for the conduct of the study, might visit the World Bank to consider with Bank officers and staff possible participation by the Bank.

Arrangements have already been made for a group headed by Dr. Prebisch and Mr. Carre to be received in the Bank at the beginning of next week. They will be seeing, among others, Mr. Hollis Chenery, Vice President, Development Policy; Mr. Broches, Vice President and General Counsel; Mrs. Helen Hughes, Director of the Economic Analysis and Projections Department; and Mrs. Shirley Boskey, Director of the International Relations Department. I am sure they will find a readiness to provide all the assistance practicable.

I look forward to seeing you at the ACC meeting next month.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Abd-El Rahman Khane
Executive Director
United Nations Industrial Development
Organization
Lerchenfelder Strasse 1
A-1070 Vienna
Austria

SEBoskey/rob

cc: Mrs. Hughes

March 10, 1977

493/3/104

March 10, 1977

Dear Anders:

Many thanks for both your comments on the "Brandt Commission" and for the letter which you wrote returning from your trip to Algeria.

To whet your interest in the Bank and to insure that you don't forget us, I am enclosing a document we recently sent to the Board: "Future Role of the World Bank and Its Associated Capital Requirements." On Tuesday of this week the Board accepted the recommendations referred to on page 27 and, as a result, we are now planning IBRD lending for FY78 at \$6.1 billion and for FY79 at \$6.8 billion. You may remember that Messrs. Cooper, Yeo and Simon were determined to hold Bank lending in FY79 to \$5.0 billion. And I think you will also be interested to know that on Monday of next week we hope that the Committee of Deputies meeting in Vienna will finally reach agreement on the IDA V Replenishment at a level of about \$7.5 billion. (You will also remember that the 4th Replenishment was for \$4.4 billion).

Don't ever forget that we miss you and hope you will return.

Margaret joins me in best wishes to you and to Ulla,

Sincerely,

Robert S. McNamara

Mr. Anders Ljungh
Svenska Handelsbanken
S-103 28 Stockholm
Sweden

RMcN:bmm

493/3/103

MAR 10 1977

Dear Mr. Minister:

Thank you for your letter of February 25, 1977 on the subject of the unofficial commission which I mentioned in my Boston speech of January 14.

I am grateful for your favorable comments about my proposal. I have also taken note of your suggestion for the follow-up to the commission's work to facilitate the political implementation of its conclusions.

For the time being, in agreement with Herr Willy Brandt, we will await the outcome of the UNCTAD meetings and of the coming ministerial session of CIEC before proceeding further. We do not wish even to appear to create problems for the on-going negotiations.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

His Excellency
Konan Bedie
Minister of Economy and Finance
Abidjan
Republic of the Ivory Coast

cc: Mr. McNamara's Office (2)

LPChatenay:mmh
March 7, 1977

493/3/101

MAR 9 1977

Dear Mr. Maeda:

My warmest thanks to you, Professor Tanaka and Messrs. Takahashi and Ozawa for the report on Japan's agricultural development which reached me last week.

I have found this report to be very well prepared, and am impressed by its thoroughness and its breadth of coverage. The analytical framework using stages of agricultural development is interesting. It is particularly appropriate to our approach where you are able to show how technological changes in agriculture at different stages of Japanese development have resulted in marked increases in yields per hectare. As you know most of the Bank's member countries are at various stages on the technological ladder and we are devoting a great deal of effort to promoting technological change with differing levels of sophistication, with a view to increasing yields. The Japanese experience reinforces our confidence in the validity of this approach at all stages of development. Your report also reinforces our view that given the appropriate set of circumstances then small farmers can be made to be most productive. Indeed, in many respects the Japanese model seems to be a very appropriate one for providing guidance in obtaining our overall objectives for agricultural and rural development, and I thoroughly agree with you that your report does add strength to the approach that we have developed for rural development.

Undoubtedly Mr. Yudelman will be in touch with you further on matters of particular interest in this report.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Tarao Maeda
Director
Tokyo Office

cc: Mr. McNamara's office (2)
Mr. Cargill

MYudelman:lkt
March 8, 1977

493/3/99

March 9, 1977

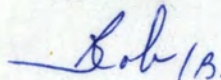
Dear Bill:

I have concluded reluctantly that I will not be able to attend the Torquay Conference. Up until last week, I was scheduled to give one of the series of lectures in MIT's bicentennial program, "World Order and World Security", on April 20. With President Carter now planning his long-awaited statement on energy for that evening, my address is being pushed into the following week. It seems almost impossible for me, therefore, to join you in what I know will be an extremely interesting meeting. I would be most grateful if you would send me the papers which Thurow and Cooper are preparing for the occasion.

At MIT, I hope to make a major statement on the population problem of the developing countries. If you are interested, I will send you a copy of the speech.

With best wishes to you and to Mary,

Sincerely,



Robert S. McNamara

Mr. William P. Bundy
Editor, Foreign Affairs
58 East 68th Street
New York, N. Y. 10021

493/3/98

JOHANNES P. PRONK
MINISTER FOR DEVELOPMENT COOPERATION

MARCH 9, 1977

MINISTRY OF FOREIGN AFFAIRS

TELEX (EXT 2001)

THE HAGUE
THE NETHERLANDS

BRANDT AND I MET ON MONDAY TO DISCUSS THE BRANDT COMMISSION. THE SUBSTANCE OF OUR CONVERSATION IS CONTAINED IN THE FOLLOWING LETTER WHICH I SENT TO HIM TODAY.

QUOTE. DEAR HERR BRANDT.

FIRST OF ALL LET ME SAY WHAT A GREAT PLEASURE IT WAS TO TALK WITH YOU YESTERDAY. I WAS DELIGHTED TO FIND HOW CLOSELY OUR MINDS RUN TOGETHER ON THE ISSUES WE DISCUSSED. IT MADE ME MORE THAN EVER SURE THAT THE COMMISSION UNDER YOUR CHAIRMANSHIP CAN PLAY AN IMPORTANT ROLE IN MOVING FORWARD THE WORLD'S THOUGHT AND WILL ON THIS VITAL MATTER OF NORTH-SOUTH RELATIONS.

WE AGREED THAT I SHOULD DRAFT THE SORT OF ANNOUNCEMENT THAT COULD BE MADE AFTER THE CIEC MEETING AT THE END OF MAY. I ENCLOSE A FIRST DRAFT.

WE ALSO AGREED THAT I SHOULD TRY TO FIRM UP THE FINANCIAL BASIS FOR THE COMMISSION, WHICH WOULD PROVIDE THE NECESSARY FUNDS WITHOUT STRINGS.

YOU WILL BEGIN TO CONSIDER NAMES OF PEOPLE WHO MIGHT SERVE AS EXECUTIVE SECRETARY AND AS COMMISSIONERS. IF I CAN HELP IN ANY WAY IN FURTHERING

MARCH 9, 1977

THIS PROCESS, PLEASE DO NOT HESITATE TO CALL ON ME.

FINALLY, I SUGGESTED THAT YOU MIGHT WANT TO WRITE TO PEREZ GUERRERO IN YOUR OWN TERMS, MAKING THE POINTS WE DISCUSSED AT LUNCH. I WOULD BE GRATEFUL IF YOU WOULD LET ME KNOW WHAT YOU SAY TO HIM SO THAT WE CAN SPEAK WITH ONE VOICE.

AGAIN MY THANKS FOR COMING TO SEE ME, AND ABOVE ALL FOR YOUR INTEREST IN UNDERTAKING THIS VITAL TASK. SIGNED ROBERT S MCNAMARA UNQUOTE

THE FIRST DRAFT OF THE ANNOUNCEMENT FOLLOWS:

QUOTE ANNOUNCEMENT OF FORMATION OF QUOTE BRANDT COMMISSION UNQUOTE

THE FOLLOWING ANNOUNCEMENT WAS MADE SIMULTANEOUSLY TODAY IN BONN, THE HAGUE, AND WASHINGTON.

HERR WILLY BRANDT HAS ACCEPTED THE CHAIRMANSHIP OF AN INTERNATIONAL COMMISSION TO EXAMINE POLITICALLY FEASIBLE AREAS OF ACTION WHICH CAN HELP ACCELERATE THE PACE OF SOCIAL AND ECONOMIC ADVANCE IN THE DEVELOPING NATIONS AND WHICH CAN COMMAND PUBLIC SUPPORT IN RICH COUNTRIES AND POOR ALIKE.

THE COMMISSION WILL CONSIST OF ABOUT A DOZEN EMINENT PERSONS INVITED BY HERR BRANDT EQUALLY FROM THE DEVELOPED AND DEVELOPING COUNTRIES. ITS

MINISTER PRONK

- 3 -

MARCH 9, 1977

WORK WILL BEGIN IN MID-YEAR AND IT WOULD HOPE TO PRODUCE ITS REPORT IN ABOUT TWELVE TO EIGHTEEN MONTHS' TIME. IT WILL BE ASSISTED BY AN EXPERT INTERNATIONAL SECRETARIAT.

THE COSTS OF THE COMMISSION HAVE BEEN GUARANTEED BY A CONSORTIUM OF GOVERNMENTS AND INSTITUTIONS HEADED BY JAN PRONK, MINISTER FOR DEVELOPMENT COOPERATION OF THE NETHERLANDS, AND DAVID HOPPER, PRESIDENT OF THE CANADIAN INTERNATIONAL DEVELOPMENT RESEARCH CENTER. UNQUOTE WITH BEST WISHES

ROBERT S. MCNAMARA
INTBAFRAD

Robert S. McNamara
President

cc: Mr. William Clark-V.P. External
Relations

RMCN:bmm

MR. DAVID HOPPER

403/3/97
MARCH 9, 1977

TELEX (EXT. 2001)

IDR CENTER

BRANDT AND I MET ON MONDAY TO DISCUSS THE BRANDT COMMISSION. THE
TELEX NUMBER 22048

SUBSTANCE OF OUR CONVERSATION IS CONTAINED IN THE FOLLOWING LETTER WHICH
NAIROBI (NORFOLK)
KENYA
I SENT TO HIM TODAY.

QUOTE. DEAR HERR BRANDT.

FIRST OF ALL LET ME SAY WHAT A GREAT PLEASURE IT WAS TO TALK WITH YOU
YESTERDAY. I WAS DELIGHTED TO FIND HOW CLOSELY OUR MINDS RUN TOGETHER ON
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YOU WILL BEGIN TO CONSIDER NAMES OF PEOPLE WHO MIGHT SERVE AS EXECUTIVE
SECRETARY AND AS COMMISSIONERS. IF I CAN HELP IN ANY WAY IN FURTHERING
THIS PROCESS, PLEASE DO NOT HESITATE TO CALL ON ME.

Robert S. McNamara

President

RMcN:bmm

MARCH 9, 1977

FINALLY, I SUGGESTED THAT YOU MIGHT WANT TO WRITE TO PEREZ GUERRERO IN YOUR OWN TERMS, MAKING THE POINTS WE DISCUSSED AT LUNCH. I ~~WOULD~~ WOULD BE GRATEFUL IF YOU WOULD LET ME KNOW WHAT YOU SAY TO HIM SO THAT WE CAN SPEAK WITH ONE VOICE.

AGAIN MY THANKS FOR COMING TO SEE ME, AND ABOVE ALL FOR YOUR INTEREST IN UNDERTAKING THIS VITAL TASK. SIGNED ROBERT S MCNAMARA UNQUOTE

THE FIRST DRAFT OF THE ANNOUNCEMENT FOLLOWS:

QUOTE ANNOUNCEMENT OF FORMATION OF QUOTE BRANDT COMMISSION UNQUOTE

THE FOLLOWING ANNOUNCEMENT WAS MADE SIMULTANEOUSLY TODAY IN BONN, THE HAGUE, AND WASHINGTON.

HERR WILLY BRANDT HAS ACCEPTED THE CHAIRMANSHIP OF AN INTERNATIONAL COMMISSION TO EXAMINE POLITICALLY FEASIBLE AREAS OF ACTION WHICH CAN HELP ACCELERATE THE PACE OF SOCIAL AND ECONOMIC ADVANCE IN THE DEVELOPING NATIONS AND WHICH CAN COMMAND PUBLIC SUPPORT IN RICH COUNTRIES AND POOR ALIKE.

THE COMMISSION WILL CONSIST OF ABOUT A DOZEN EMINENT PERSONS INVITED BY HERR BRANDT EQUALLY FROM THE DEVELOPED AND DEVELOPING COUNTRIES. ITS WORK WILL BEGIN IN MID-YEAR AND IT WOULD HOPE TO PRODUCE ITS REPORT IN ABOUT

MR. DAVID HOPPER

- 3 -

MARCH 9, 1977

TWELVE TO EIGHTEEN MONTHS' TIME. IT WILL BE ASSISTED BY AN EXPERT INTERNATIONAL SECRETARIAT.

THE COSTS OF THE COMMISSION HAVE BEEN GUARANTEED BY A CONSORTIUM OF GOVERNMENTS AND INSTITUTIONS HEADED BY JAN PRONK, MINISTER FOR DEVELOPMENT COOPERATION OF THE NETHERLANDS, AND DAVID HOPPER, PRESIDENT OF THE CANADIAN INTERNATIONAL DEVELOPMENT RESEARCH CENTER, UNQUOTE WITH BEST WISHES

ROBERT S. MCNAMARA
EWTEAFRAD

Robert S. McNamara
President

cc: Wm. Clark-V.P. External Relations

RMcN:bmm

493/3/96

March 8, 1977

Dear Herr Brandt:

First of all let me say what a great pleasure it was to talk with you yesterday. I was delighted to find how closely our minds run together on the issues we discussed. It made me more than ever sure that the Commission under your Chairmanship can play an important role in moving forward the world's thought and will on this vital matter of North-South relations.

We agreed that I should draft the sort of announcement that could be made after the CIEC meeting at the end of May. I enclose a first draft.

We also agreed that I should try to firm up the financial basis for the Commission, which would provide the necessary funds without strings.

You will begin to consider names of people who might serve as Executive Secretary and as Commissioners. If I can help in any way in furthering this process, please do not hesitate to call on me.

Finally, I suggested that you might want to write to Perez Guerrero in your own terms, making the points we discussed at lunch. I would be grateful if you would let me know what you say to him so that we can speak with one voice.

Again my thanks for coming to see me, and above all for your interest in undertaking this vital task.

Sincerely,

Robert S. McNamara

His Excellency
Willy Brandt
President
Sozialdemokratische Partei
Deutschlands
Ollenhauerstrasse 1
53000 Bonn, Federal Republic of Germany

WDClark:RMcN:mss

493/3/95

First Draft

Announcement of Formation of "Brandt Commission"

The following announcement was made simultaneously today in Bonn, the Hague, and Washington.

Herr Willy Brandt has accepted the Chairmanship of an international Commission to examine politically feasible areas of action which can help accelerate the pace of social and economic advance in the developing nations and which can command public support in rich countries and poor alike.

The Commission will consist of about a dozen eminent persons invited by Herr Brandt equally from the developed and developing countries. Its work will begin in mid-year and it would hope to produce its report in about twelve to eighteen months' time. It will be assisted by an expert international Secretariat.

The costs of the Commission have been guaranteed by a consortium of Governments and Institutions headed by Jan Pronk, Minister for Development Cooperation of the Netherlands, and David Hopper, President of the Canadian International Development Research Center.

3/8/77

493/3/94

Notes for Possible Letter to Perez Guerrero

Now that you are settling the final details of your Ministerial Meeting of the CIEC, I would like to let you know directly how the discussions stand on the matter of my Chairmanship of a Committee on Development. This is particularly timely because I am visiting Washington and have just had talks with Mr. McNamara.

Both of us agreed that there should be no early announcement in view of your feeling that this might adversely influence the Ministerial meeting you are planning for May. Furthermore both of us believe that the Commission should build upon the results of the CIEC discussions, and should in no way attempt to be a substitute for them. So we do not intend to make any public announcement before the end of May.

Your thoughts on this whole matter have been helpful to me so far, and you can, I am sure, do much to help get us off to a good start in this attempt to advance the welfare of the developing countries and accelerate their economic growth. This is an objective which I know we both share, and I shall look forward to further contact as this project progresses.

3/8/77

493/3 189

MAR 7 1977

Dear Dr. Labouisse:

I am pleased to send you, with this letter, a copy of the Appraisal Report on the Indonesia Nutrition project, approved on March 1 by the Executive Directors of the World Bank.

The work of the UNICEF field office in Djakarta was instrumental in paving the way for this project, and UNICEF staff participated closely with Bank missions throughout its preparation. This constitutes an excellent example of inter-agency collaboration, and that fact was drawn to the attention of our Board.

I understand that UNICEF is providing similar strong support in an innovative nutrition project now under preparation in Colombia. We very much appreciate this assistance.

I look forward to seeing you at the April ACC meeting.

Sincerely,
(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Henry R. Labouisse
Executive Director
UNICEF
866 United Nations Plaza 6th Floor
New York, New York 10017

AB/SEBoskey/rob

March 3, 1977

cc: Mr. Berg

493/3/88

MAR 7 1977

Dear Dr. Mahler:

I am pleased to send you, with this letter, a copy of the Appraisal Report on the Indonesia Nutrition project, approved by the World Bank's Executive Directors on March 1.

WHO's role in this work has been significant in several ways. Many of the concepts of the project grew out of a WHO-financed nutrition planning study in 1974. Then in August 1975, Dr. Moises Behar, head of WHO Nutrition, participated as the bio-medical member of the Appraisal Mission for the project. I understand that his contribution was considerable. WHO staff, both in the field and in Geneva, have been helpful in a dialogue concerning this project that took place at several stages of preparation. This constitutes an excellent example of inter-agency cooperation, which was brought to the attention of our Board. We very much appreciate this assistance.

I look forward to seeing you at the April ACC meeting.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Halfdan Mahler
Director General
World Health Organization
1211 Geneva 27
Switzerland

Attachment

AB/SEBoskey/rob

cc: Mr. Berg

March 4, 1977

493/3 187

MAR 7 1977

Dear Dr. Saouma:

I am pleased to send you, with this letter, a copy of the Appraisal Report on the Indonesia Nutrition Project, approved March 1 by the Executive Directors of the World Bank. I understand that the FAO Resident Representative and his staff in Djakarta were very helpful in discussions throughout the preparation of this report. We appreciate their assistance.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Dr. Edouard Saouma
Director General
Food and Agriculture Organization
of the United Nations
Via delle Terme di Caracalla
00100 Rome
Italy

Attachment

AB/SEBoskey/rob

cc: Mr. Berg

March 4, 1977

493/3/86

March 5, 1977

MEMORANDUM FOR MR. KEARNS

When Peter Cargill returns from Vienna, please discuss with him and me how we can begin to delineate responsibilities of DPS and finance for LDC debt reporting and analysis.

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. Cargill

RMcN:mss

493/3/83

MAR 3 1977

Dear Marie:

Thank you so much for your kind letter on your return from Washington. I very much enjoyed our talk and look forward to regular exchanges of views in the future.

About Minister Nyanzi of Uganda I can say that his application has been received and he is at this moment being carefully considered for a post where his experience in the Uganda Development Corporation might be a particular asset.

With best wishes,

(Signed) Robert S. McNamara

Robert S. McNamara

Mrs Marie Schlei
Bundesminister für wirtschaftliche
Zusammenarbeit
Karl-Marx Strasse 4-6
5300 Bonn 12
Federal Republic of Germany

WDClark:sf

493/3 182

March 2, 1977

Dear Marvin:

In your letter dated February 15, you suggested I appoint someone to whom you and your associates could feed ideas re: "Managing in the Third World." I remain skeptical of how much I or we in the Bank can do directly to improve the effectiveness of management in the developing countries. However, I am quite willing to give further thought to the problem and I have asked Jim Kearns, Director, Organization Planning Department, to be a point of contact with your organization on this subject. I am sending a copy of this letter to both Bruce Rohrbacher and Jim Kearns.

With best wishes.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

Mr. Marvin Bower
McKinsey & Company, Inc.
245 Park Avenue
New York, N. Y. 10017

cc: Mr. Rohrbacher
Mr. Kearns

RMcN:mss

49313 81

March 2, 1977

MEMORANDUM FOR MR. CARGILL
MR. GABRIEL

Attached is a memorandum from Warren Baum dated March 1, subject: "CPS Functional Control and the FY1978 Budget." In it Warren asks for reconsideration of his request for additional personnel to carry out CPS's functional control responsibilities.

Please raise this matter with me when we discuss the FY1978 budget for CPS.

Robert S. McNamara

cc: Mr. Baum
Mr. Knapp

RMcN:mss

493/13 80

MAR 2 1977

Lt. Colonel Mengistu Haile Mariam, Chairman
Provisional Military Administrative Council
Provisional Military Government of Socialist Ethiopia
Addis Ababa, Ethiopia

Your Excellency:

In recent years the World Bank has placed considerable emphasis in its lending operations upon education and training, with increasing concern for the needs of the poorer and less developed countries. This is well illustrated by the series of education credits in Ethiopia, where we have been especially pleased by the directions of policy, the performance of your project officers and the quality of the cooperation between your Government and ourselves. We fully expect our lending operations in the education sector to continue expanding, both in volume and in the range of educational programs, both formal and non-formal, which countries may choose to pursue and we are therefore anxious to maintain a staff which is sensitive to the needs and objectives of our borrowers and able to cooperate effectively with member governments.

The Director of our Education Department during the past dozen years is scheduled to retire this year and we have been actively looking for a suitable replacement. The best qualified person we know for this key position is an Ethiopian, Dr. Aklilu Habte, former President of your National University and current Minister of Culture, Sports and Youth Affairs. Dr. Aklilu Habte is well known to the staff of the Bank, and I myself have the pleasure of being a co-member with him of the Board of Trustees of the International Development Research Centre. We believe he possesses the professional and personal qualities and the broad experience in your country and internationally to provide outstanding leadership to the Bank's efforts in this sector over the next years. Not least among the qualities he could offer would be his ability to inject into our thinking a better understanding of the viewpoint of the developing countries. For these reasons, we feel that Dr. Aklilu Habte's appointment to this important position would be of great value not only to the World Bank, but also to other countries which are struggling with the difficult problems of educational development. We hope it would be a source of satisfaction to your Government, and also to the African Governors of the Bank Group who, as you know, have been urging the appointment of qualified Africans to senior positions in this institution.

49-13/2000

Lt. Colonel Mengistu Haile Mariam

I am writing therefore to inquire whether your government would have any objection to our offering this appointment to Dr. Aklilu Habte and to his release from his present duties with your government. Please accept, Mr. Chairman, the assurance of my highest regard and continuing good wishes for your country.

Sincerely,

(Signed) Robert S. McNamara

Robert S. McNamara

WCBaum:lfb

cc: Mr. R. Clarke
Mr. T. Thahane

493/3/79

MAR 2 1977

Excelentísimo señor
General del Ejército
Alfredo Stroessner
Presidente de la República
del Paraguay
Asunción, Paraguay

Estimado Sr. Presidente:

Hace ya casi un año tuve el grato placer de visitar Paraguay y de compenetrarme personalmente con los esfuerzos que su Gobierno está realizando para acelerar el desarrollo económico del país. Con este motivo, quisiera resumirle las medidas que hemos adoptado con respecto a la lista de proyectos y requerimientos de asistencia técnica que su Gobierno sometiera a consideración del Banco Mundial en dicha oportunidad. Asimismo quisiera referirme a la clase de recursos que el Banco podría facilitar para financiar dichos proyectos.

Durante mi visita en marzo pasado, su Gobierno sometió a consideración del Banco diez proyectos de inversión y una solicitud de asistencia técnica para el Banco Nacional de Fomento. Al respecto me complace informarle que dos de estas solicitudes, el proyecto de formación profesional y el programa de educación rural, ya han sido aprobadas por el Directorio. Otros tres proyectos están en pleno proceso de evaluación y ya próximos a negociarse: el proyecto de crédito industrial, el segundo proyecto de desarrollo rural y el programa de agua potable para zonas rurales. Además pensamos que durante el primer semestre de este año será posible evaluar un proyecto de carreteras, la ruta Coronel Oviedo-Tacuaras y un proyecto de construcción de aeropuertos domésticos. Igualmente, entraremos a considerar los proyectos restantes tan pronto se completen los estudios de factibilidad correspondientes. Como le manifestara a usted en otra oportunidad, la intensificación de los esfuerzos de preparación de proyectos que ha emprendido su Gobierno nos ha permitido avanzar en forma significativa en el procesamiento de estas solicitudes.

Con respecto a la solicitud de asistencia técnica, me complace informarle que hemos llegado a un acuerdo en principio con el Programa de las Naciones Unidas para el Desarrollo (PNUD) para que dicha institución financie, con recursos no reembolsables, el plan de apoyo técnico que los funcionarios de su Gobierno, con la cooperación de los técnicos del Banco Mundial, han diseñado para fortalecer el Banco Nacional de Fomento. Nuestros planes son de servir como agencia ejecutora del PNUD en este importante programa.

Notamos con gran satisfacción que la economía del Paraguay ha entrado en un proceso dinámico y sostenido de desarrollo, y que ésto se ha reflejado en un aumento significativo del ingreso per cápita. Dentro del marco de las operaciones y de la política crediticia del Grupo del Banco Mundial, el ingreso per cápita del Paraguay ya ha sobrepasado el límite que separa el grupo de los países de ingreso bajo del grupo de naciones de ingreso medio--un hecho significativo que merece nuestro elogio. Dados los serios problemas económicos que afectan a los países más pobres, el Grupo del Banco Mundial ha recibido el mandato de encauzar los recursos altamente concesionarios de la Asociación Internacional de Fomento exclusivamente a dichos países. El avance del Paraguay al grupo de países de ingresos medios conlleva el reconocimiento del Banco Mundial que el país tiene ya una capacidad mayor de absorber recursos externos. Esto nos permitirá llevar a cabo un programa de operaciones en el Paraguay mucho más amplio que cuando ellas estaban limitadas por la disponibilidad de recursos concesionarios. En vista de que los proyectos futuros en el Paraguay tendrán que ser financiados exclusivamente con los recursos normales del Banco Mundial--al igual que en la casi totalidad de nuestras operaciones en la América Latina--estamos enviando copia de esta comunicación a las diversas dependencias del Gobierno involucradas en las operaciones del Banco.

Nuevamente, Sr. Presidente, quiero hacer llegar a usted los sentimientos de mi consideración más distinguida y, al mismo tiempo, reiterarle la buena disposición del Banco para financiar aquellos proyectos que contribuyan a mejorar el bienestar del pueblo paraguayo.

Atentamente,

(Signed) Robert S. McNamara

Robert S. McNamara

cc: Mr. J. Gutierrez
Executive Director

February 18, 1977

cc: Mr. McNamara's Office (2)
Division Chiefs, LAC Projects

RArrivillaga/MSchloss/dpb

TRANSLATION

His Excellency
General Alfredo Stroessner
President of the Republic
of Paraguay
Asuncion, Paraguay

Dear Mr. President:

It is now almost a year since I had the pleasure of visiting Paraguay and to acquaint myself with the efforts that your Government is undertaking to speed up the economic development process of the country. I would like to take this opportunity to summarize the steps that we have taken in connection with the list of projects and technical assistance requirements that your Government has submitted for the consideration of the World Bank. At the same time, I would like to point out the type of resources that the Bank Group could make available to help finance the proposed projects.

During my visit to Paraguay last March, your Government submitted to the Bank ten investment projects and one technical assistance request for the National Development Bank. In this connection, I am pleased to note that two of these requests, a vocational training project and a rural education program, have already been approved by our Board of Directors. Three of the proposals are at the appraisal stage, and are likely to be negotiated in the near future (covering an industrial development project, a second rural development proposal, and a program for water supply in rural areas). In addition, in the course of the first six months of this year, we expect that it will be possible to start the appraisal of a highway project, the Coronel Oviedo-Tacuaras route, and of a domestic aviation project. We will consider the remaining projects as soon as the corresponding feasibility studies have been completed. As I mentioned to you on another occasion, the intensified project preparation efforts that your Government has undertaken has enabled us to advance in a significant way the processing of these important projects.

With reference to the request for technical assistance, I am happy to inform you that we have reached an agreement in principle with the United Nations Development Programme (UNDP) so that it will finance, with non-reimbursable resources, the technical support plan that the Government, with the cooperation of the World Bank staff, has designed to strengthen the National Development Bank. We hope to be able to act as executing agency of UNDP in this important program.

We are pleased to note that the economy of Paraguay has entered into a dynamic and sustained process of development, and that this is reflected in a significant increase of the per capita income. In the context of the operations and lending policies of the World Bank Group, Paraguay has already surpassed the level of income that separates low-income countries from the medium-income group of nations—a development which we would like to commend. Given the difficult economic problems that the very poor countries now face, the Bank Group has received the mandate to channel the highly concessionary resources of the International Development Association exclusively to those countries. The advancement of Paraguay to the medium-income countries bears the recognition of the World Bank that the country has increased its capacity to absorb external resources. This will enable us to implement a lending program in Paraguay that is considerably broader than the one we had when our operations were constrained by the availability of concessionary resources. Since future projects in Paraguay will have to be financed exclusively through the normal resources of the World Bank—as is the case in almost all of our operations in Latin America—we are sending copies of this letter to the various government departments involved in future World Bank operations.

Again, Mr. President, I would like to convey to you my expressions of esteem, and reiterate the Bank's willingness to support the development projects that will help improve the welfare of the people of Paraguay.

Sincerely,

Robert S. McNamara

Class of Service: _____

Telex

Date: _____

MARCH 1, 1977

Telex No.: _____

Originators Ext: _____

25

12

493/3/77

10

0 START
HERE

1 TO

HIS EXCELLENCY PROFESSOR NECMEDDIN ERBAKAN, DEPUTY PRIME

CITY/
COUNTRY

MINISTER FOR ECONOMIC AFFAIRS, ANKARA, TURKEY

MESSAGE
NO.:

MANY THANKS FOR YOUR RECENT LETTER, INVITING BANK TO PARTICIPATE
 IN A HIGH LEVEL MEETING FROM MARCH 7-11 WITH THE TURKISH GOVERNMENT
 TO DISCUSS THE DRAFT FOURTH 5-YEAR DEVELOPMENT AND ITS RELATED
 ASPECTS. IN HIS CABLE OF FEBRUARY 24, MR KNAPP HAS ALREADY
 COMMUNICATED MY INTENTION TO ACCEPT THIS INVITATION. IT GIVES
 ME PLEASURE TO CONFIRM THAT THE BANK ACCEPTS YOUR GOVERNMENT'S
 INVITATION. PARA I HAVE DESIGNATED MR MAURICE BART, DIRECTOR
 OF THE PROGRAMS DEPARTMENT TO HEAD THE BANK'S DELEGATION. IT
 WILL INCLUDE MR HANS POLLAN, ASSISTANT DIRECTOR OF EMENA PROJECTS
 DEPARTMENT, MR VINOD DUBEY, CHIEF ECONOMIST OF EMENA REGION,
 MR ADI DAVAR, DIVISION CHIEF FOR TURKEY AND OTHER COUNTRIES,
 MR RAM CHOPRA, SENIOR ECONOMIST OF PROGRAMS DEPARTMENT AND
 MR SHAKIL FARUQI, ECONOMIST FOR TURKEY. PARA I SHALL HOWEVER BE
 GRATEFUL IF, AS YOU SUGGESTED, APPROPRIATE DOCUMENTATION COULD
 BE MADE AVAILABLE BY GOVERNMENT AUTHORITIES CONCERNED IN THE
 MINISTRY OF FINANCE AND SPO, TO MESSRS. CHOPRA AND FARUQI WHO
 WILL ARRIVE EARLIER IN ANKARA ON FRIDAY, MARCH 4, TO RECEIVE
 THEM. I LOOK FORWARD TO A FRUITFUL OUTCOME OF THIS MEETING. WITH
 BEST REGARDS, ROBERT S. MCNAMARA, PRESIDENT, WORLD BANK

21 END
OF
TEXT

NOT TO BE TRANSMITTED

SUBJECT: Turkey: Ministerial Meetings

CLEARANCES AND COPY DISTRIBUTION:
 Cleared with and cc: Mr. Benjenk
 cc: Messrs. Knapp, Bart (o/r), Dubey (o/r)
 Knox, Pollan, Chopra, Faruqi
 cc: Mr. McNamara's office (2) ✓
 cc: Mr. deGroot cc: Mr. Guven

DRAFTED BY: ADavar /MPBenjenk:af

AUTHORIZED BY (Name and Signature): Robert S. McNamara *[Signature]*

DEPARTMENT: President

SECTION BELOW FOR USE OF CABLE SECTION
 CHECKED FOR DISPATCH

493/3/76
March 2, 1977

The Vice President
Washington, D. C.

Dear Mr. Vice President:

As you know, Willy Brandt is coming to this country in the first week of March to lecture at M.I.T. and Princeton.

While in Washington, he will be discussing with me the proposal to set up a Commission on Development under his chairmanship. Since he may speak to you about this, I thought it would be helpful if I set down briefly the rationale for the proposal.

The debates in the past three years in the 6th and 7th Special U.N. General Assemblies, at UNCTAD in Nairobi, and in the CIEC in Paris, have shown very clearly the immense complexity of the development problem, and the great difficulty which the governments of both rich and poor nations are having in finding common ground for agreement on economic programs for the developing countries and on new economic relationships among nations.

This led me to believe that it would be useful to try a supplementary approach, to bring together a group of private and internationally eminent persons, drawn from both the developed and the developing countries, who, being free from detailed governmental instruction, could concentrate their attention on this question of development. They would first survey the nature and magnitude of the problem; the action required to address it; and the costs and benefits to rich and poor of taking such action. In the light of this analysis, they would formulate proposals for action by governments of both developed and developing countries, proposals on which governmental agreement, in the Commission's judgment, would be feasible. By "feasible" I mean those which could and would find broad political support -- public and legislative -- in both rich and poor countries.

Several governments and institutions in the developed world have said they are prepared to finance such a Commission because they believe it would assist in finding a way out of the impasse into which the inter-governmental talks have led. Also, a number of developing countries (Tanzania, India, Peru, for instance, as well as the Secretary General of the Commonwealth) have expressed strong support for this initiative, as has Secretary-General Waldheim. But some of the LDC negotiators in the

CIEC are afraid that the organization of this Commission could interfere with their ongoing negotiations, if it were to occur prior to the May CIEC Ministerial meeting.

For this reason, Mr. Brandt (who is definitely interested in the proposal and in the chairmanship of the Commission) and I have agreed that no announcement of the formation of the group would be made until after May. If Brandt raises this matter with you, I hope you will encourage him to go ahead at the appropriate time. I know he will be deeply concerned to learn your views on this matter, since American support for the concept is vital to its success.

With best wishes,

Sincerely,

Robert S. McNamara

RMcN:bmm

493/3/75

March 2, 1977

The Honorable
Cyrus R. Vance
Secretary of State
Washington, D. C.

Dear Cy:

Willy Brandt is coming to this country in the first week of March to lecture at M.I.T. and Princeton.

He is taking the opportunity on March 7 to come down to Washington and will be discussing with me the proposal to set up a Commission on Development under his chairmanship. Since he may speak to you about this, among other things, I thought it would be helpful if I set down briefly the rationale for the proposal.

The debates in the past three years in the 6th and 7th Special U. N. General Assemblies, at UNCTAD in Nairobi, and in the CIEC in Paris, have shown very clearly the immense complexity of the development problem, and the great difficulty which the governments of both rich and poor nations are having in finding common ground for agreement on economic programs for the developing countries and on new economic relationships among nations.

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the Commonwealth) have expressed strong support for this initiative. But some of the LDC negotiators in the CIEC are afraid that the organization of this Commission could interfere with their ongoing negotiations, if it were to occur prior to the May CIEC Ministerial meeting.

For this reason, Mr. Brandt (who is definitely interested in the proposal and in the chairmanship of the Commission) and I have agreed that no announcement of the formation of the group would be made until after May. If Brandt raises this matter with you, I hope you will encourage him to go ahead at the appropriate time. I know he will be deeply concerned to learn your views on this matter, since American support for the concept is vital to its success.

With best wishes,

Sincerely,

/s/ Bob

Robert S. McNamara

RMcN:bmm

493/3/74

March 1, 1977

MEMORANDUM FOR MR. CHADENET

In your note of February 24, attached to Mr. Broches' note of February 2, you suggest a way in which I might conform with disclosure procedures established recently for senior staff. Unless you or Mr. Broches suggest otherwise, I would prefer to file a more extensive report covering my affairs in the same form in which I file it with the Board, i.e., a complete statement of my financial interests and a copy of my federal income tax return. I will do so April 1.

RMcN

Robert S. McNamara

cc: Mr. Broches

RMcN:bmm